

FRANCHISE DISCLOSURE DOCUMENT

Faith Franchising Company, LLC
3450 East Lake Road, Suite 200
Palm Harbor, Florida 34685
(727) 754-5990
www.officepride.com



The franchise offered is for the operation of a single unit OFFICE PRIDE® janitorial service business that sells and performs janitorial services, related services and ancillary goods in office facilities, retail facilities, medical facilities, commercial facilities, churches and other commercial facilities that require routine contract cleaning to create or maintain a clean work environment.

The total investment necessary to begin operation of a single unit OFFICE PRIDE franchise is from \$71,000 to \$139,500. This includes \$45,000 that must be paid to us or our affiliates. If you currently operate a commercial cleaning business, you may convert your existing business to an OFFICE PRIDE franchise. The total investment necessary to begin operation of a conversion OFFICE PRIDE franchise ranges from \$17,900 to \$128,800. This includes \$0 to \$45,000 that must be paid to us or our affiliates.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar-days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however that no government agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact our Franchise Development Team at 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685, telephone 727-754-5990.

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "[A Consumer's Guide to Buying a Franchise](#)," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing at the FTC at 600 Pennsylvania Avenue, NW, Washington, DC 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources or information on franchising.

There may be laws on franchising in your state. Ask your state agencies about them.

Issuance Date: April 20, 2026

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit D.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit B includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only OFFICE PRIDE business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be an OFFICE PRIDE franchisee?	Item 20 or Exhibit D lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need To Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit C.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This Franchise*

Certain states require that the following risk(s) be highlighted:

- 1. Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by mediation, arbitration and/or litigation only in Florida. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in Florida than in your own state.
- 2. Supplier Control.** You must purchase all or nearly all of the inventory or supplies that are necessary to operate the business from the franchisor, its affiliates, or suppliers that the franchisor designates, at prices the franchisor or they set. These prices may be higher than prices you could obtain elsewhere for the same or similar goods. This may reduce the anticipated profit of your franchise business.

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” (if any) to see whether your state requires other risks to be highlighted.

**THE FOLLOWING PROVISIONS APPLY ONLY TO
TRANSACTIONS GOVERNED BY
THE MICHIGAN FRANCHISE INVESTMENT LAW**

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU:

Each of the following provisions is void and unenforceable if contained in any documents relating to a franchise:

- (a) A prohibition on the right of a franchisee to join an association of franchisees.
- (b) A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in this act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- (c) A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provisions of the franchise agreement and to cure such failure after being given written notice and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
- (d) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration, of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if (i) the term of the franchise is less than 5 years; and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
- (e) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration to conduct arbitration at a location outside this state.
- (g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but it not limited to:
 - (i) The failure of the proposed franchisee to meet the franchisor's then current reasonable qualifications or standards.
 - (ii) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.

(iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

(iv) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

(h) A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (C).

(i) A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

If the franchisor's most recent financial statements are unaudited and show a net worth of less than \$100,000.00, the franchisor shall, at the request of a franchisee, arrange for the escrow of initial investment and other funds paid by the franchisee or subfranchisor until the obligations to provide real estate, improvements, equipment, inventory, training, or other items included in the franchise offering are fulfilled. At the option of the franchisor, a surety bond may be provided in place of escrow.

The fact that there is a notice of this Offering on file with the Attorney General does not constitute approval, recommendation, or endorsement by the Attorney General.

Any questions regarding the notice should be directed to:

Michigan Department of Attorney General
Consumer Protection Division
Attention: Franchise Section
525 West Ottawa Street, 670 G. Mennen Williams Building
Lansing, Michigan 48909
Telephone Number: 877-765-8388

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ITEM 1
THE FRANCHISOR, ANY PARENTS, PREDECESSORS AND AFFILIATES

The name of the franchisor is FAITH FRANCHISING COMPANY, LLC. Faith Franchising Company, LLC was first formed as an Indiana corporation (Faith Franchising Company, Inc.) in July 1995, and it was converted to a Delaware limited liability company on November 29, 2021. Faith Franchising Company, LLC’s principal business address is 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685. Faith Franchising Company, LLC does business under its corporate name, under the OFFICE PRIDE® name.

See attached Exhibit C for a list of Faith Franchising Company, LLC’s agent(s) for service of process.

Faith Franchising Company, LLC is referred to in this Disclosure Document as “Franchisor,” “we,” “us,” or “our” in context. We will refer to franchisees as “you” and “your” in context.

Parents, Affiliates and Predecessors

Our immediate parent and predecessor is Office Pride, LLC, a Delaware limited liability company (“**Parent**”). Parent was originally formed as a corporation under Indiana law in April 1992 and was converted to a Delaware limited liability company on November 29, 2021, in connection with a corporate reorganization (“**Reorganization**”) effective immediately prior to Parent’s transaction with Trivest Partners, L.P. described below (the “**Transaction**”). Parent provides various administrative services to us and other businesses. Parent began as a sole proprietorship under J. Todd Hopkins in March 1992. Parent has not in the past offered, and does not now offer, franchises for the same type of business as the OFFICE PRIDE franchise. Parent has never sold franchises of any type.

As part of the Reorganization, on November 24, 2021, Parent became a wholly-owned subsidiary of Office Pride Holdings, Inc., a Delaware corporation (“**Holdings**”), and on December 1, 2021, in connection with the Transaction, OPI Franchise Acquisition Corporation, a Delaware corporation (“**OPIFAC**”) acquired 100% of the membership interests in Parent, pursuant to the terms of the Membership Interest Purchase Agreement dated December 1, 2021, among Parent, Holdings, OPIFAC, and OPIFAC’s parent, OPI Franchise Holding Corporation, a Delaware corporation. Parent is now a wholly-owned subsidiary of OPIFAC, which is ultimately controlled by investment funds affiliated with Trivest Partners, L.P., a private equity investment firm.

The name and principal business address of each of our direct or indirect parents are as follows:

Name of Company	Principal Business Address	Parent Entity
Trivest Discovery Partners GP, LLC	550 South Dixie Highway Suite 300 Coral Gables, Florida 33146	Affiliate of Trivest Partners, L.P.
Trivest Discovery Fund, L.P.	550 South Dixie Highway Suite 300 Coral Gables, Florida 33146	Trivest Discovery Partners GP, LLC
OPI Franchise Holding Corporation	550 South Dixie Highway Suite 300 Coral Gables, Florida 33146	Trivest Discovery Fund, L.P.

Name of Company	Principal Business Address	Parent Entity
OPI Franchise Acquisition Corporation (“OPIFAC”)	550 South Dixie Highway Suite 300 Coral Gables, Florida 33146	OPI Franchise Holding Corporation
Office Pride, LLC (“Parent”)	3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685	OPIFAC

We are a franchise company that, since December 22, 1995, sells and supports OFFICE PRIDE franchises. We have not in the past and do not now engage in other business activities.

Our affiliate, Office Pride Billing Service LLC (“OPBS”), provides products and services to our franchisees including, by way of example only, billing and collections services and/or pass-through or distribution of funds. OPBS was originally formed as an Indiana corporation on November 7, 2011, and was converted to a Delaware limited liability company on November 29, 2021. OPBS’ principal business address is 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685. OPBS does not operate a business similar to the one offered under this Disclosure Document and does not, and has not, offered franchises in any line of business.

Our affiliate, OP M&A Holdings, LLC (“OPMA”), a Delaware limited liability company formed on July 14, 2022, with a principal business address of 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685, has operated OFFICE PRIDE businesses since July 2022 (as of December 31, 2023 in Iowa only). OPMA does not, and has not, offered franchises in any line of business.

In addition to the unit franchise offered under this Disclosure Document, we have in the past offered area developer franchises under the OFFICE PRIDE trademarks (the “Area Developer Franchise”). The Area Developer Franchise was offered under a separate Disclosure Document. We did not offer Area Developer Franchises in all states and are not currently offering new Area Developer franchises, although we may be offering to renew existing Area Developer franchises. Under the terms of our Area Developer Franchise, we granted third parties (“Area Developers”) the right to recruit, develop and provide ongoing support and service to single unit OFFICE PRIDE franchises located inside the Area Developer’s trade area. Some Area Developers also may own a Franchised Business (as described below). While our Area Developers will be involved in recruiting prospective franchisees, our Area Developers do not have management responsibility on our behalf relating to the sale or operation of single unit franchises. We do not offer franchises in other lines of business.

Single Unit Franchise

An OFFICE PRIDE single unit franchise (“**Franchised Business**” or “**Business**”) is a janitorial service business that sells and performs janitorial services, related services and ancillary goods in office facilities, retail facilities, medical facilities, commercial facilities, churches and other commercial facilities that require routine contract cleaning to create or maintain a clean work environment. You will sign a franchise agreement in the form attached as Exhibit A-1 (the “**Franchise Agreement**”). If you currently operate a commercial cleaning business, you may convert your existing business to an OFFICE PRIDE franchise. A conversion franchise is offered to those qualifying existing businesses who have been in operation for at least two (2) years and otherwise meet our conversion criteria, which include having gross billings of more than \$250,000 per year (“**Conversion Franchise**”). For each Conversion Franchise, the franchisee will sign the Franchise Agreement and a conversion addendum (“**Conversion Addendum**”) attached as Exhibit A-4 to the Franchise Agreement. In Items 5-7 we describe modifications for a Conversion Franchise, including the initial franchise fee, other payments and estimated initial

investment. Unless otherwise specifically noted, the information included in this Disclosure Document applies to the Conversion Franchise.

You are responsible for obtaining your own commercial cleaning customers and accounts, including negotiating all customer contracts, determining the services to be provided and resolving all customer complaints. We or our affiliates, however, may, but are not obligated to, obtain commercial cleaning customers for you, which may include from time to time national or regional accounts (at times referred to as “strategic accounts”). From time to time, we may review the contracts/accounts you obtain to ensure that the services you provide are authorized and comply with our system requirements.

Single unit OFFICE PRIDE franchises may now or in the future be assigned to an Area Developer. Accordingly, if an Area Developer’s trade area includes your Franchised Business, certain of our responsibilities to you may be assigned to the Area Developer for your trade area.

As of the date of this Disclosure Document, we offer a referral incentive program that pays \$10,000 to an existing franchisee or franchisee employee who directly refers a candidate to us who becomes a new OFFICE PRIDE franchisee in a new location within six (6) months of the date of referral. The incentive payment is only paid with respect to the first franchise purchased by the referred new franchisee and other limitations may apply. We may change or eliminate the referral program at any time without notice. Franchisees participating in the referral program are not our sales agents.

Multi-Unit Territory Incentive Program

We currently offer a temporary expansion program called the “**Multi-Unit Territory Incentive Program**” that allows qualified existing franchisees to acquire additional territories. The Multi-Unit Territory Incentive Program is available for a period of twelve (12) months from April 20, 2026, subject to our right to terminate the program at any time prior to the end of that period in our sole discretion.

To participate in the Multi-Unit Territory Incentive Program, an existing franchisee must meet the qualification requirements set forth in the Methods of Operation, as updated from time to time. Franchisee must meet the qualifying criteria, including customer satisfaction, year-over-year revenue growth, financial reporting compliance and being in good standing under its existing franchise agreement, as further outlined in the Methods of Operation. Qualified franchisees who are granted a franchise under this program will be offered an additional franchise under the Franchise Agreement and addendum to the Franchise Agreement attached as Exhibit A-5, with an initial franchise fee of \$15,000. Additionally, for the first two (2) years of operation of each new territory acquired under the Multi-Unit Territory Incentive Program, you will pay a flat royalty rate of 7% of Revenue Sales Collected for that new territory only. Following the conclusion of the two-year period, your royalty obligations will revert to the standard royalty rate of 9% of Revenue Sales Collected.

Market Competition and Rules and Regulations

The general market in which OFFICE PRIDE franchises will operate is well established. There is no seasonality in this business. Generally, there is strong competition from similar businesses, including independent businesses or members of regional, national or international chains.

You must operate your Franchised Business in full compliance with all applicable federal, state and local laws, rules, ordinances and regulations, including, without limitation, government regulations relating to occupational hazards, health, EEOC, OSHA, discrimination, employment, sexual harassment, worker’s compensation and unemployment insurance and withholding and payment of federal and state income

taxes, social security taxes and sales and service taxes. Additionally, your Franchised Business must comply with any laws governing the use and storage of cleaning chemicals.

ITEM 2 **BUSINESS EXPERIENCE**

Doug Phillip, Chief Executive Officer

Mr. Phillip has been our Chief Executive Officer since April 2024. Prior to joining Office Pride, Mr. Phillip served as President of Home Franchise Concepts in Irvine, California from November 2019 to June 2023.

Jeff McMullen, Chief Financial Officer

Mr. McMullen has been our Chief Financial Officer since October 2019. Mr. McMullen also serves in those same positions for our Parent and OPBS.

Chad White, Vice President of Operations

Mr. White has been our Vice President of Operations since May 2025. Prior to joining Office Pride, from October 2023 to May 2025, Mr. White served as Director of Operations for First Watch Restaurant Group based in Bradenton, Florida. From October 2021 to October 2023, Mr. White served as VP of Operations and Training for Duck Donuts Franchising Group based in Mechanicsburg, Pennsylvania. From December 2019 to October 2021, Mr. White served as VP of Operations for Tacos 4 Life in Conway, Arkansas.

Ann Naegle, Vice President of Marketing

Ms. Naegle has served as our Vice President of Marketing since February 2025. Prior to joining Office Pride, from October 2023 to November 2024, Ms. Naegle was the Vice President - Marketing, Branding & Communications at Arch Painting based in Woburn, Massachusetts. From August 2022 to August 2023, Ms. Naegle was the Marketing Contractor for Automation Anywhere based in San Jose, California, and from December 2019 to October 2021 Ms. Naegle was Senior Director of Marketing at ABILITY Network based in Tampa, Florida.

Scott Kelly, Vice President of Technology

Mr. Kelly has served as our Vice President of Technology since March 2026. Prior to joining Office Pride, from March 2024 to February 2026, Mr. Kelly was the VP of Technology at Stronghouse Solutions based in Adison, Texas, and from December 2018 to March 2024, Mr. Kelly was the Vice President of Technology & Operations at Tandy Leather based in Dallas, Texas.

Steve Corp, Vice President of Franchise Development

Mr. Corp has served as our Vice President of Franchise Development since April 2026. Prior to joining Office Pride, Mr. Corp was the Chief Growth Officer at WoWorks based in St. Petersburg, Florida from August 2024 to April 2026. Prior to this role, Mr. Corp served as Vice President of Franchise Development at Fuzzy's Taco Shop in Irving, Texas from August 2023 to August 2024; and as Vice President of Franchise Sales at Naf Naf Middle Eastern Grill in Chicago, Illinois from December 2019 to August 2023.

ITEM 3
LITIGATION

Pending Actions

Faith Franchising Company, LLC (doing business as Office Pride Commercial Cleaning Services v. Titsworth Enterprises, Inc. and Adrian Titsworth, Case No. 8:25-cv-281-KKM-CPT, US District Court, Middle District of Florida (Filed February 4, 2025). The complaint alleged that the franchisee violated his in-term and post-termination restrictive covenants by working with a competitor to divert OFFICE PRIDE customers. On March 4, 2025, the district court entered a preliminary injunction order enjoining the franchisee from violating his post-termination restrictive covenants until final resolution on the merits of the claims. The case is currently stayed pending the bankruptcy of the franchisee's principal.

Other than the one litigation matter listed above, no litigation is required to be disclosed in this Item.

ITEM 4
BANKRUPTCY

No bankruptcy is required to be disclosed in this Item.

ITEM 5
INITIAL FEES

Initial Franchise Fee

You will pay us an Initial Franchise Fee in the amount of \$45,000. You will pay the Initial Franchise Fee when you sign your Franchise Agreement, except as noted below. The Initial Franchise Fee is non-refundable.

If you currently operate a commercial cleaning business that meets our qualifying criteria for a Conversion Franchise, and you desire to convert your existing business to an OFFICE PRIDE Business, we will waive the Initial Franchise Fee as part of the Conversion Franchise. The qualifying criteria includes completing training to our satisfaction. If you don't meet the qualifying criteria for the waiver of the Initial Franchise Fee, your Initial Franchise Fee will be \$45,000 minus an amount equal to two (2) months of qualified gross invoicing for your existing business prior to the conversion. For example, if your last two (2) months of qualified gross invoicing is \$20,000, the Initial Franchise Fee will be \$25,000 (\$45,000 - \$20,000).

During our 2025 fiscal year, we did not have any Conversion Franchises.

Any person who has been honorably discharged from any branch of the U.S. Armed Forces (or the spouse of honorably discharged veteran) who becomes a franchisee will receive a \$10,000 reduction in the Initial Franchise Fee and pay \$35,000. Any person who has served or is the spouse of a first responder with at least two years of continuous service (Law Enforcement, Paramedics, Firefighters, and emergency medical technicians) who becomes a franchisee will receive a \$10,000 reduction in the Initial Franchise Fee and pay \$35,000.

If you are an existing franchisee in good standing and meet the qualifications for our Multi-Unit Territory Incentive Program, you will pay an initial franchise fee of \$15,000 for each additional territory

acquired under the Program. This fee is due and payable upon execution of the Multi-Unit Territory Incentive Program Addendum and is non-refundable and uniformly imposed. The Multi-Unit Territory Incentive Program is available for a period of twelve (12) months from April 20, 2026, 2026, subject to our right to terminate the Program earlier in our sole discretion. See Item 1 for a description of the Multi-Unit Territory Incentive Program and its qualification requirements.

ITEM 6
OTHER FEES¹

Type of Fee	Amount	Due Date	Remarks
Royalty ²	Nine percent (9%) of Revenue Sales Collected. Seven percent (7%) of Revenue Sales Collected for first two years under Territory Expansion Program.	Weekly	We reserve the right to change our invoicing and collection process at any time. If we grant you an additional Office Pride franchise under the Multi-Unit Territory Incentive Program, the Royalty Fee for Revenue Sales Collected for the new franchise acquired under the Program during the first two (2) years following the Opening Date for that franchise only. After the two-year period, the standard Royalty Fee rate applies. Available only to existing franchisees in good standing who meet the qualification requirements in the Methods of Operation. See Items 1 and 5.
Processing Fee ³	Currently, one point five percent (1.5%) of Revenue Sales Collected per calendar week. After one (1) year from completion of classroom training, the greater of one point five percent (1.5%) of Revenue Sales Collected or \$65 will be collected per calendar week.	Concurrently with our collection of the Royalty on a weekly basis.	We reserve the right to increase the Processing Fee upon thirty (30) days advance written notice. Any increase to the Processing Fee will reflect an increase in the actual costs we incur to collect and invoice customers on your behalf, but we do not anticipate the fees to increase by more than twenty percent (20%) annually.
Advertising Fund Fee	One percent (1%) of Revenue Sales Collected.	Concurrently with our collection of the Royalty on a weekly basis.	We reserve the right to increase the Advertising Fund Fee up to two percent (2%) of Revenue Sales Collected, although we will not increase the percentage by more than .5% in any given calendar year.
Minimum Local Marketing Spend ⁴	The lower each month of two percent (2%) of Revenue Sales Collected for the prior month or \$500.	Monthly.	We may designate local advertising markets and advertising cooperatives and/or local marketing groups for such markets (collectively, "LMGs"),

Type of Fee	Amount	Due Date	Remarks
			<p>and if designated, you must participate in and contribute to the LMG's advertising and marketing programs in your market.</p> <p>Your contribution to the LMG will count towards any required Minimum Local Marketing Spend but any required Minimum Local Marketing Spend will not represent a limit on your LMG contributions (see Item 11). We will determine the amount of member contribution, which will be a percentage of Gross Sales and will not exceed three percent (3%) of Revenue Sales Collected.</p>
Insurance	\$4,000 to \$7,000 per year.	As incurred.	If you fail to obtain or maintain required insurance, we may, but are not obligated to, obtain insurance and seek reimbursement for insurance premiums paid.
Conference Fee ⁵	\$500 per person.	Annually. The fee will be deducted as a pass-through or check as we designate in advance.	Attendance at the Conference (formerly known as Retreat) is mandatory. You will pay the Conference Fee regardless of whether you attend the conference. We may increase this fee to cover increased conference costs, but we do not anticipate the fee to increase by more than thirty percent (30%) annually.
Technology Fee ⁷	\$60 per week.	Weekly, beginning two (2) months after completion of initial training.	We will deduct the Technology Fee each week as part of your weekly pass-through. We reserve the right to increase the Technology Fee from time to time upon 60 days' prior written notice to franchisees; however we do not anticipate the Technology Fee to increase by more than thirty percent (30%) in any 12-month period.
Transfer Fee	\$6,000, plus any third-party broker fees, commissions or other similar payments.	Prior to the transfer being completed.	
Renewal Fee	Ten percent (10%) of then-current Initial Franchise Fee.	Prior to renewal.	Must be paid upon a then-current Renewal Franchise Agreement being signed. You must also

Type of Fee	Amount	Due Date	Remarks
			complete the then-current training.
Customer Development Fee ⁶	Varies by customer account.	As we and you agree.	You only pay us or our affiliates a Customer Development Fee if you request or agree to accept help from us or our affiliates in locating customer accounts.
Auditing Costs	Varies under the circumstances (generally \$300 to \$500 per day, plus travel and legal costs).	Reimbursement of our actual auditing costs.	You must reimburse us for our auditing costs if we must audit you because you fail to timely provide us with required reports.
Attorneys' Fees and Cost of Collection	Varies under the circumstances.	As incurred.	We may recover costs and reasonable attorneys' fees incurred in our efforts to collect monies owed by you to us or if you lose in a dispute with us.
Administration Fee	Currently, \$200 per breach and any other costs and expenses we incur relating to your breach.	Upon thirty (30) days' notice.	Payable if you bill and/or collect any Revenue Sales Collected directly from a customer. We reserve the right to modify the Administration Fee upon thirty (30) days' advance written notice. Any increase to the Administration Fee will reflect an increase in the actual costs we incur to collect and invoice customers on your behalf, but we do not anticipate the fee to increase by more than twenty percent (20%) annually.
Conversion Franchise Repayment ⁸	Varies under the circumstances.	Upon written notice.	This applies to Conversion Franchises only.
Advance Fee	\$100 per advance request.	As incurred.	If you request an advance on your Revenue Sales Collected, we may charge you an Advance Fee for each request. We reserve the right to change our advance and/or our invoicing and collection process at any time.
Refresher Training Fees	\$250 per day, on average.	As we and you agree.	We may require you or your managing shareholder or partner to attend periodic refresher training and may charge a fee.
Additional Training or Support	\$300 to \$1,000 per day.	As we and you agree.	At your request, we may furnish additional training or support and may charge you a fee, including reimbursement for any travel or living expenses we incur in connection with providing this additional training or support.

Type of Fee	Amount	Due Date	Remarks
Interest ⁹	Ten percent (10%) or prime rate plus three percent (3%) (whichever is greater).	When underlying obligation is paid.	All amounts owed to us will bear interest at rate of eight percent (8%) or less.
Daily Non-compliance Fee ¹⁰	Currently \$100 per day that you are out of compliance	Upon demand and deducted as a pass-through	Subject to change at any time but no more than thirty percent (30%) annually.
Product or Supplier Evaluation	\$1,000 plus our travel and legal expenses up to a maximum of \$7,500.	As incurred.	If you request that we evaluate a product or supplier for the OFFICE PRIDE System.
Liquidated Damages	An amount equal to (x) the average monthly Royalty Fees that you owed to us for the last twelve (12) full months that you operated the Business; <u>multiplied by</u> (y) the lesser of: (i) twenty-four (24); or (ii) the number of months remaining in the then-current term of the Franchise Agreement. If you had not operated the Business for at least twelve (12) full months, then (x) will equal the average monthly Royalty Fees that you owed to during the full months that you operated the Business.	On demand.	Payable if we terminate your Franchise Agreement because of your default, or if you terminate the Franchise Agreement without the right to do so.

Notes:

¹Unless otherwise noted, the fees in Item 6 above are paid to us, are non-refundable and are uniformly imposed. Franchisees operating under an older form of franchise agreement may still pay fees that were offered at that time, and those fees may be different than the fees included in this Item 6.

²Revenue sales collected (the “**Revenue Sales Collected**”) shall include and mean all revenue collected from the operation of your Business, and whether from cash, check, electronic or credit transactions, but excluding all federal, state or municipal sales, use or service taxes collected from customers and paid to the appropriate taxing authority and excluding customer refunds, adjustments, credits and allowances actually made by the Business in compliance with our operations manual and suite of operational resources (collectively, the “**Methods of Operations**” or “**MOO**”). You are solely responsible and liable for paying all applicable state and federal taxes based on the operation of your Business. We do not pay any state or federal taxes on your behalf and are under no obligation to do so, unless we pay taxes on your behalf as part of the billing services OPBS provides. You are solely responsible for any refunds due to your customers from your Business.

If a franchise unit obtains a certain volume of billing revenue during a calendar month, we may rebate back to the franchisee a certain percentage of the royalties paid by the franchisee during the prior month. Each franchise territory that a franchisee operates under a separate franchise agreement is considered a franchise unit. Specifically, we will rebate back to a franchisee the following amounts depending on franchise unit’s total Revenue Sales Invoiced (as defined immediately below):

Monthly Revenue Sales Invoiced	Rebate Amount (Paid Monthly)*
\$0 to \$49,999	No Rebate
\$50,000 to \$99,999	One percent (1%) of all monthly Sales Revenue Collected over \$50,000.
\$100,000 to \$299,999	An additional one percent (1%) (total of two percent (2%)) of all monthly Sales Revenue Collected over \$100,000.
\$300,000+	An additional one percent (1%) (total of three percent (3%)) of all monthly Sales Revenue Collected over \$300,000.

*The rebate amount will be paid to you by the last day of the following month.

Large Customer Rebate.

From time to time, we also may approve in writing a large customer rebate (the “**Large Customer Rebate**”) for a customer that you obtain that meets our large customer qualifying criteria, in accordance with the Methods of Operations. The Large Customer Rebate is separate from the billing revenue volume rebate. We reserve the right to change how we calculate and pay rebates at any time with thirty (30) days’ written notice as well as the large customer qualifying criteria.

“**Revenue Sales Invoiced**” means all sales invoiced from the operation of your Business to customers, in accordance with the Methods of Operations, but excluding all federal, state or municipal sales, use or service taxes invoiced to customers and paid to the appropriate taxing authority, and adjusted by customer refunds, adjustments, credits and allowances actually made by the Business. You acknowledge and agree that it is your sole and exclusive obligation to pay all state and federal taxes for your Business. You are solely responsible for any refunds due to your customers from your Business.

³Processing Fee – This fee is paid to cover our or our affiliate’s costs and expenses incurred in collecting and invoicing customers on your behalf, in accordance with the Methods of Operations. We may designate a third-party source to provide this service. At such time you will pay us, our affiliate or the third-party source this amount, or any other amount the third party source requires. As of the date of this Disclosure Document, we cap the Processing Fee a franchisee pays per a single outlet/franchise agreement at \$20,000 per year. For franchisees with four or more outlets/franchise agreements, we cap the Processing Fee at a total of \$60,000 per year.

⁴Local Marketing Spend – You shall spend this amount on approved internet marketing, direct mail, promotional collateral, novelty items and other approved items. If you fail to make the required expenditures, we have the right to collect the deficiency and spend it as we determine appropriate. We reserve the right to require you to use one or more designated suppliers in connection with your local marketing and promotional activities. In addition, we reserve the right to collect (on a monthly or quarterly basis, as we may from time to time designate) the “**Minimum Local Marketing Spend**” and in return provide to you local promotional, marketing and advertising materials and related services to promote your Business. The amount you spend on your Minimum Local Marketing Spend is in addition to the amount you contribute to the Advertising Fund.

⁵If you fail to attend the Franchise Conference, we will not refund the Conference Fee. We will waive the Conference Fee for a new franchisee for the first conference held after you open for business. If you do not attend that first conference, we will bill you for the Conference Fee.

⁶If you want us or our affiliate to assist you with locating customer accounts and we or our affiliates agree to provide you with such assistance, you must pay us or such affiliate a fee (the “**Customer Development Fee**”). If we or our affiliates secures a commercial cleaning customer or account for your OFFICE PRIDE franchise, you may be required to pay us or our affiliates a Customer Development Fee which will be

calculated based on a number of factors including, among others, the price per cleaning, the number of cleanings per month, the length of the cleaning contract, the credit worthiness of the account, the distance that must be traveled to and from the account, the proximity of other accounts in the neighborhood, past experience with the account, and the specific cleaning needs of the account.

⁷The “**Technology Fee**” provides you with access to our franchise growth, management and learning software. The Technology Fee supports technology systems, digital platforms, infrastructure, and related support services used in the operation, administration, and support of the OFFICE PRIDE franchise system. We may modify, replace, or enhance the technology systems used within the OFFICE PRIDE franchise system from time to time.

⁸In connection with a qualifying Conversion Franchise, we will pay the converting franchisee a “**Conversion Payment**” equal to a multiple of six percent (6%) to nine percent (9%) of the converting franchisee’s trailing twelve (12) month sales. You and we will determine the exact amount and timing of the Conversion Payment and other related conditions, with those terms to be included in the Conversion Addendum to the Franchise Agreement (Exhibit A-4). In the event the Franchise Agreement is terminated for any reason prior to the fifth (5th) anniversary of the Effective Date, you agree to repay all or part of the Conversion Payment as agreed to in the Conversion Addendum, except in the instance of an approved transfer when the Franchise Agreement is terminated as part of your sale of the Business to a buyer approved by us.

⁹Interest begins from the date any payment is due.

¹⁰The “**Daily Non-compliance Fee**” is currently \$100 per day that you remain out of compliance with the Franchise Agreement or any mandatory standard or procedure (including use of approved suppliers). We have the right to charge you this fee following our written notice that we intend to charge you the fee for your non-compliance. The Daily Non-compliance Fee is deducted as part of the pass-through as we designate and may be charged until you cure any applicable default. The Daily Non-compliance Fee is in addition to, and not in lieu of, any rights we have under the Franchise Agreement (including termination for defaults as set forth in the Franchise Agreement) and is subject to change at any time, although the Daily Non-compliance Fee will not increase by more than thirty percent (30%) annually.

ITEM 7
ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT*

A. NEW FRANCHISEES**

Type of Expenditure	Amount (Low to High)**	Method of Payment	When Due	To Whom Payment is to be Made
Initial Franchise Fee ¹	\$45,000	Lump sum	Upon signing Franchise Agreement	Us
Initial Marketing ²	\$7,500 to \$15,000	Lump sum	As arranged	Approved suppliers
Leasehold Improvements ³	\$0	Not applicable	Not applicable	Not applicable
Signs ⁴	\$0 to \$2,500	Not applicable	Not applicable	Approved suppliers
Cleaning Equipment Supplies, Materials and Ancillary Goods ⁵	\$6,500 to \$10,000	As arranged	As arranged	Approved suppliers

Type of Expenditure	Amount (Low to High)**	Method of Payment	When Due	To Whom Payment is to be Made
Office Equipment and Supplies ⁶	\$0 to \$700	As arranged	As arranged	Approved suppliers
Computer System ⁷	\$1,000 to \$5,000	As arranged	As arranged	Various third parties
Insurance	\$4,000 to \$7,000	As arranged	As arranged	Insurance premiums for the first year payable to preferred insurance provider
Professional Fees	\$200 to \$2,000	As arranged	As arranged	For accountants and lawyers
Training Expenses	\$200 to \$2,000	As arranged	As arranged	Estimated expenses for attending initial training; i.e., travel and living expenses
Licenses and/or Bonds	\$100 to \$300	As arranged	As arranged	Fees paid to government agencies and/or insurance or bonding companies.
Additional Funds ⁸	\$6,500 to \$50,000	As arranged	As arranged	Various third parties
Total	\$71,000 to \$139,500			

Notes:

* If you operate a Conversion Franchise, your estimated initial investment is described in a separate table below in this Item 7.

** The expenses in Item 7 are estimates of your initial investment for one territory for the first three (3) months of commencing business. Except where noted, all amounts that you pay to us or our affiliates are non-refundable. Approved suppliers will decide if payments to them are refundable.

¹The Initial Franchise Fee is non-refundable. The Initial Franchise Fee can be reduced to \$35,000 as described in Item 5.

²We provide you with certain grand opening support and assistance, which may include utilizing the Office Pride marketing team for ideation, meetings leading up and post-grand opening for the franchise, as further described in the Methods of Operations. You must spend between \$7,500 and \$15,000 for approved grand opening marketing and promotional activities (with \$7,500 being the minimum spend) within the first three months immediately after the opening. If you acquire an OFFICE PRIDE franchise via transfer, you will be required to spend this amount immediately after the closing of on the OFFICE PRIDE franchise.

³You may operate the franchise from your home or office. We assume your home or office will not need improvements.

⁴We do not require you to purchase any signage for the operation of an OFFICE PRIDE franchise. We have used Advertising Fund Fees to design a vehicle logo package and vehicle wrap package as further described in the Methods of Operations. You are not required to purchase a vehicle, vehicle logo package or vehicle wrap package for your OFFICE PRIDE franchise, but if you choose to have a logo or wrap for your vehicle, it must be our approved logo or wrap package.

⁵You must purchase all cleaning equipment, cleaning supplies, materials and ancillary goods that meet our standards and specifications that are necessary to operate your business. Depending on the growth of your

business during the first three (3) months, you may need to purchase additional cleaning supplies, materials and goods.

⁶This estimate includes the cost for office equipment and supplies, including a telephone and filing cabinet, needed to start your business, with the current approved minimum packages outlined in our Methods of Operations.

⁷You must obtain a computer system that meets our hardware and software standards and specifications.

⁸This amount is projected as sufficient to cover your other initial operating expenses. These figures are estimates, and we cannot guarantee that you will not have additional expenses starting the business. We have used our and our affiliates' thirty (30) years of experience in the business to compile these estimates.

YOUR ESTIMATED INITIAL INVESTMENT

B. CONVERSION FRANCHISEES

Type of Expenditure	Amount*	Method of Payment	When Due	To Whom Payment is to be Made
Initial Franchise Fee ¹	\$0 to \$45,000	Lump sum	Upon signing Franchise Agreement	Us
Initial Marketing ²	\$7,500 to \$15,000	Lump sum	As arranged	Approved suppliers
Leasehold Improvements ³	\$0	Not applicable	Not applicable	Not applicable
Signs ⁴	\$0 to \$2,500	Not applicable	Not applicable	Approved suppliers
Cleaning Equipment Supplies, Materials and Ancillary Goods ⁵	\$0	As arranged	As arranged	Approved suppliers
Office Equipment and Supplies ⁶	\$0	As arranged	As arranged	Approved suppliers
Computer System ⁷	\$1,000 to \$5,000	As arranged	As arranged	Third Parties
Insurance	\$4,000 to \$7,000	As arranged	As arranged	Insurance premiums for the first year payable to insurance company
Professional Fees	\$200 to \$2,000	As arranged	As arranged	For accountants and lawyers
Training Expenses	\$200 to \$2,000	As arranged	As arranged	Estimated expenses for attending initial training (i.e., travel and living expenses)
Licenses and/or Bonds	\$0 to \$300	As arranged	As arranged	Fees paid to government agencies and/or insurance or bonding companies
Additional Funds ⁸	\$6,500 to \$50,000	As arranged	As arranged	Various third parties
Total	\$17,900 to \$128,800			

Notes:

* The expenses in Item 7 are estimates of your initial investment for one territory for the first three (3) months of commencing business. Except where noted, all amounts that you pay to us or our affiliates are non-refundable. Approved suppliers will decide if payments to them are refundable.

¹For a commercial cleaning business that meets our qualifying criteria for a Conversion Franchise, we will waive the Initial Franchise Fee as part of the Conversion Franchise. The qualifying criteria includes completing training to our satisfaction. If you don't meet the qualifying criteria for the waiver of the Initial Franchise Fee, your Initial Franchise Fee will be \$45,000 minus an amount equal to two (2) months of qualified gross invoicing for your existing business prior to the conversion. See Item 5 for more information on the Initial Franchise Fee.

²We provide you with certain grand opening support and assistance, which may include utilizing the Office Pride marketing team for ideation, meetings leading up and post-grand opening for the franchise, as further described in the Methods of Operations. You must spend between \$7,500 and \$15,000 for approved grand opening marketing and promotional activities (with \$7,500 being the minimum spend) within the first three months immediately after the opening. If you acquire an OFFICE PRIDE franchise via transfer, you will be required to spend this amount immediately after the closing of on the OFFICE PRIDE franchise.

³You may operate the Conversion Franchise from your home or office. We assume your home or office will not need improvements.

⁴We do not require you to purchase any signage for the operation of an OFFICE PRIDE franchise, although as part of the Conversion Franchise, you must rebrand your existing business, including our approved OFFICE PRIDE signage. We have used Advertising Fund Fees to design a vehicle logo package and vehicle wrap package. You are not required to purchase a vehicle, vehicle logo package or vehicle wrap package for your OFFICE PRIDE franchise, but if you choose to have a logo or wrap for your vehicle, it must be our approved logo or wrap package.

⁵You must purchase all cleaning equipment, cleaning supplies and chemicals, materials and ancillary goods that meet our standards and specifications that are necessary to operate your business. As part of the Conversion Franchise, we assume you have an inventory of supplies and materials to begin operations of your OFFICE PRIDE business.

⁶This estimate includes the cost for office equipment and supplies, including a telephone and filing cabinet, needed to start your business. As part of the Conversion Franchise, we assume you may have an inventory of equipment and supplies to begin operations of your OFFICE PRIDE business.

⁷You must obtain a computer system that meets our hardware and software standards and specifications.

⁸This amount is projected as sufficient to cover your other initial operating expenses. These figures are estimates, and we cannot guarantee that you will not have additional expenses starting the business. This amount does not end your initial investments obligations. We have used our and our affiliates' thirty (30) years of experience in the business to compile these estimates.

ITEM 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

You must maintain the highest standards of quality in order to provide the highest quality of service to your customers and protect the OFFICE PRIDE brand. You must use in the operation of your OFFICE PRIDE franchise, and in the offer and sale of the services and products we approve, only those techniques, procedures, supplies, chemical products, and advertising materials we specify in writing that meet our standards and specifications and that we approve.

