

FRANCHISE DISCLOSURE DOCUMENT



ACE HARDWARE CORPORATION

A Delaware corporation
2915 Jorie Boulevard
Oak Brook, Illinois 60523-2100
(630) 990-6600
MyAce@AceHardware.com
www.acehardware.com

The franchise offered is for the operation of a retail hardware store under the name “Ace Hardware.”

The total investment necessary to begin operation of a new Ace Hardware® store that is between 3,000 and 12,000 square feet, is estimated at \$~~603,850~~ 611,928 to \$~~2,001,550~~ 2,018,550 for a store located in a leased premises. The total investment necessary to begin operation of an existing hardware store which is converted to an Ace Hardware® store is estimated at \$~~134,100~~ 139,600 to \$~~1,229,000~~ 1,286,00. The total investment includes up to \$~~1,269,415~~ 251,288,100 that must be paid to the franchisor or an affiliate.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale or grant. **Note, however, that no governmental agency has verified the information contained in this document.**

The terms of your contract will govern your franchise relationship. Don’t rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as “A Consumer’s Guide to Buying a Franchise,” which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC’s home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance date: March ~~2725~~, ~~2025~~—2026

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Exhibits W and X.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Exhibit R includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Ace Hardware business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be Ace Hardware franchisee?	Exhibits W and X lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

What You Need to Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit V.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risk(s) to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by mediation, arbitration and/or litigation only in Illinois. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in Illinois than in your own state.

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” (if any) to see whether your state requires other risks to be highlighted.

THE FOLLOWING APPLY TO TRANSACTIONS GOVERNED BY THE
MICHIGAN FRANCHISE INVESTMENT LAW ONLY

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU.

- (a) A prohibition on the right of a franchisee to join an association of franchisees.
- (b) A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in the Michigan Franchise Investment Act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- (c) A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
- (d) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchise's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than 5 years and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
- (e) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
 - (i) The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.
 - (ii) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.

(iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

(iv) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.

(h) A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).

(i) A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchisee unless provision has been made for providing the required contractual services.

If the franchisor's most recent financial statements are unaudited and show a net worth of less than \$100,000, the franchisor shall, at the request of a franchisee, arrange for the escrow of initial investment and other funds paid by the franchisee until the obligations to provide real estate, improvements, equipment, inventory, training, or other items included in the franchise offering are fulfilled. At the option of the franchisor, a surety bond may be provided in place of escrow.

**THE FACT THAT THERE IS A NOTICE OF THIS OFFERING
ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE
APPROVAL, RECOMMENDATION, OR ENDORSEMENT
BY THE ATTORNEY GENERAL.**

Any questions regarding this notice should be directed to:

State of Michigan
Consumer Protection Division
Attention: Franchise Section
670 G. Mennen Williams Building
525 West Ottawa Street
Lansing, Michigan 48933
Telephone Number: (517) 373-7117

Despite subparagraph (f) above, we intend to enforce fully the provisions of the arbitration section contained in our Ace Hardware Membership Agreement (Nonbranded) and Ace Brand Agreement. We believe that subparagraph (f) is unconstitutional and cannot preclude us from enforcing our arbitration provisions. You acknowledge that we will seek to enforce that section as written.

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EXHIBITS

- A - Ace Hardware Membership Agreement (Nonbranded) including General Member Standards/ Ace Brand Standards / Member Operational Requirements (See Exhibit T State Specific Riders)
- B - Ace Brand Agreement including General Member Standards/ Ace Brand Standards / Member Operational Requirements (See Exhibit T State Specific Riders)
- C - Subscription for Capital Stock
- D - Article VIII of Company's By-laws: Members' Patronage Dividends
- E - Patronage Distribution Plan
- F - Reserved
- G - Ace Bankcard Program Retailer Agreement
- H - Ace Rewards Program Retailer Agreement
- I - Ace Retailer Acceptance Agreement (Gift Card) and ACH Authorization Form
- J - Data Collection Program Agreement
- K - ~~Store Set Up Agreement~~ ~~Ace Retailer Merchandise Service Agreement~~
- L - Store Planning Agreement
- M - Multi-Unit Capital Stock Financing Program: Multi-Unit Capital Stock Financing Program Loan Agreement and Store Development Agreement Tier 1 – 3; Multi-Unit Capital Stock Financing Program Loan Agreement and Store Development Agreement Tier 4 (Program available to existing Ace Hardware Retailers Only)
- N - Loan Program Agreements: Ace to Ace Acquisition Capital Stock Loan Program; Store Improvement Installment Loan Program; Store Improvement Capital Stock Loan Program
- O - Incentive Agreements: New Investor A; Branch Store A; Grocery Retailer Freestanding Ace Store A; New Investor B; Branch B; Store Conversion (Ace Advantage \$750K+ Annual Handled Purchases); Store Conversion; Purchase an Ace Store; Discovery Improvement
- P - Matching Funds Store Agreement
- Q - Professional Retail Services
- R - Financial Statements of the Company (~~FY2024~~FY2025)
- S - State Specific Disclosures for Maryland, Minnesota, North Dakota, Virginia, and Washington
- T - Riders to Membership Agreement (Nonbranded) and Ace Brand Agreement for Maryland, Minnesota, North Dakota, and Washington
- U - State Agents for Service of Process
- V - State Administrators
- W - List of Active Member Stores
- X - List of Former Operating Members
- Y - Right of First Refusal

APPLICABLE STATE LAW MIGHT REQUIRE ADDITIONAL DISCLOSURES RELATED TO THE INFORMATION CONTAINED IN THIS DISCLOSURE DOCUMENT AND MIGHT REQUIRE A RIDER TO THE MEMBERSHIP AGREEMENT (NONBRANDED) AND ACE BRAND AGREEMENT. THE ADDITIONAL DISCLOSURES, IF ANY, WILL APPEAR IN EXHIBIT S AND THE ADDITIONAL RIDERS, IF ANY, WILL APPEAR IN EXHIBIT T TO THIS DISCLOSURE DOCUMENT.

ITEM 1

THE FRANCHISOR AND ANY PARENTS, PREDECESSORS, AND AFFILIATES

The franchisor is Ace Hardware Corporation, which will be referred to in this disclosure document as "Ace," "Company," "our," "we" or "us." A person who buys a membership from us will be referred to in this disclosure document as "you" or "your." If you are a corporation, partnership or other entity, the term "you" includes the owners of the entity.

The Franchisor, Predecessors and Affiliates

Ace is a Delaware corporation that was incorporated on June 16, 1964. In 1972, through a corporate merger, we succeeded to the business of an Illinois corporation organized in 1928 that was also known as Ace Hardware Corporation. We became a retailer-owned cooperative in 1976. Our principal business address is 2915 Jorie Boulevard, Oak Brook, Illinois 60523-2100. We conduct business under our corporate name, Ace Hardware Corporation, and under the assumed names "Ace Trading Co.", "AHC Trucking Co.", and "AHC Logistics". Our agents for service of process are identified in Exhibit U.

We are a wholesaler of hardware products, paint, and other merchandise. We have been engaged in the wholesale hardware business and have offered dealerships to retailers of hardware and related items since the organization in Illinois of the former Ace Hardware Corporation in 1928. We also provide value-added services such as advertising, merchandising assistance, promotional support, store format design, retail training services, insurance, and store technology services to our members. We also have a website and mobile app accessible to consumers. Our other business activities include contract carriage trucking services under the assumed name "AHC Trucking Co." and freight handling services under the assumed name "AHC Logistics." We buy imported merchandise under the assumed name "Ace Trading Co.

Certain Affiliates

~~Each of the affiliates~~The affiliate in the table below conducts business of the type being offered under this disclosure document in the United States.

Name	Principal Business Address	Business Operations
~~Westlake Hardware~~ <u>Ace Retail Group, Inc.</u> (~~"Westlake"~~ <u>ARG</u>) a Delaware corporation	~~7500 W 110th Street, Suite 100, Overland Park, KS 66210 14000 Marshall Drive, Lenexa, Kansas 66215- 1221~~	~~On January 1, 2026, our subsidiary Great Lakes Ace Hardware, Inc. merged into another of our subsidiaries, Westlake Hardware, Inc. Westlake Hardware Inc. was renamed Ace Retail Group, Inc. Westlake, an indirect subsidiary of Ace, ARG owns and operates 180 operates 268 Ace Hardware retail stores (See Item 20). Westlake ARG has been engaged in the business of owning and operating Ace Hardware retail stores in the United States since December 2012.~~
~~Great Lake Ace Hardware, Inc. f/k/a ACO, Inc. ("GLA")~~ a Michigan corporation	~~27555 Farmington Road, Suite 110 Farmington Hills, Michigan 48334~~	~~GLA an indirect subsidiary of Ace, owns and operates 79 operates Ace Hardware retail stores. GLA has been engaged in the business of owning and operating Ace stores in the United States since 2014.~~

Each of the affiliates in the table below provides products or services to our franchisees. Although certain of these affiliates may offer services to you, the use of their services is not required, and you can use any other reputable service.

Name	Principal Business Address	Business Operations
Ace Insurance Agency, Inc. (“Ace Insurance”) an Illinois corporation	2915 Jorie Boulevard Oak Brook, Illinois 60523	Ace Insurance, a direct subsidiary of Ace, sells business insurance to our members.
Ace Incentives, Inc. an Illinois corporation (“Ace Incentives”) formerly known as Ace Incentives, LLC	2915 Jorie Boulevard Oak Brook, Illinois 60523	Ace Incentives, a direct subsidiary of Ace, operates our gift card program.
Ace Hardware Foundation, an Illinois not-for-profit corporation.	2915 Jorie Boulevard Oak Brook, Illinois 60523	Ace Hardware Foundation is a private foundation which supports our philanthropic activities focusing on children’s hospitals and disaster relief.
Emery Jensen Distribution, LLC (“Emery Jensen”), a Delaware corporation	2915 Jorie Boulevard Oak Brook, Illinois 60523	Emery Jensen, an indirect subsidiary of Ace, provides hardline wholesale distribution services to a variety of businesses, including but not limited to, lumber, paint, nursery, industrial and hardware retailers.

Each of the affiliates in the table below offers or intends to offer franchises under a separate franchise disclosure document.

Name	Business Address	Business Operations
Ace Handyman Franchising, Inc. (“AHF”)	390 Union Boulevard Suite 520 Lakewood, Colorado 80228	Since 2001, AHF, an indirect subsidiary of Ace, has offered franchises for businesses offering handyman repair and maintenance services to residential and commercial customers under the name and service mark ACE HANDYMAN SERVICES®. As of December 31, ~~2024~~ 2025, there are ~~369~~ 383 Ace Handyman Services franchises operating in the United States, and there are 18 Ace Handyman Services businesses operated by an AHF affiliate.
Ace Painting Franchising, LLC (“APF”)	390 Union Boulevard Suite 520 Lakewood, Colorado 80228	~~Since late 2022,~~ APF, an indirect subsidiary of Ace, has offered franchises for businesses offering indoor and outdoor painting, staining and other painting services to residential and commercial customers under the name and service mark ACE HARDWARE PAINTING SERVICES® ~~since late 2022.~~ As of December 31, ~~2024~~ 2025, there are ~~8~~ 7 Ace Hardware Painting Services franchises operating in the United States and there are 3 Ace Hardware

Name	Business Address	Business Operations
		Painting Services businesses operated by an APF affiliate <u>and 1 operating in conjunction with an Ace Handyman Services business. As of March 31, 2026, APF will cease to offer paint franchises.</u>
~~Ace Plumbing-Franchising, LLC (“APLF”)~~	~~2915 Jorie Boulevard Oak Brook, Illinois 60523~~	~~APLF, an indirect subsidiary of Ace, intends to franchise businesses offering plumbing services for residential and commercial properties under the name and service mark ACE HARDWARE-PLUMBING SERVICES™ in the future. It is an inactive entity.~~

International Affiliates:

New Age Insurance, Ltd., a Bermudian company, is a captive insurance company that insures our domestic retailers that purchase business insurance from Ace Insurance Agency, Inc.

Ace International Hardware Corporation (“AIH”), a direct subsidiary of Ace, is a Delaware corporation that is majority-owned by Ace; Ace’s retailers located outside of the United States are AIH’s minority shareholders. It is the parent company of our international business.

Ace Hardware International Holdings Panama S De RL, a Panama company (“AHI Licensing”), is a subsidiary of AIH that licenses Ace Hardware trademarks outside of the United States. There are ~~667~~420 licensed “Ace Hardware” retail stores outside of the United States.

The Business We Offer

In the United States we operate as a retailer-owned cooperative. If we approve your application for membership, we will grant you membership in the cooperative under the terms of the Membership Agreement (Nonbranded) and upon your purchase of shares of our stock. This membership entitles you to purchase merchandise and services from us. If we approve your application for membership and you also wish to operate your own retail store at a specified location under the "Ace" or "Ace Hardware" name, we will grant you the right to do so under the terms of the Ace Brand Agreement. You may offer rental services from your Ace store under the name "Ace Rental Place". You may also own and operate an existing separate business, such as a grocery store, and add a freestanding Ace Hardware store to your existing business. We refer to this as our “grocery format”. You may not offer handyman services or other in-home services under any Ace trademark. You may offer handyman ~~or painting~~ services if you have purchased a separate franchise from AHF ~~or APF~~ (see Item 16). We sell merchandise and services to members who sign only the Membership Agreement (Nonbranded), as well as to members who sign both the Membership Agreement (Nonbranded) and the Ace Brand Agreement.

If you become a new member or, if you are already a member and open an additional store (each a "branch store"), and you wish to operate your own retail store under the "Ace" or "Ace Hardware" name, you will enter into the Membership Agreement (Nonbranded), the Ace Brand Agreement and the Subscription for Capital Stock Agreement, which are attached as Exhibits A, B and C, respectively.

If you buy a membership from us and operate your own retail store under the "Ace" or "Ace Hardware" name, you must operate your store in accordance with our standards, which, under the Membership Agreement (Nonbranded) and Ace Brand Agreement, include the General Member Standards/Ace Brand Standards/

Member Operational Requirements (attached as part of Exhibits A and B, respectively). The General Member Standards/Ace Brand Standards/ Member Operational Requirements are subject to change.

Market and Competition

You will be competing with other stores that offer the same types of products and services as you do, and stores that specialize in one or more of the products or services that you can offer. These stores may be associated with national or regional chains, other retailer owned cooperatives or franchisors or may be local stores. In addition to brick-and-mortar stores, you will also be competing with online businesses. The primary attraction of Ace stores to their customers is the convenience and quality of their services and products. The market is developed in some areas and developing in other areas, depending upon the types of products and services that you offer, and the number and types of competitors in your market. Ace stores sell to individual consumers as well as to contractors or other businesses who purchase at retail or participate in our national account program. Some sales, such as lawn and garden, and holiday decorations, are seasonal.

Industry Specific Laws and Regulations

We are aware of no regulations that are specific to the hardware business; however, there are environmental disposal, recycling, exposure and disclosure requirements, as well as certain tax, licensing and similar laws that may apply to certain substances, products and services commonly sold through hardware stores. You will be required to comply with all federal, state and local laws, rules and ordinances that apply to retail hardware stores, as well as laws, regulations and ordinances that apply generally to all businesses, such as the Americans with Disabilities Act, Federal Wage and Hour Laws and state law equivalents, the Occupational Safety and Health Act, data protection and privacy laws. If your store sells firearms or ammunition, you must comply with federal firearms regulations and any applicable state or local laws and regulations. We highly recommend that you become familiar with the applicable requirements.

It is your responsibility to investigate the laws, rules and regulations that apply to your business before ~~buying a franchise~~becoming a member. You should consider both the effect of any such laws, rules and regulations on your business and the cost of compliance. You are responsible for obtaining any licenses, registrations or permits required to operate your business.

ITEM 2 **BUSINESS EXPERIENCE**

Ace's directors, as well as our principal officers and other executives who have management responsibility relating to the memberships offered by this disclosure document, and their principal occupations and employers during the past five years are listed below. All employment is at our Oak Brook, Illinois headquarters, unless otherwise indicated.

Chairman of the Board of Directors: Steven Burggraf

Mr. Burggraf became Chairman of the Board in May 2024. He has been a Director of Ace since May 2019. His principal occupation is the President and Chief Executive Officer of fifteen Ace Hardware stores located in Minnesota and North Dakota, a position he has held since 1989.

Director: David Cripe

Mr. Cripe has been a Director of Ace since May 2023. His principal occupation is Vice President of Whitmore Investments, Inc., a ~~14-store~~fifteen store Ace Hardware chain located in Wilmington, Illinois, and the surrounding communities. Mr. Cripe has worked for Whitmore Ace Hardware, since 2002 and has been an owner since 2013.

Director: Mark Driscoll

Mr. Driscoll has been a Director of Ace since May 2021. His principal occupation is President of DriBar Ace LLC, operating a single Ace store located in Sugar Grove, Illinois, a position he has held since 2014.

Director: ~~Kristin Grunder~~David Majure

~~Ms. Grunder has been a Director of Ace since June 2016. Her principal occupation is the co-owner of Rome Ace Hardware, a single Ace store located in Rome, New York, a position she has held since 1999. Mr. Majure has been a Director of Ace since May 2025. His principal occupation is President of Southeast Ace LLC a, six store Ace chain located in Mississippi and Alabama, a position he has held since 2018.~~

Director: Megan Hamilton

Mrs. Hamilton has been a Director of Ace since May 2024. Her principal occupation is co-owner of Ace Hardware & Home Center, a ~~single Ace~~two store chain located in ~~Portales,~~ New Mexico and Texas. Ace Hardware & Home Center was founded in 1958 as Surplus City, a military surplus store, and became affiliated with Ace in 2014.

Director: Eric Lauterbach

Mr. Lauterbach has been a Director of Ace since May 2023. He is the former President and CEO of Peet's Coffee, a premium coffee roaster comprised of Retail Coffee Shops and eCommerce and Consumer Packaged Goods business channels. ~~Mr. Lauterbach~~He joined Peet's in 2010, ~~and~~ led the Consumer Division until ~~his appointment as becoming~~ President & COO in 2019. ~~Mr. Lauterbach served as .He was appointed~~ President of Peet's Coffee in 2022 and became CEO in 2024 before stepping down in November 2025.

Director: Karen May

Ms. May has been a Director of Ace since June 2017. She is a member of the Board of Directors of several unrelated companies. From 2005- 2018, Ms. May was the Executive Vice President and Chief Human Resources Officer of Mondelez International, Inc.

Director: Matthew Mazzone

Mr. Mazzone has been a Director of Ace since 2020. Mr. Mazzone is President of Mazzone Hardware Corp., a four-store chain located in New York City. Three of the locations are Ace stores, and one location is a paint store. Mr. Mazzone has worked in his family's business since 2003.

Director: Shawn O'Brien

Mr. O'Brien has been a Director of Ace since 2024. Mr. O'Brien is the owner of the five-store Maxbauer Ace Hardware chain located in the Traverse City, Michigan area. Mr. O'Brien purchased the business in 2015.

Director: Kirsten Pellicer

Ms. Pellicer has been a Director of Ace since 2022. Ms. Pellicer is a second-generation store owner of Ace Hardware Longmont, a single Ace store located in Longmont, Colorado.

President and Chief Executive Officer: John Venhuizen

Mr. Venhuizen was named our President and Chief Executive Officer in April 2013.

Executive Vice President, Chief Financial Officer and Chief Risk Officer: William Guzik

Mr. Guzik was named our Executive Vice President, Chief Financial Officer and Chief Risk Officer in January 2014.

Executive Vice President, Chief Growth Officer: John Surane

Mr. Surane was named our Executive Vice President, Chief Growth Officer effective January 1, 2024. From May 2018 to December 2023, he was our Executive Vice President, Chief Merchandising and Sales Officer.

Executive Vice President, Chief Supply Chain Officer: Richard DiMaio

Mr. DiMaio was named our Executive Vice President, Supply Chain Officer, effective April 1, 2024. From October 2022 to March 2024, he served as our Senior Vice President, Supply Chain. From October 2012 to October 2022, Mr. DiMaio was the Senior Vice President, Supply Chain of Office Depot, Inc. located in Boca Raton, Florida.

Senior Vice President, Chief Human Resources Officer: Kane Calamari

Mr. Calamari was named our Senior Vice President, Chief Human Resources Officer in May 2018.

Senior Vice President, President, Ace Retail Holdings: Joseph Jeffries

Mr. Jeffries was named our Senior Vice President, President, Ace Retail Holdings January 2023. Mr. Jeffries is also the President and CEO of [Ace Retail Group, Inc. f/k/a](#) Westlake Hardware, Inc., a position he has held since April 2018. ~~From December 2022-2025, he was also -and~~ President of Great Lakes Ace Hardware, Inc., ~~a position held since December 2022 prior to its merger into Westlake Hardware, Inc., on January 1, 2026.-~~

Senior Vice President, Chief Marketing Officer Kimberly Lefko

Ms. Lefko was named our Senior Vice President, Chief Marketing Officer in July 2018.

Senior Vice President, Merchandising: Brian Wiborg

Mr. Wiborg was named our Senior Vice President, Merchandising in July 2020. From June 2018 to June 2020, he was our Vice President Merchandising.

Senior Vice President, Information Technology: Richard Williams

Mr. Williams was named Senior Vice President, Information Technology in February 2021. He was Vice President, Information Technology from May 2015 to February 2021.

Senior Vice President, Retail Strategy & Operations, Andy Enright

Mr. Enright was named Senior Vice President, Retail Strategy & Operations January 2024. From March 2019 to December 2023, he was our Vice President, Retail Development & Strategy. ~~He was our Senior Director, Retail Development and Strategy from July 2018 to March 2019.-~~

Vice President, General Counsel and Secretary: Kerilyn Johnson

Ms. Johnson was named our Vice President, General Counsel and Secretary in April 2017.

Vice President, Digital, Social and CRM William Kiss

Mr. Kiss was named our Vice President, Digital, Social & CRM in May 2018.

Vice President, Controller: Steve Locanto

Mr. Locanto was named our Vice President, Controller December 2019. From November 2014 to November 2019, he was Corporate Controller.

Vice President, Retail Support: Kevin Kryscio

Mr. Kryscio was named our Vice President, Retail Support April 2024. He was Corporate Vice President of Supply Chain and Logistics from July 2020 to April 2024.

~~He was Sr. Director of Supply Chain prior to July 2020.—~~

Vice President of Retail Operations and New Business: Andrew Schmitt

Mr. Schmitt was named Vice President, Retail Operations and New Business in September 2024. From August 2017 to September 2024, he was Vice President and Chief Operations Officer of Westlake Hardware Inc.

Corporate Vice President, New Business: ~~Michael Linn~~ Jason Hipskind

Mr. ~~Linn Hipskind was named~~ was named Corporate Vice President New Business in ~~October 2024~~ January 2026. From May 2025 to December 2025, he was President, Ace Hardware Home Services, Inc. – PHCE Division. From January 2021 to April 2025, he was Corporate Vice President, New Business. From December 2019 to December 2020, he was a Divisional New Business Manager. ~~From July 2019 to October 2024, he was Divisional Vice President — West.~~

Corporate Vice President, Retail Learning & Customer Experience~~Director, Retail Training & Development~~: Shokofeh Khan

Ms. Kahn was named Corporate Vice President, Retail Learning & Customer Experience in June 2025. ~~From January 2021 – May 2025 she assumed was~~ the Director of Retail Training & Development ~~in January 2024~~. From February 2018 to December 2020, she was our Senior Manager, Divisional Training.

Director, Professional Retail Services: Laura Wellman

Ms. Wellman assumed the position of Director of Professional Retail Services in November 2024. From February 2018 to November 2024, she was our Senior Manager, Professional Retail Services.

ITEM 3 **LITIGATION**

Pending Actions

Elizabeth Hessler v. Ace Hardware Corporation, et al. (Case No. 2025L011064, Circuit Court of Illinois, Cook County). On September 10, 2025, Elizabeth Hessler (“Hessler”) filed a consumer action against Ace, Ace Handyman Franchising, Inc. (“AHS Franchising”), Sidney W. Canchester d/b/a Ace Handyman Services Oak Park River Forest (“AHS Oak Park”), Anchor Court Ace Handyman Services a/k/a Anchor Court Management LLC (“Anchor Court”), and Samuel Cundari. AHS Oak Park and Anchor Court are franchisees of Ace Handyman Franchising, Inc. and Cundari is/was the general manager of both franchisee entities. The complaint asserts claims under the Illinois Consumer Fraud and Deceptive Business Practices Act, the Home Repair and Remodeling Act, and breach of contract. Hessler entered into a construction contract with AHS

Oak Park for improvements to her property. She alleges that the work completed by Ace Handyman Services Oak Park River Forest was defective and the relationships between Ace, AHS Franchising, AHS Oak Park and Anchor Court was misleading. The plaintiff seeks damages in excess of \$50,000, plus interest, attorneys' fees, costs and any other relief that is necessary or proper. We and AHS Franchising have moved to dismiss the complaint against us, contending that the dispute is a consumer matter solely between the plaintiff and AHS Oak Park arising from the performance of the contract between the two of them. As of the date of this Disclosure Document, no discovery has been undertaken.

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Concluded Actions

Cathay Bank v. Ace Hardware Corporation, et al. (Case No. KC069647, Superior Court of the State California, County of Los Angeles, Eastern District.) In February 2017, Cathay Bank (“Bank”) obtained several money judgments against Sentron International, Inc. (“Sentron”), a former Ace vendor, in the aggregate amount of \$10,642,452, and had a receiver, Robb Evans & Associates LLC (“Receiver”) appointed to liquidate Sentron’s assets. In May 2017, the Bank obtained a money judgment against Smith Barnett LLC (“Smith Barnett”), also a former Ace vendor, in the amount of \$2,332,080, for successor liability, among other claims. In September 2017, the Bank and the Receiver filed a civil action against Ace and other defendants alleging that Ace made wrongful payments to Smith Barnett to purchase products belonging to Sentron in the amount of \$2,020,084, and possible additional wrongful payments totaling \$4,352,224, which may include the \$2,020,084. The eight-count third amended complaint alleged violations of various California commercial code sections, conversion, breach of fiduciary duty, constructive fraud, involuntary and constructive trust, and tort in essence, and seeks the return of Sentron’s proceeds, unspecified monetary damages, punitive damages, the imposition of a constructive trust, disgorgement and attorneys’ fees. The breach of fiduciary duty count was dismissed in December 2020. On March 15, 2021, Ace filed an Amended Cross-Complaint against the Bank alleging that in connection with its loans to Sentron the Bank violated California’s Unfair Competition Law by: (i) aiding and abetting Sentron’s fraudulent business practices; and (ii) violating its internal commercial lending policies and federal banking guidelines and regulations. On May 13, 2022, the parties settled this matter in consideration for the payment of \$1.1 million to the plaintiffs, \$450,000 of which was paid by co-defendant JMI, Inc. and \$650,000 of which was paid by Ace Hardware. The plaintiffs’ complaint and Ace Hardware’s cross-complaint were dismissed on July 14, 2022.

Advanced Caregivers, LLC d/b/a Hialeah Ace Hardware and William Bloodworth v. Ace Hardware Corporation (Case No. 12-20082-CIV-Williams, U.S District Court, Southern District of Florida). In January 2012, this former member and its owner brought a civil action against Ace on behalf of themselves and a putative nationwide class alleging that Ace defrauded them in connection with their decision to become an Ace member and operate a Vision 21 store in Hialeah, Florida. The three-count complaint alleged violations of the Illinois Franchise Disclosure Act, fraudulent inducement and fraud, and sought class action certification and unspecified monetary damages and attorneys’ fees, which was amended on December 5, 2012 asserting the same causes and seeking the same relief. On January 31, 2013, Ace filed (i) a motion to transfer the lawsuit to the United States District Court for the Northern District of Illinois, and (ii) a motion to dismiss the amended complaint. On April 12, 2013, the Court granted Ace’s motion to transfer the case to Illinois. On June 25, 2014, Count I of the amended complaint alleging a violation of the Illinois Franchise Disclosure Act was dismissed with prejudice. Counts II and III, which assert claims for fraud and fraudulent inducement, were dismissed without prejudice. Plaintiffs’ filed a second amended complaint naming twelve different former Ace retailers and one current Ace retailer as plaintiffs. The second amended complaint contained substantially similar allegations as the first amended complaint and alleged fraud and fraudulent inducement. On October 25, 2014, plaintiffs filed a third amended complaint which named 53 plaintiffs. On November 4, 2015, plaintiffs filed a fourth amended complaint adding two additional plaintiffs that had previously filed

bankruptcies and were represented by trustees. On March 30, 2016, the Court issued its memorandum opinion and order essentially dismissing the individual plaintiffs based on a lack of standing to pursue claims on behalf of the legal entities that were the actual Ace members but allowing the plaintiffs to file a fifth (and final) amended complaint with respect to the corporate entities. The remaining plaintiffs (fifteen corporate entities and seven bankruptcy trustees) filed their fifth amended complaint on May 20, 2016, which contained essentially the same allegations as the prior complaint. On July 26, 2016, all of the plaintiffs settled for \$25,000 each and the case was dismissed with prejudice on July 27, 2017.

Ace Handyman Services, Inc. v. Ace Hardware Corporation et al., (Cause No. 2020-CI-03722, 468th Judicial District Bexar County, Texas). On February 25, 2020, Ace Handyman Services, Inc., a Texas corporation unrelated to Ace (“Ace Handyman Services”) filed a complaint and obtained a temporary restraining order against Ace Hardware Corporation, Ace Handyman Franchising, Inc., Ace Handyman Operating, Inc., and several Ace Handyman franchisees (collectively “Ace Defendants”) alleging that it had superior rights in the mark “ACE HANDYMAN SERVICES” in 8 counties in the San Antonio, Texas region in connection with a handyman services business. The plaintiff alleged common law trademark infringement and common law unfair competition and was seeking to prevent the Ace Defendants from using the name “ACE HANDYMAN SERVICES” in eight counties in the State of Texas. The plaintiff was granted a temporary restraining order and sought a permanent injunction, unspecified actual and exemplary damages, prejudgment and post-judgment interest, attorneys’ fees, and costs. On April 16, 2020, the parties settled this matter for \$150,000 allowing the immediate use of the ACE HANDYMAN SERVICES mark by Ace and the discontinuance of Ace and Ace Handyman Services by the Plaintiff.

Collection Cases Filed Against Former Members/Guarantors
For Unpaid Merchandise, Services, Loans or Other Benefits:

<u>Name of Case</u>	<u>Court</u>	<u>Docket Number</u>	<u>Date Filed</u>
<u>Ace Hardware Corporation v. Pickerel Development Corp.</u>	<u>Hamilton County, OH</u>	<u>A 2503438</u>	<u>07/14/2025</u>

Other than the cases described above, no litigation is required to be disclosed in this Item.

ITEM 4
BANKRUPTCY

No bankruptcy information is required to be disclosed in this Item.

ITEM 5
INITIAL FEES

Affiliation Fee

The affiliation fee for each new Ace location is five thousand dollars (\$5,000). The affiliation fee will be billed on your first Ace store statement, which will be issued the month after your membership is approved and your store number is activated in our system. This affiliation fee is non-refundable. The affiliation fee is uniform for all members in the United States unless you qualify for a waiver.

We will waive the \$5,000 affiliation fee if 1) you own a retail hardware store that is affiliated with another hardware wholesaler and convert it to an Ace Hardware store; 2) you are purchasing a retail hardware store that is affiliated with another hardware wholesaler and convert it to an Ace Hardware store; or 3) there is a change of ownership among family members of an existing Ace Hardware store.

We will also waive the \$5,000 affiliation fee for any new Ace Hardware store if you are a veteran or an active duty serviceperson and qualify for the Veterans' Incentive Program. The Veterans' Incentive Program is available to all individuals who either have received an honorable discharge from one of the U.S. Armed Forces (i.e., Army, Air Force, Coast Guard, Marine Corps or Navy) or are currently serving in one of the U.S. Armed Forces and are eligible to receive an honorable discharge. Any veteran choosing to take advantage of The Veteran's Incentive Program will be required to submit their honorable discharge papers (DD 214) at the time they submit their application. If you are a legal entity and not an individual, an individual meeting these eligibility requirements must own at least 50% of the entity. We reserve the right to extend, change or discontinue the Veterans' Incentive Program at any time.

If you are not already a member of our cooperative (or a store in a group owned or controlled by you is not already a member), you must submit three different types of signed agreements. One of these is an Ace Hardware Membership Agreement (Nonbranded). Another is the Ace Brand Agreement. The third one is the Subscription for Capital Stock Agreement, under which you subscribe for shares of our capital stock having a total par value of \$5,000. Copies of these agreements are attached to this disclosure document as Exhibits A, B and C, respectively.

A separate application, Membership Agreement (Nonbranded) (Exhibit A), Ace Brand Agreement (Exhibit B) and Subscription for Capital Stock Agreement (Exhibit C), must be submitted for each location where you desire to operate an Ace store.

Stock Subscription Fee

If we approve your membership, you will be immediately billed the \$5,000 stock subscription fee on your Ace store statement. The proceeds from these sales of shares of our stock are used for general working capital purposes. Stock subscription requirements for shares of our capital stock are summarized in the two tables below:

THE FIRST ACE STORE THAT YOU OWN OR CONTROL

DESCRIPTION OF STOCK	SHARES	TOTAL PRICE	METHOD OF PAYMENT
Class "A" Voting Stock	1	\$1,000	Lump sum due upon our approval of your membership
Class "C" Stock	40	\$4,000	Lump sum due upon our approval of your membership
TOTAL COST OF STOCK		\$5,000	

THE SECOND AND EACH ADDITIONAL ACE STORE THAT YOU OWN OR CONTROL

DESCRIPTION OF STOCK	SHARES	TOTAL PRICE	METHOD OF PAYMENT
Class "A" Voting Stock	0	\$ 0	Not Applicable
Class "C" Stock	50	\$5,000	Lump sum due upon our approval of your membership

DESCRIPTION OF STOCK	SHARES	TOTAL PRICE	METHOD OF PAYMENT
TOTAL COST OF STOCK		\$5,000	

All shares of our capital stock are restricted and may not be promised, mortgaged, sold, assigned, or transferred without the prior consent of our Board of Directors. The payment of dividends on our stock is prohibited by our Certificate of Incorporation.

If your store's membership in the cooperative is voluntarily or involuntarily terminated, all of your shares of our stock with respect to that store must be sold back to us unless those shares are transferred to someone else whom we agree to accept as a member. The price that we pay to you if we repurchase your shares of our stock is \$1,000 per share par value in the case of shares of Class "A" voting stock and the greater of \$100 per share par value or the price last established by our Board of Directors in the case of shares of Class "C" non-voting stock.

Other Initial Payments To Us

The decision rests with you to purchase some or all of your store equipment, merchandise, and services from us. If you decide to purchase store equipment, merchandise or services from us, you pay Ace, and we pay the vendor. If you are a new start up business or an existing Ace store opening your first branch store, you are required to pay us in advance for equipment, before we release your orders to vendors that bill through Ace. See Item 7 for the ranges for initial investment.

Certain monthly fees, listed in Item 6 “Other Fees”, such as Core Retail Services (\$315.25/month for parent stores and \$131.50/month for each branch store) will be billed to your Ace store statement after your store’s account is activated and may be payable prior to the opening of your store.

If you are participating in one of our incentive plans, you may be required to purchase store planning services for \$7,000 from us and the project labor. The cost of labor varies by project and is performed by an unaffiliated third party. This amount is non-refundable and paid in a lump sum (see Exhibit L).

Inventory: The cost of opening inventory that may be purchased from us is estimated to be between \$210,000 and \$1,000,000 for a start-up business. The cost of opening/replacement inventory for a conversion is estimated to be between \$0 and \$680,000. If you participate in one of our new store incentive programs, these costs are payable in installments (see Item 10), otherwise they are payable in a lump sum.

Interior Décor & Consolidated fixtures: The cost of interior décor and consolidated fixtures purchased from us is estimated to be between \$72,000 and \$96,000 for a start-up business and a between \$40, 000 and \$100,000 for a conversion store. You may purchase additional fixtures from vendors that will bill through the Ace system (See Item 7).

Exterior Signage: The cost of exterior signage is estimated to be between \$10,000 and \$30,000 for both a start-up business and a conversion store. If you decide to establish an Ace Rental Place equipment rental center in your Ace store and you wish to purchase signage for it, Ace will sell you the signage. These expenditures are non-refundable and paid in a lump sum.

Insurance: If you decide to purchase insurance from our subsidiary, Ace Insurance Agency, Inc., we estimate the cost to be between ~~\$210,050~~ and ~~\$3040,000~~. You will pay these costs in installments with a deposit equal to two months and then 10 additional payments. These expenditures are non-refundable.

Training: If you are a new member opening your first Ace store, you will also purchase New Retailer Training for ~~\$3845,000~~. This amount is non-refundable and paid to us in a lump sum.

Brand Assessment: If your store is activated in the first three quarters of the calendar year, the initial Annual Brand Assessment of \$6,000 will be billed to your Ace store statement 60 days after your store’s account is activated and may be payable prior to the opening of your store. This amount is non-refundable and paid to us in a lump sum. If your store opens in the fourth quarter, you will be billed \$12,000 in February of the year following activation. This fee is non-refundable, billable in installments and may be payable prior to the opening of your store. See Item 6 “Other Fees” for additional information on the Annual Brand Assessment.

Local Lift Max Assessment: If a new Ace store or an existing non-Ace Hardware store is converted to an Ace Hardware store and is open and active on acehardware.com, in the first three (3) calendar year quarters, the store will be placed in the \$6,500 tier and pay a prorated annual assessment of until the end of the calendar year. The assessment will be billed to each Ace billing statement in increments of \$250. For subsequent years, the store’s Local Lift Max Assessment tier will be based on the store’s consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in

internet search results. If a new store opens in Q4, the store will pay zero dollars for the remainder of the calendar year and will be placed in a Local Lift Max Assessment tier the following year based on the store's consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in internet search results. If an existing Ace store undergoes a change of ownership, the new owner will resume the monthly equal installments already established for the store. For existing stores, the minimum assessment is ~~\$5,060~~\$4,500 and the maximum assessment is \$48,100. See Item 6 "Other Fees" for additional information on the Local Lift Max Assessment.

ITEM 6 **OTHER FEES**

All programs and fees are subject to change upon notice.

Type of Fee (1)	Amount	Due Date	Remarks
Late Payment	.77% of the past due bi-weekly billing statement balance.	10 days after billing	Payable on all overdue amounts. See further explanation in Note (2) below.
Low Volume Service Charge	\$100.00 per bi-weekly billing period if annual volume purchased is less than \$200,000.- <u>Effective January 1, 2027, the bi-weekly fee will increase to \$200.00 if annual volume purchased is less than \$300,000.-</u>	10 days after billing	Payable if you fail to make the \$200,000 minimum annual purchases. See further explanation in Note (3) below.
Freight Charge	The freight rate is billed as a fixed percentage of your warehouse purchases, adjusted annually.	10 days after billing	Changes to freight percentages will be calculated and communicated as needed.
Fuel Surcharge	A 0.25% fuel charge applies to all deliveries. The surcharge is adjusted (i.e., increased or decreased) weekly, 0.25% for every five-cent change (increase or decrease) in US, National Average price for diesel fuel.	10 days after billing	The fuel surcharge percentage is applied to the net freight charge.
Core Retail Services	~~\$315~~ <u>\$323</u> .25 per month for all parent stores and ~~\$131.50~~ <u>\$134.75</u> per month for each branch store. There will be a 2.5% increase in the Core Retail Services Fee each year.	10 days after billing	See further explanation in Note (4) below.
Restocking Fees	Varies. Warehouse restocking fees due to your ordering error are based on percentage of your claims to your purchases as described in note (5) below.	10 days after billing	Retailer error is tracked as a percent of sales and calculated based on a rolling 12 months.

Type of Fee (1)	Amount	Due Date	Remarks
Regulatory	Varies by state and product (i.e., paint recycling fee).	10 days after billing	Ace may be required by state law to collect and remit regulatory fees on your behalf based on your product purchases from Ace.
Business Insurance	Will vary depending upon coverage purchased. Estimated annual cost of required coverage: ~~\$10,000 - \$40,000~~ \$2,500 — \$30,000.	11- month installment plan with 2 months' premium paid in month 1 and balance equally billed monthly over the next 10 months.	Business insurance is required and may be purchased from our affiliate Ace Insurance Agency, Inc., or from unaffiliated third parties. See further explanation in Note (6) below.
Annual Brand Assessment	Store's first calendar year: \$6,000 flat fee per store. Subsequent years: 2% of prior year purchases subject to minimum and maximum assessments described in Note (7) below.	10 days after billing	See further explanation in Note (7) below.
Local Lift Max Assessment	Varies	10 days after billing	See further explanation in Note (8) below.
Computer Hardware and Software for Point of Sale System (POS) Computer Hardware and Software Maintenance	\$35,000 - \$75,000. You will also incur charges for ongoing computer hardware and software maintenance services. Costs for these services will vary depending on the services selected by you but are estimated to be ~~\$700-850~~ per month. If you use a point of sale system from Epicor Software Corporation, you will also pay an additional \$7.50 per payment device, per month, for transactional security (i.e. point to point encryption). If you use a different point of sale vendor, the fee for point to point encryption will vary.	Varies depending upon the vendor you contract with.	See further explanation in Note (9) below. If you purchase your point of sale system and maintenance from Epicor Software Corporation you will pay us, and we will pay Epicor.

Type of Fee (1)	Amount	Due Date	Remarks
Store Planning Services	~~Minimum~~ \$7,000 flat fee for Full Services Package. <u>The fee includes three (3) major revisions. Any additional revisions may result in additional charges of \$750 per revision.</u> <u>If you are remodeling a Cornerstone store model to convert to an Elevate store model the fee is \$4250.</u> Additional fees will vary <u>and apply</u> depending on project scope	<u>Billed upon the commencement of any services – triggered by either the Outside Survey company measuring the site or the Kick-Off call with Store Planner, should the store not require a survey Completion of project or 180 days from start of fixture plan</u> (26 equal installments for existing retailers upon request)	Store planning services are mandatory under certain new store incentive plans and are provided by us. See Item 10. See Exhibit L for Store Planning Agreement <u>and further explanation in Note (10).</u>
Ace Bankcard Program	\$35.00 annual fee per store. A monthly non-qualified fee will be assessed to your statement based on card type and volume.	10 days after billing	This program is optional. See Exhibit G for Ace Bankcard Program Retailer Agreement.
Customer Check Verification Service (Telecheck)	1% of face value of your customer's check.	10 days after billing (if billed through Ace)	This service is optional. This service is available from Ace or from third parties (e.g., VISA, MasterCard, etc.). If you obtain this service from us, you will pay us, and we will pay Telecheck.
Ace Rewards® Program	\$850 initial fee; \$75 per month, per store thereafter. Additional fees for direct mail per piece (\$0. ~~43-46~~ - \$0. ~~5053~~) apply. Each participating store is required to participate in all mandatory promotions under the program.	10 days after billing	Provided your technology is capable, see Exhibit H for the Ace Rewards Program Retailer Agreement and Exhibit J for the Data Collection Program Agreement.

Type of Fee (1)	Amount	Due Date	Remarks
Ace Gift Card Program	~~\$41--\$67.50~~ <u>19.11</u> fee for display and ~~\$30 for sign kit plus~~ \$0.35 per blank (inactivated) card stock. For stores using Epicor POS systems, there will be a \$175 set up fee. If you have another POS provider, there may or may not be additional fees. Cost will also vary depending upon type of card, displays and accessories purchased. There is a 10% marketing fee per transaction for redemption on Gift Card Mall gift cards.	10 days after billing	See Exhibit I for the Ace Retailer Acceptance Agreement.
Regional Advertising	Will vary depending on regional advertising programs.	10 days after billing	Participation is optional and program is market-specific. See Item 11.
Local Lift Program (~~101~~)	Varies	10 days after billing	Participation is optional.
Other Marketing Services	Varies based on the services utilized.	10 days after billing	These services are optional. Services available to retailers include: local print advertising, ordering print supplies and managing social media. Payment terms for direct billing vary by vendor.
Group Preprint Program	Price varies by page count and group participation. There is a minimum charge of \$25 on all orders. For example, group pricing for an eight tab is \$62.80 per thousand copies	10 days after billing	This program is optional. See Item 11. This is our advertising preprint program.
Digital Circular Program (~~124~~)	\$65 per month per store \$425 per month per store for advertising the digital circular.	10 days after billing	This program is optional. Minimum annual requirement of twelve advertisements to participate.
Monthly Sign Kit Program	\$210 per month for full kit; \$105 for mini-kit.	10 days after billing	This program is a recommended component of our overall Marketing and Advertising Plan. The sign kit includes all point-of-purchase signage supporting Ace's consumer marketing plan.

Type of Fee (1)	Amount	Due Date	Remarks
Helpful Experience Program (Mystery Shop, Customer Engagement, Employee Engagement)	For each in-store Buy Online Pick Up In Store and Curbside mystery shop the fee is \$48. For each phone mystery shop the fee is \$17. Employee Engagement and Customer Experience Surveys are sold as a bundle for \$30 per month.	10 days after billing	This program is optional. The a la carte fee is assessed each month after the mystery shop service is completed. The bundled fee is assessed each month after customer surveys are returned. You will pay us, and we will pay the applicable service provider.
Visual Merchandising Services	Price varies depending on project scope.	Project is billed upon completion. Standard due date is 10 days after billing (payment terms may vary subject to incentive program)	Services are provided by an unaffiliated third party. Under certain new store incentive plans you are required to use our third-party labor vendor. See Item 10. You will pay us, and we will pay the third party. See Exhibit K for the Ace Retailer Store Set-up Services Agreement.
Ace Rental Place	Will vary depending upon the rental equipment offered, fixtures needed, maintenance/repair shop needs, and any optional exterior signs selected. Cost of implementation ranges between \$55,000 and \$130,000.	10 days after billing	This program is optional.
Retail Loss Prevention	Will vary depending upon equipment or services utilized. Estimated cost range per service: \$500 - \$6,000. Cost estimates do not include expenses for meeting rooms, travel, lodging, meals or tax where applicable.	As incurred or as agreed	These services and products are optional. See Exhibit Q. See further explanation in Note (1314) below.
Training Programs (Pre-Opening and Continuing)	The cost will vary depending upon the type of training, duration, and location of sessions. Price does not include expenses for meeting rooms, travel, lodging, meals, or tax where applicable.	Upon receipt of bill	See Item 11 for a list of Retail Training offerings and prices.
<u>Third Party Marketplace and/or Delivery Services</u>	<u>Varies</u>	<u>10 days after billing</u>	<u>Services are optional. See further explanation in Note (14) below.</u>
SAVINGSsource®	Will vary depending on services utilized.	10 days after billing	Services are optional. See further explanation in Note (152) below.

Type of Fee (1)	Amount	Due Date	Remarks
Mango Report	~~\$50-55~~ per month (single or main store) ~~\$45-55~~ per month each additional store	10 days after billing	Services are optional.
Business to Business	Will vary depending upon implementation method, marketing material and signage purchased to promote business to business.	10 days after billing	This program is optional
National Accounts Program	Varies by Account	Varies by Account	Participation is optional (1 ~~63~~)
Ace Handyman Services Rebate Program	Varies. Member funds a 10% rebate on items ~~\$49.99 or less~~ purchased by Ace Handyman Services franchise owners	Monthly	See Footnote (1 ~~74~~)
Liquidated Damages	\$10,000 per month	As incurred	Payable on the first day of each month during which, for a period of one or more days, you fail to remove all Ace identification, signs, decals, displays or other materials bearing the Ace trademarks from your store after the termination of your membership. Such payments will continue until the first day of the month following the month in which all such Ace identification has been permanently removed from your store.
Costs and Attorney's Fees	Will vary under circumstances.	As incurred	Payable upon your failure to comply with the Membership Agreement, Brand Agreement and/or certain other agreements you enter into with us.
Indemnification	Will vary under circumstances.	As incurred	You may have to reimburse us if we are held liable for claims arising from your store's operations.

Notes:

- (1) Except as to fees designated as optional or voluntary, all fees are imposed by and, unless otherwise noted, payable to us. All fees are nonrefundable. Except as described in this disclosure document, these fees are currently uniform as to all franchisees who receive this offer. Fees that we impose are subject to change upon notice to you.
- (2) Late payment fees apply on a national basis at the rate stated (i.e., .77%), except in Texas and Georgia, where the applicable bi-weekly percentage rates are .384% and .692%, respectively. Service charges are assessed on all past due balances according to the following guidelines: i) electronic payments must be initiated by 2 p.m. CST on Tuesday following the due date to avoid a past due service charge;

and ii) manual checks must be posted in the bank lockbox by the bank cut off time on Wednesday following the due date to avoid a past due service charge. Past due balances as of the end of day Wednesday will be assessed the past due service charge at the rate of .77% (with the same exceptions of .384% and .692% in Texas and Georgia, respectively). Certain charges are exempt from past due service charges where mandated by the state.

- (3) You must pay a low volume service charge if your purchases from us during a calendar year are less than our minimum purchase levels. The charge currently applies on a bi-weekly basis if your annual purchases from us are less than \$200,000. If your purchases are less than \$200,000 in any given year, a \$100 low volume service charge is billed to each of your bi-weekly billing statements from the following February to January. New stores must be active for a full calendar year before this charge is applicable. The minimum purchase threshold, as well as the amount and manner of calculating the low volume service charge, can be changed by our Board of Directors. Failure to meet our minimum purchase levels constitutes cause for termination of your Membership Agreement. Effective January 1, 2027, the minimum purchase level will increase from \$200,000 to \$300,000 and the low volume service charge will increase from \$100 to \$200.
- (4) Core Retail Services simplifies the billing process by bundling several important programs or services into one monthly charge, which include:
- ACENET: Our primary communications portal. ACENET provides a set of back office and catalog applications such as product search, ordering, defective and returned goods processing, training, Ace statement process, and numerous other applications.
 - Safety Data Sheets (SDS): Communicates the hazards of hazardous chemical products. Access is available 24/7 with unlimited single requests included.
 - Training Core Charge: This core fee helps to fund the Ace LearningPlace and the creation of educational content, certain no-additional-charge strategic training, and courses in Ace Management Academy.
 - NRHA Membership: Because Ace is a member of the North American Retail Hardware Association (“NRHA”), Ace retailers have access to online training and resources. From this site, retailers can access member newsletters, project brochures, NRHA studies and a variety of associate training tools including the Basic and Advanced Courses in Hardware Retailing
 - Retail Pricing: An assortment of pricing-related services designed to improve gross margin dollars and enhance price image. These include pricing services such as Tailored Pricing and Tailored Hotsheets, and the ongoing pricing research.
 - Store Systems: This core fee helps to fund the development and maintenance of technology and innovation to improve store operations, which includes, for example, the Ace Retailer Mobile App and Retail Analytics Dashboard.
 - E-Commerce: This core fee helps to fund the development, maintenance, and support of Ace’s e-commerce platform which includes, for example, www.acehardware.com, the Ace consumer mobile app, and Product Sync, an application to allow for the selling of non-Ace SKUs on acehardware.com.

There will be a 2.5% increase in the Core Services Fee each year.

- (5) Restocking fees due to retailer ordering error are as follows:

Percentage of claims to purchases	Restocking Fee
Less than .75%	0%
.75 to 1.49%	10% (covers handling)
1.5 to 2.0%	20% (covers handling + 10%)
Greater than 2%	30% (covers handling + 20%)

- (6) We must be named as a loss payee party on your store's contents-insurance coverage. Your store must also have automotive and general liability insurance, each with no less than a \$1 million combined single limit, naming us as an additional insured. Your store's general liability insurance must also have a limit of no less than \$2 million in the aggregate. Your store must also carry statutory workers' compensation insurance and furnish evidence of insurance that is acceptable to us. Your store must also have umbrella liability coverage of no less than \$1 million. It is strongly recommended that you also maintain Employers Practice Liability (EPLI) coverage and Cyber Liability coverage. Your store's insurance must be written with a carrier with an AM Best Key Rating of at least an A- and must provide us with at least 10 days' notice of cancellation. You must provide evidence of such insurance to Ace's Corporate Risk Management Department.

- (7) The amount of the initial brand assessment for a new store activated in ~~2025-2026~~ is a flat fee of \$6,000. If the new store is activated by Ace in the first three (3) calendar year quarters, the flat fee brand assessment will be billed on the store's bi-weekly statement issued on or after the date that is sixty (60) days following the date of the new store's activation. The store's annual brand assessment in subsequent years will be calculated based upon 2% of purchases made during the prior year, subject to the minimum and maximum assessments set forth below, which will be billed annually in twenty-six (26) equal installments on the store's bi-weekly statement from February to January.

If a new store is activated in the fourth (4th) calendar quarter, the billing of the \$6,000 flat fee brand assessment will be deferred until the following year. In addition, a brand assessment charge of \$6,000 for the calendar year following activation will be aggregated with the flat fee brand assessment for a total assessment of \$12,000, which will be billed in twenty-six (26) equal installments on its bi-weekly statement starting in February of the year following activation. Thereafter, the annual brand assessment will be calculated based upon 2% of purchases made during the prior year, subject to a minimum and maximum assessment which will be billed annually in twenty-six (26) equal installments on the store's bi-weekly statement from February to January.

The annual minimum assessment is \$6,270 and the maximum assessment is \$13,600. The annual brand assessment, including, without limitation, the minimum and maximum assessment, is subject to change by our Board of Directors.

- (8) ~~In 2025, there are thirty-two different~~ Each store is assigned a Local Lift Max Assessment tiers. A store's tier is based on consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in internet search results. If a new Ace store or an existing non-Ace Hardware store is converted to an Ace Hardware store and is open and active on acehardware.com, in the first three (3) calendar year quarters, the store will be placed in the \$6,500

tier and pay a prorated annual assessment. The assessment will be billed to each Ace billing statement in increments of \$250 until the end of the calendar year. If you participate in a regional advertising group and the Matching Funds Program (as described in Item 11, Exhibit P), you are eligible to receive a credit on your Ace billing statement. For subsequent years, the store's Local Lift Max Assessment tier will be based on the store's consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in internet search results. If a new store opens in Q4, the store will pay zero dollars for the remainder of the calendar year and will be placed in a Local Lift Max Assessment tier the following year based on the store's consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in internet search results. If an existing Ace store, undergoes a change of ownership, the new owner will resume the monthly equal installments already established for the store. For existing stores, the minimum assessment is ~~\$5,060~~\$4,500 and the maximum assessment is \$48,100.

Any changes to your store's Local Lift Max Assessment will be communicated ~~in~~by October for the following year. The annual investment will be billed annually in twenty-six (26) equal installments on the store's bi-weekly statement from January to December.

(9) If you are opening a new store that is not a branch store or a conversion, and you do not also own an existing separate business that uses a point-of-sale computer system, we require that you purchase or lease or finance your point-of-sale computer system from one of Ace's designated vendors.

(10) If your store does not meet the Site Readiness Conditions (as defined in agreement) and no written notice has been communicated at least 35 days prior to scheduled project start date, the Retailer may be charged liquidated damages in the amount of \$5,000 per calendar day of delay, commencing on the first day following the missed project start date and continuing until all Site Readiness Conditions have been met. This amount represents a reasonable estimate of the costs and losses anticipated due to idle resources, rescheduling and remobilization costs and other project inefficiencies. The parties further acknowledge that due to scheduling constraints, a missed site readiness date may require rescheduling to the next available window, which could result in the project being pushed out by several weeks or months.

If Retailer selects Professional Retail Services, Retailer shall be billed separately for those services in 26 equal payments following the initial Kick-Off call with the District Manager, Project Manager, Professional Retail Services Consultant and Retailer. These services are independent of Store Planning Services. See Note 13 below.

(9)(11) Local Lift is an optional program, above and beyond the Local Lift Max Assessment, that allows you to add your own local marketing budget and enroll in Google® Local paid search campaigns. Pricing will vary by market and there is an initial three-month commitment and a minimum monthly budget of \$250. In addition to your advertising spend, there is a one-time set up fee of \$59. There are flat rate support fees based on the number of stores you have in the campaign and a management fee based on how many overall locations are participating in the optional Ace Local Lift program.

(10)(12) Digital Circular Program contains an optional component that allows stores to customize the base National Advertisement for additional fees. There is a one-time setup fee of \$500 for microsite; \$50 per Ad setup, \$4 per item changed, and \$95 per hour for design fees. If you own more than one Ace store, customization costs can be shared across all stores in your group.

(13) Retail Loss Prevention is a part of the Property/Loss Prevention Department. Participation in the programs or services or purchase of products offered is optional, most of which are offered by unaffiliated third-party vendors. Prices will vary depending upon the equipment desired or level of service requested. In-store consulting, auditing, training and investigations are available for fees beginning at \$500 plus at cost expenses, with fees increasing for additional services, if any, that you

request. All in-store investigations are provided by unaffiliated third-party vendors and are billed directly to you by the vendor. General consulting, auditing, training and services through the Professional Retailer Services program will be billed by us directly to your store's statement. (See Exhibit Q)

~~(11)~~(14) If your store participates in one of our third-party marketplace programs, the third-party shopping and delivery fee will be commission based. If your store utilizes a third-party delivery service in connection with acehardware.com purchases, fees will vary based on the selected third-party delivery service, mileage and product weight. All fees will be billed by us directly to your store's statement.

~~(12)~~(15) SavingSource® is group discount/purchasing program. We negotiate discount programs with unaffiliated vendors to enable you to obtain discounts on purchase of goods and services, such as technology and communications products, office and retail store supplies, professional services, facility services, and construction and capital projects. You are not required to purchase or use any of the goods or services offered. You will contract directly with the vendor for the goods and services you purchase. Most vendors will bill you directly; however, in some instances a vendor may bill you through us.

~~(13)~~(16) The National Account Program is a business to business ("B2B") program. This is a negotiated discount/pricing and rebate program for national account B2B customers that shop at a Member's store. The terms of the negotiated discount/pricing and rebate program offered to a B2B national account will vary by account. Members are automatically enrolled in the program but may opt out of the program in its entirety.

~~(14)~~(17) The Ace Handyman Services Rebate Program participation is available to Members that have not opted out of the National Account program. Participating Members fund a 10% rebate to Ace Handyman Services franchise owners on items ~~priced at \$49.99 or less~~ purchased at the participating store and corresponding acehardware.com webpage. Rebates will be processed monthly in arrears and Ace will debit your store statement the appropriate rebate amount on a monthly basis. ~~Rebates on items priced above \$50.00 are funded by Ace.~~

ITEM 7 ESTIMATED INITIAL INVESTMENT

Our estimates of the ranges of initial investments in Ace stores are shown in the Tables below, do not include the purchase and development of real estate. We recommend that you review these figures with your business advisor and in light of your own investigation of the business before making any decisions. Ace stores vary widely in size, product mix and location. As illustrations, a low/high range of estimates is set forth below stores having between 3,000 - 12,000 square feet. None of the fees listed in this Item are refundable, unless otherwise provided.

Table 1

YOUR ESTIMATED INITIAL INVESTMENT
Start-Up Business - Leased Premises

TYPE OF EXPENDITURE (1)	AMOUNT	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS TO BE MADE
INITIAL FRANCHISE FEE – Affiliation Fee (2) Capital Stock Subscription	\$5,000 \$5,000	Lump sum Lump sum	After approval of membership After approval of membership	Us Us
ADVERTISING (3)(4) Initial Brand Assessment	\$6,000 - \$12,000	Lump sum or installments	(See Note 3)	Us
Local Lift Max Assessment	\$6,500 - \$48,100	Installments	(See Note 4)	Us
EXTERIOR SIGNAGE	\$10,000 - \$30,000	1) Lump sum 2) Lump sum	In advance or as otherwise required by your supplier	Us or Your supplier if billed outside the Ace system (5)
LEASEHOLD IMPROVEMENTS(6) Store Planning, Interior Décor Consolidated fixtures, Furniture and Other Fixtures	\$102,750 – \$200,850	Lump sum	In advance or as otherwise required by your supplier	Us or Your suppliers if billed outside the Ace system (5)
STORE SET UP LABOR (7)	\$16 per sq. ft \$48,000 - \$160,000	Lump sum	In advance or as otherwise required by your supplier	Us or Your supplier if billed outside the Ace system (5)
EQUIPMENT (8)	\$91,100 - \$138,100	Lump sum or as required by supplier	In advance or as otherwise required by your supplier	Us or your supplier if billed outside the Ace system (5)
RENT (9) First 3 months' rent and security deposit	\$21,000 - \$107,000	Per Lease	Per Lease	To lessor
PREPAID EXPENSES - Dues, Permits, Subscriptions, utilities (deposits may be refundable) and other prepaid expenses	\$3,000 - \$15,000	As required	As required	To third parties

TYPE OF EXPENDITURE (1)	AMOUNT	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS TO BE MADE
OPENING INVENTORY (10)	\$210,000 - \$1,000,000	(1) 6 months deferred dating followed by a credit up to specified dollar amounts of Ace recommended Discovery assortment products in your store's Opening Stock Order (OSO), if you participate in one of our new store incentive programs (see Item 10); and/or (2) lump sum for all other purchases.	(1) 6 months after you place your OSO for purchases made under one of our new-store incentive programs (see Item 10); (2) in advance for all other purchases.	Us or your suppliers if billed outside the Ace system (5)
INITIAL SUPPLIES	\$3,000 - \$7,500	As required	Upon billing	Us or your suppliers
INSURANCE (11)	~~\$2,500~~ ~~\$30,000~~ ~~\$10,000 - \$40,000~~	2 months deposit plus 10 payments if Ace program	Upon effective date	Ace Insurance or your choice of agency
NEW INVESTOR RETAIL TRAINING (12)	\$0 - ~~\$3845,000~~	Lump sum	Before opening	Us
ADDITIONAL FUNDS - Working capital for the first 90 days (13)	~~\$90,000~~ ~~578 - \$205,000~~	As needed	As needed	Us and third parties
TOTAL OF ESTIMATED INITIAL INVESTMENT (13)	~~\$603,850~~ ~~611,928 - \$2,001,550~~ ~~2,018,550~~			

Notes:

- (1) The amounts provided in the table above reflect estimated costs you will incur to develop a new Ace store (See Table 2 below and its accompanying notes in this Item 7 for the estimated initial investment to convert an existing hardware store to an Ace store.) In preparing this estimate, we have assumed that you will use our vendors for supplies, fixtures, and equipment and bill through the Ace system; and you will participate in one of the new store incentive programs that we offer to finance certain items comprising the initial investment, the terms of which are detailed in Item 10. Except for the security deposit under your lease, which is typically refundable if you comply with the lease terms, and except as provided in Notes 2 and 10, all fees and payments are non-refundable. These ranges do not include atypical upgrades to equipment or store design. The costs for rent, furniture, fixtures, interior décor, equipment, leasehold improvements and inventory and supplies will vary based on your Ace store's square footage, condition of the property, location (including geographic location and the store format (freestanding, strip mall, etc.), market conditions, financing costs, and other physical characteristics of the Ace store's location.
- (2) We describe the affiliation fee in Item 5. If we approve your membership application, this affiliation fee is non-refundable.
- (3) The initial brand assessment for new stores is billed when a new store is activated. New stores opened in the first three quarters are billed \$6,000 payable in a lump sum. New stores opened in the fourth quarter are billed \$12,000 payable in installments. See Item 6, of this disclosure document for additional information on the Annual Brand Assessment. You may, however, elect to spend additional amounts (i.e., in excess of the initial brand assessment) on the grand opening of your Ace store.
- (4) The Local Lift Max assessment for new stores is billed when a store opens. ~~There are thirty-two different Local Lift Max Assessment tiers.~~ A store's tier is based on consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in internet search results. If a new Ace store or an existing non-Ace Hardware store is converted to an Ace Hardware store and is open and

active on acehardware.com, in the first three (3) calendar year quarters, the store will be placed in the \$6,500 tier and pay a prorated annual assessment until the end of the calendar year. The assessment will be billed to the Ace billing statement in increments of \$250. For subsequent years, the store's Local Lift Max Assessment tier will be based on the store's consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in internet search results. If a new store opens in Q4, the store will pay zero dollars for the remainder of the calendar year and will be placed in a Local Lift Max Assessment tier the following year based on the store's consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in internet search results. If an existing Ace store, undergoes a change of ownership, the new owner will resume the monthly equal installments already established for the store. For existing stores, the minimum assessment is ~~\$5,060~~\$4,500 and the maximum assessment is \$48,100. If you participate in a regional advertising group and the Matching Funds Program (as described in Item 11, Exhibit P), you are eligible to receive a credit on your Ace billing statement.

- (5) If you are a new Ace member, or an existing Ace member opening your first branch store, you are required to pay us in advance before we release your orders.
- (6) Some landlords may pay all or some of your tenant improvements as part of your lease negotiations. The amounts will vary depending on your Ace store's size, location (freestanding, strip mall, etc.), geographic location, and condition. You may also elect to spend additional amounts on your Ace store (i.e. upgrades to flooring, lighting, etc.) This estimate does not include construction of a new building.
- (7) The cost will vary and will be based on the size and scope of your store's project.
- (8) This estimate includes computer system with point-of-sale (Hardware/Software), telephone, in-store communications, security, and other equipment for a store ranging from 3,000 to 12,000 square feet. The amounts will vary depending primarily on your Ace store's size.
- (9) Rent amounts can vary depending upon the area in which the Ace store is located, its size, the condition of the premises, the landlord's contribution to your leasehold improvements and other factors. You probably will also have to pay the landlord a first and last months' rent deposit and possibly a lease security deposit when you sign the lease. You may choose to purchase, rather than rent, real estate on which a building suitable for the Ace store already is constructed or could be constructed. Real estate costs depend on location, size, visibility, economic conditions, accessibility and competitive market conditions. Because of the numerous variables that affect the value of a particular parcel of real estate, this initial investment table does not reflect the potential purchase cost of real estate or the costs of constructing a building suitable for the Ace store.
- (10) The above assumes Opening Inventory is purchased from Ace. See Items 8 and 10, respectively, of this disclosure document for details regarding product sourcing restrictions and our new-store incentive programs. You may also elect to purchase additional inventory direct from us or suppliers. The cost will vary based on your product choice and supplier.
- (11) Insurance purchased through Ace Insurance Agency, Inc., may be refundable on an earned basis if canceled after the effective date.
- (12) New Investor Retail Training is required if you are a new member opening your first Ace store. If you are already a member and are opening a branch store, New Investor Retail Training is not required. You will also be required to pay your own travel expenses, if any.
- (13) This estimate is for the initial working capital, or cash reserve, necessary to cover initial operating expenses of an Ace store for the first 90 days of operation. These expenses include inventory, payroll, and market expenses. These figures are estimates, and you may have additional expenses starting the business. Your costs will depend on factors such as your management skill, experience, and business acumen, the local market for your Ace store's products and services, prevailing local economic or climatic conditions which might exist at the time your store opens for business and the level of sales obtained during the first 90 days of operation. The working capital is estimated based on our experience opening new Ace stores and will vary based on the total project cost and such other factors as may be required by your lenders or recommended by your business advisors.

(14) The total estimated investment does not include purchase and development of real estate, finance charge, interest, or debt service obligation. The availability and terms of financing depend on many factors, including the availability of financing generally, your creditworthiness and collateral; the lending policies of financial institutions from which you request a loan or if you are an existing Ace retailer, your participation in one of our loan programs (See Item 10). You should review these figures carefully with a business advisor before deciding to acquire the franchise.

Table 2

YOUR ESTIMATED INITIAL INVESTMENT Conversion Store

TYPE OF EXPENDITURE (1)	AMOUNT	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS TO BE MADE
INITIAL FRANCHISE FEE - Capital Stock Subscription (2)	\$5,000	Lump sum	60 days after store activation	Us
ADVERTISING Initial Brand Assessment (3)	\$6,000 - \$12,000	Installments	(See Note 3)	Us
Local Lift Max Assessment (4)	\$6,500	Installments	(See Note 4)	
SIGNAGE Exterior Signage	\$10,000 - \$30,000	Lump sum	Upon billing or as required by your supplier (See Note 5)	Us or Your supplier
INTERIOR DÉCOR & FIXTURES (5) Decorating, Furniture and Fixtures	\$40,000 - \$100,000	Lump sum	Upon billing	Us
EQUIPMENT (6)	\$14,100 – \$120,000	Lump sum	Upon billing or as required by your supplier	Us or your supplier
STORE RESET LABOR (7)	\$45,000 - ~~\$200~~ 240,000	Lump sum	26 installments if under one of our loan or incentive programs (see Item 10); or upon billing.	Us
OPENING/REPLACEMENT INVENTORY (8)	\$0 - \$680,000	(1) 6 months deferred dating plus 26 equal installments followed by a credit up to specified dollar amounts of Ace recommended Discovery assortment products, if you participate in one of our new store incentive programs (see Item 10); and/or (2) lump sum for all other purchases.	(1) 6 months after you place your OSO for purchases made under one of our new-store incentive programs (see Item 10); (2) in advance for all other purchases.	Us or your supplier

TYPE OF EXPENDITURE (1)	AMOUNT	METHOD OF PAYMENT	WHEN DUE	TO WHOM PAYMENT IS TO BE MADE
RETAIL BRANDED SUPPLIES	\$3,000 - \$7,500	Lump sum	Upon billing or otherwise required by supplier	Us or your supplier
INSURANCE (9)	\$0 - ~~\$3040~~ ,000	2 months deposit plus 10 payments if Ace program	Upon effective date	Ace Insurance or your choice of agency
CONVERSION RETAIL TRAINING (9)	~~\$510,000~~ - ~~\$3845,000~~	Lump sum	Before opening	Us
TOTAL ESTIMATED INITIAL INVESTMENT (10)	~~\$134,600~~ <u>139,600</u> -- ~~\$1,229,000~~ <u>1,286,000</u>			

Notes:

- (1) The amounts provided in in the table above reflect estimated costs you will incur to convert an existing hardware business to an Ace store. In preparing this estimate, we have assumed that you will use our vendors for supplies, fixtures, and equipment and bill through the Ace system. All fees and payments are non-refundable. These ranges do not include atypical upgrades to equipment or store design. The costs for fixtures and equipment, inventory and supplies will vary based on your Ace store's square footage, condition of the property, location (including geographic location and the store format (freestanding, strip mall, etc.)), market conditions, financing costs, if any, and other physical characteristics of the Ace store's location.
- (2) We describe the capital stock requirements and affiliation fee in Item 5. If we approve your membership application, the affiliation fee is waived.
- (3) The initial brand assessment for new stores is billed when a new store is activated. New stores opened in the first three quarters are billed \$6,000 payable in a lump sum. New stores opened in the fourth quarter are billed \$12,000 payable in installments. See Item 6, footnote 6 of this disclosure document for additional information on the Annual Brand Assessment You may, however, elect to spend additional amounts (i.e., in excess of the initial brand assessment) on the grand opening of your Ace store.
- (4) The Local Lift Max Assessment for new stores is billed when a store opens. ~~In 2025, there are thirty-two different Local Lift Max Assessment tiers.~~ A store's tier is based on consumer internet search demand and the total dollar investment the store would be required to make to achieve a greater search presence in internet search results. If a new Ace store or an existing non-Ace Hardware store is converted to an Ace Hardware store and is open and active on acehardware.com, in the first three (3) calendar year quarters, the store will be placed in the \$6,500 tier and pay a prorated annual assessment until the end of the calendar year. \$250 will be billed to each Ace billing statement for the Local Lift Max Assessment. For subsequent years, the store's Local Lift Max Assessment tier will be determined by the store's consumer internet search demand and the total dollar investment that the store would be required to make to achieve a greater search presence in internet search results. If you participate in a regional advertising group and the Matching Funds Program (as described in Item 11, Exhibit P), you are eligible to receive a credit on your Ace billing statement. See Item 6, of this disclosure document for additional information on the Local Lift Max Assessment.
- (5) This estimate includes store planning, interior décor, fixtures (consolidated) and furniture for a store ranging from 3,000 to 12,000 square feet. The amounts will vary depending primarily on your Ace store's size, location (freestanding, strip mall, etc.), geographic location, and condition and how you may choose to relay, remodel, or remerchandise your store.

- (6) This estimate includes computer system with point-of-sale (Hardware/Software) upgrades (or a new system) and other equipment for a store ranging from 3,000 to 12,000 square feet. The amounts will vary depending primarily on your Ace store's size.
- (7) This estimate will vary based on the size and scope of your project.
- (8) The above assumes Opening Inventory is purchased through Ace. See items 8 and 10, respectively, of this disclosure document for details regarding product sourcing restrictions and our store incentive programs. You may also elect to purchase additional inventory from us or suppliers. The cost will vary based on your product selections and suppliers.
- (9) Insurance purchased through Ace Insurance Agency, Inc., may be refundable on an earned basis if canceled after the effective date.
- (10) Conversion Retail Training is required if you operate a hardware store and are converting your hardware store to Ace. New Investor Retail Training will be required if you are a new member opening your first Ace store and do not currently operate a hardware store.
- (11) The total estimated investment does not include purchase of an existing business, finance charge, interest, or debt service obligation. The availability and terms of financing depend on many factors, including the availability of financing generally, your creditworthiness and collateral; the lending policies of financial institutions from which you request a loan or if you are an existing Ace retailer, your participation in one of our loan programs (See Item 10).

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ITEM 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

Ace and its affiliates are not the only suppliers for goods and services. We do not currently approve or disapprove your outside non-Ace suppliers. Although, we maintain a list of Ace approved suppliers and service providers, there is no current obligation under the Membership Agreement (Nonbranded), the Ace Brand Agreement or otherwise for you to purchase or lease any specific goods, services, supplies, fixtures, equipment, inventory or real estate from any designated sources, except as follows, or as otherwise previously indicated in Items 5, 6 and 7 of this disclosure document.

The General Member Standards/ Ace Brand Standards/ Member Operational Requirements (part of Exhibit A and Exhibit B) require you to make the Company your primary source of supply by giving first and careful consideration to all merchandise lines and products offered for sale by the Company. When you sign the Membership Agreement (Nonbranded) and Ace Brand Agreement, you must adhere to our category management specifications, as required under Sections 6(a) and (b) of the Ace Brand Standards section of the General Member Standards/ Ace Brand Standards/ Member Operational Requirements, which include our minimum inventory specifications for basic hardware department merchandise. The General Member Standards/Ace Brand Standards/ Member Operational Requirements are subject to change. We are the only source for Ace private label merchandise.

Participation in the Ace Rewards (provided your technology allows) and Ace Gift Card programs require you to comply with certain program terms which we may designate from time to time. See Exhibit H and Exhibit I, respectively.

Participation in one of our incentive programs or loan programs require you to comply with certain program terms which we may designate from time to time. See Item 10 and Exhibit N.

You may make your purchases from us in one of three main ways. The first way is by ordering directly from our warehouse stock. You order at our established price, we ship the merchandise to you from our warehouse, and we add a variable handling charge of approximately 10%, unless your purchase is made under one of our special programs that we sometimes offer at a lower handling charge. We bill you for the cost of your warehouse merchandise, plus the handling charge, on your regular bi-weekly billing statement. We also charge you freight-related fees.

The second way you may purchase from us is by sending an Ace purchase order directly to a vendor. This type of order is called "drop ship" where the vendor makes the sale to us, but ships directly to you. We, in turn, pay the vendor for your drop ship orders and bill you on your regular bi-weekly billing statement for the cost of the merchandise (including freight where applicable) plus a fixed percentage handling charge based on your prior year drop ship purchase volume. The handling charge begins at 2.0 percent and declines to 0.5 percent for those retailers whose annual purchase volumes exceed \$815,000. If you purchase from one of our vendors that participates in our ACENET Direct program, there is no handling charge. If the vendor has provided you with extended payment terms, the dating is passed through to the bi-weekly billing statement.

The third way you may purchase from us is on the bulletin program. Under this program, we notify you of items available for bulletin order at a specific price, but we purchase them only after we receive our members' specific advance orders for these items. On bulletin orders, we generally add a handling charge of 6% (however it could be up to 10%) unless your purchase is made under one of our special programs that we sometimes offer at a lower handling charge. We also charge you freight-related fees.

You may also purchase outside our system by ordering independently on behalf of your business from any vendor you choose and by paying that vendor directly, rather than billing the order through us. We do not have or keep records of, or derive any revenues from, these types of purchases. No officers have any interest in any supplier described in this Item 8 except nominal interests in public companies.

Although our affiliates Emery Jensen Distribution, LLC, and Ace Insurance Agency, Inc. derive revenues from purchases that our members voluntarily make from them, there are no purchases or leases that you are required to make from them. Although you are required to carry mandatory levels of business insurance as discussed in Item 6 of this disclosure document, and we require you to provide us with evidence of this insurance from companies acceptable to us, there are no formal policies, procedures or specifications by which we grant or revoke approval to these or any other suppliers.

We require that all merchandise orders be submitted to us through an electronic ordering process. We also require that you operate a point-of-sale computer system in connection with the operation of your store. If you are opening a new store that is not a branch store or a conversion, and you do not also own an existing separate business that uses a point-of-sale computer system, we require that you purchase or lease or finance your point-of-sale computer system from our designated vendors. See Item 11 for detailed information on computer hardware and software.

Because we, as a consolidated group with our affiliates, operate as a retailer-owned cooperative in the United States, the only income we derive from our members is income necessary to offset (or partially offset) our cost of providing our programs and services to them. Also, because we operate as a cooperative, all or substantially all of our net income from the sale of merchandise to our U.S. members is distributed back to them annually in the form of patronage distributions. These patronage distributions represent all or substantially all of the excess of our sales receipts from members over the aggregate of our costs of merchandise, our expenses and such reserves as are reasonably determined to be appropriate by the Board of Directors.

This distribution is made in accordance with our Patronage Distribution Plan (Exhibit E), Article VIII of our By-laws (Exhibit D), and Subchapter T of the U.S. Internal Revenue Code.

Under our current Patronage Distribution Plan (Exhibit E), forty percent (40%) of your patronage distributions are distributed in cash and the remaining sixty percent (60%) is distributed in a combination of shares of Class “C” non-voting stock and non-negotiable patronage refund certificates. The respective percentages of patronage refund certificates and stock for this sixty percent (60%) portion of your patronage distribution is determined based on whether or not you have already satisfied the stock requirement, as set forth in the Patronage Distribution Plan.

In addition, according to Article VIII of our By-Laws (Exhibit D), if there are any unpaid, outstanding amounts due from you to us, including any interest, fees and charges, we will first apply the sixty percent (60%) portion of your patronage distribution to the payment of such unpaid, outstanding amounts, and then distribute the remaining balance of your patronage distribution, if any, to you in shares of our Class “C” non-voting stock and/or non-negotiable patronage refund certificates, as described above. In addition, if you become indebted to us, we may also apply the 40% cash portion of patronage distributions to such indebtedness, unless you make a timely written request to us to the contrary (Article VIII of our By-laws (Exhibit D)).

In fiscal year ~~2024~~2025, Ace’s revenues from the sale of merchandise and services to our members were ~~\$7.88.2~~ billion, or 82% of our consolidated revenues of ~~\$9.5~~10.0 billion. Since we have no general requirement that any specific percentage of your total purchases be made from us, and we do not receive financial data in a consistent format from all of our members, we are unable to estimate what percentage

your payments to us might bear in relation to all of the purchases which you may make in the establishment or operation of your business. Except as described above, neither we nor our affiliates derive revenue or other material consideration as a result of required purchases or leases. As a retailer-owned cooperative, we endeavor to negotiate purchase arrangements (including price terms) with suppliers for the benefit of our members. We do not provide material benefits (such as granting approvals for additional Ace stores) to members based on their use of designated or approved sources.

ITEM 9

FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the Membership Agreement (Nonbranded) (Exhibit A), the Ace Brand Agreement (Exhibit B), and if applicable, the respective incentive agreement if you participate in one of our new store incentive programs. It will help you to find detailed information about your obligations in these agreements and in other items of this disclosure document.

OBLIGATION	SECTION IN AGREEMENT (1)	DISCLOSURE DOCUMENT ITEM
a. Site selection and acquisition/lease	Article V, Sections 9-11 of the Membership Agreement (Nonbranded) and attached Rider, if any; Article V, Sections 7-9 of the Ace Brand Agreement and attached Rider, if any	Items 7, 11 and 16 and Exhibits A and B
b. Pre-opening purchases/leases	Article II, Sections 2 and 3 of the Membership Agreement (Nonbranded); Subscription for Capital Stock Agreement	Items 7 and 8 and Exhibits A and C
c. Site development and other pre-opening requirements	Article II, Section 2 of the Membership Agreement (Nonbranded); Subscription for Capital Stock Agreement	Items 5, 6, 7 and 11 and Exhibits A and C
d. Initial and ongoing training	Training is not mandatory under either the Membership Agreement (Non-Branded) or Ace Brand Agreement, but training is mandatory under Section 2 of each of the following Incentive Agreements: New Investor A; Branch A; Grocery Retailer Freestanding Ace Store; New Investor B, Branch B, Store Conversion (Ace Advantage \$750K+ Annual Handled Purchases); Store Conversion.	Items 6 and 11 and Exhibit O
e. Opening	Not applicable	Item 11
f. Fees	Article I, Section 2 and Article II, Sections 2, 3, 5 and 7 of the Membership Agreement (Nonbranded) and General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Article II, Sections 1 and 4 and Article III, Section 3 of the Ace Brand Agreement and General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Subscription for Capital Stock Agreement	Items 5, 6 and 7 and Exhibits A, B and C
g. Compliance with standards and policies/Operating Manual	Article II, Sections 4, 9 and 12 of the Membership Agreement (Nonbranded) and its General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Article II, Sections 3 and 6 of the Ace Brand Agreement and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Section 2 of each Incentive Agreement	Items 11 and 16 and Exhibits A, B and O

OBLIGATION	SECTION IN AGREEMENT (1)	DISCLOSURE DOCUMENT ITEM
h. Trademarks and proprietary information	Article I, Sections 1 and 4 and Article II, Section 4 of the Membership Agreement (Nonbranded) and its General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Article I, Section 1 and Article II, Sections 2, 3, 5, 6, 7 and 8 and Article III, Sections 3 and 4 of the Ace Brand Agreement and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements	Items 13 and 14 and Exhibits A and B
i. Restrictions on products/ services offered	Article I, Sections 2 and 4 of the Membership Agreement (Nonbranded) and General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Article II, Section 6 of the Ace Brand Agreement and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements	Items 8 and 16 and Exhibits A and B
j. Warranty and customer service requirements	Article II, Section 12 of the Membership Agreement (Nonbranded) and General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Article II, Section 6 of the Ace Brand Agreement and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements	Exhibits A and B
k. Territorial development and sales quotas	Article V, Section 9 of the Membership Agreement (Nonbranded)	Items 6 and 12 and Exhibit A
l. On-going product/service purchases	Article I, Section 4; Article II, Sections 7 and 12; and Article V, Section 4 of the Membership Agreement (Nonbranded) and its General Member Standards/ Ace Brand Standards/ Member Operational Requirements and Article I, Section 2 and Article II, Section 6 of the Ace Brand Agreement and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements	Items 8 and 16 and Exhibits A and B. See Item 10 for list of Exhibits pertaining to various voluntary loan or financing programs.
m. Maintenance, appearance and remodeling requirements	Article II, Section 6 of the Ace Brand Agreement and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements	Items 8, 11 and 16 and Exhibit B
n. Insurance	Article II, Section 12 of the Membership Agreement (Nonbranded) and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements	Items 7 and 8 and Exhibit A
o. Advertising	Article II, Sections 1, 4 and 12 and Article III, Section 7 of the Membership Agreement (Nonbranded) and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Article II, Sections 2, 4 and 5 and Article III, Section 2 of the Ace Brand Agreement and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Section 2 of each Incentive Agreement	Items 6 and 11 and Exhibits A, B and O
p. Indemnification	Article II, Section 5 of the Membership Agreement (Nonbranded)	Item 6 and Exhibit A
q. Owner's participation/ management/ staffing	Not applicable	Item 15
r. Records and reports	Article II, Sections 8 and 12 of the Membership Agreement (Nonbranded) and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Section 2 of each Incentive Agreement	See Note (2) below and Exhibits A and O
s. Inspections and audits	Article II, Sections 8, 11 and 12 of the Membership Agreement (Nonbranded) and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements	See Note (2) below and Exhibit A
t. Transfer	Article II, Section 2 and Article III, Sections 4-6 and Article V, Section 2 of the Membership Agreement (Nonbranded); Article V, Section 2 of the Ace Brand Agreement; Subscription for Capital Stock Agreement	Item 17 and Exhibits A, B and C

OBLIGATION	SECTION IN AGREEMENT (1)	DISCLOSURE DOCUMENT ITEM
u. Renewal	Not applicable Memberships in Ace are not limited to a fixed term of years and do not expire after a specific term	Not applicable
v. Post-termination obligations	Article II, Sections 4-5 and 10-11 and Article III, Section 7 of the Membership Agreement (Nonbranded); Article II, Sections 5, 7 and 8 and Article III, Sections 2, 3 and 4 of the Ace Brand Agreement; and Section 6 of the Store Development Agreement, if applicable (i.e., if you participate in the Multi-Unit Capital Stock Loan Program); Sections 2 and 3 of each of the following Incentive Agreements: New Investor A; Branch A; Grocery Retailer Freestanding Ace Store;; New Investor B; Branch B; Store Conversion (Ace Advantage \$750K+ Annual Handled Purchases) and Section 1 of the Right of First Refusal Agreement.	Item 17 and Exhibits A, B, M, O and Y
w. Non-competition covenants	The Membership Agreement (Nonbranded), Ace Brand Agreement and the various versions of the Incentive Agreements do not contain any non-competition covenants in connection with membership terminations. However, if you signed a Store Development Agreement pursuant to the Multi-Unit Capital Stock Loan Program (Exhibit M) you are also subject to a covenant not to compete during pendency of that Agreement and for one (1) year thereafter.	Exhibit M
x. Dispute resolution (4)	Article V, Section 12 of the Membership Agreement (Nonbranded); Article V, Section 10 of the Ace Brand Agreement; and Section 9 of the Store Development Agreement, if applicable (i.e., if you participate in the Multi-Unit Capital Stock Loan Program)	Exhibits A, B and M
y. Data Management and Data Privacy	Article II, Section 14 of the Membership Agreement (Nonbranded) and if applicable, the Data Collection Program Agreement.	Exhibit A and J

Notes:

- (1) The Membership Agreement (Nonbranded), the Ace Brand Agreement and the Subscription for Capital Stock Agreement are required to be signed by our members. Only those members participating in one of our new store incentive programs are required to sign an Incentive Agreement. Certain Incentive Agreements require members to sign the Right of First Refusal Agreement. Only those members participating in our Multi-Unit Capital Stock Financing Program are required to sign a Store Development Agreement. (See Exhibit M.)
- (2) Article II, Section 8 of the Membership Agreement (Nonbranded) and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements (Exhibit A), as well as Section 2 of each Incentive Agreement (Exhibit O), requires you to furnish for our review and upon our advance written request, information about you and your business operations. This information may include, but is not limited to, copies of your financial statements and leases. Specific information disclosure obligations may also be imposed if you apply for financing under any voluntary loan or financing program that we offer. For additional information and a listing of Exhibits related to these financing programs, see Item 10 of this disclosure document.
- (3) Any dispute, controversy or claim arising out of or relating to either the Membership Agreement (Nonbranded) or the Ace Brand Agreement or the relationship between Ace and you shall be settled by arbitration administered by the American Arbitration Association in accordance with its then current commercial arbitration rules, and judgment on the award rendered by the arbitrator may be entered in any court having jurisdiction thereof. See Item 17 of this disclosure document for further information regarding membership termination, transfer and dispute resolution.

ITEM 10
FINANCING

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
INCENTIVE – NEW INVESTOR A (1) (2) (3)	Ace recommended Discovery assortment products for new ground-up store.	Up to the total dollar amount of Ace recommended Discovery assortment products in the Opening Stock Order placed and delivered within six months of the New Store's Activation date; minimum 80% Discovery compliancy by department is required.	6 months deferred dating followed by a credit up to the total dollar amount of Ace recommended Discovery assortment products in the store's Opening Stock Order. (Six months deferred dating will be provided on up to 75% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$525,000. Credit to be issued in two installments as follows: (i.) first installment credit equal to 75% of Opening Stock Order, not to exceed \$525,000, to be credited to the Ace billing statement 6 months after OSO is delivered to the New Store. (ii.) second installment credit equal to the difference between the store's total eligible credit and the first installment credit, to be credited to the Ace billing statement 12 months after OSO is delivered to the New Store.	None.	Up to 6 months deferred dating (See 'Term' column).	None.	None. (1)	No.	See Notes (1), (2), (3), and Exhibit O.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
INCENTIVE – BRANCH A (1) (2) (3)	Ace recommended Discovery assortment products for new ground-up store.	Up to the total dollar amount of Ace recommended Discovery assortment products in the Opening Stock Order placed and delivered within six months of the New Store's Activation date; minimum 80% Discovery compliancy by department is required.	6 months deferred dating followed by a credit up to the total dollar amount of Ace recommended Discovery assortment products in the store's Opening Stock Order. (i.) Six months deferred dating will be provided on up to 85% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$600,000. (ii.) The store's total eligible credit to be credited to the Ace billing statement 6 months after New Store's OSO is delivered to the New Store.	None.	Up to 6 months dating (See 'Term' column).	None.	None. (1)	No.	See Notes (1), (2), (3), and Exhibit O.
INCENTIVE – GROCERY RETAILER-FREESTANDING ACE STORE - A (1) (2) (3)	Ace recommended Discovery assortment products for new ground-up store.	Up to the total dollar amount of Ace recommended Discovery assortment products in the Opening Stock Order placed and delivered within six months of the New Store's Activation date; minimum 80% Discovery compliancy by department is required.	6 months deferred dating followed by a credit up to the total dollar amount of Ace recommended Discovery assortment products in the store's Opening Stock Order. (i.) Six months deferred dating will be provided on up to 85% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$600,000. (ii.) The store's total eligible credit to be credited to the Ace billing statement 6 months after New Store's OSO is delivered to the New Store.	None.	Up to 6 months dating (See 'Term' column).	None.	None. (1)	No.	See Notes (1), (2), (3), and Exhibit O.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
INCENTIVE – NEW INVESTOR B (1) (2) (3)	Ace recommended Discovery assortment products for new ground-up store.	Up to the total dollar amount of Ace recommended Discovery assortment products in the store's Opening Stock Order less \$75,000; minimum 80% Discovery compliancy by department is required and 3 rd party reset labor is required by department .	6 months deferred dating followed by a credit up to the total dollar amount of Ace recommended Discovery assortment products in the store's Opening Stock Order less \$75,000. (Six months deferred dating will be provided on up to 60% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$420,000. Credit to be issued in two installments as follows: (i.) first installment credit equal to 60% of Opening Stock Order, not to exceed \$420,000, to be credited to the Ace billing statement 6 months after OSO is delivered to the New Store. (ii.) second installment credit equal to the difference between the store's total eligible credit and the first installment credit, to be credited to the Ace billing statement 12 months after OSO is delivered to the New Store.	None.	Up to 6 months dating (See 'Term' column).	None.	None. (1)	No.	See Notes (1), (2), (3), and Exhibit O.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
INCENTIVE – (BRANCH) B (1) (2) (3)	Ace recommended Discovery assortment products for new ground-up store.	Up to the total dollar amount of Ace recommended Discovery assortment products in the store's Opening Stock Order less \$75,000; minimum 80% Discovery compliancy by department is required and 3 rd party reset labor is required by department.	6 months deferred dating followed by a credit up to the total dollar amount of Ace recommended Discovery assortment products in the store's Opening Stock Order less \$75,000. (i.) Six months deferred dating will be provided on up to 70% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$490,000. (ii.) The store's total eligible credit to be credited to the Ace billing statement 6 months after New Store's OSO is delivered to the New Store.	None.	Up to 6 months dating (See 'Term' column).	None.	None. (1)	No.	See Notes (1), (2), (3), and Exhibit O.
PROFESSIONAL RETAIL SERVICES AGREEMENT (1) (2)	Various services such as in-stock position, computer-suggested ordering, inventory record accuracy, etc.	Amount of Ace's fee. (Typical project fees range from \$1,000 to \$5,000 per week.)	Payable in 12 equal payments or 26 equal payments over 12 months or in one lump-sum payment beginning after when the services are rendered.	None.	Substantially equal installments billed to the next 12 or 26 regular bi-weekly billing statements beginning after the services are rendered.	None.	None.	No.	See Exhibit Q

STORE IMPROVEMENT INSTALLMENT LOAN PROGRAM (1) (2) (4)	Capital Items (Ace or Ace-approved vendor): ▸ Lighting ▸ Flooring and fixtures <u>(excluding permanent structures)</u> ▸ Exterior signage (limit of 15% of loan) ▸ Interior décor and signage (excluding Electronic Bin Tags Shelf Labels) ▸ Equipment (excluding, delivery vehicles, paint or POS computer or any other POS system). ▸ <u>Markdown Dollars (limit of 10% of the loan)</u> Labor Expense for Store Services (Ace or Ace-approved vendor): ▸ Project implementation cost ▸ Store planning. ▸ <u>Retailer in-house merchandising team labor for Do It With Me Ace Approved projects (limited</u>	Minimum loan value is \$15,000; maximum loan value not to exceed \$150,000 (\$15/square foot).	Installments processed to the Ace billing statement every four weeks over a five-year period following the loan origination date.	See Note (8)(a)	Installments processed to the Ace billing statement every four weeks over a five-year period after the loan is made.	1% of the loan amount	Promissory note required. All accounts, chattel paper, deposit accounts, instruments, general intangibles, fixtures, goods, inventory, equipment, stock, notes and investment property, (including without limitation Ace stock), and all products and proceeds of any and all of the foregoing.	Yes	Collection costs, attorney's fees, waiver of presentment and demand for payment, protest, or other notices; also, acceleration of unpaid principal and accrued interest, at lender's option, upon certain defaults and automatic acceleration in the event of termination of membership of the applicable store location; also interest increases to default rate. See Exhibit N.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
	~~to 50% of quoted Ace cost for third-party merchandising services, not to exceed \$100,000)~~ ~~Markdown-Dollars (limit of 10% of the loan)~~								
MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM (1) (2) (6)	Build new stores/acquire existing hardware stores.	Loan amount up to \$400,000 per store. See Note (6)	Ten (10) years or next ten annual patronage distributions following the loan origination date.	See Note (8)(b)	Annual setoff of the non-cash portion of patronage dividends for all of borrower's stores with the balance of each installment, if any, billed to the bi-weekly billing statement or paid by setoff of Class C Ace stock.	1% of the loan amount	Promissory note required. All accounts, chattel paper, deposit accounts, instruments, general intangibles, fixtures, goods, inventory, equipment, stock, notes and investment property, (including without limitation Ace stock), and all products and proceeds of any and all of the foregoing.	Yes	Collection costs, attorney fees, waiver of presentment and demand for payment, protest, or other notices; also, acceleration of unpaid principal and accrued interest, at lender's option, upon certain defaults and automatic acceleration in the event of termination of membership of the applicable store location; also interest increases to default rate. See Exhibit M.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
ACE TO ACE ACQUISITION CAPITAL STOCK LOAN PROGRAM (1) (2) (7)	Assist an existing Ace retailer to purchase and improve an existing Ace store.	\$20 per square foot of the acquired store, not to exceed \$200,000. OR 8 times the acquired store's actual non-cash patronage distribution for the prior year, not to exceed \$300,000.	Ten (10) years or next ten annual patronage distributions following the loan origination date.	See Note (8)(b)	Annual setoff of the non-cash portion of patronage dividends for all of borrower's stores with the balance of each installment, if any, billed to the bi-weekly billing statement or paid by setoff of Class C Ace stock.	1% of the loan amount	Promissory note required. All accounts, chattel paper, deposit accounts, instruments, general intangibles, fixtures, goods, inventory, equipment, stock, notes and investment property, (including without limitation Ace stock), and all products and proceeds of any and all of the foregoing.	Yes	Collection costs, attorney fees, waiver of presentment and demand for payment, protest, or other notices; also, acceleration of unpaid principal and accrued interest, at lender's option, upon certain defaults and automatic acceleration in the event of termination of membership of the applicable store location; also interest increases to default rate. See Exhibit N.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
STORE IMPROVEMENT CAPITAL STOCK LOAN PROGRAM (1) (2) (4) <u>(12)</u>	Assist an Ace retailer to finance certain full and partial store projects (described below) store expansions and store relocations. Store must commit to a store project (full or partial retrofit, store expansion or store relocation) that will impact a minimum of 3 core departments to meet Pinnacle Discovery acceptance levels and must include either a new store floor plan to change customer flow or Ace approved merchandising plan to change location of categories within the existing floor plan. Funds may be used for: • Lighting • Flooring and fixtures <u>(excluding)</u>	Minimum loan value is \$40,000; maximum loan value not to exceed <u>5-6</u> times the estimated or actual individual store's prior year non-cash patronage distribution.	~~Five-Six~~ <u>(\$6)</u> years or next five annual patronage distributions following the loan origination date.	See Note (8)(b)	Annual setoff of the non-cash portion of patronage dividends for all of borrower's stores with the balance of each installment, if any, billed to the bi-weekly billing statement or paid by setoff of Class C Ace stock.	1% of the loan amount	Promissory note required. All accounts, chattel paper, deposit accounts, instruments, general intangibles, fixtures, goods, inventory, equipment, stock, notes and investment property, (including without limitation Ace stock), and all products and proceeds of any and all of the foregoing.	Yes	Collection costs, attorneys' fees, waiver of presentment and demand for payment, protest, or other notices; also, acceleration of unpaid principal and accrued interest, at lender's option, upon certain defaults and automatic acceleration in the event of termination of membership of the applicable store location; also interest increases to default rate. See Exhibit N.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
	<u>permanent structures</u>) ▸ Exterior signage (limit of 15% of loan) ▸ Interior décor and signage (excluding Electronic Bin Tags Shelf Labels) ▸ Equipment (excluding, delivery vehicles, paint or POS computers or any other POS equipment). ▸ <u>Markdown Dollars (limit of 10% of the loan)</u> Labor Expense for Store Services (Ace or Ace-approved vendor): ▸ <u>Visual merchandising Project Implementation Cost</u> ▸ Store planning. ▸ <u>Retailer in-house merchandising team labor for Do It With Me Ace Approved projects (limited to 50% of</u>								

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALL- MENTS	LOAN FEES	COLLATERAL	GUAR- ANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
	quoted Ace cost, not to exceed \$100,000) ~~Markdown-~~ ~~Dollars (limit of~~ ~~10% of the loan)~~								

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
STORE IMPROVEMENT CAPITAL STOCK LOAN PROGRAM (STORE CONVERSION) (1) (2) (4) (5)	Assist prospective retailers with project implementation costs including the Ace-retained third-party service provider to merchandise Discovery recommended product received pursuant to a Discovery Improvement Incentive Agreement.	Minimum loan value is \$40,000; maximum loan value not to exceed 5 times the estimated non-cash patronage dividend (using Ace patronage calculation applied to the store's prior year purchases from its previous supplier).	Five (5) years or next five annual patronage distributions following the loan origination date.	See Note (8)(b)	Annual setoff of the non-cash portion of patronage dividends for all of borrower's stores with the balance of each installment, if any, billed to the bi-weekly billing statement or paid by setoff of Class C Ace stock.	1% of the loan amount	Promissory Note required. All accounts, chattel paper, deposit accounts, instruments, general intangibles, fixtures, goods, inventory, equipment, stock, notes and investment property, (including without limitation Ace stock), and all products and proceeds of any and all of the foregoing.	Yes	Collection costs, attorneys' fees, waiver of presentment and demand for payment, protest, or other notices; also, acceleration of unpaid principal and accrued interest, at lender's option, upon certain defaults and automatic acceleration in the event of termination of membership of the applicable store location; also interest increases to default rate.
STORE CONVERSION INCENTIVE AGREEMENT (ACE ADVANTAGE – GREATER THAN \$750K ANNUAL HANDLED PURCHASES) (1) (2) (9)	Store conversion expenses and Ace recommended Discovery assortment products not in the store's purchase history (see Note 11).	Total conversion incentive of up to 20% of annual handled purchase volume with prior supplier.	Upfront portion of incentive applied to Ace billing statement upon completion of bin tagging and point of sale data conversion to Ace. Certain conversion services paid directly by Ace as services are rendered.	None	None	None	None (1) (9)	No	See Notes (1) (9) and Exhibit O.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
STORE CONVERSION INCENTIVE (1) (2) (10)	Ace recommended Discovery assortment products not in the store's purchase history and store conversion expenses.	Total conversion incentive of up to 20% of annual purchase volume with prior supplier; plus up to \$50,000 for Ace recommended Discovery assortment products not in the store's purchase history.	Upfront portion of incentive applied to Ace billing upon completion of bin tagging and, point of sale data conversion to Ace.. 6 months deferred dating plus 26 equal installments on up to \$50,000 of Ace recommended Discovery assortment products not in the store's purchase history. Credits for inventory purchases applied to Ace billing statements on which the payment for the deferred dating is due. Certain conversion services paid directly by Ace as services are rendered.	None	Up to 6 months dating plus 26 installments. (See 'Term' column).	None	None (1) (10)	No	See Notes (1), (10) and Exhibit O.
PURCHASE AN ACE STORE INCENTIVE AGREEMENT (1) (2) (3)	Ace recommended Discovery assortment products not in the store's purchase history and store conversion expenses.	Up to \$50,000 of Ace recommended Discovery assortment products purchased and note in the store's purchase history.	6 months deferred dating plus 26 equal installments on up to \$50,000 of Ace recommended Discovery assortment products not in the store's purchase history.	None	Up to 6 months dating plus 26 installments. (See 'Term' column).	None	None	No	See Notes (1), (2) , (3), and Exhibit O.

PROGRAM NAME	ITEM FINANCED (SOURCE)	AMOUNT FINANCED	TERM	APR %	INSTALLMENTS	LOAN FEES	COLLATERAL	GUARANTEE	IMPACT OF DEFAULT AND LOSS OF LEGAL RIGHTS
DISCOVERY IMPROVEMENT INCENTIVE AGREEMENT (1) (2) (3)	Ace recommended Discovery assortment products not in the store's purchase history and store conversion expenses.	Up to the total dollar amount of Ace recommended Discovery assortment products purchased and not in the store's purchase history; minimum 80% Discovery compliancy and 3 rd party reset labor is required by department.	6 months deferred dating plus 26 equal installments.	None	Up to 6 months dating plus 26 installments. (See 'Term' column).	None	None	No	See Notes (1), (2) , (3), and Exhibit O.

Notes:

- (1) Under the terms of our corporate By-laws and the Subscription For Capital Stock Agreement, which all of our members must sign, we retain a first lien upon, and a right of set-off against, all shares of capital stock issued to you (and all monies you pay in purchase of these shares) to secure the payment of any indebtedness you owe us.
- (2) There is no prepayment penalty under any of these financing programs. We are the lender for all these financing programs.
- (3) Ace reserves the right to bill a pro rata portion of the applicable incentive credit back to the retailer in the event of (i) termination for any reason, within the first five years of the opening of the store receiving the incentive, or either or both of the Membership Agreement (Nonbranded) or the Ace Brand Agreement for the store receiving the incentive, or (ii) retailer's breach of any term or condition of the incentive agreement. See Paragraph 3 of Purchase an Ace Store Incentive Agreement; Discovery Improvement Incentive Agreement; Branch Store A Incentive Agreement, New Investor A Incentive Agreement, and Grocery Retailer Freestanding Ace Store A Incentive Agreement; and the Branch Store B and New Investor B Incentive Agreements (each, part of Exhibit O).
- (4) The Store Improvement Installment Loan and the Store Improvement Capital Stock Loan (Exhibit N) assists Ace retailers with certain store projects including full and partial store projects, store expansions and store relocations. To qualify for this loan program, you must be an Ace retailer in good standing and in business for at least three years and have at least ~~25~~30% equity in the business entity.
-
- (5) The Store Improvement Capital Stock Loan Program (conversion stores) assists Ace retailers with reset labor costs. You must commit to a store project pursuant to a Discovery Improvement Incentive Agreement to meet recommended Discovery acceptance levels and include a new store floor plan. You must sign a Store Conversion Incentive Agreement or Store Conversion Incentive Agreement (Ace Advantage – Greater Than \$750k Annual Handled Purchases and the Discovery Improvement Incentive Agreement (each, part of Exhibit O). This loan program utilizes the Store Improvement Capital Stock Loan Program documents (part of Exhibit N).
- (6) The Multi-Unit Capital Stock Financing Program (Exhibit M) assists Ace retailers with opening up new retail stores or acquiring existing stores as described in the table below. To qualify for this loan program, you must be an existing Ace retailer in good standing operating two or more stores or an existing Ace retailer in good standing operating one store that achieved Pinnacle performance standards and have a positive net income and cash flow and have at least 30% equity on a combined basis. You must also sign a development agreement that requires you to open a minimum number of stores within five years as described below. You must sign a Right of First Refusal Agreement (Exhibit Y) for loan amounts for Tiers 2 - 4 below.

						Minimum Combined Equity Position	
TIER	Maximum Loan Amount	Minimum Existing Stock Requirement	Prior Year Unencumbered Non-Cash Dividend Requirement	Right of First Refusal Required	Minimum new store count commitment in 5 Years	Existing	Existing plus new store
1	\$200,000	NA	NA	N	2	30%	20%
2	\$300,000	NA	NA	Y	2	30%	20%
3	\$300,000	\$150,000	NA	Y	2	30%	25%
4	\$400,000	NA	\$300,000	Y	3	30%	25%

Loan Amount Tiers:

Tiers 1 and 2: One dollar loan for every one dollar of cash invested by the Borrower, not to exceed \$300,000 per location.

Tier 3: Two dollars loan for every one dollar of cash invested by the Borrower, not to exceed \$300,000 per location, for retailers meeting minimum stock requirement.

Tier 4: Two dollars loan for every one dollar of cash invested by the Borrower, not to exceed \$400,000 per location, for retailers meeting minimum prior year unencumbered non-cash dividend requirement.

Tier 3 Minimum Existing Stock Requirement: Borrower with a total combined C-Stock of \$150,000 or greater for all existing Ace stores owned or controlled by, or under common control with Borrower.

Tier 4 Prior Year Unencumbered Non-Cash Dividend Requirement: Borrower with estimated or actual unencumbered prior year non-cash patronage distribution of at least \$300,000, for all existing Ace stores owned or controlled by, or under common control with Borrower.

(7) The Ace to Ace Acquisition Capital Stock Loan Program (Exhibit N) assists Ace retailers with the purchase and improvement of an existing Ace store. To qualify for this loan program, you must be an Ace retailer in good standing and in business for at least three years or Ace retailer in good standing and achieved Ace's Platinum or Pinnacle performance standards and have a positive net income and cash flow and have at least 30% equity on a combined basis. You must sign a Right of First Refusal Agreement (Exhibit Y) if your loan amount is greater than \$200,000.

(8) (a) The interest rate for this program is a fixed rate of 5%.

(b) The interest rate for this program is the "Base Rate" plus 1%, adjusted quarterly. The Base Rate is equal to the prime rate as reported in the Wall Street Journal, Midwest Edition under the section entitled "Money Rates". As of January 1, ~~2025~~2026, the Base Rate was ~~7.56~~7.75%.

(9) Paragraph 4 of the Store Conversion (Ace Advantage – Greater Than \$750k Annual Handled Purchases); (Exhibit O) states that you must repay 100% of the incentive credits plus any gross margin dollar shortfall credit if your Ace Membership Agreement or Ace Brand Agreement are terminated for any reason, or if you breach any term or condition of the Store Conversion Incentive Agreement or if you

convert your store out of the Ace format during the five year period after the effective date of the Agreement. Paragraph 4 also requires you to repay a prorated amount of the incentive credits in the event of bankruptcy, assignment for the benefit of creditors, appointment of a receiver or cessation of business. Your repayment obligation, if realized, is secured by Ace's first lien and set-off rights in all Ace stock issued to you or any of your affiliates as defined in the Ace By-laws.

(10) Paragraph 3 of the Store Conversion Incentive Agreement (Exhibit O) states that you must repay 100% of the incentive credits if your Ace Membership Agreement or Ace Brand Agreement are terminated for any reason, or if you breach any term or condition of the Store Conversion Incentive Agreement or if you convert your store out of the Ace format during the five year period after the effective date of the Agreement. Paragraph 4 also requires you to repay a prorated amount of the incentive credits in the event of bankruptcy, assignment for the benefit of creditors, appointment of a receiver or cessation of business. Your repayment obligation, if realized, is secured by Ace's first lien and set-off rights in all Ace stock issued to you or any of your affiliates as defined in the Ace By-laws.

(11) ___ You must sign the Discovery Improvement Incentive Agreement (part of Exhibit O) to receive the discovery improvement opening stock order.

(12) Do It With Me (DIWM) is a solution that allows Multi-Store retailers that have the resources and ability to execute projects with in-house merchandising teams in partnership with the Ace Project Team providing support to assist in completion of the project. DIWM approved retailer (a) must have up to 8 internal dedicated resources throughout the project; (b) must commit to complete two store projects per calendar year, and (c) must dedicate internal resources to successfully complete Ace (Project) University training.

Additional Information:

a. Capital Stock Subscription

Additional details concerning financing of the capital stock subscription required for membership in our cooperative are contained in Items 5 and 7 of this disclosure document.

b. Loan Documents

The form documents which we currently utilize to provide financing under the loan or financing programs described in the chart on the previous pages of this Item 10 of the disclosure document are attached as Exhibits to this disclosure document. These Exhibits are as follows:

<u>Exhibit</u>	<u>Name</u>
M	Multi-Unit Capital Stock Financing Program: Tiers 1-3 Store Development Agreement and Multi-Unit Capital Stock Financing Program Loan Agreement; Tier 4 Store Development Agreement and Multi-Unit Capital Stock Financing Program Loan Agreement)
N	Loan Program Agreements: Ace to Ace Acquisition Capital Stock Loan Program; Store Improvement Installment Loan Program; Store Improvement Capital Stock Loan Program
O	Incentive Agreements: New Investor A; Branch A; Grocery Retailer Freestanding Ace Store A; New Investor B; Branch B; Store Conversion (Ace Advantage – Greater Than \$750k Annual Handled Purchases); Store Conversion; Purchase an Ace Store;

Discovery Improvement

Q Professional Retail Services Agreement

Y Right of First Refusal Agreement

The terms of any waivers of legal rights, including defenses, under the above documents are summarized in the chart contained in the previous pages of this Item 10.

c. Disclosure Statement, Sale of Ace Loans

We may sell or assign loans made under any of our loan or financing programs to a third party. Under the terms and conditions related to these sales or assignments, the borrowers still retain the right to repay their outstanding loans with no penalty. We serve as the servicing agent and all correspondence and payments under such programs will continue to be made directly to us.

In connection with these sales or assignments, it is our intent to continue to remain primarily obligated to provide the financed goods or services to our members.

d. Payments for Placement of Financing

Neither we nor our affiliates receive any payments for the placement of financing for our members or prospective members with any lender.

e. Small Business Administration Loans

Information about the SBA can be found at www.sba.gov.

ITEM 11

FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEM, AND TRAINING

Except as listed below, we are not required to provide you with any assistance.

1. Pre-opening Assistance Obligations

Because you can operate your Ace store only in a location that has been approved by us, we are required to provide you with site selection criteria. (See Exhibit A, Article V, Section 10.) We are not obligated to furnish you any other pre-opening assistance.

2. Obligations During the Operation of Your Business

We have no obligation to provide assistance during the operation of your business other than:

- a. to license to you for non-exclusive use, certain service marks (Article I, Section 1 of the Ace Brand Agreement (Exhibit B));
- b. to sell to you for your Ace store, the merchandise and services that we elect to offer to our members generally (Article I, Section 4 of the Membership Agreement (Nonbranded) (Exhibit A); and Article I, Section 2 of the Ace Brand Agreement (Exhibit B));
- c. permit you to attend, upon your payment of the applicable fee, the conventions, trade shows, workshops or seminars that we might elect to offer (Article I, Section 2 of the Membership Agreement (Nonbranded) (Exhibit A)); and
- d. to pay or apply patronage dividends in accordance with our By-laws, the Patronage Distribution Plan (respectively, Exhibits D, and E) and Article I, Section 3 of the Membership Agreement (Nonbranded) (Exhibit A).

We currently offer numerous special services such as inventory control systems, price and bin ticketing, an electronic ordering system, retail computer systems, a retail pricing strategy service, store design services, retail consultation services and promotional and newspaper advertising kits; however, neither the Membership Agreement (Nonbranded) nor the Ace Brand Agreement requires us to continue to offer any of these special services.

3. Our Advertising Programs

We currently do not have a separate Advertising or Marketing Fund. You will pay an Ace Brand Assessment (See Item 6) all of which we allocate to Ace's national advertising, marketing, branding and promotional initiatives. In fiscal ~~2024~~2025, 100% of the Ace Brand Assessment that was allocated to advertising and marketing was used for national media placement and digital marketing. You will also pay an assessment for our digital marketing program, Local Lift Max (See Item 6). The advertising programs are determined and administered by our consumer marketing department. We do not account for the advertising budget and expenditures separately, other than within the context of the corporate financial statements. We also collect fees from our vendors, and we include those fees in advertising and marketing budgets.

We currently develop and execute advertising programs in in multiple channels, including but not limited to: print, ~~audio~~, television, content marketing, digital internet media, online marketing, paid search, email, social media and direct mail. Coverage of our current advertising, depending on the program, may be local,

regional or national in scope. The sources of our national advertising currently include, in addition to our in-house consumer marketing and creative services departments, RR Donnelley & Sons Company for print and logistics for preprints, direct mail and store signage, OKRP as our national advertising agency for advertising creative, StarCom for media buying and placement, Assembly for national digital placement and Location 3 for local paid search. Ace also works with agencies at a local level who specialize on certain marketing programs that are tailored for local markets.

You are permitted to use your own advertising materials subject to compliance with our policies and guidelines for the proper display of our trademarks, service marks, logos, and the like. You are not permitted to feature both your Ace store and any of your non-Ace stores in the same ad. We also expect that any advertising materials of your own that you elect to use will be clear, factual, not misleading, and conform to the highest ethical standards of marketing and promotion.

We have a Consumer Marketing Retailer Input Team which is made up of approximately 12 members. They are appointed by Ace and selected by the Corporate Vice President, Marketing. The Committee serves in an advisory capacity to help establish Ace's short and long term brand and promotional strategies. Their recommendations are not binding on us, and we make the final decision regarding advertising programs and policies. We have the power to change or dissolve the Consumer Marketing Retailer Input Team at any time.

Participation in a regional advertising group is voluntary and you may decide whether or not to participate. Retailers from time to time form regional advertising groups that work together and contribute monies to fund regional advertising programs, including television, radio (terrestrial & streaming), digital, social media and regional events. We currently support retailer advertising groups through our Matching Funds Program. The Matching Funds Program provides retailers participating in an advertising group with a credit of up to \$4800 toward their Local Lift Max Assessment, which is based off the Higher Ground performance stores that participate in a group achieved during the prior year. New Ace Hardware locations joining an advertising group and participating in the Matching Funds Program are eligible to receive a pro rata credit on a quarterly basis during the first year. See ~~2025-2026~~ Matching Funds Store Agreement (Exhibit P). Once signed up, a store is automatically renewed each year unless the Local Marketing Manager is otherwise notified. We retain the right to form, change, dissolve or merge groups of regional or local members for the purpose of advertising from time to time. Our role in regional and local advertising is to help the retailers develop optional annual advertising strategies and plans. Ace bills the participating retailers on a quarterly basis and assists in the planning, execution and reporting of the advertising campaign.

4. Required Point-of-Sale Systems

We require that all merchandise orders be submitted to us through an electronic ordering process. We also require that you operate a point-of-sale computer system in connection with the operation of your store. For example, a configuration for an 8,000 square foot store could include: 4 computer terminals; 2 Zebra Touch Computer devices; 2 EMV enabled PIN pads; 1 Report/label printer; 1 invoice printer; 2 receipt printers; and wireless network equipment. If you are opening a new store that is not a branch store or a conversion, and you do not also own an existing separate business that uses a point-of-sale computer system, we require that you purchase or lease or finance your point-of-sale computer system from one of our designated vendors. The cost will vary depending on the computer equipment selected by you. You will also incur charges for ongoing computer hardware and software maintenance services provided by third parties not affiliated with us; costs for these services will vary depending on the services selected by you.

We have the right to access and collect data from your computer system related to your store operations (See Exhibit J - Data Collection Program Agreement).

5. Operating Manuals

You are permitted to view the provisions of our non-mandatory Operating Standards Manual before purchasing a membership.

6. Site Selection

While we do not select the location for your business, we provide you with site selection criteria. You must already be operating your business or must identify a site for the proposed operation of your business before applying for membership. As a matter of practice, we may assist you in identifying potential sites and preparing for the opening of your store. We may perform market studies using available competitive and demographic information, prior to our decision whether or not to approve a membership application. Neither the Membership Agreement (Nonbranded) nor the Ace Brand Agreement, however, requires us to offer any of these services (other than providing you with site selection criteria).

7. Time Period For Opening the Business

We estimate the time from the date you sign the Membership Agreement and Brand Agreement to the date you open your Ace store is 20 to 180 days. Some factors which may affect this time period include: a) our prompt receipt from you and others of any necessary credit or financial information; and b) whether you are applying to convert an ongoing business, or you are opening a new business. In the latter case, there may be additional factors such as: 1) your ability to acquire real estate, if applicable; 2) your ability to obtain a lease, if applicable; 3) your ability to obtain any necessary financing, building permits, or business licenses; 4) possible construction delays; 5) weather conditions; 6) any delays in the installation of equipment or fixtures; and 7) the requirements of any applicable zoning or other local ordinances. There may be other factors applicable to your particular situation and that of others.

8. Our Training Programs

We are not contractually obligated under the Membership Agreement to provide training programs. Below is a summary of our current training programs, all of which are subject to enhancement, revision, deletion and/or replacement based on curriculum revisions and other factors determined by us.

We maintain a Retail Training department. Our Retail Training department consists of our Curriculum Team that develops our training courses content and materials, our Learning Management Systems team that manages our online learning platform, Ace Learning Place, our Leadership Development Team that delivers our Franklin Covey Leadership classes and virtual classroom operations training classes and, our Professional Retail Services Training Team (PRS) that delivers all of our in store and virtual Ace operations training to both existing Ace retailers and new Ace store owners.

The Retail Training department develops and delivers online training, virtual classroom training, and in person training conducted at our headquarters in Oak Brook, Illinois, as well as at selected regional locations, in stores and at our annual conventions. Topics include: Management, Franklin Covey Leadership Development, Retail Operations, Selling Skills and Customer Service, as well as select product and project training. You will be responsible for all travel and related expenses.

Ace Learning Place is designed to enable retailers to assign, track and take online training courses, as well as to register for virtual classroom instructor-led training offered on a monthly basis. There are over 1,700 online courses covering topics in Product Knowledge, Inventory Management, Sales, Business to Business, Management, Franklin Covey Leadership, Operations software training and other areas. Ace Learning Place also houses the New Owner Learning Plan Courses that a new owner is required to take to learn Ace Operations firsthand from Ace subject matter experts.

We offer the following Franklin Covey Leadership Development Sessions for owners and managers:

- Leading at the Speed of Trust – two 2.5 hour classes focused on increasing self-awareness, trust, and the velocity of relationships.
- 6 Critical Practices for Leading a Team – three 2.5 hour classes focused on developing critical leadership skills to maximize employee engagement, empowerment, and performance.
- Multiplying Team Performance – two 2.5 hour classes focus on developing leaders to think differently and create additional opportunities for associate achievement and growth.
- Coaching for Potential – one 2.5 hour class focused on providing coaching and feedback to support implementation and sustainment.

Ace Operations Sessions include:

- Business to Business Training – one 2.5-hour session focused on positioning you and your team for driving business to business sales.
- Building a Customer First Sales Culture: Daily Disciplines – one 2.5 hour session focused on the manager on duty daily disciplines to WOW every customer.
- ~~• Building Great Teams – two 2.5 hour sessions focused on general information concerning recruiting, onboarding, training both new and existing associates.~~

A current list of the Retail Training department's offerings and related prices (if applicable) can be found on the training page of ACENET and Ace Learning Place, which can be accessed through ACENET.

Professional Retail Services (PRS) is our team of consultants in the field that are available to support you with all your training needs. There are also approximately 20 different voluntary offerings to choose from including customized training. The PRS consultants work directly with the retailer or the store. The cost is \$6,000 per 4-day session in store or \$200 per hour virtually. You will be billed for the cost of the session on your store statement, all travel and costs are included.

We periodically schedule training sessions and seminars for individual retailers and retailer groups. We also provide training sessions on topics of interest to store owners and managers twice a year, at our spring and fall conventions.

New Owner Training

New investors who are opening their first Ace store complete the New Owner Learning Plan training before opening their store. The training is detailed below. The total bundled cost for New Owner Learning Plan Training is ~~\$3845~~,000.

Ace's Professional Retail Services (PRS) Training Consultants specialize in opening new stores and lead New Owner Training. Most of our PRS Training Consultants have over 10 years of experience providing training and coaching to new owners to develop the skills and abilities needed to operate a new Ace store. Training Consultant coaching is provided up to 1 year of opening a new store. Shokofeh Khan, is the ~~Director of Retail Training & Development~~ Corporate Vice President of Learning & Development. Laura Wellman is the Director of Professional Retail Services. Please see Item 2 for Ms. Khan's and Ms. Wellman's experience.

SUMMARY OF NEW INVESTOR RETAIL TRAINING

SUBJECT	HOURS OF ONLINE LEARNING	HOURS OF VIRTUAL TRAINING	HOURS OF ON-THE-JOB TRAINING	NATURE OF TRAINING/LOCATION (All modalities included)	INDIVIDUAL LIST PRICE	NEW INVESTOR BUNDLED TRAINING COST
Associate Helpful Ready Training Manager Leader Ready Training	20 hours of online learning			Online Learning	\$0	\$0
Center of Excellence In-Store Training (In-store application of learnings in a High Performing Ace Store)			5 days in-store training	3 Days in store training 1.5 Days at Oakbrook for Department Meet & Greet and Meet with an Officer	\$6,000	~~0~~ \$5,000
In Person and Virtual Training Sessions focused on: • Store Planning & Merchandising • Ace Operating Systems • Marketing Programs • Financial Management • People Management • Store Systems and Technology	51 hours online learning on Ace Learning Place, New Owner Learning Plan prior to soft opening	On-going Bi-Weekly Virtual Training Sessions with Training Consultant from store activation to soft opening	4 in-store coaching visits with Training Consultant	Online Learning Virtual Classroom Training Virtual One on One Training In-store Training	\$24,000	\$17,000
Inventory Management Training & Coaching		9 (1-Hour) Virtual Training with Store Systems Consultant	4 in-store training visits with Store Systems Consultant	Virtual One on One Training & In-store Training	\$24,000	\$17,000
Leadership Training • Franklin Covey Leadership Classes		8 (2.5-Hour) Training Sessions		Virtual Classroom Training Sessions	\$400	\$0
New Associate Training for new store			3.5 days in-store training with Training Consultant	In-Store	\$6,000	~~\$5,000~~ \$4,230

SUBJECT	HOURS OF ONLINE LEARNING	HOURS OF VIRTUAL TRAINING	HOURS OF ON- THE-JOB TRAINING	NATURE OF TRAINING/LOCATION (All modalities included)	INDIVIDUAL LIST PRICE	NEW INVESTOR BUNDLED TRAINING COST
Business to Business Training		1 (2.5-Hour) Virtual Classroom Training Session		Virtual Classroom Training Sessions	\$0	\$0
Operations Excellence Review Post Open			Minimum 2 hours conducted during in- store visits listed above	In-Store	~~\$0~~ <u>\$2,000</u>	~~\$0~~ <u>\$1,000</u>
Total Cost of New Owner Training					~~\$60,400~~ <u>\$62,400</u>	~~\$384~~ <u>\$5,000</u>

Note: Some parts of New Owner Training are conducted by various Ace personnel, such as consultants, specialists and managers, each of whom has at least two years of experience in his or her respective subject matters. The trainer for any particular session or course will vary depending on the session schedule and availability of the trainer(s).

CONVERSION TRAINING

A specialized Professional Retail Services (PRS) consultant will be assigned to work with the conversion retailer one-on-one to provide training on inventory management best practices, including file set-up, inventory record accuracy and automated replenishment ordering techniques (average duration is three days the week the POS System is converted). The second phase of training will occur post conversion to the beginning of a store remodel project to provide training, coaching and direction through all phases of getting their business converted. Included within the process are specific modules for navigating through ACENET, daily procedures, the Ace Customer Experience, associate training and development, mobile technology and consumer marketing. The third phase of training is another in-store training session with the PRS Consultant to focus on Ace Inventory Best Practices and Inventory Management Essentials.

SUMMARY OF CONVERSION STORE RETAIL TRAINING

SUBJECT	HOURS OF ONLINE LEARNING	HOURS OF VIRTUAL TRAINING	HOURS OF ON- THE-JOB TRAINING	NATURE OF TRAINING/LOCATION (All modalities included)	INDIVIDUAL LIST PRICE	CONVERSION BUNDLED TRAINING COST
Week of Conversion - Review conversion data and identify exceptions that require correction - Review system settings and apply Ace Best Practice - Implement Role Based Security on ACENET - Review Price Change procedures - Review inventory management basics and determine gaps - Assist with ordering and receiving first Ace replenishment order from Ace			3 days in-store training and assistance with Professional Retail Services Consultant	In-store Training	\$6,000	\$5,000

SUBJECT	HOURS OF ONLINE LEARNING	HOURS OF VIRTUAL TRAINING	HOURS OF ON- THE-JOB TRAINING	NATURE OF TRAINING/LOCATION (All modalities included)	INDIVIDUAL LIST PRICE	CONVERSION BUNDLED TRAINING COST
Post Conversion - Project • Navigate Acenet • Ace Way of Retailing (AWOR) • Ace Learning Place ○ Associate and Manager Learning Plans • Stock Reserve, Seasonal Planners and Bulletin ordering • MyStore setup and updates • Reviewing and reconciling the Ace statement and invoices • Item Change Management • Ace Gift Card – selling and redeeming • Ace Customer Experience • Employee Engagement • Damages, Defectives and RGA		24 hours of 1:1 Virtual Training Sessions			\$6,000	\$5,000
Post Project • Focus on Ace Inventory Management Best Practices			3 days in-store training and assistance with Professional Retail Services Consultant		\$6,000	\$5,000
Leadership Training • Leader Ready Certified • Leading at the Speed of Trust • 6 Critical Practices for Leading a Team & Building Great Teams classes		7 (2.5-Hour) Training Sessions		Ace Learning Place Virtual Classroom Training Sessions	\$350	\$0

SUBJECT	HOURS OF ONLINE LEARNING	HOURS OF VIRTUAL TRAINING	HOURS OF ON- THE-JOB TRAINING	NATURE OF TRAINING/LOCATION (All modalities included)	INDIVIDUAL LIST PRICE	CONVERSION BUNDLED TRAINING COST
Associate Training • Helpful Ready Certified • Electrical Product Knowledge Training • Plumbing Product Knowledge Training		2 (2.5-Hour) Training Sessions		Ace Learning Place Virtual Classroom Training Sessions	\$0	\$0
Business to Business Training		1 (2.5-Hour) Virtual Classroom Training Session		Virtual Classroom Training Sessions	\$0	\$0
Total Cost of Conversion Store Training					\$18,000	\$15,000

Online Training

Our Ace Learning Place online training platform has the training programs for Owners, their management team and their associates. There are over 1,700+ courses available to you to train your team. You will need to have broadband high-speed internet connection and a computer capable of accessing the internet for Ace Learning Place programs and all Franklin Covey virtual classroom training sessions.

ITEM 12

TERRITORY

You will not receive an exclusive territory. You may face competition from other member stores, from stores that our affiliates own, competitive brands, and/or from other channels of distribution (for example, the internet and mail order houses). We make sales directly to consumers on our website and mobile app. We allocate online and mobile sales to member stores based on the store that the consumer selects for the purchase. Your membership is granted for the specific location of your store as stated in your Membership Agreement (Nonbranded) and Ace Brand Agreement. The relocation of your store or the establishment by you of additional Ace store(s) requires our specific approval. Our general policy is to grant as many memberships in a given market area as we deem necessary in order for the area to be adequately served by our program.

In Ace's sole discretion, we may offer memberships whereby a member can receive the benefits of being a member but cannot hold himself or herself out as an Ace store. Under this arrangement, the person signs only the Membership Agreement (Nonbranded) and is not granted a license to use the Ace marks. Such a member can purchase and sell Ace merchandise, including Ace private label merchandise. However, such a member's location is not a franchise, and the member cannot identify or promote his or her retail business as an Ace store.

ITEM 13

TRADEMARKS

We are the owner of numerous trademarks and service marks which are currently registered on the Principal Register in the United States Patent and Trademark Office. Most of these marks are for our own products or services and are not licensed to you under the Ace Brand Agreement (Exhibit B). The principal registered marks that are currently being licensed under the Ace Brand Agreement are set forth below.

We have no obligation to maintain the registrations of these marks and we may, in our sole discretion, determine the marks that are to be licensed to you under the terms of your Ace Brand Agreement. The following marks are some of our service marks that are federally registered on the Principal Register for retail store services in the field of hardware and related goods. All required affidavits have been filed for these marks.

REGISTERED MARKS LICENSED UNDER THE ACE BRAND AGREEMENT ON A FORMAT-SPECIFIC BASIS

DESCRIPTION OF MARK	DATE OF REGISTRATION	REGISTRATION NUMBER	EXPIRATION DATE
Name "ACE" in stylized lettering design	November 3, 1987	1,464,025	November 3, 2027
Name "ACE Hardware" in stylized lettering design	April 26, 1988	1,486,528	April 26, 2028

There are no currently effective material determinations of the Patent and Trademark Office, Trademark Trial and Appeal Board, the Trademark Administrator or any Court in this State involving the marks identified above, nor are there any pending infringement, opposition or cancellation proceedings involving them.

There are no agreements currently in effect that significantly limit our rights to use or license the use of any of the above-mentioned trademarks, service marks, trade names, logotypes or other commercial symbols in any manner material to membership.

We are not obligated by the Ace Brand Agreement or otherwise to protect any of our trademarks, service marks, trade names, logotypes or commercial symbols. If at any time it becomes advisable in our sole discretion to modify or discontinue the use of any name or mark and/or use one or more additional or substitute marks, you are obligated to do so, and we do not have any obligation to reimburse or compensate you in connection with these changes or discontinuations.

Under the Ace Brand Agreement, you may not adopt or use, without our prior written consent, any word or mark which is likely to be similar or confusing to any of our trademarks or service marks. All variations or adaptations of our trademarks and service marks are our exclusive property and we have the exclusive right to register and license them. Under the Ace Brand Agreement, you agree that with respect to any marks that we may license to you, you will refrain from using such mark(s) as part of your corporate name, your registered trade or commercial name or internet domain name or user identification name or the name of your Ace store unless the name also includes another word or words clearly distinguishing it from our corporate or trade name or names and those of any of our subsidiaries, divisions or other members. You also agree under the Ace Brand Agreement that you do not now, and will not in the future, assert any claims to goodwill or ownership of any of our trademarks, service marks or other intellectual property, including, but not limited to, the marks we specifically license to you. You also agree that you will not engage in any acts or conduct contrary to our ownership rights to these marks and property. For information concerning your obligations concerning our marks upon the termination of your membership, see Item 17 of this disclosure document.

We are not obligated to protect your right to use our trademarks. We have the sole discretion to decide whether these marks will be registered or continue to be registered. We also have the sole discretion to decide what action, if any, should be taken against someone who may be infringing our marks. You have no contractual obligation under the Ace Brand Agreement to specifically notify us of trademark infringements. You do, however, have the obligation under the Ace Brand Agreement not to authorize, permit or condone an infringing use of our marks by another person or firm. As a matter of practice, our members notify us by telephone, in writing or by any other convenient means when they become aware of the possible infringement of our marks, so that we may investigate these situations. The Ace Brand Agreement does not require us to take any affirmative action when we are notified of uses or claims of rights to a mark that is identical or confusingly similar to the marks we license to you. You are obligated to fully cooperate with us in our efforts to maintain and defend our ownership and the validity of our marks against infringement and claims of infringement.

We do not know of any superior prior rights or infringing uses that could materially affect your use in this state of the marks discussed above.

ITEM 14

PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

There are no patents or registered copyrights owned by the Company that are material to the franchise; however, the Company claims copyrights on materials it creates and provides to its members.

We are not required to take affirmative action to protect or defend your rights to use our copyrights when notified of a possible infringement, although we intend to do so if we deem appropriate. We may control any action we choose to bring, even if you bring the matter to our attention. We need not participate in your defense and/or indemnify you for damage or expenses in a proceeding involving a copyright.

The General Member Standards/Ace Brand Standards/ Member Operational Requirements (part of Exhibit A and Exhibit B) and other materials contain our confidential information (some of which constitutes trade secrets under applicable law). This information includes training and operations materials; methods, formats, specifications, standards, systems, procedures, sales and marketing techniques, knowledge, and experience used in developing and operating Ace stores; knowledge of specifications for and suppliers of products, services and supplies for use in Ace stores; catalogs, price lists and order forms; and graphic designs and related intellectual property.

You may not use our confidential information in an unauthorized manner. Under Article II, Section 4 of your Membership Agreement (Nonbranded) (Exhibit A), you agree to comply with all policy statements and instructions that we may issue regarding our confidential information. You also agree to keep our confidential information in strict confidence, and to return such confidential materials to us if your membership terminates.

ITEM 15

OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

Although not addressed by the Membership Agreement (Nonbranded) or the Ace Brand Agreement (respectively, Exhibits A and B), it is our general policy not to grant a membership unless the owner or one of the principal owners of the business participates personally and directly in its operation.

Ace does not currently place any restrictions or limitations on whom you may hire as managers, supervisors or other personnel to run your business.

You may be a business entity or an individual sole proprietor. We have no requirement that any on-premises supervisors of yours have any equity interest in your business entity.

ITEM 16

RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

We do not restrict the types of goods and services that you may offer, except as follows:

Under the Ace Brand Agreement and its related General Member Standards/ Ace Brand Standards/ Member Operational Requirements (each, a part of Exhibit B), you must:

1. Maintain the following minimum inventory:
 - a. An assortment of merchandise from the Company's basic hardware departments (Departments 1 through 5 and 7) with a minimum of \$50 per square foot; and
 - b. 50% of the Company's entire Category Management (Discovery) Programs, as the same may be amended by Ace from time to time.
2. Maintain minimum store hours of operation from 8:00 a.m. to 7:00 p.m. (local time), Monday through Saturday, in order to help meet customer expectations. For stores located in rural communities where there are no competitors within five (5) miles, the store must be open a total of at least 60 hours, Monday through Saturday.
3. Refrain from stocking products for sale that may be detrimental to the Ace brand.
4. Refrain from offering in-home services under the Ace marks.

5. Refrain from selling any Ace branded products in any online forum whatsoever, whether directly through retailer's own web, mobile or social media site(s) and/or indirectly via acehardware.com or any online marketplace such as Amazon, eBay or Walmart Marketplace.

Under your Membership Agreement (Nonbranded) and Ace Brand Agreement, we reserve the right to change our General Member Standards/ Ace Brand Standards/ Member Operational Requirements (part of Exhibit A and Exhibit B) upon notice to you. Please refer to Items 8, 9, 12, and 17 of this disclosure document for additional information.

ITEM 17
RENEWAL, TERMINATION, TRANSFER
AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table lists certain important provisions of the membership and related agreements. You should read these provisions in the agreements attached to this disclosure document.

PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
a. Length of the franchise term	No such section	No fixed term is specified.
b. Renewal or extension of the term	No such section	No fixed term is specified.
c. Requirements for franchisee to renew or extend	No such section	No fixed term is specified.
d. Termination by franchisee	Article III, Sections 1, 3, 4 and 6 of the Membership Agreement (Nonbranded); Article III, Section 1 of the Ace Brand Agreement	You may terminate your Agreements with or without cause upon 30 days advance written notice to us (Subject to applicable state law). (See Note 1.)
e. Termination by franchisor without cause	Article III, Section 1 of the Membership Agreement (Nonbranded); Article III, Section 1 of the Ace Brand Agreement; and the Rider to the Membership Agreement, if applicable	We may terminate your Agreements without cause upon 30 days advance written notice to you, except where good cause or a longer notice period is required by a law or regulation applicable to your member location. (See Note 2.)
f. Termination by franchisor with cause	Article III, Sections 1-3 of the Membership Agreement (Nonbranded); Article III, Section 1 of the Ace Brand Agreement; and the Rider to the Membership Agreement, if applicable	Except where another interpretation of "cause" is required by a law or regulation applicable to your member location, we consider the situations discussed in Note (3) below to be terminations for cause.

PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
g. "Cause" defined – curable defaults	Article III, Sections 1-3 of the Membership Agreement (Nonbranded); Article III, Section 1 of the Ace Brand Agreement; and the Rider to the Membership Agreement, if applicable	The Agreements do not distinguish between curable and non-curable defaults. Cure periods would be granted if required by a law or regulation applicable to your member location.
h. "Cause" defined – non-curable defaults	Article III, Sections 1-3 of the Membership Agreement (Nonbranded); Article III, Section 1 of the Ace Brand Agreement; and the Rider to the Membership Agreement, if applicable	The Agreements do not distinguish between curable and non-curable defaults.
i. Franchisee's obligations on termination/non-renewal	Article II, Sections 4, 5, 10 and 11 and Article III, Section 7 of the Membership Agreement (Nonbranded); Article II, Section 7 and Article III, Sections 2, 3 and 4 of the Ace Brand Agreement; Rider to the Membership Agreement, if applicable; and Section 6 of the Store Development Agreement, if applicable (i.e., if you participate in the Multi-Unit Capital Stock Loan Program)	Your obligations on termination of your Membership Agreement (Nonbranded) and/or Ace Brand Agreement include 1) to return our confidential documents and to refrain from disclosing our confidential information; 2) to stop using our licensed marks, including removing signage and changing your corporate name, trade name, domain name and business listings, as applicable; 3) to indemnify us against certain claims arising from your conduct while you were a member; 4) to refrain from advertising or promoting your business in a way that makes reference to your former relationship with us; 5) to stop using any advertising and promotional materials developed by you or by a third party previously approved by us that bears the marks or illustrations of products bearing the marks; 6) to refrain from any use, dissemination or distribution of quotations or summaries of remarks attributed to Ace or its officers, directors or employees; 7) to fully cooperate with us in our efforts to maintain and defend our ownership and the validity of the marks against infringement and claims of infringement, including rendering assistance as we may request in any litigation; and 8) to keep accurate books of account and records covering all transactions made from your location and permit Ace to photograph the interior and exterior and to examine, copy and make extracts from said books and records for a period of 2 years after termination. In addition, if you signed a Store Development Agreement pursuant to the Multi-Unit Capital Stock Financing Program (Exhibit M) you are also subject to a covenant not to compete during pendency of that Agreement and for one (1) year thereafter.

PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
j. Assignment of contract by franchisor	Article V, Section 2 of the Membership Agreement (Nonbranded); Article V, Section 2 of the Ace Brand Agreement; and Section 5 of the Store Development Agreement, if applicable (i.e., if you participate in the Multi-Unit Capital Stock Loan Program)	We expressly reserve the right to assign the Agreements.
k. "Transfer" by franchisee – defined	No such section	There is no such definition in our Agreements.
l. Franchisor's approval of transfer by franchisee	Article III, Section 4 of the Membership Agreement (Nonbranded)	We have the right to consent to a transfer of your shares of our capital stock to another eligible holder. Upon our consent, your Membership Agreement (Nonbranded) terminates and is replaced by the transferee's Membership Agreement (Nonbranded).
m. Conditions for franchisor approval of transfer	No such section	A transferee must be a retail hardware dealer as required by our By-laws, with a retail location acceptable to us, and must meet reasonable standards of creditworthiness.
n. Franchisor's right of first refusal to acquire franchisee's business	No such section in Membership Agreement (Nonbranded) or Ace Brand Agreement; but see Right of First Refusal Agreement and Section 2 of each of the following Incentive Agreements: Branch Store A/New Investor A/Grocery Retailer Freestanding Ace Store A See Article 3, Section 3.1(a) (xii) Multi-Unit Capital Stock Loan Agreement; Article 3, Section 3.1(a)(ix) Loan Agreement for Ace to Ace Acquisition Capital Stock Loan Program	We do not reserve a right of first refusal to acquire your business under your Membership Agreement (Nonbranded) or Ace Brand Agreement; we do reserve a right of first refusal to purchase your business during the term of your Agreements and for a period of five (5) years after termination under our Right of First Refusal Agreement and our referenced new store Incentive Agreements and our referenced Loan Agreements. The Right of First Refusal Agreement must be signed if (a) you are opening a new Ace store or are purchasing an existing non-Ace store and converting it to an Ace store, (b) you are applying for an Ace loan in excess of \$200,000.00, or (c) purchasing an existing Ace store. In the case of (a) and (c), You do not have to sign the Right of First Refusal Agreement if you already operate an Ace store as of March 28, 2022 and are opening an additional Ace store, or if you are converting your own non-Ace store to an Ace store. Subsequent purchasers of any store whose current or former member executed any of the Incentive Agreements shall be required to execute a "Right of First Refusal Agreement" substantially similar in substance to the option set forth in Section 2.F of such Incentive Agreement(s).
o. Franchisor's option to purchase franchisee's business	Not Applicable	Not Applicable.

PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
p. Death or disability of franchisee	Article III, Section 5 of the Membership Agreement (Nonbranded)	If you are a sole proprietor or general partner, your Membership Agreement (Nonbranded) may continue with our consent after your death so that your business may be operated by your estate or by the person(s) succeeding to your interest. (See Note 4.) There is no such section in the Ace Brand Agreement.
q. Non-competition covenants during the term of the franchise	Article II, Section 12 of the Membership Agreement (Nonbranded); Paragraph 3 of the General Member Standards/ Ace Brand Standards/ Member Operational Requirements; Article II, Section 6 of the Ace Brand Agreement; Paragraph 7 of the General Member Standards/ Ace Brand Standards/ Member Operational Requirements; and Section 6 of the Store Development Agreement, if applicable (i.e., if you participate in the Multi-Unit Capital Stock Loan Program)	You must terminate any previously established business at the member location of any other major hardware wholesaler within one year and you must refrain from establishing any new participation in the program of any other major hardware wholesaler. Pursuant to the Membership Agreement (Nonbranded), the Ace Brand Agreement, and the General Member Standards/ Ace Brand Standards/ Member Operational Requirements, you must also refrain from listing or referring to the member location in any form of advertising or other type communications. In addition, if you signed a Store Development Agreement pursuant to the Multi-Unit Capital Stock Financing Program (Exhibit M) you are also subject to a covenant not to compete during pendency of that Agreement and for one (1) year thereafter (Subject to applicable state law) .
r. Non-competition covenants after the franchise is terminated or expires	No such section	The Membership Agreement (Nonbranded), Ace Brand Agreement and the various versions of the Incentive Agreements do not address this subject. However, if you signed a Store Development Agreement pursuant to the Multi-Unit Capital Stock Financing Program (Exhibit M) you are also subject to a covenant not to compete during pendency of that Agreement and for one (1) year thereafter (Subject to applicable state law).
s. Modification of the agreement	Article II, Section 12 and Article IV, Sections 1-3 of the Membership Agreement (Nonbranded); Article II, Section 6 and Article IV, Sections 1 and 2 of the Ace Brand Agreement; and Section 11 of the Store Development Agreement, if applicable (i.e., if you participate in the Multi-Unit Capital Stock Loan Program)	Ace can modify its General Member Standards/ Ace Brand Standards/ Member Operational Requirements, By-laws, trademark licenses and certificates of incorporation at any time.
t. Integration/ merger clause	No such section	The Agreements do not address this subject.

PROVISION	SECTION IN FRANCHISE OR OTHER AGREEMENT	SUMMARY
u. Dispute resolution by arbitration or mediation	Article V, Section 12 of the Membership Agreement (Nonbranded) and Article V, Section 10 of the Ace Brand Agreement; and Section 9 of the Store Development Agreement, if applicable (i.e., if you participate in the Multi-Unit Capital Stock Loan Program)	Any dispute, controversy or claim arising out of or relating to either the Membership Agreement (Nonbranded) or the Ace Brand Agreement or the relationship between Ace and you shall be settled by arbitration administered by the American Arbitration Association in accordance with its then current commercial arbitration rules, and judgment on the award rendered by the arbitrator may be entered in any court having jurisdiction thereof (Subject to applicable state law).
v. Choice of forum	Article V, Section 1 of the Membership Agreement (Nonbranded); Article V, Section 1 of the Ace Brand Agreement	Suits must be brought before an Illinois court unless prohibited by the laws of the state where the store is located. (Subject to state law.)
w. Choice of law	Article V, Section 1 of the Membership Agreement (Nonbranded); Article V, Section 1 of the Ace Brand Agreement; and Section 9 of the Store Development Agreement, if applicable (i.e., if you participate in the Multi-Unit Capital Stock Loan Program)	Illinois law governs. Note: Subject to applicable state law, other state law may supersede certain provisions of the Agreements. See Exhibits A and B for details.

NOTES:

- (1) In addition to your right to terminate your Membership Agreement (Nonbranded) and your Ace Brand Agreement upon 30 days' advance written notice to us, the Agreements will also automatically terminate if you close down your business at the member location, provided that this automatic termination will not occur if your business is moved to another location to which we consent. Your Membership Agreement (Nonbranded) will also automatically terminate (unless we expressly consent to its continuation) if you transfer your shares of our capital stock with our consent to someone else, or if you sell your shares of our capital stock back to us, as provided in our By-laws. If your business at the member location is owned by a corporation, your Membership Agreement (Nonbranded) will also automatically terminate in the event of certain actions by the shareholders of that corporation that result in a change of corporate control where we become obligated to repurchase our capital stock as provided in our By-laws.
- (2) Unless a law or regulation applicable to your member location requires otherwise, we may terminate your Membership Agreement (Nonbranded) and Ace Brand Agreement upon 30 days' advance written notice to you without cause.
- (3) Unless a law or regulation applicable to your member location requires another definition, we deem a termination for cause to include (a) a breach by you of any material obligation under your Membership Agreement (Nonbranded), your Ace Brand Agreement, or the General Member Standards/ Ace Brand Standards/ Member Operational Requirements applicable to your business; (b) the making by you of any misrepresentations in connection with obtaining the rights granted to you under your Membership Agreement (Nonbranded) or Ace Brand Agreement; (c) your failure to meet the standard annual minimum purchase levels established by us for our members; (d) a delinquency on your part in making payment for merchandise or services we sell to you; or (e) your insolvency or the making by you of an assignment for the benefit of your creditors.