We provide you with a list of approved manufacturers, suppliers and distributors ("**Approved Suppliers List**") and approved products, fixtures, furniture, equipment, signs, supplies and other items or

services necessary to operate your OFFICE PRIDE franchise (“**Approved Supplies List**”). The Approved Supplies List may specify the specific manufacturer or supplier of a specific product or piece of equipment. For example, you must purchase your apparel, stationery, and other promotional items from one of our approved suppliers. We reserve the right to designate a primary or single source of supply for certain products, services and supplies, and we or an affiliate may be that single source. As of the date of this Disclosure Document: **(i)** our affiliate, OPBS, is the only source for billing and collection services; **(ii)** Profit Keepers is our designated sole supplier for financial reporting, benchmarking and other related analytics; and **(iii)** Ask Nicely is the only source for our Net Promoter Score (NPS) reporting and analytics.

The lists also may include other specific products without reference to a particular manufacturer or supplier, or they may set forth the specifications and/or standards for other approved products. For example, you may purchase your computer from any source, but the computer you purchase, including the computer hardware and software, must meet our required standards and specifications. We may revise the Approved Suppliers List and Approved Supplies List. We give you the approved lists as we deem advisable. Generally, we do not provide our Approved Suppliers List or Approved Supplies List to anyone but you and our Area Developers. You will pay the then-current price in effect for all purchases you make from us, our affiliate, or any third-party supplier we designate. Samples of all advertising, promotional and marketing materials which we have not prepared or previously approved must be submitted to us for approval before you use them. If you do not receive written disapproval within fifteen (15) days after our receipt of such materials, we will be deemed to have given the required approval. You may not use any advertising or promotional materials that we have disapproved.

Except for our affiliate, OPBS, as of the date of this Disclosure Document, neither we nor our affiliates are currently an approved supplier for any products, supplies, equipment or materials you will use in the operation of your franchise. We reserve the right to serve as an approved supplier or single source supplier in the future.

We issue and modify required standards and specifications and grant or revoke approval of suppliers through updates to our Methods of Operations and through other written materials. Approved suppliers are evaluated, approved or disapproved based on their ability to provide the services and/or ancillary goods in sufficient quantity, of sufficient quality, at reasonable prices and on a timely basis. Our approval criteria, fees and procedures are in the Methods of Operations. If you suggest a supplier, we’ll require you to do it in writing together with a sample of the product(s) you wish us to evaluate. We have the right to charge you an evaluation fee of \$1,000 plus our travel and legal expenses up to a maximum of \$7,500. We will evaluate the product and the supplier within 120 days of your written request and send you written notice of acceptance or non-acceptance.

You can expect items purchased or leased in accordance with our specifications will represent approximately ninety percent (90%) of the total purchases you will make to begin operating the franchised business and ninety percent (90%) of the ongoing costs to operate the franchised business.

Except for our officers and Parent’s ownership in its wholly-owned subsidiary, OPBS, none of our officers own an interest in any of our suppliers.

We have and may again from time to time negotiate prices or purchase arrangements with suppliers for the benefit of the System but not on behalf of individual franchisees. Currently, we and our franchisees purchase many supplies through a national purchasing cooperative. We pay annual dues so that our franchisees can be members of this national purchasing cooperative. There is no separate charge for our franchisees to be members of this cooperative. We do not, however, guarantee or promise that we will have a purchasing cooperative in the future. We reserve the right to modify or terminate our membership to this

purchasing cooperative at any time. Additionally, as noted above, we use a single approved source for OFFICE PRIDE branded items like apparel, stationery, and other promotional items.

We and our affiliates reserve the right to receive rebates or other consideration from suppliers and our national purchasing cooperative in connection with your purchase of goods, products and services as described in this Item 8, as well as in connection with any future purchase of any goods, products or services. Most of these payments are calculated on an amount based on products sold. We will retain and use such payments as we deem appropriate or as required by the supplier, which may include funding costs associated with advertising and promotions, or distribute part of the rebates or payments to you in such amounts and allocation methods as we deem appropriate (for example, we currently provide existing franchisees in good standing with a rebate on consumable products that you or your customers order through approved suppliers). We reserve the right to modify or cancel these programs or arrangements upon written notice to franchisees.

Currently, we derive revenue from purchases our franchisees make through our national purchasing cooperative and certain approved suppliers. We reserve the right to receive additional rebates in the future. During our last fiscal year ending December 31, 2025, we derived \$50,986 of our total revenue of \$11,052,040 (or 0.46%) from purchases made by our franchisees, as noted in our audited financial statements included as an exhibit to the Disclosure Document.

We do not evaluate a franchisee's performance under the terms of the franchise agreement or provide material benefits to a franchisee based on a franchisee's purchases of particular products or services or use of particular suppliers, but franchisees may not use supplies, equipment or other materials that do not meet our required standards and specifications.

You must purchase and maintain insurance that meets our requirements. The insurance policies must include, at a minimum: **(i)** commercial general liability insurance covering claims for personal injuries and property damage with minimum limits of \$1,000,000 per occurrence and \$2,000,000 aggregate; **(ii)** fidelity bond (third party client theft) with minimum limit of \$10,000; **(iii)** umbrella liability insurance with minimum limits of \$1,000,000 per occurrence and \$1,000,000 aggregate; **(iv)** workers' compensation insurance with minimum limits of \$500,000 per occurrence/\$500,000 per employee for bodily injury by occupational disease/\$500,000 policy limit for bodily injury by disease; **(v)** vehicle liability for owner, leased, hired and non-owned vehicles with minimum limits of \$1,000,000 combined single limit for bodily injury and property damage per occurrence; **(vi)** any other such insurance coverages or amounts as required by law (for example, workers' compensation, a customer or agreement related to the Business (for example, any lease); and **(vii)** any other insurance we may require from time to time. Additional insurance requirements are set forth in the Methods of Operation. All liability insurance policies must name us (and our Parent, affiliates, officers, directors and employees) and any area developer as additional insureds.

You must deliver to us fourteen (14) days prior to training and annually or at our request a proper certificate evidencing the existence of such insurance coverage We may modify, upon written notice to you, the required minimum limits from time to time and by written notice to you, as conditions require, to reflect changes in relevant circumstances, industry standards, experiences in the OFFICE PRIDE System, standards of liability and higher damage awards.

ITEM 9
FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

	Obligation	Section in Agreement Franchise Agreement (FA)	Disclosure Document Item
a.	Site selection and acquisition/lease	Not applicable	Item 11
b.	Preopening purchases / leases	FA: 2.2	Items 6, 7 and 8
c.	Site development and other preopening requirements	FA: Not applicable	Items 7, 8 and 11
d.	Initial and ongoing training	FA: 4	Items 6, 7 and 11
e.	Opening	FA: 2.3, 2.4	Item 11
f.	Fees	FA: 3.1, 3.2, 3.3, 3.4, 3.5, 3.7, 3.8, 3.9, 3.10, 3.11, 3.12, 3.13, 3.14, 4.2, 4.4.7, 4.6, 9.1, 11.3, 12.4.5, 12.6, 13.1, Conversion Addendum	Items 5, 6 and 7
g.	Compliance with standards and policies / operating manual	FA: 4.5, 8	Items 6, 7, 8, 11, 14 and 16
h.	Trademarks and proprietary information	FA: 5, 6	Items 13 and 14
i.	Restrictions on products/ services offered	FA: 8	Items 6, 7, 8, 11 and 16
j.	Warranty and customer service requirements	Not applicable	Items 6 and 11
k.	Territorial development and sales quotas	FA: 3.3.4	Item 12
l.	Ongoing product/service purchases	FA: 8.1	Items 6, 7 and 8
m.	Maintenance, appearance and remodeling requirements	FA: 8.2	Items 8 and 11
n.	Insurance	FA: 2.3.3, 8.1.12	Items 6, 7 and 11
o.	Advertising	FA: 9	Items 6,7 and 11
p.	Indemnification	FA: 16.4	Not applicable
q.	Owner's participation/ management/ staffing	FA: 1.4, 1.6	Items 11 and 15
r.	Records and reports	FA: 10	Item 11
s.	Inspections and audits	FA: 11	Items 6 and 11
t.	Transfer	FA: 12	Items 6 and 17
u.	Renewal	FA: 13.2	Items 6 and 17

Obligation		Section in Agreement Franchise Agreement (FA)	Disclosure Document Item
v.	Post-termination obligations	FA: 14.3, 15	Item 17
w.	Noncompetition covenants	FA: 7.1, 15.4	Item 17
x.	Dispute resolution	FA: 17.12	Item 17
y.	Other	Not applicable	Not applicable

**ITEM 10
FINANCING**

We do not offer any direct or indirect financing. We do not guarantee your note, lease or other obligation.

**ITEM 11
FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING**

Except as listed below, we are not required to provide you with any assistance:

Pre-Opening Assistance: Before you begin operating your single unit OFFICE PRIDE franchise, we will:

1. Grant you the right to operate an OFFICE PRIDE business (FA, Section 1.5.).
2. Provide you with electronic access to our Methods of Operations (FA, Section 4.5.).
3. Provide you with an initial training program as described below (FA, Section 4.1.).
4. Provide you with certain grand opening support and assistance, which may include utilizing the Office Pride marketing team for ideation, meetings leading up and post-grand opening for the franchise, as further described in the Methods of Operations. (FA, Section 4.7).

Ongoing Assistance: During the operation of your single unit OFFICE PRIDE franchise, we will:

1. Provide you with telephone consultation regarding operational concerns (FA, Section 4.4.1.).
2. Provide you with buying advisory services whereby we may provide you with lists of sources and approved suppliers for our ancillary goods, services, equipment, etc. (FA, Section 4.4.2.).
3. Provide you with administrative services whereby we will provide centralized administrative support services to help you with accounts receivable. We, our affiliate or a designated third-party will invoice any and all of your accounts as per our Methods of Operations by sending invoices, collecting payments and depositing the same into your account, subtracting payments you owe us and any Area Developer and sending the net payment to you. We will maintain your accounts receivable and use commercially reasonable efforts to collect all amounts owed to you. We are your exclusive agent for collection of amounts owed from customers until we send you a statement of outstanding invoices (the "**Outstanding Invoices**"). Following your receipt and review of the statement of Outstanding Invoices, you and we will contact the account in an effort to make collection (FA, Section 4.4.3.).

4. Provide you with ongoing marketing programs (FA, Section 4.4.4.).
5. Provide you with meetings, seminars or conventions whereby we may get together with you and other OFFICE PRIDE franchisees for business or social purposes (FA, Section 4.4.5.).
6. Provide such additional guidance and assistance as we deem appropriate, although we have no obligation to assist you in establishing prices you charge for your services and products. We reserve the right to charge you a fee for any additional guidance and support we provide, and you must reimburse us for all of the expenses that we incur in connection with such training, including any travel and living expenses for our personnel, will be your responsibility (FA, Section 4.4.7.).
7. Visit your Business as we deem appropriate to provide you with guidance, support and assistance (FA, Section 4.4.).

If an Area Developer's trade area includes your single unit OFFICE PRIDE franchise, we may assign certain of our responsibilities to the Area Developer for your trade area.

Marketing

Franchisees are required to contribute to the Advertising Fund at a percentage of one percent (1%) of Revenue Sales Collected.

We control an Advertising Fund that all OFFICE PRIDE franchisees contribute to. Currently, our franchisees contribute one percent (1%) of their Revenue Sales Collected to the Advertising Fund. We reserve the right to increase the Advertising Fund Fee up to two percent (2%) of Revenue Sales collected. The Advertising Fund is not a trust or escrow account, and we do not have any fiduciary obligations with respect to the Advertising Fund. We and our affiliates may, but are not obligated to, contribute to the Advertising Fund. We and our affiliates are not obligated to spend any specific amount of the Advertising Fund in your territory or for your area.

We are not limited to any specific media in which ads may be disseminated. We reserve the right to disseminate information via the Internet, radio, television, print and vehicle based media. We are not limited to local, regional or national programs, but may use a combination of the same. We will generate ads and may solicit outside ad agencies to generate ads. We control all expenditures from the Advertising Fund, may roll over amounts in the Advertising Fund from year to year, and we reserve the right to use up to thirty percent (30%) of the Advertising Fund for the solicitation of franchises. The Advertising Fund will be used to pay personnel we hire to develop advertising and advertising programs, pay for preparing and producing video, audio and written advertising materials, administering regional and multiregional advertising programs, including, without limitation, purchasing direct mail and other media advertising and employing advertising, promotion and marketing agencies to assist therewith and supporting public relations, market research and other advertising promotion and marketing activities. We will account for Advertising Fund by sending an annual accounting to you at your request (FA, Section 9.) During our last fiscal year ending December 31, 2025, we spent thirty-four percent (34%) on Production, forty-four percent (44%) on Media Placement, zero percent (0%) on Franchise Recruitment and twenty-two percent (22%) on administrative expenses. During our last fiscal year ending December 31, 2025, we did not spend a portion of the Advertising Fund on the solicitation of new franchise sales on Franchise Recruitment. Currently, we do not generate marketing materials that franchisees may use, to supplement the cost of a franchise owners' conference and to cover the cost of other brand initiatives but reserve the right to do so in the future.

We do not conduct an audit of the Advertising Fund. You may obtain an accounting of the Advertising Fund by contacting us with a written request for the accounting.

We are not required to spend any amount on advertising in your area or territory. You can only use advertising that you generate after first receiving our approval.

In addition to your contributions to the Advertising Fund, you must spend monthly the Minimum Local Marketing Spend set forth in Item 6. If you fail to make the required expenditures, we have the right to collect the deficiency and spend it as we determine appropriate. All of your local marketing and promotion (including through social media) must be in media that we approve, conducted in a dignified manner and conform to the standards and requirements that we specify, including compliance with all trademark usage and branding standards. We will be responsible for paying for any public relations agency fees associated with securing any promotional opportunities in the local market to promote any new franchise (or transfer) via print & digital media or social media in the local market to build awareness for the business. There could be potential paid opportunities (ex. via a wire service) and those costs would delegate to you if you opt to participate in that option.

In addition to the obligations outlined above, you must spend between \$7,500 and \$15,000 for approved grand opening marketing and promotional activities (with \$7,500 being the minimum spend) within the first three months immediately after the opening. If you acquire an OFFICE PRIDE franchise via transfer, you will be required to spend this amount immediately after the closing on the OFFICE PRIDE franchise.

We reserve the right to require advertising or marketing cooperatives and/or local marketing groups (“LMG”) to be formed, changed, dissolved or merged, based on specific criteria determined by us for designated marketing areas. We typically determine the local marketing areas based on a combination of designated territory and core-based statistical area data. We have the right to establish how LMGs operate and to administer the LMGs. If an LMG is established in your market, you will be designated to be a member of the LMG. We will determine the amount of member contribution, which will be a percentage of Gross Sales and will not to exceed three percent (3%) of Revenue Sales Collected. Other franchisees that will be members of the same LMG will contribute on the same basis as you. Your contribution to the LMG will count towards any required Minimum Local Marketing Spend but any required Minimum Local Marketing Spend will not represent a limit on your LMG contributions. Each company-owned or affiliate-owned OFFICE PRIDE business located within the LMG’s market will be a member and will contribute to the LMG on the same terms as franchisees.

There are no advertising cooperatives or franchisee councils involved in the advertising process, although we do have a Franchisee Advisory Council and we reserve the right to require cooperatives or councils to be formed, changed, dissolved or merged in the future.

Site Selection

We do not require you to have a specific location for your business. You may operate your business from your home or from an office, warehouse or storage site. The selection of those sites is entirely left to the judgment of the franchisee, provided that we reserve the right to approve or disapprove the use of our signage at any site.

Computer System

You must maintain a computer system capable of supporting the technology platforms required to operate the OFFICE PRIDE franchise. The computer system must include, at a minimum, a business-grade computer or equivalent device, high-speed internet access, and peripheral equipment such as printers or mobile devices as we designate.

The computer system must be capable of accessing cloud-based business applications and maintaining communication with the franchisor and approved suppliers.

Required Software and Technology Platforms

You must maintain access to certain software systems that we designate from time to time, which may include:

- Email and productivity software
- Customer relationship management (CRM) software
- Scheduling and workforce management systems
- Reporting and analytics platforms
- Franchise system communication tools and operational tools
- Other operational or administrative applications used within the OFFICE PRIDE franchise system

These systems may include proprietary software developed by us, software licensed by us from third parties, or commercially available software applications.

You may be required to license or subscribe to certain software platforms through us, our affiliates, or approved suppliers. All right, title, and interest in proprietary software will remain with the licensor of the software.

System Modifications and Updates

We may periodically modify or upgrade the required computer hardware, software systems, or technology platforms used within the OFFICE PRIDE franchise system. You will generally have at least six (6) months to install and begin using required upgrades unless the change is required sooner for security, operational, or regulatory reasons. You must install and maintain all required technology systems and updates at your sole cost and expense.

Access to System Data

We have the right, as often as we deem appropriate, to access computer systems used in connection with the operation of the OFFICE PRIDE franchise to retrieve operational information, reporting data, and other information relating to the operation of the franchise business. This access may occur through system integrations, cloud-based reporting platforms, or other technological means.

Communication Requirements

Your primary customer communications must be through us and the following communication tools:

- A designated business email account
- A business mobile phone number

You must also maintain Internet connectivity capable of supporting required systems. These communication tools must be used for official franchise communications and business operations.

Websites and Digital Presence

You may not operate an independent website, digital marketing site, or online platform for your OFFICE PRIDE franchise without our prior written approval. We may require you to participate in designated digital marketing programs, centralized websites, or other online platforms used within the OFFICE PRIDE franchise system.

Estimated Initial Costs

We estimate the cost of the computer system (which may include business computer or laptop, printer/peripherals, Internet equipment/setup, mobile device, software setup or licensing) required to operate the OFFICE PRIDE franchise will range from \$1,000 to \$5,000, depending on equipment selected and supplier pricing. These amounts are paid directly to, and imposed by, third party suppliers.

Estimated Ongoing Costs

We estimate the monthly technology costs (which may include additional email/productivity Software, Internet services, CRM or operational software, reporting or analytics systems, software updates/maintenance, and other designated systems) ranges from \$60 to \$465 a month, depending on required systems. These amounts are paid directly to, and imposed by, third party suppliers.

Methods of Operations

You must operate your OFFICE PRIDE franchise consistent with the required standards and specifications outlined in our Methods of Operation that are included in our Operating Procedures Inventory. The Methods of Operations also may contain recommended practices, policies and guidelines that you may, but are not required to, follow.

The table of contents for the Methods of Operations, including number of pages on each subject and total number of pages, which includes a suite of operational resources, is included herein as Exhibit E. You will receive access to the Methods of Operations when you start training.

Typical Length of Time Before You Open Your Franchised Business

We estimate the length of time between the signing of the Franchise Agreement and the commencement of business (business commences when you start your sales activity with customers) of an OFFICE PRIDE franchise is between forty-five (45) and sixty (60) days, with an additional thirty (30) days before you start billing customers. Things that may affect the time period include when you schedule your training, your ability to obtain insurance, purchase or lease equipment, obtain cleaning accounts, and/or purchase materials and supplies. Although we do not provide you with equipment signs, fixtures, opening inventory and supplies, we do provide you with names of approved suppliers or written specifications for the items you need to operate your OFFICE PRIDE business.

You must commence operation of your OFFICE PRIDE franchise within ninety (90) days of your signing of the Franchise Agreement. We will schedule the training program (see below) for you during this time period.

Training

Our current training program consists of approximately five (5) days of initial classroom training that is held at our training center in Palm Harbor, Florida or virtually through webinars or videoconferencing as noted in the table below. Your managing shareholder or partner must attend our initial training (this training program requirement applies fully to a Conversion Franchisee). You may elect to enroll one (1) additional person in the training program. Our current training program also includes an in-market initial training component which will last for approximately seven (7) days (which may not be consecutive) during which your Area Developer or our representative will assist you with sales and operation. We will cover our own costs and expenses incurred in providing you with the in-market initial training. We and you will mutually agree on when we will provide our in-market initial training to you within your first 180 days of operations. We may change or modify the length, frequency and subject matter of our in-market training

from time to time. We may offer certain additional training programs via learning management systems, which you must pay for directly to the vendor if you choose to use those training platforms.

No other additional or refresher courses are required for you to commence operation of your franchise. Your managing shareholder or partner is required to complete the initial training to our satisfaction. Although we will furnish initial training to your managing shareholder or partner and, if you elect, one (1) additional person at no additional fee or other charge, you will be responsible for all travel and living expenses which your managing shareholder or partner and your employee incur in connection with training. You also are solely responsible for training your employees.

We offer training throughout the year. Any training provided by us to any of your workers will be limited to training or guidance regarding the delivery of approved services to clients in a manner that reflects the customer and client service standards of the System. You are, and will remain, the sole employer of your employees at all times, including during all training programs, and you are solely responsible for all employment decisions and actions related to your workers. You are solely responsible for ensuring that your workers receive adequate training.

**TRAINING PROGRAM
(Single Unit)**

Classroom		
Subject	Hours of Classroom Training	Location
Leadership	4	Our Headquarters
Sales/Marketing	10.5	Our Headquarters
Operations	10	Our Headquarters
Customer Service	4	Our Headquarters
Administration/ Management	2.5	Our Headquarters
Total	31	

In Market		
Subject	Hours of In Market Training	Location
Lead Generation	5	Franchisees local market
Sales	10	Franchisees local market
Operations	12	Franchisees local market
Customer Service	4	Franchisees local market
Administration	4	Franchisees local market
Total	35	

Due to continued improvements in our training program, these hours may be updated frequently.

It is the nature of the OFFICE PRIDE business that all subjects are integrated into the training program, and that there are no clear delineations between the subjects being learned. We will use the following instructional materials in connection with our training program: the Methods of Operations, our Learning Management System and Library, videos, podcasts, books, forms, and power point presentations.

Traci Parker currently oversees our training program and also serves as our Senior Regional Operations Manager. She has been active in franchise education and operations since 2006, bringing extensive experience in curriculum development, training, and field support. Traci joined OFFICE PRIDE in 2024. If your OFFICE PRIDE business is located in one of our Area Developer’s trade areas, the Area Developer will provide the in-market initial training component. If your OFFICE PRIDE business is not located in one of our Area Developer’s trade areas, our representative will provide the in-market initial training. The table below identifies the trade areas and years of experience for our Area Developers as of the date of this Disclosure Document:

Area Developer	Trade Area	Years of Experience
AD Mobile OPAD, LLC AD JAX OPAD, LLC AD Pensacola OPAD, LLC Mark and Sonya Charles	Mobile, AL Jacksonville, FL Pensacola, FL	Mr. and Mrs. Charles have served as Area Developers since April 2003
Grace Area Development, Inc. Julie Hirschauer	Ft. Wayne, Indiana	Ms. Hirschauer has served as an Area Developer since August 2003
OP by Sun Cross, LLC OPAD Central Virginia, LLC Todd and Valerie Jones	Richmond, VA Virginia Beach-Norfolk, VA Roanoke-Lynchburg, VA	Mr. and Mrs. Jones have served as Area Developers since August 2009

ITEM 12 **TERRITORY**

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands we control.

The operation of your OFFICE PRIDE business will be limited to a certain territory. Typically, a franchisee’s territory is defined by counties, zip codes and/or a metro area and will include approximately 15,000 to 25,000 businesses. We utilize demographic data provided by Internet based data providers to determine the estimated number of businesses physically located within your territory. Your approved business address must be within your territory.

You do not receive rights of first refusal or similar rights to acquire additional franchises in any territory or contiguous territory, however, we have established the Multi-Unit Territory Incentive Program (see Item 1). We may establish other franchised or company owned outlets that may compete with you regardless of their proximity to your OFFICE PRIDE business. We only open and license OFFICE PRIDE businesses. We do not currently open units or grant franchises in any similar or competitive business, but we reserve the right to do so in the future.

We and our affiliates reserve the right to establish other franchised or company owned OFFICE PRIDE businesses anywhere regardless of their proximity to your OFFICE PRIDE business. We and our affiliates also reserve the right to: **(i)** merge with, acquire or become acquired by any businesses, including competitive businesses, which businesses operate under trademarks other than the OFFICE PRIDE Marks and may offer or sell products and services that are the same as or similar to the products and services offered at or from your Business; and **(ii)** use other channels of distribution such as the Internet, telemarketing, or other direct marketing sales to sell our services, products and goods under our Marks or any other marks. We will not modify your territory without your consent.

We are not required to pay you any compensation if we exercise any of the rights specified above.

In accordance with our standards and requirements, you may use approved channels of distribution such as the Internet, telemarketing, or other direct marketing to gather leads and close sales, however, you



may not solicit business or accept orders from customers who are already being serviced by another **OFFICE PRIDE** business. Further, you may not market to, or solicit orders from, customers located outside your territory, subject to our current policy set forth in our Methods of Operations.

You are required to actively operate your OFFICE PRIDE Business on a full time basis, there are also minimum sales requirements, market penetration or other contingencies that a franchisee must meet set forth in our Methods of Operations.

You do not have the right to relocate your OFFICE PRIDE office without our prior written approval. Any approved relocation must be within your territory. If we allow you to relocate your OFFICE PRIDE office, you must do so at your cost.

ITEM 13
TRADEMARKS

The Franchise Agreement licenses you the right to use our principal trademarks (“Marks”) identified below. We claim common law trademark rights in all of the Marks.

Trademark	Registration Number	Date of Registration	Register
OFFICE PRIDE	2,474,854	August 7, 2001	Principal
	2,484,203	December 27, 2022	Principal
	7,078,959	June 13, 2023	Principal

We have filed or intend to file all required affidavits and renewals for the Marks listed above.

There are no currently effective material determinations of the Patent and Trademark Office, Trademark Trial and Appeal Board, the trademark administrator of any state or any court. There are no pending infringements, oppositions or cancellations concerning the principal trademarks. There is no pending material litigation involving the principal trademarks.

There are no agreements currently in effect that significantly limit our rights to use or license the use of the principal trademarks in a manner material to the OFFICE PRIDE franchise. There are no infringing uses actually known to us that could materially affect your use of the Marks.

We are not obligated, by the terms of the Franchise Agreement or otherwise, to protect your right to use the principal trademarks. Nor are we obligated to protect you against claims of infringement or unfair competition arising out of your use of the principal trademarks. We are not required by the Franchise Agreement or anything else to take affirmative action if you notify us of infringing uses or claims, though our policy is to have our lawyer investigate any claims or infringing uses. We will decide whether or not to pursue litigation involving infringing uses or claims regarding the trademarks, and we will control all such proceedings. We are not required to participate in your defense and/or indemnify you for expenses or damages if you are a party to an administrative or judicial proceeding involving a trademark licensed to you by us, or if the proceeding is resolved unfavorably to you. Your rights and obligations under the Franchise Agreement are unaffected by decisions we make relating to the trademarks or the result of proceedings you bring or are involved in regarding the trademarks.

We have no actual knowledge of either superior prior rights or infringing uses that could materially affect your use of the principal trademarks in the state where your OFFICE PRIDE franchise may be located.

You may not have a web site or other presence on the web separate and apart from the www.officepride.com web site, except as we may otherwise approve in writing. We determine the content of the www.officepride.com web site.

ITEM 14 **PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION**

There are no patents, patent applications, or copyrights currently registered or pending that are material to the franchise, although we do claim copyright ownership and protection for the Methods of Operations, advertising materials, other materials we give you for your use or for public dissemination and everything concerning the Methods of Operations. All of this is our proprietary intellectual property.

There are no currently effective determinations of the Copyright Office (Library of Congress), United States Patent and Trademark Office, Board of Patent Appeals and Interferences, or any court, or any pending infringement, opposition or cancellation proceeding or any pending material litigation involving any patents or copyrights. There are currently no agreements in effect that significantly limit our rights to use or license the use of any patents or copyrights in any manner material to the franchise. There are no infringing uses actually known to us that could materially affect your use of the patents or copyrights.

We are not obligated to protect you against infringement or unfair competition claims arising out of your use of any patents or copyrights, or to participate in your defense or indemnify you. We reserve the right to control any litigation related to any patents and copyrights and we have the sole right to decide to pursue or settle any infringement actions related to the patents or copyrights. You must notify us promptly of any infringement or unauthorized use of the patents or copyrights of which you become aware.

You must keep confidential during and after the term of the Franchise Agreement all trade secret and proprietary information, including the Methods of Operations. Upon termination of your Franchise Agreement, you must cease using, and as applicable, return to us all proprietary information, including but not limited to the Methods of Operations, and all other copyright material. You must notify us immediately if you learn about an unauthorized use of proprietary information. We are not obligated to take any action and we have the sole right to decide the appropriate response to any unauthorized use of proprietary information. You must comply with all changes to the Methods of Operations at your cost.

All ideas, concepts, procedures, techniques or processes concerning the OFFICE PRIDE franchise, whether or not protectable intellectual property and whether created by or for you or your owners or employees, must be promptly disclosed to us and will be deemed to be our sole and exclusive property, part of the System and works made-for-hire for us. To the extent any item does not qualify as a “work made-for-hire” for us, you will assign ownership of that item, and all related rights to that item, to us and must take whatever action (including signing an assignment agreement or other documents) we request to show our ownership or to help us obtain intellectual property rights in the item.

ITEM 15 **OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS**

You must operate your OFFICE PRIDE Business on a full time basis through a legal entity. Your managing partner or shareholder must, at all times, faithfully, honestly and diligently perform and exert their best efforts in performing your obligations under the Franchise Agreement. Each of your owners and

their respective spouses must jointly and severally be bound by the terms of the Franchise Agreement and personally guarantee performance.

We do not control your employment practices and you are solely responsible for all hiring, firing, training, scheduling and disciplining of your employees. We do not require you to operate your OFFICE PRIDE Business from a specific locations or premises and consequently don't have requirements for "on premises" supervisors. We make no recommendation of any kind with respect to any equity interest any such supervisor must have in your franchise.

All shareholders, officers, directors, partners, members and all managers and other employees attending our training program and/or having access to our proprietary information, as well as your spouse, if applicable, must execute non-disclosure agreements in a form we accept. Except for the on-premises supervisors who are franchisee owners, other such supervisors are not required to complete our training program.

ITEM 16
RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

Item 8 of this Disclosure Document describes our requirements for approved supplies and suppliers. You must operate your OFFICE PRIDE franchise in accordance with our Methods of Operations.

You may only sell the goods, supplies and services that are listed as approved in the Methods of Operations. You must sell all the goods and services we have authorized.

We have the right to change the types of goods, supplies and services that are authorized by us for you to offer to your customers. While there are no specific limits on our ability to make these changes, customarily we do not make changes in haste, unless health or safety are at stake, and generally take 30 to ninety (90) days to make changes. It is our policy that you will be informed of general changes at least thirty (30) days in advance.

ITEM 17
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table lists important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

Provision	Section in Franchise Agreement (FA)	Summary
a. Length of the Franchise Term	FA: 1.5	Term is ten (10) years.
b. Renewal or extension of the term	FA: 13.2	A renewal franchise may be granted for a period of ten (10) years.
c. Requirements for franchisee to renew or extend	FA: 13.1-13.6	Replace worn out equipment and uniforms, sign a then-current franchise agreement, sign a release, and pay a renewal franchise fee of ten percent (10%) of then-current franchise fee. If you seek to renew your franchise at the expiration of the initial term or any renewal term, you must sign a new franchise agreement that contains terms and conditions materially different from those in your previous franchise agreement, such as different fee requirements and territorial rights.

Provision	Section in Franchise Agreement (FA)	Summary
d. Termination by franchisee	FA: 14.1	You may terminate the Franchise Agreement only for a material breach by us, provided you give us written notice of the breach and allow ninety (90) days to cure such breach (subject to state law).
e. Termination by franchisor without cause	Not applicable	Not applicable
f. Termination by franchisor with cause	FA: 14.2	We can terminate the Franchise Agreement only if you default or fail to comply with your obligations.
g. "Cause" defined – defaults which can be cured	FA: 14.2	You have twenty-four (24) hours to cure defaults regarding sanitation and safety, seven (7) days for those involving money you owe to us and thirty (30) days for other types of defaults, except for the non-curable defaults described below (subject to state law).
h. "Cause" defined – defaults which cannot be cured	FA: 14.2	Non-curable defaults include: any material misrepresentation or omission in your application for a franchise, abandonment (which is any failure to bill clients for any thirty (30) day period), unauthorized use of confidential information, your insolvency, unapproved assignments or transfers, violation of in-term noncompete/subcontracting covenants, defaults that materially impair the goodwill associated with any of the Marks, criminal convictions or multiple defaults.
i. Franchisee's obligations on termination/nonrenewal	FA: 15	Obligations include payment of amounts due, cease using the Methods of Operations and Confidential Information, proprietary materials and related writings (also see (o) and (r) below).
j. Assignment of Contract by franchisor	FA: 12.1	No restrictions on our right to assign.
k. "Transfer" by franchisee – defined	FA: 12.2-12.3	Any sale, lease, pledge, management agreement, contract for deed, option agreement, assignment bequest, gift or otherwise or any arrangement pursuant to which you turn over all or part of the daily operation of the business to a third person.
l. Franchisor approval of transfer by franchisee	FA: 12.4	We have the right to approve all transfers but will not unreasonably withhold approval.
m. Conditions for franchisor approval of transfer	FA: 12.4	Transferee meets all of our then-current requirements for new franchisees, transfer fee paid, all amounts owed by prior franchisee paid, training completed, transferee executes then current form of franchise agreement (modified to reflect that the agreement relates to a transfer), required guarantees signed, necessary financial reports and other data on franchise business is prepared, release signed, full compliance of your obligations under franchise agreement, and other conditions we may reasonably require from time to time as part of our transfer policies; provided that certain transfer conditions do not apply to transfers to immediate family members.
n. Franchisor right of first refusal to acquire franchisee business	FA: 12.9-12.10	We reserve the right to match all third party <i>bona fide</i> offers.
o. Franchisor option to purchase franchisee business	FA: 15.6	Sixty (60) day option upon termination or expiration.
p. Death or disability of Franchisee	FA: 12.6	Treated as a transfer.
q. Noncompetition covenants during the term of the franchise	FA: 7.1-7.2	You may not own or manage a competitive business.
r. Noncompetition covenants after the franchise is terminated or expires	FA: 15.4	Twenty-four (24) months within the Territory, a 50 mile radius around the outer boundary of the metropolitan area in which you operate your OFFICE PRIDE Business or inside the territory of another OFFICE PRIDE Business.

Provision	Section in Franchise Agreement (FA)	Summary
s. Modification of the agreement	FA: 17.15	No modifications generally, but we have the right to change the Methods of Operations and trademarks.
t. Integration / merger clause	FA: 17.16	Only the terms of the franchise agreement are binding (subject to state law). Any representations or promises made outside the Disclosure Document or Franchise Agreement may not be enforceable.
u. Dispute resolution by arbitration or mediation	FA: 17.12	Except for certain claims, all disputes must be submitted to mediation and then arbitration, each of which will occur in Palm Harbor, Florida, or other place we designate (subject to state law).
v. Choice of forum	FA: 17.14	Litigation must be in the applicable federal or state court where our headquarters are located (currently, Florida) (subject to state law).
w. Choice of law	FA: 17.13	Except for claims under federal trademark law, and the parties' rights under the Federal Arbitration Act, the law of the State of Florida will govern any dispute (subject to state law).

ITEM 18
PUBLIC FIGURES

We currently do not use public figures to promote this franchise.

ITEM 19
FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

This financial performance representation consists of three (3) sections. Section I includes a historic representation of the average gross sales of all franchise system outlets that were in operation during the entire 2025 Fiscal Year (as defined below in Section I). Section II includes a historic representation of the average gross sales of all franchise system outlets that were in operation during the 2023-2025 Fiscal Years. Section III includes a historic representation of the average gross sales for those franchise system outlets that have Standard Territories (as defined below in Section III and were in operation during the entire 2025 Fiscal Year).

Section I: Average Gross Sales 2025 Fiscal Year

The information provided below represents the average gross sales for 134 OFFICE PRIDE franchisees that operated an OFFICE PRIDE business for the entire twelve (12) month period from January 1, 2025 through December 31, 2025 (the "2025 Fiscal Year"). Only those OFFICE PRIDE franchisees that operated an OFFICE PRIDE business for the entire 2025 Fiscal Year (134 out of the 142 franchisees in operation as of December 31, 2025) were included in this Item 19. The information presented in this Item 19 does not include the.

The financial performance information presented below is based on the invoices our billing service affiliate sent to OFFICE PRIDE customers during the 2025 Fiscal Year. We have not audited this information for purposes of this Item 19. The financial information contained in this Item 19 does not include any financial performance information for (i) any corporate or affiliate owned businesses; or (ii) franchisees that opened or closed their OFFICE PRIDE businesses during the 2025 Fiscal Year (two (2) OFFICE PRIDE franchisees that signed franchise agreements during the 2025 fiscal year, as they were open less than the 2025 Fiscal Year or did not bill for the full 2025 Fiscal Year and five (5) OFFICE PRIDE franchisees that closed or were not renewed during the 2025 fiscal year, as they were open less than the 2025 Fiscal Year or did not bill for the full 2025 Fiscal Year). There were some businesses that transferred to new ownership but maintained billing for the full 2025 Fiscal Year and are included. For the 2025 Fiscal Year, we did not have any OFFICE PRIDE business that closed after being open for less than twelve (12) months.

**AVERAGE GROSS SALES¹ OF FRANCHISEES
BY QUARTILE² FOR THE 2025 Fiscal Year**

Quartile	Number of Franchisees in the Quartile	Average Gross Sales	Median	Number and Percentage of Franchisees in the Quartile that Attained or Exceeded Average Gross Sales	Range of Net Sales: High	Range of Net Sales: Low
1st	33	\$2,110,760	\$1,480,063	9 or 27%	\$9,132,347.76	\$1,010,124.19
2nd	33	\$665,775	\$620,769	13 or 39%	\$1,005,404.69	\$457,098.48
3rd	34	\$257,562	\$215,088	14 or 41%	\$435,233.17	\$144,736.49
4th	34	\$76,444	\$74,366	16 or 47%	\$144,729.62	\$12,108.00

**AVERAGE GROSS SALES¹ OF FRANCHISEES
FOR THE 2025 Fiscal Year**

The average gross sales for all 134 OFFICE PRIDE franchisees in operation during the entire 2025 Fiscal Year is as follows:

Number of Franchisees	Average Gross Sales	Median	Number and Percentage of Franchisees that Attained or Exceeded Average Net Sales	Range of Gross Sales
134	\$768,521	\$432,066	41 (30.60%)	\$12,108 to \$9,132,348

SECTION I NOTES:

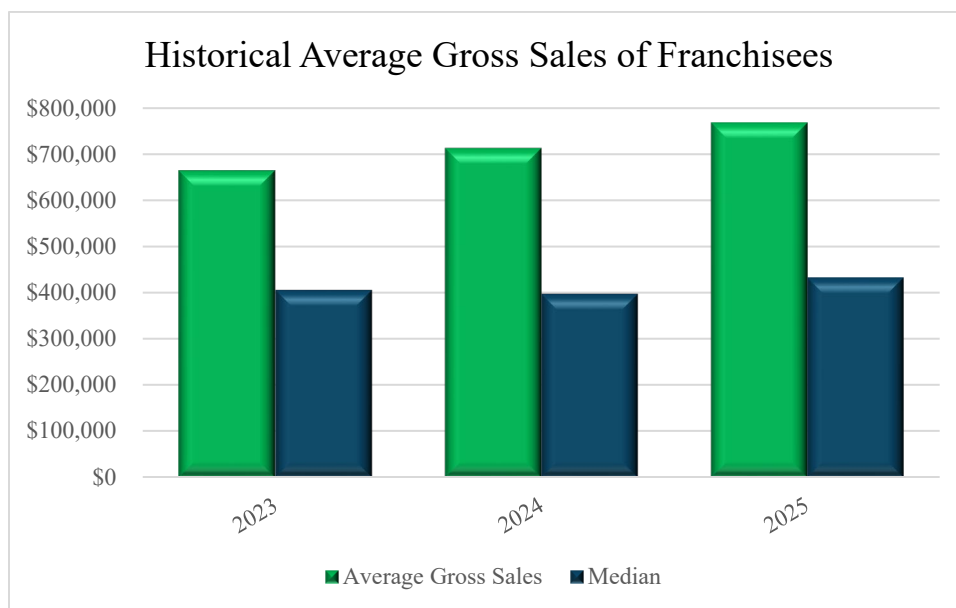
- (1) As used in this Item 19, “Gross Sales” means all revenue a franchisee derived from operating its OFFICE PRIDE business, whether from cash, check or credit transactions, but excluding all federal, state or municipal sales, use or service taxes collected from customers and paid to the appropriate taxing authority and excluding customer refunds, adjustments, credits and allowances made by the franchisee. Gross Sales has the same meaning as Revenue Sales Collected (as defined in Item 6).
- (2) As used in this Item 19, “Quartile” refers to the relative performance of our OFFICE PRIDE franchisees. Accordingly, the “1st Quartile” refers to the top twenty-five percent (25%) of performing OFFICE PRIDE franchisees based on Gross Sales, the “2nd Quartile” refers to the next highest twenty-five percent (25%) of performing OFFICE PRIDE franchisees, the “3rd Quartile” refers to the next highest twenty-five percent (25%) of performing OFFICE PRIDE franchisees, and the “4th Quartile” refers to the bottom twenty-five percent (25%) of performing OFFICE PRIDE franchisees.

- (3) The Average Gross Sales for the 1st Quartile includes one (1) franchisee whose Gross Sales during the 2025 Fiscal Year totaled \$9,132,348. If this franchisee is removed from the 1st Quartile, the Average Gross Sales for the remaining 32 franchisees in the 1st Quartile is \$1,891,336.
- (4) The Median for the 1st Quartile includes one (1) franchisee whose Gross Sales during the 2025 Fiscal Year totaled \$9,132,348. If this franchisee is removed from the 1st Quartile, the Median for the remaining 31 franchisees in the 1st Quartile is \$1,472,391.
- (5) Some of the franchisees included in this Item 19 operate their OFFICE PRIDE business on a part time basis and some operate their OFFICE PRIDE business on a full time basis.

Section II: Average Gross Sales for 2023 to 2025 Fiscal Years

The tables below reflect the historical average gross sales for the OFFICE PRIDE franchised businesses that were in operation for the entire twelve (12) month period for any of the 2023 to 2025 fiscal years – i.e., from January 1 to December 31 for each of the years 2023, 2024 or 2025. Only those OFFICE PRIDE franchised businesses that were in operation for the entire fiscal year for each specific year noted are included in the tables below (for example, the information for 2023 includes only those franchised business that were open for the entire 2023 fiscal year, and the information for 2024 includes only those franchised businesses that were open for the entire 2024 year). For purposes of the tables included in this Section II, the terms “Gross Sales” and “Quartiles” have the same meanings as noted in Section I above. The financial performance information presented below is based on the invoices our billing service affiliate sent to OFFICE PRIDE customers during the 2023 to 2025 fiscal years. We have not audited this information for purposes of Item 19.

The chart and table below reflect historical average gross sales information for all OFFICE PRIDE franchised businesses that were in operation during the entire twelve (12) month period for each respective year.



Year	2023¹	2024²	2025³
No. of Franchisees	128	135	134
Average Gross Sales	\$664,910	\$713,311	\$768,521
Median	\$404,990	\$396,912	\$432,066
Low/High	\$2,808 to	\$20,773 to	\$12,108 to
	\$8,520,100	\$9,089,379	\$9,132,348

TABLE NOTES:

- (1) This information represents the average gross sales for 128 OFFICE PRIDE franchisees that operated an OFFICE PRIDE business for the entire twelve (12) month period from January 1, 2023 through December 31, 2023 (the “2023 Fiscal Year”). This information does not include any gross sales information for nineteen (19) OFFICE PRIDE franchisees that did not operate during the entire 2023 Fiscal Year, none of which closed after being open for less than twelve (12) months. Of the 128 OFFICE PRIDE franchisees included in the table above, 44 (34.4%) attained or exceeded \$664,910 in average gross sales.
- (2) This information represents the average gross sales for 135 OFFICE PRIDE franchisees that operated an OFFICE PRIDE business for the entire twelve (12) month period from January 1, 2024 through December 31, 2024 (the “2024 Fiscal Year”), as described above in Section I. Of the 135 OFFICE PRIDE franchisees included in the table above, 40 (29.63%) attained or exceeded \$713,311 in average gross sales.
- (3) This information represents the average gross sales for 134 OFFICE PRIDE franchisees that operated an OFFICE PRIDE business for the entire twelve (12) month period from January 1, 2025 through December 31, 2025 (the “2025 Fiscal Year”), as described above in Section I. Of the 134 OFFICE PRIDE franchisees included in the table above, 41 (30.60%) attained or exceeded \$768,521 in average gross sales.

Section III: Average Gross Sales 2025 Fiscal Year for Standard Territories

The information provided below in Section III represents the average gross sales for 109 OFFICE PRIDE franchisees that operated an OFFICE PRIDE business for the 2025 Fiscal Year who have territories with less than 70,000 businesses (“Standard Territories”). Only those OFFICE PRIDE franchisees with Standard Territories that operated an OFFICE PRIDE business for the entire 2025 Fiscal Year (109 out of the 142 franchisees in operation as of December 31, 2025) were included in this Item 19. The information presented in this Item 19 does not include **(i)** two (2) OFFICE PRIDE franchisees that signed franchise agreements during the 2025 Fiscal Year, as they were open less than the 2025 Fiscal Year or did not bill for the full 2025 Fiscal Year; and **(ii)** twenty-five (25) franchisees that were included in Section I but do not have Standard Territories, as they are franchisees with more than 70,000 businesses and in most instances acquired their franchise more than ten (10) years ago.

The financial performance information presented below is based on the invoices our billing service affiliate sent to OFFICE PRIDE customers during the 2025 Fiscal Year. We have not audited this information for purposes of this Item 19. The financial information contained in this Item 19 does not include any financial performance information for (i) any corporate or affiliate owned businesses; or (ii) franchisees that opened, closed, or transferred their OFFICE PRIDE businesses during the 2025 Fiscal Year. For the 2025 Fiscal Year, we did not have any OFFICE PRIDE business that closed after being open for less than twelve (12) months.

**AVERAGE GROSS SALES¹ OF STANDARD
FRANCHISEES BY QUARTILE² FOR THE 2025 Fiscal Year**

Quartile	Number of Franchisees in the Quartile	Average Gross Sales	Median	Number and Percentage of Franchisees in the Quartile that Attained or Exceeded Average Gross Sales	Range of Net Sales: High	Range of Net Sales: Low
1st	27	\$2,195,223	\$1,464,719	7 or 26%	\$9,132,347.76	\$1,005,404.69
2nd	27	\$661,509	\$620,769	11 or 41%	\$968,103.22	\$495,470.56
3rd	27	\$287,244	\$224,220	11 or 41%	\$474,150.97	\$158,267.88
4th	28	\$77,442	\$76,639	13 or 46%	\$145,830.06	\$12,108.00

**AVERAGE GROSS SALES¹ OF STANDARD
FRANCHISEES FOR THE 2025 Fiscal Year**

The average gross sales for 109 OFFICE PRIDE franchisees with territories including less than 70,000 businesses in operation during the entire 2025 Fiscal Year is as follows:

Number of Franchisees	Average Gross Sales	Median	Number and Percentage of Franchisees that Attained or Exceeded Average Net Sales	Range of Gross Sales
109	\$798,676	\$474,151	31 (28.44%)	\$12,108 to \$9,132,348

SECTION III NOTES:

- (1) As used in this Item 19, “Gross Sales” means all revenue a franchisee derived from operating its OFFICE PRIDE business, whether from cash, check or credit transactions, but excluding all federal, state or municipal sales, use or service taxes collected from customers and paid to the appropriate taxing authority and excluding customer refunds, adjustments, credits and allowances made by the franchisee. Gross Sales has the same meaning as Revenue Sales Collected (as defined in Item 6).
- (2) As used in this Item 19, “Quartile” refers to the relative performance of our OFFICE PRIDE franchisees. Accordingly, the “1st Quartile” refers to the top twenty-five percent (25%) of performing OFFICE PRIDE franchisees based on Gross Sales, the “2nd Quartile” refers to the next highest twenty-five percent (25%) of performing OFFICE PRIDE franchisees, the “3rd Quartile” refers to the next highest twenty-five percent (25%) of performing OFFICE PRIDE franchisees, and the “4th Quartile” refers to the bottom twenty-five percent (25%) of performing OFFICE PRIDE franchisees.
- (3) The Average Gross Sales for the 1st Quartile includes one (1) franchisee whose Gross Sales during the 2025 Fiscal Year totaled \$9,132,348. If this franchisee is removed from the 1st Quartile, the Average Gross Sales for the remaining twenty-six (26) franchisees in the 1st Quartile is \$1,928,410.

- (4) The Median for the 1st Quartile includes one (1) franchisee whose Gross Sales during the 2025 Fiscal Year totaled \$9,132,348. If this franchisee is removed from the 1st Quartile, the Median for the remaining twenty-six (26) franchisees in the 1st Quartile is \$1,460,017.
- (5) Some of the franchisees included in this Item 19 operate their OFFICE PRIDE business on a part time basis and some operate their OFFICE PRIDE business on a full time basis.

ADDITIONAL NOTES:

- (1) **Some outlets have earned this amount. Your individual results may differ. There is no assurance you will earn as much.**
- (2) We have not audited the franchisee information included in this Item 19.
- (3) Written substantiation for the financial performance representation will be made available to the prospective franchisee upon reasonable request.
- (4) Other than the preceding financial performance representation, Faith Franchising Company, LLC does not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Jeff McMullen, Chief Financial Officer, Faith Franchising Company, LLC, 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685, telephone 727-754-5990, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

Table No. 1
Systemwide Outlet Summary
For Years 2023 to 2025

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2023	145	145	0
	2024	145	144	-1
	2025	144	142	-2
Company-Owned	2023	2	3	+1
	2024	3	1	-2
	2025	1	0	-1
Total Outlets	2023	147	148	+1
	2024	148	145	-3
	2025	145	142	-3

Table No. 2
Transfer of Outlets from Franchisees to New Owners
(other than the Franchisor)
For Years 2023 to 2025

State	Year	Number of Transfers
California	2023	1
	2024	0
	2025	0
Colorado	2023	0
	2024	1
	2025	0
Delaware	2023	0
	2024	1
	2025	0
Indiana	2023	1
	2024	1
	2025	0
Iowa	2023	2
	2024	0
	2025	0
Kentucky	2023	0
	2024	0
	2025	3
New Mexico	2023	0
	2024	1
	2025	0
Ohio	2023	1
	2024	0
	2025	0
Pennsylvania	2023	0
	2024	1
	2025	0
Tennessee	2023	2
	2024	0
	2025	0
Texas	2023	1
	2024	1
	2025	0
Virginia	2023	0
	2024	2

State	Year	Number of Transfers
	2025	0
Total	2023	8
	2024	8
	2025	3

Table No. 3
Status of Franchised Outlets
For Years 2023 to 2025

State	Year	Outlets at start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations - Other Reasons	Outlets At End of the Year
Alabama	2023	9	0	0	0	0	0	9
	2024	9	0	0	0	0	0	9
	2025	9	0	0	1	0	0	8
Arkansas	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	0	0	0	0	0	2
California	2023	11	0	2	0	0	0	9
	2024	9	0	0	1	0	0	8
	2025	8	0	0	0	0	0	8
Colorado	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	0	0	0	0	0	3
Connecticut	2023	1	0	0	0	0	0	1
	2024	1	0	1	0	0	0	0
	2025	0	0	0	0	0	0	0
Delaware	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Florida	2023	15	2	0	0	0	0	17
	2024	17	0	0	0	0	0	17
	2025	17	0	0	0	0	0	17
Georgia	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	0	0	0	0	0	2
Illinois	2023	1	0	1	0	0	0	0
	2024	0	0	0	0	0	0	0
	2025	0	0	0	0	0	0	0
Indiana	2023	26	0	3	0	0	0	23
	2024	23	0	0	0	0	0	23
	2025	23	0	2	0	0	2	19
Iowa	2023	2	1	0	0	0	0	3
	2024	3	0	0	0	0	0	3

	2025	2	1	0	0	0	0	3
Kansas	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	0	0	0	0	0	3
Kentucky	2023	11	0	0	0	0	0	11
	2024	11	0	0	0	0	0	11
	2025	11	0	0	0	0	0	11
Maine	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Maryland	2023	3	0	0	0	0	0	3
	2024	3	1	0	0	0	0	4
	2025	4	0	0	0	0	0	4
Michigan	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Minnesota	2023	0	1	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Missouri	2023	1	0	0	0	0	0	1
	2024	1	0	1	0	0	0	0
	2025	0	0	0	0	0	0	0
Montana	2023	0	0	0	0	0	0	0
	2024	0	1	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Nevada	2023	1	1	1	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
New Hampshire	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
New Jersey	2023	0	1	0	0	0	0	1
	2024	1	1	0	0	0	0	2
	2025	2	0	0	0	0	0	2
New Mexico	2023	0	1	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	1	0	0	0	0
North Carolina	2023	3	2	0	0	0	0	5
	2024	5	0	1	0	0	0	4
	2025	4	0	0	0	0	0	4
Ohio	2023	5	0	0	0	0	0	5
	2024	5	0	0	0	0	0	5
	2025	5	2	0	0	0	0	7
Oklahoma	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	0	1	0	0	0	2
Pennsylvania	2023	2	1	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	0	0	0	0	0	3
South Carolina*	2023	1	0	0	0	0	1	0
	2024	0	0	0	0	0	0	0

	2025	0	0	0	0	0	0	0
South Dakota	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Tennessee	2023	12	0	0	0	0	0	12
	2024	12	0	2	0	0	0	10
	2025	10	0	0	0	0	0	10
Texas	2023	16	0	2	1	0	0	13
	2024	13	3	1	0	0	0	15
	2025	15	2	1	0	0	0	16
Virginia	2023	9	1	0	0	0	0	10
	2024	10	0	0	0	0	0	10
	2025	10	0	0	0	0	0	10
Wyoming	2023	0	1	0	0	0	0	1
	2024	1	0	1	0	0	0	0
	2025	0	0	0	0	0	0	0
Total	2023	147	12	9	1	0	1	148
	2024	148	6	7	1	0	0	146
	2025	146	4	5	1	0	2	142

* In 2023, one (1) OFFICE PRIDE franchisee with a business address in South Carolina moved its franchise business across the state line to North Carolina. To properly reflect this in Item 20 totals, we have noted in Table 3 above a unit ceasing operations in South Carolina and opening in North Carolina.

** In 2025, two (2) OFFICE PRIDE franchisees with a business address in Indiana moved their franchise business across the state line to Ohio. To properly reflect this in Item 20 totals, we have noted in Table 3 above two units ceasing operations in Indiana and opening in Ohio and is not listed in the list of former franchisees.

Table No. 4
Status of Company-Owned Outlets
For Years 2023 to 2025

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisee	Outlets Closed	Outlets Sold to Franchisee	Outlets At End of the Year
Iowa	2023	2	1	0	0	2	1
	2024	1	0	0	0	0	1
	2025	1	0	0	0	1	0
Pennsylvania	2023	0	1	0	0	0	1
	2024	1	0	0	0	1	0
	2025	0	0	0	0	0	0
Wyoming	2023	0	1	0	0	0	1
	2024	1	0	0	1	0	0
	2025	0	0	0	0	0	0
Total All States	2023	2	3	0	0	2	3
	2024	3	0	0	1	1	1
	2025	1	0	0	0	1	0

Table No. 5
Projected Openings
As of December 31, 2025

State	Franchise Agreements Signed But Outlet Not Opened	Projected New Franchised Outlets in The Next Fiscal Year	Projected New Company-Owned Outlets In the Next Fiscal Year
Arizona	0	1	0
California	0	1	0
Florida	0	2	0
Nevada	0	1	0
North Carolina	0	1	0
Ohio	0	2	0
South Carolina	0	1	0
Tennessee	0	1	0
Texas	0	2	0
Total	0	12	0

A list of our current franchisees is attached as Exhibit D to the Disclosure Document. Exhibit D also identifies those franchisees who have had an outlet terminated, cancelled, not renewed or have otherwise voluntarily or involuntarily ceased to do business under a franchise agreement during our last fiscal year or have not communicated with us within ten (10) weeks of the date of this Disclosure Document. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the OFFICE PRIDE franchise system.

During the last three (3) fiscal years, we have signed confidentiality clauses with current or former franchisees. In some instances, current and former franchisees sign provisions restricting their ability to speak openly about their experience with us. You may wish to speak with current and former franchisees, but be aware that not all franchisees will be able to communicate with you.

Except for the Franchisee Advisory Council (“FAC”), we have not created, sponsored or endorsed any trademark-specific franchisee associations.

ITEM 21
FINANCIAL STATEMENTS

Attached to this Disclosure Document as Exhibit B are our audited financial statements for the calendar years 2025, 2024, and 2023. Our fiscal year ends December 31.

ITEM 22
CONTRACTS

The following sample contracts are attached as exhibits to this Disclosure Document:

- Exhibit A-1: Franchise Agreement
- Exhibit A-2: General Release
- Exhibit A-3: Form of Renewal Addendum
- Exhibit A-4: Form of Conversion Addendum

- Exhibit A-5: Multi-Unit Territory Incentive Program Addendum
- Exhibit F: State Disclosure Document Addenda and Franchise Agreement Addenda
- Exhibit G: Franchise Disclosure Questionnaire

ITEM 23
RECEIPTS

The receipt in duplicate is found on the last two (2) pages of this Disclosure Document. The Federal Trade Commission requires that you acknowledge that you have received the Disclosure Document. This does not obligate you to purchase a franchise, and it does not obligate us to sell you a franchise.

EXHIBIT A-1
FRANCHISE AGREEMENT



Franchise Agreement Summary Page

Franchisee Information:

Complete Business Name: _____

Incorporation/Formation State: _____

Owner(s):		%
Full Name		Interest
		%
Full Name		Interest
		%
Full Name		Interest
		%
Full Name		Interest
		%
Full Name		Interest
		%
Full Name		Interest
		%

Primary Owner: _____

Address for Notices (not a P.O. Box): _____

Email Address for Notices: _____

Telephone No.: _____

Mobile Phone: _____

Initial Franchise Fee:	\$45,000
Royalty Fee:	9% of Revenue Sales
Processing Fee:	Greater of 1.5% of weekly Revenue Sales or \$65 per week
Advertising Fund Fee:	1% of Revenue Sales

To be completed by us:

Effective Date: _____	Business Address: _____
Expiration Date: _____	_____
Unit Number: _____	_____
Franchisee Number: _____	
DBA: _____	

OFFICE PRIDE FRANCHISE AGREEMENT

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EXHIBITS

- A List of Owners
- A-1M Territory
- B Personal Guarantee

OFFICE PRIDE®

FRANCHISE AGREEMENT

THIS FRANCHISE AGREEMENT (the “**Agreement**”) is made and entered into by and between FAITH FRANCHISING COMPANY, LLC, a limited liability company organized under Delaware law, with its principal business address at 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685 (referred to in this Agreement as “**Franchisor**,” “**we**,” “**us**” or “**our**”), and the Franchisee (“**you**,” “**your**” or “**owner**”) identified on the summary page (the “**Summary Page**”), to be effective from the Effective Date to the Expiration Date identified on the Summary Page, subject to the terms and conditions set out in this Agreement.

1. PREAMBLES AND GRANT OF FRANCHISE.

1.1. PREAMBLES. We have expended considerable time and effort in developing a janitorial service business that sells and performs janitorial services, related services and ancillary goods in office facilities, retail facilities, medical facilities, commercial facilities, churches and other commercial facilities that require routine contract cleaning to create or maintain a clean work environment. These businesses operate under the OFFICE PRIDE® name and under distinctive business formats, methods, procedures, equipment, standards and specifications, all of which we may improve, further develop or otherwise modify from time to time (the “**System**”). We use, promote and license certain trademarks, service marks and other commercial symbols in connection with the operation of OFFICE PRIDE businesses, including the OFFICE PRIDE trademarks and service marks and associated logos (collectively, the “**Marks**”). You have indicated to us by your actions and statements that you wish to own and operate an OFFICE PRIDE business.

All business dealings between you and our officers, directors and employees as a result of this Agreement are solely between you and us.

You represent to us, as an inducement to our entry into this Agreement, that all statements you have made and all materials you have submitted to us in connection with your purchase of the franchise are accurate and complete and that you have made no misrepresentations or material omissions in obtaining the franchise. We have approved of your purchasing a franchise in reliance upon all of your representations.

1.2. CORPORATE OR PARTNERSHIP FRANCHISEE. You are a legal entity, and you agree and represent that:

1.2.1. You will have the authority to execute, deliver and perform your obligations under this Agreement and are duly organized or formed and validly existing in good standing under the laws of the state of your incorporation or formation. You will notify us within five (5) days whenever there is a change in your corporate status or whenever you receive service of process for any reason;

1.2.2. Your organizational documents or partnership agreement will recite that the issuance and transfer of any ownership interests in you are restricted by the terms of this Agreement, and all certificates and other documents representing ownership interests in you will bear a legend referring to the restrictions of this Agreement;

1.2.3. Exhibit A to this Agreement will completely and accurately describe all of your owners and their interests in you; and

1.2.4. Each of your owners, at any time during the term of this Agreement, will execute an agreement in the form that we prescribe (see Exhibit B to this Agreement) undertaking to be bound jointly

and severally by all provisions of this Agreement and any ancillary agreements between you and us that bind you. You and your owners agree to execute and deliver to us such revised Exhibits “A” as may be necessary to reflect any changes in the information contained therein and to furnish such other information about your organization or information as we may request within five (5) days of such change.

1.3. GRANT OF FRANCHISE. You desire a franchise to own and operate an OFFICE PRIDE business in a particular territory. Subject to the terms of and upon the conditions contained in this Agreement, we hereby grant you a franchise (the “Franchise”) to operate an OFFICE PRIDE business (the “BUSINESS” as further defined in Section 17.21), in the Territory described in Attachment A-1M to this Agreement (the “Territory”) and to use the System in the operation of the BUSINESS, for a term commencing on the date of this Agreement and expiring on the tenth (10th) anniversary, unless sooner terminated in accordance with Section 14 hereof. You may not change your Territory without our prior written consent.

1.4. YOUR PERFORMANCE. You agree that you will at all times faithfully, honestly and diligently perform your obligations hereunder, continuously exert your best efforts to promote and enhance the BUSINESS and not engage in any other business or activity that conflicts with your obligations to operate the BUSINESS in compliance with this Agreement.

1.5. RIGHTS WE RESERVE. You acknowledge and agree that a territory is not necessary for the operation of the franchise, and therefore we (and our affiliates) retain the right to:

1.5.1. Establish, and grant to franchisees the right to establish, OFFICE PRIDE businesses anywhere (including within the Territory) on such terms and conditions as we deem appropriate;

1.5.2. Sell our services, products and ancillary goods through other channels of distribution such as the Internet, telemarketing, or other direct marketing sales to sell our services, products and goods under our Marks or any other marks.

1.5.3 Merge with, acquire or become acquired by any businesses, including competitive businesses, which businesses operate under trademarks other than the OFFICE PRIDE Marks and may offer or sell products and services that are the same as or similar to the products and services offered at or from your Business; and

1.5.4. You may not market to, or solicit business from, customers who are already being serviced by another OFFICE PRIDE business or from customers who are located outside your Territory (as defined in Section 1.3 above), except for the limited circumstances set forth in our operational manual (the “**Methods of Operations**” or “**MOO**”)

2. BUSINESS DEVELOPMENT.

2.1. BUSINESS DEVELOPMENT. You are responsible for developing the BUSINESS. We will furnish you with mandatory and suggested specifications for an OFFICE PRIDE business, including requirements for image, equipment and other suggestions. You may operate the BUSINESS from any address you choose in your Territory.

2.2. YOUR OBLIGATIONS. You agree, at your own expense, to do the following with respect to developing the BUSINESS:

2.2.1. Secure all financing you need, if any, to develop and operate the BUSINESS;

2.2.2. Obtain all permits and licenses required to operate the BUSINESS;

2.2.3. Purchase or lease all equipment required for the BUSINESS (including, without limitation, the computer system, software systems and technology platforms we designate, which may be proprietary);

2.2.4. Purchase all authorized and approved ancillary goods, materials and supplies required for the BUSINESS; and

2.2.5. Obtain customers and customer contracts for your BUSINESS either on your own behalf or, if applicable, from us or our affiliates. We, however, reserve the right to review the contracts/accounts you obtain to ensure that the services you provide are authorized and comply with our System requirements. We may disapprove of a customer if the services to be provided are not authorized or do not comply with our System requirements.

2.3. BUSINESS COMMENCEMENT. You agree not to commence operation of the BUSINESS until:

2.3.1. You have completed our initial training program;

2.3.2. The initial franchise fee and all other amounts then due to us have been paid; and

2.3.3. We have been furnished with copies of all insurance policies required by this Agreement, or such other evidence of insurance coverage and payment of premiums as we request or accept.

2.4. COMMENCEMENT DEADLINE. You agree to commence BUSINESS operations within ninety (90) days after the execution of this Agreement and within five (5) days after we notify you that the conditions in Section 2 have been satisfied.

3. FEES.

3.1. INITIAL FRANCHISE FEE. You agree to pay us a nonrecurring and non-refundable (except as described herein) initial franchise fee (the “**Initial Franchise Fee**”) described on the Summary Page upon the signing of this Agreement (reduced if you have been approved to participate in the Multi-Unit Territory Incentive Program), which amount will be fully earned by us upon the execution of this Agreement, except if we terminate this Agreement in accordance with Section 14.2.1. below.

3.2. ADVERTISING FUND FEE. You agree to contribute to the advertising fund (see Section 9.1) in an amount equal to one percent (1%) of Revenue Sales Collected (as defined below) (the “**Ad Fund Fee**”), payable in the same manner as the Royalty due hereunder (as defined below). We may increase the Ad Fund Fee up to two percent (2%) of Revenue Sales Collected, although we will not increase the percentage by more than .5% in any given calendar year.

3.3. ROYALTY. You agree to pay us a royalty (the “**Royalty**”) in the amount set forth on the Summary Page of Revenue Sales Collected (as defined below) per weekly period (each an “**Accounting Period**”). We, our affiliate or a third party we designate will process your invoices, as noted in Section 4.4.3, and seek collection of all invoiced amounts from customers you service. We reserve the right to change our invoicing and collection process at any time.

3.3.1. We will pay you collected Revenue Sales Collected (as defined below), less the Royalty, processing fee (see Section 3.7. below), technology fee (see Section 3.13 below) and less any other amounts due under this Agreement (or any other agreement between you and us (or our affiliates)), within ten (10) days following the end of each preceding Accounting Period via direct deposit or by bank-wire transfer, as

we determine, along with our statements of collected Revenue Sales Collected and outstanding invoices (the “**Outstanding Invoices**”) by United States Mail, e-mail or by facsimile transmission, as we determine.

3.3.2. If you request an advance on your portion of the collected Revenue Sales Collected (as defined below), we will pay you your portion of the collected Revenue Sales Collected but will charge you an advance fee as outlined in Section 3.12.

3.3.3. We will collect all Revenue Sales Collected (as defined below) on your behalf. If you collect any Revenue Sales Collected from, or bill, a customer directly, you will be in breach of this Agreement and we reserve the right to charge you direct collect non-compliance fee in an amount equal to \$200 per breach and any other costs and expenses we incur relating to your breach. We reserve the right to modify the Administration Fee upon thirty (30) days’ advance written notice. Any increase to the Administration Fee will reflect an increase in the actual costs we incur to collect and invoice customers on your behalf.

3.3.4. Large Franchisee Rebate. If your monthly Revenue Sales Invoiced (as defined below) exceeds a certain volume, we will rebate back to you a certain percentage of the royalties you paid based on Revenue Sales Collected for the same month as follows (this rebate is computed per franchise unit operated under a franchise agreement):

Monthly Revenue Sales Invoiced	Rebate Amount (Paid Monthly)
\$0 to \$49,999	No Rebate
\$50,000 to \$99,999	One percent (1%) of all monthly Revenue Sales Collected over \$50,000.
\$100,000 to \$299,999	An additional one percent (1%) (total of two percent (2%)) of all monthly Revenue Sales Collected over \$100,000.
\$300,000+	An additional one percent (1%) (total of three percent (3%)) of all monthly Revenue Sales Collected over \$300,000.

The rebate amount will be paid to you by the last day of the following month. From time to time, we also may approve in writing a large customer rebate (the “Large Customer Rebate”) for a customer that you obtain that meets our large customer qualifying criteria, in accordance with the “Methods of Operations”. The Large Customer Rebate is separate from the billing revenue volume rebate. We reserve the right to change how we calculate and pay rebates at any time with thirty (30) days’ written notice.

3.4. DEFINITIONS OF “REVENUE SALES COLLECTED” AND “REVENUE SALES INVOICED”.

3.4.1 As used in this Agreement, the term revenue sales collected (the “**Revenue Sales Collected**”) means all revenue collected from the operation of your BUSINESS, whether from cash, check, electronic or credit transactions, but excluding all federal, state or municipal sales, use or service taxes collected from customers and paid to the appropriate taxing authority and excluding customer refunds, adjustments, credits and allowances actually made by the BUSINESS in compliance with the “Methods of Operations” (defined in Section 4.5.). You acknowledge and agree that it is your sole and exclusive obligation and responsibility to pay all state and federal taxes for your BUSINESS. You are solely responsible for any refunds due to your customers from your BUSINESS.

3.4.2 As used in this Agreement, the term revenue sales invoiced (the “**Revenue Sales Invoiced**”) means all sales invoiced from the operation of your BUSINESS to customers but excluding all

federal, state or municipal sales, use or service taxes invoiced to customers and paid to the appropriate taxing authority, and adjusted by customer refunds, adjustments, credits and allowances actually made by the BUSINESS. You acknowledge and agree that it is your sole and exclusive obligation and responsibility to pay all state and federal taxes for your BUSINESS. You are solely responsible for any refunds due to your customers from your BUSINESS.

3.5. INTEREST ON LATE PAYMENTS. Interest at a rate of ten percent (10%) per annum or prime rate plus three percent (3%) (whichever is greater) or the highest rate allowed under applicable law will be due on late payments by either party, calculated from the date due until the date paid. In no circumstances will either party be responsible for interest on late payments to the other party if such late payment is due to circumstances that are beyond the party's control.

3.6. APPLICATION OF PAYMENTS. Notwithstanding any designation you might make, we have the right to apply any amounts collected from you to any of your past due indebtedness to us (or our affiliates), including any amounts owed under a promissory note or other financing agreement. You acknowledge and agree that we have the right to set off any amounts you or your owners owe us against any amounts we might owe you or your owners.

3.7 PROCESSING FEE. We (or our designee) will collect a processing fee ("**Processing Fee**") in the amount of one point five percent (1.5%) percent of Revenue Sales Collected. After one (1) year from completion of classroom training, the greater of one point five percent (1.5%) or \$65 per calendar week will be collected. The Processing Fee will be collected weekly concurrently with our collection of the Royalty in accordance with the Methods of Operations. As of the date of this Agreement, we will cap the Processing Fee at \$20,000 per year per a single franchised outlet/franchise agreement (\$60,000 per year for a franchisee with more than four (4) outlets/franchise agreements). We reserve the right to increase the Processing Fee upon thirty (30) days advance written notice. Any increase to the Processing Fee will reflect the actual costs incurred to collect and invoice customers on your behalf.

3.8 DEBT REPAYMENT. We shall periodically (on a weekly or monthly basis as we deem appropriate) collect a sum of money from you to repay your debt obligations to us or our affiliates. This sum shall be based on our mutually agreed amortization schedule and shall be collected by the same means as the Royalty Fee.

3.9 SERVICE FEE. You agree that, if you fail to follow our "Methods of Operations," including, for example, failing to timely notify us that a customer contract was cancelled, and such failure results in our having to perform, fully or partially, any service for your accounts, you will pay us the reasonable fees and expenses we (or our designees) incur to fulfill the service obligation for your account, in addition to any other amounts due under this Agreement. Nothing in this Section shall be construed as imposing on us, or our assuming, any obligation to fulfill your service obligations.

3.10 CONFERENCE FEE. You agree to pay us a conference fee (the "**Conference Fee**") (currently \$500) for any franchise conference we hold, although we will waive the fee for the first year provided you attend the conference. Your attendance at the conference is mandatory. The Conference Fee will be deducted from the last pass-through as of the date we designate in advance. If you fail to attend the conference, we will retain the Conference Fee. If you do not attend that first conference, we will bill you for the Conference Fee.

3.11 CUSTOMER DEVELOPMENT FEE. You may obtain customer accounts on your own behalf or seek assistance, if available, from us, our affiliates or your area developer. If we, our affiliates or your area developer agrees to assist you in locating customer accounts, you must pay us, our affiliates, or your area developer a fee (the "**Customer Development Fee**") for any customer accounts they provide to you.

3.12 ADVANCE FEE. If you request an advance on your Revenue Sales Collected as outlined in Section 3.3.2 or you request that we pay a supplier on your behalf (and we agree to pay a supplier on your behalf), we may charge you a \$100 advance fee (the “**Advance Fee**”) for each request. The Advance Fee will be deducted from the Revenue Sales Collected we pay to you.

3.13 TECHNOLOGY FEE. You agree to pay us a technology fee in the amount of \$60 per week (the “**Technology Fee**”) beginning two (2) months after completion of initial training. A pro rata portion of the monthly Technology Fee will be deducted each week from the Revenue Sales Collected we pay to you. The Technology Fee supports technology systems, digital platforms, infrastructure, and related support services used in the operation, administration, and support of the OFFICE PRIDE franchise system. We may modify, replace, or enhance the technology systems used within the OFFICE PRIDE franchise system from time to time. We reserve the right to increase the Technology Fee to cover increased costs of technology, including any new technology/software that we implement for the System.

3.14 DAILY NON-COMPLIANCE FEE. We have the right to charge you a daily non-compliance fee (the “**Daily Non-compliance Fee**”) for each day that you remain out of compliance with the Agreement or any mandatory standard or procedure following our written notice that we intend to charge you the fee for your non-compliance. The Daily Non-compliance Fee is deducted as part of the pass-through as we designate and may be charged until you cure any applicable default. The Daily Non-compliance Fee is in addition to, and not in lieu of, any rights we have under this Agreement (including termination for defaults as set forth in this Agreement). As of the date of this Agreement, the Daily Non-compliance Fee is \$100, but that amount is subject to change at any time but no more than thirty percent (30%) annually.

4. TRAINING AND ONGOING ASSISTANCE.

4.1. TRAINING. Before the BUSINESS begins operating, your managing shareholder or partner must complete our initial classroom training on the operation of an OFFICE PRIDE business. You may elect to enroll one (1) additional employee in the training program. Initial classroom training will be held at our corporate headquarters, virtually or an operating OFFICE PRIDE business. You also must complete our in-market training, which consists of approximately seven days (which may not be consecutive) during which your Area Developer (if you are included in an area developer’s trade area) or our representative will assist you with sales and operation.

Your managing shareholder or partner is required to complete the initial training to our satisfaction. You also are required to participate in all other activities required to operate the BUSINESS. Although we will furnish initial training to your managing shareholder or partner and, if you choose, one (1) additional employee at no additional fee or other charge, you will be responsible for all travel and living expenses which your managing shareholder or partner and your employee(s) incur in connection with training. If we determine that your managing shareholder or partner are unable to complete initial training to our satisfaction, by written and/or oral exam or otherwise, we have the right to terminate this Agreement as per Section 14 hereof and refund to you 50% of the Initial Franchise Fee. If we exercise this option, you must return to us all Manuals, equipment and other materials that we have provided to you. We may offer certain additional training programs via learning management systems, which you must pay for directly to the vendor if you choose to use those training platforms.

4.2. REFRESHER TRAINING. We may require your managing shareholder or partner and/or previously trained and experienced employees to attend periodic refresher training courses at such times and locations that we designate, and we may charge reasonable fees for such courses. You agree to give us reasonable assistance in training or assisting other OFFICE PRIDE franchisees. We will reimburse you for your reasonable costs and expenses in providing such assistance. Any training provided by us to any of your workers will be limited to training or guidance regarding the delivery of approved services to clients

in a manner that reflects the customer and client service standards of the System. You are, and will remain, the sole employer of your employees at all times, including during all training programs, and you are solely responsible for all employment decisions and actions related to your workers. You are solely responsible for ensuring that your workers receive adequate training.