- (4) With our approval (which will not be unreasonably withheld), if you are a sole proprietor or general partner, your business may continue to be operated under your Membership Agreement (Nonbranded) and Ace Brand Agreement after your death by your estate or by the person(s) to whom ownership of your business will be distributed by your estate, or by the person(s) or partnership succeeding to your interest, in the case of a deceased partner. If your business does not continue to be operated with our consent as described above, then your Membership Agreement (Nonbranded) and Ace Brand Agreement will be deemed to have automatically terminated upon your death.

ITEM 18 **PUBLIC FIGURES**

We do not use any public figure to promote sales of our franchise.

ITEM 19 **FINANCIAL PERFORMANCE REPRESENTATIONS**

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in this Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

Upon our request, members are required to furnish their stores' financial results to us. In addition, members may participate in the Retail Financial Report (RFR) which is prepared by Profit Planning Group, Inc., (PPG) of Boulder, Colorado. The data submitted to PPG, by our members, is the basis of this financial performance representation. The financial performance representation does not include data from Ace stores operated by our subsidiaries Westlake or GLA.

The ~~2023-2024~~ RFR prepared by PPG used **single store operations** data voluntarily supplied by ~~689-478~~ participating Ace branded stores ("Reporting Stores"). The Reporting Stores represent ~~14.39.78~~% of total domestic Ace branded member stores operating as of December 31, ~~2023~~~~2024~~. All of the Reporting Stores had been open at least one (1) full year. The average number of years each Reporting Store had been operated, as of the end of ~~2023~~~~2024~~, was approximately ~~17.8~~~~16.4~~ years, ranging from 1 to ~~71-93~~ years and the median was ~~13-11~~ years. As of December 31, ~~2024~~~~2025~~, all of the Reporting Stores are still operating; but ~~22-2~~ stores underwent a change in ownership in ~~2024~~~~2025~~. Summary data used in preparing the RFR is available to prospective members upon reasonable request.

The Reporting Stores are classified into the following retail formats: Hardware Stores (Express, Convenience, Core and Super) and Home Centers. Hardware Stores cater to Do-It-Yourself consumers, focusing on repair, replacement, and small projects. Hardware Stores (~~438 Reporting~~) are further separated into four different categories by hardware square footage. Home Centers serve the small contractor as well as the Do-It-Yourself consumer, carrying basic hardware plus expanded millwork, windows and doors, lumber and building materials, and kitchen and bath lines.

Of the Reporting Stores, ~~13-7~~ (~~1.86~~%) are in the Express Hardware Format, stores with a retail selling space up to 3,500 square feet. The median annual sales volume of the Reporting stores in the Express

Hardware Format is \$1,393,5821,662,449. The average annual sales volume of the Reporting Stores in the Express Hardware Supply Format was \$1,664,8672,117,668. The highest and lowest sales results for the Reporting Stores were \$4,726,7734,974,431 and \$113,887624,882. The average number of years these stores have been operating is 16 years and the median is 15 years.

Of the Reporting Stores, ~~83~~50 stores (~~12~~10.4%) are in the Convenience Hardware Format, stores with a retail selling space up to 6,000 square feet. The median annual sales volume of the Reporting Stores in the Convenience Hardware Format was \$1,619,3111,906,064. The average annual sales volume of the Reporting Stores in the Convenience Hardware Format was \$2,254,8532,935,511. The highest and lowest sales results for the Reporting Stores in the Convenience Hardware Format were \$15,815,65316,267,675 and \$569,065625,686. The average number of years these stores have been operating is 16.8 years and the median is 10 years.

Of the Reporting Stores, ~~343~~231 stores (~~49.748.32~~%) are in the Core Hardware Format, stores with a retail selling space of 6,001 to 12,000 square feet. The median annual sales volume of the Reporting Stores in the Core Hardware Format is \$2,690,2152,676,961. The average annual sales volume of the Reporting Stores in the Core Hardware Format was \$2,997,7323,061.641. The highest and lowest sales results for the Reporting Stores were \$13,822,43730,208,380 and \$249,683825,008. The average number of years these stores have been operating is 9 years and the median is 11 years.

Of the Reporting Stores, ~~194~~150 (~~28~~31.44%) are in the Super Hardware Format, stores with a retail selling space of more than 12,001 square feet. The median annual sales volume of the Reporting Stores in Super Hardware Format is \$4,394,9534,210,921. The average annual sales volume of the Reporting Stores in the Super Hardware Format was \$5,308,5065,521,303. The highest and lowest sales results for the Reporting Stores were \$22,111,63421,312,947 and \$1,301,349771,798. The average number of years these stores have been operating is 16.3 years and the median is 12.5 years.

Of the Reporting Stores, ~~56~~33 (~~8.126.9~~%) are in the Home Center Format. The median annual sales volume of the Reporting stores in the Home Center Format is \$7,903,5198,487,057. The average annual sales volume of the Reporting Stores in the Home Center Format was \$9,185,53310,756.255. The highest and lowest sales results for the Reporting Stores were \$59,905,29756,075,516 and \$1,684,9821,917,753. The average number of years these stores have been operating is 33.3 years and the median is 39 years.

When reviewing the financial performance representation, please remember that Reporting Stores within the hardware format contain diverse types of outlets. ~~including but not limited to, grocery stores and traditional retail outlets.~~ _

Individual retailer operating and financial performance is dependent on the following factors, among others:

- **Type of store/outlet** - Financial performance for these varying types of businesses is significantly different, with different cost structures. Performance can also vary significantly within type.
- **Location** - In the current retail environment, the location of the store in relation to the target market is a critical decision and factor in retail success. Although we often assist the member or prospective member in market and demographic studies for both new businesses and expansion plans, the final decision rests with the member.
- **Management abilities of the owner** - Since all stores are independently owned, this is one of the most important factors. Ownership and management of a retail store is difficult and demanding.

Store hours, depending on location, can cover up to 80 hours per week. You select both management and hourly employees for your store. Although training programs currently are offered by us, we are not required to provide any training; all store training is controlled by you. We believe that owner-operators are more successful than absentee owners.

- **Capitalization** - Initial capitalization is of the utmost importance in opening a new store. Retailers must expect to operate unprofitably for a period of time and have adequate capital to fund the project until acceptable results are obtained. Adequate inventory levels must be maintained to support sales. Adequate capital in the business continues to be important to be competitive within local economic and competitive conditions and to fund growth of the business or store expansions and remodeling.
- **Local/regional economy and competition** - Every marketplace is different and changing. Although we assist retailers with market analysis, conditions may change within a very short period of time. Competition from mass merchandisers, online retailers and discount chains has also increased and intensified, with a few competitors having very aggressive, and unpredictable, expansion plans. Members in all markets, large and small, must be prepared for changing economic conditions and increased competition, both through aggressive retail programs, quality management and adequate capitalization.

You are responsible for developing your own business plan for your store, including budgets for investments in inventory, leasehold improvements and fixtures and equipment, forecasts of sales and operating expenses and other elements appropriate to your particular circumstances. Prospective members generally utilize industry data and knowledge about the actual proposed location and market to prepare a detailed business plan, sales forecast, and proforma financial statement tailored for the specific operation. The prospective member's sales forecast is often done at various ranges of performance whereas his or her proforma financial statement is based on his or her single best estimate. While our field personnel may assist prospective members with their business plans, sales forecasts and/or proforma financial statements, the prospective member is responsible for the soundness of all assumptions contained in all such plans, forecasts and proformas. Consult with your own financial, business and legal advisors, to forecast sales, estimate expenses and prepare budgets for your store.

Some Ace stores have sold and earned these amounts. Your individual results may differ. There is no assurance that you'll sell or earn as much.

Other than the preceding, we do not make any financial performance representations about a franchisee's future financial performance, or the past financial performance of company owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing.

ITEM 20
OUTLETS AND FRANCHISEE INFORMATION

Table No. 1 Systemwide Outlet Summary For Years <u>2022-2023</u> to <u>2024-2025</u>				
Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	<u>2023-2022</u>	<u>4645-4540</u>	<u>4759-4645</u>	<u>+114-+105</u>
	<u>2024-2023</u>	<u>4759-4645</u>	<u>4885-4759</u>	<u>+126-+114</u>
	<u>2025-2024</u>	<u>4885-4759</u>	<u>4982-4885</u>	<u>+97-+126</u>
Company-Owned	<u>2023-2022</u>	<u>2222-11</u>	<u>2352-222</u>	<u>+13-+11</u>
	<u>2024-2023</u>	<u>2352-222</u>	<u>2592-35</u>	<u>+24-+13</u>
	<u>2025-2024</u>	<u>2592-35</u>	<u>2625-9</u>	<u>+9-+24</u>
TOTALS	<u>2023-2022</u>	<u>4867-4751</u>	<u>4994-4867</u>	<u>+127-+116</u>
	<u>2024-2023</u>	<u>4994-4867</u>	<u>5144-4994</u>	<u>+150-+127</u>
	<u>2025-2024</u>	<u>5144-4994</u>	<u>5250-5144</u>	<u>+106-+150</u>

Table No. 2 Transfers of Outlets from Franchisees to New Owners (other than the Franchisor) For Years <u>2022-2023-2024-2025</u>		
State	Year	Number of Transfers
Alabama	<u>2023-2022</u>	<u>22</u>
	<u>2024-2023</u>	<u>32</u>
	<u>2025-2024</u>	<u>1-3</u>
Alaska	<u>2023-2022</u>	<u>10</u>
	<u>2024-2023</u>	<u>0-1</u>
	<u>2025-2024</u>	<u>0-0</u>
Arizona	<u>2023-2022</u>	<u>36</u>
	<u>2024-2023</u>	<u>33</u>
	<u>2025-2024</u>	<u>6-3</u>
Arkansas	<u>2023-2022</u>	<u>03</u>
	<u>2024-2023</u>	<u>10</u>
	<u>2025-2024</u>	<u>1-1</u>
California	<u>2023-2022</u>	<u>610</u>
	<u>2024-2023</u>	<u>56</u>
	<u>2025-2024</u>	<u>10-5</u>
Colorado	<u>2023-2022</u>	<u>42</u>
	<u>2024-2023</u>	<u>44</u>
	<u>2025-2024</u>	<u>5-4</u>
Connecticut	<u>2023-2022</u>	<u>10</u>
	<u>2024-2023</u>	<u>0-1</u>

Table No. 2
Transfers of Outlets from Franchisees to New Owners
(other than the Franchisor) For Years ~~2022~~2023-20242025

State	Year	Number of Transfers
	~~2025~~ 2024	~~2~~ 0
Delaware	~~2023~~ 2022	~~0~~ 0
	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~2~~ 0
District of Columbia	~~2023~~ 2022	~~0~~ 0
	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~0~~ 0
Florida	~~2023~~ 2022	~~2~~ 3
	~~2024~~ 2023	~~4~~ 2
	~~2025~~ 2024	~~0~~ 4
Georgia	~~2023~~ 2022	~~7~~ 11
	~~2024~~ 2023	~~0~~ 7
	~~2025~~ 2024	~~1~~ 0
Hawaii	~~2023~~ 2022	~~0~~ 0
	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~0~~ 0
Idaho	~~2023~~ 2022	~~1~~ 2
	~~2024~~ 2023	~~1~~ 1
	~~2025~~ 2024	~~2~~ 1
Illinois	~~2023~~ 2022	~~3~~ 18
	~~2024~~ 2023	~~1~~ 53
	~~2025~~ 2024	~~5~~ 15

Indiana	~~2023~~ 2022	~~1~~ 0
	~~2024~~ 2023	~~1~~ 1
	~~2025~~ 2024	~~9~~ 1
Iowa	~~2023~~ 2022	~~1~~ 3
	~~2024~~ 2023	~~0~~ 1
	~~2025~~ 2024	~~1~~ 0
Kansas	~~2023~~ 2022	~~1~~ 1
	~~2024~~ 2023	~~1~~ 1
	~~2025~~ 2024	~~4~~ 1
Kentucky	~~2023~~ 2022	~~2~~ 6
	~~2024~~ 2023	~~1~~ 2
	~~2025~~ 2024	~~1~~ 1
Louisiana	~~2023~~ 2022	~~3~~ 0
	~~2024~~ 2023	~~1~~ 3
	~~2025~~ 2024	~~0~~ 1
Maine	~~2023~~ 2022	~~1~~ 3
	~~2024~~ 2023	~~0~~ 1
	~~2025~~ 2024	~~1~~ 0
Maryland	~~2023~~ 2022	~~0~~ 1
	~~2024~~ 2023	~~5~~ 0
	~~2025~~ 2024	~~7~~ 5
Massachusetts	~~2023~~ 2022	~~0~~ 0
	~~2024~~ 2023	~~4~~ 0

Table No. 2
Transfers of Outlets from Franchisees to New Owners
(other than the Franchisor) For Years ~~2022~~2023-20242025

State	Year	Number of Transfers
	~~2025~~ 2024	~~0~~ 4
Michigan	~~2023~~ 2022	~~3~~ 5
	~~2024~~ 2023	~~2~~ 3
	~~2025~~ 2024	~~3~~ 2
	~~2023~~ 2022	~~4~~ 3
Minnesota	~~2024~~ 2023	~~9~~ 4
	~~2025~~ 2024	~~0~~ 9
	~~2023~~ 2022	~~0~~ 1
Mississippi	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~0~~ 0
	~~2023~~ 2022	~~0~~ 4
Missouri	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~0~~ 0
	~~2023~~ 2022	~~0~~ 1
Montana	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~0~~ 0
	~~2023~~ 2022	~~0~~ 0
Nebraska	~~2024~~ 2023	~~3~~ 0
	~~2025~~ 2024	~~1~~ 3
	~~2023~~ 2022	~~2~~ 2
Nevada	~~2024~~ 2023	~~0~~ 2
	~~2025~~ 2024	~~0~~ 0

New Hampshire	~~2023~~ 2022	~~0~~ 0
	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~1~~ 0
New Jersey	~~2023~~ 2022	~~8~~ 6
	~~2024~~ 2023	~~2~~ 8
	~~2025~~ 2024	~~1~~ 2
New Mexico	~~2023~~ 2022	~~0~~ 0
	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~2~~ 0
New York	~~2023~~ 2022	~~2~~ 6
	~~2024~~ 2023	~~3~~ 2
	~~2025~~ 2024	~~6~~ 3
North Carolina	~~2023~~ 2022	~~5~~ 3
	~~2024~~ 2023	~~4~~ 5
	~~2025~~ 2024	~~4~~ 4
North Dakota	~~2023~~ 2022	~~0~~ 0
	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~3~~ 0
Ohio	~~2023~~ 2022	~~3~~ 13
	~~2024~~ 2023	~~0~~ 3
	~~2025~~ 2024	~~2~~ 0
Oklahoma	~~2023~~ 2022	~~2~~ 1
	~~2024~~ 2023	~~0~~ 2

Table No. 2
Transfers of Outlets from Franchisees to New Owners
(other than the Franchisor) For Years ~~2022~~2023-20242025

State	Year	Number of Transfers
	~~2025~~ 2024	~~1~~ 0
Oregon	~~2023~~ 2022	~~3~~ 1
	~~2024~~ 2023	~~1~~ 3
	~~2025~~ 2024	~~3~~ 1
	~~2023~~ 2022	~~12~~ 1
Pennsylvania	~~2024~~ 2023	~~6~~ 12
	~~2025~~ 2024	~~1~~ 6
	~~2023~~ 2022	~~0~~ 0
Rhode Island	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~0~~ 0
	~~2023~~ 2022	~~3~~ 1
South Carolina	~~2024~~ 2023	~~4~~ 3
	~~2025~~ 2024	~~2~~ 4
	~~2023~~ 2022	~~1~~ 0
South Dakota	~~2024~~ 2023	~~0~~ 1
	~~2025~~ 2024	~~1~~ 0
	~~2023~~ 2022	~~4~~ 20
Tennessee	~~2024~~ 2023	~~2~~ 4
	~~2025~~ 2024	~~2~~ 2
	~~2023~~ 2022	~~6~~ 2
Texas	~~2024~~ 2023	~~7~~ 6
	~~2025~~ 2024	~~4~~ 7

Utah	~~2023~~ 2022	~~0~~ 1
	~~2024~~ 2023	~~2~~ 0
	~~2025~~ 2024	~~1~~ 2
Vermont	~~2023~~ 2022	~~0~~ 0
	~~2024~~ 2023	~~7~~ 0
	~~2025~~ 2024	~~1~~ 7
Virginia	~~2023~~ 2022	~~0~~ 1
	~~2024~~ 2023	~~0~~ 0
	~~2025~~ 2024	~~2~~ 0
Washington	~~2023~~ 2022	~~1~~ 7
	~~2024~~ 2023	~~4~~ 1
	~~2025~~ 2024	~~3~~ 4
West Virginia	~~2023~~ 2022	~~1~~ 1
	~~2024~~ 2023	~~1~~ 1
	~~2025~~ 2024	~~0~~ 1
Wisconsin	~~2023~~ 2022	~~5~~ 6
	~~2024~~ 2023	~~3~~ 5
	~~2025~~ 2024	~~3~~ 3
Wyoming	~~2023~~ 2022	~~1~~ 0
	~~2024~~ 2023	~~3~~ 1
	~~2025~~ 2024	~~0~~ 3
	~~2023~~ 2022	~~105~~ 157

Table No. 2 Transfers of Outlets from Franchisees to New Owners (other than the Franchisor) For Years ~~2022~~2023-20242025		
State	Year	Number of Transfers
TOTALS	~~2024~~ 2023	<u>112</u> 105
	~~2025~~ 2024	<u>105</u> 112

Table No. 3 Status of Franchised Outlets For Years ~~2022~~2023 to 20242025								
State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations Other Reasons	Outlets at End of the Year
Alabama	~~2023~~ 2022	<u>868</u> 2	<u>46</u>	<u>12</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>898</u> 6
	~~2024~~ 2023	<u>898</u> 6	<u>34</u>	<u>21</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>908</u> 9
	~~2025~~ 2024	<u>908</u> 9	<u>13</u>	<u>02</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>919</u> 0
Alaska	~~2023~~ 2022	<u>312</u> 8	<u>13</u>	<u>20</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>303</u> 1
	~~2024~~ 2023	<u>303</u> 1	<u>11</u>	<u>02</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>313</u> 0
	~~2025~~ 2024	<u>313</u> 0	<u>01</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>313</u> 1
Arizona	~~2023~~ 2022	<u>1361</u> 35	<u>33</u>	<u>12</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1381</u> 36
	~~2024~~ 2023	<u>1381</u> 36	<u>23</u>	<u>01</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1401</u> 38
	~~2025~~ 2024	<u>1401</u> 38	<u>22</u>	<u>10</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1411</u> 40
Arkansas	~~2023~~ 2022	<u>555</u> 3	<u>23</u>	<u>21</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>555</u> 5
	~~2024~~ 2023	<u>555</u> 5	<u>62</u>	<u>12</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>605</u> 5
	~~2025~~ 2024	<u>605</u> 5	<u>36</u>	<u>01</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>636</u> 0
California	~~2023~~ 2022	<u>4044</u> 04	<u>86</u>	<u>175</u>	<u>00</u>	<u>01</u>	<u>00</u>	<u>3954</u> 04
	~~2024~~ 2023	<u>3954</u> 04	<u>68</u>	<u>417</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>3973</u> 95
	~~2025~~ 2024	<u>3973</u> 95	<u>116</u>	<u>64</u>	<u>00</u>	<u>10</u>	<u>00</u>	<u>4013</u> 97
Colorado	~~2023~~ 2022	<u>1281</u> 26	<u>34</u>	<u>12</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1301</u> 28
	~~2024~~ 2023	<u>1301</u> 28	<u>53</u>	<u>21</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1331</u> 30
	~~2025~~ 2024	<u>1331</u> 30	<u>25</u>	<u>22</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1331</u> 33
Connecticut	~~2023~~ 2022	<u>4039</u>	<u>51</u>	<u>10</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>444</u> 0
	~~2024~~ 2023	<u>4440</u>	<u>45</u>	<u>11</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>474</u> 4
	~~2025~~ 2024	<u>4744</u>	<u>24</u>	<u>21</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>474</u> 7
Delaware	~~2023~~ 2022	<u>1010</u>	<u>10</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>111</u> 0
	~~2024~~ 2023	<u>1110</u>	<u>01</u>	<u>10</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>101</u> 1
	~~2025~~ 2024	<u>1011</u>	<u>00</u>	<u>01</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>101</u> 0
District of Columbia	~~2023~~ 2022	<u>78</u>	<u>00</u>	<u>01</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>77</u>
	~~2024~~ 2023	<u>77</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>77</u>
	~~2025~~ 2024	<u>77</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>77</u>
Florida	~~2023~~ 2022	<u>3002</u> 90	<u>911</u>	<u>21</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>3073</u> 00
	~~2024~~ 2023	<u>3073</u> 00	<u>79</u>	<u>42</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>3103</u> 07
	~~2025~~ 2024	<u>3103</u> 07	<u>157</u>	<u>44</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>3213</u> 10
Georgia	~~2023~~ 2022	<u>1711</u> 69	<u>75</u>	<u>03</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1781</u> 71
	~~2024~~ 2023	<u>1781</u> 71	<u>47</u>	<u>30</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1791</u> 78
	~~2025~~ 2024	<u>1791</u> 78	<u>34</u>	<u>23</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>1801</u> 79
Hawaii	~~2023~~ 2022	<u>2525</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>2525</u>
	~~2024~~ 2023	<u>2525</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>2525</u>
	~~2025~~ 2024	<u>2525</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>2525</u>
Idaho	~~2023~~ 2022	<u>5958</u>	<u>31</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>625</u> 9
	~~2024~~ 2023	<u>6259</u>	<u>03</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>626</u> 2
	~~2025~~ 2024	<u>6262</u>	<u>10</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>636</u> 2
Illinois	~~2023~~ 2022	<u>2082</u> 06	<u>52</u>	<u>50</u>	<u>00</u>	<u>00</u>	<u>00</u>	<u>2082</u> 08
	~~2024~~ 2023	<u>2082</u> 08	<u>55</u>	<u>15</u>	<u>00</u>	<u>130</u>	<u>00</u>	<u>1992</u> 08
	~~2025~~ 2024	<u>1992</u> 08	<u>25</u>	<u>51</u>	<u>00</u>	<u>113</u>	<u>00</u>	<u>1951</u> 99

Table No. 3
Status of Franchised Outlets
For Years ~~2022-2023~~ to ~~2024~~2025

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non- Renewals	Reacquired by Franchisor	Ceased Operations Other Reasons	Outlets at End of the Year
Indiana	~~2023~~ 2022	~~8686~~	~~30~~	~~00~~	~~00~~	~~00~~	~~00~~	~~8986~~
	~~2024~~ 2023	~~8986~~	~~53~~	~~10~~	~~00~~	~~00~~	~~00~~	~~9389~~
	~~2025~~ 2024	~~9389~~	~~45~~	~~04~~	~~00~~	~~00~~	~~00~~	~~9793~~
Iowa	~~2023~~ 2022	~~5757~~	~~54~~	~~04~~	~~00~~	~~00~~	~~00~~	~~6257~~
	~~2024~~ 2023	~~6257~~	~~25~~	~~00~~	~~00~~	~~00~~	~~00~~	~~6462~~
	~~2025~~ 2024	~~6462~~	~~12~~	~~00~~	~~00~~	~~00~~	~~00~~	~~6564~~
Kansas	~~2023~~ 2022	~~3838~~	~~10~~	~~00~~	~~00~~	~~10~~	~~00~~	~~3838~~
	~~2024~~ 2023	~~3838~~	~~04~~	~~00~~	~~00~~	~~04~~	~~00~~	~~3838~~
	~~2025~~ 2024	~~3838~~	~~20~~	~~00~~	~~00~~	~~30~~	~~00~~	~~3738~~
Kentucky	~~2023~~ 2022	~~7066~~	~~24~~	~~00~~	~~00~~	~~00~~	~~00~~	~~7270~~
	~~2024~~ 2023	~~7270~~	~~32~~	~~00~~	~~00~~	~~00~~	~~00~~	~~7572~~
	~~2025~~ 2024	~~7572~~	~~53~~	~~10~~	~~00~~	~~00~~	~~00~~	~~7975~~
Louisiana	~~2023~~ 2022	~~8184~~	~~04~~	~~14~~	~~00~~	~~00~~	~~00~~	~~8084~~
	~~2024~~ 2023	~~8084~~	~~10~~	~~04~~	~~00~~	~~00~~	~~00~~	~~8180~~
	~~2025~~ 2024	~~8180~~	~~34~~	~~20~~	~~00~~	~~00~~	~~00~~	~~8284~~
Maine	~~2023~~ 2022	~~4435~~	~~99~~	~~00~~	~~00~~	~~00~~	~~00~~	~~5344~~
	~~2024~~ 2023	~~5344~~	~~79~~	~~00~~	~~00~~	~~00~~	~~00~~	~~6053~~
	~~2025~~ 2024	~~6053~~	~~37~~	~~90~~	~~00~~	~~00~~	~~00~~	~~5460~~
Maryland	~~2023~~ 2022	~~5249~~	~~13~~	~~30~~	~~00~~	~~00~~	~~00~~	~~5052~~
	~~2024~~ 2023	~~5052~~	~~14~~	~~13~~	~~00~~	~~20~~	~~00~~	~~4850~~
	~~2025~~ 2024	~~4850~~	~~64~~	~~04~~	~~00~~	~~02~~	~~00~~	~~5448~~
Massachusetts	~~2023~~ 2022	~~114414~~	~~72~~	~~02~~	~~00~~	~~00~~	~~00~~	~~121444~~
	~~2024~~ 2023	~~121444~~	~~157~~	~~00~~	~~00~~	~~00~~	~~00~~	~~136424~~
	~~2025~~ 2024	~~136424~~	~~245~~	~~00~~	~~00~~	~~00~~	~~00~~	~~138436~~

Michigan	~~2023~~ 2022	~~167467~~	~~84~~	~~13~~	~~00~~	~~04~~	~~00~~	~~174167~~
	~~2024~~ 2023	~~174167~~	~~108~~	~~14~~	~~00~~	~~00~~	~~00~~	~~183474~~
	~~2025~~ 2024	~~183474~~	~~840~~	~~04~~	~~00~~	~~00~~	~~00~~	~~191483~~
Minnesota	~~2023~~ 2022	~~118412~~	~~46~~	~~20~~	~~00~~	~~00~~	~~00~~	~~120418~~
	~~2024~~ 2023	~~120418~~	~~104~~	~~12~~	~~00~~	~~00~~	~~00~~	~~129420~~
	~~2025~~ 2024	~~129420~~	~~740~~	~~14~~	~~00~~	~~00~~	~~00~~	~~135429~~
Mississippi	~~2023~~ 2022	~~4646~~	~~44~~	~~14~~	~~00~~	~~00~~	~~00~~	~~4946~~
	~~2024~~ 2023	~~4946~~	~~14~~	~~34~~	~~00~~	~~00~~	~~00~~	~~4749~~
	~~2025~~ 2024	~~4749~~	~~44~~	~~03~~	~~00~~	~~00~~	~~00~~	~~5147~~
Missouri	~~2023~~ 2022	~~5049~~	~~24~~	~~20~~	~~00~~	~~00~~	~~00~~	~~5050~~
	~~2024~~ 2023	~~5050~~	~~32~~	~~22~~	~~00~~	~~00~~	~~00~~	~~5150~~
	~~2025~~ 2024	~~5150~~	~~83~~	~~02~~	~~00~~	~~00~~	~~00~~	~~5954~~
Montana	~~2023~~ 2022	~~5453~~	~~24~~	~~10~~	~~00~~	~~00~~	~~00~~	~~5554~~
	~~2024~~ 2023	~~5554~~	~~22~~	~~04~~	~~00~~	~~00~~	~~00~~	~~5755~~
	~~2025~~ 2024	~~5755~~	~~22~~	~~00~~	~~00~~	~~00~~	~~00~~	~~5957~~
Nebraska	~~2023~~ 2022	~~4543~~	~~12~~	~~10~~	~~00~~	~~00~~	~~00~~	~~4545~~
	~~2024~~ 2023	~~4545~~	~~14~~	~~04~~	~~00~~	~~00~~	~~00~~	~~4645~~
	~~2025~~ 2024	~~4645~~	~~14~~	~~00~~	~~00~~	~~00~~	~~00~~	~~4746~~
Nevada	~~2023~~ 2022	~~2625~~	~~32~~	~~24~~	~~00~~	~~00~~	~~00~~	~~2726~~
	~~2024~~ 2023	~~2726~~	~~43~~	~~02~~	~~00~~	~~00~~	~~00~~	~~3127~~
	~~2025~~ 2024	~~3127~~	~~14~~	~~00~~	~~00~~	~~00~~	~~00~~	~~3234~~
New Hampshire	~~2023~~ 2022	~~3132~~	~~20~~	~~14~~	~~00~~	~~00~~	~~00~~	~~3234~~
	~~2024~~ 2023	~~3234~~	~~82~~	~~04~~	~~00~~	~~00~~	~~00~~	~~4032~~
	~~2025~~ 2024	~~4032~~	~~18~~	~~00~~	~~00~~	~~00~~	~~00~~	~~4140~~
New Jersey	~~2023~~ 2022	~~5455~~	~~14~~	~~12~~	~~00~~	~~00~~	~~00~~	~~5454~~
	~~2024~~ 2023	~~5454~~	~~54~~	~~14~~	~~00~~	~~00~~	~~00~~	~~5854~~
	~~2025~~ 2024	~~5854~~	~~35~~	~~14~~	~~00~~	~~00~~	~~00~~	~~6058~~

Table No. 3
Status of Franchised Outlets
For Years ~~2022-2023~~ to ~~2024~~2025

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non- Renewals	Reacquired by Franchisor	Ceased Operations Other Reasons	Outlets at End of the Year
New Mexico	~~2023~~ 2022	~~3130~~	~~21~~	~~10~~	~~00~~	~~00~~	~~00~~	~~3231~~
	~~2024~~ 2023	~~3231~~	~~22~~	~~01~~	~~00~~	~~00~~	~~00~~	~~3432~~
	~~2025~~ 2024	~~3432~~	~~72~~	~~00~~	~~00~~	~~00~~	~~00~~	~~4134~~
New York	~~2023~~ 2022	~~200199~~	~~95~~	~~14~~	~~00~~	~~00~~	~~00~~	~~208200~~
	~~2024~~ 2023	~~208200~~	~~149~~	~~71~~	~~00~~	~~00~~	~~00~~	~~215208~~
	~~2024~~ 2024	~~215208~~	~~214~~	~~97~~	~~00~~	~~00~~	~~00~~	~~208215~~
North Carolina	~~2023~~ 2022	~~105102~~	~~85~~	~~02~~	~~00~~	~~00~~	~~00~~	~~113105~~
	~~2024~~ 2023	~~113105~~	~~88~~	~~20~~	~~00~~	~~00~~	~~00~~	~~119113~~
	~~2025~~ 2024	~~119113~~	~~48~~	~~42~~	~~00~~	~~00~~	~~00~~	~~119119~~
North Dakota	~~2023~~ 2022	~~2120~~	~~11~~	~~00~~	~~00~~	~~00~~	~~00~~	~~2221~~
	~~2024~~ 2023	~~2221~~	~~01~~	~~00~~	~~00~~	~~00~~	~~00~~	~~2222~~
	~~2025~~ 2024	~~2222~~	~~00~~	~~10~~	~~00~~	~~00~~	~~00~~	~~2122~~
Ohio	~~2023~~ 2022	~~147144~~	~~14~~	~~10~~	~~00~~	~~01~~	~~00~~	~~147147~~
	~~2024~~ 2023	~~147147~~	~~21~~	~~51~~	~~00~~	~~00~~	~~00~~	~~144147~~
	~~2025~~ 2024	~~144147~~	~~52~~	~~15~~	~~00~~	~~00~~	~~00~~	~~148144~~
Oklahoma	~~2023~~ 2022	~~5756~~	~~12~~	~~11~~	~~00~~	~~00~~	~~00~~	~~5757~~
	~~2024~~ 2023	~~5757~~	~~21~~	~~01~~	~~00~~	~~00~~	~~00~~	~~5957~~
	~~2025~~ 2024	~~5957~~	~~42~~	~~20~~	~~00~~	~~00~~	~~00~~	~~6159~~
Oregon	~~2023~~ 2022	~~8990~~	~~40~~	~~11~~	~~00~~	~~00~~	~~00~~	~~9289~~
	~~2024~~ 2023	~~9289~~	~~24~~	~~11~~	~~00~~	~~00~~	~~00~~	~~9392~~
	~~2025~~ 2024	~~9392~~	~~22~~	~~01~~	~~00~~	~~00~~	~~00~~	~~9593~~
Pennsylvania	~~2023~~ 2022	~~152150~~	~~85~~	~~63~~	~~00~~	~~00~~	~~00~~	~~154152~~
	~~2024~~ 2023	~~154152~~	~~38~~	~~26~~	~~00~~	~~00~~	~~00~~	~~155154~~
	~~2025~~ 2024	~~155154~~	~~83~~	~~12~~	~~00~~	~~00~~	~~00~~	~~162155~~

Rhode Island	~~2023~~ 2022	~~1717~~	~~10~~	~~00~~	~~00~~	~~00~~	~~00~~	~~1817~~
	~~2024~~ 2023	~~1817~~	~~11~~	~~00~~	~~00~~	~~00~~	~~00~~	~~1918~~
	~~2025~~ 2024	~~1918~~	~~11~~	~~10~~	~~00~~	~~00~~	~~00~~	~~1919~~
South Carolina	~~2023~~ 2022	~~8581~~	~~44~~	~~00~~	~~00~~	~~00~~	~~00~~	~~8985~~
	~~2024~~ 2023	~~8985~~	~~34~~	~~30~~	~~00~~	~~00~~	~~00~~	~~8989~~
	~~2025~~ 2024	~~8989~~	~~43~~	~~23~~	~~00~~	~~00~~	~~00~~	~~9189~~
South Dakota	~~2023~~ 2022	~~4947~~	~~02~~	~~00~~	~~00~~	~~00~~	~~00~~	~~4949~~
	~~2024~~ 2023	~~4949~~	~~10~~	~~00~~	~~00~~	~~00~~	~~00~~	~~5049~~
	~~2025~~ 2024	~~5049~~	~~11~~	~~00~~	~~00~~	~~00~~	~~00~~	~~5150~~
Tennessee	~~2023~~ 2022	~~105100~~	~~27~~	~~22~~	~~00~~	~~00~~	~~00~~	~~105105~~
	~~2024~~ 2023	~~105105~~	~~42~~	~~22~~	~~00~~	~~00~~	~~00~~	~~107105~~
	~~2025~~ 2024	~~107105~~	~~34~~	~~02~~	~~00~~	~~00~~	~~00~~	~~110107~~
Texas	~~2023~~ 2022	~~279267~~	~~1115~~	~~33~~	~~00~~	~~00~~	~~00~~	~~287279~~
	~~2024~~ 2023	~~287279~~	~~1411~~	~~83~~	~~00~~	~~40~~	~~00~~	~~289287~~
	~~2025~~ 2024	~~289287~~	~~1114~~	~~68~~	~~00~~	~~04~~	~~00~~	~~294289~~
Utah	~~2023~~ 2022	~~6361~~	~~13~~	~~01~~	~~00~~	~~00~~	~~00~~	~~6463~~
	~~2024~~ 2023	~~6463~~	~~31~~	~~00~~	~~00~~	~~00~~	~~00~~	~~6764~~
	~~2025~~ 2024	~~6764~~	~~43~~	~~00~~	~~00~~	~~00~~	~~00~~	~~7167~~
Vermont	~~2023~~ 2022	~~3232~~	~~90~~	~~30~~	~~00~~	~~00~~	~~00~~	~~3832~~
	~~2024~~ 2023	~~3832~~	~~79~~	~~03~~	~~00~~	~~00~~	~~00~~	~~4538~~
	~~2025~~ 2024	~~4538~~	~~07~~	~~00~~	~~00~~	~~00~~	~~00~~	~~4545~~
Virginia	~~2023~~ 2022	~~8177~~	~~54~~	~~10~~	~~00~~	~~00~~	~~00~~	~~8581~~
	~~2024~~ 2023	~~8581~~	~~85~~	~~21~~	~~00~~	~~00~~	~~00~~	~~9185~~
	~~2025~~ 2024	~~9185~~	~~48~~	~~02~~	~~00~~	~~00~~	~~00~~	~~9594~~
Washington	~~2023~~ 2022	~~129125~~	~~64~~	~~50~~	~~00~~	~~00~~	~~00~~	~~130129~~
	~~2024~~ 2023	~~130129~~	~~46~~	~~25~~	~~00~~	~~00~~	~~00~~	~~132130~~
	~~2025~~ 2024	~~132130~~	~~24~~	~~52~~	~~00~~	~~00~~	~~0~~	~~129132~~

Table No. 3
Status of Franchised Outlets
For Years ~~2022-2023~~ to ~~2024~~2025

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non- Renewals	Reacquired by Franchisor	Ceased Operations Other Reasons	Outlets at End of the Year
West Virginia	~~2023~~ 2022	~~31~~ 32	~~20~~	~~14~~	~~00~~	~~00~~	~~00~~	~~32~~ 31
	~~2024~~ 2023	~~32~~ 31	~~12~~	~~14~~	~~00~~	~~00~~	~~00~~	~~32~~ 32
	~~2025~~ 2024	~~32~~ 32	~~21~~	~~04~~	~~00~~	~~00~~	~~00~~	~~34~~ 32
Wisconsin	~~2023~~ 2022	~~149~~ 142	~~79~~	~~02~~	~~00~~	~~00~~	~~00~~	~~156~~ 149
	~~2024~~ 2023	~~156~~ 149	~~97~~	~~10~~	~~00~~	~~00~~	~~00~~	~~164~~ 156
	~~2025~~ 2024	~~164~~ 156	~~69~~	~~34~~	~~00~~	~~00~~	~~00~~	~~167~~ 164
Wyoming	~~2023~~ 2022	~~30~~ 27	~~24~~	~~14~~	~~00~~	~~00~~	~~00~~	~~31~~ 30
	~~2024~~ 2023	~~31~~ 30	~~12~~	~~04~~	~~00~~	~~00~~	~~00~~	~~32~~ 31
	~~2025~~ 2024	~~32~~ 31	~~04~~	~~00~~	~~00~~	~~00~~	~~00~~	~~32~~ 32
TOTALS	~~2023~~ 2022	~~464~~ 54540	~~190~~ 158	~~75~~ 50	~~00~~	~~13~~	~~00~~	~~475~~ 94645
	~~2024~~ 2023	~~475~~ 94645	~~210~~ 190	~~65~~ 75	~~00~~	~~19~~ 1	~~00~~	~~488~~ 54759
	~~2025~~ 2024	~~488~~ 54759	~~173~~ 240	~~71~~ 65	~~00~~	~~54~~ 9	~~00~~	~~498~~ 24885

Table No. 4
Status of Company-Owned Outlets
For Years ~~2022-2023~~ to ~~2024-2025~~ (See Note A Below)

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisees	Outlets Closed	Outlets Sold to Franchisees	Outlets at End of the Year
California	~~2023-2022~~	~~1712~~	~~34~~	~~01~~	~~00~~	~~00~~	~~2017~~
	~~2024-2023~~	~~2017~~	~~23~~	~~00~~	~~00~~	~~00~~	~~2220~~
	~~2025-2024~~	~~2220~~	~~22~~	~~10~~	~~00~~	~~00~~	~~2522~~
Illinois	~~2023-2022~~	~~77~~	~~00~~	~~00~~	~~00~~	~~00~~	~~77~~
	~~2024-2023~~	~~77~~	~~130~~	~~00~~	~~00~~	~~00~~	~~207~~
	~~2025-2024~~	~~207~~	~~013~~	~~10~~	~~00~~	~~00~~	~~2120~~
Indiana	~~2023-2022~~	~~42~~	~~12~~	~~00~~	~~00~~	~~00~~	~~54~~
	~~2024-2023~~	~~54~~	~~01~~	~~00~~	~~00~~	~~00~~	~~55~~
	~~2025-2024~~	~~55~~	~~00~~	~~00~~	~~00~~	~~00~~	~~55~~
Iowa	~~2023-2022~~	~~22~~	~~00~~	~~00~~	~~00~~	~~00~~	~~22~~
	~~2024-2023~~	~~22~~	~~00~~	~~00~~	~~00~~	~~00~~	~~22~~
	~~2025-2024~~	~~22~~	~~00~~	~~00~~	~~00~~	~~00~~	~~22~~
Kansas	~~2023-2022~~	~~2930~~	~~40~~	~~01~~	~~11~~	~~00~~	~~3229~~
	~~2024-2023~~	~~3229~~	~~14~~	~~00~~	~~01~~	~~00~~	~~3332~~
	~~2025-2024~~	~~3332~~	~~11~~	~~30~~	~~30~~	~~00~~	~~3433~~
Kentucky	~~2023-2022~~	~~330~~	~~10~~	~~01~~	~~01~~	~~00~~	~~429~~
	~~2024-2023~~	~~429~~	~~04~~	~~00~~	~~01~~	~~00~~	~~432~~
	~~2025-2024~~	~~432~~	~~01~~	~~00~~	~~00~~	~~00~~	~~433~~
Maryland	~~2023-2022~~	~~00~~	~~00~~	~~00~~	~~00~~	~~00~~	~~00~~
	~~2024-2023~~	~~00~~	~~20~~	~~00~~	~~00~~	~~00~~	~~20~~
	~~2025-2024~~	~~20~~	~~02~~	~~00~~	~~00~~	~~00~~	~~22~~
Michigan	~~2023-2022~~	~~5150~~	~~00~~	~~01~~	~~00~~	~~00~~	~~5151~~
	~~2024-2023~~	~~5151~~	~~00~~	~~00~~	~~00~~	~~00~~	~~5151~~
	~~2025-2024~~	~~5151~~	~~00~~	~~00~~	~~00~~	~~00~~	~~5151~~
Missouri	~~2023-2022~~	~~3735~~	~~12~~	~~00~~	~~00~~	~~00~~	~~3837~~
	~~2024-2023~~	~~3837~~	~~11~~	~~00~~	~~00~~	~~00~~	~~3938~~
	~~2025-2024~~	~~3938~~	~~11~~	~~00~~	~~00~~	~~00~~	~~4039~~
Nebraska	~~2023-2022~~	~~1515~~	~~00~~	~~00~~	~~00~~	~~00~~	~~1515~~
	~~2024-2023~~	~~1515~~	~~10~~	~~00~~	~~00~~	~~00~~	~~1615~~
	~~2025-2024~~	~~1615~~	~~01~~	~~00~~	~~00~~	~~00~~	~~1616~~
New Mexico	~~2023-2022~~	~~11~~	~~00~~	~~00~~	~~00~~	~~00~~	~~11~~
	~~2024-2023~~	~~11~~	~~00~~	~~00~~	~~00~~	~~00~~	~~11~~
	~~2025-2024~~	~~11~~	~~00~~	~~00~~	~~00~~	~~00~~	~~11~~
New York	~~2023-2022~~	~~33~~	~~00~~	~~00~~	~~00~~	~~00~~	~~33~~
	~~2024-2023~~	~~33~~	~~00~~	~~00~~	~~00~~	~~00~~	~~33~~
	~~2025-2024~~	~~33~~	~~00~~	~~00~~	~~00~~	~~00~~	~~33~~
North Carolina	~~2023-2022~~	~~1311~~	~~22~~	~~00~~	~~00~~	~~00~~	~~1513~~
	~~2024-2023~~	~~1513~~	~~02~~	~~00~~	~~00~~	~~00~~	~~1515~~
	~~2025-2024~~	~~1515~~	~~10~~	~~00~~	~~00~~	~~00~~	~~1615~~
Ohio	~~2023-2022~~	~~54~~	~~10~~	~~01~~	~~00~~	~~00~~	~~65~~
	~~2024-2023~~	~~65~~	~~01~~	~~00~~	~~00~~	~~00~~	~~66~~
	~~2025-2024~~	~~66~~	~~00~~	~~00~~	~~00~~	~~00~~	~~66~~
Oklahoma	~~2023-2022~~	~~1415~~	~~10~~	~~00~~	~~01~~	~~00~~	~~1514~~
	~~2024-2023~~	~~1514~~	~~01~~	~~00~~	~~00~~	~~00~~	~~1515~~
	~~2025-2024~~	~~1515~~	~~10~~	~~00~~	~~00~~	~~00~~	~~1615~~
Texas	~~2023-2022~~	~~1313~~	~~00~~	~~00~~	~~00~~	~~00~~	~~1313~~
	~~2024-2023~~	~~1313~~	~~40~~	~~00~~	~~00~~	~~00~~	~~1713~~
	~~2025-2024~~	~~1713~~	~~04~~	~~00~~	~~00~~	~~00~~	~~1717~~

Table No. 4
Status of Company-Owned Outlets
For Years ~~2022-2023~~ to ~~2024-2025~~ (See Note A Below)

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisees	Outlets Closed	Outlets Sold to Franchisees	Outlets at End of the Year
Washington	~~2023~~ 2022	88	00	00	00	00	88
	~~2024~~ 2023	88	00	00	00	00	88
	~~2025~~ 2024	88	00	00	00	00	88
All Other States	~~2023~~ 2022	00	00	00	00	00	00
	~~2024~~ 2023	00	20	00	00	00	20
	~~2025~~ 2024	20	12	00	00	00	32
TOTALS	~~2023~~ 2022	~~222~~ 211	1410	03	12	00	~~235~~ 222
	~~2024~~ 2023	~~235~~ 222	2414	00	01	00	~~259~~ 235
	~~2025~~ 2024	~~259~~ 235	724	50	30	0	~~268~~ 259

Note: Ace does not operate any company-owned stores. Company-owned outlets are operated by our subsidiary Ace Retail Group, Inc. in California, Illinois, Iowa, Kansas, Maryland, Missouri, Nebraska, New Mexico, New York, North Carolina, Oklahoma, Texas and Washington are operated by our subsidiary, Westlake. Company-owned outlets in Indiana, Kentucky, Michigan and Ohio are operated by our subsidiary GLA.

Table No. 5
Projected Openings
as of December 31, ~~2024~~2025

State	Franchise Agreements Signed But Outlet Not Opened	Projected New Franchised Outlets in The Next Fiscal Year	Projected New Company Owned Outlets in the Next Fiscal Year
Alabama	~~21~~	~~61~~	0
Alaska	~~30~~	~~10~~	0
Arizona	~~30~~	~~12~~	0
Arkansas	~~01~~	~~12~~	0
California	~~05~~	~~75~~	~~65~~
Colorado	~~03~~	~~62~~	0
Connecticut	~~11~~	~~08~~	0
Delaware	~~00~~	~~10~~	0
District of Columbia	~~00~~	~~10~~	0
Florida	~~21~~	~~124~~	0
Georgia	~~35~~	~~64~~	0
Hawaii	~~00~~	~~00~~	0
Idaho	~~30~~	~~61~~	0
Illinois	~~20~~	~~24~~	~~10~~
Indiana	~~21~~	~~66~~	0
Iowa	~~10~~	~~24~~	0
Kansas	~~11~~	~~33~~	~~31~~
Kentucky	~~01~~	~~24~~	0
Louisiana	~~00~~	~~11~~	0
Maine	~~00~~	~~06~~	0
Maryland	~~02~~	~~02~~	~~01~~
Massachusetts	~~23~~	~~25~~	0
Michigan	~~24~~	~~67~~	0
Minnesota	~~33~~	~~47~~	0
Mississippi	~~21~~	~~12~~	0
Missouri	~~10~~	~~74~~	1
Montana	~~21~~	~~20~~	0
Nebraska	~~02~~	~~03~~	1
Nevada	~~01~~	~~13~~	0
New Hampshire	~~01~~	~~35~~	0
New Jersey	~~12~~	~~13~~	0
New Mexico	~~15~~	~~13~~	0
New York	~~52~~	~~65~~	0
North Carolina	~~54~~	~~66~~	2
North Dakota	~~00~~	~~02~~	0
Ohio	~~50~~	~~35~~	~~02~~
Oklahoma	~~02~~	~~03~~	1
Oregon	~~10~~	~~02~~	0
Pennsylvania	~~12~~	~~24~~	0
Rhode Island	~~00~~	~~20~~	0
South Carolina	~~21~~	~~63~~	0
South Dakota	~~01~~	~~01~~	0

Table No. 5 Projected Openings as of December 31, ~~2024~~2025			
State	Franchise Agreements Signed But Outlet Not Opened	Projected New Franchised Outlets in The Next Fiscal Year	Projected New Company Owned Outlets in the Next Fiscal Year
Tennessee	<u>14</u>	<u>14</u>	0
Texas	<u>38</u>	<u>20</u> ~~11~~	0
Utah	<u>23</u>	<u>64</u>	0
Vermont	<u>00</u>	<u>03</u>	0
Virginia	<u>02</u>	<u>22</u>	0
Washington	<u>12</u>	<u>43</u>	0
West Virginia	<u>01</u>	<u>12</u>	0
Wisconsin	<u>22</u>	<u>38</u>	0
Wyoming	0	<u>01</u>	0
	These dealers have been accepted and are under construction		
TOTAL	<u>65</u> ~~79~~	<u>170</u> ~~154~~	<u>15</u> ~~16~~

ESTIMATE OF MEMBERSHIPS TO BE GRANTED

It is estimated that Ace will grant 170-154 memberships during the year ending December 31, ~~2025~~2026. Of this total, it is estimated that 25 memberships will be granted for a new owner of a new hardware store (i.e., owner has no prior hardware affiliation), 75-79 memberships will be granted to new owners of existing Ace stores and 70-50 memberships will be granted to existing (non-Ace) retailers converting from another hardware affiliation. It is estimated that there will be an additional 15-16 company-owned locations opened or acquired during the year ending December 31, ~~2025~~2026, bringing the total to 249~~284~~.

It is estimated that the distribution of such memberships by state will be as above.

Attached to this disclosure document as Exhibit W is a list of active stores in each state.

Attached to this disclosure document as Exhibit X is a list of all former operating members. If you become a member, your contact information may be disclosed to other buyers when you leave the system.

There is a Dealer Advisory Council, known as Progressive Ace Leaders, whose address is Ace Hardware Corporation, 2915 Jorie Boulevard, Oak Brook, Illinois 60523, Attention: Director Consumer Marketing.

We have not entered into any confidentiality agreements with former or current members that would prevent them from speaking with prospective members.

ITEM 21 **FINANCIAL STATEMENTS**

The audited financial statements of the Company, consisting of the Consolidated Balance Sheets as of January 3, 2026, December 28, 2024, and December 30, 2023, ~~and December 31, 2022~~, together with the Consolidated Statements of Income, Comprehensive Income, Equity and Cash Flows for each of the three years in the period ended ~~December 28, 2024~~January 3, 2026, are attached and marked as Exhibit R. Our fiscal year ends on the Saturday nearest December 31st and can consist of either 52 or 53 weeks.

ITEM 22

CONTRACTS

Attached and marked as Exhibits are all of the agreements proposed for use or in use regarding the offering of a franchise as follows:

A	Ace Hardware Membership Agreement (Nonbranded) including General Member Standards/ Ace Brand Standards / Member Operational Requirements (and Riders)
B	Ace Brand Agreement including General Member Standards/ Ace Brand Standards / Member Operational Requirements (and Riders)
C	Subscription for Capital Stock
G	Ace Bankcard Program Retailer Agreement
H	Ace Rewards Program Retailer Agreement
I	Ace Retailer Acceptance Agreement (Gift Card) and ACH Authorization Form
J	Data Collection Program Agreement
K	Store Set Up Agreement ~~Ace Retailer Merchandise Service Agreement~~
L	Store Planning Agreement
M	Multi-Unit Capital Stock Financing Program: Multi-Unit Capital Stock Financing Program Loan Agreement and Store Development Agreement (Tiers 1 - 3) and Multi-Unit Capital Stock Financing Program Loan Agreement and Store Development Agreement (Tier 4); (Program available to existing Ace Retailers Only)
N	Loan Program Agreements: Ace to Ace Acquisition Capital Stock Loan Program; Store Improvement Installment Loan Program; ~~Store Improvement Capital Stock Loan Program~~
O	Incentive Agreements: New Investor Format A; Branch Format A; Grocery Retailer Freestanding Ace Store Format A; New Investor B; Branch B; Store Conversion (Ace Advantage \$750K+ Annual Handled Purchases); Store Conversion; Purchase an Ace Store; Discovery Improvement
P	Matching Funds Store Agreement
Q	Professional Retail Services
T	Riders to Membership Agreement (Nonbranded) and Ace Brand Agreement for Maryland, Minnesota, North Dakota and Washington
Y	Right of First Refusal Agreement

ITEM 23

RECEIPTS

The last four pages of this disclosure document are Receipt pages for you to sign acknowledging that you have received this disclosure document. You must sign, date and return one copy of the Receipt to us and keep the other copy for your files.

EXHIBITS

March 2017

**ACE HARDWARE MEMBERSHIP AGREEMENT
(Nonbranded)**

This Agreement is made and entered into by and between ACE HARDWARE CORPORATION, a Delaware corporation, having its general offices at 2915 Jorie Boulevard, Oak Brook, Illinois 60523, hereinafter referred to as the "Company", and

an independent merchant, hereinafter referred to as the "Member", operating a retail business at

sometimes referred to as the "member location";

WITNESSETH:

In consideration of the respective undertakings and covenants herein contained, the Company and the Member hereby agree as follows:

**ARTICLE I
MEMBER RIGHTS**

Subject to the terms and conditions set forth herein, the parties have reached the following agreements as to the rights hereby granted by the Company to the Member:

1. **No License.** The parties mutually understand and agree that the Member is NOT being granted any license to use the word "ACE," "ACE Hardware" or any other registered or unregistered trademarks, service marks, logos, or commercial symbols owned by the Company (hereinafter individually and collectively referred to as the "Marks") to identify or promote the retail business operated by the Member at the member location, and that the Member shall, at all times refrain from using such Marks and from adopting any confusingly similar identification or marks unless and until the Member enters into a separate written Ace Brand Agreement with the Company. The parties further understand and agree that any and all separate Ace Brand Agreements are offered and accepted in the Company's sole and exclusive discretion and that the Member has no rights, expressed or implied, a) to use the Company's Marks apart from a duly executed Ace Brand Agreement or b) to have an Ace Brand Agreement offered or accepted by the Company.
2. **Trade Shows and Workshops.** The Company grants the Member the right, upon payment of such fees and charges as the Company shall reasonably require from time to time, to attend such Conventions, Trade Shows, workshops and seminars, if any, as may be sponsored by the Company for similarly situated members operating in the same format as the Member hereunder.
3. **Patronage Dividends.** The Member has the right to receive from the Company within 8 ½ months following the close of each year the proportionate share allocable to the member location of the patronage dividends distributed by the Company out of its net earnings from operations conducted by it (or from the operations of each separate division or category of sales as shall be established on the Company's books) with or for patrons to whom the Company is obligated to pay patronage dividends on qualifying purchases made from it in accordance with and in the manner provided for by the then effective applicable provisions of the Company's By-laws and any applicable patronage dividend distribution plan.
4. **Services, Products and Programs.** The Member has right to purchase such merchandise and to subscribe to such services or programs, if any, in connection with the business operated at the member location, as the Company may, from time to time, in its sole and exclusive discretion offer for sale to the Member, which shall in the case of products other than retail store equipment and supplies, be offered for resale by the Member at retail from the member location. Such merchandise may, in the Company's sole and exclusive discretion, include or exclude such items, if any, as the Company may choose to offer or distribute a) to members operating under other formats or agreements or b) under private labels bearing the trademarks "ACE," "ACE Hardware" or other

trademarks owned by the Company, provided that no sale to the Member of such private label merchandise shall establish any ongoing rights on the part of the Member to continue to purchase such private label merchandise in the future unless a duly executed and effective Ace Brand Agreement has been entered into by the parties and such agreement or the brand standards promulgated thereunder provide otherwise. Nothing herein shall be deemed to prevent the Member from truthfully advertising any genuine merchandise, provided that the Member's action in doing so does not violate the trademark or intellectual property rights of the Company or others, or the then-current General Member Standards that govern the Member hereunder.

ARTICLE II DUTIES AND RESPONSIBILITIES OF THE MEMBER

The Member agrees:

1. **References to Member's Affiliation.** To refrain from making any references whatsoever to the Member's affiliation with the Company in connection with the promotion of the Member's business at the member location, except as otherwise expressly permitted under Article I Paragraph 4 above or as otherwise expressly permitted under a duly executed and effective Ace Brand Agreement, if any, between the Company and the Member.
2. **Capital Stock.** To subscribe and pay for the appropriate number of shares of capital stock of the Company in accordance with the accompanying Subscription for Capital Stock Agreement and where the required shares of capital stock of the Company are to be acquired, with the Company's consent, by transfer from a previous owner of the business at the member location, to assume any and all of the then-remaining obligations of such previous owner to the Company with respect to such shares.
3. **Charges and Assessments.** To pay to the Company at the time required by the Company's current policy the processing charge currently imposed by it to partially defray the Company's costs in processing the Member's application for membership in the Company, and such other charges and assessments as the Company imposes from time to time upon its members who are parties to this form of Agreement and who operate in the same or a reasonably similar format to that of the Member hereunder.
4. **Confidentiality of Documents and Information.** To comply with any and all policy statements and instructions issued from time to time by the Company concerning the Company's confidential information and to keep in strict confidence all checklists, microfiche films, bulletins, catalogs, price lists, order forms and other documents and information furnished to the Member by the Company with respect to the merchandise, programs and services which are available from the Company. The Member further agrees to at no time divulge or display or disclose any such documents or information other than in connection with the Member's transactions with the Company or as otherwise specifically required by law or authorized by the Company in writing and, upon termination of this Agreement, to immediately return to the Company all such documents, items and any tangible personal property containing such confidential information as may have been prepared or copied by or on behalf of the Member or furnished by the Company. The provisions of this Article II, Paragraph 4, shall survive the termination of this Agreement.
5. **Indemnification by Member for Certain Claims.** To assume full responsibility with respect to and to indemnify the Company and hold it harmless from and against any and all claims and liabilities asserted by or against the Company in each of the cases hereinafter set forth to the extent that such claims or liabilities do not arise or have not arisen solely from the gross negligence or wrongful conduct of the Company. For purposes of this indemnification, "claims" and "liabilities" shall mean and include all obligations, actual, special, consequential and punitive damages and costs incurred by the Company in any matter hereinbelow set forth, including, without limitation, the reasonable fees of accountants, attorneys, attorneys' assistants, mediators, arbitrators, and expert witnesses, as well as costs of investigation and proof of facts, court costs, and any other litigation expenses, including but not limited to travel and lodging expenses:

- (a) which are based upon or arise out of any representation made by the Member or its employees to the Member's customers that a product can be used for a purpose for which the product was not intended by its manufacturer; or
- (b) which are based upon or arise out of any act performed by the Member or its employees which was intended to assist the Member's customer in selecting or using a product or service; or
- (c) which concern third party charges or other third party claims or suits of a like or different nature asserted against the Company (i) for services provided by such third party directly to the Member or (ii) for services provided to others by such third party as a result of arrangements made directly with the Member or (iii) for sums owing in connection with merchandise shipped by a third party directly to the Member or to the member location or to any shipping addresses indicated by the Member or its employees – when such merchandise has been purchased by the Member either on a drop ship or “billed through” basis, or completely outside the Company's system or (iv) which involve damages demanded from the Company in connection with any occurrence concerning which it is alleged that the Member, its contractors or its employees functioned as an agent of the Company, or (v) which arise from or in connection with the Member's selection, purchase or sale of drop ship or “billed through” merchandise without the Company's advance knowledge or consent, or any purchases by the Member that are made completely outside the Company's system, in either case in which it is alleged that such merchandise violates applicable law or the intellectual property rights of others, or has otherwise caused harm or injury to persons or property of a like or different nature; or (vi) which in any way arise from or in connection with a) the Member's occupation of its store at the member location, or b) the use or operation of any fixtures or equipment by the Member, its employees, contractors or agents, or c) the Member's sale of any services; or d) the Member's acts or omissions in connection with its employees or its employment practices; or
- (d) which arise out of the Member's execution and delivery of this Agreement, or the performance of any of its obligations to the Company hereunder, or under any other agreement with the Company, or any liabilities arising in connection with site selection services or training provided by the Company; or
- (e) which arise out of any transfer of interest by the Member herein, or the Member's interest in any other agreement with the Company, or the Member's membership in the Company, the member location, or some or all of the assets of its business in any manner not in accordance with the provisions hereof or the provisions of any other applicable agreement with the Company, or the Company's By-laws; or
- (f) which arise out of the Company's collection of any past due balances owing by the Member for the purchase of merchandise or services from the Company or any sums of money otherwise due and owing to the Company by the Member hereunder or under any other agreement with the Company; or
- (g) which arise out of the Company's obtaining relief from the automatic stay provisions of the U.S. Bankruptcy Code or otherwise protecting any secured or unsecured interest of the Company in any property of the Member in the event that the Member becomes the subject of proceedings under said Code; and
- (h) which arise out of or relate to the Member's operation of the member location or the acts or omissions of the Member or any of its agents, employees, servants, or contractors in connection with the sale of products or rendering of services by the Member, and for all claims for damage to property or for injury or death of any persons directly or indirectly resulting therefrom.

The provisions of this paragraph and its subparagraphs shall survive the termination of this Agreement.

6. **Notification Obligations of Member.** To notify the Company in writing:
- (a) in advance of any change in the legal form of ownership of the Member (such as, for example, a change from individual or partnership form to corporate form, or vice versa), it being understood that no such change will operate to release from liability to the Company any party previously responsible for the Member's obligations hereunder or under any other agreement with the Company without the written consent of the Company; and
 - (b) as promptly as feasible, as to the death of any partner having an interest in any partnership by which the Member is owned or the death of any stockholder owning 50% or more of the voting stock of the Member if the Member is incorporated; and
 - (c) not less than 30 days prior to the closing of the transaction, as to the name and address of each proposed buyer or transferee in any proposed sale, assignment or transfer (i) of 50% or more of the ownership interest(s) in either the Member or the business operated at the member location or (ii) of all of the capital stock (both voting and non-voting) owned by the holder(s) in a corporation owning the business operated at the member location if 50% or more of the outstanding voting stock of such corporation is owned by such holder(s).
7. **Service Charges and Fees.** To pay to the Company all sums due on a timely basis including but not limited to such service charges and fees as may, from time to time, be imposed by, or as authorized by the Company's Board of Directors. This includes, but is not limited to the obligation:
- (a) To pay to the Company in accordance with the Low Volume Service Charge Program established by the Company's Board of Directors, as modified from time to time, a special service charge when the Member's qualifying purchases during any calendar year are below the minimum established in the Program. Minimum purchase level requirements applicable to Members may be changed from time to time upon advance notice to the Member by the Company. Notwithstanding the payment of any low volume service charges by the Member under the program as aforesaid, the Member understands and agrees that the failure to meet the Company's minimum purchase level requirements constitutes cause for termination pursuant to Article III, Paragraph 1 hereof. The Member understands that the Board of Directors of the Company reserves the right to change minimum purchase level requirements from time to time, and in the event that there may be different levels of low volume service charges or minimum purchase requirements imposed for members operating in different formats; and
 - (b) To pay all amounts shown as currently due on the Company's billing statements for purchases of merchandise, supplies and services made by the Member and other sums incurred by the Member with such promptness as shall enable the Company to receive payment no later than the 10th day following the date of the statement (it being understood that all invoices for merchandise purchased on extended payment terms become currently due when other items billed are not paid when due), and to pay such service charge per bi-weekly billing statement on any past due balance as the Company regularly imposes upon its members (it being acknowledged by the Member that, unless the Member has been or is hereafter informed by the Company in writing of a change which has been or is to be made in the percentage applied by it in determining such charge, such percentage shall be .77% of the past due balance shown on each statement except that the percentage applied to any business operated by the Member in Texas shall be .384% and to any business operated by the Member in Georgia shall be .692%) unless and until such time as notice of change is given to the Member as aforesaid; and
 - (c) to timely pay such other sums, as are required by such of the Company's programs, if any, that are then applicable to the Member or that are required under the Company's

then current General Member Standards or that arise under any other standards of the Company that are applicable to the Member hereunder or under any other agreements between the Member and the Company.

8. **Furnishing Information to Company.** To furnish, from time to time for the Company's review and upon the Company's advance written request, such information concerning the Member and its business operations as the Company shall deem necessary or desirable, including, but not limited to, copies of the Member's financial statements and any leases or proposed leases for the member location.
9. **Compliance with Company By-laws and Company Policies.** To comply with all provisions of the By-laws and policies of the Company, as amended from time to time, which apply in any way to any of the relationships between the Member and the Company.
10. **Nondisparagement.** To refrain from making or publishing any statements, encouraging others to make such statements or releasing any information that disparages the Company, its subsidiaries or affiliates, or their programs, products or services, or their officers, directors, managers or employees. The foregoing obligation shall not be construed to prohibit the Member from a) joining any association of Members or retailers, b) making any private or confidential reports to any officer, director, manager or employee of the Company, c) making any truthful statements or extending other cooperation to courts, government agencies or officials, banks or bankers, attorneys, accountants or other business advisors, or d) making any other communication the prohibition of which would violate applicable law. The provisions of this paragraph shall survive the termination of this Agreement.
11. **Inspections.** To keep accurate books of account and records covering all transactions made from the member location while this Agreement is in effect, and to permit the Company and its duly authorized representatives as of the effective date of this Agreement and for a period of two years after its termination, however caused, to photograph the interior and exterior of the member location and to examine, copy and make extracts from said books of account and records as well as all from other documents and material in the possession or under the control of the Member with respect to the business conducted by the Member under this Agreement. Member agrees to undertake such actions as may be required to ensure that the Company has free and full access to such books, records, documents and materials and to the member location for the inspections permitted hereunder, and Company agrees to exercise any rights granted in this paragraph in a reasonable manner which shall, in the case of premises occupied by an ongoing business mean during normal business hours, and in such manner as not to interfere with the conduct of the business. The provisions of this paragraph shall survive the termination of this Agreement to the extent specifically provided herein with respect to the duration of inspection rights.
12. **General Member Standards.** To comply with all the provisions of the General Member Standards of the Company now in force or as hereafter amended or adopted by the Company by the action of the Board of Directors or as otherwise authorized by the Board of Directors. Subject to the foregoing, the Company hereby unilaterally, without limitation, reserves the sole and exclusive right and discretion to amend, modify and change the General Member Standards under any conditions and to any extent which the Company may deem necessary or desirable. Such amendments, modifications and changes may include, but are not limited to, the subjects and subject matter presently set forth in the General Member Standards.
13. **Merchandise Return.** To return no merchandise purchased by the Member from the Company without the written consent of the Company first being obtained.
14. **Data Management and Data Privacy.** To be solely responsible for protecting itself from disruptions, Internet access failures, Internet content failures, and attacks by hackers and other unauthorized intruders and the Member waives any and all claims it may have against the Company as the direct or indirect result of such disruptions, failures or attacks. The Member must comply with all laws and regulations relating to privacy and data protection, and must cooperate with the Company and its designated representatives in connection with any data breach

investigation and response. The Member will also notify the Company of any known or suspected data breach event at or in connection with the member location, and take all steps necessary to stop any unintended access if such data breach event is ongoing.

ARTICLE III TERMINATION OF AGREEMENT

1. **Termination By Either Party Upon Advance Written Notice.** This Agreement may be terminated with or without cause at any time by either the Member or the Company by giving written notice of such intention to terminate to the other party. As used herein, "cause" means a breach by Member of any material obligation of this Agreement or the General Member Standards now in force or hereafter amended or adopted by the Company. It is further understood that (i) any misrepresentations made by Member in connection with the obtaining of rights granted hereunder or (ii) the failure by the Member to meet the annual minimum purchase levels established by the Company from time to time or (iii) any conduct by the Member or its officers, partners, owners or executives that results in publicity to the trade or to the public that adversely reflects upon the Member, the Company or their respective business operations or the Marks or (iv) any other cause for termination that is expressly permitted under law shall each constitute cause for termination of the Agreement by the Company. Any such notice shall be given not less than thirty (30) days in advance of the termination date set forth in the notice, with the exception of notices given by the Company under Article III, Paragraph 2 hereof for account delinquency.
2. **Termination By Company for Account Delinquency.** Upon three (3) days advance written notice to the Member, the Company may terminate this Agreement in the event of a delinquency on the part of the Member in making payment for merchandise or services supplied by the Company to the member location or which the Company has billed to the Member as a result of purchases that the Member originally billed through the Company, or for other payments, fees or charges, if any, of a like or different nature that are properly due and owing from the Member to the Company in time for receipt thereof by the Company not more than fifteen (15) days after the date on which such payment is due.
3. **Automatic Termination Upon Closing Down of Member's Business or Member's Insolvency.** The closing down of the business operated at the member location shall automatically cause this Agreement to be terminated unless such business is moved to another location to which the Company consents in accordance with the provisions of the Company's By-laws. This Agreement shall also automatically terminate upon the giving of written notice by the Company to the Member at any time after the Member becomes insolvent or admits the inability to pay its debts as they become due, or makes an assignment for the benefit of creditors.
4. **Termination Upon Member's Transfer of Capital Stock of the Company.** Unless the Company shall expressly consent to the continuation of this Agreement after such time, this Agreement shall automatically be deemed to have terminated as of the time when any of the shares of capital stock of the Company issued to the Member with respect to the Member's business at the member location are transferred (with the Company's consent) to another eligible holder for said shares or are purchased back from the Member by the Company.
5. **Termination Upon Death Unless Company Approves Continuation.** If the business operated at the member location is owned by an individual sole proprietor, this Agreement shall automatically terminate upon the death of such individual. If such business is owned by a partnership, this Agreement shall automatically terminate upon the death of a general partner in such partnership. However, with the Company's approval (which approval shall not be unreasonably withheld), such business may continue to be operated under this Agreement by the estate of such deceased individual sole proprietor or by the person(s) to whom ownership of said business is to be distributed by such deceased individual's estate or by the person(s) or partnership succeeding to the interest of such deceased member of a partnership owning the business.
6. **Termination Upon Transfer of Stock of Member's Corporation.** If the business operated at the member location is owned by a corporation, this Agreement shall automatically terminate upon the

consummation of any sale or transfer of all of the shares of capital stock (both voting and non-voting) of such corporation held by the holder or holders of 50% or more of its outstanding voting stock or upon the sale or transfer of all of the shares of capital stock (both voting and non-voting) of a corporation owning 80% or more of the outstanding voting stock of the corporation owning said business held by the holder or holders of 50% or more of the outstanding voting stock of that corporation unless such sale or transfer of shares did not result in a repurchase by the Company of the shares of capital stock of the Company theretofore issued by it to the corporation owning the business operated at the member location.

7. **Advertising Former Relationship to Company.** Upon the termination of this Agreement, the Member agrees to make no reference to the Member's former relationship with the Company in the advertising or promotion of the Member's business at the member location or in the advertising or promotion of any other business whether or not such business is owned in whole or in part by the Member. The provisions of this paragraph shall survive the termination of this Agreement.

ARTICLE IV ADDITIONAL MODIFICATION OF TERMS

1. **Reservation By The Company Of The Right To Modify.** The Member acknowledges and agrees that Article XV, Section 15.6 of the Company's By-laws provides that the By-laws, as amended from time to time, constitute a binding legal contract between the Company and its shareholders, and are legally binding on all shareholders and their successors, heirs, executors, administrators, assigns and personal representatives. The Member further acknowledges and agrees that this Agreement is modifiable by amendment of the Company's By-laws and otherwise by action of the Company's shareholders or its Board of Directors, in each case unilaterally, without limitation, and without the consent of the Member. The Member further acknowledges and agrees that the Company may modify the General Member Standards unilaterally hereunder.
2. **Modifications To Comply With Amendments to Certificate of Incorporation and By-laws.** If any provision of any amendment to the Certificate of Incorporation of the Company or any provision of any amendment to the By-laws of the Company which is duly adopted subsequent to the Member's execution of this Agreement is in any way inconsistent with or in conflict with any provision of this Agreement, then the Agreement shall be deemed to have been modified effective as of the date specified in an advance written notice given by the Company to the Member in order to place the Agreement in conformity with such amendment. The Member's act of continuing to do business with the Company after the effective date of such modification shall be deemed to constitute the Member's consent to be bound by such modification.
3. **Status of Prior Membership Agreements.** If the Member has previously entered into a membership agreement with the Company for a business owned or controlled by the Member at the member location, then, as of the date of acceptance of this Agreement by the Company for the same location, the parties agree that the previous membership agreement for the member location shall be automatically superceded and replaced in its entirety by this Agreement. If the Member has previously entered into a membership agreement with the Company for a business owned or controlled by the Member at a location other than the member location, then the parties agree that such membership agreement for such other location shall be unaffected by this Agreement. The parties further agree that no automatic modification of this Agreement shall be deemed to occur as a result of any future grant of membership for a business owned or controlled by the Member at a location other than the member location designated herein. The applicable provisions of the Company's By-laws shall govern all determinations as to whether any such other retail business is owned or controlled by the Member.

ARTICLE V MISCELLANEOUS

1. **Effective Date; Application of Illinois Law; Partial Illegality Not To Void Rest of Agreement.** The signing of this Agreement by the Member constitutes an application only, and the Agreement shall not be effective unless and until it has been duly accepted and countersigned by the Company

at its principal office in Illinois. All orders for merchandise, supplies and services placed by the Member pursuant to this Agreement shall be transmitted to the Company at said office, and the Member hereby consents and agrees that:

(a) all provisions of this Agreement shall be interpreted and construed in accordance with the laws of Illinois, except that such state's choice of law and conflicts of law rules shall not apply; and

(b) if any provision of this Agreement shall be held to be illegal or void, the validity or the legality of the remaining portion hereof shall not be affected thereby.

2. **Successor and Assigns.** Neither this Agreement nor any interest of the Member herein shall be pledged, mortgaged, hypothecated, or subject to transfer, assignment or encumbrance by the Member except in strict accordance with the Company's By-laws, and a purchaser of or successor to the business operated by the Member at the member location shall be entitled to operate such business as a member of the Company only if qualified and permitted under the Company's By-laws, and if such purchaser or successor has agreed to be bound to, and the Company has accepted in writing any applicable Company-approved form of membership agreement for that purpose. The Company expressly reserves the right to assign this Agreement and all of its rights and privileges to any other person, firm or corporation, and this Agreement shall inure to the benefit of any such transferee or other legal successor to the interest of the Company herein.
3. **Minimum Cash Portion of Patronage Dividend Distributions.** The cash portion of the patronage dividends distributed each year to the Member by the Company shall not be less than 20%, but the entire undistributed patronage dividends accrued for the member location at the time of termination of this Agreement shall nevertheless be applied against any indebtedness then owing to the Company by the Member to the extent of such indebtedness unless the Member submits a timely request to the Company for payment of 20% of such patronage dividends in cash.
4. **Company's Right To Deny or Limit Member's Credit and Merchandise Orders.** If the Company at any time reasonably believes that the financial condition of the Member may not be capable of supporting the continued extension of normal credit to the Member by the Company, the Company may limit or deny the extension of credit to the Member and/or may limit the Member's orders to those which are to be filled from the Company's warehouse inventories and may otherwise limit the quantities of merchandise which the Member may purchase, or the manner or terms of payment which shall be applicable to such orders.
5. **Status of Agreement With Respect to Other Documents.** This Agreement shall be deemed to constitute the "franchise or membership agreement" utilized by the Company in any reference to such term contained in the Company's Certificate of Incorporation, its By-laws or in any document affecting the relationship between the Company and its members. The term "member location" as used in this Agreement shall also be deemed to constitute the "licensed location" in any reference to the latter term that may be contained in the Company's Certificate of Incorporation, its By-laws or in any document or instrument affecting the relationship between the Company and its members, and the parties further understand and agree that no license to use any of the Company's Marks is thereby granted or implied.
6. **Manner of Giving Notices.** All notices required or permitted to be given hereunder by one party to the other party shall be effective if personally delivered, sent by expedited delivery service or mailed to the other party by registered or certified mail at the address of such other party set forth herein or at such other address as such party shall have specified in writing, and shall be deemed to have been given on the date of such personal delivery or on the date of deposit in the U.S. mails, as the case may be.
7. **Independent Relationship.** The relationship between the Company and the Member established by this Agreement shall at all times and for all purposes be deemed to be one between separate and totally independent parties. Neither the Member nor any employee of the Member shall be deemed to be an employee of the Company. No legally recognized partnership, agency or similar

relationship is hereby created in any respect. Notwithstanding any other provision of this Agreement, it is mutually understood and agreed that the Member will control and be solely responsible for the day-to-day operation of the member location, and any and all policies affecting the Member's soliciting, hiring, firing, disciplining, paying, scheduling and managing of the Member's employees, the financial management of the Member's business, and the Member's compliance with applicable governmental laws and regulations are to be established solely by the Member. However, the Member shall not thereby be relieved from satisfying any of its obligations hereunder, or under applicable laws or regulations. It is further understood and agreed by the parties hereto that this Agreement does not create a fiduciary relationship between them. The Member shall identify itself in all dealings as the independent owner of its business.

8. **Waiver of Rights.** No waiver by the Company of any obligation of the Member or restriction on the Member pursuant to the terms and conditions hereof shall be effective unless in writing and signed by an officer of the Company. Any such waiver granted by the Company shall be without prejudice to any of the Company's rights hereunder, will be subject to continuing review by the Company and may be effectively revoked upon written notice thereof to the Member upon the terms and conditions set forth therein, if applicable or otherwise. Neither party shall be deemed to have waived or impaired any of its rights hereunder, (including, without limitation, the right to demand exact compliance with every term, condition and provision herein, or to declare any breach thereof to be a default and to terminate this Agreement) by reason of any verbal agreement between the parties or by virtue of any custom, practice or actions of the parties at variance with the terms hereof, or by reason of any failure, refusal, or omission by either party in exercising any of its rights hereunder or in failing to insist on strict compliance herewith by the other party. No waiver, forbearance, delay, failure or omission by the Company in the exercise of any of its rights or powers with respect to any other member, shareholder, dealer, or any other person shall be deemed to constitute a waiver of any of the Company's rights hereunder, nor shall any acceptance of payments by the Company from the Member be deemed a waiver by the Company of any preceding breach by the Member of its obligations under this Agreement.
9. **Reservation of Company's Right To Approve Additional Membership Locations.** Nothing contained in this Agreement shall be deemed to grant the Member an exclusive territory or exclusive rights, or to limit, deny, or otherwise restrict the Company's right to enter into agreements for the licensing of its marks or for the acceptance of other members or dealers or for the authorization of others to own or operate retail or other outlets which offer products or services similar to those of the Member at any locations and within any proximity to the Member's member location as the Company, in the exercise of its sole and exclusive discretion, shall determine.
10. **Site Approval or Acceptance.** The Member hereby acknowledges and agrees that the Company's approval or acceptance of a site for the Member's store does not constitute an assurance, representation or warranty of any kind, express or implied, as to the suitability of the member location for such store or the successful operation or profitability of the store hereunder. The Company's approval or acceptance of any site, including the member location, indicates only that the Company believes that such site falls within acceptable minimum criteria established by the Company solely for the Company's own purposes and benefit at the time of the Company's approval or acceptance thereof. The parties acknowledge that application of criteria that have been effective with respect to other sites and premises may not be predictive of potential for the member location and that demographic and/or economic factors, such as competition from other similar businesses, included in or excluded from the Company's own criteria could change, thereby altering the potential thereof. The parties acknowledge that such factors are unpredictable and are beyond the Company's control, and the Member agrees that the Company shall not be responsible for the failure of any site approved or accepted by the Company to meet the Member's expectations as to revenue or operational criteria, or otherwise. The Member also represents and warrants that its acceptance of a membership for the operation of a retail store at the member location is based on its own independent investigation of the suitability of the site for such purpose.
11. **Further Representations of Member.** As an inducement to the Company to enter into this Agreement, the Member further represents and warrants as follows: a) that the Member has conducted an independent investigation of the business contemplated by this Agreement, and

recognizes that the nature of the business or its market area are subject to change over time, that the Member's investment involves business risks; b) that no representations have been made by the Company or by any of its officers, directors, employees or agents that are contrary to the terms contained in this Agreement, or contrary to any statements contained in any disclosure document heretofore delivered to the Member; and c) the Member has not received or relied upon any guarantee, whether express or implied, of the sales, revenues, profits or success of the business venture contemplated by this Agreement.

12. **Arbitration of Disputes.** Any dispute, controversy or claim arising out of or relating to: a) this Agreement or any other agreement between Company and the Member (and/or Member's owners, guarantors or affiliates); or b) the relationship between Company and Member (and/or Member's owners, guarantors or affiliates), shall be settled by arbitration administered by the American Arbitration Association in accordance with its then current commercial arbitration rules, and judgment on the award rendered by the arbitrator may be entered in any court having jurisdiction thereof. The costs of arbitration will be borne equally by the parties. The parties agree that Chicago, Illinois shall be the location of all hearings held under this Article V, Section 12, and that such hearings shall be held before a single arbitrator, not a panel. The arbitrator has the right to award any relief it deems proper, including, without limitation, money damages (with interest on unpaid amounts from the due date), specific performance, injunctive relief, and attorneys fees and costs, provided that the arbitrator may not: (i) declare any trademark owned by the Company generic or otherwise invalid; or (ii) award any punitive or exemplary damages against either party (the parties hereby waiving to the fullest extent permitted by law, any claim or right to punitive or exemplary damages against the other). The parties agree that any proceeding will be conducted on an individual, not a class-wide basis, and any proceeding between Company and Member may not be consolidated with another proceeding between Company and any other entity or person. Any disputes concerning the enforceability or scope of this arbitration clause shall be governed by the Federal Arbitration Act (9 U.S.C. § 1 et seq.) and not by any state arbitration law. The parties agree to be bound by the provisions of any limitation on the period of time in which claims must be brought under applicable law or this Agreement, whichever expires earlier. The parties further agree that, in any arbitration proceeding, each must submit or file any claim which would constitute a compulsory counterclaim (as defined by Rule 13 of the Federal Rules of Civil Procedure) within the same proceeding as the claim to which it relates, and any claim which is not submitted or filed as required is forever barred. Notwithstanding anything in this Section to the contrary, the parties each have the right in a proper case to seek temporary restraining orders and temporary or permanent injunctive relief from a court of competent jurisdiction.

IN WITNESS WHEREOF, this Agreement has been executed on this ____ day of _____, 20____ by the person(s) signing it for the Member, whose authority to sign shall be deemed to have been duly authorized by the Member.

Legal Business Name

Trading Name: D/B/A

Authorized Signature(s) and Title(s)

(If the Member is a corporation, limited liability company, or similar entity, the corporate name should be written hereon followed by the signature, name and title of an appropriate officer, manager or member. If the Member is a partnership, the partnership name should be written hereon followed by the signatures of all partners.)

ACCEPTED for ACE HARDWARE CORPORATION
at Oak Brook, Illinois this _____ day
of _____, 20____
By: _____

(Signature and Title of Authorized Officer)

General Member Standards/ Ace Brand Standards/ Member Operational Requirements

Ace Brand Standards

1. Administer a customer-friendly return policy such as the return policy in the Ace Way of Retailing manual.
2. Display approved Ace exterior identification.
3. Display approved Ace interior signage that helps customers navigate the store and simplifies buying decisions.
4. Employ effective advertising and marketing strategies:
 - a. Participate in all Ace national advertising events and promotions each year;
 - b. Implement Ace Rewards (provided your technology is capable); and
 - c. Sell and accept the Ace Gift Card.
5. Operate a well-lit, safe and clean store including clean floors, counters, shelving and inventory.
6. Maintain the following minimum inventory:
 - a. An assortment of merchandise from the Company's basic hardware departments (Departments 1 through 5 and 7) with a minimum of \$50 per square foot; and
 - b. 50% of the Company's entire Category Management (Discovery) Programs, as the same may be amended by Ace from time to time.
7. Show the Ace affiliation, and refrain from showing any non-Ace Hardware wholesaler affiliation, in all electronic and print advertising and all other communications media that references this licensed location.
8. Employ knowledgeable and helpful store associates by:
 - a. Executing a retail training program that includes, at a minimum, new hire orientation and completion of the "Helpful Ready" curriculum, as may be updated by Ace from time to time, by greater than fifty percent of store associates;
 - b. Equipping store associates to be easily recognizable to customers and portray a professional image including wearing consistent and easily identifiable Ace brand apparel and visible name tags; and
 - c. Maintaining sufficient staffing levels by season and time of day to adequately service customers.
9. Employ a retail pricing strategy that is consistent with Ace Brand positioning and maintain a consumer value program such as "Get Credit for Value".
10. Mark all product prices clearly on the shelf or the product/package and ensure that the price on the shelf or product/package matches the price charged at the register.
11. Comply with all then-current Ace Identity Standards Guide conditions and prohibitions regarding the use of Ace's name, logo and trademarks in interior and exterior signage; advertising; web, mobile and social media sites; Ecommerce activities; products; stationery; vehicles; third party use and in such additional activities and display applications as may from time to time be covered by the Guide. Key conditions and prohibitions, among others, include the following:
 - a. Unless the retailer site re-directs all users on such site to acehardware.com for any and all online purchases, the retailer site (1) cannot contain the word Ace in its URL and (2) cannot display any Ace branded products.

12. Consistently execute the following features and processes to help ensure a positive customer experience (provided Member uses a point of sale system capable of executing the In-Store Pickup program (fulfill from store)):
 - a. List store on acehardware.com store locator and actively maintain a My Store page.
 - b. Accept acehardware.com ship-to-store orders (fulfill from RSC).
 - c. Participate in the acehardware.com In-Store Pickup program (fulfill from store).
 - d. Accept and process acehardware.com returns and credits in-store by executing acehardware.com return best practices.
 - e. Maintain accurate inventory and pricing for use on acehardware.com.
13. Refrain from stocking products for sale that may be detrimental to the Ace brand.
14. Refrain from offering in-home services under the Ace marks.
15. Timely pay all charges and assessments imposed by the Company from time to time, including, without limitation, the Ace Brand Assessment and Local Lift Max Assessment.
16. Maintain minimum store hours of operation from 8:00 a.m. to 7:00 p.m. (local time), Monday through Saturday, in order to help meet customer expectations. For stores located in rural communities where there are no competitors within five (5) miles, the store must be open a total of at least 60 hours, Monday through Saturday.

General Member Standards

1. Conform to all local, state and federal laws, rules and regulations applicable to the Member's business.
2. Furnish the Company with current fiscal year-end financial statements for the Member's business entity and any of its subsidiaries or affiliated companies within ninety (90) days after fiscal year-end and furnish, from time to time for the Company's review and upon the Company's written request, such information concerning the Member and its business operations as the Company shall deem necessary or desirable.
3. Refrain from listing or referring to the member location in the yellow pages or in any print, electronic, or other forms of advertising or in any other type communications, whether written or oral:
 - a. that falsely represent or suggest, directly or indirectly that the member location is authorized to operate under a licensed mark, logo or other commercial symbol owned by the Company when, in fact that is not the case; or
 - b. in which a reference is made to any affiliation with any other hardware program of the member location (whether or not authorized or true), or to any other business outlet unaffiliated with the Company, or to any non-Ace mark or logo, if the same shall also contain any depictions of (or any other references to) products or other items of property to which the Company's Marks, logos or commercial symbols are affixed;
4. Maintain the following minimum insurance:
 - a. Property insurance, including business interruption, against fire and extended coverage perils, vandalism and malicious mischief perils in amounts adequate to replace inventory, fixtures, equipment and leasehold improvements;
 - b. General liability insurance, including product liability against bodily injury, property damage and personal injury to the public for a \$1,000,000 combined single limit and \$2,000,000 in the aggregate arising out of the control, operation, use and occupancy of the premises, and storage and sale of merchandise;
 - c. Automotive liability insurance against bodily injury, property damage and personal injury to the public for a \$1,000,000 combined single limit to cover all vehicles used by the Member;
 - d. Workers' compensation insurance against worker's compensation, occupational disease and employer's liability with statutory limits; and
 - e. Umbrella liability insurance in the amount of \$1,000,000.

As to the coverage specified in 4(a) above, name the Company as loss payee; and as to the coverage specified in 4(b) and (c) above, name the Company as additional insured.

It is also strongly recommended Members maintain the following additional insurance:

- i. Employment Practices Liability Insurance with no less than \$250,000 in limits; and
- ii. Cyber or network security liability coverage with no less than a \$250,000 limit.

Member's insurance shall be written with a carrier with an A.M. Best Key Rating of at least an A- ; and shall provide the Company at least thirty (30) days' notice of cancellation; and

Member shall provide evidence of such insurance to the Company's Corporate Risk Management Department.

5. Submit all merchandise orders through the electronic ordering process now utilized by the Company or as hereafter changed or amended and subscribe to AceNet.
6. Refrain from selling any Ace branded products in any online forum whatsoever, whether directly through retailer's own web, mobile or social media site(s) and/or indirectly via acehardware.com or any online marketplace such as Amazon, eBay or Walmart Marketplace.
7. Individually Branded Retailers must comply with prohibitions on the use of the Ace name, logo and all other Ace Hardware Corporation trademarks as well Ace-related signage and identification (such as external and internal Ace signs, Ace shopping carts and bags, and vests with Ace logos).
8. Refrain from establishing any new participation of the Member's business at this licensed location in the program of any other major hardware wholesaler.
9. Make Ace the Member's primary source of supply for the Member's business by giving first and careful consideration to all merchandise lines and products offered for sale by Ace.
10. Promptly terminate any previously established participation of the Member's business at this licensed location in the program of any other major hardware wholesaler and remove all signage, décor and other materials associated with any such wholesaler.
11. Use point of sale systems with point to point encryption (transactional security). The Company reserves the right to charge Members who fail to comply with this requirement a non-compliance fee, as the Company deems necessary or desirable.
12. Honor all warranties or guarantees issued by the Company according to their terms, including, without limitation, The Ace Promise/Ace Satisfaction Guarantee.

Member Operational Requirements (for the membership agreement version in effect from 8/93 through 12/03)

The Ace Brand Standards (with the exception of Number 4) and the General Membership Standards together constitute the Member Operational Requirements.

March 2017

ACE BRAND AGREEMENT

This Agreement is made and entered into by and between ACE HARDWARE CORPORATION, a Delaware corporation, having its general offices at 2915 Jorie Boulevard, Oak Brook, Illinois 60523, hereinafter referred to as the "Company", and

an independent merchant, hereinafter referred to as the "Member", operating a retail business at

sometimes referred to as the "member location";

In consideration of the respective undertakings and covenants herein contained, the Company and the Member hereby agree as follows:

**ARTICLE I
MEMBER RIGHTS**

The Company hereby grants to the Member, subject to the terms and conditions set forth herein:

1. **License.** A nonexclusive, nontransferable, nonassignable license to use, in a manner designated or approved by the Company, the Service Mark "ACE" and/or certain marks, presently "ACE Hardware" and such other marks as the Company may from time to time designate or approve in writing (hereinafter individually and collectively referred to as the "Marks") to identify and promote the retail business operated by the Member at the member location, and in connection therewith to display such ACE identification signs at such location as shall comply with the standards prescribed by the Company. Member agrees that its use of the Marks will be in strict compliance with the terms and conditions hereof and with all policies, instructions, guidelines and standards of the Company as the same are presently in effect, or as they may be modified from time to time hereafter in the Company's sole and exclusive discretion. If it becomes advisable at any time in Company's sole judgment for the Member to modify or discontinue use of any of the Marks or for the Member to use one or more additional or substitute trademarks or service marks or an additional or substitute type of trade dress, or both, then the Member agrees to immediately comply with Company's directions to modify or otherwise discontinue the use of such Marks, or to use one or more additional or substitute trademarks, service marks, logos or commercial symbols or additional or substitute trade dress, as the case may be, after notice thereof by Company. Company shall not have any obligation to reimburse the Member for any expenditures made by the Member to modify or discontinue the use of any of the Marks or to adopt additional marks or substitutes for any discontinued Marks, or trade dress, including, without limitation, any expenditures relating to advertising or promotional materials or to compensate the Member for any impairment of goodwill of the Member's store or other compensation that is related in any way to any discontinued Marks or the Company's designation of new Marks, logos, commercial symbols or additional or substitute trade dress. Further, the Company retains the sole and exclusive discretion to determine whether any of the Marks shall be or continue to be registered and what action, if any, shall be taken against any person in the event of any actual or alleged infringement thereof. The Member agrees that no right to sublicense the Marks is hereby granted or implied.
2. **Services, Products and Programs.** The right to purchase from the Company for resale at retail from the member location such merchandise, including private label merchandise, as the Company may, from time to time, in its sole discretion offer for sale to its members who operate under an Ace Brand Agreement. The Member also agrees not to manufacture or cause the manufacture of any merchandise that bears the Marks or any markings that are similar to the Marks, except as specifically permitted under a Company-sponsored program, if any, established for that purpose. The Member shall also have the right to subscribe to such services or programs, if any, in connection with the business operated at the member location as the Company may, from time to time, in its sole and exclusive discretion offer to those of its members who operate under an Ace Brand Agreement. The Member shall also have the right to purchase or subscribe for, in connection with the business

operated at the member location, such advertising circulars and materials, identification signs, and other promotional materials, and such other retail service materials, equipment, devices, programs and systems as the Company makes available from time to time to its members who operate under an Ace Brand Agreement, including such items, if any, as the Company may choose to prepare or distribute under private labels bearing the trademarks "ACE," "ACE Hardware" or other trademarks owned by the Company.

ARTICLE II DUTIES AND RESPONSIBILITIES OF THE MEMBER

The Member agrees:

1. **Charges and Assessments.** To pay to the Company such then-current charges and assessments, if any, as the Company imposes from time to time upon its members who are parties to an Ace Brand Agreement. The Member acknowledges and agrees that such charges and assessments are subject to change from time to time by the Company's Board of Directors or pursuant to authorization that has been granted by the Company's Board of Directors.
2. **Restrictions on Corporate or Trade Name Use of "ACE".** To refrain from using the word "ACE" or the words "ACE Hardware" as part of the corporate name or the registered trade or commercial name or the internet domain name or user identification name of the Member, its shareholders, officers or executives, or of the Member's retail outlet covered by this Agreement unless such name also includes another word or words clearly distinguishing it from the corporate or trade name or names used by the Company or any of its subsidiaries or divisions or by any other retail entity licensed by the Company to use the Marks or any other trademarks, service marks, logos or commercial symbols owned by the Company to identify and promote its business. The Member agrees that it does not now and will not in the future assert any claims to any goodwill or ownership of any of the Company's trademarks, service marks or other intellectual property, including, but not limited to, the Marks licensed to the Member hereunder, and will not engage in any acts or conduct in derogation of the Company's ownership thereof, or in derogation of any licenses or other intellectual property rights that the Company may have granted to others.
3. **Compliance with Trademark Policy Statements and Guidelines.** To strictly comply with all policy statements and guidelines communicated from time to time to the Company's members by the Company with respect to the use of any trade name, trademark or service mark belonging to or registered by the Company (including, but not limited to the Marks licensed to the Member hereunder) and, without the Company's prior written consent, to (a) at no time use any such trade name, trademark or service mark in a manner or for a product or service not approved by the Company for such use, (b) at no time authorize, permit or condone the use of any of the foregoing items by any other person or firm, and (c) at no time adopt or use, or authorize, permit or condone the use by any other person or firm, of any name, word or mark which is similar to or likely to be confused with, the Marks or with any trade name, trademark or service mark belonging to or registered by the Company (it being understood and agreed that all variations or adaptations of any of the Marks, or any trademarks or service marks owned or registered by the Company shall be the exclusive property of the Company and that the Company shall have the exclusive right to register the same and to license the use thereof).
4. **Brand and Advertising Assessments.** To pay its applicable portion of such charges as the Company assesses its members in order to support, preserve, maintain or uphold the Company's brand and the Marks licensed hereunder and to fund the Company's national and regional advertising programs, or for other advertising promotions or events, including, but not limited to any assessments imposed by the Company under any advertising plan or program established by the Company for its members in a particular format or a particular marketing area.
5. **Company Rights of Approval.** To submit for the Company's advance written approval, upon the Company's written request therefor and prior to the release thereof, any advertising and promotional materials which have been developed by the Member itself or for the Member by a third party (other than the Company or an entity designated by the Company) that bear the Marks or illustrations of products bearing the Marks. In addition, any quotations or summaries of remarks attributed to the

Company or its officers, directors or employees shall at all times be subject to the Company's advance written approval prior to any use, dissemination or distribution thereof by Member. In any matter requiring the Company's written approval under this paragraph, if such approval has not been received by the Member within thirty (30) days after receipt of such material by the Company, then such material shall be considered disapproved, and the same shall not be used, disseminated or distributed by the Member. Once the Company's written approval has been obtained in a matter so requiring it, then further approval of the same material need not be obtained for future or repeat use. All publicly-released material prepared by the Member, or for the Member by a third party other than the Company shall, at all times, be consistent with the maintenance of the value of the Company's Marks and other intellectual property, and the value of the Company's excellent reputation. The provisions of this paragraph shall survive the termination of this Agreement.

6. **Ace Brand Standards.** To comply with all the provisions of the Ace Brand Standards of the Company now in force or as hereafter amended or adopted by the Company by the action of the Board of Directors or within the scope of authority conferred by the Board of Directors. Subject to the foregoing, the Company hereby unilaterally, without limitation, reserves the sole and exclusive right and discretion to amend, modify and change the Ace Brand Standards under any conditions and to any extent which the Company may deem necessary or desirable to meet competition, to protect its trademarks, service marks, trade names or logos, or to improve the quality of the products or services provided by the Company or the Member. Such amendments, modifications and changes may include, but are not limited to, the subjects and subject matter presently set forth in the Ace Brand Standards, or the image, appearance and decor of the Member's store, the types of merchandise, services and equipment to be acquired, utilized, or offered by the Member, and any approved manufacturers, distributors or suppliers thereof, or specifications therefor.
7. **Cooperation with Company.** To fully cooperate with Company in the Company's efforts to maintain and defend the Company's ownership and the validity of the Marks against infringement and claims of infringement. Member will promptly notify the Company of (i) any suspected infringement or unauthorized use of any Marks by any third party, or (ii) any allegations by any third party that Member's use of the Marks is improper. Member shall not initiate or defend any action concerning the Marks without the Company's prior written consent. At the request of Company, and without compensation to Member (aside from the reimbursement by the Company of any reasonable and necessary travel and lodging expenses that may be incurred at the Company's specific request), the Member shall promptly do such acts and execute, acknowledge, and deliver such papers that may be necessary or desirable, in the sole discretion of Company, to obtain, maintain, protect, and/or vest in Company the entire right, title, and interest in and to any of the Marks in all countries of the world; including rendering such assistance as the Company may request in any litigation, Patent and Trademark Office proceeding, or other proceeding. The provisions of this paragraph shall survive the termination of this Agreement.
8. **Company's Sole and Exclusive Ownership Rights.** Additionally, the Member acknowledges that (i) the Company is the sole owner of all right, title, and interest in and to the Marks, and (ii) any copyright and trademark right or any other rights which may be created in any article, label, design or other material bearing or including the Marks shall be the sole and exclusive property of the Company; and (iii) the Member has and will hereby acquire no rights in the Marks, and any copyrights, trademark rights, or other rights which may be created in connection with any use of the Marks, or any article, label, design, or material incorporating the Marks or a variation of the Marks in whole or in part, (other than the limited right to use the same as herein provided while this Agreement is in full force and effect) shall be the exclusive property of the Company; and (iv) at no time will the Member, either during the term of this Agreement or thereafter, claim any rights therein or register any word, device, or symbol confusingly similar to the Marks or any similar or related mark or any copyrights or other rights which may be created in any article, label, design, or other material bearing or including the Marks or any similar or related mark or trade name, except pursuant to this Agreement. All use of the Marks by the Member and all goodwill pertaining thereto shall inure to the benefit of the Company. The provisions of this paragraph shall survive the termination of this Agreement.

ARTICLE III TERMINATION OF AGREEMENT

1. **Termination By Either Party Upon Advance Written Notice.** This Agreement may be terminated with or without cause at any time by either the Member or the Company by giving written notice of

such intention to terminate to the other party. As used herein, "cause" means a breach by either party of any material obligation hereunder. "Cause" shall also include but not be limited to the following: (i) any misrepresentations made by Member in connection with the obtaining of rights granted hereunder or (ii) the failure of the Member to meet all of its obligations hereunder including, but not limited to those imposed on the Member pursuant to the Ace Brand Standards established by the Company from time to time hereunder or (iii) the termination for any reason of the Member's membership in the Company or (iv) any conduct by the Member or its officers, partners, owners or executives that results in publicity to the trade or to the public that adversely reflects upon the Member, the Company or their respective business operations or the Marks or (v) any other cause for termination that is expressly permitted under law. Any such notice shall be given not less than thirty (30) days in advance of the termination date set forth in the notice, unless a shorter time is permitted or a longer time is prescribed under law. Where a shorter or a longer period of advance notice or particular types of other conduct that constitute "cause" or "good cause" are prescribed by a state statute, rule or regulation that is arguably applicable to the member location, then this Agreement shall be deemed to be reformed and amended to the extent necessary to avoid a violation of such statute, rule or regulation. The Company shall not, however, be precluded from contesting the validity, enforceability or application of any such statute, rule or regulation in any action, proceeding or dispute relating to this Agreement or to its rescission or termination.

2. **Advertising Former Relationship to Company.** Upon the termination of this Agreement, the Member agrees to make no reference to the Member's former relationship with the Company hereunder in the advertising or promotion of the Member's business at the member location or in the advertising or promotion of any other business whether or not such business owned in whole or in part by the Member. The provisions of this paragraph shall survive the termination of this Agreement.
3. **Use of "ACE" Identification to Cease upon Termination of Agreement.** Upon termination of this Agreement for any reason, to discontinue the use of any and all Marks, including but not limited to, the word "ACE," and the use of all trade names, trademarks, service marks, or logos belonging to or registered by the Company (including, but not limited to, those bearing or suggesting any reference, directly or indirectly, to the Member's former affiliation with the Company) and to remove, at the Member's sole expense, all identification, signs, decals, displays, or other materials used by the Member at the member location which contain any of the foregoing, (it being further understood that this also requires that the word "ACE" be eliminated if it has been used as a part of the Member's corporate name or trade name at such location). Further, if the Member continues, following such termination, to display at or have affixed to the member location any identification, signs, decals, displays or other materials bearing any Marks or other intellectual property of the Company, then the Member agrees to pay to the Company a fee in the amount of Ten Thousand Dollars (\$10,000.00) per month, payable on the first day of each and every month during which any such identification sign continues to be affixed to or displayed at the member location for one or more days. Such payments shall continue to accrue and be due and payable until the first day of the month following the month in which all such identification, signs have been permanently removed from the member location. Without prejudice to the Company's right to collect the fee hereinabove prescribed, and to pursue any other remedies, whether at law or in equity, the parties agree that any display of identification signage bearing any of the Company's trade names, trademarks, service marks, or logos by the Member following termination of membership is an infringement thereof, the continuation of which is likely to result in irreparable harm to the Company, and in such event, the Company is hereby granted the right, with or without process of law, to remove such signage and, in furtherance thereof, the Member hereby expressly grants the Company the right to enter upon and have free access to the member location without being deemed guilty of trespass or any other tort whatsoever for the purpose aforesaid. The Member further agrees that it will pay promptly, upon demand, any and all of the Company's costs and expenses, including reasonable attorneys' fees, incurred by the Company in exercising or enforcing any of the aforesaid rights and remedies. The provisions of this paragraph shall survive the termination of this Agreement.
4. **Termination of Listings.** The Member agrees that upon the termination of this Agreement for any reason whatsoever, the Member will promptly issue such instructions and execute and file such documents as may be necessary to revoke or terminate any listing, registration or service which the Member may have obtained under any designation that includes in whole or in part the words, "Ace," "Ace Hardware," the Marks or any other trademarks, service marks, logos or commercial symbols

owned by the Company or any variations thereof. For purposes hereof, listings, registrations and services include, but are not limited to the Member's corporate or trade names, assumed names or other registrations with governmental entities, domain name registrations, and any telephone service, telephone directory assistance listings and printed telephone directory listings. The Member hereby irrevocably appoints the Company as the Member's attorney-in-fact for the limited purpose of issuing such instructions and to executing and filing such documents as the Company may deem necessary or desirable to accomplish the foregoing in the Member's name and on its behalf in the event that the Member, for any reason, does not do so promptly upon the termination of this Agreement. The provisions of this paragraph shall survive the termination of this Agreement.

ARTICLE IV ADDITIONAL MODIFICATION OF TERMS

1. **Reservation By The Company Of The Right To Modify.** The Member acknowledges and agrees that Article XV, Section 15.6 of the Company's By-laws provides that the By-laws, as amended from time to time, constitute a binding legal contract between the Company and its shareholders, and are legally binding on all shareholders and their successors, heirs, executors, administrators, assigns and personal representatives. The Member further acknowledges and agrees that this Agreement is modifiable by amendment of the Company's By-laws and otherwise by action of the Company's shareholders or its Board of Directors, in each case unilaterally, without limitation, and without the consent of the Member. The Member further acknowledges and agrees that the Company may unilaterally modify the trademark license granted hereunder as well as the Ace Brand Standards to which the Member is subject hereunder.
2. **Modifications To Comply With Amendments to Certificate of Incorporation and By-laws.** If any provision of any amendment to the Certificate of Incorporation of the Company or any provision of any amendment to the By-laws of the Company which is duly adopted subsequent to the Member's execution of this Agreement is in any way inconsistent with or in conflict with any provision of this Agreement, then the Agreement shall be deemed to have been modified effective as of the date specified in an advance written notice given by the Company to the Member in order to place the Agreement in conformity with such amendment. The Member's act of continuing to do business with the Company after the effective date of such modification shall be deemed to constitute the Member's consent to be bound by such modification.

ARTICLE V MISCELLANEOUS

1. **Effective Date; Application of Illinois Law; Partial Illegality Not To Void Rest of Agreement.** The signing of this Agreement by the Member constitutes an application only, and the Agreement shall not be effective unless and until it has been duly accepted and countersigned by the Company at its principal office in Illinois. All orders for merchandise, supplies and services placed by the Member pursuant to this Agreement shall be transmitted to the Company at said office, and the Member hereby consents and agrees that:
 - (a) all provisions of this Agreement shall be interpreted and construed in accordance with the laws of Illinois, except that such state's choice of law and conflicts of law rules shall not apply and the Illinois Franchise Disclosure Act or any successor statute and/or regulation shall not apply unless its jurisdictional requirements are met independently without reference to this paragraph; and
 - (b) if any provision of this Agreement shall be held to be illegal or void, the validity or the legality of the remaining portion hereof shall not be affected thereby.
2. **Successor and Assigns.** Neither this Agreement nor any interest of the Member herein shall be pledged, mortgaged, hypothecated, assigned, encumbered or transferred by the Member, except in strict accordance with the Company's By-laws, and a purchaser of or successor to of the business operated by the Member at the member location shall be entitled to operate such business as an

authorized branded member of the Company only if qualified and permitted under the Company's By-laws, and if such purchaser or successor has agreed to be bound to, and the Company has accepted in writing any applicable Company-approved forms of agreement for that purpose. The Company expressly reserves the right to assign this Agreement and all of its rights and privileges to any other person, firm or corporation, and this Agreement shall inure to the benefit of any such transferee or other legal successor to the interest of the Company herein.

3. **Status of Agreement With Respect to Other Documents.** This Agreement may only be offered and accepted with respect to persons who are parties to a currently effective Ace Hardware Membership Agreement (nonbranded). This Agreement is for the purpose of granting the Member certain additional rights and privileges and binding the Member to certain additional obligations beyond those that are contained in such Membership Agreement.
4. **Manner of Giving Notices.** All notices required or permitted to be given hereunder by one party to the other party shall be effective if personally delivered, sent by expedited delivery service or mailed to the other party by registered or certified mail at the address of such other party set forth herein or at such other address as such party shall have specified in writing, and shall be deemed to have been given on the date of such personal delivery or on the date of deposit in the U.S. mails, as the case may be.
5. **Independent Relationship.** The relationship between the Company and the Member established by this Agreement shall at all times and for all purposes be deemed to be one between separate and totally independent parties. Neither the Member nor any employee of the Member shall be deemed to be an employee of the Company. No legally recognized partnership, agency or similar relationship is hereby created in any respect. Notwithstanding any other provision of this Agreement, it is mutually understood and agreed that the Member will control and be solely responsible for the day-to-day operation of the member location, and any and all policies affecting the Member's soliciting, hiring, firing, disciplining, paying, scheduling and managing of the Member's employees, the financial management of the Member's business, and the Member's compliance with applicable governmental laws and regulations are to be established solely by the Member. However, the Member shall not thereby be relieved from satisfying any of its obligations hereunder, or under applicable laws or regulations. It is further understood and agreed by the parties hereto that this Agreement does not create a fiduciary relationship between them. The Member shall identify itself in all dealings as the independent owner of its business.
6. **Waiver of Rights.** No waiver by the Company of any obligation of the Member or restriction on the Member pursuant to the terms and conditions hereof shall be effective unless in writing and signed by an officer of the Company. Any such waiver granted by the Company shall be without prejudice to any of the Company's rights hereunder, will be subject to continuing review by the Company and may be effectively revoked upon written notice thereof to the Member upon the terms and conditions set forth therein, if applicable or otherwise. Neither party shall be deemed to have waived or impaired any of its rights hereunder, (including, without limitation, the right to demand exact compliance with every term, condition and provision herein, or to declare any breach thereof to be a default and to terminate this Agreement) by reason of any verbal agreement between the parties or by virtue of any custom, practice or actions of the parties at variance with the terms hereof, or by reason of any failure, refusal, or omission by either party in exercising any of its rights hereunder or in failing to insist on strict compliance herewith by the other party. No waiver, forbearance, delay, failure or omission by the Company in the exercise of any of its rights or powers with respect to any other member, shareholder, dealer, or any other person shall be deemed to constitute a waiver of any of the Company's rights hereunder, nor shall any acceptance of payments by the Company from the Member be deemed a waiver by the Company of any preceding breach by the Member of its obligations under this Agreement.
7. **Reservation of Company's Rights and Nonexclusivity.** Nothing contained in this Agreement shall be deemed to grant the Member an exclusive territory or exclusive rights, or to limit, deny, or otherwise restrict the Company's right to enter into agreements for the licensing of its Marks or for the acceptance of other members or dealers or for the authorization of others to own or operate retail or other outlets which offer products or services similar to those of the Member at any locations and within any

proximity to the member location as the Company, in the exercise of its sole and exclusive discretion, shall determine. The Company may license other entities, including but not limited to, firms, individuals, partnerships and corporations to use the Marks or to operate under licenses or other agreements in any part of the world, and Company reserves all rights pertaining to the Marks.

8. **Site Approval or Acceptance.** The Member hereby acknowledges and agrees that the Company's approval or acceptance of a site for branded Member's store does not constitute an assurance, representation or warranty of any kind, express or implied, as to the suitability of the member location for such store or the successful operation or profitability of the store hereunder. The Company's approval or acceptance of any site, including the member location, indicates only that the Company believes that such site falls within acceptable minimum criteria established by the Company solely for the Company's own purposes and benefit at the time of the Company's approval or acceptance thereof. The parties acknowledge that application of criteria that have been effective with respect to other sites and premises may not be predictive of potential for the member location and that demographic and/or economic factors, such as competition from other similar businesses, included in or excluded from the Company's own criteria could change, thereby altering the potential thereof. The parties acknowledge that such factors are unpredictable and are beyond the Company's control, and the Member agrees that the Company shall not be responsible for the failure of any site approved or accepted by the Company to meet the Member's expectations as to revenue or operational criteria, or otherwise. The Member also represents and warrants that its conclusion that it wishes to operate a branded retail store under this Ace Brand Agreement at the member location is based on its own independent investigation of the suitability of the site for such purpose.

9. **Further Representations of Member.** As an inducement to the Company to enter into this Agreement, the Member further represents and warrants as follows: a) that the Member has conducted an independent investigation of the business contemplated by this Agreement, and recognizes that the nature of the business or its market area are subject to change over time, that the Member's investment involves business risks; b) that no representations have been made by the Company or by any of its officers, directors, employees or agents that are contrary to the terms contained in this Agreement, or contrary to any statements contained in any disclosure document or offering circular heretofore delivered to the Member; and c) the Member has not received or relied upon any guarantee, whether express or implied, of the sales, revenues, profits or success of the business venture contemplated by this Agreement.

10. **Arbitration of Disputes.** Any dispute, controversy or claim arising out of or relating to: a) this Agreement or any other agreement between Company and the Member (and/or Member's owners, guarantors or affiliates); or b) the relationship between Company and Member (and/or Member's owners, guarantors or affiliates), shall be settled by arbitration administered by the American Arbitration Association in accordance with its then current commercial arbitration rules, and judgment on the award rendered by the arbitrator may be entered in any court having jurisdiction thereof. The costs of arbitration will be borne equally by the parties. The parties agree that Chicago, Illinois shall be the location of all hearings held under this Article V, Section 12, and that such hearings shall be held before a single arbitrator, not a panel. The arbitrator has the right to award any relief it deems proper, including, without limitation, money damages (with interest on unpaid amounts from the due date), specific performance, injunctive relief, and attorneys fees and costs, provided that the arbitrator may not: (i) declare any trademark owned by the Company generic or otherwise invalid; or (ii) award any punitive or exemplary damages against either party (the parties hereby waiving to the fullest extent permitted by law, any claim or right to punitive or exemplary damages against the other), provided, however, that the fee provided for in Article III, Section 3 of this Agreement shall not be deemed to be punitive or exemplary damages. The parties agree that any proceeding will be conducted on an individual, not a class-wide basis, and any proceeding between Company and Member may not be consolidated with another proceeding between Company and any other entity or person. Any disputes concerning the enforceability or scope of this arbitration clause shall be governed by the Federal Arbitration Act (9 U.S.C. § 1 et seq.) and not by any state arbitration law. The parties agree to be bound by the provisions of any limitation on the period of time in which claims must be brought under applicable law or this Agreement, whichever expires earlier. The parties further agree that, in any arbitration proceeding, each must submit or file any claim which would constitute a compulsory

counterclaim (as defined by Rule 13 of the Federal Rules of Civil Procedure) within the same proceeding as the claim to which it relates, and any claim which is not submitted or filed as required is forever barred. Notwithstanding anything in this Section to the contrary, the parties each have the right in a proper case to seek temporary restraining orders and temporary or permanent injunctive relief from a court of competent jurisdiction.

IN WITNESS WHEREOF, this Agreement has been executed on this ____ day of _____, 20____ by the person(s) signing it for the Member, whose authority to sign shall be deemed to have been duly authorized by the Member.

Legal Business Name

Trading Name: D/B/A

Authorized Signature(s) and Title(s)

(If the Member is a corporation, limited liability company, or similar entity, the corporate name should be written hereon followed by the signature, name and title of an appropriate officer, manager or member. If the Member is a partnership, the partnership name should be written hereon followed by the signatures of all partners.)

ACCEPTED for ACE HARDWARE CORPORATION

at Oak Brook, Illinois this _____ day

of _____, 20____

By: _____

(Signature and Title of Authorized Officer)

General Member Standards/ Ace Brand Standards/ Member Operational Requirements

Ace Brand Standards

1. Administer a customer-friendly return policy such as the return policy in the Ace Way of Retailing manual.
2. Display approved Ace exterior identification.
3. Display approved Ace interior signage that helps customers navigate the store and simplifies buying decisions.
4. Employ effective advertising and marketing strategies:
 - a. Participate in all Ace national advertising events and promotions each year;
 - b. Implement Ace Rewards (provided your technology is capable); and
 - c. Sell and accept the Ace Gift Card.
5. Operate a well-lit, safe and clean store including clean floors, counters, shelving and inventory.
6. Maintain the following minimum inventory:
 - a. An assortment of merchandise from the Company's basic hardware departments (Departments 1 through 5 and 7) with a minimum of \$50 per square foot; and
 - b. 50% of the Company's entire Category Management (Discovery) Programs, as the same may be amended by Ace from time to time.
7. Show the Ace affiliation, and refrain from showing any non-Ace Hardware wholesaler affiliation, in all electronic and print advertising and all other communications media that references this licensed location.
8. Employ knowledgeable and helpful store associates by:
 - a. Executing a retail training program that includes, at a minimum, new hire orientation and completion of the "Helpful Ready" curriculum, as may be updated by Ace from time to time, by greater than fifty percent of store associates;
 - b. Equipping store associates to be easily recognizable to customers and portray a professional image including wearing consistent and easily identifiable Ace brand apparel and visible name tags; and
 - c. Maintaining sufficient staffing levels by season and time of day to adequately service customers.
9. Employ a retail pricing strategy that is consistent with Ace Brand positioning and maintain a consumer value program such as "Get Credit for Value".
10. Mark all product prices clearly on the shelf or the product/package and ensure that the price on the shelf or product/package matches the price charged at the register.
11. Comply with all then-current Ace Identity Standards Guide conditions and prohibitions regarding the use of Ace's name, logo and trademarks in interior and exterior signage; advertising; web, mobile and social media sites; Ecommerce activities; products; stationery; vehicles; third party use and in such additional activities and display applications as may from time to time be covered by the Guide. Key conditions and prohibitions, among others, include the following:
 - a. Unless the retailer site re-directs all users on such site to acehardware.com for any and all online purchases, the retailer site (1) cannot contain the word Ace in its URL and (2) cannot display any Ace branded products.

12. Consistently execute the following features and processes to help ensure a positive customer experience (provided Member uses a point of sale system capable of executing the In-Store Pickup program (fulfill from store)):
 - a. List store on acehardware.com store locator and actively maintain a My Store page.
 - b. Accept acehardware.com ship-to-store orders (fulfill from RSC).
 - c. Participate in the acehardware.com In-Store Pickup program (fulfill from store).
 - d. Accept and process acehardware.com returns and credits in-store by executing acehardware.com return best practices.
 - e. Maintain accurate inventory and pricing for use on acehardware.com.
13. Refrain from stocking products for sale that may be detrimental to the Ace brand.
14. Refrain from offering in-home services under the Ace marks.
15. Timely pay all charges and assessments imposed by the Company from time to time, including, without limitation, the Ace Brand Assessment and Local Lift Max Assessment.
16. Maintain minimum store hours of operation from 8:00 a.m. to 7:00 p.m. (local time), Monday through Saturday, in order to help meet customer expectations. For stores located in rural communities where there are no competitors within five (5) miles, the store must be open a total of at least 60 hours, Monday through Saturday.

General Member Standards

1. Conform to all local, state and federal laws, rules and regulations applicable to the Member's business.
2. Furnish the Company with current fiscal year-end financial statements for the Member's business entity and any of its subsidiaries or affiliated companies within ninety (90) days after fiscal year-end and furnish, from time to time for the Company's review and upon the Company's written request, such information concerning the Member and its business operations as the Company shall deem necessary or desirable.
3. Refrain from listing or referring to the member location in the yellow pages or in any print, electronic, or other forms of advertising or in any other type communications, whether written or oral:
 - a. that falsely represent or suggest, directly or indirectly that the member location is authorized to operate under a licensed mark, logo or other commercial symbol owned by the Company when, in fact that is not the case; or
 - b. in which a reference is made to any affiliation with any other hardware program of the member location (whether or not authorized or true), or to any other business outlet unaffiliated with the Company, or to any non-Ace mark or logo, if the same shall also contain any depictions of (or any other references to) products or other items of property to which the Company's Marks, logos or commercial symbols are affixed;
4. Maintain the following minimum insurance:
 - a. Property insurance, including business interruption, against fire and extended coverage perils, vandalism and malicious mischief perils in amounts adequate to replace inventory, fixtures, equipment and leasehold improvements;
 - b. General liability insurance, including product liability against bodily injury, property damage and personal injury to the public for a \$1,000,000 combined single limit and \$2,000,000 in the aggregate arising out of the control, operation, use and occupancy of the premises, and storage and sale of merchandise;
 - c. Automotive liability insurance against bodily injury, property damage and personal injury to the public for a \$1,000,000 combined single limit to cover all vehicles used by the Member;
 - d. Workers' compensation insurance against worker's compensation, occupational disease and employer's liability with statutory limits; and
 - e. Umbrella liability insurance in the amount of \$1,000,000.

As to the coverage specified in 4(a) above, name the Company as loss payee; and as to the coverage specified in 4(b) and (c) above, name the Company as additional insured.

It is also strongly recommended Members maintain the following additional insurance:

- i. Employment Practices Liability Insurance with no less than \$250,000 in limits; and
- ii. Cyber or network security liability coverage with no less than a \$250,000 limit.

Member's insurance shall be written with a carrier with an A.M. Best Key Rating of at least an A- ; and shall provide the Company at least thirty (30) days' notice of cancellation; and

Member shall provide evidence of such insurance to the Company's Corporate Risk Management Department.

5. Submit all merchandise orders through the electronic ordering process now utilized by the Company or as hereafter changed or amended and subscribe to AceNet.
6. Refrain from selling any Ace branded products in any online forum whatsoever, whether directly through retailer's own web, mobile or social media site(s) and/or indirectly via acehardware.com or any online marketplace such as Amazon, eBay or Walmart Marketplace.
7. Individually Branded Retailers must comply with prohibitions on the use of the Ace name, logo and all other Ace Hardware Corporation trademarks as well Ace-related signage and identification (such as external and internal Ace signs, Ace shopping carts and bags, and vests with Ace logos).
8. Refrain from establishing any new participation of the Member's business at this licensed location in the program of any other major hardware wholesaler.
9. Make Ace the Member's primary source of supply for the Member's business by giving first and careful consideration to all merchandise lines and products offered for sale by Ace.
10. Promptly terminate any previously established participation of the Member's business at this licensed location in the program of any other major hardware wholesaler and remove all signage, décor and other materials associated with any such wholesaler.
11. Use point of sale systems with point to point encryption (transactional security). The Company reserves the right to charge Members who fail to comply with this requirement a non-compliance fee, as the Company deems necessary or desirable.
12. Honor all warranties or guarantees issued by the Company according to their terms, including, without limitation, The Ace Promise/Ace Satisfaction Guarantee.

Member Operational Requirements (for the membership agreement version in effect from 8/93 through 12/03)

The Ace Brand Standards (with the exception of Number 4) and the General Membership Standards together constitute the Member Operational Requirements.

**ACE HARDWARE CORPORATION
SUBSCRIPTION FOR CAPITAL STOCK**

(To be used for shares subscribed for in conjunction with
an application for membership by the undersigned to Ace Hardware Corporation)

The undersigned, being the owner of the retail or other business unit with respect to which an Application is being concurrently submitted to Ace Hardware Corporation (a Delaware Corporation) for a membership to purchase merchandise from said corporation hereby subscribes for and agrees to purchase the following shares of capital stock of said Ace Hardware Corporation at the prices set forth below:

		Purchase Price
_____	shares of Class "A" Voting Stock (par value \$1,000 per share) at a price of \$1,000.00 (1 share to be subscribed for if, and only if, the business applying for membership in Ace Hardware Corporation would be the first member in Ace Hardware Corporation owned or controlled by the undersigned)	\$ _____
_____	shares of Class "C" Non-Voting Stock (par value \$100 per share) at a price of \$100.00 per share (40 shares to be subscribed for if, and only if the business applying for membership in Ace Hardware Corporation would be the first member in Ace Hardware Corporation owned or controlled by the undersigned)	\$ _____
_____	shares of Class "C" Non-Voting Stock (par value \$100 per share) at a price of \$100.00 per share (50 shares to be subscribed for if, and only if, the business applying for membership in Ace Hardware Corporation would be an additional member in Ace Hardware Corporation, over and above the first such member, owned or controlled by the undersigned)	\$ _____
	Total Purchase Price for all shares hereby subscribed for -	\$ _____

The undersigned agrees to pay for all of the shares hereby subscribed for at the principal office of Ace Hardware Corporation located at 2915 Jorie Boulevard, Oak Brook, Illinois 60523. Written notice of a call for the payment of said purchase price is hereby waived. Payment in full for the shares hereby subscribed for shall be made at the time of acceptance of the undersigned's application for membership in Ace Hardware Corporation.

It is further understood that certificates for the shares of Class "C" Stock of Ace Hardware Corporation hereby subscribed for by the undersigned will be issued to the undersigned upon the completion of the payment of the full purchase price of all of the shares of Class "C" Stock so subscribed for.

If 1 share of Class "A" Voting Stock of Ace Hardware Corporation is included as part of the shares of stock hereby subscribed for, the undersigned shall further hereby be deemed to have consented and agreed to include in gross income of the undersigned for U.S. income tax purposes all patronage dividends distributed to the undersigned (including those distributed in the form of qualified written notices of allocation or other property, as defined in Section 1388 of the U.S. Internal Revenue Code, as amended) with respect to purchases of merchandise made by the undersigned from Ace Hardware Corporation for all member business outlets that are owned or controlled by the undersigned on or after the date on which this Subscription Agreement has been accepted by Ace Hardware Corporation. Such consent shall expire immediately upon the undersigned's becoming an owner of 1 share of Class "A" Voting Stock of Ace Hardware Corporation. Until such time, the undersigned reserves the right to revoke any consent hereby given by the undersigned at any time by written notice of revocation furnished to Ace Hardware Corporation, provided, however, that any such revocation shall be effective only with respect to purchases of merchandise made by the undersigned from said corporation after the close of the taxable year of Ace Hardware Corporation during which such revocation is so furnished. It is understood that no patronage dividends will be payable to the undersigned with respect to purchases of merchandise made by the undersigned during any period for which any such revocation is effective unless and until the undersigned becomes the owner of 1 share of Class "A" Voting Stock of Ace Hardware Corporation.

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If the undersigned is already the owner of 1 share of said Class "A" Voting Stock, or commencing as of the date when the undersigned becomes an owner of such a share, the undersigned instead shall be entitled to patronage dividends with respect to purchases of merchandise made by the undersigned from Ace Hardware Corporation in accordance with the provisions of Section 8.1 of Article VIII of the By-laws of said corporation which are applicable to "members" of said corporation. The undersigned shall be deemed, by being a member owning such a share of Class "A" Voting Stock, to have consented that the amount of any patronage dividends distributed to the undersigned (including those distributed in the form of qualified written notices of allocation or other property) with respect to purchases of merchandise made by the undersigned from Ace Hardware Corporation for all member business outlets owned or controlled by the undersigned will be included in the undersigned's gross income for U.S. income tax purposes. All patronage dividends distributed at any time to the undersigned will be included in the undersigned's gross income for the taxable year in which the same are received by the undersigned, with those received in the form of qualified written notices of allocation or other property being included at their stated dollar amounts.

The undersigned acknowledges receipt of a copy of the By-laws of Ace Hardware Corporation (including Article VIII thereof relative to "members" patronage dividends" which contains provisions deeming a member to have consented to include patronage dividends received in the form of written notices of allocation or other property in his gross income) and agrees that the shares hereby subscribed for shall, when issued, be held by the undersigned subject to all of the provisions of the restated Certificate of Incorporation and the By-laws of Ace Hardware Corporation and all amendments and supplements thereto.

THE SHARES OF CAPITAL STOCK, WHEN ISSUED, SHALL BE HELD BY THE UNDERSIGNED SUBJECT TO ALL OF THE PROVISIONS OF THE RESTATED CERTIFICATE OF INCORPORATION AND BY-LAWS OF THE COMPANY AND ALL AMENDMENTS AND SUPPLEMENTS THERETO, INCLUDING THE PROVISIONS GOVERNING THE DETERMINATION AS TO WHETHER A RETAIL OR OTHER BUSINESS OUTLET IS OWNED OR CONTROLLED BY THE UNDERSIGNED.

TO SECURE THE PAYMENT OF ANY INDEBTEDNESS OWING TO THE COMPANY BY THE UNDERSIGNED AT ANY TIME, THE COMPANY SHALL RETAIN A FIRST LIEN UPON AND A RIGHT OF SET-OFF AGAINST ALL MONEYS PAID IN ON THE PURCHASE OF SAID SHARES AND UPON ALL SHARES OF CAPITAL STOCK OF THE COMPANY ISSUED TO THE UNDERSIGNED FOR ANY PURPOSE AT ANY TIME.

THE UNDERSIGNED'S INTEREST IN ANY OF THE SHARES BEING PURCHASED UNDER THIS AGREEMENT AND IN ANY PATRONAGE DIVIDENDS HEREAFTER ISSUED BY THE COMPANY TO THE UNDERSIGNED FOR THE RETAIL OR OTHER BUSINESS OUTLET LICENSED UNDER THE AGREEMENT OR FOR ANY OTHER MEMBER BUSINESS OUTLET LICENSED BY THE COMPANY WHICH IS OWNED OR CONTROLLED BY THE UNDERSIGNED EITHER IN THE FORM OF SHARES OF THE COMPANY'S CAPITAL STOCK OR IN THE FORM OF ANY DEBT INSTRUMENT OF THE COMPANY SHALL AT ALL TIMES BE DEEMED TO BE OFFSET BY THE AMOUNT OF THE CURRENT BALANCE OF ANY INDEBTEDNESS OWING BY THE UNDERSIGNED TO THE COMPANY WITH RESPECT TO ANY OF SAID OWNED OR CONTROLLED MEMBER BUSINESS OUTLETS.

AT THE COMPANY'S OPTION AND IN ACCORDANCE WITH THE BY-LAWS AND MEMBERSHIP AGREEMENT, IT SHALL HAVE THE RIGHT AT ANY TIME TO APPLY THE VALUE OF ANY PATRONAGE DIVIDENDS ISSUED BY IT TO THE UNDERSIGNED FOR ANY MEMBER BUSINESS OUTLET LICENSED BY THE COMPANY WHICH IS OWNED OR CONTROLLED BY THE UNDERSIGNED AS AN OFFSET AGAINST THE INDEBTEDNESS OWED TO THE COMPANY IN CONNECTION WITH TRANSACTIONS BETWEEN THE COMPANY AND THAT OUTLET OR ANY OTHER SUCH OWNED OR CONTROLLED MEMBER BUSINESS OUTLET, AND WHENEVER THE COMPANY, IN ITS SOLE JUDGMENT, DEEMS ITSELF TO BE INSECURE WITH RESPECT TO ANY SUCH INDEBTEDNESS, THE COMPANY MAY DEMAND THE ASSIGNMENT TO THE COMPANY BY THE UNDERSIGNED OF THE UNDERSIGNED'S INTEREST IN ANY SHARES OF THE CAPITAL STOCK OF THE COMPANY PURCHASED BY THE UNDERSIGNED AND IN ANY WRITTEN NOTICES OF ALLOCATION OR OTHER PROPERTY RECEIVED BY THE UNDERSIGNED.

NO SHARES OF CAPITAL STOCK OF THE COMPANY HELD BY THE UNDERSIGNED AT ANY TIME SHALL BE PLEDGED, SOLD, ASSIGNED OR TRANSFERRED WITHOUT THE PRIOR CONSENT OF THE BOARD OF DIRECTORS OF THE COMPANY, AND IN NO EVENT SHALL ANY SUCH TRANSFER OR ASSIGNMENT BE MADE TO ANY TRANSFEREE WHO IS NOT ELIGIBLE TO BE A HOLDER OF SUCH SHARES.

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The undersigned understands and agrees that this Subscription for Capital Stock shall become effective only upon its acceptance by Ace Hardware Corporation at its principal office in Oak Brook, Illinois.

Dated: _____, 20____

Corporate, Partnership or Business Name

Trading Name: D/B/A

(Signatures)

(The name of a corporate subscriber or partnership subscriber should be written above followed by the signature of an appropriate corporate officer or all partners of such subscriber.)

Address of Store or Outlet with Respect to Which the Shares Hereby Subscribed for Pertain.

Address of Primary Store or Retail Outlet

ACCEPTED for Ace Hardware Corporation at Oak Brook,
Illinois this _____ day of _____, 20____.

By _____

(Title of Officer)

**BY-LAWS OF
ACE HARDWARE CORPORATION**

As Amended through May 23, 2019

**ARTICLE VIII
MEMBERS' PATRONAGE DIVIDENDS**

Section 8.1 Patronage Dividends. With respect to each fiscal year of the Corporation, the Corporation shall distribute on a patronage basis to each Member, in a manner that takes into account the amount of patronage business done with respect to each Store owned by such Member, all the net savings and overcharges effected by or resulting from the patronage operations conducted and carried on by the Corporation during such fiscal year in connection with sales of merchandise, services and other business done by the Corporation with respect to each Store owned by such Member, which net savings and overcharges remain after payment of all operating and administrative expenses of the Corporation and all interest on its indebtedness and after the setting aside of such reasonable reserves for necessary purposes as the Board determines from time to time to be appropriate (such amount available for such distribution shall be determined in accordance with generally accepted accounting principles and is referred to as "Patronage Dividends"). The Corporation shall distribute Patronage Dividends for each fiscal year no later than eight and one-half (8½) months following the close of such fiscal year. In no event shall less than twenty percent (20%) of the total Patronage Dividends distributed with respect to each fiscal year to each Member be distributed in cash, except as provided in Section 8.5. Subject to the provisions of this Article VIII, the remaining Patronage Dividends shall be distributed in cash, Written Notices of Allocation (as defined in Section 1388 of the IRC) or other property in whatever proportions as shall be determined for each fiscal year by the Board. Notwithstanding the foregoing, any amounts withheld by the Corporation from the Patronage Dividends distributable to any Member, and paid to the United States government as taxes, tax withholding or the like with respect to such Member, shall be deemed to have been paid in cash to such Member as part of such Member's Patronage Dividends.

Section 8.2 Application of Patronage Dividends to Member Debt. Notwithstanding the provisions of Section 8.1, each Member authorizes the Corporation, in its sole discretion, to apply the Patronage Dividends for any fiscal year distributable to such Member under Section 8.1 which are in excess of the twenty percent (20%) portion of the amount of Patronage Dividends required to be distributed in cash, to the payment of any Member Debt of such Member and its Affiliates. The balance of any such Patronage Dividends not so applied shall then be distributed in the manner set forth in Section 8.1.

Section 8.3 Consent. Each Person who hereafter applies for and is accepted as a Member, and each Member of the Corporation on the effective date of these Bylaws that continues as a Member after such date, shall, by such act alone, be deemed to consent that the amount of any Patronage Dividends distributed to such Member in the form of Written Notices of Allocation (as described in Section 1388 of the IRC) and which are received by such Member from the Corporation, will be taken into account by such Member at their stated dollar amounts in the manner provided in Section 1385(a) of the IRC in the taxable year in which such Written Notices of Allocation are received by such Member. The term Written Notice of Allocation as used herein shall include where applicable, a letter of advice or statement to such Member which discloses the amount which the Corporation has elected to apply in accordance with Sections 8.2 or 8.5 against any Member Debt owed to the Corporation by such Member and its Affiliates.

Section 8.4 Written Notices of Allocation – Liens, Redemption and Set-Off. As collateral security for the unpaid balance of any Member Debt, each Person, upon becoming a Member, and each Person that is a Member on the effective date of these Bylaws, shall be deemed to have pledged or confirmed the pledge, as the case may be, to the Corporation, and granted or confirmed the grant, as the case may be, to the Corporation, a first security interest in and lien on, any Written Notice of Allocation that is distributable

to such Member and all proceeds thereof. In the event such Member or an Affiliate of such Member defaults under any Member Debt and the Corporation elects to accelerate thereon, such Member shall be in default under said security interest and the Corporation shall have all of the rights of a secured party under the UCC. Upon request by the Corporation, such Member shall, and to the extent permitted by applicable law, such Member hereby authorizes the Corporation, to execute and deliver to the Corporation such additional pledge agreements, financing statements and other documents as the Corporation shall determine from time to time to be necessary to further evidence, perfect or protect the Corporation's security interest in and lien on said Written Notice of Allocation and/or to secure payment of any Member Debt of such Member and its Affiliates. The Written Notices of Allocation shall be redeemable by the Corporation in cash at the discretion of the Board and/or in accordance with the Certificate of Incorporation and these By-laws. Each Member hereby grants the Corporation the right at all times, in the Corporation's sole discretion, to set off such Member's Written Notices of Allocation against the amount of any Member Debt owed to the Corporation by such Member and its Affiliates.

Section 8.5 Set-Off. Notwithstanding any of the foregoing provisions, the portion of any Patronage Dividends which would otherwise be paid in cash under any provision of this Article VIII to a Member shall first be applied by the Corporation, in its sole discretion, to the payment of any Member Debt owed to the Corporation by or on behalf of such Member and its Affiliates; provided, however, that an amount equal to twenty percent (20%) of the total Patronage Dividends distributable for the applicable fiscal year to any such Member shall nevertheless remain payable in cash, within eight and one-half (8½) months following the close of such year, to such Member, if such Member submits a timely written request for the payment of such cash amount.

Section 8.6 Allocation Units, Losses, Nonpatronage Business. Each Member shall, solely by commencing or continuing to do business with the Corporation, be deemed to have authorized and directed that, notwithstanding any other provision of this Article VIII, the Patronage Dividends payable pursuant to Section 8.1 shall be determined in a manner that takes into account the quantity or value of patronage business done by each Store owned by such Member with each separate division of the Corporation with respect to each category of sales, services or other business as shall be established on the books of the Corporation. For purposes of this Article VIII, all business of the Corporation with or for each Store owned by such Member shall be conducted on a patronage basis (and shall thus be "patronage business" or part of "patronage operations" as those terms are used in this Article VIII) unless the business is with a division or other operating unit of the Corporation which the Board has designated in advance to be nonpatronage, or the business otherwise involves sales of a particular kind or category which the Board has designated in advance as nonpatronage sales. Each such Member shall further be deemed to have authorized and directed that, in any taxable year of the Corporation during which a loss is incurred in connection with the operations of any such patronage division, other operating unit or in connection with any such patronage category of sales (each a "patronage pool"), (a) such loss shall be deducted first from the net earnings of the patronage pool that includes the Corporation's primary handled sales, to the extent of such net earnings, and any remaining such loss shall be deducted proportionately from the net earnings of the Corporation's other patronage pools and (b) the amount of Patronage Dividends which the Corporation would otherwise be obligated to distribute in connection with the operations of each such patronage pool shall be reduced accordingly.

Section 8.7 Adjustment for Material Loss or Overpayment of Patronage Dividends. In the event of any material loss or overpayment of patronage dividends, the Board may adopt a plan to allocate all or part of such loss to, or recover all or part of such overpayment from, the Members and/or former Members on such basis as the Board determines in the reasonable exercise of its business judgment to be fair and equitable. Any such plan may contain such terms and conditions as the Board may reasonably determine and shall be deemed to be a part of these By-laws.

Section 8.8 Adjustment for the Restatement of Income. In the event of any restatement of income resulting from the adoption of new generally accepted accounting pronouncements or a change in the application of any existing generally accepted accounting principle, the Board may adopt a plan to: (a) allocate all or part of such adjustment to, (b) recover all or part of such overpayment from, or (c) distribute any underpayment to, the applicable Members and/or former Members on such basis as the Board determines in the reasonable exercise of its business judgment to be fair and equitable. Any such plan may contain such terms and conditions as the Board may reasonably determine and shall be deemed to be a part of these By-laws. In the event the Board determines the income or loss resulting from the restatement of income does not warrant the adoption of a specific plan to allocate or recover such adjustment, it shall be included in the patronage distributions for the year of the change.

**ACE HARDWARE CORPORATION (THE “CORPORATION”)
AMENDED AND RESTATED PATRONAGE DISTRIBUTION PLAN –
FISCAL 2013 AND SUBSEQUENT YEARS**

1. This Plan applies to patronage distributions on purchases made during fiscal 2013 and subsequent years, until a new or revised patronage distribution plan is adopted by the Board of Directors.
2. Patronage distributions will continue to be calculated and determined on a store by store basis.
3. With respect to each store owned or controlled by each eligible and qualifying retailer, such retailer shall receive 40% of such patronage distribution in cash.
4. For any store for which an equity restoration variance allocation account under the Corporation’s Equity Restoration Plan adopted in December 2007 (“Equity Restoration Plan”) remains as of the fiscal year end, the entire non-cash portion of any such patronage distribution shall be applied to reduce such equity restoration variance allocation account balance until such balance is reduced to zero.
5. For any store for which no such equity restoration variance allocation account exists, or for which the balance has been reduced to zero, patronage shall be distributed as follows:
 - A. The portion of the total annual distribution allocated to any such retailer for each store owned or controlled by such retailer in excess of the amount to be distributed to such retailer for such store in cash shall be distributed each year in the form of shares of the Corporation’s Class C Non-voting Common Stock, par value \$100 per share (“Class C Stock”), valued at the par value thereof, until the total par value of all shares of all classes of capital stock of the Corporation held by such retailer with respect to such store equals or exceeds the greater of:
 - i) \$25,000; or
 - ii) a sum equal to the total of the following categories of purchases made by such retailer for such store during the most recent fiscal year:
 - (a) 20% of the total volume of:
 - (1) all sales of merchandise from the Corporation’s Retail Support Centers (warehouses), including without limitation warehouse, bulletin and Store Traffic Opportunity (S.T.O.P.) sales, plus

(2) all sales of products manufactured by the Corporation or one of its subsidiaries; plus

(3) all private label liquid paint products;

plus

(b) 4% of the total volume of:

(1) all sales of merchandise shipped directly from the vendor to the retailer without any physical “handling” by the Corporation (i.e., drop ship sales), plus

(2) all Less Than Truckload Plus (LTL+) sales and all sales on which patronage distributions are, in effect, paid “up front” (but excluding S.T.O.P. sales);

provided, however, that no fractional shares of Class C Stock shall be issued to any retailer and that any amount which would have otherwise been distributable as a fractional share of such stock shall instead be distributed to such retailer in cash.

B. The portion of the total patronage distribution allocated each year to any such retailer for each store owned or controlled by such retailer which exceeds the sum of (i) the amount to be distributed to such retailer for such store in cash pursuant to Paragraph 3 above and (ii) any amount to be distributed in the form of shares of Class C Stock pursuant to Paragraph 5A above shall be distributed to such retailer in the form of a non-negotiable patronage refund certificate having such a maturity date and bearing interest at such an annual rate as shall be determined by the Board of Directors prior to the issuance thereof.

6. All such patronage distributions shall be made as soon as reasonably practicable but in no event later than nine and one-half months following the close of the Corporation’s fiscal year to which such distribution relates (e.g., patronage distributions on fiscal 2013 purchases shall be distributed not later than nine and one-half months after the final day of the Corporation’s 2013 fiscal year).

RESERVED

ACE BANKCARD PROGRAM AGREEMENT

By participating in the Bankcard Program ("Program") of Ace Hardware Corporation ("Ace"), the undersigned Ace retailer ("Retailer") agrees to the following terms and conditions (the "Agreement"):

1. Retailer will participate in the Program for the processing of its VISA, MasterCard, Discover, and American Express credit card transactions ("Transactions") at the Retailer's Ace affiliated retail store, and will comply with all Program rules and requirements in effect from time to time, including, without limitation, the display of promotional materials supplied to Retailer to inform Retailer's customers that Retailer honors Program credit cards. Ace will notify Retailer of any changes to the Program, which notice may be provided via ACENET. Retailer must acquire and maintain, at its sole expense, the equipment necessary to process Transactions.
2. Retailer must also comply with the terms and conditions contained in Appendix 1, attached hereto and made a part hereof, which terms and conditions are required by Ace's credit card processor ("Appendix 1"). In the event of a conflict between the terms and conditions of this Agreement and Appendix 1, those of Appendix 1 govern.
3. Retailer must: (a) comply with the then-current terms, conditions and procedures set forth in the Card Organization Rules (as defined in Appendix 1) and any other credit card association, processor or network involved in processing Transactions (together with the Card Organization Rules, the "Rules"), as each may be amended from time to time; (b) provide Ace's third party credit card processors prompt access to Retailer's facilities and records for inspection and copying of Retailer's books and records regarding Transactions, and be responsible for the quality and accuracy of all information provided to Ace's credit card processors; and (c) cooperate with Ace's credit card processors to establish Retailer identification and verify compliance with the Rules. In addition, Retailer will review the Card Organization Rules from time to time for changes, and is responsible for staying up to date with all applicable changes to the Card Organization Rules. Card Organization Rules are available on web sites maintained by the Card Organization, *i.e.*, <http://www.mastercardmerchant.com>, <http://www.discover.com>, and <http://americanexpress.com>, and http://www.usa.visa.com/merchants/operations/op_regulations.html.
4. Upon notice to Retailer, Ace or its representatives may conduct remote electronic scans of Retailer's card acceptance and processing systems to confirm compliance with PCI DSS (as defined in Appendix 1) and Card Organization Rules. Retailer must cooperate with Ace and its credit card processors to facilitate such scans.
5. Retailer must receive authorization for all Transactions regardless of dollar value and must settle all Transactions on a daily basis. Retailer agrees that Transaction settlement funds will be applied by Ace first to amounts due and owing to Ace, and that such applications will be posted to Retailer's Ace billing statement. Retailer must not submit authorization requests for Transactions (a) between (i) Retailer and cardholders who are officers, employees or financially involved with Retailer other than for genuine purchases, leases or rentals of goods or services from Retailer or other payments to Retailer in the ordinary course of business, or (ii) cardholders and third parties, or (b) for (i) a new Card type until Ace and its credit card processors have contracted regarding same or (ii) a Card type Ace desires to discontinue later than the effective date of Ace's notice to its credit card processors.
6. Transactions will be subject to a discount fee, which may be changed from time to time and which may vary by credit card issuer. Retailer must pay the discount fees, annual Program participation fee, equipment maintenance fee and other Program charges, which may be changed from time to time.