4.3. GENERAL GUIDANCE. We will advise you from time to time regarding operating issues concerning the BUSINESS disclosed by reports you submit to us or on-site inspections we make. Such guidance will be furnished in our Methods of Operations (defined in Section 4.5. below), bulletins or other written materials and/or during telephone consultations and/or consultations at our principal business address or the BUSINESS. In addition, we will furnish guidance to you with respect to:

4.3.1. The System as utilized by the BUSINESS;

4.3.2. Purchasing required equipment (including cleaning equipment, cleaning supplies and chemicals, goods, materials and supplies; and you acknowledge and agree that we may derive revenue or other consideration from your purchases of equipment, goods, materials and supplies;

4.3.3. Advertising and marketing programs; and

4.3.4. Administrative, bookkeeping and accounting procedures.

4.4. ON-GOING CONSULTATION AND ADDITIONAL GUIDANCE. We may visit your BUSINESS as we deem appropriate to provide you with guidance, support and assistance (we also may elect to provide this guidance, support and assistance in a virtual format). During the term of this Agreement, additional guidance may be provided in any of the following ways:

4.4.1. Consultation during such times as are outlined in the Methods of Operations (see Section 4.5. below);

4.4.2. Buying advisory services whereby we may provide you with lists of sources and approved suppliers for our ancillary goods, services, equipment, etc. Although we do not do so for every item, we have the right to approve the supplier of approved goods, services, equipment, etc. You acknowledge and agree that certain approved goods, services, equipment, etc. may only be available from one approved supplier source, and we or our affiliates may be that source. You will pay the then-current price in effect for any approved goods, services, equipment, etc. you purchase from us or our affiliates. We reserve the right to receive rebates or payments from approved suppliers and retain and use such rebates or payments as we deem appropriate or as required by the supplier, which may include funding costs associated with advertising and promotions, or distribute part of the rebates or payments to you in such amounts and allocation methods as we deem appropriate. We reserve the right to modify or cancel these programs or arrangements upon written notice to franchisees.

4.4.3. Administrative services whereby we or our affiliate will provide centralized administrative support services to help you with accounts receivable. Specifically, we, our affiliate or a third party we designate will invoice any and all of the customers you service as per our “Methods of Operations” (defined in Section 4.5.). We, our affiliate or a third party we designate will collect payments from the customers you service and maintain your accounts receivable. As of the date of this Agreement, you acknowledge and agree that we will collect payments from the customers you service and send you a statement of Outstanding Invoices. **WE MAKE NO WARRANTY OR GUARANTY THAT WE WILL BE ABLE TO COLLECT ANY OR ALL AMOUNTS OWED TO YOU.** To avoid customer confusion, you agree that you will not invoice or collect payment from the customers you service outside of our approved invoicing and collection process. For past-due customers, we may send you a statement of Outstanding Invoices.

Following your receipt of the statement of Outstanding Invoices, you and we will contact the account in an effort to make collection;

4.4.4. Ongoing marketing programs to fulfill our obligations in Section 9 of this Agreement;

4.4.5. Meetings, seminars or conferences whereby we may get together with you and other **OFFICE PRIDE** franchisees for business or social purposes; and/or

4.4.6. As we may mutually agree, we may provide ongoing training or support to you, and we may charge you a fee, including reimbursement for any travel or living expenses we incur in connection with providing this additional training or support.

4.5. METHODS OF OPERATIONS. During the term of this Agreement, we will provide you with electronic access to our Methods of Operations (the “**Methods of Operations**” or “**MOO**”). The Methods of Operations contain the required standards and specifications for the System and the operation of an OFFICE PRIDE business. The Methods of Operations also may include recommended practices, policies and guidelines that you may, but are not required to, adopt in connection with operating your OFFICE PRIDE BUSINESS. Any required standards exist to protect our interests in the System and the Marks and not for the purpose of establishing any control or duty to take control over those matters that are reserved to you. The required standards generally will be set forth in the Methods of Operation or other written materials. In some instances, the required standards will include recommendations or guidelines to meet the required standards. You may follow the recommendations or guidelines or some other suitable alternative, provided you meet and comply with the required standards. In other instances, no suitable alternative may exist. In order to protect our interests in the System and the Marks, we reserve the right to determine if you are meeting a required standard and whether an alternative is suitable to any recommendations or guidelines.

The Methods of Operations may be modified from time to time. You agree to keep your copy of the Methods of Operations current. In the event of a dispute relating to its contents, the master copy of the Methods of Operations found on our intranet site or other electronic portal will control. You acknowledge and agree that you are responsible for ensuring that the operation of your BUSINESS complies with the most recent version of the Methods of Operations. **YOU MAY NOT AT ANY TIME COPY, DUPLICATE, RECORD OR OTHERWISE REPRODUCE ANY PART OF THE METHODS OF OPERATIONS OR OTHER CONFIDENTIAL INFORMATION OF OURS.**

4.6. GRAND OPENING SUPPORT AND ASSISTANCE. We will provide you with grand opening support and assistance, which may include utilizing the Office Pride marketing team for ideation, meetings leading up and post-grand opening for the franchise, as further described in the Methods of Operations. Franchisee shall allocate between \$7,500 and \$15,000 for grand opening marketing and promotional activities (with \$7,500 being the minimum spend) which must be spent during the first three months immediately after the Effective Date. If you acquire an OFFICE PRIDE franchise via transfer, you will be required to spend this amount immediately after the closing of on the OFFICE PRIDE franchise. While you are not required to purchase a vehicle, vehicle logo package or vehicle wrap package, if you choose to have a logo or wrap for your vehicle, it must be our approved logo or wrap package. So long as the application of the vehicle logo package or vehicle wrap is during the first 6 months you operate the Business, the Advertising Fund will reimburse you up to \$300 for an approved signage package and up to 75% of the total cost up to \$1,000 for an approved wrap package.

5. MARKS.

5.1. OWNERSHIP AND GOODWILL OF MARKS. Your right to use the Marks is derived solely from this Agreement and limited to your operation of the BUSINESS as per and in compliance with this

Agreement and the required standards outlined in the Methods of Operations, which we prescribe from time to time during the term. Your unauthorized use of the Marks will be a breach of this Agreement and an infringement of our rights in and to the Marks. You acknowledge and agree that your usage of the Marks and any goodwill established by such use will be exclusively for our benefit and that this Agreement does not confer any goodwill or other interests in the Marks upon you (other than the right to operate the BUSINESS in compliance with this Agreement). All provisions of this Agreement applicable to the Marks apply to any additional proprietary trademarks and service marks and commercial symbols we authorize you to use.

5.2. LIMITATIONS ON YOUR USE OF THE MARKS. You agree to use the Marks as the sole identification of the BUSINESS, except that you agree to identify yourself as the independent owner of the BUSINESS in the manner we prescribe. You may not use any Marks as part of any corporate or legal business name or with any prefix, suffix or other modifying words, terms, designs or symbols (other than logos licensed to you hereunder), or in any modified form, nor may you use any Marks in connection with the performance or sale of any unauthorized ancillary goods or services or in any other manner we have not expressly authorized in writing, nor may you use any of the following as part of your name: office, pride, commercial, international, developer, service, janitorial, cleaning, or green. No Marks may be used in any advertising concerning the transfer, sale or other disposition of the BUSINESS or an ownership interest in you. You agree to display the Marks prominently in the manner we prescribe at the BUSINESS, on supplies or materials we designate and in connection with forms and advertising and marketing materials. You agree to give such notices of trademark and service marks registrations; i.e., “®”, “®”, as we specify and to obtain any fictitious or assumed name registrations required under applicable law.

5.3. NOTIFICATION OF INFRINGEMENTS AND CLAIMS. You agree to notify us immediately of any apparent infringement or challenge to your use of any Marks, or of any claim by any person of any rights in any Marks and agree not to communicate with any person other than us, our attorneys and your attorneys in connection with any such infringement, challenge or claim. We have the right to take such action as we deem appropriate and the right to control exclusively any litigation, United States Patent and Trademark Office (“USPTO”) proceeding or any other administrative proceeding arising out of any such infringement, challenge or claim or otherwise relating to any Marks. You agree to sign any and all instruments and documents, render such assistance and do such acts and things as, in the opinion of our attorneys, may be necessary or advisable to protect and maintain our interests in any litigation or USPTO proceeding or other proceeding or otherwise to protect and maintain our interests in the Marks.

5.4. DISCONTINUANCE OF USE OF THE MARKS. If we determine that it is advisable for us and/or you to modify or discontinue the use of any Marks and/or use one or more additional or substitute trademarks or service marks, you agree to comply with our directions within a reasonable time after receiving notice. We will not be obligated to reimburse you for any loss of revenue attributable to any modified or discontinued Marks or for any expenditures you make to promote a modified or substitute trademark or service mark.

6. CONFIDENTIAL INFORMATION.

6.1. WHAT’S OURS, IS OURS. We possess (and will continue to develop and acquire), and may disclose to you, certain confidential information (the “**Confidential Information**”) relating to the development and operation of OFFICE PRIDE businesses, which may include (without limitation):

6.1.1. The System, the Methods of Operations, any other proprietary materials, the sales and marketing techniques used, and knowledge of and experience in developing and operating OFFICE PRIDE businesses;

6.1.2. Marketing and advertising programs for OFFICE PRIDE businesses;

6.1.3. Knowledge of specifications for and suppliers of certain ancillary goods, services, equipment, materials and supplies; and

6.1.4. Knowledge of the operating results and financial performance of OFFICE PRIDE businesses other than the BUSINESS.

6.2. FOR BUSINESS USE ONLY. You acknowledge and agree that you will not acquire any interest in Confidential Information, other than the right to utilize Confidential Information disclosed to you in operating the BUSINESS during the term of this Agreement, and that the use or duplication of any Confidential Information in any other business would constitute an unfair method of competition. You further acknowledge and agree that Confidential Information is proprietary, includes our trade secrets and is disclosed to you solely on the condition that you agree, and you do hereby agree, that you:

6.2.1. Will not use Confidential Information in any other business or capacity;

6.2.2. Will maintain the absolute confidentiality of Confidential Information during and after the term of this Agreement;

6.2.3. Will not make unauthorized copies of any portion of Confidential Information disclosed via electronic medium or in written or other tangible form;

6.2.4. Will not input, provide or otherwise use any Confidential Information in connection with any Computer System that leverages artificial intelligence or machine learning models, including but not limited to any publicly-available generative AI tools (e.g., ChatGPT) (this includes inputting, providing or otherwise using any Confidential Information to train, develop or modify any such models); and

6.2.5. Will adopt and implement all reasonable procedures that we prescribe from time to time to prevent unauthorized use or disclosure of Confidential Information, including, without limitation, restrictions on such disclosure to BUSINESS personnel and others.

6.3. IDEAS, CONCEPTS, TECHNIQUES OR MATERIALS. All ideas, concepts, techniques or materials relating to an OFFICE PRIDE business, whether or not constituting protectable intellectual property, and whether created by or on behalf of you or your owners, will be promptly disclosed to us, deemed to be our sole and exclusive property and part of the System and deemed to be works made for hire for us. You and your owners agree to sign whatever assignment or other documents we may request from time to time to evidence our ownership or to assist us in securing intellectual property rights in such ideas, concepts, techniques or materials.

6.4. CUSTOMER CONTRACTS AND CUSTOMER LISTS. While your customer contracts and customer lists are part of the System and as such are protected under the terms of this Section 6, you acknowledge and agree that, upon termination or expiration of this Agreement, at our option, all customer contracts and customer lists become solely our property upon our giving notice to you. You bear the entire responsibility for fulfilling your obligations to your customers as stated in your customer contracts. You agree to provide us copies of your customer contracts within five (5) days of signing a contract. We also may require you to use a form of customer contract that we approve. In addition, we or an affiliate may, but are not obligated to, obtain commercial cleaning customers for you, which may include from time to time national or regional accounts (at times referred to as “strategic accounts”). If you accept work for a strategic account, you agree to comply with the terms and conditions of the strategic account contract.

6.5 PERSONAL INFORMATION. We own all information (including name, address, phone and fax numbers, and email addresses), sales and payment history and all other information about any customer, including any personal information that identifies, relates to, describes, is capable of being associated with, or could reasonably be linked, directly or indirectly, with a particular individual or household (collectively, “Customer Information.”) We may use all Customer Information as we deem appropriate (subject to applicable law), including disclosing it to suppliers or sharing it with our affiliates for cross-marketing or other purposes. You may only use Customer Information for the purpose of operating the BUSINESS to the extent permitted under this Agreement, including the Methods of Operation, during the term hereof and subject to such restrictions as we may from time to time impose, and in compliance with all data privacy, security and other applicable laws. Without limiting the foregoing, you agree to comply with applicable law in connection with your collection, storage, disclosures; and your use and our use of such Customer information, including with all laws and regulations relating to data protection, privacy and security, including data breach response requirements (the “**Privacy Laws**”), as well as data privacy and security policies, procedures and other requirements as we may periodically establish. Some laws require you to obtain consent to collect, store, disclose, and use (collectively “process”) personal information or provide notice regarding your processing of personal information. You are responsible for obtaining appropriate Customer consent and notice, as well as all necessary rights in the Customer Information, to ensure you and we may process Customer information as outlined in this Agreement.

6.6. DATA BREACH. You must notify us immediately of any suspected data breach at or in connection with the BUSINESS. You must fully cooperate with us and our counsel in determining the most effective way to meet our standards and policies pertaining to Privacy Laws. You are responsible for any financial losses you incur or remedial actions that you must take as a result of breach of security or unauthorized access to Customer Information in your control or possession.

6.7 PRIVACY LAW OBLIGATIONS. With respect to Customer Information that we provide to you, whenever and to the extent you operate as our “Service Provider” or “Contractor” under applicable Privacy Law, including the California Consumer Privacy Act, as revised (the “**CCPA**”), a data processor, or in a similar capacity under any federal or state Privacy Law, you represent and warrant that:

- (1) Except for the purpose of operating the BUSINESS in accordance with this Agreement, including the Methods of Operation, you will not retain, use, combine or disclose any Customer Information;
- (2) You will not sell, share, make available or otherwise disclose any Customer Information to any third party for valuable consideration or for the purpose of performing cross-context behavioral advertising, targeted advertising, or profiling, as those terms are defined under applicable Privacy Laws;
- (3) You will not retain, use, or disclose Customer Information outside of the direct business relationship between you and us;
- (4) You will delete any Customer Information upon our request unless you can prove that such request is subject to an exception under applicable law; and
- (5) If you receive a Customer Information data request (e.g. a request to delete Customer Information) directly from a consumer (e.g., a California resident under the CCPA, or a resident of another jurisdiction under other applicable Privacy Law), you shall inform us of that request within one business day and cooperate with us to ensure that the consumer receives an appropriate and timely acknowledgement and response.

(6) You will implement reasonable security procedures and practices appropriate to the Customer Information you collect, retain, use or disclose, in order to protect it from unauthorized or illegal access, including following minimum requirements that may be set forth in the Methods of Operation.

(7) You will cooperate with us to the extent necessary to assist us with conducting required data protection assessments or other similar assessments under applicable Privacy Laws, responding to Customer Information data requests, responding to requests or inquiries from government authorities, or if we seek to ensure that you have collected, retained, used, or disclosed Customer Information consistent with Privacy Laws and this Agreement, including but not limited to providing us with requested compliance documents, or allowing us or our designee to assess, audit, or test your privacy and security controls at least annually.

(8) You will cooperate with us to stop or remediate any unauthorized use of Customer Information, including verifying that you no longer retain or process personal information that a consumer has asked you or us to delete under applicable Privacy Laws.

(9) You will notify us immediately if you determine you cannot meet your obligations under Privacy Laws or this Agreement regarding your collection, retention, use, or disclosure of Customer Information.

You certify that you understand the restrictions in Paragraphs (1) – (9) of this section and will comply with them. You also acknowledge and agree that we may modify these restrictions from time to time by written notice to you, by issuing updates to our standards and policies pertaining to Privacy Laws, including by adding other similar restrictions that may be required under other state or federal Privacy Laws, and you agree to comply with the same. You also agree to execute any addenda that we may determine are required to conform this Agreement to new or changed Privacy Laws.

To the extent that you engage another person to collect, use, sell, share, store, disclose, analyze, delete, modify, or to otherwise perform any processing of Customer Information for the purpose of operating the BUSINESS (a “**Subprocessor**”), you will notify us of such engagement, which shall be governed by a written contract that includes the same restrictions as in Paragraphs (1) – (9) of this section and imposes reasonable confidentiality obligations and privacy and security controls on the Subprocessor.

7. EXCLUSIVE RELATIONSHIP.

7.1. EXCLUSIVE DEALINGS. You acknowledge and agree that we would be unable to protect Confidential Information against unauthorized use or disclosure or to encourage a free exchange of ideas and information among OFFICE PRIDE businesses if franchised owners of OFFICE PRIDE businesses were permitted to hold interests in or perform services for a Competitive Business (defined below). You also acknowledge that we have granted the Franchise to you in consideration of and reliance upon your agreement to deal exclusively with us. You therefore agree that, during the term of this Agreement, neither you nor any of your owners will:

7.1.1. Have any direct or indirect interest as a disclosed or beneficial owner in a Competitive Business;

7.1.2. Perform services as a director, officer, manager, employee, consultant, representative, agent or otherwise for a Competitive Business; or

7.1.3 Divert or attempt to divert any commercial cleaning business or customer to any competitor (including by subcontracting work to any competitor), by direct or indirect inducement or otherwise, or do or perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Marks.

7.2. **COMPETITIVE BUSINESS.** The term “Competitive Business” as used in this Agreement means any commercial cleaning or similar business (other than an OFFICE PRIDE business operated under a franchise agreement with us).

8. OPERATING PROCEDURES.

8.1. **COMPLIANCE WITH OPERATING PROCEDURES.** You acknowledge and agree that your operation and maintenance of the BUSINESS in accordance with the required standards and specifications outlined in the Methods of Operations (defined in Section 4.5.) is essential to preserve the goodwill of the Marks and all OFFICE PRIDE businesses. Therefore, at all times during the term of this Agreement, you agree to operate and maintain the BUSINESS in accordance with the required standards and specifications outlined in the Methods of Operations, as we periodically modify and supplement them during the term of this Agreement. Failure to comply with or follow the required standards and specifications outlined in the Methods of Operations constitutes a breach of this Agreement and may provide us with the right to terminate this Agreement. The Methods of Operations, for the protection of brand and system standards, may outline required standards and/or specifications for any one or more of the following:

8.1.1. Replacement of obsolete or worn out equipment (including, without limitation, computer hardware and software);

8.1.2. Types, models and brands of required equipment, materials and supplies;

8.1.3. Required or authorized (and prohibited and unauthorized) services, ancillary goods and categories for same;

8.1.4. Designated or approved suppliers (which may be limited to or include us) of ancillary goods, services, equipment, materials and supplies;

8.1.5. Terms and conditions of the sale and delivery of, and terms and methods of payment for, ancillary goods, services, including materials and supplies that you obtain from us, our affiliates or others;

8.1.6. Sales, marketing, advertising and promotional programs and materials and media used in such programs;

8.1.7. Use of the Marks;

8.1.8. Days and hours of operation of the BUSINESS;

8.1.9. Participation in market research and testing and services and ancillary goods development programs;

8.1.10. Acceptance of credit cards, other payment systems and check verification services;

8.1.11. Bookkeeping, accounting, data processing and record keeping systems and forms; methods, formats, content and frequency of reports to us of sales, revenue, financial performance and condition; and furnishing tax returns and other operating and financial information to us;

8.1.12. Types, amounts, terms and conditions of insurance coverage required to be carried for the BUSINESS and standards for underwriters of policies providing required insurance coverage as outlined in the Methods of Operations; our protection and rights under such policies as an additional named insured; required or impermissible insurance contract provisions; assignment of policy rights to us; periodic verification of insurance coverage that must be furnished to us; our right to defend claims; and similar matters relating to insured and uninsured claims;

8.1.13. Complying with applicable laws; obtaining required licenses and permits; adhering to good business practices; observing high standards of honesty, integrity, fair dealing and ethical business conduct in all dealings with customers, suppliers and us; and notifying us if any action, suit or proceeding is commenced against you or the BUSINESS; and

8.1.14. Regulation of such other aspects of the operation and maintenance of the BUSINESS that we determine from time to time to be useful to preserve or enhance the efficient operation, image or goodwill of the Marks and OFFICE PRIDE businesses.

8.1.15. Use of our website, the Internet and other online communications. We may require you, at your expense, to participate in our website on the Internet, our intranet system or extranet system or other online communications as we may require. We have the right to determine the content and use of our website and intranet or extranet system and will establish the rules under which franchisees may or must participate. You may not separately register any domain name containing any of the OFFICE PRIDE Marks, participate in any website that markets goods and services similar to your OFFICE PRIDE BUSINESS, or operate an independent website, digital marketing site, or online platform for your BUSINESS that has not been approved by us in writing. We will list your OFFICE PRIDE BUSINESS on our primary website. We retain all rights relating to our website and intranet system and may alter or terminate our website, extranet system or intranet system. Your general conduct on our website and intranet and extranet systems or other online communications and specifically your use of the OFFICE PRIDE Marks or any advertising is subject to the provisions of this Agreement. In particular, you shall not either directly or indirectly create, develop, maintain, and/or use your own website, blog, vlog, social network, or other on-line venue or communication on the Internet using any of the OFFICE PRIDE Marks, or otherwise use any of the OFFICE PRIDE Marks on the Internet in any other manner including for search engine advertising purposes without our prior written consent and consistent with our then-current policies, standards and requirements. You acknowledge that certain information related to your participation in our website or intranet system may be considered confidential, including access codes and identification codes. Your right to participate in our website and intranet or extranet system, or otherwise use the OFFICE PRIDE Marks on the Internet or other online communications, will terminate when this Agreement expires or terminates.

8.2. MODIFICATION OF OPERATING PROCEDURES. We may periodically modify Methods of Operations, as we determine, and any such modifications may obligate you to invest additional capital in the OFFICE PRIDE business (“**Capital Additions**”) and/or incur higher operating costs; provided, however, that such modifications will not alter your fundamental status and rights under this Agreement. We will not obligate you to make any Capital Additions when such investment cannot, in our reasonable judgment, be amortized during the remaining term of this Agreement, unless we agree to extend the term of this Agreement so that such additional investment, in our reasonable judgment, may be amortized, or unless such investment is necessary in order to comply with applicable laws. You will generally have at least six (6) months to install and begin using required upgrades to computer hardware, software systems, or technology platforms unless the change is required sooner for security, operational, or regulatory reasons. You must install and maintain all required technology systems and updates at your sole cost and expense.

8.3 **CRISIS SITUATIONS.** In the interest of protecting the OFFICE PRIDE brand, Marks and the System, we have the sole and absolute right to determine a response, including what steps will be taken and what communications will be made, in instances of a Crisis, and you agree to comply with and implement our directions in response to a Crisis. “Crisis” means an event or development that negatively impacts the OFFICE PRIDE brand in such a way that we determine may cause substantial harm or injury to the Marks, System, reputation or image.

9. MARKETING.

9.1. **BY US.** Recognizing the value of advertising and marketing to the goodwill and public image of OFFICE PRIDE businesses, we have established an advertising fund (the “**Advertising Fund**”) for such advertising, marketing and public relations programs and materials as we deem necessary or appropriate. You agree to contribute to the Advertising Fund in an amount equal to one percent (1%) of Revenue Sales Collected (the “**Ad Fund Fee**”), payable in the same manner as the Royalty due hereunder. We may increase the Ad Fund Fee up to two percent (2%) of Revenue Sales Collected, although we will not increase the percentage by more than .5% in any given calendar year. We will direct all programs financed by the Advertising Fund and will have complete control over the creative concepts materials and endorsements used therein and the geographic market and media placement and allocation. You agree that the Advertising Fund may be used to pay the costs of recruiting of other OFFICE PRIDE franchisees (using up to thirty (30%) percent of the Advertising Fund), pay personnel we hire to develop advertising and advertising programs, pay for preparing and producing video, audio and written advertising materials, administering regional and multiregional advertising programs, including, without limitation, purchasing direct mail and other media advertising and employing advertising, promotion and marketing agencies to assist therewith and supporting public relations, market research and other advertising promotion and marketing activities and amounts expended as per Section 9.2. below. The Advertising Fund will furnish you with samples of advertising, marketing formats, promotional formats and other materials at no additional cost to you when we deem appropriate. Multiple copies of such materials will be furnished to you at our direct cost of producing them plus any related shipping, handling and storage charges. Additionally, any excess ad fund money may be used to generate marketing materials that franchisees may use, to supplement the cost of a franchise owners’ conference or convention and to cover the cost of other brand initiatives.

9.2. **ACCOUNTING.** The Advertising Fund will be accounted for separately from our other funds and will not be used to defray any of our general operating expenses, except for such reasonable salaries and benefits, administrative costs, travel expenses and overhead as we may incur in activities related to the administration of the Advertising Fund and its programs including, without limitation, conducting market research, preparing advertising promotion and marketing materials, and collecting and accounting for contributions to the Advertising Fund. We may spend, on behalf of the Advertising Fund, in any fiscal year, an amount that is greater or less than the aggregate contribution of all OFFICE PRIDE businesses to the Advertising Fund in that year and the Advertising Fund may borrow from us or others to cover deficits or invest any surplus for future use. All interest earned on moneys contributed to the Advertising Fund will be used to pay advertising costs before other assets of the Advertising Fund are expended. We will prepare an annual statement of moneys collected and costs incurred by the Advertising Fund and furnish the statement to you upon written request. We have the right to cause the Advertising Fund to be incorporated or operated through a separate entity at such time as we deem appropriate and such successor entity will have all of the rights and duties specified herein.

9.3. **PROPORTIONALITY.** You acknowledge that the Advertising Fund is intended to maximize recognition of the Marks and patronage of OFFICE PRIDE businesses. Although we will endeavor to utilize the Advertising Fund to develop advertising and marketing materials and programs and to place advertising that will benefit all OFFICE PRIDE businesses, we undertake no obligation to ensure that expenditures by the Advertising Fund in or affecting any geographic area are proportionate or equivalent to the contributions to

the Advertising Fund by OFFICE PRIDE businesses operating in that geographic area. Nor are we under any obligation to ensure that any OFFICE PRIDE business will benefit directly or in proportion to its Ad Fund Fees paid to the Advertising Fund from the development of advertising and marketing materials or the placement of advertising. Except as expressly provided in this Section, we assume no direct or indirect liability or obligation to you with respect to collecting amounts due to, or maintaining, directing or administering the Advertising Fund.

9.4. DEFERRALS OR REDUCTIONS. We reserve the right to defer or reduce contributions of an OFFICE PRIDE business franchisee and, upon thirty (30) days' prior written notice to you, to reduce or suspend your payment of Ad Fund Fees to and suspend operations of the Advertising Fund for one or more periods of any length and to terminate (and if terminated to reinstate) the Advertising Fund.

If the Advertising Fund is terminated, all unspent moneys on the date of termination will be distributed to our franchisees in proportion to their respective contributions to the Advertising Fund during the preceding three (3) month period, and amounts required to be paid as per Section 9.1. above shall be used by you for your local marketing and advertising.

9.5. NOTHING BUT THE TRUTH. You agree that any advertising, promotion and marketing you conduct will be completely clear and factual and not misleading and conform to the highest standards of ethical marketing and the promotion policies which we prescribe from time to time. Samples of all advertising, promotional and marketing materials which we have not prepared or previously approved must be submitted to us for approval before you use them. If you do not receive written disapproval within fifteen (15) days after our receipt of such materials, we will be deemed to have given the required approval. You may not use any advertising or promotional materials that we have disapproved. We own the copyrights to anything so submitted, whether approved by us or not.

9.6 LOCAL MARKETING. You must use your best efforts to promote and advertise your OFFICE PRIDE BUSINESS and participate in any local marketing and promotional programs we establish from time to time. In addition to the payment of the Advertising Fund Fee, you must spend each month the lower of two percent (2%) of Revenue Sales Collected for the prior month or \$500 (collectively, the "**Minimum Local Marketing Spend**"). Upon our request, you must provide us with itemized documentation and proof of such expenditures. If you fail to make the required expenditures, we have the right to collect the deficiency and spend it as we determine appropriate. We reserve the right to require you to use one or more designated suppliers in connection with your local marketing and promotional activities. In addition, we reserve the right to collect (on a monthly or quarterly basis, as we may from time to time designate) the Minimum Local Marketing Amounts and in return provide to you local promotional, marketing and advertising materials and related services to promote the BUSINESS.

We may designate local advertising markets and advertising cooperatives and/or local marketing groups for such markets (collectively, "**LMGs**"), and if designated, you must participate in and contribute to the LMG's advertising and marketing programs in your market. Your contribution to the LMG will count towards any required Minimum Local Marketing Spend but any required Minimum Local Marketing Spending will not represent a limit on your LMG contributions.

10. RECORDS, REPORTS AND FINANCIAL STATEMENTS.

10.1. BOOKKEEPING. You agree to establish and maintain at your own expense a bookkeeping, accounting and record keeping system conforming to the requirements and formats we prescribe from time to time. We may require you to use approved computer hardware and software in order to maintain certain sales data and other information. We also may require you to use a designated source for your bookkeeping,

accounting, and/or recordkeeping. You agree to furnish to us on such forms that we prescribe from time to time, without limitation, as follows:

10.1.1. Within five (5) days after their filing, copies of all signed sales tax returns and signed withholding tax returns for the BUSINESS and, as soon as you have received them, copies of the canceled checks for the required sales taxes and withholding taxes;

10.1.2. Within fifteen (15) days after the end of each calendar month during your first year of operation (and within fifteen (15) days after the end of each quarter year thereafter), a profit and loss statement for the BUSINESS for the immediately preceding calendar month (or quarter year) and a year-to-date balance sheet as of the end of such month and your lead/bid list in our approved format via facsimile transmission;

10.1.3. Within ninety (90) days after the end of the BUSINESS's fiscal year, reviewed annual profit and loss and source and use of funds statements and a reviewed balance sheet for the BUSINESS as of the end of such fiscal year signed by you or your principal operating officer or operating partner; and

10.1.4. Within ten (10) days after our request, exact copies of federal and state income and other tax returns and such other forms, records, books and other information we may periodically require.

10.2. VERIFICATION. You agree to verify and sign each report and financial statement in the manner we prescribe. We have the right to disclose data derived from such reports without identifying you. We also have the right to require you to have reviewed or audited financial statements prepared on an annual basis.

11. INSPECTIONS AND AUDITS.

11.1. OUR RIGHT TO INSPECT THE BUSINESS. To determine whether you and the BUSINESS are complying with this Agreement and the required standards and specifications outlined in the Methods of Operations, we and our designated agents have the right at any time during regular business hours, and without prior notice to you, to:

11.1.1. Inspect your operation of the BUSINESS;

11.1.2. Observe, photograph and videotape the operations of the BUSINESS for such consecutive or intermittent periods as we deem necessary;

11.1.3. Remove samples of any ancillary goods, materials or supplies for testing and analysis;

11.1.4. Interview personnel (including inspections of professional clothing and uniforms) and customers of the BUSINESS; and

11.1.5. Inspect and copy any books, records, customer contracts and other documents relating to your operation of the BUSINESS.

Any evaluation or inspection we conduct is not intended to exercise control over your day-to-day operation of your BUSINESS or to assume any responsibility for your obligations under this Agreement.

11.2. COOPERATION. You agree to cooperate with us fully in connection with any such inspections, observations, photographing, videotaping, product removal and interviews. You agree to present to your customers such evaluation forms that we periodically prescribe and to participate and/or request your customers to participate in any surveys performed by us or on our behalf.

11.3. OUR RIGHT TO AUDIT. We have the right at any time during regular business hours, and without prior notice to you, to inspect and audit, or cause to be inspected and audited, your BUSINESS, bookkeeping and accounting records, sales and income tax records and returns and other records. You agree to cooperate fully with our representatives and independent accountants we hire to conduct any such inspection or audit. In the event such inspection or audit is made necessary by your failure to furnish reports, supporting records or other information as herein required, or to furnish such items on a timely basis, you agree to reimburse us for the reasonable cost of such inspection or audit, including, without limitation, the charges of attorneys and independent accountants and the travel expenses, room and board and compensation of our employees. The foregoing remedies are in addition to our other remedies and rights under this Agreement and applicable law.

12. TRANSFER.

12.1. BY US. This Agreement is fully transferable by us without obtaining your consent and will inure to the benefit of any transferee or other legal successor to our interests herein, including, without limitation, any OFFICE PRIDE area developer.

12.2. BY YOU. You understand and acknowledge that the rights and duties created by this Agreement are personal to you and to your owners and that we have granted the Franchise to you in reliance upon our perceptions of your owners' individual or collective character, skill, aptitude, attitude, business ability, acumen and financial capacity. Accordingly, neither this Agreement (or any interest therein) nor any ownership or other interest in you or the BUSINESS or all or substantially all of the BUSINESS assets may be transferred without our prior written approval. Any transfer without such approval constitutes a breach of this Agreement and is void and of no effect (see Section 12.13. below). As used in this Agreement, the term "transfer" includes your owners' voluntary, involuntary, direct or indirect assignment, sale, gift or other disposition of any interest in:

12.2.1. This Agreement;

12.2.2. You;

12.2.3. The BUSINESS (defined in Section 17.21.); or

12.2.4. All or substantially all of the BUSINESS assets.

12.3. ASSIGNMENT. An assignment, sale, gift or other disposition includes the following events:

12.3.1. Transfer of ownership of capital stock or a partnership interest;

12.3.2. Merger or consolidation or issuance of additional securities or interests representing an ownership interest in you;

12.3.3. Any issuance or sale of your stock or any security convertible to your stock;

12.3.4. Transfer of an interest in you, this Agreement or the BUSINESS in a divorce, insolvency or corporate or partnership dissolution proceeding or otherwise by operation of law;

12.3.5. Transfer of an interest in you, this Agreement, the BUSINESS or all or substantially all of the BUSINESS assets, in the event of your death or the death of one of your owners, by will, declaration of or transfer in trust or under the laws of intestate succession; or

12.3.6. Pledge of this Agreement (to someone other than us) or of an ownership interest in you as security, foreclosure upon the BUSINESS or your transfer, surrender or loss of possession, control or management of the BUSINESS.

12.4. CONDITIONS FOR APPROVAL OF TRANSFER. If you (and your owners) are in full compliance with this Agreement, then subject to the other provisions of this Section 12, we will approve a transfer that meets all the applicable requirements of this Section. The proposed transferee and its direct and indirect owners must be individuals of good moral character and otherwise meet our then applicable standards for OFFICE PRIDE business franchisees. Additionally, all of the following conditions must be met prior to or concurrently with the effective date of the transfer:

12.4.1. The transferee has the moral character, skill, aptitude, attitude, résumé, references, credentials, business ability, acumen and financial capacity to operate the BUSINESS;

12.4.2. You have paid all Royalties, Ad Fund Fees, amounts owed for purchases from us and all other amounts owed to us or to third party creditors and have submitted all required reports and statements;

12.4.3. The transferee (or its managing shareholder or partner) have agreed to complete training to our satisfaction;

12.4.4. The transferee signs our then-current form of franchise agreement;

12.4.5. You or the transferee pay us a transfer fee in the amount of \$6,000 plus any third-party broker fees, commissions or other similar payments. If the proposed transfer is among your owners, Section 12.4.5. will not apply, although you are required to reimburse us for any reasonable legal and administrative costs we incur in connection with the transfer;

12.4.6. You and your owners have executed a general release, in a form satisfactory to us, of any and all claims against us and our shareholders, officers, directors, employees and agents;

12.4.7. We have reviewed the material terms and conditions of such transfer and determined that the price and terms of payment will not adversely affect the transferee's operation of the BUSINESS (but make no representation of any kind to anyone that such is the case);

12.4.8. If you or your owners finance any part of the sales price of the transferred interest, you and/or your owners have agreed that all of the transferee's obligations as per any promissory notes, agreements or security interests that you or your owners have reserved in the BUSINESS are subordinate to the transferee's obligation to pay Royalties, Ad Fund Fees and other amounts due to us and otherwise to comply with this Agreement;

12.4.9. You and your transferring owners (and you and your owners' spouses and children) have executed a noncompetition covenant in favor of us and the transferee agreeing to be bound, commencing on the effective date of the transfer, by the restrictions contained in Section 15.4. hereof; and

12.4.10. You and your transferring owners have agreed that you and they will not directly or indirectly at any time or in any manner (except with respect to other OFFICE PRIDE businesses you own and operate) identify yourself or themselves or any business as a current or former OFFICE PRIDE business, or as one of our licensees or franchisees, use any Marks, any colorable imitation or other indicia of an OFFICE PRIDE business in any manner or for any purpose or utilize for any purpose any trade name, trademark or service mark or other commercial symbol that suggests or indicates a connection or association with us.

12.5. TRANSFER UPON YOUR DEATH OR DISABILITY. Upon your death or permanent disability or, if you are a corporation or partnership, the death or permanent disability of the owner of a controlling interest in you, your or such owner's executor, administrator, conservator, guardian or other personal representative must transfer your interest in this Agreement or such owner's interest in you to a third party. Such disposition of this Agreement or the interest in you, including, without limitation, transfer by bequest or inheritance) must be completed within a reasonable time, not to exceed six (6) months from the date of death or permanent disability, and will be subject to all of the terms and conditions applicable to transfers contained in this Section. A failure to transfer your interest in this Agreement or the ownership interest in you within this period of time constitutes a breach of this Agreement. For purposes hereof, the term "permanent disability" means a mental or physical disability, impairment or condition that is reasonably expected to prevent or actually does prevent you or an owner of a controlling interest in you from managing and operating the BUSINESS for a period of three (3) months from the onset of such disability, impairment or condition.

12.6. OPERATION UPON YOUR DEATH OR DISABILITY. If, upon the death or permanent disability of the owner of a controlling interest in you, the BUSINESS is not being managed by a trained manager, your or such owner's executor, administrator, conservator, guardian or other personal representative must within a reasonable time, not to exceed fifteen (15) days from the date of death or permanent disability, appoint a manager to operate the BUSINESS. Such manager will be required to complete training at your expense. Pending the appointment of a manager as provided above or if, in our judgment, the BUSINESS is not being managed properly any time after the death or permanent disability of the owner of a controlling interest in you, we have the right, but not the obligation, to appoint a manager for the BUSINESS. All funds from the operation of the BUSINESS during the management by our appointed manager will be kept in a separate account, and all expenses of the BUSINESS, including compensation, other costs and travel and living expenses of our manager, will be charged to this account. We also have the right to charge a reasonable management fee (in addition to the Royalty and Ad Fund Fees payable under this Agreement) during the period that our appointed manager manages the BUSINESS. Operation of the BUSINESS during any such period will be on your behalf, provided that we only have a duty to utilize reasonable efforts in doing so and will not be liable to you or your owners for any debts, losses or obligations incurred by the BUSINESS or to any of your creditors for any goods, services, materials or supplies the BUSINESS purchases during any period it is managed by our appointed manager.

12.7. EFFECT OF CONSENT TO TRANSFER. Our consent to a transfer of this Agreement and the BUSINESS or any interest in you does not constitute a representation as to the fairness of the terms of any contract between you and the transferee, a guarantee of the prospects of success of the BUSINESS or transferee or a waiver of any claims we may have against you (or your owners) or of our right to demand the transferee's exact compliance with any of the terms or conditions of this Agreement.