7. Retailer's account will be charged for all Chargebacks applied to Ace by its credit card processors with respect to Transactions by Retailer under the Program.

8. Retailer must retain the original sales draft for each Transaction for three (3) years, and provide Ace and Ace's credit card processors with a legible and unaltered copy of any sales draft upon request. Failure to provide a copy of the sales draft within ten (10) days of Ace's request will result in a Chargeback. Retailer must comply with all cardholder data security and storage requirements, and maintain fraud and Chargebacks below the thresholds set forth in the Rules.

9. Retailer must keep confidential and not disclose any confidential information of Ace and/or its credit card processors and safeguard such confidential information using a reasonable degree of care, but not less than that degree of care used by it in safeguarding its own similar information or material. Upon request or upon termination of this Agreement, Retailer will return to Ace or destroy all of Ace's and/or its credit card processors' Confidential Information in Retailer's possession or control.

10. Ace may amend this Agreement as required by any Rules or otherwise by Ace's credit card processors upon twenty (20) days prior written notice. To comply with the Rules or for security reasons, Ace may require that certain amendments become effective upon shorter notice.

11. Retailer may terminate this Agreement upon written notice to Ace effective on the termination date set forth in the notice. Ace may terminate this Agreement upon thirty (30) days prior written notice to Retailer. Notwithstanding the foregoing, Ace may terminate this Agreement immediately if Retailer is in breach of this Agreement or is or has been engaged in fraudulent activity or violation of Applicable Law or any provision permitting or requiring termination under the Rules, or if Ace terminates the Program or its relationship with its credit card processors. This Agreement shall terminate automatically upon the termination of Retailer's membership or other Retailer agreement with Ace. Notwithstanding the termination of this Agreement, Retailer remains liable for any Chargebacks for Transactions processed prior to such termination.

12. ACE DISCLAIMS ALL WARRANTIES, EXPRESS OR IMPLIED, INCLUDING, WITHOUT LIMITATION, THE IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE, WITH RESPECT TO ANY SOFTWARE, HARDWARE, NETWORK FACILITIES AND SERVICES PROVIDED TO OR USED BY RETAILER IN CONNECTION WITH THE PROGRAM. IN NO EVENT SHALL ACE BE LIABLE TO RETAILER OR ANY OTHER PERSON FOR ANY SPECIAL, EXEMPLARY, INDIRECT, INCIDENTAL, OR CONSEQUENTIAL DAMAGES IN CONNECTION WITH THE PROGRAM OR FOR LOSS OF PROFITS OR GOODWILL.

13. Retailer may not assign, transfer, sell or exchange this Agreement or the financial obligations thereof without the prior written approval of Ace.

14. This Agreement supersedes all prior written and verbal agreements between Retailer and Ace regarding Retailer's participation in the Ace Bankcard Program, including, without limitation, any prior agreement between Retailer and Ace related to credit card processing. This Agreement may not be modified or waived in whole or part, except in writing and signed by an officer or duly authorized representative of both parties. Notwithstanding the foregoing to the contrary, the terms of this Agreement do not limit, reduce, terminate, amend, or modify any obligations Retailer has under any other agreement between Retailer and Ace or any of Ace's subsidiaries, including, without limitation, the Ace Hardware Membership Agreement (Non-branded) or the Ace Brand Agreement. In the event of any conflict between this Agreement and either the Ace Hardware Membership Agreement (Non-branded) or the Ace Brand Agreement, such other agreement shall prevail.

Retailer has caused this Agreement to be executed by its duly authorized officer.

Retailer's Legal Name: _____

Signature: _____

Printed Name: _____

Title: _____

Store Number: _____

Date: _____

Federal Tax ID: _____

****Once completed, please fax to (630) 928-9064 or email to ARBankcard@acehardware.com****

Appendix 1

This Appendix 1 is attached to the Retailer Agreement between Retailer and Ace. Retailer acknowledges that Ace is required, pursuant to its agreement with Servicers (as defined below), to include, in substance, all of the provisions in this Appendix 1 in the Retailer Agreement between Ace and Retailer. Except as otherwise defined below, capitalized terms used in this Appendix 1 have the meanings set forth in this Retailer Agreement, to which this Appendix 1 is attached.

1. Definitions.

- a) **"Applicable Law"** means all federal, state and local statutes, ordinances, laws, regulations and executive, administrative and judicial orders applicable to this Agreement, the transactions or other matters contemplated under this Retailer Agreement (including, the rules and regulations promulgated by the Office of Foreign Assets Control of the U.S. Department of the Treasury), and all amendments thereto.
- b) **"Card"** means either (a) a valid device bearing the Mark of Visa, MasterCard, Discover Network, or other approved Card Organization and authorizing the Cardholder to buy goods or services on credit, or (b) a device with a Card Organization Mark that is tied to a Cardholder's bank account or a prepaid account and which is processed with or without the use of a personal identification number.
- c) **"Cardholder"** means a Person whose name is embossed on the Card and any authorized user of such Card.
- d) **"Cardholder Data"**, with respect to any Card processed under this Retailer Agreement, means "Cardholder data" as that term is defined by the Payment Card Industry Data Security Standards, and which, as of the date of this Retailer Agreement, includes the full magnetic stripe or the Primary Account Number, plus any of the following: Cardholder name, expiration date, or security ID code.
- e) **"Card Organization"** means any entity formed to administer and promote credit or debit cards, including Visa U.S.A., Inc. ("Visa"), MasterCard International Incorporated ("MasterCard") and DFS Services LLC ("Discover"), and any applicable debit networks.
- f) **"Card Organization Rules"** means the rules, regulations, releases, interpretations and other requirements (whether contractual or otherwise) imposed or adopted by any Card Organization and related authorities, including, those of the PCI Security Standards Council, LLC and the National Automated Clearing House Association (including, with respect to EBT, the Quest Operating Rules and with respect to PIN Debit Cards, the rules, regulations, policies and procedures of the applicable debit network).
- g) **"Chargeback"** means a Card transaction (or disputed portion thereof) that is returned to Servicers by the Card issuer, the liability of which is the Retailer's responsibility.
- h) **"Mark"** means a word, name, design, logos, brands, service marks, trademarks, trade names, tag lines, symbol, or other proprietary designations, or any combination thereof, that a Card Organization or a Servicer, as applicable, adopts to identify its goods or services.
- i) **"Merchant Provider"** means any Person engaged by a Retailer to provide services to Retailer that involve or relate to (i) access to Cardholder Data, transaction data or information related to either Cardholder Data or transaction data or (ii) PIN encryption, including without limitation, Encryption Service Organizations (ESOs), such as, for purposes of example only, a point of sale gateway provider.
- j) **"Servicers"** shall mean the Card Organization member and card acquirer/processor with whom Ace has entered into an agreement to provide payment processing services for the benefit of Retailer.
- k) **"Person"** means a third party individual or entity, other than Retailer, Ace or Servicers.

2. Processing Services.

- a) Services shall only be provided to Retailer's outlets located within the 50 United States and the District of Columbia.

- b) All retrieval requests, Cardholder disputes, and Chargebacks shall be handled between Retailer and Ace.
- c) No refunds, credits, exchanges, or adjustments relating to a Card transaction shall be submitted by Retailer to Servicers and instead shall be handled by Retailer and Ace.
- d) Retailer shall not seek authorization for or submit a transaction of a Card type (e.g., Visa, Mastercard, etc.) other than as approved by Ace.
- e) Retailer shall be responsible for the accuracy and completeness of all data in connection with transactions submitted under this Retailer Agreement.
- f) Retailer shall disclose its return/refund policy to Cardholders in accordance with the Card Organization Rules. Unless otherwise permitted under Applicable Law and the Card Organization Rules, if a Cardholder returns goods or cancels services purchased from Retailer with a Card, or Retailer allows any other price adjustment after a sale has been completed and a refund or adjustment is due to a Cardholder, Retailer will not return cash to the Cardholder but will instead prepare a credit draft and process each such refund or adjustment, as specified in the Card Organization Rules, giving the Cardholder a copy of the completed credit draft.
- g) Retailer shall (i) be responsible for auditing, balancing, verifying and reconciling any out-of-balance condition within Retailer's systems, and for notifying Ace of any errors in the foregoing after receipt of the applicable report from Ace; (ii) notify Ace of all incorrect reports or output within five (5) Business Days after receipt of such reports or output; and (iii) balance its transactions to Servicers systems for each Business Day that it is open, within five (5) Business Days of the original transaction. If Retailer determines that transactions have been processed in error, Retailer will initiate the appropriate transaction for adjustment to correct the transaction in question.
- h) Retailer represents and warrants with the submission of each transaction that:
 - (i) each Card transaction is genuine and arises from a bona fide transaction, permissible under the Card Organization Rules and Applicable Law, by the Cardholder directly with Retailer;
 - (ii) each Card transaction represents a valid obligation for the amount shown on the sales draft, preauthorized order, or credit draft, and does not involve the use of a Card for any other purpose;
 - (iii) each Card transaction represents an obligation of the related Cardholder for the amount of the Card transaction;
 - (iv) the amount charged for each Card transaction is not subject to any dispute, set off or counterclaim;
 - (v) each Card transaction amount is only for respective merchandise or services (including taxes, but without any surcharge except as permitted under Card Organization Rules) sold, leased or rented or other payments to Retailer and, except for any delayed delivery or advance deposit Card transactions expressly authorized by Ace, that merchandise or service was actually delivered to or performed for the Cardholder entering into that Card transaction simultaneously upon Retailer accepting and submitting that Card transaction for processing;
 - (vi) with respect to each Card transaction, Retailer has no knowledge or notice of any fact, circumstance or defense indicating that such Card transaction is fraudulent or unauthorized or that the Cardholder's obligations hereunder are invalid, uncollectable, or unenforceable;
 - (vii) each Card transaction is made in accordance with the terms of this Retailer Agreement and Applicable Law;
 - (viii) each sales draft is free of any alteration not authorized by the related Cardholder; and
 - (ix) no more than one Card transaction per sale, or one Card transaction per shipment of goods for which Retailer has agreed to partial shipments, has been completed.
- i) Retailer shall retain legible copies or images of sales drafts, credit drafts and any other transaction records in accordance with the terms of the Card Organization Rules.

3. Information Regarding Retailers.

- a) Retailer shall promptly provide to Ace or Servicers, upon request, information reasonably requested regarding Retailer or its business, including but not limited to: the current address of each of its retail stores, all “doing business as” (DBA) names used by Retailer, a complete description of goods sold and services provided to Cardholders, the identity of its Merchant Providers, and the names and domiciles of Retailer’s principals.
 - b) Retailer must promptly notify Ace of any change to the information it has provided to Ace, including: (i) any new lines or types of business; (ii) change in ownership; (iii) the opening, closing or liquidation of business or any location; (iv) voluntary or involuntary party to a bankruptcy case; (v) change in legal name or structure, and/or (vi) entry into a loan or other agreement with a Person that seeks to affect this Agreement. Ace retains the right to terminate this Retailer Agreement if Retailer fails to notify Ace of any change to the information in the Retailer profile.
 - c) Retailer shall require that its Merchant Providers comply with (i) the Card Organization Rules, including, without limitation, those regarding registration, periodic reporting, and data security standards, and (ii) all Applicable Law.
 - d) Retailer shall promptly notify Ace of any changes or modifications of its transaction systems including modifications to accommodate changes in Card Organization Rules or Applicable Law, and allow Ace and its designees a reasonable amount of time to conduct certification testing of such systems to verify that it meets Servicers’, their affiliates’, and the Card Organizations’ then-current applicable requirements.
4. Card Organization Rules and Marks.
- a) During the term of this Retailer Agreement, Retailer shall comply with all Applicable Law and all Card Organization Rules applicable to Retailer and Card acceptance as may be amended by the Card Organizations from time to time.
 - b) The Card Organizations have the right to enforce the Card Organization Rules and to prohibit Retailer from engaging in any conduct a Card Organization deems could injure or create a risk of injury to the Card Organization, including injury to reputation, or that could adversely affect the integrity of the interchange system and/or the Card Organization’s confidential information. Retailer will not take any action that could interfere with or prevent the exercise of this right by the Card Organizations.
 - c) Retailer acknowledges and agrees that the Card Organizations are the sole and exclusive owners of their Marks and Retailer shall not contest the ownership of such Marks for any reason. Card Organizations may at any time, immediately and without advance notice, prohibit Retailer from using any of their respective Marks for any reason. Retailer shall at all times comply with the Card Organization Rules regarding the use of the Card Organization-owned Marks. Retailer shall not assign to any Person, the rights to use the Marks of the Card Organizations or the Marks of Servicers.
5. Data Security Requirements.
- a) *Payment Card Industry Data Security Standards (PCI DSS).* Visa, MasterCard, Discover, American Express and JCB aligned data security requirements to create a global standard for the protection of Cardholder Data. The resulting Payment Card Industry Data Security Standards (“PCI DSS”) defines the requirements with which all entities that store, process, or transmit payment card data must comply. PCI DSS is the name used to identify those common data security requirements. The Cardholder Information Security Program (“CISP”) is Visa’s data security program, the Site Data Protection (“SDP”) program is MasterCard’s data security program and Discover Information Security and Compliance (“DISC”) is Discover’s data security program, and the Data Security Operating Policy (“DSOP”) is American Express’ data security program, each based on the PCI DSS and industry aligned validation requirements. PCI DSS compliance validation is focused on Merchant Systems where Cardholder Data is processed, stored, or transmitted, including:

- All external connections into Retailer's network (i.e., employee remote access, third party access for processing, and maintenance);
- All connections to and from the authorization and settlement environment (i.e., connections for employee access or for devices such as firewalls, and routers); and
- Any data repository outside of the authorization and settlement environment.

The Card Organizations, Ace or Servicers may impose fines or penalties, or restrict Retailer from accepting Cards if it is determined that Retailer is not compliant with the applicable data security requirements, and Ace may pass through such fines or penalties imposed by the Card Organizations, Ace or Servicers on Ace as a result of Retailer's failure to comply with the applicable data security requirements. Ace or Servicers may suspend services to Retailer, indefinitely, for any actual or suspected data security compromise. In addition, Ace may terminate this Retailer Agreement for any actual or suspected data security compromise. Retailer agrees that Retailer will not request any authorizations, submit any sales drafts or credit drafts until Retailer has read and understood the PCI DSS, CISP, SDP, DISC and DSOP for which Retailer acknowledges Ace has provided Retailer sufficient information to obtain, and Retailer will be deemed to have done so upon Servicers' receipt of Retailer's request or submission of any authorizations, sales drafts or credit drafts.

Retailer must comply with the data security requirements described in this Section, including, without limitation, PCI DSS, CISP, SDP, DISC and DSOP, and any additional Card Organization requirements applicable to payment applications and PIN transactions.

Detailed information about PCI DSS can be found at the PCI DSS Council's website:

www.pcisecuritystandards.org.

Detailed information about Visa's CISP program can be found at Visa's CISP website:

www.visa.com/cisp.

Detailed information about MasterCard's SDP program can be found at the MasterCard SDP website: www.mastercard.com/sdp.

Detailed information about Discover's DISC program can be found at Discover's DISC website: <http://www.discovernetwork.com/fraudsecurity/disc.html>.

Detailed information about American Express' DSOP program can be found at American Express' DSOP website: www.americanexpress.com/datasecurity.

b) Immediate Notice Required. In the event that any Cardholder Data or transaction data is known or suspected of having been accessed or retrieved by any unauthorized Person ("Data Compromise Event"), Retailer must contact Ace immediately and in no event more than 24 hours after becoming aware of such activity. Retailer must not alter or destroy any related records and must maintain complete and accurate documentation regarding any modifications made to the records.

c) Merchant Providers. The data security standards set forth in this Section also apply to Merchant Providers. If Retailer uses any Merchant Provider other than Epicor Software Corporation, Retailer must provide to Ace in writing (a) the Merchant Provider's legal name, (b) contact information, and (c) intended function. Retailer acknowledges and agrees that Retailer will not use, or provide Cardholder Data access to, any Merchant Provider until such Merchant Provider has received Servicers' approval and, if required, confirmation of that Merchant Provider's registration with applicable Card Organizations. Retailer must require that its Merchant Providers comply with: (i) Servicers' registration process applicable to Merchant Providers; (ii) the periodic and other reporting required by a Card Organization; and (iii) all applicable Card Organization Rules, including without limitation, those requiring security of Cardholder Data. Retailer may allow Merchant Providers access to Cardholder Data only for purposes authorized under and in conformance with the Card Organization Rules. Retailer is responsible to Ace for all costs and expenses associated with Servicers' review, approval, certification, registration (and recertification and/or annual registration renewal as may be required) of any Merchant Providers.

6. Card and Cardholder Information.

- a) Retailer will not use, store, disclose, sell or disseminate any Cardholder Data obtained in connection with a Card transaction except in accordance with the relevant Cardholder's consent as obtained by Retailer, the Card Organization Rules and Applicable Law (e.g., for purposes of authorizing, completing and settling Card transactions and resolving any Chargebacks, retrieval requests or similar issues involving Card transactions). The foregoing will not apply in the instance of a court or governmental request, subpoena or order.
- b) Retailer shall use proper controls for and limit access to, and render unreadable prior to discarding, all records containing Cardholder account numbers and Card imprints. Retailer may not retain or store magnetic stripe data or card validation codes after a transaction has been authorized. If Retailer stores any electronically captured signature of a Cardholder, Retailer may not reproduce such signature except upon Ace's specific request.
- c) Retailer acknowledges that it will not obtain ownership rights in the transaction data derived from Servicers processing Card transactions (i.e., which includes all information regarding the transaction that is not Cardholder Data).

7. Examinations, Audits and Corrective Action.

a) Audit Rights. Ace and its respective designees will have the right, during the term of this Retailer Agreement and for one (1) year thereafter, upon reasonable advance written notice and during normal business hours, to conduct a review of (and make copies of, to the extent necessary) the books, records, operations and Merchant Equipment of Retailer and its Merchant Providers, as may be permitted by the agreement between Retailer and its Merchant Provider, to determine or to verify Retailer's and its Merchant Providers compliance with Retailer's obligations under this Retailer Agreement. Retailer agrees that Ace and its respective designees may obtain relevant information from any applicable telecommunications provider utilized by Retailer, as necessary to investigate any allegation of fraud, suspected fraud or other actual or alleged wrongful act by Retailer in connection with the services. To the extent Retailer's agreement with a Merchant Provider does not permit Ace and its designees the access provided in this subsection, Retailer shall cooperate with Ace and its designees to work with such Merchant Provider to obtain such access.

b) Regulatory Agencies and Card Organizations. Retailer will provide reasonable access to Merchant Systems and Retailer's facilities and records and those of its Merchant Providers, as may be permitted by the agreement between Retailer and its Merchant Providers, during normal business hours, for examination purposes to any regulatory agency with jurisdiction over Servicers, any Card Organization and any of their designees, upon Ace or its designees prior written request. The results, including any written reports of such examinations and audits, must be made available to the entity requesting it and Ace, who will share the results with Servicers. All reasonable expenses related to such examinations and audits will be paid by Retailer.

c) Remediation. Retailer must promptly take corrective action acceptable to Ace, Servicers, the regulatory agency and the Card Organizations, as applicable, to rectify (i) any failure to comply with this Retailer Agreement or any problem identified in any report, examination or audit that could reasonably be expected to have an adverse impact on Ace, Servicers, Card issuers, Card Organizations or Cardholders and (ii) any control deficiencies identified in such report.

8. Representations and Warranties. Retailer represents, warrants and covenants as follows:

- a) Retailer is validly existing, in good standing and authorized to enter into this Retailer Agreement;
- b) All information provided to Ace in connection with this Retailer Agreement or Ace's provision of services to Retailer is true and correct;
- c) Retailer is not doing business under a name or style not previously disclosed to Ace;

- d) Retailer has not changed the nature of its business, Card acceptance practices, delivery methods, return policies, or types of products or services sold requiring a different Merchant Category Code as those codes are defined in the Card Organization Rules, in a way not previously disclosed to Ace;
- e) Retailer will use the services provided by Ace only for its own proper business purposes and will not resell, directly or indirectly, any part of such services to any Person;
- f) Retailer has not filed a bankruptcy petition not previously disclosed to Ace;
- g) Retailer has not and will not submit or facilitate the submission of Card transactions for processing on behalf of any party other than itself;
- h) Retailer will not attempt to transfer its financial liability for each Card transaction by requiring or incenting any Cardholder to waive his or her dispute rights;
- i) To the extent Retailer interacts with the Cardholder, Retailer will prominently and unequivocally inform the Cardholder of the identity of the Retailer at all points of interaction so that the Cardholder readily can distinguish the Retailer from any other party, such as a supplier of products or services to Retailer, including Ace;
- j) Retailer must ensure that the Cardholder understands who is responsible for the Card transaction, including delivery of the products (whether physical or digital) or provision of the services, and for customer service and dispute resolution; and
- k) Retailer shall, and shall require that its Merchant Providers, at all times cooperate with Ace and Servicers and provide such parties with all necessary information (to the extent reasonably obtainable by Retailer) and assistance required or requested by them to (i) provide their respective services; (ii) monitor transaction activity, Chargebacks, and other processing data relating to Retailer; (iii) facilitate prompt remediation of any breach of this Retailer Agreement by Retailer relating to the services; (iv) maintain compliance with the Card Organization Rules and Applicable Law; and (v) promptly remediate any violation thereof.

9. Assignment, Amendment, and Termination.

- a) Retailer shall not assign, sell, or exchange, this Retailer Agreement without the prior written consent of Ace.
- b) Ace may terminate this Retailer Agreement and/or suspend services provided to Retailer under this Retailer Agreement, immediately without notice if any of the following events shall occur (each an “**Event of Default**”):
 - (i) material violation by Retailer of the terms of this Retailer Agreement;
 - (ii) Retailer is placed on the Specially Designated Nationals list maintained by the U.S. Office of Foreign Assets Control;
 - (iii) Retailer is in material violation of Applicable Law or Card Organization Rules (other than a Data Compromise Event) and has not cured the violation, or taken all necessary steps to stop the violation if it is ongoing, within thirty (30) days following Servicers’ notice to Ace of such violation;
 - (iv) Irregular Card sales by Retailer, excessive Chargebacks, noncompliance with any applicable data security standards, as determined by Ace, any Card Organization, Servicers, or an actual or suspected data security breach, or any other circumstances which, in the discretion of Ace or Servicers, may increase the risk exposure of such parties or otherwise present a direct or indirect financial, security, or reputational risk to such parties; or
 - (v) Fraudulent activity by Retailer, or a violation by Retailer of any Applicable Law, or other actions specified by the Card Organizations giving rise to terminate a Retailer, including, but not limited to, a Retailer’s conduct that is deemed to be in violation of the applicable Card Organization Rules or designed to circumvent or obscure compliance with Card Organization Rules or this Retailer Agreement as determined by Ace, Servicers, or the applicable Card Organization.
- c) This Retailer Agreement will automatically and immediately terminate with respect to a particular Card Organization if Servicers are de-registered by such Card Organization, Servicer that is a Card Organization member ceases to be a member of such Card

Organization, or if Servicers fail to have a valid license to use such Card Organization's Marks. In addition, Retailer agrees that Ace or Servicers may suspend services if continued provision of services under this Retailer Agreement would cause Ace or Servicers to be in material violation of Applicable Law or Card Organization Rules.

- d) Neither the expiration nor termination of this Retailer Agreement shall terminate the obligations and rights of the parties pursuant to provisions of this Retailer Agreement which by their terms are intended to survive or be perpetual or irrevocable. Such provisions shall survive the expiration or termination of this Retailer Agreement.
- e) The Card Organizations often maintain lists of merchants who have had their merchant agreements or Card acceptance rights terminated for cause. If this Retailer Agreement is terminated for cause, Retailer acknowledges that Ace may be required to report Retailer's business name and the names and other information regarding its principals to the Card Organizations or to Servicers for inclusion on such list(s). Retailer expressly agrees and consents to such reporting if it is terminated as a result of the occurrence of an Event of Default or for any reason specified as cause by a Card Organization. Furthermore, Retailer agrees to waive and hold Ace and Servicers harmless from and against any and all claims which Retailer may have as a result of such reporting.

10. Servicers.

- a) Retailer acknowledges and agrees that its relationship in connection with this Retailer Agreement is with Ace and not Servicers. Retailer shall seek no recourse against either Servicer, and Servicers shall have no obligation or liability whatsoever to Retailer under or in connection with this Retailer Agreement or services performed hereunder, including without limitation for any damages (direct, indirect or otherwise) arising out of this Retailer Agreement.
- b) Retailer agrees to indemnify and hold Ace and Servicers harmless from and against all losses, liabilities, damages and expenses arising out of or resulting from: (a) any breach of any warranty, covenant or agreement or any misrepresentation by Retailer under this Retailer Agreement; (b) Retailer's or its employees' or agents' acts, omissions, negligence or willful misconduct, in connection with Card transactions or otherwise arising from Retailer's provision of goods and services to Cardholders; (c) Retailer's use of the services or Retailer's failure to supply accurate information regarding the services provided hereunder; (d) Cardholder disputes and other Cardholder customer service issues relating to transactions submitted on behalf of Retailer; or (e) arising out of any third party indemnifications Ace or Servicers are obligated to make as a result of Retailer's actions (including indemnification of any Card Organization or Card issuer).
- c) RETAILER AND ACE AGREE THAT SERVICERS ARE INTENDED THIRD PARTY BENEFICIARIES OF THIS SECTION 10 AND MAY ENFORCE THESE TERMS AGAINST RETAILER AS IF THEY WERE PARTIES TO THIS RETAILER AGREEMENT. Except as expressly stated herein, nothing in this Retailer Agreement is intended to confer upon any Person, any rights or remedies, and the parties do not intend for any Persons to be third-party beneficiaries of this Retailer Agreement.



ACE REWARDS RETAILER PARTICIPATION AGREEMENT

TO BE COMPLETED BY RETAILER

Store # _____ Requested Start Date _____

Store Contact _____ Phone _____

Store Email Address _____

Main/Parent/HQ Store _____
Full Legal Name of Store's Corporation/LLC, etc.

Store Owner Signature _____ Date _____

Name of Store Owner _____

TO BE COMPLETED BY ACE HARDWARE

Region/District Manager Signature _____ Date _____

Region/District Manager Name _____

Check one of the below:

☐

New/Branching Out/Change of Ownership Stores should return the below forms to:
Ace Rewards Retailer Agreement: Your assigned Market Development Manager (MDM)

Data Collection Program Agreement to: Your assigned Market Development Manager (MDM) and to IT Production Services at SAPIdocservices@acehardware.com or 630.928.9636

☐

Existing Stores should return the below forms to:
Ace Rewards Retailer Agreement & Data Collection Program Agreement to: acerewards@acehardware.com or fax to 630.928.9781

****Please note the Data Collection Program Agreement is a complete and separate form that must be provided as well when joining the Ace Rewards program, to obtain this form please visit ACENET > Manage My Store Ace Rewards > Program Overview > Becoming an Ace Rewards Store > Ready to Begin? > Data Collection Program Agreement.**

1. The Ace Rewards Program

This Retailer Participation Agreement (“**Agreement**”) governs the voluntary participation of the retailer identified above (“**you**” or the “**Store**”) in Ace Hardware Corporation’s (“**Ace**”) ACE REWARDS customer reward program (“**Program**”). The Program is designed to encourage more frequent and more profitable purchases from consumers at Ace stores by, among other things, offering customers certain discounts on specific items, awarding consumers points for qualifying purchases and sending consumers rewards for accumulating points (as determined by Ace). Each time a consumer makes a qualifying purchase at a participating store and presents their ACE REWARDS identification card (“**Card**”) or phone number, the Card will be electronically scanned (or their ID number looked up in the Ace Rewards Database (as defined below) and the consumer will accumulate points based on a schedule determined by Ace. Qualifying purchases will be determined by Ace. All point levels and rewards will be determined and awarded solely by Ace. Following each period in which a consumer has accumulated a certain minimum number of points (as determined by Ace), Ace will send that consumer a monetary reward offer, which the consumer may use at any participating Ace store. The content of the communications from Ace and the terms of any offers (including rewards) included in the communication will be determined solely by Ace. By participating in the Program, you hereby agree to honor all rewards presented at the Store by members. However, you do have the right, on a case by case basis, to adopt or not adopt Ace Rewards discounts on qualifying purchases identified by Ace, which may be communicated to you electronically through price file/hotsheet or other similar updates to your point-of-sale system (“**POS System**”). If you adopt any one or more Ace Rewards discount promotions, you agree to offer such discounts to all Ace Rewards customers. Ace reserves the right to send other communications to members and otherwise use their names, addresses, email addresses and other contact and demographic information for marketing or research purposes.

2. Accessing Ace Rewards Member Data; Program Terms & Conditions.

By participating in the Program, Ace will provide you with functionality to electronically transfer consumer data, transaction data, redemption data and other related information (collectively, “**Consumer Data**”) to and from your POS System and the Ace Rewards Database (“**Ace Rewards Functionality**”). Ace hereby grants you a limited, non-exclusive, non-transferable, non-sublicensable, revocable license to use the Ace Rewards Functionality solely to participate in the Program, and other marketing promotions as permitted by Ace, subject to your agreement to the following terms and conditions:

- A. You agree that any information or Customer Data provided by you to Ace shall be legally obtained by you, which may include, without limitation, obtaining the consent of customers to collect, use and disclose such information and Customer Data in connection with the Program and other Ace promotions.
- B. You agree you will only use the Ace Rewards Functionality to enroll a customer in the Program or to search for a member at the point-of-sale. You agree to comply with all applicable privacy and data protection laws, rules, and regulations in connection with your collection, use and disclosure of Consumer Data and your participation in the Program.
- C. You will not disassemble, deconstruct, decompile, or otherwise reverse engineer the Ace Rewards Database or the Ace Rewards Functionality.
- D. You will not, under any circumstances, use the Ace Functionality or any information obtained by, from or through the Ace Rewards Database to build your own customer database for resale, for access by a third party or for any other use not pre-approved by Ace, including without limitation, to create any customer list, email list or phone list to be used independently from the Program.
- E. You agree to honor the Card when it is presented at the Store for purchases made at the Store by consumers and to look up member information at the point of sale. You also agree to honor rewards when redeemed by consumers, regardless of the issuing Ace store. You agree to honor all Ace Rewards discounts you adopt.
- F. You agree you will not take any action that would allow or assist consumers to earn Ace Rewards points beyond what is determined by the Ace.
- G. You agree to incorporate the Program into you in-store operations, including signage and customer service, including, without limitation, displaying all Ace marks in the manner prescribed by Ace.
- H. You agree to distribute to members all earned Ace Rewards points based on qualifying purchases made.
- I. You acknowledge and agree that the success of the Program will be determined based primarily on your execution of the Program at retail as described in the Ace Rewards Start-Up Packet and the Retail Execution Guide.
- J. You agree to stock all product subject to an Ace Rewards discount you adopt at your Store, and you agree to enforce any

restrictions on such discount offers, such as, but not limited to, limits on the quantities of product a consumer may purchase.

- K. All quantities of products subject to an Ace Rewards discount must be purchased through Ace, and all of your Store's stocked products from vendors funding such discounts must be purchased through Ace.
- L. You acknowledge that the Program may evolve over time and that new requirements may be necessary for its continued operation. Accordingly, you agree to abide by all updated and/or new requirements for participation in the Program, as deemed necessary by Ace, which may be communicated to you by posting such updates and/or new requirements on Ace Net (or such other internet based intranet system).

3. *Consumer Data; Data Collection Program Agreement*

On a nightly basis, you agree to transmit to Ace, via the Ace Rewards Functionality, all Consumer Data, for both Program and non-Program customers, and you agree to program your POS System and any applicable third party programs, to interpret Ace Rewards discount price files/hotsheets or other similar electronically provided updates. To ensure the success of receiving all Consumer Data on a timely and consistent basis, you must: (i) maintain a business-class DSL / internet connection dedicated for your POS System; (ii) transmit Customer Data to Ace pursuant to the Data Collection Program Agreement, the terms of which are incorporated herein by this reference, and (iii) follow any specific instructions of your POS System provider and the provider of any applicable third party programs, to enable the Program to operate with your POS System and such third party programs, if any.

4. *Program Term and Termination*

The initial term of this Agreement shall begin upon approval by Ace and shall end on the last day of the immediately following December. Following the initial term, this Agreement shall be automatically renewed for successive one year renewal terms on a calendar year basis. Either you or Ace may terminate this Agreement at any time by providing the other with ninety (90) days advance written notice of termination. In addition, Ace may terminate this Agreement immediately upon delivery of written notice to you in the event of a breach of any provision herein, or in the event that Ace, in its sole and absolute discretion, discontinues the Program or its affiliation with any provider of POS Systems. This Agreement will also terminate automatically if your Ace membership is terminated for any reason. In addition, for a period of six (6) months after the Agreement termination date, you agree to honor any rewards presented to you by consumers. Upon termination of this Agreement Ace may reassign Ace Rewards members previously assigned to your Store to another participating Ace retailer. Ace may, in its sole discretion, send a letter directly to such members to advise them that their Program accounts have been assigned to another participating Ace retailer.

5. *Program Fees*

You agree to pay to Ace the then current initial Program participation fee, monthly maintenance fee, and other Program fees and expenses as may be imposed by Ace or your POS System provider from time to time, which shall be billed to your Store's Ace billing statement in accordance with Ace's billing policies.

6. *Data Ownership*

All data pertaining to consumers (including, without limitation, names, addresses, email addresses, phone numbers, transaction data, redemption data and related information) joining or participating in any Ace sponsored database marketing program, including the Program, will be added to a centralized database and will be owned solely by Ace ("**Ace Rewards Database**"). All data submitted by you in connection with the Program shall be the sole property of Ace; provided, however, Ace hereby grants you a license to use such data as it is provided to you by Ace solely for the purposes permitted by Ace.

7. *Compliance with Laws; Indemnification*

You agree to comply with all applicable laws, rules and regulations in connection with your participation in the Program. This Agreement shall be governed by and construed under the laws of the state of Illinois. You acknowledge and agree that you, and not Ace, shall be responsible for any claims, liabilities or losses that may arise out of your participation in the Program or your breach of this Agreement at any time and for any reason. Accordingly, you agree to indemnify, defend and hold Ace harmless from and against any and all such claims, liabilities or losses.

8. *Branch Stores*

The stores listed on Exhibit A, if any, are commonly-owned branch stores of the parent store enrolling above. All stores utilize common retail computer systems and are implementing the Program at the same time.

EXHIBIT A

BRANCH STORES

Store #

Store Name

ACE INCENTIVES, INC. GIFT CARD PROGRAM PARTICIPATION AGREEMENT

COVER SHEET

RETAILER INFORMATION (To be completed by an authorized officer or owner):

1. FULL LEGAL NAME OF BUSINESS*:

*For multi-store chains, a separate agreement is required for each legal entity, if more than one.

2. ADDRESS:

3. RETAILER PARTICIPATING LOCATIONS: Please list all stores that will participate in the Ace Hardware Gift Card Program:

Store Numbers

This Gift Card Program Participation Agreement ("**Agreement**") consists of this Cover Sheet and the Attached General Terms and Conditions. This Agreement is made and entered into by and between Ace Incentives, Inc. ("**Company**"), an Illinois corporation, and the undersigned Ace Hardware retailer ("**Retailer**"), which owns and operates the Retailer Participating Locations identified above. For convenience, Company and Retailer are referred to herein individually as a "**Party**", or collectively as the "**Parties**".

BY SIGNING BELOW, YOU ARE INDICATING THAT (i) YOU HAVE FULL POWER AND AUTHORITY TO SIGN FOR AND BIND RETAILER, (ii) YOU HAVE READ AND UNDERSTAND THIS AGREEMENT, AND RETAILER HEREBY AGREES TO BE BOUND BY THIS AGREEMENT.

Accepted and Agreed to by RETAILER:

Authorized Signature (must be Officer or Owner)

Name (printed): _____

Title: _____

Date: _____ (the "**Effective Date**")

GENERAL TERMS AND CONDITIONS

1. Company's Responsibilities.

1.1. Card Program. Company intends to operate a new closed loop stored value program (the "**Program**") pursuant to which Company will issue Ace-branded physical or virtual (electronic) stored value cards (collectively, "**Cards**"), which may be offered for sale and redeemed at participating Ace Hardware retailers and other locations. Subject to Retailer's compliance with this Agreement, Company will make available to Retailer the Program, including issuing Cards, authorizing and processing Card transactions, accounting, reporting, funds settlement, and physical Card inventory. Company expects to launch the Program on or about August 31, 2019 (the "**Program Start Date**"), but may change the Program Start Date in its sole discretion.

1.2. Program Procedures. Company will establish the processes, policies, and procedures by which Company issues Cards and enables use of Cards at participating locations, including those relating to the sale, activation, use, redemption, refund, return, and replacement of Cards, merchandise returns or refunds, expiration dates and service fees (if any), resolving disputes with cardholders, and the terms and conditions and related disclosures governing cardholders' use of Cards, (collectively, "**Program Procedures**"). Company may modify the Program Procedures from time to time in Company's sole discretion.

1.3. Card Fulfillment. Company shall use reasonable efforts to (i) maintain an inventory of physical Card stock and (ii) fulfill Retailer's orders for physical Card stock upon acceptance by Company.

1.4. Support. Company shall maintain a toll-free telephone number or online portal for Retailer balance inquiries and other Program support.

2. Retailer's Responsibilities.

2.1. Card Authorization Equipment. Retailer will provide and maintain, at Retailer's expense, all point of sale ("**POS**") devices, telecommunications facilities, interfaces, and software (the "**Card Authorization Equipment**") required to electronically transmit physical and virtual Card transaction data from Retailer's location(s) to Banc of America Merchant Services, LLC or such other Card processing vendor(s) as Company may designate from time to time ("**Processor**"). POS devices must be certified to meet Processor's specifications. Retailer shall (i) perform any development, programming, or other modifications to the Card Authorization Equipment (including associated software) that is necessary for Retailer to access Processor's system and (ii) ensure that any future changes to the Card Authorization Equipment remain compatible with Processor's specifications and resolve any technical issues. Except as otherwise permitted by the Program Procedures, Retailer will use the Card Authorization Equipment to access Processor's system and obtain authorization ("**Authorization**") of all Card transactions, including activations, loads and reloads, and redemptions.

2.2. Enhancements. From time to time Processor may make available certain developments, enhancements, improvements, and modifications, (collectively, "**Enhancements**"), including those required by Processor for the Program to remain compliant with law or the terms of Processor's agreement with Company, including data security and confidentiality obligations ("**Mandatory Enhancements**"). If Retailer elects to utilize an Enhancement, Retailer shall make any necessary modifications to the Card Authorization Equipment, including upgrading the Card Authorization Equipment to the most recent version of Processor's specifications. Notwithstanding any provision of this Agreement to the contrary, Retailer must modify the Card Authorization Equipment as necessary to implement a Mandatory Enhancement within the time frame established by Processor or cease using the Card Authorization Equipment to access Processor's system until such Mandatory Enhancement has been implemented.

2.3. Card Sales, Activation, and Loadings. Retailer agrees to offer Cards for sale at the Retailer Participating Locations identified on the Agreement Cover Sheet. Retailer will use reasonable efforts to maintain an inventory of Cards adequate to meet anticipated demand. Retailer will purchase all Card inventory from Company. Retailer shall not activate any Card until purchased by a customer. Retailer shall not load any Card for a value in excess of the face value of the Card, if any. In no event will Retailer (i) load (or reload) any Card with a balance that exceeds \$2,000 at any time, (ii) load (or reload) any Card for more than \$2,000 in the aggregate during any calendar day, or (iii) sell Cards worth more than \$10,000 to any person during any day. Retailer shall implement policies and procedures reasonably adapted to prevent a person from purchasing Cards with funds that exceed \$10,000 during any day. Company may establish lower thresholds for Card sales and loading in the Program Procedures, in which event Retailer shall comply with such lower thresholds.

2.4. Card Redemption. Subject to the terms of this Agreement and the Program Procedures, Retailer agrees to accept Program Cards, including physical and virtual Cards (regardless of whether purchased at or distributed by an Ace Hardware retailer, third-party "gift card mall," on Company's website, bulk order B2B purchaser, or other Program location authorized by Company), for purchases at all Retailer Participating Locations. Retailer shall not honor any Card unless the Retailer has obtained Authorization for the transaction. Retailer shall contact Company immediately, and not honor a Card, if Retailer suspects fraudulent activity, including presentation of an altered, revoked, or counterfeit Card. Retailer will obtain payment from cardholder for any shortfall between the purchase price and the authorized redemption amount.

2.5. Fees. Retailer shall not charge any transaction, maintenance or other fee or surcharge to Card purchasers or cardholders in connection with a Card unless expressly required or authorized by the Program Procedures.

2.6. Settlement. Company, through Processor, will provide certain settlement services through ACH debits and credits to the designated accounts of Retailer and Company for the net value of amounts owed to or to be collected from each Party for Card transactions and other transfers contemplated by this Agreement. By way of example and not limitation, the Retailer Account(s) (as defined below) will be debited for the value of authorized Card activations at Retailer Participating Locations and credited for the value of authorized Card redemptions at Retailer Participating Locations. Company will make available to Retailer an online tool for reviewing settlement transactions reports. Retailer shall promptly review such reports and compare them to Retailer's records to identify any discrepancies or errors. If any discrepancies or errors are identified, Retailer shall notify Company of same within thirty (30) days of the availability of the applicable report.

2.7. Retailer Account and ACH Authorization. Retailer shall establish and maintain a designated deposit account(s) at a depository institution ("**Retailer Account**") for the settlement of Card transactions and any fees and charges described in this Agreement or the Program Procedures. Retailer shall maintain a sufficient balance in the Retailer Account to cover Retailer's settlement obligations and any applicable bank charges as they become due. Prior to participating in the Program, Retailer must complete and execute an ACH credit and debit authorization ("**ACH Authorization**") in the form required by Company and provide such other information as may be requested by Company or Processor. Retailer will keep its Retailer Account information and other requested information current and updated at all times. Company, Processor, their Affiliates, and services providers will have no liability for ACH debits and credits made pursuant to this Agreement, the Program Procedures, or the ACH Authorization form on file with Company. The ACH Authorization shall remain in effect unless and until revoked by Retailer in accordance with the terms of the ACH Authorization. If the Retailer Account is terminated or Retailer desires to change the designated account, Retailer agrees to immediately notify company and complete a new ACH Authorization form.

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Retailer shall be liable for any fines levied against Company, Processor or their Affiliates or service providers for any violation of the rules and regulations of the National Automated Clearing House Association (the “NACHA Rules”) by Retailer. For purposes of this Agreement, “Affiliate” means, with respect to either Party, a legal entity which directly or indirectly owns, controls, is owned by, controlled by, or is under common ownership or control with a Party.

2.8. Compliance. Retailer shall strictly comply with (i) Company’s then-current Program Procedures; (ii) all federal, state and local laws, rules and regulations and any official interpretation thereof relating to the Cards, the Program, the Parties, or the subject matter of this Agreement (“Applicable Law”); and (iii) the then-current NACHA Rules.

2.9. Errors. Retailer shall be solely responsible and liable for the acts and omissions of Retailer and its employees, including any clerical or keying errors.

2.10. Cardholder Disputes. Retailer shall refer any cardholder questions or disputes regarding Cards, Card balances or the Card Program to Company’s toll-free customer care telephone number. Retailer shall be solely responsible and liable for any customer or cardholder disputes related to merchandise or services purchased using a Card.

2.11. Training. Retailer shall ensure that its in-store employees are trained and knowledgeable regarding the Card Program and the sale, redemption and use of Cards.

3. Charges. Retailer shall pay Company the following amounts:

3.1. Card Inventory. Physical Cards ordered by Retailer from the Ace warehouse will be billed at the then-current prices displayed on ACENET. Card inventory charges will appear on Retailer’s monthly statement, and shall be paid by Retailer in the same manner as other inventory ordered by Retailer.

3.2. Fees. Company currently does not assess transaction fees in connection with the Program; provided, that Company, in its sole discretion, may elect to charge Retailer transaction fees or such other fees and charges as may be established from time to time in the Program Procedures.

4. Confidentiality.

4.1. Use of Confidential Information. Retailer will not disclose Confidential Information (as defined below) to any third party and will use Confidential Information only to exercise Retailer’s rights and to perform Retailer’s obligations hereunder, provided that Retailer may disclose Confidential Information (i) as required by Applicable Law; (ii) to Retailer’s auditors and lawyers (internal and external) and regulators having jurisdiction over Retailer (and to the extent requested by such regulators); and (iii) to third parties, including suppliers and POS vendors, if any, to the extent necessary to enable Retailer’s performance of its obligations or exercise of its rights under this Agreement, provided that such third parties are under obligation to treat such Confidential Information with at least the same degree of care as required of Retailer. Retailer will safeguard Confidential Information using a reasonable degree of care, but not less than that degree of care used by it in safeguarding its own similar information or material. Any unauthorized use or disclosure of Confidential Information by any entity to whom Retailer disclosed Confidential Information as permitted under this Agreement, shall be deemed an unauthorized use or disclosure by Retailer.

4.2. Exclusions. The obligations of confidentiality and restrictions on use in this Section 4 will not apply to any Confidential Information that: (i) was in the public domain prior to the date of this Agreement or subsequently came into the public domain through no fault of Retailer; (ii) was received from a third party free of any obligation of confidence of the Retailer to the third party and which third party, to Retailer’s knowledge, was not under an obligation to keep the information confidential; (iii) was already in Retailer’s possession prior to receipt from Company or Processor; (iv) is subsequently and independently

developed by Retailer without use of or reference to the Confidential Information; or (v) Company agrees in writing may be disclosed.

4.3. Legal Compulsion. If Retailer is required to disclose Confidential Information pursuant to Applicable Law, subpoena, court order or other legal process, Retailer agrees to give Company reasonable advance notice (unless prohibited by law) so that Company may contest the disclosure or seek a protective order. In the absence of a protective order, Retailer (a) will disclose only such part of the Confidential Information as Retailer is advised by its counsel is legally required to be disclosed, and (b) will use reasonable efforts to obtain other reliable assurance that confidential treatment will be accorded to such Confidential Information.

4.4. Breach. Retailer acknowledges that breach of the restrictions on use or disclosure of the Confidential Information would result in immediate and irreparable harm to Company and money damages would be inadequate to compensate for that harm. In such event, Company will be entitled to seek equitable relief, in addition to all other available remedies, to redress any breach.

4.5. Rights in Confidential Information. Except as specifically provided for herein, (i) this Agreement does not confer any right, license, interest or title in, to or under the Confidential Information to Retailer, and (ii) no license to Confidential Information is granted to Retailer, by estoppel or otherwise, under any patent, trademark, copyright, trade secret or other intellectual property or proprietary rights of Company or Processor. Title to the Confidential Information will remain solely with the Company or Processor, as applicable.

4.6. Destruction. Upon Company’s request, Retailer will use reasonable efforts to collect and surrender (or confirm the destruction or non-recoverable data erasure of computerized data) all Confidential Information, except as may be required to be kept in accordance with Applicable Law.

4.7. Definition. For purposes of this Agreement, “Confidential Information” means any information obtained by Retailer regarding Company, its service providers, or their Affiliates that is designated confidential or proprietary or that Retailer knows or reasonably should know to be confidential or proprietary. Confidential Information will also include strategic business information and capabilities; financial information; pricing related to products and services; and information or specifications related to systems, processes, products, or services. Without limiting the generality of the foregoing, Retailer acknowledges and agrees that any Processor specifications and Enhancements, including Mandatory Enhancements, provided to Retailer are and shall remain the Confidential Information and property of Processor.

5. Term and Termination.

5.1. Term. The term of this Agreement shall commence upon execution by both Parties. This Agreement shall remain in effect until terminated as permitted herein.

5.2. Termination for Cause. Either Party has the right to terminate this Agreement (i) immediately upon notice (i) in the event that the other Party materially breaches this Agreement, and such breach remains uncured thirty (30) days following receipt of notice thereof; or (ii) immediately without notice (a) in the event the other Party suffers the appointment of a receivership of its assets, goes into bankruptcy, liquidation, or receivership, voluntarily or involuntarily, or otherwise takes advantage of any insolvency laws, (b) upon any involuntary sale, transfer, or other disposition of substantially all of the assets of the other Party, or (c) if the other Party ceases to conduct business operations generally (except for permitted assignments pursuant to Section 9.1 of this Agreement). In addition, Company may terminate this Agreement immediately upon notice to Retailer if Retailer fails to implement a Mandatory Enhancement within the time frame required by Processor.

GENERAL TERMS AND CONDITIONS

5.3. Change in Retailer Status. This Agreement shall terminate automatically without notice if at any time the membership agreement between Retailer and Ace Hardware Corporation expires or is terminated or Retailer ceases to be an Ace Hardware retailer.

5.4. Termination for Convenience. Either Party may terminate this Agreement without cause upon thirty (30) days' notice to the other Party.

5.5. Program Cancellation. Company, in its sole discretion, may cancel the Program at any time for any reason. If Company cancels the Program, this Agreement shall terminate automatically upon the effective date of cancellation.

5.6. Suspension and Revocation. In addition to the rights of Company to terminate this Agreement as set forth herein, Company may immediately suspend Retailer's participation in the Program and Processor may immediately suspend the provision of Processor's services in connection with Retailer if (i) Retailer experiences a security incident in connection with the Program, including unauthorized access to any systems, equipment, Confidential Information, personal data, or personally identifiable information (a "Retailer Security Incident"), (ii) Retailer experiences irregular Card processing activities, including reasonable suspicion of fraud, (iii) Retailer materially violates this Agreement, the Program Procedures or Applicable Law, (iv) Retailer is placed on the lists of prohibited persons and prohibited countries maintained by the Office of Foreign Assets Control of the US Department of the Treasury, or (v) continued participation by Retailer in the Program would cause Company or Processor to be in material violation of law or otherwise give rise to material risk to Company or Processor. If, after reasonable investigation, Company or Processor determines that permanent revocation Retailer's participation in the Program is warranted, Company may terminate this Agreement effective immediately upon notice to Retailer.

5.7. Effect of Termination. Upon the effective date of suspension or termination, Retailer shall cease all activity with respect to the Program, including the sale, activation, loading, reloading, and redemption of Cards, and any marketing related to or referencing the Program.

5.8. Survival. The following provisions shall survive termination of this Agreement: Sections 2.7 and Article 3 (with respect to any amounts accruing prior to termination), Section 2.10, Article 4, Section 5.7, Section 5.8, Article 6, Article 7, Article 8 and Article 9.

6. Disclaimer of Warranties; Limitation of Liability.

6.1. Disclaimer of Warranties. THE PROGRAM AND ANY SERVICES AND/OR PRODUCTS PROVIDED TO RETAILER IN CONNECTION WITH THE PROGRAM ARE PROVIDED ON AN "AS IS" "AS AVAILABLE" BASIS. TO THE FULLEST EXTENT PERMITTED BY LAW, COMPANY DISCLAIMS ALL WARRANTIES, OBLIGATIONS, AND LIABILITIES, WHETHER EXPRESS, IMPLIED, OR ARISING BY LAW OR OTHERWISE, WITH RESPECT TO THE PROGRAM AND ANY SERVICES AND/OR PRODUCTS PROVIDED TO RETAILER IN CONNECTION WITH THE PROGRAM, INCLUDING ANY: (i) IMPLIED WARRANTY OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE; (ii) IMPLIED WARRANTY ARISING FROM COURSE OF PERFORMANCE, COURSE OF DEALING OR USAGE OF TRADE; AND/OR (iii) IMPLIED WARRANTY OF NON-INFRINGEMENT. COMPANY DOES NOT WARRANT THAT THE PROGRAM WILL MEET RETAILER'S REQUIREMENTS OR THAT THE PROGRAM WILL BE UNINTERRUPTED OR ERROR-FREE.

6.2. Exclusion. IN NO EVENT WILL COMPANY BE LIABLE TO RETAILER UNDER ANY THEORY OF TORT, CONTRACT, STRICT LIABILITY OR OTHER LEGAL THEORY FOR LOST PROFITS, LOST REVENUES, LOST BUSINESS OPPORTUNITIES, OR EXEMPLARY, PUNITIVE, SPECIAL, INCIDENTAL, INDIRECT OR CONSEQUENTIAL DAMAGES, EACH OF WHICH IS HEREBY EXCLUDED BY AGREEMENT OF THE PARTIES, REGARDLESS OF WHETHER SUCH DAMAGES WERE FORESEEABLE OR WHETHER ANY PARTY OR ANY ENTITY HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES.

7. Indemnification.

7.1. Indemnity. Retailer shall defend, indemnify and hold Company, its Affiliates, and each of their employees, directors, officers, agents, and representatives (the "Indemnified Parties") harmless from and against any Claims brought against the Indemnified Parties, and all related Losses arising from (i) Retailer's breach of any provision of this Agreement; (ii) any act or omission of Retailer in connection with this Agreement or the Program; (iii) Retailer's fraud, negligence, or willful misconduct; (iv) Retailer's violation of Applicable Law; (v) a Retailer Security Incident; and (vi) the sale of any merchandise (other than physical Cards) or services by Retailer to a cardholder or any other person or any representation made in connection with such sale. For purposes of this Agreement, "Claim" means any third party claim, demand, suit, action, cause of action, or proceeding of any form, kind or nature (including contract claims and negligence and other tort claims) and "Losses" means any liability, obligation, loss, damage, judgment, settlement, cost, and expense of any kind or nature (including reasonable attorneys' fees, expert witness fees and collection costs), regardless of whether suit is brought, and any assessment, fee, or fine imposed by any regulatory body.

7.2. Procedure. Retailer shall obtain the written consent of Company, which Company will not unreasonably withhold, prior to (i) choosing counsel to defend the Claim and (ii) settling or otherwise disposing of a Claim. Company will cooperate with Retailer, at Retailer's expense, in the defense and settlement of the Claim, as Retailer may reasonably request. Company shall have the right to participate in the defense thereof with counsel of its choosing at its own expense. If Retailer is not adequately and promptly defending the Claim, or if there is a conflict of interest between Retailer and Company, Company shall, after reasonable notice and opportunity for Retailer to cure such condition, have the right to assume the defense with counsel of its own choosing at the expense of Retailer.

8. Dispute Resolution.

8.1. Arbitration. The Parties agree that any and all disputes or Claims that have arisen or may arise between them in connection with the Program or this Agreement shall be resolved exclusively through confidential, final, and binding arbitration; provided that either Party may file suit in court seeking to enjoin infringement, misappropriation or misuse of its intellectual property rights. RETAILER IS GIVING UP THE RIGHT TO LITIGATE A DISPUTE IN COURT BEFORE A JUDGE OR JURY. The arbitration will be conducted by the American Arbitration Association ("AAA") under its rules and procedures applicable to commercial disputes, as modified by this Agreement. The arbitration shall be held in DuPage County, Illinois or at another mutually agreed location. If the value of the relief sought is \$10,000 or less, either Party may elect to have the arbitration conducted by telephone or based solely on written submissions, which election shall be binding on the other Party, subject to the arbitrator's discretion to require an in-person hearing if the circumstances warrant. Attendance at an in-person hearing may be made by telephone, unless the arbitrator requires otherwise. The arbitrator will decide the substance of all Claims in accordance with the laws of the State of Illinois, including recognized principles of equity, and will honor all claims of privilege recognized by law. The arbitrator's award shall be confidential, final, and binding, and judgment on the award rendered by the arbitrator may be entered in any court having jurisdiction thereof. Payment of all filing, administration, and arbitrator fees will be governed by the AAA's rules.

8.2. Prohibition of Class Actions. A Party may bring Claims against the other Party only on an individual basis and not as a plaintiff or class member in any purported class or representative action or proceeding. Unless both Parties agree otherwise, the arbitrator may not consolidate or join more than one person's or party's claims and may not otherwise preside over any form of a consolidated, representative, or class proceeding. Also, the arbitrator may award relief (including monetary, injunctive, and declaratory relief) only in favor of the individual Party seeking relief and only to the extent necessary to

GENERAL TERMS AND CONDITIONS

provide relief necessitated by that Party's individual Claim(s). Retailer acknowledges that RETAILER IS GIVING UP THE RIGHT TO COMMENCE OR PARTICIPATE IN CLASS AND REPRESENTATIVE ACTIONS.

8.3. Time Limitation. Retailer may not assert any Claim against Company under this Agreement or in connection with the Program that was or reasonably should have been discovered by Retailer more than one year prior to the filing of a suit or the commencement of arbitration proceedings alleging such Claim.

9. Miscellaneous.

9.1. Assignment. Retailer shall not assign or otherwise transfer any of its rights or obligations under this Agreement without the prior written consent of Company, which Company may grant, withhold or condition in its sole discretion. Company expressly reserves the right to assign this Agreement and all of its rights, privileges, and obligations to any other person or entity and this Agreement shall inure to the benefit of any such transferee or other legal successor to the interest of the Company herein. Any assignment in violation of this provision shall be void.

9.2. Status of Other Agreements. The Ace Retailer Acceptance Agreement (“**Acceptance Agreement**”) between Ace Hardware Corporation and Retailer, if any, shall not apply to the Program, including any Card transactions or settlement services related to the Program. For clarity, the Acceptance Agreement shall continue to govern transactions made under the Ace Hardware gift card program in effect at the time the Acceptance Agreement was executed (the “**Prior Program**”), including the settlement of Prior Program transactions even if such settlement occurs after the Program Start Date. Except as expressly provided herein, nothing in this Agreement is intended to limit, reduce, terminate, amend, or modify any obligations Retailer may have pursuant to any other agreement between Retailer and Ace Hardware Corporation or any Company Affiliate.

9.3. Governing Law. This Agreement shall be construed in accordance with the laws of the State of Illinois, regardless of any conflict of law rules. For any Claim not subject to arbitration, the Parties hereby submit to the exclusive jurisdiction of the federal and state courts located in the State of Illinois.

9.4. Relationship of Parties. The relationship between Company and Retailer established by this Agreement shall at all time and for all purposes be deemed to be one between separate and totally independent parties. No legally recognized partnership, joint venture, agency, or similar relationship is hereby created in any respect.

9.5. Notice. Except as otherwise provided herein, all notices which either Party is required or may desire to give the other Party hereunder shall be sufficiently given if delivered in person, by registered or certified mail (return receipt requested), postage prepaid, or by prepaid overnight courier, addressed to the receiving party as follows: if to Retailer, to the then-current address of record for Retailer as maintained in Company's (or Company's Affiliates) files and if to Company to Ace Incentives, Inc., Attention: General Counsel, Marketing Operations Manager, 2200 Kensington Court, Oak Brook, IL 60523, or to such other address as shall be furnished in writing and in the manner set forth above by either Party; provided, that a copy of any notice to Company, which shall not alone constitute notice but which must be delivered in order to constitute notice, shall be delivered to: Ace Incentives, Inc., Attention: General Counsel, 2200 Kensington Court, Oak Brook, IL 60523. Notwithstanding the foregoing, Company may provide notice to retailers participating in the Program, including Retailer, by posting the notice on ACENET.

9.6. Complete Agreement; Modification. This Agreement is the complete and exclusive understanding of the Parties with respect to its subject matter. This Agreement may be modified only in a writing signed by the Parties hereto.

9.7. Severability. If any term or provision of this Agreement shall be found to be void or contrary to law, such term shall, to the extent necessary to bring this Agreement within the requirements of law, be severed from this Agreement, and shall not invalidate any other provision, or part thereof, and it shall be replaced by a provision that comes closest to such severed provision, or part thereof, in language and intent.

9.8. Waiver. Any failure on the part of either Party to insist upon the performance of this Agreement or any part thereof shall not constitute a waiver of any right under this Agreement.

9.9. Interpretation. Each definition in this Agreement includes the singular and plural. The word “including” means “including, but not limited to”. The headings and captions of this Agreement are included merely for convenience of reference. They are not to be considered part of, or to be used in interpreting, this Agreement and in no way limit or affect any of the contents of this Agreement or its provisions.

ACH CREDIT AND DEBIT AUTHORIZATION

The undersigned accountholder hereby authorizes ACE INCENTIVES, INC. ("Company") and agents acting on Company's behalf, including, but not limited to, Banc of America Merchant Services, LLC, to initiate and affect debit and credit Automated Clearing House ("ACH") transactions (and/or corrections to previous transactions) to the account indicated below for payment of amounts owed to/by the Company in connection with Company's gift card program (as further described in the Gift Card Program Participation Agreement between Company and the undersigned) for the stores identified on Schedule 1 to this Authorization. In the event that any debit to the account is returned for any reason, the undersigned hereby authorizes Company and its agents to initiate a debit to the account for the original debit amount plus any returned item fees. Settlement of funds (other than corrections) will occur weekly unless otherwise notified by Company. The undersigned acknowledges and agrees that Company and its agents may, but are not obligated to, initiate test transactions to determine the accuracy of the information provided below.

Checking Account ☐

Savings Account ☐

Financial Institution _____

Routing / ABA # _____

Account # _____

Account Name _____

This Authorization is to remain in full force and effect until the Company has received written notification from us of its termination in such time and in such manner as to afford Company a reasonable opportunity to act on it, or until Company has sent us ten (10) days written notice of Company's termination of this Authorization. Any written notification of termination to Company must be sent by email to: GiftCardL2@acehardware.com or such other address as Company may indicate from time to time.

Business Legal Name

DBA (if any)

Street Address

Telephone Number

City, State, Zip Code

Confirmation E-mail Address

Signature of Authorized Signatory

Name (printed): _____

Title: _____

Date: _____

SCHEDULE 1 TO ACH CREDIT AND DEBIT AUTHORIZATION

INSTRUCTIONS: Include all stores that will use the bank account identified on the first page of the Authorization form. If stores will use a different bank account or are owned by a different legal entity, a separate authorization form must be completed.

STORE NUMBERS

DATA COLLECTION PROGRAM AGREEMENT

By execution of this Data Collection Program Agreement (the “Agreement”), Ace Hardware Corporation (“Ace”), with offices located at 2915 Jorie Blvd., Oak Brook, Illinois 60523 and the undersigned Ace member-dealer (“Retailer”, and together with Ace, the “Parties”) agree as follows:

1. Definitions

- 1.1 **“Ace’s Personal Information”** means all Personal Information Processed in order to provide the Services.
- 1.2 **“Applicable US Data Protection Laws”** means, collectively and as amended, any applicable U.S. federal, state or local statute, law, or regulation applicable to a Party’s Processing of Personal Information including, but not limited to, the California Consumer Privacy Act of 2018, as amended by the California Privacy Rights Act (“CCPA”), the Virginia Consumer Data Protection Act (“VCDPA”), the Colorado Privacy Act (“CPA”), the Connecticut Personal Data Privacy and Online Monitoring Act (“CPDPA”), the Utah Consumer Privacy Act (“UCPA”), and the Nevada Privacy Law (“NPL”).
- 1.3 **“Personal Information”** means information that identifies, relates to, describes, is reasonably capable of being associated with, or could reasonably be linked with, directly or indirectly, a consumer or, under the CCPA, household. For the avoidance of doubt, Personal Information includes, but is not limited to, name, contact information (e.g., email, phone number and address), location data, online information, unique personal identifiers, IP addresses, search and browsing history and any other “personally identifiable information”, “personal data” or “sensitive personal information” as defined by Applicable US Data Protection Laws.
- 1.4 **“Process” or “Processing”** means any operation or set of operations that are performed on Personal Information or on sets of Personal Information, regardless of whether by automated means.
- 1.5 The terms **“Consumer”**, **“Contractor”**, **“Sell”**, **“Service Provider”**, and **“Share”** shall have the same meaning as in the Applicable US Data Protection Laws and, in each case, their cognate terms shall be construed accordingly.
2. **Data.** Ace agrees to collect from Retailer, and Retailer agrees to share with Ace, data related to Retailer’s retail store operations, including, but not limited to, point of sale data, inventory management data, and customer data-
3. **Services.** Ace collects this Data for purposes of advertising, analytics, compliance, operations, and merchandising. ~~Ace may use Data, which Ace may use~~ in its sole discretion including, but not limited to, for the business purposes of Ace, its retailers, its subsidiaries including franchisees of Ace’s subsidiaries. For the purposes of this Agreement, Retailer’s retail store operations shall include Retailer’s main store and any branch store location(s).

4. Data Collection.

- 4.1 Retailer agrees that Ace may collect Data as needed.

- 4.2 The frequency and timing of Data collection is subject to change at any time by Ace without notice at its discretion.
- 4.3 A third-party agent may be used to collect and store Data from Retailer.
- 4.4 Retailer agrees to maintain, at Retailer's expense, a reliable telephone line, VPN connection or other data transmission means to facilitate the electronic transmission of Data.

5. Processing of Personal Information.

- 5.1 The Parties shall comply with all obligations applicable to the Parties under Applicable US Data Protection Laws in connection with its provision of Services under the Agreement and shall provide the same level of privacy and security protection as is required by Applicable US Data Protection Laws.
 - 5.2 To the extent that Ace discloses, Shares, or otherwise makes available Personal Information for the Services, Ace does so for the limited and specified purposes listed in a corresponding agreement and the applicable statements of work and order forms.
 - 5.3 The Parties shall follow appropriate cryptography standards with respect to Ace's Personal Information, including but not limited to key management and encryption of data in transit and data at rest.
 - 5.4 The Parties shall only Process Personal Information for the purpose of providing the Services. The Parties shall not retain, use, or disclose Personal Information for any purpose (including, but not limited to, any commercial purpose) other than to perform the Services. If requested by a Party, the other Party agrees it will not sell, rent, release, disclose, disseminate, make available, transfer or otherwise communicate Personal Information related to a particular individual, household or device to any third party for monetary or other valuable consideration.
6. **Details of the Processing.** The subject matter, nature and purpose of the Processing is to enable Ace to provide the Services as described herein.

7. Cooperation; Consumer Requests; Data Protection Assessments; Security

- 7.1 Retailer shall promptly notify Ace if Retailer determines that it can no longer meet its obligations under Applicable US Data Protection Laws.
- 7.2 Upon the reasonable request of Ace, Retailer shall make available to Ace all information in Retailer's possession necessary to demonstrate the Retailer's compliance with the obligations under Applicable US Data Protection Laws.
- 7.3 Ace may take reasonable and appropriate steps to ensure that Retailer uses Personal Information transferred to Retailer in a manner consistent with Ace's obligations under Applicable US Data Protection Laws. Ace may, upon reasonable notice to Retailer, take reasonable and appropriate steps to stop and remediate unauthorized use of Personal Information.
- 7.4 Retailer shall provide reasonable assistance to Ace in ensuring compliance with Ace's obligation to carry out data protection assessments, taking into account the nature of the Processing and the information available to Retailer.

- 7.5 Retailer shall notify Ace if Retailer receives a request from an individual or authorized agent relating to the individual's Personal Information that is Ace's Personal Information (a "Consumer Rights Request"). Retailer shall notify Ace and respond to Ace regarding the Consumer Rights Request within five (5) ~~business days~~ business days of receipt of the Consumer Rights Request and shall provide all details to Ace relating to any such Consumer Rights Request. At Ace's direction, Retailer shall cooperate and assist Ace by appropriate technical and organizational measures, insofar as this is possible, for the fulfilment of Ace's obligations to respond to requests from Consumers exercising their rights under law or contract.
- 7.6 Retailer shall implement appropriate organizational and technical measures to protect the security of Personal Information and systems from unavailability, unauthorized Processing, access, destruction, use, modification, disclosure, ~~or~~ or any security incident or data breach as defined under applicable law ("Security Incident").
8. **Secure Return or Deletion.** At Ace's direction at any time, and in any event upon termination of the Retailer's membership with Ace, Ace will require Retailer to securely delete or return all of Ace's Personal Information.
9. **General.** Retailer represents and warrants that it complies, and at all times shall comply, with applicable laws, including Applicable US Data Protection Laws and any other laws related to data protection, privacy and security, as it relates to the Services.
10. **Termination.** Either Party may terminate this Agreement upon thirty (30) days advance written notice to the other Party. This Agreement will automatically terminate, without advance notice, upon the termination of the Retailer's Membership Agreement with Ace.
11. **Disclaimer.** NEITHER PARTY, NOR ANY THIRD PARTY SERVICE PROVIDER OR CONTRACTOR OF ACE, WILL BE LIABLE TO THE OTHER PARTY FOR ANY DIRECT, SPECIAL, EXEMPLARY, INDIRECT, INCIDENTAL OR CONSEQUENTIAL DAMAGES IN CONNECTION WITH THE PERFORMANCE OF ITS OBLIGATIONS ARISING FROM OR UNDER THIS AGREEMENT.
12. **Amendment.** This Agreement may be amended by Ace upon ten (10) days prior written notice to Retailer. This Agreement supersedes any prior written agreements between the parties relating to the Data Collection Program.
13. **Compliance with Laws.** Each party shall comply with all statutes, laws and regulations applicable to the Processing of Personal Information hereunder.
14. **Certification.** By executing this Agreement, Retailer and Ace each certify it understands the restrictions on the Processing of Personal Information as set forth in this Agreement.

IN WITNESS WHEREOF, Ace and Retailer have executed this Agreement on the dates set forth below. (Insert **Full Legal Name** of Store's corporation/LLC, etc.)

RETAILER LEGAL NAME

Signature_____

Title_____

Printed_____

Date_____

Ace Store# _____

Epicor Store? _____

Main/Host Store # _____

Other System? _____

Epicor Customer # (if applicable) _____

ACE HARDWARE LEGAL NAME

Signature_____

Title_____

Printed_____

Date_____



Retail Project Management

STORE SET-UP AGREEMENT

This Store Set-Up Agreement ("Agreement"), made as of _____, 20__ between Ace Hardware Corporation, a Delaware corporation, with its principal place of business at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and _____, with its principal place of business at _____ ("Retailer"), sets forth the terms and conditions under which agrees to perform certain services on the terms and conditions contained herein.

1. THE SERVICES.

- a) At Retailer's request, Ace shall provide project management and oversight for the services set forth on Exhibit A – Project Scope, attached hereto and incorporated herein by reference. Such Services shall be referred to as the "Project." The Project services will be conducted by a designated merchandising services organization ("MSO").
- b) Project pricing is based on the Project Scope and set forth in Exhibit A. Any changes made to fixtures, merchandising, décor, timeline, or any other changes to Project may result in additional charges or expenses which are the sole responsibility of Retailer. Project pricing is valid for ten business (10) days from the date this Agreement is provided to Retailer.
- c) Retailer acknowledges and agrees that any backordered or delayed fixtures and materials arriving after the Project completion date may be installed by Retailer or installed by the MSO at an additional cost, such additional cost to be allocated pursuant to a mutual agreement between Ace and Retailer.
- d) The Project does not include any electrical wiring for canopy light fixtures, multi-function lighting, or lighting fixtures for standard canopy. All electrical work must be completed by a licensed electrician at Retailer's expense. Neither Ace nor the MSO will complete any electrical work.

2. RETAILER RESPONSIBILITIES.

- a) Retailer shall secure all required permits and licenses and ensure the worksite is ready and suitable for the Project to begin prior to the Project Start Date, including but not limited to ensuring safe and adequate working conditions free of obstacles, functioning HVAC and temperature control, and provision of restroom facilities. Retailer agrees and acknowledges that any costs incurred as a result of the worksite not being ready on the Project Start Date shall be the sole responsibility of Retailer. The tentative Project Start Date shall be set forth on Exhibit A, with a final start date to be agreed upon among Ace and Retailer and confirmed in writing no later than thirty (30) days in advance.
- b) Prior to the start of the Project, Retailer shall disposition any existing product inventory to be replaced by the Ace Discovery Assortment Product. Retailer shall determine which Discovery SKUs will be placed in the new Project POGs and mark them in a manner mutually agreed upon with the Project Manager. Retailer hereby acknowledges that any inventory not clearly marked will be



Retail Project Management

deemed liquidation product and not moved into the new Project POGs. Any liquidation product shall be moved by the MSO into an area designated by Retailer.

- c) Retailer may be required to provide equipment such as a forklift, scissor lift, or pallet jacks, for the duration of the Project. The required equipment shall be set forth on Exhibit A. This equipment shall be maintained in good working order and made available to the MSO for use throughout the duration of the Project.
- d) Retailer shall provide one (1) roll off dumpster and schedule collection of dumpster waste as needed.
- e) Retailer may be required to provide appropriate storage containers for the duration of the Project. Storage requirements shall be set forth on Exhibit A.
- f) Retailer shall review the Ace Consolidated Fixture Order with Retailer's Ace Project Manager prior to placing the order. Should there be unused items from the consolidated order remaining after the completion of the Project, Retailer may either i) keep the unused items, ii) return the unused items to the applicable Ace Distribution Center, provided that the return meets the minimum return quantity requirements, or iii) sell any non-Ace branded unused items. In the event that Retailer elects to return the unused items to the applicable RDC, the items must be unopened and in resaleable condition. Retailer agrees to pay Ace Hardware Corporation any freight charges associated with such return.
- g) Retailer shall designate a point of contact for the duration of the Project (Retailer Contact). Retailer Contact shall be available to communicate with the MSO as needed throughout the duration of the Project.

3. ACE RESPONSIBILITIES.

Ace shall:

- a) Prepare an Ace-approved store plan in mutual agreement with the Retailer, as set forth on Exhibit A. The store plan and all applicable project guideline documents will be provided to Retailer in a consolidated binder (Ace Project Binder).
- b) Designate an Ace Project Manager and corporate Project specialist to oversee the Project and provide oversight and coordination until the Project Completion date. The Ace Project Manager and corporate Project Specialist will be available to Retailer throughout the duration of the Project.
- c) Order all required fixtures and materials as needed for the Project, set forth on Exhibit A.
- d) Assign an MSO to conduct the services required for the Project.



Retail Project Management

4. MSO RESPONSIBILITIES.

- a) MSO shall complete the Project outlined in Exhibit A in a safe, professional and workmanlike manner, in accordance with the applicable Ace Benchmark Checklist and all applicable documents in the Ace Project Binder.
- b) MSO shall comply with the applicable Zero Tolerance conduct guidelines provided to MSO by Ace for the duration of the Project.
- c) MSO shall adhere to the safety guidelines provided by Ace for the duration of the Project.
- d) To the extent possible, MSO will complete work in a manner that allows as much of the store premises as practicable to remain clean, orderly, and shoppable. Retailer hereby acknowledges that project work in an existing retail store location may impact or disrupt day-to-day store operations. Sections of the store may be inaccessible to store employees and customers for a limited period of time. Retailer acknowledges and agrees that Ace and the MSO shall not be liable to retailer for any disruptions related to project work, including any lost sales.

5. INVOICING AND PAYMENT TERMS.

Please check the box for the method you intend to use to finance the Project.

- Store Improvement Loan
- 26 equal billing statement installments
- Lump sum payment

If a billing statement option is selected, Ace shall manage the billing process via the Retailer's regular Ace billing statements.

- 6. **ENTIRE AGREEMENT:** This Agreement constitutes the entire agreement between the parties and supersedes any previous understandings, agreements, practices or customs between the parties. Any and all modifications, amendments, or waivers of any provisions of or to this agreement must be in writing and signed by an authorized representative of the parties.
- 7. **GOVERNING LAW:** This Agreement shall be governed and construed in accordance with the substantive laws of the State of Illinois, without regard to its conflict of laws principles.

IN WITNESS WHEREOF, the parties have executed this Agreement on the date first set forth above.

Retailer: [Insert Retailer Legal Name]

Ace Hardware Corporation

Signature: _____
Printed Name: _____
Title: _____

Signature: _____
Printed Name: _____
Title: _____



Retail Project Management

EXHIBIT A – PROJECT SCOPE

ACE RETAILER STORE PLANNING AGREEMENT

Exhibit L - Replaced
in Entirety

Details

Store and Contact Details

Store Name	Retailer Name
Store Number	Retailer Email
Parent Store Number	Retailer Phone
Address	City
State	Zip

Services Requested

Full-Service Package

Measuring services by 3rd party supplier to create an As-Built Plan. Ace creation of Fixture Plan, Merchandise Plan, Electrical & Data, Lighting & Décor Plans, plus Data Analytics - \$7,000 (if purchased separately, \$12,500)

☐

Additional Services

The cost of additional services are determined by Retail Sq Ft.

☐

Cornerstone to Elevate Remodel

Must have existing AutoCAD plan on file from the last 3 years & be an approved Cornerstone store advancing to the Elevate store model. Full Fixture, Overlay, Analytics, Electrical & Data, Location Code, Merchandise & Décor Plans included. - \$4,250

☐

As Merchandised Plan

This plan shows how a store plan exists today and can be used for comparison to new plans to minimize moves during execution. \$.07/retail sqft

☐

Fixture & Location Code Plan Only

Must have existing AutoCAD plan on file from the last 3 years from date of submission. Update & layout new Fixture & Location Code Plans - \$3,250

☐

Gondola Outlines

Documenting of all gondola fixtures within the store including counts and size. \$.05/retail sqft

☐

Single Department

Fixture, Merchandise & Décor Plan Only

Must have existing AutoCAD plan on file from the last 3 years from date of submission. Update & layout new Fixtures, Merchandise & Décor for a single department - \$1,250 per department

☐

Shelf counts

Documenting of all shelving within the store including counts and size. \$.03/retail sqft

☐

Project Details

Project Number	Project Manager
Project Type	District Manager
Projected Project Date	Store Planner
Total Building SF	Additional Space to be Captured
Retailer Building Sq FT	Approx Sq FT
Date Building Ready for Survey	

Program Details

Has Stihl	Primary Store Format
Has Big Green Egg	Partial Remodel Departments
No Fixtures Needed	
No Survey Needed	

Professional Retailer Services (PRS) Project Services

Check below to indicate interest in PRS Engagements. Your District Manager and PRS Consultant will work with you to schedule. Billing/work for PRS service completed are independent of Store Planning and will be in 26 equal payments.

Remodel Engagement

Focuses on ensuring inventory accuracy. Obsolete Inventory ("Not on Planogram or NOP") is identified and closed out. Location codes are uploaded upon execution - \$1,200

☐

Location Code Load Only

New location codes are uploaded at the time of project execution - \$750

☐

Retailer Approval & Signature

Retailers Signature	Date Signed

ACE RETAILER STORE PLANNING AGREEMENT

Effective 4.23.2026

Details

Store and Contact Details

Store Name	Retailer Name
Store Number	Retailer Email
Parent Store Number	Retailer Phone
Address	City
State	Zip

Services Requested

Full-Service Package

Measuring services by 3rd party supplier to create an As-Built Plan. Ace creation of Fixture Plan, Merchandise Plan, Electrical & Data, Lighting & Décor Plans, plus Data Analytics - \$7,000 (if purchased separately, \$12,500)

Cornerstone to Elevate

Must have existing AutoCAD plan on file from the last 3 years from date of submission. Utilize existing fixtures to re-merchandise and layout new Décor - \$4,250

Fixture & Location Code Plan Only

Must have existing AutoCAD plan on file from the last 3 years from date of submission. Update & layout new Fixture & Location Code Plans - \$3,250

Single Department

Fixture, Merchandise & Décor Plan Only

Must have existing AutoCAD plan on file from the last 3 years from date of submission. Update & layout new Fixtures, Merchandise & Décor for a single department - \$1,250 per department

Additional Services

The cost of additional services is determined by Retail Sq Ft.

As Merchandised Plan

This plan shows how a store plan exists today and can be used in comparison to new plans to minimize moves during execution. \$.07/retail sqft

Gondola Outlines

Documenting of all gondola fixtures within the store including counts and size. \$.05/retail sqft

Shelf counts

Documenting of all shelving within the store including counts and size. \$.03/retail sqft

Project Details

Project Number	Project Manager
Project Type	District Manager
Desired Start Date	Additional Space to be Captured
Total Building SF	Approx Sq FT
Retailer Building Sq FT	Date Building Ready for Survey

Program Details

Store Model	No Survey Needed
Garden Center [Yes/No]	Partial Remodel Departments
Notes	

Professional Retailer Services (PRS) Project Services

Check below to indicate interest in PRS Engagements. Your District Manager and PRS Consultant will work with you to schedule. Billing/work for PRS service completed are independent of Store Planning and will be in 26 equal payments.

Remodel Engagement

Focuses on ensuring inventory accuracy. Obsolete Inventory ("Not on Planogram or NOP") is identified and closed out. Location codes are uploaded upon execution - \$1,200

Location Code Load Only

New location codes are uploaded at the time of project execution - \$750

Retailer Approval & Signature

Retailers Signature

Date Signed

STORE PLANNING AGREEMENT

This Store Planning Agreement ("Agreement"), is made as of _____, between Ace Hardware Corporation, a Delaware Corporation, with its principal place of business at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and _____, with its principal place of business at _____ ("Retailer"), sets forth the terms and conditions under which Ace agrees to perform the services contained herein.

1. THE SERVICES, ACE RESPONSIBILITIES.

- a) The services selected by Retailer and other basic project information shall be set forth on Exhibit A – Scope, attached hereto and incorporated herein by reference.
- b) When Retailer selects the Full-Service Package on Exhibit A, Ace shall provide a professional detailed plan ("Plan") for Retailer's new or existing store using Ace best practices. Such Plan shall consist of the following: a floor plan, a fixture plan, merchandise plan, décor plan, electrical and data Plan, and a lighting plan. Ace utilizes AutoCAD and JDA Floor Planning software to design the store by analyzing total space available and creating a functional floor layout that optimizes and maximizes floor space, utilizes recommended fixtures, counters and planograms. When Retailer selects any package other than the Full-Service Package, the plans provided shall be as described under the option Retailer selects.
- c) The Plan will be completed by one or more Ace store planners ("Store Planner"). All Ace Store Planners have accredited design degrees and maintain certifications and training as needed by industry design standards.
- d) The Plan or Plans that are provided to the Retailer:
 - i. Shall meet minimum standards set forth by the Americans with Disabilities Act ("ADA").
 - ii. May be used or modified at the Retailer's discretion.
 - iii. Are not a substitute for Retailer's use of architectural, engineering, legal or other services.
 - iv. Do not constitute a warranty or representation by Ace that Retailer's use of the same will result in any specific financial performance of Retailer's store.
 - v. Are not warranted to be compliant with any laws outside of the United States.
- e) Ace contracts with third-party measuring/survey vendors to complete an As-Built AutoCad plan of the existing retail store layout. This includes placement of structural and non-structural building attributes, existing fixture layout and dimensions, and any other information required for the Store Planner to provide a new Plan.
 - i. In the event the Retailer selects any option other than the Full-Service Package, Retailer must have an existing As-Built AutoCAD plan on file no older than three (3) years from the effective date of this Agreement. Retailer must acknowledge in writing that the Retailer's existing As-Built AutoCad plan on file is an accurate reflection of Retailer's store location as of the effective date of this Agreement.
 - ii. If an architectural file is used for a new store location, Retailer must validate and expressly consent to the use of said file in writing. Any changes that are not reflected in the architectural file and any additional efforts required to adjust the Plan after it is finalized, are the sole responsibility of the Retailer.

- f) Any building additions or Retailer requests for the As-Built survey must be requested in writing prior to executing this Agreement.
- g) In the event that changes or building improvements are made to a retail store location after the use of an architectural file, the Retailer may request measuring services upon completion of said building improvements. No additional fees will be incurred as a result of this request.
- h) The timeframe of which the third-party vendor measures the store is dependent upon existing lead times and cannot be guaranteed by Ace.
- i) When possible, the Store Planner will also provide data analytics using category management best practices and space productivity analysis.
- j) The Plan will be provided to the Ace Project Management team to order necessary fixtures and components to set up the store during the execution phase of the project. Retailer must enter into a separate agreement for store set up, as provided by the Ace Project Management team.
- k) If the Retailer chooses to engage in any optional Ace Professional Retail Services programs that are available as part of a new store or store renovation project, Retailer will check the box indicating so on Exhibit A. Retailer will be contacted separately by the Ace Professional Retail Services team for that engagement. Location codes will be uploaded for any Professional Retail Services upon the time of project execution.

2. RETAILER RESPONSIBILITIES.

- a) Retailer shall obtain all building, zoning and related permits and ensure the store complies with all applicable federal, state and local laws and ordinances, including but not limited to the ADA.
- b) Retailer must allow access for the Ace designated third-party measuring/survey vendor to conduct measuring services at the retail location. The coordination of such efforts is on the advice of but not within the sole discretion of the Ace Store Planning Team.
- c) Prior to the arrival of the third-party measuring/survey vendor, Retailer must ensure that there is a clean pathway throughout the store for measurements to be taken and that there is clear and safe access to count and measure any fixtures required.
- d) Retailer shall designate a point of contact for the duration of the project ("Retailer Contact"). The Retailer Contact shall be available to communicate with the Store Planner as needed, including for a once per week for a virtual meeting with the Store Planner to review each phase of the planning process. Feedback will be provided from the Retailer Contact to the Store Planner and changes will be made both during and after the virtual meetings. Retailer acknowledges that Retailer Contact's failure to communicate or otherwise meet with Store Planner may result in delays. Any additional costs incurred as a result of such delays shall be the sole responsibility of the Retailer.
- e) The Plan will be finalized thirty-five (35) days prior to the store set up project start date. This allows for adequate time for Project Management team to review and place orders approved by Retailer. Plans will not be changed if the set up project start date is delayed less than three (3) months from the original planned start date. In the event that the set up project start date is delayed more than three (3) months

from the initial date due to the acts or omissions of the Retailer, additional fees may be incurred to re-finalize plans. Any such additional fees shall be the responsibility of the Retailer.

- f) **New Construction & Site Readiness Conditions.** If the store Plan is for new construction, the Retailer must provide Ace with the following, in accordance with requirements set forth by the governing local authority:
- i. **Certificate of Occupancy:** a Temporary or Permanent Certificate of Occupancy issued by the local authority having jurisdiction, confirming that the space is legally permitted for occupancy and activity.
 1. Retailer shall notify Ace that a Certificate of Occupancy is required at least 90 days prior to project start date.
 2. The Ace Project Manager will be validating status of the Certificate of Occupancy at 45 days prior to project start date, either in-person or virtually.
 3. At 35 days prior to start date, the Certificate of Occupancy must be filed or otherwise presented with the Ace Project Manager for plans to be finalized in accordance with section 2(e) above and to secure said project start date.
 - ii. **Functioning HVAC System:** HVAC must be operational and capable of maintaining a stable climate suitable for labor and the protection of materials.
 - iii. **Active Utilities:** all core utilities – including but not limited to, electricity, water and internet/data connectivity (if applicable) – must be fully active, tested and available throughout the workspace.
 - iv. **Site Access:** Unrestricted access must be provided to the store premises, including interior work areas, delivery zones, parking lots and storage areas. Loading docks must be accessible for equipment and materials.
 - v. **Environmental Readiness:** the interior must be broom-clean, dry and free of construction debris, hazardous materials or unsafe conditions that may impede work or violate safety standards.
 - vi. **Life Safety Systems:** fire alarms, emergency lighting, sprinkler systems, and other life safety systems must be installed and tested, or temporarily occupational, in compliance with local code.
 - vii. **Permits and Inspections:** all required municipal permits must be obtained and posted. Any preliminary inspections necessary to begin interior work must be completed and documented. Ace reserves the right to request copies of and/or access to any said permits or inspections.
 - viii. **General Contractor Release (if applicable):** if a third-party General Contractor is managing site construction, a formal turnover notice or sign-off must be provided, indicating the space is ready for Ace's contractual labor team to begin installation or set-up activities.

3. PAYMENT.

- a) The Store Planning fee will be invoiced in 26 equal payments for remodels or one lump sum for a new store for Ace domestic Retailers. For Retailers located outside of the United States, the fee shall be invoiced as one lump sum.
- b) Additional fees from third party measuring/survey services will be included in this invoice amount.
- c) Retailer will be billed upon completion of the on-site measuring/survey. In the event that Retailer chooses to forgo measuring/survey services, Retailer will be billed when store planning begins with the Project Kick-Off call.
- d) **Additional Charges.**
 - i. The fee includes up to three (3) major revisions to each phase of the plan (Fixture, Merchandise or Décor). Any additional revisions may result in additional charges of \$750 per revision. Retailer will receive notice prior to incurring said charges.

- ii. Any increase in fees incurred by the third-party measurement/survey vendor will be passed on to the Retailer at Ace's discretion.
 - iii. If plans need to be re-finalized under section 2d above or otherwise changed beyond the three (3) revisions covered in 3(d)(i), the Retailer will be charged an additional \$750 fee to complete changes and re-finalization.
- e) If a store signs the Agreement without an active store number, the fees will be held until there is an active store number. In the event that the project cancels or a store number is not otherwise activated within 6 months of signing the Agreement, the parent store will be billed the full amount of the Agreement.
- f) Site Readiness Delay: If the Retailer fails to meet the Site Readiness Conditions outlined in section 2(f) above, and no written notice has been communicated at least 35 calendar days prior to scheduled project start date, the Retailer may be charged liquidated damages in the amount of \$5,000 per calendar day of delay, commencing on the first day following the missed project start date and continuing until all Site Readiness Conditions have been met. This amount represents a reasonable estimate of the costs and losses anticipated due to idle resources, rescheduling and remobilization costs and other project inefficiencies. The parties further acknowledge that due to scheduling constraints, a missed site readiness date may require rescheduling to the next available window, which could result in the project being pushed out by several weeks or months.
- g) Professional Retail Services
- i. If Retailer selects Professional Retail Services by checking the box on Exhibit A, Retailer shall be billed separately for those services following the initial Kick-Off call with the District Manager, Project Manager, Professional Retail Services Consultant and Retailer.

4. **DURATION.** The Agreement shall remain in effect from one year of the date of signing. Ace reserves the right to request Retailer enter into a new Agreement upon the expiration of this one-year term. Any additional fees that will be charged with the new Agreement will be charged at the discretion of the Store Planner.
5. **ENTIRE AGREEMENT.** This Agreement constitutes the entire agreement between the parties and supersedes any previous understandings, agreements, practices or customs between the parties. Any and all modifications, amendments, or waivers of any provisions of or to this agreement must be in writing and signed by an authorized representative of the parties.
6. **GOVERNING LAW:** This Agreement shall be governed and construed in accordance with the substantive laws of the State of Illinois is, without regard to its conflict of laws and principles.

IN WITNESS WHEREOF, the parties have executed this Agreement on the date first set forth above.

Retailer: **[Insert Retailer Legal Entity Name Here]**

Ace Hardware Corporation

Signature_____

Signature _____

Printed Name_____

Printed Name_____

Title_____

Title_____

STORE DEVELOPMENT AGREEMENT
(TIER 1-3 Multi-Unit Capital Stock Financing Program)

THIS STORE DEVELOPMENT AGREEMENT ("Agreement") is made and entered into as of _____, 20____ ("Effective Date") by and between ACE HARDWARE CORPORATION, a Delaware corporation ("Ace"), and _____, a _____ organized in the state of _____ ("Retailer").

Recitals

- A. Retailer directly or indirectly owns and operates a total of _____ (_____) Ace-affiliated (i.e., Ace branded or individually branded) retail hardware stores (each, an "Existing Ace Store") in _____.
- B. Retailer is or shall become the borrower, and Ace is or shall become the lender, under a Multi-Unit Capital Stock Financing Program Loan Agreement and agreements related thereto (collectively, "Loan Documents") and executed concurrently herewith or subsequent to this Agreement and delivered by Retailer to Ace pursuant to Ace's Multi-Unit Capital Stock Financing Program ("Program").
- C. As a condition to Ace making any loan to Retailer under the Program, Ace requires that Retailer execute and deliver this Agreement to Ace.

THEREFORE, for and in consideration of the foregoing premises and the mutual covenants and agreements contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged by each party, the parties hereby agree as follows:

1. **Requirement to Open Additional Ace Stores**; Ace Higher Ground Commitment

(a) Subject to all terms and conditions stated herein and in the Loan Documents, Retailer shall open, in the United States, two (2) ("Required Quota") Ace-affiliated retail hardware stores (each, an "Additional Ace Store") within the sixty (60)-month period that commences on the Effective Date (such sixty-month period defined herein as the "Mandated Period"), and thereafter own and operate each such Additional Ace Store.

(b) Subject to Ace's written consent, Retailer may designate an affiliated entity that is controlled by, or under common control with, Retailer (each a "Retailer's Designee") to open and thereafter own and operate each Additional Ace Store, provided, however, that Retailer's Designee(s) shall be, or become, a borrower under the Loan Documents for the Program and also a borrower, co-borrower or guarantor, as the case may be, under any and all loan documents for any other then-outstanding loan agreements with Ace under which Retailer is a borrower, co-borrower or guarantor.

(c) Retailer shall execute and commit to Ace's Higher Ground Visionary Commitment.

2. **Development Fee**.

(a) The fee ("Development Fee") is Five Thousand Dollars (\$5,000) for **each** Additional Ace Store.

(b) Concurrently with Retailer's execution and delivery of this Agreement, Retailer has paid Ten Thousand Dollars (\$10,000) to Ace in full payment of the total Development Fee for the Required Quota of Additional Ace Stores (i.e., \$5,000 for each Additional Ace Store).

(c) The Development Fee is non-refundable.

(d) Each time Retailer or Retailer's Designee applies to open an Additional Ace Store within the Mandated Period, Ace will deduct Five Thousand Dollars (\$5,000) from the amount of Ace's then-current membership application fee otherwise payable to Ace. Ace and Retailer acknowledge that as of the date hereof, Ace's per-store membership application fee is \$5,000 and, thus, unless and until Ace increases said fee, the Development Fee shall fully offset Ace's membership application fee for each Additional Ace Store.

3. **Application Process: Conversion Stores Included.**

(a) For each Additional Ace Store that Retailer is required hereunder to open, Retailer shall execute and deliver to Ace all membership, brand, stock subscription and other agreements and instruments, and shall submit all pro forma and other financial and other information as Ace shall require, consistent with Ace's then-standard protocols for new store applications. Ace shall not be obligated to approve any Additional Ace Store if

(i) the proposed Additional Ace store does not satisfy Ace's then-applicable financial, site and other criteria for new Ace-branded stores or (ii) Retailer or any of Retailer's affiliates is past due or otherwise not in full compliance with all of its obligations under each of its various agreements with Ace and its affiliates, including but not limited all representations, warranties and covenants applicable to Retailer or Retailer's affiliates pursuant to the Loan Documents . In addition, in connection with each Membership Application submitted for any Additional Ace Store, Ace reserves the right to review the financial and/or operational performance of any Existing Ace Store and/or Additional Ace Store already owned and operated by Retailer and its affiliates and to decline to approve any Additional Ace Store if the performance of the reviewed store(s) is not satisfactory to Ace in Ace's sole discretion. Ace's refusal to approve any membership application for an Additional Ace Store shall not relieve Retailer of its obligation to establish in accordance with this Agreement and, thereafter to own and operate, the Required Quota of Additional Ace Stores.

(b) If Retailer or an affiliate shall purchase and convert any existing retail hardware store to Ace membership as an Ace-affiliated store, such store so converted shall be deemed an Additional Ace Store (i.e., it **shall** be counted toward satisfaction of the Required Quota of Additional Ace Stores that Retailer is obligated hereunder to open during the Mandated Period).

4. **Events of Default: Ace's Remedies.**

4.1. **Events of Default.** Any of the following constitutes an Event of Default hereunder:

(a) Retailer fails to open the Required Quota of Additional Ace Stores prior to the expiration of the Mandated Period.

(b) At any time a balance exists under the Loan Documents for any Additional Ace Store, such Additional Ace Store's Ace membership is terminated (for any reason) or such Additional Ace Store is closed (unless it is relocated with Ace's

consent).

(c) Retailer breaches or otherwise fails to fully comply fully with the non-compete covenant contained in Section 6 herein.

4.2. **Ace's Remedies.**

(a) If an Event of Default occurs under Section 4.1(a) above, Ace shall be entitled to exercise any or all of the following remedies:

i. enforcement of the non-compete provision in Section 6; **and/or**
ii. treat such Event of Default as a default under the Loan Documents, provided, however, that notwithstanding the foregoing remedies, Ace shall not terminate the membership of any Existing Store or Additional Ace Store solely as result of any failure by Retailer to open in accordance with this Agreement, and thereafter own and operate, the Required Quota of Additional Ace Stores.

(b) If an Event of Default occurs under Sections 4.1(b) or (c) above, Ace shall, in addition to the rights and remedies specified in Section 4.2(a) above, be entitled to immediately accelerate Retailer's obligation to pay all then outstanding principal and interest due under the Loan Documents, whether or not such amounts would, in the absence of such Event of Default hereunder, then be due and payable.

5. **Assignment.** This Agreement is fully assignable by Ace and shall inure to the benefit of any assignee or other legal successor to the interest of Ace. This Agreement and the rights granted to Retailer hereunder are personal to Retailer and neither this Agreement, nor any of the rights granted to Retailer hereunder, may be voluntarily or involuntarily, directly or indirectly, by operation of law or otherwise, assigned or otherwise transferred or encumbered by Retailer. Retailer's Designee(s) is (are) not and shall not be deemed a third-party beneficiary of this Agreement.

6. **Retailer's Covenant Not to Compete.**

(a) During the pendency of this Agreement, and for one year thereafter, except as otherwise approved in writing by Ace (which approval Ace may grant, withhold or condition in Ace's sole discretion) Retailer shall not, and shall cause Retailer's affiliates to not, directly or indirectly, for itself, or through, on behalf of, or in conjunction with any person or entity, own, maintain, engage in or have any interest in any non-Ace- affiliated business located in the United States which sells hardware, housewares, paint, and/or lawn and garden furniture and the like.

(b) Retailer expressly agrees that the existence of any claim it may have against Ace, whether or not arising from this Agreement or any other agreement between Ace and Retailer, or otherwise, shall not constitute a defense to Ace's enforcement of the covenant contained in Section 6(a).

(c) Retailer acknowledges that any failure to comply with the requirements of this Section 6 will cause Ace irreparable injury for which no adequate remedy at law may be available, and, notwithstanding the arbitration provision contained in Section 9 below, Retailer hereby accordingly consents to the issuance of an injunction prohibiting any conduct by Retailer in violation of the terms of this Section 6. Ace may also avail itself of any other legal or equitable rights and remedies which it may have under this Agreement or otherwise.

7. **Waiver of Provisions.** Failure of either party to insist, in one or more instances, on performance by the other in strict accordance with the terms and conditions of this Agreement shall not be deemed a waiver or relinquishment of any right granted hereunder or of the future performance of any such other term or condition of this Agreement, unless such waiver is in a writing signed by or on behalf of both parties.
8. **Notices.** Any notice or other communication required or permitted hereunder shall be deemed sufficiently given if personally delivered, mailed or sent by overnight courier to the address specified on **Exhibit A**. Any party may change its mailing address by giving notice to the other party in the manner herein provided.
9. **Governing Law; Dispute Resolution.** This Agreement is executed and delivered in, and shall be governed, construed and enforced in accordance with the laws of, the State of Illinois, without regard to its conflicts of law rules. Any controversy or claim arising out of or relating to this Agreement, or the breach thereof, shall be settled by arbitration administered by the American Arbitration Association in accordance with its Commercial Arbitration Rules, and judgment on the award rendered by the arbitrator(s) may be entered in any court having jurisdiction thereof.
10. **Entire Agreement.** This Agreement (including the preamble and recitals set forth above and all exhibits attached hereto, each of the foregoing of which by this reference is hereby incorporated herein) contains the sole and entire agreement between the parties hereto with respect to the matters contained herein and supersedes all prior or contemporaneous discussions and agreements between the parties, either oral or written, and any such prior or contemporaneous agreements shall, from and after the date hereof, be null and void.
11. **Modification and Amendment.** This Agreement shall not be modified or amended except by an instrument in writing signed by or on behalf of the parties hereto.
12. **Ace Consents and Approvals.** With respect to every instance in this Agreement which references Ace's consent or approval, Retailer expressly acknowledges and agrees that Ace may grant, withhold or condition such consent or approval as Ace in its sole discretion shall determine.

IN WITNESS WHEREOF, each of the undersigned by its respective duly authorized representatives has executed this Agreement as of the date first above written.

ACE HARDWARE CORPORATION

By: _____

Printed name: _____

Title: _____

RETAILER: _____

By: _____

Printed name: _____

Title: _____

Parent Store No: _____

EXHIBIT A
TO STORE DEVELOPMENT AGREEMENT

1. Addresses for notices:

If to Ace Hardware Corporation:

Vice President, Retail Operations
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
(630) 990-6600

With a copy to:

General Counsel, Law Department
2915 Jorie Blvd
Oak Brook, IL 60523-2100
(630) 990-6600

If to Retailer:

Phone: _____

MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM

LOAN AGREEMENT (TIER 1-3)

This MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM LOAN AGREEMENT (as amended, supplemented or otherwise modified from time to time, this “**Agreement**”) is entered into as of _____, 20____ by and among *Insert full name of Borrower’s legal entity, a Insert state of incorporation/organization and type of entity i.e., corporation, limited liability company* (the “**Borrower**”) and ACE HARDWARE CORPORATION, a Delaware corporation (the “**Lender**”).

The Borrower has or will enter into a certain Store Development Agreement or Area Development Agreement with Lender (the “**Development Agreement**”) pursuant to which the Borrower has committed to Lender to acquire, develop and open not less than two (2) new Ace affiliated retail hardware stores during a period of five (5) years.

The Borrower has requested that the Lender make available to it a term loan in connection with each such Ace affiliated retail hardware store to be developed and/or acquired by the Borrower, and the Lender is willing to do so on the terms and conditions set forth herein.

In consideration of the mutual covenants and agreements herein contained, the parties hereto covenant and agree as follows:

ARTICLE 1 DEFINITIONS AND ACCOUNTING TERMS

1.1 Defined Terms. As used in this Agreement, the following terms shall have the meanings set forth below:

“**Acceleration Event of Default**” has the meaning specified in Section 7.2(b).

“**Affiliate**” means, with respect to any Person, another Person that directly, or indirectly through one or more intermediaries, controls or is controlled by or is under common control with the Person specified.

“**Base Rate**” means, for any day, a fluctuating rate per annum equal to the rate of interest in effect for such day as the "prime rate" as publicly reported from time to time in the Wall Street Journal, Midwest Edition, under the section entitled "Money Rates" as the average per annum rate of interest charged on commercial loans posted by at least 75% of the nation's thirty (30) largest banks; provided that the Base Rate shall initially be set on the date of the funding of the relevant Loan and shall thereafter change quarterly effective as of the first day of each calendar-year quarter occurring thereafter (each an “**Interest Reset Date**”) (and such rate, subject to the imposition of a default rate of interest, shall remain unchanged until the next Interest Reset Date to occur at which time it will reset per the publication in the Wall Street Journal as indicated above); provided further that if the Wall Street Journal is not published on an Interest Reset Date, the rate applicable from and after such Interest Reset Date until the next Interest Reset Date shall be the rate most recently publicly reported in the Wall Street Journal.

“**Borrower**” means, collectively, and jointly and severally, each Person identified as the Borrower in the preamble to this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

“**Business Day**” means any day other than a Saturday, Sunday or other day on which commercial banks are authorized to close under the laws of, or are in fact closed in, the State of Illinois.

“**Change of Control**” means an event or series of events by which the Principal Shareholders shall cease to have at least the minimum ownership percentage with respect to the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower on a fully-diluted basis. As used herein, “minimum ownership percentage” means the greater of (i) 90% of the ownership percentage which the Principal Shareholders, as of the date hereof, have of the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower and (ii) 50.1%.

“**Closing Date**” means, for each Loan, the first date that all the conditions precedent to such Loan in Section 3.1 or Section 3.2, as applicable, are satisfied or waived by the Lender.

“**Debtor Relief Laws**” means the Bankruptcy Code of the United States, and all other liquidation, conservatorship, bankruptcy, assignment for the benefit of creditors, moratorium, rearrangement, receivership, insolvency, reorganization, or similar debtor relief laws of the United States or other applicable jurisdictions from time to time in effect and affecting the rights of creditors generally.

“**Default**” means any event or condition that constitutes an Event of Default or that, with the giving of any notice, the passage of time, or both, would be an Event of Default.

“**Development Agreement**” has the meaning specified in the Recitals.

“**ERISA**” means the Employee Retirement Income Security Act of 1974.

“**Event of Default**” has the meaning specified in Section 7.1.

“**Financial Statements**” means the *insert type of financial statement (i.e., unaudited, audited, reviewed, compiled) included with application* consolidated balance sheet of the Borrower for the relevant fiscal year, and the related consolidated statements of income or operations, shareholders’ equity and cash flows for the relevant fiscal year, including the notes thereto. As used herein, “relevant fiscal year” means (i) if the date hereof is after March 31 of the current year or if financial information for the most recently ended fiscal year of the Borrower is available, the most recently fiscal year of the Borrower, otherwise (ii) the fiscal year of the Borrower immediately preceding the most recently ended fiscal year of the Borrower.

“**GAAP**” means generally accepted accounting principles in the United States set forth in the opinions and pronouncements of the Accounting Principles Board and the American Institute of Certified Public Accountants and statements and pronouncements of the Financial Accounting

Standards Board or such other principles as may be approved by a significant segment of the accounting profession in the United States, that are applicable to the circumstances as of the date of determination, consistently applied.

“Good Credit Standing” means that no amount due and owing by the Borrower to Lender has not been paid in full when due and that the Borrower is not otherwise in breach or default in any monetary obligations owing to Lender.

“Guarantors” means, collectively, each Person that becomes a guarantor of the Obligations (or any part thereof) pursuant to Section 5.14 or otherwise.

“Guaranty” means any guaranty made by a Guarantor in favor of the Lender.

“Indebtedness” means, as to any Person at a particular time, without duplication, all of the following, whether or not included as indebtedness or liabilities in accordance with GAAP: (a) all obligations of such Person (i) under capital leases, (ii) for borrowed money and (iii) evidenced by bonds, debentures, notes, loan agreements or other similar instruments; (b) all direct or contingent obligations of such Person arising under letters of credit, bankers’ acceptances, bank guaranties, surety bonds and similar instruments; (c) net obligations of such Person under any swap contract or other hedging transaction; (d) all obligations of such Person to pay the deferred purchase price of property or services (other than trade accounts payable in the ordinary course of business); (e) indebtedness secured by a Lien on property owned or being purchased by such Person, whether or not such indebtedness shall have been assumed by such Person or is limited in recourse; (f) all obligations of such Person to purchase, redeem, retire, defease or otherwise make any payment in respect of any equity interest in such Person or any other Person; and (g) all guarantees of such Person in respect of any of the foregoing. For all purposes hereof, the Indebtedness of any Person shall include the Indebtedness of any partnership or joint venture (other than a joint venture that is itself a corporation or limited liability company) in which such Person is a general partner or a joint venturer, unless such Indebtedness is non-recourse to such Person.

“Indemnitees” has the meaning specified in Section 8.4(b).

“Investment” means, as to any Person, any direct or indirect acquisition or investment by such Person, whether by means of (a) the purchase or other acquisition of capital stock or other securities of another Person, (b) a loan or advance to, guarantee or assumption of debt of, or purchase or other acquisition of any other debt participation or debt interest in, another Person, including any partnership or joint venture interest in such other Person and any arrangement pursuant to which the investor guarantees Indebtedness of such other Person, or (c) the purchase or other acquisition (in one transaction or a series of transactions) of assets of another Person that constitute a business unit.

“Lien” means any mortgage, pledge, hypothecation, assignment, deposit arrangement, encumbrance, lien (statutory or other), charge, or preference, priority or other security interest or preferential arrangement in the nature of a security interest of any kind or nature whatsoever (including any conditional sale or other title retention agreement, any easement, right of way or

other encumbrance on title to real property, and any financing lease having substantially the same economic effect as any of the foregoing).

“Loan” means each term loan made by the Lender to the Borrower hereunder as evidenced by a Note and **“Loans”** means all such Loans collectively.

“Loan Amount” means, with respect to each Loan, an amount equal to the lesser of (a) \$300,000.00 or (b) the aggregate cash investment made by Borrower toward the acquisition and development of the Relevant Store Location with respect to which the Loan is to be made and evidenced by documentation satisfactory to Lender.

“Loan Documents” means this Agreement, the Notes, any Guaranty, any Security Agreement and any other instruments, agreements or other documents executed and delivered to Lender in connection with the Loans.

“Loan Parties” means, collectively, the Borrower and each Guarantor.

“Material Adverse Effect” means (a) a material adverse change in, or a material adverse effect upon, the operations, business, properties, liabilities (actual or contingent) or condition (financial or otherwise) of the Borrower; (b) a material impairment of the ability of any Loan Party to perform its obligations under any Loan Document to which it is a party; or (c) a material adverse effect upon the legality, validity, binding effect or enforceability against any Loan Party of any Loan Document to which it is a party.

“Maturity Date” means, for each Loan, the date ten (10) years after the Closing Date of such Loan.

“Note” means each promissory note made by the Borrower in favor of the Lender to evidence a Loan and **“Notes”** means all such Notes collectively.

“Obligations” means all advances to, and debts, liabilities, obligations, covenants and duties of, any Loan Party arising under any Loan Document or otherwise with respect to the Loans of the Borrower to which the Lender or its Affiliate is a party, whether direct or indirect (including those acquired by assumption), absolute or contingent, due or to become due, now existing or hereafter arising and including interest and fees that accrue after the commencement by or against any Loan Party or any Affiliate thereof of any proceeding under any Debtor Relief Laws naming such Person as the debtor in such proceeding, regardless of whether such interest and fees are allowed claims in such proceeding.

“Organization Documents” means, (a) with respect to any corporation, the certificate or articles of incorporation and the bylaws; (b) with respect to any limited liability company, the certificate or articles of formation or organization and operating agreement; and (c) with respect to any partnership, joint venture, trust or other form of business entity, the partnership, joint venture or other applicable agreement of formation or organization and any agreement, instrument, filing or notice with respect thereto filed in connection with its formation or organization with the applicable governmental authority in the jurisdiction of its formation or organization.

“Payment Date” means, for each Loan, April 30 of each calendar year until the applicable Maturity Date or such date the Loan is sooner paid in full; provided, that if any such date is not a Business Day, then the Payment Date in respect of such date shall be the next succeeding Business Day.

“Permitted Liens” has the meaning set forth in Section 6.1.

“Person” means any natural person, corporation, limited liability company, trust, joint venture, association, company, partnership, governmental authority or other entity.

“Principal Shareholders” means each Person, other than a Borrower, which is or becomes both (i) a stockholder of the Lender or an owner, directly or indirectly, of majority-voting control of a stockholder of the Lender, and (ii) an owner, directly or indirectly, of more than 50%, on a fully diluted basis, of the outstanding equity securities of a Borrower (including for such calculations any stock ownership of the spouses and children of such Person and trusts established for the benefit of the foregoing).

“Relevant Store Location” means each additional Ace affiliated retail hardware store which Borrower acquires and/or develops in accordance with the Development Agreement (which shall not, prior to date of this Agreement, have been owned or operated by the Borrower or its Affiliates (including, without limitation, the Principal Shareholders)) and with respect to which a Loan is made under this Agreement and **“Relevant Store Locations”** means all such Relevant Store Locations collectively.

“Restricted Payment” means any dividend or other distribution (whether in cash, securities or other property) with respect to any capital stock or other equity interest of the Borrower, any payment (whether in cash, securities or other property) on account of the purchase, redemption, retirement, acquisition, cancellation or termination of any such equity interest, or any other payment on account of any return of capital to the Borrower’s stockholders, partners or members (or the equivalent Person thereof).

“Retail Standards Compliant” means that the Borrower is in compliance with: (i) the General Member Standards under and as defined in the Borrower’s membership agreement with the Lender, as the same may be amended, modified or supplemented from time to time; and (ii) if the Borrower is a party to an Ace Brand Agreement with the Lender, the Borrower is in compliance with the Ace Brand Standards under and as defined in such agreement, as the same may be amended, supplemented or otherwise modified from time to time.

“RSC Purchases” means warehouse, stop and bulletin purchases with respect to the Relevant Store Locations.

“Security Agreement” means any security agreement made by a Borrower in favor of the Lender.

“Significant Shareholder” means each Person, other than a Principal Shareholder or a Borrower, that is or becomes the holder of 10% or more of the equity interests (whether directly or indirectly) of a Borrower.

“**Subsidiary**” of a Person means a corporation, partnership, joint venture, limited liability company or other business entity of which a majority of the shares of securities or other interests having ordinary voting power for the election of directors or other governing body (other than securities or interests having such power only by reason of the happening of a contingency) are at the time beneficially owned, or the management of which is otherwise controlled, directly, or indirectly through one or more intermediaries, or both, by such Person.

1.2 Other Interpretive Provisions. With reference to this Agreement and each other Loan Document, unless otherwise specified herein or in such other Loan Document:

(a) The definitions of terms herein shall apply equally to the singular and plural forms of the terms defined. Whenever the context may require, any pronoun shall include the corresponding masculine, feminine and neuter forms. The words “include,” “includes” and “including” shall be deemed to be followed by the phrase “without limitation.” The word “will” shall be construed to have the same meaning and effect as the word “shall.” Unless the context requires otherwise, (i) any definition of or reference to any agreement, instrument or other document (including any Organization Document) shall be construed as referring to such agreement, instrument or other document as from time to time amended, supplemented or otherwise modified (subject to any restrictions on such amendments, supplements or modifications set forth herein or in any other Loan Document), (ii) any reference herein to any Person shall be construed to include such Person’s successors and assigns, (iii) the words “herein,” “hereof” and “hereunder,” and words of similar import when used in any Loan Document, shall be construed to refer to such Loan Document in its entirety and not to any particular provision thereof, (iv) all references in a Loan Document to Articles, Sections, Exhibits and Schedules shall be construed to refer to Articles and Sections of, and Exhibits and Schedules to, the Loan Document in which such references appear, (v) any reference to any law shall include all statutory and regulatory provisions consolidating, amending, replacing or interpreting such law and any reference to any law or regulation shall, unless otherwise specified, refer to such law or regulation as amended, modified or supplemented from time to time, and (vi) the words “asset” and “property” shall be construed to have the same meaning and effect and to refer to any and all tangible and intangible assets and properties, including cash, securities, accounts and contract rights.

(b) In the computation of periods of time from a specified date to a later specified date, the word “from” means “from and including;” the words “to” and “until” each mean “to but excluding;” and the word “through” means “to and including.”

(c) Section headings herein and in the other Loan Documents are included for convenience of reference only and shall not affect the interpretation of this Agreement or any other Loan Document.

1.3 Accounting Terms. All accounting terms not specifically or completely defined herein shall be construed in conformity with, and all financial data (including financial ratios and other financial calculations) required to be submitted pursuant to this Agreement shall be prepared in conformity with, GAAP applied on a consistent basis, as in effect from time to time, applied in

a manner consistent with that used in preparing the Financial Statements, except as otherwise specifically prescribed herein.

ARTICLE 2 THE LOAN; MECHANICS

2.1 Loans.

(a) Upon satisfaction of the conditions precedent set forth in Section 3.1 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the applicable Closing Date, an initial Loan in the applicable Loan Amount to the Borrower with respect to the initial Relevant Store Location.

(b) Upon satisfaction of the conditions precedent set forth in Section 3.2 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the applicable Closing Date, an additional Loan in the applicable Loan Amount to the Borrower with respect to each additional Relevant Store Location opened by Borrower pursuant to and in accordance with the Development Agreement. Notwithstanding the foregoing, Lender will have no obligation to make any additional Loans or advances after the termination or expiration of the five (5) year term of the Development Agreement.

(c) The Lender may, in its sole and absolute discretion, make any Loan to the Borrower in the form of one or more advances for credit against statements for good and services provided by the Lender to the Borrower with respect to the Relevant Store Location with respect to which the Loan is made, as and when such statements are generated by the Lender.

2.2 Prepayments. The Borrower may, at any time or from time to time voluntarily prepay the Loans in whole or in part without premium or penalty; provided that any prepayment shall be in a principal amount of \$5,000.00 or a whole multiple of \$5,000.00 in excess thereof or, if less, the entire principal amount thereof then outstanding. Any prepayment of the Loans shall be accompanied by all accrued interest on the amount prepaid, together with any other amount then due under the Loan Documents with respect to any Loan. Any prepayment in respect of a Loan shall be applied to the remaining scheduled principal installments in respect of the Loan in inverse order of maturity (i.e., first applied to amounts due on the Maturity Date until reduced to zero).

2.3 Repayment of Loans. Each Loan shall be repaid as follows:

(a) Commencing with the first Payment Date occurring after the applicable Closing Date, the Borrower shall make amortizing principal repayments of the Loan on the basis of a level payment amortization schedule (i.e., each level payment will consist in part of interest and in part of principal) determined by the Lender based on a term of 10 years

and on the interest chargeable from time to time in respect of the Loan as provided in Section 2.4 below.

(b) The Lender shall notify the Borrower of the initial amount of the level payment referred to in clause (a) above prior to the Payment Date referred to in clause (a) above and the Lender shall notify the Borrower from time to time of any changes in the amount of the level payment (and any corresponding changes in the amortization schedule with respect to the principal amount of the Loan) resulting from changes in the interest rate chargeable under Section 2.4 or from changes in the Base Rate (it being understood that a failure or delay by the Lender to notify the Borrower of changes in the level amount due and payable with respect to a Payment Date or successive Payment Dates shall not affect the principal or interest actually owed or owing in respect of the Loan.)

(c) The first nine (9) annual amortizing installments of principal and interest on each Loan will be due and payable as follows:

(i) If Borrower is eligible to make all or any portion of such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the applicable Payment Date. Notwithstanding the foregoing, Borrower may elect to have the payment billed and paid in the manner set forth in subsection (ii) below, if it notifies Lender in writing at least thirty (30) days prior to the Payment Date of its intent to make payment in cash.

(ii) To the extent all or any portion of such payment may not or will not be paid by application of non-cash patronage dividends pursuant to subsection (i), Lender will bill the amount of such payment on the bi-weekly billing statement submitted by Lender to Borrower for merchandise and services purchased by Borrower from Lender during the period including the applicable Payment Date, and such payment shall be due and payable on the due date then applicable to the billing statement on which such payment is billed and shall be paid to the Lender in the manner applicable to such billing statement, or in such other manner as may be agreed by Lender in writing. Any payment billed on a bi-weekly billing statement and not paid when due will incur late payment service charges as set forth in such bi-weekly billing statement, in addition to interest accruing under this Agreement.

(d) On the Maturity Date of each Loan, the Borrower shall pay to the Lender the entire outstanding principal balance of such Loan, together with all accrued and unpaid interest thereon and any and all other Obligations hereunder with respect to such Loan, without any notice or demand from Lender whatsoever. To the extent Borrower is eligible to make such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so

in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the Maturity Date. Notwithstanding the foregoing, Borrower may elect to pay such payment in cash if it notifies Lender in writing at least thirty (30) days prior to the Maturity Date of its intent to make payment in cash. To the extent not paid by application of non-cash patronage dividends, payment of the principal and interest of each Loan and any and all other Obligations with respect to such Loan on the Maturity Date shall be paid by the Borrower in immediately available funds not later than 1:00 p.m. Chicago time on the Maturity Date.

2.4 Interest.

(a) Subject to the provisions of subsection (b) below, each Loan shall bear interest on the outstanding principal amount thereof from the Closing Date at a rate of interest equal to the Base Rate plus One Percent (1.0%) per annum.

(b) While any Event of Default exists, the Borrower shall pay interest on the principal amount of all outstanding Obligations hereunder at a fluctuating interest rate per annum at all times equal to the Base Rate plus Six Percent (6.0%) per annum, to the fullest extent permitted by applicable law.

(c) Accrued and unpaid interest on any past due amounts shall be due and payable upon demand.

(d) Interest on each Loan shall be due and payable on each applicable Payment Date occurring after the Closing Date of the Loan as part of the level payments referred to under Section 2.3 above and on the Maturity Date of the Loan. Interest on each Loan shall be due and payable in accordance with the terms hereof before and after judgment, and before and after the commencement of any proceeding under any Debtor Relief Law.

2.5 Computation of Interest. All computations of interest shall be made on the basis of a year of 365 or 366 days, as the case may be, and actual days elapsed.

2.6 Evidence of Debt. Each Loan shall be evidenced by an account or record maintained by the Lender in the ordinary course of business. The account or record maintained by the Lender shall be conclusive absent manifest error of the amount of the Loan to the Borrower and the interest and payments thereon. Any failure to so record or any error in doing so shall not, however, limit or otherwise affect the obligation of the Borrower hereunder to pay any amount owing with respect to the Obligations.

2.7 Payments.

(a) All payments to be made by the Borrower shall be made without condition or deduction for any counterclaim, defense, recoupment or setoff.

(b) At Borrower's option, Borrower may make any payments of principal or interest of each Loan by application of non-cash patronage dividends held by any Borrower attributable to any of its Ace affiliated retail hardware stores; provided that: (i) after giving

effect to such application of such non-cash patronage dividends, Borrower will hold, in the aggregate, an amount of non-cash patronage dividends not less than \$5,000.00 for each of its Ace affiliated retail hardware stores; and (ii) after giving effect to such application of such non-cash patronage dividends, Borrower will be in all respects in compliance with the Development Agreement and no Event of Default will exist under this Agreement. In addition, Borrower may not make any prepayment of any Loan, in whole or in part, by application of non-cash patronage dividends unless and until such time as Borrower has repaid and discharged in full any and all existing loans from Lender to any Borrower which are so-called Capital Stock Loans or Equity Match Loans.

(c) Borrower agrees and acknowledges that there is no assurance that non-cash patronage dividends will be issued or available to Borrower to make any or all required payments of any Loan. Borrower further agrees and acknowledges that Lender may, in its sole discretion, apply any cash and non-cash patronage dividends otherwise payable to Borrower to any other obligation or indebtedness owed by Borrower or Borrower's Affiliates to Lender. Except where payment is made by application of non-cash patronage dividends in accordance with this Section 2.7, Borrower is obligated to make all payments required under this Agreement and the other Loan Documents when due, in full and in cash.

ARTICLE 3 CONDITIONS PRECEDENT TO LOAN

3.1 Conditions to Initial Loan. The obligation of Lender to make the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the initial Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

(i) the Development Agreement;

(ii) three (3) executed counterparts of this Agreement by each Person required to be a Borrower under Section 5.14;

(iii) a Note for the initial Loan executed by each Person required to be a Borrower under Section 5.14;

(iv) three (3) executed Security Agreements by each Person required to be a Borrower under Section 5.14;

(v) original stock certificates representing all Class C capital stock of Ace Hardware Corporation owned by each Borrower and each Guarantor, together with assignments separate from certificate duly executed in blank therefor;

(vi) three (3) executed Guarantees by each Person required to be a Guarantor under Section 5.14;

(vii) a landlord waiver or other collateral access agreement, in form and substance satisfactory to Lender, for each location at which collateral in which Lender is granted a security interest under a Security Agreement is located;

(viii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(ix) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization;

(x) such UCC, judgment, tax and other lien searches as Lender may require to evidence that the collateral in which Lender is granted a security interest is free and clear from all Liens other than Permitted Liens;

(xi) a certificate of an officer of each Loan Party stating that no consents, licenses or approvals are required for the execution, delivery and performance of the Loan Documents; and

(xii) for loans greater than either \$200,000.00 or greater than the aggregate cash investment made by Borrower towards the acquisition and development of the Relevant Store Location, a Right of First Refusal Agreement with Lender executed by the Borrower.

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and development of the applicable Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;

(e) Lender shall have approved the Ace affiliation of the applicable Relevant Store Location;

(f) Any existing loans from Lender to the Borrower which is a so-called Capital Stock Loan or Equity Match Loan shall have been modified to provide for repayment of such loan by application of non-cash patronage dividends held by any Borrower with respect to any of their Ace affiliated retail hardware stores;

(g) The representations and warranties of the Borrower in Article 4 below are true and correct in all respects as of the Closing Date as if made on such date; and

(h) No Default or Event of Default shall exist as of the Closing Date.

3.2 Conditions to each Additional Loan. The obligation of Lender to make any Loan after the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

(i) a Note for the Loan executed by each Person required to be a Borrower under Section 5.14 in favor of Lender;

(ii) such reaffirmations of guaranties, security agreements, pledges or other agreements or certificates of the Borrower or Guarantors as the Lender may require;

(iii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(iv) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization;

(v) such UCC, judgment, tax and other lien searches as Lender may require to evidence that the collateral in which Lender is granted a security interest is free and clear from all Liens other than Permitted Liens; and

(vi) a certificate of an officer of each Loan Party stating that no consents, licenses or approvals are required for the execution, delivery and performance of the Loan Documents;

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and development of the applicable Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of

credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;

(e) Lender shall have approved the Ace affiliation of the applicable Relevant Store Location;

(f) The representations and warranties of the Borrower in Article 4 below are true and correct in all respects as of the Closing Date as if made on such date; and

(g) No Default or Event of Default shall exist as of the Closing Date.

ARTICLE 4 REPRESENTATIONS AND WARRANTIES

The Borrower represents and warrants to the Lender that:

4.1 Standing with Lender. The Borrower is a retailer affiliated with Lender in good standing (including, without limitation, being Retail Standards Compliant with respect to all of its Ace affiliated retail hardware stores and in Good Credit Standing).

4.2 Authorization; No Contravention. The execution, delivery and performance by each Loan Party of each Loan Document to which such Person is party, have been duly authorized by all necessary corporate or other organizational action, and do not and will not (a) contravene the terms of any of such Person's Organization Documents; (b) conflict with or result in any breach or contravention of, or the creation of any Lien under, or require any payment to be made under (i) any agreement or other contractual obligation to which such Person is a party or affecting such Person or the properties of such Person or any of its Subsidiaries or (ii) any order, injunction, writ or decree of any governmental authority or any arbitral award to which such Person or its property is subject; or (c) violate any law or governmental regulation applicable to such Person or its property.

4.3 Governmental Authorization; Other Consents. No approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any governmental authority or any other Person is necessary or required in connection with the execution, delivery or performance by, or enforcement against, any Loan Party of this Agreement or any other Loan Document.

4.4 Binding Effect. This Agreement has been, and each other Loan Document, when delivered hereunder, will have been, duly executed and delivered by each Loan Party that is party thereto. This Agreement constitutes, and each other Loan Document when so delivered will constitute, a legal, valid and binding obligation of such Loan Party, enforceable against each Loan Party that is party thereto in accordance with its terms.

4.5 Financial Statements; No Material Adverse Effect.

(a) The Financial Statements (i) were prepared in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; (ii) fairly present the financial condition of the Borrower as of the date

thereof and their results of operations for the period covered thereby in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; and (iii) show all material indebtedness and other liabilities, direct or contingent, of the Borrower and its Subsidiaries as of the date thereof, including liabilities for taxes, material commitments and Indebtedness.

(b) Since the date of the Financial Statements through and including the Closing Date, there has been no event or circumstance, either individually or in the aggregate, that has had or could reasonably be expected to have a Material Adverse Effect.

4.6 Absence of Defaults under Material Agreements. Borrower is not in breach or default, and no condition exists which with the giving of notice or passing of time would result in a breach or default, under any (a) instrument or agreement evidencing indebtedness for borrowed money, (b) lease or sublease of real property, (c) insurance policy or other insurance contract.

4.7 Taxes. Borrower has timely filed all tax returns and reports required by law to have been filed by it. Such returns are in all material respects true, correct and complete. Borrower has paid all taxes, governmental charges and assessments required to be paid by it when due and payable.

4.8 Litigation. There are no actions, suits, proceedings, claims or disputes pending or threatened or contemplated, at law, in equity, in arbitration or before any governmental authority, by or against the Borrower or any of its Subsidiaries or against any of their properties or revenues that (a) purport to affect or pertain to this Agreement or any other Loan Document, or any of the transactions contemplated hereby, or (b) either individually or in the aggregate, if determined adversely, could reasonably be expected to have a Material Adverse Effect.

4.9 Ownership of Property; Liens. The Borrower has good title to, or valid leasehold interests in, all real and personal property necessary or used in the ordinary conduct of its business, subject to no Liens other than Permitted Liens.

4.10 Subsidiaries; Equity Interests. Except as set forth on Schedule 4.10, the Borrower has no Subsidiaries. Except as set forth on Schedule 4.10, the Borrower has no equity investments in any other corporation or other Person. All of the outstanding equity interests in the Borrower have been validly issued and are fully paid and nonassessable.

4.11 Compliance with Laws. The Borrower is in compliance in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its properties.

4.12 Disclosure. No report, financial statement, certificate or other information furnished (whether in writing or orally) by or on behalf of any Loan Party to the Lender in connection with the transactions contemplated hereby and the negotiation of this Agreement or delivered hereunder or under any other Loan Document (in each case, as modified or supplemented by other information so furnished) contains any material misstatement of fact or omits to state any

material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading.

ARTICLE 5 AFFIRMATIVE COVENANTS

So long as any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall:

5.1 Financial Statements. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) as soon as available, but in any event within ninety (90) days after the end of each fiscal year of the Borrower, a consolidated balance sheet of the Borrower with respect to each Relevant Store Location as at the end of such fiscal year, and the related consolidated statements of income or operations, shareholders' equity and cash flows for such fiscal year, setting forth in each case in comparative form the figures for the previous fiscal year, all in reasonable detail and prepared in accordance with GAAP, which shall at Lender's request be either unaudited, audited, reviewed, or compiled and, when requested by Lender, be accompanied by a report and opinion of an independent certified public accountant, which report and opinion shall be prepared in accordance with generally accepted auditing standards and shall not be subject to any "going concern" or like qualification or exception or any qualification or exception as to the scope of such audit to which Lender objects¹ (together with, if the Borrower has more than one retail location, a consolidated balance sheet and consolidated statements of income and operations for the Borrower on the same basis as the financial statements provided with respect to the Relevant Store Location); and

(b) as soon as available, but in any event within thirty (30) days after the end of each calendar month, an unconsolidated balance sheet of the Borrower with respect to each Relevant Store Location as at the end of such month, and the related unconsolidated statements of income or operations, shareholders' equity and cash flows with respect to the Relevant Store Location for such month and for the portion of the Borrower's fiscal year then ended, setting forth in each case in comparative form the figures for the corresponding month of the previous fiscal year and the corresponding portion of the previous fiscal year, all in reasonable detail.

As to any information contained in materials furnished pursuant to Section 5.2(c), the Borrower shall not be separately required to furnish such information under clause (a) or (b) above, but the foregoing shall not be in derogation of the obligation of the Borrower to furnish the information and materials described in clauses (a) and (b) above at the times specified therein.

¹ Audited financial statements will only be required to the extent that the Lender's total exposure to Borrower under patronage loan programs is \$1.0MM or more aggregate principal amounts. If total exposure is more than \$500K and less than \$1.0MM then the statements must be reviewed by a CPA. If the total exposure is \$500K or less then the statements must be compiled by a CPA.

5.2 Certificates; Other Information. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) within 45 days after the end of each calendar quarter, a certificate attesting to Borrower's compliance with its covenants under this Agreement and the absence of any Defaults hereunder, together with a computation in such detail as Lender may require, showing compliance by the Borrower with the financial covenants set forth in Section 6.8, and certified as accurate by an officer of the Borrower;

(b) promptly after the receipt thereof by any Loan Party, copies of any notices or written communications received from any holder of debt securities of any Loan Party or any Subsidiary thereof regarding any existing or alleged default or event of default under the terms of any indenture, loan or credit or similar agreement;

(c) in the event there has been a sale, transfer or other disposition of any retail location owned by the Borrower (collectively, "**Company Location**") during a fiscal quarter, concurrently with the financial statements delivered pursuant to Section 5.1(b) above, notification of such sale; and

(d) promptly, such additional information regarding the business, financial or corporate affairs of the Borrower, or compliance with the terms of the Loan Documents, as the Lender may from time to time reasonably request.

5.3 Notices. Promptly notify the Lender (a) of the occurrence of any Default, (b) of any matter that has resulted or could reasonably be expected to result in a Material Adverse Effect; and (c) of any material change in accounting policies or financial reporting practices by the Borrower. Each notice pursuant to this Section shall be accompanied by a statement of an officer of the Borrower setting forth details of the occurrence referred to therein and stating what action the Borrower has taken and proposes to take with respect thereto. Each notice pursuant to Section 5.3(a) shall describe with particularity any and all provisions of this Agreement and any other Loan Document that have been breached.

5.4 Payment of Obligations. Pay and discharge as the same shall become due and payable, all its obligations and liabilities, including, without limitation all liabilities to lenders, landlords and insurance carriers.

5.5 Preservation of Existence, Etc. (a) Preserve, renew and maintain in full force and effect its legal existence and good standing under the laws of the jurisdiction of its organization; (b) take all reasonable action to maintain all rights, privileges, permits, licenses and franchises necessary or desirable in the normal conduct of its business; and (c) preserve or renew all of its registered patents, trademarks, trade names and service marks, the non-preservation of which could reasonably be expected to have a Material Adverse Effect.

5.6 Maintenance of Properties. (a) Maintain, preserve and protect all of its material properties and equipment necessary in the operation of its business in good working order and condition, ordinary wear and tear excepted; and (b) make all necessary repairs thereto and renewals

and replacements thereof except where the failure to do so could not reasonably be expected to have a Material Adverse Effect.

5.7 Compliance with Law. Comply in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its business or property.

5.8 Taxes. Timely file all tax returns and reports required by law to be filed by it, cause all such tax returns and reports to be in all material respects true, correct and complete and pay all taxes, governmental charges and assessments required to be paid by it when due and payable.

5.9 Books and Records. Maintain proper books of record and account, in which full, true and correct entries in conformity with GAAP consistently applied shall be made of all financial transactions and matters involving the assets and business of the Borrower.

5.10 Inspection Rights. Permit representatives and independent contractors of the Lender to visit and inspect any of its properties, to examine its corporate, financial and operating records, and make copies thereof or abstracts therefrom, and to discuss its affairs, finances and accounts with its directors, officers, and independent public accountants, as often as may be desired by the Lender.

5.11 Use of Proceeds. Use the proceeds of each Loan for the purchase of goods and services from Lender or for costs and expenses in connection with the acquisition, development and opening of the applicable Relevant Store Location.

5.12 Member Status; Store Location Existence.

(a) Maintain the Borrower's status as a retailer affiliated with Lender; and

(b) Continue to own and operate each Relevant Store Location and each other Ace affiliated retail hardware store owned and operated by Borrower during the term of this Agreement as an Ace affiliated retail hardware store (unless the Relevant Store Location is relocated in accordance with any applicable rules, restrictions, policies and procedures of Lender and such relocated store continues to be owned and operated by Borrower).

5.13 Ace ACH Electronic Payment Program. To at all times cause each Relevant Store Location to be enrolled in and use the Ace ACH electronic payment program, as from time to time in effect.

5.14 Additional Borrowers and Guarantors.

(a) Cause each Person which either:

(i) both (A) owns, directly or indirectly, more than 50%, on a fully diluted basis, of the outstanding equity securities of the Borrower and (B) owns or operates an Ace affiliated retail hardware store; or

(ii) both (A) is a Subsidiary or Affiliate of the Borrower and (B) owns or operates a Relevant Store Location;

to (x) become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and each Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose, and (y) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, and such other documents or opinions as requested by the Lender;

(b) Notify the Lender at the time that any Person becomes a Person meeting the description set forth in Section 5.14(a) above, and promptly thereafter (and in any event within thirty (30) days), cause such Person to (i) become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and each Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, and such other documents or opinions as requested by the Lender;

(c) Cause each Principal Shareholder and each Significant Shareholder and each such Person's spouse to (i) become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender;

(d) Notify the Lender at the time that any Person becomes a Principal Shareholder or Significant Shareholder, and promptly thereafter (and in any event within thirty (30) days), cause such Person and such Person's spouse to (i) become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender;

(e) Cause each Person which is an Affiliate of the Borrower to (i) become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender; and

(f) Notify the Lender at the time that any Person becomes an Affiliate of the Borrower, and promptly thereafter (and in any event within thirty (30) days), cause such Person to (i) become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such

purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender.

ARTICLE 6 NEGATIVE COVENANTS

So long as any portion of any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall not, directly or indirectly:

6.1 Liens. Create, incur, assume or suffer to exist any Lien upon any of its property, assets or revenues, whether now owned or hereafter acquired, other than the following (collectively, "**Permitted Liens**"):

- (a) Liens of Lender pursuant to any Loan Document;
- (b) mortgage Liens in respect of real property existing on the date hereof and disclosed in writing to the Lender;
- (c) Liens for taxes not yet due or which are being contested in good faith and by appropriate proceedings diligently conducted, if adequate reserves with respect thereto are maintained on the books of the applicable Person in accordance with GAAP;
- (d) carriers', warehousemen's, mechanics', materialmen's, repairmen's or other like Liens arising in the ordinary course of business which are not overdue for a period of more than thirty (30) days or which are being contested in good faith and by appropriate proceedings diligently conducted, if adequate reserves with respect thereto are maintained on the books of the applicable Person;
- (e) pledges or deposits in the ordinary course of business in connection with workers' compensation, unemployment insurance and other social security legislation, other than any Lien imposed by ERISA;
- (f) deposits to secure the performance of bids, trade contracts and leases (other than Indebtedness), statutory obligations, surety and appeal bonds, performance bonds and other obligations of a like nature incurred in the ordinary course of business;
- (g) easements, rights-of-way, restrictions and other similar encumbrances affecting real property which, in the aggregate, are not substantial in amount, and which do not in any case materially detract from the value of the property subject thereto or materially interfere with the ordinary conduct of the business of the applicable Person; and
- (h) Liens for one or more operating lines of credit.

6.2 Investments; Subsidiaries. (a) Make any Investments of the type described in clauses (a) and (c) of the definition of Investments (including without limitation the formation or

acquisition, by merger or otherwise, of any Subsidiary) or (b) if any Default has occurred and is continuing, make any other type of Investments.

6.3 Fundamental Changes. Merge, dissolve, liquidate, consolidate with or into another Person, or dispose of (whether in one transaction or in a series of transactions) all or substantially all of its assets (whether now owned or hereafter acquired) to or in favor of any Person.

6.4 Dispositions. Make any sale, transfer, license, lease or other disposition (including any sale and leaseback transaction) of any asset or enter into any agreement to make any of the foregoing, except (a) dispositions of obsolete or worn out property, whether now owned or hereafter acquired, in the ordinary course of business; (b) dispositions of inventory in the ordinary course of business; or (c) dispositions of equipment or real property (other than any Relevant Store Location) to the extent that (i) such property is exchanged for credit against the purchase price of similar replacement property or (ii) the proceeds of such disposition are applied to the purchase price of such replacement property within 365 days following the date of such disposition; provided, however, that any disposition pursuant to clauses (b) or (c) shall be for not less than net book value.

6.5 Restricted Payments. Declare or make, directly or indirectly, any Restricted Payment, or incur any obligation (contingent or otherwise) to do so, except that so long as no Default shall have occurred and be continuing at the time of any action described below or would result therefrom:

(a) the Borrower may declare and make dividend payments or other distributions payable solely in the common stock or other common equity interests of such Person;

(b) the Borrower may purchase, redeem or otherwise acquire equity interests issued by it with the proceeds received from the substantially concurrent issue of new shares of its common stock or other common equity interests; and

(c) if Borrower is a subchapter s corporation, limited liability company, or partnership, make quarterly distributions to each of its shareholders, partners or members in an amount not greater than the quarterly estimated income tax payments required to be made by each such Person based upon the income of such Person accruing due to the operations of the Borrower and the resulting federal tax liability of such Person.

6.6 Change in Nature of Business. Engage in any material line of business substantially different from those lines of business conducted by the Borrower on the date hereof or any business substantially related or incidental thereto.

6.7 Transactions with Affiliates. Enter into any transaction of any kind with any Affiliate of the Borrower, whether or not in the ordinary course of business, other than transactions which are on fair and reasonable terms substantially as favorable to the Borrower as would be obtainable by the Borrower at the time in a comparable arm's length transaction with a Person other than an Affiliate.

6.8 Financial Covenants.

(a) Permit the aggregate amount of RSC Purchases by the Borrower with respect to any Relevant Store Location to be less than \$35 per retail square foot for each calendar year (or part-year) from and after the Closing Date.

(b) Permit the aggregate amount of purchases by the Borrower from the Lender with respect to any Relevant Store Location to be less than \$50 per retail square foot for each calendar year (or part-year) from and after the Closing Date.

(c) Purchase, in the aggregate, less than 80% of all inventory purchased for departments 1, 2, 3, 4, 5 and 7 with respect to any Relevant Store Location from Lender for each calendar year (or part-year) from and after the Closing Date.

6.9 Cash Investment. Permit to be withdrawn Borrower's initial cash investment made by Borrower toward the acquisition and development of any Relevant Store Location.

ARTICLE 7 EVENTS OF DEFAULT AND REMEDIES

7.1 Events of Default. Any of the following shall constitute an Event of Default:

(a) Non-Payment. The Borrower or any other Loan Party fails to pay (i) when and as required to be paid herein or in any Note, any amount of principal of any Loan or (ii) subject to the provisions of Section 2.4(c), within three (3) days after the same becomes due, any interest on any Loan or any fee due hereunder or any other amount payable hereunder or under any other Loan Document; or

(b) Specific Covenants. The Borrower fails to perform or observe any term, covenant or agreement contained in (i) Sections 5.14 (Additional Borrowers and Guarantors) or (ii) 6.9 (Cash Investment); or

(c) Member Status; Relevant Store Locations Existence. The Borrower fails to perform or observe any term, covenant or agreement contained in Section 5.12; or

(d) Other Defaults. Any Loan Party fails to perform or observe any other covenant or agreement (not specified in subsection (a), (b) or (c) above) contained in this Agreement or any other Loan Document on its part to be performed or observed and such failure continues for thirty (30) days; or

(e) Representations and Warranties. (i) Any representation or warranty of the Borrower contained in Article 4 shall be incorrect or misleading when made or deemed made, or (ii) any representation, warranty, certification or statement of fact made or deemed made by or on behalf of the Borrower or any other Loan Party, in any other Loan Document, or in any document delivered in connection herewith or therewith shall be incorrect or misleading in any material respect when made or deemed made; or

(f) Cross-Default. (i) Borrower shall be in breach or default under the Development Agreement, (ii) any Loan Party or any of their Subsidiaries shall be in default of any other Indebtedness owing to the Lender, (iii) any Loan Party or any of its Subsidiaries shall be in default (or shall have been in default at any time) with respect to more than 6 of the 26 most recent bi-weekly statements issued by the Lender and/or its Affiliates or (iv) any Loan Party or any of its Subsidiaries shall be in default of any other Indebtedness owing to any other Person and any enforcement proceeding or foreclosure action is commenced; or

(g) Insolvency Proceedings, Etc. Any Loan Party or any of its Subsidiaries institutes or consents to the institution of any proceeding under any Debtor Relief Law, or makes an assignment for the benefit of creditors; or applies for or consents to the appointment of any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer for it or for all or any material part of its property; or any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer is appointed without the application or consent of such Person and the appointment continues undischarged or unstayed for thirty (30) calendar days; or any proceeding under any Debtor Relief Law relating to any such Person or to all or any material part of its property is instituted without the consent of such Person and continues undismissed or unstayed for thirty (30) calendar days, or an order for relief is entered in any such proceeding; or

(h) Inability to Pay Debts; Attachment. (i) The Borrower becomes unable or admits in writing its inability or fails generally to pay its debts as they become due, or (ii) any writ or warrant of attachment or execution or similar process is issued or levied against all or any material part of the property of any such Person and is not released, vacated or fully bonded within thirty (30) days after its issue or levy; or

(i) Judgments. There is entered against the Borrower a final judgment or order for the payment of money in excess of \$10,000 (to the extent not covered by independent third-party insurance as to which the insurer does not dispute coverage), and (i) enforcement proceedings are commenced by any creditor upon such judgment or order, or (ii) there is a period of ten (10) consecutive days during which a stay of enforcement of such judgment, by reason of a pending appeal or otherwise, is not in effect; or

(j) Invalidity of Loan Documents. Any Loan Document, at any time after its execution and delivery and for any reason other than as expressly permitted hereunder or thereunder or satisfaction in full of all the Obligations, ceases to be in full force and effect; or any Loan Party or any other Person (acting on behalf of a Loan Party) contests in any manner the validity or enforceability of any Loan Document; or any Loan Party denies that it has any or further liability or obligation under any Loan Document, or purports to revoke, terminate or rescind any Loan Document; or

(k) Change of Control. There occurs any Change of Control.

7.2 Remedies Upon Event of Default.

(a) If any Event of Default occurs and is continuing, the Lender shall be entitled (but not required) to terminate the obligation of the Lender to make any and all Loans and shall thereafter receive interest on the principal amount of all outstanding Obligations at the rate specified under Section 2.4(b) hereunder.

(b) In addition, if any Event of Default described in Sections 7.1(a), (b), (c), (f)(iv), (g), (h)(ii), (i)(i), (j) or (k) (an “**Acceleration Event of Default**”) occurs and is continuing, the Lender shall additionally be entitled (but not required) to declare the unpaid principal amount of the Loans, all interest accrued and unpaid thereon, and all other amounts owing or payable hereunder or under any other Loan Document to be immediately due and payable, without presentment, demand, protest or other notice of any kind, all of which are hereby expressly waived by the Borrower and to exercise all rights and remedies available under the Loan Documents or at law; provided, however, that to the extent an Acceleration Event of Default under any of Sections 7.1(a), (b)(ii) or (c) relates to less than all of the Loans or Relevant Store Locations, then only those Loans to which the Acceleration Event of Default relates, or made for Relevant Store Locations to which the Event of Defaults relates, will be subject to acceleration under this Section 7.2(b).

(c) Notwithstanding the foregoing, upon the occurrence of either an Event of Default under Section 7.1(c) or an actual or deemed entry of an order for relief with respect to the Borrower under the Bankruptcy Code of the United States, the termination of the obligation of the Lender to make the Loans under Section 7.2(a) and the acceleration of the Loan(s) and interest and other amounts due hereunder under Section 7.2(b) shall be automatic, in each case without further act of the Lender.