12.8. BONA FIDE OFFERS. If you (or any of your owners) at any time determine to sell, assign or transfer for consideration an interest in this Agreement and the BUSINESS or an ownership interest in you, you (or such owner) agree to obtain a *bona fide*, executed written offer and earnest money deposit (in the amount of five (5%) percent or more of the offering price) from a responsible and fully disclosed offeror (including lists of the owners of record and beneficially of any corporate offeror and all general and limited partners of any partnership offeror and, in the case of a publicly held corporation or limited partnership, copies of the most current annual and quarterly reports and Form 10K) and immediately submit to us a true and complete copy of such offer, which includes details of the payment terms of the proposed sale and the sources and terms of any financing for the proposed purchase price. To be a valid, *bona fide* offer, the proposed purchase price must be denominated in a dollar amount. The offer must apply only to an interest in you or in this Agreement and the BUSINESS and may not include an offer to purchase any of your (or your owners') other property or rights. However, if the offeror proposes to buy any other property or rights from you (or your owners) under a separate, contemporaneous offer, such separate, contemporaneous offer

must be disclosed to us, and the price and terms of purchase offered to you (or your owners) for the interest in you or in this Agreement and the BUSINESS must reflect the *bona fide* price offered therefore and not reflect any value for any other property or rights.

12.9. OUR RIGHT OF FIRST REFUSAL. We have the right, exercisable by written notice delivered to you or your selling owners within sixty (60) days from the date of the delivery to us of both an exact copy of such *bona fide* offer and all other information we request, to purchase such interest for the price and on the terms and conditions contained in such *bona fide* offer, provided that:

12.9.1. We may substitute cash for any form of payment proposed in such offer;

12.9.2. Our credit will be deemed equal to the credit of any proposed purchaser;

12.9.3. We will have not less than sixty (60) days after giving notice of our election to purchase to prepare for closing; and

12.9.4. We are entitled to receive, and you and your owners agree to make, all customary representations and warranties given by the seller of the assets of a business or the capital stock of an incorporated business, as applicable, including, without limitation, representations and warranties as to:

12.9.4.1. Ownership and condition of and title to stock or other forms of ownership interest and/or assets;

12.9.4.2. Liens and encumbrances relating to the stock or other ownership interest and/or assets; and

12.9.4.3. Validity of contracts and the liabilities, contingent or otherwise, of the corporation whose stock is being purchased.

12.10. EXERCISE. If we exercise our right of first refusal, you and your selling owner(s) agree that, for a period of twenty-four (24) months commencing on the date of the closing, you and they will be bound by the noncompetition covenant contained in Section 15.4. hereof. You and your selling owner(s) further agree that you and they will, during this same time period, abide by the restrictions of Section 12.4.10. of this Agreement.

12.11. NON-EXERCISE. If we do not exercise our right of first refusal, you or your owners may complete the sale to such purchaser as per and on the exact terms of such *bona fide* offer, subject to our approval of the transfer as provided in Sections 12.2., 12.3. and 12.4., provided that, if the sale to such purchaser is not completed within one hundred twenty (120) days after delivery of such *bona fide* offer to us, or if there is a material change in the terms of the sale (which you agree promptly to communicate to us), we will have an additional right of first refusal during the thirty (30) day period following either the expiration of such one hundred twenty (120) day period or notice to us of the material changes) in the terms of the sale, either on the terms originally offered or the modified terms, at our option.

12.12. TRANSFERS CONTRARY TO THIS AGREEMENT. If you make a transfer as such term is defined above which is void, you acknowledge and agree that we will suffer damages as a result, which are not easily ascertained. In addition to any award of damages or equitable relief granted to us by any court or arbitrator, you shall also pay us a sum of money equal to one hundred twenty (120) times the average amount of Royalties you paid to us during the last 12 months, which is due and payable to us immediately upon the date of the transfer. Interest shall accrue at the highest lawful rate on such sum from the date due until the date paid.

13. EXPIRATION OF THIS AGREEMENT.

13.1. YOUR RIGHT TO ACQUIRE A RENEWAL FRANCHISE. Upon expiration of the term of this Agreement, if you (and each of your owners) have substantially complied with this Agreement during its term, subject to the terms and conditions in this Section 13, you will have the right to acquire a renewal franchise to operate the BUSINESS as an OFFICE PRIDE business on the terms and conditions of the franchise agreement we are then using in granting renewal franchises for OFFICE PRIDE businesses, provided you pay us a renewal franchise fee of ten percent (10%) of then-current initial franchise fee, and provided that you add or replace equipment and uniforms and otherwise modify the BUSINESS as we require to bring it into compliance with specifications and standards then applicable for OFFICE PRIDE businesses.

13.2. GRANT OF A RENEWAL FRANCHISE. You agree to give us written notice of your election to renew your franchise during the last year of the term of this Agreement. We agree to give you written notice (“Our Notice”), not more than one hundred eighty (180) days after we receive your notice, of our decision, in accordance with Section 13.1:

13.2.1. To grant you a ten (10) year renewal franchise;

13.2.2. To grant you a renewal franchise, which may be granted for ten (10) years or for a shorter period, on the condition that (a) deficiencies of the BUSINESS, or in your operation of the BUSINESS, are corrected or (b) that certain engagement metrics or other similar requirements are met; or

13.2.3. Not to grant you a renewal franchise based on our determination that you and your owners have not substantially complied with this Agreement during its term.

13.3. OUR NOTICE. If applicable, Our Notice will:

13.3.1. Describe the improvements or modifications required to bring the BUSINESS into compliance with then applicable specifications and standards for OFFICE PRIDE businesses; and

13.3.2. State the actions you must take to correct operating deficiencies and the time period in which such deficiencies must be corrected.

13.4. NO GRANT. If we elect not to grant a renewal franchise, Our Notice will describe the reasons for our decision. Your right to acquire a renewal franchise is subject to your continued compliance with all of the terms and conditions of this Agreement through the date of its expiration, in addition to your compliance with the obligations described in Our Notice.

13.5. 90 DAY CURE. If Our Notice states that you must cure certain deficiencies of the BUSINESS or its operation as a condition to the grant of a renewal franchise, we will give you written notice of a decision not to grant a renewal franchise, based upon your failure to cure such deficiencies, not less than ninety (90) days prior to the expiration of this Agreement, provided, however, that we will not be required to give you such notice if we decide not to grant you a renewal franchise due to your breach of this Agreement during the one hundred eighty (180) day period prior to its expiration. If we fail to give you:

13.5.1. Notice of deficiencies in the BUSINESS, or in your operation of the BUSINESS, within one hundred eighty (180) days after we receive your timely election to acquire a renewal franchise; or

13.5.2. Notice of our decision not to grant a renewal franchise at least ninety (90) days prior to the expiration of this Agreement, if such notice is required, we may extend the term of this Agreement for such

period of time as is necessary in order to provide you with either reasonable time to correct deficiencies or the ninety (90) day notice of our refusal to grant a renewal franchise required hereunder.

13.6. AGREEMENTS/RELEASES/TRAINING. If you satisfy all of the other conditions to the grant of a renewal franchise, you and your owners agree to execute the form of franchise agreement and any ancillary agreements we are then customarily using in connection with the grant of renewal franchises for OFFICE PRIDE businesses. You and your owners further agree to execute general releases, in a form satisfactory to us, of any and all claims against us and our shareholders, officers, directors, employees, agents, successors and assigns. Failure by you or your owners to sign such agreements and releases and deliver them to us for acceptance and execution within one hundred eighty (180) days after their delivery to you will be deemed an election not to acquire a renewal franchise. Finally, you (and any manager or operating principal we designate) must complete any refresher training we require and, if applicable, pay us a fee for providing the refresher training.

14. TERMINATION OF AGREEMENT.

14.1. BY YOU. If you and your owners are in compliance with this Agreement and we materially fail to comply with this Agreement and do not correct such failure within ninety (90) days after written notice of such material failure is delivered to us, you may terminate this Agreement effective upon delivery to us of written notice of termination. Your termination of this Agreement for any other reason or without such notice will be deemed a termination without cause.

14.2. BY US. We have the right to terminate this Agreement, effective upon delivery of written notice of termination to you, if:

14.2.1. Your managing shareholder or partner fail to successfully complete initial training to our satisfaction, in which case, we may refund to you 50% of the Initial Franchise Fee if you request in writing within thirty (30) days of the termination;

14.2.2. You fail to begin operating the BUSINESS within ninety (90) days after the execution of this Agreement;

14.2.3. You abandon or fail actively to operate the BUSINESS for three (3) or more consecutive business days, unless the BUSINESS has been closed for a purpose we have approved or because of a major and significant casualty or by reason of a lawful government order;

14.2.4. You surrender or transfer control of the operation of the BUSINESS without our prior written consent;

14.2.5. You (or any of your owners) have made any material misrepresentation or omission in connection with your purchase or operation of the Franchise;

14.2.6. You (or any of your owners) are or have been convicted by a trial court of, or plead or have pleaded no contest to, a felony;

14.2.7. You (or any of your owners) engage in any dishonest or unethical conduct which may adversely affect the reputation of the BUSINESS or another OFFICE PRIDE business or the goodwill associated with the Marks;

14.2.8. You (or any of your owners) make an unauthorized assignment of this Agreement or of an ownership interest in you or the BUSINESS;

14.2.9. In the event of your death or permanent disability or the death or permanent disability of the owner of a controlling interest in you, this Agreement or such owner's interest in you is not assigned as herein required;

14.2.10. You (or any of your owners) make any unauthorized use or disclosure of any Confidential Information or use, duplicate or disclose any portion of the Methods of Operations in violation of this Agreement;

14.2.11. You violate any health, safety or sanitation law, ordinance or regulation and do not immediately begin to cure the non-compliance or violation, and correct such non-compliance or violation within twenty-four (24) hours after written notice is delivered to you;

14.2.12. You make an assignment for the benefit of creditors or admit in writing your insolvency or inability to pay your debts generally as they become due; you consent to the appointment of a receiver, trustee or liquidator of all or the substantial part of your property; the BUSINESS is attached, seized, subjected to a writ or distress warrant or levied upon, unless such attachment, seizure, writ, warrant or levy is vacated within thirty (30) days; or any order appointing a receiver, trustee or liquidator of you or the BUSINESS is not vacated within thirty (30) days following the entry of such order;

14.2.13. You fail to pay when due any federal or state income, service, sales or other taxes due on the operations of the BUSINESS, unless you are, in good faith, legally contesting your liability for such taxes;

14.2.14. You fail to comply (including your failure to provide proof of compliance) with the requirements with respect to the types, amounts, terms and conditions of insurance coverage required to be carried for the BUSINESS and standards for underwriters of policies providing required insurance coverage as outlined in the Methods of Operations and do not correct such failure within twenty-four (24) hours after written notice is delivered to you;

14.2.15. You (or any of your owners) fail on three (3) or more separate occasions within any period of twelve (12) consecutive months to submit when due reports or other data, information or supporting records, to pay when due any amounts due to us or otherwise to comply with this Agreement, whether or not such failures to comply were corrected after written notice of such failure was delivered to you;

14.2.16. You fail to make payments of any amounts due to us and do not correct such failure within seven (7) days after written notice of such failure is delivered to you; or

14.2.17. You (or any of your owners) fail to comply with any other provision of this Agreement or any required standard or specifications outlined in the Methods of Operations and do not correct such failure within thirty (30) days after written notice of such failure to comply is delivered to you

14.3. CUSTOMER RESPONSIBILITY. In the event of the termination or expiration of this Agreement, all customer contracts become, at our option, solely our property upon our giving notice to you. In the event of an assignment as outlined in Section 12, all customer contracts become solely the property of the transferee. Notwithstanding the foregoing, you will remain responsible for any damages or claims asserted by a customer as a result of your termination of this Agreement.

14.4. SUSPENSION OF PAYMENTS. In the event of a default of this Agreement, we may suspend distribution of monies collected on your behalf until you have cured the default and are following the required portions of the Methods of Operations in full.

14.5 LIQUIDATED DAMAGES. If we terminate this Agreement based upon your default (or if you purport to terminate this Agreement except as permitted under Section 14.1), then within fifteen (15) days thereafter you shall pay to us a lump sum (as liquidated damages and not as a penalty) calculated as follows: (x) the average monthly Royalty Fees that you owed to us under this Agreement for the last twelve (12) full months that you operated the BUSINESS ; multiplied by (y) the lesser of: **(i)** twenty-four (24); or **(ii)** the number of months remaining in the then-current term of this Agreement. If you have not operated the Business for at least twelve (12) full months, then (x) will equal the average monthly Royalty Fees that you owed to us during the full months that you operated the BUSINESS. You acknowledge that a precise calculation of the full extent of our damages under these circumstances is difficult to determine and the method of calculation of such damages as set forth in this Section is reasonable. Your payment to us under this Section will be in lieu of any direct monetary damages that we may incur as a result of our loss of Royalty Fees that would have been owed to us after the date of termination; however, such payment shall be in addition to all damages and other amounts arising under this Agreement, our right to injunctive relief, and any attorneys' fees and other costs and expenses to which we are entitled under this Agreement. If liquidated damages are prohibited by applicable law or are otherwise deemed unenforceable for any reason, then you shall be liable for our actual damages (including, without limitation, lost future profits) instead of liquidated damages.

15. OUR AND YOUR RIGHTS AND OBLIGATIONS UPON TERMINATION OR EXPIRATION OF THIS AGREEMENT.

15.1. PAYMENT OF AMOUNTS OWED TO US. You agree to pay us within fifteen (15) days after the effective date of termination or expiration of this Agreement, or on such later date that the amounts due to us are determined, such Royalties, Ad Fund Fees, amounts owed for purchases from us, interest due on any of the foregoing and all other amounts owed to us which are then unpaid.

15.2. MARKS. Upon the termination or expiration of this Agreement:

15.2.1. You may not directly or indirectly at any time or in any manner (except with respect to other OFFICE PRIDE businesses you own and operate) identify yourself or any business as a current or former OFFICE PRIDE business, or as one of our licensees or franchisees, use any Marks, any colorable imitation or other indicia of an OFFICE PRIDE business in any manner or for any purpose or utilize for any purpose any trade name, trademark or service mark or other commercial symbol that indicates or suggests a connection or association with us;

15.2.2. You agree to take such action as may be required to cancel all fictitious or assumed name or equivalent registrations relating to your use of any Marks;

15.2.3. If we do not exercise our option to purchase the BUSINESS as per Section 15.6., you agree to deliver to us within thirty (30) days after the Notification Date (as defined in Section 15.6.) all signs, sign-faces, sign-cabinets, marketing materials, forms, packaging and other materials containing any Marks or otherwise identifying or relating to an OFFICE PRIDE business and allow us, without liability to you or third parties, to remove all such items from the BUSINESS;

15.2.4. If we do not exercise our option to purchase the BUSINESS as per Section 15.6., you agree that, after the Notification Date, you will promptly and at your own expense make such alterations we specify to distinguish the BUSINESS clearly from its former appearance and from other OFFICE PRIDE businesses so as to prevent confusion therewith by the public;

15.2.5. If we do not exercise our option to purchase the BUSINESS as per Section 15.6., you agree that, after the Notification Date, you will notify the telephone company and all telephone directory

publishers of the termination or expiration of your right to use any telephone, telecopy or other numbers and any regular, classified or other telephone directory listings associated with any Marks, authorize the transfer of such numbers and directory listings to us or at our direction and/or instruct the telephone company to forward all calls made to your telephone numbers to numbers we specify; and

15.2.6. You agree to furnish us, within thirty (30) days after the Notification Date, with evidence satisfactory to us of your compliance with the foregoing obligations.

15.3. CONFIDENTIAL INFORMATION. You agree that, upon termination or expiration of this Agreement, you will immediately cease to use any of our Confidential Information in any business or otherwise and return to us all copies of the Methods of Operations and any other confidential materials, including, without limitation, computer software and any mechanisms (electronic key) used to access the software, that we have allowed you to use.

15.4. COVENANT NOT TO COMPETE. Upon:

15.4.1. Our termination of this Agreement in accordance with its terms and conditions;

15.4.2. Your termination of this Agreement without cause, or

15.4.3. Expiration of this Agreement (if we refuse to grant, or you elect not to acquire, a renewal franchise), you and your owners agree that, for a period of twenty-four (24) months (the "Restriction Period") commencing on the effective date of termination or expiration or the date on which a person restricted by this Section begins to comply with this Section, whichever is later, neither you nor any of your owners will have any direct or indirect interest as a disclosed or beneficial owner, investor, partner, director, officer, employee, consultant, representative or agent or in any other capacity in any Competitive Business (as defined in Section 7.2. above) operating (i) within the Territory, (ii) within a 50-mile radius from the outer boundary of the Territory, or (iii) inside the territory of another OFFICE PRIDE Business, whether franchised or owned by us or our affiliates.

15.5. COMMENCEMENT BY ORDER. If any person restricted by this Section refuses voluntarily to comply with the foregoing obligations, the Restriction Period will commence upon the entry of an order of an arbitrator, church panel, or court if necessary, enforcing this provision. You and your owners expressly acknowledge that you possess skills and abilities of a general nature and have other opportunities for exploiting such skills. Consequently, enforcement of the covenants made in this Section will not deprive you of your personal goodwill or ability to earn a living.

15.6. OUR RIGHT TO PURCHASE THE BUSINESS.

15.6.1. *Exercise of Option.* Upon the termination or expiration of this Agreement, we have the option, exercisable by giving written notice to you within sixty (60) days from the date of such termination or expiration, to purchase the BUSINESS from you.

(The date on which we notify you whether or not we are exercising our option is referred to in this Agreement as the "Notification Date.") We have the unrestricted right to assign this option to purchase the BUSINESS. We will be entitled to all customary warranties and representations in connection with our asset purchase, including, without limitation, representations and warranties as to ownership and condition of and title to assets; liens and encumbrances on assets; validity of contracts and agreements; and liabilities affecting the assets, contingent or otherwise.

15.6.2. *Purchase Price.* The purchase price for the BUSINESS will be its fair market value, determined in a manner consistent with reasonable depreciation of the BUSINESS's equipment, signs, inventory, materials and supplies; provided that the BUSINESS will be valued as an independent business and its value will not include any value for:

15.6.2.1. The Franchise or any rights granted by this Agreement;

15.6.2.2. The Marks; or

15.6.2.3. Participation in the network of **OFFICE PRIDE** businesses.

15.6.3. *Fair Market Value.* The BUSINESS's fair market value will include the reasonable goodwill you developed in the BUSINESS since your commencement of operations that exists independent of the goodwill of the Marks and the System.

15.6.4. *Exclusions.* We may exclude from the assets purchased hereunder cash or its equivalent and any equipment, signs, inventory, materials and supplies that are not reasonably necessary (in function or quality) to the BUSINESS's operation or that we have not approved as meeting standards for OFFICE PRIDE businesses, and the purchase price will reflect such exclusions.

15.6.5. *Appraisal.* If we and you are unable to agree on the BUSINESS's fair market value, its fair market value will be determined by three (3) independent appraisers who collectively will conduct one (1) appraisal. We will appoint one appraiser, you will appoint one appraiser and the two party appointed appraisers will appoint the third appraiser. You and we agree to select our respective appraisers within fifteen (15) days after the date we determine that we are unable to agree on the BUSINESS's fair market value, and the two appraisers so chosen are obligated to appoint the third appraiser within fifteen (15) days after the date on which the last of the two party appointed appraisers was appointed. You and we will bear the cost of our own appraisers and share equally the reasonable fees and expenses of the third appraiser chosen by the two party appointed appraisers. The appraisers are obligated to complete their appraisal within thirty (30) days after the third appraiser's appointment.

15.6.6. *Closing.* The purchase price will be paid at the closing of the purchase, which will take place not later than ninety (90) days after determination of the purchase price. We have the right to set off against the purchase price, and thereby reduce the purchase price by, any and all amounts you or your owners owe to us and by Revenue Sales Collected since the date we determined the purchase price.

15.6.7. *Instruments.* At the closing, you agree to deliver instruments transferring:

15.6.7.1. Good and merchantable title to the assets purchased, free and clear of all liens and encumbrances (other than liens and security interests acceptable to us), with all sales and other transfer taxes paid by you; and

15.6.7.2. All licenses and permits of the BUSINESS which may be assigned or transferred.

15.6.8. *Escrow.* If you cannot deliver clear title to all of the purchased assets, or if there are other unresolved issues, the closing of the sale will be accomplished through an escrow. You and your owners further agree to execute general releases, in form satisfactory to us, of any and all claims against us and our shareholders, officers, directors, employees, agents, successors and assigns.

15.7. CONTINUING OBLIGATIONS. All of our and your (and your owners' and affiliates') obligations which expressly or by their nature survive the expiration or termination of this Agreement will

continue in full force and effect subsequent to and notwithstanding its expiration or termination and until they are satisfied in full or by their nature expire.

16. RELATIONSHIP OF THE PARTIES AND INDEMNIFICATION.

16.1. INDEPENDENT CONTRACTORS. You and we understand and agree that this Agreement does not create a fiduciary relationship between you and us, that you are an independent contractor and that nothing in this Agreement is intended to make either party a general or special agent, legal representative, subsidiary, joint venture, partner, employee or servant of the other for any purpose. We are not your employer, or the employer of any of your employees. At all times during the term of this Agreement, you agree to conspicuously identify yourself in all dealings with customers, suppliers, public officials, business personnel and others as the owner of the BUSINESS under a franchise we have granted and to place such notices of independent ownership on such forms, checks, business cards, stationery and advertising and other materials as we may require from time to time.

You are solely responsible for all employment decisions and functions of the BUSINESS including, without limitation, those related to hiring, firing, training, compliance with wage and hour requirements, personnel policies, scheduling, benefits, recordkeeping, supervision, and discipline of employees, regardless of whether you receive advice from us on these subjects. You acknowledge and agree that all personnel decisions will be made by you, without any influence or advice from us, and such decisions and actions will not be, nor be deemed to be, a decision or action of ours.

16.2. NO LIABILITY FOR ACTS OF OTHER PARTY. You agree not to employ any of the Marks in signing any contract or applying for any license or permit, or in a manner that may result in our liability for any of your indebtedness or obligations, and that you will not use the Marks in any way we have not expressly authorized. Neither we nor you will make any express or implied agreements, warranties, guarantees or representations or incur any debt in the name or on behalf of the other, represent that our respective relationship is other than franchisor and franchisee or be obligated by or have any liability under any agreements or representations made by the other that are not expressly authorized in writing. We will not be obligated for any damages to any person or property directly or indirectly arising out of the BUSINESS's operation or the business you conduct as per this Agreement.

16.3. TAXES. You are responsible for paying all federal and state taxes arising out of or relating to the operation of your BUSINESS. We do not pay any federal or state taxes on your behalf and do not have any obligation to do so. You must pay to us (or any subsidiary, affiliate or designee) promptly and when due the amount of all sales taxes, use taxes, personal property taxes, and similar taxes imposed upon, required to be collected, or paid by us or an affiliate on the account of services or goods furnished by us or our affiliate to you through sale, lease or otherwise or on account of collection by us or our affiliate of the initial franchise fee, royalty fee, processing fee or other fee or payment you make to us or our affiliate pursuant to the terms of this Agreement.

16.4. INDEMNIFICATION. You waive all claims against us for damages to property or injuries to persons arising out of the operation of your BUSINESS. You will, at all times, defend, indemnify and hold harmless to the fullest extent permitted by law, us, our subsidiaries, affiliates, successors and assigns and the respective directors, officers, shareholders, employees, agents and representatives, and all others from all losses, costs and expenses (including attorneys' fees), incurred in connection with any action, suit, proceeding, claim, demand, investigation or inquiry (formal or informal), or any settlement thereof (whether or not a formal proceeding or action has been instituted) which arises out of or is based upon or related to this Agreement, the activities conducted under this Agreement or in connection with your BUSINESS, or your or your employees' actions or inaction, regardless of cause or any concurrent or contributing fault or negligence of us or our affiliates. We also reserve the right to select our own legal counsel to represent our

interests, and you must reimburse us for all our costs and all attorneys' fees immediately upon our request as they are incurred.

16.5. MITIGATION NOT REQUIRED. Under no circumstances will we or any other Indemnified Party be required to seek recovery from any insurer or other third party, or otherwise to mitigate our, their or your losses and expenses, in order to maintain and recover fully a claim against you. You agree that a failure to pursue such recovery or mitigate a loss will in no way reduce or alter the amounts we or another Indemnified Party may recover from you.

17. ENFORCEMENT.

17.1. SEVERABILITY AND SUBSTITUTION OF VALID PROVISIONS. Except as expressly provided to the contrary herein, each provision of this Agreement, and any portion, will be considered severable, and if, for any reason, any such provision is held to be invalid or contrary to or in conflict with any applicable present or future law or regulation in a final, unappealable ruling issued by any court, agency or tribunal with competent jurisdiction in a proceeding to which we are a party, that ruling will not impair the operation of, or have any other effect upon, such other portions of this Agreement as may remain otherwise intelligible, which will continue to be given full force and effect and bind the parties hereto, although any portion held to be invalid will be deemed not to be a part of this Agreement from the date the time for appeal expires, if you are a party thereto, otherwise upon your receipt from us of a notice of non-enforcement.

17.2. LESSER COVENANT ENFORCEABLE. If any covenant herein which restricts competitive activity is deemed unenforceable by virtue of its scope in terms of area, business activity prohibited and/or length of time, but would be enforceable by reducing any part or all, you and we agree that such covenant will be enforced to the fullest extent permissible under the laws and public policies applied in the jurisdiction whose law is applicable to the validity of such covenant.

17.3. GREATER NOTICE. If any applicable and binding law or rule of any jurisdiction requires a greater prior notice than is required hereunder of the termination of this Agreement or of our refusal to enter into a renewal franchise agreement, or the taking of some other action not required hereunder, or if, under any applicable and binding law or rule of any jurisdiction, any provision of this Agreement or any of Methods of Operations is invalid or unenforceable the prior notice and/or other action required by such law or rule will be substituted for the comparable provisions hereof, and we will have the right to modify such invalid or unenforceable provision or unenforceable part of Methods of Operations to the extent required to be valid and enforceable. You agree to be bound by any promise or covenant imposing the maximum duty permitted by law which is subsumed within the terms of any provision hereof as though it were separately articulated in and made a part of this Agreement, that may result from striking from any of the provisions hereof, or any part of Methods of Operations, any portion or portions which a court or arbitrator may hold to be unenforceable in a final decision to which we are a party, or from reducing the scope of any promise or covenant to the extent required to comply with such a court order or arbitration award. Such modifications to this Agreement will be effective only in such jurisdiction, unless we elect to give them greater applicability, and will be enforced as originally made and entered into in all other jurisdictions.

17.4. WAIVER OF OBLIGATIONS. We and you may by written instrument unilaterally waive or reduce any obligation of or restriction upon the other under this Agreement, effective upon delivery of written notice to the other or such other effective date stated in the notice of waiver. Any waiver we grant will be without prejudice to any other rights we may have, will be subject to our continuing review and may be revoked at any time and for any reason, effective upon delivery to you of ten (10) days' prior written notice.

17.5. NONWAIVER. We and you will not be deemed to have waived or impaired any right, power or option reserved by this Agreement, (including, without limitation, the right to demand exact compliance with every term, condition and covenant herein or to declare any breach to be a default and to terminate this Agreement prior to the expiration of its term) by virtue of any custom or practice at variance with the terms hereof; our or your failure refusal or neglect to exercise any right under this Agreement or to insist upon exact compliance by the other with our and your obligations hereunder including without limitation, Methods of Operations; our waiver, forbearance, delay, failure or omission to exercise any right, power or option whether of the same, similar or different nature with respect to other OFFICE PRIDE businesses; the existence of other franchise agreements for OFFICE PRIDE businesses which contain different provisions from those contained herein; or our acceptance of any payments due from you after any breach of this Agreement. No special or restrictive legend or endorsement on any check or similar item given to us will constitute a waiver compromise settlement or accord and satisfaction. We are authorized to remove or obliterate any legend or endorsement, and such legend or endorsement will have no effect.

17.6. FORCE MAJEURE. Neither we nor you will be liable for loss or damage or deemed to be in breach of this Agreement if our or your failure to perform our or your obligations results from:

17.6.1. Transportation shortages, inadequate supply of equipment, ancillary goods, supplies, labor, material or energy or the voluntary foregoing of the right to acquire or use any of the foregoing in order to accommodate or comply with the orders, requests, regulations, recommendations or instructions of any federal, state or municipal government or any department or agency;

17.6.2. Acts of nature;

17.6.3. Fires, strikes, embargoes, war or riot; or

17.6.4. Any other similar event or cause.

17.7. EXTEND PERFORMANCE. Any delay resulting from any of said causes will extend performance accordingly or excuse performance, in whole or in part, as may be reasonable, except that said causes will not excuse payments of amounts owed at the time of such occurrence or payment of Royalties and Ad Fund Fees due on any sales thereafter.

17.8. OUT-OF-STOCK AND DISCONTINUED. We are not liable to you for any loss or damage, or deemed to be in breach of this Agreement, if we cannot deliver, or cause to be delivered, or if our Affiliates or designated sources or approved suppliers cannot deliver, all of your orders for ancillary goods, equipment, supplies, etc., where such things are out-of-stock or discontinued.

17.9. COSTS AND ATTORNEYS' FEES. You agree to reimburse us for all attorneys' fees, costs, interest, and expenses we incur: (a) to enforce the terms of this Agreement or any obligation owed to us by you; and (b) in the defense of any claim you assert against us upon which we substantially prevail in court, arbitration, or other formal legal proceedings.

17.10. YOU MAY NOT WITHHOLD PAYMENTS DUE TO US. You agree that you will not withhold payment of any amounts owed to us on the grounds of our alleged nonperformance of any of our obligations hereunder. You agree that all such claims will, if not otherwise resolved by us, be submitted to arbitration as provided in Section 17.12.

17.11. RIGHTS OF PARTIES ARE CUMULATIVE. Our and your rights hereunder are cumulative, and no exercise or enforcement by us or you of any right or remedy hereunder will preclude our or your

exercise or enforcement of any other right or remedy hereunder which we or you are entitled by law to enforce.

17.12. ALTERNATIVE DISPUTE RESOLUTION. We and you agree to the following processes for alternative dispute resolution:

17.12.01. MEDIATION: Subject to Section 17.12.06, Franchisor, Franchisee and Franchisee's owners agree to submit any claim, controversy or dispute arising out of or in relation to the OFFICE PRIDE Franchise, Franchisee's operation of the OFFICE PRIDE Franchise, this Agreement, or any other agreement between Franchisee and Franchisor, or Franchisor's Franchisees, subsidiaries or affiliates to non-binding mediation prior to filing such claim, controversy or dispute in arbitration or with the church as per Section 17.12.02 of this Agreement or in any court. The mediation shall be conducted through an independent mediator or a mediator appointed by a mediation services organization or body, experienced in the mediation of disputes between franchisors and franchisees. The parties to the mediation shall agree to the date, time and terms of the mediation within fifteen (15) days of notice requesting mediation being received by any party. The mediation will be held in accordance with the rules established for mediation being used by the American Arbitration Association ("AAA") or AAA's successor. The venue for the mediation shall be at AAA offices nearest to Palm Harbor, Florida or the current city and state where Franchisor's corporate headquarters is located at the time the dispute is submitted to mediation. The costs and expenses of mediation, including compensation and expenses of the mediator, shall be borne by the parties equally. If the parties are unable to reach an agreement that resolves the claim, controversy or dispute within ninety (90) days after the mediator has been appointed, then the dispute shall be referred to arbitration under Section 17.12.02 of this agreement. AAA shall not require any further consent of any party to enforce this mediation provision or any arbitration provision.

17.12.02. Dispute Resolution: Except as to those issues defined under Sections 17.12.04 and 17.12.06 below, and the requirement of mediation under Section 17.12.01 above, all disputes and claims relating to this Agreement, the rights and obligations of the parties hereto, or any claims or causes of action relating to the performance of either party and/or the purchase of the franchise of goods and/or services by Franchisee will be settled by arbitration by the American Arbitration Association in Palm Harbor, Florida, or the current city and state where Franchisor's corporate headquarters are located at the time the arbitration is commenced. All disputes that are to be submitted to arbitration will be governed in accordance with the Federal Arbitration Act and the Commercial Arbitration Rules of the American Arbitration Association. Unless otherwise ordered by the arbitrator, the costs of the proceeding will be borne by the non-prevailing party. ANY SUCH ACTION WILL BE CONDUCTED ON AN INDIVIDUAL BASIS, AND NOT AS PART OF A CONSOLIDATED, COMMON, OR CLASS ACTION, AND YOU AND YOUR OWNERS WAIVE ANY AND ALL RIGHTS TO PROCEED ON A CONSOLIDATED, COMMON, OR CLASS BASIS.

17.12.03. Selection of Decision-Maker: The parties will select a single arbitrator from the panel provided by the American Arbitration Association to serve as the arbitrator for the arbitration proceeding.

17.12.04. Judgment Upon the Award: Judgment upon the award may be entered in any court having jurisdiction.

17.12.05. Injunctive Relief: Nothing herein contained will prevent either party from applying to and obtaining from any court having jurisdiction a writ of attachment, temporary injunction, preliminary injunction, permanent injunction and/or other emergency relief to enjoin any harm or threat of harm to such party's tangible or intangible property, at any time, including, without limitation, prior to or during the pendency of any mediation or arbitration proceedings initiated hereunder.

17.12.06. **Survival**: This agreement to arbitrate will survive any termination or expiration of this Agreement.

17.13. GOVERNING LAW. All matters relating to arbitration will be governed by the Federal Arbitration Act (9 U.S.C. §§ 1 *et. seq.*). Except to the extent governed by the Federal Arbitration Act as required hereby, the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C. §§ 1051 *et. seq.*) or other Federal law, this Agreement, the Franchise and all claims arising from the relationship between us and you will be governed by the laws of Florida, without regard to its conflict of laws principles, except that any law regulating the sale of franchises or governing the relationship of a franchisor and its franchisee will not apply unless jurisdictional requirements are met independently without reference to this Section.

17.14. CONSENT TO JURISDICTION. Subject to Section 17.12. hereof, you and your owners agree that we may institute any action against you or your owners exclusively in any state or federal court of general jurisdiction in Florida, or the current state where Franchisor's corporate headquarters are located at the time the litigation is filed and you (and each owner) irrevocably submit to the jurisdiction of such courts and waive any objection you (or he or she) may have to either the jurisdiction of or venue in such courts. ANY SUCH ACTION WILL BE CONDUCTED ON AN INDIVIDUAL BASIS, AND NOT AS PART OF A CONSOLIDATED, COMMON, OR CLASS ACTION, AND YOU AND YOUR OWNERS WAIVE ANY AND ALL RIGHTS TO PROCEED ON A CONSOLIDATED, COMMON, OR CLASS BASIS.

17.15. BINDING EFFECT. This Agreement is binding upon us and you and our respective executors, administrators, heirs, beneficiaries, assigns and successors in interest and may not be modified except by written agreement signed by you and us.

17.16. CONSTRUCTION. This Agreement and all exhibits to this Agreement constitute the agreement between the parties and supersede any and all prior negotiations, understandings, representations, and agreements. Nothing in this or in any related agreement, however, is intended to disclaim the representations we made in the franchise disclosure document that we furnished to you.

17.17. WITHHOLD APPROVAL. Except where this Agreement expressly obligates us reasonably to approve or not unreasonably to withhold our approval of any of your actions or requests, we have the absolute right to refuse any request you make or to withhold our approval of any of your proposed or effected actions that require our approval.

17.18. HEADINGS. The headings of the several Sections hereof are for convenience only and do not define, limit or construe the contents of such Sections.

17.19. WE, US, OUR. Unless expressed to the contrary, references in this Agreement to "we," "us" and "our," with respect to all of our rights and all of your obligations to us under this Agreement, will be deemed to include any of our affiliates with whom you deal. The term "affiliate," as used herein with respect to you or us, means any person or entity directly or indirectly owned or controlled by, under common control with or owning or controlling you or us. For purposes of this definition, "control" means the power to direct or cause the direction of management and policies.

17.20. JOINT AND SEVERAL OWNERS' LIABILITY. If two or more persons are at any time the owner of the BUSINESS hereunder, whether as partners or joint venturers, their obligations and liabilities to us will be joint and several. References to "owner" mean any person holding a direct or indirect, legal or beneficial ownership interest or voting rights in you (or a transferee of this Agreement and the BUSINESS or an interest in you), including, without limitation, any person who has a direct or indirect interest in you (or a transferee), this Agreement, the Franchise or the BUSINESS and any person who has any other legal

or equitable interest, or the power to vest in himself any legal or equitable interest, in the revenue, profits, rights or assets .

References to a “controlling interest” in you mean thirty three and one-third (33.33%) percent or more of your voting shares or other voting rights if you are a corporation or partnership owned by three (3) or more persons; otherwise, fifty (50%) percent or more of your voting shares or other voting rights will constitute a “controlling interest.” “Person” means any natural person, corporation, general or limited partnership, unincorporated association, cooperative or other legal or functional entity.

17.21. “BUSINESS”. The term “BUSINESS” as used herein includes all of the assets of the OFFICE PRIDE business you operate in a particular Territory as per this Agreement, including, without limitation, its cleaning accounts, revenue and income.

17.22. MULTIPLE COPIES. This Agreement may be executed in multiple copies, each of which will be deemed an original.

17.23 WAIVER OF PUNITIVE DAMAGES. Each of us waives any rights to claims of punitive, exemplary, multiple or consequential damages against the other in litigation or arbitration and agrees to be limited to the recovery of actual damages sustained; provided, nothing in the Section prevents us from seeking lost future profits.

18. NOTICES AND PAYMENTS.

18.1. NOTICES. All written notices and reports permitted or required to be delivered by the provisions of this Agreement or the Methods of Operations will be deemed so delivered:

18.1.1. At the time delivered by hand;

18.1.2. One (1) business day after transmission by telecopy, facsimile or other electronic system, provided there is evidence of delivery;

18.1.3. One (1) business day after being placed in the hands of a commercial courier service for next business day delivery, provided there is evidence of delivery; or

18.1.4. Three (3) business days after placement in the United States Mail by Registered or Certified Mail, Return Receipt Requested, postage prepaid; and must be addressed to the party to be notified at its most current principal business address of which the notifying party has been notified. Any required payment or report which we do not actually receive during regular business hours on the date due (or postmarked by postal authorities at least two (2) days prior thereto) will be deemed delinquent.