7.3 Application of Funds. After the exercise of remedies provided for in Section 7.2 (or after the Loans have automatically become immediately due and payable) any amounts received (or deemed received in the case of any setoff exercised by the Lender as provided herein, including in Section 2.7 hereof) on account of the Obligations shall be applied by the Lender in the following order:

(a) First, to payment of that portion of the Obligations constituting fees, indemnities and other amounts (other than principal and interest) payable to the Lender (including fees, charges and disbursements of counsel to the Lender);

(b) Second, to payment of that portion of the Obligations constituting accrued and unpaid fees and interest on the Loans, and other Obligations;

(c) Third, to payment of that portion of the Obligations constituting unpaid principal of the Loans; and

(d) Last, the balance, if any, after all of the Obligations have been indefeasibly paid in full, to the Borrower or as otherwise required by applicable law or governmental regulation.

ARTICLE 8 MISCELLANEOUS

8.1 Amendments, Etc. No amendment or waiver of any provision of this Agreement or any other Loan Document, and no consent to any departure by the Borrower or any other Loan Party therefrom, shall be effective unless in writing signed by the Lender and the Borrower or the applicable Loan Party, as the case may be, and each such waiver or consent shall be effective only in the specific instance and for the specific purpose for which given.

8.2 Notices; Effectiveness; Electronic Communication.

(a) Notices Generally. Except in the case of notices and other communications expressly permitted to be given by telephone (and except as provided in subsection (b) below), all notices and other communications provided for herein shall be in writing and shall be delivered by hand or overnight courier service, mailed by certified or registered mail or sent by telecopier as follows, and all notices and other communications expressly permitted hereunder to be given by telephone shall be made to the address, telecopier number, electronic mail address or telephone number specified for such Person on Schedule 8.2. Notices sent by hand or overnight courier service, or mailed by certified or registered mail, shall be deemed to have been given when received; notices sent by telecopier shall be deemed to have been given when sent (except that, if not given during normal business hours for the recipient, shall be deemed to have been given at the opening of business on the next business day for the recipient).

(b) Change of Address, Etc. The Borrower and the Lender may change their respective address, telecopier or telephone number for notices and other communications hereunder by notice to the other party hereto.

8.3 No Waiver; Cumulative Remedies. No failure or delay by the Lender in exercising, any right, remedy, power or privilege hereunder shall operate as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power or privilege. The rights, remedies, powers and privileges herein provided are cumulative and not exclusive of any rights, remedies, powers and privileges provided by law.

8.4 Expenses; Indemnity; Damage Waiver.

(a) Costs and Expenses. The Borrower shall pay on demand (i) all reasonable out-of-pocket expenses incurred by the Lender (including the reasonable fees, charges and disbursements of counsel for the Lender), in connection with the preparation, negotiation, execution, delivery and administration of this Agreement and the other Loan Documents or any amendments, modifications or waivers of the provisions hereof or thereof (whether or not the transactions contemplated hereby or thereby shall be consummated), and (ii) all out-of-pocket expenses incurred by the Lender (including the fees, charges and disbursements of any counsel for the Lender), in connection with the enforcement or protection of its rights (A) in connection with this Agreement and the other Loan

Documents, including its rights under this Section, or (B) in connection with the Loans made, including all such out-of-pocket expenses incurred during any workout, restructuring or negotiations in respect of such Loans.

(b) Indemnification by the Borrower. The Borrower shall indemnify on demand the Lender and each of the Lender's Affiliates and the partners, directors, officers, employees, agents and advisors of the Lender and the Lender's Affiliates (each such Person being called an "**Indemnitee**") against, and hold each Indemnitee harmless from, any and all losses, claims, damages, liabilities and related expenses (including the fees, charges and disbursements of any counsel for any Indemnitee), incurred by any Indemnitee or asserted against any Indemnitee by any third party or by the Borrower or any other Loan Party arising out of, in connection with, or as a result of (i) the execution or delivery of this Agreement, any other Loan Document or any agreement or instrument contemplated hereby or thereby, the performance by the parties hereto of their respective obligations hereunder or thereunder, the consummation of the transactions contemplated hereby or thereby, or, the administration of this Agreement and the other Loan Documents, (ii) any Loan or Letter of Credit or the use or proposed use of the proceeds therefrom, (iii) any actual or alleged presence or release of hazardous materials on or from any property owned or operated by the Borrower, or any environmental liability related in any way to the Borrower, or (iv) any actual or prospective claim, litigation, investigation or proceeding relating to any of the foregoing, whether based on contract, tort or any other theory, whether brought by a third party or by the Borrower or any other Loan Party, and regardless of whether any Indemnitee is a party thereto, in all cases, whether or not caused by or arising, in whole or in part, out of the comparative, contributory or sole negligence of the Indemnitee; provided that such indemnity shall not, as to any Indemnitee, be available to the extent that such losses, claims, damages, liabilities or related expenses are determined by a court of competent jurisdiction by final and nonappealable judgment to have resulted from the gross negligence or willful misconduct of such Indemnitee.

(c) Waiver of Consequential Damages, Etc. To the fullest extent permitted by applicable law, the Borrower shall not assert, and hereby waives, any claim against any Indemnitee, on any theory of liability, for special, indirect, consequential or punitive damages (as opposed to direct or actual damages) arising out of, in connection with, or as a result of, this Agreement, any other Loan Document or any agreement or instrument contemplated hereby, the transactions contemplated hereby or thereby, the Loan or the use of the proceeds thereof.

8.5 Successors and Assigns. The provisions of this Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns permitted hereby, except that the Borrower may not assign or otherwise transfer any of its rights or obligations hereunder without the prior written consent of the Lender.

8.6 Right of Setoff. If an Event of Default shall have occurred and be continuing, the Lender, and each of Lender's Affiliates is hereby authorized at any time and from time to time, to the fullest extent permitted by applicable law, to set off and apply any and all obligations at any time owing by the Lender, or any such Affiliate of the Lender, to or for the credit or the account of

the Borrower or any other Loan Party against any and all of the Obligations of the Borrower or such Loan Party now or hereafter existing under this Agreement or any other Loan Document to the Lender, irrespective of whether or not the Lender shall have made any demand under this Agreement or any other Loan Document and although such Obligations of the Borrower or such Loan Party may be contingent or unmatured. The rights of the Lender and Lender's Affiliates under this Section are in addition to other rights and remedies (including other rights of setoff) that the Lender or the Lender's Affiliates may have.

8.7 Interest Rate Limitation. Notwithstanding anything to the contrary contained in any Loan Document, the interest paid or agreed to be paid under the Loan Documents shall not exceed the maximum rate of non-usurious interest permitted by applicable law (the "**Maximum Rate**"). If the Lender shall receive interest in an amount that exceeds the Maximum Rate, the excess interest shall be applied to the principal of the Loans or, if it exceeds such unpaid principal, refunded to the Borrower. In determining whether the interest contracted for, charged, or received by the Lender exceeds the Maximum Rate, such Person may, to the extent permitted by applicable law, (a) characterize any payment that is not principal as an expense, fee, or premium rather than interest, (b) exclude voluntary prepayments and the effects thereof, and (c) amortize, prorate, allocate, and spread in equal or unequal parts the total amount of interest throughout the contemplated term of the Obligations hereunder.

8.8 Counterparts; Integration; Effectiveness. This Agreement may be executed in counterparts (and by different parties hereto in different counterparts), each of which shall constitute an original, but all of which when taken together shall constitute a single contract. This Agreement and the other Loan Documents constitute the entire contract among the parties relating to the subject matter hereof and supersede any and all previous agreements and understandings, oral or written, relating to the subject matter hereof. Except as provided in Section 3.1, this Agreement shall become effective when it shall have been executed by the Borrower and the Lender.

8.9 Survival of Representations and Warranties. All representations and warranties made by any Loan Party hereunder and in any other Loan Document or other document delivered pursuant hereto or thereto or in connection herewith or therewith shall survive the execution and delivery hereof and thereof. Such representations and warranties have been or will be relied upon by the Lender, regardless of any investigation made by the Lender or on Lender's behalf and notwithstanding that the Lender may have had notice or knowledge of any Default at the time of the making of the Loan, and shall continue in full force and effect for as long as any Loan or any other Obligation hereunder shall remain unpaid or unsatisfied or as Lender has any continuing obligation to fund additional Loans hereunder.

8.10 Severability. If any provision of this Agreement or the other Loan Documents is held to be illegal, invalid or unenforceable, (a) the legality, validity and enforceability of the remaining provisions of this Agreement and the other Loan Documents shall not be affected or impaired thereby and (b) the parties shall endeavor in good faith negotiations to replace the illegal, invalid or unenforceable provisions with valid provisions the economic effect of which comes as close as possible to that of the illegal, invalid or unenforceable provisions. The invalidity of a

provision in a particular jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction.

8.11 Governing Law; Jurisdiction; Etc.

(a) GOVERNING LAW. THIS AGREEMENT SHALL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE INTERNAL LAWS OF THE STATE OF ILLINOIS WITHOUT REGARD TO THE CONFLICT OF LAWS PRINCIPLES THEREOF.

(b) ARBITRATION. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY SUBMITS, FOR ITSELF AND ITS PROPERTY, TO BINDING ARBITRATION FOR ANY MATTER OR DISPUTE ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT. THE ARBITRATION SHALL BE CONDUCTED BY A SOLE ARBITRATOR AND BE GOVERNED BY THE UNITED STATES ARBITRATION ACT. JUDGMENT UPON THE AWARD RENDERED BY THE ARBITRATOR MAY BE ENTERED BY ANY COURT HAVING JURISDICTION THEREOF. THE PLACE OF THE ARBITRATION SHALL BE CHICAGO, ILLINOIS.

(c) WAIVER OF VENUE. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY OBJECTION THAT IT MAY NOW OR HEREAFTER HAVE TO THE LAYING OF VENUE OF ANY ACTION OR PROCEEDING ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT IN ANY U.S. FEDERAL OR ILLINOIS STATE COURT IN CHICAGO, ILLINOIS. EACH OF THE PARTIES HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, THE DEFENSE OF AN INCONVENIENT FORUM TO THE MAINTENANCE OF SUCH ACTION OR PROCEEDING IN ANY SUCH COURT.

(d) SERVICE OF PROCESS. EACH PARTY HERETO IRREVOCABLY CONSENTS TO SERVICE OF PROCESS IN THE MANNER PROVIDED FOR NOTICES IN SECTION 8.2. NOTHING IN THIS AGREEMENT WILL AFFECT THE RIGHT OF ANY PARTY HERETO TO SERVE PROCESS IN ANY OTHER MANNER PERMITTED BY APPLICABLE LAW.

8.12 Waiver of Jury Trial. EACH PARTY HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN ANY LEGAL PROCEEDING DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY OR THEREBY (WHETHER BASED ON CONTRACT, TORT OR ANY OTHER THEORY). EACH PARTY HERETO (A) CERTIFIES THAT NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PERSON HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PERSON WOULD NOT, IN THE EVENT OF LITIGATION, SEEK TO ENFORCE

THE FOREGOING WAIVER AND (B) ACKNOWLEDGES THAT IT AND THE OTHER PARTIES HERETO HAVE BEEN INDUCED TO ENTER INTO THIS AGREEMENT AND THE OTHER LOAN DOCUMENTS BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION.

8.13 Joint and Several Liability.

(a) Notwithstanding anything to the contrary contained herein, all Obligations of Borrower hereunder shall be joint and several obligations of each Person identified as the Borrower in this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

(b) Notwithstanding any provisions of this Agreement to the contrary, it is intended that the joint and several nature of the Obligations of Borrower and the liens and security interests granted by Borrower to secure the Obligations, not constitute a “Fraudulent Conveyance” (as defined below). Consequently, Lender and Borrower agree that if the Obligations of a Borrower, or any liens or security interests granted by such Borrower securing the Obligations would, but for the application of this sentence, constitute a Fraudulent Conveyance, the Obligations of such Borrower and the liens and security interests securing such Obligations shall be valid and enforceable only to the maximum extent that would not cause such Obligations or such lien or security interest to constitute a Fraudulent Conveyance, and the Obligations of such Borrower and this Agreement shall automatically be deemed to have been amended accordingly. For purposes hereof, “**Fraudulent Conveyance**” means a fraudulent conveyance under Section 548 of Chapter 11 of the Bankruptcy Code or a fraudulent conveyance or fraudulent transfer under the applicable provisions of any fraudulent conveyance or fraudulent transfer law or similar law of any state, nation or other governmental unit, as in effect from time to time.

(c) Each Borrower assumes responsibility for keeping itself informed of the financial condition of each of the other Borrowers, if any, and any and all endorsers and/or guarantors of any instrument or document evidencing all or any part of such other Borrower’s Obligations and of all other circumstances bearing upon the risk of nonpayment by such other Borrower of their Obligations and each Borrower agrees that Lender shall not have any duty to advise such Borrower of information known to Lender regarding such condition or any such circumstances or to undertake any investigation not a part of its regular business routine. If Lender, in its sole discretion, undertakes at any time or from time to time to provide any such information to a Borrower, Lender shall not be under any obligation to update any such information or to provide any such information to such Borrower on any subsequent occasion.

(d) Lender is hereby authorized, without notice or demand and without affecting the liability of a Borrower hereunder, at any time and from time to time, to do the following: (i) renew, extend, accelerate or otherwise change the time for payment of, or other terms relating to another Borrower’s Obligations or otherwise modify, amend or change the terms of any promissory note or other agreement, document or instrument now

or hereafter executed by a Borrower and delivered to Lender; (ii) accept partial payments on a Borrower's Obligations; (iii) take and hold security or collateral for the payment of another Borrower's Obligations hereunder or for the payment of any guaranties of another Borrower's Obligations or other liabilities of another Borrower and exchange, enforce, waive and release any such security or collateral; (iv) apply such security or collateral and direct the order or manner of sale thereof as Lender, in its sole discretion, may determine; and (v) settle, release, compromise, collect or otherwise liquidate a Borrower's Obligations and any security or collateral therefor in any manner, without affecting or impairing the obligations of the other Borrowers.

(e) Each Borrower hereby agrees that, except as hereinafter provided, its obligations hereunder are unconditional, irrespective of any of the following: (i) the absence of any attempt to collect a Borrower's Obligations from any Borrower or any guarantor or other action to enforce the same; (ii) the waiver or consent by Lender with respect to any provision of any instrument evidencing Borrower's Obligations, or any part thereof, or any other agreement heretofore, now or hereafter executed by a Borrower and delivered to Lender; (iii) failure by Lender to take any steps to perfect and maintain its security interest in, or to preserve its rights to, any security or collateral for Borrower's Obligations; (iv) the institution of any proceeding under the Bankruptcy Code, or any similar proceeding, by or against a Borrower or Lender's election in any such proceeding of the application of Section 1111(b)(2) of the Bankruptcy Code; (v) any borrowing or grant of a security interest by any Borrower as debtor-in-possession, under Section 364 of the Bankruptcy Code; (vi) the disallowance, under Section 502 of the Bankruptcy Code, of all or any portion of any claim by Lender for repayment of any of Borrower's Obligations; or (vii) any other circumstance which might otherwise constitute a legal or equitable discharge or defense of a guarantor.

(f) No payment made by or for the account of a Borrower including, without limitations, a payment made by that Borrower on behalf of another Borrower's Obligations or a payment made by any other person under any guaranty, will entitle that Borrower, by subrogation or otherwise, to any payment from any such other Borrower or from or out of any such other Borrower's property and that Borrower shall not exercise any right or remedy against any such other Borrower or any property of any such other Borrower by reason of any performance of any such Borrower of its joint and several obligations hereunder.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the date first above written.

ACE HARDWARE CORPORATION

By: _____
Name: _____
Title: _____

Insert Legal Name of Borrower

By: _____
Name: _____
Title: _____

SCHEDULE 8.02

NOTICES

If to the Lender:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: Director of Credit
Telephone: (630) 990-7250
Telecopier: (630) 571-5516

With a copy to:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: General Counsel
Telephone: (630) 990-6600
Telecopier: (630) 990-6856

If to the Borrower:

MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM

LOAN AGREEMENT (TIER 1-3)

This MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM LOAN AGREEMENT (as amended, supplemented or otherwise modified from time to time, this “**Agreement**”) is entered into as of _____, 20____ by and among *[Insert full name of Borrower’s legal entity, a Insert state of incorporation/organization and type of entity i.e., corporation, limited liability company]* and *[Insert full name of Co-Borrower’s legal entity, a Insert state of incorporation/organization and type of entity i.e., corporation, limited liability company]* (collectively, the “**Borrower**”) and ACE HARDWARE CORPORATION, a Delaware corporation (the “**Lender**”).

The Borrower has or will enter into a certain Store Development Agreement or Area Development Agreement with Lender (the “**Development Agreement**”) pursuant to which the Borrower has committed to Lender to acquire, develop and open not less than two (2) new Ace affiliated retail hardware stores during a period of five (5) years.

The Borrower has requested that the Lender make available to it a term loan in connection with each such Ace affiliated retail hardware store to be developed and/or acquired by the Borrower, and the Lender is willing to do so on the terms and conditions set forth herein.

In consideration of the mutual covenants and agreements herein contained, the parties hereto covenant and agree as follows:

ARTICLE 1 DEFINITIONS AND ACCOUNTING TERMS

1.1 Defined Terms. As used in this Agreement, the following terms shall have the meanings set forth below:

“**Acceleration Event of Default**” has the meaning specified in Section 7.2(b).

“**Affiliate**” means, with respect to any Person, another Person that directly, or indirectly through one or more intermediaries, controls or is controlled by or is under common control with the Person specified.

“**Base Rate**” means, for any day, a fluctuating rate per annum equal to the rate of interest in effect for such day as the "prime rate" as publicly reported from time to time in the Wall Street Journal, Midwest Edition, under the section entitled "Money Rates" as the average per annum rate of interest charged on commercial loans posted by at least 75% of the nation's thirty (30) largest banks; provided that the Base Rate shall initially be set on the date of the funding of the relevant Loan and shall thereafter change quarterly effective as of the first day of each calendar-year quarter occurring thereafter (each an “**Interest Reset Date**”) (and such rate, subject to the imposition of a default rate of interest, shall remain unchanged until the next Interest Reset Date to occur at which time it will reset per the publication in the Wall Street Journal as indicated above); provided further that if the Wall Street Journal is not published on an Interest Reset Date, the rate applicable from

and after such Interest Reset Date until the next Interest Reset Date shall be the rate most recently publicly reported in the Wall Street Journal.

“**Borrower**” means, collectively, and jointly and severally, each Person identified as the Borrower in the preamble to this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

“**Business Day**” means any day other than a Saturday, Sunday or other day on which commercial banks are authorized to close under the laws of, or are in fact closed in, the State of Illinois.

“**Change of Control**” means an event or series of events by which the Principal Shareholders shall cease to have at least the minimum ownership percentage with respect to the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower on a fully-diluted basis. As used herein, “minimum ownership percentage” means the greater of (i) 90% of the ownership percentage which the Principal Shareholders, as of the date hereof, have of the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower and (ii) 50.1%.

“**Closing Date**” means, for each Loan, the first date that all the conditions precedent to such Loan in Section 3.1 or Section 3.2, as applicable, are satisfied or waived by the Lender.

“**Debtor Relief Laws**” means the Bankruptcy Code of the United States, and all other liquidation, conservatorship, bankruptcy, assignment for the benefit of creditors, moratorium, rearrangement, receivership, insolvency, reorganization, or similar debtor relief laws of the United States or other applicable jurisdictions from time to time in effect and affecting the rights of creditors generally.

“**Default**” means any event or condition that constitutes an Event of Default or that, with the giving of any notice, the passage of time, or both, would be an Event of Default.

“**Development Agreement**” has the meaning specified in the Recitals.

“**ERISA**” means the Employee Retirement Income Security Act of 1974.

“**Event of Default**” has the meaning specified in Section 7.1.

“**Financial Statements**” means the *[insert type of financial statement (i.e., unaudited, audited, reviewed, compiled) included with application]* consolidated balance sheet of the Borrower for the relevant fiscal year, and the related consolidated statements of income or operations, shareholders’ equity and cash flows for the relevant fiscal year, including the notes thereto. As used herein, “relevant fiscal year” means (i) if the date hereof is after March 31 of the current year or if financial information for the most recently ended fiscal year of the Borrower is available, the most recently fiscal year of the Borrower, otherwise (ii) the fiscal year of the Borrower immediately preceding the most recently ended fiscal year of the Borrower.

“GAAP” means generally accepted accounting principles in the United States set forth in the opinions and pronouncements of the Accounting Principles Board and the American Institute of Certified Public Accountants and statements and pronouncements of the Financial Accounting Standards Board or such other principles as may be approved by a significant segment of the accounting profession in the United States, that are applicable to the circumstances as of the date of determination, consistently applied.

“Good Credit Standing” means that no amount due and owing by the Borrower to Lender has not been paid in full when due and that the Borrower is not otherwise in breach or default in any monetary obligations owing to Lender.

“Guarantors” means, collectively, each Person that becomes a guarantor of the Obligations (or any part thereof) pursuant to Section 5.14 or otherwise.

“Guaranty” means any guaranty made by a Guarantor in favor of the Lender.

“Indebtedness” means, as to any Person at a particular time, without duplication, all of the following, whether or not included as indebtedness or liabilities in accordance with GAAP: (a) all obligations of such Person (i) under capital leases, (ii) for borrowed money and (iii) evidenced by bonds, debentures, notes, loan agreements or other similar instruments; (b) all direct or contingent obligations of such Person arising under letters of credit, bankers’ acceptances, bank guaranties, surety bonds and similar instruments; (c) net obligations of such Person under any swap contract or other hedging transaction; (d) all obligations of such Person to pay the deferred purchase price of property or services (other than trade accounts payable in the ordinary course of business); (e) indebtedness secured by a Lien on property owned or being purchased by such Person, whether or not such indebtedness shall have been assumed by such Person or is limited in recourse; (f) all obligations of such Person to purchase, redeem, retire, defease or otherwise make any payment in respect of any equity interest in such Person or any other Person; and (g) all guarantees of such Person in respect of any of the foregoing. For all purposes hereof, the Indebtedness of any Person shall include the Indebtedness of any partnership or joint venture (other than a joint venture that is itself a corporation or limited liability company) in which such Person is a general partner or a joint venturer, unless such Indebtedness is non-recourse to such Person.

“Indemnitees” has the meaning specified in Section 8.4(b).

“Investment” means, as to any Person, any direct or indirect acquisition or investment by such Person, whether by means of (a) the purchase or other acquisition of capital stock or other securities of another Person, (b) a loan or advance to, guarantee or assumption of debt of, or purchase or other acquisition of any other debt participation or debt interest in, another Person, including any partnership or joint venture interest in such other Person and any arrangement pursuant to which the investor guarantees Indebtedness of such other Person, or (c) the purchase or other acquisition (in one transaction or a series of transactions) of assets of another Person that constitute a business unit.

“Lien” means any mortgage, pledge, hypothecation, assignment, deposit arrangement, encumbrance, lien (statutory or other), charge, or preference, priority or other security interest or

preferential arrangement in the nature of a security interest of any kind or nature whatsoever (including any conditional sale or other title retention agreement, any easement, right of way or other encumbrance on title to real property, and any financing lease having substantially the same economic effect as any of the foregoing).

“Loan” means each term loan made by the Lender to the Borrower hereunder as evidenced by a Note and **“Loans”** means all such Loans collectively.

“Loan Amount” means, with respect to each Loan, an amount equal to the lesser of (a) \$300,000.00 or (b) the aggregate cash investment made by Borrower toward the acquisition and development of the Relevant Store Location with respect to which the Loan is to be made and evidenced by documentation satisfactory to Lender.

“Loan Documents” means this Agreement, the Notes, any Guaranty, any Security Agreement and any other instruments, agreements or other documents executed and delivered to Lender in connection with the Loans.

“Loan Parties” means, collectively, the Borrower and each Guarantor.

“Material Adverse Effect” means (a) a material adverse change in, or a material adverse effect upon, the operations, business, properties, liabilities (actual or contingent) or condition (financial or otherwise) of the Borrower; (b) a material impairment of the ability of any Loan Party to perform its obligations under any Loan Document to which it is a party; or (c) a material adverse effect upon the legality, validity, binding effect or enforceability against any Loan Party of any Loan Document to which it is a party.

“Maturity Date” means, for each Loan, the date ten (10) years after the Closing Date of such Loan.

“Note” means each promissory note made by the Borrower in favor of the Lender to evidence a Loan and **“Notes”** means all such Notes collectively.

“Obligations” means all advances to, and debts, liabilities, obligations, covenants and duties of, any Loan Party arising under any Loan Document or otherwise with respect to the Loans of the Borrower to which the Lender or its Affiliate is a party, whether direct or indirect (including those acquired by assumption), absolute or contingent, due or to become due, now existing or hereafter arising and including interest and fees that accrue after the commencement by or against any Loan Party or any Affiliate thereof of any proceeding under any Debtor Relief Laws naming such Person as the debtor in such proceeding, regardless of whether such interest and fees are allowed claims in such proceeding.

“Organization Documents” means, (a) with respect to any corporation, the certificate or articles of incorporation and the bylaws; (b) with respect to any limited liability company, the certificate or articles of formation or organization and operating agreement; and (c) with respect to any partnership, joint venture, trust or other form of business entity, the partnership, joint venture or other applicable agreement of formation or organization and any agreement, instrument,

filing or notice with respect thereto filed in connection with its formation or organization with the applicable governmental authority in the jurisdiction of its formation or organization.

“Payment Date” means, for each Loan, April 30 of each calendar year until the applicable Maturity Date or such date the Loan is sooner paid in full; provided, that if any such date is not a Business Day, then the Payment Date in respect of such date shall be the next succeeding Business Day.

“Permitted Liens” has the meaning set forth in Section 6.1.

“Person” means any natural person, corporation, limited liability company, trust, joint venture, association, company, partnership, governmental authority or other entity.

“Principal Shareholders” means each Person, other than a Borrower, which is or becomes both (i) a stockholder of the Lender or an owner, directly or indirectly, of majority-voting control of a stockholder of the Lender, and (ii) an owner, directly or indirectly, of more than 50%, on a fully diluted basis, of the outstanding equity securities of a Borrower (including for such calculations any stock ownership of the spouses and children of such Person and trusts established for the benefit of the foregoing).

“Relevant Store Location” means each additional Ace affiliated retail hardware store which Borrower acquires and/or develops in accordance with the Development Agreement (which shall not, prior to date of this Agreement, have been owned or operated by the Borrower or its Affiliates (including, without limitation, the Principal Shareholders)) and with respect to which a Loan is made under this Agreement and **“Relevant Store Locations”** means all such Relevant Store Locations collectively.

“Restricted Payment” means any dividend or other distribution (whether in cash, securities or other property) with respect to any capital stock or other equity interest of the Borrower, any payment (whether in cash, securities or other property) on account of the purchase, redemption, retirement, acquisition, cancellation or termination of any such equity interest, or any other payment on account of any return of capital to the Borrower’s stockholders, partners or members (or the equivalent Person thereof).

“Retail Standards Compliant” means that the Borrower is in compliance with: (i) the General Member Standards under and as defined in the Borrower’s membership agreement with the Lender, as the same may be amended, modified or supplemented from time to time; and (ii) if the Borrower is a party to an Ace Brand Agreement with the Lender, the Borrower is in compliance with the Ace Brand Standards under and as defined in such agreement, as the same may be amended, supplemented or otherwise modified from time to time.

“RSC Purchases” means warehouse, stop and bulletin purchases with respect to the Relevant Store Locations.

“Security Agreement” means any security agreement made by a Borrower in favor of the Lender.

“Significant Shareholder” means each Person, other than a Principal Shareholder or a Borrower, that is or becomes the holder of 10% or more of the equity interests (whether directly or indirectly) of a Borrower.

“Subsidiary” of a Person means a corporation, partnership, joint venture, limited liability company or other business entity of which a majority of the shares of securities or other interests having ordinary voting power for the election of directors or other governing body (other than securities or interests having such power only by reason of the happening of a contingency) are at the time beneficially owned, or the management of which is otherwise controlled, directly, or indirectly through one or more intermediaries, or both, by such Person.

1.2 Other Interpretive Provisions. With reference to this Agreement and each other Loan Document, unless otherwise specified herein or in such other Loan Document:

(a) The definitions of terms herein shall apply equally to the singular and plural forms of the terms defined. Whenever the context may require, any pronoun shall include the corresponding masculine, feminine and neuter forms. The words “include,” “includes” and “including” shall be deemed to be followed by the phrase “without limitation.” The word “will” shall be construed to have the same meaning and effect as the word “shall.” Unless the context requires otherwise, (i) any definition of or reference to any agreement, instrument or other document (including any Organization Document) shall be construed as referring to such agreement, instrument or other document as from time to time amended, supplemented or otherwise modified (subject to any restrictions on such amendments, supplements or modifications set forth herein or in any other Loan Document), (ii) any reference herein to any Person shall be construed to include such Person’s successors and assigns, (iii) the words “herein,” “hereof” and “hereunder,” and words of similar import when used in any Loan Document, shall be construed to refer to such Loan Document in its entirety and not to any particular provision thereof, (iv) all references in a Loan Document to Articles, Sections, Exhibits and Schedules shall be construed to refer to Articles and Sections of, and Exhibits and Schedules to, the Loan Document in which such references appear, (v) any reference to any law shall include all statutory and regulatory provisions consolidating, amending, replacing or interpreting such law and any reference to any law or regulation shall, unless otherwise specified, refer to such law or regulation as amended, modified or supplemented from time to time, and (vi) the words “asset” and “property” shall be construed to have the same meaning and effect and to refer to any and all tangible and intangible assets and properties, including cash, securities, accounts and contract rights.

(b) In the computation of periods of time from a specified date to a later specified date, the word “from” means “from and including;” the words “to” and “until” each mean “to but excluding;” and the word “through” means “to and including.”

(c) Section headings herein and in the other Loan Documents are included for convenience of reference only and shall not affect the interpretation of this Agreement or any other Loan Document.

1.3 Accounting Terms. All accounting terms not specifically or completely defined herein shall be construed in conformity with, and all financial data (including financial ratios and other financial calculations) required to be submitted pursuant to this Agreement shall be prepared in conformity with, GAAP applied on a consistent basis, as in effect from time to time, applied in a manner consistent with that used in preparing the Financial Statements, except as otherwise specifically prescribed herein.

ARTICLE 2 THE LOAN; MECHANICS

2.1 Loans.

(a) Upon satisfaction of the conditions precedent set forth in Section 3.1 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the applicable Closing Date, an initial Loan in the applicable Loan Amount to the Borrower with respect to the initial Relevant Store Location.

(b) Upon satisfaction of the conditions precedent set forth in Section 3.2 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the applicable Closing Date, an additional Loan in the applicable Loan Amount to the Borrower with respect to each additional Relevant Store Location opened by Borrower pursuant to and in accordance with the Development Agreement. Notwithstanding the foregoing, Lender will have no obligation to make any additional Loans or advances after the termination or expiration of the five (5) year term of the Development Agreement.

(c) The Lender may, in its sole and absolute discretion, make any Loan to the Borrower in the form of one or more advances for credit against statements for good and services provided by the Lender to the Borrower with respect to the Relevant Store Location with respect to which the Loan is made, as and when such statements are generated by the Lender.

2.2 Prepayments. The Borrower may, at any time or from time to time voluntarily prepay the Loans in whole or in part without premium or penalty; provided that any prepayment shall be in a principal amount of \$5,000.00 or a whole multiple of \$5,000.00 in excess thereof or, if less, the entire principal amount thereof then outstanding. Any prepayment of the Loans shall be accompanied by all accrued interest on the amount prepaid, together with any other amount then due under the Loan Documents with respect to any Loan. Any prepayment in respect of a Loan shall be applied to the remaining scheduled principal installments in respect of the Loan in inverse order of maturity (i.e, first applied to amounts due on the Maturity Date until reduced to zero).

2.3 Repayment of Loans. Each Loan shall be repaid as follows:

(a) Commencing with the first Payment Date occurring after the applicable Closing Date, the Borrower shall make amortizing principal repayments of the Loan on the basis of a level payment amortization schedule (i.e., each level payment will consist in part of interest and in part of principal) determined by the Lender based on a term of 10 years and on the interest chargeable from time to time in respect of the Loan as provided in Section 2.4 below.

(b) The Lender shall notify the Borrower of the initial amount of the level payment referred to in clause (a) above prior to the Payment Date referred to in clause (a) above and the Lender shall notify the Borrower from time to time of any changes in the amount of the level payment (and any corresponding changes in the amortization schedule with respect to the principal amount of the Loan) resulting from changes in the interest rate chargeable under Section 2.4 or from changes in the Base Rate (it being understood that a failure or delay by the Lender to notify the Borrower of changes in the level amount due and payable with respect to a Payment Date or successive Payment Dates shall not affect the principal or interest actually owed or owing in respect of the Loan.)

(c) The first nine (9) annual amortizing installments of principal and interest on each Loan will be due and payable as follows:

(i) If Borrower is eligible to make all or any portion of such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the applicable Payment Date. Notwithstanding the foregoing, Borrower may elect to have the payment billed and paid in the manner set forth in subsection (ii) below, if it notifies Lender in writing at least thirty (30) days prior to the Payment Date of its intent to make payment in cash.

(ii) To the extent all or any portion of such payment may not or will not be paid by application of non-cash patronage dividends pursuant to subsection (i), Lender will bill the amount of such payment on the bi-weekly billing statement submitted by Lender to Borrower for merchandise and services purchased by Borrower from Lender during the period including the applicable Payment Date, and such payment shall be due and payable on the due date then applicable to the billing statement on which such payment is billed and shall be paid to the Lender in the manner applicable to such billing statement, or in such other manner as may be agreed by Lender in writing. Any payment billed on a bi-weekly billing statement and not paid when due will incur late payment service charges as set forth in such bi-weekly billing statement, in addition to interest accruing under this Agreement.

(d) On the Maturity Date of each Loan, the Borrower shall pay to the Lender the entire outstanding principal balance of such Loan, together with all accrued and unpaid interest thereon and any and all other Obligations hereunder with respect to such Loan,

without any notice or demand from Lender whatsoever. To the extent Borrower is eligible to make such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the Maturity Date. Notwithstanding the foregoing, Borrower may elect to pay such payment in cash if it notifies Lender in writing at least thirty (30) days prior to the Maturity Date of its intent to make payment in cash. To the extent not paid by application of non-cash patronage dividends, payment of the principal and interest of each Loan and any and all other Obligations with respect to such Loan on the Maturity Date shall be paid by the Borrower in immediately available funds not later than 1:00 p.m. Chicago time on the Maturity Date.

2.4 Interest.

(a) Subject to the provisions of subsection (b) below, each Loan shall bear interest on the outstanding principal amount thereof from the Closing Date at a rate of interest equal to the Base Rate plus One Percent (1.0%) per annum.

(b) While any Event of Default exists, the Borrower shall pay interest on the principal amount of all outstanding Obligations hereunder at a fluctuating interest rate per annum at all times equal to the Base Rate plus Six Percent (6.0%) per annum, to the fullest extent permitted by applicable law.

(c) Accrued and unpaid interest on any past due amounts shall be due and payable upon demand.

(d) Interest on each Loan shall be due and payable on each applicable Payment Date occurring after the Closing Date of the Loan as part of the level payments referred to under Section 2.3 above and on the Maturity Date of the Loan. Interest on each Loan shall be due and payable in accordance with the terms hereof before and after judgment, and before and after the commencement of any proceeding under any Debtor Relief Law.

2.5 Computation of Interest. All computations of interest shall be made on the basis of a year of 365 or 366 days, as the case may be, and actual days elapsed.

2.6 Evidence of Debt. Each Loan shall be evidenced by an account or record maintained by the Lender in the ordinary course of business. The account or record maintained by the Lender shall be conclusive absent manifest error of the amount of the Loan to the Borrower and the interest and payments thereon. Any failure to so record or any error in doing so shall not, however, limit or otherwise affect the obligation of the Borrower hereunder to pay any amount owing with respect to the Obligations.

2.7 Payments.

(a) All payments to be made by the Borrower shall be made without condition or deduction for any counterclaim, defense, recoupment or setoff.

(b) At Borrower's option, Borrower may make any payments of principal or interest of each Loan by application of non-cash patronage dividends held by any Borrower attributable to any of its Ace affiliated retail hardware stores; provided that: (i) after giving effect to such application of such non-cash patronage dividends, Borrower will hold, in the aggregate, an amount of non-cash patronage dividends not less than \$5,000.00 for each of its Ace affiliated retail hardware stores; and (ii) after giving effect to such application of such non-cash patronage dividends, Borrower will be in all respects in compliance with the Development Agreement and no Event of Default will exist under this Agreement. In addition, Borrower may not make any prepayment of any Loan, in whole or in part, by application of non-cash patronage dividends unless and until such time as Borrower has repaid and discharged in full any and all existing loans from Lender to any Borrower which are so-called Capital Stock Loans or Equity Match Loans.

(c) Borrower agrees and acknowledges that there is no assurance that non-cash patronage dividends will be issued or available to Borrower to make any or all required payments of any Loan. Borrower further agrees and acknowledges that Lender may, in its sole discretion, apply any cash and non-cash patronage dividends otherwise payable to Borrower to any other obligation or indebtedness owed by Borrower or Borrower's Affiliates to Lender. Except where payment is made by application of non-cash patronage dividends in accordance with this Section 2.7, Borrower is obligated to make all payments required under this Agreement and the other Loan Documents when due, in full and in cash.

ARTICLE 3 CONDITIONS PRECEDENT TO LOAN

3.1 Conditions to Initial Loan. The obligation of Lender to make the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the initial Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

- (i) the Development Agreement;
- (ii) three (3) executed counterparts of this Agreement by each Person required to be a Borrower under Section 5.14;
- (iii) a Note for the initial Loan executed by each Person required to be a Borrower under Section 5.14;
- (iv) three (3) executed Security Agreements by each Person required to be a Borrower under Section 5.14;
- (v) original stock certificates representing all Class C capital stock of Ace Hardware Corporation owned by each Borrower and each Guarantor, together with assignments separate from certificate duly executed in blank therefor;

(vi) three (3) executed Guarantees by each Person required to be a Guarantor under Section 5.14;

(vii) a landlord waiver or other collateral access agreement, in form and substance satisfactory to Lender, for each location at which collateral in which Lender is granted a security interest under a Security Agreement is located;

(viii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(ix) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization;

(x) such UCC, judgment, tax and other lien searches as Lender may require to evidence that the collateral in which Lender is granted a security interest is free and clear from all Liens other than Permitted Liens;

(xi) a certificate of an officer of each Loan Party stating that no consents, licenses or approvals are required for the execution, delivery and performance of the Loan Documents; and

(xii) for loans greater than either \$200,000.00 or greater than the aggregate cash investment made by Borrower towards the acquisition and development of the Relevant Store Location, a Right of First Refusal Agreement with Lender executed by the Borrower.

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and development of the applicable Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;

(e) Lender shall have approved the Ace affiliation of the applicable Relevant Store Location;

(f) Any existing loans from Lender to the Borrower which is a so-called Capital Stock Loan or Equity Match Loan shall have been modified to provide for repayment of

such loan by application of non-cash patronage dividends held by any Borrower with respect to any of their Ace affiliated retail hardware stores;

(g) The representations and warranties of the Borrower in Article 4 below are true and correct in all respects as of the Closing Date as if made on such date; and

(h) No Default or Event of Default shall exist as of the Closing Date.

3.2 Conditions to each Additional Loan. The obligation of Lender to make any Loan after the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

(i) a Note for the Loan executed by each Person required to be a Borrower under Section 5.14 in favor of Lender;

(ii) such reaffirmations of guaranties, security agreements, pledges or other agreements or certificates of the Borrower or Guarantors as the Lender may require;

(iii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(iv) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization;

(v) such UCC, judgment, tax and other lien searches as Lender may require to evidence that the collateral in which Lender is granted a security interest is free and clear from all Liens other than Permitted Liens; and

(vi) a certificate of an officer of each Loan Party stating that no consents, licenses or approvals are required for the execution, delivery and performance of the Loan Documents;

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and development of the applicable Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;

(e) Lender shall have approved the Ace affiliation of the applicable Relevant Store Location;

(f) The representations and warranties of the Borrower in Article 4 below are true and correct in all respects as of the Closing Date as if made on such date; and

(g) No Default or Event of Default shall exist as of the Closing Date.

ARTICLE 4 REPRESENTATIONS AND WARRANTIES

The Borrower represents and warrants to the Lender that:

4.1 Standing with Lender. The Borrower is a retailer affiliated with Lender in good standing (including, without limitation, being Retail Standards Compliant with respect to all of its Ace affiliated retail hardware stores and in Good Credit Standing).

4.2 Authorization; No Contravention. The execution, delivery and performance by each Loan Party of each Loan Document to which such Person is party, have been duly authorized by all necessary corporate or other organizational action, and do not and will not (a) contravene the terms of any of such Person's Organization Documents; (b) conflict with or result in any breach or contravention of, or the creation of any Lien under, or require any payment to be made under (i) any agreement or other contractual obligation to which such Person is a party or affecting such Person or the properties of such Person or any of its Subsidiaries or (ii) any order, injunction, writ or decree of any governmental authority or any arbitral award to which such Person or its property is subject; or (c) violate any law or governmental regulation applicable to such Person or its property.

4.3 Governmental Authorization; Other Consents. No approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any governmental authority or any other Person is necessary or required in connection with the execution, delivery or performance by, or enforcement against, any Loan Party of this Agreement or any other Loan Document.

4.4 Binding Effect. This Agreement has been, and each other Loan Document, when delivered hereunder, will have been, duly executed and delivered by each Loan Party that is party thereto. This Agreement constitutes, and each other Loan Document when so delivered will constitute, a legal, valid and binding obligation of such Loan Party, enforceable against each Loan Party that is party thereto in accordance with its terms.

4.5 Financial Statements; No Material Adverse Effect.

(a) The Financial Statements (i) were prepared in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; (ii) fairly present the financial condition of the Borrower as of the date thereof and their results of operations for the period covered thereby in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; and (iii) show all material indebtedness and other liabilities, direct or contingent, of the Borrower and its Subsidiaries as of the date thereof, including liabilities for taxes, material commitments and Indebtedness.

(b) Since the date of the Financial Statements through and including the Closing Date, there has been no event or circumstance, either individually or in the aggregate, that has had or could reasonably be expected to have a Material Adverse Effect.

4.6 Absence of Defaults under Material Agreements. Borrower is not in breach or default, and no condition exists which with the giving of notice or passing of time would result in a breach or default, under any (a) instrument or agreement evidencing indebtedness for borrowed money, (b) lease or sublease of real property, (c) insurance policy or other insurance contract.

4.7 Taxes. Borrower has timely filed all tax returns and reports required by law to have been filed by it. Such returns are in all material respects true, correct and complete. Borrower has paid all taxes, governmental charges and assessments required to be paid by it when due and payable.

4.8 Litigation. There are no actions, suits, proceedings, claims or disputes pending or threatened or contemplated, at law, in equity, in arbitration or before any governmental authority, by or against the Borrower or any of its Subsidiaries or against any of their properties or revenues that (a) purport to affect or pertain to this Agreement or any other Loan Document, or any of the transactions contemplated hereby, or (b) either individually or in the aggregate, if determined adversely, could reasonably be expected to have a Material Adverse Effect.

4.9 Ownership of Property; Liens. The Borrower has good title to, or valid leasehold interests in, all real and personal property necessary or used in the ordinary conduct of its business, subject to no Liens other than Permitted Liens.

4.10 Subsidiaries; Equity Interests. Except as set forth on Schedule 4.10, the Borrower has no Subsidiaries. Except as set forth on Schedule 4.10, the Borrower has no equity investments in any other corporation or other Person. All of the outstanding equity interests in the Borrower have been validly issued and are fully paid and nonassessable.

4.11 Compliance with Laws. The Borrower is in compliance in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its properties.

4.12 Disclosure. No report, financial statement, certificate or other information furnished (whether in writing or orally) by or on behalf of any Loan Party to the Lender in connection with the transactions contemplated hereby and the negotiation of this Agreement or

delivered hereunder or under any other Loan Document (in each case, as modified or supplemented by other information so furnished) contains any material misstatement of fact or omits to state any material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading.

ARTICLE 5 AFFIRMATIVE COVENANTS

So long as any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall:

5.1 Financial Statements. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) as soon as available, but in any event within ninety (90) days after the end of each fiscal year of the Borrower, a consolidated balance sheet of the Borrower with respect to each Relevant Store Location as at the end of such fiscal year, and the related consolidated statements of income or operations, shareholders' equity and cash flows for such fiscal year, setting forth in each case in comparative form the figures for the previous fiscal year, all in reasonable detail and prepared in accordance with GAAP, which shall at Lender's request be either unaudited, audited, reviewed, or compiled and, when requested by Lender, be accompanied by a report and opinion of an independent certified public accountant, which report and opinion shall be prepared in accordance with generally accepted auditing standards and shall not be subject to any "going concern" or like qualification or exception or any qualification or exception as to the scope of such audit to which Lender objects¹ (together with, if the Borrower has more than one retail location, a consolidated balance sheet and consolidated statements of income and operations for the Borrower on the same basis as the financial statements provided with respect to the Relevant Store Location); and

(b) as soon as available, but in any event within thirty (30) days after the end of each calendar month, an unconsolidated balance sheet of the Borrower with respect to each Relevant Store Location as at the end of such month, and the related unconsolidated statements of income or operations, shareholders' equity and cash flows with respect to the Relevant Store Location for such month and for the portion of the Borrower's fiscal year then ended, setting forth in each case in comparative form the figures for the corresponding month of the previous fiscal year and the corresponding portion of the previous fiscal year, all in reasonable detail.

As to any information contained in materials furnished pursuant to Section 5.2(c), the Borrower shall not be separately required to furnish such information under clause (a) or (b)

¹ Audited financial statements will only be required to the extent that the Lender's total exposure to Borrower under patronage loan programs is \$1.0MM or more aggregate principal amounts. If total exposure is more than \$500K and less than \$1.0MM then the statements must be reviewed by a CPA. If the total exposure is \$500K or less then the statements must be compiled by a CPA.

above, but the foregoing shall not be in derogation of the obligation of the Borrower to furnish the information and materials described in clauses (a) and (b) above at the times specified therein.

5.2 Certificates; Other Information. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) within 45 days after the end of each calendar quarter, a certificate attesting to Borrower's compliance with its covenants under this Agreement and the absence of any Defaults hereunder, together with a computation in such detail as Lender may require, showing compliance by the Borrower with the financial covenants set forth in Section 6.8, and certified as accurate by an officer of the Borrower;

(b) promptly after the receipt thereof by any Loan Party, copies of any notices or written communications received from any holder of debt securities of any Loan Party or any Subsidiary thereof regarding any existing or alleged default or event of default under the terms of any indenture, loan or credit or similar agreement;

(c) in the event there has been a sale, transfer or other disposition of any retail location owned by the Borrower (collectively, "**Company Location**") during a fiscal quarter, concurrently with the financial statements delivered pursuant to Section 5.1(b) above, notification of such sale; and

(d) promptly, such additional information regarding the business, financial or corporate affairs of the Borrower, or compliance with the terms of the Loan Documents, as the Lender may from time to time reasonably request.

5.3 Notices. Promptly notify the Lender (a) of the occurrence of any Default, (b) of any matter that has resulted or could reasonably be expected to result in a Material Adverse Effect; and (c) of any material change in accounting policies or financial reporting practices by the Borrower. Each notice pursuant to this Section shall be accompanied by a statement of an officer of the Borrower setting forth details of the occurrence referred to therein and stating what action the Borrower has taken and proposes to take with respect thereto. Each notice pursuant to Section 5.3(a) shall describe with particularity any and all provisions of this Agreement and any other Loan Document that have been breached.

5.4 Payment of Obligations. Pay and discharge as the same shall become due and payable, all its obligations and liabilities, including, without limitation all liabilities to lenders, landlords and insurance carriers.

5.5 Preservation of Existence, Etc. (a) Preserve, renew and maintain in full force and effect its legal existence and good standing under the laws of the jurisdiction of its organization; (b) take all reasonable action to maintain all rights, privileges, permits, licenses and franchises necessary or desirable in the normal conduct of its business; and (c) preserve or renew all of its registered patents, trademarks, trade names and service marks, the non-preservation of which could reasonably be expected to have a Material Adverse Effect.

5.6 Maintenance of Properties. (a) Maintain, preserve and protect all of its material properties and equipment necessary in the operation of its business in good working order and condition, ordinary wear and tear excepted; and (b) make all necessary repairs thereto and renewals and replacements thereof except where the failure to do so could not reasonably be expected to have a Material Adverse Effect.

5.7 Compliance with Law. Comply in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its business or property.

5.8 Taxes. Timely file all tax returns and reports required by law to be filed by it, cause all such tax returns and reports to be in all material respects true, correct and complete and pay all taxes, governmental charges and assessments required to be paid by it when due and payable.

5.9 Books and Records. Maintain proper books of record and account, in which full, true and correct entries in conformity with GAAP consistently applied shall be made of all financial transactions and matters involving the assets and business of the Borrower.

5.10 Inspection Rights. Permit representatives and independent contractors of the Lender to visit and inspect any of its properties, to examine its corporate, financial and operating records, and make copies thereof or abstracts therefrom, and to discuss its affairs, finances and accounts with its directors, officers, and independent public accountants, as often as may be desired by the Lender.

5.11 Use of Proceeds. Use the proceeds of each Loan for the purchase of goods and services from Lender or for costs and expenses in connection with the acquisition, development and opening of the applicable Relevant Store Location.

5.12 Member Status; Store Location Existence.

(a) Maintain the Borrower's status as a retailer affiliated with Lender; and

(b) Continue to own and operate each Relevant Store Location and each other Ace affiliated retail hardware store owned and operated by Borrower during the term of this Agreement as an Ace affiliated retail hardware store (unless the Relevant Store Location is relocated in accordance with any applicable rules, restrictions, policies and procedures of Lender and such relocated store continues to be owned and operated by Borrower).

5.13 Ace ACH Electronic Payment Program. To at all times cause each Relevant Store Location to be enrolled in and use the Ace ACH electronic payment program, as from time to time in effect.

5.14 Additional Borrowers and Guarantors.

(a) Cause each Person which either:

(i) both (A) owns, directly or indirectly, more than 50%, on a fully diluted basis, of the outstanding equity securities of the Borrower and (B) owns or operates an Ace affiliated retail hardware store; or

(ii) both (A) is a Subsidiary or Affiliate of the Borrower and (B) owns or operates a Relevant Store Location;

to (x) become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and each Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose, and (y) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, and such other documents or opinions as requested by the Lender;

(b) Notify the Lender at the time that any Person becomes a Person meeting the description set forth in Section 5.14(a) above, and promptly thereafter (and in any event within thirty (30) days), cause such Person to (i) become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and each Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, and such other documents or opinions as requested by the Lender;

(c) Cause each Principal Shareholder and each Significant Shareholder and each such Person's spouse to (i) become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender;

(d) Notify the Lender at the time that any Person becomes a Principal Shareholder or Significant Shareholder, and promptly thereafter (and in any event within thirty (30) days), cause such Person and such Person's spouse to (i) become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender;

(e) Cause each Person which is an Affiliate of the Borrower to (i) become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender; and

(f) Notify the Lender at the time that any Person becomes an Affiliate of the Borrower, and promptly thereafter (and in any event within thirty (30) days), cause such Person to (i) become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender.

ARTICLE 6 NEGATIVE COVENANTS

So long as any portion of any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall not, directly or indirectly:

6.1 Liens. Create, incur, assume or suffer to exist any Lien upon any of its property, assets or revenues, whether now owned or hereafter acquired, other than the following (collectively, "**Permitted Liens**"):

- (a) Liens of Lender pursuant to any Loan Document;
- (b) mortgage Liens in respect of real property existing on the date hereof and disclosed in writing to the Lender;
- (c) Liens for taxes not yet due or which are being contested in good faith and by appropriate proceedings diligently conducted, if adequate reserves with respect thereto are maintained on the books of the applicable Person in accordance with GAAP;
- (d) carriers', warehousemen's, mechanics', materialmen's, repairmen's or other like Liens arising in the ordinary course of business which are not overdue for a period of more than thirty (30) days or which are being contested in good faith and by appropriate proceedings diligently conducted, if adequate reserves with respect thereto are maintained on the books of the applicable Person;
- (e) pledges or deposits in the ordinary course of business in connection with workers' compensation, unemployment insurance and other social security legislation, other than any Lien imposed by ERISA;
- (f) deposits to secure the performance of bids, trade contracts and leases (other than Indebtedness), statutory obligations, surety and appeal bonds, performance bonds and other obligations of a like nature incurred in the ordinary course of business;
- (g) easements, rights-of-way, restrictions and other similar encumbrances affecting real property which, in the aggregate, are not substantial in amount, and which do not in any case materially detract from the value of the property subject thereto or materially interfere with the ordinary conduct of the business of the applicable Person; and
- (h) Liens for one or more operating lines of credit.

6.2 Investments; Subsidiaries. (a) Make any Investments of the type described in clauses (a) and (c) of the definition of Investments (including without limitation the formation or acquisition, by merger or otherwise, of any Subsidiary) or (b) if any Default has occurred and is continuing, make any other type of Investments.

6.3 Fundamental Changes. Merge, dissolve, liquidate, consolidate with or into another Person, or dispose of (whether in one transaction or in a series of transactions) all or substantially all of its assets (whether now owned or hereafter acquired) to or in favor of any Person.

6.4 Dispositions. Make any sale, transfer, license, lease or other disposition (including any sale and leaseback transaction) of any asset or enter into any agreement to make any of the foregoing, except (a) dispositions of obsolete or worn out property, whether now owned or hereafter acquired, in the ordinary course of business; (b) dispositions of inventory in the ordinary course of business; or (c) dispositions of equipment or real property (other than any Relevant Store Location) to the extent that (i) such property is exchanged for credit against the purchase price of similar replacement property or (ii) the proceeds of such disposition are applied to the purchase price of such replacement property within 365 days following the date of such disposition; provided, however, that any disposition pursuant to clauses (b) or (c) shall be for not less than net book value.

6.5 Restricted Payments. Declare or make, directly or indirectly, any Restricted Payment, or incur any obligation (contingent or otherwise) to do so, except that so long as no Default shall have occurred and be continuing at the time of any action described below or would result therefrom:

(a) the Borrower may declare and make dividend payments or other distributions payable solely in the common stock or other common equity interests of such Person;

(b) the Borrower may purchase, redeem or otherwise acquire equity interests issued by it with the proceeds received from the substantially concurrent issue of new shares of its common stock or other common equity interests; and

(c) if Borrower is a subchapter s corporation, limited liability company, or partnership, make quarterly distributions to each of its shareholders, partners or members in an amount not greater than the quarterly estimated income tax payments required to be made by each such Person based upon the income of such Person accruing due to the operations of the Borrower and the resulting federal tax liability of such Person.

6.6 Change in Nature of Business. Engage in any material line of business substantially different from those lines of business conducted by the Borrower on the date hereof or any business substantially related or incidental thereto.

6.7 Transactions with Affiliates. Enter into any transaction of any kind with any Affiliate of the Borrower, whether or not in the ordinary course of business, other than transactions which are on fair and reasonable terms substantially as favorable to the Borrower as would be

obtainable by the Borrower at the time in a comparable arm's length transaction with a Person other than an Affiliate.

6.8 Financial Covenants.

(a) Permit the aggregate amount of RSC Purchases by the Borrower with respect to any Relevant Store Location to be less than \$35 per retail square foot for each calendar year (or part-year) from and after the Closing Date.

(b) Permit the aggregate amount of purchases by the Borrower from the Lender with respect to any Relevant Store Location to be less than \$50 per retail square foot for each calendar year (or part-year) from and after the Closing Date.

(c) Purchase, in the aggregate, less than 80% of all inventory purchased for departments 1, 2, 3, 4, 5 and 7 with respect to any Relevant Store Location from Lender for each calendar year (or part-year) from and after the Closing Date.

6.9 Cash Investment. Permit to be withdrawn Borrower's initial cash investment made by Borrower toward the acquisition and development of any Relevant Store Location.

ARTICLE 7
EVENTS OF DEFAULT AND REMEDIES

7.1 Events of Default. Any of the following shall constitute an Event of Default:

(a) Non-Payment. The Borrower or any other Loan Party fails to pay (i) when and as required to be paid herein or in any Note, any amount of principal of any Loan or (ii) subject to the provisions of Section 2.4(c), within three (3) days after the same becomes due, any interest on any Loan or any fee due hereunder or any other amount payable hereunder or under any other Loan Document; or

(b) Specific Covenants. The Borrower fails to perform or observe any term, covenant or agreement contained in (i) Sections 5.14 (Additional Borrowers and Guarantors) or (ii) 6.9 (Cash Investment); or

(c) Member Status; Relevant Store Locations Existence. The Borrower fails to perform or observe any term, covenant or agreement contained in Section 5.12; or

(d) Other Defaults. Any Loan Party fails to perform or observe any other covenant or agreement (not specified in subsection (a), (b) or (c) above) contained in this Agreement or any other Loan Document on its part to be performed or observed and such failure continues for thirty (30) days; or

(e) Representations and Warranties. (i) Any representation or warranty of the Borrower contained in Article 4 shall be incorrect or misleading when made or deemed made, or (ii) any representation, warranty, certification or statement of fact made or deemed made by or on behalf of the Borrower or any other Loan Party, in any other Loan Document,

or in any document delivered in connection herewith or therewith shall be incorrect or misleading in any material respect when made or deemed made; or

(f) Cross-Default. (i) Borrower shall be in breach or default under the Development Agreement, (ii) any Loan Party or any of their Subsidiaries shall be in default of any other Indebtedness owing to the Lender, (iii) any Loan Party or any of its Subsidiaries shall be in default (or shall have been in default at any time) with respect to more than 6 of the 26 most recent bi-weekly statements issued by the Lender and/or its Affiliates or (iv) any Loan Party or any of its Subsidiaries shall be in default of any other Indebtedness owing to any other Person and any enforcement proceeding or foreclosure action is commenced; or

(g) Insolvency Proceedings, Etc. Any Loan Party or any of its Subsidiaries institutes or consents to the institution of any proceeding under any Debtor Relief Law, or makes an assignment for the benefit of creditors; or applies for or consents to the appointment of any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer for it or for all or any material part of its property; or any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer is appointed without the application or consent of such Person and the appointment continues undischarged or unstayed for thirty (30) calendar days; or any proceeding under any Debtor Relief Law relating to any such Person or to all or any material part of its property is instituted without the consent of such Person and continues undismissed or unstayed for thirty (30) calendar days, or an order for relief is entered in any such proceeding; or

(h) Inability to Pay Debts; Attachment. (i) The Borrower becomes unable or admits in writing its inability or fails generally to pay its debts as they become due, or (ii) any writ or warrant of attachment or execution or similar process is issued or levied against all or any material part of the property of any such Person and is not released, vacated or fully bonded within thirty (30) days after its issue or levy; or

(i) Judgments. There is entered against the Borrower a final judgment or order for the payment of money in excess of \$10,000 (to the extent not covered by independent third-party insurance as to which the insurer does not dispute coverage), and (i) enforcement proceedings are commenced by any creditor upon such judgment or order, or (ii) there is a period of ten (10) consecutive days during which a stay of enforcement of such judgment, by reason of a pending appeal or otherwise, is not in effect; or

(j) Invalidity of Loan Documents. Any Loan Document, at any time after its execution and delivery and for any reason other than as expressly permitted hereunder or thereunder or satisfaction in full of all the Obligations, ceases to be in full force and effect; or any Loan Party or any other Person (acting on behalf of a Loan Party) contests in any manner the validity or enforceability of any Loan Document; or any Loan Party denies that it has any or further liability or obligation under any Loan Document, or purports to revoke, terminate or rescind any Loan Document; or

(k) Change of Control. There occurs any Change of Control.

7.2 Remedies Upon Event of Default.

(a) If any Event of Default occurs and is continuing, the Lender shall be entitled (but not required) to terminate the obligation of the Lender to make any and all Loans and shall thereafter receive interest on the principal amount of all outstanding Obligations at the rate specified under Section 2.4(b) hereunder.

(b) In addition, if any Event of Default described in Sections 7.1(a), (b), (c), (f)(iv), (g), (h)(ii), (i)(i), (j) or (k) (an “**Acceleration Event of Default**”) occurs and is continuing, the Lender shall additionally be entitled (but not required) to declare the unpaid principal amount of the Loans, all interest accrued and unpaid thereon, and all other amounts owing or payable hereunder or under any other Loan Document to be immediately due and payable, without presentment, demand, protest or other notice of any kind, all of which are hereby expressly waived by the Borrower and to exercise all rights and remedies available under the Loan Documents or at law; provided, however, that to the extent an Acceleration Event of Default under any of Sections 7.1(a), (b)(ii) or (c) relates to less than all of the Loans or Relevant Store Locations, then only those Loans to which the Acceleration Event of Default relates, or made for Relevant Store Locations to which the Event of Defaults relates, will be subject to acceleration under this Section 7.2(b).

(c) Notwithstanding the foregoing, upon the occurrence of either an Event of Default under Section 7.1(c) or an actual or deemed entry of an order for relief with respect to the Borrower under the Bankruptcy Code of the United States, the termination of the obligation of the Lender to make the Loans under Section 7.2(a) and the acceleration of the Loan(s) and interest and other amounts due hereunder under Section 7.2(b) shall be automatic, in each case without further act of the Lender.

7.3 Application of Funds. After the exercise of remedies provided for in Section 7.2 (or after the Loans have automatically become immediately due and payable) any amounts received (or deemed received in the case of any setoff exercised by the Lender as provided herein, including in Section 2.7 hereof) on account of the Obligations shall be applied by the Lender in the following order:

(a) First, to payment of that portion of the Obligations constituting fees, indemnities and other amounts (other than principal and interest) payable to the Lender (including fees, charges and disbursements of counsel to the Lender);

(b) Second, to payment of that portion of the Obligations constituting accrued and unpaid fees and interest on the Loans, and other Obligations;

(c) Third, to payment of that portion of the Obligations constituting unpaid principal of the Loans; and

(d) Last, the balance, if any, after all of the Obligations have been indefeasibly paid in full, to the Borrower or as otherwise required by applicable law or governmental regulation.

ARTICLE 8 MISCELLANEOUS

8.1 Amendments, Etc. No amendment or waiver of any provision of this Agreement or any other Loan Document, and no consent to any departure by the Borrower or any other Loan Party therefrom, shall be effective unless in writing signed by the Lender and the Borrower or the applicable Loan Party, as the case may be, and each such waiver or consent shall be effective only in the specific instance and for the specific purpose for which given.

8.2 Notices; Effectiveness; Electronic Communication.

(a) Notices Generally. Except in the case of notices and other communications expressly permitted to be given by telephone (and except as provided in subsection (b) below), all notices and other communications provided for herein shall be in writing and shall be delivered by hand or overnight courier service, mailed by certified or registered mail or sent by telecopier as follows, and all notices and other communications expressly permitted hereunder to be given by telephone shall be made to the address, telecopier number, electronic mail address or telephone number specified for such Person on Schedule 8.2. Notices sent by hand or overnight courier service, or mailed by certified or registered mail, shall be deemed to have been given when received; notices sent by telecopier shall be deemed to have been given when sent (except that, if not given during normal business hours for the recipient, shall be deemed to have been given at the opening of business on the next business day for the recipient).

(b) Change of Address, Etc. The Borrower and the Lender may change their respective address, telecopier or telephone number for notices and other communications hereunder by notice to the other party hereto.

8.3 No Waiver; Cumulative Remedies. No failure or delay by the Lender in exercising, any right, remedy, power or privilege hereunder shall operate as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power or privilege. The rights, remedies, powers and privileges herein provided are cumulative and not exclusive of any rights, remedies, powers and privileges provided by law.

8.4 Expenses; Indemnity; Damage Waiver.

(a) Costs and Expenses. The Borrower shall pay on demand (i) all reasonable out-of-pocket expenses incurred by the Lender (including the reasonable fees, charges and disbursements of counsel for the Lender), in connection with the preparation, negotiation, execution, delivery and administration of this Agreement and the other Loan Documents or any amendments, modifications or waivers of the provisions hereof or thereof (whether or not the transactions contemplated hereby or thereby shall be consummated), and (ii) all out-of-pocket expenses incurred by the Lender (including the fees, charges and disbursements of any counsel for the Lender), in connection with the enforcement or protection of its rights (A) in connection with this Agreement and the other Loan

Documents, including its rights under this Section, or (B) in connection with the Loans made, including all such out-of-pocket expenses incurred during any workout, restructuring or negotiations in respect of such Loans.

(b) Indemnification by the Borrower. The Borrower shall indemnify on demand the Lender and each of the Lender's Affiliates and the partners, directors, officers, employees, agents and advisors of the Lender and the Lender's Affiliates (each such Person being called an "**Indemnatee**") against, and hold each Indemnatee harmless from, any and all losses, claims, damages, liabilities and related expenses (including the fees, charges and disbursements of any counsel for any Indemnatee), incurred by any Indemnatee or asserted against any Indemnatee by any third party or by the Borrower or any other Loan Party arising out of, in connection with, or as a result of (i) the execution or delivery of this Agreement, any other Loan Document or any agreement or instrument contemplated hereby or thereby, the performance by the parties hereto of their respective obligations hereunder or thereunder, the consummation of the transactions contemplated hereby or thereby, or, the administration of this Agreement and the other Loan Documents, (ii) any Loan or Letter of Credit or the use or proposed use of the proceeds therefrom, (iii) any actual or alleged presence or release of hazardous materials on or from any property owned or operated by the Borrower, or any environmental liability related in any way to the Borrower, or (iv) any actual or prospective claim, litigation, investigation or proceeding relating to any of the foregoing, whether based on contract, tort or any other theory, whether brought by a third party or by the Borrower or any other Loan Party, and regardless of whether any Indemnatee is a party thereto, in all cases, whether or not caused by or arising, in whole or in part, out of the comparative, contributory or sole negligence of the Indemnatee; provided that such indemnity shall not, as to any Indemnatee, be available to the extent that such losses, claims, damages, liabilities or related expenses are determined by a court of competent jurisdiction by final and nonappealable judgment to have resulted from the gross negligence or willful misconduct of such Indemnatee.

(c) Waiver of Consequential Damages, Etc. To the fullest extent permitted by applicable law, the Borrower shall not assert, and hereby waives, any claim against any Indemnatee, on any theory of liability, for special, indirect, consequential or punitive damages (as opposed to direct or actual damages) arising out of, in connection with, or as a result of, this Agreement, any other Loan Document or any agreement or instrument contemplated hereby, the transactions contemplated hereby or thereby, the Loan or the use of the proceeds thereof.

8.5 Successors and Assigns. The provisions of this Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns permitted hereby, except that the Borrower may not assign or otherwise transfer any of its rights or obligations hereunder without the prior written consent of the Lender.

8.6 Right of Setoff. If an Event of Default shall have occurred and be continuing, the Lender, and each of Lender's Affiliates is hereby authorized at any time and from time to time, to the fullest extent permitted by applicable law, to set off and apply any and all obligations at any time owing by the Lender, or any such Affiliate of the Lender, to or for the credit or the account of

the Borrower or any other Loan Party against any and all of the Obligations of the Borrower or such Loan Party now or hereafter existing under this Agreement or any other Loan Document to the Lender, irrespective of whether or not the Lender shall have made any demand under this Agreement or any other Loan Document and although such Obligations of the Borrower or such Loan Party may be contingent or unmatured. The rights of the Lender and Lender's Affiliates under this Section are in addition to other rights and remedies (including other rights of setoff) that the Lender or the Lender's Affiliates may have.

8.7 Interest Rate Limitation. Notwithstanding anything to the contrary contained in any Loan Document, the interest paid or agreed to be paid under the Loan Documents shall not exceed the maximum rate of non-usurious interest permitted by applicable law (the "**Maximum Rate**"). If the Lender shall receive interest in an amount that exceeds the Maximum Rate, the excess interest shall be applied to the principal of the Loans or, if it exceeds such unpaid principal, refunded to the Borrower. In determining whether the interest contracted for, charged, or received by the Lender exceeds the Maximum Rate, such Person may, to the extent permitted by applicable law, (a) characterize any payment that is not principal as an expense, fee, or premium rather than interest, (b) exclude voluntary prepayments and the effects thereof, and (c) amortize, prorate, allocate, and spread in equal or unequal parts the total amount of interest throughout the contemplated term of the Obligations hereunder.

8.8 Counterparts; Integration; Effectiveness. This Agreement may be executed in counterparts (and by different parties hereto in different counterparts), each of which shall constitute an original, but all of which when taken together shall constitute a single contract. This Agreement and the other Loan Documents constitute the entire contract among the parties relating to the subject matter hereof and supersede any and all previous agreements and understandings, oral or written, relating to the subject matter hereof. Except as provided in Section 3.1, this Agreement shall become effective when it shall have been executed by the Borrower and the Lender.

8.9 Survival of Representations and Warranties. All representations and warranties made by any Loan Party hereunder and in any other Loan Document or other document delivered pursuant hereto or thereto or in connection herewith or therewith shall survive the execution and delivery hereof and thereof. Such representations and warranties have been or will be relied upon by the Lender, regardless of any investigation made by the Lender or on Lender's behalf and notwithstanding that the Lender may have had notice or knowledge of any Default at the time of the making of the Loan, and shall continue in full force and effect for as long as any Loan or any other Obligation hereunder shall remain unpaid or unsatisfied or as Lender has any continuing obligation to fund additional Loans hereunder.

8.10 Severability. If any provision of this Agreement or the other Loan Documents is held to be illegal, invalid or unenforceable, (a) the legality, validity and enforceability of the remaining provisions of this Agreement and the other Loan Documents shall not be affected or impaired thereby and (b) the parties shall endeavor in good faith negotiations to replace the illegal, invalid or unenforceable provisions with valid provisions the economic effect of which comes as close as possible to that of the illegal, invalid or unenforceable provisions. The invalidity of a

provision in a particular jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction.

8.11 Governing Law; Jurisdiction; Etc.

(a) GOVERNING LAW. THIS AGREEMENT SHALL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE INTERNAL LAWS OF THE STATE OF ILLINOIS WITHOUT REGARD TO THE CONFLICT OF LAWS PRINCIPLES THEREOF.

(b) ARBITRATION. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY SUBMITS, FOR ITSELF AND ITS PROPERTY, TO BINDING ARBITRATION FOR ANY MATTER OR DISPUTE ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT. THE ARBITRATION SHALL BE CONDUCTED BY A SOLE ARBITRATOR AND BE GOVERNED BY THE UNITED STATES ARBITRATION ACT. JUDGMENT UPON THE AWARD RENDERED BY THE ARBITRATOR MAY BE ENTERED BY ANY COURT HAVING JURISDICTION THEREOF. THE PLACE OF THE ARBITRATION SHALL BE CHICAGO, ILLINOIS.

(c) WAIVER OF VENUE. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY OBJECTION THAT IT MAY NOW OR HEREAFTER HAVE TO THE LAYING OF VENUE OF ANY ACTION OR PROCEEDING ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT IN ANY U.S. FEDERAL OR ILLINOIS STATE COURT IN CHICAGO, ILLINOIS. EACH OF THE PARTIES HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, THE DEFENSE OF AN INCONVENIENT FORUM TO THE MAINTENANCE OF SUCH ACTION OR PROCEEDING IN ANY SUCH COURT.

(d) SERVICE OF PROCESS. EACH PARTY HERETO IRREVOCABLY CONSENTS TO SERVICE OF PROCESS IN THE MANNER PROVIDED FOR NOTICES IN SECTION 8.2. NOTHING IN THIS AGREEMENT WILL AFFECT THE RIGHT OF ANY PARTY HERETO TO SERVE PROCESS IN ANY OTHER MANNER PERMITTED BY APPLICABLE LAW.

8.12 Waiver of Jury Trial. EACH PARTY HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN ANY LEGAL PROCEEDING DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY OR THEREBY (WHETHER BASED ON CONTRACT, TORT OR ANY OTHER THEORY). EACH PARTY HERETO (A) CERTIFIES THAT NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PERSON HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PERSON WOULD NOT, IN THE EVENT OF LITIGATION, SEEK TO ENFORCE

THE FOREGOING WAIVER AND (B) ACKNOWLEDGES THAT IT AND THE OTHER PARTIES HERETO HAVE BEEN INDUCED TO ENTER INTO THIS AGREEMENT AND THE OTHER LOAN DOCUMENTS BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION.

8.13 Joint and Several Liability.

(a) Notwithstanding anything to the contrary contained herein, all Obligations of Borrower hereunder shall be joint and several obligations of each Person identified as the Borrower in this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

(b) Notwithstanding any provisions of this Agreement to the contrary, it is intended that the joint and several nature of the Obligations of Borrower and the liens and security interests granted by Borrower to secure the Obligations, not constitute a “Fraudulent Conveyance” (as defined below). Consequently, Lender and Borrower agree that if the Obligations of a Borrower, or any liens or security interests granted by such Borrower securing the Obligations would, but for the application of this sentence, constitute a Fraudulent Conveyance, the Obligations of such Borrower and the liens and security interests securing such Obligations shall be valid and enforceable only to the maximum extent that would not cause such Obligations or such lien or security interest to constitute a Fraudulent Conveyance, and the Obligations of such Borrower and this Agreement shall automatically be deemed to have been amended accordingly. For purposes hereof, “**Fraudulent Conveyance**” means a fraudulent conveyance under Section 548 of Chapter 11 of the Bankruptcy Code or a fraudulent conveyance or fraudulent transfer under the applicable provisions of any fraudulent conveyance or fraudulent transfer law or similar law of any state, nation or other governmental unit, as in effect from time to time.

(c) Each Borrower assumes responsibility for keeping itself informed of the financial condition of each of the other Borrowers, if any, and any and all endorsers and/or guarantors of any instrument or document evidencing all or any part of such other Borrower’s Obligations and of all other circumstances bearing upon the risk of nonpayment by such other Borrower of their Obligations and each Borrower agrees that Lender shall not have any duty to advise such Borrower of information known to Lender regarding such condition or any such circumstances or to undertake any investigation not a part of its regular business routine. If Lender, in its sole discretion, undertakes at any time or from time to time to provide any such information to a Borrower, Lender shall not be under any obligation to update any such information or to provide any such information to such Borrower on any subsequent occasion.

(d) Lender is hereby authorized, without notice or demand and without affecting the liability of a Borrower hereunder, at any time and from time to time, to do the following: (i) renew, extend, accelerate or otherwise change the time for payment of, or other terms relating to another Borrower’s Obligations or otherwise modify, amend or change the terms of any promissory note or other agreement, document or instrument now

or hereafter executed by a Borrower and delivered to Lender; (ii) accept partial payments on a Borrower's Obligations; (iii) take and hold security or collateral for the payment of another Borrower's Obligations hereunder or for the payment of any guaranties of another Borrower's Obligations or other liabilities of another Borrower and exchange, enforce, waive and release any such security or collateral; (iv) apply such security or collateral and direct the order or manner of sale thereof as Lender, in its sole discretion, may determine; and (v) settle, release, compromise, collect or otherwise liquidate a Borrower's Obligations and any security or collateral therefor in any manner, without affecting or impairing the obligations of the other Borrowers.

(e) Each Borrower hereby agrees that, except as hereinafter provided, its obligations hereunder are unconditional, irrespective of any of the following: (i) the absence of any attempt to collect a Borrower's Obligations from any Borrower or any guarantor or other action to enforce the same; (ii) the waiver or consent by Lender with respect to any provision of any instrument evidencing Borrower's Obligations, or any part thereof, or any other agreement heretofore, now or hereafter executed by a Borrower and delivered to Lender; (iii) failure by Lender to take any steps to perfect and maintain its security interest in, or to preserve its rights to, any security or collateral for Borrower's Obligations; (iv) the institution of any proceeding under the Bankruptcy Code, or any similar proceeding, by or against a Borrower or Lender's election in any such proceeding of the application of Section 1111(b)(2) of the Bankruptcy Code; (v) any borrowing or grant of a security interest by any Borrower as debtor-in-possession, under Section 364 of the Bankruptcy Code; (vi) the disallowance, under Section 502 of the Bankruptcy Code, of all or any portion of any claim by Lender for repayment of any of Borrower's Obligations; or (vii) any other circumstance which might otherwise constitute a legal or equitable discharge or defense of a guarantor.

(f) No payment made by or for the account of a Borrower including, without limitations, a payment made by that Borrower on behalf of another Borrower's Obligations or a payment made by any other person under any guaranty, will entitle that Borrower, by subrogation or otherwise, to any payment from any such other Borrower or from or out of any such other Borrower's property and that Borrower shall not exercise any right or remedy against any such other Borrower or any property of any such other Borrower by reason of any performance of any such Borrower of its joint and several obligations hereunder.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the date first above written.

ACE HARDWARE CORPORATION

By: _____
Name: _____
Title: _____

Insert Legal Name of Borrower

By: _____
Name: _____
Title: _____

Insert Legal Name of Co- Borrower

By: _____
Name: _____
Title: _____

SCHEDULE 8.02

NOTICES

If to the Lender:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: Director of Credit
Telephone: (630) 990-7250
Telecopier: (630) 571-5516

With a copy to:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: General Counsel
Telephone: (630) 990-6600
Telecopier: (630) 990-6856

If to the Borrower:

STORE DEVELOPMENT AGREEMENT
(Tier 4 Multi-Unit Capital Stock
Financing Program)

THIS STORE DEVELOPMENT AGREEMENT ("Agreement") is made and entered into as of _____, 20____ ("Effective Date") by and between ACE HARDWARE CORPORATION, a Delaware corporation ("Ace"), and _____, a _____ organized in the state of _____ ("Retailer").

Recitals

- A. Retailer directly or indirectly owns and operates a total of _____ (_____) Ace-affiliated (i.e., Ace branded or individually branded) retail hardware stores (each, an "Existing Ace Store") in _____.
- B. Retailer is or shall become the borrower, and Ace is or shall become the lender, under a Multi-Unit Capital Stock Financing Program Loan Agreement (Tier 4) and agreements related thereto (collectively, "Loan Documents") and executed concurrently herewith or subsequent to this Agreement and delivered by Retailer to Ace pursuant to Ace's Tier 4 Multi-Unit Capital Stock Financing Program ("Program").
- C. As a condition to Ace making any loan to Retailer under the Program, Ace requires that Retailer execute and deliver this Agreement to Ace. .

THEREFORE, for and in consideration of the foregoing premises and the mutual covenants and agreements contained herein, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged by each party, the parties hereby agree as follows:

1. **Requirement to Open Additional Ace Stores: Ace Higher Ground Commitment.**

(a) Subject to all terms and conditions stated herein and in the Loan Documents, Retailer shall open, in the United States, three (3) ("Required Quota") Ace-affiliated retail hardware stores (each, an "Additional Ace Store") within the sixty (60)-month period that commences on the Effective Date (such sixty-month period defined herein as the "Mandated Period"), and thereafter own and operate each such Additional Ace Store.

(b) Subject to Ace's written consent, Retailer may designate an affiliated entity that is controlled by, or under common control with, Retailer (each a "Retailer's Designee") to open and thereafter own and operate each Additional Ace Store, provided, however, that Retailer's Designee(s) shall be, or become, a borrower under the Loan Documents for the Program and also a borrower, co-borrower or guarantor, as the case may be, under any and all loan documents for any other then-outstanding loan agreements with Ace under which Retailer is a borrower, co-borrower or guarantor.

(c) Retailer shall execute and commit to Ace's Higher Ground Visionary Commitment.

2. **Program Participation Fee.**

(a) The Program participation fee ("Program Participation Fee") is Ten Thousand Dollars (\$10,000.00).

(b) Prior to or concurrently with Retailer's execution and delivery of this Agreement, Retailer has paid Ten Thousand Dollars (\$10,000.00) to Ace in full payment of the Program Participation Fee.

(c) The Program Participation Fee shall be refunded solely in the event of and upon Retailer's opening of the third Additional Ace Store to the public in accordance with the terms of this Agreement within the Mandated Period; otherwise the Program Participation Fee is non-refundable.

3. **Development Fee.**

(a) The development fee ("Development Fee") is Five Thousand Dollars (\$5,000) for **each** Additional Ace Store.

(b) Prior to or concurrently with Retailer's execution and delivery of this Agreement, Retailer has paid Fifteen Thousand Dollars (\$15,000.00) to Ace in full payment of the total Development Fee for the Required Quota of Additional Ace Stores (i.e., \$5,000 for each Additional Ace Store).

(c) The Development Fee is non-refundable.

(d) Each time Retailer or Retailer's Designee applies to open an Additional Ace Store within the Mandated Period, Ace will deduct Five Thousand Dollars (\$5,000) from the amount of Ace's then-current membership application fee otherwise payable to Ace. Ace and Retailer acknowledge that as of the date hereof, Ace's per-store membership application fee is \$5,000 and, thus, unless and until Ace increases said fee, the Development Fee shall fully offset Ace's membership application fee for each Additional Ace Store.

4. **Application Process: Conversion Stores Included.**

(a) For each Additional Ace Store that Retailer is required hereunder to open, Retailer shall execute and deliver to Ace all membership, brand, stock subscription and other agreements and instruments, and shall submit all pro forma and other financial and other information as Ace shall require, consistent with Ace's then-standard protocols for new store applications. Ace shall not be obligated to approve any Additional Ace Store if (i) the proposed Additional Ace store does not satisfy Ace's then-applicable financial, site and other criteria for new Ace-branded stores or (ii) Retailer or any of Retailer's affiliates is past due or otherwise not in full compliance with all of its obligations under each of its various agreements with Ace and its affiliates, including but not limited all representations, warranties and covenants applicable to Retailer or Retailer's affiliates pursuant to the Loan Documents . In addition, in connection with each Membership Application submitted for any Additional Ace Store, Ace reserves the right to review the financial and/or operational performance of any Existing Ace Store and/or Additional Ace Store already owned and operated by Retailer and its affiliates and to decline to approve any Additional Ace Store if the performance of the reviewed store(s) is not satisfactory to Ace in Ace's sole discretion. Ace's refusal to approve any membership application for an Additional Ace

Store shall not relieve Retailer of its obligation to establish in accordance with this Agreement and, thereafter to own and operate, the Required Quota of Additional Ace Stores.

(b) If Retailer or an affiliate shall purchase and convert any existing retail hardware store to Ace membership as an Ace-affiliated store, such store so converted shall be deemed an Additional Ace Store (i.e., it **shall** be counted toward satisfaction of the Required Quota of Additional Ace Stores that Retailer is obligated hereunder to open during the Mandated Period).

5. **Events of Default: Ace's Remedies.**

5.1 **Events of Default.** Any of the following constitutes an Event of Default hereunder:

(a) Retailer fails to open the Required Quota of Additional Ace Stores prior to the expiration of the Mandated Period.

(b) At any time a balance exists under the Loan Documents for any Additional Ace Store, such Additional Ace Store's Ace membership is terminated (for any reason) or such Additional Ace Store is closed (unless it is relocated with Ace's consent).

(c) Retailer breaches or otherwise fails to fully comply fully with the non-compete covenant contained in Section 7 herein.

5.2 **Ace's Remedies.**

(a) If an Event of Default occurs under Section 5.1(a) above, Ace shall be entitled to exercise any or all of the following remedies:

i. enforcement of the non-compete provision in Section 7; **and/or**
ii. treat such Event of Default as a default under the Loan Documents, provided, however, that notwithstanding the foregoing remedies, Ace shall not terminate the membership of any Existing Store or Additional Ace Store solely as result of any failure by Retailer to open in accordance with this Agreement, and thereafter own and operate, the Required Quota of Additional Ace Stores.

(b) If an Event of Default occurs under Sections 5.1(b) or (c) above, Ace shall, in addition to the rights and remedies specified in Section 5.2(a) above, be entitled to immediately accelerate Retailer's obligation to pay all then outstanding principal and interest due under the Loan Documents, whether or not such amounts would, in the absence of such Event of Default hereunder, then be due and payable.

6. **Assignment.** This Agreement is fully assignable by Ace and shall inure to the benefit of any assignee or other legal successor to the interest of Ace. This Agreement and the rights granted to Retailer hereunder are personal to Retailer and neither this Agreement, nor any of the rights granted to Retailer hereunder, may be voluntarily or involuntarily, directly or indirectly, by operation of law or otherwise, assigned or otherwise transferred or encumbered by Retailer. Retailer's Designee(s) is (are) not and shall not be deemed a third-party beneficiary of this Agreement.

7. **Retailer's Covenant Not to Compete.**

(a) During the pendency of this Agreement, and for one year thereafter, except as otherwise approved in writing by Ace (which approval Ace may grant, withhold or condition in Ace's sole discretion) Retailer shall not, and shall cause Retailer's affiliates to not, directly or indirectly, for itself, or through, on behalf of, or in conjunction with any person or entity, own, maintain, engage in or have any interest in any non-Ace- affiliated business located in the United States which sells hardware, housewares, paint, and/or lawn and garden furniture and the like.

(b) Retailer expressly agrees that the existence of any claim it may have against Ace, whether or not arising from this Agreement or any other agreement between Ace and Retailer, or otherwise, shall not constitute a defense to Ace's enforcement of the covenant contained in Section 7(a).

(c) Retailer acknowledges that any failure to comply with the requirements of this Section 7 will cause Ace irreparable injury for which no adequate remedy at law may be available, and, notwithstanding the arbitration provision contained in Section 10 below, Retailer hereby accordingly consents to the issuance of an injunction prohibiting any conduct by Retailer in violation of the terms of this Section 7. Ace may also avail itself of any other legal or equitable rights and remedies which it may have under this Agreement or otherwise.

8. **Waiver of Provisions.** Failure of either party to insist, in one or more instances, on performance by the other in strict accordance with the terms and conditions of this Agreement shall not be deemed a waiver or relinquishment of any right granted hereunder or of the future performance of any such other term or condition of this Agreement, unless such waiver is in a writing signed by or on behalf of both parties.

9. **Notices.** Any notice or other communication required or permitted hereunder shall be deemed sufficiently given if personally delivered, mailed or sent by overnight courier to the address specified on **Exhibit A**. Any party may change its mailing address by giving notice to the other party in the manner herein provided.

10. **Governing Law: Dispute Resolution.** This Agreement is executed and delivered in, and shall be governed, construed and enforced in accordance with the laws of, the State of Illinois, without regard to its conflicts of law rules. Any controversy or claim arising out of or relating to this Agreement, or the breach thereof, shall be settled by arbitration administered by the American Arbitration Association in accordance with its Commercial Arbitration Rules, and judgment on the award rendered by the arbitrator(s) may be entered in any court having jurisdiction thereof.

11. **Entire Agreement.** This Agreement (including the preamble and recitals set forth above and all exhibits attached hereto, each of the foregoing of which by this reference is hereby incorporated herein) contains the sole and entire agreement between the parties hereto with respect to the matters contained herein and supersedes all prior or contemporaneous discussions and agreements between the parties, either oral or written, and any such prior or contemporaneous agreements shall, from and after the date hereof, be null and void.

12. **Modification and Amendment.** This Agreement shall not be modified or amended except by an instrument in writing signed by or on behalf of the parties hereto.

13. **Ace Consents and Approvals.** With respect to every instance in this Agreement

which references Ace's consent or approval, Retailer expressly acknowledges and agrees that Ace may grant, withhold or condition such consent or approval as Ace in its sole discretion shall determine.

IN WITNESS WHEREOF, each of the undersigned by its respective duly authorized representatives has executed this Agreement as of the date first above written.

ACE HARDWARE CORPORATION

By: _____

Printed name: _____

Title: _____

RETAILER:_____

By: _____

Printed name: _____

Title: _____

Parent Store No:_____

**EXHIBIT A
TO STORE DEVELOPMENT AGREEMENT**

1. Addresses for notices:

If to Ace Hardware Corporation:

Vice President, Retail Operations
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
(630) 990-6600

With a copy to:

General Counsel, Law Department
2915 Jorie Blvd
Oak Brook, IL 60523-2100
(630) 990-6600

If to Retailer:

Phone: _____

MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM

LOAN AGREEMENT (TIER 4)

This MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM LOAN AGREEMENT (as amended, supplemented or otherwise modified from time to time, this “**Agreement**”) is entered into as of _____, 20____ by and among *Insert full name of Borrower’s legal entity, a Insert state of incorporation/organization and type of entity i.e., corporation, limited liability company* (the “**Borrower**”) and ACE HARDWARE CORPORATION, a Delaware corporation (the “**Lender**”).

The Borrower has or will enter into a certain Store Development Agreement (Tier 4 Multi-Unit Capital Stock Financing Program) with Lender (the “**Development Agreement**”) pursuant to which the Borrower has committed to Lender to acquire, develop and open not less than three (3) new Ace affiliated retail hardware stores during a period of five (5) years.

The Borrower has requested that the Lender make available to it a term loan in connection with each such Ace affiliated retail hardware store to be developed and/or acquired by the Borrower, and the Lender is willing to do so on the terms and conditions set forth herein.

In consideration of the mutual covenants and agreements herein contained, the parties hereto covenant and agree as follows:

ARTICLE 1 DEFINITIONS AND ACCOUNTING TERMS

1.1 Defined Terms. As used in this Agreement, the following terms shall have the meanings set forth below:

“**Acceleration Event of Default**” has the meaning specified in Section 7.2(b).

“**Affiliate**” means, with respect to any Person, another Person that directly, or indirectly through one or more intermediaries, controls or is controlled by or is under common control with the Person specified.

“**Base Rate**” means, for any day, a fluctuating rate per annum equal to the rate of interest in effect for such day as the "prime rate" as publicly reported from time to time in the Wall Street Journal, Midwest Edition, under the section entitled "Money Rates" as the average per annum rate of interest charged on commercial loans posted by at least 75% of the nation's thirty (30) largest banks; provided that the Base Rate shall initially be set on the date of the funding of the relevant Loan and shall thereafter change quarterly effective as of the first day of each calendar-year quarter occurring thereafter (each an “**Interest Reset Date**”) (and such rate, subject to the imposition of a default rate of interest, shall remain unchanged until the next Interest Reset Date to occur at which time it will reset per the publication in the Wall Street Journal as indicated above); provided further that if the Wall Street Journal is not published on an Interest Reset Date, the rate applicable from and after such Interest Reset Date until the next Interest Reset Date shall be the rate most recently publicly reported in the Wall Street Journal.

“Borrower” means, collectively, and jointly and severally, each Person identified as the Borrower in the preamble to this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

“Business Day” means any day other than a Saturday, Sunday or other day on which commercial banks are authorized to close under the laws of, or are in fact closed in, the State of Illinois.

“Change of Control” means an event or series of events by which the Principal Shareholders shall cease to have at least the minimum ownership percentage with respect to the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower on a fully-diluted basis. As used herein, “minimum ownership percentage” means the greater of (i) 90% of the ownership percentage which the Principal Shareholders, as of the date hereof, have of the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower and (ii) 50.1%.

“Closing Date” means, for each Loan, the first date that all the conditions precedent to such Loan in Section 3.1 or Section 3.2, as applicable, are satisfied or waived by the Lender.

“Debtor Relief Laws” means the Bankruptcy Code of the United States, and all other liquidation, conservatorship, bankruptcy, assignment for the benefit of creditors, moratorium, rearrangement, receivership, insolvency, reorganization, or similar debtor relief laws of the United States or other applicable jurisdictions from time to time in effect and affecting the rights of creditors generally.

“Default” means any event or condition that constitutes an Event of Default or that, with the giving of any notice, the passage of time, or both, would be an Event of Default.

“Development Agreement” has the meaning specified in the Recitals.

“ERISA” means the Employee Retirement Income Security Act of 1974.

“Event of Default” has the meaning specified in Section 7.1.

“Financial Statements” means the *insert type of financial statement (i.e., unaudited, audited, reviewed, compiled) included with application* consolidated balance sheet of the Borrower for the relevant fiscal year, and the related consolidated statements of income or operations, shareholders’ equity and cash flows for the relevant fiscal year, including the notes thereto. As used herein, “relevant fiscal year” means (i) if the date hereof is after March 31 of the current year or if financial information for the most recently ended fiscal year of the Borrower is available, the most recently fiscal year of the Borrower, otherwise (ii) the fiscal year of the Borrower immediately preceding the most recently ended fiscal year of the Borrower.

“GAAP” means generally accepted accounting principles in the United States set forth in the opinions and pronouncements of the Accounting Principles Board and the American Institute of Certified Public Accountants and statements and pronouncements of the Financial Accounting

Standards Board or such other principles as may be approved by a significant segment of the accounting profession in the United States, that are applicable to the circumstances as of the date of determination, consistently applied.

“Good Credit Standing” means that no amount due and owing by the Borrower to Lender has not been paid in full when due and that the Borrower is not otherwise in breach or default in any monetary obligations owing to Lender.

“Guarantors” means, collectively, each Person that becomes a guarantor of the Obligations (or any part thereof) pursuant to Section 5.14 or otherwise.

“Guaranty” means any guaranty made by a Guarantor in favor of the Lender.

“Indebtedness” means, as to any Person at a particular time, without duplication, all of the following, whether or not included as indebtedness or liabilities in accordance with GAAP: (a) all obligations of such Person (i) under capital leases, (ii) for borrowed money and (iii) evidenced by bonds, debentures, notes, loan agreements or other similar instruments; (b) all direct or contingent obligations of such Person arising under letters of credit, bankers’ acceptances, bank guaranties, surety bonds and similar instruments; (c) net obligations of such Person under any swap contract or other hedging transaction; (d) all obligations of such Person to pay the deferred purchase price of property or services (other than trade accounts payable in the ordinary course of business); (e) indebtedness secured by a Lien on property owned or being purchased by such Person, whether or not such indebtedness shall have been assumed by such Person or is limited in recourse; (f) all obligations of such Person to purchase, redeem, retire, defease or otherwise make any payment in respect of any equity interest in such Person or any other Person; and (g) all guarantees of such Person in respect of any of the foregoing. For all purposes hereof, the Indebtedness of any Person shall include the Indebtedness of any partnership or joint venture (other than a joint venture that is itself a corporation or limited liability company) in which such Person is a general partner or a joint venturer, unless such Indebtedness is non-recourse to such Person.

“Indemnitees” has the meaning specified in Section 8.4(b).

“Investment” means, as to any Person, any direct or indirect acquisition or investment by such Person, whether by means of (a) the purchase or other acquisition of capital stock or other securities of another Person, (b) a loan or advance to, guarantee or assumption of debt of, or purchase or other acquisition of any other debt participation or debt interest in, another Person, including any partnership or joint venture interest in such other Person and any arrangement pursuant to which the investor guarantees Indebtedness of such other Person, or (c) the purchase or other acquisition (in one transaction or a series of transactions) of assets of another Person that constitute a business unit.

“Lien” means any mortgage, pledge, hypothecation, assignment, deposit arrangement, encumbrance, lien (statutory or other), charge, or preference, priority or other security interest or preferential arrangement in the nature of a security interest of any kind or nature whatsoever (including any conditional sale or other title retention agreement, any easement, right of way or

other encumbrance on title to real property, and any financing lease having substantially the same economic effect as any of the foregoing).

“Loan” means each term loan made by the Lender to the Borrower hereunder as evidenced by a Note and **“Loans”** means all such Loans collectively.

“Loan Amount” means, with respect to each Loan, an amount equal to the lesser of (a) \$400,000.00 or (b) the aggregate cash investment made by Borrower toward the acquisition and development of the Relevant Store Location with respect to which the Loan is to be made and evidenced by documentation satisfactory to Lender.

“Loan Documents” means this Agreement, the Notes, any Guaranty, any Security Agreement and any other instruments, agreements or other documents executed and delivered to Lender in connection with the Loans.

“Loan Parties” means, collectively, the Borrower and each Guarantor.

“Material Adverse Effect” means (a) a material adverse change in, or a material adverse effect upon, the operations, business, properties, liabilities (actual or contingent) or condition (financial or otherwise) of the Borrower; (b) a material impairment of the ability of any Loan Party to perform its obligations under any Loan Document to which it is a party; or (c) a material adverse effect upon the legality, validity, binding effect or enforceability against any Loan Party of any Loan Document to which it is a party.

“Maturity Date” means, for each Loan, the date ten (10) years after the Closing Date of such Loan.

“Note” means each promissory note made by the Borrower in favor of the Lender to evidence a Loan and **“Notes”** means all such Notes collectively.

“Obligations” means all advances to, and debts, liabilities, obligations, covenants and duties of, any Loan Party arising under any Loan Document or otherwise with respect to the Loans of the Borrower to which the Lender or its Affiliate is a party, whether direct or indirect (including those acquired by assumption), absolute or contingent, due or to become due, now existing or hereafter arising and including interest and fees that accrue after the commencement by or against any Loan Party or any Affiliate thereof of any proceeding under any Debtor Relief Laws naming such Person as the debtor in such proceeding, regardless of whether such interest and fees are allowed claims in such proceeding.

“Organization Documents” means, (a) with respect to any corporation, the certificate or articles of incorporation and the bylaws; (b) with respect to any limited liability company, the certificate or articles of formation or organization and operating agreement; and (c) with respect to any partnership, joint venture, trust or other form of business entity, the partnership, joint venture or other applicable agreement of formation or organization and any agreement, instrument, filing or notice with respect thereto filed in connection with its formation or organization with the applicable governmental authority in the jurisdiction of its formation or organization.

“Payment Date” means, for each Loan, April 30 of each calendar year until the applicable Maturity Date or such date the Loan is sooner paid in full; provided, that if any such date is not a Business Day, then the Payment Date in respect of such date shall be the next succeeding Business Day.

“Permitted Liens” has the meaning set forth in Section 6.1.

“Person” means any natural person, corporation, limited liability company, trust, joint venture, association, company, partnership, governmental authority or other entity.

“Principal Shareholders” means each Person, other than a Borrower, which is or becomes both (i) a stockholder of the Lender or an owner, directly or indirectly, of majority-voting control of a stockholder of the Lender, and (ii) an owner, directly or indirectly, of more than 50%, on a fully diluted basis, of the outstanding equity securities of a Borrower (including for such calculations any stock ownership of the spouses and children of such Person and trusts established for the benefit of the foregoing).

“Relevant Store Location” means each additional Ace affiliated retail hardware store which Borrower acquires and/or develops in accordance with the Development Agreement (which shall not, prior to date of this Agreement, have been owned or operated by the Borrower or its Affiliates (including, without limitation, the Principal Shareholders)) and with respect to which a Loan is made under this Agreement and **“Relevant Store Locations”** means all such Relevant Store Locations collectively.

“Restricted Payment” means any dividend or other distribution (whether in cash, securities or other property) with respect to any capital stock or other equity interest of the Borrower, any payment (whether in cash, securities or other property) on account of the purchase, redemption, retirement, acquisition, cancellation or termination of any such equity interest, or any other payment on account of any return of capital to the Borrower’s stockholders, partners or members (or the equivalent Person thereof).

“Retail Standards Compliant” means that the Borrower is in compliance with: (i) the General Member Standards under and as defined in the Borrower’s membership agreement with the Lender, as the same may be amended, modified or supplemented from time to time; and (ii) if the Borrower is a party to an Ace Brand Agreement with the Lender, the Borrower is in compliance with the Ace Brand Standards under and as defined in such agreement, as the same may be amended, supplemented or otherwise modified from time to time.

“RSC Purchases” means warehouse, stop and bulletin purchases with respect to the Relevant Store Locations.

“Security Agreement” means any security agreement made by a Borrower in favor of the Lender.

“Significant Shareholder” means each Person, other than a Principal Shareholder or a Borrower, that is or becomes the holder of 10% or more of the equity interests (whether directly or indirectly) of a Borrower.

“**Subsidiary**” of a Person means a corporation, partnership, joint venture, limited liability company or other business entity of which a majority of the shares of securities or other interests having ordinary voting power for the election of directors or other governing body (other than securities or interests having such power only by reason of the happening of a contingency) are at the time beneficially owned, or the management of which is otherwise controlled, directly, or indirectly through one or more intermediaries, or both, by such Person.

1.2 Other Interpretive Provisions. With reference to this Agreement and each other Loan Document, unless otherwise specified herein or in such other Loan Document:

(a) The definitions of terms herein shall apply equally to the singular and plural forms of the terms defined. Whenever the context may require, any pronoun shall include the corresponding masculine, feminine and neuter forms. The words “include,” “includes” and “including” shall be deemed to be followed by the phrase “without limitation.” The word “will” shall be construed to have the same meaning and effect as the word “shall.” Unless the context requires otherwise, (i) any definition of or reference to any agreement, instrument or other document (including any Organization Document) shall be construed as referring to such agreement, instrument or other document as from time to time amended, supplemented or otherwise modified (subject to any restrictions on such amendments, supplements or modifications set forth herein or in any other Loan Document), (ii) any reference herein to any Person shall be construed to include such Person’s successors and assigns, (iii) the words “herein,” “hereof” and “hereunder,” and words of similar import when used in any Loan Document, shall be construed to refer to such Loan Document in its entirety and not to any particular provision thereof, (iv) all references in a Loan Document to Articles, Sections, Exhibits and Schedules shall be construed to refer to Articles and Sections of, and Exhibits and Schedules to, the Loan Document in which such references appear, (v) any reference to any law shall include all statutory and regulatory provisions consolidating, amending, replacing or interpreting such law and any reference to any law or regulation shall, unless otherwise specified, refer to such law or regulation as amended, modified or supplemented from time to time, and (vi) the words “asset” and “property” shall be construed to have the same meaning and effect and to refer to any and all tangible and intangible assets and properties, including cash, securities, accounts and contract rights.

(b) In the computation of periods of time from a specified date to a later specified date, the word “from” means “from and including;” the words “to” and “until” each mean “to but excluding;” and the word “through” means “to and including.”

(c) Section headings herein and in the other Loan Documents are included for convenience of reference only and shall not affect the interpretation of this Agreement or any other Loan Document.

1.3 Accounting Terms. All accounting terms not specifically or completely defined herein shall be construed in conformity with, and all financial data (including financial ratios and other financial calculations) required to be submitted pursuant to this Agreement shall be prepared in conformity with, GAAP applied on a consistent basis, as in effect from time to time, applied in

a manner consistent with that used in preparing the Financial Statements, except as otherwise specifically prescribed herein.

ARTICLE 2 THE LOAN; MECHANICS

2.1 Loans.

(a) Upon satisfaction of the conditions precedent set forth in Section 3.1 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the applicable Closing Date, an initial Loan in the applicable Loan Amount to the Borrower with respect to the initial Relevant Store Location.

(b) Upon satisfaction of the conditions precedent set forth in Section 3.2 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the applicable Closing Date, an additional Loan in the applicable Loan Amount to the Borrower with respect to each additional Relevant Store Location opened by Borrower pursuant to and in accordance with the Development Agreement. Notwithstanding the foregoing, Lender will have no obligation to make any additional Loans or advances after the termination or expiration of the five (5) year term of the Development Agreement.

(c) The Lender may, in its sole and absolute discretion, make any Loan to the Borrower in the form of one or more advances for credit against statements for good and services provided by the Lender to the Borrower with respect to the Relevant Store Location with respect to which the Loan is made, as and when such statements are generated by the Lender.

2.2 Prepayments. The Borrower may, at any time or from time to time voluntarily prepay the Loans in whole or in part without premium or penalty; provided that any prepayment shall be in a principal amount of \$5,000.00 or a whole multiple of \$5,000.00 in excess thereof or, if less, the entire principal amount thereof then outstanding. Any prepayment of the Loans shall be accompanied by all accrued interest on the amount prepaid, together with any other amount then due under the Loan Documents with respect to any Loan. Any prepayment in respect of a Loan shall be applied to the remaining scheduled principal installments in respect of the Loan in inverse order of maturity (i.e, first applied to amounts due on the Maturity Date until reduced to zero).

2.3 Repayment of Loans. Each Loan shall be repaid as follows:

(a) Commencing with the first Payment Date occurring after the applicable Closing Date, the Borrower shall make amortizing principal repayments of the Loan on the basis of a level payment amortization schedule (i.e., each level payment will consist in part of interest and in part of principal) determined by the Lender based on a term of 10 years

and on the interest chargeable from time to time in respect of the Loan as provided in Section 2.4 below.

(b) The Lender shall notify the Borrower of the initial amount of the level payment referred to in clause (a) above prior to the Payment Date referred to in clause (a) above and the Lender shall notify the Borrower from time to time of any changes in the amount of the level payment (and any corresponding changes in the amortization schedule with respect to the principal amount of the Loan) resulting from changes in the interest rate chargeable under Section 2.4 or from changes in the Base Rate (it being understood that a failure or delay by the Lender to notify the Borrower of changes in the level amount due and payable with respect to a Payment Date or successive Payment Dates shall not affect the principal or interest actually owed or owing in respect of the Loan.)

(c) The first nine (9) annual amortizing installments of principal and interest on each Loan will be due and payable as follows:

(i) If Borrower is eligible to make all or any portion of such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the applicable Payment Date. Notwithstanding the foregoing, Borrower may elect to have the payment billed and paid in the manner set forth in subsection (ii) below, if it notifies Lender in writing at least thirty (30) days prior to the Payment Date of its intent to make payment in cash.

(ii) To the extent all or any portion of such payment may not or will not be paid by application of non-cash patronage dividends pursuant to subsection (i), Lender will bill the amount of such payment on the bi-weekly billing statement submitted by Lender to Borrower for merchandise and services purchased by Borrower from Lender during the period including the applicable Payment Date, and such payment shall be due and payable on the due date then applicable to the billing statement on which such payment is billed and shall be paid to the Lender in the manner applicable to such billing statement, or in such other manner as may be agreed by Lender in writing. Any payment billed on a bi-weekly billing statement and not paid when due will incur late payment service charges as set forth in such bi-weekly billing statement, in addition to interest accruing under this Agreement.

(d) On the Maturity Date of each Loan, the Borrower shall pay to the Lender the entire outstanding principal balance of such Loan, together with all accrued and unpaid interest thereon and any and all other Obligations hereunder with respect to such Loan, without any notice or demand from Lender whatsoever. To the extent Borrower is eligible to make such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so

in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the Maturity Date. Notwithstanding the foregoing, Borrower may elect to pay such payment in cash if it notifies Lender in writing at least thirty (30) days prior to the Maturity Date of its intent to make payment in cash. To the extent not paid by application of non-cash patronage dividends, payment of the principal and interest of each Loan and any and all other Obligations with respect to such Loan on the Maturity Date shall be paid by the Borrower in immediately available funds not later than 1:00 p.m. Chicago time on the Maturity Date.

2.4 Interest.

(a) Subject to the provisions of subsection (b) below, each Loan shall bear interest on the outstanding principal amount thereof from the Closing Date at a rate of interest equal to the Base Rate plus One Percent (1.0%) per annum.

(b) While any Event of Default exists, the Borrower shall pay interest on the principal amount of all outstanding Obligations hereunder at a fluctuating interest rate per annum at all times equal to the Base Rate plus Six Percent (6.0%) per annum, to the fullest extent permitted by applicable law.

(c) Accrued and unpaid interest on any past due amounts shall be due and payable upon demand.

(d) Interest on each Loan shall be due and payable on each applicable Payment Date occurring after the Closing Date of the Loan as part of the level payments referred to under Section 2.3 above and on the Maturity Date of the Loan. Interest on each Loan shall be due and payable in accordance with the terms hereof before and after judgment, and before and after the commencement of any proceeding under any Debtor Relief Law.

2.5 Computation of Interest. All computations of interest shall be made on the basis of a year of 365 or 366 days, as the case may be, and actual days elapsed.

2.6 Evidence of Debt. Each Loan shall be evidenced by an account or record maintained by the Lender in the ordinary course of business. The account or record maintained by the Lender shall be conclusive absent manifest error of the amount of the Loan to the Borrower and the interest and payments thereon. Any failure to so record or any error in doing so shall not, however, limit or otherwise affect the obligation of the Borrower hereunder to pay any amount owing with respect to the Obligations.

2.7 Payments.

(a) All payments to be made by the Borrower shall be made without condition or deduction for any counterclaim, defense, recoupment or setoff.

(b) At Borrower's option, Borrower may make any payments of principal or interest of each Loan by application of non-cash patronage dividends held by any Borrower attributable to any of its Ace affiliated retail hardware stores; provided that: (i) after giving

effect to such application of such non-cash patronage dividends, Borrower will hold, in the aggregate, an amount of non-cash patronage dividends not less than \$10,000.00 for each of its Ace affiliated retail hardware stores; and (ii) after giving effect to such application of such non-cash patronage dividends, Borrower will be in all respects in compliance with the Development Agreement and no Event of Default will exist under this Agreement. In addition, Borrower may not make any prepayment of any Loan, in whole or in part, by application of non-cash patronage dividends unless and until such time as Borrower has repaid and discharged in full any and all existing loans from Lender to any Borrower which are so-called Capital Stock Loans or Equity Match Loans.

(c) Borrower agrees and acknowledges that there is no assurance that non-cash patronage dividends will be issued or available to Borrower to make any or all required payments of any Loan. Borrower further agrees and acknowledges that Lender may, in its sole discretion, apply any cash and non-cash patronage dividends otherwise payable to Borrower to any other obligation or indebtedness owed by Borrower or Borrower's Affiliates to Lender. Except where payment is made by application of non-cash patronage dividends in accordance with this Section 2.7, Borrower is obligated to make all payments required under this Agreement and the other Loan Documents when due, in full and in cash.

ARTICLE 3 CONDITIONS PRECEDENT TO LOAN

3.1 Conditions to Initial Loan. The obligation of Lender to make the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the initial Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

- (i) the Development Agreement;
- (ii) three (3) executed counterparts of this Agreement by each Person required to be a Borrower under Section 5.14;
- (iii) a Note for the initial Loan executed by each Person required to be a Borrower under Section 5.14;
- (iv) three (3) executed Security Agreements by each Person required to be a Borrower under Section 5.14;
- (v) original stock certificates representing all Class C capital stock of Ace Hardware Corporation owned by each Borrower and each Guarantor, together with assignments separate from certificate duly executed in blank therefor;
- (vi) three (3) executed Guarantees by each Person required to be a Guarantor under Section 5.14;

(vii) a landlord waiver or other collateral access agreement, in form and substance satisfactory to Lender, for each location at which collateral in which Lender is granted a security interest under a Security Agreement is located;

(viii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(ix) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization;

(x) such UCC, judgment, tax and other lien searches as Lender may require to evidence that the collateral in which Lender is granted a security interest is free and clear from all Liens other than Permitted Liens;

(xi) a certificate of an officer of each Loan Party stating that no consents, licenses or approvals are required for the execution, delivery and performance of the Loan Documents; and

(xii) a Right of First Refusal Agreement with Lender executed by the Borrower.

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and development of the applicable Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;

(e) Lender shall have approved the Ace affiliation of the applicable Relevant Store Location;

(f) Any existing loans from Lender to the Borrower which is a so-called Capital Stock Loan or Equity Match Loan shall have been modified to provide for repayment of such loan by application of non-cash patronage dividends held by any Borrower with respect to any of their Ace affiliated retail hardware stores;

(g) The representations and warranties of the Borrower in Article 4 below are true and correct in all respects as of the Closing Date as if made on such date; and

(h) No Default or Event of Default shall exist as of the Closing Date.

3.2 Conditions to each Additional Loan. The obligation of Lender to make any Loan after the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

(i) a Note for the Loan executed by each Person required to be a Borrower under Section 5.14 in favor of Lender;

(ii) such reaffirmations of guaranties, security agreements, pledges or other agreements or certificates of the Borrower or Guarantors as the Lender may require;

(iii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(iv) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization;

(v) such UCC, judgment, tax and other lien searches as Lender may require to evidence that the collateral in which Lender is granted a security interest is free and clear from all Liens other than Permitted Liens; and

(vi) a certificate of an officer of each Loan Party stating that no consents, licenses or approvals are required for the execution, delivery and performance of the Loan Documents;

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and development of the applicable Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;

(e) Lender shall have approved the Ace affiliation of the applicable Relevant Store Location;

(f) The representations and warranties of the Borrower in Article 4 below are true and correct in all respects as of the Closing Date as if made on such date; and

(g) No Default or Event of Default shall exist as of the Closing Date.

ARTICLE 4 REPRESENTATIONS AND WARRANTIES

The Borrower represents and warrants to the Lender that:

4.1 Standing with Lender. The Borrower is a retailer affiliated with Lender in good standing (including, without limitation, being Retail Standards Compliant with respect to all of its Ace affiliated retail hardware stores and in Good Credit Standing).

4.2 Authorization; No Contravention. The execution, delivery and performance by each Loan Party of each Loan Document to which such Person is party, have been duly authorized by all necessary corporate or other organizational action, and do not and will not (a) contravene the terms of any of such Person's Organization Documents; (b) conflict with or result in any breach or contravention of, or the creation of any Lien under, or require any payment to be made under (i) any agreement or other contractual obligation to which such Person is a party or affecting such Person or the properties of such Person or any of its Subsidiaries or (ii) any order, injunction, writ or decree of any governmental authority or any arbitral award to which such Person or its property is subject; or (c) violate any law or governmental regulation applicable to such Person or its property.

4.3 Governmental Authorization; Other Consents. No approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any governmental authority or any other Person is necessary or required in connection with the execution, delivery or performance by, or enforcement against, any Loan Party of this Agreement or any other Loan Document.

4.4 Binding Effect. This Agreement has been, and each other Loan Document, when delivered hereunder, will have been, duly executed and delivered by each Loan Party that is party thereto. This Agreement constitutes, and each other Loan Document when so delivered will constitute, a legal, valid and binding obligation of such Loan Party, enforceable against each Loan Party that is party thereto in accordance with its terms.

4.5 Financial Statements; No Material Adverse Effect.

(a) The Financial Statements (i) were prepared in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; (ii) fairly present the financial condition of the Borrower as of the date thereof and their results of operations for the period covered thereby in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; and (iii) show all material indebtedness and other liabilities, direct

or contingent, of the Borrower and its Subsidiaries as of the date thereof, including liabilities for taxes, material commitments and Indebtedness.

(b) Since the date of the Financial Statements through and including the Closing Date, there has been no event or circumstance, either individually or in the aggregate, that has had or could reasonably be expected to have a Material Adverse Effect.

4.6 Absence of Defaults under Material Agreements. Borrower is not in breach or default, and no condition exists which with the giving of notice or passing of time would result in a breach or default, under any (a) instrument or agreement evidencing indebtedness for borrowed money, (b) lease or sublease of real property, (c) insurance policy or other insurance contract.

4.7 Taxes. Borrower has timely filed all tax returns and reports required by law to have been filed by it. Such returns are in all material respects true, correct and complete. Borrower has paid all taxes, governmental charges and assessments required to be paid by it when due and payable.

4.8 Litigation. There are no actions, suits, proceedings, claims or disputes pending or threatened or contemplated, at law, in equity, in arbitration or before any governmental authority, by or against the Borrower or any of its Subsidiaries or against any of their properties or revenues that (a) purport to affect or pertain to this Agreement or any other Loan Document, or any of the transactions contemplated hereby, or (b) either individually or in the aggregate, if determined adversely, could reasonably be expected to have a Material Adverse Effect.

4.9 Ownership of Property; Liens. The Borrower has good title to, or valid leasehold interests in, all real and personal property necessary or used in the ordinary conduct of its business, subject to no Liens other than Permitted Liens.

4.10 Subsidiaries; Equity Interests. Except as set forth on Schedule 4.10, the Borrower has no Subsidiaries. Except as set forth on Schedule 4.10, the Borrower has no equity investments in any other corporation or other Person. All of the outstanding equity interests in the Borrower have been validly issued and are fully paid and nonassessable.

4.11 Compliance with Laws. The Borrower is in compliance in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its properties.

4.12 Disclosure. No report, financial statement, certificate or other information furnished (whether in writing or orally) by or on behalf of any Loan Party to the Lender in connection with the transactions contemplated hereby and the negotiation of this Agreement or delivered hereunder or under any other Loan Document (in each case, as modified or supplemented by other information so furnished) contains any material misstatement of fact or omits to state any material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading.

ARTICLE 5
AFFIRMATIVE COVENANTS

So long as any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall:

5.1 Financial Statements. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) as soon as available, but in any event within ninety (90) days after the end of each fiscal year of the Borrower, a consolidated balance sheet of the Borrower with respect to each Relevant Store Location as at the end of such fiscal year, and the related consolidated statements of income or operations, shareholders' equity and cash flows for such fiscal year, setting forth in each case in comparative form the figures for the previous fiscal year, all in reasonable detail and prepared in accordance with GAAP, which shall at Lender's request be either unaudited, audited, reviewed, or compiled and, when requested by Lender, be accompanied by a report and opinion of an independent certified public accountant, which report and opinion shall be prepared in accordance with generally accepted auditing standards and shall not be subject to any "going concern" or like qualification or exception or any qualification or exception as to the scope of such audit to which Lender objects¹ (together with, if the Borrower has more than one retail location, a consolidated balance sheet and consolidated statements of income and operations for the Borrower on the same basis as the financial statements provided with respect to the Relevant Store Location); and

(b) as soon as available, but in any event within thirty (30) days after the end of each calendar month, an unconsolidated balance sheet of the Borrower with respect to each Relevant Store Location as at the end of such month, and the related unconsolidated statements of income or operations, shareholders' equity and cash flows with respect to the Relevant Store Location for such month and for the portion of the Borrower's fiscal year then ended, setting forth in each case in comparative form the figures for the corresponding month of the previous fiscal year and the corresponding portion of the previous fiscal year, all in reasonable detail.

As to any information contained in materials furnished pursuant to Section 5.2(c), the Borrower shall not be separately required to furnish such information under clause (a) or (b) above, but the foregoing shall not be in derogation of the obligation of the Borrower to furnish the information and materials described in clauses (a) and (b) above at the times specified therein.

5.2 Certificates; Other Information. Deliver to the Lender, in form and detail satisfactory to the Lender:

¹ Audited financial statements will only be required to the extent that the Lender's total exposure to Borrower under patronage loan programs is \$1.0MM or more aggregate principal amounts. If total exposure is more than \$500K and less than \$1.0MM then the statements must be reviewed by a CPA. If the total exposure is \$500K or less then the statements must be compiled by a CPA.

(a) within 45 days after the end of each calendar quarter, a certificate attesting to Borrower's compliance with its covenants under this Agreement and the absence of any Defaults hereunder, together with a computation in such detail as Lender may require, showing compliance by the Borrower with the financial covenants set forth in Section 6.8, and certified as accurate by an officer of the Borrower;

(b) promptly after the receipt thereof by any Loan Party, copies of any notices or written communications received from any holder of debt securities of any Loan Party or any Subsidiary thereof regarding any existing or alleged default or event of default under the terms of any indenture, loan or credit or similar agreement;

(c) in the event there has been a sale, transfer or other disposition of any retail location owned by the Borrower (collectively, "**Company Location**") during a fiscal quarter, concurrently with the financial statements delivered pursuant to Section 5.1(b) above, notification of such sale; and

(d) promptly, such additional information regarding the business, financial or corporate affairs of the Borrower, or compliance with the terms of the Loan Documents, as the Lender may from time to time reasonably request.

5.3 Notices. Promptly notify the Lender (a) of the occurrence of any Default, (b) of any matter that has resulted or could reasonably be expected to result in a Material Adverse Effect; and (c) of any material change in accounting policies or financial reporting practices by the Borrower. Each notice pursuant to this Section shall be accompanied by a statement of an officer of the Borrower setting forth details of the occurrence referred to therein and stating what action the Borrower has taken and proposes to take with respect thereto. Each notice pursuant to Section 5.3(a) shall describe with particularity any and all provisions of this Agreement and any other Loan Document that have been breached.

5.4 Payment of Obligations. Pay and discharge as the same shall become due and payable, all its obligations and liabilities, including, without limitation all liabilities to lenders, landlords and insurance carriers.

5.5 Preservation of Existence, Etc. (a) Preserve, renew and maintain in full force and effect its legal existence and good standing under the laws of the jurisdiction of its organization; (b) take all reasonable action to maintain all rights, privileges, permits, licenses and franchises necessary or desirable in the normal conduct of its business; and (c) preserve or renew all of its registered patents, trademarks, trade names and service marks, the non-preservation of which could reasonably be expected to have a Material Adverse Effect.

5.6 Maintenance of Properties. (a) Maintain, preserve and protect all of its material properties and equipment necessary in the operation of its business in good working order and condition, ordinary wear and tear excepted; and (b) make all necessary repairs thereto and renewals and replacements thereof except where the failure to do so could not reasonably be expected to have a Material Adverse Effect.

5.7 Compliance with Law. Comply in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its business or property.

5.8 Taxes. Timely file all tax returns and reports required by law to be filed by it, cause all such tax returns and reports to be in all material respects true, correct and complete and pay all taxes, governmental charges and assessments required to be paid by it when due and payable.

5.9 Books and Records. Maintain proper books of record and account, in which full, true and correct entries in conformity with GAAP consistently applied shall be made of all financial transactions and matters involving the assets and business of the Borrower.

5.10 Inspection Rights. Permit representatives and independent contractors of the Lender to visit and inspect any of its properties, to examine its corporate, financial and operating records, and make copies thereof or abstracts therefrom, and to discuss its affairs, finances and accounts with its directors, officers, and independent public accountants, as often as may be desired by the Lender.

5.11 Use of Proceeds. Use the proceeds of each Loan for the purchase of goods and services from Lender or for costs and expenses in connection with the acquisition, development and opening of the applicable Relevant Store Location.

5.12 Member Status; Store Location Existence.

(a) Maintain the Borrower's status as a retailer affiliated with Lender; and

(b) Continue to own and operate each Relevant Store Location and each other Ace affiliated retail hardware store owned and operated by Borrower during the term of this Agreement as an Ace affiliated retail hardware store (unless the Relevant Store Location is relocated in accordance with any applicable rules, restrictions, policies and procedures of Lender and such relocated store continues to be owned and operated by Borrower).

5.13 Ace ACH Electronic Payment Program. To at all times cause each Relevant Store Location to be enrolled in and use the Ace ACH electronic payment program, as from time to time in effect.

5.14 Additional Borrowers and Guarantors.

(a) Cause each Person which either:

(i) both (A) owns, directly or indirectly, more than 50%, on a fully diluted basis, of the outstanding equity securities of the Borrower and (B) owns or operates an Ace affiliated retail hardware store; or

(ii) both (A) is a Subsidiary or Affiliate of the Borrower and (B) owns or operates a Relevant Store Location;

to (x) become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and each Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose, and (y) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, and such other documents or opinions as requested by the Lender;

(b) Notify the Lender at the time that any Person becomes a Person meeting the description set forth in Section 5.14(a) above, and promptly thereafter (and in any event within thirty (30) days), cause such Person to (i) become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and each Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, and such other documents or opinions as requested by the Lender;

(c) Cause each Principal Shareholder and each Significant Shareholder and each such Person's spouse to (i) become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender;

(d) Notify the Lender at the time that any Person becomes a Principal Shareholder or Significant Shareholder, and promptly thereafter (and in any event within thirty (30) days), cause such Person and such Person's spouse to (i) become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender;

(e) Cause each Person which is an Affiliate of the Borrower to (i) become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender; and

(f) Notify the Lender at the time that any Person becomes an Affiliate of the Borrower, and promptly thereafter (and in any event within thirty (30) days), cause such Person to (i) become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender.

ARTICLE 6
NEGATIVE COVENANTS

So long as any portion of any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall not, directly or indirectly:

6.1 Liens. Create, incur, assume or suffer to exist any Lien upon any of its property, assets or revenues, whether now owned or hereafter acquired, other than the following (collectively, “**Permitted Liens**”):

- (a) Liens of Lender pursuant to any Loan Document;
- (b) mortgage Liens in respect of real property existing on the date hereof and disclosed in writing to the Lender;
- (c) Liens for taxes not yet due or which are being contested in good faith and by appropriate proceedings diligently conducted, if adequate reserves with respect thereto are maintained on the books of the applicable Person in accordance with GAAP;
- (d) carriers’, warehousemen’s, mechanics’, materialmen’s, repairmen’s or other like Liens arising in the ordinary course of business which are not overdue for a period of more than thirty (30) days or which are being contested in good faith and by appropriate proceedings diligently conducted, if adequate reserves with respect thereto are maintained on the books of the applicable Person;
- (e) pledges or deposits in the ordinary course of business in connection with workers’ compensation, unemployment insurance and other social security legislation, other than any Lien imposed by ERISA;
- (f) deposits to secure the performance of bids, trade contracts and leases (other than Indebtedness), statutory obligations, surety and appeal bonds, performance bonds and other obligations of a like nature incurred in the ordinary course of business;
- (g) easements, rights-of-way, restrictions and other similar encumbrances affecting real property which, in the aggregate, are not substantial in amount, and which do not in any case materially detract from the value of the property subject thereto or materially interfere with the ordinary conduct of the business of the applicable Person; and
- (h) Liens for one or more operating lines of credit.

6.2 Investments; Subsidiaries. (a) Make any Investments of the type described in clauses (a) and (c) of the definition of Investments (including without limitation the formation or acquisition, by merger or otherwise, of any Subsidiary) or (b) if any Default has occurred and is continuing, make any other type of Investments.

6.3 Fundamental Changes. Merge, dissolve, liquidate, consolidate with or into another Person, or dispose of (whether in one transaction or in a series of transactions) all or substantially all of its assets (whether now owned or hereafter acquired) to or in favor of any Person.

6.4 Dispositions. Make any sale, transfer, license, lease or other disposition (including any sale and leaseback transaction) of any asset or enter into any agreement to make any of the foregoing, except (a) dispositions of obsolete or worn out property, whether now owned or hereafter acquired, in the ordinary course of business; (b) dispositions of inventory in the ordinary course of business; or (c) dispositions of equipment or real property (other than any Relevant Store Location) to the extent that (i) such property is exchanged for credit against the purchase price of similar replacement property or (ii) the proceeds of such disposition are applied to the purchase price of such replacement property within 365 days following the date of such disposition; provided, however, that any disposition pursuant to clauses (b) or (c) shall be for not less than net book value.

6.5 Restricted Payments. Declare or make, directly or indirectly, any Restricted Payment, or incur any obligation (contingent or otherwise) to do so, except that so long as no Default shall have occurred and be continuing at the time of any action described below or would result therefrom:

(a) the Borrower may declare and make dividend payments or other distributions payable solely in the common stock or other common equity interests of such Person;

(b) the Borrower may purchase, redeem or otherwise acquire equity interests issued by it with the proceeds received from the substantially concurrent issue of new shares of its common stock or other common equity interests; and

(c) if Borrower is a subchapter s corporation, limited liability company, or partnership, make quarterly distributions to each of its shareholders, partners or members in an amount not greater than the quarterly estimated income tax payments required to be made by each such Person based upon the income of such Person accruing due to the operations of the Borrower and the resulting federal tax liability of such Person.

6.6 Change in Nature of Business. Engage in any material line of business substantially different from those lines of business conducted by the Borrower on the date hereof or any business substantially related or incidental thereto.

6.7 Transactions with Affiliates. Enter into any transaction of any kind with any Affiliate of the Borrower, whether or not in the ordinary course of business, other than transactions which are on fair and reasonable terms substantially as favorable to the Borrower as would be obtainable by the Borrower at the time in a comparable arm's length transaction with a Person other than an Affiliate.

6.8 Financial Covenants.

(a) Permit the aggregate amount of RSC Purchases by the Borrower with respect to any Relevant Store Location to be less than \$35 per retail square foot for each calendar year (or part-year) from and after the Closing Date.

(b) Permit the aggregate amount of purchases by the Borrower from the Lender with respect to any Relevant Store Location to be less than \$50 per retail square foot for each calendar year (or part-year) from and after the Closing Date.

(c) Purchase, in the aggregate, less than 80% of all inventory purchased for departments 1, 2, 3, 4, 5 and 7 with respect to any Relevant Store Location from Lender for each calendar year (or part-year) from and after the Closing Date.

6.9 Cash Investment. Permit to be withdrawn Borrower's initial cash investment made by Borrower toward the acquisition and development of any Relevant Store Location.

ARTICLE 7 EVENTS OF DEFAULT AND REMEDIES

7.1 Events of Default. Any of the following shall constitute an Event of Default:

(a) Non-Payment. The Borrower or any other Loan Party fails to pay (i) when and as required to be paid herein or in any Note, any amount of principal of any Loan or (ii) subject to the provisions of Section 2.4(c), within three (3) days after the same becomes due, any interest on any Loan or any fee due hereunder or any other amount payable hereunder or under any other Loan Document; or

(b) Specific Covenants. The Borrower fails to perform or observe any term, covenant or agreement contained in (i) Sections 5.14 (Additional Borrowers and Guarantors) or (ii) 6.9 (Cash Investment); or

(c) Member Status; Relevant Store Locations Existence. The Borrower fails to perform or observe any term, covenant or agreement contained in Section 5.12; or

(d) Other Defaults. Any Loan Party fails to perform or observe any other covenant or agreement (not specified in subsection (a), (b) or (c) above) contained in this Agreement or any other Loan Document on its part to be performed or observed and such failure continues for thirty (30) days; or

(e) Representations and Warranties. (i) Any representation or warranty of the Borrower contained in Article 4 shall be incorrect or misleading when made or deemed made, or (ii) any representation, warranty, certification or statement of fact made or deemed made by or on behalf of the Borrower or any other Loan Party, in any other Loan Document, or in any document delivered in connection herewith or therewith shall be incorrect or misleading in any material respect when made or deemed made; or

(f) Cross-Default. (i) Borrower shall be in breach or default under the Development Agreement, (ii) any Loan Party or any of their Subsidiaries shall be in default

of any other Indebtedness owing to the Lender, (iii) any Loan Party or any of its Subsidiaries shall be in default (or shall have been in default at any time) with respect to more than 6 of the 26 most recent bi-weekly statements issued by the Lender and/or its Affiliates or (iv) any Loan Party or any of its Subsidiaries shall be in default of any other Indebtedness owing to any other Person and any enforcement proceeding or foreclosure action is commenced; or

(g) Insolvency Proceedings, Etc. Any Loan Party or any of its Subsidiaries institutes or consents to the institution of any proceeding under any Debtor Relief Law, or makes an assignment for the benefit of creditors; or applies for or consents to the appointment of any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer for it or for all or any material part of its property; or any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer is appointed without the application or consent of such Person and the appointment continues undischarged or unstayed for thirty (30) calendar days; or any proceeding under any Debtor Relief Law relating to any such Person or to all or any material part of its property is instituted without the consent of such Person and continues undismissed or unstayed for thirty (30) calendar days, or an order for relief is entered in any such proceeding; or

(h) Inability to Pay Debts; Attachment. (i) The Borrower becomes unable or admits in writing its inability or fails generally to pay its debts as they become due, or (ii) any writ or warrant of attachment or execution or similar process is issued or levied against all or any material part of the property of any such Person and is not released, vacated or fully bonded within thirty (30) days after its issue or levy; or

(i) Judgments. There is entered against the Borrower a final judgment or order for the payment of money in excess of \$10,000 (to the extent not covered by independent third-party insurance as to which the insurer does not dispute coverage), and (i) enforcement proceedings are commenced by any creditor upon such judgment or order, or (ii) there is a period of ten (10) consecutive days during which a stay of enforcement of such judgment, by reason of a pending appeal or otherwise, is not in effect; or

(j) Invalidity of Loan Documents. Any Loan Document, at any time after its execution and delivery and for any reason other than as expressly permitted hereunder or thereunder or satisfaction in full of all the Obligations, ceases to be in full force and effect; or any Loan Party or any other Person (acting on behalf of a Loan Party) contests in any manner the validity or enforceability of any Loan Document; or any Loan Party denies that it has any or further liability or obligation under any Loan Document, or purports to revoke, terminate or rescind any Loan Document; or

(k) Change of Control. There occurs any Change of Control.

7.2 Remedies Upon Event of Default.

(a) If any Event of Default occurs and is continuing, the Lender shall be entitled (but not required) to terminate the obligation of the Lender to make any and all Loans and

shall thereafter receive interest on the principal amount of all outstanding Obligations at the rate specified under Section 2.4(b) hereunder.

(b) In addition, if any Event of Default described in Sections 7.1(a), (b), (c), (f)(iv), (g), (h)(ii), (i)(i), (j) or (k) (an “**Acceleration Event of Default**”) occurs and is continuing, the Lender shall additionally be entitled (but not required) to declare the unpaid principal amount of the Loans, all interest accrued and unpaid thereon, and all other amounts owing or payable hereunder or under any other Loan Document to be immediately due and payable, without presentment, demand, protest or other notice of any kind, all of which are hereby expressly waived by the Borrower and to exercise all rights and remedies available under the Loan Documents or at law; provided, however, that to the extent an Acceleration Event of Default under any of Sections 7.1(a), (b)(ii) or (c) relates to less than all of the Loans or Relevant Store Locations, then only those Loans to which the Acceleration Event of Default relates, or made for Relevant Store Locations to which the Event of Defaults relates, will be subject to acceleration under this Section 7.2(b).

(c) Notwithstanding the foregoing, upon the occurrence of either an Event of Default under Section 7.1(c) or an actual or deemed entry of an order for relief with respect to the Borrower under the Bankruptcy Code of the United States, the termination of the obligation of the Lender to make the Loans under Section 7.2(a) and the acceleration of the Loan(s) and interest and other amounts due hereunder under Section 7.2(b) shall be automatic, in each case without further act of the Lender.

7.3 Application of Funds. After the exercise of remedies provided for in Section 7.2 (or after the Loans have automatically become immediately due and payable) any amounts received (or deemed received in the case of any setoff exercised by the Lender as provided herein, including in Section 2.7 hereof) on account of the Obligations shall be applied by the Lender in the following order:

(a) First, to payment of that portion of the Obligations constituting fees, indemnities and other amounts (other than principal and interest) payable to the Lender (including fees, charges and disbursements of counsel to the Lender);

(b) Second, to payment of that portion of the Obligations constituting accrued and unpaid fees and interest on the Loans, and other Obligations;

(c) Third, to payment of that portion of the Obligations constituting unpaid principal of the Loans; and

(d) Last, the balance, if any, after all of the Obligations have been indefeasibly paid in full, to the Borrower or as otherwise required by applicable law or governmental regulation.

ARTICLE 8 MISCELLANEOUS

8.1 Amendments, Etc. No amendment or waiver of any provision of this Agreement or any other Loan Document, and no consent to any departure by the Borrower or any other Loan Party therefrom, shall be effective unless in writing signed by the Lender and the Borrower or the applicable Loan Party, as the case may be, and each such waiver or consent shall be effective only in the specific instance and for the specific purpose for which given.

8.2 Notices; Effectiveness; Electronic Communication.

(a) Notices Generally. Except in the case of notices and other communications expressly permitted to be given by telephone (and except as provided in subsection (b) below), all notices and other communications provided for herein shall be in writing and shall be delivered by hand or overnight courier service, mailed by certified or registered mail or sent by telecopier as follows, and all notices and other communications expressly permitted hereunder to be given by telephone shall be made to the address, telecopier number, electronic mail address or telephone number specified for such Person on Schedule 8.2. Notices sent by hand or overnight courier service, or mailed by certified or registered mail, shall be deemed to have been given when received; notices sent by telecopier shall be deemed to have been given when sent (except that, if not given during normal business hours for the recipient, shall be deemed to have been given at the opening of business on the next business day for the recipient).

(b) Change of Address, Etc. The Borrower and the Lender may change their respective address, telecopier or telephone number for notices and other communications hereunder by notice to the other party hereto.

8.3 No Waiver; Cumulative Remedies. No failure or delay by the Lender in exercising, any right, remedy, power or privilege hereunder shall operate as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power or privilege. The rights, remedies, powers and privileges herein provided are cumulative and not exclusive of any rights, remedies, powers and privileges provided by law.

8.4 Expenses; Indemnity; Damage Waiver.

(a) Costs and Expenses. The Borrower shall pay on demand (i) all reasonable out-of-pocket expenses incurred by the Lender (including the reasonable fees, charges and disbursements of counsel for the Lender), in connection with the preparation, negotiation, execution, delivery and administration of this Agreement and the other Loan Documents or any amendments, modifications or waivers of the provisions hereof or thereof (whether or not the transactions contemplated hereby or thereby shall be consummated), and (ii) all out-of-pocket expenses incurred by the Lender (including the fees, charges and disbursements of any counsel for the Lender), in connection with the enforcement or protection of its rights (A) in connection with this Agreement and the other Loan

Documents, including its rights under this Section, or (B) in connection with the Loans made, including all such out-of-pocket expenses incurred during any workout, restructuring or negotiations in respect of such Loans.

(b) Indemnification by the Borrower. The Borrower shall indemnify on demand the Lender and each of the Lender's Affiliates and the partners, directors, officers, employees, agents and advisors of the Lender and the Lender's Affiliates (each such Person being called an "**Indemnatee**") against, and hold each Indemnatee harmless from, any and all losses, claims, damages, liabilities and related expenses (including the fees, charges and disbursements of any counsel for any Indemnatee), incurred by any Indemnatee or asserted against any Indemnatee by any third party or by the Borrower or any other Loan Party arising out of, in connection with, or as a result of (i) the execution or delivery of this Agreement, any other Loan Document or any agreement or instrument contemplated hereby or thereby, the performance by the parties hereto of their respective obligations hereunder or thereunder, the consummation of the transactions contemplated hereby or thereby, or, the administration of this Agreement and the other Loan Documents, (ii) any Loan or Letter of Credit or the use or proposed use of the proceeds therefrom, (iii) any actual or alleged presence or release of hazardous materials on or from any property owned or operated by the Borrower, or any environmental liability related in any way to the Borrower, or (iv) any actual or prospective claim, litigation, investigation or proceeding relating to any of the foregoing, whether based on contract, tort or any other theory, whether brought by a third party or by the Borrower or any other Loan Party, and regardless of whether any Indemnatee is a party thereto, in all cases, whether or not caused by or arising, in whole or in part, out of the comparative, contributory or sole negligence of the Indemnatee; provided that such indemnity shall not, as to any Indemnatee, be available to the extent that such losses, claims, damages, liabilities or related expenses are determined by a court of competent jurisdiction by final and nonappealable judgment to have resulted from the gross negligence or willful misconduct of such Indemnatee.

(c) Waiver of Consequential Damages, Etc. To the fullest extent permitted by applicable law, the Borrower shall not assert, and hereby waives, any claim against any Indemnatee, on any theory of liability, for special, indirect, consequential or punitive damages (as opposed to direct or actual damages) arising out of, in connection with, or as a result of, this Agreement, any other Loan Document or any agreement or instrument contemplated hereby, the transactions contemplated hereby or thereby, the Loan or the use of the proceeds thereof.

8.5 Successors and Assigns. The provisions of this Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns permitted hereby, except that the Borrower may not assign or otherwise transfer any of its rights or obligations hereunder without the prior written consent of the Lender.

8.6 Right of Setoff. If an Event of Default shall have occurred and be continuing, the Lender, and each of Lender's Affiliates is hereby authorized at any time and from time to time, to the fullest extent permitted by applicable law, to set off and apply any and all obligations at any time owing by the Lender, or any such Affiliate of the Lender, to or for the credit or the account of

the Borrower or any other Loan Party against any and all of the Obligations of the Borrower or such Loan Party now or hereafter existing under this Agreement or any other Loan Document to the Lender, irrespective of whether or not the Lender shall have made any demand under this Agreement or any other Loan Document and although such Obligations of the Borrower or such Loan Party may be contingent or unmatured. The rights of the Lender and Lender's Affiliates under this Section are in addition to other rights and remedies (including other rights of setoff) that the Lender or the Lender's Affiliates may have.

8.7 Interest Rate Limitation. Notwithstanding anything to the contrary contained in any Loan Document, the interest paid or agreed to be paid under the Loan Documents shall not exceed the maximum rate of non-usurious interest permitted by applicable law (the "**Maximum Rate**"). If the Lender shall receive interest in an amount that exceeds the Maximum Rate, the excess interest shall be applied to the principal of the Loans or, if it exceeds such unpaid principal, refunded to the Borrower. In determining whether the interest contracted for, charged, or received by the Lender exceeds the Maximum Rate, such Person may, to the extent permitted by applicable law, (a) characterize any payment that is not principal as an expense, fee, or premium rather than interest, (b) exclude voluntary prepayments and the effects thereof, and (c) amortize, prorate, allocate, and spread in equal or unequal parts the total amount of interest throughout the contemplated term of the Obligations hereunder.

8.8 Counterparts; Integration; Effectiveness. This Agreement may be executed in counterparts (and by different parties hereto in different counterparts), each of which shall constitute an original, but all of which when taken together shall constitute a single contract. This Agreement and the other Loan Documents constitute the entire contract among the parties relating to the subject matter hereof and supersede any and all previous agreements and understandings, oral or written, relating to the subject matter hereof. Except as provided in Section 3.1, this Agreement shall become effective when it shall have been executed by the Borrower and the Lender.

8.9 Survival of Representations and Warranties. All representations and warranties made by any Loan Party hereunder and in any other Loan Document or other document delivered pursuant hereto or thereto or in connection herewith or therewith shall survive the execution and delivery hereof and thereof. Such representations and warranties have been or will be relied upon by the Lender, regardless of any investigation made by the Lender or on Lender's behalf and notwithstanding that the Lender may have had notice or knowledge of any Default at the time of the making of the Loan, and shall continue in full force and effect for as long as any Loan or any other Obligation hereunder shall remain unpaid or unsatisfied or as Lender has any continuing obligation to fund additional Loans hereunder.

8.10 Severability. If any provision of this Agreement or the other Loan Documents is held to be illegal, invalid or unenforceable, (a) the legality, validity and enforceability of the remaining provisions of this Agreement and the other Loan Documents shall not be affected or impaired thereby and (b) the parties shall endeavor in good faith negotiations to replace the illegal, invalid or unenforceable provisions with valid provisions the economic effect of which comes as close as possible to that of the illegal, invalid or unenforceable provisions. The invalidity of a

provision in a particular jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction.

8.11 Governing Law; Jurisdiction; Etc.

(a) GOVERNING LAW. THIS AGREEMENT SHALL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE INTERNAL LAWS OF THE STATE OF ILLINOIS WITHOUT REGARD TO THE CONFLICT OF LAWS PRINCIPLES THEREOF.

(b) ARBITRATION. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY SUBMITS, FOR ITSELF AND ITS PROPERTY, TO BINDING ARBITRATION FOR ANY MATTER OR DISPUTE ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT. THE ARBITRATION SHALL BE CONDUCTED BY A SOLE ARBITRATOR AND BE GOVERNED BY THE UNITED STATES ARBITRATION ACT. JUDGMENT UPON THE AWARD RENDERED BY THE ARBITRATOR MAY BE ENTERED BY ANY COURT HAVING JURISDICTION THEREOF. THE PLACE OF THE ARBITRATION SHALL BE CHICAGO, ILLINOIS.

(c) WAIVER OF VENUE. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY OBJECTION THAT IT MAY NOW OR HEREAFTER HAVE TO THE LAYING OF VENUE OF ANY ACTION OR PROCEEDING ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT IN ANY U.S. FEDERAL OR ILLINOIS STATE COURT IN CHICAGO, ILLINOIS. EACH OF THE PARTIES HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, THE DEFENSE OF AN INCONVENIENT FORUM TO THE MAINTENANCE OF SUCH ACTION OR PROCEEDING IN ANY SUCH COURT.

(d) SERVICE OF PROCESS. EACH PARTY HERETO IRREVOCABLY CONSENTS TO SERVICE OF PROCESS IN THE MANNER PROVIDED FOR NOTICES IN SECTION 8.2. NOTHING IN THIS AGREEMENT WILL AFFECT THE RIGHT OF ANY PARTY HERETO TO SERVE PROCESS IN ANY OTHER MANNER PERMITTED BY APPLICABLE LAW.

8.12 Waiver of Jury Trial. EACH PARTY HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN ANY LEGAL PROCEEDING DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY OR THEREBY (WHETHER BASED ON CONTRACT, TORT OR ANY OTHER THEORY). EACH PARTY HERETO (A) CERTIFIES THAT NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PERSON HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PERSON WOULD NOT, IN THE EVENT OF LITIGATION, SEEK TO ENFORCE

THE FOREGOING WAIVER AND (B) ACKNOWLEDGES THAT IT AND THE OTHER PARTIES HERETO HAVE BEEN INDUCED TO ENTER INTO THIS AGREEMENT AND THE OTHER LOAN DOCUMENTS BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION.

8.13 Joint and Several Liability.

(a) Notwithstanding anything to the contrary contained herein, all Obligations of Borrower hereunder shall be joint and several obligations of each Person identified as the Borrower in this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

(b) Notwithstanding any provisions of this Agreement to the contrary, it is intended that the joint and several nature of the Obligations of Borrower and the liens and security interests granted by Borrower to secure the Obligations, not constitute a “Fraudulent Conveyance” (as defined below). Consequently, Lender and Borrower agree that if the Obligations of a Borrower, or any liens or security interests granted by such Borrower securing the Obligations would, but for the application of this sentence, constitute a Fraudulent Conveyance, the Obligations of such Borrower and the liens and security interests securing such Obligations shall be valid and enforceable only to the maximum extent that would not cause such Obligations or such lien or security interest to constitute a Fraudulent Conveyance, and the Obligations of such Borrower and this Agreement shall automatically be deemed to have been amended accordingly. For purposes hereof, “**Fraudulent Conveyance**” means a fraudulent conveyance under Section 548 of Chapter 11 of the Bankruptcy Code or a fraudulent conveyance or fraudulent transfer under the applicable provisions of any fraudulent conveyance or fraudulent transfer law or similar law of any state, nation or other governmental unit, as in effect from time to time.

(c) Each Borrower assumes responsibility for keeping itself informed of the financial condition of each of the other Borrowers, if any, and any and all endorsers and/or guarantors of any instrument or document evidencing all or any part of such other Borrower’s Obligations and of all other circumstances bearing upon the risk of nonpayment by such other Borrower of their Obligations and each Borrower agrees that Lender shall not have any duty to advise such Borrower of information known to Lender regarding such condition or any such circumstances or to undertake any investigation not a part of its regular business routine. If Lender, in its sole discretion, undertakes at any time or from time to time to provide any such information to a Borrower, Lender shall not be under any obligation to update any such information or to provide any such information to such Borrower on any subsequent occasion.