18.2. PAYMENTS. All payments required to be delivered by the provisions of this Agreement or the Methods of Operations will be deemed so delivered as provided in Section 18.1. above, and will be deemed delivered by bank-wire transfer upon telephone or electronic confirmation with the receiving bank.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the parties hereto have executed and delivered this Agreement on the date(s) set forth below.

FAITH FRANCHISING COMPANY, LLC

By: _____
Name: Jeffrey A. McMullen
Title: Chief Financial Officer
Date: _____

FRANCHISEE:

A&R ENTERPRISE LLC

By: _____
Name: _____
Title: _____
Date: _____

By: _____
Name: _____
Title: _____
Date: _____

By: _____
Name: _____
Title: _____
Date: _____

By: _____
Name: _____
Title: _____
Date: _____

As Individuals:

By: _____
Name: _____

By: _____
Name: _____

By: _____
Name: _____

By: _____
Name: _____

EXHIBIT A
TO THE FRANCHISE AGREEMENT
BETWEEN FAITH FRANCHISING COMPANY, LLC AND [FRANCHISE OWNER]

LIST OF OWNERS

The following list includes the full name and mailing address of each person who is one of your owners (as defined in the Franchise Agreement) and fully describes the nature of each owner’s interest. Each owner must sign the Franchise Agreement. Each owner consents to our obtaining a credit report and background report from time to time during the term of the Franchise Agreement.

Name of Principal	Home Address / Email / Phone Number	Interest %	Position(s) Held

Initials	
_____	_____
Franchisee	Franchisor

IN WITNESS WHEREOF, the parties hereto have executed and delivered this Exhibit A to the Franchise Agreement on the date(s) set forth below.

FAITH FRANCHISING COMPANY, LLC

By: _____

Name Printed: _____

Title: Dated: _____

[FRANCHISE OWNER]

By: _____

Name Printed: _____

Title: _____

Dated: _____

As Individuals:

By: _____

Name Printed: _____

Dated: _____

By: _____

Name Printed: _____

Dated: _____

By: _____

Name Printed: _____

Dated: _____

EXHIBIT A-1M

**TO THE FRANCHISE AGREEMENT
BETWEEN FAITH FRANCHISING COMPANY, LLC AND [FRANCHISE OWNER]**

Effective Date: This Exhibit A-1M is current and complete as of the date hereof.

Territory. As stated in Section 1.3 of the Franchise Agreement, the Territory consists of the area within the following zip codes (a map of the Territory is also included below):

[ATTACH MAP]

EXHIBIT B

**TO THE FRANCHISE AGREEMENT
BETWEEN FAITH FRANCHISING COMPANY, LLC AND [FRANCHISE OWNER]**

DATED _____

PERSONAL GUARANTEE

In consideration of the execution of the Franchise Agreement by us, and for other good and valuable consideration, the undersigned, for themselves, their heirs, successors, and assigns, do jointly, individually and severally hereby become surety and guarantor for the payment of all amounts and the performance of the covenants, terms and conditions in the Franchise Agreement, to be paid, kept and performed by the Franchisee.

Further, the undersigned, individually and jointly, hereby agree to be personally bound by each and every condition and term contained in the Franchise Agreement, including but not limited to the non-compete provisions in Section 15.4 and the dispute resolution provisions in Section 17.12, and agree that this Personal Guarantee will be construed as though the undersigned and each of them executed a franchise agreement containing the identical terms and conditions of this Franchise Agreement.

In addition, the undersigned consents and agrees that: (1) the undersigned's liability will not be contingent or conditioned upon our pursuit of any remedies against the Franchisee or any other person; and (2) such liability will not be diminished, relieved or otherwise affected by the Franchisee's insolvency, bankruptcy or reorganization, the invalidity, illegality or unenforceability of all or any part of the Franchise Agreement, or the amendment or extension of the Franchise Agreement with or without notice to the undersigned.

It is further understood and agreed by the undersigned that the provisions, covenants and conditions of this Guarantee will inure to the benefit of our successors and assigns.

FRANCHISEE: _____

PERSONAL GUARANTORS:

Name, Individually

Name, Individually

Name, Individually

Name, Individually

EXHIBIT A-2
SAMPLE GENERAL RELEASE

SAMPLE GENERAL RELEASE

For and in consideration of the Agreements and covenants described below, Faith Franchising Company, LLC (“Franchisor”) and _____ (“Franchisee”) enter into this General Release of Claims (“Agreement”).

RECITALS

A. Franchisor and Franchisee entered into a Franchise Agreement dated _____.

B. [Note: Describe the circumstances relating to the release.]

C. Subject to and as addressed with greater specificity in the terms and conditions set forth below, Franchisor and Franchisee now desire to settle any and all disputes that may exist between them relating to the Franchise Agreement.

AGREEMENTS

1. **Consideration. [Note: Describe the consideration paid.]**

2-3. **[Note: Detail other terms and conditions of the release.]**

4. **Release of Claims by Franchisor.** In consideration of, and only upon full payment of \$ _____ to Franchisor, and the other terms and conditions of this Agreement, the receipt and sufficiency of which is hereby acknowledged, Franchisor, for itself and for each of its affiliated corporations, subsidiaries, divisions, insurers, indemnitors, attorneys, successors, and assigns, together with all of its past and present directors, officers, employees, attorneys, agents, assigns and representatives does hereby release and forever discharge Franchisee and each of his heirs, executors, successors, and assigns of and from any and all actions, suits, proceedings, claims (including, but not limited to, claims for attorney’s fees), complaints, judgments, executions, whether liquidated or unliquidated, known or unknown, asserted or unasserted, absolute or contingent, accrued or not accrued, disclosed or undisclosed, related to the Franchise Agreement. This release does not release Franchisee from any obligations it may have under this Agreement.

5. **Release of Claims by Franchisee.** In consideration of the other terms and conditions of this Agreement, the receipt and sufficiency of which is hereby acknowledged, Franchisee, for itself and for each of his or her heirs, executors, administrators, insurers, attorneys, agents, representatives, successors, and assigns, does hereby release and forever discharge Franchisor and each of its respective affiliated corporations, subsidiaries, divisions, insurers, indemnitors, attorneys, successors, and assigns, together with all of their past and present directors, officers, employees, attorneys, agents, assigns and representatives in their capacities as such, of and from any and all actions, suits, proceedings, claims (including, but not limited to, claims for attorney’s fees), complaints, charges, judgments, executions, whether liquidated or unliquidated, known or unknown, asserted or unasserted, absolute or contingent, accrued or not accrued, related to the Franchise Agreement.

6. **Reservation of Claims Against Non-Settling Parties.** Franchisor and Franchisee expressly reserve their right and claims against any non-settling persons, firms, corporations, or other entities for whatever portion or percentage their damages are found to be attributable to the wrongful conduct of said non-settling parties.

7. **Entire Agreement.** This Agreement constitutes the entire agreement between the parties relative to the subject matter contained herein, and all prior understandings, representations and agreements made by and between the parties relative to the contents contained in this Agreement are merged into this Agreement.

8. **Voluntary Nature of Agreement.** The parties acknowledge and agree that they have entered into this Agreement voluntarily and without any coercion. The parties further represent that they have had the opportunity to consult with an attorney of their own choice, that they have read the terms of this Agreement, and that they fully understand and voluntarily accept the terms.

9. **Governing Law and Jurisdiction.** This Agreement will be construed and enforced in accordance with the law of the state of _____.

10. **Attorneys' Fees.** All rights and remedies under this Agreement shall be cumulative and none shall exclude any other right or remedy allowed by law. In the event of a breach of this Agreement that requires one of the parties to enforce the terms and conditions of this Agreement, the non-prevailing party shall pay the prevailing party's attorneys' fees and costs incurred by reason of the breach.

Dated: _____

FAITH FRANCHISING COMPANY, LLC

By _____
Its _____

Dated: _____

FRANCHISEE:

By _____
Its _____

*This General Release does not apply with respect to claims arising under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

EXHIBIT A-3

FORM OF RENEWAL ADDENDUM TO FRANCHISE AGREEMENT

**RENEWAL ADDENDUM TO
OFFICE PRIDE® FRANCHISE AGREEMENT**

THIS RENEWAL ADDENDUM (this “**Addendum**”) to the Franchise Agreement dated _____ (the “**Agreement**”) is made and entered into as of _____ (the “**Effective Date**”), by and between FAITH FRANCHISING COMPANY, LLC, a limited liability company organized under Delaware law, with its principal business address at 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685 (referred to in this Agreement as “**Franchisor**,” “**we**,” “**us**” or “**our**”), and [ENTITY NAME], whose principal business address is [ENTITY ADDRESS] (referred to in this Agreement as “**Franchisee**,” “**you**,” “**your**” or “**owner**”).

A. The following changes are being made:

3.1. INITIAL FRANCHISE FEE. This Agreement is a renewal. There is no Initial Franchise Fee due.

4.1. TRAINING. Franchisee agrees to attend an Initial or Renewal Training as a Renewing franchisee in one of the Franchisor’s scheduled training sessions.

B. In consideration of the other terms and conditions of this Agreement, the receipt and sufficiency of which is hereby acknowledged, Franchisee, for itself and for each of his or her heirs, executors, administrators, insurers, attorneys, agents, representatives, successors, and assigns and on behalf of any other party claiming an interest through Franchisee, in their corporate and individual capacities (collectively, “**Releasor**”), does hereby release and forever discharge Franchisor and each of its predecessors, successors, affiliates, subsidiaries, divisions, insurers, indemnitors, attorneys, successors, and assigns, together with all of their past and present directors, officers, employees, attorneys, agents, assigns and representatives in their corporate and individual capacities (collectively, “**Releasees**”), from, in respect of and in relation to any and all actions, suits, proceedings, claims (including, but not limited to, claims for attorney’s fees), complaints, charges, judgments, executions, debts, obligations, liabilities, sums of money, costs and expenses, acts, omissions or refusals to act, damages, and demands, of any kind whatsoever, whether joint or several, liquidated or unliquidated, known or unknown, asserted or unasserted, absolute or contingent, accrued or not accrued, which Releasor ever had, now has or which Releasor hereinafter can, will or may have, against Releasees related to, arising from, for, upon or by reason of any matter, cause or thing whatsoever related to the Original Franchise Agreement and the business operated thereunder or any other agreement between Releasor and Releasees, or the relationship between Releasor and Releasees, through and including the date hereof (collectively, the “**Claims**”) for known or unknown damages or other losses, including but not limited to any alleged violations of any deceptive or unfair trade practices laws, franchise laws or other local, municipal, state, federal, or other laws, statutes, rules or regulations, and any alleged violations of the Original Franchise Agreement or any other related agreement between the Releasor and Releasees or the relationship between Releasor and Releasees through and including the date hereof. For the avoidance of doubt, the Releasor does not release Releasees from any obligations arising by virtue of this Agreement and any claims arising from the Releasees’ failure to comply with those obligations or the Franchise Disclosure Document furnished to Franchisee as part of entering into this Agreement and the franchise laws that apply to the specific offer, sale and signing of this Agreement.

The release of the Claims as set forth above is intended by the Releasor to be full and unconditional general releases, as that phrase is used and commonly interpreted, extending to all claims of any nature, whether or not known, expected or anticipated to exist in favor of the Releasees regardless of whether any unknown, unsuspected or unanticipated claim would materially affect settlement and compromise of any matter mentioned herein. In making this voluntary express waiver, the Releasor acknowledges that claims or facts in addition to or different from those which are now known to exist with respect to the matters mentioned herein may later be discovered and that it is the Releasor’s intention to hereby fully and forever settle and

release any and all matters, regardless of the possibility of later discovered claims or facts. The Releasor acknowledges that Releasor has had adequate opportunity to gather all information necessary to enter into this Agreement and to grant the releases contained herein, and needs no further information or knowledge of any kind that would otherwise influence the decision to enter into this Agreement. The Releasor, for itself and its heirs, successors and assigns, hereby expressly, voluntarily, and knowingly waives, relinquishes and abandons each and every right, protection, and benefit to which they would be entitled, now or at any time hereafter under Section 1542 of the Civil Code of the State of California, as well as under any other statutes or common law principles of similar effect to said Section 1542, whether now or hereafter existing under the laws of California or any other applicable federal or state law with jurisdiction over the parties' relationship. The Releasor acknowledges that Section 1542 of the Civil Code of the State of California provides as follows:

“A general release does not extend to claims which the creditor or releasing party does not know or suspect to exist in his favor at the time of executing the release, which if known by him must have materially affected his settlement with the debtor or released party.”

This release is and shall be and remain a full, complete and unconditional general release. The Releasor acknowledges and agrees that this release is an essential, integral and material term of this Agreement. The Releasor further acknowledges and agrees that no violation of this Agreement shall void the release set forth herein.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the parties hereto have caused this Addendum to be executed and made effective as of the Effective Date.

FRANCHISOR:

Faith Franchising Company, LLC

Signature: _____

Name: _____

Title: _____

Date: _____

FRANCHISEE:

Signature: _____

Name: _____

Title: _____

Date: _____

Guarantors:

By: _____
FRANCHISEE, individually

By: _____
FRANCHISEE, individually

EXHIBIT A-4

FORM OF CONVERSION ADDENDUM TO FRANCHISE AGREEMENT

**CONVERSION ADDENDUM TO
OFFICE PRIDE®
FRANCHISE AGREEMENT**

THIS ADDENDUM TO THE OFFICE PRIDE FRANCHISE AGREEMENT (the “Franchise Agreement”) is made by and between FAITH FRANCHISING COMPANY, LLC, a limited liability company organized under Delaware law, with its principal business address at 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685 (referred to in this Addendum as “Franchisor,” “we,” “us” or “our”), and [ENTITY NAME], whose principal business address is [ENTITY ADDRESS] (referred to in this Addendum as “Franchisee,” “you,” “your” or “owner”). Capitalized terms not defined in this Conversion Addendum have the meaning given them in the Franchise Agreement. The Effective Date of this Addendum is the same as the Effective Date of the Franchise Agreement between the parties, which is _____.

BACKGROUND:

A. You own and operate an existing commercial cleaning business (the “Existing Business”) doing business under the entity name (corporation or limited liability company) referenced above dba _____.

B. You desire to convert your Existing Business to an OFFICE PRIDE Business.

C. Because of your experience and existing customer base, we have agreed to make certain modifications to the Franchise Agreement as set forth below.

D. In order to convert your Existing Business to an OFFICE PRIDE Business as part of our conversion franchise program we are offering to qualifying existing business owners as of the date of the Franchise Agreement and this Addendum (the “Conversion Franchise Program” or “Conversion”).

AGREEMENT:

1. Ownership. You represent and warrant that the following individuals are the sole owners of the Existing Business (the “Owners”) and these individuals will be the sole owners of Franchisee:

Owners	Percentage of Ownership in Franchisee (total must equal 100%)
Total	100%

You further represent and warrant to Franchisor that: *(i)* the Owners own all right, title and interest in and to the Existing Business, free and clear of any mortgage, lien or claims, and the Owners have not assigned any or all of their interest in the Existing Business to any third party; and *(ii)* all financial information and reports you have provided to us, including without limitation, customer list and trailing twelve (12) months revenue and current balance sheet are accurate.

2. Payment of Initial Franchise Fee.

If you currently operate a commercial cleaning business that meets our qualifying criteria for a Conversion Franchise, and you desire to convert your Existing Business to an OFFICE PRIDE Business, we will waive the Initial Franchise Fee as part of the Conversion Franchise. The qualifying criteria includes completing training to our satisfaction. If you don't meet the qualifying criteria for the waiver of the Initial Franchise Fee, your Initial Franchise Fee will be \$45,000 minus an amount equal to two (2) months of qualified gross invoicing for your existing business prior to the conversion. For example, if your last two (2) months of qualified gross invoicing is \$20,000, the Initial Franchise Fee will be \$25,000 (\$45,000 - \$20,000).

Based on the foregoing, your Initial Franchise Fee is \$_____.

[NOTE: The following two paragraphs only apply if Franchisee meets the qualifying criteria for the waiver of the Initial Franchise Fee/Conversion Franchise Program]

3. Conversion Payment. In connection with the Conversion Franchise Program, we will pay you a Conversion Payment of \$_____, which is payable as follows: \$_____ upon our signing of the Franchise Agreement and this Addendum; \$_____ as of the date all existing customers have been converted to Office Pride customers and the existing customer information is provided to us for billing and entered into our billing system; and \$_____ in the event you have maintained the same level of Revenue Sales Collected for the first twelve (12) months following the Effective Date as the Trailing twelve (12) Months Sales prior to the Conversion.

[NOTE: The actual Conversion Payment will be equal to a multiple of 6-9% of Trailing twelve (12) Months Sales, depending on a number of factors we discuss with you.]

4. Return of Conversion Payment. In the event the Franchise Agreement is terminated prior to the fifth (5th) anniversary of the Effective Date, you agree to repay all or part of the Conversion Payment as follows: **(i)** 100% of the Conversion Payment if the Franchise Agreement is terminated prior to the first anniversary of the Effective Date of the Franchise Agreement; **(ii)** 80% of the Conversion Payment if the Franchise Agreement is terminated after the first anniversary and prior to the second anniversary of the Effective Date of the Franchise Agreement; **(iii)** sixty percent (60%) of the Conversion Payment if the Franchise Agreement is terminated after the second anniversary and prior to the third anniversary of the Effective Date of the Franchise Agreement; **(iv)** forty percent (40%) of the Conversion Payment if the Franchise Agreement is terminated after the third anniversary and prior to the fourth anniversary of the Effective Date of the Franchise Agreement; and **(v)** twenty percent (20%) of the Conversion Payment if the Franchise Agreement is terminated after the fourth anniversary and prior to the fifth anniversary of the Effective Date of the Franchise Agreement. Notwithstanding the percentage reduction noted in the prior sentence, you acknowledge and agree that in the event the Franchise Agreement is terminated prior to the fifth anniversary of the Effective Date and you violate the covenant not to compete set forth in Section 15.4 of the Franchise Agreement, you agree to pay 100% of the Conversion Payment in addition to all other remedies we may have as a result of your failure to comply with the covenant not to compete, including injunctive relief.

5. No Other Modifications. Except as expressly modified by this Addendum, the Franchise Agreement remains in full force and effect and is enforceable according to its terms and conditions.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, the parties hereto have caused this Addendum to be executed and made effective as of the Effective Date.

FRANCHISOR:

Faith Franchising Company, LLC

Signature: _____

Name: _____

Title: _____

Date: _____

FRANCHISEE:

Signature: _____

Name: _____

Title: _____

Date: _____

Guarantors:

By: _____
FRANCHISEE, individually

By: _____
FRANCHISEE, individually

EXHIBIT A-5

MULTI-UNIT TERRITORY INCENTIVE PROGRAM ADDENDUM TO FRANCHISE AGREEMENT

**MULTI-UNIT TERRITORY INCENTIVE PROGRAM ADDENDUM TO
OFFICE PRIDE®
FRANCHISE AGREEMENT**

THIS ADDENDUM TO THE OFFICE PRIDE FRANCHISE AGREEMENT (the “Franchise Agreement”) is made by and between FAITH FRANCHISING COMPANY, LLC, a limited liability company organized under Delaware law, with its principal business address at 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685 (referred to in this Addendum as “Franchisor,” “we,” “us” or “our”), and [ENTITY NAME], whose principal business address is [ENTITY ADDRESS] (referred to in this Addendum as “Franchisee,” “you,” “your” or “owner”). Capitalized terms not defined in this Conversion Addendum have the meaning given them in the Franchise Agreement. The Effective Date of this Addendum is the same as the Effective Date of the Franchise Agreement between the parties, which is _____.

BACKGROUND:

A. You own and operate an OFFICE PRIDE Business and wish to sign a franchise agreement for a second OFFICE PRIDE Business under the Multi-Unit Territory Incentive Program (the “Program”).

B. Because of your experience, we have agreed to make certain modifications to the Franchise Agreement as set forth below.

AGREEMENT:

1. The following changes are being made:

3.1. INITIAL FRANCHISE FEE. You acknowledge and agree that the Initial Franchise Fee is hereby reduced to \$15,000 under the terms of the Program.

3.3. ROYALTY. You acknowledge and agree that the Royalty is as follows under the terms of the Program: (i) 7% of Revenue Sales Collected for the first two years immediately after opening of the OFFICE PRIDE Business; and (ii) 9% of Revenue Sales Collected for the remaining term of the Franchise Agreement after the first two years immediately after opening of the OFFICE PRIDE Business.

2. No Other Modifications. Except as expressly modified by this Addendum, the Franchise Agreement remains in full force and effect and is enforceable according to its terms and conditions.

IN WITNESS WHEREOF, the parties hereto have caused this Addendum to be executed and made effective as of the Effective Date.

FRANCHISOR:

Faith Franchising Company, LLC

Signature: _____

Name: _____

Title: _____

Date: _____

FRANCHISEE:

Signature: _____

Name: _____

Title: _____

Date: _____


EXHIBIT B
FINANCIAL STATEMENTS



Faith Franchising Company, LLC

Independent Auditor's Report and Financial Statements

December 31, 2025, 2024, and 2023



Faith Franchising Company, LLC
Contents
December 31, 2025, 2024, and 2023

Independent Auditor’s Report..... **1**

Financial Statements

Balance Sheets 3

Statements of Operations 4

Statements of Member’s Equity 5

Statements of Cash Flows 6

Notes to Financial Statements 7

Independent Auditor's Report

Board of Directors
Faith Franchising Company, LLC
Palm Harbor, Florida

Opinion

We have audited the accompanying financial statements of Faith Franchising Company, LLC (the "Company"), which comprise the balance sheets as of December 31, 2025, 2024, and 2023 and the related statements of operations, member's equity, and cash flows for the years ended December 31, 2025, 2024, and 2023 and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2025, 2024, and 2023, and the results of its operations and its cash flows for the years ended December 31, 2025, 2024, and 2023, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not absolute assurance, and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Forvis Mazars, LLP

**Tampa, Florida
March 17, 2026**

Faith Franchising Company, LLC
Balance Sheets
December 31, 2025, 2024, and 2023

	<u>2025</u>	<u>2024</u>	<u>2023</u>
ASSETS			
Current Assets			
Cash	\$ 3,252,710	\$ 2,312,067	\$ 2,161,193
Due from parent - advertising fund	538,365	287,059	229,971
Royalty receivable from OPBS	127,787	63,662	164,663
Prepaid expenses and other current assets	<u>258,775</u>	<u>197,814</u>	<u>119,641</u>
Total Current Assets	<u>4,177,637</u>	<u>2,860,602</u>	<u>2,675,468</u>
Furniture and equipment, net	196,808	108,412	61,353
Other long-term assets	<u>2,312,128</u>	<u>1,882,362</u>	<u>2,270,470</u>
Total Assets	<u>\$ 6,686,573</u>	<u>\$ 4,851,376</u>	<u>\$ 5,007,291</u>
LIABILITIES AND MEMBER'S EQUITY			
Current Liabilities			
Accounts payable and accrued expenses	\$ 1,065,078	\$ 600,837	\$ 518,937
Current portion of deferred revenue	<u>117,928</u>	<u>117,928</u>	<u>121,063</u>
Total Current Liabilities	<u>1,183,006</u>	<u>718,765</u>	<u>640,000</u>
Deferred Revenue - Long Term	<u>404,742</u>	<u>490,738</u>	<u>515,325</u>
Total Liabilities	<u>1,587,748</u>	<u>1,209,503</u>	<u>1,155,325</u>
Member's Equity	<u>5,098,825</u>	<u>3,641,873</u>	<u>3,851,966</u>
Total Liabilities and Member's Equity	<u>\$ 6,686,573</u>	<u>\$ 4,851,376</u>	<u>\$ 5,007,291</u>

Faith Franchising Company, LLC
Statements of Operations
Years Ended December 31, 2025, 2024, and 2023

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Revenues			
Royalty fees	\$ 8,380,662	\$ 7,944,789	\$ 7,863,094
Processing and technology fees	1,339,729	1,244,710	1,159,664
Initial franchise fees	176,296	264,247	388,608
Advertising fund revenues	1,034,816	956,393	874,707
Other fees	214,313	238,770	319,485
Total Revenues	<u>11,145,816</u>	<u>10,648,909</u>	<u>10,605,558</u>
Expenses			
Area developers' shared royalty fees	1,092,032	992,423	1,266,726
Selling, general, and administrative expenses	6,092,585	5,241,731	5,441,172
Advertising fund expenses	724,804	952,264	1,058,443
Amortization	796,002	1,022,063	645,699
Impairment loss	73,017	-	-
Depreciation	28,845	7,568	10,763
Total Expenses	<u>8,807,285</u>	<u>8,216,049</u>	<u>8,422,803</u>
Operating Income	2,338,531	2,432,860	2,182,755
Other Income			
Interest income	52,839	-	-
Net Income	<u>\$ 2,391,370</u>	<u>\$ 2,432,860</u>	<u>\$ 2,182,755</u>

Faith Franchising Company, LLC
Statements of Member's Equity
Years Ended December 31, 2025, 2024, and 2023

	<u>Member's Capital</u>	<u>Retained Earnings</u>	<u>Total</u>
Balance, December 31, 2022 (as Adjusted)	\$ 43,000	\$ 2,126,211	\$ 2,169,211
Cash dividend paid	-	(500,000)	(500,000)
Net income (as adjusted)	-	2,182,755	2,182,755
Balance, December 31, 2023	43,000	3,808,966	3,851,966
Cash dividend paid	-	(2,642,953)	(2,642,953)
Net income	-	2,432,860	2,432,860
Balance, December 31, 2024	43,000	3,598,873	3,641,873
Capital contribution	-	25,265	25,265
Cash dividend paid	-	(959,683)	(959,683)
Net income	-	2,391,370	2,391,370
Balance, December 31, 2025	<u>\$ 43,000</u>	<u>\$ 5,055,825</u>	<u>\$ 5,098,825</u>

Faith Franchising Company, LLC
Statements of Cash Flows
Years Ended December 31, 2025, 2024, and 2023

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Operating Activities			
Net income	\$ 2,391,370	\$ 2,432,860	\$ 2,182,755
Adjustment to reconcile net income to net cash provided by operating activities			
Amortization	968,084	1,194,500	801,958
Depreciation	28,845	7,568	10,763
Impairment loss	73,017	-	-
Change in			
Due from parent - advertising fund	(251,306)	(57,088)	175,145
Royalty receivable	(64,125)	101,001	(6,397)
Prepaid expenses and other current assets	(60,961)	(78,173)	81,641
Other long-term assets	(1,470,867)	(806,392)	(1,556,000)
Accounts payable and accrued expenses	464,241	81,900	9,981
Deferred revenue	(85,996)	(27,722)	2,142
Net Cash Provided by Operating Activities	<u>1,992,302</u>	<u>2,848,454</u>	<u>1,701,988</u>
Investing Activities			
Purchase of furniture and equipment	(91,976)	(54,627)	(61,808)
Net Cash Used in Investing Activities	<u>(91,976)</u>	<u>(54,627)</u>	<u>(61,808)</u>
Financing Activities			
Dividend payments	(959,683)	(2,642,953)	(500,000)
Net Cash Used in Financing Activities	<u>(959,683)</u>	<u>(2,642,953)</u>	<u>(500,000)</u>
Net Increase in Cash	940,643	150,874	1,140,180
Cash, Beginning of Year	<u>2,312,067</u>	<u>2,161,193</u>	<u>1,021,013</u>
Cash, End of Year	<u>\$ 3,252,710</u>	<u>\$ 2,312,067</u>	<u>\$ 2,161,193</u>
Supplemental Disclosure of Noncash Investing and Financing Activities			
Non-cash capital contribution, transfer of fixed assets	\$ 25,265	\$ -	\$ -

Note 1. Nature of Business and Summary of Significant Accounting Policies

Business Description and Organization

Faith Franchising Company, LLC (the “Company”), a wholly-owned subsidiary of Office Pride, LLC (the “Parent”), was established in the state of Indiana for the purpose of selling franchise rights to commercial cleaning services businesses.

The Company filed a Uniform Franchise Offering Circular with the state of Indiana and was authorized to sell franchises in Indiana as of December 22, 1995. By 2009, the Company was authorized to sell franchises in nearly all 50 states. Overall changes to operating franchisees are as follows:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Franchises operating, beginning of year	145	148	147
Franchises opened during the year	2	4	14
Franchises discontinued during the year	<u>(5)</u>	<u>(7)</u>	<u>(13)</u>
Franchises operating, end of year	<u>142</u>	<u>145</u>	<u>148</u>

Basis of Presentation

The accompanying consolidated financial statements are presented in accordance with accounting principles generally accepted in the United States (“GAAP”) and present the consolidated statements of operations, changes in stockholders’ equity, and cash flows for the Company for the years ended December 31, 2025, 2024 and 2023.

Use of Estimates

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from those estimates.

Cash

The Company maintains cash balances at financial institutions that are insured by the Federal Deposit Insurance Corporation (“FDIC”). At times, cash balances may be in excess of FDIC insurance limits.

Royalty Receivable

Royalty receivable is stated at the amount of consideration from franchisees of which the Company has an unconditional right to receive. The Company considers all receivables, which are unsecured, to be collectible, and no provision for credit losses has been established as of December 31, 2025, 2024, and 2023. Delinquent receivables are written off based on individual credit evaluation and specific circumstances of the customer. Historically, the Company has not had a significant amount of write-offs.

The Company contracts with Office Pride Billing Service, LLC (“OPBS”), an entity owned by the Parent, to provide invoicing and collection service to franchisees’ customers (See Note 5).

Furniture and Equipment

Furniture and equipment are initially recorded at cost or acquisition-date fair value, as applicable. Depreciation is recognized over estimated useful lives, which range from five to seven years. Expenditures for maintenance and repairs are charged to expense as incurred. Major improvements are capitalized. When an asset is sold or otherwise disposed of, the asset cost and related accumulated depreciation or amortization are removed from the accounts and any gain or loss is recognized.

The Company reviews the carrying value of furniture and equipment whenever events and circumstances indicate that the carrying value of the assets may be impaired. An impairment loss is recorded when it is determined that the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition.

Long Term Assets

Long-term assets consist of area developers' prepaid royalties (Note 3), franchise incentives and deferred commissions (See Cost of Contracts below). Area developers' prepaid royalties are amortized over the remaining contractual life of terminated area development agreements.

Franchisees may be provided incentive allowances when they enter into a franchise agreement to help defray the cost of converting their existing operations to comply with the Company's format and designs. In the event the contract is terminated prior to the expiration date, the franchise agreement requires the franchisee to refund some of the cost based on the time elapsed and amounts specified in the agreement. These costs are considered a reduction in the transaction price and are therefore allocated as a reduction of the franchise fee revenues. Franchisee incentives are capitalized as other long-term assets on the balance sheets and are recognized on the straight-line basis over the term of franchise agreement, which is also the period of expected cash flows associated with the franchise agreement.

The Company pays commissions to brokers or area developers upon the signing of initial franchise agreements. Commissions are capitalized on the balance sheets and are amortized consistent with the pattern of transfer of good or service to which the asset relates, over the 10-year term of franchise agreements.

Valuation of Long-Lived Assets

The Company reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Management considers the undiscounted cash flow expected to be generated by the use of the asset and its eventual disposition to determine when, and if, impairment has occurred. Any write-downs due to impairment are charged to operations at the time the impairment is identified. The Company recognized impairment expense of \$73,017 related to capitalized deferred commissions associated with terminated franchise agreements during the year ended December 31, 2025. There were no impairment charges recognized during the years ended December 31, 2024 and 2023.

Income Tax Status

The Company is a pass-through entity not subject to federal and state taxation at the entity level. Accordingly, the accompanying financial statements do not reflect a provision or liability for federal and state income taxes. The Company has determined that it does not have any material unrecognized tax benefits or obligations as of December 31, 2025.

Revenue Recognition

The Company accounts for revenue recognition in accordance with Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) Topic No. 606, *Revenue from Contracts with Customers*. ASC Topic No. 606 is based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. ASC Topic No. 606 requires additional disclosure about the nature, amount, timing, and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments and assets recognized from costs incurred to obtain or fulfill a contract.

Franchise Revenue

Franchise revenue consists primarily of royalty fees, advertising fund revenues, initial franchise fees and processing and technology fees. The franchise arrangement between the Company as the franchisor and its franchisees as the customer requires the Company to perform various activities to support the brand, which represent the following primary performance obligations: transfer of the franchise license, pre-opening services and billing and collection services.

The intellectual property subject to the franchise license is symbolic intellectual property as it does not have significant standalone functionality, and substantially all of the utility is derived from its association with the Company’s past or ongoing activities. The nature of the Company’s promise in granting the franchise license is to provide the franchisee with access to the brand’s symbolic intellectual property over the term of the license.

The Company has elected to account for the pre-opening services as a single distinct performance obligation in accordance with the practical expedient, Accounting Standards Update 2021-02, Franchisors - *Revenue from Contracts with Customers*.

The transaction price in a standard franchise arrangement consists of (a) initial franchise fees; (b) continuing franchise fees (royalties); (c) advertising fees; and (d) processing and technology fees and other. Transaction price is allocated to each performance obligation based on its standalone selling price.

The Company recognizes the primary components of the transaction price as follows:

- The portion of upfront franchise fees related to Pre-opening services is recognized as revenue when these services are performed, while the remaining portion is recognized as revenue ratably on a straight-line basis over the term of the franchise agreement. Remaining performance obligations are presented as deferred revenue in the accompanying balance sheets. Deferred revenue – long term is expected to be recognized as follows: \$100,743 in 2027, \$83,272 in 2028, \$69,940 in 2029, \$58,198 in 2030, and \$92,589 thereafter.
- The Company is entitled to royalties, advertising fees, and processing and technology fees based on a percentage of the franchisees’ sales. These fees are recognized when the franchisees’ sales to the end customer occur, and collection is probable.

In evaluating advertising activity, the Company considers itself to be primarily responsible for fulfilling the promise to provide all the services specified in the contract, including advertising activities, which are not considered to be a separately distinct performance obligation in the context of providing the right to the symbolic intellectual property. Accordingly, revenues for advertising services are recognized by the Company when related sales to the end customer are provided by its franchisees. These revenues are presented as Advertising fund revenues, and expenses incurred to provide these services are presented as Advertising fund expenses in the accompanying statements of operations. The funds collected and held for the Advertising fund are managed by the Parent and are presented as Due from Parent - Advertising fund on the accompanying balance sheets.

Faith Franchising Company, LLC
Notes to Financial Statements
December 31, 2025, 2024, and 2023

Cost of Contracts

The Company often incurs sales commissions during the process of signing a new franchise agreement and records them in other assets. These costs are amortized over the life of the franchise agreement consistently with the pattern of transfer of service to which they relate.

Advertising Costs

Advertising costs are expensed as incurred and were immaterial in the years ended December 31, 2025, 2024, and 2023. These advertising costs are discretionary expenditures and are separate from the advertising fund expenses which totaled \$724,804, \$952,264, and \$1,058,443 for the years ended December 31, 2025, 2024, and 2023, respectively.

Reclassifications

Certain reclassifications have been made to the 2024 and 2023 consolidated financial statements to conform to the 2025 financial statement presentation. These reclassifications had no impact on net earnings and relate to the presentation of non-cash amortization of deferred commissions and capitalized franchisee incentives within the consolidated statements of cash flows. Such amounts are now presented as amortization rather than as changes in the related balance sheet accounts.

Note 2. Furniture and Equipment

Furniture and equipment consisted of the following as of December 31:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Furniture and equipment	\$ 260,295	\$ 141,095	\$ 90,031
Accumulated depreciation	<u>(63,487)</u>	<u>(32,683)</u>	<u>(28,678)</u>
Furniture and equipment, net	<u>\$ 196,808</u>	<u>\$ 108,412</u>	<u>\$ 61,353</u>

Note 3. Area Development

Area developers pay a fee for the right to develop an exclusive territory for the Office Pride brand. They are involved in the recruitment of single-unit franchises and share in the franchise royalty fee. They also provide hands-on support to franchisees in their area. Because of the on-going support area developers provide to franchisees, they receive a share of the royalty generated from franchisee revenues located within their exclusive territory. Royalties shared with area developers are presented as Area developers' shared royalty fees in accompanying statements of operations.

During the years ended December 31, 2025, 2024, and 2023, the Company prepaid shared royalties to developers to terminate such agreements. The area developers' prepaid royalties were capitalized as other long-term assets and will be amortized over the remaining contractual term stated in each agreement, if any. The Company had 7 area development agreements in place at December 31, 2025.

Faith Franchising Company, LLC
Notes to Financial Statements
December 31, 2025, 2024, and 2023

Note 4. Other Long-Term Assets

Other long-term assets were comprised of the following as of December 31:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Deferred commissions	\$ 1,581,356	\$ 1,634,374	\$ 1,598,128
Area developers' prepaid royalties (Note 3)	4,270,945	2,844,000	2,144,000
Franchisee incentive	<u>153,029</u>	<u>138,049</u>	<u>120,000</u>
	6,005,330	4,616,423	3,862,128
Accumulated amortization	<u>(3,693,202)</u>	<u>(2,734,061)</u>	<u>(1,591,658)</u>
Other long-term assets, net	<u>\$ 2,312,128</u>	<u>\$ 1,882,362</u>	<u>\$ 2,270,470</u>

The Company paid \$20,000, \$90,000, and \$256,000 of commissions to brokers and area developers in the years ended December 31, 2025, 2024, and 2023, respectively. The amortization expense related to commissions amounted to \$148,159, \$160,437, and \$144,259 for the years ended December 31, 2025, 2024, and 2023, respectively, and is recorded under selling, general, and administrative expenses in the statements of operations.

Amortization expense of the area developers' prepaid royalties totaled \$796,002, \$1,022,063, and \$645,699 for the years ended December 31, 2025, 2024, and 2023, respectively, and is recorded under amortization in the accompanying statements of operations.

The Company capitalized \$14,980, \$18,049, and \$0 of customer incentive payments and amortized \$17,695, \$12,000, and \$12,000 against royalty revenue during the years ended December 31, 2025, 2024, and 2023, respectively.

Future amortization expense is as follows:

	<u>Selling, General, and Administrative Expenses</u>	<u>Amortization</u>	<u>Royalty Fees</u>	<u>Total</u>
2026	\$ 139,793	\$ 1,236,853	\$ 18,834	\$ 1,395,480
2027	114,363	266,690	18,834	399,887
2028	87,800	114,157	18,834	220,791
2029	72,888	-	18,834	91,722
2030	63,725	-	12,000	75,725
Thereafter	<u>107,525</u>	<u>-</u>	<u>20,998</u>	<u>128,523</u>
	<u>\$ 586,094</u>	<u>\$ 1,617,700</u>	<u>\$ 108,334</u>	<u>\$ 2,312,128</u>

Note 5. Related Party Transactions

The Parent has three wholly-owned subsidiaries: the Company, OPBS, and Office Pride M&A Holdings, LLC ("M&A"). The Parent is closely held, and transactions occur between the entities as described below.