(d) Lender is hereby authorized, without notice or demand and without affecting the liability of a Borrower hereunder, at any time and from time to time, to do the following: (i) renew, extend, accelerate or otherwise change the time for payment of, or other terms relating to another Borrower’s Obligations or otherwise modify, amend or change the terms of any promissory note or other agreement, document or instrument now

or hereafter executed by a Borrower and delivered to Lender; (ii) accept partial payments on a Borrower's Obligations; (iii) take and hold security or collateral for the payment of another Borrower's Obligations hereunder or for the payment of any guaranties of another Borrower's Obligations or other liabilities of another Borrower and exchange, enforce, waive and release any such security or collateral; (iv) apply such security or collateral and direct the order or manner of sale thereof as Lender, in its sole discretion, may determine; and (v) settle, release, compromise, collect or otherwise liquidate a Borrower's Obligations and any security or collateral therefor in any manner, without affecting or impairing the obligations of the other Borrowers.

(e) Each Borrower hereby agrees that, except as hereinafter provided, its obligations hereunder are unconditional, irrespective of any of the following: (i) the absence of any attempt to collect a Borrower's Obligations from any Borrower or any guarantor or other action to enforce the same; (ii) the waiver or consent by Lender with respect to any provision of any instrument evidencing Borrower's Obligations, or any part thereof, or any other agreement heretofore, now or hereafter executed by a Borrower and delivered to Lender; (iii) failure by Lender to take any steps to perfect and maintain its security interest in, or to preserve its rights to, any security or collateral for Borrower's Obligations; (iv) the institution of any proceeding under the Bankruptcy Code, or any similar proceeding, by or against a Borrower or Lender's election in any such proceeding of the application of Section 1111(b)(2) of the Bankruptcy Code; (v) any borrowing or grant of a security interest by any Borrower as debtor-in-possession, under Section 364 of the Bankruptcy Code; (vi) the disallowance, under Section 502 of the Bankruptcy Code, of all or any portion of any claim by Lender for repayment of any of Borrower's Obligations; or (vii) any other circumstance which might otherwise constitute a legal or equitable discharge or defense of a guarantor.

(f) No payment made by or for the account of a Borrower including, without limitations, a payment made by that Borrower on behalf of another Borrower's Obligations or a payment made by any other person under any guaranty, will entitle that Borrower, by subrogation or otherwise, to any payment from any such other Borrower or from or out of any such other Borrower's property and that Borrower shall not exercise any right or remedy against any such other Borrower or any property of any such other Borrower by reason of any performance of any such Borrower of its joint and several obligations hereunder.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the date first above written.

ACE HARDWARE CORPORATION

By: _____
Name: _____
Title: _____

Insert Legal Name of Borrower

By: _____
Name: _____
Title: _____

SCHEDULE 8.02

NOTICES

If to the Lender:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: Director of Credit
Telephone: (630) 990-7250
Telecopier: (630) 571-5516

With a copy to:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: General Counsel
Telephone: (630) 990-6600
Telecopier: (630) 990-6856

If to the Borrower:

MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM

LOAN AGREEMENT (TIER 4)

This MULTI-UNIT CAPITAL STOCK FINANCING PROGRAM LOAN AGREEMENT (as amended, supplemented or otherwise modified from time to time, this “**Agreement**”) is entered into as of _____, 20____ by and among *[Insert full name of Borrower’s legal entity, a Insert state of incorporation/organization and type of entity i.e., corporation, limited liability company]* and *[Insert full name of Co-Borrower’s legal entity, a Insert state of incorporation/organization and type of entity i.e., corporation, limited liability company]* (collectively, the “**Borrower**”) and ACE HARDWARE CORPORATION, a Delaware corporation (the “**Lender**”).

The Borrower has or will enter into a certain Store Development Agreement (Tier 4 Multi-Unit Capital Stock Financing Program) with Lender (the “**Development Agreement**”) pursuant to which the Borrower has committed to Lender to acquire, develop and open not less than three (3) new Ace affiliated retail hardware stores during a period of five (5) years.

The Borrower has requested that the Lender make available to it a term loan in connection with each such Ace affiliated retail hardware store to be developed and/or acquired by the Borrower, and the Lender is willing to do so on the terms and conditions set forth herein.

In consideration of the mutual covenants and agreements herein contained, the parties hereto covenant and agree as follows:

ARTICLE 1 DEFINITIONS AND ACCOUNTING TERMS

1.1 Defined Terms. As used in this Agreement, the following terms shall have the meanings set forth below:

“**Acceleration Event of Default**” has the meaning specified in Section 7.2(b).

“**Affiliate**” means, with respect to any Person, another Person that directly, or indirectly through one or more intermediaries, controls or is controlled by or is under common control with the Person specified.

“**Base Rate**” means, for any day, a fluctuating rate per annum equal to the rate of interest in effect for such day as the "prime rate" as publicly reported from time to time in the Wall Street Journal, Midwest Edition, under the section entitled "Money Rates" as the average per annum rate of interest charged on commercial loans posted by at least 75% of the nation's thirty (30) largest banks; provided that the Base Rate shall initially be set on the date of the funding of the relevant Loan and shall thereafter change quarterly effective as of the first day of each calendar-year quarter occurring thereafter (each an “**Interest Reset Date**”) (and such rate, subject to the imposition of a default rate of interest, shall remain unchanged until the next Interest Reset Date to occur at which time it will reset per the publication in the Wall Street Journal as indicated above); provided further that if the Wall Street Journal is not published on an Interest Reset Date, the rate applicable from

and after such Interest Reset Date until the next Interest Reset Date shall be the rate most recently publicly reported in the Wall Street Journal.

“**Borrower**” means, collectively, and jointly and severally, each Person identified as the Borrower in the preamble to this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

“**Business Day**” means any day other than a Saturday, Sunday or other day on which commercial banks are authorized to close under the laws of, or are in fact closed in, the State of Illinois.

“**Change of Control**” means an event or series of events by which the Principal Shareholders shall cease to have at least the minimum ownership percentage with respect to the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower on a fully-diluted basis. As used herein, “minimum ownership percentage” means the greater of (i) 90% of the ownership percentage which the Principal Shareholders, as of the date hereof, have of the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower and (ii) 50.1%.

“**Closing Date**” means, for each Loan, the first date that all the conditions precedent to such Loan in Section 3.1 or Section 3.2, as applicable, are satisfied or waived by the Lender.

“**Debtor Relief Laws**” means the Bankruptcy Code of the United States, and all other liquidation, conservatorship, bankruptcy, assignment for the benefit of creditors, moratorium, rearrangement, receivership, insolvency, reorganization, or similar debtor relief laws of the United States or other applicable jurisdictions from time to time in effect and affecting the rights of creditors generally.

“**Default**” means any event or condition that constitutes an Event of Default or that, with the giving of any notice, the passage of time, or both, would be an Event of Default.

“**Development Agreement**” has the meaning specified in the Recitals.

“**ERISA**” means the Employee Retirement Income Security Act of 1974.

“**Event of Default**” has the meaning specified in Section 7.1.

“**Financial Statements**” means the *[insert type of financial statement (i.e., unaudited, audited, reviewed, compiled) included with application]* consolidated balance sheet of the Borrower for the relevant fiscal year, and the related consolidated statements of income or operations, shareholders’ equity and cash flows for the relevant fiscal year, including the notes thereto. As used herein, “relevant fiscal year” means (i) if the date hereof is after March 31 of the current year or if financial information for the most recently ended fiscal year of the Borrower is available, the most recently fiscal year of the Borrower, otherwise (ii) the fiscal year of the Borrower immediately preceding the most recently ended fiscal year of the Borrower.

“GAAP” means generally accepted accounting principles in the United States set forth in the opinions and pronouncements of the Accounting Principles Board and the American Institute of Certified Public Accountants and statements and pronouncements of the Financial Accounting Standards Board or such other principles as may be approved by a significant segment of the accounting profession in the United States, that are applicable to the circumstances as of the date of determination, consistently applied.

“Good Credit Standing” means that no amount due and owing by the Borrower to Lender has not been paid in full when due and that the Borrower is not otherwise in breach or default in any monetary obligations owing to Lender.

“Guarantors” means, collectively, each Person that becomes a guarantor of the Obligations (or any part thereof) pursuant to Section 5.14 or otherwise.

“Guaranty” means any guaranty made by a Guarantor in favor of the Lender.

“Indebtedness” means, as to any Person at a particular time, without duplication, all of the following, whether or not included as indebtedness or liabilities in accordance with GAAP: (a) all obligations of such Person (i) under capital leases, (ii) for borrowed money and (iii) evidenced by bonds, debentures, notes, loan agreements or other similar instruments; (b) all direct or contingent obligations of such Person arising under letters of credit, bankers’ acceptances, bank guaranties, surety bonds and similar instruments; (c) net obligations of such Person under any swap contract or other hedging transaction; (d) all obligations of such Person to pay the deferred purchase price of property or services (other than trade accounts payable in the ordinary course of business); (e) indebtedness secured by a Lien on property owned or being purchased by such Person, whether or not such indebtedness shall have been assumed by such Person or is limited in recourse; (f) all obligations of such Person to purchase, redeem, retire, defease or otherwise make any payment in respect of any equity interest in such Person or any other Person; and (g) all guarantees of such Person in respect of any of the foregoing. For all purposes hereof, the Indebtedness of any Person shall include the Indebtedness of any partnership or joint venture (other than a joint venture that is itself a corporation or limited liability company) in which such Person is a general partner or a joint venturer, unless such Indebtedness is non-recourse to such Person.

“Indemnitees” has the meaning specified in Section 8.4(b).

“Investment” means, as to any Person, any direct or indirect acquisition or investment by such Person, whether by means of (a) the purchase or other acquisition of capital stock or other securities of another Person, (b) a loan or advance to, guarantee or assumption of debt of, or purchase or other acquisition of any other debt participation or debt interest in, another Person, including any partnership or joint venture interest in such other Person and any arrangement pursuant to which the investor guarantees Indebtedness of such other Person, or (c) the purchase or other acquisition (in one transaction or a series of transactions) of assets of another Person that constitute a business unit.

“Lien” means any mortgage, pledge, hypothecation, assignment, deposit arrangement, encumbrance, lien (statutory or other), charge, or preference, priority or other security interest or

preferential arrangement in the nature of a security interest of any kind or nature whatsoever (including any conditional sale or other title retention agreement, any easement, right of way or other encumbrance on title to real property, and any financing lease having substantially the same economic effect as any of the foregoing).

“Loan” means each term loan made by the Lender to the Borrower hereunder as evidenced by a Note and **“Loans”** means all such Loans collectively.

“Loan Amount” means, with respect to each Loan, an amount equal to the lesser of (a) \$400,000.00 or (b) the aggregate cash investment made by Borrower toward the acquisition and development of the Relevant Store Location with respect to which the Loan is to be made and evidenced by documentation satisfactory to Lender.

“Loan Documents” means this Agreement, the Notes, any Guaranty, any Security Agreement and any other instruments, agreements or other documents executed and delivered to Lender in connection with the Loans.

“Loan Parties” means, collectively, the Borrower and each Guarantor.

“Material Adverse Effect” means (a) a material adverse change in, or a material adverse effect upon, the operations, business, properties, liabilities (actual or contingent) or condition (financial or otherwise) of the Borrower; (b) a material impairment of the ability of any Loan Party to perform its obligations under any Loan Document to which it is a party; or (c) a material adverse effect upon the legality, validity, binding effect or enforceability against any Loan Party of any Loan Document to which it is a party.

“Maturity Date” means, for each Loan, the date ten (10) years after the Closing Date of such Loan.

“Note” means each promissory note made by the Borrower in favor of the Lender to evidence a Loan and **“Notes”** means all such Notes collectively.

“Obligations” means all advances to, and debts, liabilities, obligations, covenants and duties of, any Loan Party arising under any Loan Document or otherwise with respect to the Loans of the Borrower to which the Lender or its Affiliate is a party, whether direct or indirect (including those acquired by assumption), absolute or contingent, due or to become due, now existing or hereafter arising and including interest and fees that accrue after the commencement by or against any Loan Party or any Affiliate thereof of any proceeding under any Debtor Relief Laws naming such Person as the debtor in such proceeding, regardless of whether such interest and fees are allowed claims in such proceeding.

“Organization Documents” means, (a) with respect to any corporation, the certificate or articles of incorporation and the bylaws; (b) with respect to any limited liability company, the certificate or articles of formation or organization and operating agreement; and (c) with respect to any partnership, joint venture, trust or other form of business entity, the partnership, joint venture or other applicable agreement of formation or organization and any agreement, instrument,

filing or notice with respect thereto filed in connection with its formation or organization with the applicable governmental authority in the jurisdiction of its formation or organization.

“Payment Date” means, for each Loan, April 30 of each calendar year until the applicable Maturity Date or such date the Loan is sooner paid in full; provided, that if any such date is not a Business Day, then the Payment Date in respect of such date shall be the next succeeding Business Day.

“Permitted Liens” has the meaning set forth in Section 6.1.

“Person” means any natural person, corporation, limited liability company, trust, joint venture, association, company, partnership, governmental authority or other entity.

“Principal Shareholders” means each Person, other than a Borrower, which is or becomes both (i) a stockholder of the Lender or an owner, directly or indirectly, of majority-voting control of a stockholder of the Lender, and (ii) an owner, directly or indirectly, of more than 50%, on a fully diluted basis, of the outstanding equity securities of a Borrower (including for such calculations any stock ownership of the spouses and children of such Person and trusts established for the benefit of the foregoing).

“Relevant Store Location” means each additional Ace affiliated retail hardware store which Borrower acquires and/or develops in accordance with the Development Agreement (which shall not, prior to date of this Agreement, have been owned or operated by the Borrower or its Affiliates (including, without limitation, the Principal Shareholders)) and with respect to which a Loan is made under this Agreement and **“Relevant Store Locations”** means all such Relevant Store Locations collectively.

“Restricted Payment” means any dividend or other distribution (whether in cash, securities or other property) with respect to any capital stock or other equity interest of the Borrower, any payment (whether in cash, securities or other property) on account of the purchase, redemption, retirement, acquisition, cancellation or termination of any such equity interest, or any other payment on account of any return of capital to the Borrower’s stockholders, partners or members (or the equivalent Person thereof).

“Retail Standards Compliant” means that the Borrower is in compliance with: (i) the General Member Standards under and as defined in the Borrower’s membership agreement with the Lender, as the same may be amended, modified or supplemented from time to time; and (ii) if the Borrower is a party to an Ace Brand Agreement with the Lender, the Borrower is in compliance with the Ace Brand Standards under and as defined in such agreement, as the same may be amended, supplemented or otherwise modified from time to time.

“RSC Purchases” means warehouse, stop and bulletin purchases with respect to the Relevant Store Locations.

“Security Agreement” means any security agreement made by a Borrower in favor of the Lender.

“Significant Shareholder” means each Person, other than a Principal Shareholder or a Borrower, that is or becomes the holder of 10% or more of the equity interests (whether directly or indirectly) of a Borrower.

“Subsidiary” of a Person means a corporation, partnership, joint venture, limited liability company or other business entity of which a majority of the shares of securities or other interests having ordinary voting power for the election of directors or other governing body (other than securities or interests having such power only by reason of the happening of a contingency) are at the time beneficially owned, or the management of which is otherwise controlled, directly, or indirectly through one or more intermediaries, or both, by such Person.

1.2 Other Interpretive Provisions. With reference to this Agreement and each other Loan Document, unless otherwise specified herein or in such other Loan Document:

(a) The definitions of terms herein shall apply equally to the singular and plural forms of the terms defined. Whenever the context may require, any pronoun shall include the corresponding masculine, feminine and neuter forms. The words “include,” “includes” and “including” shall be deemed to be followed by the phrase “without limitation.” The word “will” shall be construed to have the same meaning and effect as the word “shall.” Unless the context requires otherwise, (i) any definition of or reference to any agreement, instrument or other document (including any Organization Document) shall be construed as referring to such agreement, instrument or other document as from time to time amended, supplemented or otherwise modified (subject to any restrictions on such amendments, supplements or modifications set forth herein or in any other Loan Document), (ii) any reference herein to any Person shall be construed to include such Person’s successors and assigns, (iii) the words “herein,” “hereof” and “hereunder,” and words of similar import when used in any Loan Document, shall be construed to refer to such Loan Document in its entirety and not to any particular provision thereof, (iv) all references in a Loan Document to Articles, Sections, Exhibits and Schedules shall be construed to refer to Articles and Sections of, and Exhibits and Schedules to, the Loan Document in which such references appear, (v) any reference to any law shall include all statutory and regulatory provisions consolidating, amending, replacing or interpreting such law and any reference to any law or regulation shall, unless otherwise specified, refer to such law or regulation as amended, modified or supplemented from time to time, and (vi) the words “asset” and “property” shall be construed to have the same meaning and effect and to refer to any and all tangible and intangible assets and properties, including cash, securities, accounts and contract rights.

(b) In the computation of periods of time from a specified date to a later specified date, the word “from” means “from and including;” the words “to” and “until” each mean “to but excluding;” and the word “through” means “to and including.”

(c) Section headings herein and in the other Loan Documents are included for convenience of reference only and shall not affect the interpretation of this Agreement or any other Loan Document.

1.3 Accounting Terms. All accounting terms not specifically or completely defined herein shall be construed in conformity with, and all financial data (including financial ratios and other financial calculations) required to be submitted pursuant to this Agreement shall be prepared in conformity with, GAAP applied on a consistent basis, as in effect from time to time, applied in a manner consistent with that used in preparing the Financial Statements, except as otherwise specifically prescribed herein.

ARTICLE 2 THE LOAN; MECHANICS

2.1 Loans.

(a) Upon satisfaction of the conditions precedent set forth in Section 3.1 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the applicable Closing Date, an initial Loan in the applicable Loan Amount to the Borrower with respect to the initial Relevant Store Location.

(b) Upon satisfaction of the conditions precedent set forth in Section 3.2 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the applicable Closing Date, an additional Loan in the applicable Loan Amount to the Borrower with respect to each additional Relevant Store Location opened by Borrower pursuant to and in accordance with the Development Agreement. Notwithstanding the foregoing, Lender will have no obligation to make any additional Loans or advances after the termination or expiration of the five (5) year term of the Development Agreement.

(c) The Lender may, in its sole and absolute discretion, make any Loan to the Borrower in the form of one or more advances for credit against statements for good and services provided by the Lender to the Borrower with respect to the Relevant Store Location with respect to which the Loan is made, as and when such statements are generated by the Lender.

2.2 Prepayments. The Borrower may, at any time or from time to time voluntarily prepay the Loans in whole or in part without premium or penalty; provided that any prepayment shall be in a principal amount of \$5,000.00 or a whole multiple of \$5,000.00 in excess thereof or, if less, the entire principal amount thereof then outstanding. Any prepayment of the Loans shall be accompanied by all accrued interest on the amount prepaid, together with any other amount then due under the Loan Documents with respect to any Loan. Any prepayment in respect of a Loan shall be applied to the remaining scheduled principal installments in respect of the Loan in inverse order of maturity (i.e, first applied to amounts due on the Maturity Date until reduced to zero).

2.3 Repayment of Loans. Each Loan shall be repaid as follows:

(a) Commencing with the first Payment Date occurring after the applicable Closing Date, the Borrower shall make amortizing principal repayments of the Loan on the basis of a level payment amortization schedule (i.e., each level payment will consist in part of interest and in part of principal) determined by the Lender based on a term of 10 years and on the interest chargeable from time to time in respect of the Loan as provided in Section 2.4 below.

(b) The Lender shall notify the Borrower of the initial amount of the level payment referred to in clause (a) above prior to the Payment Date referred to in clause (a) above and the Lender shall notify the Borrower from time to time of any changes in the amount of the level payment (and any corresponding changes in the amortization schedule with respect to the principal amount of the Loan) resulting from changes in the interest rate chargeable under Section 2.4 or from changes in the Base Rate (it being understood that a failure or delay by the Lender to notify the Borrower of changes in the level amount due and payable with respect to a Payment Date or successive Payment Dates shall not affect the principal or interest actually owed or owing in respect of the Loan.)

(c) The first nine (9) annual amortizing installments of principal and interest on each Loan will be due and payable as follows:

(i) If Borrower is eligible to make all or any portion of such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the applicable Payment Date. Notwithstanding the foregoing, Borrower may elect to have the payment billed and paid in the manner set forth in subsection (ii) below, if it notifies Lender in writing at least thirty (30) days prior to the Payment Date of its intent to make payment in cash.

(ii) To the extent all or any portion of such payment may not or will not be paid by application of non-cash patronage dividends pursuant to subsection (i), Lender will bill the amount of such payment on the bi-weekly billing statement submitted by Lender to Borrower for merchandise and services purchased by Borrower from Lender during the period including the applicable Payment Date, and such payment shall be due and payable on the due date then applicable to the billing statement on which such payment is billed and shall be paid to the Lender in the manner applicable to such billing statement, or in such other manner as may be agreed by Lender in writing. Any payment billed on a bi-weekly billing statement and not paid when due will incur late payment service charges as set forth in such bi-weekly billing statement, in addition to interest accruing under this Agreement.

(d) On the Maturity Date of each Loan, the Borrower shall pay to the Lender the entire outstanding principal balance of such Loan, together with all accrued and unpaid interest thereon and any and all other Obligations hereunder with respect to such Loan,

without any notice or demand from Lender whatsoever. To the extent Borrower is eligible to make such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the Maturity Date. Notwithstanding the foregoing, Borrower may elect to pay such payment in cash if it notifies Lender in writing at least thirty (30) days prior to the Maturity Date of its intent to make payment in cash. To the extent not paid by application of non-cash patronage dividends, payment of the principal and interest of each Loan and any and all other Obligations with respect to such Loan on the Maturity Date shall be paid by the Borrower in immediately available funds not later than 1:00 p.m. Chicago time on the Maturity Date.

2.4 Interest.

(a) Subject to the provisions of subsection (b) below, each Loan shall bear interest on the outstanding principal amount thereof from the Closing Date at a rate of interest equal to the Base Rate plus One Percent (1.0%) per annum.

(b) While any Event of Default exists, the Borrower shall pay interest on the principal amount of all outstanding Obligations hereunder at a fluctuating interest rate per annum at all times equal to the Base Rate plus Six Percent (6.0%) per annum, to the fullest extent permitted by applicable law.

(c) Accrued and unpaid interest on any past due amounts shall be due and payable upon demand.

(d) Interest on each Loan shall be due and payable on each applicable Payment Date occurring after the Closing Date of the Loan as part of the level payments referred to under Section 2.3 above and on the Maturity Date of the Loan. Interest on each Loan shall be due and payable in accordance with the terms hereof before and after judgment, and before and after the commencement of any proceeding under any Debtor Relief Law.

2.5 Computation of Interest. All computations of interest shall be made on the basis of a year of 365 or 366 days, as the case may be, and actual days elapsed.

2.6 Evidence of Debt. Each Loan shall be evidenced by an account or record maintained by the Lender in the ordinary course of business. The account or record maintained by the Lender shall be conclusive absent manifest error of the amount of the Loan to the Borrower and the interest and payments thereon. Any failure to so record or any error in doing so shall not, however, limit or otherwise affect the obligation of the Borrower hereunder to pay any amount owing with respect to the Obligations.

2.7 Payments.

(a) All payments to be made by the Borrower shall be made without condition or deduction for any counterclaim, defense, recoupment or setoff.

(b) At Borrower's option, Borrower may make any payments of principal or interest of each Loan by application of non-cash patronage dividends held by any Borrower attributable to any of its Ace affiliated retail hardware stores; provided that: (i) after giving effect to such application of such non-cash patronage dividends, Borrower will hold, in the aggregate, an amount of non-cash patronage dividends not less than \$10,000.00 for each of its Ace affiliated retail hardware stores; and (ii) after giving effect to such application of such non-cash patronage dividends, Borrower will be in all respects in compliance with the Development Agreement and no Event of Default will exist under this Agreement. In addition, Borrower may not make any prepayment of any Loan, in whole or in part, by application of non-cash patronage dividends unless and until such time as Borrower has repaid and discharged in full any and all existing loans from Lender to any Borrower which are so-called Capital Stock Loans or Equity Match Loans.

(c) Borrower agrees and acknowledges that there is no assurance that non-cash patronage dividends will be issued or available to Borrower to make any or all required payments of any Loan. Borrower further agrees and acknowledges that Lender may, in its sole discretion, apply any cash and non-cash patronage dividends otherwise payable to Borrower to any other obligation or indebtedness owed by Borrower or Borrower's Affiliates to Lender. Except where payment is made by application of non-cash patronage dividends in accordance with this Section 2.7, Borrower is obligated to make all payments required under this Agreement and the other Loan Documents when due, in full and in cash.

ARTICLE 3 CONDITIONS PRECEDENT TO LOAN

3.1 Conditions to Initial Loan. The obligation of Lender to make the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the initial Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

- (i) the Development Agreement;
- (ii) three (3) executed counterparts of this Agreement by each Person required to be a Borrower under Section 5.14;
- (iii) a Note for the initial Loan executed by each Person required to be a Borrower under Section 5.14;
- (iv) three (3) executed Security Agreements by each Person required to be a Borrower under Section 5.14;
- (v) original stock certificates representing all Class C capital stock of Ace Hardware Corporation owned by each Borrower and each Guarantor, together with assignments separate from certificate duly executed in blank therefor;

(vi) three (3) executed Guarantees by each Person required to be a Guarantor under Section 5.14;

(vii) a landlord waiver or other collateral access agreement, in form and substance satisfactory to Lender, for each location at which collateral in which Lender is granted a security interest under a Security Agreement is located;

(viii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(ix) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization;

(x) such UCC, judgment, tax and other lien searches as Lender may require to evidence that the collateral in which Lender is granted a security interest is free and clear from all Liens other than Permitted Liens;

(xi) a certificate of an officer of each Loan Party stating that no consents, licenses or approvals are required for the execution, delivery and performance of the Loan Documents; and

(xii) a Right of First Refusal Agreement with Lender executed by the Borrower.

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and development of the applicable Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;

(e) Lender shall have approved the Ace affiliation of the applicable Relevant Store Location;

(f) Any existing loans from Lender to the Borrower which is a so-called Capital Stock Loan or Equity Match Loan shall have been modified to provide for repayment of such loan by application of non-cash patronage dividends held by any Borrower with respect to any of their Ace affiliated retail hardware stores;

(g) The representations and warranties of the Borrower in Article 4 below are true and correct in all respects as of the Closing Date as if made on such date; and

(h) No Default or Event of Default shall exist as of the Closing Date.

3.2 Conditions to each Additional Loan. The obligation of Lender to make any Loan after the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

(i) a Note for the Loan executed by each Person required to be a Borrower under Section 5.14 in favor of Lender;

(ii) such reaffirmations of guaranties, security agreements, pledges or other agreements or certificates of the Borrower or Guarantors as the Lender may require;

(iii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(iv) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization;

(v) such UCC, judgment, tax and other lien searches as Lender may require to evidence that the collateral in which Lender is granted a security interest is free and clear from all Liens other than Permitted Liens; and

(vi) a certificate of an officer of each Loan Party stating that no consents, licenses or approvals are required for the execution, delivery and performance of the Loan Documents;

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and development of the applicable Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of

credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;

(e) Lender shall have approved the Ace affiliation of the applicable Relevant Store Location;

(f) The representations and warranties of the Borrower in Article 4 below are true and correct in all respects as of the Closing Date as if made on such date; and

(g) No Default or Event of Default shall exist as of the Closing Date.

ARTICLE 4 REPRESENTATIONS AND WARRANTIES

The Borrower represents and warrants to the Lender that:

4.1 Standing with Lender. The Borrower is a retailer affiliated with Lender in good standing (including, without limitation, being Retail Standards Compliant with respect to all of its Ace affiliated retail hardware stores and in Good Credit Standing).

4.2 Authorization; No Contravention. The execution, delivery and performance by each Loan Party of each Loan Document to which such Person is party, have been duly authorized by all necessary corporate or other organizational action, and do not and will not (a) contravene the terms of any of such Person's Organization Documents; (b) conflict with or result in any breach or contravention of, or the creation of any Lien under, or require any payment to be made under (i) any agreement or other contractual obligation to which such Person is a party or affecting such Person or the properties of such Person or any of its Subsidiaries or (ii) any order, injunction, writ or decree of any governmental authority or any arbitral award to which such Person or its property is subject; or (c) violate any law or governmental regulation applicable to such Person or its property.

4.3 Governmental Authorization; Other Consents. No approval, consent, exemption, authorization, or other action by, or notice to, or filing with, any governmental authority or any other Person is necessary or required in connection with the execution, delivery or performance by, or enforcement against, any Loan Party of this Agreement or any other Loan Document.

4.4 Binding Effect. This Agreement has been, and each other Loan Document, when delivered hereunder, will have been, duly executed and delivered by each Loan Party that is party thereto. This Agreement constitutes, and each other Loan Document when so delivered will constitute, a legal, valid and binding obligation of such Loan Party, enforceable against each Loan Party that is party thereto in accordance with its terms.

4.5 Financial Statements; No Material Adverse Effect.

(a) The Financial Statements (i) were prepared in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; (ii) fairly present the financial condition of the Borrower as of the date

thereof and their results of operations for the period covered thereby in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; and (iii) show all material indebtedness and other liabilities, direct or contingent, of the Borrower and its Subsidiaries as of the date thereof, including liabilities for taxes, material commitments and Indebtedness.

(b) Since the date of the Financial Statements through and including the Closing Date, there has been no event or circumstance, either individually or in the aggregate, that has had or could reasonably be expected to have a Material Adverse Effect.

4.6 Absence of Defaults under Material Agreements. Borrower is not in breach or default, and no condition exists which with the giving of notice or passing of time would result in a breach or default, under any (a) instrument or agreement evidencing indebtedness for borrowed money, (b) lease or sublease of real property, (c) insurance policy or other insurance contract.

4.7 Taxes. Borrower has timely filed all tax returns and reports required by law to have been filed by it. Such returns are in all material respects true, correct and complete. Borrower has paid all taxes, governmental charges and assessments required to be paid by it when due and payable.

4.8 Litigation. There are no actions, suits, proceedings, claims or disputes pending or threatened or contemplated, at law, in equity, in arbitration or before any governmental authority, by or against the Borrower or any of its Subsidiaries or against any of their properties or revenues that (a) purport to affect or pertain to this Agreement or any other Loan Document, or any of the transactions contemplated hereby, or (b) either individually or in the aggregate, if determined adversely, could reasonably be expected to have a Material Adverse Effect.

4.9 Ownership of Property; Liens. The Borrower has good title to, or valid leasehold interests in, all real and personal property necessary or used in the ordinary conduct of its business, subject to no Liens other than Permitted Liens.

4.10 Subsidiaries; Equity Interests. Except as set forth on Schedule 4.10, the Borrower has no Subsidiaries. Except as set forth on Schedule 4.10, the Borrower has no equity investments in any other corporation or other Person. All of the outstanding equity interests in the Borrower have been validly issued and are fully paid and nonassessable.

4.11 Compliance with Laws. The Borrower is in compliance in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its properties.

4.12 Disclosure. No report, financial statement, certificate or other information furnished (whether in writing or orally) by or on behalf of any Loan Party to the Lender in connection with the transactions contemplated hereby and the negotiation of this Agreement or delivered hereunder or under any other Loan Document (in each case, as modified or supplemented by other information so furnished) contains any material misstatement of fact or omits to state any

material fact necessary to make the statements therein, in the light of the circumstances under which they were made, not misleading.

ARTICLE 5 AFFIRMATIVE COVENANTS

So long as any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall:

5.1 Financial Statements. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) as soon as available, but in any event within ninety (90) days after the end of each fiscal year of the Borrower, a consolidated balance sheet of the Borrower with respect to each Relevant Store Location as at the end of such fiscal year, and the related consolidated statements of income or operations, shareholders' equity and cash flows for such fiscal year, setting forth in each case in comparative form the figures for the previous fiscal year, all in reasonable detail and prepared in accordance with GAAP, which shall at Lender's request be either unaudited, audited, reviewed, or compiled and, when requested by Lender, be accompanied by a report and opinion of an independent certified public accountant, which report and opinion shall be prepared in accordance with generally accepted auditing standards and shall not be subject to any "going concern" or like qualification or exception or any qualification or exception as to the scope of such audit to which Lender objects¹ (together with, if the Borrower has more than one retail location, a consolidated balance sheet and consolidated statements of income and operations for the Borrower on the same basis as the financial statements provided with respect to the Relevant Store Location); and

(b) as soon as available, but in any event within thirty (30) days after the end of each calendar month, an unconsolidated balance sheet of the Borrower with respect to each Relevant Store Location as at the end of such month, and the related unconsolidated statements of income or operations, shareholders' equity and cash flows with respect to the Relevant Store Location for such month and for the portion of the Borrower's fiscal year then ended, setting forth in each case in comparative form the figures for the corresponding month of the previous fiscal year and the corresponding portion of the previous fiscal year, all in reasonable detail.

As to any information contained in materials furnished pursuant to Section 5.2(c), the Borrower shall not be separately required to furnish such information under clause (a) or (b) above, but the foregoing shall not be in derogation of the obligation of the Borrower to furnish the information and materials described in clauses (a) and (b) above at the times specified therein.

¹ Audited financial statements will only be required to the extent that the Lender's total exposure to Borrower under patronage loan programs is \$1.0MM or more aggregate principal amounts. If total exposure is more than \$500K and less than \$1.0MM then the statements must be reviewed by a CPA. If the total exposure is \$500K or less then the statements must be compiled by a CPA.

5.2 Certificates; Other Information. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) within 45 days after the end of each calendar quarter, a certificate attesting to Borrower's compliance with its covenants under this Agreement and the absence of any Defaults hereunder, together with a computation in such detail as Lender may require, showing compliance by the Borrower with the financial covenants set forth in Section 6.8, and certified as accurate by an officer of the Borrower;

(b) promptly after the receipt thereof by any Loan Party, copies of any notices or written communications received from any holder of debt securities of any Loan Party or any Subsidiary thereof regarding any existing or alleged default or event of default under the terms of any indenture, loan or credit or similar agreement;

(c) in the event there has been a sale, transfer or other disposition of any retail location owned by the Borrower (collectively, "**Company Location**") during a fiscal quarter, concurrently with the financial statements delivered pursuant to Section 5.1(b) above, notification of such sale; and

(d) promptly, such additional information regarding the business, financial or corporate affairs of the Borrower, or compliance with the terms of the Loan Documents, as the Lender may from time to time reasonably request.

5.3 Notices. Promptly notify the Lender (a) of the occurrence of any Default, (b) of any matter that has resulted or could reasonably be expected to result in a Material Adverse Effect; and (c) of any material change in accounting policies or financial reporting practices by the Borrower. Each notice pursuant to this Section shall be accompanied by a statement of an officer of the Borrower setting forth details of the occurrence referred to therein and stating what action the Borrower has taken and proposes to take with respect thereto. Each notice pursuant to Section 5.3(a) shall describe with particularity any and all provisions of this Agreement and any other Loan Document that have been breached.

5.4 Payment of Obligations. Pay and discharge as the same shall become due and payable, all its obligations and liabilities, including, without limitation all liabilities to lenders, landlords and insurance carriers.

5.5 Preservation of Existence, Etc. (a) Preserve, renew and maintain in full force and effect its legal existence and good standing under the laws of the jurisdiction of its organization; (b) take all reasonable action to maintain all rights, privileges, permits, licenses and franchises necessary or desirable in the normal conduct of its business; and (c) preserve or renew all of its registered patents, trademarks, trade names and service marks, the non-preservation of which could reasonably be expected to have a Material Adverse Effect.

5.6 Maintenance of Properties. (a) Maintain, preserve and protect all of its material properties and equipment necessary in the operation of its business in good working order and condition, ordinary wear and tear excepted; and (b) make all necessary repairs thereto and renewals

and replacements thereof except where the failure to do so could not reasonably be expected to have a Material Adverse Effect.

5.7 Compliance with Law. Comply in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its business or property.

5.8 Taxes. Timely file all tax returns and reports required by law to be filed by it, cause all such tax returns and reports to be in all material respects true, correct and complete and pay all taxes, governmental charges and assessments required to be paid by it when due and payable.

5.9 Books and Records. Maintain proper books of record and account, in which full, true and correct entries in conformity with GAAP consistently applied shall be made of all financial transactions and matters involving the assets and business of the Borrower.

5.10 Inspection Rights. Permit representatives and independent contractors of the Lender to visit and inspect any of its properties, to examine its corporate, financial and operating records, and make copies thereof or abstracts therefrom, and to discuss its affairs, finances and accounts with its directors, officers, and independent public accountants, as often as may be desired by the Lender.

5.11 Use of Proceeds. Use the proceeds of each Loan for the purchase of goods and services from Lender or for costs and expenses in connection with the acquisition, development and opening of the applicable Relevant Store Location.

5.12 Member Status; Store Location Existence.

(a) Maintain the Borrower's status as a retailer affiliated with Lender; and

(b) Continue to own and operate each Relevant Store Location and each other Ace affiliated retail hardware store owned and operated by Borrower during the term of this Agreement as an Ace affiliated retail hardware store (unless the Relevant Store Location is relocated in accordance with any applicable rules, restrictions, policies and procedures of Lender and such relocated store continues to be owned and operated by Borrower).

5.13 Ace ACH Electronic Payment Program. To at all times cause each Relevant Store Location to be enrolled in and use the Ace ACH electronic payment program, as from time to time in effect.

5.14 Additional Borrowers and Guarantors.

(a) Cause each Person which either:

(i) both (A) owns, directly or indirectly, more than 50%, on a fully diluted basis, of the outstanding equity securities of the Borrower and (B) owns or operates an Ace affiliated retail hardware store; or

(ii) both (A) is a Subsidiary or Affiliate of the Borrower and (B) owns or operates a Relevant Store Location;

to (x) become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and each Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose, and (y) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, and such other documents or opinions as requested by the Lender;

(b) Notify the Lender at the time that any Person becomes a Person meeting the description set forth in Section 5.14(a) above, and promptly thereafter (and in any event within thirty (30) days), cause such Person to (i) become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and each Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, and such other documents or opinions as requested by the Lender;

(c) Cause each Principal Shareholder and each Significant Shareholder and each such Person's spouse to (i) become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender;

(d) Notify the Lender at the time that any Person becomes a Principal Shareholder or Significant Shareholder, and promptly thereafter (and in any event within thirty (30) days), cause such Person and such Person's spouse to (i) become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender;

(e) Cause each Person which is an Affiliate of the Borrower to (i) become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender; and

(f) Notify the Lender at the time that any Person becomes an Affiliate of the Borrower, and promptly thereafter (and in any event within thirty (30) days), cause such Person to (i) become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such

purpose, and (ii) deliver to the Lender original certificates representing such Person's Class C capital stock of Ace Hardware Corporation, if any, together with such other documents and opinions as requested by the Lender.

ARTICLE 6 NEGATIVE COVENANTS

So long as any portion of any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall not, directly or indirectly:

6.1 Liens. Create, incur, assume or suffer to exist any Lien upon any of its property, assets or revenues, whether now owned or hereafter acquired, other than the following (collectively, "**Permitted Liens**"):

- (a) Liens of Lender pursuant to any Loan Document;
- (b) mortgage Liens in respect of real property existing on the date hereof and disclosed in writing to the Lender;
- (c) Liens for taxes not yet due or which are being contested in good faith and by appropriate proceedings diligently conducted, if adequate reserves with respect thereto are maintained on the books of the applicable Person in accordance with GAAP;
- (d) carriers', warehousemen's, mechanics', materialmen's, repairmen's or other like Liens arising in the ordinary course of business which are not overdue for a period of more than thirty (30) days or which are being contested in good faith and by appropriate proceedings diligently conducted, if adequate reserves with respect thereto are maintained on the books of the applicable Person;
- (e) pledges or deposits in the ordinary course of business in connection with workers' compensation, unemployment insurance and other social security legislation, other than any Lien imposed by ERISA;
- (f) deposits to secure the performance of bids, trade contracts and leases (other than Indebtedness), statutory obligations, surety and appeal bonds, performance bonds and other obligations of a like nature incurred in the ordinary course of business;
- (g) easements, rights-of-way, restrictions and other similar encumbrances affecting real property which, in the aggregate, are not substantial in amount, and which do not in any case materially detract from the value of the property subject thereto or materially interfere with the ordinary conduct of the business of the applicable Person; and
- (h) Liens for one or more operating lines of credit.

6.2 Investments; Subsidiaries. (a) Make any Investments of the type described in clauses (a) and (c) of the definition of Investments (including without limitation the formation or

acquisition, by merger or otherwise, of any Subsidiary) or (b) if any Default has occurred and is continuing, make any other type of Investments.

6.3 Fundamental Changes. Merge, dissolve, liquidate, consolidate with or into another Person, or dispose of (whether in one transaction or in a series of transactions) all or substantially all of its assets (whether now owned or hereafter acquired) to or in favor of any Person.

6.4 Dispositions. Make any sale, transfer, license, lease or other disposition (including any sale and leaseback transaction) of any asset or enter into any agreement to make any of the foregoing, except (a) dispositions of obsolete or worn out property, whether now owned or hereafter acquired, in the ordinary course of business; (b) dispositions of inventory in the ordinary course of business; or (c) dispositions of equipment or real property (other than any Relevant Store Location) to the extent that (i) such property is exchanged for credit against the purchase price of similar replacement property or (ii) the proceeds of such disposition are applied to the purchase price of such replacement property within 365 days following the date of such disposition; provided, however, that any disposition pursuant to clauses (b) or (c) shall be for not less than net book value.

6.5 Restricted Payments. Declare or make, directly or indirectly, any Restricted Payment, or incur any obligation (contingent or otherwise) to do so, except that so long as no Default shall have occurred and be continuing at the time of any action described below or would result therefrom:

(a) the Borrower may declare and make dividend payments or other distributions payable solely in the common stock or other common equity interests of such Person;

(b) the Borrower may purchase, redeem or otherwise acquire equity interests issued by it with the proceeds received from the substantially concurrent issue of new shares of its common stock or other common equity interests; and

(c) if Borrower is a subchapter s corporation, limited liability company, or partnership, make quarterly distributions to each of its shareholders, partners or members in an amount not greater than the quarterly estimated income tax payments required to be made by each such Person based upon the income of such Person accruing due to the operations of the Borrower and the resulting federal tax liability of such Person.

6.6 Change in Nature of Business. Engage in any material line of business substantially different from those lines of business conducted by the Borrower on the date hereof or any business substantially related or incidental thereto.

6.7 Transactions with Affiliates. Enter into any transaction of any kind with any Affiliate of the Borrower, whether or not in the ordinary course of business, other than transactions which are on fair and reasonable terms substantially as favorable to the Borrower as would be obtainable by the Borrower at the time in a comparable arm's length transaction with a Person other than an Affiliate.

6.8 Financial Covenants.

(a) Permit the aggregate amount of RSC Purchases by the Borrower with respect to any Relevant Store Location to be less than \$35 per retail square foot for each calendar year (or part-year) from and after the Closing Date.

(b) Permit the aggregate amount of purchases by the Borrower from the Lender with respect to any Relevant Store Location to be less than \$50 per retail square foot for each calendar year (or part-year) from and after the Closing Date.

(c) Purchase, in the aggregate, less than 80% of all inventory purchased for departments 1, 2, 3, 4, 5 and 7 with respect to any Relevant Store Location from Lender for each calendar year (or part-year) from and after the Closing Date.

6.9 Cash Investment. Permit to be withdrawn Borrower's initial cash investment made by Borrower toward the acquisition and development of any Relevant Store Location.

ARTICLE 7 EVENTS OF DEFAULT AND REMEDIES

7.1 Events of Default. Any of the following shall constitute an Event of Default:

(a) Non-Payment. The Borrower or any other Loan Party fails to pay (i) when and as required to be paid herein or in any Note, any amount of principal of any Loan or (ii) subject to the provisions of Section 2.4(c), within three (3) days after the same becomes due, any interest on any Loan or any fee due hereunder or any other amount payable hereunder or under any other Loan Document; or

(b) Specific Covenants. The Borrower fails to perform or observe any term, covenant or agreement contained in (i) Sections 5.14 (Additional Borrowers and Guarantors) or (ii) 6.9 (Cash Investment); or

(c) Member Status; Relevant Store Locations Existence. The Borrower fails to perform or observe any term, covenant or agreement contained in Section 5.12; or

(d) Other Defaults. Any Loan Party fails to perform or observe any other covenant or agreement (not specified in subsection (a), (b) or (c) above) contained in this Agreement or any other Loan Document on its part to be performed or observed and such failure continues for thirty (30) days; or

(e) Representations and Warranties. (i) Any representation or warranty of the Borrower contained in Article 4 shall be incorrect or misleading when made or deemed made, or (ii) any representation, warranty, certification or statement of fact made or deemed made by or on behalf of the Borrower or any other Loan Party, in any other Loan Document, or in any document delivered in connection herewith or therewith shall be incorrect or misleading in any material respect when made or deemed made; or

(f) Cross-Default. (i) Borrower shall be in breach or default under the Development Agreement, (ii) any Loan Party or any of their Subsidiaries shall be in default of any other Indebtedness owing to the Lender, (iii) any Loan Party or any of its Subsidiaries shall be in default (or shall have been in default at any time) with respect to more than 6 of the 26 most recent bi-weekly statements issued by the Lender and/or its Affiliates or (iv) any Loan Party or any of its Subsidiaries shall be in default of any other Indebtedness owing to any other Person and any enforcement proceeding or foreclosure action is commenced; or

(g) Insolvency Proceedings, Etc. Any Loan Party or any of its Subsidiaries institutes or consents to the institution of any proceeding under any Debtor Relief Law, or makes an assignment for the benefit of creditors; or applies for or consents to the appointment of any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer for it or for all or any material part of its property; or any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer is appointed without the application or consent of such Person and the appointment continues undischarged or unstayed for thirty (30) calendar days; or any proceeding under any Debtor Relief Law relating to any such Person or to all or any material part of its property is instituted without the consent of such Person and continues undismissed or unstayed for thirty (30) calendar days, or an order for relief is entered in any such proceeding; or

(h) Inability to Pay Debts; Attachment. (i) The Borrower becomes unable or admits in writing its inability or fails generally to pay its debts as they become due, or (ii) any writ or warrant of attachment or execution or similar process is issued or levied against all or any material part of the property of any such Person and is not released, vacated or fully bonded within thirty (30) days after its issue or levy; or

(i) Judgments. There is entered against the Borrower a final judgment or order for the payment of money in excess of \$10,000 (to the extent not covered by independent third-party insurance as to which the insurer does not dispute coverage), and (i) enforcement proceedings are commenced by any creditor upon such judgment or order, or (ii) there is a period of ten (10) consecutive days during which a stay of enforcement of such judgment, by reason of a pending appeal or otherwise, is not in effect; or

(j) Invalidity of Loan Documents. Any Loan Document, at any time after its execution and delivery and for any reason other than as expressly permitted hereunder or thereunder or satisfaction in full of all the Obligations, ceases to be in full force and effect; or any Loan Party or any other Person (acting on behalf of a Loan Party) contests in any manner the validity or enforceability of any Loan Document; or any Loan Party denies that it has any or further liability or obligation under any Loan Document, or purports to revoke, terminate or rescind any Loan Document; or

(k) Change of Control. There occurs any Change of Control.

7.2 Remedies Upon Event of Default.

(a) If any Event of Default occurs and is continuing, the Lender shall be entitled (but not required) to terminate the obligation of the Lender to make any and all Loans and shall thereafter receive interest on the principal amount of all outstanding Obligations at the rate specified under Section 2.4(b) hereunder.

(b) In addition, if any Event of Default described in Sections 7.1(a), (b), (c), (f)(iv), (g), (h)(ii), (i)(i), (j) or (k) (an “**Acceleration Event of Default**”) occurs and is continuing, the Lender shall additionally be entitled (but not required) to declare the unpaid principal amount of the Loans, all interest accrued and unpaid thereon, and all other amounts owing or payable hereunder or under any other Loan Document to be immediately due and payable, without presentment, demand, protest or other notice of any kind, all of which are hereby expressly waived by the Borrower and to exercise all rights and remedies available under the Loan Documents or at law; provided, however, that to the extent an Acceleration Event of Default under any of Sections 7.1(a), (b)(ii) or (c) relates to less than all of the Loans or Relevant Store Locations, then only those Loans to which the Acceleration Event of Default relates, or made for Relevant Store Locations to which the Event of Defaults relates, will be subject to acceleration under this Section 7.2(b).

(c) Notwithstanding the foregoing, upon the occurrence of either an Event of Default under Section 7.1(c) or an actual or deemed entry of an order for relief with respect to the Borrower under the Bankruptcy Code of the United States, the termination of the obligation of the Lender to make the Loans under Section 7.2(a) and the acceleration of the Loan(s) and interest and other amounts due hereunder under Section 7.2(b) shall be automatic, in each case without further act of the Lender.

7.3 Application of Funds. After the exercise of remedies provided for in Section 7.2 (or after the Loans have automatically become immediately due and payable) any amounts received (or deemed received in the case of any setoff exercised by the Lender as provided herein, including in Section 2.7 hereof) on account of the Obligations shall be applied by the Lender in the following order:

(a) First, to payment of that portion of the Obligations constituting fees, indemnities and other amounts (other than principal and interest) payable to the Lender (including fees, charges and disbursements of counsel to the Lender);

(b) Second, to payment of that portion of the Obligations constituting accrued and unpaid fees and interest on the Loans, and other Obligations;

(c) Third, to payment of that portion of the Obligations constituting unpaid principal of the Loans; and

(d) Last, the balance, if any, after all of the Obligations have been indefeasibly paid in full, to the Borrower or as otherwise required by applicable law or governmental regulation.

ARTICLE 8 MISCELLANEOUS

8.1 Amendments, Etc. No amendment or waiver of any provision of this Agreement or any other Loan Document, and no consent to any departure by the Borrower or any other Loan Party therefrom, shall be effective unless in writing signed by the Lender and the Borrower or the applicable Loan Party, as the case may be, and each such waiver or consent shall be effective only in the specific instance and for the specific purpose for which given.

8.2 Notices; Effectiveness; Electronic Communication.

(a) Notices Generally. Except in the case of notices and other communications expressly permitted to be given by telephone (and except as provided in subsection (b) below), all notices and other communications provided for herein shall be in writing and shall be delivered by hand or overnight courier service, mailed by certified or registered mail or sent by telecopier as follows, and all notices and other communications expressly permitted hereunder to be given by telephone shall be made to the address, telecopier number, electronic mail address or telephone number specified for such Person on Schedule 8.2. Notices sent by hand or overnight courier service, or mailed by certified or registered mail, shall be deemed to have been given when received; notices sent by telecopier shall be deemed to have been given when sent (except that, if not given during normal business hours for the recipient, shall be deemed to have been given at the opening of business on the next business day for the recipient).

(b) Change of Address, Etc. The Borrower and the Lender may change their respective address, telecopier or telephone number for notices and other communications hereunder by notice to the other party hereto.

8.3 No Waiver; Cumulative Remedies. No failure or delay by the Lender in exercising, any right, remedy, power or privilege hereunder shall operate as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power or privilege. The rights, remedies, powers and privileges herein provided are cumulative and not exclusive of any rights, remedies, powers and privileges provided by law.

8.4 Expenses; Indemnity; Damage Waiver.

(a) Costs and Expenses. The Borrower shall pay on demand (i) all reasonable out-of-pocket expenses incurred by the Lender (including the reasonable fees, charges and disbursements of counsel for the Lender), in connection with the preparation, negotiation, execution, delivery and administration of this Agreement and the other Loan Documents or any amendments, modifications or waivers of the provisions hereof or thereof (whether or not the transactions contemplated hereby or thereby shall be consummated), and (ii) all out-of-pocket expenses incurred by the Lender (including the fees, charges and disbursements of any counsel for the Lender), in connection with the enforcement or protection of its rights (A) in connection with this Agreement and the other Loan

Documents, including its rights under this Section, or (B) in connection with the Loans made, including all such out-of-pocket expenses incurred during any workout, restructuring or negotiations in respect of such Loans.

(b) Indemnification by the Borrower. The Borrower shall indemnify on demand the Lender and each of the Lender's Affiliates and the partners, directors, officers, employees, agents and advisors of the Lender and the Lender's Affiliates (each such Person being called an "**Indemnitee**") against, and hold each Indemnitee harmless from, any and all losses, claims, damages, liabilities and related expenses (including the fees, charges and disbursements of any counsel for any Indemnitee), incurred by any Indemnitee or asserted against any Indemnitee by any third party or by the Borrower or any other Loan Party arising out of, in connection with, or as a result of (i) the execution or delivery of this Agreement, any other Loan Document or any agreement or instrument contemplated hereby or thereby, the performance by the parties hereto of their respective obligations hereunder or thereunder, the consummation of the transactions contemplated hereby or thereby, or, the administration of this Agreement and the other Loan Documents, (ii) any Loan or Letter of Credit or the use or proposed use of the proceeds therefrom, (iii) any actual or alleged presence or release of hazardous materials on or from any property owned or operated by the Borrower, or any environmental liability related in any way to the Borrower, or (iv) any actual or prospective claim, litigation, investigation or proceeding relating to any of the foregoing, whether based on contract, tort or any other theory, whether brought by a third party or by the Borrower or any other Loan Party, and regardless of whether any Indemnitee is a party thereto, in all cases, whether or not caused by or arising, in whole or in part, out of the comparative, contributory or sole negligence of the Indemnitee; provided that such indemnity shall not, as to any Indemnitee, be available to the extent that such losses, claims, damages, liabilities or related expenses are determined by a court of competent jurisdiction by final and nonappealable judgment to have resulted from the gross negligence or willful misconduct of such Indemnitee.

(c) Waiver of Consequential Damages, Etc. To the fullest extent permitted by applicable law, the Borrower shall not assert, and hereby waives, any claim against any Indemnitee, on any theory of liability, for special, indirect, consequential or punitive damages (as opposed to direct or actual damages) arising out of, in connection with, or as a result of, this Agreement, any other Loan Document or any agreement or instrument contemplated hereby, the transactions contemplated hereby or thereby, the Loan or the use of the proceeds thereof.

8.5 Successors and Assigns. The provisions of this Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns permitted hereby, except that the Borrower may not assign or otherwise transfer any of its rights or obligations hereunder without the prior written consent of the Lender.

8.6 Right of Setoff. If an Event of Default shall have occurred and be continuing, the Lender, and each of Lender's Affiliates is hereby authorized at any time and from time to time, to the fullest extent permitted by applicable law, to set off and apply any and all obligations at any time owing by the Lender, or any such Affiliate of the Lender, to or for the credit or the account of

the Borrower or any other Loan Party against any and all of the Obligations of the Borrower or such Loan Party now or hereafter existing under this Agreement or any other Loan Document to the Lender, irrespective of whether or not the Lender shall have made any demand under this Agreement or any other Loan Document and although such Obligations of the Borrower or such Loan Party may be contingent or unmatured. The rights of the Lender and Lender's Affiliates under this Section are in addition to other rights and remedies (including other rights of setoff) that the Lender or the Lender's Affiliates may have.

8.7 Interest Rate Limitation. Notwithstanding anything to the contrary contained in any Loan Document, the interest paid or agreed to be paid under the Loan Documents shall not exceed the maximum rate of non-usurious interest permitted by applicable law (the "**Maximum Rate**"). If the Lender shall receive interest in an amount that exceeds the Maximum Rate, the excess interest shall be applied to the principal of the Loans or, if it exceeds such unpaid principal, refunded to the Borrower. In determining whether the interest contracted for, charged, or received by the Lender exceeds the Maximum Rate, such Person may, to the extent permitted by applicable law, (a) characterize any payment that is not principal as an expense, fee, or premium rather than interest, (b) exclude voluntary prepayments and the effects thereof, and (c) amortize, prorate, allocate, and spread in equal or unequal parts the total amount of interest throughout the contemplated term of the Obligations hereunder.

8.8 Counterparts; Integration; Effectiveness. This Agreement may be executed in counterparts (and by different parties hereto in different counterparts), each of which shall constitute an original, but all of which when taken together shall constitute a single contract. This Agreement and the other Loan Documents constitute the entire contract among the parties relating to the subject matter hereof and supersede any and all previous agreements and understandings, oral or written, relating to the subject matter hereof. Except as provided in Section 3.1, this Agreement shall become effective when it shall have been executed by the Borrower and the Lender.

8.9 Survival of Representations and Warranties. All representations and warranties made by any Loan Party hereunder and in any other Loan Document or other document delivered pursuant hereto or thereto or in connection herewith or therewith shall survive the execution and delivery hereof and thereof. Such representations and warranties have been or will be relied upon by the Lender, regardless of any investigation made by the Lender or on Lender's behalf and notwithstanding that the Lender may have had notice or knowledge of any Default at the time of the making of the Loan, and shall continue in full force and effect for as long as any Loan or any other Obligation hereunder shall remain unpaid or unsatisfied or as Lender has any continuing obligation to fund additional Loans hereunder.

8.10 Severability. If any provision of this Agreement or the other Loan Documents is held to be illegal, invalid or unenforceable, (a) the legality, validity and enforceability of the remaining provisions of this Agreement and the other Loan Documents shall not be affected or impaired thereby and (b) the parties shall endeavor in good faith negotiations to replace the illegal, invalid or unenforceable provisions with valid provisions the economic effect of which comes as close as possible to that of the illegal, invalid or unenforceable provisions. The invalidity of a

provision in a particular jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction.

8.11 Governing Law; Jurisdiction; Etc.

(a) GOVERNING LAW. THIS AGREEMENT SHALL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE INTERNAL LAWS OF THE STATE OF ILLINOIS WITHOUT REGARD TO THE CONFLICT OF LAWS PRINCIPLES THEREOF.

(b) ARBITRATION. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY SUBMITS, FOR ITSELF AND ITS PROPERTY, TO BINDING ARBITRATION FOR ANY MATTER OR DISPUTE ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT. THE ARBITRATION SHALL BE CONDUCTED BY A SOLE ARBITRATOR AND BE GOVERNED BY THE UNITED STATES ARBITRATION ACT. JUDGMENT UPON THE AWARD RENDERED BY THE ARBITRATOR MAY BE ENTERED BY ANY COURT HAVING JURISDICTION THEREOF. THE PLACE OF THE ARBITRATION SHALL BE CHICAGO, ILLINOIS.

(c) WAIVER OF VENUE. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY OBJECTION THAT IT MAY NOW OR HEREAFTER HAVE TO THE LAYING OF VENUE OF ANY ACTION OR PROCEEDING ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT IN ANY U.S. FEDERAL OR ILLINOIS STATE COURT IN CHICAGO, ILLINOIS. EACH OF THE PARTIES HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, THE DEFENSE OF AN INCONVENIENT FORUM TO THE MAINTENANCE OF SUCH ACTION OR PROCEEDING IN ANY SUCH COURT.

(d) SERVICE OF PROCESS. EACH PARTY HERETO IRREVOCABLY CONSENTS TO SERVICE OF PROCESS IN THE MANNER PROVIDED FOR NOTICES IN SECTION 8.2. NOTHING IN THIS AGREEMENT WILL AFFECT THE RIGHT OF ANY PARTY HERETO TO SERVE PROCESS IN ANY OTHER MANNER PERMITTED BY APPLICABLE LAW.

8.12 Waiver of Jury Trial. EACH PARTY HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN ANY LEGAL PROCEEDING DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY OR THEREBY (WHETHER BASED ON CONTRACT, TORT OR ANY OTHER THEORY). EACH PARTY HERETO (A) CERTIFIES THAT NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PERSON HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PERSON WOULD NOT, IN THE EVENT OF LITIGATION, SEEK TO ENFORCE

THE FOREGOING WAIVER AND (B) ACKNOWLEDGES THAT IT AND THE OTHER PARTIES HERETO HAVE BEEN INDUCED TO ENTER INTO THIS AGREEMENT AND THE OTHER LOAN DOCUMENTS BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION.

8.13 Joint and Several Liability.

(a) Notwithstanding anything to the contrary contained herein, all Obligations of Borrower hereunder shall be joint and several obligations of each Person identified as the Borrower in this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

(b) Notwithstanding any provisions of this Agreement to the contrary, it is intended that the joint and several nature of the Obligations of Borrower and the liens and security interests granted by Borrower to secure the Obligations, not constitute a “Fraudulent Conveyance” (as defined below). Consequently, Lender and Borrower agree that if the Obligations of a Borrower, or any liens or security interests granted by such Borrower securing the Obligations would, but for the application of this sentence, constitute a Fraudulent Conveyance, the Obligations of such Borrower and the liens and security interests securing such Obligations shall be valid and enforceable only to the maximum extent that would not cause such Obligations or such lien or security interest to constitute a Fraudulent Conveyance, and the Obligations of such Borrower and this Agreement shall automatically be deemed to have been amended accordingly. For purposes hereof, “**Fraudulent Conveyance**” means a fraudulent conveyance under Section 548 of Chapter 11 of the Bankruptcy Code or a fraudulent conveyance or fraudulent transfer under the applicable provisions of any fraudulent conveyance or fraudulent transfer law or similar law of any state, nation or other governmental unit, as in effect from time to time.

(c) Each Borrower assumes responsibility for keeping itself informed of the financial condition of each of the other Borrowers, if any, and any and all endorsers and/or guarantors of any instrument or document evidencing all or any part of such other Borrower’s Obligations and of all other circumstances bearing upon the risk of nonpayment by such other Borrower of their Obligations and each Borrower agrees that Lender shall not have any duty to advise such Borrower of information known to Lender regarding such condition or any such circumstances or to undertake any investigation not a part of its regular business routine. If Lender, in its sole discretion, undertakes at any time or from time to time to provide any such information to a Borrower, Lender shall not be under any obligation to update any such information or to provide any such information to such Borrower on any subsequent occasion.

(d) Lender is hereby authorized, without notice or demand and without affecting the liability of a Borrower hereunder, at any time and from time to time, to do the following: (i) renew, extend, accelerate or otherwise change the time for payment of, or other terms relating to another Borrower’s Obligations or otherwise modify, amend or change the terms of any promissory note or other agreement, document or instrument now

or hereafter executed by a Borrower and delivered to Lender; (ii) accept partial payments on a Borrower's Obligations; (iii) take and hold security or collateral for the payment of another Borrower's Obligations hereunder or for the payment of any guaranties of another Borrower's Obligations or other liabilities of another Borrower and exchange, enforce, waive and release any such security or collateral; (iv) apply such security or collateral and direct the order or manner of sale thereof as Lender, in its sole discretion, may determine; and (v) settle, release, compromise, collect or otherwise liquidate a Borrower's Obligations and any security or collateral therefor in any manner, without affecting or impairing the obligations of the other Borrowers.

(e) Each Borrower hereby agrees that, except as hereinafter provided, its obligations hereunder are unconditional, irrespective of any of the following: (i) the absence of any attempt to collect a Borrower's Obligations from any Borrower or any guarantor or other action to enforce the same; (ii) the waiver or consent by Lender with respect to any provision of any instrument evidencing Borrower's Obligations, or any part thereof, or any other agreement heretofore, now or hereafter executed by a Borrower and delivered to Lender; (iii) failure by Lender to take any steps to perfect and maintain its security interest in, or to preserve its rights to, any security or collateral for Borrower's Obligations; (iv) the institution of any proceeding under the Bankruptcy Code, or any similar proceeding, by or against a Borrower or Lender's election in any such proceeding of the application of Section 1111(b)(2) of the Bankruptcy Code; (v) any borrowing or grant of a security interest by any Borrower as debtor-in-possession, under Section 364 of the Bankruptcy Code; (vi) the disallowance, under Section 502 of the Bankruptcy Code, of all or any portion of any claim by Lender for repayment of any of Borrower's Obligations; or (vii) any other circumstance which might otherwise constitute a legal or equitable discharge or defense of a guarantor.

(f) No payment made by or for the account of a Borrower including, without limitations, a payment made by that Borrower on behalf of another Borrower's Obligations or a payment made by any other person under any guaranty, will entitle that Borrower, by subrogation or otherwise, to any payment from any such other Borrower or from or out of any such other Borrower's property and that Borrower shall not exercise any right or remedy against any such other Borrower or any property of any such other Borrower by reason of any performance of any such Borrower of its joint and several obligations hereunder.

[Signature Page Follows]

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the date first above written.

ACE HARDWARE CORPORATION

By: _____
Name: _____
Title: _____

Insert Legal Name of Borrower

By: _____
Name: _____
Title: _____

Insert Legal Name of Co- Borrower

By: _____
Name: _____
Title: _____

SCHEDULE 8.02

NOTICES

If to the Lender:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: Director of Credit
Telephone: (630) 990-7250
Telecopier: (630) 571-5516

With a copy to:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: General Counsel
Telephone: (630) 990-6600
Telecopier: (630) 990-6856

If to the Borrower:

Promissory Note

(Multi-Unit Capital Stock Financing Program - Immediate Payoff)

\$ _____

Oak Brook, Illinois

[Insert Date of Note]

FOR VALUE RECEIVED, the undersigned, [Insert legal name of Borrower] ("Borrower"), a [limited liability company/corporation/sole proprietor] organized pursuant to the laws of the State of [Insert state in which Borrower is incorporated], promises to pay to the order of ACE HARDWARE CORPORATION, a Delaware corporation (together with its successors and assigns, the "Lender"), the principal amount of [INSERT LOAN AMOUNT (\$ _____)] (the "Loan").

Borrower shall use the Loan for the purchase of goods and services from Lender or for other costs and expenses in connection with the Borrower's acquisition, development and opening of an Ace affiliated retail hardware store located at [insert new store address] (the "New Store"). The Loan proceeds shall be applied by Lender as a credit to Borrower's Ace statement of account for the New Store.

Borrower shall repay the Loan , without interest if paid contemporaneously as provided herein, including by authorizing Lender to redeem Borrower's previously issued Class C shares of Ace Hardware Corporation having a par value or redemption value equal to the outstanding balance of the Loan and to apply the proceeds of such redemption as a set-off against the Loan. If the Loan is not paid contemporaneously as contemplated herein, the outstanding principal balance shall bear interest at a rate equal to ____ % per annum, but in no event greater than the maximum rate permitted by applicable law. Borrower hereby authorizes Lender to immediately and contemporaneously redeem such Class C shares and to apply the redemption proceeds as a credit against Borrower's obligations under this Promissory Note. To the extent Borrower elects to satisfy the Loan through the redemption of Class C shares owned by Borrower's Affiliates, Borrower represents that such Affiliates have authorized such redemption and application.

For purposes of this Promissory Note, Borrower's Affiliates means any person, corporation, limited liability company, or other entity that is a member of Ace Hardware Corporation and directly, or indirectly through one or more intermediaries, controls or is controlled by or is under common control with Borrower.

Concurrently with or prior to the execution of this Promissory Note, Borrower has executed and submitted to Lender a certain Store Development Agreement ("SDA") dated [INSERT DATE OF APPLICABLE SDA] in connection with the Multi-Unit Capital Stock Financing Program pursuant to which Borrower agrees to open and operate new Ace-affiliated retail hardware stores within a sixty (60) month period of time as set forth in the SDA.

This Promissory Note evidences the Loan for one of the new stores required to be opened under the SDA. Borrower shall execute a separate Promissory Note or other loan documentation required by Lender for any other new stores required to be opened under the SDA.

Borrower and Lender acknowledge and agree that the Loan evidenced by this Promissory Note and any redemption of Class C shares of Ace Hardware Corporation authorized by Borrower for repayment of the Loan are intended by the parties to constitute parts of a single, integrated financing transaction entered into for the purpose of providing Borrower with capital to acquire, develop, and open the New Store.

Borrower further acknowledges that the Loan proceeds are being applied by Lender directly as a credit to Borrower's Ace statement of account and are not intended to provide Borrower with unrestricted cash proceeds.

The parties intend that any repayment of the Loan through the redemption of Class C shares and the application of the redemption proceeds to the Loan shall constitute a contemporaneous exchange for new value and shall not constitute a payment of an antecedent debt.

THIS NOTE HAS BEEN DELIVERED IN ILLINOIS AND SHALL BE DEEMED TO BE A CONTRACT MADE UNDER AND GOVERNED BY THE INTERNAL LAWS OF THE STATE OF ILLINOIS. BORROWER AND LENDER HEREBY AGREE AND WAIVE ANY RIGHT TO TRIAL BY JURY WHETHER THE DISPUTE ARISES OUT OF THIS NOTE, THE LOAN DOCUMENTS, OR ANY OTHER AGREEMENTS OF ANY TYPE OR NATURE NOW OR HEREAFTER ARISING. BORROWER AND LENDER SPECIFICALLY AND FOREVER CONSENT TO THE VENUE AND JURISDICTION OF THE STATE AND FEDERAL COURTS OF NORTHERN ILLINOIS IN ENFORCING ANY AND ALL DISPUTES THAT MAY ARISE BETWEEN THEM.

Borrower represents and warrants that the execution and delivery of this Note has been duly authorized by all necessary corporate or other organizational action and that the undersigned is authorized to execute this Note on behalf of Borrower.

[Insert Legal Name of Borrower]

By: _____

Name:

Title:

EXHIBIT N: LOAN AGREEMENTS

- 1 - Ace to Ace Acquisition Capital Stock Loan Program
- 2 - Store Improvement Installment Loan Program
- 3 - Store Improvement Capital Stock Loan Program

LOAN AGREEMENT

(Ace to Ace Acquisition Capital Stock Loan Program)

This ACE TO ACE ACQUISITION CAPITAL STOCK LOAN AGREEMENT (as amended, supplemented or otherwise modified from time to time, this “**Agreement**”) is entered into as of _____, 20__ by and among _____, a [LLC, corporation, partnership or sole proprietorship] which is organized pursuant to the laws of the State of _____ (the “**Borrower**”) and ACE HARDWARE CORPORATION, a Delaware corporation (the “**Lender**”).

The Borrower, an existing Ace retailer, has requested that the Lender make available to it a term loan in order to purchase and improve an Ace affiliated retail hardware store located at _____ (the “**Relevant Store Location**”), and the Lender is willing to do so on the terms and conditions set forth herein.

In consideration of the mutual covenants and agreements herein contained, the parties hereto covenant and agree as follows:

ARTICLE 1 **DEFINITIONS AND ACCOUNTING TERMS**

1.1 **Defined Terms.** As used in this Agreement, the following terms shall have the meanings set forth below:

“**Affiliate**” means, with respect to any Person, another Person that directly, or indirectly through one or more intermediaries, controls or is controlled by or is under common control with the Person specified.

“**Base Rate**” means, for any day, a fluctuating rate per annum equal to the rate of interest in effect for such day as the “prime rate”, plus one percentage point (1.00%), as publicly reported from time to time in the Wall Street Journal, Midwest Edition, under the section entitled “Money Rates” as the average per annum rate of interest charged on commercial loans posted by at least 75% of the nation's thirty (30) largest banks; provided that the Base Rate shall initially be set on the date of the funding of the relevant Loan and shall thereafter change quarterly effective as of the first day of each calendar-year quarter occurring thereafter (each an “**Interest Reset Date**”) (and such rate, subject to the imposition of a default rate of interest, shall remain unchanged until the next Interest Reset Date to occur at which time it will reset per the publication in the Wall Street Journal as indicated above); provided further that if the Wall Street Journal is not published on an Interest Reset Date, the rate applicable from and after such Interest Reset Date until the next Interest Reset Date shall be the rate most recently publicly reported in the Wall Street Journal.

“**Borrower**” means, collectively and jointly and severally, each Person identified as the Borrower in the preamble to this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

“**Business Day**” means any day other than a Saturday, Sunday or other day on which commercial banks are authorized to close under the laws of, or are in fact closed in, the State of Illinois.

“**Change of Control**” means an event or series of events by which the Principal Shareholders shall cease to have at least the minimum ownership percentage with respect to the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower on a fully-diluted basis. As used herein, “minimum ownership percentage” means the greater of (i) 90% of the ownership percentage which the Principal Shareholders, as of the date hereof, have of the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower and (ii) 50.1%.

“Closing Date” means, for the Loan, the first date that all the conditions precedent to such Loan in Section 3.1 or Section 3.2, as applicable, are satisfied or waived by the Lender.

“Debtor Relief Laws” means the Bankruptcy Code of the United States, and all other liquidation, conservatorship, bankruptcy, assignment for the benefit of creditors, moratorium, rearrangement, receivership, insolvency, reorganization, or similar debtor relief laws of the United States or other applicable jurisdictions from time to time in effect and affecting the rights of creditors generally.

“Default” means any event or condition that constitutes an Event of Default or that, with the giving of any notice, the passage of time, or both, would be an Event of Default.

“Event of Default” has the meaning specified in Section 7.1.

“GAAP” means generally accepted accounting principles in the United States set forth in the opinions and pronouncements of the Accounting Principles Board and the American Institute of Certified Public Accountants and statements and pronouncements of the Financial Accounting Standards Board or such other principles as may be approved by a significant segment of the accounting profession in the United States, that are applicable to the circumstances as of the date of determination, consistently applied.

“Guarantors” means, collectively, each Person that becomes a guarantor of the Obligations (or any part thereof) pursuant to Section 5.14 or otherwise.

“Guaranty” means any guaranty made by a Guarantor in favor of the Lender.

“Lien” means any mortgage, pledge, hypothecation, assignment, deposit arrangement, encumbrance, lien (statutory or other), charge, or preference, priority or other security interest or preferential arrangement in the nature of a security interest of any kind or nature whatsoever (including any conditional sale or other title retention agreement, any easement, right of way or other encumbrance on title to real property, and any financing lease having substantially the same economic effect as any of the foregoing).

“Loan” means the term loan made by the Lender to the Borrower hereunder as evidenced by a Note.

“Loan Amount” means, with respect to the Loan, an amount not to exceed the lesser of:

(a) (i) \$200,000.00 or (ii) \$20.00 per square foot of the Relevant Store Location made by Borrower toward the acquisition of, or improvement of, a Relevant Store Location with respect to which the Loan is to be made and evidenced by documentation satisfactory to Lender; or

(b) (i) \$300,000.00 or (ii) 8 times the acquired store’s actual non-cash patronage distribution for the prior year.

“Loan Documents” means this Agreement, the Note, any Guaranty, any Security Agreement and any other instruments, agreements or other documents executed and delivered to Lender in connection with the Loan.

“Loan Parties” means, collectively, Borrower and each Guarantor.

“Material Adverse Effect” means (a) a material adverse change in, or a material adverse effect upon, the operations, business, properties, liabilities (actual or contingent) or condition (financial or otherwise) of the Borrower; (b) a material impairment of the ability of any Loan Party to perform its obligations under any Loan Document to which it is a party; or (c) a material adverse effect upon the legality, validity, binding effect or enforceability against any Loan Party of any Loan Document to which it is a party.

“Maturity Date” means, for the Loan, the date ten (10) years after the Closing Date of the Loan.

“Note” means the promissory note made by the Borrower in favor of the Lender to evidence the Loan.

“Obligations” means all advances to, and debts, liabilities, obligations, covenants and duties of, any Loan Party arising under any Loan Document or otherwise with respect to the Loans of the Borrower to which the Lender or its Affiliate is a party, whether direct or indirect (including those acquired by assumption), absolute or contingent, due or to become due, now existing or hereafter arising and including interest and fees that accrue after the commencement by or against any Loan Party or any Affiliate thereof of any proceeding under any Debtor Relief Laws naming such Person as the debtor in such proceeding, regardless of whether such interest and fees are allowed claims in such proceeding.

“Payment Date” means April 30 of each calendar year until the applicable Maturity Date or such date the Loan is sooner paid in full; provided, that if any such date is not a Business Day, then the Payment Date in respect of such date shall be the next succeeding Business Day.

“Person” means any natural person, corporation, limited liability company, trust, joint venture, association, company, partnership, governmental authority or other entity.

“Principal Shareholders” means each Person, other than a Borrower, which is or becomes both (i) a stockholder of the Lender or an owner, directly or indirectly, of majority-voting control of a stockholder of the Lender, and (ii) an owner, directly or indirectly, of more than 50%, on a fully diluted basis, of the outstanding equity securities of a Borrower (including for such calculations any stock ownership of the spouses and children of such Person and trusts established for the benefit of the foregoing).

“Security Agreement” means any security agreement made by a Borrower in favor of the Lender.

“Significant Shareholder” means each Person, other than a Principal Shareholder or a Borrower, that is or becomes the holder of 10% or more of the equity interests (whether directly or indirectly) of a Borrower.

1.2 Section Headings. Section headings herein and in the other Loan Documents are included for convenience of reference only and shall not affect the interpretation of this Agreement or any other Loan Document.

ARTICLE 2 THE LOAN; MECHANICS

2.1 Loan. Upon satisfaction of the conditions precedent set forth in Section 3.1 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the Closing Date, a Loan in the Loan Amount to the Borrower with respect to the Relevant Store Location. The Lender may, in its sole and absolute discretion, make the Loan to the Borrower in the form of one or more advances for credit against statements for good and services provided by the Lender to the Borrower with respect to the Relevant Store Location with respect to which the Loan is made, as and when such statements are generated by the Lender.

2.2 Prepayments. Provided that any and all existing patronage based loans (including but not limited to, capital stock and equity match loans) are paid in full, the Borrower may, at any time or from time to time voluntarily prepay the Loan in whole or in part without premium or penalty. It is further provided that any prepayment shall not reduce Borrower’s Class C Ace stock, such that the resulting prepayment would cause the Borrower’s equity to be less than \$5,000.00 in the Relevant Store Location. Any prepayment of the Loan shall be accompanied by all accrued interest on the amount prepaid, together with any other amount then due under the Loan Documents with respect to the Loan. Any prepayment in respect of the Loan shall be applied to the remaining scheduled principal installments in respect of the Loan in inverse order of maturity (i.e, first applied to amounts due on the Maturity Date until reduced to zero).

2.3 Repayment of Loan. The Loan shall be repaid as follows:

(a) Commencing with the first Payment Date occurring after the Closing Date, the Borrower shall make amortizing principal repayments of the Loan on the basis of a level payment amortization schedule (i.e., each level payment will consist in part of interest and in part of principal) determined by the Lender based on a term of 10 years and on the interest chargeable from time to time in respect of the Loan as provided in Section 2.4 below.

(b) The Lender shall notify the Borrower of the initial amount of the level payment referred to in clause (a) above prior to the Payment Date referred to in clause (a) above and the Lender shall notify the Borrower from time to time of any changes in the amount of the level payment (and any corresponding changes in the amortization schedule with respect to the principal amount of the Loan) resulting from changes in the interest rate chargeable under Section 2.4 or from changes in the Base Rate (it being understood that a failure or delay by the Lender to notify the Borrower of changes in the level amount due and payable with respect to a Payment Date or successive Payment Dates shall not affect the principal or interest actually owed or owing in respect of the Loan.)

(c) The first nine (9) annual amortizing installments of principal and interest on the Loan will be due and payable as follows:

(i) If Borrower is eligible to make all or any portion of such payment by application of all available non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of all available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the applicable Payment Date. Notwithstanding the foregoing, Borrower may elect to have the payment billed and paid in the manner set forth in subsection (ii) below, if it notifies Lender in writing at least thirty (30) days prior to the Payment Date of its intent to make payment in cash.

(ii) To the extent all or any portion of such payment may not or will not be paid by application of non-cash patronage dividends pursuant to subsection (i), Lender will bill the amount of such payment on the bi-weekly billing statement submitted by Lender to Borrower for merchandise and services purchased by Borrower from Lender during the period including the applicable Payment Date, and such payment shall be due and payable on the due date then applicable to the billing statement on which such payment is billed and shall be paid to the Lender in the manner applicable to such billing statement, or in such other manner as may be agreed by Lender in writing. Any payment billed on a bi-weekly billing statement and not paid when due will incur late payment service charges as set forth in such bi-weekly billing statement, in addition to interest accruing under this Agreement.

(d) On the Maturity Date, the Borrower shall pay to the Lender the entire outstanding principal balance of the Loan, together with all accrued and unpaid interest thereon and any and all other Obligations hereunder with respect to the Loan, without any notice or demand from Lender whatsoever. To the extent Borrower is eligible to make such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the Maturity Date. Notwithstanding the foregoing, Borrower may elect to pay such payment in cash if it notifies Lender in writing at least thirty (30) days prior to the Maturity Date of its intent to make payment in cash. To the extent not paid by application of non-cash patronage dividends, payment of the principal and interest of the Loan and any and all other Obligations with respect to the Loan on the Maturity Date shall be paid by the Borrower in immediately available funds not later than 1:00 p.m. Chicago time on the Maturity Date.

2.4 Interest.

(a) Subject to the provisions of subsection (b) below, the Loan shall bear interest on the outstanding principal amount thereof from the Closing Date at a rate of interest equal to the Base Rate ("Prime, plus 1.0%").

(b) While any Event of Default exists, the Borrower shall pay interest on the principal amount of all outstanding Obligations hereunder at a fluctuating interest rate per annum at all times equal to the Base Rate plus Five Percent ("Base Rate, plus 5.0%") per annum, to the fullest extent permitted by applicable law.

(c) Accrued and unpaid interest on any past due amounts shall be due and payable upon demand.

(d) Interest on the Loan shall be due and payable on each applicable Payment Date occurring after the Closing Date of the Loan as part of the level payments referred to under Section 2.3 above and on the Maturity Date of the Loan. Interest on the Loan shall be due and payable in accordance with the terms hereof before and after judgment, and before and after the commencement of any proceeding under any Debtor Relief Law.

2.5 Computation of Interest. All computations of interest shall be made on the basis of a year of 365 or 366 days, as the case may be, and actual days elapsed.

2.6 Evidence of Debt. The Loan shall be evidenced by an account or record maintained by the Lender in the ordinary course of business. The account or record maintained by the Lender shall be conclusive absent manifest error of the amount of the Loan to the Borrower and the interest and payments thereon. Any failure to so record or any error in doing so shall not, however, limit or otherwise affect the obligation of the Borrower hereunder to pay any amount owing with respect to the Obligations.

2.7 Payments.

(a) All payments to be made by the Borrower shall be made without condition or deduction for any counterclaim, defense, recoupment or setoff.

(b) Borrower shall make any payments of principal or interest of the Loan by application of the non-cash patronage dividends issued to Borrower.

(c) Borrower agrees and acknowledges that there is no assurance that non-cash patronage dividends will be issued or available to Borrower to make any or all required payments of any Loan. Borrower further agrees and acknowledges that Lender may, in its sole discretion, apply any non-cash patronage dividends otherwise payable to Borrower to any other obligation or indebtedness owed by Borrower or Borrower's Affiliates to Lender. Except where payment is made by application of non-cash patronage dividends in accordance with this Section 2.7, Borrower is obligated to make all payments required under this Agreement and the other Loan Documents when due, in full and in cash.

ARTICLE 3 CONDITIONS PRECEDENT TO LOAN

3.1 Conditions to Initial Loan. The obligation of Lender to make the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender's receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

- (i) The fully completed and executed Application, along with all necessary documents requested therein;
 - (ii) three (3) executed counterparts of this Agreement by each Person required to be a Borrower under Section 5.14;
 - (iii) a Note for the Loan executed by each Person required to be a Borrower under Section 5.14;
 - (iv) three (3) executed Security Agreements by each Person required to be a Borrower under Section 5.14, if requested by Lender;
 - (v) three (3) executed Guarantees by each Person required to be a Guarantor under Section 5.14;
 - (vi) a landlord waiver or other collateral access agreement, in form and substance satisfactory to Lender, for each location at which collateral in which Lender is granted a security interest under a Security Agreement is located;
 - (vii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;
 - (viii) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization
 - (ix) for loans greater than \$200,000.00, a First Option to Purchase Agreement with Lender or other agreement granting Lender the first option to purchase right executed by the Borrower.
- (b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and improvement of the Relevant Store Location;
- (c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;
- (d) If required by Lender, Borrower shall have a binding commitment letter from Borrower's senior lender(s) to provide a mortgage loan and/or an operating line of credit with respect to the applicable Relevant Store Location, in amounts and in form and substance acceptable to Lender;
- (e) If a subordination is required by Borrower's senior lender(s), the subordination agreement must be in a form and substance acceptable to Lender, in its sole discretion, and accepted and acknowledged by the Borrower's senior lender(s);
- (f) Lender shall have approved the Ace affiliation of the Relevant Store Location;
- (g) Any existing loans from Lender to the Borrower which is a so-called Capital Stock Loan or Equity Match Loan shall have been modified to provide for repayment of such loan by application of

non-cash patronage dividends held by any Borrower with respect to any of Borrower's Ace affiliated retail hardware stores; and

(h) No Default or Event of Default shall exist as of the Closing Date.

ARTICLE 4 REPRESENTATIONS AND WARRANTIES

The Borrower represents and warrants to the Lender that:

4.1 Authorization. The execution, delivery and performance by each Loan Party of each Loan Document to which such Person is party, have been duly authorized by all necessary corporate or other organizational action.

4.2 Financial Statements; No Material Adverse Effect.

(a) The Financial Statements (i) were prepared in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; (ii) fairly present the financial condition of the Borrower as of the date thereof and their results of operations for the period covered thereby in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; and (iii) show all material indebtedness and other liabilities, direct or contingent, of the Borrower and its Subsidiaries as of the date thereof, including liabilities for taxes, material commitments and indebtedness.

(b) Since the date of the Financial Statements through and including the Closing Date, there has been no event or circumstance, either individually or in the aggregate, that has had or could reasonably be expected to have a Material Adverse Effect.

4.3 Absence of Defaults under Material Agreements. Borrower is not in breach or default, and no condition exists which with the giving of notice or passing of time would result in a breach or default, under any (a) instrument or agreement evidencing indebtedness for borrowed money, (b) lease or sublease of real property, (c) insurance policy or other insurance contract.

4.4 Taxes. Borrower has timely filed all tax returns and reports required by law to have been filed by it. Such returns are in all material respects true, correct and complete. Borrower has paid all taxes, governmental charges and assessments required to be paid by it when due and payable.

4.5 Litigation. There are no actions, suits, proceedings, claims or disputes pending or threatened or contemplated, at law, in equity, in arbitration or before any governmental authority, by or against the Borrower or any of its Subsidiaries or against any of their properties or revenues that (a) purport to affect or pertain to this Agreement or any other Loan Document, or any of the transactions contemplated hereby, or (b) either individually or in the aggregate, if determined adversely, could reasonably be expected to have a Material Adverse Effect.

4.6 Ownership of Property; Liens. The Borrower good title to, or valid leasehold interests in, all real and personal property necessary or used in the ordinary conduct of its business.

4.7 Compliance with Laws. The Borrower is in compliance in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its properties.

ARTICLE 5
AFFIRMATIVE COVENANTS

So long as any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall:

5.1 Financial Statements. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) as soon as available, but in any event within ninety (90) days after the end of each fiscal year of the Borrower, a consolidated balance sheet of the Borrower with respect to the Relevant Store Location as at the end of such fiscal year, and the related consolidated statements of income or operations, shareholders' equity and cash flows for such fiscal year, setting forth in each case in comparative form the figures for the previous fiscal year, all in reasonable detail and prepared in accordance with GAAP, ~~[unaudited-if Borrower's indebtedness is less than \$100,000.00]~~~~[audited-if Borrower's indebtedness exceeds \$1,000,000.00]~~~~[reviewed-if Borrower's indebtedness is between \$500,000.01 and \$1,000,000.00]~~~~[compiled-if Borrower's indebtedness is between \$100,000.01 and \$500,000.00]~~ and, where applicable, accompanied by a report and opinion of an independent certified public accountant, which report and opinion shall be prepared in accordance with generally accepted auditing standards and shall not be subject to any "going concern" or like qualification or exception or any qualification or exception as to the scope of such audit to which Lender objects (together with, if the Borrower has more than one retail location, a consolidated balance sheet and consolidated statements of income and operations for the Borrower on the same basis as the financial statements provided with respect to the Relevant Store Location); and

(b) as soon as available, but in any event within 30 days after the end of each calendar month, an unconsolidated balance sheet of the Borrower with respect to the Relevant Store Location as at the end of such month, and the related unconsolidated statements of income or operations, shareholders' equity and cash flows with respect to the Relevant Store Location for such month and for the portion of the Borrower's fiscal year then ended, setting forth in each case in comparative form the figures for the corresponding month of the previous fiscal year and the corresponding portion of the previous fiscal year, all in reasonable detail.

As to any information contained in materials furnished pursuant to Section 5.2(c), the Borrower shall not be separately required to furnish such information under clause (a) or (b) above, but the foregoing shall not be in derogation of the obligation of the Borrower to furnish the information and materials described in clauses (a) and (b) above at the times specified therein.

5.2 Certificates; Other Information. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) promptly after the receipt thereof by any Loan Party, copies of any notices or written communications received from any holder of debt securities of any Loan Party or any subsidiary thereof regarding any existing or alleged default or event of default under the terms of any indenture, loan or credit or similar agreement;

(b) in the event there has been a sale, transfer or other disposition of any retail location owned by the Borrower (collectively, "**Company Location**") during a fiscal quarter, concurrently with the financial statements delivered pursuant to Section 5.1(b) above, notification of such sale; and

(c) promptly, such additional information regarding the business, financial or corporate affairs of the Borrower, or compliance with the terms of the Loan Documents, as the Lender may from time to time reasonably request.

5.3 Notices. Promptly notify the Lender (a) of the occurrence of any Default, (b) of any matter that has resulted or could reasonably be expected to result in a Material Adverse Effect; and (c) of any material change

in accounting policies or financial reporting practices by the Borrower. Each notice pursuant to this Section shall be accompanied by a statement of an officer of the Borrower setting forth details of the occurrence referred to therein and stating what action the Borrower has taken and proposes to take with respect thereto. Each notice pursuant to Section 5.3 shall describe with particularity any and all provisions of this Agreement and any other Loan Document that have been breached.

5.4 Payment of Obligations. Pay and discharge as the same shall become due and payable, all its obligations and liabilities, including, without limitation all liabilities to lenders, landlords and insurance carriers.

5.5 Preservation of Existence, Etc. (a) Preserve, renew and maintain in full force and effect its legal existence and good standing under the laws of the jurisdiction of its organization; (b) take all reasonable action to maintain all rights, privileges, permits, licenses and franchises necessary or desirable in the normal conduct of its business; and (c) preserve or renew all of its registered patents, trademarks, trade names and service marks, the non-preservation of which could reasonably be expected to have a Material Adverse Effect.

5.6 Maintenance of Properties. (a) Maintain, preserve and protect all of its material properties and equipment necessary in the operation of its business in good working order and condition, ordinary wear and tear excepted; and (b) make all necessary repairs thereto and renewals and replacements thereof except where the failure to do so could not reasonably be expected to have a Material Adverse Effect.

5.7 Compliance with Law. Comply in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its business or property.

5.8 Taxes. Timely file all tax returns and reports required by law to be filed by it, cause all such tax returns and reports to be in all material respects true, correct and complete and pay all taxes, governmental charges and assessments required to be paid by it when due and payable.

5.9 Books and Records. Maintain proper books of record and account, in which full, true and correct entries in conformity with GAAP consistently applied shall be made of all financial transactions and matters involving the assets and business of the Borrower.

5.10 Inspection Rights. Permit representatives and independent contractors of the Lender to visit and inspect any of its properties, to examine its corporate, financial and operating records, and make copies thereof or abstracts therefrom, and to discuss its affairs, finances and accounts with its directors, officers, and independent public accountants, as often as may be desired by the Lender.

5.11 Use of Proceeds. Use the proceeds of the Loan for the purchase of goods and services from Lender or for costs and expenses in connection with the acquisition, development and opening of the applicable Relevant Store Location.

5.12 Member Status; Store Location Existence.

(a) Maintain the Borrower's status as a retailer affiliated with Lender; and

(b) Continue to own and operate the Relevant Store Location and each other Ace affiliated retail hardware store owned and operated by Borrower during the term of this Agreement as an Ace affiliated retail hardware store (unless the Relevant Store Location is relocated in accordance with any applicable rules, restrictions, policies and procedures of Lender and such relocated store continues to be owned and operated by Borrower).

5.13 Ace ACH Electronic Payment Program. To at all times cause the Relevant Store Location to be enrolled in and use the Ace ACH electronic payment program, as from time to time in effect.

5.14 Additional Borrowers and Guarantors.

(a) Cause each Person which either:

(i) both (A) owns, directly or indirectly, more than 50%, on a fully diluted basis, of the outstanding equity securities of the Borrower and (B) owns or operates an Ace affiliated retail hardware store; or

(ii) both (A) is a subsidiary or Affiliate of the Borrower and (B) owns or operates a Relevant Store Location;

to become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and the Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose.

(b) Notify the Lender at the time that any Person becomes a Person meeting the description set forth in Section 5.14(a) above, and promptly thereafter (and in any event within 30 days), cause such Person to become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and the Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose.

(c) Cause each Principal Shareholder having a ten (10%) percent or greater Investment in any Borrower and each such Person's spouse to become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose.

(d) Notify the Lender at the time that any Person becomes a Principal Shareholder or Significant Shareholder, and promptly thereafter (and in any event within 30 days), cause such Person and such Person's spouse to become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose.

(e) Cause each Person which is an Affiliate of the Borrower to become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose.

(f) Notify the Lender at the time that any Person becomes an Affiliate of the Borrower, and promptly thereafter (and in any event within 30 days), cause such Person to become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose.

ARTICLE 6
EVENTS OF DEFAULT AND REMEDIES

6.1 Events of Default. Any of the following shall constitute an Event of Default:

(a) Non-Payment. The Borrower or any other Loan Party fails to pay (i) when and as required to be paid herein or in any Note, any amount of principal of any Loan or (ii) subject to the provisions of Section 2.4(c), within three days after the same becomes due, any interest on any Loan or any fee due hereunder or any other amount payable hereunder or under any other Loan Document; or

(b) Specific Covenants. The Borrower fails to perform or observe any term, covenant or agreement contained in Section 5.14 (Additional Borrowers and Guarantors); or

(c) Member Status; Relevant Store Locations Existence. The Borrower fails to perform or observe any term, covenant or agreement contained in Section 5.12; or

(d) Other Defaults. Any Loan Party fails to perform or observe any other covenant or agreement (not specified in subsection (a), (b) or (c) above) contained in this Agreement or any other Loan Document on its part to be performed or observed and such failure continues for 30 days; or

(e) Representations and Warranties. (i) Any representation or warranty of the Borrower contained in Article 4 shall be incorrect or misleading when made or deemed made, or (ii) any representation, warranty, certification or statement of fact made or deemed made by or on behalf of the Borrower or any other Loan Party, in any other Loan Document, or in any document delivered in connection herewith or therewith shall be incorrect or misleading in any material respect when made or deemed made; or

(f) Cross-Default. (i) Borrower or its affiliated stores shall be in breach or default under any Ace Membership Agreement, (ii) any Loan Party or any of their subsidiaries shall be in default of any other indebtedness owing to the Lender, (iii) any Loan Party or any of its subsidiaries shall be in default (or shall have been in default at any time) with respect to more than 8 of the 26 most recent bi-weekly statements issued by the Lender and/or its Affiliates or (iv) any Loan Party or any of its subsidiaries shall be in default of any other indebtedness owing to any other Person and any enforcement proceeding or foreclosure action is commenced; or

(g) Insolvency Proceedings, Etc. Any Loan Party or any of its subsidiaries institutes or consents to the institution of any proceeding under any Debtor Relief Law, or makes an assignment for the benefit of creditors; or applies for or consents to the appointment of any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer for it or for all or any material part of its property; or any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer is appointed without the application or consent of such Person and the appointment continues undischarged or unstayed for thirty (30) calendar days; or any proceeding under any Debtor Relief Law relating to any such Person or to all or any material part of its property is instituted without the consent of such Person and continues undismissed or unstayed for thirty (30) calendar days, or an order for relief is entered in any such proceeding; or

(h) Inability to Pay Debts; Attachment. (i) The Borrower becomes unable or admits in writing its inability or fails generally to pay its debts as they become due, or (ii) any writ or warrant of attachment or execution or similar process is issued or levied against all or any material part of the property of any such Person and is not released, vacated or fully bonded within thirty (30) days after its issue or levy; or

(i) Judgments. There is entered against the Borrower a final judgment or order for the payment of money in excess of \$50,000 (to the extent not covered by independent third-party insurance as to which the insurer does not dispute coverage), and (i) enforcement proceedings are commenced by any creditor upon such judgment or order, or (ii) there is a period of ten (10) consecutive days during which a stay of enforcement of such judgment, by reason of a pending appeal or otherwise, is not in effect; or

(j) Invalidity of Loan Documents. Any Loan Document, at any time after its execution and delivery and for any reason other than as expressly permitted hereunder or thereunder or satisfaction in full of all the Obligations, ceases to be in full force and effect; or any Loan Party or any other Person (acting on behalf of a Loan Party) contests in any manner the validity or enforceability of any Loan Document; or any Loan Party denies that it has any or further liability or obligation under any Loan Document, or purports to revoke, terminate or rescind any Loan Document; or

(k) Change of Control. There occurs any Change of Control.

6.2 Remedies Upon Event of Default.

(a) If any Event of Default occurs and is continuing, the Lender shall be entitled (but not required) to terminate the obligation of the Lender to make any and all Loans and shall thereafter receive interest on the principal amount of all outstanding Obligations at the rate specified under Section 2.4(b) hereunder.

(b) In addition, if any Event of Default occurs and is continuing, the Lender shall additionally be entitled (but not required) to declare the unpaid principal amount of the Loans, all interest accrued and unpaid thereon, and all other amounts owing or payable hereunder or under any other Loan Document to be immediately due and payable, without presentment, demand, protest or other notice of any kind, all of which are hereby expressly waived by the Borrower and to exercise all rights and remedies available under the Loan Documents or at law.

ARTICLE 7 MISCELLANEOUS

7.1 Amendments, Etc. No amendment or waiver of any provision of this Agreement or any other Loan Document, and no consent to any departure by the Borrower or any other Loan Party therefrom, shall be effective unless in writing signed by the Lender and the Borrower or the applicable Loan Party, as the case may be, and each such waiver or consent shall be effective only in the specific instance and for the specific purpose for which given.

7.2 Notices; Effectiveness. All notices and other communications provided for herein shall be in writing and shall be delivered by hand or overnight courier service, mailed by certified or registered mail or sent by telecopier as follows, and all notices and other communications expressly permitted hereunder to be given by telephone shall be made to the address, telecopier number, electronic mail address or telephone number specified for such Person on Schedule 7.2. The Borrower and the Lender may change their respective address, telecopier or telephone number for notices and other communications hereunder by notice to the other party hereto.

7.3 No Waiver; Cumulative Remedies. No failure or delay by the Lender in exercising, any right, remedy, power or privilege hereunder shall operate as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power or privilege. The rights, remedies, powers and privileges herein provided are cumulative and not exclusive of any rights, remedies, powers and privileges provided by law.

7.4 Expenses; Damage Waiver.

(a) Costs and Expenses. The Borrower shall pay on demand (i) all reasonable out-of-pocket expenses incurred by the Lender (including the reasonable fees, charges and disbursements of counsel for the Lender), in connection with the preparation, negotiation, execution, delivery and administration of this Agreement and the other Loan Documents or any amendments, modifications or waivers of the provisions hereof or thereof (whether or not the transactions contemplated hereby or thereby shall be consummated), and (ii) all out-of-pocket expenses incurred by the Lender (including the fees, charges and disbursements of any counsel for the Lender), in connection with the enforcement or protection of its rights (A) in connection with this Agreement and the other Loan Documents, including its rights under this Section, or (B) in connection with the Loan made, including all such out-of-pocket expenses incurred during any workout, restructuring or negotiations in respect of the Loan.

(b) Waiver of Consequential Damages, Etc. To the fullest extent permitted by applicable law, the Borrower shall not assert, and hereby waives, any claim against Lender, on any theory of liability, for special, indirect, consequential or punitive damages (as opposed to direct or actual damages) arising out of, in connection with, or as a result of, this Agreement, any other Loan Document or any agreement or

instrument contemplated hereby, the transactions contemplated hereby or thereby, the Loan or the use of the proceeds thereof.

7.5 Successors and Assigns. The provisions of this Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns permitted hereby, except that the Borrower may not assign or otherwise transfer any of its rights or obligations hereunder without the prior written consent of the Lender.

7.6 Right of Setoff. If an Event of Default shall have occurred and be continuing, the Lender, and each of Lender's Affiliates is hereby authorized at any time and from time to time, to the fullest extent permitted by applicable law, to set off and apply any and all obligations at any time owing by the Lender, or any such Affiliate of the Lender, to or for the credit or the account of the Borrower or any other Loan Party against any and all of the Obligations of the Borrower or such Loan Party now or hereafter existing under this Agreement or any other Loan Document to the Lender, irrespective of whether or not the Lender shall have made any demand under this Agreement or any other Loan Document and although such Obligations of the Borrower or such Loan Party may be contingent or unmatured. The rights of the Lender and Lender's Affiliates under this Section are in addition to other rights and remedies (including other rights of setoff) that the Lender or the Lender's Affiliates may have.

7.7 Interest Rate Limitation. Notwithstanding anything to the contrary contained in any Loan Document, the interest paid or agreed to be paid under the Loan Documents shall not exceed the maximum rate of non-usurious interest permitted by applicable law (the "**Maximum Rate**"). If the Lender shall receive interest in an amount that exceeds the Maximum Rate, the excess interest shall be applied to the principal of the Loan or, if it exceeds such unpaid principal, refunded to the Borrower. In determining whether the interest contracted for, charged, or received by the Lender exceeds the Maximum Rate, such Person may, to the extent permitted by applicable law, (a) characterize any payment that is not principal as an expense, fee, or premium rather than interest, (b) exclude voluntary prepayments and the effects thereof, and (c) amortize, prorate, allocate, and spread in equal or unequal parts the total amount of interest throughout the contemplated term of the Obligations hereunder.

7.8 Counterparts; Integration; Effectiveness. This Agreement may be executed in counterparts (and by different parties hereto in different counterparts), each of which shall constitute an original, but all of which when taken together shall constitute a single contract. This Agreement and the other Loan Documents constitute the entire contract among the parties relating to the subject matter hereof and supersede any and all previous agreements and understandings, oral or written, relating to the subject matter hereof. Except as provided in Section 3.1, this Agreement shall become effective when it shall have been executed by the Borrower and the Lender.

7.9 Survival of Representations and Warranties. All representations and warranties made hereunder and in any other Loan Document or other document delivered pursuant hereto or thereto or in connection herewith or therewith shall survive the execution and delivery hereof and thereof.

7.10 Severability. If any provision of this Agreement or the other Loan Documents is held to be illegal, invalid or unenforceable, (a) the legality, validity and enforceability of the remaining provisions of this Agreement and the other Loan Documents shall not be affected or impaired thereby.

7.11 Governing Law; Jurisdiction; Etc.

(a) GOVERNING LAW. THIS AGREEMENT SHALL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE INTERNAL LAWS OF THE STATE OF ILLINOIS WITHOUT REGARD TO THE CONFLICT OF LAWS PRINCIPLES THEREOF.

(b) ARBITRATION. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY SUBMITS, FOR ITSELF AND ITS PROPERTY, TO BINDING ARBITRATION FOR ANY MATTER OR DISPUTE ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT. THE ARBITRATION SHALL BE

CONDUCTED BY A SOLE ARBITRATOR AND BE GOVERNED BY THE UNITED STATES ARBITRATION ACT. JUDGMENT UPON THE AWARD RENDERED BY THE ARBITRATOR MAY BE ENTERED BY ANY COURT HAVING JURISDICTION THEREOF. THE PLACE OF THE ARBITRATION SHALL BE CHICAGO, ILLINOIS.

(c) WAIVER OF VENUE. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY OBJECTION THAT IT MAY NOW OR HEREAFTER HAVE TO THE LAYING OF VENUE OF ANY ACTION OR PROCEEDING ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT IN ANY US FEDERAL OR ILLINOIS STATE COURT IN CHICAGO, ILLINOIS. EACH OF THE PARTIES HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, THE DEFENSE OF AN INCONVENIENT FORUM TO THE MAINTENANCE OF SUCH ACTION OR PROCEEDING IN ANY SUCH COURT.

(d) SERVICE OF PROCESS. EACH PARTY HERETO IRREVOCABLY CONSENTS TO SERVICE OF PROCESS IN THE MANNER PROVIDED FOR NOTICES IN SECTION 7.2. NOTHING IN THIS AGREEMENT WILL AFFECT THE RIGHT OF ANY PARTY HERETO TO SERVE PROCESS IN ANY OTHER MANNER PERMITTED BY APPLICABLE LAW.

7.12 Waiver of Jury Trial. EACH PARTY HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN ANY LEGAL PROCEEDING DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY OR THEREBY (WHETHER BASED ON CONTRACT, TORT OR ANY OTHER THEORY). EACH PARTY HERETO (A) CERTIFIES THAT NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PERSON HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PERSON WOULD NOT, IN THE EVENT OF LITIGATION, SEEK TO ENFORCE THE FOREGOING WAIVER AND (B) ACKNOWLEDGES THAT IT AND THE OTHER PARTIES HERETO HAVE BEEN INDUCED TO ENTER INTO THIS AGREEMENT AND THE OTHER LOAN DOCUMENTS BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION.

7.13 Joint and Several Liability.

(a) Notwithstanding anything to the contrary contained herein, all Obligations of Borrower hereunder shall be joint and several obligations of each Person identified as the Borrower in this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

(b) Notwithstanding any provisions of this Agreement to the contrary, it is intended that the joint and several nature of the Obligations of Borrower and the liens and security interests granted by Borrower to secure the Obligations, not constitute a "Fraudulent Conveyance" (as defined below). Consequently, Lender and Borrower agree that if the Obligations of a Borrower, or any liens or security interests granted by such Borrower securing the Obligations would, but for the application of this sentence, constitute a Fraudulent Conveyance, the Obligations of such Borrower and the liens and security interests securing such Obligations shall be valid and enforceable only to the maximum extent that would not cause such Obligations or such lien or security interest to constitute a Fraudulent Conveyance, and the Obligations of such Borrower and this Agreement shall automatically be deemed to have been amended accordingly. For purposes hereof, "**Fraudulent Conveyance**" means a fraudulent conveyance under Section 548 of Chapter 11 of the Bankruptcy Code or a fraudulent conveyance or fraudulent transfer under the applicable provisions of any fraudulent conveyance or fraudulent transfer law or similar law of any state, nation or other governmental unit, as in effect from time to time.

(c) Lender is hereby authorized, without notice or demand and without affecting the liability of a Borrower hereunder, at any time and from time to time, to do the following: (i) renew, extend, accelerate or otherwise change the time for payment of, or other terms relating to another Borrower's Obligations or otherwise modify, amend or change the terms of any promissory note or other agreement, document or instrument now or hereafter executed by a Borrower and delivered to Lender; (ii) accept partial payments on a Borrower's Obligations; (iii) take and hold security or collateral for the payment of another Borrower's Obligations hereunder or for the payment of any guaranties of another Borrower's Obligations or other liabilities of another Borrower and exchange, enforce, waive and release any such security or collateral; (iv) apply such security or collateral and direct the order or manner of sale thereof as Lender, in its sole discretion, may determine; and (v) settle, release, compromise, collect or otherwise liquidate a Borrower's Obligations and any security or collateral therefor in any manner, without affecting or impairing the obligations of the other Borrowers.

(d) Each Borrower hereby agrees that, except as hereinafter provided, its obligations hereunder are unconditional, irrespective of any of the following: (i) the absence of any attempt to collect a Borrower's Obligations from any Borrower or any guarantor or other action to enforce the same; (ii) the waiver or consent by Lender with respect to any provision of any instrument evidencing Borrower's Obligations, or any part thereof, or any other agreement heretofore, now or hereafter executed by a Borrower and delivered to Lender; (iii) failure by Lender to take any steps to perfect and maintain its security interest in, or to preserve its rights to, any security or collateral for Borrower's Obligations; (iv) the institution of any proceeding under the Bankruptcy Code, or any similar proceeding, by or against a Borrower or Lender's election in any such proceeding of the application of Section 1111(b)(2) of the Bankruptcy Code; (v) any borrowing or grant of a security interest by any Borrower as debtor-in-possession, under Section 364 of the Bankruptcy Code; (vi) the disallowance, under Section 502 of the Bankruptcy Code, of all or any portion of any claim by Lender for repayment of any of Borrower's Obligations; or (vii) any other circumstance which might otherwise constitute a legal or equitable discharge or defense of a guarantor.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the date first above written.

ACE HARDWARE CORPORATION

By: _____
Name: _____
Title: _____

By: _____
Name: _____
Title: _____

SCHEDULE 7.02

NOTICES

If to the Lender:

Ace Hardware Corporation
2200 Kensington Court
Oak Brook, Illinois 60523-2100
Attention: Director of Credit
Telephone: (630) 990-7250
Telecopier: (630) 571-5516

With a copy to:

Ace Hardware Corporation
2200 Kensington Court
Oak Brook, Illinois 60523-2100
Attention: General Counsel
Telephone: (630) 990-6600
Telecopier: (630) 990-3514

If to the Borrower:

Promissory Note

(Ace to Ace Acquisition Capital Stock Financing Program – Immediate Payoff)

\$

Oak Brook, Illinois

[Insert Date of Note]

FOR VALUE RECEIVED, the undersigned, [Insert legal name of Borrower] (“Borrower”), a [limited liability company/corporation/sole proprietor] organized pursuant to the laws of the State of [Insert state in which Borrower is incorporated], promises to pay to the order of ACE HARDWARE CORPORATION, a Delaware corporation (together with its successors and assigns, the “Lender”), the principal amount of [INSERT LOAN AMOUNT (\$)] (the “Loan”).

Borrower shall use the Loan for the purchase of goods and services from Lender or for other costs and expenses in connection with the Borrower’s acquisition, development and opening of an Ace affiliated retail hardware store located at [insert new store address] (the “New Store”). The Loan proceeds shall be applied by Lender as a credit to Borrower’s Ace statement of account for the New Store.

Borrower shall repay the Loan , without interest if paid contemporaneously as provided herein, including by authorizing Lender to redeem Borrower’s previously issued Class C shares of Ace Hardware Corporation having a par value or redemption value equal to the outstanding balance of the Loan and to apply the proceeds of such redemption as a set-off against the Loan. If the Loan is not paid contemporaneously as contemplated herein, the outstanding principal balance shall bear interest at a rate equal to ___ % per annum, but in no event greater than the maximum rate permitted by applicable law. Borrower hereby authorizes Lender to immediately and contemporaneously redeem such Class C shares and to apply the redemption proceeds as a credit against Borrower’s obligations under this Promissory Note. To the extent Borrower elects to satisfy the Loan through the redemption of Class C shares owned by Borrower’s Affiliates, Borrower represents that such Affiliates have authorized such redemption and application.

For purposes of this Promissory Note, Borrower’s Affiliates means any person, corporation, limited liability company, or other entity that is a member of Ace Hardware Corporation and directly, or indirectly through one or more intermediaries, controls or is controlled by or is under common control with Borrower.

Borrower and Lender acknowledge and agree that the Loan evidenced by this Promissory Note and any redemption of Class C shares of Ace Hardware Corporation authorized by Borrower for repayment of the Loan are intended by the parties to constitute parts of a single, integrated financing transaction entered into for the purpose of providing Borrower with capital to acquire, develop, and open the New Store.

Borrower further acknowledges that the Loan proceeds are being applied by Lender directly as a credit to Borrower’s Ace statement of account and are not intended to provide Borrower with unrestricted cash proceeds.

The parties intend that any repayment of the Loan through the redemption of Class C shares and the application of the redemption proceeds to the Loan shall constitute a contemporaneous exchange for new value and shall not constitute a payment of an antecedent debt.

THIS NOTE HAS BEEN DELIVERED IN ILLINOIS AND SHALL BE DEEMED TO BE A CONTRACT MADE UNDER AND GOVERNED BY THE INTERNAL LAWS OF THE STATE OF ILLINOIS. BORROWER AND LENDER HEREBY AGREE AND WAIVE ANY RIGHT TO TRIAL BY JURY WHETHER THE DISPUTE ARISES OUT OF THIS NOTE, THE LOAN DOCUMENTS, OR ANY OTHER AGREEMENTS OF ANY TYPE OR NATURE NOW OR HEREAFTER ARISING. BORROWER AND LENDER SPECIFICALLY AND FOREVER CONSENT TO THE VENUE AND JURISDICTION OF THE STATE AND FEDERAL COURTS OF NORTHERN ILLINOIS IN ENFORCING ANY AND ALL DISPUTES THAT MAY ARISE BETWEEN THEM.

Borrower represents and warrants that the execution and delivery of this Note has been duly authorized by all necessary corporate or other organizational action and that the undersigned is authorized to execute this Note on behalf of Borrower.

[Insert Legal Name of Borrower]

By: _____

Name:

Title:



Store Improvement Installment Loan Program Application

APPLICANT INFORMATION:

Legal Business Name: _____ Store #: _____
Trading Name (d/b/a): _____
Street Address: _____
City: _____ State: _____ Zip: _____
Phone: () _____ Contact: _____

SECTION A:

Store Improvement Financing Program must include the addition of incremental RSC Inventory

☐	Full Store Retrofit (Depts. 1-5 & 7)	Dept 1	_____	est
		Dept 2	_____	est
☐	Partial Store Retrofit (3 Core Departments)	Dept 3	_____	est
☐	Expansion	Dept 4	_____	est
☐	Relocation	Dept 5	_____	est
		Dept 6	_____	est
☐	New Floor plan	Dept 7	_____	est
	or	Dept 8	_____	est
☐	Ace approved Merchandise Plan	Dept 9	_____	est

Total Est Incremental RSC Inventory (via the Assortment Planner) \$ _____ \$ _____ Installment Amt

COMPLETE HERE ONLY IF LABOR IS NOT PART OF LOAN

☐	Labor (Merchandising services and store planning)	Est.	_____	\$	_____
	Total Est Incremental RSC Inventory & Labor	\$	_____	\$	_____

*District Mgr is required to review and approve the pending order prior to funding.
* Inventory in affected departments must meet platinum level discovery acceptance (80%)
* Terms are 6 months deferred dating followed by 26 equal installments

(total divided by 26)

SECTION B:

Store Improvement Installment loan to be used for store improvement for the following:

☐	Labor (Merchandising services and store planning)	Est. Cost: \$	_____
☐	Fixtures and Flooring	Est. Cost: \$	_____
☐	Lighting	Est. Cost: \$	_____
☐	Exterior Signage (up to 15% of loan \$\$)	Est. Cost: \$	_____
☐	Interior Signage & Décor	Est. Cost: \$	_____
☐	Markdown dollars (up to 10% of loan \$\$)	Est. Cost: \$	_____
☐	Equipment (no computer or POS)	Est. Cost: \$	_____

(All items in section B must be with Ace approved vendors)

Total Estimated Installment Loan Est. Cost: \$ _____

Loan Amount not to exceed \$15/square foot up to 10,000 square feet
Max Loan amount is \$150,000 (Min = \$15,000)
Terms: Five (5) year installment loan; Interest Rate: 5%, Fixed

AUTHORIZATION:

The retailer whose signature appears below agrees that this application is being submitted under, and subject to, the eligibility criteria and other terms and conditions set forth on page 2 (Store Improvement Financing Program Terms and Conditions) of this application, which terms and conditions are incorporated herein by reference. Retailer certifies that all information contained herein or submitted to Ace Hardware Corporation (Ace) is true and correct as of the date given. If a project receives approval for a loan and all applicable loan documents have been signed and returned to Ace, and Ace has confirmed that the project has commenced, then the amount financed shall be set forth in a credit memo invoice and applied to retailer's Ace billing statement. Ace reserves the right to revoke approval of the financing if the project is delayed by more than 60 days or is cancelled. This application is subject to review and approval by Ace. Retailer authorizes Ace to obtain credit references and consumer /commercial credit references on the business and its principals and to release credit information to others.

Signed: _____ Print Name: _____
(AUTHORIZED SIGNATURE - OWNER OR OFFICER)
Title: _____ Date: _____
Email Address: _____

*****Ace Hardware Corporation Internal Use Only*****

Inventory Amount _____ Visionary Path: ☐
Loan Amount: _____ District Manager Approval: _____ Date: _____
Authorization #: _____ Finance Approval: _____ Date: _____

**STORE IMPROVEMENT INSTALLMENT LOAN PROGRAM
TERMS AND CONDITIONS**

ELIGIBILITY

In order to qualify for the Store Improvement Installment Loan Program, the retailer must: (1) be an Ace member, in business for at least 3 years; (2) be prompt pay (18/26 payment record) with no past due balance exceeding \$10,000; (3) have an Owner's Equity position equal to or greater than 25 % in the business entity post project; and (4) commit to 2020 Visionary Path. Retailer must provide Ace with the prior two years and current YTD interim financial statements with this application. If retailer owns more than one Ace store, eligibility for this program will be determined on a per store basis.

TERMS AND CONDITIONS FOR THE STORE IMPROVEMENT LOAN PROGRAM

The minimum loan amount is \$15,000, up to a maximum amount equal to \$15.00 per square foot (Max. = \$150,000.00). Loan origination amount will be in \$1,000 increments.

After approval of the loan and confirmation by an Ace representative of project commencement, the amount financed shall be set forth in a credit memo invoice to be issued directly to the retailer's Ace statement of account. A loan commitment fee of 1% of the loan amount will also be assessed upon funding of the loan and billed directly to the retailer's Ace statement of account. Additional charges are applicable if further security is required and will be assessed upon funding of the loan and billed directly to the retailer's Ace statement of account.

The interest rate for the program is fixed at five percent (5%) per annum on the unpaid balance. The loan term is five (5) years and the loan is a fully amortizing installment loan. Each loan installment will be billed to the retailer's A/R statement. There is no prepayment penalty, however, only cash prepayments will be allowed.

TERMS AND CONDITIONS FOR SIX MONTHS DEFERRED DATING FOLLOWED BY TWENTY SIX (26) INSTALLMENT PLAN

For items covered by a six months deferred dating, followed by twenty six (26) installments under this program, the retailer agrees that after the six month deferral period to pay the principal sum to Ace in 26 substantially equal bi-weekly payments as billed by Ace. Such payments shall have the same due dates that apply to Ace's regular billing statements. No interest shall be payable on the principal sum or on any balance thereof becoming due, but any bi-weekly installment payment that is not paid by the due date shall accrue late payment charges at the same rate as is then applicable to retailer's regular purchases of merchandise, supplies and services from Ace.

TERMS AND CONDITIONS APPLICABLE TO BOTH PLANS

Retailer agrees to furnish to Ace such invoices, photos or other proof of performance if requested by Ace. Retailer also agrees that if the Ace membership, 2020 Visionary Path commitment, and/or project plan for the applicable store is terminated for any reason, or if the Ace statement of account becomes past due or the retailer otherwise fails to comply with the eligibility criteria, then the entire principal balance under the designated payment plan, plus any interest and/or accrued late payment charges, shall become immediately due and payable.

Approvals of either payment plan may be withdrawn by Ace at any time if there is material change in the Retailer's credit standing or financial condition.

THE RETAILER HEREBY RELEASES ACE HARDWARE CORPORATION AND EACH OF ITS OFFICERS, DIRECTORS, EMPLOYEES AND AGENTS FROM ANY AND ALL DAMAGE OR LIABILITY CLAIMS ARISING OUT OF OR BASED UPON: (1) ANY OF THE INVESTIGATION PROCEDURES UTILIZED BY ACE IN REVIEWING THE APPLICATION; (2) ACE'S DENIAL OF THE LOAN; AND (3) RETAILER'S PURCHASE, INSTALLATION OR USE OF THE ITEMS OR SERVICES FINANCED PURSUANT TO THIS PROGRAM.

As a condition of obtaining the loan, Retailer will be required to execute a promissory note and may be required to execute a security agreement granting Ace a security interest in Retailer's assets to secure payment of the loan and any other document required by Ace in connection with the program. Retailer's shareholders and affiliated entities may be required to execute guarantees of the loan amount. The terms and conditions of this program shall be governed by the substantive laws of the State of Illinois.

Promissory Note
(Store Improvement Installment Loan Program)

\$ _____

Oak Brook, Illinois

_____, 20____

FOR VALUE RECEIVED, the undersigned, _____, (“Borrower”) a [insert LLC, Corporation, Partnership, Sole Proprietorship] organized pursuant to the laws of the State of _____, promises to pay to the order of ACE HARDWARE CORPORATION, a Delaware corporation (together with its successors and assigns, the “Lender”), the principal amount of _____ DOLLARS (\$_____) hereafter, referred to as the “Principal Loan Amount”. As used herein “Relevant Store Location” shall mean the retail store location for the Borrower as set forth on the signature page attached hereto.

This Promissory Note (“Note”) is delivered by Borrower to Lender, along with any guaranty, security agreement, financing statement, or other documents that may be required by Lender in connection with this Note. Interest on the Principal Loan Amount shall accrue and be paid at the fixed rate of 5% per annum. Upon any event of default as defined herein (“Event of Default”), interest shall accrue at the default rate of 10% per annum (the “Default Rate”).

Payments of both principal and interest are to be made in lawful money of the United States of America in same day or immediately available funds to the account designated by the Lender. Principal and interest due hereunder shall be billed by Lender to Borrower in four (4) week intervals, on every other bi-weekly billing statement submitted by Lender to Borrower for merchandise and services purchased by Borrower from Lender, and shall be due and payable on the due date then applicable to such billing statement. The amount of the installments of principal plus interest hereunder is \$_____. This Note shall amortize over five (5) years, commencing on the date as outlined in the attached amortization schedule.

As used herein, an “Event of Default” shall include the following:

- a) The termination of the Ace Membership Agreement of Borrower or any guarantor, voluntarily or otherwise;
- b) Borrower and any guarantor’s failure to: (i) make prompt payment of Ace billing statements, (ii) be in good standing, (iii) pay taxes (of any kind), (iv) pay rent or otherwise be in breach of any lease obligation, (v) pay, when due, loan payments to its lenders, (vi) provide proof of current and adequate insurance coverage as provided by the Ace Membership Agreement, or to otherwise be in material default with the Ace Membership Agreement or (vii) enroll and use Ace ACH electronic payment program;
- c) the insolvency of the Borrower or any guarantor, change in ownership and control of the Borrower or any guarantor, a material adverse change in Borrower’s or any guarantor’s financial condition;
- d) Borrower’s or any guarantor’s payment or other financial covenant default with third parties that has not been cured within any applicable grace or cure period established by such third party;
- e) Borrower’s failure to implement a partial store retrofit at the Relevant Store Location that will impact a minimum of three (3) core departments (Departments 1 - 5 and 7). Inventory in such departments must meet Ace designated Platinum Discovery acceptance levels upon completion of the retrofit and must include either (i) a new store floor plan that at minimum changes customer flow; or (ii) an Ace approved merchandising plan to change location of categories within the existing floor plan; or

f) Borrower's failure to use the proceeds of the Note for any one or more of the following categories: (i) labor costs for visual merchandising or store planning services; (ii) flooring and fixtures; (iii) lighting; (iv) exterior signage (up to a maximum of fifteen percent (15%) of the Principal Loan Amount; (v) interior décor and signage; (vi) inventory markdown dollars (up to a maximum of ten percent (10%) of the Principal Loan Amount); or (vii) equipment (excluding computers or point of sale equipment).

If an Event of a Default occurs, this Note shall become immediately due and payable, and the Note shall accrue interest at the Default Rate, all without notice, presentment or demand, all of which are hereby waived by Borrower and any guarantor. To the extent permitted by the Ace Membership Agreement, Ace By-laws or applicable law, Lender reserves a right of setoff in all of Borrower's and guarantor's stock, patronage refund certificates or other accounts with Lender.

This Note is a Note evidencing a loan on which the Borrower is permitted to make pre-payments without penalty.

Pursuant to the any security agreement entered into in connection with this Note, Borrower and any guarantor agree and authorize Lender to execute such documents, agreements and statements necessary for Lender to perfect and file documents that shall evidence a valid, perfected lien on the assets of Borrower and guarantor.

All parties hereto, whether as makers, endorsers, or otherwise, severally waive presentment for payment, demand, protest and notice of dishonor.

THIS NOTE HAS BEEN DELIVERED IN ILLINOIS, AND SHALL BE DEEMED TO BE A CONTRACT MADE UNDER AND GOVERNED BY THE INTERNAL LAWS OF THE STATE OF ILLINOIS.

BORROWER AND LENDER HEREBY AGREE AND WAIVE ANY RIGHT TO TRIAL BY JURY WHETHER THE DISPUTE ARISES OUT OF THIS NOTE, THE LOAN DOCUMENTS, OR ANY OTHER AGREEMENTS OF ANY TYPE OR NATURE AND NOW OR HEREAFTER ARISING.

BORROWER AND LENDER SPECIFICALLY AND FOREVER CONSENT TO THE VENUE AND JURISDICTION OF THE STATE AND FEDERAL COURTS OF NORTHERN ILLINOIS IN ENFORCING ANY AND ALL DISPUTES THAT MAY ARISE BETWEEN THEM.

[Insert Legal Name of Borrower]

By: _____

Name: _____

Title: _____

Store Address: _____

LOAN AGREEMENT

(Store Improvement Capital Stock Loan Program)

This STORE IMPROVEMENT CAPITAL STOCK LOAN AGREEMENT (as amended, supplemented or otherwise modified from time to time, this “**Agreement**”) is entered into as of _____, 20____ by and among _____, a [LLC, corporation, partnership or sole proprietorship] which is organized pursuant to the laws of the State of _____ (the “**Borrower**”) and ACE HARDWARE CORPORATION, a Delaware corporation (the “**Lender**”).

The Borrower, an existing Ace retailer, has requested that the Lender make available to it a term loan in order to improve an Ace affiliated retail hardware store located at _____ (the “**Relevant Store Location**”), and the Lender is willing to do so on the terms and conditions set forth herein.

In consideration of the mutual covenants and agreements herein contained, the parties hereto covenant and agree as follows:

ARTICLE 1 **DEFINITIONS AND ACCOUNTING TERMS**

1.1 **Defined Terms.** As used in this Agreement, the following terms shall have the meanings set forth below:

“**Affiliate**” means, with respect to any Person, another Person that directly, or indirectly through one or more intermediaries, controls or is controlled by or is under common control with the Person specified.

“**Base Rate**” means, for any day, a fluctuating rate per annum equal to the rate of interest in effect for such day as the “Prime Rate”, plus one percentage point (1.00; provided that the Base Rate shall initially be set on the date of the funding of the relevant Loan and shall thereafter change quarterly effective as of the first day of each calendar-year quarter occurring thereafter (each an “**Interest Reset Date**”) (and such rate, subject to the imposition of a default rate of interest, shall remain unchanged until the next Interest Reset Date to occur at which time it will reset per the publication in the Wall Street Journal as indicated above); provided further that if the Wall Street Journal is not published on an Interest Reset Date, the rate applicable from and after such Interest Reset Date until the next Interest Reset Date shall be the rate most recently publicly reported in the Wall Street Journal.

“**Borrower**” means, collectively and jointly and severally, each Person identified as the Borrower in the preamble to this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

“**Business Day**” means any day other than a Saturday, Sunday or other day on which commercial banks are authorized to close under the laws of, or are in fact closed in, the State of Illinois.

“**Change of Control**” means an event or series of events by which the Principal Shareholders shall cease to have at least the minimum ownership percentage with respect to the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower on a fully-diluted basis. As used herein, “minimum ownership percentage” means the greater of (i) 90% of the ownership percentage which the Principal Shareholders, as of the date hereof, have of the equity securities of the Borrower entitled to vote for members of the board of directors or equivalent governing body of the Borrower and (ii) 50.1%.

“**Closing Date**” means, for the Loan, the first date that all the conditions precedent to such Loan in Section 3.1 or Section 3.2, as applicable, are satisfied or waived by the Lender and the Loan is funded.

“Debtor Relief Laws” means the Bankruptcy Code of the United States, and all other liquidation, conservatorship, bankruptcy, assignment for the benefit of creditors, moratorium, rearrangement, receivership, insolvency, reorganization, or similar debtor relief laws of the United States or other applicable jurisdictions from time to time in effect and affecting the rights of creditors generally.

“Default” means any event or condition that constitutes an Event of Default or that, with the giving of any notice, the passage of time, or both, would be an Event of Default.

“Event of Default” has the meaning specified in Section 7.1.

“GAAP” means generally accepted accounting principles in the United States set forth in the opinions and pronouncements of the Accounting Principles Board and the American Institute of Certified Public Accountants and statements and pronouncements of the Financial Accounting Standards Board or such other principles as may be approved by a significant segment of the accounting profession in the United States, that are applicable to the circumstances as of the date of determination, consistently applied.

“Guarantors” means, collectively, each Person that becomes a guarantor of the Obligations (or any part thereof) pursuant to Section 5.14 or otherwise.

“Guaranty” means any guaranty made by a Guarantor in favor of the Lender.

“Lien” means any mortgage, pledge, hypothecation, assignment, deposit arrangement, encumbrance, lien (statutory or other), charge, or preference, priority or other security interest or preferential arrangement in the nature of a security interest of any kind or nature whatsoever (including any conditional sale or other title retention agreement, any easement, right of way or other encumbrance on title to real property, and any financing lease having substantially the same economic effect as any of the foregoing).

“Loan” means the term loan made by the Lender to the Borrower hereunder as evidenced by a Note.

“Loan Amount” means the amount of the Loan as set forth in the Note.

“Loan Documents” means this Agreement, the Note, any Guaranty, any Security Agreement and any other instruments, agreements or other documents executed and delivered to Lender in connection with the Loan.

“Loan Parties” means, collectively, Borrower and each Guarantor.

“Material Adverse Effect” means (a) a material adverse change in, or a material adverse effect upon, the operations, business, properties, liabilities (actual or contingent) or condition (financial or otherwise) of the Borrower; (b) a material impairment of the ability of any Loan Party to perform its obligations under any Loan Document to which it is a party; or (c) a material adverse effect upon the legality, validity, binding effect or enforceability against any Loan Party of any Loan Document to which it is a party.

“Maturity Date” means, for the Loan, April 1st of the year in which the sixth patronage dividend distribution occurs after the Closing Date of the Loan.

“Note” means the promissory note made by the Borrower in favor of the Lender to evidence the Loan.

“Obligations” means all advances to, and debts, liabilities, obligations, covenants and duties of, any Loan Party arising under any Loan Document or otherwise with respect to the Loans of the Borrower to which the Lender or its Affiliate is a party, whether direct or indirect (including those acquired by assumption), absolute or contingent, due or to become due, now existing or hereafter arising and including interest and fees that accrue after the commencement by or against any Loan Party or any Affiliate thereof of any proceeding under any

Debtor Relief Laws naming such Person as the debtor in such proceeding, regardless of whether such interest and fees are allowed claims in such proceeding.

“Payment Date” means April 30 of each calendar year until the applicable Maturity Date or such date the Loan is sooner paid in full; provided, that if any such date is not a Business Day, then the Payment Date in respect of such date shall be the next succeeding Business Day.

“Person” means any natural person, corporation, limited liability company, trust, joint venture, association, company, partnership, governmental authority or other entity.

“Prime Rate” means, for any day, a fluctuating rate per annum equal to the rate of interest in effect for such day as the "prime rate", as publicly reported from time to time in the Wall Street Journal, Midwest Edition, under the section entitled "Money Rates" as the average per annum rate of interest charged on commercial loans posted by at least 75% of the nation's thirty (30) largest banks. **“Principal Shareholders”** means each Person, other than a Borrower, which is or becomes both (i) a stockholder of the Lender or an owner, directly or indirectly, of majority-voting control of a stockholder of the Lender, and (ii) an owner, directly or indirectly, of more than 50%, on a fully diluted basis, of the outstanding equity securities of a Borrower (including for such calculations any stock ownership of the spouses and children of such Person and trusts established for the benefit of the foregoing).

“Security Agreement” means any security agreement made by a Borrower in favor of the Lender.

“Significant Shareholder” means each Person, other than a Principal Shareholder or a Borrower, that is or becomes the holder of 10% or more of the equity interests (whether directly or indirectly) of a Borrower.

1.2 Section Headings. Section headings herein and in the other Loan Documents are included for convenience of reference only and shall not affect the interpretation of this Agreement or any other Loan Document.

ARTICLE 2 THE LOAN; MECHANICS

2.1 Loan. Upon satisfaction of the conditions precedent set forth in Section 3.1 hereof, and subject to the representations, warranties, covenants and conditions contained in this Agreement and the other Loan Documents, the Lender agrees to make, on the Closing Date, a Loan in the Loan Amount to the Borrower with respect to the Relevant Store Location. The Lender may, in its sole and absolute discretion, make the Loan to the Borrower in the form of one or more advances for credit against statements for good and services provided by the Lender to the Borrower with respect to the Relevant Store Location with respect to which the Loan is made, as and when such statements are generated by the Lender.

2.2 Prepayments. The Borrower may, at any time or from time to time voluntarily prepay the Loan in cash in whole or in part without premium or penalty. Any prepayment of the Loan shall be accompanied by all accrued interest on the amount prepaid, together with any other amount then due under the Loan Documents with respect to the Loan. Any prepayment in respect of the Loan shall be applied to the remaining scheduled principal installments in respect of the Loan in inverse order of maturity (i.e., first applied to amounts due on the Maturity Date until reduced to zero).

2.3 Repayment of Loan. The Loan shall be repaid as follows:

(a) Commencing with the first Payment Date occurring after the Closing Date, the Borrower shall make amortizing principal repayments of the Loan on the basis of a level payment amortization schedule (i.e., each level payment will consist in part of interest and in part of principal) determined by

the Lender based on a term of 6 years and on the interest chargeable from time to time in respect of the Loan as provided in Section 2.4 below.

(b) The Lender shall notify the Borrower of the initial amount of the level payment referred to in clause (a) above prior to the Payment Date referred to in clause (a) above and the Lender shall notify the Borrower from time to time of any changes in the amount of the level payment (and any corresponding changes in the amortization schedule with respect to the principal amount of the Loan) resulting from changes in the interest rate chargeable under Section 2.4 or from changes in the Base Rate (it being understood that a failure or delay by the Lender to notify the Borrower of changes in the level amount due and payable with respect to a Payment Date or successive Payment Dates shall not affect the principal or interest actually owed or owing in respect of the Loan.)

(c) The first six (6) annual amortizing installments of principal and interest on the Loan will be due and payable as follows:

(i) If Borrower is eligible to make all or any portion of such payment by application of all available non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of all available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the applicable Payment Date.

(ii) To the extent all or any portion of such payment may not or will not be paid by application of non-cash patronage dividends pursuant to subsection (i), Lender will bill the amount of such payment on the bi-weekly billing statement submitted by Lender to Borrower for merchandise and services purchased by Borrower from Lender during the period including the applicable Payment Date, and such payment shall be due and payable on the due date then applicable to the billing statement on which such payment is billed and shall be paid to the Lender in the manner applicable to such billing statement, or in such other manner as may be agreed by Lender in writing. Any payment billed on a bi-weekly billing statement and not paid when due will incur late payment service charges as set forth in such bi-weekly billing statement, in addition to interest accruing under this Agreement.

(d) On the Maturity Date, the Borrower shall pay to the Lender the entire outstanding principal balance of the Loan, together with all accrued and unpaid interest thereon and any and all other Obligations hereunder with respect to the Loan, without any notice or demand from Lender whatsoever. To the extent Borrower is eligible to make such payment by application of non-cash patronage dividends in accordance with Section 2.7(b), then Borrower shall be deemed to elect to make such payment, by application of available non-cash patronage dividends to the maximum extent it may do so in accordance with Section 2.7(b) and Lender will be authorized to effectuate the making of such payment on the Maturity Date. Notwithstanding the foregoing, Borrower may elect to pay such payment in cash if it notifies Lender in writing at least thirty (30) days prior to the Maturity Date of its intent to make payment in cash. To the extent not paid by application of non-cash patronage dividends, payment of the principal and interest of the Loan and any and all other Obligations with respect to the Loan on the Maturity Date shall be paid by the Borrower in immediately available funds not later than 1:00 p.m. Chicago time on the Maturity Date.

2.4 Interest.

(a) Subject to the provisions of subsection (b) below, the Loan shall bear interest on the outstanding principal amount thereof from the Closing Date at a rate of interest equal to the Base Rate ("Prime Rate, plus 1.0%, adjusted quarterly").

(b) While any Event of Default exists, the Borrower shall pay interest on the principal amount of all outstanding Obligations hereunder at a fluctuating interest rate per annum at all times equal to the Prime Rate plus Six Percent (“Prime Rate, plus 6.0%”) per annum, to the fullest extent permitted by applicable law.

(c) Accrued and unpaid interest on any past due amounts shall be due and payable upon demand.

(d) Interest on the Loan shall be due and payable on each applicable Payment Date occurring after the Closing Date of the Loan as part of the level payments referred to under Section 2.3 above and on the Maturity Date of the Loan. Interest on the Loan shall be due and payable in accordance with the terms hereof before and after judgment, and before and after the commencement of any proceeding under any Debtor Relief Law.

2.5 Computation of Interest. All computations of interest shall be made on the basis of a year of 365 or 366 days, as the case may be, and actual days elapsed.

2.6 Evidence of Debt. The Loan shall be evidenced by an account or record maintained by the Lender in the ordinary course of business. The account or record maintained by the Lender shall be conclusive absent manifest error of the amount of the Loan to the Borrower and the interest and payments thereon. Any failure to so record or any error in doing so shall not, however, limit or otherwise affect the obligation of the Borrower hereunder to pay any amount owing with respect to the Obligations.

2.7 Payments.

(a) All payments to be made by the Borrower shall be made without condition or deduction for any counterclaim, defense, recoupment or setoff.

(b) Borrower shall make any payments of principal or interest of the Loan by application of the non-cash patronage dividends issued to Borrower.

(c) Borrower agrees and acknowledges that there is no assurance that non-cash patronage dividends will be issued or available to Borrower to make any or all required payments of any Loan. Borrower further agrees and acknowledges that Lender may, in its sole discretion, apply any non-cash patronage dividends otherwise payable to Borrower to any other obligation or indebtedness owed by Borrower or Borrower’s Affiliates to Lender. Except where payment is made by application of non-cash patronage dividends in accordance with this Section 2.7, Borrower is obligated to make all payments required under this Agreement and the other Loan Documents when due, in full and in cash.

ARTICLE 3
CONDITIONS PRECEDENT TO LOAN

3.1 Conditions to Initial Loan. The obligation of Lender to make the initial Loan is subject to the satisfaction of the following conditions:

(a) Lender’s receipt of the following, each properly executed by an officer of the signing Loan Party, each dated the Closing Date of the Loan (or, in the case of certificates of governmental officials, a recent date before the Closing Date) and each in form and substance satisfactory to Lender:

(i) The fully completed and executed Application, along with all necessary documents requested therein;

(ii) three (3) executed counterparts of this Agreement by each Person required to be a Borrower under Section 5.14;

(iii) a Note for the Loan executed by each Person required to be a Borrower under Section 5.14;

(iv) three (3) executed Security Agreements by each Person required to be a Borrower under Section 5.14, if requested by Lender;

(v) three (3) executed Guarantees by each Person required to be a Guarantor under Section 5.14;

(vi) a landlord waiver or other collateral access agreement, in form and substance satisfactory to Lender, for each location at which collateral in which Lender is granted a security interest under a Security Agreement is located;

(vii) such certificates of resolutions or other action, incumbency certificates and/or other certificates of officers of each Loan Party as the Lender may require;

(viii) such documents and certifications as Lender may require to evidence that each Loan Party is duly organized or formed, and that the Borrower is validly existing, in good standing and qualified to engage in business in its state of organization.

(b) Lender shall have received such documentation as Lender may require to evidence the amount of the aggregate cash investment made by Borrower toward the acquisition and improvement of the Relevant Store Location;

(c) Borrower shall have paid to Lender a commitment fee in an amount equal to one percent (1%) of the Loan Amount of the Loan;

(d) Relevant Store Location shall be an Ace member in good standing;

(e) Any existing loans from Lender to the Borrower which is a so-called Capital Stock Loan shall have been modified to provide for repayment of such loan by application of non-cash patronage dividends held by any Borrower with respect to any of Borrower's Ace affiliated retail hardware stores; and

(f) No Default or Event of Default shall exist as of the Closing Date.

ARTICLE 4 REPRESENTATIONS AND WARRANTIES

The Borrower represents and warrants to the Lender that:

4.1 Authorization. The execution, delivery and performance by each Loan Party of each Loan Document to which such Person is party, have been duly authorized by all necessary corporate or other organizational action.

4.2 Financial Statements; No Material Adverse Effect.

(a) The Financial Statements (i) were prepared in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; (ii) fairly present the financial condition of the Borrower as of the date thereof and their results of operations for the

period covered thereby in accordance with GAAP consistently applied throughout the period covered thereby, except as otherwise expressly noted therein; and (iii) show all material indebtedness and other liabilities, direct or contingent, of the Borrower and its Subsidiaries as of the date thereof, including liabilities for taxes, material commitments and indebtedness.

(b) Since the date of the Financial Statements through and including the Closing Date, there has been no event or circumstance, either individually or in the aggregate, that has had or could reasonably be expected to have a Material Adverse Effect.

4.3 Absence of Defaults under Material Agreements. Borrower is not in breach or default, and no condition exists which with the giving of notice or passing of time would result in a breach or default, under any (a) instrument or agreement evidencing indebtedness for borrowed money, (b) lease or sublease of real property, (c) insurance policy or other insurance contract.

4.4 Taxes. Borrower has timely filed all tax returns and reports required by law to have been filed by it. Such returns are in all material respects true, correct and complete. Borrower has paid all taxes, governmental charges and assessments required to be paid by it when due and payable.

4.5 Litigation. There are no actions, suits, proceedings, claims or disputes pending or threatened or contemplated, at law, in equity, in arbitration or before any governmental authority, by or against the Borrower or any of its Subsidiaries or against any of their properties or revenues that (a) purport to affect or pertain to this Agreement or any other Loan Document, or any of the transactions contemplated hereby, or (b) either individually or in the aggregate, if determined adversely, could reasonably be expected to have a Material Adverse Effect.

4.6 Ownership of Property; Liens. The Borrower good title to, or valid leasehold interests in, all real and personal property necessary or used in the ordinary conduct of its business.

4.7 Compliance with Laws. The Borrower is in compliance in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its properties.

ARTICLE 5 AFFIRMATIVE COVENANTS

So long as any Loan or other Obligation hereunder shall remain unpaid or unsatisfied, the Borrower shall:

5.1 Financial Statements. Deliver to the Lender, in form and detail satisfactory to the Lender as soon as available, but in any event within ninety (90) days after the end of each fiscal year of the Borrower, a consolidated balance sheet of the Borrower with respect to the Relevant Store Location as at the end of such fiscal year, and the related consolidated statements of income or operations, shareholders' equity and cash flows for such fiscal year, setting forth in each case in comparative form the figures for the previous fiscal year, all in reasonable detail and prepared in accordance with GAAP, ~~[unaudited]~~-if Borrower's indebtedness is less than \$100,000.00~~]~~~~[audited]~~-if Borrower's indebtedness exceeds \$1,000,000.00~~]~~~~[reviewed]~~-if Borrower's indebtedness is between \$500,000.01 and \$1,000,000.00~~]~~~~[compiled]~~-if Borrower's indebtedness is between \$100,000.01 and \$500,000.00] and, where applicable, accompanied by a report and opinion of an independent certified public accountant, which report and opinion shall be prepared in accordance with generally accepted auditing standards and shall not be subject to any "going concern" or like qualification or exception or any qualification or exception as to the scope of such audit to which Lender objects (together with, if the Borrower has more than one retail location, a consolidated balance sheet and consolidated statements of income and operations for the Borrower on the same basis as the financial statements provided with respect to the Relevant Store Location); and

As to any information contained in materials furnished pursuant to Section 5.2(c), the Borrower shall not be separately required to furnish such information under the clause above, but the foregoing shall not be in derogation of the obligation of the Borrower to furnish the information and materials described above at the times specified therein.

5.2 Certificates; Other Information. Deliver to the Lender, in form and detail satisfactory to the Lender:

(a) promptly after the receipt thereof by any Loan Party, copies of any notices or written communications received from any holder of debt securities of any Loan Party or any subsidiary thereof regarding any existing or alleged default or event of default under the terms of any indenture, loan or credit or similar agreement;

(b) in the event there has been a sale, transfer or other disposition of any retail location owned by the Borrower (collectively, “**Company Location**”) during a fiscal quarter, concurrently with the financial statements delivered pursuant to Section 5.1(b) above, notification of such sale; and

(c) promptly, such additional information regarding the business, financial or corporate affairs of the Borrower, or compliance with the terms of the Loan Documents, as the Lender may from time to time reasonably request.

5.3 Notices. Promptly notify the Lender (a) of the occurrence of any Default, (b) of any matter that has resulted or could reasonably be expected to result in a Material Adverse Effect; and (c) of any material change in accounting policies or financial reporting practices by the Borrower. Each notice pursuant to this Section shall be accompanied by a statement of an officer of the Borrower setting forth details of the occurrence referred to therein and stating what action the Borrower has taken and proposes to take with respect thereto. Each notice pursuant to Section 5.3 shall describe with particularity any and all provisions of this Agreement and any other Loan Document that have been breached.

5.4 Payment of Obligations. Pay and discharge as the same shall become due and payable, all its obligations and liabilities, including, without limitation all liabilities to lenders, landlords and insurance carriers.

5.5 Preservation of Existence, Etc. (a) Preserve, renew and maintain in full force and effect its legal existence and good standing under the laws of the jurisdiction of its organization; (b) take all reasonable action to maintain all rights, privileges, permits, licenses and franchises necessary or desirable in the normal conduct of its business; and (c) preserve or renew all of its registered patents, trademarks, trade names and service marks, the non-preservation of which could reasonably be expected to have a Material Adverse Effect.

5.6 Maintenance of Properties. (a) Maintain, preserve and protect all of its material properties and equipment necessary in the operation of its business in good working order and condition, ordinary wear and tear excepted; and (b) make all necessary repairs thereto and renewals and replacements thereof except where the failure to do so could not reasonably be expected to have a Material Adverse Effect.

5.7 Compliance with Law. Comply in all material respects with the requirements of all laws and governmental regulations and all orders, writs, injunctions and decrees applicable to it or to its business or property.

5.8 Taxes. Timely file all tax returns and reports required by law to be filed by it, cause all such tax returns and reports to be in all material respects true, correct and complete and pay all taxes, governmental charges and assessments required to be paid by it when due and payable.

5.9 Books and Records. Maintain proper books of record and account, in which full, true and correct entries in conformity with GAAP consistently applied shall be made of all financial transactions and matters involving the assets and business of the Borrower.

5.10 Inspection Rights. Permit representatives and independent contractors of the Lender to visit and inspect any of its properties, to examine its corporate, financial and operating records, and make copies thereof or abstracts therefrom, and to discuss its affairs, finances and accounts with its directors, officers, and independent public accountants, as often as may be desired by the Lender.

5.11 Store Project; Use of Proceeds. The Borrower shall implement, no later than 90 days after the date of this Loan Agreement, a store project (full or partial store retrofit, store expansion or store relocation) at the Relevant Store Location that will impact a minimum of three (3) core departments (Departments 1 - 5 and 7). Borrower must use a Lender recommended third party reset services provider. Inventory purchased within such departments must meet Lender's designated Pinnacle Discovery acceptance levels upon completion of the project and must include either (i) a new store floor plan that at minimum changes customer flow; or (ii) a Lender approved merchandising plan to change location of categories within the existing floor plan. The Loan Amount may be used for any one or more of the following categories: (a) labor costs for Store Services (Ace or Ace-approved vendor) for project implementation or store planning; (b) For Do It With Me (DIWM) approved project: Retailer in-house merchandising team labor expenses (limited to 50% of the quoted cost of Ace recommended third party reset services team, up to \$100,000; ~~(bc)~~ flooring and store fixtures (excluding permanent structures); ~~(de)~~ lighting; ~~(de)~~ exterior signage (up to a maximum of fifteen percent (15%) of the Loan Amount; ~~(ef)~~ interior décor and signage (excluding Electronic Shelf Labels); ~~(fg)~~ inventory markdown dollars (up to a maximum of ten percent (10%) of the Loan Amount); or (gh) equipment (excluding delivery vehicles, Paint or POS computer or any other point of sale system).

5.12 Member Status; Relevant Store Location Existence.

(a) Maintain the Borrower's status as a retailer affiliated with Lender; and

(b) Continue to own and operate the Relevant Store Location and each other Ace affiliated retail hardware store owned and operated by Borrower during the term of this Agreement as an Ace affiliated retail hardware store (unless the Relevant Store Location is relocated in accordance with any applicable rules, restrictions, policies and procedures of Lender and such relocated store continues to be owned and operated by Borrower).

5.13 Ace ACH Electronic Payment Program. To at all times cause the Relevant Store Location to be enrolled in and use the Ace ACH electronic payment program, as from time to time in effect.

5.14 Additional Borrowers and Guarantors.

(a) Cause each Person which either:

(i) both (A) owns, directly or indirectly, more than 50%, on a fully diluted basis, of the outstanding equity securities of the Borrower and (B) owns or operates an Ace affiliated retail hardware store; or

(ii) both (A) is a subsidiary or Affiliate of the Borrower and (B) owns or operates a Relevant Store Location;

to become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and the Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose.

(b) Notify the Lender at the time that any Person becomes a Person meeting the description set forth in Section 5.14(a) above, and promptly thereafter (and in any event within 30 days), cause such Person to become a Borrower by executing and delivering to the Lender a counterpart of this Agreement and the Note, a Security Agreement and/or such other document(s) as the Lender shall deem appropriate for such purpose.

(c) Cause each Principal Shareholder having a ten (10%) percent or greater Investment in any Borrower and each such Person's spouse to become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose.

(d) Notify the Lender at the time that any Person becomes a Principal Shareholder or Significant Shareholder, and promptly thereafter (and in any event within 30 days), cause such Person and such Person's spouse to become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose.

(e) Cause each Person which is an Affiliate of the Borrower to become a Guarantor by executing and delivering to the Lender a Guaranty or such other document as the Lender shall deem appropriate for such purpose.

(f) Notify the Lender at the time that any Person becomes an Affiliate of the Borrower, and promptly thereafter (and in any event within 30 days), cause such Person to become a Guarantor by executing and delivering to the Lender a counterpart of the Guaranty or such other document as the Lender shall deem appropriate for such purpose.

ARTICLE 6 EVENTS OF DEFAULT AND REMEDIES

6.1 Events of Default. Any of the following shall constitute an Event of Default:

(a) Non-Payment. The Borrower or any other Loan Party fails to pay (i) when and as required to be paid herein or in any Note, any amount of principal of any Loan or (ii) subject to the provisions of Section 2.4(c), within three days after the same becomes due, any interest on any Loan or any fee due hereunder or any other amount payable hereunder or under any other Loan Document; or

(b) Specific Covenants. The Borrower fails to perform or observe any term, covenant or agreement contained in Section 5.11 (Store Project; Use of Proceeds) or Section 5.14 (Additional Borrowers and Guarantors); or

(c) Member Status; Relevant Store Locations Existence. The Borrower fails to perform or observe any term, covenant or agreement contained in Section 5.12; or

(d) Other Defaults. Any Loan Party fails to perform or observe any other covenant or agreement (not specified in subsection (a), (b) or (c) above) contained in this Agreement or any other Loan Document on its part to be performed or observed and such failure continues for 30 days; or

(e) Representations and Warranties. (i) Any representation or warranty of the Borrower contained in Article 4 shall be incorrect or misleading when made or deemed made, or (ii) any representation, warranty, certification or statement of fact made or deemed made by or on behalf of the Borrower or any other Loan Party, in any other Loan Document, or in any document delivered in

connection herewith or therewith shall be incorrect or misleading in any material respect when made or deemed made; or

(f) Cross-Default. (i) Borrower or its affiliated stores shall be in breach or default under any Ace Membership Agreement, (ii) any Loan Party or any of their subsidiaries shall be in default of any other indebtedness owing to the Lender, (iii) any Loan Party or any of its subsidiaries shall be in default (or shall have been in default at any time) with respect to more than 8 of the 26 most recent bi-weekly statements issued by the Lender and/or its Affiliates or (iv) any Loan Party or any of its subsidiaries shall be in default of any other indebtedness owing to any other Person and any enforcement proceeding or foreclosure action is commenced; or

(g) Insolvency Proceedings, Etc. Any Loan Party or any of its subsidiaries institutes or consents to the institution of any proceeding under any Debtor Relief Law, or makes an assignment for the benefit of creditors; or applies for or consents to the appointment of any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer for it or for all or any material part of its property; or any receiver, trustee, custodian, conservator, liquidator, rehabilitator or similar officer is appointed without the application or consent of such Person and the appointment continues undischarged or unstayed for thirty (30) calendar days; or any proceeding under any Debtor Relief Law relating to any such Person or to all or any material part of its property is instituted without the consent of such Person and continues undismissed or unstayed for thirty (30) calendar days, or an order for relief is entered in any such proceeding; or

(h) Inability to Pay Debts; Attachment. (i) The Borrower becomes unable or admits in writing its inability or fails generally to pay its debts as they become due, or (ii) any writ or warrant of attachment or execution or similar process is issued or levied against all or any material part of the property of any such Person and is not released, vacated or fully bonded within thirty (30) days after its issue or levy; or

(i) Judgments. There is entered against the Borrower a final judgment or order for the payment of money in excess of \$50,000 (to the extent not covered by independent third-party insurance as to which the insurer does not dispute coverage), and (i) enforcement proceedings are commenced by any creditor upon such judgment or order, or (ii) there is a period of ten (10) consecutive days during which a stay of enforcement of such judgment, by reason of a pending appeal or otherwise, is not in effect; or

(j) Invalidity of Loan Documents. Any Loan Document, at any time after its execution and delivery and for any reason other than as expressly permitted hereunder or thereunder or satisfaction in full of all the Obligations, ceases to be in full force and effect; or any Loan Party or any other Person (acting on behalf of a Loan Party) contests in any manner the validity or enforceability of any Loan Document; or any Loan Party denies that it has any or further liability or obligation under any Loan Document, or purports to revoke, terminate or rescind any Loan Document; or

(k) Change of Control. There occurs any Change of Control.

6.2 Remedies Upon Event of Default.

(a) If any Event of Default occurs and is continuing, the Lender shall be entitled (but not required) to terminate the obligation of the Lender to make any and all Loans and shall thereafter receive interest on the principal amount of all outstanding Obligations at the rate specified under Section 2.4(b) hereunder.

(b) In addition, if any Event of Default occurs and is continuing, the Lender shall additionally be entitled (but not required) to declare the unpaid principal amount of the Loans, all interest accrued and unpaid thereon, and all other amounts owing or payable hereunder or under any other Loan Document to be immediately due and payable, without presentment, demand, protest or other notice of any kind, all of which are hereby expressly waived by the Borrower and to exercise all rights and remedies available under the Loan Documents or at law.

ARTICLE 7 MISCELLANEOUS

7.1 Amendments, Etc. No amendment or waiver of any provision of this Agreement or any other Loan Document, and no consent to any departure by the Borrower or any other Loan Party therefrom, shall be effective unless in writing signed by the Lender and the Borrower or the applicable Loan Party, as the case may be, and each such waiver or consent shall be effective only in the specific instance and for the specific purpose for which given.

7.2 Notices; Effectiveness. All notices and other communications provided for herein shall be in writing and shall be delivered by hand or overnight courier service, mailed by certified or registered mail or sent by telecopier as follows, and all notices and other communications expressly permitted hereunder to be given by telephone shall be made to the address, telecopier number, electronic mail address or telephone number specified for such Person on Schedule 7.2. The Borrower and the Lender may change their respective address, telecopier or telephone number for notices and other communications hereunder by notice to the other party hereto.

7.3 No Waiver; Cumulative Remedies. No failure or delay by the Lender in exercising, any right, remedy, power or privilege hereunder shall operate as a waiver thereof; nor shall any single or partial exercise of any right, remedy, power or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power or privilege. The rights, remedies, powers and privileges herein provided are cumulative and not exclusive of any rights, remedies, powers and privileges provided by law.

7.4 Expenses; Damage Waiver.

(a) Costs and Expenses. The Borrower shall pay on demand (i) all reasonable out-of-pocket expenses incurred by the Lender (including the reasonable fees, charges and disbursements of counsel for the Lender), in connection with the preparation, negotiation, execution, delivery and administration of this Agreement and the other Loan Documents or any amendments, modifications or waivers of the provisions hereof or thereof (whether or not the transactions contemplated hereby or thereby shall be consummated), and (ii) all out-of-pocket expenses incurred by the Lender (including the fees, charges and disbursements of any counsel for the Lender), in connection with the enforcement or protection of its rights (A) in connection with this Agreement and the other Loan Documents, including its rights under this Section, or (B) in connection with the Loan made, including all such out-of-pocket expenses incurred during any workout, restructuring or negotiations in respect of the Loan.

(b) Waiver of Consequential Damages, Etc. To the fullest extent permitted by applicable law, the Borrower shall not assert, and hereby waives, any claim against Lender, on any theory of liability, for special, indirect, consequential or punitive damages (as opposed to direct or actual damages) arising out of, in connection with, or as a result of, this Agreement, any other Loan Document or any agreement or instrument contemplated hereby, the transactions contemplated hereby or thereby, the Loan or the use of the proceeds thereof.

7.5 Successors and Assigns. The provisions of this Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns permitted hereby, except that the Borrower may not assign or otherwise transfer any of its rights or obligations hereunder without the prior written consent of the Lender.

7.6 Right of Setoff. If an Event of Default shall have occurred and be continuing, the Lender, and each of Lender's Affiliates is hereby authorized at any time and from time to time, to the fullest extent permitted by applicable law, to set off and apply any and all obligations at any time owing by the Lender, or any such Affiliate of the Lender, to or for the credit or the account of the Borrower or any other Loan Party against any and all of the Obligations of the Borrower or such Loan Party now or hereafter existing under this Agreement or any other Loan Document to the Lender, irrespective of whether or not the Lender shall have made any demand under this Agreement or any other Loan Document and although such Obligations of the Borrower or such Loan Party may be contingent or unmatured. The rights of the Lender and Lender's Affiliates under this Section are in addition to other rights and remedies (including other rights of setoff) that the Lender or the Lender's Affiliates may have.

7.7 Interest Rate Limitation. Notwithstanding anything to the contrary contained in any Loan Document, the interest paid or agreed to be paid under the Loan Documents shall not exceed the maximum rate of non-usurious interest permitted by applicable law (the "**Maximum Rate**"). If the Lender shall receive interest in an amount that exceeds the Maximum Rate, the excess interest shall be applied to the principal of the Loan or, if it exceeds such unpaid principal, refunded to the Borrower. In determining whether the interest contracted for, charged, or received by the Lender exceeds the Maximum Rate, such Person may, to the extent permitted by applicable law, (a) characterize any payment that is not principal as an expense, fee, or premium rather than interest, (b) exclude voluntary prepayments and the effects thereof, and (c) amortize, prorate, allocate, and spread in equal or unequal parts the total amount of interest throughout the contemplated term of the Obligations hereunder.

7.8 Counterparts; Integration; Effectiveness. This Agreement may be executed in counterparts (and by different parties hereto in different counterparts), each of which shall constitute an original, but all of which when taken together shall constitute a single contract. This Agreement and the other Loan Documents constitute the entire contract among the parties relating to the subject matter hereof and supersede any and all previous agreements and understandings, oral or written, relating to the subject matter hereof. Except as provided in Section 3.1, this Agreement shall become effective when it shall have been executed by the Borrower and the Lender.

7.9 Survival of Representations and Warranties. All representations and warranties made hereunder and in any other Loan Document or other document delivered pursuant hereto or thereto or in connection herewith or therewith shall survive the execution and delivery hereof and thereof.

7.10 Severability. If any provision of this Agreement or the other Loan Documents is held to be illegal, invalid or unenforceable, (a) the legality, validity and enforceability of the remaining provisions of this Agreement and the other Loan Documents shall not be affected or impaired thereby.

7.11 Governing Law; Jurisdiction; Etc.

(a) GOVERNING LAW. THIS AGREEMENT SHALL BE GOVERNED BY, AND CONSTRUED IN ACCORDANCE WITH, THE INTERNAL LAWS OF THE STATE OF ILLINOIS WITHOUT REGARD TO THE CONFLICT OF LAWS PRINCIPLES THEREOF.

(b) ARBITRATION. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY SUBMITS, FOR ITSELF AND ITS PROPERTY, TO BINDING ARBITRATION FOR ANY MATTER OR DISPUTE ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT. THE ARBITRATION SHALL BE CONDUCTED BY A SOLE ARBITRATOR AND BE GOVERNED BY THE UNITED STATES ARBITRATION ACT. JUDGMENT UPON THE AWARD RENDERED BY THE ARBITRATOR MAY BE ENTERED BY ANY COURT HAVING JURISDICTION THEREOF. THE PLACE OF THE ARBITRATION SHALL BE CHICAGO, ILLINOIS.

(c) WAIVER OF VENUE. THE BORROWER AND EACH OTHER LOAN PARTY IRREVOCABLY AND UNCONDITIONALLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY OBJECTION THAT IT MAY NOW OR HEREAFTER HAVE TO THE LAYING OF VENUE OF ANY ACTION OR PROCEEDING ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT IN ANY US FEDERAL OR ILLINOIS STATE COURT IN CHICAGO, ILLINOIS. EACH OF THE PARTIES HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, THE DEFENSE OF AN INCONVENIENT FORUM TO THE MAINTENANCE OF SUCH ACTION OR PROCEEDING IN ANY SUCH COURT.

(d) SERVICE OF PROCESS. EACH PARTY HERETO IRREVOCABLY CONSENTS TO SERVICE OF PROCESS IN THE MANNER PROVIDED FOR NOTICES IN SECTION 7.2. NOTHING IN THIS AGREEMENT WILL AFFECT THE RIGHT OF ANY PARTY HERETO TO SERVE PROCESS IN ANY OTHER MANNER PERMITTED BY APPLICABLE LAW.

7.12 Waiver of Jury Trial. EACH PARTY HERETO HEREBY IRREVOCABLY WAIVES, TO THE FULLEST EXTENT PERMITTED BY APPLICABLE LAW, ANY RIGHT IT MAY HAVE TO A TRIAL BY JURY IN ANY LEGAL PROCEEDING DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR ANY OTHER LOAN DOCUMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY OR THEREBY (WHETHER BASED ON CONTRACT, TORT OR ANY OTHER THEORY). EACH PARTY HERETO (A) CERTIFIES THAT NO REPRESENTATIVE, AGENT OR ATTORNEY OF ANY OTHER PERSON HAS REPRESENTED, EXPRESSLY OR OTHERWISE, THAT SUCH OTHER PERSON WOULD NOT, IN THE EVENT OF LITIGATION, SEEK TO ENFORCE THE FOREGOING WAIVER AND (B) ACKNOWLEDGES THAT IT AND THE OTHER PARTIES HERETO HAVE BEEN INDUCED TO ENTER INTO THIS AGREEMENT AND THE OTHER LOAN DOCUMENTS BY, AMONG OTHER THINGS, THE MUTUAL WAIVERS AND CERTIFICATIONS IN THIS SECTION.

7.13 Joint and Several Liability.

(a) Notwithstanding anything to the contrary contained herein, all Obligations of Borrower hereunder shall be joint and several obligations of each Person identified as the Borrower in this Agreement, together with each other Person that becomes a Borrower pursuant to Section 5.14 or otherwise.

(b) Notwithstanding any provisions of this Agreement to the contrary, it is intended that the joint and several nature of the Obligations of Borrower and the liens and security interests granted by Borrower to secure the Obligations, not constitute a "Fraudulent Conveyance" (as defined below). Consequently, Lender and Borrower agree that if the Obligations of a Borrower, or any liens or security interests granted by such Borrower securing the Obligations would, but for the application of this sentence, constitute a Fraudulent Conveyance, the Obligations of such Borrower and the liens and security interests securing such Obligations shall be valid and enforceable only to the maximum extent that would not cause such Obligations or such lien or security interest to constitute a Fraudulent Conveyance, and the Obligations of such Borrower and this Agreement shall automatically be deemed to have been amended accordingly. For purposes hereof, "**Fraudulent Conveyance**" means a fraudulent conveyance under Section 548 of Chapter 11 of the Bankruptcy Code or a fraudulent conveyance or fraudulent transfer under the applicable provisions of any fraudulent conveyance or fraudulent transfer law or similar law of any state, nation or other governmental unit, as in effect from time to time.

(c) Lender is hereby authorized, without notice or demand and without affecting the liability of a Borrower hereunder, at any time and from time to time, to do the following: (i) renew, extend, accelerate or otherwise change the time for payment of, or other terms relating to another Borrower's Obligations or otherwise modify, amend or change the terms of any promissory note or other agreement, document or instrument now or hereafter executed by a Borrower and delivered to Lender; (ii) accept

partial payments on a Borrower's Obligations; (iii) take and hold security or collateral for the payment of another Borrower's Obligations hereunder or for the payment of any guaranties of another Borrower's Obligations or other liabilities of another Borrower and exchange, enforce, waive and release any such security or collateral; (iv) apply such security or collateral and direct the order or manner of sale thereof as Lender, in its sole discretion, may determine; and (v) settle, release, compromise, collect or otherwise liquidate a Borrower's Obligations and any security or collateral therefor in any manner, without affecting or impairing the obligations of the other Borrowers.

(d) Each Borrower hereby agrees that, except as hereinafter provided, its obligations hereunder are unconditional, irrespective of any of the following: (i) the absence of any attempt to collect a Borrower's Obligations from any Borrower or any guarantor or other action to enforce the same; (ii) the waiver or consent by Lender with respect to any provision of any instrument evidencing Borrower's Obligations, or any part thereof, or any other agreement heretofore, now or hereafter executed by a Borrower and delivered to Lender; (iii) failure by Lender to take any steps to perfect and maintain its security interest in, or to preserve its rights to, any security or collateral for Borrower's Obligations; (iv) the institution of any proceeding under the Bankruptcy Code, or any similar proceeding, by or against a Borrower or Lender's election in any such proceeding of the application of Section 1111(b)(2) of the Bankruptcy Code; (v) any borrowing or grant of a security interest by any Borrower as debtor-in-possession, under Section 364 of the Bankruptcy Code; (vi) the disallowance, under Section 502 of the Bankruptcy Code, of all or any portion of any claim by Lender for repayment of any of Borrower's Obligations; or (vii) any other circumstance which might otherwise constitute a legal or equitable discharge or defense of a guarantor.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be duly executed as of the date first above written.

ACE HARDWARE CORPORATION

By: _____
Name: _____
Title: _____

By: _____
Name: _____
Title: _____

SCHEDULE 7.02

NOTICES

If to the Lender:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: Treasurer
Telephone: (630) 990-8160
Telecopier: (630) 572-6389

With a copy to:

Ace Hardware Corporation
2915 Jorie Blvd
Oak Brook, Illinois 60523-2100
Attention: General Counsel
Telephone: (630) 990-6600
Telecopier: (630) 990-3514

If to the Borrower:

EXHIBIT O: INCENTIVE AGREEMENTS

- 1 - New Investor A
- 2 - Branch A
- 3 – Grocery Retailer Freestanding Ace Store A
- 4 - New Investor B
- 5 - Branch B
- 6 - Store Conversion (Ace Advantage\$750K+ Annual Handled Purchases)
- 7 - Store Conversion
- 8 - Purchase an Ace Store
- 9 - Discovery Improvement

INCENTIVE AGREEMENT
(New Investor - A)

This Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date").

Recitals

- A. Retailer intends to open an Ace-branded retail hardware store at the location listed below ("New Store") pursuant to (i) an Ace Hardware Membership Agreement (Nonbranded) ("Membership Agreement") and (ii) an Ace Brand Agreement ("Brand Agreement"), each of the foregoing executed respectively by and between Ace and Retailer with respect to the New Store.
- B. Subject to the terms and conditions stated herein, Ace desires to provide Retailer, and Retailer desires to receive from Ace, a New Store Incentive (as defined in Section 1 below) for the New Store.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the Membership Agreement and the Brand Agreement, the receipt and sufficiency of which consideration is hereby acknowledged by, respectively, Ace and Retailer, Ace and Retailer hereby AGREE as follows:

1. **New Store Incentive.** Ace shall provide to Retailer a new store incentive ("New Store Incentive") comprised of a "Credit" and "Dating," as follows:
 - A. **Credit:** A credit equal to the total dollar amount of the Ace recommended Discovery assortment products in the Retailer's opening stock order placed via the Ace assortment planner ("OSO") for the New Store or ordered and delivered to the New Store within six months of the New Store's activation date (together, the "Eligible Products") (such credit, "Credit"). Credit will only be provided for Ace Discovery recommended skus and quantities for the applicable assortment format by department. The dollar amount of the Credit will be determined after delivery of the Eligible Products, which delivery must occur within six months of the New Store's activation date. The Credit for the Eligible Products shall be issued to Retailer's Ace billing statement in two installments as follows:
 - (i) Retailer receives the first installment of the Credit at six (6) months after the New Store's OSO is delivered to the New Store for an amount equal to the amount deferred pursuant to Section 1.B. below; and
 - (ii) Retailer receives the second installment of the Credit at twelve (12) months after the New Store's OSO is delivered to the New Store. The amount of the second installment of the Credit is the difference between the Credit and the first installment of the Credit.
 - B. **Dating:** Six months deferred dating will be provided on up to 75% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$525,000. No deferred dating will be provided on the remainder of the New Store's OSO (both Discovery and non-Discovery products) and unless otherwise determined by Ace, Retailer must pay in advance for such portion of the OSO.
2. **Retailer Covenants.** Retailer represents warrants and covenants to Ace as follows:
 - A. **New Store OSO:** Retailer's OSO must include a minimum of 80% of the Ace Discovery assortment for each department and must match the Ace prepared store plan.
 - B. **New Store's Size, Fixtures, Décor and Signage:** New Store shall contain only new or like-new store fixtures and Ace-approved Ace décor and signage.
 - C. **New Store's Initial Capitalization:** At the outset of the New Store project, Retailer shall have cash/equity in an amount equal to at least 30% of the New Store's total development costs as shown in the New Store's projected pro forma.
 - D. **New Store's Operations:**
 - (1) **Store Planning and Visual Merchandising.** Prior to the New Store's opening, Retailer shall utilize a store plan prepared by an Ace Store Planner for the New Store as well as visual merchandising services recommended by or approved by Ace.
 - (2) **Advertising and Training.** Prior to and during the first year after the New Store opens to the public, Retailer shall:
 - a. Implement an Ace-approved advertising plan, including a grand opening event; and

- b. Conduct an Ace Retail Training Department-approved new store training program to ensure that the New Store opens with a fully-trained staff that is focused on delivering helpful service to the consumer.
 - (3) Financial Reporting. At all times from and after the New Store opens to the public, Retailer shall:
 - a. Submit semi-annual and annual audited or unaudited financial statements to Ace (to the attention of its Credit Department) within 60 days after each semi-annual and annual fiscal year end, and share all such statements with Ace field staff members working with New Store. Monthly financial statements may also be required to be provided at Ace's discretion; and
 - b. Participate in Ace's Retail Financial Report process; and
 - c. Utilize the services of the Ace recommended accounting firm to prepare New Store's monthly financial statements for a minimum period of two (2) years after the New Store opens to the public, which shall be transmitted by the Ace recommended accounting firm to Ace.
- E. Retailer Compliance with Membership Agreement and Brand Agreement for the New Store: During the first five (5) years after the New Store first opens to the public ("Five Year Period"), Retailer shall fully satisfy Retailer's obligations with respect to the New Store under each of the following agreements and programs:
- (1) Membership Agreement and Brand License. Retailer shall remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under the Membership Agreement or the Brand Agreement for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and
 - (2) Platinum Performance Retailer. Comply with all Ace Platinum Performance Retailer initiatives for the New Store as such initiatives may be amended by Ace from time to time; and
 - (3) Category Management. Subscribe to and purchase, for the New Store, Ace's entire Category Management Discovery recommended 'sku' selections and quantities for the applicable assortment format by department, as the same may be amended by Ace from time to time.
- F. Right of First Refusal.
- (1) From and after the Effective Date, Retailer shall provide written notice to Ace of Retailer's intent to sell or otherwise transfer ownership of (i) the New Store and/or (ii) any other retail hardware store(s) that are now or at any time hereafter owned or controlled by, or under common control with, Retailer or the New Store, respectively (each an "Other Store" and collectively "Other Stores"), including in each case a sale or other transfer in a single transaction or series of related transactions of a majority of the inventory and fixtures of such store(s). Retailer's notice to Ace shall be sent at least sixty (60) days prior to the proposed effective date of such intended sale or transfer, and shall set forth the name and address of the proposed purchaser, the identity of the respective store(s) subject to Retailer's proposed sale or transfer (each, a "Targeted Store" and collectively, the "Targeted Stores") and all terms and conditions of any such proposed sale or transfer. Ace shall have the right of first refusal to purchase the Targeted Store(s) by giving written notice to Retailer, within sixty (60) days after Ace's receipt of Retailer's notice, of Ace's intention to purchase on the same terms as set forth in Retailer's notice. However, if Ace fails to exercise its right and any or all of the Targeted Store(s) are not subsequently sold to the proposed purchaser on such terms and conditions for any reason, Ace shall continue to have, upon the same conditions set forth herein, a right of first refusal to purchase such Targeted Store(s) upon the terms and conditions of any subsequent proposed sale or transfer.
 - (2) Notwithstanding anything to the contrary in this Agreement, Ace shall have no purchase right under Section 2.F(1) with respect to any proposed sale or other transfer of any Target Store(s) if, in good faith, the proposed purchaser or transferee:
 - a. applies to become a member of Ace with respect to the Targeted Store(s); and
 - b. intends to own and operate the Targeted Store(s) as Ace-branded retail hardware store(s) both immediately upon consummation of the proposed purchase or transfer and for the foreseeable future thereafter; and

- c. executes a right of first refusal in favor of Ace, similar in substance to the right set forth in this Section 2.F, for all Targeted Store(s) so purchased or transferred and any other retail hardware store(s) that would be under common control with the Targeted Stores immediately following such sale or transfer, in a form satisfactory to Ace in its sole discretion.

- (3) Upon written notice to Retailer, but without Retailer's consent required, Ace may assign its purchase rights under this Section 2.F with respect to the Targeted Stores to such person(s) or entity(ies), at such time(s) and subject to such terms and conditions, if any, as Ace in its sole discretion may from time to time determine.
- (4) The provisions of this Section 2.F shall survive for a period of five (5) years after termination for any reason, whether by Retailer, Ace, operation of law or otherwise, of any and/or all of the following agreements: (i) this Agreement, (ii) the respective Membership Agreement relating to the New Store and/or to any Other Store(s), and (iii) the respective Brand Agreement relating to the New Store and/or to any Other Store(s).

3. **Termination, Breach and Acceleration.** If (i) Retailer's Membership Agreement or Ace Brand Agreement relating to the New Store is terminated for any reason during the Five Year Period, whether by Retailer, Ace, operation of law or otherwise, or (ii) Retailer breaches any term or condition of this Agreement, Ace reserves the right to charge Retailer, via the Retailer's Ace billing statement, for the Credit component only of the New Store Incentive, prorated based on the number of full and partial months remaining until completion of the Five Year Period.

4. **Notices.** Any notices required or permitted hereunder shall be sent to the other party, via overnight delivery by the United States Postal Service, Federal Express, UPS or other national overnight delivery service, at the respective address listed herein for such party. Any notices sent to Ace shall be in duplicate (i.e. separate envelopes) and shall be addressed, respectively, to "Attention: Vice President, Retail Operations" and "Attention: General Counsel, Legal Department."

5. **Binding Effect.** This Agreement shall be binding upon, and inure to the benefit of, the parties and their respective successors and assigns.

6. **Waiver.** Any failure by a party to comply with any obligation, agreement or condition herein may be expressly waived in writing by each of the other parties, but such waiver or failure to insist upon strict compliance with such obligation, agreement or conditions shall not operate as a waiver of, or estoppel with respect to, any subsequent or other failure.

7. **Severability.** If any term, provision or condition of this Agreement is determined by a court or other judicial or administrative tribunal to be illegal, void or otherwise ineffective or not in accordance with public policy, the remainder of this Agreement shall not be affected thereby and shall remain in full force and effect.

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

Legal Name: _____

By: _____

Title: _____

Printed Name: _____

New Store
Address: _____

New Store No.: _____

ACE:

By: _____

Title: _____

Printed Name: _____

Effective
Date: _____

INCENTIVE AGREEMENT
(Branch Store - A)

This Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date").

Recitals

- A. Retailer intends to open an Ace-branded retail hardware store at the location listed below ("New Store") pursuant to (i) an Ace Hardware Membership Agreement (Nonbranded) ("Membership Agreement") and (ii) an Ace Brand Agreement ("Brand Agreement"), each of the foregoing executed respectively by and between Ace and Retailer with respect to the New Store.
- B. Subject to the terms and conditions stated herein, Ace desires to provide Retailer, and Retailer desires to receive from Ace, a New Store Incentive (as defined in Section 1 below) for the New Store.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the Membership Agreement and the Brand Agreement, the receipt and sufficiency of which consideration is hereby acknowledged by, respectively, Ace and Retailer, Ace and Retailer hereby AGREE as follows:

1. **New Store Incentive.** Ace shall provide to Retailer a new store incentive ("New Store Incentive") comprised of a "Credit" and "Dating," as follows:
 - A. **Credit:** A credit equal to the total dollar amount of the Ace recommended Discovery assortment products in the Retailer's opening stock order placed via the Ace assortment planner ("OSO") for the New Store or ordered and delivered to the New Store within six months of the New Store's activation date (together, the "Eligible Products"). Credit will only be provided for Ace Discovery recommended skus and quantities for the applicable assortment format by department. The dollar amount of the total credit will be determined after delivery of the Eligible Products, which delivery must occur within six months of the New Store's activation date. The credit for the Eligible Products shall be issued six months after the New Store's OSO is delivered to the New Store.
 - B. **Dating:** Six months deferred dating will be provided on up to 85% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$600,000. No deferred dating will be provided on the remainder of the New Store's OSO (both Discovery and non-Discovery products) and, unless otherwise determined by Ace, Retailer must pay in advance for such portion of the OSO.
2. **Retailer Covenants.** Retailer represents warrants and covenants to Ace as follows:
 - A. **New Store OSO:** Retailer's OSO must include a minimum of 80% of the Ace Discovery assortment for each department and must match the Ace prepared store plan.
 - B. **New Store's Size, Fixtures, Décor and Signage:** New Store shall contain only new or like-new store fixtures and Ace-approved Ace décor and signage.
 - C. **New Store's Initial Capitalization:** At the outset of the New Store project, Retailer shall have cash/equity in an amount equal to at least 30% of the New Store's total development costs as shown in the New Store's projected pro forma.
 - D. **New Store's Operations:**
 - (1) **Store Planning and Visual Merchandising.** Prior to the New Store's opening, Retailer shall utilize a store plan prepared by an Ace Store Planner for the New Store as well as visual merchandising services recommended by or approved by Ace.
 - (2) **Advertising and Training.** Prior to and during the first year after the New Store opens to the public, Retailer shall:
 - a. Implement an Ace-approved advertising plan, including a grand opening event; and
 - b. Conduct an Ace Retail Training Department-approved new store training program to ensure that the New Store opens with a fully-trained staff that is focused on delivering helpful service to the consumer.
 - (3) **Financial Reporting.** At all times from and after the New Store opens to the public, Retailer shall:

- a. Submit semi-annual and annual audited or unaudited financial statements to Ace (to the attention of its Credit Department) within 60 days after each semi-annual and annual fiscal year end, and share all such statements with Ace field staff members working with New Store. Monthly financial statements may also be required to be provided at Ace's discretion; and
 - b. Participate in Ace's Retail Financial Report process.
- E. Retailer Compliance with Membership Agreement and Brand Agreement for the New Store: During the first five (5) years after the New Store first opens to the public ("Five Year Period"), Retailer shall fully satisfy Retailer's obligations with respect to the New Store under each of the following agreements and programs:
 - (1) Membership Agreement and Brand License. Retailer shall remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under the Membership Agreement or the Brand Agreement for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and
 - (2) Platinum Performance Retailer. Comply with all Ace Platinum Performance Retailer initiatives for the New Store as such initiatives may be amended by Ace from time to time; and
 - (3) Category Management. Subscribe to and purchase, for the New Store, Ace's entire Category Management Discovery recommended 'sku' selections and quantities for the applicable assortment format by department, as the same may be amended by Ace from time to time.
- F. Right of First Refusal.
 - (1) From and after the Effective Date, Retailer shall provide written notice to Ace of Retailer's intent to sell or otherwise transfer ownership of (i) the New Store and/or (ii) any other retail hardware store(s) that are now or at any time hereafter owned or controlled by, or under common control with, Retailer or the New Store, respectively (each an "Other Store" and collectively "Other Stores"), including in each case a sale or other transfer in a single transaction or series of related transactions of a majority of the inventory and fixtures of such store(s). Retailer's notice to Ace shall be sent at least sixty (60) days prior to the proposed effective date of such intended sale or transfer, and shall set forth the name and address of the proposed purchaser, the identity of the respective store(s) subject to Retailer's proposed sale or transfer (each, a "Targeted Store" and collectively, the "Targeted Stores") and all terms and conditions of any such proposed sale or transfer. Ace shall have the right of first refusal to purchase the Targeted Store(s) by giving written notice to Retailer, within sixty (60) days after Ace's receipt of Retailer's notice, of Ace's intention to purchase on the same terms as set forth in Retailer's notice. However, if Ace fails to exercise its right and any or all of the Targeted Store(s) are not subsequently sold to the proposed purchaser on such terms and conditions for any reason, Ace shall continue to have, upon the same conditions set forth herein, a right of first refusal to purchase such Targeted Store(s) upon the terms and conditions of any subsequent proposed sale or transfer.
 - (2) Notwithstanding anything to the contrary in this Agreement, Ace shall have no purchase right under Section 2.F(1) with respect to any proposed sale or other transfer of any Target Store(s) if, in good faith, the proposed purchaser or transferee:
 - a. applies to become a member of Ace with respect to the Targeted Store(s); and
 - b. intends to own and operate the Targeted Store(s) as Ace-branded retail hardware store(s) both immediately upon consummation of the proposed purchase or transfer and for the foreseeable future thereafter; and
 - c. executes a right of first refusal in favor of Ace, similar in substance to the right set forth in this Section 2.F, for all Targeted Store(s) so purchased or transferred and any other retail hardware store(s) that would be under common control with the Targeted Stores immediately following such sale or transfer, in a form satisfactory to Ace in its sole discretion.
 - (3) Upon written notice to Retailer, but without Retailer's consent required, Ace may assign its purchase rights under this Section 2.F with respect to the Targeted Stores to such person(s) or entity(ies), at such time(s) and subject to such terms and conditions, if any, as Ace in its sole discretion may from time to time determine.

- (4) The provisions of this Section 2.F shall survive for a period of five (5) years after termination for any reason, whether by Retailer, Ace, operation of law or otherwise, of any and/or all of the following agreements: (i) this Agreement, (ii) the respective Membership Agreement relating to the New Store and/or to any Other Store(s), and (iii) the respective Brand Agreement relating to the New Store and/or to any Other Store(s).

3. **Termination, Breach and Acceleration.** If (i) Retailer's Membership Agreement or Ace Brand Agreement relating to the New Store is terminated for any reason during the Five Year Period, whether by Retailer, Ace, operation of law or otherwise, or (ii) Retailer breaches any term or condition of this Agreement, Ace reserves the right to charge Retailer, via the Retailer's Ace billing statement, for the Credit component only of the New Store Incentive, prorated based on the number of full and partial months remaining until completion of the Five Year Period.

4. **Notices.** Any notices required or permitted hereunder shall be sent to the other party, via overnight delivery by the United States Postal Service, Federal Express, UPS or other national overnight delivery service, at the respective address listed herein for such party. Any notices sent to Ace shall be in duplicate (i.e. separate envelopes) and shall be addressed, respectively, to "Attention: Vice President, Retail Operations" and "Attention: General Counsel, Legal Department."

5. **Binding Effect.** This Agreement shall be binding upon, and inure to the benefit of, the parties and their respective successors and assigns.

6. **Waiver.** Any failure by a party to comply with any obligation, agreement or condition herein may be expressly waived in writing by each of the other parties, but such waiver or failure to insist upon strict compliance with such obligation, agreement or conditions shall not operate as a waiver of, or estoppel with respect to, any subsequent or other failure.

7. **Severability.** If any term, provision or condition of this Agreement is determined by a court or other judicial or administrative tribunal to be illegal, void or otherwise ineffective or not in accordance with public policy, the remainder of this Agreement shall not be affected thereby and shall remain in full force and effect.

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

Legal Name: _____

By: _____

Title: _____

Printed Name: _____

Branch Store
Address: _____

Branch Store No.: _____

Parent Store No.: _____

ACE:

By: _____

Title: _____

Printed Name: _____

Effective
Date: _____

INCENTIVE AGREEMENT
(Grocery Retailer – Freestanding Ace Store - A)

This Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date").

Recitals

- A. Retailer intends to open an Ace-branded retail hardware store at the location listed below ("New Store") pursuant to (i) an Ace Hardware Membership Agreement (Nonbranded) ("Membership Agreement") and (ii) an Ace Brand Agreement ("Brand Agreement"), each of the foregoing executed respectively by and between Ace and Retailer with respect to the New Store.
- B. Subject to the terms and conditions stated herein, Ace desires to provide Retailer, and Retailer desires to receive from Ace, a New Store Incentive (as defined in Section 1 below) for the New Store.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the Membership Agreement and the Brand Agreement, the receipt and sufficiency of which consideration is hereby acknowledged by, respectively, Ace and Retailer, Ace and Retailer hereby AGREE as follows:

- 1. **New Store Incentive.** Ace shall provide to Retailer a new store incentive ("New Store Incentive") comprised of a "Credit" and "Dating," as follows:
 - A. **Credit:** A credit equal to the total dollar amount of the Ace recommended Discovery assortment products in the Retailer's opening stock order placed via the Ace assortment planner ("OSO") for the New Store or ordered and delivered to the New Store within six months of the New Store's activation date (together, the "Eligible Products"). Credit will only be provided for Ace Discovery recommended skus and quantities for the applicable assortment format by department. The dollar amount of the total credit will be determined after delivery of the Eligible Products, which delivery must occur within six months of the New Store's activation date. The credit for the Eligible Products shall be issued six months after the New Store's OSO is delivered to the New Store.
 - B. **Dating:** Six months deferred dating will be provided on up to 85% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$600,000. No deferred dating will be provided on the remainder of the New Store's OSO (both Discovery and non-Discovery products) and unless otherwise determined by Ace, Retailer must pay in advance for such portion of the OSO.
- 2. **Retailer Covenants.** Retailer represents warrants and covenants to Ace as follows:
 - A. **New Store OSO:** Retailer's OSO must include a minimum of 80% of the Ace Discovery assortment for each department and must match the Ace prepared store plan.
 - B. **New Store's Size, Fixtures, Décor and Signage:** New Store shall contain only new or like-new store fixtures and Ace-approved Ace décor and signage.
 - C. **New Store's Initial Capitalization:** At the outset of the New Store project, Retailer shall have cash/equity in an amount equal to at least 30% of the New Store's total development costs as shown in the New Store's projected pro forma.
 - D. **New Store's Operations:**
 - (1) **Store Planning and Visual Merchandising.** Prior to the New Store's opening, Retailer shall utilize a store plan prepared by an Ace Store Planner for the New Store as well as visual merchandising services recommended by or approved by Ace.
 - (2) **Advertising and Training.** Prior to and during the first year after the New Store opens to the public, Retailer shall:
 - a. Implement an Ace-approved advertising plan, including a grand opening event; and
 - b. Conduct an Ace Retail Training Department-approved new store training program to ensure that the New Store opens with a fully-trained staff that is focused on delivering helpful service to the consumer.

- (3) Financial Reporting. At all times from and after the New Store opens to the public, Retailer shall:
- a. Submit semi-annual and annual audited or unaudited financial statements to Ace (to the attention of its Credit Department) within 60 days after each semi-annual and annual fiscal year end, and share all such statements with Ace field staff members working with New Store; Monthly financial statements may also be required to be provided at Ace's discretion; and
 - b. Participate in Ace's Retail Financial Report process.

E. Retailer Compliance with Membership Agreement and Brand Agreement for the New Store: During the first five (5) years after the New Store first opens to the public ("Five Year Period"), Retailer shall fully satisfy Retailer's obligations with respect to the New Store under each of the following agreements and programs:

- (1) Membership Agreement and Brand License. Retailer shall remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under the Membership Agreement or the Brand Agreement for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and
- (2) Platinum Performance Retailer. Comply with all Ace Platinum Performance Retailer initiatives for the New Store as such initiatives may be amended by Ace from time to time; and
- (3) Category Management. Subscribe to and purchase, for the New Store, Ace's entire Category Management Discovery recommended 'sku' selections and quantities for the applicable assortment format by department, as the same may be amended by Ace from time to time.

F. Right of First Refusal.

- (1) From and after the Effective Date, Retailer shall provide written notice to Ace of Retailer's intent to sell or otherwise transfer ownership of (i) the New Store and/or (ii) any other freestanding retail hardware store(s) that are now or at any time hereafter owned or controlled by, or under common control with, Retailer or the New Store, respectively (each an "Other Store" and collectively "Other Stores"), including in each case a sale or other transfer in a single transaction or series of related transactions of a majority of the inventory and fixtures of such store(s). Retailer's notice to Ace shall be sent at least sixty (60) days prior to the proposed effective date of such intended sale or transfer, and shall set forth the name and address of the proposed purchaser, the identity of the respective store(s) subject to Retailer's proposed sale or transfer (each, a "Targeted Store" and collectively, the "Targeted Stores") and all terms and conditions of any such proposed sale or transfer. Ace shall have the right of first refusal to purchase the Targeted Store(s) by giving written notice to Retailer, within sixty (60) days after Ace's receipt of Retailer's notice, of Ace's intention to purchase on the same terms as set forth in Retailer's notice. However, if Ace fails to exercise its right and any or all of the Targeted Store(s) are not subsequently sold to the proposed purchaser on such terms and conditions for any reason, Ace shall continue to have, upon the same conditions set forth herein, a right of first refusal to purchase such Targeted Store(s) upon the terms and conditions of any subsequent proposed sale or transfer.
- (2) Notwithstanding anything to the contrary in this Agreement, Ace shall have no purchase right under Section 2.F(1) with respect to any proposed sale or other transfer of any Target Store(s) if, in good faith, the proposed purchaser or transferee:
 - a. applies to become a member of Ace with respect to the Targeted Store(s); and
 - b. intends to own and operate the Targeted Store(s) as Ace-branded retail hardware store(s) both immediately upon consummation of the proposed purchase or transfer and for the foreseeable future thereafter; and
 - c. executes a right of first refusal in favor of Ace, similar in substance to the right set forth in this Section 2.F, for all Targeted Store(s) so purchased or transferred and any other freestanding retail hardware store(s) that would be under common control with the Targeted Stores immediately following such sale or transfer, in a form satisfactory to Ace in its sole discretion.
- (3) Upon written notice to Retailer, but without Retailer's consent required, Ace may assign its purchase rights under this Section 2.F with respect to the Targeted Stores to such

person(s) or entity(ies), at such time(s) and subject to such terms and conditions, if any, as Ace in its sole discretion may from time to time determine.

- (4) The provisions of this Section 2.F shall survive for a period of five (5) years after termination for any reason, whether by Retailer, Ace, operation of law or otherwise, of any and/or all of the following agreements: (i) this Agreement, (ii) the respective Membership Agreement relating to the New Store and/or to any Other Store(s), and (iii) the respective Brand Agreement relating to the New Store and/or to any Other Store(s).

3. **Termination, Breach and Acceleration.** If (i) Retailer's Membership Agreement or Ace Brand Agreement relating to the New Store is terminated for any reason during the Five Year Period, whether by Retailer, Ace, operation of law or otherwise, or (ii) Retailer breaches any term or condition of this Agreement, Ace reserves the right to charge Retailer, via the Retailer's Ace billing statement, for the Credit component only of the New Store Incentive, prorated based on the number of full and partial months remaining until completion of the Five Year Period.

4. **Notices.** Any notices required or permitted hereunder shall be sent to the other party, via overnight delivery by the United States Postal Service, Federal Express, UPS or other national overnight delivery service, at the respective address listed herein for such party. Any notices sent to Ace shall be in duplicate (i.e. separate envelopes) and shall be addressed, respectively, to "Attention: Vice President, Retail Operations" and "Attention: General Counsel, Legal Department."

5. **Binding Effect.** This Agreement shall be binding upon, and inure to the benefit of, the parties and their respective successors and assigns.

6. **Waiver.** Any failure by a party to comply with any obligation, agreement or condition herein may be expressly waived in writing by each of the other parties, but such waiver or failure to insist upon strict compliance with such obligation, agreement or conditions shall not operate as a waiver of, or estoppel with respect to, any subsequent or other failure.

7. **Severability.** If any term, provision or condition of this Agreement is determined by a court or other judicial or administrative tribunal to be illegal, void or otherwise ineffective or not in accordance with public policy, the remainder of this Agreement shall not be affected thereby and shall remain in full force and effect.

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

Legal Name: _____

By: _____

Title: _____

Printed Name: _____

Branch Store Address: _____

Branch Store No.: _____

Parent Store No.: _____

ACE:

By: _____

Title: _____

Printed Name: _____

Effective Date: _____

INCENTIVE AGREEMENT
(New Investor - B)

This Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date").

Recitals

- A. Retailer intends to open an Ace-branded retail hardware store at the location listed below ("New Store") pursuant to (i) an Ace Hardware Membership Agreement (Nonbranded) ("Membership Agreement") and (ii) an Ace Brand Agreement ("Brand Agreement"), each of the foregoing executed respectively by and between Ace and Retailer with respect to the New Store.
- B. Subject to the terms and conditions stated herein, Ace desires to provide Retailer, and Retailer desires to receive from Ace, a New Store Incentive (as defined in Section 1 below) for the New Store.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the Membership Agreement and the Brand Agreement, the receipt and sufficiency of which consideration is hereby acknowledged by, respectively, Ace and Retailer, Ace and Retailer hereby AGREE as follows:

- 1. **New Store Incentive.** Ace shall provide to Retailer a new store incentive ("New Store Incentive") comprised of a "Credit" and "Dating," as follows:
 - A. **Credit:** A credit equal to the total dollar amount, less \$75,000, of the Ace recommended Discovery assortment products in the Retailer's opening stock order placed via the Ace assortment planner ("OSO") for the New Store or ordered and delivered to the New Store within six months of the New Store's activation date (together, the "Eligible Products") (such credit, "Credit"). Credit will only be provided for Ace Discovery recommended skus and quantities for the applicable assortment format by department. The dollar amount of the Credit will be determined after delivery of the Eligible Products, which delivery must occur within six months of the New Store's activation date. The Credit for the Eligible Products shall be issued to Retailer's Ace billing statement in two installments as follows:
 - (i) Retailer receives the first installment of the Credit at six (6) months after the New Store's OSO is delivered to the New Store for an amount equal to the amount deferred pursuant to Section 1.B. below; and
 - (ii) Retailer receives the second installment of the Credit at twelve (12) months after the New Store's OSO is delivered to the New Store. The amount of the second installment of the Credit is the difference between the Credit and the first installment of the Credit.
 - B. **Dating:** Six months deferred dating will be provided on up to 60% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$420,000. No deferred dating will be provided on the remainder of the New Store's OSO (both Discovery and non-Discovery products) and, unless otherwise determined by Ace, Retailer must pay in advance for such portion of the OSO.
- 2. **Retailer Covenants.** Retailer represents warrants and covenants to Ace as follows:
 - A. **New Store OSO:** Retailer's OSO must include a minimum of 80% of the Ace Discovery assortment for each department and must match the Ace prepared store plan.
 - B. **New Store's Size, Fixtures, Décor and Signage:** New Store shall contain only new or like-new store fixtures and Ace-approved Ace décor and signage.
 - C. **New Store's Initial Capitalization:** At the outset of the New Store project, Retailer shall have cash/equity in an amount equal to at least 30% of the New Store's total development costs as shown in the New Store's projected pro forma.
 - D. **New Store's Operations:**
 - (1) **Store Planning and Visual Merchandising.** Prior to the New Store's opening, Retailer shall utilize a store plan prepared by an Ace Store Planner for the New

[*Core format is recommended for stores with more than 8,000 retail square feet.]

Store as well as visual merchandising services recommended by or approved by Ace.

- (2) Advertising and Training. Prior to and during the first year after the New Store opens to the public, Retailer shall:
 - a. Implement an Ace-approved advertising plan, including a grand opening event; and
 - b. Conduct an Ace Retail Training Department-approved new store training program to ensure that the New Store opens with a fully-trained staff that is focused on delivering helpful service to the consumer.
- (3) Financial Reporting. At all times from and after the New Store opens to the public, Retailer shall:
 - a. Submit semi-annual and annual audited or unaudited financial statements to Ace (to the attention of its Credit Department) within 60 days after each semi-annual and annual fiscal year end, and share all such statements with Ace field staff members working with New Store. Monthly financial statements may also be required to be provided at Ace's discretion; and
 - b. Participate in Ace's Retail Financial Report process; and
 - c. Utilize the services of the Ace recommended accounting firm to prepare New Store's monthly financial statements for a minimum period of two (2) years after the New Store opens to the public, which shall be transmitted by the Ace recommended accounting firm to Ace.

E. Retailer Compliance with Membership Agreement and Brand Agreement for the New Store: During the first five (5) years after the New Store first opens to the public ("Five Year Period"), Retailer shall fully satisfy Retailer's obligations with respect to the New Store under each of the following agreements and programs:

- (1) Membership Agreement and Brand License. Retailer shall remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under the Membership Agreement or the Brand Agreement for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and
- (2) Platinum Performance Retailer. Comply with all Ace Platinum Performance Retailer initiatives for the New Store as such initiatives may be amended by Ace from time to time; and
- (3) Category Management. Subscribe to and purchase, for the New Store, Ace's entire Category Management Discovery recommended 'sku' selections and quantities for the applicable assortment format by department, as the same may be amended by Ace from time to time.

3. Termination, Breach and Acceleration. If (i) Retailer's Membership Agreement or Ace Brand Agreement relating to the New Store is terminated for any reason during the Five Year Period, whether by Retailer, Ace, operation of law or otherwise, or (ii) Retailer breaches any term or condition of this Agreement, Ace reserves the right to charge Retailer, via the Retailer's Ace billing statement, for the Credit component only of the New Store Incentive, prorated based on the number of full and partial months remaining until completion of the Five Year Period.

4. Notices. Any notices required or permitted hereunder shall be sent to the other party, via overnight delivery by the United States Postal Service, Federal Express, UPS or other national overnight delivery service, at the respective address listed herein for such party. Any notices sent to Ace shall be in duplicate (i.e. separate envelopes) and shall be addressed, respectively, to "Attention: Vice President, Retail Operations" and "Attention: General Counsel, Legal Department."

5. Binding Effect. This Agreement shall be binding upon, and inure to the benefit of, the parties and their respective successors and assigns.

6. Waiver. Any failure by a party to comply with any obligation, agreement or condition herein may be expressly waived in writing by each of the other parties, but such waiver or failure to insist upon strict compliance with such

obligation, agreement or conditions shall not operate as a waiver of, or estoppel with respect to, any subsequent or other failure.

7. **Severability**. If any term, provision or condition of this Agreement is determined by a court or other judicial or administrative tribunal to be illegal, void or otherwise ineffective or not in accordance with public policy, the remainder of this Agreement shall not be affected thereby and shall remain in full force and effect.

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

Legal Name: _____

By: _____

Title: _____

Printed Name: _____

New Store Address: _____

New Store No.: _____

ACE:

By: _____

Title: _____

Printed Name: _____

Effective Date: _____

INCENTIVE AGREEMENT
(Branch Store - B)

This Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date").

Recitals

- A. Retailer intends to open an Ace-branded retail hardware store at the location listed below ("New Store") pursuant to (i) an Ace Hardware Membership Agreement (Nonbranded) ("Membership Agreement") and (ii) an Ace Brand Agreement ("Brand Agreement"), each of the foregoing executed respectively by and between Ace and Retailer with respect to the New Store.
- B. Subject to the terms and conditions stated herein, Ace desires to provide Retailer, and Retailer desires to receive from Ace, a New Store Incentive (as defined in Section 1 below) for the New Store.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the Membership Agreement and the Brand Agreement, the receipt and sufficiency of which consideration is hereby acknowledged by, respectively, Ace and Retailer, Ace and Retailer hereby AGREE as follows:

- 1. **New Store Incentive.** Ace shall provide to Retailer a new store incentive ("New Store Incentive") comprised of a "Credit" and "Dating," as follows:
 - A. **Credit:** A credit equal to the total dollar amount, less \$75,000, of the Ace recommended Discovery assortment products in the Retailer's opening stock order placed via the Ace assortment planner ("OSO") for the New Store or ordered and delivered to the New Store within six months of the New Store's activation date (together, the "Eligible Products"). Credit will only be provided for Ace Discovery recommended skus and quantities for the applicable assortment format by department. The dollar amount of the total credit will be determined after delivery of the Eligible Products, which delivery must occur within six months of the New Store's activation date. The credit for the Eligible Products shall be issued six months after the New Store's OSO is delivered to the New Store.
 - B. **Dating:** Six months deferred dating will be provided on up to 70% of the New Store's OSO (both Discovery and non-Discovery products), such deferred amount not to exceed \$490,000. No deferred dating will be provided on the remainder of the New Store's OSO (both Discovery and non-Discovery products) and, unless otherwise determined by Ace, Retailer must pay in advance for such portion of the OSO.
- 2. **Retailer Covenants.** Retailer represents warrants and covenants to Ace as follows:
 - A. **New Store OSO:** Retailer's OSO must include a minimum of 80% of the Ace Discovery assortment for each department and must match the Ace prepared store plan.
 - B. **New Store's Size, Fixtures, Décor and Signage:** New Store shall contain only new or like-new store fixtures and Ace-approved Ace décor and signage.
 - C. **New Store's Initial Capitalization:** At the outset of the New Store project, Retailer shall have cash/equity in an amount equal to at least 30% of the New Store's total development costs as shown in the New Store's projected pro forma.
 - D. **New Store's Operations:**
 - (1) **Store Planning and Visual Merchandising.** Prior to the New Store's opening, Retailer shall utilize a store plan prepared by an Ace Store Planner for the New Store as well as visual merchandising services recommended by or approved by Ace.
 - (2) **Advertising and Training.** Prior to and during the first year after the New Store opens to the public, Retailer shall:
 - a. Implement an Ace-approved advertising plan, including a grand opening event; and

- b. Conduct an Ace Retail Training Department-approved new store training program to ensure that the New Store opens with a fully-trained staff that is focused on delivering helpful service to the consumer.

(3) Financial Reporting. At all times from and after the New Store opens to the public, Retailer shall:

- a. Submit semi-annual and annual audited or unaudited financial statements to Ace (to the attention of its Credit Department) within, 60 days after each semi-annual and annual fiscal year end, and share all such statements with Ace field staff members working with New Store. Monthly financial statements may also be required to be provided at Ace's discretion; and
- b. Participate in Ace's Retail Financial Report process.

E. Retailer Compliance with Membership Agreement and Brand Agreement for the New Store: During the first five (5) years after the New Store first opens to the public ("Five Year Period"), Retailer shall fully satisfy Retailer's obligations with respect to the New Store under each of the following agreements and programs:

- (1) Membership Agreement and Brand License. Retailer shall remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under the Membership Agreement or the Brand Agreement for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and
- (2) Platinum Performance Retailer. Comply with all Ace Platinum Performance Retailer initiatives for the New Store as such initiatives may be amended by Ace from time to time; and
- (3) Category Management. Subscribe to and purchase, for the New Store, Ace's entire Category Management Discovery recommended 'sku' selections and quantities for the applicable assortment format by department, as the same may be amended by Ace from time to time.

3. **Termination, Breach and Acceleration**. If (i) Retailer's Membership Agreement or Ace Brand Agreement relating to the New Store is terminated for any reason during the Five Year Period, whether by Retailer, Ace, operation of law or otherwise, or (ii) Retailer breaches any term or condition of this Agreement, Ace reserves the right to charge Retailer, via the Retailer's Ace billing statement, for the Credit component only of the New Store Incentive, prorated based on the number of full and partial months remaining until completion of the Five Year Period.

4. **Notices**. Any notices required or permitted hereunder shall be sent to the other party, via overnight delivery by the United States Postal Service, Federal Express, UPS or other national overnight delivery service, at the respective address listed herein for such party. Any notices sent to Ace shall be in duplicate (i.e. separate envelopes) and shall be addressed, respectively, to "Attention: Vice President, Retail Operations" and "Attention: General Counsel, Legal Department."

5. **Binding Effect**. This Agreement shall be binding upon, and inure to the benefit of, the parties and their respective successors and assigns.

6. **Waiver**. Any failure by a party to comply with any obligation, agreement or condition herein may be expressly waived in writing by each of the other parties, but such waiver or failure to insist upon strict compliance with such obligation, agreement or conditions shall not operate as a waiver of, or estoppel with respect to, any subsequent or other failure.

7. **Severability**. If any term, provision or condition of this Agreement is determined by a court or other judicial or administrative tribunal to be illegal, void or otherwise ineffective or not in accordance with public policy, the remainder of this Agreement shall not be affected thereby and shall remain in full force and effect.

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

Legal Name: _____

By: _____

Title: _____

Printed Name: _____

Branch Store
Address: _____

Branch Store No.:

Parent Store No.: _____

ACE:

By: _____

Title: _____

Printed
Name: _____

Effective
Date: _____

STORE CONVERSION INCENTIVE AGREEMENT
(Ace Advantage – Greater than \$750K Purchases)

This Store Conversion Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned prospective Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date"), said Effective Date being listed on the second page hereof.

Whereas, Retailer will convert its existing store located at **Click or tap here to enter text.** to an Ace-branded retail hardware store (the "New Store") pursuant to an Ace Hardware Membership Agreement (Nonbranded) and an Ace Brand Agreement (collectively, "New Member Agreements") to be entered into by and between Ace and Retailer.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the New Member Agreements, the receipt and sufficiency of which consideration is hereby acknowledged, Ace and Retailer hereby AGREE as follows:

1. **New Store Incentives: Store Conversion Incentive Credits and Ace-Paid Reset and Re-Bin Tag Services.** If three conditions are met, namely, (a) Ace accepts Retailer's application for Ace membership, (b) Retailer executes all documents reasonably requested by Ace for Retailer's membership for the New Store, and (c) Retailer complies with all of the Retailer requirements listed in Section 2 below, then Ace shall provide Retailer incentives and benefits listed in subsection (A) and (B) below (collectively, "New Store Incentives"):

A. Store conversion incentive credits for the New Store:

- (i) a \$ **Click or tap here to enter text.** credit for upfront assistance to offset the cost to convert to Ace, such credit to be applied against a billing statement received by Retailer from Ace upon completion of bin tagging and point of sale system conversion to Ace;
- (ii) a credit for the cost of an Ace approved store plan, such credit to be applied against the billing statement including the store plan charges; and
- (iii) a credit for the cost of Ace approved conversion training, such credit to be applied against the billing statement including the conversion training charges ; and

B. Re-bin Tag Services. So long as the following work is completed within four (4) months after the Effective Date, Ace shall pay the fees and costs incurred for the Ace-retained third-party service provider to re-bin tag the New Store.

2. **Retailer Requirements to Receive the "New Store Incentives" Listed in Section 1 and to Not Have to Repay Them to Ace.** In order to be entitled to receive the New Store Incentives listed in Section 1(A) and 1(B) above, and in order to not later be required by Ace to reimburse Ace for any and all of them, Retailer must comply with all of the following conditions in this Section 2:

- A. Within twenty-four (24) months after the Effective Date, Retailer shall achieve and thereafter maintain compliance for the New Store with all "Platinum Performance Retailing Standards" as the same may be amended by Ace from time to time;
- B. Prior to the Reset Date, Retailer shall utilize both (i) an Ace Store Planner-prepared plan and (ii) the services of an Ace-recommended visual merchandiser;
- C. Within four (4) months after the Effective Date, Retailer shall accommodate the Ace-paid re-bin tagging of the New Store as provided in Section 1(B) above;
- D. Throughout the Five Year Period, Retailer shall at all times remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under either of the New Member Agreements for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and
- E. Retailer must participate in Ace's business coach training program as required by Ace.

3. **Ace's Gross Margin Dollar Improvement Commitment*.**

- A. Provided that all the conditions in Section 3(B) are satisfied, then if but only to the extent that there exists a Gross Margin Dollar Shortfall at the end of the Post-Conversion Comparison Year, Ace shall credit to Retailer the amount of such Gross Margin Dollar Shortfall at the time specified in Section 3(C).
- B. In order to receive credit due under Section 3(A), all of the following conditions must be satisfied:
 - (i) within ninety (90) days following the end of the Post-Conversion Comparison Year, Retailer shall submit to Ace a request for such credit, along with supporting store-level documentation including but not limited to Retailer's Financial Statements for the Pre-Conversion Base Year, the Post-Conversion Comparison Year and any intervening time periods between the Pre-Conversion Base Year and the Post-Conversion Comparison Year. Thereafter, Ace shall have ninety (90) days ("Ace Review Period") to review, approve and act on such request, which may include requesting additional information in support of such credit request, which information Retailer shall be required to provide to Ace;
 - (ii) Retailer shall not have engaged in any unusual (i.e., not in the ordinary course of business) or undermarket pricing of Ace-Sourced Merchandise and/or any other merchandise during the Post-Conversion Comparison Period;
 - (iii) The Gross Margin Dollar Shortfall was not caused, in whole or in part, by: (a) Retailer failing to purchase for the New Store, during the Post-Conversion Comparison Period, a dollar amount of merchandise from any and all sources that is at least equal to the total invoiced amount of merchandise purchased for the New Store by Retailer from any and all sources during the Pre-Conversion Base Year; (b) an increase in the availability of competitive products in close proximity to the New Store; (c) inadequate inventory management by Retailer; (d) accelerated purchases of inventory; (e) an increase or decrease

* Gross Margin Dollar Improvement Commitment is available only to New Stores converting to Ace under the same ownership as before conversion. Retailers who purchase the New Store with the intent to convert it to Ace do not qualify.

in the retail square footage of the New Store location; and/or (f) any other procedures outside Retailer's ordinary course of business or inconsistent with Retailer's past practices, including for example (but not being limited to) Retailer's practices regarding inventory shrink.

- C. Credit under this Section 3 shall be applied by Ace to the first billing statement for the New Store for the month following the end of the Ace Review Period.

4. **Additional Events that Trigger Retailer's Obligation to Repay Ace for the "New Store Incentives" listed in Section 1 and any Gross Margin Dollar Shortfall Credit Under Section 3.**

- A. Retailer is obligated to repay Ace for 100% of the New Store Incentives plus 100% of any Gross Margin Dollar Shortfall credit received by Retailer if (i) either of the New Member Agreements is terminated for any reason during the Five Year Period (whether by Retailer, Ace or otherwise), (ii) Retailer converts the New Store out of the Ace format, or (iii) Retailer breaches any term or condition of this Agreement (including but not limited to any of Retailer's obligations arising during the Five Year Period as set forth in Section 2 above to the extent New Store remains open during the Five Year Period).
- B. Retailer is obligated to reimburse Ace for the New Store Incentives in a prorated amount based on the number of full and partial months remaining until completion of the Five Year Period, if Retailer is the subject of an involuntary bankruptcy petition not dismissed within sixty (60) days, files a petition in bankruptcy court, makes a general assignment for the benefit of creditors, has a receiver appointed, or ceases to conduct business in the ordinary course. If any of these events occur, (i) Ace shall charge Retailer for the prorated amount of such New Store Incentives via Retailer's Ace billing statement; (ii) Ace's obligation to provide the New Store Incentives to Retailer shall automatically terminate (i.e., assuming not already provided to Retailer); and (iii) the New Store Incentives provided to Retailer shall automatically become due and payable by Retailer to Ace.
- C. Retailer's obligation to repay Ace under Section 4(A) or 4(B), if realized, is and shall be secured by Ace's first lien and set off rights in all Ace stock and patronage refund certificates issued to Retailer with respect to the New Store or any other Ace store, or issued to any affiliate of Retailer as "affiliate" is defined in the Ace By-laws.

5. **Definitions:** As used herein, the following terms shall have the following meanings:

- A. **"Ace-Sourced Merchandise"** means merchandise purchased by Retailer for delivery to the New Store from or through one of Ace's retail support centers or via Ace's drop ship program.
- B. **"COGS"** means all of Retailer's costs attributable to the merchandise, including invoiced costs such as merchandise costs, handling costs and freight costs, provided further, however, that for all Discovery recommended merchandise ("**Discovery Merchandise**") provided to Retailer pursuant to a Discovery Improvement Incentive Agreement ("**Discovery Agreement**") executed by Retailer sold or deemed to have been sold at the New Store during the Post-Conversion Comparison Year, COGS shall mean the amount invoiced for such merchandise by Ace offset by the respective Discovery credits specified in the Discovery Agreement.
- C. **"Financial Statements"** means any financial information provided by Retailer to Ace, including the consolidated balance sheet of Retailer for the existing Store or New Store for the relevant period, and the related consolidated statements of income or operations, shareholders' equity and cash flows for the relevant period, including the notes thereto, all as hereby certified by Retailer as fairly presenting the financial condition of Retailer for such period(s) and as having been prepared in a consistent manner for all such periods.
- D. **"Five Year Period"** means the first five (5) years after the New Store activation date.
- E. **"Gross Margin Dollar Shortfall"** means the amount, if any, by which Retailer's Gross Margin Dollars for the Post-Conversion Comparison Year is less than one hundred five percent (105.0%) of the Retailer's Gross Margin Dollars for the Pre-Conversion Base Year.
- F. **"Gross Margin Dollars"** means, (i) during the Pre-Conversion Base Year, the total revenue for sales of all merchandise during the Pre-Conversion Base Year, regardless of the source from which purchased or acquired by Retailer, minus the COGS for such merchandise; and (ii) during the Post-Conversion Comparison Year, the total revenue for sales of all merchandise during the Post-Conversion Comparison Year, regardless of the source from which purchased or acquired by Retailer, minus the COGS for such merchandise.
- G. **"Post-Conversion Comparison Year"** shall mean the one-year period commencing on the first day of Retailer's first full fiscal month following the Reset Date.
- H. **"Pre-Conversion Base Year"** shall mean the one-year period ending on the final day of Retailer's full fiscal month immediately preceding the Effective Date.
- I. **"Reset Date"** means the date by which Retailer has completed the reset of merchandise in the New Store.

6. **Miscellaneous.**

- A. During the term of this Agreement and for one (1) year afterward, Ace may, upon at least thirty (30) days' written notice, have a mutually acceptable accountant examine all books and records of Retailer.
- B. Any notices required or permitted hereunder shall be sent in a manner consistent with the notices provisions set forth in the Ace Hardware Membership Agreement (Nonbranded).
- C. This Agreement constitutes the entire agreement between the parties hereto and supersedes and preempts any prior understandings, agreements, representations or statements of any kind, oral or written, that may have related to the subject matter hereof in any way. The parties also understand, acknowledge and agree that unless otherwise specified in a written instrument signed by an officer of both parties no additional terms or changes to these terms, even if such additional terms or changes contain provisions to the contrary, shall be valid or binding on the parties.

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

Legal Name: _____

By: _____

Title: _____

Printed Name: _____

ACE:

By: _____

Title: _____

Printed Name: _____

Effective Date: _____

STORE CONVERSION INCENTIVE AGREEMENT

This Store Conversion Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned prospective Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date"), said Effective Date being listed on the second page hereof.

Whereas, Retailer will convert its existing store located at **Click or tap here to enter text.** to an Ace-branded retail hardware store (the "New Store") pursuant to an Ace Hardware Membership Agreement (Nonbranded) and an Ace Brand Agreement (collectively, "New Member Agreements") to be entered into by and between Ace and Retailer.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the New Member Agreements, the receipt and sufficiency of which consideration is hereby acknowledged, Ace and Retailer hereby AGREE as follows:

1. **New Store Incentives: Store Conversion Incentive Credits and Ace-Paid Reset and Re-Bin Tag Services.** If three conditions are met, namely, (a) Ace accepts Retailer's application for Ace membership, (b) Retailer executes all documents reasonably requested by Ace for Retailer's membership for the New Store, and (c) Retailer complies with all of the Retailer requirements listed in Section 2 below, then Ace shall provide Retailer incentives and benefits listed in subsection (A) and (B) below (collectively, "New Store Incentives"):

A. Store conversion incentive credits for the New Store:

(i) a \$ **Click or tap here to enter text.** credit for upfront assistance of up to ten percent (10%) of Retailer's warehouse purchases from Retailer's prior primary supplier during the twelve month period before the Effective Date, to be applied against a billing statement received by Retailer from Ace upon completion of bin tagging and point of sale system conversion to Ace.;

(ii) a credit not to exceed \$ **Click or tap here to enter text.** , for an OSO for a specified package of Clark + Kensington® ("C+K") paint to be delivered to Retailer prior to the Reset date, such credit to be applied against the billing statement on which the C+K OSO payment becomes currently due in an amount equal to the actual C+K OSO charges. This credit does not apply if Retailer elects to complete a Discovery improvement reset pursuant to a Discovery Improvement Incentive Agreement; and

(iii) a credit not to exceed \$50,000 for Ace Discovery recommended products for such skus not in the New Store's purchase history prior to the placement of the order. To qualify for this credit, the first \$50,000 of Discovery products (which will receive six months deferred dating plus 26 equal installments) must be ordered through Ace's assortment planner and be received by Retailer within six months of the New Store's activation date. Orders for Discovery products in excess of \$50,000 will be billed to Retailer's Ace statement in 26 equal installments. Only one order per department will qualify for this credit. This credit does not apply if Retailer elects to complete a Discovery improvement reset pursuant to a Discovery Improvement Incentive Agreement.

B. Re-bin Tag Services. So long as the following work is completed within four (4) months after the Effective Date, Ace shall pay the fees and costs incurred for the Ace-retained third-party service provider to (ii) re-bin tag the New Store.

2. **Retailer Requirements to Receive the "New Store Incentives" Listed in Section 1 and to Not Have to Repay Them to Ace.** In order to be entitled to receive the New Store Incentives listed in Section 1(A) and 1(B) above, and in order to not later be required by Ace to reimburse Ace for any and all of them, Retailer must comply with all of the following conditions in this Section 2:

A. Within twenty-four (24) months after the Effective Date, Retailer shall achieve and thereafter maintain compliance for the New Store with all "Platinum Performance Retailing Standards" as the same may be amended by Ace from time to time;

B. Within four (4) months after the Effective Date, Retailer shall accommodate the Ace-paid re-bin tagging of the New Store as provided in Section 1(B) above;

C. Throughout the first five (5) years after the New Store activation date ("Five Year Period"), Retailer shall at all times remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under either of the New Member Agreements for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and

D. Retailer must participate in Ace's business coach training program as required by Ace.

3. **Additional Events that Trigger Retailer's Obligation to Repay Ace for the "New Store Incentives" listed in Section 1.**

A. Retailer is obligated to repay Ace for 100% of the New Store Incentives received by Retailer if (i) either of the New Member Agreements is terminated for any reason during the Five Year Period (whether by Retailer, Ace or otherwise), (ii) Retailer converts the New Store out of the Ace format, or (iii) Retailer breaches any term or condition of this Agreement (including but not limited to any of Retailer's obligations arising during the 5 Year Period as set forth in Section 2 above to the extent New Store remains opens during the 5 Year Period).

B. Retailer is obligated to reimburse Ace for the New Store Incentives in a prorated amount based on the number of full and partial months remaining until completion of the Five Year Period, if Retailer is the subject of an involuntary bankruptcy petition not dismissed within sixty (60) days, files a petition in bankruptcy court, makes a general assignment for the benefit of creditors, has a receiver appointed, or ceases to conduct business in the ordinary course. If any of these events occur, (i) Ace shall charge Retailer for the prorated amount of such New Store Incentives via Retailer's Ace billing statement; (ii) Ace's

obligation to provide the New Store Incentives to Retailer shall automatically terminate (i.e., assuming not already provided to Retailer); and (iii) the the New Store Incentives provided to Retailer shall automatically become due and payable by Retailer to Ace.

- C. Retailer's obligation to repay Ace under Section 3(A) or 3(B), if realized, is and shall be secured by Ace's first lien and set off rights in all Ace stock and patronage refund certificates issued to Retailer with respect to the New Store or any other Ace store, or issued to any affiliate of Retailer as "affiliate" is defined in the Ace By-laws.

4. **Miscellaneous.**

- A. Any notices required or permitted hereunder shall be sent in a manner consistent with the notices provisions set forth in the Ace Hardware Membership Agreement (Nonbranded).
- B. This Agreement constitutes the entire agreement between the parties hereto and supersedes and preempts any prior understandings, agreements, representations or statements of any kind, oral or written, that may have related to the subject matter hereof in any way. The parties also understand, acknowledge and agree that unless otherwise specified in a written instrument signed by an officer of both parties no additional terms or changes to these terms, even if such additional terms or changes contain provisions to the contrary, shall be valid or binding on the parties.

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

ACE:

Legal Name: _____

By: _____

By: _____

Title: _____

Title: _____

Printed Name: _____

Printed Name: _____

Effective Date: _____

PURCHASE AN ACE STORE INCENTIVE AGREEMENT

This Purchase an Ace Store Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned prospective Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date"), said Effective Date being listed on the second page hereof.

Whereas, Retailer will operate an Ace-branded retail hardware store located at _____ (the "New Store") pursuant to an Ace Hardware Membership Agreement (Nonbranded) and an Ace Brand Agreement (collectively, "New Member Agreements"), among other agreements, to be entered into by and between Ace and Retailer.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the New Member Agreements, the receipt and sufficiency of which consideration is hereby acknowledged, Ace and Retailer hereby AGREE as follows:

1. **New Store Incentive.** Ace shall provide to Retailer a credit not to exceed \$50,000 for Ace Discovery recommended products for such skus not in the New Store's purchase history prior to the New Store's change of ownership date. To qualify for this credit, the first \$50,000 of Discovery products (which will receive six months dating and 26 equal installments) must be ordered through Ace's assortment planner and be received by Retailer within six months of the New Store's change of ownership date. Orders for Discovery products in excess of \$50,000 will be billed to Retailer's Ace statement in 26 equal installments. Only one order per department will qualify for this credit. This credit does not apply if Retailer elects to complete a Discovery improvement reset pursuant to a Discovery Improvement Incentive Agreement.
2. **Retailer Covenants.** Retailer represents warrants and covenants to Ace as follows:
 - A. **Retailer Compliance with Membership Agreement and Brand Agreement for the New Store:** During the first five (5) years after the New Store first opens to the public ("Five Year Period"), Retailer shall remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under the Membership Agreement or the Brand Agreement for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and
 - B. **Retailer Compliance with Platinum Performance.** Within 24 months after the Effective Date, Retailer must achieve and thereafter maintain compliance with all Platinum Performance Retailing Standards, as the same may be amended by Ace from time to time.
3. **Termination, Breach and Acceleration.** If (i) Retailer's Membership Agreement or Ace Brand Agreement relating to the New Store is terminated for any reason during the Five Year Period, whether by Retailer, Ace, operation of law or otherwise, or (ii) Retailer breaches any term or condition of this Agreement, Ace reserves the right to charge Retailer, via the Retailer's Ace billing statement, for the amount of the New Store incentive provided hereunder, prorated based on the number of full and partial months remaining until completion of the Five Year Period.
4. **Notices.** Any notices required or permitted hereunder shall be sent to the other party, via overnight delivery by the United States Postal Service, Federal Express, UPS or other national overnight delivery service, at the respective address listed herein for such party. Any notices sent to Ace shall be in duplicate (i.e. separate envelopes) and shall be addressed, respectively, to "Attention: Vice President, Retail Operations, and "Attention: General Counsel, Legal Department."

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

Legal Name: _____

By: _____

Title: _____

Printed Name: _____

ACE:

By: _____

Title: _____

Printed Name: _____

Effective Date: _____

DISCOVERY IMPROVEMENT INCENTIVE AGREEMENT

This Discovery Improvement Incentive Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned prospective Ace member ("Retailer"), and is effective as of the date executed by Ace ("Effective Date"), said Effective Date being listed on the second page hereof.

Whereas, Retailer will operate an Ace-branded retail hardware store located at _____ (the "New Store") pursuant to an Ace Hardware Membership Agreement (Nonbranded) and an Ace Brand Agreement (collectively, "New Member Agreements"), among other agreements, to be entered into by and between Ace and Retailer.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the New Member Agreements, the receipt and sufficiency of which consideration is hereby acknowledged, Ace and Retailer hereby AGREE as follows:

1. **New Store Incentive.** Ace shall provide to Retailer a new store incentive ("Discovery Improvement Incentive") comprised of a credit in an amount equal to Retailer's order of Ace Discovery recommended skus and quantities for the New Store format (i.e. Core, Convenience or Express, which must fit within the linear feet of the New Store) for such skus not in the New Store's purchase history prior to the placement of the order. To qualify for the credit, the products (which will receive six months deferred dating plus 26 equal installments) must be ordered through Ace's assortment planner and be received by Retailer within six months of the New Store's activation date. The credit applies to resets of all New Store departments or to a select group of departments, but only one order per department will qualify for the credit. Each department must contain at least 80% of the Ace Discovery assortment for such department upon completion of the reset in order to qualify for the credit. Orders for Discovery products not in the reset departments will be billed to Retailer's Ace statement in 26 equal installments. Retailer must dispose of all existing inventory of products replaced by Discovery assortment products.

2. **Retailer Covenants.** Retailer represents warrants and covenants to Ace as follows:

- A. **Store Planning and Visual Merchandising:** Prior to the New Store's opening, Retailer shall utilize a store plan prepared by an Ace Store Planner for the New Store as well as visual merchandising services recommended by or approved by Ace.
- B. **Discovery Acceptance:** Each reset department within the New Store must include a minimum of 80% of the Ace Discovery assortment for each such department.
- C. **Retailer Compliance with Membership Agreement and Brand Agreement for the New Store:** During the first five (5) years after the New Store first opens to the public ("Five Year Period"), Retailer shall fully satisfy Retailer's obligations with respect to the New Store under each of the following agreements and programs:
 - (1) **Membership Agreement and Brand License.** Retailer shall remain in good standing as a member of Ace with respect to the New Store. For purposes of this Agreement, Retailer shall be deemed to not be in "good standing" if Retailer is in default under the Membership Agreement or the Brand Agreement for the New Store, as either or both such agreement(s) may be amended by Ace from time to time; and
 - (2) **Category Management.** Subscribe to and purchase, for each department reset in the New Store, 80% of the Ace Discovery assortment for such department, as the same may be amended by Ace from time to time.
- D. **Retailer Compliance with Platinum Performance.** Within 24 months after the Effective Date, Retailer must achieve and thereafter maintain compliance with all Platinum Performance Retailing Standards, as the same may be amended by Ace from time to time.

3. **Termination, Breach and Acceleration.** If (i) Retailer's Membership Agreement or Ace Brand Agreement relating to the New Store is terminated for any reason during the Five Year Period, whether by Retailer, Ace, operation of law or otherwise, or (ii) Retailer breaches any term or condition of this Agreement, Ace reserves the right to charge Retailer, via the Retailer's Ace billing statement, for the amount of the Discovery Improvement Incentive, prorated based on the number of full and partial months remaining until completion of the Five Year Period.

4. **Notices.** Any notices required or permitted hereunder shall be sent to the other party, via overnight delivery by the United States Postal Service, Federal Express, UPS or other national overnight delivery service, at the respective address listed herein for such party. Any notices sent to Ace shall be in duplicate (i.e. separate envelopes) and shall be addressed, respectively, to "Attention: Vice President, Retail Operations, and "Attention: General Counsel, Legal Department."

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

ACE:

Legal Name: _____

By: _____

By: _____

Title: _____

Title: _____

Printed Name: _____

Printed Name: _____

Effective Date: _____



2026 Matching Funds Store Agreement

I agree, as the owner of the store(s) listed below, to participate in the _____ Group Matching Funds Program (the "Program") as specified below.

As a part of the Program and as a Retailer Group member, I understand that (1) I will attend at least 75% of the group's meetings and (2) I actively signed up for Ace's Higher Ground program at the time I joined the group.

Some groups may have additional membership requirements for group participation.

I understand and agree to the following Program features:

- Any requirements laid out above are not met in 2026 will (1) not be allowed to qualify for a credit in 2027 and (2) will not affect a group's 2027 achievement levels for Higher Ground. You will be able to still be part of a group and will become eligible again in 2027 for 2028 funds.
- **My commitment to the Program is for the entire year and is automatically rolled over each year, as determined by my group leader, unless my group leader notifies Ace to the contrary by December 1 of the current year that my group will not participate in the following year.**

If you sign up prior to December 1st, 2025, you will receive \$2,400 off of your Local Lift Max billing.

- Stores that sign up after December 1st, 2025 and before March 21st, 2026, will receive an \$1,800 credit to their Ace Statement.
- Stores that sign up after March 20th, 2026 and before June 19th, 2026 will receive an \$1,200 credit to their Ace Statement.
- Stores that sign up after June 19th, 2026 and before September 18th, 2026 will receive an \$600 credit to their Ace Statement.

Store Number(s): _____

Store Name(s): _____

Store Address, City, State and Zip: _____

Store Contact: _____

Store Phone No.: _____

Email: _____

Signature: _____

(Store Owner Must Sign)

Please return this form via DocuSign to your Local Marketing Manager.



Matching Funds Termination Agreement

TO: Associate Marketing Manager

I hereby notify Ace Hardware Corporation that I elect to terminate my enrollment in the Matching Funds Program.

Store Number(s): _____

Group Name: _____

Store Name(s): _____

Store Contact: _____

Store Address, City, State and Zip: _____

Store Phone No.: _____

Email: _____

Signature: _____

(Store Owner Must Sign)

Date Effective: _____

Please return this form via DocuSign to your Local Marketing Manager.

Below section to be completed by Consumer Marketing Department only.

Acceptance of Termination Effective on _____, 20____ by Ace Hardware Corporation.

Name: _____

Title: _____

Signature: _____

Ace Hardware Corporation - Professional Retail Services Agreement

The Retailer identified below ("Retailer") wishes to engage Ace Hardware Corporation ("Ace") to have one of Ace's Professional Retail Services (PRS) consultants (who shall be either an Ace employee or an independent contractor to Ace) provide to Retailer certain services indicated below (each a "Service" and collectively, the "Services"), the goal of which is to assist Retailer in improving the basic operations, sales and profitability of the Retailer's retail hardware store. For good and valuable consideration, the receipt and sufficiency of which Ace and Retailer acknowledge, Ace and Retailer hereby agree as follows:

Services: Services are available in the following areas, with the goals of each Service summarized in the catalog.

Engagement Type: _____

Delivered Via _____

Focus Area: _____

Deliverables: At the conclusion of the engagement, Ace will deliver to Retailer a written action plan ("Action Plan") detailing the suggested actions to be taken by Retailer to address the store-level opportunities and challenges identified by the PRS consultant performing the Service(s). Additional deliverables may also be provided by Ace to Retailer, depending on the specific Service(s) selected; if applicable, such deliverables will be identified below.

Retailer Grants Ace the Right of Remote Access: For the duration of Ace's provision of Services, Retailer hereby grants permission to Ace to remotely connect to the Retailer's in-store computer system in order to analyze the inventory data and document system settings as part of Ace's delivery of Services.

Fee for Service(s): Ace's fee ("Fee") for each Service ranges from \$600 to \$6,000 depending on the type and duration of each Service selected by Retailer. The per-Service Fee for the selected Service(s) is listed below; the total Fee shown includes Ace's travel expenses. If Retailer cancels an engagement fewer than 30 days prior to the estimated start date of such engagement (as listed on Page 2), Retailer shall be liable to Ace for the actual amount of airfare and other non-refundable engagement-related expenses incurred by Ace in connection with such engagement.

Payment and Invoicing Procedures: Retailer shall pay Ace the Fee for the Services either, at Retailer's choice, (a) in a single-lump sum, (b) in twelve (12) equal payments over six (6) months (i.e., billed equally on the next twelve (12) Ace statements), or (c) in twenty-six (26) equal payments over one (1) year (i.e., billed equally on the next 26 Ace statements). In all cases, the payment (or first installment thereof, as the case may be) will be due upon the conclusion of the engagement (i.e., upon Ace's delivery to Retailer of an Action Plan). Ace will issue its Fee invoice to Retailer upon project completion.

PROJECT-SPECIFIC SERVICE(S), FEES, DATES, PAYMENT PROCEDURES AND OTHER TERMS AND CONDITIONS:

Specific Service(s) Selected by Retailer: Indicated by a checkmark in list of Services above.

Other Service(s) To Be Provided But Not Listed Above (if any): _____

[if None, "N/A"]

Additional Deliverables If Any (i.e., Beyond Action Plan): _____

[if None, "N/A"]

Number of Weeks _____

Use Weeks for In-store Session Agreements

Number of Hours in Agreement _____

Please indicate number of hours if Virtual Session.

Sessions _____

Agreement completed by: _____

(Consultant may change based on availability)

Requested PRS Consultant: _____

Estimated Start Date for Service(s): _____**Estimated Completion Date for Service(s):** _____**Fee for Service(s)** *[include break-out of Fees if more than one Service is selected]:*

_____**Payment Option Selected by Retailer:** Upon the project's completion, fees are to be invoiced by Ace, and paid by Retailer.☐ In one (1) lump-sum payment;OR ☐ In twenty-six (26) payments billed equally on the next twenty-six (26) Ace statements.

Other Terms and Conditions: ACE MAKES NO REPRESENTATION OR WARRANTIES, EXPRESS OR IMPLIED, IN CONNECTION WITH THE SERVICES, ACTION PLANS OR OTHER DELIVERABLES, IF ANY, PROVIDED HEREUNDER BY ACE, INCLUDING WITHOUT LIMITATION, ANY REPRESENTATIONS OR WARRANTIES THAT THE ACTION PLAN OR OTHER DELIVERABLES, IF ANY, COMPLY WITH APPLICABLE FEDERAL, STATE AND LOCAL LAWS, REGULATIONS OR CODES. IN ADDITION, RETAILER EXPRESSLY ASSUMES RESPONSIBILITY FOR COMPLIANCE WITH ALL LAWS, RULES, REGULATIONS AND CODES. ACE'S LIABILITY TO RETAILER FOR SERVICES, ACTION PLANS AND OTHER DELIVERABLES, IF ANY, SHALL BE LIMITED TO THE TOTAL AMOUNT OF FEES PAID TO ACE BY RETAILER FOR SUCH SERVICES, ACTION PLANS AND OTHER DELIVERABLES, IF ANY. ANY CLAIM BY RETAILER FOR A REFUND OF PART OR ALL FEES PAID BY RETAILER FOR SERVICES HEREUNDER, WHETHER DUE TO RETAILER'S DISSATISFACTION WITH SERVICES RENDERED OR ANY OTHER REASON, MUST BE MADE IN WRITING BY RETAILER TO ACE'S PRS MANAGER WITHIN 90 DAYS AFTER THE SERVICES HAVE BEEN PROVIDED. SIGNED AGREEMENTS MAY BE DELIVERED BY FACSIMILE OR OTHER ELECTRONIC MEANS, AND SUCH COPIES SHALL, LIKE THE RESPECTIVE ORIGINAL THEREOF, BE DEEMED TO CONSTITUTE ORIGINALS.

Retailer hereby agrees to (i) engage Ace to provide the identified Services, including the related Action Plan and other deliverables, if any, as described above; (ii) pay the above-described Fees to Ace upon Ace's completion of the project; and (iii) be bound by all other terms and conditions stated herein.

RETAILER: _____ [Print **Full Legal Name** of Ace Member]

By: _____ [Member's Officer **Signs** On This Line]

Print Name: _____ [Print Name of Member's Officer Who is Signing]

Print Title: _____ [Print Title of Member's Officer Who is Signing]

Store #: _____ [Store # where Service(s) are to be performed]

Store Address: _____

Store Email _____

Store Contact _____

Phone _____

City/State/Zip: _____

Phone: _____

Date: _____ [Date That Member's Officer Signs This Agreement]

AGREED TO BY ACE HARDWARE CORPORATION IN OAK BROOK, ILLINOIS:By: _____ Title: Professional Retail Services Manager

Date: _____

Replaced in Entirety

FINANCIAL STATEMENTS OF THE COMPANY

ACE HARDWARE CORPORATION
INDEX TO CONSOLIDATED FINANCIAL STATEMENTS AND
SUPPLEMENTARY DATA

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Ernst & Young LLP
155 North Wacker Drive
Chicago, IL 60606-1787

Tel: +1 312 879 2000
Fax: +1 312 879 4000
ey.com

**Shape the future
with confidence**

Report of Independent Auditors

The Board of Directors
Ace Hardware Corporation

Opinion

We have audited the consolidated financial statements of Ace Hardware Corporation (the Company), which comprise the consolidated balance sheets as of January 3, 2026 and December 28, 2024, and the related consolidated statements of income, comprehensive income, equity and cash flows for each of the three fiscal years in the period ended January 3, 2026 and the related notes (collectively referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company at January 3, 2026 and December 28, 2024, and the results of its operations and its cash flows for each of the three fiscal years in the period ended January 3, 2026 in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company’s ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

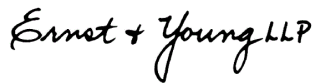
- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Other Information

Management is responsible for the other information. The other information comprises the management's discussion and analysis of financial condition and results of operations and five-year summary of earnings and distributions but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.



February 17, 2026

ACE HARDWARE CORPORATION
CONSOLIDATED BALANCE SHEETS
(In millions, except share data)

	January 3, 2026	December 28, 2024
Assets		
Cash and cash equivalents	\$ 46.8	\$ 36.3
Marketable securities	40.5	42.7
Receivables, net of allowance for doubtful accounts of \$17.0 and \$10.9, respectively	739.9	727.8
Inventories	1,200.8	1,197.9
Prepaid expenses and other current assets	89.9	87.3
Total current assets	2,117.9	2,092.0
Property and equipment, net	746.4	594.6
Operating lease right-of-use assets, net	742.5	798.2
Finance lease right-of-use assets, net	171.4	185.7
Goodwill and other intangible assets	464.7	455.6
Other assets	202.4	166.7
Total assets	\$ 4,445.3	\$ 4,292.8
Liabilities and Equity		
Current maturities of long-term debt	\$ 63.4	\$ 80.6
Accounts payable	1,188.5	1,215.2
Patronage distributions payable in cash	139.0	137.2
Patronage refund certificates payable	24.3	15.0
Current operating lease liabilities	102.5	94.4
Current finance lease liabilities	43.4	37.9
Accrued expenses	337.7	313.1
Total current liabilities	1,898.8	1,893.4
Long-term debt	403.8	246.5
Patronage refund certificates payable	250.5	205.8
Long-term operating lease liabilities	673.7	728.4
Long-term finance lease liabilities	123.8	145.0
Other long-term liabilities	194.6	151.8
Total liabilities	3,545.2	3,370.9
Member Retailers' Equity:		
Class A voting common stock, \$1,000 par value, 10,000 shares authorized, 2,586 and 2,586 issued and outstanding, respectively	2.6	2.6
Class C nonvoting common stock, \$100 par value, 20,000,000 shares authorized, 7,757,661 and 7,528,693 issued and outstanding, respectively	775.8	752.9
Class C nonvoting common stock, \$100 par value, issuable to Retailers for patronage distributions, 815,156 and 825,206 shares issuable, respectively	81.5	82.5
Contributed capital	18.9	19.3
Retained earnings	17.9	58.5
Accumulated other comprehensive income (loss)	0.6	(1.9)
Equity attributable to Ace member Retailers	897.3	913.9
Equity attributable to noncontrolling interests	2.8	8.0
Total equity	900.1	921.9
Total liabilities and equity	\$ 4,445.3	\$ 4,292.8

See accompanying notes to the consolidated financial statements.

ACE HARDWARE CORPORATION
CONSOLIDATED STATEMENTS OF INCOME
(In millions)

	Years Ended		
	January 3, 2026 (53 Weeks)	December 28, 2024 (52 Weeks)	December 30, 2023 (52 Weeks)
Revenues:			
Wholesale revenues	\$ 9,159.0	\$ 8,666.0	\$ 8,344.7
Retail revenues	884.6	825.4	786.4
Total revenues	10,043.6	9,491.4	9,131.1
Cost of revenues:			
Wholesale cost of revenues	7,891.0	7,495.6	7,223.1
Retail cost of revenues	479.6	450.7	430.1
Total cost of revenues	8,370.6	7,946.3	7,653.2
Gross profit:			
Wholesale gross profit	1,268.0	1,170.4	1,121.6
Retail gross profit	405.0	374.7	356.3
Total gross profit	1,673.0	1,545.1	1,477.9
Wholesale operating expenses:			
Distribution operations expenses	306.4	288.6	281.5
Selling, general and administrative expenses	384.9	342.4	314.7
Retailer success and development expenses	328.3	294.3	234.5
Retail operating expenses	331.4	297.7	280.1
Retail pre-opening expenses	2.2	4.8	6.0
Total operating expenses	1,353.2	1,227.8	1,116.8
Operating income	319.8	317.3	361.1
Interest expense	(57.0)	(48.9)	(38.4)
Interest income	7.0	6.9	5.4
Other income (expense), net	22.6	36.5	(3.7)
Income tax benefit (expense)	1.0	2.3	(1.0)
Net income	293.4	314.1	323.4
Less net loss attributable to noncontrolling interests	(5.1)	(0.9)	(2.7)
Net income attributable to Ace Hardware Corporation	\$ 298.5	\$ 315.0	\$ 326.1
Patronage distributions accrued	\$ 361.8	\$ 357.0	\$ 356.5
Patronage distributions accrued for third party Retailers	\$ 339.6	\$ 335.6	\$ 335.7

See accompanying notes to the consolidated financial statements.

ACE HARDWARE CORPORATION
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(In millions)

	Years Ended		
	January 3, 2026 (53 Weeks)	December 28, 2024 (52 Weeks)	December 30, 2023 (52 Weeks)
Net income	\$ 293.4	\$ 314.1	\$ 323.4
Other comprehensive income (loss), net of tax:			
Foreign currency translation gain (loss)	1.0	(2.8)	2.0
Unrealized gain on investments	1.7	-	1.1
Total other comprehensive income (loss), net	2.7	(2.8)	3.1
Comprehensive income	296.1	311.3	326.5
Less comprehensive loss attributable to noncontrolling interests	(4.9)	(1.4)	(2.2)
Comprehensive income attributable to Ace Hardware Corporation	<u>\$ 301.0</u>	<u>\$ 312.7</u>	<u>\$ 328.7</u>

See accompanying notes to the consolidated financial statements.

ACE HARDWARE CORPORATION
CONSOLIDATED STATEMENTS OF EQUITY
(In millions)

Shareholders of Ace Hardware Corporation

	Capital Stock		Class C Stock Issuable to Retailers for Patronage Dividends	Additional Stock Subscribed	Contributed Capital	Retained Earnings	Accumulated Other Comprehensive (Loss) Income	Noncontrolling Interests	Total Equity
	Class A	Class C							
Balances at December 31, 2022	\$ 2.7	\$ 656.1	\$ 118.1	\$ -	\$ 19.2	\$ 87.2	\$ (2.3)	\$ 10.8	\$ 891.8
Net income	-	-	-	-	-	326.1	-	(2.7)	323.4
Other comprehensive income	-	-	-	-	-	-	3.1	-	3.1
Net payments on subscriptions	-	-	-	1.0	-	-	-	-	1.0
Stock issued	-	116.9	(118.1)	(1.0)	-	0.6	-	-	(1.6)
Change in noncontrolling interests	-	-	-	-	(0.1)	-	(0.5)	0.6	-
Stock repurchased	(0.1)	(50.4)	-	-	-	-	-	-	(50.5)
Patronage distributions issuable	-	-	89.7	-	-	-	-	-	89.7
Patronage distributions payable	-	-	-	-	-	(335.7)	-	-	(335.7)
Other	-	-	-	-	0.1	-	-	0.1	0.2
Balances at December 30, 2023	\$ 2.6	\$ 722.6	\$ 89.7	\$ -	\$ 19.2	\$ 78.2	\$ 0.3	\$ 8.8	\$ 921.4
Net income	-	-	-	-	-	315.0	-	(0.9)	314.1
Other comprehensive loss	-	-	-	-	-	-	(2.8)	-	(2.8)
Net payments on subscriptions	-	-	-	1.5	-	-	-	-	1.5
Stock issued	0.1	89.2	(89.7)	(1.5)	-	0.6	-	-	(1.3)
Change in noncontrolling interests	-	-	-	-	0.2	-	0.6	0.1	0.9
Stock repurchased	(0.1)	(58.9)	-	-	-	-	-	-	(59.0)
Patronage distributions issuable	-	-	82.5	-	-	-	-	-	82.5
Patronage distributions payable	-	-	-	-	-	(335.6)	-	-	(335.6)
Other	-	-	-	-	(0.1)	0.3	-	-	0.2
Balances at December 28, 2024	\$ 2.6	\$ 752.9	\$ 82.5	\$ -	\$ 19.3	\$ 58.5	\$ (1.9)	\$ 8.0	\$ 921.9
Net income	-	-	-	-	-	298.5	-	(5.1)	293.4
Other comprehensive income	-	-	-	-	-	-	2.7	-	2.7
Net payments on subscriptions	-	-	-	1.5	-	-	-	-	1.5
Stock issued	0.1	82.6	(82.5)	(1.5)	-	0.5	-	-	(0.8)
Change in noncontrolling interests	-	-	-	-	0.3	-	(0.2)	(0.1)	-
Stock repurchased	(0.1)	(59.7)	-	-	-	-	-	-	(59.8)
Patronage distributions issuable	-	-	81.5	-	-	-	-	-	81.5
Patronage distributions payable	-	-	-	-	-	(339.6)	-	-	(339.6)
Other	-	-	-	-	(0.7)	-	-	-	(0.7)
Balances at January 3, 2026	\$ 2.6	\$ 775.8	\$ 81.5	\$ -	\$ 18.9	\$ 17.9	\$ 0.6	\$ 2.8	\$ 900.1

See accompanying notes to the consolidated financial statements.

ACE HARDWARE CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In millions)

	Years Ended		
	January 3, 2026 (53 Weeks)	December 28, 2024 (52 Weeks)	December 30, 2023 (52 Weeks)
Operating Activities			
Net income	\$ 293.4	\$ 314.1	\$ 323.4
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	108.6	99.7	92.2
Non cash lease expense	45.4	32.2	26.9
Amortization of deferred financing costs	0.9	0.9	1.3
Loss (gain) on disposal of assets, net	1.5	(16.0)	5.5
Provision for doubtful accounts	11.1	2.0	6.9
Deferred taxes	(2.4)	(1.6)	(0.1)
Other, net	10.6	0.6	1.2
Changes in operating assets and liabilities, exclusive of effect of acquisitions:			
Receivables	(75.5)	(78.5)	(55.4)
Inventories	2.2	54.9	74.7
Other current assets	(2.6)	(17.4)	(9.1)
Other long-term assets	(12.4)	(18.6)	(13.5)
Accounts payable and accrued expenses	7.7	149.7	(104.7)
Other long-term liabilities	11.3	26.1	14.5
Net cash provided by operating activities	<u>399.8</u>	<u>548.1</u>	<u>363.8</u>
Investing Activities			
Purchases of investment securities	(9.6)	(24.6)	(39.9)
Proceeds from sale of investment securities	9.8	30.0	43.2
Purchases of property and equipment	(226.9)	(155.4)	(164.6)
Cash paid for acquired businesses, net of cash acquired	(17.8)	(58.6)	(309.7)
Increase in notes receivable, net	(31.3)	(37.3)	(31.8)
Proceeds from sale of assets	0.8	22.7	1.3
Other, net	(1.0)	0.4	(0.8)
Net cash used in investing activities	<u>(276.0)</u>	<u>(222.8)</u>	<u>(502.3)</u>
Financing Activities			
Net borrowings (payments) under revolving lines of credit	139.7	(85.3)	362.0
Principal payments on long-term debt	(22.6)	(21.1)	(17.8)
Principal portion of finance lease payments	(52.7)	(40.3)	(28.3)
Payments of debt issuance costs	(0.4)	-	(4.4)
Payments of cash portion of patronage distribution	(137.8)	(137.1)	(133.1)
Payments of patronage refund certificates	(28.8)	(22.9)	(26.7)
Repurchase of stock	(12.2)	(15.1)	(10.8)
Purchase of noncontrolling interests	(1.2)	(0.9)	(0.4)
Other, net	2.7	1.8	1.4
Net cash (used in) provided by financing activities	<u>(113.3)</u>	<u>(320.9)</u>	<u>141.9</u>
Increase in cash and cash equivalents	10.5	4.4	3.4
Cash and cash equivalents at beginning of period	36.3	31.9	28.5
Cash and cash equivalents at end of period	<u>\$ 46.8</u>	<u>\$ 36.3</u>	<u>\$ 31.9</u>
Supplemental disclosure of cash flow information:			
Interest paid	<u>\$ 50.6</u>	<u>\$ 39.4</u>	<u>\$ 29.7</u>
Income taxes paid	<u>\$ 5.3</u>	<u>\$ 7.9</u>	<u>\$ 5.6</u>

See accompanying notes to the consolidated financial statements.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(In millions)

(1) Summary of Significant Accounting Policies

The Company and Its Business

Ace Hardware Corporation (“the Company”) is a wholesaler of hardware, paint and other related products. The Company also provides to its retail members (“Retailers”) value-added services such as advertising, marketing, merchandising and store location and design services. The Company’s goods and services are sold predominately within the United States, primarily to retailers that operate hardware stores and with whom the Company has a retail membership agreement. As a retailer-owned cooperative, the Company distributes substantially all of its patronage sourced income in the form of patronage distributions to Retailers based on their volume of merchandise purchases.

Ace International Hardware Corporation (“AIH”), is a majority-owned and controlled subsidiary of the Company with a 20.5 percent noncontrolling interest held by AIH customers. AIH shareholders do not own shares of stock in the Company nor receive patronage dividends.

Ace Retail Holdings LLC (“ARH”) is the owner of the 189-store Westlake Ace Hardware (“Westlake”) and the 79-store Great Lakes Ace Hardware (“GLA”) retail chains. On December 31, 2025, Westlake and GLA were merged into a newly formed entity, Ace Retail Group, Inc. (“ARG”). Following the merger, ARH is the owner of ARG, which serves as the operating company for the combined retail operations. ARG is a retailer of hardware, paint and other related products.

Ace Wholesale Holdings LLC (“AWH”) owns and operates Emery Jensen Distribution (“EJD”). EJD is a wholesaler of hardware, paint and other related products to non-member retailers.

Ace Services Holdings LLC (“ASH”), through its subsidiaries, operates Ace Hardware Home Services (“AHHS”), a provider of residential plumbing, heating, cooling and electric (“PHCE”) services, and Ace Handyman Services, a franchisor of home improvement, maintenance and repair services.

Basis of Presentation

The accompanying consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”). The Company’s fiscal year ends on the Saturday nearest December 30. Accordingly, fiscal years 2025, 2024 and 2023 ended on January 3, 2026, December 28, 2024 and December 30, 2023, respectively. Unless otherwise noted, all references herein for the years 2025, 2024 and 2023 represent fiscal years ended January 3, 2026, December 28, 2024 and December 30, 2023, respectively. Fiscal year 2025 consisted of 53 weeks. Fiscal years 2024 and 2023 consisted of 52 weeks each.

Subsequent events have been evaluated through February 17, 2026, the date these statements were issued.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and its majority-owned subsidiaries. All intercompany transactions have been eliminated.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash, Cash Equivalents and Marketable Securities

In the normal course of business, the Company has outstanding checks and unsettled electronic funds transfers (“EFTs”) that exceed the cash balances in the Company’s bank accounts, which create a book overdraft that are recorded as a liability. As of January 3, 2026 and December 28, 2024, the Company had outstanding checks and EFTs in excess of bank balances totaling \$108.7 million and \$93.6 million, respectively, which have been included in accounts payable in the accompanying consolidated balance sheets. These outstanding amounts were subsequently funded through cash receipts and borrowings under the Company’s debt facilities during the following fiscal year.

The Company classifies all highly liquid investments with original maturities of three months or less as cash equivalents.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

The Company determines the appropriate classification of its investments in marketable securities, which are predominately held by the Company's New Age Insurance, Ltd. ("NAIL") subsidiary, at the time of purchase and evaluates such designation at each balance sheet date. All marketable securities have been classified and accounted for as available for sale. The Company may hold debt securities until maturity. In response to changes in the availability of and the yield on alternative investments as well as liquidity requirements, securities are occasionally sold prior to their stated maturities. Debt securities with maturities beyond twelve months are viewed by the Company as available to support current operations and are therefore classified as current assets in the accompanying Consolidated Balance Sheets. Marketable securities are carried at fair value based on quoted market prices, with unrealized gains and losses, net of taxes, reported as a component of Accumulated other comprehensive income ("AOCI") for debt securities, while equity securities' unrealized gain and losses are recorded as a component of Other income, net. Realized gains and losses on securities are determined using the specific identification method.

In the normal course of NAIL's operations, standby letters of credit totaling \$21.2 million and \$17.2 million at January 3, 2026 and December 28, 2024, respectively, were issued in favor of the insurance companies that reinsure a portion of NAIL's loss exposure. At January 3, 2026, NAIL has pledged substantially all of its cash and cash equivalents and marketable securities as collateral for these letters of credit. The Company maintains a multiple employer welfare arrangement ("MEWA") that offers medical insurance and other welfare benefits to employees of the Company and Retailers and their employees at participating Ace retail locations. See Note 12 for more information.

Revenue Recognition

Revenue is recognized when performance obligations under the terms of contracts with our customers are satisfied; generally, this occurs with the transfer of control of merchandise or services. Revenue is measured as the amount of consideration we expect to receive in exchange for transferring goods or providing services. The Company excludes sales and usage-based taxes collected and recognizes revenues net of expected returns. Provisions for sales returns are provided at the time the related sales are recorded based on historic returns activity.

The Company's warehouse merchandise revenue originates with a single performance obligation to ship the products, and therefore the Company's performance obligations are satisfied when control of the products is transferred to the customer per the arranged shipping terms. The customer takes ownership and assumes risk of loss for warehouse merchandise upon delivery. Although products are generally shipped FOB shipping point, the Company effectively retains the responsibilities of ownership until the goods reach the customer. The Company considers shipping and handling as activities to fulfill its performance obligation for warehouse merchandise revenues. Billings for freight are accounted for as Revenues and shipping and handling costs are accounted for in Cost of revenues.

The Company has direct shipment arrangements with various vendors to deliver products to its customers without having to physically hold the inventory at the Company's warehouses, thereby increasing efficiency and reducing costs. The Company recognizes revenue for direct shipment arrangements upon delivery to the customer with contract terms that typically specify FOB destination. The Company recognizes the revenue and cost of goods sold from these arrangements on a gross basis as the principal in the transaction as the Company is primarily responsible for fulfilling the promise to customers to provide merchandise at negotiated prices with the vendors, assumes inventory risk if the product is returned by the customers, and assumes all the credit risk for the vendors with the customers.

Service revenues (advertising activities, brand building initiatives and fees for other services provided primarily to domestic Retailers) are recognized when the service is complete as this is when the Retailer has the ability to direct the use of and obtain the benefits from the service. Service revenues from the Company's residential home service businesses are recognized when the repair or installation is complete and the consumer has tendered payment. Service revenues are included in Wholesale revenues on the Consolidated Statements of Income.

The Company's digital revenues come from Ace Hardware's website. For digital transactions, customers choose whether to have merchandise delivered to them or to collect their merchandise from an Ace store ("in-store pick up"). For items delivered directly to the customer, control passes and revenue is recognized when delivery has been completed to the customer, as title has passed and we have transferred possession to the customer. For in-store pick up, control passes and revenue is recognized once the customer has taken possession of the merchandise. Any fees charged to customers for delivery are a component of the transaction price and are recognized when delivery has been completed. Payment terms for retail and digital sales are at the point of sale. Digital revenues are included in Wholesale revenues on the Consolidated Statements of Income.

Retail revenues from retail locations owned and operated by the Company are recognized when the customer takes ownership of the products sold and assumes the risk of loss. The customer takes ownership and assumes risk of loss generally at the point of sale in our owned retail locations. The Company offers its Retailers various incentive programs which provide the Retailers with certain sales allowances. The Company offers these incentive programs in anticipation of future sales to the Retailers that participate in these

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

programs. Since the sales allowances provide future economic benefit to the Company, they are capitalized in Other assets and amortized as a reduction of revenue on a straight-line basis over the period of expected future sales to these Retailers, which is generally five years.

The following table provides a summary of revenues by sales category:

	Years Ended	
	January 3, 2026	December 28, 2024
Warehouse merchandise	\$ 6,430.2	\$ 6,162.7
Direct shipment merchandise	1,640.2	1,556.9
Retail revenues	884.6	825.4
Digital revenues	485.4	382.3
Service revenues	603.2	564.1
Total revenues	\$ 10,043.6	\$ 9,491.4

Trade Receivables

Trade receivables from customers include amounts invoiced for the sale of merchandise, services and equipment used in the operation of customers' businesses.

Notes Receivable

The Company makes available to its Retailers various lending programs whose terms exceed one year. The notes bear interest at various rates based on market rates, the loan program or the Retailer's credit quality and are recorded at face value. Interest is recognized over the life of the note on the effective interest method. Loan origination fees were not material for any period presented.

Allowance for Expected Credit Losses

The Company estimates an allowance for credit losses related to future expected losses by using relevant information such as historical collection statistics, current customer credit information, the current economic environment, the aging of receivables, the evaluation of compliance with lending covenants and the offsetting amounts due to Retailers for stock, notes, interest and anticipated but unpaid patronage distributions. Significant past due accounts are reserved on a specific identification basis. For the remainder of the accounts, the allowance is evaluated on a pool basis for accounts with similar risk characteristics and a loss-rate for each pool is determined using current conditions and historical credit loss statistics. The Company considers accounts and notes receivable past due if invoices remain unpaid past their due date and provides for the write-off of uncollectible receivables after exhausting all commercially reasonable collection efforts.

Inventories

Wholesale inventories are valued at the lower of cost or net realizable value. Cost is determined primarily using the last-in, first-out ("LIFO") method for all inventories.

Inventories at retail locations operated by ARG are valued at the lower of cost or net realizable value. Inventory cost is determined using the moving average method, which approximates the first-in, first-out ("FIFO") method.

Vendor Funds

The Company receives funds from vendors in the normal course of business principally as a result of purchase volumes, sales, early payments or promotions of vendors' products. Based on the provisions of the vendor agreements in place, management develops accrual rates by estimating the point at which the Company will have completed its performance under the agreement and the amount agreed upon will be earned. Amounts accrued throughout the year can be impacted if actual purchase volumes differ from projected annual purchase volumes. At year-end, the accrual reflects actual purchases made throughout the year.

Vendor funds are treated as a reduction of inventory cost, unless they represent a reimbursement of specific, incremental and identifiable costs incurred by the Company to sell the vendor's product, in which case the costs are netted. The majority of the vendor funds that the Company receives do not meet the specific, incremental and identifiable criteria. Therefore, the Company treats a majority of these funds as a reduction in the cost of inventory as the amounts are accrued and recognizes these funds as a reduction of cost of revenues when the inventory is sold.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

Property and Equipment

Property and equipment are stated at cost less accumulated depreciation and amortization. Expenditures for maintenance, repairs and renewals of relatively minor items are generally charged to expense. Significant improvements or renewals are capitalized.

Depreciation expense is computed on the straight-line method based on estimated useful lives as follows:

Buildings	15 – 40 years
Leasehold improvements	Lease life
Warehouse equipment	3 – 20 years
Transportation equipment	5 – 10 years
Office equipment	3 – 10 years

Leasehold improvements are generally amortized on a straight-line basis over the lesser of the lease term or the estimated useful life of the asset.

The Company evaluates long-lived assets, such as property and equipment, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset group to estimated undiscounted future cash flows expected to be generated by the asset group. If the carrying amount of an asset group exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount of the asset group exceeds its fair value.

Goodwill and Other Intangible Assets

Goodwill represents the excess of the cost of an acquired business over the fair value of the net tangible assets acquired and identified intangible assets. Goodwill is not amortized but is tested for impairment at a reporting unit level on an annual basis as of the first day of the fourth quarter, or more frequently, if circumstances change or an event occurs that would more likely than not reduce the fair value of a reporting unit below its carrying amount.

The Company's other intangible assets primarily relate to trademarks, tradenames and customer relationships. The intangibles are amortized over their estimated useful lives.

See Note 8 for additional information.

Internal-Use Software

Included in fixed assets is the capitalized cost of internal-use software. The Company capitalizes costs incurred during the application development stage of internal-use software and amortizes these costs over its estimated useful life. Costs incurred related to design or maintenance of internal-use software are expensed as incurred.

Leases

At the commencement date of a lease, the Company recognizes a liability to make lease payments and an asset representing the right to use the underlying asset during the lease term. The lease liability is measured at the present value of lease payments over the lease term, including variable fees that are known or subject to a minimum floor. The Company generally does not include options to extend or terminate leases unless it is reasonably certain that the option will be exercised. The Company has lease agreements that contain both lease and non-lease components. The Company elected to not separate non-lease components from lease components for all categories. The Company utilizes the practical expedient to use a risk-free discount rate at commencement date based upon the lease term in determining the recognition of the operating and finance lease assets and liabilities. The initial valuation of the right-of-use ("ROU") asset includes the initial measurement of the lease liability, lease payments made in advance of the lease commencement date and initial direct costs incurred by the Company and excludes lease incentives.

Real estate operating leases also typically require payment of real estate taxes, common area maintenance and insurance. These components comprise the majority of variable lease costs and are excluded from the present value of lease obligations. Operating lease assets also include prepaid or accrued lease payments and are reduced by lease incentives.

Certain retail lease agreements also provide for contingent rentals based on sales performance in excess of specified minimums or on changes in the consumer price indexes. Contingent rentals, which are based upon future performance or changes in indices, are excluded from the determination of lease payments and were not material.

Leases with an initial term of 12 months or less are classified as short-term leases and are not recorded on the Consolidated Balance Sheets. The lease expense for short-term leases is recognized on a straight-line basis over the lease term.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

Advertising Expense

The Company expenses advertising costs when incurred. Gross advertising expenses amounted to \$374.6 million, \$336.9 million, and \$297.7 million in fiscal 2025, 2024 and 2023, respectively.

Gift Cards

The Company sells gift cards to customers through its Retailers, the Company website and select third parties. The gift cards do not expire. A liability is initially established for the value of the gift card when sold. Gift card breakage income is recognized proportionately as redemption occurs at the approximate monthly breakage rate and represents the balance of gift cards for which the Company believes the likelihood of redemption by the customer is remote. The breakage income calculation takes into account any legal obligation to remit the unredeemed portion to relevant jurisdictions. During fiscal years 2025, 2024 and 2023, the Company recognized gift card breakage income of \$2.5 million, \$4.3 million and \$3.3 million, respectively. The Company does not believe there is a reasonable likelihood that there will be a material change in the future estimates or assumptions used to record breakage.

Retirement Plans

The Company sponsors health benefit plans for its retired officers and a limited number of retired non-officer employees. The Company and its subsidiaries also sponsor defined contribution plans for substantially all employees. The Company's contributions under these plans are determined annually by the Board of Directors and charged to expense in the period in which it is earned by employees.

Income Taxes

The Company accounts for income taxes using the asset and liability method. Under this approach, deferred taxes are recognized for the future tax consequences of differences between the financial statement and income tax bases of existing assets and liabilities and measured based upon enacted tax laws and rates.

Self-Insurance

NAIL, the Company's wholly-owned subsidiary, operates as a captive insurance company. NAIL provides the reinsurance of property and casualty insurance policies for some Retailers and is the direct insurer for certain property and casualty insurance policies of the Company. These insurance programs are subject to varying retention levels of self-insurance. Such self-insurance relates to losses and liabilities primarily associated with property, general liability, workers' compensation, and auto liability insurance programs. Losses are accrued based upon the Company's estimates of the aggregate liability for claims incurred using certain actuarial assumptions based on Company experience and insurance industry metrics.

Concentration of Credit Risk

Credit risk pertains primarily to the Company's trade and notes receivables. The Company extends credit to its customers as part of its day-to-day operations. Management believes that as no specific receivable or group of receivables comprises a significant percentage of total trade accounts, its concentration of credit risk with respect to trade receivables is limited. Additionally, management believes that its allowance for doubtful accounts is adequate with respect to overall customer credit risks. Also, the Company's certificate of incorporation and by-laws specifically provide that the Company may set-off its obligation to make any payment to a Retailer for such Retailer's stock, notes, interest and declared and unpaid distributions against any obligation owed by the Retailer to the Company. The Company, but not the Retailer, may at its sole discretion exercise these set-off rights when any such funds become due to former Retailers with outstanding accounts and notes receivable owed to the Company and current Retailers with past due receivables owed to the Company.

Supplier Finance Program

The Company has a supplier finance program whereby we have entered into a payment processing agreement with a financial institution. Under this agreement, the financial institution acts as our paying agent with respect to accounts payable due to certain foreign suppliers. Participating suppliers may, at their sole discretion, elect to receive payment for one or more of our payment obligations, prior to their scheduled due dates, at a discounted price from the participating financial institution. The Company is not a party to the agreements between the participating financial institution and the suppliers in connection with the program, and our rights and obligations to our suppliers are not impacted. The Company does not reimburse suppliers for any costs they incur for participation in the program. The Company has not pledged any assets as security or provided any guarantees as part of the program. The Company has no economic interest in our suppliers' decisions to participate in the program. The Company's responsibility is limited to making payment to the respective financial institution according to the terms originally negotiated with the supplier, regardless of whether the supplier elects to receive early payment from the financial institution. The payment terms we negotiate with our suppliers are consistent,

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

irrespective of whether a supplier participates in the program. Current payment terms with a majority of our suppliers are generally 60 days, which we deem to be commercially reasonable. Outstanding payment obligations under the supplier finance program are included in Accounts payable on the Consolidated Balance Sheets. The associated payments are included in operating activities within the Consolidated Statements of Cash Flows.

Impact of New Accounting Standards

Recently issued accounting pronouncements that are not yet effective and that were not discussed below are either inapplicable to the Company or, if applicable, the Company does not expect that they will have a material impact on consolidated results of operations, consolidated financial condition, or consolidated cash flows.

New Accounting Pronouncements – Issued

In December 2023, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2023-09, “Income Taxes (Topic 740): Improvements to Income Tax Disclosures,” which requires disclosures of disaggregated information about a reporting entity’s effective tax rate reconciliation as well as disclosures on income taxes paid by jurisdiction. ASU No. 2023-09 is effective for annual periods beginning after December 15, 2025. The guidance is required to be applied on a prospective basis, with the option to apply the standard retrospectively. Early adoption is permitted. The Company is evaluating the impact of the standard on our consolidated financial statement disclosures.

In September 2025, the FASB issued ASU No. 2025-06, “Intangibles – Goodwill and Other – Internal-Use Software (Subtopic 350-40): Targeted Improvements to the Accounting for Internal-Use Software,” which is intended to modernize internal-use software guidance by removing all references to project stages and by clarifying the thresholds entities apply to begin capitalizing costs. ASU No. 2025-06 is effective for fiscal years beginning after December 15, 2027, and interim periods within those annual reporting periods. Early adoption is permitted. The guidance can be applied on a prospective basis, a modified basis for in-process projects, or a retrospective basis. The Company is evaluating the impact of the standard on our consolidated financial statements.

(2) Acquisitions

The Company accounts for all business combinations using the acquisition method to record a new cost basis for the assets acquired and liabilities assumed. The difference between the purchase price and the fair value of the assets acquired and liabilities assumed has been recorded as goodwill in the financial statements. The results of operations are reflected in the consolidated financial statements of the Company from the dates of acquisition.

During the year ended January 3, 2026, ASH acquired additional PHCE businesses for consideration of \$10.1 million, prior to working capital adjustments. These acquisitions resulted in ASH recording \$9.1 million of goodwill.

In addition, during the year ended January 3, 2026, ARG acquired retail stores for consideration of \$10.2 million, prior to working capital adjustments. These acquisitions resulted in ARG recording \$5.3 million of goodwill. The goodwill is expected to be deductible for tax purposes.

During the year ended January 3, 2026, the Company acquired the land and building utilized for its warehouse and distribution operations located in Jackson County, Georgia. The property, which had previously been leased by the Company, was purchased from the landlord for total consideration of \$90.3 million.

(3) Receivables, net

The Company’s receivables consist primarily of trade receivables from customers for the sale of merchandise, services and equipment and receivables from the Company’s vendors for incentive and marketing programs.

Receivables, net include the following amounts:

	January 3, 2026	December 28, 2024
Trade	\$ 568.6	\$ 560.0
Vendor	131.4	120.2
Other	18.2	23.0
Notes receivable – current portion	38.7	35.5
Less allowance for doubtful accounts	(17.0)	(10.9)
Receivables, net	<u>\$ 739.9</u>	<u>\$ 727.8</u>

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

The components of changes to the Receivable allowance for doubtful accounts for the years ended January 3, 2026 and December 28, 2024 were as follows:

	January 3, 2026	December 28, 2024
Beginning balance	\$ 10.9	\$ 12.1
Charges to provision	10.0	1.6
Accounts written off, net of recoveries	(3.6)	(2.8)
Reclassification to Notes receivable allowance for doubtful accounts	(0.3)	-
Ending balance	<u>\$ 17.0</u>	<u>\$ 10.9</u>

(4) Inventories

Inventories consist of wholesale merchandise inventories held for sale to customers and retail merchandise inventory held for resale at ARG retail locations. Substantially all of the Company's wholesale inventories are valued on the LIFO method. The excess of replacement cost over the LIFO value of inventory was \$279.6 million and \$251.4 million at January 3, 2026 and December 28, 2024, respectively. Inventories at ARG retail locations are valued at the lower of cost or net realizable value. Inventory cost is determined using the moving average method, which approximates the FIFO method. The Company regularly reviews its inventory and establishes a reserve for excess and obsolete inventory based on a number of factors, including historical sales, sales forecasts, obsolescence due to technology changes and defective goods.

Inventories consisted of:

	January 3, 2026	December 28, 2024
Wholesale merchandise inventory (LIFO)	\$ 911.4	\$ 932.9
Retail merchandise inventory at ARG stores (FIFO)	289.4	265.0
Inventories	<u>\$ 1,200.8</u>	<u>\$ 1,197.9</u>

(5) Property and Equipment, net

Property and equipment, net is summarized as follows:

	January 3, 2026	December 28, 2024
Land	\$ 28.4	\$ 12.6
Buildings and improvements	395.4	285.5
Warehouse equipment	356.0	311.0
Computer hardware and software and other office equipment	608.9	564.5
Transportation equipment	46.8	46.1
Leasehold improvements	107.1	92.3
Assets under construction	79.9	76.4
Property and equipment, gross	1,622.5	1,388.4
Accumulated depreciation and amortization	(876.1)	(793.8)
Property and equipment, net	<u>\$ 746.4</u>	<u>\$ 594.6</u>

Depreciation and amortization expense related to property and equipment for fiscal years 2025, 2024 and 2023 was \$104.9 million, \$94.7 million and \$88.1 million, respectively.

(6) Leases

The Company leases certain warehouse and distribution space, office space, retail locations, equipment and vehicles under finance and operating leases.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

The components of total lease expense were as follows:

	Income Statement Classification	Years Ended	
		January 3, 2026	December 28, 2024
Finance lease amortization	Cost of revenues	\$ 46.2	\$ 32.9
Finance lease interest	Interest expense	5.9	3.7
Operating lease cost, net of sublease income	Cost of revenues, operating expenses	129.2	122.1
Short-term lease cost	Cost of revenues, operating expenses	7.7	8.0
Variable lease cost	Cost of revenues, operating expenses	37.4	29.3
Net lease cost		<u>\$ 226.4</u>	<u>\$ 196.0</u>

The future minimum undiscounted lease payments under operating and finance leases at January 3, 2026 are as follows:

Fiscal Year	Operating Leases	Finance Leases
2026	\$ 115.4	\$ 48.6
2027	107.9	41.1
2028	99.4	32.9
2029	90.1	28.9
2030	81.6	22.8
Thereafter	410.7	8.1
Total future undiscounted lease payments	905.1	182.4
Less imputed interest	(128.9)	(15.2)
Total reported lease liability	776.2	167.2
Less current portion	(102.5)	(43.4)
Long-term lease liabilities	<u>\$ 673.7</u>	<u>\$ 123.8</u>

The Company has excluded approximately \$57.1 million of payments (undiscounted basis) for leases that have not yet commenced. These leases will commence between the first and fourth quarters of 2026 with terms of up to fifteen years and include warehouse equipment and new stores for ARG.

Additionally, during the year ended January 3, 2026, the Company purchased the land and building utilized for its warehouse and distribution operations located in Jackson County, Georgia from the landlord, resulting in the removal of \$41.7 million of operating ROU assets and \$41.3 million of operating lease liabilities.

Other information related to operating and finance leases was as follows:

	January 3, 2026	December 28, 2024
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows from operating leases	\$ (126.7)	\$ (115.9)
Operating cash flows from finance leases	\$ (46.8)	\$ (36.4)
Lease assets obtained in exchange for new lease liabilities:		
Operating leases	\$ 57.3	\$ 230.9
Finance leases	\$ 31.1	\$ 93.9
Weighted average remaining lease term for operating leases	9.8 years	9.9 years
Weighted average discount rate for operating leases	2.96%	2.60%
Weighted average remaining lease term for finance leases	4.6 years	4.9 years
Weighted average discount rate for finance leases	3.73%	3.48%

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

(7) Notes Receivable, net

The Company makes available to its Retailers various lending programs whose terms exceed one year. At January 3, 2026 and December 28, 2024, the outstanding balance of the notes was \$50.7 million and \$36.8 million, respectively, of which the current portion of \$38.7 million and \$35.5 million, respectively, was recorded in Receivables, net and the long-term portion of \$8.6 million and \$1.3 million, respectively, was recorded in Other assets.

	January 3, 2026	December 28, 2024
Notes receivable, gross	\$ 90.8	\$ 74.6
Less accrued patronage to be applied	(40.1)	(37.8)
Net of accrued patronage	50.7	36.8
Less current portion of notes receivable included in Receivables, net	(38.7)	(35.5)
Less allowance for doubtful accounts	(3.4)	-
Notes receivable, net	<u>\$ 8.6</u>	<u>\$ 1.3</u>

For substantially all of the Company's Notes receivable, the amounts due are generally expected to be collected through the non-cash portion of the following year's annual patronage distribution and are therefore classified as current. In the event a Retailer cancels its membership with the Company, any outstanding loans are transferred from Notes receivable to Trade receivables and are due immediately. As the non-cash portion of the patronage distribution is used to settle the Notes receivable, there are no loans that are currently past due. The patronage distribution for each Retailer can vary from year to year based on the Company's financial performance, as well as the volume of patronage-based merchandise that each Retailer purchases from the Company. The contractual maturities of the Notes Receivable, before consideration of patronage deductions to be applied are as follows:

	January 3, 2026	December 28, 2024
0 – 4 years	\$ 28.1	\$ 25.5
5 – 8 years	36.0	27.1
9 – 10 years	26.7	22.0
Total	<u>\$ 90.8</u>	<u>\$ 74.6</u>

The Company evaluates risk on its loan portfolio by categorizing each loan into an internal risk category. The Company's risk categories include:

Low – The Retailer possesses a strong financial position, above average payment record to both Ace and other vendors, and the business is well established.

Moderate – The Retailer possesses an average financial position, an average payment record to both Ace and other vendors, and the business is somewhat established.

High – The Retailer possesses a weak financial position, a substandard payment record to Ace or other vendors, or the business is somewhat new.

Based upon these criteria, the Company has classified its loan portfolio as follows:

	January 3, 2026	December 28, 2024
Corporate Credit Exposure:		
Low risk	\$ 31.4	\$ 29.1
Moderate risk	32.8	27.1
High risk	26.6	18.4
Total	<u>\$ 90.8</u>	<u>\$ 74.6</u>

Pursuant to the Company's Amended and Restated Certificate of Incorporation and the Company's by-laws, notes receivable (like all obligations owed to the Company by the Company's Retailers) are secured by the Company stock owned by the Retailers. For this reason, as well as the fact that substantially all of the notes receivable are repaid from the following year's annual patronage distribution, the actual risk of collection is low for the notes receivable portfolio despite many Retailers being classified as Moderate and High risk.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

The Company applies a consistent practice of establishing an allowance for notes that it feels may become uncollectible by monitoring the financial strength of its Retailers. The collectability of certain notes is evaluated on an individual basis, while the remaining notes are evaluated on a collective basis. Due to the nature of the notes and the collateral held by the Company, virtually all outstanding notes were collectively evaluated for impairment.

The Company has evaluated the collectability of the notes and has established an allowance for doubtful accounts of \$3.4 million and \$2.0 million for January 3, 2026 and December 28, 2024, respectively. The allowance at December 28, 2024 was reclassified as a component of Receivables, net as the notes being reserved against were classified as short-term. As of January 3, 2026, \$0.3 million of the allowance was a reclassification from Receivables, net as these notes being reserved against were classified as long-term. Management records the allowance for doubtful accounts based on the above information as well as judgments made considering a number of factors, primarily historical collection statistics, current Retailer credit information, the current economic environment and the offsetting amounts due to Retailers for stock, notes, interest and declared and unpaid patronage distributions. The components of changes to the Notes receivable allowance for doubtful accounts for 2025 and 2024 were as follows:

	January 3, 2026	December 28, 2024
Beginning balance	\$ -	\$ 1.6
Charges to provision	1.1	0.4
Reclassifications from (to) Receivables, net	2.0	(2.0)
Reclassifications from Accounts receivable allowance for doubtful accounts	0.3	-
Ending balance	<u>\$ 3.4</u>	<u>\$ -</u>

Notes bear interest at various rates and are recorded at face value. Interest is recognized over the life of the note based on the outstanding balance and stated interest rate, which approximates the effective interest method. During fiscal years 2025, 2024 and 2023, \$6.1 million, \$5.9 million and \$4.6 million, respectively, were recorded as interest income related to the notes.

Generally, in the event a Retailer cancels their membership with the Company, any outstanding Notes receivable, and related allowance for doubtful accounts, are transferred to trade receivables and the Retailer is billed for any unpaid principal and interest balances. In fiscal 2025 and 2024, \$17.4 million and \$14.5 million, respectively, of Notes receivable were transferred to Trade receivables as an event occurred which made the notes due immediately.

(8) Goodwill and Other Intangible Assets

Changes in the carrying value of goodwill were as follows:

Balance at December 30, 2023	\$ 373.3
Purchase accounting adjustments	3.4
Acquired goodwill	<u>46.3</u>
Balance at December 28, 2024	\$ 423.0
Purchase accounting adjustments	(2.0)
Acquired goodwill (See Note 2 for additional details)	<u>14.4</u>
Balance at January 3, 2026	<u><u>\$ 435.4</u></u>

Impairment exists when a reporting unit's carrying value exceeds its fair value. The Company tests reporting units for impairment annually as of the first day of the fourth quarter, or more frequently if events or circumstances indicate it is more likely than not that the fair value of a reporting unit is less than its carrying value.

Identifiable intangible assets were as follows:

	January 3, 2026	December 28, 2024
Trademarks and tradenames	\$ 9.2	\$ 9.2
Customer relationships	39.1	39.1
Total identifiable intangible assets, gross	48.3	48.3
Less accumulated amortization	(19.0)	(15.7)
Identifiable intangible assets, net	<u>\$ 29.3</u>	<u>\$ 32.6</u>

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

The trademarks and tradenames are being amortized over 2-20 years. The customer relationships are being amortized over 10 years. Net amortization expense related to all intangible assets was \$3.7 million, \$5.0 million and \$3.8 million for fiscal years 2025, 2024 and 2023, respectively. The estimated total amortization expense over the next five fiscal years is \$18.6 million.

(9) Patronage Distributions and Refund Certificates Payable

The Company operates as a cooperative organization and has paid or may pay patronage distributions to Retailers on a portion of patronage-based income derived from business with such Retailers. Patronage distributions are allocated in proportion to the volume of purchases by Retailers during the period. The cash portion of the patronage distribution was 40 percent for all years presented.

The accrued patronage distributions composition is summarized as follows:

	Years Ended		
	January 3, 2026	December 28, 2024	December 30, 2023
Cash portion	\$ 139.0	\$ 137.2	\$ 137.1
Class C stock	81.5	82.5	89.7
Patronage refund certificates	74.3	73.5	68.9
Patronage financing deductions	44.8	42.4	40.0
Total patronage distributions accrued for third party Retailers	<u>\$ 339.6</u>	<u>\$ 335.6</u>	<u>\$ 335.7</u>

Patronage distributions are allocated on a fiscal year basis with issuance in the following year.

In those instances where the Class C stock requirements have been met, the non-cash portion of the patronage distribution is distributed in the form of patronage refund certificates with a five-year term and bearing interest at 4 percent.

The patronage refund certificates outstanding at January 3, 2026 are payable as follows:

2026	\$ 24.3
2027	40.8
2028	66.8
2029	68.6
2030	74.3
Total patronage refund certificates payable	274.8
Less current portion	(24.3)
Long-term patronage refund certificates payable	<u>\$ 250.5</u>

(10) Accrued Expenses

Accrued expenses include the following components:

	January 3, 2026	December 28, 2024
Salaries and wages	\$ 105.9	\$ 95.2
Insurance reserves	34.5	34.5
Deferred income	10.1	8.3
Vendor funds	19.2	16.7
Taxes	28.8	25.3
Profit sharing	24.4	23.7
Gift card	30.0	25.9
Interest	11.1	9.3
Advertising and marketing	25.2	26.5
Other	48.5	47.7
Accrued expenses	<u>\$ 337.7</u>	<u>\$ 313.1</u>

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

(11) Debt

The Company has a \$1.1 billion line of credit facility. The facility is expandable to \$1.4 billion through a \$300.0 million accordion that is exercisable without the consent of existing lenders provided that the Company is not in default of the credit agreement and further provided that none of the existing lenders are required to provide any portion of the increased facility. At the Company's discretion, borrowings under the credit facility bear interest at a rate of either 25 to 100 basis points over the prime rate or 125 to 200 basis points over the Secured Overnight Financing Rate ("SOFR"), depending on the Company's leverage ratio. The credit facility was priced at SOFR plus 150 basis points at January 3, 2026. Fees on the unused portion of the line of credit range from 17.5 to 27.5 basis points depending on the Company's leverage ratio. The credit facility expires on January 24, 2028. As of January 3, 2026, the Company was in compliance with its covenants and had \$374.5 million in borrowings outstanding under the credit facility.

The credit facility includes a \$175.0 million sublimit for the issuance of standby and commercial letters of credit. As of January 3, 2026, a total of \$38.9 million in letters of credit were outstanding.

The credit facility allows the Company to make revolving loans and other extensions of credit to AIH in an aggregate principal amount not to exceed \$100.0 million at any time. As of January 3, 2026, there were \$11.0 million in loans or other extensions of credit provided to AIH.

The Company's Westlake subsidiary had a \$125.0 million asset-based revolving credit facility ("Westlake Facility") that was scheduled to expire on August 3, 2026. On January 1, 2026, the facility was amended to accommodate the merger of the Company's Westlake and GLA subsidiaries, and the name change of the combined entity to ARG. In addition, the maximum borrowing capacity was increased to \$175 million and the due date was extended to December 31, 2030. The facility is expandable to \$200.0 million through a \$25.0 million accordion that is exercisable without the consent of existing lenders provided that the Company is not in default of the credit agreement and further provided that none of the existing lenders are required to provide a portion of the increased facility. Under this facility, ARG has the right to issue letters of credit up to a maximum of \$7.5 million. Borrowings under this facility bear interest at a rate of either the prime rate plus an applicable spread of 25 to 50 basis points or SOFR plus an applicable spread of 125 to 150 basis points, depending on ARG's average availability under the ARG Facility as measured on a trailing 12-month basis. The ARG Facility was priced at SOFR plus 125 basis points at January 3, 2026.

The ARG Facility is collateralized by substantially all of ARG's tangible and intangible assets. Borrowings under the facility are subject to a borrowing base calculation consisting of certain advance rates applied to eligible collateral balances (primarily consisting of certain receivables and inventories). This agreement requires maintenance of certain financial covenants including a minimum fixed charge coverage ratio. As of January 3, 2026, ARG was in compliance with its covenants and had \$41.8 million in borrowings outstanding under the ARG Facility.

The ARG Facility includes a lender-controlled cash concentration system that results in all of ARG's daily available cash being applied to the outstanding borrowings under their facility. Pursuant to Financial Accounting Standards Board ("FASB") Accounting Standards Codification Section 470-10-45, "Classification of Revolving Credit Agreements Subject to Lock-Box Arrangements and Subjective Acceleration Clauses," all borrowings under the ARG Facility are classified as a Current maturity of long-term debt.

Total debt outstanding is comprised of the following:

	January 3, 2026	December 28, 2024
Revolving Credit Facility	\$ 374.5	\$ 216.5
ARG Facility	41.8	60.1
Installment notes with maturities through 2029 at a fixed rate of 6.00%	50.9	50.5
Total debt	467.2	327.1
Less maturities within one year	(63.4)	(80.6)
Long-term debt	<u>\$ 403.8</u>	<u>\$ 246.5</u>

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

The aggregate scheduled maturities of total debt at January 3, 2026 are as follows:

Fiscal Year	Amount
2026	\$ 63.4
2027	14.4
2028	389.4
Total debt	<u>\$ 467.2</u>

(12) Commitments and Contingencies

Contingencies

The Company has certain contingent liabilities resulting from litigation and claims incident to the ordinary course of business. Management believes that the probable resolution of such contingencies will not materially affect the financial position, results of operations, or liquidity of the Company. The Company expenses legal fees as they are incurred.

Other guarantees

In the normal course of business, the Company enters into commercial commitments including standby letters of credit and guarantees that could become contractual obligations. Letters of credit are issued generally to insurance agencies and financial institutions in direct support of the Company's corporate and Retailer insurance programs. As of January 3, 2026, the Company had outstanding standby letters of \$38.9 million issued by the Company's credit facility.

The Company maintains the Ace Hardware Corporation Cooperative Group Health Plan ("AHP"), which is a MEWA that provides medical insurance and other welfare benefits to employees of the Company and their families and employees and families of participating Retailers.

The AHP is insured by Ace Group Insurance, Inc. ("AGI"), a Vermont-based captive insurance company. AGI is owned by a funded welfare trust ("Trust") that serves as the mechanism for the AHP to collect, hold, invest and pay funds deposited with the AHP for the conduct of AHP operations. The Trust is not owned by the Company or any of its subsidiaries.

The Company maintains a \$15.0 million standby letter of credit in favor of AGI. The letter of credit is held by the Vermont Department of Financial Regulations ("VDFR") and can be drawn upon at VDFR's direction if AGI becomes illiquid. The Company believes that the likelihood of the letter of credit being drawn is remote.

(13) Fair Value

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. There is a three-level hierarchy for disclosure to show the extent and level of judgment used to estimate fair value measurements.

Level 1 – Investments included in this category are the Company's Fixed income mutual funds, Equity mutual funds, Money market funds and U.S. government notes. The Company's valuation techniques used to measure the fair values of Level 1 investments are derived from quoted market prices for identical instruments, as active markets for these instruments exist. The Company has classified its investments used to support the Company's deferred compensation plan as Other assets as these investments are restricted solely for this purpose.

Level 2 – Investments included in this category are the Company's Corporate fixed income securities, Mortgage-backed securities and Other debt securities. Other debt securities primarily consist of taxable municipal bonds, corporate asset-backed securities, and U.S. Agency fixed rate notes and bonds. The Company's valuation techniques used to measure the fair values of Level 2 securities are derived from the following: non-binding market consensus prices that are corroborated by observable market data, quoted market prices for similar instruments, or pricing models, such as discounted cash flow techniques, with all significant inputs derived from or corroborated by observable market data.

Level 3 – Uses inputs that are unobservable and are supported by little or no market activity and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

The tables below set forth, by level, the Company's financial assets that were accounted for at fair value as of January 3, 2026 and December 28, 2024. The tables do not include cash on hand and also do not include assets and liabilities that are measured at historical cost or any basis other than fair value. The carrying values for other current financial assets and liabilities, such as accounts receivable and accounts payable, approximate fair value due to the short maturity of such instruments. Long-term notes receivable approximate fair value because the Company charges its Retailers interest and a significant portion of the notes have the Company's stock as collateral.

Items measured at fair value on a recurring basis	Carrying Value Measured at Fair Value			
	January 3, 2026	Level 1	Level 2	Level 3
Assets:				
Cash equivalents:				
Money market funds	\$ 8.7	\$ 8.7	\$ -	\$ -
Marketable securities:				
Corporate fixed income securities	\$ 16.8	\$ 5.2	\$ 11.6	\$ -
Mortgage-backed securities	10.6	-	10.6	-
U.S. government notes	7.4	7.4	-	-
Other	5.7	-	5.7	-
Total marketable securities	\$ 40.5	\$ 12.6	\$ 27.9	\$ -
Other assets:				
Money market funds	\$ 1.4	\$ 1.4	\$ -	\$ -
Fixed income mutual funds	19.5	19.5	-	-
Equity mutual funds	20.0	20.0	-	-
Total other assets	\$ 40.9	\$ 40.9	\$ -	\$ -

Items measured at fair value on a recurring basis	Carrying Value Measured at Fair Value			
	December 28, 2024	Level 1	Level 2	Level 3
Assets:				
Cash equivalents:				
Money market funds	\$ 2.7	\$ 2.7	\$ -	\$ -
Marketable securities:				
Corporate fixed income securities	\$ 15.3	\$ -	\$ 15.3	\$ -
Mortgage-backed securities	11.3	-	11.3	-
U.S. government notes	8.7	8.7	-	-
Other	7.4	-	7.4	-
Total marketable securities	\$ 42.7	\$ 8.7	\$ 34.0	\$ -
Other assets:				
Money market funds	\$ 2.7	\$ 2.7	\$ -	\$ -
Fixed income mutual funds	15.5	15.5	-	-
Equity mutual funds	15.7	15.7	-	-
Total other assets	\$ 33.9	\$ 33.9	\$ -	\$ -

The fair value of the Company's debt and equity securities exceeded cost by \$7.9 million and \$1.5 million at January 3, 2026 and December 28, 2024, respectively. The realized and unrealized gains and losses on equity securities are recorded to Other income, net and the realized gain or loss on debt securities are recorded in the period in which the gain or loss occurs to Other income, net in the Consolidated Statement of Income. Unrealized gains and losses on debt securities are recorded as a component of Other comprehensive income (loss), net of tax. The Company has not recorded an allowance due to the unrealized losses being driven by the market factors related to fluctuating interest rates as opposed to credit factors. All debt securities are expected to reach par value at their maturity dates.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

Gross proceeds from the sale of money market, debt and equity securities and the related realized gains and losses for the fiscal years ended January 3, 2026, December 28, 2024, and December 30, 2023 were as follows:

	Years Ended		
	January 3, 2026	December 28, 2024	December 30, 2023
Gross proceeds	\$ 9.8	\$ 30.0	\$ 43.2
Gross realized gains	0.2	0.3	0.5
Gross realized losses	(0.1)	(0.8)	(1.2)

Gross realized gains and losses were determined using the specific identification method. For the fiscal year ended January 3, 2026, the Company reclassified \$0.2 million of unrealized gains and \$0.1 million of unrealized losses on marketable securities that were recorded in AOCI as of December 28, 2024 into realized income. These amounts were recorded to Other income, net in the Consolidated Statements of Income.