Faith Franchising Company, LLC
Notes to Financial Statements
December 31, 2025, 2024, and 2023

Parent and Subsidiaries

The Parent provides personnel, management, and administrative services to the Company. In addition, the Parent has purchased a master insurance policy that includes the insuring of the Company. The Parent invoices the Company monthly for the use of the Parent's management and operating staff, insurance, benefits, and use of office space. The Parent also reimburses the Company for any shared expenses paid by the Company and records these as selling, general and administrative expenses in the accompanying statements of operations. The Parent also collects and retains cash related to Advertising fund revenue, which is presented as Due from parent – Advertising fund on the accompanying balance sheets.

OPBS provides customer invoicing and collection services for the Company's franchisees. OPBS also remits royalties based on amounts collected from franchisees' customers to the Company on a recurring basis.

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Parent transactions			
Management fees	\$ 3,169,667	\$ 2,746,030	\$ 2,524,040
Medical insurance	120,000	120,000	120,000
Rent	96,000	96,000	96,000
General insurance	24,000	24,000	24,000
Reimbursements	<u>(690)</u>	<u>-</u>	<u>(2,338)</u>
Total Parent	3,408,977	2,986,030	2,751,691
OPBS transactions			
Billing expenses	<u>839,397</u>	<u>865,160</u>	<u>828,424</u>
Total management, administrative, and billing service fees	<u>\$ 4,248,374</u>	<u>\$ 3,851,190</u>	<u>\$ 3,580,115</u>

The following amounts are outstanding at December 31:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Due from Parent – advertising fund	\$ 538,365	\$ 287,059	\$ 229,971
Royalty receivables from OPBS	\$ 127,787	\$ 63,662	\$ 164,663

Office Pride M&A Holdings, LLC (M&A)

In 2022, the Parent established M&A exclusively to assist with the transition of franchisees between owners. This subsidiary purchases franchises that are trying to sell, temporarily operates them, and eventually plans to sell them to new ownership. During the tenure of these purchased franchises, royalty fees continue to be paid to the Company. The following table summarizes royalties collected from franchises owned by M&A during the years ended December 31:

	<u>2025</u>	<u>2024</u>	<u>2023</u>
Royalties and other fees received from franchises owned by M&A	\$ 42,954	\$ 187,992	\$ 248,865

Note 6. Distributions and Capital Contributions

The Board of Directors may, from time to time, distribute capital surplus of the Company. During the years ended December 31, 2025, 2024, and 2023, the Company distributed to the Parent \$959,683, \$2,642,953, and \$500,000, respectively.

During the year ended December 31, 2025, the Company received fixed assets from the Parent as a capital contribution. The transfer was recognized as a non-cash transaction and classified as a capital contribution in the statements of member's equity. No cash was exchanged in connection with this transaction. The assets were recorded at their carrying value in the Parent's books at the date of transfer.

Note 7. Subsequent Events

The Company has evaluated the effect subsequent events would have on the financial statements through March 17, 2026, which is the date the financial statements were available to be issued.

EXHIBIT C
FAITH FRANCHISING COMPANY, LLC
AGENTS FOR SERVICE OF PROCESS AND STATE ADMINISTRATORS

CALIFORNIA

Commissioner of Financial
Protection & Innovation
Department of Financial
Protection & Innovation
State of California
320 West 4th Street, Suite 750
Los Angeles, California 90013
Telephone: 1-866-275-2677

HAWAII

Department of Commerce and
Consumer Affairs
Business Registration Division
King Kalakaua Building
335 Merchant Street
Room 203
Honolulu, Hawaii 96813

ILLINOIS

Attorney General State of
Illinois
500 South Second Street
Springfield, Illinois 62706

INDIANA

Agent for Service of Process
Indiana Secretary of State
201 State House
200 West Washington Street
Indianapolis, Indiana 46204

State Administrator

Securities Commissioner
Indiana Securities Division
302 West Washington, Room E-
111
Indianapolis, Indiana 46204

MARYLAND

Agent to Receive Process
Securities Commissioner
Division of Securities
200 St. Paul Place
Baltimore, Maryland 21202-
2020

State Authority

Office of the Attorney General
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202

MICHIGAN

Michigan Department of
Attorney General
Consumer Protection Division
Attention: Franchise Section
G. Mennen Williams Building,
First Floor
525 West Ottawa Street
Lansing, Michigan 48933

MINNESOTA

Commissioner of Commerce
Minnesota Department of
Commerce
85 7th Place East
Suite 280
St. Paul, Minnesota 55101

NEW YORK

Agent to Receive Process
Attn: New York Secretary of
State
New York Department of State
One Commerce Plaza
99 Washington Avenue, 6th Fl.
Albany, New York 12231

State Administrator

NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Floor
New York, New York 10005

NORTH DAKOTA

North Dakota Insurance &
Securities Department
600 East Boulevard Ave.,
Dept. 401
Bismarck, North Dakota 58505
Telephone: (701) 328-2910

RHODE ISLAND

Rhode Island Department of
Business Regulation
Securities Section
1511 Pontiac Avenue
John O. Pastore Center
Building 69-1
Cranston, Rhode Island 02920

SOUTH DAKOTA

Department of Labor and
Regulation
Division of Insurance
Securities Regulation
124 South Euclid, Suite 104
Pierre, South Dakota 57501

VIRGINIA

Agent to Receive Process
Clerk of the State Corporation
Commission
1300 East Main Street, 1st Floor
Richmond, Virginia 23219

State Administrator

State Corporation Commission
Division of Securities and Retail
Franchise
1300 East Main Street, 9th Floor
Richmond, Virginia 23219

WASHINGTON

State Administrator
Director of Department of
Financial Institutions
Securities Division
150 Israel Road SW
Tumwater, Washington 98501

Agent for Service of Process

Securities Division
Department of Financial
Institutions
PO Box 41200
Olympia, Washington 98504-
1200

WISCONSIN

Division of Securities
Department of Financial
Institutions
4822 Madison Yards Way,
North Tower
Madison, Wisconsin 53705

**OFFICE PRIDE
EXHIBIT D
LOCATIONS DIRECTORY
(As of December 31, 2025)**

# of Units	Franchisee	Owner	Operating State	Owner Phone	Address	City	State	Zip
1	Office Pride of North Alabama, Inc.	Lee Weeks	AL	256-539-7775	3411 Triana Blvd SW, Ste B	Huntsville	AL	35805
1	OPAD Mobile, Inc.	Mark & Sonya Charles	AL	850-470-9000	4669 Blue Ribbon Drive	Milton	FL	32583
1	Southern Hospitality LLC	Orlando & Tawanda Pitts	AL	256-542-3272	170 Graphics Drive, Unit 3413	Madison	AL	35758
1	S,G,& A LLC	Sherry & Gregory Steele	AL	256-541-8229	1453 Killingsworth Cove Rd.	Gurley	AL	35748
1	Cooperbell Enterprises LLC	Najah Cooper Bell	AL	205-239-5927	1623 Montrose Drive	Tuscaloosa	AL	35405
2	GBG Southern Services, Inc.	Steve & Ashley Winkle	AL	256-810-8100	520 Louise Ave	Muscle Shoals	AL	35661
1	Sims Four Enterprise LLC	Van Sims	AL	205-910-1409	2830 Crestwood Blvd	Irondale	AL	35210
1	McClymonds Enterprises LLC	Scott & Cindy McClymonds	AR	479-263-0774	4451 W. Trillium Ln.	Fayetteville	AR	72704
1	Amalynn Enterprises LLC	Amy & Eddie Rhodes	AR	501-655-8333	3498 Timberlake Drive	Royal	AR	71968
1	Cleaning for the King, Inc.	Steve Smith	CA	559-733-3856	733 N Elko St	Visalia	CA	93291
1	LC Design LLC	Lionel Cortez	CA	559-308-6040	32457 Grandview Street	Visalia	CA	93291
2	Integrity Commercial Cleaning Services, Inc.	Kevin Scott	CA	909-376-9407	9581 Business Center Drive, Suite D	Rancho Cucamonga	CA	91739
1	Master's Touch Janitorial, Inc.	Mitch & Kris Lareau	CA	559-651-1105	733 N. Elko	Visalia	CA	93291
1	Richardson & Company LLC	James Richardson	CA	559-275-6900	6025 W. Pinedale Avenue	Fresno	CA	93722
1	Superior R & S Enterprise	Ricardo Cortes	CA	510-453-3765	3327 Owen Common	Fremont	CA	94536
1	Good Steward Inc.	Moises Zapata	CA	559-458-1689	733 N Elko St.	Visalia	CA	93291
1	Legacy 5, Inc.	Douglas C. Lieber	CO	303-790-4400	8183 Lone Maple Lane	Lone Tree	CO	80121
1	Detail Services, Inc.	Ted & Michele Struttmann	CO	719-574-0589	5740 N Carefree Cir, Ste 120-154	Colorado Springs	CO	80917
1	The Clean Empire BBJCO LLC	Brandon Becker & Reid Christopherson	CO	405-408-3489	4955 Molly Pond Ct.	Colorado Springs	CO	80917
1	Cleaning for You, LLC	Mark Eckels	DE	302-465-5224	1093 Grandset Dr	Forest	VA	24551
1	CJS Services, Inc.	Cindy Steward	FL	317-833-4050	115 Gettysburg Dr.	Pensacola	FL	32503
1	Courtney Pride LLC	Jason & Simon Courtney	FL	850-430-4153	1201 N. Terragona St	Pensacola	FL	32501
2	OPAD Pensacola, Inc.	Mark & Sonya Charles	FL	850-470-9000	4669 Blue Ribbon Drive	Milton	FL	32583
2	Suncoast Spotless, LLC	Greg Carr/Ken Morris	FL	727-373-8842	6202 Benjamin Rd, Ste 105	Tampa	FL	33634
1	Acora Services LLC	Carlton Harris	FL	561-203-5833	6650 W.Indiantown Rd	Jupiter	FL	33458
1	Dust Dynasty LLC	Caroline Fiorillo, Jacqueline Amadio, Jim Crouch	FL	727-214-7561	8918 78 th Ave. N.	Seminole	FL	33777
1	Bluegrass Cleaning & Maintenance LLC	Bill & Crystal Staggs	FL	239-368-1219	804 Theodore Vail St. E.	Lehigh Acres	FL	33974
1	GSE Services LLC	Eduardo Rizzo	FL	786-610-6122	8950 SW 74 th Ct, Ste 2201 A92	Miami	FL	33156
1	KB Commercial Services LLC	Katie & Logan Blondell	FL	863-398-1813	401 West Belvedere Street	Lakeland	FL	33803

1	Martin Bauer Corporation	Martin Bauer	FL	904-515-6736	4237 Salisbury Road, Ste 407	Jacksonville	FL	32225
1	Egusquiza Office Solutions	Carlos Egusquiza	FL	317-679-3294	1240 Eucalyptus Dr Unit 3	Hollywood	FL	33021
1	Rodriguez & Rosa, LLC	Keylani Rosa, Luis Rodriguez	FL	407-785-7557	2139 Marisol Loop	Kissimmee	FL	34743
1	4 His Glory LLC	Warren Greer	FL	386-346-5776	69 Bainbridge Ln	Palm Coast	FL	32137
1	Tyson Venture, Inc.	Shanelle & Darrin Tyson	FL	813-493-2999	1006 Sonya Ln	Brandon	FL	33511
1	Confiable Enterprises LLC	Blanca Crabtree	FL	352-431-4515	6153 Spinnaker Loop	Lady Lake	FL	32159
1	NGCC, LLC	Jill & John R. Baugus Jr.	GA	770-549-8582	5720-8 North Commerce Court	Alpharetta	GA	30004
1	JustGoJoe LLC	Joe Forlenza	GA	912-660-3508	674 Young Way	Richmond Hill	GA	31324
1	R & R Commercial Cleaning Services, Inc.	Robert & Stacey Murray	IN	317-709-1693	701 W. Madison Street, Ste. J	Franklin	IN	46131
3	CKM Enterprises, LLC	Chris & Kim Middleton	IN	317-774-5466	15207 Herriman Blvd	Noblesville	IN	46060
1	KTI, LLC	Kelvyn Thompson	IN	317-258-0542	11650 Olio Rd. Ste 1000-157	Fishers	IN	46037
1	Divine Diligence, LLC	Terrence Holland	IN	317-656-9498	4929 Manning Road	Indianapolis	IN	46228
1	HALA, LLC	Harvey & Kia Harrington	IN	317-489-7118	14376 Liverpool Place	Fishers	IN	46037
4	Psalm 51:10, LLC	Thomas & Julie Brown	IN	317-708-7406	17406 Tiller Ct, Ste 800	Westfield	IN	46074
1	BCS Services LLC	Jose Bravo	IN	786-413-0559	5761 W 73rd St	Indianapolis	IN	46278
1	Marastell LLC	Mark Worstell	IN	618-240-0817	513 W. Madison Ave	Chandler	IN	47610
1	Dykhuizen Dynasty LLC	Aaron & Grace Dykhuizen	IN	260-418-3968	16122 Thunderbird Rd.	Huntertown	IN	46748
1	Sanitize Hooverwise LLC	Tom & Julie Hoover	IN	317-526.0233	10281 Springstone Rd.	McCordsville	IN	46055
1	Cassia LLC	Frank Martinez	IN	317-712-7683	6015 Cooper Rd.	Indianapolis	IN	46228
1	Visible Power LLC	Mike Straszheim	IN	765-238-9212	405 S. A Street	Richmond	IN	47374
1	ASF Enterprises, LLC	Andrew & Stephanie Farnsworth	IN		7635 West Jefferson Boulevard, Suite F	Fort Wayne	IN	46804
1	HGCG Enterprises, LLC	Heather Griffin & Caleb Giles	IN	317-753-2751	10204 Vargo Dr	Indianapolis	IN	46239
1	Shehata Ventures LLC	Ahmad Shehata	IA	319-610-1206	905 Melrose Dr	Cedar Falls	IA	50613
1	OP Davenport, LLC	Jessica & Brett Schult	IA	563-320-3050	210 Golfview Dr	Durant	IA	52747
1	OP Mason City, LLC	Tayla Sharp	IA	641-903-8484	4700 4th St. SW STE B	Mason City	IA	50401
2	Good Faith Company, LLC	Lyle & Sara Squires	KS	785-608-4450	66 SW Pepper Tree Lane	Topeka	KS	66611
1	ARA Services LLC	Brian & Stephanie McClune	KS	314-565-0614	2702 W 165 th Terrace	Stilwell	KS	66085
1	C&N Cleaning Service, Inc.	Patricia Newman	KY	502-239-6310	9312 Artis Way	Louisville	KY	40291
1	Clean 4U Inc.	Michael & Vivian Harris	KY	502-231-7847	7317 S. Watterson Trail	Louisville	KY	40291
1	I & A Cleaning Co., Inc.	Adolfo Rodriguez	KY	502-417-6559	9300 Shadow Bluff Ct.	Louisville	KY	40272
1	Shemonah LLC	Julie & Tom Brown	KY	317-828-4318	250 Simpson Avenue, Suite 120	Lexington	KY	40504
2	Shemonah LLC	Julie & Tom Brown	KY	317-828-4318	4601 N. Dixie-Hwy, Suite 117	Elizabethtown	KY	42701
1	Sanders S4 Enterprises Inc.	Todd Sanders	KY	864-423-0544	10821 Plantside Dr, Suite 102	Louisville	KY	40299
2	Morris Property Solutions LLC	Nick & Morgan Morris	KY	270-339-6210	9905 Childress Rd	West Paducah	KY	42086

2	Wedding Enterprises LLC	Drew & Ashley Wedding	KY	270-570-4595	2625 Frederica Street Suite 2G	Owensboro	KY	42301
1	The Manasseh Group LLC	Brian Paul	ME	207-945-5533	45 Robertson Blvd, Ste 6	Brewer	ME	04412
1	Kingdom Way, LLC	Ira Jackson	MD	240-529-7505	8794 Discovery Blvd	Walkersville	MD	21793
2	Shepherd Waters Corp.	Erin Wheeler	MD	301-633-1504	2121 Baldwin Ave, Ste 1A	Crofton	MD	21114
1	Percy's Spotless Solutions LLC	Percy Nanfuri	MD	914-513-8795	102 Old Farm Ct	Glen Burnie	MD	21060
1	Shankle Shine 5:16 LLC	Jeremy & Katie Shankle	MI	248-762-7454	6204 Timberstone Way	Clarkston	MI	48346
1	K2 LLC	Dustin Brownlee	MN	806-292-4808	21207 Foxtail Ln	Rogers	MN	55374
1	Doss Enterprises LLC	Savannah & Devin Doss	MT	479-430-3123	2660 George Elmer Dr Apt 102,	Missoula	MT	59808
1	A&R Enterprise LLC	Alfredo Gonzalez	NV	760-685-2556	6550 S Pecos Rd Bldg B Ste 120	Las Vegas	NV	89120
1	Trapovi Holdings, Inc.	David Betty	NH	603-966-7239	28 Daniel Plummer Rd #12	Goffstown	NH	3045
1	Business Maintenance Services of NJ LLC	Joe Cantarelli	NJ	201-206-9400	9 Newcastle Rd	Freehold	NJ	07728
1	Finesse Services LLC	George Ochieng	NJ	(913) 221-2325	34 Patriot Hill Drive	Basking Ridge	NJ	07920
1	C.P. Industries	Neal Coleman	NC	704-200-9392	660 Westinghouse Blvd, Ste 107	Charlotte	NC	28273
1	Clean Triad, LLC	Richard Fuqua	NC	919-672-6811	704 McWay Drive	High Point	NC	27263
1	Let's Play	Heindrich Le Roux	NC	980-267-0535	1009 Stanbury Drive	Matthews	NC	28104
1	LOD Enterprise LLC	Dwight Lancaster	NC	919-215-3455	5016 C and L Ave	Wake Forest	NC	27587
1	CCA Plus, Inc	Mark & Michele Wages	OH	513-651-9280	7052 Larkspur Lane	Liberty Township	OH	45044
1	E & S Quality Cleaning, Inc.	Roger & Bonny Sprinkle	OH	513-423-5249	4210 Stubbs Rd.	Middletown	OH	45042
1	Covenant Commercial Cleaning, Inc.	Nathan Tetteh	OH	513-290-8388	15 Muriel Ct. Apt. E	Fairfield	OH	45014
1	A&K Solutions LLC	Brenda Wells	OH	513-258-4360	11427 Reed Hartman Hwy	Blue Ash	OH	45241
1	Shining Light Services LLC	Jeremy & Liz Powers	OH	513-638-8094	709 Mt Moriah Drive, Suite 102	Cincinnati	OH	45241
1	Tri-State Commercial Services LLC	Mike Straszheim	OH	765-238-9212	405 S. A Street	Richmond	IN	47374
1	Psalms 51:10, LLC	Thomas & Julie Brown	OH	317-708-7406	10265L Spartan Dr	Cincinnati	OH	45215
1	4Scott Enterprises LLC	Kevin G. Scott	OK	918-258-0114	10404 E 55th PL, Suite X	Tulsa	OK	74146
1	Heartily, LLC	Marc Stewart	OK	405-541-8964	1205 S. Air Depot Blvd, Suite 250	Midwest City	OK	73110
1	W.F. Jenkins Enterprises, LLC	Walter F. Jenkins	PA	412-715-7303	17 The Trillium	Pittsburgh	PA	15238
1	Davis Family United, LLC	Paul & Brenda Davis	PA	410-925-6027	16865 Sawmill Rd	Stewartstown	PA	17363
1	OP Lebanon, LLC	Paul & Brenda Davis	PA	410-925-6027	16865 Sawmill Rd	Stewartstown	PA	17363
1	K&A Top Notch Cleaning LLC	Karie & Andre Truitt	SD	605-858-0235	2693 Commerce Rd. Suite E	Rapid City	SD	57702
1	Harber's Cleaning Co, Inc	Jennifer Harber	TN	731-736-1735	231 N. Parkway Suite F	Jackson	TN	38305
1	Professional Touch Cleaning of the Tri-Cities LLC	Jason Sanders	TN	423-367-9036	1617 Pineola Ave.	Kingsport	TN	37664
1	JCR Holdings Inc.	James Roeder	TN	615-486-9082	3733 Lipton Pl	Antioch	TN	37013
1	CNE Services LLC	Carl & Erika Mendelson	TN	865-291-2365	318 Nancy Lynn Ln, Ste 26	Knoxville	TN	37919
1	Post Meridiem Technicians, Inc	Violin Turcan	TN	865-247-9401	6515 Clinton Hwy, Ste 215	Knoxville	TN	37912

1	GBG Southern Services, Inc.	Steve & Ashley Winkle	TN	256-810-8100	1050 Campbell Station Parkway	Spring Hill	TN	37174
1	Pearlz of Great Price LLC	Lisa Pearl	TN	615-713-6576	200 Holland Drive, Apt D406	Clarksville	TN	37043
1	JA Commercial Services LLC	Jason Jain	TN	864-235-0151	522 Circle Dr NW	Pigeon Forge	TN	37863
1	G2 Facility Management	Sam Giampapa	TN	312-764-2698	1112 Pigskin Ct	Franklin	TN	37064
1	Hopmay Inc.	Troy Hopkins	TN	256-929-6317	4295 Cromwell Rd, Ste 204	Chattanooga	TN	37421
1	Halbrook Enterprises, LLC	Bobby Halbrook	TX	903-780-4995	10281 Robinson Drive	Tyler	TX	75703
1	Stein Enterprises, Inc.	David & Stella Stein	TX	903-534-0425	10281 Robinson Drive	Tyler	TX	75703
1	STELOR, INC.	Lori, Chris, and Ryan Malone	TX	361-500-3013	P O Box 10437	Corpus Christi	TX	78460
1	J&A Mettler Services LLC	Jason Mettler	TX	903-759-4921	311 Enterprise St	Longview	TX	75604
1	ESCORP Enterprises LLC	Fernando & Armando Escarcega	TX	405-880-4179	10200 Hempstead Rd, 1-P	Houston	TX	77019
1	Carlos Galindo	Galindo Holdings, LLC	TX	361-746-2275	701 Tillery Street #12	Austin	TX	78702
1	CK Dooley LLC	Carley & Keith Dooley	TX	832-984-0484	9010 Augusta St.	Beach City	TX	77523
1	Triumph 465 Commercial Services, LLC	Damaris & Phillip Coles	TX	210-269-9405	13535 Palatine Hill	San Antonio	TX	78253
1	MapleCorp LLC	Chainomi & Adaeze Fregene	TX	832-628-5050	23311 Damasco Dr.	Richmond	TX	77406
1	Armor Asset Management, LLC	Fredrick Lacy & Martin King	TX	903-240-7027	PO Box 12082	Longview	TX	75607
1	BBYW Corp	Blair Ellison	TX	214-868-0571	1031 Hart Rd	Fairview	TX	75069
1	ZIMA CLEANING LLC	Miguel Fitz & Alfredo Trillo	TX	915-491-4624	5473 Blair Rd Ste 100 #807560	Dallas	TX	75231
1	Fourth Bernard Services LLC	Preston Hund	TX	817-681-9332	4924 Walker Dr	The Colony	TX	75056
1	TLClean LLC	Lucas & Candice Hofstra	TX	936-827-4243	1807 Nantz Ln	Conroe	TX	77304
1	Austin Hill County Services, LLC	Carlos Alvarez / Gabe Junco	TX	915-207-5387	6500 River Place Blvd. Building 7 Suite 250	Austin	TX	78730
1	Bottorff Enterprises Corporation	Stefanie & Rick Bottorff	TX	210-365-8469	25742 Berberis	San Antonio	TX	78261
4	OP by Sun Cross, LLC	Todd Jones	VA	757-675-6157	340 Cleveland Place, Ste A	Virginia Beach	VA	23462
1	Mike Jackson, LLC	Michael R. Jackson Jr.	VA	804-612-0063	2545 Bellwood Rd, Ste 112	Richmond	VA	23237
1	Providence Commercial Cleaning Solutions LLC	Roger & Sheri Marshall	VA	804-326-9439	11 West Williamsburg Rd	Sandston	VA	23150
1	LCM Group, Inc.	Chris & Loyce Muuya	VA	540-720-9802	133 Jib Drive	Stafford	VA	22554
2	Commercial Cleaners LLC	Daniel Carpenter	VA	406-672-8951	4925 Boonsboro Road #305 Suite 22	Lynchburg	VA	25043
1	Kennedy Legacy Group LLC	Deborah Kennedy	VA	757-329-7031	17089 Silver Arrow Dr	Dumfries	VA	22026

Franchisees who have had an outlet terminated, cancelled, not renewed or have otherwise voluntarily or involuntarily ceased to do business under a franchise agreement during our last fiscal year or have not communicated with us within 10 weeks of the date of this Disclosure Document:

Franchisee	Owner	Owner Phone	Address	City	State	Zip
Southern Hospitality LLC	Orlando & Tawanda Pitts	256-542-3272	103B Spenryn Drive, Ste 102	Madison	AL	35758
T&M Custom Clean, LLC	Tina Boyd	317-457-6110	551 N. Lyons Avenue	Indianapolis	IN	46222
GK REMOC, LLC	Frank Rotundo	260-615-8126	3330 Buckeye Run	Fort Wayne	IN	46814
Titsworth Enterprises	Adrian Titsworth	405-863-7760	12308 Rockwood Ave	Oklahoma City	OK	73170
All Around Services, LLC	Marilyn Gilchrist & Jack Lardiere	505-994-0905	1380 Rio Rancho Blvd SE, Ste 270	Rio Rancho	NM	87124
N&N Sterilization Services, LLC	Jennifer Hall	972-515-3137	225 Maybank Street	Glenn Heights	TX	75154
OP Mason City, LLC	Office Pride LLC	727-754-5990	3450 East Lake Rd, Ste 200	Palm Harbor	FL	34685
KMOP, LLC	Matt Mays & Mark Key	937-533-3340	10821 Plantside Dr, Ste 102	Louisville	KY	40299
OPET, LLC	Matt Mays	937-533-3340	10821 Plantside Dr, Ste 102	Louisville	KY	40299
OPOL, LLC	Matt Mays	937-533-3340	10821 Plantside Dr, Ste 102	Louisville	KY	40299

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system

FRANCHISE AGREEMENTS SIGNED, BUT NOT YET OPENED

Franchisee	Owner	Owner Phone	Address	City	State	Zip
Southern Hospitality LLC	Orlando & Tawanda Pitts	256-542-3272	103B Spennryn Drive, Ste 102	Madison	AL	35758
GK REMOC, LLC	Frank Rotundo	260-615-8126	3330 Buckeye Run	Fort Wayne	IN	46814
T&M Custom Clean, LLC	Tina Boyd	317-457-6110	551 N. Lyons Avenue	Indianapolis	IN	46222
All Around Services, LLC	Marilyn Gilchrist & Jack Lardiere	505-994-0905	1380 Rio Rancho Blvd SE, Ste 270	Rio Rancho	NM	87124
Titsworth Enterprises	Adrian Titsworth	405-863-7760	12308 Rockwood Ave	Oklahoma City	OK	73170
N&N Sterilization Services, LLC	Jennifer Hall	972-515-3137	225 Maybank Street	Glenn Heights	TX	75154

EXHIBIT E

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2.	Administration and Marketing Policies <i>Payroll Service</i> <i>Insurance Requirements</i> <i>Business Compliance</i> <i>Sales</i> <i>Services Offered</i> <i>Office Pride Billing Service (OPBS)</i> <i>Employee Recruiting, Hiring and Management</i> <i>Marketing to Public / Potential Customers / Customers</i> <i>Digital Media Policy</i> <i>Brand Standards</i> <i>Advertising</i> <i>Vehicle Wrap & Office Signage Policy</i> <i>Disclosures</i>	24
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EXHIBIT F

DISCLOSURE DOCUMENT ADDENDA AND FRANCHISE AGREEMENT ADDENDA

RIDER TO STATE ADDENDUM
TO OFFICE PRIDE®
FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE AGREEMENT

FOR THE FOLLOWING STATES ONLY: CALIFORNIA, HAWAII, ILLINOIS, INDIANA,
MARYLAND, MICHIGAN, MINNESOTA, NEW YORK, NORTH DAKOTA, RHODE ISLAND,
SOUTH DAKOTA, VIRGINIA, WASHINGTON, WISCONSIN

This Rider to State Addendum to OFFICE PRIDE® Franchise Disclosure Document (“FDD”) and Franchise Agreement is entered into by and between Faith Franchising Company, Inc., 3450 East Lake Road, Suite 200, Palm Harbor, (“we” or “us”) and _____ (“you”).

A. This Rider is being signed because you are a resident of one of the states listed in the heading of this Rider (the “Applicable Franchise Registration State”) or a non-resident who is acquiring franchise rights permitting the location of an **OFFICE PRIDE BUSINESS** in the Applicable Franchise Registration State.

B. We and you have contemporaneously herewith entered into a Franchise Agreement (the “Agreement”) and wish to amend the FDD and Agreement as provided herein.

NOW, THEREFORE, for and in consideration of good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the FDD and Agreement is hereby amended as follows:

1. The following language is hereby added to the end of the FDD and Agreement: “No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.”

2. Except as provided in this Rider, the Agreement remains in full force and effect in accordance with its terms. This Rider shall be effective only to the extent that the jurisdictional requirements of the franchise law of the Applicable Franchise Registration State are met independently without reference to this Rider.

FRANCHISOR:
Faith Franchising Company, LLC

FRANCHISEE:

Signature: _____
Name: _____
Title: _____
Date: _____

Signature: _____
Name: _____
Title: _____
Date: _____

DISCLOSURE DOCUMENT ADDENDUM - CALIFORNIA

THE REGISTRATION OF THIS FRANCHISE OFFERING BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION, OR ENDORSEMENT BY THE COMMISSIONER.

THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE DISCLOSURE DOCUMENT. SECTION 31125 OF THE CALIFORNIA CORPORATIONS CODE REQUIRES US TO GIVE YOU A DISCLOSURE DOCUMENT, IN A FORM CONTAINING INFORMATION THAT THE COMMISSIONER MAY BY RULE OR ORDER REQUIRE, PRIOR TO A SOLICITATION OF A PROPOSED MATERIAL MODIFICATION OF YOUR FRANCHISE AGREEMENT.

OUR WEBSITE (WWW.OFFICEPRIDEFRANCHISE.COM) HAS NOT BEEN APPROVED OR REVIEWED BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION & INNOVATION. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION & INNOVATION AT WWW.DFPI.CA.GOV.

SECTION 31125 OF THE CALIFORNIA CORPORATIONS CODE REQUIRES US TO GIVE YOU A DISCLOSURE DOCUMENT, IN A FORM CONTAINING THE INFORMATION THAT THE COMMISSIONER MAY BY RULE OR ORDER REQUIRE, BEFORE A SOLICITATION OF A PROPOSED MATERIAL MODIFICATION OF AN EXISTING FRANCHISE AT LEAST 14 DAYS PRIOR TO EXECUTION OF AGREEMENT.

SECTION 31512 OF THE CALIFORNIA CORPORATIONS CODE PROVIDES THAT ANY CONDITION, STIPULATION OR PROVISION PURPORTING TO BIND ANY PERSON ACQUIRING ANY FRANCHISE TO WAIVE COMPLIANCE WITH ANY PROVISION OF THIS LAW OR ANY RULE OR ORDER HEREUNDER IS VOID.

ANY PROVISION OF A FRANCHISE AGREEMENT, FRANCHISE DISCLOSURE DOCUMENT, ACKNOWLEDGMENT, QUESTIONNAIRE, OR OTHER WRITING, INCLUDING ANY EXHIBIT THERETO, DISCLAIMING OR DENYING ANY OF THE FOLLOWING SHALL BE DEEMED CONTRARY TO PUBLIC POLICY AND SHALL BE VOID AND UNENFORCEABLE:

- (A) REPRESENTATIONS MADE BY THE FRANCHISOR OR ITS PERSONNEL OR AGENTS TO A PROSPECTIVE FRANCHISEE.
- (B) RELIANCE BY A FRANCHISEE ON ANY REPRESENTATIONS MADE BY THE FRANCHISOR OR ITS PERSONNEL OR AGENTS.
- (C) RELIANCE BY A FRANCHISEE ON THE FRANCHISE DISCLOSURE DOCUMENT, INCLUDING ANY EXHIBIT THERETO.
- (D) VIOLATIONS OF ANY PROVISION OF THIS DIVISION.

CALIFORNIA HAS A LABOR LAW KNOWN AS CALIFORNIA ASSEMBLY BILL 5 OR "AB5" THAT GOVERNS WHEN SOMEONE IS CLASSIFIED AS AN EMPLOYEE OR AN INDEPENDENT CONTRACTOR. YOUR FRANCHISE AGREEMENT STATES THAT YOU ARE AN INDEPENDENT

CONTRACTOR. OFFICE PRIDE'S STRUCTURE AS A FRANCHISOR SUPPORTS YOUR INDEPENDENT CONTRACTOR STATUS IN THE FOLLOWING WAYS:

- YOU INDEPENDENTLY OWN AND OPERATE YOUR FRANCHISE AS A BUSINESS OWNER THROUGH A FRANCHISE AGREEMENT WITH US AS A FRANCHISOR.
- AS AN INDEPENDENTLY OWNED AND OPERATED FRANCHISED BUSINESS, YOU AND YOU ALONE EMPLOY YOUR STAFF; THEY ARE NOT EMPLOYEES OF THE FRANCHISOR.
- YOUR FRANCHISE IS ORGANIZED AS AN INDEPENDENT ENTITY (LIMITED LIABILITY COMPANY OR CORPORATION) AND NOT AS AN INDIVIDUAL.
- YOUR CUSTOMERS AND CUSTOMER CONTRACTS BELONG TO YOUR FRANCHISE BUSINESS AND NOT TO THE FRANCHISOR (THE FRANCHISOR DOES NOT HAVE A NATIONAL ACCOUNT PROGRAM).
- DECISIONS RELATED TO YOUR STAFF ARE MADE BY YOU, AS AN INDEPENDENTLY OWNED AND OPERATED FRANCHISEE, INCLUDING HIRING AND FIRING AS WELL AS SCHEDULING. WE WILL MAKE NO STAFF RELATED DECISIONS FOR YOU.
- AS A FRANCHISE OWNER, YOU ARE SOLELY RESPONSIBLE FOR YOUR STAFF'S TRAINING, DEVELOPMENT AND PERFORMANCE.

FOR FURTHER QUESTIONS AND INFORMATION REGARDING CALIFORNIA'S AB5 RULE, YOU SHOULD RESEARCH AND CONSULT WITH AN ATTORNEY REGARDING CALIFORNIA'S LABOR LAWS.

ITEM 3

ITEM 3 IS AMENDED TO PROVIDE THAT NEITHER WE NOR ANY OTHER PERSON IDENTIFIED IN ITEM 2 IS SUBJECT TO ANY CURRENTLY EFFECTIVE ORDER OF ANY NATIONAL SECURITIES ASSOCIATION OR NATIONAL SECURITIES EXCHANGE, AS DEFINED IN THE SECURITIES EXCHANGE ACT OF 1934, § 15 U.S.C.A. 578(a) ET SEQ., SUSPENDING OR EXPELLING SUCH PERSON FROM MEMBERSHIP IN SUCH ASSOCIATION.

ITEM 6

THE HIGHEST INTEREST RATE ALLOWED BY LAW IN CALIFORNIA IS 10% ANNUALLY.

ITEM 17

THE FRANCHISE AGREEMENT REQUIRES THAT ALL DISAGREEMENTS BE SETTLED BY ARBITRATION IN FLORIDA, WITH THE COSTS BEING BORNE BY THE NON-PREVAILING PARTY. OUT OF STATE ARBITRATION MAY FORCE YOU TO ACCEPT A LESS FAVORABLE SETTLEMENT FOR DISPUTES. IT MAY ALSO COST YOU MORE TO ARBITRATE WITH US IN CALIFORNIA THAN IN YOUR HOME STATE. YOU ARE ENCOURAGED TO CONSULT PRIVATE LEGAL COUNSEL TO DETERMINE THE APPLICABILITY OF CALIFORNIA AND FEDERAL LAWS (SUCH AS BUSINESS AND PROFESSIONS CODE SECTION 20040.5, CODE OF CIVIL PROCEDURE SECTION 1281, AND THE FEDERAL ARBITRATION ACT) TO ANY PROVISIONS OF A FRANCHISE AGREEMENT RESTRICTING VENUE TO A FORUM OUTSIDE OF CALIFORNIA.

THE FRANCHISE AGREEMENT REQUIRES APPLICATION OF THE LAWS OF FLORIDA. THIS PROVISION MAY NOT BE ENFORCEABLE UNDER CALIFORNIA LAW.

CALIFORNIA BUSINESS AND PROFESSIONS CODE SECTIONS 20000 THROUGH 20043 PROVIDE RIGHTS TO YOU CONCERNING TERMINATION, TRANSFER OR NON-RENEWAL OF A FRANCHISE. IF THE FRANCHISE AGREEMENT CONTAINS A PROVISION THAT IS INCONSISTENT WITH THE LAW, THE LAW WILL CONTROL.

IF THE FRANCHISE AGREEMENT PROVIDES FOR TERMINATION UPON BANKRUPTCY, THIS PROVISION MAY NOT BE ENFORCEABLE UNDER FEDERAL BANKRUPTCY LAW (11 U.S.C. SEC. 101 ET SEQ.).

THE FRANCHISE AGREEMENT CONTAINS A COVENANT NOT TO COMPETE WHICH EXTENDS BEYOND THE TERMINATION OF THE FRANCHISE. THIS PROVISION MAY NOT BE ENFORCEABLE UNDER CALIFORNIA LAW. FRANCHISOR RESERVES THE RIGHT TO CHALLENGE, AND INTENDS TO CHALLENGE, THE APPLICABILITY OF ANY LAW THAT DECLARES PROVISIONS OF THE FRANCHISE AGREEMENT VOID OR UNENFORCEABLE.

IF THE FRANCHISE AGREEMENT CONTAINS A LIQUIDATED DAMAGES CLAUSE, UNDER CALIFORNIA CIVIL CODE SECTION 1671, CERTAIN LIQUIDATED DAMAGES CLAUSES ARE UNENFORCEABLE.