The following table summarizes the contractual maturity distributions of the Company's debt securities at January 3, 2026. Actual maturities may differ from the contractual or expected maturities since borrowers may have the right to prepay obligations with or without prepayment penalties.

Fair value of available-for-sale debt securities	Due in One Year or Less	Due After One Year through Five Years	Due After Five Years through Ten Years	Due After Ten Years	Total
Corporate fixed income securities	\$ 5.2	\$ 3.4	\$ 3.7	\$ 4.5	\$ 16.8
Mortgage-backed securities	-	-	-	10.6	10.6
U.S. government notes	1.9	4.8	0.6	0.1	7.4
Other	-	1.3	1.0	3.4	5.7
Total	\$ 7.1	\$ 9.5	\$ 5.3	\$ 18.6	\$ 40.5

The Company's debt instruments are recorded at cost on the Consolidated Balance Sheets. The fair value of the Company's debt approximated carrying value at January 3, 2026. The estimated fair value of long-term debt is based on estimated rates for similar instruments and discounted cash flow analysis using the Company's weighted-average interest rate and is, therefore, classified as Level 3 within the fair value hierarchy.

(14) Income Taxes

Income tax benefit (expense) includes the following components:

	Years Ended		
	January 3, 2026	December 28, 2024	December 30, 2023
Current:			
Federal	\$ 0.5	\$ (0.4)	\$ 0.1
State	(0.6)	(0.9)	(0.9)
Foreign	(0.9)	(1.7)	(1.2)
Current income tax expense	(1.0)	(3.0)	(2.0)
Deferred:			
Federal	1.3	4.3	0.9
State	0.7	1.0	0.1
Deferred income tax benefit	2.0	5.3	1.0
Total income tax benefit (expense)	\$ 1.0	\$ 2.3	\$ (1.0)

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

Income tax differs from the amount computed by applying the statutory U.S. Federal income tax rate of 21 percent for fiscal years ended January 3, 2026, December 28, 2024 and December 30, 2023 to pre-tax income because of the effect of the following items:

	Years Ended		
	January 3, 2026	December 28, 2024	December 30, 2023
Expected tax at U.S. Federal income tax rate	\$ (61.4)	\$ (65.5)	\$ (68.1)
Patronage distribution deductions	71.3	70.5	70.5
Other, net expense	(8.9)	(2.7)	(3.4)
Income tax benefit (expense)	<u>\$ 1.0</u>	<u>\$ 2.3</u>	<u>\$ (1.0)</u>

Deferred income taxes reflect the tax effects of temporary differences between the carrying amounts of existing assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's deferred tax assets and liabilities are as follows:

	January 3, 2026	December 28, 2024
Deferred tax assets:		
Foreign tax credits and other tax credit carryforwards	\$ 9.6	\$ 11.7
Net operating loss carryforwards	52.1	35.8
Unearned insurance premium and loss reserves	2.1	1.9
Allowance for doubtful accounts	3.3	2.3
Inventory reserves	4.0	4.7
Deferred vendor rebates	17.0	17.7
Accrued compensation and benefits expense	28.1	25.3
Net unrealized losses	-	0.4
Leased assets	7.6	6.8
Other reserves	6.1	5.1
Total deferred tax assets	129.9	111.7
Less valuation allowance	(29.3)	(18.8)
Deferred tax assets	100.6	92.9
Deferred tax liabilities:		
Depreciation and deferred gains on property and equipment	23.9	25.1
Amortization of intangibles	12.6	8.0
Net unrealized gains	3.0	-
Prepaid expenses and deferred income	6.0	5.9
Inventory valuation	16.7	16.7
Deferred tax liabilities	62.2	55.7
Net deferred tax assets	<u>\$ 38.4</u>	<u>\$ 37.2</u>

Net deferred tax assets are included in Other assets on the Consolidated Balance Sheets.

At January 3, 2026, the Company has federal and state net operating loss carryforwards of \$258.6 million available for offset against future taxable income. The federal net operating loss can be carried forward indefinitely. For those states not conforming to the indefinite federal carryforward provisions, the state net operating losses can, generally, be carried forward through the 2045 tax year. A valuation allowance of \$2.2 million has been established against the federal and state net operating losses as it is more likely than not that the benefit of the net operating losses will not be realized.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

At January 3, 2026, the Company has foreign net operating loss carryforwards of \$69.1 million available for offset against future taxable income. A valuation allowance of \$18.4 million has been established against the foreign net operating losses as it is more likely than not that the benefit of the net operating losses will not be realized.

At January 3, 2026, the Company has foreign tax credits and general business tax credits of \$4.2 million available to offset future tax expense. The foreign tax credits may be carried forward through the 2035 tax year. A valuation allowance of \$3.3 million has been established against the foreign tax credits as it is more likely than not that the benefit of the federal tax credits will not be realized.

At January 3, 2026, the Company has state tax credit carryforwards of \$5.4 million available to offset future state income tax expense. The state tax credits may be carried forward to tax years 2026 through 2027. A valuation allowance of \$5.4 million has been established against certain state tax credits as it is more likely than not that the benefit of the tax credits will not be realized.

The federal income tax returns of the consolidated group are subject to examination by the Internal Revenue Service (“IRS”), generally for three years after the returns are filed. The 2021 through 2025 tax years remain subject to examination by the IRS. For state purposes, the 2020 through 2025 tax years remain subject to examination.

The Company recognizes interest and penalties related to uncertain tax positions in Income tax expense. Accrued interest and penalties included in the reserve for uncertain tax positions and recognized in income tax expense are immaterial. It is reasonably possible that the total amount of unrecognized tax benefits will increase or decrease within the next twelve months. The Company currently estimates that such increases and decreases will not be significant.

(15) Capital Stock

The Company’s classes of stock are described below (not in millions):

	Number of Shares at	
	January 3, 2026	December 28, 2024
Class A stock, voting, redeemable at par value:		
Authorized	10,000	10,000
Issued and outstanding	2,586	2,586
Class C stock, nonvoting, redeemable at not less than par value:		
Authorized	20,000,000	20,000,000
Issued and outstanding	7,757,661	7,528,693
Issuable as patronage distributions	815,156	825,206

No dividends can be declared on any shares of any class of the Company’s stock.

Upon termination of the Company’s membership agreement with any retail outlet, all shares of stock of the Company held by the Retailer owning or controlling such outlet must be sold back to the Company, unless a transfer of such shares is made to another party accepted by the Company as a Retailer with respect to the same outlet. A single Class A share is issued to a Retailer only when the share subscribed has been fully paid and Class C shares are issued only when all shares subscribed with respect to a retail outlet have been fully paid. Additional stock subscribed in the accompanying consolidated financial statements represents the paid portion of stock subscribed for stores that have not opened. All shares of stock are currently issued and repurchased at par value.

(16) Retirement Plans

The Company and its subsidiaries maintain profit sharing and 401k retirement plans for substantially all employees. Amounts expensed under these plans totaled \$48.0 million, \$46.2 million and \$46.6 million during fiscal 2025, 2024 and 2023, respectively.

ACE HARDWARE CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS – (Continued)
(In millions)

(17) Supplemental Disclosures of Cash Flow Information

During fiscal 2025, 2024 and 2023, accrued patronage distributions of \$50.4 million, \$60.4 million and \$42.2 million, respectively, were offset against Trade receivables and Notes receivable owed to the Company by its Retailers with no net impact in the Consolidated Statements of Cash Flows. In addition, the Company had \$4.6 million in patronage refund certificates which were included in Accounts payable pending payment as of January 3, 2026 and had no net impact in the Consolidated Statements of Cash Flows.

During fiscal 2025, 2024 and 2023, non-cash repurchases of stock from Retailers of \$40.9 million, \$44.4 million and \$39.7 million, respectively, were offset against Trade receivables of \$8.0 million, \$4.1 million and \$5.2 million, respectively, and Notes receivable of \$10.1 million, \$14.9 million and \$8.5 million, respectively. The remaining \$22.8 million, \$25.4 million and \$26.0 million, respectively, were primarily issued as notes payable with no net impact in the Consolidated Statements of Cash Flows.

The Company received \$6.8 million, \$6.9 million and \$9.8 million of property and equipment for fiscal years 2025, 2024 and 2023, respectively, prior to year-end and accrued for these items as no cash payments were made. These capital expenditures were not included in the Purchases of property and equipment in the Consolidated Statement of Cash Flows for fiscal years 2025, 2024 and 2023. The Company paid \$6.9 million, \$9.8 million and \$11.3 million for property and equipment for fiscal years 2025, 2024 and 2023 that was purchased and accrued during the years ended December 28, 2024, December 30, 2023 and December 31, 2022. These capital expenditures were included in the Purchases of property and equipment in the Consolidated Statement of Cash Flows for fiscal years 2025, 2024 and 2023.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis summarizes the significant factors affecting Ace Hardware Corporation's ("the Company's") consolidated operating results and financial condition during the three-year period ended January 3, 2026 (the Company's fiscal years 2025, 2024 and 2023). Fiscal year 2025 contains 53 weeks of operating results and fiscal years 2024 and 2023 contain 52 weeks of operating results. Unless otherwise noted, all references herein for the years 2025, 2024 and 2023 represent fiscal years ended January 3, 2026, December 28, 2024 and December 30, 2023, respectively. This discussion and analysis should be read in conjunction with the consolidated financial statements and the related notes included in this annual report that have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP").

Company Overview

The Company is a wholesaler of hardware and other related products and provides services and best practices for its member Retailers ("Retailers"). The overall home improvement industry is estimated to be approximately \$531 billion and consists of a broad range of products and services, including lawn and garden products, paint and sundries, certain building supplies and general merchandise typically used in connection with home and property improvement, remodeling, repair and maintenance. The industry is fragmented and competition exists between the large home improvement centers, retail hardware stores and other chains offering hardware merchandise. In addition, we face growing competition from online and multichannel retailers.

The Company's Retailers generally compete in the \$61.6 billion "convenience hardware" segment which is characterized by purchases primarily of products related to home maintenance and repair, including paint and related products, lawn and garden equipment, and those products less focused on large-scale building, renovation and remodeling projects. The Company believes that the following competitive strengths distinguish it from its peers and contribute to its success in the convenience hardware market: (1) strong consumer recognition of the Ace Brand; (2) well-regarded for exceptional customer service and convenience; (3) strength of distribution operations; (4) consolidated purchasing power; (5) differentiated and localized product and service offerings; and (6) a diversified network of independent retailers.

The Company strives to be the best provider of products, services and operating methods for convenience hardware retailers. The four main drivers that support that goal and the Company's efforts to grow the business are improving the store model, accelerating new store openings, increasing store projects that drive store sales and profitability and reducing the number of store closings.

Ace International Hardware Corporation ("AIH"), is a majority-owned and controlled subsidiary of the Company with a 20.5 percent noncontrolling interest held by AIH customers. AIH shareholders do not own shares of stock in the Company nor receive patronage dividends. AIH has wholesale distribution capabilities in Ningbo, China and Cuautitlán Izcalli, Mexico. AIH customers operate 573 stores in approximately 50 countries.

Ace Retail Holdings LLC ("ARH") is the owner of the 189-store Westlake Ace Hardware ("Westlake") and the 79-store Great Lakes Ace Hardware ("GLA") retail chains. On December 31, 2025, Westlake and GLA were merged into a newly formed entity, Ace Retail Group, Inc. ("ARG"). Following the merger, ARH is the owner of ARG, which serves as the operating company for the combined retail operations. ARG is a retailer of hardware, paint and other related products.

Ace Wholesale Holdings LLC ("AWH") owns and operates Emery Jensen Distribution ("EJD"). EJD is a wholesaler of hardware, paint and other related products to non-member retailers.

Ace Services Holdings LLC ("ASH"), through its subsidiaries, operates Ace Hardware Home Services ("AHHS"), a provider of residential plumbing, heating, cooling and electric ("PHCE") services, and Ace Handyman Services, a franchisor of home improvement, maintenance and repair services.

Worldwide Store Count

The number of worldwide Ace retail outlets during the past three fiscal years is summarized as follows:

	Fiscal Years		
	2025	2024	2023
Retail outlets at beginning of period	5,966	5,870	5,746
New retail outlets	185	230	222
Retail outlet cancellations	(328)	(134)	(98)
Retail outlets at end of period	<u>5,823</u>	<u>5,966</u>	<u>5,870</u>

Worldwide Customer Count

The number of wholesale customers served worldwide during the past three fiscal years is summarized as follows:

	Fiscal Years		
	2025	2024	2023
Ace retail outlets	5,823	5,966	5,870
Non-member outlets	3,022	2,994	2,985
Total outlets served at end of period	8,845	8,960	8,855

Results of Operations

Comparison of the Year Ended January 3, 2026 to the Year Ended December 28, 2024

The following data summarizes the Company's performance in fiscal 2025 as compared to fiscal 2024 (in millions):

	2025		2024		Favorable/ (Unfavorable)	
	\$	% of Revenues*	\$	% of Revenues*	\$	%
Revenues:						
Wholesale revenues	9,159.0	91.2%	8,666.0	91.3%	493.0	5.7%
Retail revenues	884.6	8.8%	825.4	8.7%	59.2	7.2%
Total revenues	10,043.6	100.0%	9,491.4	100.0%	552.2	5.8%
Gross profit:						
Wholesale gross profit	1,268.0	13.8%	1,170.4	13.5%	97.6	8.3%
Retail gross profit	405.0	45.8%	374.7	45.4%	30.3	8.1%
Total gross profit	1,673.0	16.7%	1,545.1	16.3%	127.9	8.3%
Operating expenses:						
Wholesale operating expenses	1,019.6	11.1%	925.3	10.7%	(94.3)	(10.2%)
Retail operating expenses	331.4	37.5%	297.7	36.1%	(33.7)	(11.3%)
Retail pre-opening expenses	2.2	0.2%	4.8	0.6%	2.6	54.2%
Total operating expenses	1,353.2	13.5%	1,227.8	12.9%	(125.4)	(10.2%)
Operating income	319.8	3.2%	317.3	3.4%	2.5	0.8%
Interest expense	(57.0)	(0.6%)	(48.9)	(0.6%)	(8.1)	(16.6%)
Other income, net	35.7	0.4%	46.6	0.5%	(10.9)	23.4%
Net income attributable to Ace Hardware Corporation	298.5	3.0%	315.0	3.3%	(16.5)	(5.2%)

*Wholesale gross profit and expenses are shown as a percentage of wholesale revenues. Retail gross profit and expenses are shown as a percentage of retail revenues. Non-operating items are shown as a percentage of total revenues.

A reconciliation of consolidated revenues follows (in millions):

	Amount	% Change vs. 2024
2024 Revenues	\$ 9,491.4	
<i>Wholesale Merchandise Revenues change based on new and cancelled domestic Ace stores:</i>		
Revenues increase from new stores added since January 2024	260.5	2.7%
Revenues decrease from stores cancelled since January 2024	(44.2)	(0.5%)
Increase in wholesale merchandise revenues to comparable domestic Ace stores	81.3	0.9%
Increase in wholesale service revenues from domestic Ace stores	41.3	0.4%
Increase in AWH wholesale revenues	104.6	1.1%
Decrease in AIH wholesale revenues	(38.9)	(0.4%)
Increase in ASH service revenues	22.1	0.2%
Increase in Acehardware.com revenues	103.1	1.1%
Increase in ARG retail revenues	59.2	0.6%
Other revenue changes, net	(36.8)	(0.3%)
2025 Revenues	\$ 10,043.6	5.8%

Consolidated revenues for the year ended January 3, 2026 totaled \$10.0 billion, an increase of \$552.2 million, or 5.8 percent, as compared to the prior year. Fiscal 2025 consisted of 53 weeks compared to 52 weeks in fiscal 2024. The 53rd week added \$119.4 million in sales. Excluding the 53rd week, sales increased \$432.8 million or 4.6 percent compared to fiscal 2024.

Total wholesale revenues were \$9.2 billion for fiscal 2025, an increase of \$493.0 million or 5.7 percent, as compared to the prior year. Increases were seen across many departments with lawn and garden, impulse, fertilizer, grilling and power tools showing the largest gains. New domestic Ace stores are defined as stores that were activated from January 2024 through December 2025. In 2025, the Company had an increase in wholesale merchandise revenues from new domestic Ace stores of \$260.5 million. This increase was partially offset by a decrease in wholesale merchandise revenues due to domestic Ace store cancellations of \$44.2 million. As a result, the Company realized a net increase in wholesale merchandise revenues of \$216.3 million related to the impact of both new Ace stores affiliated with the Company and from stores that cancelled their membership in 2024 and 2025. Wholesale merchandise revenues to comparable domestic Ace stores increased \$81.3 million compared to the prior year. Warehouse sales represented 76.5 percent of wholesale merchandise revenue in 2025 compared to 77.2 percent in 2024, while direct ship sales were 23.5 percent, up from 22.8 percent in 2024.

AWH wholesale revenues were \$585.1 million during fiscal 2025. This is an increase of \$104.6 million from fiscal 2024, which was primarily due to higher sales to pro lumber, hardware, and digital customers.

AIH wholesale revenues were \$176.1 million during fiscal 2025. This is a decrease of \$38.9 million from fiscal 2024 primarily due to the loss of what had been AIH's largest customer.

ASH wholesale revenues were \$193.9 million during fiscal 2025. This is an increase of \$22.1 million from fiscal 2024.

Revenues from Acehardware.com were \$485.4 million during fiscal 2025. This is an increase of \$103.1 million from fiscal 2024.

Total retail revenues from ARG were \$884.6 million, an increase of \$59.2 million, or 7.2 percent, as compared to the prior year. The GLA chain experienced a 3.6 percent increase in same-store-sales, while the Westlake chain experienced a 0.2 percent decrease in same-store-sales in fiscal 2025. The new stores opened by ARG in 2024 and 2025 contributed \$54.5 million of incremental revenues during fiscal 2025.

Wholesale gross profit for fiscal 2025 was \$1.3 billion, an increase of \$97.6 million from fiscal 2024. The wholesale gross margin percentage was 13.8 percent of wholesale revenues in fiscal 2025, up from 13.5 percent in fiscal 2024.

Retail gross profit for fiscal 2025 was \$405.0 million, an increase of \$30.3 million from fiscal 2024. The retail gross margin percentage was 45.8 percent of retail revenues in fiscal 2025, up from 45.4 percent in fiscal 2024. For ARG, retail gross profit as reported in the Ace financial statements is based on the Ace wholesale acquisition cost of product, not ARG's acquisition cost which includes a markup from the Company.

Wholesale operating expenses increased \$94.3 million, or 10.2 percent in fiscal 2025, as compared to fiscal 2024. Included in this increase were non-recurring asset impairment and shut-down charges of \$20.6 million related to AIH. The remaining increase was primarily driven by higher compensation benefit expenses and planned increases in marketing, advertising and supply chain spending. As a percentage of wholesale revenues, wholesale operating expenses increased to 11.1 percent of wholesale revenues in fiscal 2025 from 10.7 percent of wholesale revenues in fiscal 2024. Excluding the \$20.6 million of non-recurring AIH charges, wholesale operating expenses were 10.9 percent of wholesale revenues in fiscal 2025.

Retail operating expenses increased \$33.7 million, or 11.3 percent in fiscal 2025, as compared to fiscal 2024. The increase is driven by expenses incurred related to new stores added in 2024 and 2025. Retail operating expenses as a percentage of retail revenue increased to 37.5 percent of retail revenues in fiscal 2025 from 36.1 percent in fiscal 2024.

Interest expense increased \$8.1 million compared to fiscal 2024 due to higher average borrowings.

Other income, net decreased \$10.9 million compared to fiscal 2024 due to the absence of the \$17.8 million gain on sale of the Company's RSC located in Little Rock, Arkansas in fiscal 2024; partially offset by gains on long term investments in fiscal 2025.

Comparison of the Year Ended December 28, 2024 to the Year Ended December 30, 2023

The following data summarizes the Company's performance in fiscal 2024 as compared to fiscal 2023 (in millions):

	2024		2023		Favorable/ (Unfavorable)	
	\$	% of Revenues*	\$	% of Revenues*	\$	%
Revenues:						
Wholesale revenues	8,666.0	91.3%	8,344.7	91.4%	321.3	3.9%
Retail revenues	825.4	8.7%	786.4	8.6%	39.0	5.0%
Total revenues	9,491.4	100.0%	9,131.1	100.0%	360.3	3.9%
Gross profit:						
Wholesale gross profit	1,170.4	13.5%	1,121.6	13.4%	48.8	4.4%
Retail gross profit	374.7	45.4%	356.3	45.3%	18.4	5.2%
Total gross profit	1,545.1	16.3%	1,477.9	16.2%	67.2	4.5%
Operating expenses:						
Wholesale operating expenses	925.3	10.7%	830.7	10.0%	(94.6)	(11.4%)
Retail operating expenses	297.7	36.1%	280.1	35.6%	(17.6)	(6.3%)
Retail pre-opening expenses	4.8	0.6%	6.0	0.8%	1.2	20.0%
Total operating expenses	1,227.8	12.9%	1,116.8	12.2%	(111.0)	(9.9%)
Operating income	317.3	3.4%	361.1	4.0%	(43.8)	(12.1%)
Interest expense	(48.9)	(0.5%)	(38.4)	(0.4%)	(10.5)	(27.3%)
Other income, net	46.6	0.4%	3.4	0.0%	43.2	1270.6%
Net income attributable to Ace Hardware Corporation	315.0	3.3%	326.1	3.6%	(11.1)	(3.4%)

*Wholesale gross profit and expenses are shown as a percentage of wholesale revenues. Retail gross profit and expenses are shown as a percentage of retail revenues. Non-operating items are shown as a percentage of total revenues.

A reconciliation of consolidated revenues follows (in millions):

	Amount	% Change vs. 2023
2023 Revenues	\$ 9,131.1	
<i>Wholesale Merchandise Revenues change based on new and cancelled domestic Ace stores:</i>		
Revenues increase from new stores added since January 2023	238.0	2.6%
Revenues decrease from stores cancelled since January 2023	(32.9)	(0.4%)
Decrease in wholesale merchandise revenues to comparable domestic Ace stores	(35.2)	(0.4%)
Increase in wholesale service revenues from domestic Ace stores	66.4	0.7%
Increase in AWH wholesale revenues	22.0	0.3%
Decrease in AIH wholesale revenues	(1.0)	(0.0%)
Increase in ASH service revenues	46.1	0.5%
Increase in Acehardware.com revenues	48.3	0.5%
Increase in ARG retail revenues	39.0	0.4%
Other revenue changes, net	(30.4)	(0.3%)
2024 Revenues	\$ 9,491.4	3.9%

Consolidated revenues for the year ended December 28, 2024 totaled \$9.5 billion, an increase of \$360.3 million, or 3.9 percent, as compared to the prior year.

Total wholesale revenues were \$8.7 billion for fiscal 2024, an increase of \$321.3 million or 3.9 percent, as compared to the prior year. Increases were seen across many departments with outdoor power equipment, grilling, power tools and generators showing the largest gains. New domestic Ace stores are defined as stores that were activated from January 2023 through December 2024. In 2024, the Company had an increase in wholesale merchandise revenues from new domestic Ace stores of \$238.0 million. This increase was partially offset by a decrease in wholesale merchandise revenues due to domestic Ace store cancellations of \$32.9 million. As a result, the Company realized a net increase in wholesale merchandise revenues of \$205.1 million related to the impact of both new Ace stores affiliated with the Company and from stores that cancelled their membership in 2023 and 2024. Wholesale merchandise revenues to comparable domestic Ace stores decreased \$35.2 million compared to the prior year. Warehouse sales represented 77.2 percent of

wholesale merchandise revenue in 2024 compared to 78.2 percent in 2023, while direct ship sales were 22.8 percent, up from 21.8 percent in 2023.

AWH wholesale revenues were \$480.5 million during fiscal 2024. This is an increase of \$22.0 million from fiscal 2023, which was primarily due to higher sales to digital and pro lumber customers.

AIH wholesale revenues were \$215.0 million during fiscal 2024. This is a decrease of \$1.0 million from fiscal 2023.

ASH wholesale revenues were \$171.8 million during fiscal 2024. This is an increase of \$46.1 million from fiscal 2023 due to the inclusion of a full year of revenues from the PHCE businesses acquired on April 12, 2023.

Revenues from Acehardware.com were \$382.3 million during fiscal 2024. This is an increase of \$48.3 million from fiscal 2023.

Total retail revenues from ARG were \$825.4 million, an increase of \$39.0 million, or 5.0 percent, as compared to the prior year. The GLA chain experienced a 1.6 percent increase in same-store-sales, while the Westlake chain experienced flat same-store-sales compared to fiscal 2023. The new stores opened by ARG in 2023 and 2024 contributed \$42.5 million of incremental revenues during fiscal 2024.

Wholesale gross profit for fiscal 2024 was \$1.2 billion, an increase of \$48.8 million from fiscal 2023. The wholesale gross margin percentage was 13.5 percent of wholesale revenues in fiscal 2024, up slightly from 13.4 percent in fiscal 2023.

Retail gross profit for fiscal 2024 was \$374.7 million, an increase of \$18.4 million from fiscal 2023. The retail gross margin percentage was 45.4 percent of retail revenues in fiscal 2024, up slightly from 45.3 percent in fiscal 2023. For ARG, retail gross profit as reported in the Ace financial statements is based on the Ace wholesale acquisition cost of product, not ARG's acquisition cost which includes a markup from the Company.

Wholesale operating expenses increased \$94.6 million, or 11.4 percent in fiscal 2024, as compared to fiscal 2023. This increase is due to a \$59.8 million increase in marketing and advertising spending, higher compensation benefit expense and a full year of operating expenses from ASH PHCE acquisitions in 2024 compared to a partial year in 2023. As a percentage of wholesale revenues, wholesale operating expenses increased to 10.7 percent of wholesale revenues in fiscal 2024 from 10.0 percent of wholesale revenues in fiscal 2023.

Retail operating expenses increased \$17.6 million, or 6.3 percent in fiscal 2024, as compared to fiscal 2023. The increase is driven by expenses incurred related to new stores added in 2023 and 2024. Retail operating expenses as a percentage of retail revenue increased to 36.1 percent of retail revenues in fiscal 2024 from 35.6 percent in fiscal 2023.

Interest expense increased \$10.5 million compared to fiscal 2023 due to higher average borrowings.

Other income increased \$43.2 million compared to fiscal 2023 due to a \$17.8 million gain on sale of the Company's RSC located in Little Rock, Arkansas and an insurance recovery of approximately \$8.0 million of the \$8.6 million of expenses the Company recorded in 2023 related to the cybersecurity incident.

Liquidity and Capital Resources

The Company believes that existing cash balances, along with the existing lines of credit and long-term financing, will be sufficient to finance the Company's working capital requirements, debt service, patronage distributions, capital expenditures, share redemptions from Retailer cancellations and growth initiatives for at least the next 12 months.

The Company's borrowing requirements have historically arisen from, and are expected to continue to arise from, seasonal working capital needs, debt service, capital improvements and acquisitions, patronage distributions and other general corporate purposes. In the past, the Company has met its operational cash needs using cash flows from operating activities and funds from its revolving credit facilities. The Company currently estimates that its cash flows from operating activities and working capital, together with its lines of credit, will be sufficient to fund its short-term liquidity needs. Actual liquidity and capital funding requirements depend on numerous factors, including operating results, general economic conditions and the cost of capital.

The Company has a \$1.1 billion line of credit facility. The facility is expandable to \$1.4 billion through a \$300.0 million accordion that is exercisable without the consent of existing lenders provided that the Company is not in default of the credit agreement and further provided that none of the existing lenders are required to provide any portion of the increased facility. At the Company's discretion, borrowings under the credit facility bear interest at a rate of either 25 to 100 basis points over the prime rate or 125 to 200 basis points over the Secured Overnight Financing Rate ("SOFR"), depending on the Company's leverage ratio. The credit facility was priced at SOFR plus 150 basis points at January 3, 2026. Fees on the unused portion of the line of credit range from 17.5 to 27.5 basis points depending on the Company's leverage ratio. The credit facility expires on January 24, 2028. As of January 3, 2026, the Company was in compliance with its covenants and had \$374.5 million in borrowings outstanding under the credit facility.

The credit facility includes a \$175.0 million sublimit for the issuance of standby and commercial letters of credit. As of January 3, 2026, a total of \$38.9 million in letters of credit were outstanding.

The credit facility allows the Company to make revolving loans and other extensions of credit to AIH in an aggregate principal amount not to exceed \$100.0 million at any time. As of January 3, 2026, there were \$11.0 million in loans or other extensions of credit provided to AIH.

The Company's Westlake subsidiary had a \$125.0 million asset-based revolving credit facility ("Westlake Facility") that was scheduled to expire on August 3, 2026. On January 1, 2026, the facility was amended to accommodate the merger of the Company's Westlake and Great Lakes subsidiaries, and the name change of the combined entity to Ace Retail Group, Inc. (ARG). In addition, the maximum borrowing capacity was increased to \$175 million and the due date was extended to December 31, 2030. The facility is expandable to \$200.0 million through a \$25.0 million accordion that is exercisable without the consent of existing lenders provided that the Company is not in default of the credit agreement and further provided that none of the existing lenders are required to provide a portion of the increased facility. Under this facility, ARG has the right to issue letters of credit up to a maximum of \$7.5 million. Borrowings under this facility bear interest at a rate of either the prime rate plus an applicable spread of 25 to 50 basis points or SOFR plus an applicable spread of 125 to 150 basis points, depending on ARG's average availability under the ARG Facility as measured on a trailing 12-month basis. The ARG Facility was priced at SOFR plus 125 basis points at January 3, 2026.

The ARG Facility is collateralized by substantially all of ARG's tangible and intangible assets. Borrowings under the facility are subject to a borrowing base calculation consisting of certain advance rates applied to eligible collateral balances (primarily consisting of certain receivables and inventories). This agreement requires maintenance of certain financial covenants including a minimum fixed charge coverage ratio. As of January 3, 2026, ARG was in compliance with its covenants and had \$41.8 million in borrowings outstanding under the ARG Facility.

The ARG Facility includes a lender-controlled cash concentration system that results in all of ARG's daily available cash being applied to the outstanding borrowings under their facility. Pursuant to FASB Accounting Standards Codification Section 470-10-45, "Classification of Revolving Credit Agreements Subject to Lock-Box Arrangements and Subjective Acceleration Clauses," all borrowings under the ARG Facility are classified as a Current maturity of long-term debt.

As of January 3, 2026, total debt was \$467.2 million and was comprised of \$416.3 million borrowed on lines of credit and \$50.9 million owed to former Retailers. As of December 28, 2024, total debt of \$327.1 million was comprised of \$276.6 million borrowed on lines of credit and \$50.5 million owed to former Retailers.

Cash Flows

The Company had \$46.8 million and \$36.3 million of cash and cash equivalents at January 3, 2026 and December 28, 2024, respectively. Following is a summary of the Company's cash flows from operating, investing and financing activities for fiscal years 2025 and 2024, respectively (in millions):

	2025	2024
Cash provided by operating activities before changes in assets and liabilities	\$ 469.1	\$ 431.9
Net changes in assets and liabilities	(69.3)	116.2
Net cash provided by operating activities	399.8	548.1
Net cash used in investing activities	(276.0)	(222.8)
Net cash used in financing activities	(113.3)	(320.9)
Net change in cash and cash equivalents	\$ 10.5	\$ 4.4

The Company's operating activities generated \$399.8 million of cash in fiscal 2025 compared to \$548.1 million in fiscal 2024. Excluding the impact of net changes in assets and liabilities, cash provided by operating activities increased from \$431.9 million in fiscal 2024 to \$469.1 million in fiscal 2025. Higher non-cash operating expenses in 2025 and a non-operating gain in 2024 resulted in higher cash provided by operations in 2025, despite the decline in net income.

The net change in assets and liabilities used \$69.3 million of cash in fiscal year 2025 compared to \$116.2 million provided in fiscal year 2024. Accounts payable and accrued expenses increased \$7.7 million during fiscal 2025 compared to an increase of \$149.7 million during fiscal 2024. The higher increase in accounts payable and accrued expenses during fiscal 2024 was primarily due to the timing of vendor payments.

Net cash used for investing activities was \$276.0 million in fiscal 2025 compared to \$222.8 million in fiscal 2024. Investing activities in fiscal 2025 consisted of \$226.9 million in capital expenditures, a \$31.3 million increase in notes receivable for Retailer loan programs and \$17.8 million paid to acquire businesses. Investing activities in fiscal 2024 consisted of \$155.4 million in capital expenditures, \$58.6 million paid to acquire businesses and a \$37.3 million increase in notes receivable for Retailer loan programs; partially offset by \$22.7 million of proceeds from the sale of the Company's RSC located in Little Rock, Arkansas.

Net cash used in financing activities was \$113.3 million in fiscal 2025 compared to \$320.9 million provided in fiscal 2024. During 2025, the Company borrowed \$139.7 million under its revolving credit facilities, paid \$137.8 million for the cash portion of the 2024 patronage distribution, made principal payments on finance leases of \$52.7 million, paid \$28.8 million on patronage refund certificates and made payments on long-term debt of \$22.6 million. During 2024, the Company paid \$137.1 million for the cash portion of the 2023 patronage distribution, paid down borrowings under its revolving credit facilities by \$85.3 million, made principal payments on finance leases of \$40.3 million, paid \$22.9 million on patronage refund certificates and made payments on long-term debt of \$21.1 million.

Off-Balance Sheet Arrangements

The Company has certain other guarantees, as further described in the Notes to the Consolidated Financial Statements – Note 12 – Commitments and Contingencies. The Company believes the likelihood of any such payment under these guarantees is remote.

Application of Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses in the consolidated financial statements. On an ongoing basis, the Company evaluates its estimates and judgments based on historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates, and these estimates would vary under different assumptions or conditions. Management believes these estimates and assumptions are reasonable.

The Company annually reviews its financial reporting and disclosure practices and accounting policies to ensure that they provide accurate and comprehensive information relative to the current economic and business environment. The Company's significant accounting policies are described in the Notes to the Consolidated Financial Statements. The following represents those critical accounting policies which involve a relatively higher degree of judgment, estimation and complexity and where materially different amounts could be reported under different conditions or using different assumptions.

Valuation of Inventories When necessary, the Company provides allowances to adjust the carrying value of inventories to the lower of cost or market, including costs to sell or dispose of surplus or damaged/obsolete inventory, and for estimated shrinkage. Estimates of the future demand for the Company's products are key factors used by management in assessing the net realizable value of the inventories. While management believes that the estimates used are appropriate, an unanticipated decline in revenues at retail outlets or a significant decline in demand for products in selected product categories could result in valuation adjustments.

Vendor Funds The Company receives funds from vendors in the normal course of business principally as a result of purchase volumes, revenues or promotions of vendors' products. Based on the provisions of the vendor agreements in place, management develops accrual rates by estimating the point at which the Company will have completed its performance under the agreement and the

amount agreed upon will be earned. Amounts accrued throughout the year can be impacted if actual purchase volumes differ from projected annual purchase volumes, especially in the case of programs that provide for increased funding when graduated purchase volumes are met. At year-end, the accrual reflects actual purchases made throughout the year.

Vendor funds are treated as a reduction of inventory cost, unless they represent a reimbursement of specific, incremental and identifiable costs incurred by the customer to sell the vendor's product, in which case the costs would be netted. The majority of the vendor funds that the Company receives do not meet the specific, incremental and identifiable criteria. Therefore, the Company treats a majority of these funds as a reduction in the cost of inventory as the amounts are accrued and recognized as a reduction of cost of revenues when the inventory is sold.

Allowance for Expected Credit Losses The Company estimates an allowance for credit losses related to future expected losses by using relevant information such as historical collection statistics, current customer credit information, the current economic environment, the aging of receivables, the evaluation of compliance with lending covenants and the offsetting amounts due to Retailers for stock, notes, interest and anticipated but unpaid patronage distributions. Significant past due accounts are reserved on a specific identification basis. For the remainder of the accounts, the allowance is evaluated on a pool basis for accounts with similar risk characteristics and a loss-rate for each pool is determined using current conditions and historical credit loss statistics. The Company considers accounts and notes receivable past due if invoices remain unpaid past their due date and provides for the write-off of uncollectible receivables after exhausting all commercially reasonable collection efforts. While the Company believes it has appropriately considered known or expected outcomes, its customers' ability to pay their obligations, including those to the Company, could be adversely affected by declining revenues at retail resulting from such factors as contraction in the economy or competitive conditions in the wholesale and retail industry including increased competition from omni-channel retailers, discount stores, chain stores and other mass merchandisers.

Insurance Reserves Insurance reserves for claims related to the Company's self-insured property, general liability, workers' compensation and auto liability insurance programs are dependent on assumptions used in calculating such amounts. These assumptions include projected ultimate losses and confidence levels of the reserve requirement and consider historical loss levels and other factors. While management believes that the assumptions used are appropriate, differences in actual claims experience or changes in assumptions may affect the Company's insurance reserves.

Goodwill Goodwill represents the excess of the cost of an acquired business over the fair value of net tangible assets acquired and identified intangible assets. Goodwill is not amortized but is tested for impairment at a reporting unit level on an annual basis or more frequently, if circumstances change or an event occurs that would more likely than not reduce the fair value of a reporting unit below its carrying amount.

Qualitative factors may be assessed to determine whether it is more likely than not that the fair value of the reporting unit is less than its carrying amount. If an election is made to not perform the qualitative assessment, or the qualitative assessment indicates that the carrying amount is more likely than not higher than the fair value, goodwill is tested for impairment. If the fair value of a reporting unit exceeds its carrying amount, goodwill of the reporting unit is considered not impaired. If the carrying amount of a reporting unit exceeds its fair value, an impairment loss shall be recognized in an amount equal to that excess.

Significant judgment is applied when goodwill is assessed for impairment. This judgment includes developing cash flow projections, selecting appropriate discount rates, identifying relevant market comparables, incorporating general economic and market conditions and selecting an appropriate control premium. The income approach is based on discounted cash flows, which are derived from internal forecasts and economic expectations for each respective reporting unit.

The Company tests reporting units for impairment annually as of the first day of the fourth quarter, or more frequently if events or circumstances indicate it is more likely than not that the fair value of a reporting unit is less than its carrying value. No goodwill impairment charge was recorded during fiscal years 2025 and 2024.

Qualitative and Quantitative Disclosure About Market Risk

Inflation and Changes in Prices The Company's business is not generally governed by contracts that establish prices substantially in advance of the receipt of goods or services. As vendors increase or decrease their prices for merchandise supplied to the Company, the Company generally increases or decreases the price to its customers in an equal amount plus the normal handling charge on such amounts. The U.S. economy experienced a significant increase in inflation as the prices of raw materials and freight negatively impacted the costs the Company pays to acquire products. For the most part, the Company was able to offset the effect of increased costs by passing along cost increases to the Company's customers. Although inflation has slowed, the Company is unable to ensure that a future increase in inflation will be able to be passed on to its customers through increased prices. If these increases cannot be passed to our customers, our financial condition, results of operations, liquidity, and cash flows may be negatively affected.

Foreign Currency Although the Company has international operating entities, its exposure to foreign currency rate fluctuations is not significant to its financial condition and results of operations.

Customer Credit Risk The Company is exposed to the risk of financial non-performance by customers. The Company's ability to collect on sales to its customers is dependent on the liquidity of its customer base. Volatility in credit markets may reduce the liquidity

of the Company's customer base. To manage customer credit risk, the Company monitors historical collection statistics, current retailer credit information, the current economic environment, the aging of receivables, the evaluation of compliance with lending covenants and the offsetting amounts due to Retailers for stock, notes, interest and anticipated but unpaid patronage distributions. From certain customers, the Company also obtains collateral as considered necessary to reduce risk of loss. The Company does not believe the loss of any single customer would have a material adverse effect on its results of operations.

Interest Rate Volatility The Company has exposure to fluctuations in interest rates on its floating rate debt. The Company believes that its exposure to interest rate fluctuations is not significant to its financial condition and results of operations.

Certain Other Risks

The Company relies extensively on information technology systems, some of which are managed or provided by third-party service providers, to analyze, process, store, manage and protect transactions and data. In managing the business, the Company also relies heavily on the integrity of, security of and consistent access to this data for information such as customer data, merchandise planning and inventory replenishment, supplier purchases, sales to Retailers, warehousing, distribution, inventory control, and various corporate-level financial and other functions including communication with the Retailers. The Company's systems and the systems managed by third parties are subject to damage or interruption from a number of causes, including power outages; computer and telecommunications failures; computer viruses; security breaches or cyber-attacks. Although the Company and the third-party service providers seek to maintain the Company's respective systems effectively and to successfully address the risk of compromise of the integrity, security and consistent operations of these systems, such efforts may not be successful. If the Company's or our service providers' systems are damaged, breached or cease to function properly, this could significantly disrupt the Company's operations and be costly, time consuming and resource-intensive to remedy.

The Company and its third-party system providers receive, collect and store personally identifiable, confidential, proprietary and other information from our vendors, customers and employees so that they may, among other things, purchase products or services and enroll in promotional programs. Any breach of the Company's or its third-party system providers' security could result in significant costs to protect any customers, vendors, employees, and other parties whose personal data is compromised. Loss of customer, supplier, employee or other business information could disrupt operations, damage the Company's reputation and expose the Company to claims from customers, vendors, financial institutions, regulators, payment card associations, employees and others, any of which could have a material adverse effect on the Company, its financial condition and results of operations.

The Company imports inventory from manufacturers outside the United States, particularly in Asia. Importing involves risks including duties, tariffs, quotas on imported merchandise and potential disruptions resulting from geopolitical problems in countries from which merchandise is imported. Our ability to manage the importing of goods from overseas, their production, timing of deliveries and U.S. Customs-related compliance is an important component of our merchandising strategy. Geopolitical issues and military conflicts outside of the United States may increase the likelihood of supply chain interruptions and have a negative impact on our import activities.

The Company continues to monitor these market forces and risks but cannot reasonably predict the long-term impacts of these evolving developments.

Disclosure Regarding Forward-Looking Statements

This document includes certain forward-looking statements about the expectations of the Company. Although the Company believes these statements are based on reasonable assumptions, actual results may vary materially from stated expectations. Such forward-looking statements may be identified by the use of forward-looking words or phrases such as "anticipate," "believe," "expect," "intend," "may," "planned," "potential," "should," "will," "would," "project," "estimate," "ultimate," or similar phrases. Actual results may differ materially from those indicated in the Company's forward-looking statements and undue reliance should not be placed on such statements.

Factors that could cause materially different results include, but are not limited to, weather conditions, natural disasters, civil unrest; pandemics; acts of terrorism; fair value accounting adjustments; inventory valuation; health care costs; insurance costs or recoveries; legal costs; borrowing needs; interest rates; credit conditions; economic and market conditions; increases in fuel costs; accidents, leaks, equipment failures, ransomware attacks, cybersecurity incidents, technology disruptions and other operating risks; legislative actions; change in tax laws and tax rulings or audit results; asset sales; ineffective integration of acquired businesses; significant unplanned capital needs; changes in accounting principles, interpretations, methods, judgments or estimates; performance of major customers; reliance on third-party transporters, suppliers and contractors and interruption of product supply or increases in product costs due to inflation and increased tariffs; labor relations, increased labor costs and continued access to qualified labor.

Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this report. The Company undertakes no obligation to publicly release any revision to these forward-looking statements to reflect events or circumstances after the date of this report.

FIVE YEAR SUMMARY OF EARNINGS AND DISTRIBUTIONS

	Years Ended				
	January 3, 2026 (53 Weeks)	December 28, 2024 (52 Weeks)	December 30, 2023 (52 Weeks)	December 31, 2022 (52 Weeks)	January 1, 2022 (52 Weeks)
Revenues	\$ 10,043.6	\$ 9,491.4	\$ 9,131.1	\$ 9,169.8	\$ 8,594.2
Cost of revenues	8,370.6	7,946.3	7,653.2	7,808.4	7,299.8
Gross profit	1,673.0	1,545.1	1,477.9	1,361.4	1,294.4
Total operating and other expenses, net	1,374.5	1,230.1	1,151.8	1,019.7	963.7
Net income attributable to Ace Hardware Corporation	<u>\$ 298.5</u>	<u>\$ 315.0</u>	<u>\$ 326.1</u>	<u>\$ 341.7</u>	<u>\$ 330.7</u>

Distribution of net income:

Patronage distributions to third party Retailers	\$ 339.6	\$ 335.6	\$ 335.7	\$ 323.6	\$ 294.1
Net (loss) income of non-patronage activities	(41.1)	(20.6)	(9.6)	18.1	36.6
Net income attributable to Ace Hardware Corporation	<u>\$ 298.5</u>	<u>\$ 315.0</u>	<u>\$ 326.1</u>	<u>\$ 341.7</u>	<u>\$ 330.7</u>

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The consolidated financial statements presented in this Annual Report have been prepared with integrity and objectivity and are the responsibility of the management of Ace Hardware Corporation. These consolidated financial statements have been prepared in conformity with U.S. generally accepted accounting principles and properly reflect certain estimates and judgments based upon the best available information.

The Company maintains a system of internal accounting controls, which is supported by an internal audit program and is designed to provide reasonable assurance, at an appropriate cost, that the Company's assets are safeguarded and transactions are properly recorded. This system is continually reviewed and modified in response to changing business conditions and operations and as a result of recommendations by the internal and external auditors. In addition, the Company has distributed to employees its policies for conducting business affairs in a lawful and ethical manner.

The consolidated financial statements of the Company have been audited by Ernst & Young LLP, independent accountants. Their accompanying report is based upon audits conducted in accordance with auditing standards generally accepted in the United States of America.

The Audit and Finance Committee of the Board of Directors meets periodically with the independent auditors and with the Company's internal auditors, both privately and with management present, to review accounting, auditing, internal control and financial reporting matters. The Audit and Finance Committee recommends to the full Board of Directors the selection of the independent auditors and regularly reviews the internal accounting controls, the activities of the outside auditors and internal auditors and the financial condition of the Company. Both the Company's independent auditors and the internal auditors have free access to the Audit and Finance Committee.

February 17, 2026

/s/ John Venhuizen

John Venhuizen

President and Chief Executive Officer

/s/ William M. Guzik

William M. Guzik

Executive Vice President,

Chief Financial Officer and Chief Risk Officer

/s/ Steven G. Locanto

Steven G. Locanto

Vice President, Controller

STATE SPECIFIC DISCLOSURES

The following are additional disclosures for the Franchise Disclosure Document of Ace Hardware Corporation required by various states. Each provision of these additional disclosures will not apply unless, with respect to that provision, the jurisdictional requirements of the applicable state franchise registration and disclosure law are met independently without reference to these additional disclosures.

CALIFORNIA

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Ace Hardware Corporation, any franchise seller, or any other person acting on behalf of Ace Hardware Corporation. This provision supersedes any other term of any document executed in connection with the franchise.

HAWAII

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Ace Hardware Corporation, any franchise seller, or any other person acting on behalf of Ace Hardware Corporation. This provision supersedes any other term of any document executed in connection with the franchise.

The following language is added to the cover page

THESE FRANCHISES WILL BE/HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF REGULATORY AGENCIES OR A FINDING BY THE DIRECTOR OF REGULATORY AGENCIES THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE OFFERING CIRCULAR, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE.

THIS OFFERING CIRCULAR CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS,

CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

MARYLAND

1. No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Ace Hardware Corporation, any franchise seller, or any other person acting on behalf of Ace Hardware Corporation. This provision supersedes any other term of any document executed in connection with the franchise.

2. The following language is added to the end of the “Summary” sections of Item 17(c), entitled **Requirements for franchisee to renew or extend**, and Item 17(m), entitled **Conditions for franchisor approval of transfer**:

Any release required as a condition of renewal and/or assignment/transfer will not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

3.. The following language is added to the end of the “Summary” section of Item 17(h), entitled **“Cause” defined – non-curable defaults**:

Termination upon insolvency might not be enforceable under federal bankruptcy law (11 U.S.C. Section 101 et seq.), but we will enforce it to the extent enforceable.

4. The following language is added to the end of the “Summary” section of Item 17(v), entitled **Choice of forum**:

; however, to the extent required by the Maryland Franchise Registration and Disclosure Law, subject to any arbitration obligation, you may bring an action in Maryland.

5. The following language is added to the end of the “Summary” section of Item 17(w), entitled **Choice of law**:

Except for Federal Arbitration Act and other federal law, to the extent required by law, Maryland law applies.

6. The following language is added to the end of the chart in Item 17:

You must bring any claims arising under the Maryland Franchise Registration and Disclosure Law within 3 years after the grant of the franchise.

MINNESOTA

1. The following language is added to the cover page

THESE FRANCHISES HAVE BEEN REGISTERED UNDER THE MINNESOTA FRANCHISE ACT. REGISTRATION DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE COMMISSIONER OF COMMERCE OF MINNESOTA OR A FINDING BY THE COMMISSIONER THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE MINNESOTA FRANCHISE ACT MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WHICH IS SUBJECT TO REGISTRATION WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, AT LEAST 7 DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST 7 DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION, BY THE FRANCHISEE, WHICHEVER OCCURS FIRST, A COPY OF THIS PUBLIC OFFERING STATEMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE FRANCHISE. THIS PUBLIC OFFERING STATEMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR AN UNDERSTANDING OF ALL RIGHTS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

2. Item 13 of this disclosure document is amended to add the following additional information:

In the event of any challenge to your use of any of the marks that have been licensed to you under the Ace Brand Agreement, you should immediately notify us, and we will have the sole discretion to take such action as we deem appropriate. While we are not required by the Ace Brand Agreement to defend you against any infringement, unfair competition or other claim respecting your use of the licensed marks, we will indemnify you against, and reimburse you for, all damages for which you are held liable in any proceeding arising out of your lawful use of these licensed marks in compliance with the Ace Brand Agreement and for all costs you reasonably incur in the defense of such claims, provided that you have notified us of the claim as described above, and we have been provided the opportunity to undertake the defense.

2.3. Liquidated Damages. The Ace Brand Agreement contains a liquidated damages clause for failure to remove certain Ace signage after the termination of membership. This provision does not apply to Minnesota members, and it has been deleted by a Rider to the Ace Brand Agreement in this state.

3.4. Renewal, Termination, Transfer and Dispute Resolution. The following is added at the end of the chart in Item 17:

With respect to franchises governed by Minnesota law, we will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that you be given 90 days' notice of termination (with 60 days to cure) of the Ace Brand Agreement and 180 days' notice for non-renewal of the Ace Brand Agreement.

Minn. Stat. Sec. 80C.21 and Minn. Rule 2860.4400J might prohibit us from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial or requiring you

to consent to liquidated damages, termination penalties or judgment notes. However, we and you will enforce those provisions to the extent the law allows. In addition, nothing in the Franchise Disclosure Document or agreement(s) can abrogate or reduce any of franchisee's rights as provided for in Minnesota Statutes 1984, Chapter 80C, or franchisee's rights to any procedure, forum or remedies provided for by the laws of the jurisdiction. However, we and you will enforce these provisions in the agreements to the extent the law allows. Chapter 80C also provides that no condition, stipulation or provision in the agreement(s) will in any way abrogate or reduce any of franchisee's rights under the Minnesota Franchises Law, including, if applicable, the right to submit matters to the jurisdiction of the courts of Minnesota.

Any release required as a condition of renewal, sale and/or transfer/assignment will not apply to the extent prohibited by applicable law with respect to claims arising under Minn. Rule 2860.4400D.

4.5. This Addendum is effective only if the jurisdictional requirements of the Minnesota Franchise Law and its regulations are met independently, without reference to this Addendum.

NORTH DAKOTA

1. The Ace Brand Agreement contains a liquidated damages clause for failure to remove certain Ace signage after the termination of membership. This provision does not apply to North Dakota members, and it has been deleted by a Rider to the Ace Brand Agreement in this state.

2. In Item 17, the language in the Summary column of 17 u is amended by adding the following:

However, to the extent required by North Dakota law (unless preempted by the Federal Arbitration Act), we and you will arbitrate at a site within North Dakota to which we and you mutually agree.

3. This Addendum is effective only if the jurisdictional requirements of the North Dakota Franchise Investment Law and its regulations are met independently, without reference to this Addendum.

VIRGINIA

1. In Item 17, the language in the Summary column of 17 h is amended by adding the following:

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any ground for default or termination stated in the Franchise Agreement does not constitute "reasonable cause," as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.

2. This Addendum is effective only if the jurisdictional requirements of the Virginia Retail Franchising Act and its regulations are met independently, without reference to this Addendum.

WASHINGTON

No statement, questionnaire, or acknowledgement signed or agreed to by you in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Ace Hardware Corporation, any franchise seller, or any other person acting on behalf of Ace Hardware Corporation. This provision supersedes any other term of any document executed in connection with the franchise.

The following paragraph is added at the end of Item 17:

If any of the provisions in this disclosure document or the Franchise Agreements are inconsistent with the relationship provisions of Revised Code of Washington Section 19.100.180 or any other requirements of the Washington Franchise Investment Protection Act (the “Act”), then (if the Act applies by its terms) the provisions of the Act will prevail over the inconsistent terms of the disclosure document and/or Franchise Agreements for any franchises sold in Washington. However, we and you agree to enforce the Franchise Agreements’ provisions to the extent the law allows.

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180, may supersede the franchise agreement in your relationship with Company, including the areas of termination and renewal of Member’s franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor, including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site shall be either in the State of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, might not be enforceable.

Transfer fees are collectable to the extent that they reflect the franchisor’s reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee’s earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and

unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

This Addendum is effective only if the jurisdictional requirements of the Washington Franchise Investment Protection Act and its regulations are met independently, without reference to this Addendum.

RIDERS TO

MEMBERSHIP AGREEMENT (NONBRANDED)

AND

ACE BRAND AGREEMENT

**CALIFORNIA RIDER TO THE
ACE HARDWARE CORPORATION
MEMBERSHIP AGREEMENT (NONBRANDED)**

The Ace Hardware Membership Agreement (Nonbranded) shall be modified as follows:

1. Article V is hereby amended by adding a new Section 13 as follows:

No Waiver or Disclaimer of Reliance. No statement, questionnaire, or acknowledgement signed or agreed to by Member in connection with the commencement of your membership in the Company shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Company, any franchise seller, or any other person acting on behalf of Company. This provision supersedes any other term of any document executed in connection with the Membership Agreement.

2. This Rider shall be of no force and effect unless the jurisdictional requirements of the California Franchise Law and any regulations under it are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Rider has been executed on this _____ day of _____, 20____ by the person(s) signing it for the Member, whose authority shall be deemed to have been duly authorized by the Member.

Name of Business:_____

d/b/a (if applicable)_____

MEMBER:_____
(printed name)

(signature)

Title:_____

**ACCEPTED for Ace Hardware
Corporation at Oak Brook, Illinois**

this _____ day of

_____, 20_____.

Name of Officer

Title of Officer

(If the Membership is a corporation, the corporate name should be written followed by the nature and title of an appropriate officer. If the Membership is a partnership, the partnership name should be written followed by the signatures of all partners.)

**CALIFORNIA RIDER TO THE
ACE HARDWARE CORPORATION
BRAND AGREEMENT**

The Ace Hardware Brand Agreement shall be modified as follows:

1. Article V is hereby amended by adding a new Section 11 as follows:

No Waiver or Disclaimer of Reliance. No statement, questionnaire, or acknowledgement signed or agreed to by Member in connection with the commencement of your membership in the Company shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Company, any franchise seller, or any other person acting on behalf of Company. This provision supersedes any other term of any document executed in connection with the Brand Agreement.

2. This Rider shall be of no force and effect unless the jurisdictional requirements of the California Franchise Law and any regulations under it are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Rider has been executed on this _____ day of _____, 20____ by the person(s) signing it for the Member, whose authority shall be deemed to have been duly authorized by the Member.

Name of Business:_____

d/b/a (if applicable)_____

MEMBER:_____
(printed name)

(signature)

Title:_____

**ACCEPTED for Ace Hardware
Corporation at Oak Brook, Illinois**

this _____ day of _____, 20_____.

Name of Officer

Title of Officer

(If the Membership is a corporation, the corporate name should be written followed by the nature and title of an appropriate officer. If the Membership is a partnership, the partnership name should be written followed by the signatures of all partners.)

MARYLAND RIDER TO THE ACE HARDWARE CORPORATION MEMBERSHIP AGREEMENT (NONBRANDED)

The Ace Hardware Membership Agreement (Nonbranded) shall be modified as follows:

1. Article V, Section 1 is hereby amended by deleting Paragraph (a) in its entirety and replaced with the following:

(a) Member may, subject to any arbitration obligations, bring an action in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law which shall be governed thereby. Any and all claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within three (3) years after the grant of the Membership. All other provisions of this Agreement shall be interpreted and construed in accordance with the laws of Illinois.
2. Article V is hereby amended by deleting Section 11 in its entirety.
3. Article V is hereby amended by adding a new Section 13 as follows:

No Waiver or Disclaimer of Reliance. No statement, questionnaire, or acknowledgement signed or agreed to by Member in connection with the commencement of your membership in the Company shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Company, any franchise seller, or any other person acting on behalf of Company. This provision supersedes any other term of any document executed in connection with the Membership Agreement.
4. The following is added to the end of the Membership Agreement:

The Maryland Franchise Registration and Disclosure Law prohibits a franchisor from requiring a prospective franchisee to assent to any release, estoppel, or waiver of liability as a condition of purchasing a franchise. The Membership Agreement requires you to disclaim the occurrence and/or acknowledge the non-occurrence of acts that would constitute a violation of the Maryland Franchise Registration and Disclosure Law. Such representations are not intended to, nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.
5. This Rider shall be of no force and effect unless the jurisdictional requirements of the Maryland Franchise Law and any regulations under it are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Agreement has been executed on this date:
by the person(s) signing it for the Member, whose authority to sign shall be
deemed to have been duly authorized by the Member.

(month) (day) (year)

Legal Name: _____

BY: _____
Signature

Printed Name

Title

BY: _____
Signature

Printed Name

Title

BY: _____
Signature

Printed Name

Title

BY: _____
Signature

Printed Name

Title

ACCEPTED for ACE HARDWARE CORPORATION at Oak Brook, Illinois this Date:

(month) (day) (year)

By: _____
Signature of Authorized Ace Officer

Vice President
Title of Authorized Ace Officer

MARYLAND RIDER TO THE ACE HARDWARE CORPORATION ACE BRAND AGREEMENT

The Ace Hardware Brand Agreement shall be modified as follows:

1. Article V, Section 1 is hereby amended by deleting Paragraph (a) in its entirety and replaced with the following:
 - (a) Member may, subject to any arbitration obligations, bring an action in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law which shall be governed thereby. Any and all claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within three (3) years after the grant of the Membership. All other provisions of this Agreement shall be interpreted and construed in accordance with the laws of Illinois.
2. Article V is hereby amended by deleting Section 9 in its entirety.
3. Article V is hereby amended by adding a new Section 11 as follows:
No Waiver or Disclaimer of Reliance. No statement, questionnaire, or acknowledgement signed or agreed to by Member in connection with the commencement of your membership in the Company shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Company, any franchise seller, or any other person acting on behalf of Company. This provision supersedes any other term of any document executed in connection with the Brand Agreement.
4. The following is added to the end of the Brand Agreement:
The Maryland Franchise Registration and Disclosure Law prohibits a franchisor from requiring a prospective franchisee to assent to any release, estoppel or waiver of liability as a condition of purchasing a franchise. The Membership Agreement requires you to disclaim the occurrence and/or acknowledge the non-occurrence of acts that would constitute a violation of the Maryland Franchise Registration and Disclosure Law. Such representations are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.
5. This Rider shall be of no force and effect unless the jurisdictional requirements of the Maryland Franchise Law and any regulations under it are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Agreement has been executed on this date:
by the person(s) signing it for the Member, whose authority to sign shall be
deemed to have been duly authorized by the Member.

(month) (day) (year)

Legal Name: _____

BY: _____
Signature

Printed Name

Title

BY: _____
Signature

Printed Name

Title

BY: _____
Signature

Printed Name

Title

BY: _____
Signature

Printed Name

Title

ACCEPTED for ACE HARDWARE CORPORATION at Oak Brook, Illinois this Date:

(month) (day) (year)

By: _____
Signature of Authorized Ace Officer

Vice President

Title of Authorized Ace Officer

**MINNESOTA RIDER TO THE
ACE HARDWARE CORPORATION
MEMBERSHIP AGREEMENT (NONBRANDED)**

In recognition of the Minnesota Franchising Act and the Rules and Regulations promulgated thereunder, the Membership Agreement (Nonbranded) shall be modified as follows:

1. Article III is hereby amended by adding the following statement at the end of the Article:

Minnesota law provides Member with certain termination and nonrenewal rights. Minn. Stat. Sec. 80C14 Subd. 3, 4 and 5 require, except in certain specified cases, that a Member be given 90 days notice of termination (with 60 days to cure) and 180 days notice for the non-renewal of this Agreement.

Minn. Stat. Sec. 80C.21 and Minn. Rule 2860.4400J might prohibit the Company from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial or requiring the Member to consent to liquidated damages, termination penalties or judgment notes. However, the Company and the Member will enforce those provisions to the extent the law allows. In addition, nothing in the Company's Franchise Disclosure Document or its forms of agreement can abrogate or reduce any of the Member's rights as provided for in Minnesota Statutes 1984, Chapter 80C, or franchisee's rights to any procedure, forum or remedies provided for by the laws of the jurisdiction. However, the Company and Member will enforce these provisions in their agreements to the extent the law allows.

2. Article V, Section 1 is hereby amended by adding the following Paragraph (c):

(c) THIS SECTION SHALL NOT IN ANY WAY ABROGATE OR REDUCE ANY RIGHTS OF MEMBER AS PROVIDED FOR IN MINNESOTA STATUTES 1984, CHAPTER 80.C, INCLUDING THE RIGHT TO SUBMIT MATTERS TO THE JURISDICTION OF THE COURTS OF MINNESOTA.

3. Article V is hereby amended by adding a new Section 13 as follows:

No Waiver or Disclaimer of Reliance. No statement, questionnaire, or acknowledgement signed or agreed to by Member in connection with the commencement of your membership in the Company shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Company, any franchise seller, or any other person acting on behalf of Company. This provision supersedes any other term of any document executed in connection with the Membership Agreement.

4. This Rider shall be of no force and effect unless the jurisdictional requirements of the Minnesota Franchise Law and any regulations thereunder are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Rider has been executed on this _____ day of _____, 20____ by the person(s) signing it for the Member, whose authority shall be deemed to have been duly authorized by the Member.

Name of Business:_____

d/b/a (if applicable)_____

MEMBER:_____

(printed name)

(signature)

Title:_____

ACCEPTED for Ace Hardware Corporation at Oak Brook, Illinois
this _____ day of _____, 20____.

(If the Membership is a corporation, the corporate name should be written followed by the nature and title of an appropriate officer. If the Membership is a partnership, the partnership name should be written followed by the signatures of all partners.)

Name of Officer

Title of Officer

**MINNESOTA RIDER TO THE
ACE HARDWARE CORPORATION
ACE BRAND AGREEMENT**

In recognition of the Minnesota Franchising Act and the Rules and Regulations promulgated thereunder, the Ace Brand Agreement shall be modified as follows:

1. In the event of any challenge by a third party to the Member's use of any of the names or marks licensed by reason of the acceptance by the Company of the application for affiliation as an Ace dealer outlet of a retail business operating at the location designated in the Ace Brand Agreement signed by the Member in connection with such application, the Member must immediately notify the Company, and the Company will have the sole discretion to take such action as it deems appropriate. While the Company is not required by the Ace Brand Agreement to defend the Member against any infringement, unfair competition or other claim respecting the Member's use of any name or mark, the Company shall indemnify the Member against and shall reimburse the Member for all damages for which the Member is held liable in any proceeding arising out of the lawful use of any of the said licensed names or marks by the Member in compliance with this Agreement and for all costs reasonably incurred by him in defense, provided that the Company is notified of such claim as provided above and has been provided the opportunity to undertake the defense.
2. The second sentence of Section 3 of Article III is hereby deleted in its entirety.
3. Article III is hereby amended by adding the following statement at the end of the Article:

Minnesota law provides Member with certain termination and nonrenewal rights. Minn. Stat. Sec. 80C14 Subd. 3, 4 and 5 require, except in certain specified cases, that a Member be given 90 days notice of termination (with 60 days to cure) and 180 days notice for the non-renewal of this Agreement.

Minn. Stat. Sec. 80C.21 and Minn. Rule 2860.4400J might prohibit the Company from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial or requiring the Member to consent to liquidated damages, termination penalties or judgment notes. However, the Company and the Member will enforce those provisions to the extent the law allows. In addition, nothing in the Company's Franchise Disclosure Document or its forms of agreement can abrogate or reduce any of the Member's rights as provided for in Minnesota Statutes 1984, Chapter 80C, or franchisee's rights to any procedure, forum or remedies provided for by the laws of the jurisdiction. However, the Company and Member will enforce these provisions in their agreements to the extent the law allows.

4. Article V, Section 1 is hereby amended by adding the following Paragraph (c):

(c) THIS SECTION SHALL NOT IN ANY WAY ABROGATE OR REDUCE ANY RIGHTS OF MEMBER AS PROVIDED FOR IN MINNESOTA STATUTES 1984, CHAPTER 80.C, INCLUDING THE RIGHT TO SUBMIT MATTERS TO THE JURISDICTION OF THE COURTS OF MINNESOTA.

5. Article V is hereby amended by adding a new Section 11 as follows:

No Waiver or Disclaimer of Reliance. No statement, questionnaire, or acknowledgement signed or agreed to by Member in connection with the commencement of your membership in the Company shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Company, any franchise seller, or any other person acting on behalf of Company. This provision supersedes any other term of any document executed in connection with the Brand Agreement.

6. This Rider shall be of no force and effect unless the jurisdictional requirements of the Minnesota Franchise Law and any regulations thereunder are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Rider has been executed on this _____ day of _____, 20____ by the person(s) signing it for the Member, whose authority shall be deemed to have been duly authorized by the Member.

Name of Business:_____

d/b/a (if applicable)_____

MEMBER:_____

(printed name)

(signature)

Title:_____

ACCEPTED for Ace Hardware

Corporation at Oak Brook, Illinois

this _____ day of _____, 20____.

Name of Officer

Title of Officer

(If the Membership is a corporation, the corporate name should be written followed by the nature and title of an appropriate officer. If the Membership is a partnership, the partnership name should be written followed by the signatures of all partners.)

**NORTH DAKOTA RIDER TO THE
ACE HARDWARE CORPORATION
MEMBERSHIP AGREEMENT (NONBRANDED)**

The Ace Hardware Membership Agreement (Nonbranded) shall be modified as follows:

1. Article V, Section 1 is hereby amended by deleting Paragraph (a) in its entirety.
2. Article V, Section 12 is hereby amended by deleting the third sentence in its entirety and replacing it with the following:

The parties agree that Chicago, Illinois shall be the location of all hearings held under this Article V, Section 12, except that if and to the extent required by the North Dakota Franchise Investment Law (except as otherwise preempted by the Federal Arbitration Act), any such arbitration hearings shall be conducted at a mutually agreeable site in North Dakota. Such hearings shall be held before a single arbitrator, not a panel, and neither party shall pursue class claims and/or consolidate the arbitration with any other proceedings to which the Company is a party.

3. This Rider shall be of no force and effect unless the jurisdictional requirements of the North Dakota Franchise Law and any regulations under it are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Rider has been executed on this _____ day of _____, 20____ by the person(s) signing it for the Member, whose authority shall be deemed to have been duly authorized by the Member.

Name of Business:_____

d/b/a (if applicable)_____

MEMBER:_____
(printed name)

(signature)

Title:_____

(If the Membership is a corporation, the corporate name should be written followed by the nature and title of an appropriate officer. If the Membership is a partnership, the partnership name should be written followed by the signatures of all partners.)

**ACCEPTED for Ace Hardware
Corporation at Oak Brook, Illinois**
this _____ day of _____, 20____.

Name of Officer

Title of Officer

**NORTH DAKOTA RIDER TO THE
ACE HARDWARE CORPORATION
ACE BRAND AGREEMENT**

The Ace Hardware Brand Agreement shall be modified as follows:

1. Article III is hereby amended by adding the following after the second sentence of Section 3 of Article III:

The Commissioner has determined termination or liquidated damages to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. However, Company and Member agree to enforce these provisions to the extent the law allows.

2. Article V, Section 1 is hereby amended by deleting Paragraph (a) of in its entirety.
3. Article V, Section 10 is hereby amended by deleting the third sentence in its entirety and replacing it with the following:

The parties agree that Chicago, Illinois shall be the location of all hearings held under this Article V, Section 10, except that if and to the extent required by the North Dakota Franchise Investment Law (except as otherwise preempted by the Federal Arbitration Act), any such arbitration hearings shall be conducted at a mutually agreeable site in North Dakota. Such hearings shall be held before a single arbitrator, not a panel, and neither party shall pursue class claims and/or consolidate the arbitration with any other proceedings to which the Company is a party.

4. This Rider shall be of no force and effect unless the jurisdictional requirements of the North Dakota Franchise Law and any regulations under it are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Rider has been executed on this _____ day of _____, 20____ by the person(s) signing it for the Member, whose authority shall be deemed to have been duly authorized by the Member.

Name of Business: _____

d/b/a (if applicable) _____

MEMBER: _____
(printed name)

(signature)

Title: _____

**ACCEPTED for Ace Hardware
Corporation at Oak Brook, Illinois**
this _____ day of _____,
_____, 20_____.

(If the Membership is a corporation, the corporate name should be written followed by the nature and title of an appropriate officer. If the Membership is a partnership, the partnership name should be written followed by the signatures of all partners.)

Name of Officer

Title of Officer

**WASHINGTON RIDER TO THE
ACE HARDWARE CORPORATION
MEMBERSHIP AGREEMENT (NONBRANDED)**

This Rider is annexed to and forms part of the Membership Agreement. This Rider is being signed because (a) the franchised business Member will operate under the Membership Agreement will be located in Washington; and/or (b) Member is a resident of Washington; and/or (c) any of the offering or sales activity relating to the Membership Agreement occurred in Washington.

The Ace Hardware Membership Agreement (Nonbranded) ("Membership Agreement") shall be modified as follows:

1. Article V, Section 11, sentence "c)" is hereby deleted in its entirety and replaced by the following:

the Member has not received any guarantee, whether express or implied, of the sales, revenues, profits or success of the business venture contemplated by this Agreement.

2. Article V is hereby amended by adding a new Section 13 as follows:

No Waiver or Disclaimer of Reliance. No statement, questionnaire, or acknowledgement signed or agreed to by Member in connection with the commencement of your membership in the Company shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Company, any franchise seller, or any other person acting on behalf of Company. This provision supersedes any other term of any document executed in connection with the Membership Agreement.

3. The following is added to the end of the Membership Agreement:

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180, may supersede this Membership Agreement in Member's relationship with Company, including the areas of termination and renewal of Member's franchise. There may also be court decisions which may supersede this Membership Agreement in Member's relationship with Company, including the areas of termination and renewal of Member's franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site shall be either in the State of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a Member may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the Membership Agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit

the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect Company's reasonable estimate or actual costs in effecting a transfer.

Pursuant to RCW 49.620.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

4. This Rider shall be of no force and effect unless the jurisdictional requirements of the Washington Franchise Law and any regulations under it are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Rider has been executed on this _____ day of _____, 20____ by the person(s) signing it for the Member, whose authority shall be deemed to have been duly authorized by the Member.

Name of Business:_____

d/b/a (if applicable)_____

MEMBER:_____
(printed name)

(signature)

Title:_____

ACCEPTED for Ace Hardware Corporation at Oak Brook, Illinois
this _____ day of _____, 20____

Name of Officer

Title of Officer

(If the Membership is a corporation, the corporate name should be written followed by the nature and title of an appropriate officer. If the Membership is a partnership, the partnership name should be written followed by the signatures of all partners.)

**WASHINGTON RIDER TO THE
ACE HARDWARE CORPORATION
ACE BRAND AGREEMENT**

This Rider is annexed to and forms part of the Brand Agreement. This Rider is being signed because (a) the franchised business Member will operate under the Brand Agreement will be located in Washington; and/or (b) Member is a resident of Washington; and/or (c) any of the offering or sales activity relating to the Brand Agreement occurred in Washington.

The Ace Brand Agreement ("Brand Agreement") shall be modified as follows:

1. Article V, Section 9, sentence "c)" is hereby deleted in its entirety and replaced by the following:

the Member has not received any guarantee, whether express or implied, of the sales, revenues, profits or success of the business venture contemplated by this Agreement.

2. Article V is hereby amended by adding a new Section 11 as follows:

No Waiver or Disclaimer of Reliance. No statement, questionnaire, or acknowledgement signed or agreed to by Member in connection with the commencement of your membership in the Company shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by Company, any franchise seller, or any other person acting on behalf of Company. This provision supersedes any other term of any document executed in connection with the Brand Agreement.

3. The following is added to the end of the Brand Agreement:

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW shall prevail.

RCW 19.100.180, may supersede this Brand Agreement in Member's relationship with Company, including the areas of termination and renewal of Member's franchise. There may also be court decisions which may supersede this Brand Agreement in Member's relationship with Company, including the areas of termination and renewal of Member's franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site shall be either in the State of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the Brand Agreement, a Member may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise investment Protection Act, in Washington.

A release or waiver of rights executed by a Member may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the Brand Agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

Transfer fees are collectable to the extent that they reflect Company’s reasonable estimate or actual costs in effecting a transfer.

Pursuant to RCW 49.620.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee’s earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor’s earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

- 4. This Rider shall be of no force and effect unless the jurisdictional requirements of the Washington Franchise Law and any regulations under it are met independently without reference to this Rider.

IN WITNESS WHEREOF, this Rider has been executed on this _____ day of _____, 20_____ by the person(s) signing it for the Member, whose authority shall be deemed to have been duly authorized by the Member.

Name of Business:_____

d/b/a (if applicable)_____

MEMBER:_____
(printed name)

(signature)

Title:_____

(If the Membership is a corporation, the corporate name should be written followed by the nature and title of an appropriate officer. If the Membership is a partnership, the partnership name should be written followed by the signatures of all partners.)

ACCEPTED for Ace Hardware Corporation at Oak Brook, Illinois
this _____ day of _____, 20_____.

Name of Officer

Title of Officer

STATE AGENTS FOR SERVICE OF PROCESS

California

CSC-Lawyers Incorporating Service
2710 Gateway Oaks Drive
Suite 150N
Sacramento, CA 95833

Department of Financial Protection and Innovation
One Sansome Street, Suite 600
San Francisco, CA 94104

Hawaii

Commissioner of Securities
Business Registration Division
Department of Commerce and Consumer Affairs
335 Merchant Street, Room 203
Honolulu, HI 96813

Indiana

Indiana Secretary of State
201 State House
200 West Washington Street
Indianapolis, IN 46204-2731

Maryland

Maryland Securities Commissioner
200 St. Paul Place
Baltimore, MD 21202-2020

CSC-Lawyers Incorporating Service Company
7 St. Paul Street, Suite 820
Baltimore, MD, 21202

Michigan

Director, Corporations,
Securities & Commercial
Licensing Bureau
PO Box 30018
Lansing, MI 48909

Minnesota

Minnesota Commissioner of Commerce
85 7th Place East, Suite 280
St. Paul, MN 55101

New York

Corporation Service Company
80 State Street
Albany, New York, 12207-2543

North Dakota

ND ~~Insurance &~~ Securities Department
600 East Boulevard Avenue
~~State Capitol, 5th Floor Dept. 401~~
Bismarck, ND 58505-0540

Corporation Service Company
418 N 2nd St
Bismarck ND 58501

Rhode Island

Securities Division
Department of Business Regulation
John O. Pastore Complex
1511 Pontiac Avenue
Building 69-2
Cranston, RI 02910

South Dakota

Division of Insurance
Securities Regulation
124 S Euclid, Suite 104
Pierre, SD 57501

Virginia

Clerk of the State Corporation Commission
1300 East Main Street, 1st Floor
Richmond, VA 23219

Corporation Service Company
100 Shockoe Slip
2nd Floor
Richmond, VA 23219

Washington

~~Director of Financial~~
~~Institutions Administrator, Division of~~
Securities ~~Division~~
150 Israel Rd SW
Tumwater WA 98501

Corporation Service Company
~~MC-CSC1~~, 300 Deschutes Way SW
Suite 208, Tumwater, WA, 98501

STATE ADMINISTRATORS

California

Department of Financial Protection and
Innovation
(866) 275-2677 (toll free)
www.dfpi.ca.gov
ask.dfpi@dfpi.ca.gov

Los Angeles

320 West 4th Street, Suite 750
Los Angeles, California 90013-2344
(213) 576-7500

Sacramento

~~2101 Arena Boulevard~~ [651 Bannon Street,](#)
[Suite 300](#)
Sacramento, California ~~95814~~ [95811](#)
(916) 445-7205

San Francisco

One Sansome Street, Suite 600
San Francisco, California 94104
(415) 972-8559

Hawaii

Commissioner of Securities
Department of Commerce & Consumer Affairs
Business Registration Division
Securities Compliance Branch
335 Merchant Street, Room 203
Honolulu, Hawaii 96813
(808) 586-2722

Indiana

Secretary of State
Securities Division, Franchise Section
302 West Washington Street, Room E-111
Indianapolis, Indiana 46204
(317) 232-6681

Maryland

Office of the Attorney General
Securities Division
200 St. Paul Place
Baltimore, Maryland 21202-2020
(410) 576-6360

Michigan

The Department of Attorney General
Consumer Protection Division, Franchise Section
[G. Mennen Williams Building, 1st Floor](#)
525 West Ottawa Street
P.O. Box 30213
~~G. Mennen Williams Building, 1st Floor~~
Lansing, Michigan 48933
(517) 373-7117

Minnesota

Minnesota Department of Commerce
85 7th Place East, Suite 280
St. Paul, Minnesota 55101
(651) 539-1500

North Dakota

~~Office of Securities Commissioner~~
North Dakota [Insurance &](#) Securities Department
600 East Boulevard Avenue, ~~Fifth Floor~~
[Dept. 401](#)
Bismarck, North Dakota 58505
(701) 328-~~4712~~ [2910](#)

Rhode Island

State of Rhode Island and Providence Plantations
Department of Business Regulation
Securities Division
1511 Pontiac Avenue
John O. Pastore Complex - Building 69-2
Cranston, Rhode Island 02920
(401) 462-9587

South Dakota

Division of Insurance
Securities Regulation
124 S Euclid, Suite 104
Pierre, SD 57501
(605) 773-3563

Virginia

Division of Securities and Retail Franchising
State Corporation Commission
1300 E. Main Street, Ninth Floor
Richmond, Virginia 23219
(804) 371-9051

Washington

Department of Financial Institutions
Securities Division
P.O. Box 41200
Olympia, Washington 98504-1200
(360) 902-8760

Replaced in Entirety

Active Ace Hardware Members as of December 31, 2025

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Beatrice Lingle	Skagway Hardware LLC	Skagway Ace Hardware	400 Broadway Street	Skagway	AK	99840	907-983-2233
Dave Weisz	Three Bears Alaska, Inc.	Three Bears Ace Hardware	487 Salmon Way	Dutch Harbor	AK	99692	907-581-1284
David T. Roemhildt	Cordova Hardware LLC	Ace Hardware Cordova	500 Water Street #1456	Cordova	AK	99574	907-424-7500
David A. Weisz	Three Bears Alaska, Inc.	Three Bears Ace Hardware #45	Mile 248.5 George Parks Hwy	Healy	AK	99743	907-683-3301
David A. Weisz	Three Bears Alaska, Inc.	Three Bears Ace Hardware #120	2868 S Tongass Hwy	Ketchikan	AK	99901-9553	907-228-1720
David T. Roemhildt	Wrangell Hardware LLC	Ottesens Ace Hardware	104 Front St	Wrangell	AK	99929	907-874-3377
David T. Roemhildt	Alaska Ace Hardware LLC	Ace Hardware Fairbanks	1350 Sportsman Way	Fairbanks	AK	99709-4633	907-987-9337
David Weisz	Three Bears Alaska, Inc.	Three Bears Ace Hardware #25	3457 S Big Lake Rd	Big Lake	AK	99652	907-892-2230
David Weisz	Three Bears Alaska, Inc.	Three Bears Alaska #55	15945 Sterling Hwy	Ninilchik	AK	99639	907-567-3378
David Weisz	Three Bears Alaska, Inc.	Three Bears Ace Hardware #15	Mile 1313.3 Alaska Highway 189	Tok	AK	99780	907-883-5255
David Weisz	Three Bears Alaska, Inc.	Three Bears Ace Hardware #56	33077 Sterling Hwy	Sterling	AK	99672	907-262-0039
David Weisz	Three Bears Alaska, Inc.	Three Bears Ace Hardware #49	2571 Saint Nicholas Dr	North Pole	AK	99705-7747	907-385-0280
Donald E. Zimmerman	Sutliff's Hardware, Inc.	Sutliff's Ace Hardware	210 Shelikof St	Kodiak	AK	99615-6056	907-486-5797
Donald Gallahorn	KIKITAGRUK INUPIATE CORPORATION	K I C Logistics	373 A 2nd Avenue	Kotzebue	AK	99752	907-442-2400
Godron K Helem	Sitka True Value Hardware, Inc.	Ace Hardware Sitka	815 Halibut Point Rd	Sitka	AK	99835-7102	907-747-6292
M Blanche Kallstrom	L & M SUPPLIES, INC.	L & M Supplies	429 2nd Ave W Suite 550	Dillingham	AK	99576	907-845-5241
Mark Helmericks	Brooks Range Supply, Inc.	Brooks Range Supply Ace Hardware	#1 Old Spine Road	Prudhoe Bay	AK	99734	907-670-5180
Monica Ulmer Mede	Ulmer Mede, Inc.	Ulmer's Drug & Ace Hardware	3858 Lake St #5	Homer	AK	99603-7682	907-235-8594
Phillip Lende Jr	LUTAK LUMBER AND SUPPLY, INC.	Lutak Lumber and Supply, Inc.	15 Beach Road	Haines	AK	99827	907-766-2700
Robert Alred	R. Hardware, LLC	Ace Hardware - Top of the World	1611 B Okpik Street	Barrow	AK	99723	907-852-3663
Stephanie Van Ness	RAPID SERVICES, INC.	Andy's Ace Hardware	240 Muldoon Rd	Anchorage	AK	99504-1502	907-333-6648
Tim E. Craig	Anchorage Ace Hardware, LLC	Anchorage Ace Hardware	9001 Jewel Lake Rd Suite 5	Anchorage	AK	99502	907-248-9211
Tyler Myers	Juneau Supermarket, L.L.C.	Foodland Ace Hardware	615 W Willoughby Ave	Juneau	AK	99801-1731	907-586-3101
William Harris	HARRIS SAND AND GRAVEL, INC.	Harris Sand & Gravel Ace	260 Airport Road	Valdez	AK	99686	907-835-4756
A Brown	BROWN LUMBER & BUILDING SUPPLY, INC	Brown Lumber & Building Supply	21891 Alabama 25	Columbiana	AL	35051	205-669-6715
April Edwards	Lone Key Investments, LLC	Ace of the Hills	680 Olde Towne Rd	Birmingham	AL	35216-3758	000-000-0000
Arthur W Frizzell	CONSOLIDATED ACE OF DOTHAN INC.	Dothan Ace Hardware	2541 Ross Clark Cir	Dothan	AL	36301-4912	334-792-4121
Arthur W Frizzell III	Consolidated Ace of Enterprise, Inc	Enterprise Ace Hardware	6102 Boll Weevil Cir	Enterprise	AL	36330-9422	334-475-2224
Bill Newman	Lincoln Lumber and Hardware, LLC	Lincoln Lumber and Ace Hardware	59 Industrial Drive	Lincoln	AL	35096	205-794-2231
Britt A. Wood	Britt's Ace, Inc.	Ace of The South	255 City Street	Gardendale	AL	35071	205-386-3596
Bruce Andrews	ANDREWS HARDWARE CO., INC.	Andrews Ace Hardware	19750 N 3rd St	Citronelle	AL	36522-3060	251-866-5554
Bruce Andrews	ANDREWS HARDWARE CO., INC.	Andrews Ace Hardware	11865 Celeste Rd	Saraland	AL	36571-9715	251-675-5771
Carol Throop	CLT Hardware, LLC	Capital City Ace Hardware	3215 Taylor Road	Montgomery	AL	36116	334-239-9500
Carol Throop	CLT Hardware, LLC	University Ace Hardware	2101 E University Dr	Auburn	AL	36830-3334	334-329-7100
Charles Newman	OXFORD LUMBER COMPANY	Oxford Ace Hardware	1400 Barry St	Oxford	AL	36203-2311	256-831-0540
Charles Newman	ROANOKE ACE HOME SUPPLY COMPANY INC	Roanoke Ace Home Supply	1370 Highway 431	Roanoke	AL	36274-7308	334-863-8145
Charles Newman	TALLADEGA HOME CENTER, INC.	Talladega Home Center Inc	1104 Ashland Hwy	Talladega	AL	35160-2857	256-362-2208
Charles Trawick	TRAWICK HARDWARE, INC.	Trawick Ace Hardware	112 S Doswell St	Abbeville	AL	36310-2110	334-585-2415
Charles W Newman	JACKSONVILLE HOME CENTER, INC.	Jacksonville Home Center	200 Coffee St SW	Jacksonville	AL	36265-2528	256-435-1966
David C Majure	Southeast Ace, LLC	Bear Creek Ace Hardware	617 Bear Creek Rd	Tuscaloosa	AL	35405-6473	205-737-7812
David C. Majure	Southeast Ace, LLC	McFarland Ace	400 McFarland Blvd	Northport	AL	35476-3371	205-409-8669
David C. Majure	Southeast Ace, LLC	Pell City Ace	2640 Martin St S	Pell City	AL	35128-7553	205-813-0011
David C. Majure	Southeast Ace, LLC	Dunnivant Valley Ace Hardware	300 Carlow Ln Ste 108	Birmingham	AL	35242-6688	205-980-7221
David K Blizard	Ace Hardware Stevenson LLC	Ace Hardware Stevenson	43146 US Highway 72	Stevenson	AL	35772-6700	256-437-9088
Dewey Bondurant	BONDURANT LUMBER & HARDWARE, INC.	Bondurant Lbr & Hardware Inc	1378 South Blvd	Brewton	AL	36426-8178	251-867-2135
Dewey Bondurant	BONDURANT LUMBER & HARDWARE, INC.	Bondurant Ace Hdwe	209 W Nashville Ave	Atmore	AL	36502-2420	251-446-1535
Donald B Compton	Compton Ace Hardware, Inc.	Compton Ace Hardware	4500 Montevallo Rd	Birmingham	AL	35210-3129	205-777-3227
Donna R Grantham	WARRIOR HARDWARE, LLC	Warrior Ace Hardware	427 Caldwell Dr.	Warrior	AL	35180-1411	205-647-9231
Donna R Grantham	Montevallo Hardware, LLC	Montevallo Ace Hardware	4004 Highway 25	Montevallo	AL	35115-4113	205-917-9576
Donovan Parker	WESTWOOD AUTO PARTS INC.	Ace Hardware & Building Supply	1215 A Forestdale Blvd	Birmingham	AL	35214-3835	205-798-3013
Donovan Parker	WESTWOOD AUTO PARTS INC.	Ace Hardware & Building Supply	765 Highway 78 W	Sumiton	AL	35148-3405	205-648-5536
Dylan Gates	Jackson Hardware Company, Inc.	Ace Hardware	1126 College Ave	Jackson	AL	36545-2405	251-246-2471
Glen Vinson	Piggly Wiggly of Red Bay, Alabama,	Red Bay Ace Hardware	518 4th Ave SE	Red Bay	AL	35582-4114	256-356-4406

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Heather B Kimbrough	P & H HARDWARE, INC.	Ford City Ace Hardware	14497 County Line Rd	Muscle Shoals	AL	35661-4433	256-446-9729
Jabbok Schlacks	Forge Build O LLC	Forge & Build	408 Highway 31 NW	Hartselle	AL	35640-4405	256-773-5477
Jack V Greer Jr.	Autry Greer & Sons, Inc.	Greer's Ace #1	251 Saint Louis St	Mobile	AL	36602-2920	000-000-0000
Jack V. Greer, Jr.	Autry Greer & Sons, Inc.	Greer's Cash Saver	4055 Cottage Hill Rd	Mobile	AL	36609-4289	251-666-1330
Jack V. Greer, Jr.	Autry Greer & Sons, Inc.	Greer's Cash Saver	710 McMeans Ave	Bay Minette	AL	36507-3348	251-937-8313
Jack V. Greer, Jr.	Autry Greer & Sons, Inc.	Greer's Cash Saver	10835 Dauphin Island Pkwy	Theodore	AL	36582-7453	251-973-9243
Jason A Russell	Homewood Hardware, LLC	Homewood Ace Hardware	320 Oxmoor Rd	Homewood	AL	35209-6116	205-778-2100
Jason Coburn	Southern Lumber & Hardware, LLC	Ace Southern Lumber and Hardware	108 County Road 100	Deatsville	AL	36022-2739	334-991-5930
Jason Russell	Trussville Hardware, LLC	Trussville Ace Hardware	307 Main St	Trussville	AL	35173-1497	205-494-0012
Jay W Mitchell	Mitchell Retail Properties, L.L.C.	Food Giant	7580 Parkway Dr	Leeds	AL	35094-4808	205-702-7072
Jay W Mitchell	Mitchell Retail Properties, L.L.C.	Etowah Ace Hardware	1429 3rd St SW	Attalla	AL	35954-1132	256-344-2855
Jerrold O Russell	Curry Hardware, LLC	Ace Hardware of Curry	5100 Curry Hwy, Ste 100	Jasper	AL	35503-5865	205-384-1828
Jerrold O. Russell	Dodge City Hardware, LLC	Dodge City Ace Hardware	699 Al Highway 69 S	Hanceville	AL	35077-3405	256-787-4150
Jerrold Russell	Russell Super Market, Inc.	Ace Hardware of Clay	6730 Deerfoot Pkwy	Pinson	AL	35126-3083	205-681-3639
Joe Edward Bell	Hayneville Ace Hardware, LLC	Hayneville Ace Hardware	201 Hayneville Plaza	Hayneville	AL	36040-2669	334-548-5002
John Kilgro	Town Centre Ace LLC	Town Centre Ace Hardware	66 Marco Dr	Decatur	AL	35603-5425	256-570-1692
John Roberts	Moseley Industrial Supply Company,	Lawrence Hardware	1301 S Brundidge St	Troy	AL	36081-3126	334-566-0688
John Taylor	JUBILEE ACE HOME CENTER, INC.	Jubilee Ace Home Cntr Inc	560 Fairhope Ave	Fairhope	AL	36532-2127	251-990-6665
Jonathon H Koehn	Farm and Builders Supply of Livings	Farm and Builders Supply	1310 N Washington St	Livingston	AL	35470	205-652-2528
Lee Richards	Moundville Hardware, LLC	Moundville Ace Hardware	39609 Highway 69 S	Moundville	AL	35474	205-371-4283
Melissa Paris	Paris Ace Hardware Inc.	Paris Ace Hardware	1524 Gulf Shores Pkwy	Gulf Shores	AL	36542-3414	251-968-7458
Melissa Paris	Paris Ace Orange Beach Inc.	Paris Ace Orange Beach	25907 Canal Rd	Orange Beach	AL	36561-3947	251-981-0954
Merritt Marcus Robbins	Ace Robbins, LLC	Ace Hardware	6024 Highway 53	Harvest	AL	35749-9538	256-945-7083
Michael Whigham	WIGMAN'S HARDWARE, INC.	Wigman's Ace Hardware	1623 Dauphin Island Pkwy	Mobile	AL	36605-3053	251-471-3138
Naseem Ajlouny	Buy-Lo Quality Food Stores, Inc.	Ace Hardware Hueytown	104 River Square Plz	Hueytown	AL	35023-1667	205-230-0145
Nassem Ajlouny	Buy-Lo Quality Food Stores, Inc.	Ace Hardware McCalla	4750 Eastern Valley Rd	Mc Calla	AL	35111-3406	205-230-0144
Ollie Dwain Odom	Andrews Hardware & Seed Store, Inc.	Andrews Ace Hardware & Seed Store	92 Granade Ave	Chatom	AL	36518	251-847-2235
Ralph Paul	RALPH PAUL & ASSOCIATES, INC.	Grove Hill Ace Hardware	170 S Jackson St	Grove Hill	AL	36451-3006	251-275-8080
Ray Osborne	COOK & SONS ACE HARDWARE, INC.	Cook & Sons Ace Hardware Inc	7008 US Highway 431	Albertville	AL	35950-1870	256-878-2241
Riley Ezell	GILBERTOWN FEED CORPORATION	Ace Farm & Home Supply	231 W Pushmataha St	Butler	AL	36904-2539	205-459-8300
Riley Ezell	GILBERTOWN FEED CORPORATION	Ace Farm & Home	74 Front St	Gilbertown	AL	36908-5511	251-843-2826
Robert J Weathers	Weathers Hardware and Appliance Co.	Weathers Ace Hardware	109 2nd Ave E	Oneonta	AL	35121-1713	205-625-3171
Robert J Weathers	Weathers Hardware & Appliance Co, I	Weathers Ace Hardware of Jones Vall	7202 Bailey Cove Rd SE	Huntsville	AL	35802-2746	256-850-8227
Robert J. Weathers	Weathers Hardware and Appliance Co.	Weathers Ace Hardware of Madison	141 Hughes Rd	Madison	AL	35758-1109	256-772-5799
Robert Weathers	WEATHERS HARDWARE AND	Weathers Hardware & Appliance	10055 Al Highway 168	Boaz	AL	35957-1885	256-593-4218
Roger Goan	HEADLAND ACE HARDWARE, INC.	Headland Ace Hardware Inc	17902 Us 431	Headland	AL	36345	334-693-2140
Roger Peck	PECK ACE HARDWARE INC.	Peck Ace Hardware	1118-20 N Wood Ave	Florence	AL	35630-3012	256-764-3282
Ronnie Carnes	CARNES ACE HARDWARE LLC	Carnes Ace Hardware	140 Peck Sutton Rd	Grant	AL	35747-8616	256-728-2335
Sabrina McPherson	Ace Hardware of Linden, LLC	Ace Hardware of Linden	1137 S Shiloh St	Linden	AL	36748-2910	334-295-5911
Selwyn H Turner III	Sylacauga Hardware Store, LLC	Sylacauga Ace Hardware	214 W Fort Williams St	Sylacauga	AL	35150-2432	256-861-2450
Stephen Ascik	HoneyDo, Inc.	Eastern Shore Ace	10058 Belgrove Ave	Daphne	AL	36526-6711	251-241-0850
Stephen P Ascik	HoneyDo, Inc.	Eastern Shore Ace Hardware	6530 Spanish Fort Blvd	Spanish Fort	AL	36527-5031	251-626-3350
Taylor Paris	Paris Ace Foley Inc.	Paris Ace Foley	1100 S McKenzie St	Foley	AL	36535-1817	251-424-1401
Taylor Paris	Paris Ace Cottage Hill Inc	Paris Ace Cottage Hill	7101 Cottage Hill Rd	Mobile	AL	36695-2823	000-000-0000
Taylor W. Paris	Paris Ace Elberta Inc.	Paris Ace Elberta	24753 State St	Elberta	AL	36530-2695	251-986-4261
Thomas Martin	MOFFETT ROAD HARDWARE LLC	Moffett Road Ace Hdwe	7380 Moffett Rd	Mobile	AL	36618-4142	251-645-1001
Thomas Todd Martin III	Creola Hardware & Lumber, L.L.C.	Creola Ace Hardware & Lumber	10041 Highway 43	Creola	AL	36525-4540	251-675-5829
Todd Martin	SPRINGHILL HARDWARE, LLC	Spring Hill Ace	4621 D Spring Hill Ave	Mobile	AL	36608-5709	251-342-7420
Tony R. Walker	Lake Guntersville Ace Hardware, LLC	Lake Guntersville Ace Hardware, LLC	1536 Blount Ave	Guntersville	AL	35976-1838	256-582-3353
Uma Sharma	RDUS LLC	Ace Hardware of Valley	3741 20th Ave	Valley	AL	36854-3202	334-768-2231
Wayne Strength	Strength's Hardware LLC	Strength's Ace Hardware	1788 S Highway 21 Byp	Monroeville	AL	36460-3080	251-575-4896
William E Ragland IV	Ragland Bros. Retail Cos., Inc.	Piggly Wiggly #82 Ace	10199 Highway 431 S	New Hope	AL	35760-9390	256-723-4142
William E Ragland IV	Ragland Bros. Retail COS., Inc.	Ace Hardware Henagar	17185 Broad St	Henagar	AL	35978-4296	256-657-2043
Winford Slaten	HAZEL GREEN BUILDING SUPPLY, INC.	Ace Hazel Green Building Supply Inc	15409 Hwy 231-431 N	Hazel Green	AL	35750	256-828-2779

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Ambrose Baltz	BALTZ FEED COMPANY, INC.	Ace Hardware	828 Highway 67 S	Pocahontas	AR	72455-3782	870-892-4591
Bart Orr	PGAH, LLC	Prairie Grove Ace Hardware	106 W Buchanan St	Prairie Grove	AR	72753-3009	479-846-6800
Bobby Pierce	Sheridan True Value, Inc.	Sheridan Ace Hardware	1000 N Rock St	Sheridan	AR	72150-1802	870-942-8811
Brian Porterfield	HAYNES HOME CENTER, INC.	Haynes Home Center	4 Davis Dr	Morrilton	AR	72110-4513	501-354-1239
Brian Porterfield	HAYNES HARDWARE, INC.	Haynes Hardware Inc	1085 Morningside Dr	Conway	AR	72034-3646	501-327-2400
Charles Churchman	CHURCHMAN BUILDING CENTER, INC	Churchman Building Center	1500 Highway 367 N	Newport	AR	72112-2508	870-523-2735
Charlie Meadors	Meadors Lumber Company	Meadors Lumber	218 Commerce Dr	Alma	AR	72921-4767	479-632-2245
Charlie Meadors	Meadors Lumber Company	Meadors Lumber	1003 Interstate Dr	Clarksville	AR	72830-9021	479-705-0675
Charlie Meadors	Meadors Lumber Company	Meadors Lumber	1800 N 18th St	Ozark	AR	72949-3642	479-667-9793
Chris Morgan	Stedmans Inc	Stedmans Ace Hardware	110-120 S College	Stuttgart	AR	72160-3610	870-673-2676
Chris Robertson Sr	CANTRELL HARDWARE, LLC	Cantrell Ace Hardware	2600 Cantrell Rd	Little Rock	AR	72202-2029	501-280-0626
Clayton T. Wiggins	Wiggins Ace Hardware Inc.	Wiggins Ace Hardware	215 N Bennett Ave	Booneville	AR	72927-4001	479-675-3590
Cory Estes	Copa Holdings, Inc.	Estes Ace Hardware	920 Highway 62 65 N	Harrison	AR	72601-2148	870-741-3670
Deborah L. Clark	YEAGER HARDWARE, INC.	Yeager Ace Hardware	1610 Main St	Van Buren	AR	72956-4732	479-474-5278
Deborah L. Clark	YEAGER HARDWARE, INC.	Yeager Ace Hardware	2619 Rogers Ave	Fort Smith	AR	72901-4145	479-783-4629
Deborah L. Clark	YEAGER HARDWARE, INC.	Yeager Hardware	4910 Jenny Lind Rd	Fort Smith	AR	72901-8524	479-646-1209
Deborah L. Clark	YEAGER HARDWARE, INC.	Yeager Hardware	814 W Center St	Greenwood	AR	72936-3724	479-966-0670
Deborah L. Clark	Yeager Hardware, Inc.	Yeager Hardware	942 Fort St	Barling	AR	72923-2157	000-000-000
Douglas Webb	Ideal True Value, Inc.	Ideal Ace Hardware	801 W 1st Ave	Crossett	AR	71635-2707	870-364-4145
Earline Tripp	Tripp Supply, Inc.	Tripp Supply	635 Lawrence St	Batesville	AR	72501-7124	870-793-4326
Gaurang Modi	BESSER MODI INC	Besser Ace Hardware	1015 Main St	Little Rock	AR	72202-3819	501-735-7623
Hardep Singh	Rai & Pandher Investments Inc.	Gentry Ace	905 Gentry Blvd	Gentry	AR	72734-8579	479-736-3000
Hardep Singh	Leonard's Ace Inc.	Leonard's Ace	1319 S Arkansas Ave	Russellville	AR	72801-6738	479-968-2142
Jason W Harvey	HARVEY'S ACE HDW. & LUMBER CO., INC	Harvey's Ace Hardware	373 W Chestnut St	Marianna	AR	72360-2131	870-295-3457
Jim Antz	Harp's Food Stores, Inc.	Ace Hardware	814 W Main St	Charleston	AR	72933-8907	479-965-0813
John Morton	DAVIS LUMBER COMPANY OF STUTTGART,	Lumber One Home Center	301 E Michigan St	Stuttgart	AR	72160-3257	870-673-3601
John Morton	Lumber One Home Center-Little Rock,	Lumber One Home Center-Little Rock	10800 Col. Glenn Road	Little Rock	AR	72204-8017	000-000-000
John P Morton	Lumber One Home Center Inc.	Lumber One Home Center	682 Highway 365	Mayflower	AR	72106-9630	501-470-1122
L Kerr	TIMMINS HARDWARE AND FURNITURE	Timmins Hardware	101 E 5th St	El Dorado	AR	71730-3821	870-863-7104
Lee McClendon	McClendon Hardware LLC	McClendon Ace Hardware	103 Dawson St	Marked Tree	AR	72365-2220	870-358-1101
Lisa Harrington	ALCORA CO.	Village Ace Home Center	4650 N Highway 7	Hot Springs Village	AR	71909-9410	501-984-6074
Mark Burnham	BCR SALES, INC.	Hardman Lumber Co. of Hot Springs	3940 Malvern Rd	Hot Springs	AR	71901-8886	870-403-3336
Marvin J Moore Jr.	HOMER'S HARDWARE, INC.	Homer's Ace Hdwe	2128 W Beebe Capps Expy	Searcy	AR	72143-5017	501-268-3515
Marvin J Moore Jr.	Cabot Hardware, LLC	Homer's Ace Hardware	207 S 2nd St	Cabot	AR	72023-2919	501-422-6212
Marvin J. Moore, Jr.	Beebe Hardware, LLC	Homer's Ace Hardware	905 W Dewitt Henry Dr	Beebe	AR	72012-2105	501-232-5155
Michael L. Pomeroy	Pomeroy's Hometown Ace, Inc	Pomeroy's Hometown Ace	500 US Hwy 425 North	Monticello	AR	71655	870-412-4860
Paul Moore	HAROLD IMPLEMENT CO., INC.	Harold Impl & Ace Hardware	701 N Missouri Ave	Corning	AR	72422-7000	870-857-3931
Randal Caldwell	Caldwell Lumber II LLC	Caldwell Lumber	1956 Falls Blvd N	Wynne	AR	72396-4027	870-238-7558
Renae Estes	FL Davis Development, Inc	F.L. Davis Ace Home Center	1916 Hwy 25B N	Heber Springs	AR	72543-6403	501-206-4223
Renae Estes	F. L. DAVIS BUILDING CENTER, INC.	F L Davis Ace Building Center	7379 Greers Ferry Rd	Greers Ferry	AR	72067-9418	501-825-6238
Renae Estes	F. L. Davis Sherwood Hardware, Inc.	F. L. Davis Ace Sherwood	2913 E Kiehl Ave	Sherwood	AR	72120-3211	501-834-4223
Renae Estes	F.L. Davis Pea Ridge Hardware, Inc.	F.L. Davis Pea Ridge Hardware	240 N Curtis	Pea Ridge	AR	72751-3414	479-268-4223
Renae Estes	FL Davis Fayetteville Hardware, Inc	FL Davis Ace Hardware Fayetteville	1535 N College Ave	Fayetteville	AR	72703-1917	479-935-8144
Renae Estes	F.L. Davis Centerton Hardware, Inc.	FL Davis Ace Hardware Centerton	790 E Centerton Blvd	Centerton	AR	72719-9238	479-696-7879
Renae Estes	F.L. Davis Mountain View Hardware,	F.L. Davis Mountain View	315 Sylamore Ave	Mountain View	AR	72560-8599	870-269-4223
Renae Estes	F.L. Davis Tontitown Hardware, Inc	F.L. Davis Tontitown Hardware, Inc	1161 W Henri De Tonti Blvd	Tontitown	AR	72762-9673	000-000-00
Rhonda Joyce Davis	Davis Cash Lumber, Inc.	F.L. Davis Cash Lumber	160 Park Street	Clinton	AR	72031	501-745-6801
Ritchie Tippin	TIPPIN & TIPPIN INC.	Ace Hardware	414 South Scenic 7 Drive	Ola	AR	72853	479-489-5614
Ronak Parikh	Bolster NQ Hardware, LLC	Acord Home Center	251 Huntsville Rd HY 23S	Eureka Springs	AR	72632-8700	479-253-9642
Ronnie Gamer	CHARLES SANDERS LLC	Sanders Ace Hardware	20191 Arch St	Little Rock	AR	72206-9216	501-888-6500
Todd Gazaway	Gazaway Lumber Co., Inc.	Gazaway Lumber Co Inc	2620 W Kingshighway	Paragould	AR	72450-3903	870-236-7666
Todd Gazaway	GAZAWAY LUMBER CO., INC.	Gazaway Ace-Hilltop	4827 E Johnson Ave	Jonesboro	AR	72401-8413	870-932-1311
Victor Ditta	Ditta Enterprises, Inc.	Ditta Ace Hardware	320 E Highland Drive	Jonesboro	AR	72401	870-336-4223
Victor Ditta	Ditta Enterprises, Inc.	Ditta Ace Hardware	509 Highway 62 E	Mountain Home	AR	72653-3205	870-232-4155

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Victor Ditta	Ditta Enterprises, Inc	Ditta Ace Hardware	207 Airport Rd	Hot Springs	AR	71913-4060	870-972-0200
Wendell Ketchum	HARDMAN LUMBER CO. OF ARKADELPHIA,	Hardman Lumber Company	3026 Pine St	Arkadelphia	AR	71923-5325	870-246-5824
Wes Stockwell	S & S HOME CENTER, INC.	S & S Home Center	1315 E Main St	Magnolia	AR	71753-3825	870-234-6060
Wes Stockwell	S & S Home Center, Inc.	S & S Home Center, Inc.	827 Central Ave	Stamps	AR	71860-2615	870-533-1010
Abdullah El-Awik	Burge Garbiel LLC	Ace Hardware of Kingman Az	4550 N Stockton Hill Rd	Kingman	AZ	86409-1755	928-757-2154
Arthur Holm	PARADISE VALLEY ACE, LLC	Paradise Valley Ace Hardware	13811 N Tatum Blvd	Phoenix	AZ	85032-5533	602-953-2600
Arthur Holm	Ellsworth Ace, LLC	Ellsworth Ace Hardware	5221 S Ellsworth Rd	Mesa	AZ	85212-2444	480-860-8800
Arthur J Ruggiero	Jant Group, Inc.	Ruggiero's Ace Hardware - Chandler	4870 S Gilbert Rd	Chandler	AZ	85249-4598	480-802-2100
Arthur J Ruggiero	Jant Group, Inc.	Ruggiero's Ace Hardware - Peoria	7465 W Cactus Rd #102	Peoria	AZ	85381-5319	623-486-0041
Arthur J Ruggiero	Jant Group, Inc.	Ruggiero's Ace Hardware - Queen Cre	20231 E Ocotillo Rd STE 2	Queen Creek	AZ	85142	480-987-9655
Arthur J Ruggiero	Superstition Hardware, LLC	Ruggiero's Ace Hardware-East Mesa	2758 S Crismon Rd	Mesa	AZ	85209-2612	480-429-0199
Arthur J Ruggiero	Superstition Hardware, LLC	Ruggiero's Ace Hardware-Apache Junc	725 W Apache Trail Rd #3B	Apache Junction	AZ	85120	480-983-9223
Arthur J Ruggiero	Superstition Hardware, LLC	Ruggiero's Ace Hardware-San Tan	40649 N Gantzel Rd	San Tan Valley	AZ	85140-7008	480-500-6146
Arthur J Ruggiero	Superstition Hardware, LLC	Ruggiero's Ace Hardware-Fortuna	11274 S Fortuna Rd	Yuma	AZ	85367-7847	928-376-6517
Arthur Ruggiero	JANT GROUP, INC.	Ruggiero's Ace Hardware - Gilbert	750 S Cooper Rd	Gilbert	AZ	85233-7159	480-240-3000
Arthur Ruggiero	Jant Group, Inc.	Ruggiero's Ace Hardware - Desert Fo	1335 E Chandler Blvd	Phoenix	AZ	85048-6284	480-460-4223
Arthur Ruggiero	Jant Group, Inc.	Ruggiero's Ace Hardware & Feed	23954 S Power Rd	Queen Creek	AZ	85142-8413	480-445-9191
Arthur Ruggiero	Jant Group, Inc.	Ruggiero's Ace Hardware - Florence	290 N Main St	Florence	AZ	85132	520-868-0410
Arthur Ruggiero	Jant Group, Inc.	Ruggiero's Ace Hardware - Coolidge	1030 N Arizona Blvd	Coolidge	AZ	85128-3727	520-723-2906
Avtar Thandi	THANDI INVESTMENTS, INC.	Ace Hardware	8453 W Battaglia Dr	Arizona City	AZ	85123	520-466-5322
Barry Mc Kay	MCKAY'S ACE HARDWARE, INC.	Barry's Ace Hardware	1929 W Glendale Avenue	Phoenix	AZ	85021-7839	602-549-2818
Barry McKay	McKay's Hardware South LLC	Barry's Ace Hardware #2	6841 S Central Ave	Phoenix	AZ	85042-5420	602-276-8563
Barry McKay	12th Street Hardware, L.L.C.	Barry's Ace Hardware	7820 N 12th St	Phoenix	AZ	85020-4223	602-707-6940
Benjamin A Sine	Willcox Hardware, LLC	Ace Hardware	914 W Rex Allen Dr	Willcox	AZ	85643-1016	520-384-4446
Brenda Sheets	AGHS INCORPORATED	Arizona General Ace Hardware	1395 N State Route 89	Chino Valley	AZ	86323-5692	928-636-4401
Brooke Dean	DOGWOOD ENTERPRISES INC.	Valencia Ace Hardware	2820 W Valencia Rd	Tucson	AZ	85746-8033	520-883-4074
Caroline Van Marcke	Van Marcke Trade Supply, Inc.	Van Marcke's Ace Hardware	1325 E Florence Blvd	Casa Grande	AZ	85122-5120	520-509-4787
Caroline Van Marcke	Van Marcke Trade Supply Inc	Van Marcke's Ace Hardware	6315 E Southern Ave Suite 101	Mesa	AZ	85206-3749	480-830-4000
Chris Boyd	MICHAEL NELSON & ASSOCIATES, INC.	Navajo Westerners Ace Hardware	Sr 264 Navajo Nation Shpg Ctr	Window Rock	AZ	86515	928-871-4076
Chris Boyd	MICHAEL NELSON & ASSOCIATES, INC.	Navajo Westerners Ace Hdw	Hwy 160 at Hwy 163	Kayenta	AZ	86033	928-697-8173
Chris Boyd	MICHAEL NELSON & ASSOCIATES, INC.	Navajo Westerners Ace Hdw	Hwy 191 Tseyi Shopping Center	Chinle	AZ	86503	928-674-5517
Christiaan Bonelli	CAMP VERDE ACE HARDWARE, LLC	Camp Verde Ace Hardware	285 S Main St	Camp Verde	AZ	86322-7214	928-567-4172
Dallin Redd	Redd Group LLC	Redd's Ace	620 N Navajo Dr	Page	AZ	86040-0960	928-645-2428
Darin Hill	Hill Arizona Grocery Company, Inc.	St. Johns Market & Ace Hardware	1135 West Cleveland St	Saint Johns	AZ	85936	928-337-2261
David A Owens	D & L Distributing, Inc.	Big K Ace Hardware	13724 W Waddell Rd	Surprise	AZ	85379-8437	000-000-000
David F Karsten	The Karsten Corporation	Karsten's Ace Hardware	10620 N 32nd St	Phoenix	AZ	85028-3202	602-971-1036
David F Karsten	The Karsten Corporation	Karsten's Ace Hardware	21542 N John Wayne Pkwy	Maricopa	AZ	85139-8981	520-494-7805
David Karsten	THE KARSTEN CORPORATION	Karsten's Ace Hardware	28220 N Tatum Blvd	Cave Creek	AZ	85331-6302	480-513-7020
David Karsten	THE KARSTEN CORPORATION	Karsten's Ace Hardware	34442 N Scottsdale Rd Suite 110	Scottsdale	AZ	85266-1286	480-488-4400
David Karsten	THE KARSTEN CORPORATION	Karsten's Ace Hardware	610 N Estrella Pkwy	Goodyear	AZ	85338-9301	623-932-1017
David Owens	D & L DISTRIBUTING, INC.	Ace Hardware	10050 W Bell Rd Ste 26a	Sun City	AZ	85351-1289	623-972-4343
David Owens	D. & L. DISTRIBUTING, INC.	Ace Hardware	13850 W Camino Del Sol	Sun City West	AZ	85375-4410	623-544-1020
David Owens	D & L DISTRIBUTING, INC.	Ace Hardware	17026 W Bell	Surprise	AZ	85374-2433	623-214-6500
Deanna Davis	Triple D Hardware, Inc.	Davis Ace Hardware	617 E Main St	Springerville	AZ	85938-5214	928-333-4433
Dennis Holm	U.S. HARDWARE, LLC	Ace Hardware	5555 N 7th St Ste 106	Phoenix	AZ	85014-2574	602-241-4000
Dennis Holm	WESTERN HARDWARE, LLC	Ace Hardware	5127 W Indian School Rd #131	Phoenix	AZ	85031-2611	623-873-3600
Dennis J Holm	CITY HARDWARE, INC.	Ace Hardware	2242 N 24th St	Phoenix	AZ	85008-2716	602-244-8031
Donald S Olsen	Olsens Market Place IGA L.L.C.	Olsens Market Place	1961 Ajo Gila Bend Hwy	Ajo	AZ	85321-1113	520-387-5641
Elston Grubaugh	WELLTON-MOHAWK IRRIGATION	Wellton-Mohawk Co-Op Ace	30570 E Wellton Mohawk Dr	Wellton	AZ	85356-6500	928-785-3351
Felix Pareja	JBBJC Incorporated	Pareja's Ace Hardware	8365 W Camelback Rd	Phoenix	AZ	85037-1257	623-213-7226
G Brent McKeever Jr	McKeever Hardware and Construction,	Ace Hardware	275 N Tegner #2	Wickenburg	AZ	85390-2415	928-684-5488
Howard Allen	3 MILE - HARDWARE, LLC.	Howard's Ace Hardware	3111 E Indian School Rd	Phoenix	AZ	85016-6807	602-952-0058
Howard Allen	Howard's Hardware, LLC	Howard's Ace	4238 W Bell Rd	Glendale	AZ	85308-4020	602-938-5587
James M Wennersten	Union Hardware, LLC	Ace Hardware Union Hills	18416 N 19th Ave	Phoenix	AZ	85023-1361	602-863-9002

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
James M. Wennersten	3232 Hardware, LLC	Ace Hardware Gilbert	3232 E Guadalupe Rd	Gilbert	AZ	85234-5101	480-912-7275
James Owens	SAFFORD BUILDERS SUPPLY CO. INC.	Safford Building & Ace Hardware	707 S 6th Ave	Safford	AZ	85546-2818	928-428-1033
James Roberts	Roberts Hardware, LLC	Roberts Ace Hardware	2050 N Alma School Rd	Chandler	AZ	85224-2887	480-899-4885
James Ruiz	Kearny Ace Hardware, LLC	Ace Hardware	346 Alden Rd PO Box 358	Kearny	AZ	85137-9900	520-363-7346
James Van Der Werf	Floyds Hardware, Inc.	Floyds Ace Hardware	13820 W Camelback Rd	Litchfield Park	AZ	85340-3072	623-535-1303
James Wennersten	J ET. ALL, INC.	Ace Hardware & Rental	4825 E Warner Rd #16	Phoenix	AZ	85044-3307	480-496-0058
James Wennersten	J & R HARDWARE, LLC	Ace Hardware & Rental - Scottsdale	10300 N Scottsdale Rd	Scottsdale	AZ	85253-1449	480-368-8343
Janet Beatty	Whites' Hardware, Inc.	Tucson Estates Hardware	3025 S Kinney Rd	Tucson	AZ	85713-5504	520-578-3989
Janet Beatty	Whites' Hardware, Inc.	Picture Rocks Hardware	6315 N Sandario Rd	Tucson	AZ	85743-8757	520-682-0614
Jennifer Auth	JA Spur Holdings LLC	Sedona Ace Hardware	1570 W Highway 89a	Sedona	AZ	86336-5625	928-282-0263
Jessica L Belfore	Anthem Ace Hardware LLC	Anthem Ace Hardware	3440 W Anthem Way	Anthem	AZ	85086-0452	623-551-6800
Jessica L Melton	Melton Holdings, LLC.	Hometown Hardware of Gila Bend	219 W Pima St	Gila Bend	AZ	85337-1021	928-683-2758
Jessica Laree Melton	MW Family Holdings, LLC	Hometown Ace Hardware	1511 E Mc 85	Buckeye	AZ	85326	623-386-2833
Jessica M. Manriquez	Ace Hardware Broadway and Central,	Broadway Central Hardware	28 E Broadway Rd	Phoenix	AZ	85040-2109	602-243-6227
Jessica Melton	WM Family Holdings, LLC	Hometown Ace Hardware Verrado	19570 W Indian School Rd	Buckeye	AZ	85396-2026	623-466-8002
Joel Zaske	VERDE VALLEY HARDWARE, L.L.C.	Verde Valley Hardware	545 S 12th St	Cottonwood	AZ	86326-4598	928-634-7868
Joel Zaske	Village Hardware, L.L.C.	Village Hardware	6085 State Route 179	Sedona	AZ	86351-7936	928-284-1177
John Arterburn	ARTERBURN AND COMPANY LLC	Pinnacle Peak Ace Hardware	23623 N Scottsdale Rd, Suite D5	Scottsdale	AZ	85255-3471	480-563-3212
John Piccoli	NEW VISION HARDWARE, INC.	Oro Valley Ace Hardware	11921 N 1st Ave	Oro Valley	AZ	85737-8593	520-297-0222
Joseph T Findysz	ACE HARDWARE STORES, INC.	Ace Hardware	6959 E 22nd St	Tucson	AZ	85710-5114	520-747-9473
Joseph T Findysz	ACE HARDWARE STORES, INC.	Ace Hardware	2931 N Bear Canyon Rd	Tucson	AZ	85749-9493	520-749-0288
Joseph T Findysz	ACE HARDWARE STORES, INC.	Ace Hardware	9581 E Golf Links Rd	Tucson	AZ	85730-1461	520-722-1218
Joseph T Findysz	ACE HARDWARE STORES, INC.	Ace Hardware	7451 S Houghton Rd	Tucson	AZ	85747-9303	520-574-3300
Joseph T Findysz	ACE HARDWARE STORES, INC.	Ace Hardware	745 E 9th St	Tucson	AZ	85719-5325	520-882-5700
Joseph T Findysz	Ace Hardware Stores Inc.	Ace Hardware	16335 S Houghton Rd	Corona De Tucson	AZ	85641-2130	520-762-0909
Joseph T. Findysz	Ace Hardware Stores, Inc.	Ace Hardware	9495 E Speedway Blvd	Tucson	AZ	85710-1835	520-296-5435
Joseph T. Findysz	Ace Hardware Stores, Inc	Ace Hardware	4640 E Broadway Blvd	Tucson	AZ	85711-3512	520-318-0414
Julie A. Buchkowski	PAUL'S SCOTTSDALE HARDWARE, INC.	Paul's Ace Hardware	1800 N Scottsdale Rd	Scottsdale	AZ	85257-2137	480-947-7281
Julie A. Buchkowski	PAUL'S SCOTTSDALE HARDWARE, INC.	Paul's Ace Hardware	16605 E Palisades Blvd	Fountain Hills	AZ	85268-3716	480-837-1080
Julie A. Buchkowski	PAUL'S SCOTTSDALE HARDWARE, INC.	Paul's Ace Hardware & Lumber	1153 W Broadway Rd	Tempe	AZ	85282-1225	480-966-1791
Julie A. Buchkowski	PAUL'S SCOTTSDALE HARDWARE, INC.	Paul's Ace Hardware	1927 E Baseline Rd	Gilbert	AZ	85233-1546	480-539-5563
Julie A. Buchkowski	PAUL'S SCOTTSDALE HARDWARE, INC.	Paul's Ace Hardware	8449 E McDonald Dr	Scottsdale	AZ	85250-6334	480-948-3102
Julie A. Buchkowski	Paul's Scottsdale Hardware, Inc.	Paul's Ace Hardware	929 E Broadway Rd	Tempe	AZ	85282-1518	480-968-4544
Julie A. Buchkowski	Paul's Scottsdale Hardware, Inc.	Paul's Ace Hardware	11323 E Via Linda	Scottsdale	AZ	85259-4079	480-661-1900
Julie A. Buchkowski	Paul's Scottsdale Hardware, Inc.	Paul's Ace Hardware & Hearth Shoppe	507 N Beeline Hwy	Payson	AZ	85541-3703	928-474-5238
Justin Piccoli	JML Hardware LLC	Catalina Ace Hardware	16120 N Oracle Rd	Catalina	AZ	85739-9141	520-825-8200
Justin Piccoli	JML Hardware TV, LLC	Tanque Verde Ace Hardware	7119 E Tanque Verde Rd	Tucson	AZ	85715-3431	520-886-5457
Justin Piccoli	JML Hardware CC, LLC	Country Club Ace Hardware	2221 N Country Club Rd	Tucson	AZ	85716-2826	520-326-4323
Ken Lenhart	LENHART'S ACE HARDWARE, INC.	Lenhart's Ace Hardware	119 W 1st Ave	Mesa	AZ	85210-1311	480-969-5581
Kimberly A. Heffel Brown	Ace Hardware Of The White Mountains	Ace Hardware of Show Low	221 E Deuce of Clubs	Show Low	AZ	85901-4827	928-537-5443
Kimberly A. Heffel Brown	Ace Hardware Of The White Mountains	Ace Hardware - Pinetop	95 W White Mountain Blvd	Pinetop	AZ	85935-7060	928-367-0404
Kimberly A. Heffel-Brown	Globe Hardware, LLC	Ace Hardware	1930 E Ash St	Globe	AZ	85501-2031	928-425-0060
Kimberly Heffel Brown	ACE HARDWARE OF OVERGAARD, L.L.C.	Ace Hardware	2837 Hwy 260 Overgaard	Overgaard	AZ	85933	928-535-6335
Kristine A Danloe	PIMA ACE HARDWARE, INC.	Ace Hardware	5424 E Pima St	Tucson	AZ	85712-3634	520-325-7093
Kristine A. Danloe	Oracle Road Pima Hardware, LLC	Ace Hardware	7876 N Oracle Rd	Oro Valley	AZ	85704-6315	520-797-7100
Kyle J Cornelius	KKC Hardware LLC	Laveen Village Ace Hardware	3540 W Baseline Rd	Laveen	AZ	85339-3041	602-425-5144
Leslie J Orzechowsky	SIERRA VISTA ACE HARDWARE, INC.	Ace Hardware	1220 S Naco Hwy	Bisbee	AZ	85603-9731	520-432-4975
Leslie Orzechowsky	SIERRA VISTA ACE HARDWARE, INC.	Sierra Vista Ace Hardware	3756 E Fry Blvd	Sierra Vista	AZ	85635-2908	520-458-3650
Leslie Orzechowsky	SIERRA VISTA ACE HARDWARE, INC.	Benson Ace Hardware	591 W 4th St	Benson	AZ	85602-6501	520-586-7345
Lorraine Gwozdz	PIMA ACE HARDWARE, INC.	Ace Hardware	4751 E Sunrise Dr	Tucson	AZ	85718-4534	520-529-0303
Lynn Roman	CORPORATE PROMOTIONS & GIFTS, L.L.C	Ace Hardware	2185 E Irvington Rd	Tucson	AZ	85714-1836	520-434-9000
Mark Hoffman	Honey Bee Hardware, LLC	Sahuarita Ace Hardware	18785 S I 19 Frontage Rd	Sahuarita	AZ	85614-4916	520-399-9000
Mark Rios	Miramar Hardware, LLC	Mark's Ace Hardware	2830 N Campbell Ave	Tucson	AZ	85719-2811	520-325-2432
Mark Rios	Four Rivers Hardware LLC	Marks Ace Hardware	605 E Wetmore Rd	Tucson	AZ	85705-1797	520-305-3322

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Mark Rios	335 Hardware LLC	Mark's Ace Hardware	3749 W Ina Rd	Tucson	AZ	85741-2319	520-742-0010
Mark Rios	TWOSONS HARDWARE LLC	Mark's Ace Hardware	9705 N Thornydale Unit 151	Tucson	AZ	85742-5028	520-579-6830
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	1799 Kiowa Ave	Lake Havasu City	AZ	86403-2881	928-680-6020
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	3530 Sweetwater Ave	Lake Havasu City	AZ	86406-9141	928-453-7800
Mark Schulein	Lifestyle Fort Mohave LLC	Tri-State Ace Hardware	2350 Miracle Mile #160	Bullhead City	AZ	86442	928-758-2816
Mark Schulein	Lifestyle Fort Mohave LLC	Tri-State Ace Hardware	4515 S Highway 95	Fort Mohave	AZ	86426-9346	928-763-6696
Marvin Klinker	Tonto Basin Market, LLC	Tonto Basin Market	45994 N Hwy 188 PO Box 892	Tonto Basin	AZ	85553-0892	928-479-2000
Michael Mc Auliffe	ARIZONA CANYONROCK ENTERPRISE, LLC.	Ace Hardware	115 W Esperanza Blvd	Green Valley	AZ	85614-2626	520-625-4772
Michael W Rios	MACE, L.L.C.	Ace Hardware	5344 S 12th Ave	Tucson	AZ	85706-3275	520-294-2594
Michael W Rios	29 Rivers LLC	Rios Ace Hardware	4010 E 29th St	Tucson	AZ	85711-6111	520-747-8144
Mohan Saini	Bhaji, Inc.	Ace Hardware	16237 W Ajo Hwy	Tucson	AZ	85735-2121	520-822-1353
Nicole L. Snyder	Adobe Hardware LLC	Ace Hardware	1899 W Grant Rd	Tucson	AZ	85745-1203	520-620-0704
Philip J. Cox	PAAH, LLC	Ace Hardware	23990 N Marblehead Ave	Paulden	AZ	86334	928-756-2762
Preston Owens	Morenci Hardware & Supply, LLC	Ace Hardware	172 Plaza Drive #56	Morenci	AZ	85540	928-865-4121
Raffaello Cianfaglione	JRC Hardware Mesa Incorporated	Mesa Ace Hardware	2842 N Power Rd	Mesa	AZ	85215-1675	480-854-7000
Rodney A. Blanco	BBR Hardware, LLC	Rod's Ace Hardware #2	1050 N Higley Rd	Mesa	AZ	85205-5304	480-981-0808
Rodney Blanco	R & B BLANCO, INC.	Rod's Ace Hardware	1941 E Brown Rd	Mesa	AZ	85203-5133	480-890-1900
Rodney Blanco	Cooley Hardware, L.L.C.	Cooley Station Ace Hardware	4115 E Williams Field Rd	Gilbert	AZ	85295-1144	480-771-4111
Roger Lowe	Pay and Save, Inc.	Lowe's Family Center #22	Navajo Rte 191 at 264	Ganado	AZ	86505	928-255-5710
Sagar Amin	Divine Success LLC	Sine Ace Hardware	7150 N 51st Ave	Glendale	AZ	85301-2606	000-000-000
Samuel Davis	DAVIS BUILDING SUPPLY INC.	Davis Building Supply & Ace Hdwe	1408 S Joshua Ave	Parker	AZ	85344-5730	928-669-2239
Scott Wilson	VALLEY ACE HARDWARE, INC.	Valley Ace Hardware	1805 E Baseline Rd Ste 1	Tempe	AZ	85283-1522	480-839-2623
Scott Wilson	Valley Ace Hardware, Inc.	Valley Ace Hardware	2820 N Pinal Ave Suite 7	Casa Grande	AZ	85122-7921	520-421-1225
Scott Wilson	Wilson's Hardware, LLC	Valley Ace Hardware	9666 E Riggs Rd	Sun Lakes	AZ	85248-7402	480-895-0641
Tara Bonelli-Long	DIY HOME CENTERS, INC.	Prescott Valley Ace Hardware	7211 E 1st St	Prescott Valley	AZ	86314-2234	928-772-8111
Terril Kay	Snowflake Ace Hardware LLC	Snowflake Ace Hardware LLC	791 S Main St	Snowflake	AZ	85937-5503	928-536-4756
Terril Kay	Winslow Ace Hardware LLC	Winslow Ace Hardware	1501 N Park Dr	Winslow	AZ	86047-2517	000-000-000
Timothy Christison	SIX POINTS HARDWARE, INC.	Six Points Hardware	1409 N 19th Ave	Phoenix	AZ	85009-3840	602-252-6157
Timothy Christison	SIX POINTS HARDWARE, INC.	Six Points Hardware	10009 N 19th Ave	Phoenix	AZ	85021-1907	602-861-3195
Victor Salcido	FACTOR SALES, INC.	Iga Grocery & Ace Hardware	656 San Luis Plaza Dr	San Luis	AZ	85349	928-627-9404
Victor Salcido	FACTOR SALES, INC.	Del Sol & Ace Hardware	415 Main Street	Somerton	AZ	85350	928-627-0604
Wes Alexander	ED'S ACE HARDWARE, INC.	Walt's Ace Hardware	1940 W Indian School Rd	Phoenix	AZ	85015-5112	602-274-6503
Wes Alexander	Alexander's Hardware, LLC	Alexander's Ace Hardware	20165 N 67th Ave	Glendale	AZ	85308-7002	623-376-8216
William Graham	PAPAGO TRADING POST, INC.	Ace Hardware	1215 W Saint Marys Rd	Tucson	AZ	85745-3115	520-792-4338
William Graham	PAPAGO TRADING POST, INC.	Continental Ranch Ace Hardware	8165 N Courtney Page Way	Tucson	AZ	85743-7557	520-579-0133
William R Graham	Papago Trading Post, Inc.	Marana Ace Hardware	11830 N Tangelo Park Pl	Marana	AZ	85653-1473	520-579-0133
Abdul Kareem Al Mudhafar	Mk Global Hardware LLC	Garden Grove Ace Hardware	11919 Valley View St	Garden Grove	CA	92845-1238	657-400-9143
Abdul S. Ghafarzada	Tampa Hardware Store Co.	Tampa Hardware	663 W Channel Islands Blvd	Port Hueneme	CA	93041-2138	805-228-1147
Adam Lawrence	SHELDON ACE HARDWARE, INC.	Sheldon Ace Hardware	9021 Grant Line Rd	Elk Grove	CA	95624-9412	916-686-4650
Adam Thompson	Mountain Building Supply, LLC	Mountain Building Supply	1947 Lee Rd PO Box 99	Quincy	CA	95971-0099	530-283-0924
Alan Bryant	Bryant Home Center, Inc.	Bryant's Ace Hardware	40596 Westlake Dr	Oakhurst	CA	93644-9024	559-683-7117
Alan Medina	ALAN MEDINA AND HELEN MEDINA	Parsons Lumber & Hardware	17800 Sonoma Highway	Boyes Hot Sprgs	CA	95416	707-996-1008
Albert Arieta	WEST POINT LUMBER, INC.	West Point Lumber	22471 Highway 26	West Point	CA	95255-9702	209-293-4245
Ali Azimian	Azimian Hardware, Inc.	Forest Hill Ace Hardware.	1136 Forest Ave	Pacific Grove	CA	93950-5105	831-372-3284
Ali Azimian	Azimian Hardware, Inc.	Almaden Ace Hardware	6469 Almaden Expy	San Jose	CA	95120-2926	408-997-1784
Ali Azimian	Azimian Hardware, Inc.	Diridon Station Ace Hardware	787 the Alameda	San Jose	CA	95126-3184	669-342-7003
Ali Azimian	Azimian Hardware, INC.	Willow Glen Ace Hardware	2253 Lincoln Ave	San Jose	CA	95125-2725	408-960-8119
Ali Azimian	Azimian Hardware, Inc.	Hamilton Plaza Ace Hardware	1760 S Bascom Ave	Campbell	CA	95008-0608	408-628-4077
Ali Sadiq	Ace Save Mart Holdco LLC	Pacific Provisions Ace	127 Bernal Rd	San Jose	CA	95119-1303	408-302-4295
Allen Henderson	True Value Wholesale Hardware of	Ace Hardware of Larkfield	115 Lystra Ct	Santa Rosa	CA	95403-8076	707-545-8380
Andrew Kumpe	FRESNO PLUMBING & HEATING, INC.	Fresno Plumbing & Heating	4572 E Belmont Ave	Fresno	CA	93702-2445	559-255-8353
Anil Patel	AMBICA, INC.	Masters Bldg Su Home Cntr	370 E Woodbury Rd	Altadena	CA	91001-2963	626-794-1177
Anthony Rogelstad	Brentwood Ace Hardware	Brentwood Ace Hardware	8900 Brentwood Blvd Ste J	Brentwood	CA	94513-4035	925-634-3201
Antonio Campos	CLEVENGER MERCANTILE, LLC	Clevenger Mercantile Co.	2342 W Tahoe	Caruthers	CA	93609	559-864-3019

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Arthur Bayles	INLAND BUILDERS SUPPLY, INC.	Inland Builders Sply Inc	1224 W Hobsonway	Blythe	CA	92225-1424	760-922-0361
August Venezia Jr.	FAIRFAX BUILDING SUPPLY COMPANY, IN	Fairfax Lumber & Hardware	109 Broadway Blvd	Fairfax	CA	94930-1623	415-453-4410
Bakhtavar Jawaid	Wajtavara Corp.	Ace Hardware	822 W Beverly Blvd	Montebello	CA	90640-4213	323-530-0008
Barrett Woods	Dos Lagos Hardware LLC	Premier Ace Hardware	2790 Cabot Dr Suite 120	Corona	CA	92883-0851	951-223-5222
Basil Kruger	FRONTIER HARDWARE CO., INC.	Arnold's Frontier Hardware	297 W Sierra Madre Blvd	Sierra Madre	CA	91024-2355	626-355-3365
Benjamin Pforsich	ORLAND HARDWARE, INC.	Orland Ace Hardware	820 5th St	Orland	CA	95963-1709	530-865-2395
Betty R. Rhodes	MEINERS OAKS HARDWARE, INC.	Meiners Oaks Hardware	121 E El Roblar Dr	Ojai	CA	93023-2337	805-646-7234
Brandon Parker	HOWELL MOUNTAIN ENTERPRISES, INC.	Howell Mountain Ace Hardware	15 Angwin Plz	Angwin	CA	94508-9641	707-965-7537
Brian Odell	BOUND FOR HAWAII, INC.	Kensington Home & Hdwe	303 Arlington Ave	Kensington	CA	94707-1600	510-525-2222
Brooks W Schaffer	DINUBA LUMBER COMPANY	Dinuba Lumber Co	441 W Tulare Street	Dinuba	CA	93618-2634	559-591-4485
Burney Sjolund	SJOLUND-BEHRENS MARKET INC.	S&B Market	19400 S Highway 1	Manchester	CA	95459-8976	707-882-2805
Ceva Courtemanche	HENSEL'S ACE HARDWARE	Hensel's Ace Hardware	884 9th St	Arcata	CA	95521-6230	707-822-2965
Charles C. Geyer	AlSCO - Geyer Irrigation, Inc.	Red Bluff Ace Hardware	22690 Antelope Blvd	Red Bluff	CA	96080-8871	530-737-6121
Charles Geyer	ALSCO-GEYER IRRIGATION, INC.	AlSCO-Geyer Ace Hardware	600 5TH STREET	Arbuckle	CA	95912	530-476-3003
Charles Geyer	ALSCO-GEYER IRRIGATION, INC.	AlSCO Geyer Ace Hardware	255 N Tehama St	Willows	CA	95988-2815	530-934-4900
Charles Johnson	L.B. JOHNSON HARDWARE CO. INC.	L B Johnson Ace Hardware	3600 Slauson Ave	Maywood	CA	90270-2632	323-582-8171
Cheng K. Saefong	Foothill Divide Inc	Divide Supply Ace Hardware	3923 Courageous Rd	Greenwood	CA	95635-9716	530-885-7421
Chet Sullivan	Bernachet LLC	Jim Corbet's Store	800 Magnolia Ave	Larkspur	CA	94939-1146	415-924-7013
Chris Swanson	Strand Ace Hardware, Inc.	Strand Ace Hardware	1800 Oakdale Rd	Modesto	CA	95355-2986	209-488-4224
Chris Swanson	Strand Ace Hardware, Inc.	Strand Ace Hardware - Oakdale	1010 E F St	Oakdale	CA	95361-4109	209-838-7992
Christopher Swanson	STRAND ACE HARDWARE INC.	Strand Ace Hardware Inc	3360 McHenry Ave	Escalon	CA	95320-9499	209-838-7992
Christopher Swanson	Strand Ace Hardware, Inc.	Strand Ace Hardware-Manteca	189 W Louise Ave	Manteca	CA	95336-3407	209-624-7148
Christopher Swanson	Strand Ace Hardware, Inc.	Strand Ace Hardware-Ripon	150 N Wilma Ave	Ripon	CA	95366-9444	209-599-2141
Cindy Henson	Maranatha Ace Hardware	Maranatha Ace Hardware	7617 Felipe Ct	Bakersfield	CA	93307-8321	661-486-5656
Courtney Menegon	STEVES HARDWARE, INC.	Steves Hardware Inc	1370 Main St	St Helena	CA	94574-1905	707-963-3423
Dagoberto Candelario	PDT Retail Holdings Inc.	Candelario Ace Hardware	1626 State Highway 99	Gridley	CA	95948-2611	530-846-3625
Dale T Gardner	SUNNYMEAD ACE HARDWARE	Sunnymead Ace Hardware	24064 Sunnymead Blvd	Moreno Valley	CA	92553-3028	951-242-1246
Damon Pham	D & D Venture Group, Inc.	Chase Ace Hardware	1826 4th St	San Rafael	CA	94901-2648	415-261-9200
Dan Weisenberger	WEISENBERGER'S HDWE INC	Weisenberger's Ace Hardware	881 W Olive Ave	Porterville	CA	93257-3109	559-784-3292
Daniel Altwarg	DARBRI CORPORATION	Markus Supply Ace Hardware	625 3rd St	Oakland	CA	94607-3550	510-832-6532
Daniel J Whitlock	South Avenue, Inc.	South Avenue Ace Hardware	2060 South Ave	Corning	CA	96021-9796	530-824-2156
Darek Borba	Auburn Hardware & Rental, LLC	Auburn Ace Hardware	420 Grass Valley Hwy	Auburn	CA	95603-3714	530-889-8258
Darrin Kaczorowski	HOVIS HARDWARE, INC.	Hovis Ace Hardware	37113 State Highway 299 E	Burney	CA	96013-4216	530-335-5471
David Bayles	El Centro Ace Hardware LLC	El Centro Ace	1041 N Imperial Ave	El Centro	CA	92243-1737	760-353-5280
David Bayles	Holtville Ace Hardware LLC	Holtville Ace	123 E 5th St	Holtville	CA	92250-1261	760-356-2954
David Bayles	Brawley Ace Hardware LLC	Brawley Ace	415 W Main St	Brawley	CA	92227-2244	760-344-4440
David Harrison	D & D VENTURE GROUP, INC.	Bennett Valley Ace Hardware	2739 Yulupa Ave	Santa Rosa	CA	95405-8534	707-524-2515
David Lease	Hargan, LLC	Meadow Vista Ace Hardware	16760 Placer Hills Rd	Meadow Vista	CA	95722-9532	530-878-0484
David Mc Kenzie	MC KENZIE HARDWARE INC.	Pacific Ace Hardware	627 Merchant St	Vacaville	CA	95688-6907	707-448-2978
David Pryde	PASTIME HARDWARE, INC.	Pastime Hardware	10057 San Pablo Ave	El Cerrito	CA	94530-3949	510-526-6615
Dennis Jones	CARMICHAEL HARDWARE AND SUPPLY, INC	Ace Hardware	4005 Manzanita Ave Ste 24	Carmichael	CA	95608-1783	916-489-1999
Dennis Jones	GREENHAVEN HARDWARE INC.	Greenhaven Hardware Inc	388 Florin Rd	Sacramento	CA	95831-1407	916-391-3038
Dorinda Francia	GLENRAN CORPORATION	Ace Hardware	6441 E Spring St	Long Beach	CA	90808-4022	562-982-0285
Doug Bishop	SEBASTOPOL HARDWARE CENTER, INC.	Sebastopol Hardware Center, Inc.	660 Gravenstein Hwy N	Sebastopol	CA	95472-2895	707-823-7688
Doug Wright	MOUNTAIN HARDWARE AND SPORTS, INC.	Mountain Hardware & Sports	282 Bonta St	Blairsden Graeagle	CA	96103-9000	530-836-2589
Douglas B. Wright	MOUNTAIN HARDWARE AND SPORTS, INC.	Mountain Hardware & Sports	11320 Donner Pass Rd	Truckee	CA	96161-4963	530-587-4844
Douglas B. Wright	Mountain Hardware and Sports, Inc.	Mountain Hardware and Sports	10001 Soaring Way Suite 105	Truckee	CA	96161	530-563-2950
Douglas Billings	BILLINGS PAINT & HARDWARE, INC.	Billings Paint & Hardware Inc	5006-5004 E 2nd St	Long Beach	CA	90803-5320	562-439-2113
Eric Freedman	AMERICAN RIVER ACE HARDWARE,	American River Ace Hardware	9500 Greenback Ln Ste 10	Folsom	CA	95630-2091	916-988-5188
Eric Hassett	Hassett Hardware	Hassett Ace Hardware	875 Alma St	Palo Alto	CA	94301-2404	650-327-7222
Eric Hassett	Hassett Hardware	Hassett Ace Hardware	111 Main St	Half Moon Bay	CA	94019-1705	650-726-5505
Eric Hassett	Hassett Hardware	Hassett Ace Hardware	545 1st Ave	San Mateo	CA	94401-3213	650-348-1082
Eric Hassett	Hassett Hardware	Hassett Ace Hardware	282 Woodside Plz	Redwood City	CA	94061-3260	650-474-2223
Eric Hassett	Hassett Hardware	Hassett Ace Hardware	1029 Alameda	Belmont	CA	94002-3507	650-593-4072