YOU MUST SIGN A GENERAL RELEASE OF ALL CLAIMS IF YOU RENEW OR TRANSFER YOUR FRANCHISE TO A THIRD PARTY. THIS PROVISION MAY BE UNENFORCEABLE UNDER CALIFORNIA LAW. CALIFORNIA CORPORATIONS CODE 31512 VOIDS A WAIVER OF YOUR RIGHTS UNDER THE FRANCHISE INVESTMENT LAW (CALIFORNIA CORPORATIONS CODE 31000 THROUGH 31516). BUSINESS AND PROFESSIONS CODED 20010 VOIDS A WAIVER OF YOUR RIGHTS UNDER THE FRANCHISE RELATIONS ACT (BUSINESS AND PROFESSIONS CODE 20000 THROUGH 20043).

THE FRANCHISE AGREEMENT CONTAINS A WAIVER OF PUNITIVE DAMAGES AND JURY TRIAL PROVISION. THESE PROVISIONS MAY NOT BE ENFORCEABLE UNDER CALIFORNIA LAW.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

FRANCHISE AGREEMENT ADDENDUM - CALIFORNIA

THIS ADDENDUM PERTAINS TO FRANCHISES SOLD IN THE STATE OF CALIFORNIA AND IS FOR THE PURPOSE OF COMPLYING WITH CALIFORNIA STATUTES AND REGULATIONS. NOTWITHSTANDING ANYTHING THAT MAY BE CONTAINED IN THE BODY OF THE AGREEMENT TO THE CONTRARY, THE AGREEMENT IS AMENDED AS FOLLOWS:

1. CALIFORNIA BUSINESS AND PROFESSIONS CODE SECTIONS 20000 THROUGH 20043, THE CALIFORNIA FRANCHISE RELATIONS ACT, PROVIDE RIGHTS TO THE FRANCHISEE CONCERNING TERMINATION, TRANSFER OR NON-RENEWAL OF A FRANCHISE. IF THE FRANCHISE AGREEMENT CONTAINS A PROVISION THAT IS INCONSISTENT WITH THE LAW, THE LAW WILL CONTROL.

2. SECTIONS 15.4 AND 15.5 OF THE FRANCHISE AGREEMENT CONTAINS A COVENANT NOT TO COMPETE WHICH EXTENDS BEYOND THE TERM OF THE FRANCHISE. THIS PROVISION MAY NOT BE ENFORCEABLE UNDER CALIFORNIA LAW.

3. SECTION 17.12 OF THE FRANCHISE AGREEMENT REQUIRES BINDING ARBITRATION. THE ARBITRATION WILL OCCUR IN PALM HARBOR, FLORIDA.

4. SECTION 17.23 (WAIVER OF PUNITIVE DAMAGES) OF THE FRANCHISE AGREEMENT MAY NOT BE ENFORCEABLE UNDER CALIFORNIA LAW.

5. NO DISCLAIMER, QUESTIONNAIRE, CLAUSE, OR STATEMENT SIGNED BY A FRANCHISEE IN CONNECTION WITH THE COMMENCEMENT OF THE FRANCHISE RELATIONSHIP SHALL BE CONSTRUED OR INTERPRETED AS WAIVING ANY CLAIM OF FRAUD IN THE INDUCEMENT, WHETHER COMMON LAW OR STATUTORY, OR AS DISCLAIMING RELIANCE ON OR THE RIGHT TO RELY UPON ANY STATEMENT MADE OR INFORMATION PROVIDED BY ANY FRANCHISOR, BROKER OR OTHER PERSON ACTING ON BEHALF OF THE FRANCHISOR THAT WAS A MATERIAL INDUCEMENT TO A FRANCHISEE'S INVESTMENT. ANY STATEMENTS OR REPRESENTATIONS SIGNED BY A FRANCHISEE PURPORTING TO UNDERSTAND ANY FACT OR ITS LEGAL EFFECT SHALL BE DEEMED MADE ONLY BASED UPON THE FRANCHISEE'S UNDERSTANDING OF THE LAW AND FACTS AS OF THE TIME OF THE FRANCHISEE'S INVESTMENT DECISION. THIS PROVISION SUPERSEDES ANY OTHER OR INCONSISTENT TERM OF ANY DOCUMENT EXECUTED IN CONNECTION WITH THE FRANCHISE.

6. IN ALL OTHER RESPECTS, THE FRANCHISE AGREEMENT WILL BE CONSTRUED AND ENFORCED ACCORDING TO ITS TERMS.

EACH OF THE UNDERSIGNED HEREBY ACKNOWLEDGES HAVING READ AND UNDERSTOOD THIS ADDENDUM AND CONSENTS TO BE BOUND BY ALL OF ITS TERMS.

FRANCHISOR:
Faith Franchising Company, LLC

FRANCHISEE:

Signature: _____
Name: _____
Title: _____
Date: _____

Signature: _____
Name: _____
Title: _____
Date: _____

DISCLOSURE DOCUMENT ADDENDUM - HAWAII

THESE FRANCHISES HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS OR A FINDING BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THE STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST FOURTEEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST FOURTEEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE DISCLOSURE DOCUMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE.

THIS DISCLOSURE DOCUMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Registered agent in the state authorized to receive service of process:

Commissioner of Securities
P.O. Box 40
Honolulu, Hawaii 96810

DISCLOSURE DOCUMENT ADDENDUM - ILLINOIS

Item 17, Additional Disclosures. The following statements are added to Item 17:

The Illinois Franchise Disclosure Act will govern any franchise agreement if it applies to a franchise located in Illinois.

The conditions under which you can be terminated and your rights on non-renewal may be affected by Illinois law, 815 ILCS 705/19 and 705/20.

Section 4 of the Illinois Franchise Disclosure Act provides that any provision in a franchise agreement that designates jurisdiction or venue outside the State of Illinois is void. However, a franchise agreement may provide for arbitration outside of Illinois.

The franchise agreement shall become effective on its acceptance and execution by us in Florida. The franchise agreement shall be interpreted and constructed under the substantive laws of Florida, except to the extent governed by the United States Arbitration Act (9 U.S.C. § 1 et seq.) and the United States Trademark Act of 1946 (Lanham Act, 15 U.S.C., § 1051 et seq.). However, under 815 ILCS 705/41, any condition, stipulation or provision purporting to find any person acquiring any franchise to waive compliance with any provision of the Act or any other law of Illinois is void.

Section 41 of the Illinois Franchise Disclosure Act provides that any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Any action brought by either party in any court, except for claims required to be submitted to arbitration, whether federal or state, shall be brought within the state or federal Court having jurisdiction in Florida. The parties waive all questions of personal jurisdiction or venue. However, under 815 ILCS 705/4, any provision that designates jurisdiction or venue outside of Illinois is void with respect to any cause of action that otherwise is enforceable in Illinois; provided, however, that the franchise agreement may provide for arbitration in a forum outside of Illinois.

Your rights upon termination and non-renewal of a franchise agreement are set forth in section 19 and 20 of the Illinois Franchise Disclosure Act.

Each provision set forth in this Addendum shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Illinois Franchise Disclosure Act (815 ILL. COMP. STAT. §§ 705/1 through 705/44) are met independently without reference to this Addendum.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

FRANCHISE AGREEMENT ADDENDUM – ILLINOIS

To the extent the Illinois Franchise Disclosure Act, Ill. Comp. Stat. §§705/1 – 705/44 applies, the terms of this Addendum apply.

1. Notwithstanding anything to the contrary contained in the Franchise Agreement, to the extent that the Franchise Agreement contains provisions that are inconsistent with the following, such provisions are hereby amended:

Illinois law governs the Franchise Agreement.

Section 4 of the Illinois Franchise Disclosure Act provides that any provision in a franchise agreement that designates jurisdiction or venue outside the State of Illinois is void. However, a franchise agreement may provide for arbitration outside of Illinois.

Section 41 of the Illinois Franchise Disclosure Act provides that any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Your rights upon termination and non-renewal of a franchise agreement are set forth in section 19 and 20 of the Illinois Franchise Disclosure Act.

2. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

3. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

4. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

This Addendum is being entered into in connection with the Franchise Agreement. In the event of any conflict between this Addendum and the Franchise Agreement, the terms and conditions of this Addendum shall apply.

IN WITNESS WHEREOF, the undersigned have executed this Addendum as of the date Franchisor signs below.

FRANCHISOR:
Faith Franchising Company, LLC

FRANCHISEE:

Signature: _____
Name: _____
Title: _____
Date: _____

Signature: _____
Name: _____
Title: _____
Date: _____

DISCLOSURE DOCUMENT ADDENDUM - MARYLAND

The following information applies to franchises and franchisees subject to Maryland statutes and regulations. The item numbers correspond with those in the main body:

1. Item 17

Our termination of the franchise agreement because of your bankruptcy may not be enforceable under applicable federal law (11 U.S.C.A. 101 et seq.) but we and you agree to enforce it to the extent the law allows.

2. Item 17

Subject to your obligations in the franchise agreement, any claims under the Maryland Franchise Registration and Disclosure law may be brought in the State of Maryland.

3. Item 17

Any claims arising under the Maryland Franchise Registration & Disclosure Law must be brought within 3 years after the grant of the franchise.

4. Item 17

Any general release signed as a condition of renewal, sale and/or assignment/transfer shall not apply to any liability under the Maryland Franchise Registration & Disclosure Law.

5. Item 17

Florida law applies, except as otherwise required by applicable law for claims arising under the Maryland Franchise Registration and Disclosure Law.

6. Item 17

Any claims arising under the Maryland Franchise registration and Disclosure law must be brought within 3 years after the grant of the franchise.

7. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Each provision set forth in this Addendum shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Maryland Franchise and Disclosure Law (MD CODE ANN., BUS. REG. §§ 14-201 through 14-233) are met independently without reference to this Addendum.

FRANCHISE AGREEMENT ADDENDUM – MARYLAND

To the extent the Maryland Franchise Registration and Disclosure Law, Md. Code Bus. Reg. §§14-201 – 14-233 applies, the terms of this Addendum apply.

1. Notwithstanding anything to the contrary contained in the Franchise Agreement, to the extent that the Franchise Agreement contains provisions that are inconsistent with the following, such provisions are hereby amended:

All representations requiring prospective franchisees to assent to a release, estoppel or waiver of liability are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

Nothing in the Franchise Agreement prevents the franchisee from bringing a lawsuit in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law.

Nothing in the Franchise Agreement operates to reduce the 3-year statute of limitations afforded to a franchisee for bringing a claim arising under the Maryland Franchise Registration and Disclosure Law. Further, any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

The Federal Bankruptcy laws may not allow the enforcement of the provisions for termination upon bankruptcy of the franchisee.

2. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

3. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

4. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

This Addendum is being entered into in connection with the Franchise Agreement. In the event of any conflict between this Addendum and the Franchise Agreement, the terms and conditions of this Addendum shall apply.

IN WITNESS WHEREOF, the undersigned have executed this Addendum as of the date Franchisor signs below.

FRANCHISOR:
Faith Franchising Company, LLC

FRANCHISEE:

Signature: _____
Name: _____
Title: _____
Date: _____

Signature: _____
Name: _____
Title: _____
Date: _____

DISCLOSURE DOCUMENT ADDENDUM - MINNESOTA

1. **THESE FRANCHISES HAVE BEEN REGISTERED UNDER THE MINNESOTA FRANCHISE ACT. REGISTRATION DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE COMMISSIONER OF COMMERCE OF MINNESOTA OR A FINDING BY THE COMMISSIONER THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.**

THE MINNESOTA FRANCHISE ACT MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WHICH IS SUBJECT TO REGISTRATION WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, AT LEAST 7 DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST 7 DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION, BY THE FRANCHISEE, WHICHEVER OCCURS FIRST, A COPY OF THIS PUBLIC OFFERING STATEMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE FRANCHISE. THIS PUBLIC OFFERING STATEMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR AN UNDERSTANDING OF ALL RIGHTS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

2. The following legend is added to the Risk Factors on the Cover Page:

MINN. STAT. §80C.21 AND MINN. RULE 2860.4400J PROHIBIT FRANCHISORS FROM REQUIRING LITIGATION TO BE CONDUCTED OUTSIDE MINNESOTA. IN ADDITION, NOTHING IN THE DISCLOSURE DOCUMENT OR AGREEMENT CAN ABROGATE OR REDUCE ANY OF YOUR RIGHTS AS PROVIDED FOR IN MINNESOTA STATUTES, CHAPTER 80C, OR YOUR RIGHTS TO ANY PROCEDURE, FORUM, OR REMEDIES PROVIDED FOR BY THE LAWS OF THE JURISDICTION.

3. Item 6 additional disclosure: NSF checks are governed by Minn. Stat. 604.113, which puts a cap of \$30 on service charges.

4. The second sentence of the fourth paragraph of Item 13 is replaced with the following sentence:

Franchisor will protect your right to use Franchisor's Marks. The Minnesota Department of Commerce requires Franchisors to indemnify Franchisees against liability to third parties resulting from claims by third parties that the Franchisee's use of the Franchisor's marks infringes upon the trademark rights of the third party.

5. The following statement is added at the end of Item 17(c) and 17(m):

(Minnesota Rules 2860.4400(D) prohibits a franchisor from requiring a franchisee to assent to a general release.).

6. The following statement is added at the end of Item 17:

Minnesota law provides a Franchisee with certain termination and nonrenewal rights. Minn. Stat. Sc. 80C.14 Subd. 3, 4 and 5 require, except in certain specified cases, that a Franchisee be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice for nonrenewal of the applicable agreement.

7. Item 17(l) is amended to add the following:

We will comply with Minn. Stat. §80C.14. which requires that consent to the transfer of a franchise will not be unreasonably withheld.

8. You cannot consent to Franchisor obtaining injunctive relief. Franchisor may seek injunctive relief. See Minnesota Rules 2860.4400J. Also, a court will determine if a bond is required.

9. Item 17(w) is amended to add the following:

Florida law applies unless Minnesota state law supersedes this provision. Nothing in this disclosure document or the franchise agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C.

10. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

FRANCHISE AGREEMENT ADDENDUM - MINNESOTA

Notwithstanding anything to the contrary in the Franchise Agreement to which this Addendum is attached, the following terms and conditions shall control:

Any release executed in connection herewith shall not apply to any claims that may arise under the Minnesota Franchise Act.

Franchisor will protect Franchisee’s right to use Franchisor’s Marks. The Minnesota Department of Commerce requires Franchisors to indemnify Franchisees against liability to third parties resulting from claims by third parties that the Franchisee’s use of the Franchisor’s Marks infringes upon the trademark rights of the third party.

Minnesota law provides Franchisee with certain termination and nonrenewal rights. Minn. Stat. Sec. 80C.14 Subd. 3, 4 and 5 require, except in certain specified cases, that Franchisee be given 90 days’ notice of termination (with 60 days to cure) and 180 days’ notice for nonrenewal of this Agreement.

Minn. Stat. §80C.21 and Minn. Rule 2860.4400j prohibit Franchisor from requiring litigation to be conducted outside Minnesota. In addition, nothing in this Agreement can abrogate or reduce any of Franchisee’s rights as provided for in Minnesota statutes, chapter 80c, or Franchisee’s rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

Any provision acting as a waiver of jury trials, is deleted.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

FRANCHISOR:
Faith Franchising Company, LLC

FRANCHISEE:

Signature: _____
Name: _____
Title: _____
Date: _____

Signature: _____
Name: _____
Title: _____
Date: _____

DISCLOSURE DOCUMENT ADDENDUM – NEW YORK

1. The following information is added to the cover page of the Franchise Disclosure Document:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT A OR YOUR PUBLIC LIBRARY FOR RESOURCES OR INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN ANYTHING IN THIS FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND THE APPROPRIATE STATE OR PROVINCIAL AUTHORITY. THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS THAT ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is added at the end of Item 3:

Except as provided above, the following applies to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

A. No such party has an administrative, criminal, or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.

B. No such party has pending actions other than routine litigation incidental to the business that is significant in the context of the number of franchisees and the size, nature, or financial condition of the franchise system or its business operations.

C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the ten years immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.

D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation, or trade practice law resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following is added to the end of the “Summary” sections of Item 17(c), titled “Requirements for a franchisee to renew or extend,” and Item 17(m), entitled “Conditions for franchisor approval of transfer”:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; this proviso intends that the non-waiver provisions of General Business Law Sections 687(4) and 687(5) be satisfied.

4. The following language replaces the “Summary” section of Item 17(d), titled “Termination by a franchisee”: “You may terminate the agreement on any grounds available by law.”

5. The following is added to the end of the “Summary” sections of Item 17(v), titled “Choice of forum,” and Item 17(w), titled “Choice of law”:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or the franchisee by Article 33 of the General Business Law of the State of New York.

6. Franchise Questionnaires and Acknowledgements--No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

7. Receipts--Any sale made must be in compliance with § 683(8) of the Franchise Sale Act (N.Y. Gen. Bus. L. § 680 et seq.), which describes the time period a Franchise Disclosure Document (offering prospectus) must be provided to a prospective franchisee before a sale may be made. New York law requires a franchisor to provide the Franchise Disclosure Document at the earliest of the first personal meeting, ten (10) business days before the execution of the franchise or other agreement, or the payment of any consideration that relates to the franchise relationship.

DISCLOSURE DOCUMENT ADDENDUM – NORTH DAKOTA

Item 17

Pursuant to the North Dakota Franchise Investment Law, any provision requiring franchisees to consent to the jurisdiction of courts outside North Dakota or to consent to the application of laws of a state other than North Dakota is void, provided that the Franchise Agreement may provide for arbitration in a mutually agreed upon forum outside of North Dakota.

Any general release the franchisee is required to assent to is not intended to nor shall it act as a release, estoppel or waiver of any liability Faith Franchising Company, LLC may have incurred under the North Dakota Franchise Investment Law.

Under §51-19-09 of the North Dakota Franchise Investment Law, you are not required to sign a general release on renewal or transfer/assignment of the franchise agreement.

Covenants not to compete upon termination or expiration of the franchise agreements are generally not enforceable in the State of North Dakota, except in certain instances as provided by law.

The Franchise Agreement includes a waiver of exemplary and punitive damages. That requirement will not apply to North Dakota franchisees and is deemed deleted in each place it appears in the Disclosure Document and Franchise Agreement.

The Franchise Agreement stipulates that the franchisee shall pay all costs and expenses incurred by Faith Franchising Company, LLC in enforcing the agreement. For North Dakota franchisees, the prevailing party is entitled to recover all costs and expenses, including attorneys' fees.

The Federal Arbitration Act and North Dakota laws apply except to the extent that the franchise agreement is governed by the United States Trademark Act of 1946 (Lanham Act, 15 USC § 1051, et seq.).

The Franchise Agreement requires the franchisee to consent to a waiver of trial by jury. This provision shall not in any way abrogate or reduce any rights of the franchisee as provided for in the North Dakota Franchise Investment Law, including the right to a trial by jury and the right to submit matters to the jurisdiction of the Courts of North Dakota.

THE SECURITIES COMMISSIONER HAS HELD THE FOLLOWING TO BE UNFAIR, UNJUST OR INEQUITABLE TO NORTH DAKOTA FRANCHISEES (NDCC SECTION 51-19-09):

- A. Restrictive Covenants: Franchise disclosure documents that disclose the existence of covenants restricting competition contrary to *NDCC Section 9-08-06*, without further disclosing that such covenants will be subject to the statute.
- B. Situs of Arbitration Proceedings: Franchise agreements providing that the parties must agree to the arbitration of disputes at a location that is remote from the site of the franchisee's business.
- C. Restrictions on Forum: Requiring North Dakota franchisees to consent to the jurisdiction of courts outside of North Dakota.
- D. Liquidated Damages and Termination Penalties: Requiring North Dakota franchisees to consent to liquidated damages or termination penalties.

- E. Applicable Laws: Franchise agreements that specify that they are to be governed by the laws of a state other than North Dakota.
- F. Waiver of Trial by Jury: Requiring North Dakota Franchises to consent to the waiver of a trial by jury.
- G. Waiver of Exemplary & Punitive Damages: Requiring North Dakota Franchisees to consent to a waiver of exemplary and punitive damage.
- H. General Release: Franchise Agreements that require the franchisee to sign a general release upon renewal of the franchise agreement.
- I. Limitation of Claims: Franchise Agreements that require the franchisee to consent to a limitation of claims. The statute of limitations under North Dakota law applies.
- J. Enforcement of Agreement: Franchise Agreements that require the franchisee to pay all costs and expenses incurred by the franchisor in enforcing the agreement. The prevailing party in any enforcement action is entitled to recover all costs and expenses including attorney's fees.

Each provision set forth in this Addendum shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the North Dakota Franchise Investment Law (N.D. CENT. CODE §§ 51-19-01 through 51-9-17) are met independently without reference to this Addendum.

FRANCHISE AGREEMENT ADDENDUM - NORTH DAKOTA

Notwithstanding anything to the contrary in the Franchise Agreement to which this Addendum is attached, the following terms and conditions shall control:

Any release executed in connection herewith shall not apply to any claims that may arise under the North Dakota Franchise Investment Law.

Covenants not to compete are generally considered unenforceable in the State of North Dakota.

The choice of law other than the State of North Dakota may not be enforceable under the North Dakota Franchise Investment Law.

The choice of law other than the state of North Dakota may not be enforceable under the North Dakota Franchise Investment Law. The waiver of punitive or exemplary damages may not be enforceable under the North Dakota Franchise Investment Law.

The requirement that arbitration be held in Franchisor’s home state, may not be enforceable under the North Dakota Franchise Investment Law. The waiver of punitive or exemplary damages may not be enforceable under the North Dakota Franchise Investment Law.

FRANCHISOR:

Faith Franchising Company, LLC

FRANCHISEE:

Signature: _____

Name: _____

Title: _____

Date: _____

Signature: _____

Name: _____

Title: _____

Date: _____

DISCLOSURE DOCUMENT ADDENDUM – RHODE ISLAND

Item 17

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that “A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act.”

Each provision set forth in this Addendum shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Rhode Island Franchise Investment Act (19 R.I. GEN. LAWS §§ 19-28.1-1 through 19-28.1-34) are met independently without reference to this Addendum.

FRANCHISE AGREEMENT ADDENDUM– RHODE ISLAND

Notwithstanding anything to the contrary in the Franchise Agreement to which this Addendum is attached, the following terms and conditions shall control:

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that “A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act.”

The above language has been included in this Disclosure Document as a condition to registration. Franchisor and the Franchisee do not agree with the above language and believe that each of the provisions of the Franchise Agreement, including all choice of law provisions, are fully enforceable. Franchisor and the Franchisee intend to fully enforce all of the provisions of the Franchise Agreement and all other documents signed by them, including but not limited to, all venue, choice-of-law, arbitration provisions and other dispute avoidance and resolution provisions and to rely on federal pre-emption under the Federal Arbitration Act.

FRANCHISOR:
Faith Franchising Company, LLC

FRANCHISEE:

Signature: _____
Name: _____
Title: _____
Date: _____

Signature: _____
Name: _____
Title: _____
Date: _____

DISCLOSURE DOCUMENT ADDENDUM – VIRGINIA

In recognition of the restrictions contained in the Virginia Retail Franchising Act, the Franchise Disclosure Document for Faith Franchising Company, LLC for use in the Commonwealth of Virginia shall be amended as follows:

Item 17 (in each table):

1) The following statements are added to Item 17.h: “Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any ground for default or termination stated in the franchise agreement does not constitute “reasonable cause,” as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.”

2) The following statement is added to Item 17.w: Notwithstanding the foregoing, for any franchise agreement signed on or after July 1, 2026, with a franchisee whose Franchised Business is in Virginia, “under subsection D of § 13.1-559 of the Virginia Retail Franchising Act, for all franchises located in Virginia, the franchise contract or agreement offered or entered into pursuant to terms of this chapter shall be governed by the laws of the Commonwealth of Virginia.”

3) The following statements are added to Item 17.r: Notwithstanding the foregoing, for any franchise agreement signed on or after July 1, 2026, with a franchisee whose Franchised Business is in Virginia, “for any franchise under subdivision A 4 of § 13.1-563 of the Virginia Retail Franchising Act (“Act”), it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement. However, subsection B of § 13.1-563 of the Act provides that if a franchisee sells a franchise at a mutually agreed upon price to a third party or back to the franchisor, such sale may include a term restricting the right of such franchisee to engage in the business of offering, selling, or distributing goods or services at retail for a period of no more than two years after such sale.”

FRANCHISE AGREEMENT ADDENDUM– VIRGINIA

This Addendum to the Franchise Agreement (“Franchise Agreement”) dated _____ between Faith Franchising Company, LLC (“Franchisor”) and _____ (“Franchisee”) is entered into simultaneously with the execution of the Franchise Agreement.

1. The provisions of this Addendum form an integral part of and are incorporated into the Franchise Agreement. This Addendum is being executed because the OFFICE PRIDE Business will be located or operated in the Commonwealth of Virginia.

2. Section 17.13 of the Franchise Agreement is hereby amended by adding the following: “Notwithstanding the foregoing, if this Agreement is signed on or after July 1, 2026, for an OFFICE PRIDE Business in Virginia, ‘pursuant to subsection D of § 13.1-559 of the Virginia Retail Franchising Act, this Agreement shall be governed by the laws of the Commonwealth of Virginia.’”

3. If this Agreement is signed on or after July 1, 2026, for a territory in Virginia, pursuant to “subdivision A 4 of § 13.1-563 of the Virginia Retail Franchising Act (“Act”), it is unlawful to offer or enter into a franchise agreement that restricts the right of a franchisee to engage in the business of offering, selling, or distributing goods or services at retail after termination or expiration of the franchise agreement.” Accordingly, Section 15.4 of the Franchise Agreement, and as applicable to Franchisee’s owners individually pursuant to the Personal Guarantee attached as Exhibit B, is only enforceable if Franchisee sells the OFFICE PRIDE Business at a mutually agreed upon price to Franchisor (or an affiliate) or engages in a sale or “transfer” (as defined in the Franchise Agreement) of the OFFICE PRIDE Business, or any interest in Franchisee, to a third party.

4. Any capitalized terms that are not defined in this Addendum shall have the meaning given them in the Franchise Agreement.

5. Except as expressly modified by this Addendum, the Franchise Agreement remains unmodified and in full force and effect.

6. Each provision set forth in this Addendum shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Virginia Retail Franchising Act are met independently without reference to this Addendum.

IN WITNESS WHEREOF, the parties have duly signed and delivered this Addendum as of the date first written above.

[Signatures on following page]

Signed on this _____ day of _____, 20__.

FRANCHISEE:

BY: _____
_____, _____

Accepted as of the _____ day of _____, 20__.

FRANCHISOR:

FAITH FRANCHISING COMPANY, LLC

BY: _____
_____, _____

DISCLOSURE DOCUMENT, FRANCHISE AGREEMENT, AND ALL RELATED AGREEMENTS
ADDENDUM – WASHINGTON

The provisions of this Addendum form an integral part of, are incorporated into, and modify the Franchise Disclosure Document, the franchise agreement, and all related agreements regardless of anything to the contrary contained therein. This Addendum applies if: (a) the offer to sell a franchise is accepted in Washington; (b) the purchaser of the franchise is a resident of Washington; and/or (c) the franchised business that is the subject of the sale is to be located or operated, wholly or partly, in Washington.

1. **Conflict of Laws.** In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, chapter 19.100 RCW will prevail.
2. **Franchisee Bill of Rights.** RCW 19.100.180 may supersede provisions in the franchise agreement or related agreements concerning your relationship with the franchisor, including in the areas of termination and renewal of your franchise. There may also be court decisions that supersede the franchise agreement or related agreements concerning your relationship with the franchisor. Franchise agreement provisions, including those summarized in Item 17 of the Franchise Disclosure Document, are subject to state law.
3. **Site of Arbitration, Mediation, and/or Litigation.** In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.
4. **General Release.** A release or waiver of rights in the franchise agreement or related agreements purporting to bind the franchisee to waive compliance with any provision under the Washington Franchise Investment Protection Act or any rules or orders thereunder is void except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel, in accordance with RCW 19.100.220(2). In addition, any such release or waiver executed in connection with a renewal or transfer of a franchise is likewise void except as provided for in RCW 19.100.220(2).
5. **Statute of Limitations and Waiver of Jury Trial.** Provisions contained in the franchise agreement or related agreements that unreasonably restrict or limit the statute of limitations period for claims under the Washington Franchise Investment Protection Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.
6. **Transfer Fees.** Transfer fees are collectable only to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.
7. **Termination by Franchisee.** The franchisee may terminate the franchise agreement under any grounds permitted under state law.
8. **Certain Buy-Back Provisions.** Provisions in franchise agreements or related agreements that permit the franchisor to repurchase the franchisee's business for any reason during the term of the franchise agreement without the franchisee's consent are unlawful pursuant to RCW 19.100.180(2)(j), unless the franchise is terminated for good cause.

9. **Fair and Reasonable Pricing.** Any provision in the franchise agreement or related agreements that requires the franchisee to purchase or rent any product or service for more than a fair and reasonable price is unlawful under RCW 19.100.180(2)(d).

10. **Waiver of Exemplary & Punitive Damages.** RCW 19.100.190 permits franchisees to seek treble damages under certain circumstances. Accordingly, provisions contained in the franchise agreement or elsewhere requiring franchisees to waive exemplary, punitive, or similar damages are void, except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel, in accordance with RCW 19.100.220(2).

11. **Franchisor's Business Judgement.** Provisions in the franchise agreement or related agreements stating that the franchisor may exercise its discretion on the basis of its reasonable business judgment may be limited or superseded by RCW 19.100.180(1), which requires the parties to deal with each other in good faith.

12. **Indemnification.** Any provision in the franchise agreement or related agreements requiring the franchisee to indemnify, reimburse, defend, or hold harmless the franchisor or other parties is hereby modified such that the franchisee has no obligation to indemnify, reimburse, defend, or hold harmless the franchisor or any other indemnified party for losses or liabilities to the extent that they are caused by the indemnified party's negligence, willful misconduct, strict liability, or fraud.

13. **Attorneys' Fees.** If the franchise agreement or related agreements require a franchisee to reimburse the franchisor for court costs or expenses, including attorneys' fees, such provision applies only if the franchisor is the prevailing party in any judicial or arbitration proceeding.

14. **Noncompetition Covenants.** Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provision contained in the franchise agreement or elsewhere that conflicts with these limitations is void and unenforceable in Washington.

15. **Nonsolicitation Agreements.** RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor.

As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

16. **Questionnaires and Acknowledgments.** No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

17. **Prohibitions on Communicating with Regulators.** Any provision in the franchise agreement or related agreements that prohibits the franchisee from communicating with or complaining to regulators is

inconsistent with the express instructions in the Franchise Disclosure Document and is unlawful under RCW 19.100.180(2)(h).

18. **Advisory Regarding Franchise Brokers.** Under the Washington Franchise Investment Protection Act, a “franchise broker” is defined as a person that engages in the business of the offer or sale of franchises. A franchise broker represents the franchisor and is paid a fee for referring prospects to the franchisor and/or selling the franchise. If a franchisee is working with a franchise broker, franchisees are advised to carefully evaluate any information provided by the franchise broker about a franchise.

19. **Financial Incentives.** Franchisees who receive financial incentives to refer franchise prospects to franchisors may be required to register as franchise brokers under the laws of Washington.

The undersigned parties do hereby acknowledge receipt of this Addendum.

Dated this _____ day of _____ 20_____.

Signature of Franchisor Representative

Signature of Franchisee Representative

Title of Franchisor Representative

Title of Franchisee Representative

FRANCHISE AGREEMENT ADDENDUM - WISCONSIN

Notwithstanding anything to the contrary in the Franchise Agreement to which this Addendum is attached, the following terms and conditions shall control:

The conditions under which the Franchise Agreement can be terminated or not renewed may be affected by the Wisconsin Fair Dealership Law, Wisconsin Statutes 1981-82, Title XIV-A, Chapter 135.

FRANCHISOR:
Faith Franchising Company, LLC

FRANCHISEE:

Signature: _____
Name: _____
Title: _____
Date: _____

Signature: _____
Name: _____
Title: _____
Date: _____

EXHIBIT G

FRANCHISE DISCLOSURE QUESTIONNAIRE

As you know, Faith Franchising Company, LLC (the “Franchisor”) and you are preparing to enter into a Franchise Agreement for the operation of a OFFICE PRIDE franchised business (the “Franchise”). The purpose of this Questionnaire is to determine whether any statements or promises were made to you that the Franchisor has not authorized and that may be untrue, inaccurate or misleading. Please review each of the following questions carefully and provide honest responses to each question.

THIS FRANCHISE DISCLOSURE QUESTIONNAIRE DOES NOT APPLY TO CANDIDATES LOCATED IN, BUSINESSES TO BE LOCATED IN ANY OF THE FOLLOWING FRANCHISE REGISTRATION STATES: CA, HI, IL, IN, MD, MI, MN, NY, ND, RI, SD, VA, WA, WI.

QUESTION	YES	NO
1. Have you received and personally reviewed the Franchisor’s franchise disclosure document (the “Disclosure Document”) provided to you?		
2. Did you sign a receipt for the Disclosure Document indicating the date you received it?		
3. Other than the people you listed on the Disclosure Document receipt page when you originally signed it, have you spoken with anyone from the Franchisor regarding your purchase of the Franchise for a new or existing franchise? If so, please provide their names, address and phone number: _____		
4. Do you understand all of the information contained in the Disclosure Document?		
5. Have you received and personally reviewed the Franchise Agreement and each exhibit or schedule attached to it?		
6. Do you understand the terms of and your obligations under the Franchise Agreement?		
7. Have you discussed the benefits and risks of operating the Franchise with an attorney, accountant or other professional advisor?		
8. Do you understand the risks associated with operating the Franchise?		
9. Do you understand that the success or failure of the Franchise will depend in large part upon your skills and abilities, competition, interest rates, the economy, inflation, labor and supply costs, lease terms and the marketplace?		
10. Do you agree that no employee or other person speaking on behalf of the Franchisor has made any statement or promise regarding the amount of money you may earn in operating the Franchise?		
11. Do you agree that no employee or other person speaking on behalf of the Franchisor has made any statement or promise concerning the total amount of revenue the Franchise will generate?		

QUESTION	YES	NO
12. Do you agree that no employee or other person speaking on behalf of the Franchisor has made any statement or promise regarding the costs involved in operating the Franchise that is contrary to, or different from, the information contained in the Disclosure Document?		
13. Do you agree that no employee or other person speaking on behalf of the Franchisor has made any statement or promise concerning the actual, average or projected profits or earnings or the likelihood of success that you should or might expect to achieve from operating the Franchise?		
14. Do you agree that no employee or other person speaking on behalf of the Franchisor has made any statement or promise or agreement, other than those matters addressed in your Franchise Agreement, concerning advertising, marketing, media support, market penetration, training, support service or assistance relating to the Franchise that is contrary to, or different from, the information contained in the Disclosure Document?		

If you answered “No” to any of questions, please provide a full explanation of your answer in the following blank lines. (Attach additional pages, if necessary, and refer to them below.) If you have answered “Yes” to each of the foregoing questions, please leave the following lines blank.

MARYLAND PROSPECTIVE FRANCHISEES:

Do not sign this Questionnaire if you are a Maryland / California resident, or the franchise is to be located in Maryland / California.

FRANCHISE APPLICANT

Date: _____

FRANCHISE APPLICANT

Date: _____

FRANCHISE APPLICANT

Date: _____

FRANCHISE APPLICANT

Date: _____

*This Questionnaire does not waive any liability the franchisor may have under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

EXHIBIT H
STATE EFFECTIVE DATES

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the states, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This Franchise Disclosure Document is registered, on file or exempt from registration in the following states having franchise registration and disclosure laws, with the following effective dates:

STATE	EFFECTIVE DATE
CALIFORNIA:	[PENDING]
HAWAII:	[PENDING]
ILLINOIS:	[PENDING]
INDIANA:	[PENDING]
MARYLAND:	[PENDING]
MICHIGAN:	[PENDING]
MINNESOTA:	[PENDING]
NEW YORK:	[PENDING]
NORTH DAKOTA:	[PENDING]
RHODE ISLAND:	[PENDING]
SOUTH DAKOTA:	[PENDING]
VIRGINIA:	[PENDING]
WASHINGTON:	[PENDING]
WISCONSIN:	[PENDING]

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

RECEIPT

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Faith Franchising Company, LLC offers you a franchise, it must provide this Disclosure Document to you fourteen (14) calendar days before you sign a binding agreement with or make any payment to the franchisor or an affiliate in connection with the proposed franchise sale.

Iowa and New York require that Faith Franchising Company, LLC gives you this Disclosure Document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship.

Michigan requires that Faith Franchising Company, LLC gives you this Disclosure Document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If Faith Franchising Company, LLC does not deliver this Disclosure Document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state agency listed on Exhibit C.

The franchisor is Faith Franchising Company, LLC, 3450 East Lake Road, Suite 200, Palm Harbor, Florida 34685. Its telephone number is (727) 754-5990.

Issuance Date: April 20, 2026

The name, principal business address and telephone number of each franchise seller offering the franchise:

Faith Franchising Company, LLC authorizes the respective state agencies identified on Exhibit C and the agent for service of process identified in Item 1 to receive service of process for it.

I have received a Franchise Disclosure Document dated April 20, 2026. This Disclosure Document included the following Exhibits: A-1 - Franchise Agreement; A-2 - Sample General Release; A-3 - Form Renewal Addendum; A-4 - Form Conversion Addendum; A-5 - Multi-Unit Territory Incentive Program Addendum; B - Financial Statements; C - Agents for Service of Process and State Administrators; D - Locations Directory; E - Methods of Operations – Table of Contents; F - Disclosure Document Addenda and Franchise Agreement Addenda; G - Franchise Disclosure Questionnaire; H - State Effective Dates.

Date: _____

Signed: _____

Print Name: _____

Address: _____

City: _____ State _____

Phone () _____ Zip _____

Date: _____

Signed: _____

Print Name: _____

Address: _____

City: _____ State _____

Phone () _____ Zip _____

Copy for Franchisee

RECEIPT

This Disclosure Document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this Disclosure Document and all agreements carefully.

If Faith Franchising Company, LLC offers you a franchise, it must provide this Disclosure Document to you fourteen (14) calendar days before you sign a binding agreement with or make any payment to the franchisor or an affiliate in connection with the proposed franchise sale.

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Date: _____

Signed: _____

Print Name: _____

Address: _____

City: _____ State _____

Phone () _____ Zip _____

Date: _____

Signed: _____

Print Name: _____

Address: _____

City: _____ State _____

Phone () _____ Zip _____

Copy for Faith Franchising Company, LLC