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Eric Hassett	Hassett Hardware	Hassett Ace Hardware	560 San Pedro Ave	Pacifica	CA	94044-3941	650-359-2401
Erich Sender	SENDER'S MARKET INC.	Sender's Market Inc	8111 Garabaldi St	Mountain Ranch	CA	95246	209-754-1074
Erich W Sender	Sender's Market Ace Hardware, LLC	Sender's Market Ace	72 S Highway 26	Valley Springs	CA	95252-9485	209-772-1337
Ernest Keith Gentner	CENTER HARDWARE AND SUPPLY COMPANY	Center Hardware And Supply Co	3003 3rd St	San Francisco	CA	94107-3505	415-861-1800
Fadel Maida	Saddleback Hardware Store, Inc.	Ace Hardware	16921 E Avenue O	Palmdale	CA	93591-3045	661-264-1178
Fadel Maida	Acton Hardware Store, Inc.	Acton Ace Hardware	31814 Crown Valley Rd	Acton	CA	93510-2501	661-269-4223
Farid Shalabi	HAFSA Corporation	R-Ranch Markets	1800 N Long Beach Blvd	Compton	CA	90221-1204	310-710-1546
Farid Shalabi	HAFSA Corporation	R-Ranch Markets	1230 E McFadden Ave	Santa Ana	CA	92705-4106	714-913-3149
Faron Moyers	FOOTHILL VENTURES, INC.	Ione Ace Hardware	347 Preston Ave	Ione	CA	95640-9158	209-274-2101
Faustino Del Rosario	Bahala Na Corp	Wolf Ace Hardware	17705 State Highway 49	Plymouth	CA	95669-9705	209-245-4911
Frank Dean Webb Sr.	Frank Webb Construction	Stinemans Farm Supply	4505 Wheatland Rd	Wheatland	CA	95692-9718	530-633-2534
Fred Brenda	Valley Farm Supply Stores, Inc.	Hughson Farm Supply	6650 E Whitmore Ave	Hughson	CA	95326-9004	209-883-9000
Fred Brenda	Valley Farm Supply Stores, Inc.	Livingston Farm Supply	2380 Walnut Ave	Livingston	CA	95334-1848	209-394-1755
Fred Brenda	Valley Farm Supply Stores, Inc.	Farmers Hardware and Supply	308 Trinity Ave	Chowchilla	CA	93610-2850	559-665-2750
Fred Brenda	Valley Farm Supply Stores, Inc.	Kerman Farm Supply	1220 S Madera Ave	Kerman	CA	93630-9139	559-842-4242
Galen Moghtaderi	G. D. BUILDERS HARDWARE, INC.	Studio City Ace Hardware	13241 Ventura Blvd	Studio City	CA	91604-1835	818-784-6274
Gary Braga	GRAND LAKE ACE HARDWARE INC.	Grand Lake Ace Hardware Inc	1221 Grand Ave	Piedmont	CA	94610-1001	510-652-1936
Gary Hauer	EBBETTS PASS LUMBER CO., INC.	Arnold Ace Home Center	981 Blagen Rd	Arnold	CA	95223-9612	209-795-1331
Gary Kalsbeek	GBK CORPORATION	Hardware Express	2225 Eureka Way	Redding	CA	96001-0313	530-243-6028
Gary Kalsbeek	GBK CORPORATION	Hardware Express	1900 Marx Way	Anderson	CA	96007-4285	530-365-3783
Gary Kalsbeek	GBK CORPORATION	Hardware Express	3020 Cascade Blvd	Shasta Lake	CA	96019-2220	530-375-1721
Gary Simpson	SANTA BARBARA HOME IMPROVEMENT CENT	Santa Barbara Home Improvement Ctr	415 E Gutierrez St	Santa Barbara	CA	93101-1708	805-963-7825
Gene Pedrotti	PEDROTTI HARDWARE	Pedrotti Ace Hardware	830 Southampton Rd	Benicia	CA	94510-1907	707-745-6887
Giulio Sbragia	BAYSIDE BUILDING MATERIALS, INC.	Bayside Building Materials	2075 S Norfolk St	San Mateo	CA	94403-1152	650-349-5141
Glenn Shirer Jr	CORONADO BLUE INC.	Village Ace Hardware	949 Orange Ave	Coronado	CA	92118-2609	619-672-1948
Greg Fowler	Chardon Corp.	B & C Ace Home & Garden Center	2032 Nevada City Hwy	Grass Valley	CA	95945-7700	530-273-6105
Gregory Brening	One Hardware Inc.	Loomis Ace Hardware	3690 Taylor Rd	Loomis	CA	95650-9285	916-672-0188
Han Cha	HAN Y. CHA	Bauman's Ace Hardware	3199 Kansas Ave	Riverside	CA	92507-3477	951-686-5732
Harrison David	D & D Venture Group, Inc.	Pacific Manor Hardware	451 Oceana Blvd	Pacifica	CA	94044-1901	650-355-2922
Harry Schwartz	STERLING HARDWARE GROUP	Downtown Ace Hardware	675 6th Ave	San Diego	CA	92101-7011	619-544-9400
Harry Schwartz	Sterling Hardware Hillcrest	Hillcrest Ace Hardware	1003 University Ave	San Diego	CA	92103-3309	619-291-5988
Heiman Cheim	UNION LUMBER COMPANY OF MARYSVILLE,	Union Lumber Company	401 B St	Marysville	CA	95901-5717	530-743-4621
Hershel Mc Collough	L & M LUMBER, INC.	L & M Lumber	4700 Lake Isabella Blvd	Lake Isabella	CA	93240-9469	760-379-4631
Hitendra Patel	ACE HARDWARE, CORONA INC.	Ace Hardware	1124 W 6th St	Corona	CA	92882-3133	951-734-9970
Hongwei Wu	York Summerhill LLC	Temple City Ace Hardware	9450 Las Tunas Dr	Temple City	CA	91780-2138	000-000-0000
Ian Williams	Fresno AG Hardware, Inc.	Fresno Ag Ace Hardware	850 Herndon Ave #101	Clovis	CA	93612-0563	559-400-8889
Jack Harrison	HARRISON HARDWARE INC.	Harrison Ace Hardware	1051 Edison St	Santa Ynez	CA	93460-9662	805-688-4614
Jack L. Rieke	Cooney, Parris & Rieke Corporation	Shafer's Ace Hardware	2520 Harris St	Eureka	CA	95503-4855	707-798-6041
Jack Rieke	COONEY, PARRIS & RIEKE CORPORATION	Shafers Ace Hardware	2760 E St	Eureka	CA	95501-4330	707-442-5734
Jack Rieke	WILLOW CREEK ACE HARDWARE	Willow Creek Ace Hardware	39168 Hwy 299	Willow Creek	CA	95573	530-629-2425
James El-Hajj	Payton Hardware	Payton Ace Hardware	9841 Maine Ave	Lakeside	CA	92040-3105	619-443-1077
James Lloyd	FOUR SEASONS SUPPLY CENTER	Four Seasons Supply Ctr	304 S Court St	Alturas	CA	96101-4102	530-233-4441
James Michael Scarborough	SCARBOROUGH HOME CENTER INC.	Scarborough Home Center	9470 Highway 9	Ben Lomond	CA	95005-9228	831-336-5142
James Michael Scarborough	SCARBOROUGH LUMBER & BUILDING SUPPL	Scarborough Lumber & Bldg Supply	20 El Pueblo Rd	Scotts Valley	CA	95066-3505	831-438-0331
James Michael Scarborough	SCARBOROUGH LUMBER	Scarborough Ace Hardware	218 Mount Hermon Rd	Scotts Valley	CA	95066-4039	831-438-0581
James Michael Scarborough	SCARBOROUGH HOME CENTER, INC.	Scarborough Lumber	12990 Highway 9	Boulder Creek	CA	95006-9118	831-338-6467
James Michael Scarborough	Scarborough Lumber and Building Sup	Scarborough Gardens	33 El Pueblo Rd	Scotts Valley	CA	95066-3512	831-438-4106
James Michael Scarborough	Scarborough Home Center	Scarborough Home and Garden	13110 Highway 9	Boulder Creek	CA	95006-9120	831-338-6467
James Michael Scarborough	SCARBOROUGH HOME CENTER, INC.	Ace Hardware	290 the Crossroads	Carmel	CA	93923-8651	831-293-8050
James Michael Scarborough	Scarborough Home Center, Inc.	Carmel Valley Ace	401 Mid Valley Ctr	Carmel	CA	93923-8512	831-250-5666
James Michael Scarborough	Scarborough Lumber & Building Suppl	Felton Ace Hardware	6123 Highway 9	Felton	CA	95018-9701	000-000-000
James Reimer	San Dimas Hardware, Inc.	San Dimas Ace Hardware	201 W Bonita Ave	San Dimas	CA	91773-3087	909-599-2113
James Vallelunga	TWAIN HARTE LUMBER & HARDWARE, INC.	Twain Harte Lumber & Hdwe	22956 Twain Harte Dr	Twain Harte	CA	95383-9628	209-586-3571
James Whitaker	WHITAKER HARDWARE INC.	Whitakers Hardware	179 E High St	Moorpark	CA	93021-1120	805-529-1526

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Janet Kodish	DESERT AUTO & HARDWARE INC.	Desert Ace Hardware	5152 Adobe Rd	Twentynine Palms	CA	92277-1804	760-367-9125
Jason Zarembo	Zarembo Hardware, LLC	Westside Hardware	849 Almar Ave	Santa Cruz	CA	95060-5875	831-426-7650
Jason Zarembo	Zarembo Hardware, LLC	Santa Cruz Ace Hardware	1214 Soquel Ave	Santa Cruz	CA	95062-2108	831-457-2222
Jason Zarembo	Santa Cruz Hardware LLC	Santa Cruz Hardware	201 Front St	Santa Cruz	CA	95060-4544	831-621-2821
Jason Zarembo	Seaside Ace Hardware LLC	Seaside Ace Hardware	1130 Fremont Blvd	Seaside	CA	93955-5700	000-000-0000
Jay Fowler	Fowler Hardware L.L.C.	Whale Point Marine & Hardware	205 Cutting Blvd	Richmond	CA	94804-2127	510-233-1988
Jeff Tomasini	REX HARDWARE CO. INC.	Rex Ace Hardware	313 B St	Petaluma	CA	94952-3044	707-762-7355
Jeffrey I Swigard	Swigard's True Value Hardware, Inc.	Swigard's Ace Hardware	200 Lake Blvd N	Tahoe City	CA	96145	530-583-3738
Jeffrey Leopold	STANDARD 5-10-25 CENT STORES, LLC	Standard 5 & 10 Ace	3545 California St	San Francisco	CA	94118-1707	415-751-5767
Jeffrey Leopold	STANDARD 5-10-25 CENT STORES, LLC	Marin Ace Hardware	180 Merrydale Rd	San Rafael	CA	94903-4013	415-479-9393
Jeffrey Leopold	Standard 5-10-25 Cent Stores, LLC	Laurel Ace Hardware	4024 MacArthur Blvd	Oakland	CA	94619-1904	510-530-1966
Jeffrey Leopold	Stan's Hardware, LLC	Antioch Ace Hardware	501 Sunset Dr	Antioch	CA	94509-2848	925-757-2500
Jeffrey Leopold	Stan's Hardware, LLC	Oakley Ace Hardware	3100 Main St Suite 266	Oakley	CA	94561-6019	925-625-2449
Jeffrey Leopold	Stan's Hardware, LLC	Pittsburg Ace Hardware	125 E Leland Rd	Pittsburg	CA	94565-4948	925-432-6089
Jerry King	FORTUNA ACE HARDWARE & GARDEN INC.	Fortuna Ace Hardware & Garden Inc	140 S Fortuna Blvd	Fortuna	CA	95540-2705	707-725-8647
Jesse Gullion	Alvarado Paint & Hardware Inc.	Alvarado Paint & Hardware Inc	915 S Alvarado St	Los Angeles	CA	90006-3007	213-382-1305
Jessica Rowell Greenfield	Miller's Ace Hardware Inc	Miller's Ace Hardware	8077 Madison Ave	Citrus Heights	CA	95610-7901	916-760-8110
Joanne K. Gilchrist	H.G. Smith Lumber Co.	Ransom Brothers Ace	1441 Main St	Ramona	CA	92065-2128	760-789-7898
Joanne K. Gilchrist	G & L Lumber, Inc.	Ransom Brothers Lumber & Supply	532 B St	Ramona	CA	92065-2030	760-789-0240
John R Spreitzer	WOODS PAINT AND HARDWARE, INC.	Woods Ace Hardware	22217 Palos Verdes Blvd	Torrance	CA	90505-2016	310-540-5355
John T Potts	TEEPPE III, LLC	Ace Hardware	1347 Tavern Rd Ste C 4/5	Alpine	CA	91901-3853	619-445-8100
John Taylor Potts	Teepee III, LLC	Escondido Ace Hardware	974 W El Norte Pkwy	Escondido	CA	92026-3339	442-257-2640
Johnny Cheng	J. W. PLUMBING SUPPLIES CO., INC.	Standard Plumbing Ace Hardware	152 Clement St	San Francisco	CA	94118-2420	415-221-1888
Johnny Cheng	J.W.PLUMBING SUPPLIES CO., INC.	Standard Plumbing Ace Hardware	6122 Geary Blvd	San Francisco	CA	94121-1910	415-752-1888
Jordan Wygal	VINE HILL HARDWARE, INC.	Bill's Ace Hardware	4451 Clayton Rd	Concord	CA	94521-2845	925-825-4100
Jordan Wygal	VINE HILL HARDWARE, INC.	Bill's Ace Hardware	3610 Pacheco Blvd	Martinez	CA	94553-2129	925-228-6135
Jose Alvarez	Castroville Ace Hardware, Inc.	Ace Hardware	11262 Merritt St	Castroville	CA	95012-3420	831-633-4773
Jose Alvarez	Castroville Ace Hardware, Inc.	Gonzales Ace Hardware	851 5th St	Gonzales	CA	93926-9437	831-290-5111
Joseph Falabrino	SUPERHARDWARE, INC.	Mission Hardware	501 W Valley Blvd	San Gabriel	CA	91776-3745	626-284-7021
Joseph Falabrino	SUPERHARDWARE, INC.	Mission Ace Hardware	531 S Glendora Ave	Glendora	CA	91741-6212	626-914-7980
Joseph McCarthy	Pleasant Valley Ace, Inc.	Pleasant Valley Ace Hardware	4570 Pleasant Valley Rd	Placerville	CA	95667-8404	530-644-3795
Juan Manuel Alcantar	Alcantar Ace Hardware	Soledad Ace Hardware	900 Front St	Soledad	CA	93960-3020	831-223-0173
Judith Nichols	NICHOLS LUMBER & HARDWARE CO.	Nichols Lumber & Hardware Co	13470 Dalewood St	Baldwin Park	CA	91706-5834	626-960-4802
Julie A. Davis	Julie A. Davis	Rancho Murieta Hardware	7238 Murieta Dr Ste A-6	Rancho Murieta	CA	95683-9700	916-354-1970
Karl Bauerschmidt	D.K. MOUNTAIN ENTERPRISES INC.	Lake Drive Hardware	23895 Lake Drive	Crestline	CA	92325	909-338-1617
Keith Waterson	HILMAR LUMBER, INC.	Hilmar Lumber	8150 Lander Ave	Hilmar	CA	95324-8325	209-668-8123
Kenneth Dunaj	KKZ, LLC	Ace Building Supply Center	11280 CA-1	Point Reyes Station	CA	94956	415-663-1737
Kenneth L. Young	Lockeford Hardware, Inc.	Lake Tulloch Ace Hardware	3505 Spangler Ln Suite 111	Copperopolis	CA	95228-9424	209-785-9500
Kenneth Tashman	Tashman Screens & Hardware, Inc.	Tashman Home Center	7769 Santa Monica Blvd	West Hollywood	CA	90046-6221	323-656-3737
Kenneth Verkler	SANTA YNEZ VALLEY HARDWARE, INC.	Santa Ynez Valley Hardware Inc	1665 Mission Dr	Solvang	CA	93463-2632	805-688-4191
Kenneth Young	Lockeford Hardware, Inc.	Lockeford Ace Hardware	18960 N Highway 88	Lockeford	CA	95237-9786	209-727-3791
Kenneth Young	Lockeford Hardware, Inc.	Young's Ace Hardware	211 N Ham Lane Suite C1	Lodi	CA	95242	209-426-5414
Kerry Kitazaki	Pleasant Valley Hardware Corp.	Coalinga Hardware	109 N 5th St	Coalinga	CA	93210-1901	559-935-2961
Kevin Fisher	WALNUT CREEK HARDWARE, LLC	Walnut Creek Hardware	2044 Mt Diablo Blvd	Walnut Creek	CA	94596-4302	925-705-7500
Kevin Jenkins	NORTH BANK ASSOCIATES, INC.	Mckinleyville Ace Hardware	2725 Central Ave	McKinleyville	CA	95519-3620	707-839-1587
Lallubhai Patel	JALARAM CORPORATION	Springdale Ace Hardware	15960 Springdale St	Huntington Beach	CA	92649-1729	714-892-4463
Larry Dorn	PALM DESERT ACE HARDWARE, INC	Palm Desert Ace	74058 Highway 111	Palm Desert	CA	92260-4106	760-568-1861
Leslie Mc Donald	BEN - LIN INVESTMENTS, INC.	Walnut Creek Ace Hardware	2967 Ygnacio Valley Rd	Walnut Creek	CA	94598-3535	925-935-6500
Linda Roark	PETE'S HARDWARE CO. INC.	Pete's Ace Hardware	2569 Castro Valley Blvd	Castro Valley	CA	94546-5407	510-581-7633
Logan Higginbotham McEniry	LM Enterprises, Inc.	Oceanside Ace Hardware	263 S Coast Hwy	Oceanside	CA	92054-3108	760-231-1431
Logan McEniry	LM Enterprises, Inc.	Oceanside Ace Hardware	4181 Oceanside Blvd	Oceanside	CA	92056-6004	760-575-7075
Loralee Williamson	CDCT PARTNERSHIP	Mayson Ace Hardware	3071 W Bullard Ave # 107	Fresno	CA	93711-1609	559-435-1652
Loren Harris	K & L HARDWARE & PLUMBING SUPPLY CO	K & L Hardware	26091 Base Line St	San Bernardino	CA	92410-7041	909-862-9450
Louie Shaheen	Lousarg, Inc.	Lousarg, Inc.	7594 California City Blvd	California City	CA	93505-5100	760-373-1116

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Ly Tran	My Paint Stop LLC	Brownies Ace Hardware	1563 Polk St	San Francisco	CA	94109-3606	415-673-8900
Lynn Leach	MITCHELL AVENUE HARDWARE, INC.	Better Deal Exchange	1845 Mitchell Ave	Oroville	CA	95966-5332	530-533-5600
M Dene' Kankel	Westgate Hardware LLC	Westgate Ace Hardware	5205 Prospect Rd Ste 180	San Jose	CA	95129-5000	408-416-3966
M Kankel	LOS GATOS MERCANTILE, INC.	Ace Los Gatos Hardware	15300 Los Gatos Blvd	Los Gatos	CA	95032-2512	408-356-7103
Macey Nelepovitz	Sherwood Hardware LLC	Lake Almanor Ace Hardware	417 Main St	Chester	CA	96020	530-258-3955
Mamoru (Mark) Yamayoshi	JACT, INC.	Newman Ace Hardware	1321 Main St	Newman	CA	95360-1326	209-862-0888
Mamoru (Mark) Yamayoshi	JACT, INC.	Ceres Ace Hardware	2531 E Whitmore Ave	Ceres	CA	95307-2634	000-000-000
Mamoru Yamayoshi	Jact, Inc.	Patterson Ace Hardware	53 S 3rd St	Patterson	CA	95363-2508	209-892-9108
Manual Rodrigues	Ace Hardware of Watsonville, Inc.	Ace Hardware	1561 N Sanborn Rd	Salinas	CA	93905-4717	831-422-2233
Manuel F Rodrigues	Ace Hardware of Watsonville, Inc.	Ace Hardware of Gilroy	1260 First St Ste B	Gilroy	CA	95020-4734	408-847-5890
Manuel F Rodrigues	Ace Hardware of Watsonville, Inc.	Ace Hardware of Watsonville	1056 E Lake Ave	Watsonville	CA	95076-3406	831-724-4795
Manuel Rodrigues	Ace Hardware of Watsonville, Inc.	Ace Hardware Watsonville	451 Main St	Watsonville	CA	95076-4603	831-724-4749
Manuel Rodrigues	Ace Hardware of Watsonville, Inc.	Ace Hardware of Marina	265 Reservation Rd	Marina	CA	93933-3182	831-884-9476
Manuel Rodrigues	Ace Hardware of Watsonville, Inc.	Freedom Ace Hardware	1820 Freedom Blvd	Freedom	CA	95019-3000	831-724-4740
Marcy Hearn	ACE PLAZA, LLC	Ace Hardware	10511 Rosedale Hwy	Bakersfield	CA	93312-3209	661-589-4400
Mark Balfrey	BIG B LUMBERTERIA INC.	Big B Lumber	6600 Brentwood Blvd	Brentwood	CA	94513-2119	925-634-2442
Mark Ivary	STOCKTON ACE HARDWARE INC.	Stockton Ace Hardware	3201 W Benjamin Holt Dr	Stockton	CA	95219-3741	209-951-8050
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	9045 Adams Ave	Huntington Beach	CA	92646-3401	714-962-1850
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	3107 E Coast Hwy	Corona Del Mar	CA	92625-2330	949-673-2800
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	1024 Irvine Ave	Newport Beach	CA	92660-4602	949-642-1133
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	2644 San Miguel Dr	Newport Beach	CA	92660-5437	949-644-8570
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	5765 E Santa Ana Canyon Rd	Anaheim	CA	92807-3251	714-998-5282
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	12157 5th St	Yucaipa	CA	92399-2417	909-797-1166
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	7351 Mission Blvd	Riverside	CA	92509-2917	951-681-2669
Mark Schulein	CROWN HARDWARE, INC.	Crown Ace Hardware	4615 Clairemont Dr	San Diego	CA	92117-2702	858-273-1608
Mark Schulein	Lifestyle Davis LLC	Davis Ace Hardware	815 3rd Street	Davis	CA	95616	530-758-8000
Mark Schulein	Lifestyle Rio Vista LLC	Rio Vista Ace Hardware	506 State Highway 12	Rio Vista	CA	94571-1438	707-374-6434
Mark Schulein	Lifestyle Susanville LLC	Susanville Ace Hardware	2950 Main St	Susanville	CA	96130-4730	530-257-4117
Mark Schulein	Lifestyle Yreka LLC	Yreka Ace Hardware	729 S Broadway St	Yreka	CA	96097-3310	530-842-7351
Mark Schulein	Lifestyle Alamo LLC	Alamo Ace Hardware	3211 Danville Blvd	Alamo	CA	94507-1913	925-837-2420
Mark Schulein	Lifestyle Alamo LLC	Dublin Ace Hardware	7373 Village Pkwy	Dublin	CA	94568-2031	925-520-3190
Mark Schulein	Lifestyle Alamo LLC	Blackhawk Ace Hardware	3438 Camino Tassajara	Danville	CA	94506-4680	925-736-6380
Mark Schulein	Lifestyle Alamo LLC	San Ramon Ace Hardware	3181 Crow Canyon Pl	San Ramon	CA	94583-1325	925-234-9080
Martin T Spitsen	TAHOE CITY LUMBER CO.	Tahoe City Ace Hardware & Lumber	715 River Rd	Tahoe City	CA	96145	530-583-4248
Mary E Lawrence	GALT ACE HARDWARE INC.	Galt Ace Hardware	1067 C St Ste 108	Galt	CA	95632-1758	209-745-1111
Matt Fales	Lifestyle Calistoga LLC	Calistoga Ace Hdwe/Silverado Ace Hd	1450 Lincoln Ave	Calistoga	CA	94515-1418	707-942-4396
Matt Fales	Lifestyle Fallbrook LLC	Fallbrook Ace Hardware	640 S Main Ave	Fallbrook	CA	92028-2944	760-728-4265
Matt Fales	Lifestyle Dixon LLC	Dixon Ace Hardware and Dixon Hardwa	1505 N 1st St	Dixon	CA	95620-9798	707-678-5521
Matt Fales	Lifestyle Tahoe LLC	South Lake Tahoe Ace Hardware	4000 Lake Tahoe Blvd Ste 20	South Lake Tahoe	CA	96150-7071	530-543-6600
Matt Fales	Lifestyle Frazier Park LLC	Frazier Park Ace Hardware	3320 Mt Pinos Way	Frazier Park	CA	93225-8193	661-245-3301
Matt Fales	Lifestyle Lafayette LLC	Lafayette Ace Hardware	3311 Mt Diablo Blvd	Lafayette	CA	94549-4011	925-283-3600
Matthew C Brenner	BRENNER HOME CENTER, INC.	Ace Hardware	303 S Diamond Bar Blvd	Diamond Bar	CA	91765-1613	909-861-5861
Matthew K Richert	RICHERT LUMBER CO., INC.	Richert Lumber Company	5505 Sunol Blvd	Pleasanton	CA	94566-7765	925-846-5040
Maurice Couchot	Thomas Ace Hardware, Inc.	Thomas Ace Hardware	5720 Clark Rd	Paradise	CA	95969-5108	530-877-4442
Meredith Miller	Sierra Hardware Corporation	Palm Springs Ace Hardware	1785 E Palm Canyon Dr	Palm Springs	CA	92264-1630	760-322-1951
Michael Brown	Camarillo Ace Hardware LLC	Camarillo Ace Hardware	2520 Las Posas Rd	Camarillo	CA	93010-3451	805-388-9000
Michael C Nelson	Michael C. Nelson	Nelson's Ace Hardware	2125 10th Ave	Kingsburg	CA	93631-1003	559-257-3880
Michael C. Neslon	Michael C. Nelson	Nelson's Ace Hardware	2230 W Walnut Ave	Visalia	CA	93277-4357	559-667-9260
Michael D. Langenfeld	Langenfeld Companies Inc.	Langenfeld Ace Hardware	1931 Lake Tahoe Blvd	South Lake Tahoe	CA	96150-6302	530-541-3601
Michael J Stone	Albeco, Inc.	Mollie Stone's Markets	22 Bayhill Shopping Ctr	San Bruno	CA	94066-2902	650-873-8075
Michael Johnson	D & J LUMBER CO, INC.	Johnson Lumber Company	600 Tennant Ave	Morgan Hill	CA	95037-5519	408-778-1550
Michael Johnson	D & J LUMBER CO, INC.	Hollister Ace Hardware	1725 Airline Hwy	Hollister	CA	95023-5612	831-634-1590
Michael Johnson	D & J LUMBER CO, INC.	Salinas Ace Hardware	1215 S Main St	Salinas	CA	93901-2207	831-775-0523
Michael K Mayfield	MENDO MILL & LUMBER CO.	Mendo Mill & Lumber Co	2465 S Main Street	Lakeport	CA	95453-5648	707-263-8400

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Michael K. Mayfield	MENDO MILL & LUMBER CO.	Mendo Mill & Lbr Co	1870 N State St	Ukiah	CA	95482-3119	707-462-8806
Michael K. Mayfield	MENDO MILL & LUMBER CO.	Mendo Mill & Lbr Co	305 E Commercial St	Willits	CA	95490-3201	707-459-4631
Michael K. Mayfield	MENDO MILL AND LUMBER CO	Mendo Mill & Lumber Co	5255 Old Highway 53	Clearlake	CA	95422-9011	707-994-1014
Michael K. Mayfield	MENDO MILL AND LUMBER CO.	Mendo Mill & Lumber Co	125 S Main St	Fort Bragg	CA	95437-4207	707-964-0215
Michael Kurzeka	MERP, Inc.	Franklin's Ace Hardware & Garden Ce	1870 E Thompson Blvd	Ventura	CA	93001-3439	805-323-5407
Michael Mangini	MANGINI FAMILY ENTERPRISES, INC.	Foothill Hardware	13860 Willow Glen Rd	Oregon House	CA	95962-9601	530-692-1841
Michael Nelson	MICHAEL NELSON	Nelson's Ace Hardware	2051 High St	Selma	CA	93662-3512	559-896-3404
Michael Olson	FULLERTON HARDWARE, INC.	Fullerton Ace Hardware	117 W Commonwealth Ave	Fullerton	CA	92832-1808	714-526-3351
Michael Pierre Jr.	Mission Ace Hardware, Inc.	Mission Ace Hardware & Lumber	4310 Sonoma Hwy	Santa Rosa	CA	95409-4133	707-539-7070
Michael Plotzke	WEAVERVILLE HARDWARE, INC.	Plotzke Ace Hardware	1400 Main St Unit A	Weaverville	CA	96093	530-623-6132
Michael Stine	WATERFORD FARM SUPPLY, INC.	Waterford Farm Supply Inc	120 F Street	Waterford	CA	95386	209-874-2391
Michelle Birren	J. M. Birren, Inc.	Jamul Ace Hardware	13881 Campo Road #A7	Jamul	CA	91935-3208	619-669-0300
Michelle Birren	M.J. Birren, Inc.	San Carlos Ace Hardware	7375 Jackson Street A-7	San Diego	CA	92119-2316	619-461-9700
Michelle Williams	Fresno Ag Hardware, Inc.	Fresno Ag Hardware	4590 N 1st St	Fresno	CA	93726-2327	559-224-6441
Mike Sikora	THE AROKIS GROUP	Canyon Fork Ace Hardware	29181 Auberry Rd	Prather	CA	93651-9757	559-855-8348
Miles Sorensen	Sorensen's Farm and Home Supply, In	Sorensen Ace Hardware	402 Washington Ave	Los Banos	CA	93635-4647	209-826-2001
Monica Funk	FUNK KAY HARDWARE, INC.	Financial District Hardware	140 Pine St	San Francisco	CA	94111-5526	415-362-7744
Morgan Scarborough	Scarborough Tahoe, Inc.	North Shore Ace Hardware	200 Secline St	Kings Beach	CA	96143	530-546-3505
Morgan Scarborough	Scarborough Tahoe, Inc.	Fort Jones Ace Hardware	11911 Main St	Fort Jones	CA	96032	530-468-2266
Nancy Adams	MERRITT'S GARDEN CENTER	Merritt's Ace Hardware	1302 N Hacienda Blvd	La Puente	CA	91744-1632	626-917-2228
Nancy Shepherd	MIK-NIK ENTERPRISES, INC.	Norco Ace Hardware	2850 Hamner Ave	Norco	CA	92860-1929	951-734-0971
Nish Patel	Palmdale Ace LLC	Palmdale Ace Hardware	3105 West Rancho Vista Blvd	Palmdale	CA	93551-4822	000-000-0000
Oday Hishmeh	Hishmeh Ace Inc.	Tierrasanta Ace Hardware	10615 Tierrasanta Blvd Suite A	San Diego	CA	92124-2615	858-573-9600
Oday Hishmeh	Hishmeh Ace Inc.	Ace Hardware	7756 Girard Ave	La Jolla	CA	92037-4422	858-454-6101
Patrick Mc Whorter	MC WHORTER & KING	Sunnybrae Ace Hardware	86 Sunnybrae Ctr	Arcata	CA	95521-6742	707-822-7009
Paul A Filice	MINER'S ACE HARDWARE, INC.	Miner's Ace Hardware Inc.	1056 W Grand Ave	Grover Beach	CA	93433-2160	805-489-2931
Paul A Filice	MINER'S ACE HARDWARE, INC.	Miner's Ace Hardware	186 Station Way	Arroyo Grande	CA	93420-3372	805-489-9100
Paul A Filice	MINERS ACE HARDWARE, INC.	Miner's Ace Hardware	510 Atascadero Rd	Morro Bay	CA	93442-1606	805-772-2233
Paul A Filice	MINER'S ACE HARDWARE, INC.	Miner's Ace Hardware	1080 Los Osos Valley Rd	Los Osos	CA	93402-3237	805-528-5255
Paul A Filice	MINER'S ACE HARDWARE, INC.	Miner's Ace Hardware	9370 El Camino Real	Atascadero	CA	93422-5512	805-466-0270
Paul A Filice	MINER'S ACE HARDWARE, INC.	Miner's Ace Hardware	553 W Tefft St	Nipomo	CA	93444-8949	805-929-3223
Paul A Filice	MINER'S ACE HARDWARE, INC.	Miner's Ace Hardware	2034 Santa Barbara Ave	San Luis Obispo	CA	93401-5220	805-543-2191
Paul A Filice	Miner's Ace Hardware, Inc.	Miner's Ace Hardware	568 W Main St	Santa Paula	CA	93060-3929	805-525-1346
Paul A Filice	Miner's Ace Hardware, Inc.	Miner's Ace Hardware	125 N Fairview Ave	Goleta	CA	93117-2304	805-679-5185
Paul Filice	Miner's Ace Hardware, Inc.	Miners Hardware	1151 Creston Rd	Paso Robles	CA	93446-3031	805-489-2931
Paul Khasigian	Khasigian Brothers, Inc.	Fowler Ace Hardware	113 E Main St	Fowler	CA	93625-2434	559-834-4844
Paul Khasigian	Khasigian Brothers, Inc.	Golden Valley Ace Hardware	975 E Manning Ave	Reedley	CA	93654-2348	559-743-7888
Paul Shanabarger	WOODCREST ACE HARDWARE, INC.	Riverside Ace Hardware	18845 Van Buren Blvd Ste B5	Riverside	CA	92508-9180	951-789-0731
Paul Shanabarger	Woodcrest Ace Hardware, Inc.	Wildomar Ace Hardware	23881 Clinton Keith Rd	Wildomar	CA	92595-7894	951-834-9075
Pedro S. Alcantar	Alcantar Hardware, Inc.	King City Ace Hardware	600 Broadway St, Suite B	King City	CA	93930-3244	831-385-5898
Peter Low	CENTRAL BUILDERS SUPPLY, INC.	Central Ace Hardware	1949 Post St	San Francisco	CA	94115-3523	415-931-7503
Phillip J Wiencke	WIENECKE AND ASSOCIATES	Crescent Ace Hardware	840 E Washington Blvd	Crescent City	CA	95531-8359	707-465-5865
R Schelling	EXETER MERCANTILE COMPANY, INC.	Exeter Mercantile Co	258 E Pine St	Exeter	CA	93221-1750	559-592-2121
Raj Chellani	LuxBuild Supply Company, Inc.	Ace Hardware of Milpitas	395 Jacklin Rd	Milpitas	CA	95035-3225	000-000-0000
Ram K Mittal	Swami Hardware LLC	Ace Hardware	14000 Crenshaw Blvd	Gardena	CA	90249-2783	909-716-9894
Ram Mittal	Swami San Pedro Ace Hardware, LP	South Shores Ace Hardware	2515 S Western Ave	San Pedro	CA	90732-4643	310-833-1223
Ravinder Singh	Hesperia Ace Hardware LLC	Hesperia Ace	17200 Main St	Hesperia	CA	92345-6118	760-948-0983
Raymond A. Kurzeka	Franklin's Hardware	Franklin's Ace Hardware	21936 Ventura Blvd	Woodland Hills	CA	91364-1724	818-347-6800
Raymond Kurzeka A.	Kurzeka Hardware CO. INC.	Franklin's Ace Hardware	7838 Telegraph Rd	Ventura	CA	93004-1503	805-323-5353
Reuben Paperny	PAINTCRAFT SUPPLY CO.	Paintcraft Ace Hardware	2620 Crenshaw Blvd	Los Angeles	CA	90016-3006	323-733-9157
Richard Clark	CLARK'S HARDWARE, INC.	Zeller's Ace Hardware	819 Randolph St	Napa	CA	94559-2910	707-224-0204
Richard Clark	CLARK'S HARDWARE, INC.	Clark's Ace Hardware	325 Lincoln Ave	Napa	CA	94558-3606	707-255-4272
Richard Crevett	Aptos Hardware Inc.	Aptos Ace Hardware	72 Rancho Del Mar	Aptos	CA	95003-3901	831-662-0222
Richard Crevett	Homestead Hardware Inc	Homestead Ace Hardware	2310 Homestead Road, Ste E	Los Altos	CA	94024-7300	650-397-5466

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Richard Crevelt	Rural Supply Hardware, Inc.	Rural Supply Hardware	110 S Santa Cruz Ave	Los Gatos	CA	95030-6702	408-354-3910
Richard Johnson	L.B. Johnson Industrial Hardware	L B Johnson Hardware Commerce	5845 E Washington Blvd	Los Angeles	CA	90040-2323	323-728-1399
Richard Johnson	L.B. JOHNSON INDUSTRIAL HARDWARE #3	L B Johnson Indus Hardware #3	10204 Norwalk Blvd	Santa Fe Springs	CA	90670-3328	562-946-9100
Richard Johnson	PROVOST HARDWARE, INC.	Johnson's Hardware	115 S Riverside Ave	Rialto	CA	92376-6413	909-875-1821
Richard Johnson	LA HABRA HARDWARE, INC.	Cannings Ace Hardware	344 W La Habra Blvd	La Habra	CA	90631-5406	562-697-8118
Richard Karp	COLE HARDWARE	Cole Hardware	2254 Polk St	San Francisco	CA	94109-1820	415-674-8913
Richard Lawrence	EMIGH HARDWARE CO.	Emigh Ace Hardware	3555 El Camino Ave	Sacramento	CA	95821-6538	916-482-1900
Richard Lawrence	Emigh Hardware Co.	Emigh Ace Hardware of El Dorado Hil	4560 Post St	El Dorado Hills	CA	95762-7103	916-934-5600
Richard Reese	Standard Plumbing Supply Company,	Floyd's General Store	3650 Chester Ave	Bakersfield	CA	93301-1350	661-327-5105
Richard Reese	Standard Plumbing Supply Company,	Floyd's General Store	2020 S Chester Ave	Bakersfield	CA	93304-5242	661-833-5450
Richard Reese	Standard Plumbing Supply Company,	Floyd's General Store	555 Walker St	Shafter	CA	93263-2153	661-746-6868
Rick Karp	COLE HARDWARE	Cole Hardware	956 Cole St	San Francisco	CA	94117-4316	415-753-2653
Rick Karp	COLE HARDWARE	Cole Hardware	70 4th St	San Francisco	CA	94103-3124	415-777-4400
Rick Karp	Cole Hardware	Cole Hardware	5533 College Ave	Oakland	CA	94618-1538	510-463-2653
Rick Karp	Cole Hardware	Cole Hardware	627 Vallejo St	San Francisco	CA	94133-3918	415-432-2653
Robert Allen Nelson	Triple D Hardware Company	Van's Ace Hardware	2695 N Tracy Blvd	Tracy	CA	95376-1716	209-835-8286
Robert Allen Nelson	Triple D Hardware Company	Elk Grove Ace Hardware	9680 Bruceville Rd	Elk Grove	CA	95757-5950	916-829-2104
Robert Allen Nelson	Triple D Hardware Company	Jackson Ace Hardware	520 Sutter Street, Hwy 49	Jackson	CA	95642-2003	209-223-3367
Robert D Blum	BLUM ENTERPRISES, INC.	Gold Country Ace Hardware	4121 Cameron Park Dr	Cameron Park	CA	95682-8415	530-677-4417
Robert Rossi	ROSSI'S BUILDING MATERIALS INC.	Rossi Building Materials	835 Stewart St	Fort Bragg	CA	95437-3031	707-964-4086
Rod Matteri	Garrett Hardware & Plumbing Co., In	Garrett Hardware	1340 Healdsburg Ave	Healdsburg	CA	95448-3205	707-433-5593
Rodney L Matteri	GARRETT HARDWARE OF WINDSOR, INC.	Garrett Ace Hardware-Windsor	10540 Old Redwood Hwy	Windsor	CA	95492-8042	707-433-6590
Roger Van Sluis	CBM Hardware LLC	Payless Ace of San Jose	2927 S King Rd	San Jose	CA	95122-1518	408-274-4922
Ross Hardester	Walter R. Hardester, Inc.	Hardester's Markets & Hdwe	18983 Hartmann Rd	Hidden Valley Lake	CA	95467-8310	707-987-2200
Russell Wilson	JEFFERY RUSSELL, INC.	Koontz Hardware	8914 Santa Monica Blvd	West Hollywood	CA	90069-4902	310-652-0123
Sal Alvarez	ALVAREZ HARDWARE, INC.	Ace Hardware Prunedale	8123 Prunedale North Rd	Salinas	CA	93907-8826	831-663-2610
Salim Virji	SALIM M. VIRJI	Triangle Hardware	403 Pacific Coast Hwy	Hermosa Beach	CA	90254-4835	310-372-2414
Samuel Beeson	Beeson Family Corporation	Cloverdale Ace Hardware	750 S Cloverdale Blvd	Cloverdale	CA	95425-4010	707-894-2165
Scott Mc Kenzie	MC KENZIE HARDWARE, INC.	Pacific Ace Hardware	35 Main St	Winters	CA	95694-1722	530-795-3368
Scott Mckenzie	McKenzie Hardware, Inc.	Esparto Ace Hardware	16851 Yolo Ave	Esparto	CA	95627-9998	530-787-3800
Scott McKenzie	McKenzie Hardware, Inc.	Suisun Ace Hardware	250 Ste I Sunset Ave	Suisun City	CA	94585-1766	707-419-4183
Sean Mokou	BSM INC	Pacific Beach Ace Hardware	1544 Grand Ave	San Diego	CA	92109-4301	858-274-6464
Shaukat Hajidamji	SSD Associates Inc	Torrance Industrial Hardware	1967 W Carson St	Torrance	CA	90501-3217	310-328-4274
Sheraz S Hajidamji	SZ ASSOCIATES, INC.	Culver City Industri Hardware	5429 Sepulveda Blvd	Culver City	CA	90230-5511	310-398-1251
Stacey Gresko	G & S HARDWARE PURCHASING, INC.	Roseville Ace Hardware	108 A Harding Blvd	Roseville	CA	95678-2805	916-782-8402
Stephen Larsen	Hardware in CA, LLC	Coachella Ace Hardware	49211 Grapefruit Blvd	Coachella	CA	92236	760-296-1278
Stephen Larsen	Hardware IN CA 2, LLC	Redlands Ace Hardware	700 East Redlands Blvd, Ste 700A	Redlands	CA	92373-6109	626-549-0181
Steven Bassett	BRH GROUP, INC.	Clovis Ace Hardware	1890 Shaw Ave	Clovis	CA	93611-4000	559-325-6730
Steven Denault	Denault's Hardware-Home Centers, In	Denault's Ace Hardware	31862 Del Obispo St	San Juan Capistrano	CA	92675-3204	949-493-1031
Steven Denault	Denault's Hardware-Home Centers, In	Denault's Ace Hardware	535 N El Camino Real	San Clemente	CA	92672-4761	949-492-3801
Steven Denault	Denault's Hardware-Home Centers, In	Denault's Ace Hardware	30031 Town Center Dr	Laguna Niguel	CA	92677-2047	949-495-3636
Steven Denault	Denault's Hardware-Home Centers, In	Denault's Ace Hardware	26006 Marguerite Pkwy	Mission Viejo	CA	92692-3262	949-582-8767
Steven Denault	Denault's Hardware-Home Centers, In	Denault's Ace Hardware	975 Carlsbad Village Dr	Carlsbad	CA	92008-1802	760-434-1711
Steven Johnson	First Hardware, Inc.	Johnson's Ace Hardware	3501 W 1st St	Santa Ana	CA	92703-3301	714-554-0902
Steven Joseph	HIGH COUNTRY LUMBER, INC.	High Country Lumber	444 S Main St	Bishop	CA	93514-3421	760-873-5874
Steven Joseph	HIGH COUNTRY LUMBER, INC.	High Country Lumber	243 Sierra Manor Rd	Mammoth Lakes	CA	93546	760-924-8876
Steven Prendergast	Lakewood Hardware LLC	Lakewood Ace Hardware	5432 Woodruff Ave	Lakewood	CA	90713-1533	562-303-1656
Sue Derowski	PACIFIC GROVE HARDWARE, INC.	Pacific Grove Hardware	229 Forest Ave	Pacific Grove	CA	93950-3318	831-646-9144
Swaranjit Nijjar	MAX'S HARDWARE, INC.	Max's Hardware Inc	3508 Santa Anita Ave	El Monte	CA	91731-2494	626-443-6178
Thomas J Werner	Capitol Ace Hardware, Inc.	Capitol Ace Hardware	1815 I St	Sacramento	CA	95811-3003	916-446-5246
Thomas J Werner	East Sac Ace Hardware Inc.	East Sac Ace Hardware	5030 Folsom Blvd	Sacramento	CA	95819-4441	916-518-0606
Thomas J Werner	Blue Oaks Ace Hardware-Inc	Blue Oaks Ace Hardware	7890 Painted Desert Drive	Roseville	CA	95747	000-000-000
Thomas Werner	LAKE OF THE PINES ACE HARDWARE, INC	Lake of The Pines Ace Hardware	10868 Combie Rd	Auburn	CA	95602-8951	530-268-3484
Thomas Werner	Granite Bay Ace Hardware, Inc.	GRANITE BAY ACE HARDWARE	8665 Auburn Folsom Rd	Granite Bay	CA	95746-6202	916-797-3993

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Thomas Young	PINI HARDWARE INC.	Pini Ace Hardware	1535 S Novato Blvd Ste A	Novato	CA	94947-4109	415-892-1577
Thomas Young	Pini Hardware, Inc.	Pini Ace Hardware	191 San Marin Dr	Novato	CA	94945-1209	415-892-1577
Timothy Kuhn	TIMOTHY R. KUHN	Los Molinos Ace Hardware	7930 State Highway 99E	Los Molinos	CA	96055-9781	530-384-1250
Timothy Little	PLUMAS ACE HARDWARE, INC.	Plumas Ace Hardware Inc	184 W Sierra St	Portola	CA	96122-8618	530-832-5208
Todd L. Martin	VALLEY WEST ACE HARDWARE INC.	Valley West Ace Hardware	20639 Gas Point Rd	Cottonwood	CA	96022-9295	530-347-2900
Todd Martin	VALSUP, INC	Valley Ace Hardware	1350 Hartnell Ave	Redding	CA	96002-2235	530-222-6461
Todd Martin	MVS HARDWARE INC.	Martins Valley Supply	4490 Westside Rd	Redding	CA	96001-3738	530-243-2381
Tom Reische	GEO. L. MESSICK CO., INC.	Messick Ace Hardware	729 Market St	Colusa	CA	95932-2326	530-458-5144
Tom Whalen	What's Next? Corp.	Duke's	2526 Noriega St	San Francisco	CA	94122-4127	415-753-0258
Troy D. Foster	Mariposa Home and Hardware, Inc.	Foster Ace Hardware	5188 Highway 49 North	Mariposa	CA	95338	209-966-2692
Tyler Barnes	ANAHEIM ACE HARDWARE	Anaheim Ace Hardware	2720 E Anaheim St	Long Beach	CA	90804-3707	562-438-8983
Tyler Barnes	LONG BEACH ACE HARDWARE	Long Beach Ace Hardware	746 E 4th St	Long Beach	CA	90802-2605	562-432-2100
Vasile C. Oros	Saratoga Hardware, LLC	Saratoga Hardware	12870 Saratoga Sunnyvale Rd Ste E	Saratoga	CA	95070-4221	408-898-3154
Vasile Oros	VASILE C. OROS	Handy Handyman Hardware	2075 Market St	San Francisco	CA	94114-1315	415-934-9010
Vasile Oros	VASILE C. OROS	Menlo Park Hardware	700 Santa Cruz Ave	Menlo Park	CA	94025-4505	650-325-2515
Vasile Oros	VASILE C. OROS	Burlingame Ace Hardware	235 Park Rd	Burlingame	CA	94010-4205	650-340-1818
Vijal Suthar	USA Archies Hardware LLC	Archie's Hardware	11317 Kernville Rd	Kernville	CA	93238-9742	760-376-2426
Virginia Carpenter	BERKELEY HARDWARE INC.	Berkeley Ace Hardware	2020 Milvia St #100	Berkeley	CA	94704-1291	510-845-0410
Walter Boice	WALTER C. BOICE	Coast Hardware	240 Broadway St	Laguna Beach	CA	92651-1807	949-497-4404
Walter Hardester	WALTER R. HARDESTER INC.	Walter R Hardester Inc	21088 Calistoga Rd	Middletown	CA	95461-9300	707-987-2325
William Del Chiaro	BRISBANE HARDWARE & SUPPLY INC.	Brisbane Hardware & Sply Inc	1 Visitation Ave	Brisbane	CA	94005-1558	415-467-2707
William Griffin	GRIFFIN HARDWARE CO.	Griffin Ace Hardware Carmel Valley	3880 Valley Centre Dr Ste 203	San Diego	CA	92130-3310	858-793-1771
William Griffin	GRIFFIN HARDWARE CO.	Griffin Ace Hardware 4S Ranch	10511 4S Commons Dr #156	San Diego	CA	92127-3515	858-385-1801
William Meanley	HAMMER & NAILS HARDWARE, INC.	Hammer & Nails Ace Hardware	890 Turquoise St	San Diego	CA	92109-1126	858-488-6881
William Snider	BENALI, INC.	Moraga Ace Hardware & Lumber	1409 Moraga Way	Moraga	CA	94556-1914	925-376-3600
William Woodward	WOODWARDS HARDWARE, INC.	Woodward's Ace Hardware	2343 N Tustin Ave	Santa Ana	CA	92705-1601	714-541-5268
Willma M. Ramshaw	RAMSHAW'S ACE HARDWARE INC.	Ramshaw Ace Hardware	328 N Mount Shasta Blvd	Mount Shasta	CA	96067-2230	530-926-3482
Zvicki Govrin	GOODMAN BUILDING SUPPLY COMPANY	Goodman Building Supply	775 Redwood Hwy	Mill Valley	CA	94941-2538	415-388-6233
Amy Kaplanis	THE COUNTRY HARDWARE, INC.	Country Ace Hardware	627 W Agate Ave	Granby	CO	80446	970-887-3395
Andrew R. Curry	Lamar Building Material Supply, Inc	Lamar BMS	224 N Main St	Lamar	CO	81052-2526	719-336-7793
Angie Elrick	FLAGLER FARMERS COOPERATIVE ASSOCIA	Flagler Ace Hardware & Building Sp	423 Main Ave	Flagler	CO	80815-9236	719-765-4648
Ann Cummiskey	LMB HARDWARE CORPORATION	Ace Hardware Cherry Hills Marketpla	5910 S University	Greenwood Village	CO	80121-2882	720-974-1080
Anna Barnes	BARNES ACE, INC.	Bon Ace Hardware	2300 N Wahsatch Ave	Colorado Springs	CO	80907-6941	719-577-0051
Art Nolin	POUDRE VALLEY COOPERATIVE	Poudre Valley Coop	225 NW Frontage Rd	Fort Collins	CO	80524-9265	970-221-5300
Barry L. Hight	Hight Enterprises, LTD.	McGuckin Hardware	2525 Arapahoe Ave	Boulder	CO	80302-6720	303-443-1822
Bill Garoutte	J And B, LLC	Florence Ace Hardware	950 E Main St	Florence	CO	81226-1647	719-784-1956
Blake Burgess	Lambert Ace PW, LLC	Lambert Ace Hardware	1010 N Market Plz	Pueblo West	CO	81007-1530	719-766-9524
Bob Kitta	Mead Holding Company, Inc.	Mead Lumber of Canon City	3090 E Main St	Canon City	CO	81212-2731	719-275-1544
Brett Stephenson	EDGEWATER ACE HARDWARE, LLC	Ace Hardware-Sloan's Lake	1719 Sheridan Blvd	Edgewater	CO	80214-1323	303-233-4810
Brett Stephenson	WINDSOR HARDWARE, LLC	Ace Hardware-Windsor	1245 Main St	Windsor	CO	80550-5918	970-686-1470
Brett Stephenson	HIGHLANDS RANCH HARDWARE, LLC	Ace Hardware-Highlands Ranch	9579 S University Blvd #100	Highlands Ranch	CO	80126-8107	303-683-6300
Brett Stephenson	Loveland Hardware, LLC	Ace Hardware-Orchards	269 E 29th St	Loveland	CO	80538-2721	970-663-2230
Brett Stephenson	Buckley Square Hardware, LLC	Ace Hardware-Buckley Sq.	17190 E Iliff Ave	Aurora	CO	80013-1522	303-745-7177
Brett Stephenson	Loveland Hardware II, LLC	Ace Hardware-Loveland TVTC	1195 Eagle Dr	Loveland	CO	80537-8020	970-685-5380
Brett Stephenson	Lakewood Hardware, LLC	Ace Hardware-Jewell Sq.	7777 W Jewell Ave #1B	Lakewood	CO	80232-6843	303-989-5274
Brett Stephenson	Greeley Hardware East, LLC	Ace Hardware-University Sq.	2626 11th Ave	Greeley	CO	80631-8400	970-378-0801
Brett Stephenson	Greeley Hardware West, LLC	Ace Hardware-Bittersweet Plaza	3540 W 10th St	Greeley	CO	80634-1824	970-353-2851
Bruce Rahmani	Highland Stores, LLC	Ace Hardware at the Highlands	3758 Osage St	Denver	CO	80211-2657	303-955-0661
Bruce Rahmani	1480 Cafe, LLC	Ace Hardware	1040 15th St	Denver	CO	80202-2345	303-534-0404
Bryan R Black	CHOICE BUILDING SUPPLY, INC	Choice Building Supply	525 N Broadway	Cortez	CO	81321-2001	970-565-4245
Charles S. Quenon	Buena Vists Ace Hardware LLC	Buena Vista Ace Hardware	29785 Hwy 24 N	Buena Vista	CO	81211-9601	719-395-8067
Cheryl Schumacher	TAMARAC HARDWARE, LLC	Tamarac Square Ace Hardware	3333 S Tamarac Dr	Denver	CO	80231-4362	303-751-7225
Cheryl Schumacher	UHILLS HARDWARE, LLC	University Hills Ace Hdw	2500 S Colorado Blvd	Denver	CO	80222-5909	303-759-0980
Cody L. Hoover	H&H Lumber LLC	Herman Lumber	1298 Martin Ave	Burlington	CO	80807-1755	719-346-5546

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Cody L. Hoover	H&H Lumber LLC	Cheyenne Wells Lumber	170 E 2nd S	Cheyenne Wells	CO	80810	719-767-5659
Daniel Warner	The Big Tool Box, Inc.	Big Tool Box	8080 S Holly St	Centennial	CO	80122-4001	303-779-8822
Daniel Warner	The Big Tool Box, Inc.	Big Tool Box	19850 Cockriel Drive	Parker	CO	80134	303-779-8822
Darek Barnes	BARNES ACE, INC.	Circle Ace Hardware	1225 N Circle Dr	Colorado Springs	CO	80909-3136	719-550-3702
Darek Barnes	BARNES ACE, INC.	Garden of the Gods Ace Hdw	4201 Centennial Blvd	Colorado Springs	CO	80907-3770	719-955-0428
Darek W Barnes	Barnes Ace, Inc.	Ace Hardware of Stetson Hills	5944 Stetson Hills Boulevard Ste 18	Colorado Springs	CO	80923-3510	719-354-2000
Darek W. Barnes	Barnes Ace, Inc.	Ace Hardware at Northgate	13355 Voyager Pkwy	Colorado Springs	CO	80921-7656	719-487-3043
Darin Hill	Ridgway Retail, LLC	Ridgway Ace Hardware	283 Palomino Trl	Ridgway	CO	81432-9216	000-000-00
Darin L Hill	Mountain Village Grocery, Inc.	Ace Hardware Rangely	609 Highway 64 W	Rangely	CO	81648-9600	970-675-2554
Dennis Swanson	SWANSON HARDWARE, INC.	Steamboat Ace Hardware	2155 Curve Plz	Steamboat Springs	CO	80487-4967	970-879-8014
Donald Kendrick	DELTA HARDWARE, INC.	Delta Hardware Inc	121 W Gunnison River Dr	Delta	CO	81416-1814	970-874-9515
Elaine McIntyre	LA JUNTA TRADING CO. INC.	La Junta Trading Co	202 San Juan Ave	La Junta	CO	81050-1521	719-384-7766
Eric Hykes	Hykes Enterprises LLC	Hykes Ace Hardware	1722 9th St	Greeley	CO	80631-3134	970-353-1416
Ernest Christian	Vail Valley Ace Hardware LLC	Vail Valley Ace Hardware	2111 N Frontage Rd W	Vail	CO	81657-4046	970-476-8282
Ernest Christian	High Altitude Hardware LLC	Big Horn Ace Hardware	1902 N Poplar St	Leadville	CO	80461-3355	719-486-2220
Ernest Christian	Gypsum Ace Hardware LLC	Gypsum Ace Hardware	220 Cooley Mesa Rd	Gypsum	CO	81637	970-524-2230
Ernest Christian	Avon Home and Hardware LLC	Avon Ace Hardware	216 East Benchmark Road	Avon	CO	81620	970-446-4333
Frederick Feller	COLLBRAN SUPPLY INC	Collbran Supply Inc	203 Main St	Collbran	CO	81624-5023	970-487-3341
Grace Smith	GMQ INC.	Terry's Ace Hardware	525 Navajo Trail Dr	Pagosa Springs	CO	81147-8867	970-731-4022
Greg Harris	FRASER ACE, INC.	Fraser Valley Ace Hardware	425 Zerex	Fraser	CO	80442	970-726-5000
Greg Jones	QUALITY FARM AND RANCH CENTER, LLC	Quality Farm & Ranch Center	700 E 8th Ave	Yuma	CO	80759-2136	970-848-5552
Greg Jones	QUALITY FARM AND RANCH CENTER, LLC	Quality Farm & Ranch Center	333 Dexter St	Wray	CO	80758-1625	970-332-4931
J. Lance Stillwaugh	Mineral Creek Corp.	Thornton Ace Hardware	3851 E 120th Ave	Thornton	CO	80233-1660	303-252-1776
J. Lance Stillwaugh	Stillwaugh, Inc.	Hidden Lakes Ace Hardware	5005 W 72nd Ave	Westminster	CO	80030-5199	303-426-1035
James J. Fontana III	FCI IND., INC.	Salida Ace Hardware	502 E Rainbow Blvd	Salida	CO	81201-2902	719-539-7601
James Yates	STRATTON EQUITY COOPERATIVE COMPANY	Stratton Equity Co-Op	341 - 1st Street	Stratton	CO	80836	719-348-5784
Jason Eger	Ace Hardware of Johnstown LLC	Johnstown Ace Hardware	9 S Parish Ave	Johnstown	CO	80534-9099	970-587-4476
Jeffrey A Lepp	J&K Ace Venture Group, Inc.	9th Avenue Ace Hardware	1030 E 9th Ave	Denver	CO	80218-3322	303-831-7066
Jeffrey A Lepp	J&K Ace Venture Group, Inc.	A and A Ace hardware	4509 S Broadway	Englewood	CO	80113-5723	303-761-0747
Jeffrey A Lepp	J&K Ace Venture Group, Inc.	12th Avenue Ace Hardware	2640 E 12th Ave	Denver	CO	80206-3208	303-355-2551
Jeremy Lowry	Big Johns Building Supply LLC	Big Johns Ace Lumber	200 SW 2nd St	Cedaredge	CO	81413-3837	970-856-3185
John Abel	ABEL HARDWARE, INC.	Abel's Ace Hardware	22 S Townsend Ave	Montrose	CO	81401-3954	970-249-4924
John D Lindsey	Big John's Hardware, LLC	Big John's Ace Hardware	2602 S Glen Ave	Glenwood Springs	CO	81601-4414	970-945-5345
Jon Halverson	Summit County Ace Hardware, LLC	Summit County Ace Hardware	209 Summit Pl	Silverthorne	CO	80498	970-760-6810
Kalina Culver	CULVER MOUNTAIN CORPORATION	Indian Peaks Ace Hardware	74 Hwy 119 S #1450	Nederland	CO	80466	303-258-3132
Keith Fitzgibbons	FITZGIBBONS 6 L.L.C.	Valley Hardware	401 E Market St	Meeker	CO	81641-9621	970-878-4608
Kim Albertson	FRUITA CONSUMERS COOPERATIVE	Co-op Country	1650 Highway 6 And 50	Fruita	CO	81521-2042	970-858-3667
Kim Albertson	FRUITA CONSUMERS COOPERATIVE	Co-op Country	995 Main	Nucla	CO	81424	970-864-7323
Kim Albertson	FRUITA CONSUMERS COOPERATIVE	Co-op Country	205 W 8th St	Palisade	CO	81526-8662	970-464-7277
Kirby J Kuklenski	Greco Investments VI, LLC	Fullmer's Ace Hardware	820 W Tomichi Ave	Gunnison	CO	81230-3438	970-641-1212
Kirby J Kuklenski	Greco Investments VII LLC	Kroegers Ace Hardware	8 Town Plz	Durango	CO	81301-5104	970-247-0660
Kirby John Kuklenski	GRECO INVESTMENTS, LLC	Ace Hardware Uintah Gardens	1830 W Uintah St	Colorado Springs	CO	80904-5902	719-227-7134
Kirby John Kuklenski	GRECO INVESTMENTS II, LLC	Mile High Ace Hardware & Grden	2800 W 104th Ave	Denver	CO	80234-3539	303-531-2370
Kirby John Kuklenski	Greco Investments V, LLC	Cherry Creek Ace Hardware	1417 S Holly St	Denver	CO	80222-3509	303-691-3435
Kirsten Pellicer	GUST FAMILY ENTERPRISES, INC.	Ace Hardware Longmont	1727 Main St	Longmont	CO	80501-2035	303-776-5173
Kristin Pellicer	Broomfield Hardware LLC	Broomfield Ace Hardware	1100 US Highway 287	Broomfield	CO	80020-7021	000-000-000
Lance Stillwaugh	Holyoke Ace Hardware, LLC	Holyoke Ace Hardware	143 W Denver St	Holyoke	CO	80734-1451	970-854-4223
Leroy O Martinez	ACE HARDWARE OF ALAMOSA, LLC	Ace Hardware of Alamosa	157 Craft Dr	Alamosa	CO	81101-2273	719-589-0123
Lorraine M. Kawcak	M.J.K. SALES & FEED, INC.	M.J.K. Sales And Feed Inc	2315 W 1st St	Craig	CO	81625-3612	970-824-6581
Lucille Bevans	BEVANS HARDWARE CORPORATION	Littleton Ace Hardware	151 West Mineral Ste 100	Littleton	CO	80120-4510	303-795-9469
Maria Vanderkolk	APEX HARDWARE STORES, INC	Lake Ridge Ace Hardware	2563 Kipling St	Lakewood	CO	80215-1526	303-231-9400
Mark Anderson	Linmark Inc.	Coal Creek Ace Hardware	1343 E South Boulder Rd	Louisville	CO	80027-2301	720-736-7111
Mary Ann Hillyer	R. & D. Mansfield Enterprises, Inc.	Greenhorn Valley Ace Hardware	6850 Highway 165	Colorado City	CO	81019	719-676-3076
Mary B Cottrell	MONTCLAIR HARDWARE, LLC	Ace on The Fax	7100 E Colfax Ave	Denver	CO	80220-1806	720-484-8585

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Maurice I. Woods Jr.	CRIPPLE CREEK HARDWARE AND SUPPLY I	Cripple Creek Hardware & Supply	1075 Teller County Road 1	Cripple Creek	CO	80813-5219	719-689-3525
Maurice I. Woods Jr.	Cripple Creek Hardware & Supply, In	Florissant Ace Hardware & Supply	1920 County Road 31	Florissant	CO	80816-7064	719-748-3367
Michael J Vanderkolk	Summit Hardware, LLC	Standley Shores Ace Hardware	9979 Wadsworth Pkwy	Westminster	CO	80021-4241	720-443-5800
Mitch Anderson	AGFINITY, INC.	Agfinity, Inc.	55 W Bromley Ln	Brighton	CO	80601-3025	720-685-1980
Mohit Bhatia	Semm Columbine LLC	Columbine Ace Hardware	6720 S Pierce St	Littleton	CO	80128-4574	303-948-8813
Mohit Bhatia	SEMM Arapahoe LLC	Ace Hardware Arapahoe Crossing	6514 S Parker Rd	Aurora	CO	80016-1082	720-362-3344
Nicholas J Kuklenski	GRECO INVESTMENTS III, LLC	South Academy Ace Hardware	2730 S Academy Blvd	Colorado Springs	CO	80916-2806	719-392-2355
Nikan Rahmani	Arvada Ace LLC	Ace Hardware Arvada	10000 Ralston Rd	Arvada	CO	80004-4959	720-612-4248
Nikan Rahmani-Azar	Ace Brush LLC	Ace Brush LLC	1402 Mill St	Brush	CO	80723-1809	970-842-4832
Nikan Rahmani-Azar	Sterling Ace LLC	Sterling Ace LLC	1350 W Main St	Sterling	CO	80751-2835	970-425-2256
Nikan Rahmani-Azar	Fort Morgan Ackley Ace LLC	Ackley Ace	1000 E Platte Ave	Fort Morgan	CO	80701-2965	970-370-2021
Nikan Rahmani-Azar	Ace Central LLC	Ace Hardware	401 E 58th Ave	Denver	CO	80216-1401	000-000-000
Pat Duncan	Greco Investments IV, LLC	Ace Hardware At Austin Bluffs	3640 Austin Bluffs Pkwy	Colorado Springs	CO	80918-6680	719-266-4367
Paul Wenke	STERLING DEVELOPMENT GROUP, LTD.	Valley Ace Hardware	1 Enterprise Dr	Westcliffe	CO	81252-8557	719-783-9054
Richard Rudy	NIKSHA, INC.	Kipling Ace Hardware	5914 S Kipling Pkwy	Littleton	CO	80127-5572	303-978-9048
Richard Rudy	NIKSHA, INC	Chatfield Ace Hardware	8214 South Kipling	Littleton	CO	80127	720-677-6477
Robert Corcoran	Black Bear Hardware LLC	Black Bear Hardware	155 Co	Aguiar	CO	81020-5067	719-941-6022
Robert Quarles	Triple Q Hardware LLC	Cheyenne Mountain Ace Hardware	1785 S 8th St	Colorado Springs	CO	80905-7904	719-715-0007
Roger Banzhaf	BERTHOUD HARDWARE AND INDUSTRIAL IN	Berthoud Ace Hardware	525 3rd St	Berthoud	CO	80513-2679	970-532-5188
Roger Banzhaf	BERTHOUD HARDWARE AND INDUSTRIAL, I	Ace Hardware of Firestone	8258 Colorado Blvd	Firestone	CO	80504-6800	303-833-9191
Ronak Parikh	Bolster NQ Hardware, LLC	Poulsen Ace Hardware	151 S Oak Ave	Eaton	CO	80615-8808	970-454-2542
Ryan Thompson	Perl-Mack-Ace Hardware, Inc.	Perl-Mack Ace Hardware	7041 Pecos St	Denver	CO	80221-7206	303-429-2944
Sarah Ann McClelland Downing	ZMAC, INC.	Downtown Ace Hardware	215 S College Ave	Fort Collins	CO	80524-2810	970-224-4437
Seth Metcalf	PRONGHORN COUNTRY LTD.	Pronghorn Country Ace Hardware	21761 Highway 40/287	Limon	CO	80828-9315	719-775-0580
Sheenam Bhatia	Semm Retail Ventures LLC	Ace Hardware Saddle Rock	7420 S Gartrell Rd Unit B	Aurora	CO	80016-4330	303-515-7006
Sidney Wilke	FORT LUPTON HARDWARE LLC	Ace Hdw of Fort Lupton	201 S Rollie Ave	Fort Lupton	CO	80621-1508	303-857-1695
Stephen Julia	Jerry's Ace LLC	Jerry's Ace Hardware at City Park	2101 N Humboldt St	Denver	CO	80205-5327	720-783-5990
Thomas J MacDonnell	TMac II Enterprises, LLC	Ace Hardware at Reunion	15181 East 104th Ave	Commerce City	CO	80022	720-450-9400
Thomas P Mortell Jr	BUILD A MOUNTAIN, INC.	Timberline Ace Hardware	200 E Colorado Ave	Telluride	CO	81435-5049	970-728-3640
Thomas P Mortell Jr	Two Redheads Retail, LLC	Ace Hardware of Aspen	300 Puppy Smith St	Aspen	CO	81611-1455	970-925-3031
Thomas P Mortell Jr	Two Redheads Retail, LLC	Ace Hardware of Carbondale	1011 Highway 133	Carbondale	CO	81623-1874	970-963-6663
Thomas P Mortell Jr	Two Redheads Retail, LLC	Ace Hardware of Clifton	569 32 Road #4	Grand Junction	CO	81504-7053	970-523-0445
Thomas P Mortell Jr	Two Redheads Retail, LLC	Ace Hardware of Parachute	71 Sippelle Dr Unit 4	Parachute	CO	81635-9233	970-512-9077
Thomas P. Mortell	Norwood Ace Hardware, LLC	Ace Hardware Norwood	1920 Grand Ave	Norwood	CO	81423	970-478-7868
Tim MacDonnell	TMAC III Enterprises, LLC	Chamber's Place Ace Hardware	4830 Chambers Rd	Denver	CO	80239-5152	720-699-2240
Timothy G. Kenney	Ace Hardware of Fort Collins, Inc.	Ace Hardware of Fort Collins	1001 E Harmony Rd Unit B	Fort Collins	CO	80525-8890	970-223-9273
Timothy J MacDonnell	TMAC ENTERPRISES, LLC	Ace Hardware at Westwoods	15530 W 64th Ave Ste G	Arvada	CO	80007-6855	303-420-9691
Timothy J Zaleski	The Rangeley Group, Inc.	Commerce City Ace Hardware	6900 Eudora Dr	Commerce City	CO	80022-1841	303-288-6641
Timothy White	Panhandle Creek Hardware, LLC	Panhandle Creek Ace Hardware	24 Main Street	Red Feather Lakes	CO	80545-0428	970-881-2997
Todd Erwin	RON ERWIN, INC.	Green Mountain Ace Hardware	12035 W Alameda Pkwy	Lakewood	CO	80228-2701	303-988-1883
Todd Erwin	Gideon Hardware Enterprises, LLC	Golden Ace Hardware	17720 S Golden Rd	Golden	CO	80401-6012	720-500-9053
Trent Sweitzer	Crested Butte TV LLC	Crested Butte Ace Hardware	607 6th Street	Crested Butte	CO	81224	970-349-5305
Trevor Messa	Charj Holdings Inc	South Park Ace Hardware and Lumber	299 Highway 285 PO Box 940	Fairplay	CO	80440-0940	719-836-7095
William Daniel Hayden	Hayden Family, LLC	Hayden Ace Hardware	111 N 6th St	Hayden	CO	81639	970-276-3922
William P Moore Jr	MOORE LUMBER & HARDWARE, INC.	Moore Lumber & Ace Hardware Bailey	5195 County Road 64	Bailey	CO	80421	720-924-3999
William P Moore Jr	GREATWOOD LUMBER & HARDWARE, LLC	Moore Lumber & Ace Hardware Bennett	1555 S 1st Street	Bennett	CO	80102-8638	303-644-5000
William P Moore Jr	MOORE LUMBER & HARDWARE, INC.	Moore Lumber & Ace Hardware Pine	186 Mount Evans Blvd	Pine	CO	80470-7899	303-674-1001
William P Moore Jr	Moore Lumber & Hardware, Inc.	Moore Lumber & Ace Hardware Castle	1335 Park St	Castle Rock	CO	80109-1596	303-688-5121
William P Moore Jr	Moore Lumber & Hardware, Inc.	Moore Lumber Ace Hardware & Paint	26572 Barkley Rd	Conifer	CO	80433	303-697-4778
William P Moore Jr.	Moore Lumber & Hardware, Inc.	Evergreen Ace Hardware & Paint	1153 Bergen Pkwy Space O	Evergreen	CO	80439-9501	303-647-1950
William Reid	MACK ENTERPRISES, INC	Ace Hardware of Estes Park	561 Lone Pine Dr	Estes Park	CO	80517-9407	970-586-8656
Andrew G Sholes	Sholes Supply CT LLC	Sholes Ace Hardware & Supply	570 Providence Rd	Brooklyn	CT	06234-3813	860-502-3848
Andrew Grant	43 CORPORATION	Ace Hardware of Norwich	146 W Town St	Norwich	CT	06360-2132	860-889-3853
Andrew Grant	43 CORPORATION	Ace Hardware of Middletown	480 S Main St	Middletown	CT	06457-4215	860-347-6588

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Andrew Grant	43 CORPORATION	Ace Hardware of Rocky Hill	945 Cromwell Ave	Rocky Hill	CT	06067-3008	860-757-3080
Andrew Grant	43 Corporation	Ace Hardware of Waterford	40 Boston Post Rd	Waterford	CT	06385-2424	860-326-5064
Andrew R. Page	Page Hardware & Appliance Co.	Page Hardware & Appliance	9 Boston St	Guilford	CT	06437-2855	203-453-5267
Anne Riccio	PARK HARDWARE CO.	Park Hardware	415 Park St	Hartford	CT	06106-1534	860-247-9118
Bryan Hoffman	HEBRON ACE HARDWARE LLC	Hebron Ace Hardware	81 Main St	Hebron	CT	06248-1541	860-228-3408
Charles Berger	Chatfield Power Equipment Co, Inc.	Ace Hardware by Chatfield	300 Oxford Rd	Oxford	CT	06478-1656	203-567-1677
Cheryl Thompson	STEWARDS HARDWARE COMPANY	Steward's Hardware	114 E Main St	Clinton	CT	06413-2112	860-669-0505
Christopher Wolf	Kent Green Hardware, LLC	Ace Hardware of Kent	18 Kent Green Blvd	Kent	CT	06757-1519	860-927-4114
Christopher Wolf	Wolf Family Hardware of Bethlehem I	Ace Hardware of Bethlehem	101 Main St S	Bethlehem	CT	06751-2032	203-266-5262
Darren Long	D&L Hardware LLC	Petersen's Hardware	850 Sullivan Ave	South Windsor	CT	06074-2008	860-644-8013
Emily McCarthy	Cash Home Center, Inc.	Ace Home Center East Lyme	300 Flanders Rd	East Lyme	CT	06333-1710	860-739-5496
Fred Hunt	Shagbark Lumber and Farm Supplies I	Shagbark Lumber & Farm Supplies	Mount Parnassus Rd & Route 82	East Haddam	CT	06423	860-873-1946
Fred Larsen Jr.	LARSEN HARDWARE, INC.	Larsen Ace Hardware	220 Albany Tpke	Canton	CT	06019-2520	860-693-4618
Fred Larsen Jr.	Larsen Hardware 2, LLC	Larsen Ace Hardware	982 Farmington Ave	West Hartford	CT	06107-4100	860-523-4201
Hugh Coffee	Laysville Hardware LLC	Laysville Hardware	171 Boston Post Rd	Old Lyme	CT	06371-1348	860-434-7727
Hugh Durham	Cash Home Center, Inc.	Ace Home Center Willimantic	1561 Main St	Willimantic	CT	06226-1129	860-423-1649
Hugh Durham	Cash Home Center, Inc.	Ace Home Center Mystic	9 Hendel Dr	Mystic	CT	06355-1964	860-536-9601
Jay Feinsod	Feinsod Ace Hardware Inc.	Feinsod Hardware Co	268 Sound Beach Ave	Old Greenwich	CT	06870-1626	203-637-3641
Jessica May	SAYBROOK HARDWARE CO. INC.	Saybrook Hardware Co Inc	132 Main St	Old Saybrook	CT	06475-2373	860-388-3706
Michael Giordano	BRANFORD BUILDING SUPPLIES, INC.	Branford Building Supplies	1145 Main St	Branford	CT	06405-3717	203-488-2518
Nicholas Petrunti	NICHOLAS R. PETRUNTI	Park Place Hardware	11 Park Pl	Winsted	CT	06098-1705	860-379-4274
Patrick Bowman	RIDGEFIELD HARDWARE COMPANY, INC.	Ridgefield Hardware Co	385 Main St	Ridgefield	CT	06877-4601	203-438-2661
Patrick Bowman	THE BOWMAN CORPORATION	R W Hine Ace Hardware	231 Maple Ave	Cheshire	CT	06410-2506	203-272-4463
Paul Zimmitti Jr	Hope Hardware, LLC	Hope Ace Hardware	212 Old Hartford Rd	Colchester	CT	06415-2743	860-537-3046
Robert D Krieger	KATZ HARDWARE, INC.	Katz Hardware	2687 Main St	Glastonbury	CT	06033-2023	860-633-3551
Robert Fearon III	MARLBOROUGH HARDWARE, INC.	East Hampton Ace Hardware	25 E High St # 3-4-5	East Hampton	CT	06424-1001	860-267-7943
Robert Fearon III	Sanborn Enterprises, LLC	Portland Home and Hardware	724 Portland Cobalt Rd	Portland	CT	06480-1760	860-342-4847
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	71-73 Windsor Ave	Vernon	CT	06066-2450	860-871-5495
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	485 Hope St	Stamford	CT	06906-1313	203-327-0460
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	33 Adams St	Manchester	CT	06042-1801	413-241-5218
Roger Mahieu Jr	Mahieu Enterprises, Inc.	Ace Hardware of Litchfield	348 Bantam Rd	Litchfield	CT	06759-3318	860-567-8588
Russell Riva Jr.	C.A. Lindell & Son, Incorporated	C A Lindell & Son Inc	59 Church St	North Canaan	CT	06018-2482	860-824-5443
Scott Hoffman	WINDSOR ACE HARDWARE, LLC.	Windsor Ace Hardware	296 Broad St	Windsor	CT	06095-2939	860-688-8373
Sharon Hewes	Holdridge Farm Nursery, Incorporate	Holdridge Home and Garden	749 Colonel Ledyard Hwy	Ledyard	CT	06339	860-464-8400
William Clifford	Clifbros LLC	Ace Hardware of Bethel	211 Greenwood Ave Ste 11	Bethel	CT	06801-2131	203-748-4200
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	39 W Stafford Rd	Stafford Springs	CT	06076-1023	860-684-6828
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Ace Hardware of Watertown	595 Straits Tpke	Watertown	CT	06795-3393	860-274-0474
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Ace Hardware of Woodbury	690 Main St S	Woodbury	CT	06798-3701	203-263-5999
Gina M Schaefer	The Cool Hardware Company, Inc.	Tenleytown Ace Hardware	4500 Wisconsin Ave NW	Washington	DC	20016-4628	202-364-1902
Gina M Schaefer	The Cool Hardware Company, Inc.	Glover Park Ace Hardware	2233 Wisconsin Ave NW	Washington	DC	20007-4104	202-333-6378
Gina M Schaefer	The Cool Hardware Company, Inc.	Adams Morgan Ace Hardware	1704 Columbia Rd NW	Washington	DC	20009-2804	202-299-0040
Gina M. Schaeffer	The Cool Hardware Company, Inc.	Petworth Ace Hardware	1240 Upshur St NW	Washington	DC	20011-5626	202-726-2658
Gina Schaefer	The Cool Hardware Company, INC	Logan Hardware	1734 14th St NW	Washington	DC	20009-4796	202-265-8900
Gina Schaefer	The Cool Hardware Company, Inc.	Frager's Ace Hardware	1115 Pennsylvania Ave SE	Washington	DC	20003-2229	202-543-6157
Thomas Vedrody	Annie's Hardware, LLC	Annie's Ace Hardware-Brookland	3405 8th St NE	Washington	DC	20017-3528	202-529-2658
Andrew S Best	BEST HARDWARE 2, INC.	Best Ace Hardware	32362 Long Neck Rd #2	Millsboro	DE	19966-9062	302-945-4017
Jason Veasey	Pax Incorporated	Pax Ace Hardware	1302 Centerville Rd	Wilmington	DE	19808-6220	302-999-0523
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	38223 Dupont Blvd	Selbyville	DE	19975-3045	302-436-5300
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	321 Independence Blvd	Dover	DE	19904-7626	302-674-9100
Phil Aeschleman	Hockessin Hardware Inc.	Hockessin Ace Hardware	324 Lantana Dr	Hockessin	DE	19707-8807	302-234-4777
Randall Best	BEST HARDWARE INC.	Best Ace Hardware	633 N Dupont Blvd	Milford	DE	19963-1098	302-424-5414
Randall Best	BESTS' STORE, INC.	Bests' Ace Hardware	32437 Lewes Georgetown Hwy	Lewes	DE	19958-1646	302-645-6658
Randall Best	BEST HARDWARE, INC.	Best Ace Hardware	3000 Midway Dr Ste 2	Harrington	DE	19952-2458	302-398-6447
Randall Best	BEST HARDWARE, INC.	Best Ace Hardware	610 Mulberry St	Milton	DE	19968-1516	302-684-2007

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Robert W Ricker	Baker's Hardware Co., Inc.	Baker's Hardware	28547 Dupont Blvd	Millsboro	DE	19966-4798	302-934-7974
Adra B Kennard	KB HARDWARE LLC	Millhopper Ace Hardware	5200 NW 43rd St Ste 203	Gainesville	FL	32606-4484	352-264-3466
Adra Kennard	KENNARD ACE HARDWARE, INC.	Newberry Ace Hardware	25155 W Newberry Rd	Newberry	FL	32669-4251	352-472-2525
Adra Kennard	KENNARD ACE HARDWARE, INC.	Williston Ace Hardware	54 SW Main St	Williston	FL	32696-2525	352-529-0028
Adra Kennard	KB Hardware LLC	Jonesville Ace Hardware	202 NW 140th Terrace	NEWBERRY	FL	32669	352-727-4777
Adra Kennard	KB Hardware LLC	University Ace Hardware	3727 W University Ave	Gainesville	FL	32607-6414	352-378-4650
Amy L Jasso	DGJ Hardware Incorporated	Cantonment Ace Hardware	1560 S Highway 29	Cantonment	FL	32533-6424	850-780-6088
Amy L Jasso	Scenic Ace Hardware LLC	Scenic Ace Hardware	1001 Scenic Hwy	Pensacola	FL	32503-6616	000-000-0000
Andrew Amstein	VILLAGE ACE HARDWARE, INC.	Village Ace Hardware	3417 Wedgewood Ln	The Villages	FL	32162-7183	352-751-6680
Andrew Amstein	WILDWOOD HARDWARE, INC.	Wildwood Hardware Inc.	300 Shopping Center Dr	Wildwood	FL	34785-4533	352-748-2304
Andrew Amstein	Bellevue Ace Hardware, Inc.	Bellevue Ace Hardware	10677 SE US Highway 441	Bellevue	FL	34420-2801	352-693-5809
Antonio Bilbao	B-G OPA-LOCKA, INC.	Ace Hardware of Opa Locka	700 Opa Locka Blvd	Opa Locka	FL	33054-3908	786-728-9053
Arthur Frizzell III	CONSOLIDATED FEED & SUPPLY CO., INC	Consolidated Ace Hardware	633 US Highway 90 W	Defuniak Spgs	FL	32433-1495	850-892-2033
Arthur Frizzell III	CONSOLIDATED ACE HARDWARE & SUPPLY	Consolidated Ace Hdwe & Sply Inc	702 N Fardon Blvd	Crestview	FL	32536-2114	850-682-6148
Barbara Swink	BABE'S HARDWARE, INC.	Babe's Hardware Inc	450 N Indiana Ave	Englewood	FL	34223-2702	941-474-7550
Beverly Kelly	Dolphin Logistics, LLC	Neighbors Ace Carrollwood	4531 Gunn Hwy	Tampa	FL	33624-6311	813-352-0400
Bill Worrall	Commercial Beach Hardware, Inc	Ace Hardware on the Beach	232 Commercial Blvd	Lauderdale By The Sea	FL	33308-4438	954-776-5811
Bruce Bergdoll	KENNARD ACE HARDWARE, INC.	Archer Ace Hardware	13215 SW State Road 45	Archer	FL	32618-5540	352-495-3999
Bruce Kile	KILE'S ACE HARDWARE, INC.	Kiles Ace Hardware	640 Tamiami Trl N	Nokomis	FL	34275-2137	941-484-8454
Bruce Korte	TEMPLE TERRACE HARDWARE INC.	Temple Terrace Ace Hardware	13108 N 56th St	Temple Terrace	FL	33617-1158	813-988-3488
Bruce Korte	B & G INVESTMENTS, INC	Bloomingdale Ace Hardware	505 E Bloomingdale Ave	Brandon	FL	33511-8110	813-681-1223
Bruce Phillips	CROWDER BROTHERS OF LAKELAND, INC.	Crowder Bros. Ace Hardware	2633 S Florida Ave	Lakeland	FL	33803-3860	863-683-6702
Bruce Phillips	CROWDER BROTHERS OF LAKELAND INC	Crowder Bros. Ace Hardware	6549 N Socrum Loop Rd	Lakeland	FL	33809-4180	863-859-9908
C Reed Savidge	Perfect Angle, Inc.	Holmes Beach Ace Hardware	3352 E Bay Dr	Holmes Beach	FL	34217-2000	941-778-0999
C Savidge	PERFECT ANGLE, INC	Longboat Hardware	4030 Gulf Of Mexico Dr	Longboat Key	FL	34228-2604	941-383-1313
Carol Throop	Moore's True Value Hardware, Inc.	Moore's Ace Hardware	7070 Seminole Pratt Whitney Rd Ste	Loxahatchee	FL	33470-3498	561-333-5090
Carol Throop	P.L.T. Hardware, LLC	Moore's Ace Hardware	10126 West Indiantown Road	Jupiter	FL	33478-4707	561-935-5548
Charles Devine	DG Hardware, Inc.	DG Ace Hardware	2876 Ringling Blvd	Sarasota	FL	34237-5331	941-365-8802
Charles Dewey	DEWEY CUBED, INC.	Ace Hardware of Merritt Island	1005 N Courtenay Pkwy	Merritt Island	FL	32953-4531	321-452-3484
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	4231 S Tamiami Trl	Sarasota	FL	34231-3627	941-924-5654
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	3170 Bee Ridge Rd	Sarasota	FL	34239-7127	941-924-6614
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	2881 Clark Rd Ste 6	Sarasota	FL	34231-6200	941-921-5363
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	3371 17th St	Sarasota	FL	34235-8964	941-366-1756
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	14308 Palm Beach Blvd	Fort Myers	FL	33905-2321	239-694-3958
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	6398 N Lockwood Ridge Rd	Sarasota	FL	34243-2531	941-351-3371
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	204 Saint Joe Plaza Dr	Palm Coast	FL	32164-3621	386-445-0304
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	600 N State St	Bunnell	FL	32110-6000	386-437-3191
Charles R Devine	DG HARDWARE, INC.	DG Ace Hardware	117 Flagler Plaza Dr	Palm Coast	FL	32137-5968	386-517-6886
Charles R Devine	DG Hardware, Inc.	DG Ace Hardware	4210 53rd Ave E	Bradenton	FL	34203-8097	941-727-0884
Charles R Devine	DG Hardware, Inc.	DG Ace Hardware	1230 S Tamiami Trl	Osprey	FL	34229-9692	941-918-0001
Charlotte Liles	LILES HARDWARE CO. INC.	Liles Ace Hardware	16608 S E Hwy 19	Cross City	FL	32628	352-498-3318
Chris Beall	Ace Hardware of Lithia, LLC	Crossroads Ace Hardware	10415 County Road 39 S	Lithia	FL	33547-2864	813-737-9223
Chris Beall	Ace Hardware of Sun City Center, LL	Ace Hardware of Sun City Center	16440 S US Hwy 301	Wimauma	FL	33598	813-634-5363
Christopher Lee Cathey	A CATHEY INC.	Cathey's Hardware And Tackle	3004 Highway 98	Mexico Beach	FL	32456-7152	850-648-5242
Cindy W Chancy	Bristol Ace Hardware Inc.	Bristol Ace Hardware	10898 NW State Road 20	Bristol	FL	32321	850-643-2336
Curtis Blocker	BLOCKER & LEWIS ENTERPRISES, INC.	B & L Hardware	301 N 15th St	Immokalee	FL	34142-3402	239-657-3621
Curtis Blocker	ACE VISION GROUP, L.L.C.	Polk City Ace Hardware	211 N Commonwealth Ave	Polk City	FL	33868-8821	863-984-1541
Curtis Blocker	ACE VISION GROUP, L.L.C.	Bartow Ace Hardware	1350 E Church St	Bartow	FL	33830-4121	863-519-9339
Curtis Blocker	Ace Vision Group, L.L.C.	Frostproof Ace Hardware	17 Hwy 630 E	Frostproof	FL	33843-1713	863-546-6027
Curtis Blocker	Ace Vision Group, L.L.C	Mulberry Ace Hardware	905 E Canal St	Mulberry	FL	33860-2531	863-774-6600
Curtis Blocker	Ace Vision Group, L.L.C.	Lakeland Ace Hardware	5020 Gresham Farns Rd	Lakeland	FL	33811	000-000-0000
D Kiszla	ACE OF TOWN N' COUNTRY, INC.	Ace Of Town N'Country Inc	7575 W Hillsborough Ave	Tampa	FL	33615-4103	813-884-1495
Dale Cowart	Ace Hardware of DeBary LLC	Ace Hardware of DeBary	220 N Charles Richard Beall Blvd	DeBary	FL	32713-2156	386-320-0847
Dan Hessler	Hessler Paint & Ace Hardware, Corp	Hessler Paint & Ace Hardware	4591 W Atlantic Ave	Delray Beach	FL	33445-3834	561-495-8900

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Dana D. Herndon	Herndon Hardware, LLC	Ace at Bannerman Crossing	3321 Beech Ridge Pl	Tallahassee	FL	32312-3864	850-765-4748
Daniel Shackell	Ace of Haze Enterprise, Inc	Ace Hardware	8501 Placida Rd	Cape Haze	FL	33946-2427	941-697-1669
David James Taylor	MRT Lawn & Garden Center, INC.	MRT Lawn and Garden	2775 El Jobean Rd	Port Charlotte	FL	33953-5740	941-883-7117
David Lamont	LAMONT HOLDINGS, LLC	Ace Hardware Palm Harbor	35125 US Highway 19 N	Palm Harbor	FL	34684-1928	727-787-1677
Dee Ann Wilson	UMATILLA HARDWARE, INC.	Carter's Ace Hardware of Umatilla	811 N Central Ave	Umatilla	FL	32784-8685	352-669-3411
Dennis L. Bennett	BENNETTS ACE HARDWARE, INC.	Bennett's Ace Hardware	8080 W Beaver St	Jacksonville	FL	32220-2620	904-786-3706
Dewey Bondurant	BONDURANT LUMBER & HARDWARE, INC.	Bondurant Lbr & Hardware Inc	8511 N Century Blvd	Century	FL	32535-1633	850-256-9000
Dhaval Patel	Silver Shores Ace LLC	Ace Hardware Silver Shores	15997 FL-40	Silver Springs	FL	34488	000-000-0000
Dhaval Patel	Choice Land Group, LLC	Davenport Ace Hardware	1218 Finley Ave	Davenport	FL	33897-6453	000-000-0000
Don Lockwood	PALM BEACH GARDENS ACE HARDWARE, IN	Palm Beach Gardens Ace Hardware	9820 Alternate A1A Ste 201	Palm Beach Gardens	FL	33410-4933	561-624-0377
Donald Hagan	HAGAN ACE HARDWARE INC.	Hagan Ace Hardware Inc.	551525 US Highway 1	Hilliard	FL	32046-8284	904-845-4461
Donald Hagan	HAGAN ACE HARDWARE OF MACCLENLY, LL	Hagan Ace Hardware	6567 US Hwy 90	Glen St Mary	FL	32040-5053	904-259-3451
Donald Hagan	HAGAN ACE HARDWARE OF ST. AUGUSTINE	Hagan Ace Hardware of St Augustine	3050 US Highway 1 S	St Augustine	FL	32086-6306	904-797-9175
Donald Hagan	HAGAN ACE HARDWARE OF PALATKA, LLC	Hagan Ace Of Palatka, Llc	141 S US Highway 17	East Palatka	FL	32131-4081	386-328-2698
Donald Hagan	HAGAN ACE HARDWARE OF ANASTASIA, LL	Hagan Ace Hardware of Anastasia	3033 Highway A1a South	St. Augustine	FL	32080	904-471-7844
Donald W Hagan	HAGAN ACE HARDWARE OF MANDARIN, LLC	Hagan Ace Hardware	12501 San Jose Blvd	Jacksonville	FL	32223-2644	904-268-9597
Donald W Hagan	Hagan Ace Hardware Of Yulee, INC.	Hagan Ace Hardware	85880 Miner Rd	Yulee	FL	32097-7260	904-694-2426
Donald W Hagan	Hagan Ace Hardware of Orange Park,	Hagan Ace Hardware of Orange Park	1480 Park Ave	Orange Park	FL	32073-4908	904-639-5769
Donald W Hagan	Hagan Ace Hardware of Callahan, Inc	Hagan Ace Hardware of Callahan, Inc	450037 State Road 200	Callahan	FL	32011-3832	904-879-3456
Ed Struttman	NORST, INC.	Indialantic Ace Hardware	866 N Miramar Ave	Indialantic	FL	32903-3054	321-724-1558
EDWARD W STRUTTMANN	EDST, INC.	Island Ace Hardware Indian Harbour	1847 S Patrick Dr	Indian Harbour Beach	FL	32937-4377	321-777-0777
Eric Chorey	CW Hardware, LLC	Killearn Ace Hardware	4831 Kerry Forest Pkwy	Tallahassee	FL	32309-2273	850-668-3389
Eric Chorey	ESJ Hardware LLC	Bell and Bates Ace Hardware	10 N Duval St	Quincy	FL	32351-2419	850-627-6115
Evan A Bedford	Tavernier Hardware, Inc	Tavernier Ace Hardware	91900 Overseas Hwy	Tavernier	FL	33070-2632	305-852-2511
Fabiola Nachon	Phoenix Door And Hardware	Nachon Ace Hardware	2477 W 4th Ave	Hialeah	FL	33010-1422	305-888-5236
Frank Tropepe	DEERFIELD ACE HARDWARE, INC.	Deerfield Ace Hardware Inc	365 S Federal Hwy.	Deerfield Beach	FL	33441-4131	954-531-6265
George Alexander	EAU GALLIE HARDWARE, INC.	Eau Gallie Ace Hardware	590 W Eau Gallie Blvd	Melbourne	FL	32935-6507	321-254-3261
Gerald Culp	Pinellas Central Hardware, LLC	Pinellas Central Ace Hardware LLC	12344 Seminole Blvd	Largo	FL	33778-2755	727-581-2025
H Ragans	RAGANS ACE HARDWARE, INC.	Ragans Ace Hardware	805 S Jefferson St	Perry	FL	32347-4118	850-584-2411
Hardik Shah	TOP ACE VENTURES I LLC	Ace Hardware Daytona Beach	2080 Lpga Blvd	Daytona Beach	FL	32117-7134	386-265-4610
Henry T Burry Jr	BURRY'S ACE HARDWARE, INC.	Burry's Ace Hardware	926 Bichara Boulevard	Lady Lake	FL	32159-7714	352-753-1199
Hitesh Patel	DAS Family, LLC	D's Ace Hardware	525 E 13th St	Saint Cloud	FL	34769-4710	407-957-0191
Hitesh Patel	US & UK United LLC	D'S Ace Hardware #3	184 S Lake Shore Way	Lake Alfred	FL	33850-2746	863-845-2027
Hitesh Patel	T and P United INC	D'S Ace Hardware	800 S US Highway 1	Vero Beach	FL	32962-4703	772-217-2330
Hitesh Patel	T And P United Inc	D's Ace Hardware #4	4132 Little Rd	New Port Richey	FL	34655-1721	727-376-0440
Hitesh Patel	DAS Family, LLC	D'S Ace Hardware #5	5494 Lorkey Lane	Viera	FL	32940	321-305-5292
Hitesh Patel	T And P United II Inc	D'S Ace Hardware #7	10801 Starkey Rd Unit 16C	Largo	FL	33777-1159	727-498-6732
Hitesh Patel	T and P United III, Inc.	D's Ace Hardware #8	1169 SE Port St Lucie Blvd	Port Saint Lucie	FL	34952-5332	772-353-5373
Hitesh Patel	TPS United LLC	D's Ace Hardware #6	3828 Duff Rd	Lakeland	FL	33810-1251	863-210-5699
Hitesh Patel	BHS 2012 LLC	Ace Hardware of Port St John	3710 Curtis Blvd	Port St John	FL	32927-3934	321-633-5100
Hitesh Patel	BHS 2014 LLC	Ace Hardware of Palm Bay	823 Jupiter Blvd NW	Palm Bay	FL	32907-8209	321-802-9742
Hitesh Patel	BHS 2014 LLC	Ace Hardware of Melbourne	2444 N Wickham Rd	Melbourne	FL	32935-8125	321-428-5542
Howard Hart	STEINHATCHEE HARDWARE & BUILDING	Steinhatchee Hardware/Bldg Su	1310 1st Ave S	Steinhatchee	FL	32359	352-498-7269
Iris Wall	W & W LUMBER OF OKEECHOBEE INC.	W & W Lbr/Okeechobee Inc	1601 State Road 70 E	Okeechobee	FL	34972-3272	863-763-3173
Iris Wall	W & W LUMBER & BUILDING SUPPLIES, I	W & W Lbr & Bldg SpIs Inc	16500 SW Warfield Blvd	Indiantown	FL	34956-4407	772-597-3506
Iris Wall	W & W LUMBER OF LAKE PLACID, INC.	W & W Lbr/Lake Placid Inc	1001 US 27 S	Lake Placid	FL	33852-9123	863-465-3331
Iris Wall	W & W LUMBER OF LAKE PLACID, INC.	W & W Lumber of Lake Placid	2512 Desoto Rd	Sebring	FL	33870-5101	863-471-6055
J Waldorff	WALDORFF ACE HARDWARE, INC.	Waldorff Ace Hardware	25615 N Main St	Altha	FL	32421-3349	850-762-3228
Jack Cason	CASON ENTERPRISES OF NORTH FLORIDA,	Lake Butler Farm Center	9614 SW State Rd 121	Lake Butler	FL	32054	386-496-3921
Jacob W. Hagan	Hagan Ace Hardware of Green Cove	Hagan Ace Hardware	1305 N Orange, Suite 110	Green Cove Springs	FL	32043-6416	904-284-9931
James Ackroyd	VISION ACE HARDWARE, LLC	Vision Ace Hardware	310 E Sugarland Hwy	Clewiston	FL	33440-3124	863-983-8353
James Ackroyd	Vision Ace Hardware, LLC	Vision Ace Hardware	910 S Pinellas Ave	Tarpon Springs	FL	34689-3714	727-934-5716
James Austin Burkett III	Ceba Retail LLC	Burkett Ace Hardware	8080 Moon Lake Rd	New Port Richey	FL	34654-5303	727-378-8738
James Austin Burkett III	CEBA Supply LLC	Burkett Ace Hardware NPR	4411 Grand Blvd	New Port Richey	FL	34652-5403	727-842-9136

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James David Taylor	Mrt Lawn & Garden Center, Inc.	Mrt Lawn & Garden	5175 Englewood	Venice	FL	34293-6019	941-493-1293
James Leo Stoner	Ace Hardware of Cape Haze, Inc.	Ace Hardware of Dade City	12840 U S Rte 301	Dade City	FL	33525	352-467-7050
James Leo Stoner	Ace Hardware of Cape Haze, Inc.	Ace Hardware of Zephyrhills	4810 Allen Rd	Zephyrhills	FL	33541-3551	813-395-5141
James Leo Stoner	Ace Hardware of Cape Haze, Inc.	Ace Hardware of Plant City	2302 James L Redman Pkwy	Plant City	FL	33563-7109	000-000-0000
James Scofield	D & K ACE HARDWARE INC	Ace Hardware	7028 Us Highway 301 N	Ellenton	FL	34222-3030	941-729-6062
James T McDonald	Ace Hardware of Madison Inc.	Madison Ace Hardware	783 W Base St	Madison	FL	32340-1461	850-253-2436
James T McDonald	Jasper Ace Hardware, Inc.	Jasper Ace Hardware	202 Central Ave NW	Jasper	FL	32052-6152	386-792-1052
James T. McDonald	Suwannee River Ace Hardware, Inc.	Suwannee River Ace Hardware	105 Suwannee Ave NW	Branford	FL	32008-3273	386-935-1058
James W Ackroyd	Vision Ace Hardware, LLC	Vision Ace Hardware	2739 Dr Martin Luther King Jr St N	St Petersburg	FL	33704-2721	727-822-4801
James W Ackroyd	Vision Ace Hardware, LLC	Vision Ace Hardware	10523 Stringfellow Rd	Bokeelia	FL	33922-3245	239-283-7533
James W Ackroyd	Vision Ace Hardware, LLC	Vision Ace Hardware	5371 Village Market	Wesley Chapel	FL	33544-8452	813-973-2000
James W Ackroyd	Vision Ace Hardware, LLC	Vision Ace Hardware	11701 Williams Rd	Thonotosassa	FL	33592-2105	813-906-0039
James W. Ackroyd	Vision Ace Hardware, LLC	Vision Ace Hardware.	3705 Tampa Rd Suite #8	Oldsmar	FL	34677-6300	813-814-2424
Jamie Graham	Webster Hardware & Farm Supply, Inc	Webster Hardware and Farm Supply	120 N Market Blvd	Webster	FL	33597-3961	352-793-4831
Jason Anderson	ACE HARDWARE OF SOUTH WALTON, INC.	Ace Hardware Of South Walton	11176 US Highway 98 W	Miramar Beach	FL	32550-5847	850-654-8848
Jason Pate	Pate's Ace Home and Hardware, LLC	Pate's Ace Home & HDW of Winter Hav	1515 US-17 N	Eagle Lake	FL	33839	863-294-7749
Jeff Gross	GROSS FAMILY ENTERPRISES INC.	Ormond Ace Hardware	333 W Granada Boulevard	Ormond Beach	FL	32174-6295	386-677-1414
Jeffery Boland	WOODVILLE ACE HARDWARE, INC.	Woodville Ace Hardware	9382 Woodville Hwy	Tallahassee	FL	32305-1604	850-421-9000
Jeffrey S Gross	Gross Family Enterprises II Inc	Ormond Ace North	1480 N US Highway 1	Ormond Beach	FL	32174-8701	386-238-9176
Jennifer Allen	MADDEN ENTERPRISES, INC	Madden's Ace Hardware	2034 S Ridgewood Ave	South Daytona	FL	32119-2241	386-767-6036
Jennifer Allen	MADDEN ENTERPRISES, INC.	Madden's Ace Hardware	2580 S Atlantic Ave	Daytona Beach	FL	32118-5523	386-322-3377
Jennifer Allen	M & G ENTERPRISES OF VOLUSIA INC	Madden's Ace Hardware	261 Ridgewood Ave	Holly Hill	FL	32117-4931	386-226-1425
Jennifer Klinowski	Parts Services, Inc	Oakhurst Ace Hardware	9137 Oakhurst Rd	Seminole	FL	33776-2110	727-593-1984
Jerry Cleven	KEYS HARDWARE INC.	Summerland Ace Hardware	24734 Overseas Hwy	Summerland Key	FL	33042	305-745-3500
Jim Ackroyd	VISION ACE HARDWARE, L.L.C	Vision Ace Hardware	1750 Main St	Dunedin	FL	34698-6401	727-733-3486
Jim Ackroyd	VISION ACE HARDWARE, L.L.C	Vision Ace Hardware	350 W Hickpoochee Ave	Labelle	FL	33935-4756	863-675-2672
Jim Ackroyd	VISION ACE HARDWARE, L.L.C	Vision Ace Hardware	1004 Cape Coral Pkwy E	Cape Coral	FL	33904-9159	239-549-4260
Jim Ackroyd	VISION ACE HARDWARE, LLC	Vision Ace Hardware	1149 Homestead Rd N	Lehigh Acres	FL	33936-6040	239-368-2430
Jim Ackroyd	VISION ACE HARDWARE, L.L.C	Vision Ace Hardware	8538 Gunn Hwy Unit 10	Odessa	FL	33556-3289	813-792-2835
Jim Ackroyd	VISION ACE HARDWARE, L.L.C	Vision Ace Hardware	12830 Metro Pkwy	Fort Myers	FL	33912-8350	239-561-3560
Jim Ackroyd	VISION ACE HARDWARE, L.L.C	Vision Ace Hardware	320 N Charleston Ave	Fort Meade	FL	33841-2403	863-285-8158
Jim Ackroyd	VISION ACE HARDWARE, L.L.C	Vision Ace Hardware	225 E Oak St	Wauchula	FL	33873-2327	863-773-3148
Jim Ackroyd	Vision Ace Hardware, LLC	Vision Ace Hardware	1009 N Brevard Ave	Arcadia	FL	34266-8844	863-494-6000
Joann P Nichols	ACE HANDIMAN HARDWARE OF COCOA BEAC	Ace Handiman Hardware	705 N Atlantic Ave	Cocoa Beach	FL	32931-3107	321-783-1030
John D Gavin	GAVINS ACE HARDWARE, INC.	Gavins Ace Hardware	16025 San Carlos Blvd	Fort Myers	FL	33908-3304	239-466-7777
John Gavin	Gavins Ace Hardware Nicholas, LLC	Gavins Ace Hardware	290 Nicholas Pkwy NW	Cape Coral	FL	33991-3804	239-945-6223
John Gavin	Gavin's Ace Hardware FMB, LLC	Gavin's Ace Hardware	7205 Estero Blvd	Fort Myers Beach	FL	33931-4707	239-401-7641
John M Meeks	LCNR Enterprises, LLC	Bronson Ace Hardware	403 N Hathaway Ave	Bronson	FL	32621-6122	352-486-4014
John McMillan Jr.	Route 46 Ace Hardware, Inc.	Route 46 Ace Hardware, Inc.	5040 W State Road 46	Sanford	FL	32771-9248	407-330-9511
John McMillan Jr.	Dr. Phillips Ace Hardware, INC.	Dr. Phillips Ace Hardware	5142 Dr Phillips Blvd	Orlando	FL	32819-3312	407-988-3026
John R Rigney	Rigney's Hardware Company	Lantana Ace Hardware	1212 Lantana Rd	Lantana	FL	33462-1517	561-585-0247
John Rigney R	Rigney's WPB Hardware Company	Greenacres Ace Hardware	6770 Forest Hill Blvd	Greenacres	FL	33413-3322	561-623-7410
John W McMillan Jr.	COLLEGE PARK ACE HARDWARE, INC	College Park Ace Hardware, Inc	3440 Edgewater Dr	Orlando	FL	32804-3602	407-841-6520
John Wesley McMillan Jr.	New Smyrna Beach Ace Hardware Inc.	New Smyrna Beach Ace Hardware	540 N Dixie Fwy	New Smyrna Beach	FL	32168-6708	386-410-2055
Joseph D Hall	Hall's Nurseries of Jacksonville, I	Hall's Ace Hardware	5645 Blanding Blvd	Jacksonville	FL	32244-1922	904-771-6330
Joseph V Cimato	Forever Green Ace Hardware, LLC	Forever Green Ace Hardware	2025 Periwinkle Way	Sanibel	FL	33957-4103	239-472-5354
Justin Crowder	Crowder Hardware, LLC	Crowder Bros Ace Hardware	12480 Spring Hill Dr	Spring Hill	FL	34609-4900	352-686-4743
Justin Crowder	Crowder Brothers LLC	Crowder Bros. Ace Hardware	320 75th Ave	St Pete Beach	FL	33706-1830	727-308-4000
Justin Miller	WEST FLORIDA HARDWARE COMPANY	Innerarity Ace Hardware	13650 Innerarity Point Rd	Pensacola	FL	32507-8833	850-492-1149
Kenneth Richards	K & N Hardware Inc.	Ace Home and Supply Center	7848 W Irlo Bronson Hwy	Kissimmee	FL	34747-1729	407-507-3910
Kenneth Richards	FACCT INC	Ace Hardware Lake Nona	11768 Narcossee Rd	Orlando	FL	32832-6971	321-234-3200
Kim Preston	GIN-CHAR, INC	Ace Hardware Fruitland Park	3431 US Hwy 441	Fruitland Park	FL	34731-4149	352-326-9449
Kim Preston	KIMLENE INC D/B/A WEIRSDALE HARDWAR	Weirsdale Ace Hardware	16395 SE 138th Ave	Weirsdale	FL	32195-2462	352-821-2104
Kristal Arshed	North Fort Myers Hardware, LLC	Horizon Ace Hardware	4151 Hancock Bridge Pkwy	North Fort Myers	FL	33903-4292	239-202-0134

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Kristopher Farris	UNLIMITED SUPPLIES OF AMERICA, INC.	Ace Hardware of Dunnellon	11582 N Williams St Ste 401	Dunnellon	FL	34432-8314	352-489-2430
Kristopher L. Farris	Ace of Ocala Westside, LLC	Ace Hardware of Ocala	8585 SW Highway 200	Ocala	FL	34481-9644	352-291-1005
Lawrence Duteau	ACE HARDWARE OF HERNANDO, INC.	Ace Hardware	2585 N Florida Ave	Hernando	FL	34442-4329	352-726-1481
Lawrence Gordich	1644 HOLDING CORP.	Budget Hardware	1644 NE 2nd Ave	Miami	FL	33132-1206	305-379-5444
Lawrence M Duteau	Ace Hardware Company of Inverness,	Ace Hardware of Inverness	465 E Highland Blvd	Inverness	FL	34452-4904	352-726-8811
Lloyd Ramjit	Elistway, LLC	Elistway Ace Hardware	7953 Normandy Blvd	Jacksonville	FL	32221-6640	904-813-7622
Lutfi A. Awwad	Haron Inc.	Palmetto Ace Hardware	1118 8th Ave W	Palmetto	FL	34221-3810	941-212-6004
Manuel Cambo	KEY BISCAYNE HARDWARE, INC.	Key Biscayne Hardware	800 Crandon Blvd	Key Biscayne	FL	33149-2552	305-361-2118
Maria Benitez	SILVER PAINT & HARDWARE SUPPLY, LLC	Silver Paint & Hdwr Sply	1138 Normandy Dr	Miami Beach	FL	33141-2812	305-866-5929
MARK H Costin	ST. JOE HARDWARE CO., INC.	St. Joe Ace Hardware	201 Williams Ave	Port St Joe	FL	32456-1843	850-227-1717
Mark Omasta	D.J. Elliott, Inc.	South Pasadena Ace Hardware	6874 Gulfport Blvd Ste 807	South Pasadena	FL	33707-2163	727-344-3377
Marvin Nichols	ACE HANDIMAN HARDWARE OF CAPE CANAV	ACE Handiman	8300 Astronaut Blvd	Cape Canaveral	FL	32920-3609	321-784-1520
Matt Allen	Ace Hardware of DeLand, LLC	Ace Hardware of DeLand	245 S Woodland Blvd	DeLand	FL	32720-5413	386-734-0444
Michael D Turner	Turner Ace Monument LLC	Turner Ace Hardware Monument	2771 Monument Rd Ste. 12	Jacksonville	FL	32225-5549	904-738-8264
Michael A Wynn	SUNSHINE ACE HARDWARE, INC.	Sunshine Ace-Bonita Springs	9100 Bonita Beach Rd SE	Bonita Springs	FL	34135-4214	239-992-0169
Michael A Wynn	SUNSHINE ACE HARDWARE, INC.	Sunshine Ace-Golden Gate	11673 Collier Blvd	Naples	FL	34116-6530	239-455-3400
Michael A Wynn	SUNSHINE ACE HARDWARE, INC.	Sunshine Ace-San Carlos	18911 S Tamiami Trl	Fort Myers	FL	33908-4734	239-415-1161
Michael A Wynn	SUNSHINE ACE HARDWARE, INC.	Sunshine Ace-Marco Island	1720 San Marco Rd	Marco Island	FL	34145-5116	239-642-7444
Michael A Wynn	SUNSHINE ACE HARDWARE, INC.	Sunshine Ace-East Naples	4433 Tamiami Trl E	Naples	FL	34112-6721	239-775-2150
Michael A Wynn	Sunshine Ace Hardware, Inc.	Sunshine Ace- Port Charlotte	3035 Tamiami Trl	Port Charlotte	FL	33952-6601	941-627-5558
Michael A Wynn	Sunshine Ace Hardware, Inc.	Sunshine Ace-Largo	1015 W Bay Dr	Largo	FL	33770-3248	727-581-0077
Michael A WYNN 2012 FAMILY TRUST	SUNSHINE ACE HARDWARE, INC.	Sunshine Ace-Naples	141 Tamiami Trl N	Naples	FL	34102-6204	239-262-2940
Michael A. Wynn	Sunshine Ace Hardware, Inc.	Sunshine Ace-Kingsway	912a Kings Hwy	Port Charlotte	FL	33980-5247	941-629-4455
Michael D Turner	Turner Ace Hodges, LLC	Turner Ace Hardware Hodges	13164 Atlantic Blvd	Jacksonville	FL	32225-3126	904-221-6512
Michael D Turner	TURNER HARDWARE BEACHES, INC.	Turner Ace Hardware Marsh Landing	784 Marsh Landing Pkwy	Jacksonville Beach	FL	32250-5850	904-273-1998
Michael D. Turner	Turner Ace St. Augustine, Inc.	Turner Ace Hardware St. Augustine	150 San Marco Ave	Saint Augustine	FL	32084-3266	904-547-2639
Michael D. Turner	Turner WGV LLC	Turner Ace Hardware World Golf Vill	6205 State Road 16	Saint Augustine	FL	32092-2108	904-907-2424
Michael Dalton	BABE'S HARDWARE OF VENICE INC	Babe's Hardware of Venice Inc	140 Miami Ave E	Venice	FL	34285-2406	941-488-0411
Michael Jones	TRI-TOWN SUPPLY, LLC	Tri-Town Supply LLC	130 Volusia Avenue	Pierson	FL	32180-2288	386-749-2692
Michael W Roberts	Ace Hardware of Gulf Breeze, Inc.	Ace Hardware of Gulf Breeze	1131 Gulf Breeze Pkwy	Gulf Breeze	FL	32561-4835	850-932-9316
Michael W Roberts	Ace Hardware of West Pensacola, Inc	Ace Hdwe of West Pensacola	10800 W Highway 98	Pensacola	FL	32506-6243	850-455-4223
Michael W. Roberts	Ace Hardware of Pace, Inc.	Ace Hardware of Pace	4475 Woodbine Rd	Pace	FL	32571-8783	850-982-0007
Michael Wynn	Sunshine Ace Hardware Inc	Crowder Bros Ace-Bradenton	5409 Manatee Ave W	Bradenton	FL	34209-3746	941-795-8442
Michael Wynn	Sunshine Ace Hardware Inc	Crowder Bros Ace- Lakewood Ranch	2401 Lakewood Ranch Blvd	Lakewood Ranch	FL	34211-4955	941-748-8442
Michael Wynn	Sunshine Ace Hardware, Inc.	Sunshine Ace-Founders Square	8850 Founders Square Dr. Unit #235	Naples	FL	34120-0732	239-387-1958
Michael Wynn	Sunshine Ace Hardware Inc.	Sunshine Ace-Ave Maria	5360 Ave Maria Blvd. Unit 110-112	Ave Maria	FL	34142-9506	000-000-0000
Michael Wynn	Sunshine Ace Hardware, Inc	Sunshine Ace-Babcock Ranch	42080 Cypress Parkway	Babcock Ranch	FL	33982	941-646-8840
Michael Wynn	Sunshine Ace Hardware, Inc	Sunshine Ace-Winchester	13855 Winchester Trail Unit 200	Naples	FL	34120	239-494-6597
Michael Wynn	Sunshine Ace Hardware, Inc	Sunshine Ace-Pelican Bay	8813 Tamiami Trl N	Naples	FL	34108	000-000-0000
Nancy Palmer	PALMER ELECTRIC SERVICE, INC.	Palmer Ace Hardware	415 W Main St	Avon Park	FL	33825-3625	863-453-6688
Noor Vallyani	Margate Blvd Hardware Store, Inc.	Ace Hardware Margate	5843 Margate Blvd	Margate	FL	33063-2834	954-972-1711
Norma Yesenia Pastermack	Ace Handiman North, LLC	Ace Hardware	3160 Garden St	Titusville	FL	32796-3060	321-225-8725
Orlando Valdes	Shell Lumber and Hardware Company	Shell Lumber and Hardware	2733 SW 27th Ave	Miami	FL	33133-3049	305-856-6401
Orlando Valdes	KLI Shell Lumber & Hardware LLC	KLI Shell Lumber and Hardware	102265 Overseas Hwy	Key Largo	FL	33037-4683	305-451-0311
Paul P Barcia, Jr	Fort White Hardware, LLC	Fort White Hardware	18112 SW State Road 47	Fort White	FL	32038-3600	386-497-1708
Ralph Hitchcock	MILLER SQUARE HARDWARE, INC.	Ace Hardware of Kendale Lakes	13898 SW 56th St	Miami	FL	33175-6021	305-387-2333
Ramon Vidri	MAJESTIC BUILDERS SUPPLY INC	R V Martin Hardware	2815 NW 17th Ave	Miami	FL	33142-6629	305-635-1618
Richard Kelly	ARK ACE ENTERPRISES, INC.	Neighbors Ace Hardware	747 W Martin Luther King Blvd	Seffner	FL	33584-4533	813-571-1700
Rickie W Chancy	Wewa Ace Hardware, Inc.	Wewa Ace Hardware	702 N Highway 71	Wewahitchka	FL	32465-4043	850-639-4000
Robert A Shor	HARBOR HARDGOODS COMPANY, LLC	ACE Hardware	1900 Cordova Rd	Fort Lauderdale	FL	33316-2156	954-651-6411
Robert A Shor Rev Trust	Alton Hardgoods Company LLC	Alton Ace Hardware	1665 Alton Rd	Miami Beach	FL	33139-2428	305-754-2556
Robert Boldrick	PRODUCERS HARDWARE COMPANY, INC.	Producers Hardware Co Inc	404 Central Ave	Crescent City	FL	32112-2502	386-698-1260
Robert Boldrick	PRODUCERS HARDWARE COMPANY, INC.	Fruitland Ace Hardware	404 Central Ave	Crescent City	FL	32112-2502	386-467-2795
Robert G Parsell	SANFORD ACE HARDWARE, INC.	Ace Hardware of Longwood	170 W State Road 434	Longwood	FL	32750-5112	407-339-4883

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Robert G Parsell	SANFORD ACE HARDWARE, INC.	Sanford Ace Hardware	207 E 25th St	Sanford	FL	32771-4436	407-321-0885
Robert G Parsell	SANFORD ACE HARDWARE, INC.	Ace Hardware of Oviedo	23 E Franklin St	Oviedo	FL	32785	407-365-6634
Robert S Osteen	Native Hardware LLC	Hobe Sound Ace Hardware	8863 SE Bridge Rd	Hobe Sound	FL	33455-5310	772-546-0597
Robert S Osteen	Floridian Ace 25, L.L.C.	Apalachee Ace Hardware	3626 Apalachee Pkwy	Tallahassee	FL	32311-3024	850-656-5947
Robert Shor	L.P. INDUSTRIES, INC.	Sykes Ace Hardware	284 NE 79th St	Miami	FL	33138-4819	305-754-2556
Robert Shor	AVENTURA HARDGOODS, LLC	Aventura Ace Hardware	17811 Biscayne Blvd	Aventura	FL	33160-2501	786-428-0028
Robert Shor	Brickell Hardgoods Company LLC.	Ace Hardware Brickell	900 SW 2nd Ave	Miami	FL	33130-3519	786-409-3100
Robert Shor	Dixie Hardgoods Company, LLC	South Dixie Ace Hardware	6448 S Dixie Hwy	South Miami	FL	33143-4648	786-605-1471
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	5899 SE Federal Hwy Ste D2	Stuart	FL	34997-7869	772-283-2470
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	7594 South US 1	Port St Lucie	FL	34952	772-343-0999
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	13837 Wellington Trace	Wellington	FL	33414-8554	561-753-9998
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	584 US Highway 1	Tequesta	FL	33469-2373	561-746-3118
Rodney A Short	Ace@ West Villages Marketplace, LLC	West Villages Ace Hardware	12236 Mercado Dr.	Venice	FL	34293	941-220-7424
Rodney A. Short	Jacaranda Ace Hardware LLC	Jacaranda Ace Hardware	337 Jacaranda Blvd	Venice	FL	34292-2450	941-220-7424
Rohn A Schaefer	DG Hardware, INC	Ace Hardware Punta Gorda	208 W Marion Ave	Punta Gorda	FL	33950-4415	941-639-7047
Rohn Alan Schaefer	DG Hardware, Inc.	DG Ace Hardware	7220 University Pkwy	Sarasota	FL	34240-8327	941-925-6715
Rohn Alan Schaefer	DG Hardware, INC.	DG Ace Hardware	5471 Palmer Crossing Cir Unit 1	Sarasota	FL	34233-3208	941-923-4242
Rohn Alan Schaefer	DG Hardware, Inc.	DG Ace Hardware	7545 Claxstrauss Dr	Sarasota	FL	34240-9699	000-000-0000
Ronald Crowder	Crowder Bros. Hardware, Inc.	Cortez Ace Hardware	9516 Cortez Rd W	Bradenton	FL	34210-1800	941-761-8441
Ronald Leknes	G&R HARDWARE, INC.	Burgin's Hardware	1550 W 84th St	Hialeah	FL	33014-3377	305-819-4444
Roy C Carter III	TAVARES HARDWARE INC.	Carter's Ace Hardware of Tavares	509 S Hwy 19	Tavares	FL	32778-3810	352-343-3361
Roy C Carter III	MOUNT DORA ACE HARDWARE, INC.	Carter's Ace Hardware of Mount Dora	18691 Us Highway 441	Mount Dora	FL	32757-6741	352-383-2101
Roy C Carter III	SOUTH LEESBURG ACE HARDWARE, INC	Carter's Ace Hardware of South Lees	27649 Us Highway 27	Leesburg	FL	34748-9033	352-787-5446
Roy C Carter III	APOPKA ACE HARDWARE AND LUMBER, INC	Carter's Ace Hardware of Apopka	530 S Park Ave	Apopka	FL	32703-5264	407-889-4111
Roy C Carter III	SORRENTO ACE HARDWARE, INC.	Carter's Ace Hardware of Sorrento	24329 SR 46	Sorrento	FL	32776-8853	352-383-2061
Roy C Carter III	Beverly Hills Ace Hardware, Inc.	Carter's Ace Hardware of Beverly Hi	3621 N Lecanto Hwy	Beverly Hills	FL	34465-3503	352-527-1451
Roy C Carter III	Carter's Ace Hardware of Crystal Ri	Carter's Ace Hardware of Crystal Ri	999 NE 5th St	Crystal River	FL	34429-4443	352-228-4583
Roy C Carter III	Carter's Ace Hardware of Hunt Club,	Carter's Ace Hardware of Hunt Club	510 S Hunt Club Blvd.	Apopka	FL	32703-4948	321-203-2141
Roy C Carter Jr	BRONSON ACE HARDWARE, INC.	Carter's Ace Hardware of Eustis	26 E Orange Ave	Eustis	FL	32726-4135	352-357-2366
Roy C Carter Jr	Carter's Ace Hardware of Eustis, In	Carter's Ace Hardware of North Eust	1750 N State Road 19	Eustis	FL	32726	352-800-4107
Scott Andrews	LUTZ ACE HARDWARE, LLC	Lutz Ace	18469 N US Highway 41	Lutz	FL	33549-4470	813-949-3939
Stephen D Smith	Lynn Haven Ace Hardware, Inc.	Lynn Haven Ace Hardware	520 Ohio Ave	Lynn Haven	FL	32444-1754	850-571-3415
Stephen P Proctor	PROCTOR HARDWARE, INC.	Proctor Ace Hardware	1281 Atlantic Blvd	Neptune Beach	FL	32266-4024	904-249-5622
Stephen P Proctor	PROCTOR HARDWARE, INC.	Proctor Ace Hardware	870 A1a N	Ponte Vedra Beach	FL	32082-3212	904-285-8101
Stephen Strunk	STRUNK ACE HARDWARE, INC.	Strunk Ace Hardware, Inc	1101 Eaton St	Key West	FL	33040-6926	305-296-9091
Stephen Trafton	TRAFTON RETAILING, INC.	Marco Ace Hardware	880 East Elkcam Circle	Marco Island	FL	34145-2559	239-394-3657
Steve Ghazvini	ASKARI ACE 1, LLC	Askari Ace 1 LLC	3510 N Monroe Ave	Tallahassee	FL	32303-2745	850-727-4301
Steve Turner	TURNER ACE HARDWARE ARLINGTON, INC.	Turner Ace Hardware	5827 Arlington Rd	Jacksonville	FL	32211-5365	904-743-8888
Steve Turner	TURNER ACE HARDWARE FERNANDINA, LLC	Turner Ace Hdw Fernandina	2990 S 8th St	Fernandina Bch	FL	32034-8680	904-261-5270
Steven P Proctor	PROCTOR HARDWARE INC.	Proctor Ace Hardware	5723 University Blvd W	Jacksonville	FL	32216-4913	904-731-1144
Tabitha Parker	WEST MELBOURNE ACE HARDWARE, INC.	West Melbourne Ace Hardware	3221 W New Haven Ave	Melbourne	FL	32904-3535	321-724-6510
Tabitha Parker	WEST MELBOURNE ACE HARDWARE, INC.	Ace Hardware of Palm Bay	6755 Babcock St SE	Malabar	FL	32950-5004	321-729-6690
Terry Boldrick	BOLDRICK ENTERPRISES, INC.	Astor Ace Hardware	25001 Butler St	Astor	FL	32102-3215	352-759-2582
Thomas Ryan	ACE HARDWARE OF BIG PINE KEY, INC.	Ace Hardware of Big Pine Key	30317 Overseas Hwy	Big Pine Key	FL	33043-3413	305-872-2992
Tim McMillon	Ace Hardware of Orande City, Inc.	Ace Hardware of Orange City	595 N Volusia Ave	Orange City	FL	32763-4801	386-727-7744
Timothy Gibson	Ace Hardware of Big Bend, LLC	Ace Hardware of Big Bend	13364 Lincoln Rd	Riverview	FL	33578-7506	813-236-1885
Todd R Pickett	Pickett, Inc.	Pickett's Ace Hdwe	800 W Jefferson St	Brooksville	FL	34601-2532	352-796-9479
Valdin Llano	DORAL ACE HARDWARE, INC.	Doral Ace Hardware	10758-60 NW 58th St	Miami	FL	33178-2802	305-406-1072
Valdin Llano	ACE HARDWARE OF CUTLER BAY INC.	Ace Hdwe of Cutler Bay	20537 Old Cutler Rd	Cutler Bay	FL	33189-2454	305-254-0970
Valdin Llano	Ace Hardware Of Bird Road Inc.	Ace Hardware of Bird Road	5749 B C Bird Road	Miami	FL	33155	305-284-1123
Valdin Llano	Ace Hardware of Kendall Inc	Ace Hardware of Kendall Inc	9869 SW 88th Street	Miami	FL	33176	786-857-6260
Valerie Pleasanton	VAL-DA-LAR, INC.	Ace Hardware	510 E Boynton Beach Blvd	Boynton Beach	FL	33435-4141	561-732-2161
Vicky Kane	KANE'S ACE HARDWARE, INC.	Kane's Ace Hardware Inc.	3600 S Suncoast Blvd	Homosassa	FL	34448-2328	352-628-3566
Virginia S Stephenson	PAR-MAN, INC.	Ace Hardware of Deltona	2840 Elkcam Blvd	Deltona	FL	32738-3106	386-532-1953

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Virginia S Stephenson	PAR-MAN, INC.	Ace Hdw of Deltona #2	305 Fort Smith Blvd	Deltona	FL	32738-9204	407-322-7011
Walter Roberts	W L ROBERTS INC.	Ace Home Center / NAPA	2709 Crawfordville Hwy	Crawfordville	FL	32327-2158	850-926-3141
Walter S II Toole	Windermere Ace Hardware, Inc.	Toole's Ace Hardware of Windermere	517 Main St	Windermere	FL	34786-3562	000-000-0000
Walter S Toole II	SOUTH ORANGE ACE HARDWARE COMPANY,	Toole's Ace Hardware of South Orang	9689 S Orange Blossom Trl	Orlando	FL	32837-8913	407-857-1142
Walter S Toole II	TOOLE-ASMA CORPORATION	Toole's Ace Hardware of Clermont	859 W Highway 50	Clermont	FL	34711-2917	352-394-2098
Walter S Toole II	BRAY HARDWARE COMPANY, INC.	Toole's Ace Hardware of Winter Gard	500 S Dillard St	Winter Garden	FL	34787-3562	407-656-2593
Walter S Toole II	ORLANDO ACE HARDWARE, INC.	Toole's Ace Hardware of Orlando	2218 S Orange Ave	Orlando	FL	32806-3039	407-422-7766
Walter S Toole II	GROVELAND ACE HARDWARE INC	Toole's Ace Hardware of Groveland	1007 Highway 50	Groveland	FL	34736-2101	352-429-7616
Walter S Toole II	CONWAY ACE HARDWARE, INC.	Toole's Ace Hardware of Conway	4434 Curry Ford Rd	Orlando	FL	32812-2709	407-482-5085
Walter S Toole II	Maitland Ace Hardware Company, Inc.	Toole's Ace Hardware of Maitland	1607 S Orlando Ave	Maitland	FL	32751-6420	407-645-3366
Walter S Toole II	Colonial Ace Hardware Inc	Toole's Ace Hardware of Colonial	2523 E Colonial Dr	Orlando	FL	32803-5020	407-895-7003
Walter S Toole II	Avalon Ace Hardware, Inc.	Toole's Ace Hardware of Avalon	14807 E Colonial Dr Unit 136	Orlando	FL	32826	407-382-2007
Walter S Toole II	University Ace Hardware, Inc.	Toole's Ace Hardware of University	3755 Alafaya Trl	Oviedo	FL	32765-4926	407-542-3746
Walter S Toole II	Hamlin Ace Hardware, Inc.	Toole's Ace Hardware of Hamlin	5175 Hamlin Groves Trl	Winter Garden	FL	34787-4351	0 - -
Walter S Toole II	South Lake Ace Hardware, Inc.	Toole's Ace Hardware of South Lake	4425 S Highway 27	Clermont	FL	34711-5384	352-738-0778
Walter S. II Toole	Aloma Ace Hardware, Inc.	Toole's Ace Hardware of Aloma	6748 Aloma Ave	Winter Park	FL	32792-6801	321-972-8186
Wayne Walker	WALKER ENTERPRISES OF NORTHWEST	Walkers Ace Hardware	622 John Sims Pkwy W	Niceville	FL	32578-1817	850-674-4222
Wayne Walker	WALKER ENTERPRISES OF NORTHWEST	Walkers Ace Hardware	4550 E Highway 20	Niceville	FL	32578-9755	850-897-7711
Wayne Walker	WALKER ENTERPRISES OF NORTHWEST	Racetrack Ace Hardware	234 Racetrack Rd NE	Fort Walton Beach	FL	32547-1866	850-862-3169
Wendy Williams Crumit	Max's Ace Hardware, LLC	Max's Ace Hardware, LLC	11 C St	Haines City	FL	33844-5029	863-422-1631
Wesley C Grant	GULF WEST SUPPLY, INC.	Chiefland Hardware and Farm Supply	215 E Rodgers Ave	Chiefland	FL	32626-1424	352-493-4294
Wesley C Grant	Trenton Hardware & Farm Supply, LLC	Trenton Hardware & Farm Supply	1820 E Wade St	Trenton	FL	32693-2768	352-463-0420
William Anderson	ANDERSON'S ACE HARDWARE, INC.	Anderson's Ace Hardware Inc	1656 Providence Blvd	Deltona	FL	32725-4961	386-789-7744
William B Gibbs	Bryan's Ace Home Center, Inc.	Bryan's Ace Hardware	6910 SE 221st St	Hawthorne	FL	32640-3989	352-481-9928
William B. Gibbs	Bryan's Ace Home Center, Inc.	Bryan's Ace Hardware	18482 High Springs Main St	High Springs	FL	32643-0545	386-454-0622
William D Osteen	EAST COAST LUMBER & SUPPLY COMPANY	East Coast Lumber & Supply	308 Ave A	Fort Pierce	FL	34950-4417	772-461-5950
William D Osteen	EAST COAST LUMBER & SUPPLY COMPANY	East Coast Lumber & Supply Company	1330 N Cocoa Boulevard	Cocoa	FL	32922-6930	321-636-0411
William Gibbs	BRYAN'S ACE HOME CENTER INC.	Bryan's Ace Hardware	251 E Walker Dr	Keystone Heights	FL	32656-7658	352-473-4006
William Gibbs	BRYAN'S ACE HOME CENTER, INC.	Bryan's Ace Hardware	1122 State Road 20	Interlachen	FL	32148-5405	386-684-2811
William Gibbs	BRYAN'S ACE HOME CENTER, INC.	Bryan's Ace Hardware	1101 S Walnut St	Starke	FL	32091-4413	904-964-4642
William Gibbs	BRYAN'S ACE HOME CENTER, INC.	Bryan's Ace Hardware	871 N State Road 21	Melrose	FL	32666-3956	352-475-2400
William Hagan	HAGAN ACE HARDWARE OF BLANDING INC.	Hagan Ace Hardware of Blanding	1022 Blanding Blvd	Orange Park	FL	32065-6702	904-272-1414
William Head	ACE HOME & GARDEN CENTER OF BAY COU	Ace Home & Garden Ctr	3911 E 15th St	Panama City	FL	32404-5845	850-522-0314
William M Head	EVANS HOME CENTER OF BAY COUNTY,	Ace Home Helpers	17760 Panama City Beach Pkwy	Panama City Beach	FL	32413-6042	850-234-0314
William M Head	Santa Rosa Ace Hardware, Inc.	Santa Rosa Ace Hardware	2202 US Highway 98 W	Santa Rosa Beach	FL	32459-5323	850-660-1597
William Pastermack	Ace Handiman, Inc.	Ace Hardware	3636 S Washington Ave	Titusville	FL	32780-5737	321-267-1030
William Pastermack	Strike Force Ocala LLC	Ace Hardware of East Ocala	2015 E Silver Springs Blvd	Ocala	FL	34470-6916	352-512-9467
William R Cronin	Cronin Ace Hardware-Nocatee, LLC	Cronin Ace Hardware	10870 US 1 N Unit 116	Ponte Vedra	FL	32081	904-907-2160
William R Cronin	Cronin Ace Baymeadoews LLC	Cronin Ace Hardware	9802 Baymeadows Rd Unit#05	Jacksonville	FL	32256-7987	904-367-3285
William R. Cronin	Willaine Enterprises, Inc.	Cronin Ace Hardware	2843 County Road 210 W	Saint Johns	FL	32259-4078	904-217-3324
William Willis	WILLIS HARDWARE, INC.	Ace Hardware	409 US Highway 98	Apalachicola	FL	32320-1238	850-653-1400
Willie S Betts	CONSOLIDATED ACE HARDWARE OF NAVARR	Ace Hardware of Navarre	8188 Navarre Pkwy	Navarre	FL	32566-6906	850-939-9800
Willie S Betts	Consolidated Ace of Destin, Inc.	Ace Hardware of Destin	235 Main St	Destin	FL	32541-2503	850-837-6915
Willie S. Betts	Consolidated Ace of Freeport, Inc.	Ace Hardware of Freeport	16320 US Highway 331 S	Freeport	FL	32439-4156	850-880-6969
A Rocker	ROCKER SUPPLY, INC.	Rocker Supply	517 N Hwy 25	Millen	GA	30442	478-982-2856
Adam Keith	Keith Hardware, Inc.	Dalton Hardware	2105 E Walnut Ave	Dalton	GA	30721-4552	706-529-2231
Alex Hill	HILL'S SUPPLY CO.	Hill's Ace Hardware & Lumber Center	189 W Athens St	Winder	GA	30680-2295	770-867-3925
Alex Hill	HILL'S SUPPLY CO.	Hill's Ace Hardware & Lumber Center	275 U S Hwy 78	Loganville	GA	30052	770-466-1991
Allen Dawson	Smith Hardware Delk Road LLC	Smith Hardware Delk Road	2900 Delk Rd SE Ste 2400	Marietta	GA	30067-5336	770-800-3800
Alta Lance	ACE HARDWARE BLUE RIDGE, LLC	Ace Hardware Blue Ridge	4344 Old Highway 76	Blue Ridge	GA	30513-8060	706-632-8002
Anil Patel	Sai Ram Management Inc	Ace Hardware of Statesboro	1864 Northside Dr E	Statesboro	GA	30458-2138	912-259-9959
Anil Patel	Sai Ram Management Inc	Ace Hardware of East Dublin	620 Central Dr	East Dublin	GA	31027-7414	478-304-1190
B P (Skip) James Jr	JAMES HOLDING COMPANY, LLC	Elberton Ace Hardware	886 Elbert Street	Elberton	GA	30635-2628	706-283-3054
B P (Skip) James Jr	JAMES HOLDING COMPANY, LLC	Royston Ace Hardware	994 Franklin Springs St	Royston	GA	30662-3908	706-245-0091

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Baljinder Singh	Brother Ace Hardware Inc.	Ace Hardware	3204 Highway 155 South	Locust Grove	GA	30248-3512	678-884-5369
Bo Dotson	Toccoa Hardware, Inc.	Toccoa Hardware	2552 GA 17 Alt	Toccoa	GA	30577	706-886-7527
Bradley Bloodworth	Ace Hardware of Acworth, LLC	Ace Hardware of Acworth	5195 N Main St	Acworth	GA	30101-4876	000-000-0000
Brian Fisk	Chamblee Ace Hardware, LLC	Chamblee Ace Hardware	5446 Peachtree Blvd	Chamblee	GA	30341-2235	770-881-7922
Brian Hodges	Hodges Ace Hardware, Inc.	Ace Hardware & Rental	501 Main St	Claxton	GA	30417-6863	912-739-4702
Brian Lucas	BLECKLEY HARDWARE, INC.	Bleckley Ace Hardware	116 Highway 87 Byp N	Cochran	GA	31014-6042	478-934-1222
Calvin Franklin	EQUINOX MANAGEMENT LLC	Ace Hardware of Hawkinsville	36 Surrey Plz	Hawkinsville	GA	31036-4633	478-892-9049
Carlton Newberry	DONALSONVILLE HARDWARE, INC.	Ace Hardware of Donalsonville	1405 S Tennille Ave	Donalsonville	GA	39845-1987	229-524-1380
Chadwick H Spinks	MACK'S HARDWARE & HOME, INC.	Ace Hdwe of Lawrenceville	880 Dogwood Rd	Lawrenceville	GA	30044-5797	678-344-1555
Chadwick H Spinks	Macks Hardware Watkinsville, LLC	Ace Hardware Watkinsville	2041 Hog Mountain Rd	Watkinsville	GA	30677-1954	706-769-8578
Chadwick H Spinks	Macks Hardware Madison LLC	Ace Hardware Madison	2640 Eatonton Rd	Madison	GA	30650-5003	706-247-8517
Charles Warren	CHAS MAR HOLDINGS, INC.	Chas Mar Home & Garden	6301 Oak Street	Eastman	GA	31023-8926	478-374-3391
Chester Davis	ACE HARDWARE OF GRAY INC.	Ace of Gray	243 West Clinton Street	Gray	GA	31032-5327	478-986-9200
Christopher Karwick	Grayson Ace LLC	Grayson Ace Hardware	2178 Britt St	Grayson	GA	30017-1648	404-704-0393
Clarence E Smith	Artistic Builders Supply, Inc.	Artistic Builders Supply	963 Buford Dr	Lawrenceville	GA	30043-4525	770-963-5222
D William Osteen SR.	Crossroads Ace Hardware LLC	Crossroads Ace Hardware	8122 Dallas Acworth Hwy	Dallas	GA	30132-7930	678-363-8191
Daniel Moore	Moore's Ace Hardware & Gifts Inc.	Moore's Ace Hardware & Gifts	504 E Crawford St	Colquitt	GA	39837-5200	229-758-3561
Darin Workman	The Helpful Hardware Company, LLC	Ace Hardware Southern Home and Gard	1110 N Park St	Carrollton	GA	30117-2229	770-832-0114
Darrick Jackson	HELEN HARDWARE, INC.	Helen Ace Hardware	8160 S Main St	Helen	GA	30545-3647	706-878-3230
David Bowles Sr.	Bowles Investment Group, LLC	Southside Ace Hardware of Savannah	706 Mall Blvd	Savannah	GA	31406-4836	912-544-6453
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Hwy 20	2000 Canton Hwy	Cumming	GA	30040-5150	678-666-1310
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Woodmont	8026 Cumming Hwy	Canton	GA	30115-9337	678-666-1310
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Hammonds	4715 Hammond Industrial Dr	Cumming	GA	30041-5521	770-888-2440
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Midway	4947 Atlanta Hwy	Alpharetta	GA	30004-2922	770-475-5688
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Brookstone	1715 Dennis Kemp Ln NW	Kennesaw	GA	30152-7745	770-514-1001
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of North Hall	5137 Cleveland Hwy	Gainesville	GA	30506-2875	770-983-3414
David G Autry	Autry's Ace Hardware, LLC	Autry's Ace Hardware	3540 Thompson Bridge Rd	Gainesville	GA	30506-1501	678-971-1155
David Jones	DECATUR HARDWARE SUPPLY INC.	Intown Ace Hardware	1404 Scott Blvd	Decatur	GA	30030-1424	404-378-6006
David Lott	LOTT BUILDERS SUPPLY COMPANY, INC.	Lott Builders Supply	1201 Peterson Ave N	Douglas	GA	31533-2829	912-384-1800
David Miller	David Miller, Inc.	Miller Auto Parts & Hardware	134 S Lee St	Americus	GA	31709-3506	229-924-1234
Douglas Eifrid	DNE, INC.	Intown Ace Hardware	854 N Highland Ave NE	Atlanta	GA	30306-4507	404-874-5619
Dwight Glover	Dunwoody Village Ace, Inc	Dunwoody Village Ace Hardware	1316 Dunwoody Village Pkwy	Atlanta	GA	30338-4125	770-394-6938
Elliott E Lanier	REIDSVILLE ELECTRIC, INC.	Ace Hardware	223 W Brazell St	Reidsville	GA	30453-4407	912-557-6785
Eric T Allison	CAH ACQUISITIONS, LLC	Cartersville Ace Hardware	924 West Ave	Cartersville	GA	30120-6134	770-382-1298
Gary Evans	VILLAGE HARDWARE & PAINT SUPPLY	Lindale Ace Hardware	3116 Maple Rd	Lindale	GA	30147-1307	706-232-3722
Gary Johnson	HOME HARDWARE, INC.	Home Hardware Inc	3863 Saint Marys Rd	Columbus	GA	31906-4680	706-689-4228
George Jackson	WESLEYAN ACE HARDWARE, Inc.	Wesleyan Ace Hardware	5020 Forsyth Rd	Macon	GA	31210-2107	478-471-7732
George Jackson	RIVERSIDE ACE HARDWARE, LLC	Riverside Ace Hardware	3600 Riverside Dr	Macon	GA	31210-2510	478-474-6454
George Jackson Jr	WRJ, INC.	Perry Ace Hardware & Garden Center	1345 Sam Nunn Blvd	Perry	GA	31069-2121	478-987-9973
George Jackson Jr	RUTLAND ACE HARDWARE, LLC	Rutland Ace Hardware	6173 Houston Rd	Macon	GA	31216-6609	478-788-2778
George Jackson Jr	Blue Sky Hardware, LLC	Ace Hardware	126 W College St	Griffin	GA	30224-4238	770-233-0902
George Jackson Sr	First Street Ace, LLC	First Street Ace Hardware	672 1st St.	Macon	GA	31201	478-474-6540
H Chandler	CHANDLER BROTHERS HARDWARE CO. INC.	Chandler Bros Hardware Co Inc	115 N Wayne St	Milledgeville	GA	31061-3435	478-452-2613
H Chandler	CHANDLER BROTHERS HARDWARE COMPANY	Chandler Bros Ace Hardware	1895 N Columbia St	Milledgeville	GA	31061-2316	478-452-1205
H Hal Hart III	ISLAND ACE HARDWARE, INC.	Island Garden Center	2807 Demere Rd	St Simons Island	GA	31522-1618	912-634-0523
H Hart	ISLAND ACE HARDWARE, INC.	Island Ace Hardware	329 Longview Plz	Saint Simons Is	GA	31522-2571	912-638-3800
Harold Crump	ERWIN'S HOME SUPPLIES, INC.	Erwin's Home Supplies Inc	147 Marine Dr SE	Calhoun	GA	30701-3611	706-629-3028
Hasan Yousef (Carlos)	ONE STOP HARDWARE, LLC	Blakely Ace Hardware	877 N Church St	Blakely	GA	39823-2261	229-723-3801
Herbert Chandler	CHANDLER BROTHERS HARDWARE CO., INC	Ace Hardware	3011 N Columbia St	Milledgeville	GA	31061-8799	478-452-9111
J Leon Cochran	Builders Supply Inc. - Camden	Farmers and Builders Ace Hardware	1060 E King Ave	Kingsland	GA	31548-6327	912-729-4704
J Leon Cochran	Builders Supply Inc. - Camden	Farmers and Builders Ace Hardware	687 Charlie Smith Sr Hwy	Saint Marys	GA	31558-3049	912-729-2648
J Thomas Glen	Elder's Ace Hardware of Dallas, GA,	Elder's Ace Hardware-Dallas	780 Seaboard Dr	Dallas	GA	30132-5549	770-575-0736
J Thomas Glenn	ACE HARDWARE OF EAST ROME, INC.	Elder's Ace Hardware-East Rome	610 Shorter Ave NW, Suite 1	Rome	GA	30165-4283	706-291-1939
J Thomas Glenn	ACE HARDWARE OF LAFAYETTE, INC.	Elder's Ace Hardware-Lafayette Inc	1105 N Main St	La Fayette	GA	30728-2119	706-638-1732

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
J Thomas Glenn	ACE HARDWARE OF CHICKAMAUGA	Elder's Ace Hardware-Chickamauga	36 General Bushrod Johnson Ave.	Chickamauga	GA	30707	706-375-2111
J Thomas Glenn	Elder's Ace Hardware of Varnell, LL	Elder's Ace Hardware -Varnell	4158 Highway 2	Dalton	GA	30721-1368	706-852-1790
James Garner	GARNER VENTURES, INC.	Garner Ace Hardware	693 E Church St	Jasper	GA	30143-1314	706-692-5929
James Mcgee	GEORGIA HARDWARE COMPANY INC.	Georgia Ace Hardware	10 W Main St	Forsyth	GA	31029-1747	478-994-2141
James Rogers	ROGERS ACE HARDWARE, INC.	Rogers Ace Hardware Inc	42 E Underwood St	Cleveland	GA	30528-1272	706-865-2184
James Royal Sr	ROYAL BROS., INC.	Royal Ace	2415 Coastal Hwy 17 S	Richmond Hill	GA	31324	912-756-3424
Jason C Sutton	A-PLUS HARDWARE, INC.	A-Plus Hardware Inc	5132 Joe Frank Harris Pkwy NW	Adairsville	GA	30103-5328	770-773-3388
Jerry Shaifer	Lake Oconee Ace LLC	Lake Oconee Ace Hardware	1022 Lake Oconee Parkway	Eatonton	GA	31024	706-485-6574
John David Hudson	LJ LLC	Lizella Ace Hardware	3321 Holley Rd.	Lizella	GA	31052-3412	478-935-2883
John Raines	JTR Stone Creek, Inc.	Monroe Ace Hardware	703 W Spring St	Monroe	GA	30655-1789	470-970-4223
John Roberts	ACE HARDWARE OF SPARTA INC.	Ace Hardware of Sparta	701 Hamilton St	Sparta	GA	31087-1840	706-444-6710
John Triplett	Mt Vernon Grocery Company, Inc	B&T's Food Fresh	304 S Railroad Ave	Mount Vernon	GA	30445-3066	912-583-0095
Jonathan Miller	MILLER HARDWARE COMPANY LLC	Miller Hardware - Downtown	211 E Hill Ave	Valdosta	GA	31601-5705	229-244-0924
Jonathan Miller	MILLER HARDWARE COMPANY LLC	Miller Hardware - Northside	3137 N Oak Street Ext	Valdosta	GA	31602-1099	229-245-8054
Josa Harris	RAYMOND M HARRIS & CO INC	Harris Ace Hardware	1012 W Ogleshorpe Hwy	Hinesville	GA	31313-5424	912-876-2147
Joseph H Smith	HANDY ACE HARDWARE, LLC	Handy Ace Hardware	2684 Winder Hwy	Dacula	GA	30019-1671	770-339-0901
Joseph Hiers	Hijo Investments LLC	Hunter Johnson Ace and Lumber	870 E Parker St	Baxley	GA	31513-7075	912-267-2600
Joseph R Sheffield	Ace Hardware of Dawson, Inc	Ace Hardware of Dawson	873 Forrester Dr SE	Dawson	GA	39842-2044	229-695-9057
Joseph R Sheffield Jr.	Ace at Oakland, Inc	Ace at Oakland	136 Carlton Dr	Leesburg	GA	31763-5651	229-302-2773
Joseph Smith	HANDY HARDWARE, INC.	Handy Ace Hardware	3969 Lawrenceville Hwy	Tucker	GA	30084-4513	770-939-6842
Jyoti Joshi	Reena Management Inc	Temple Ace Hardware	275 Highway 78 W	Temple	GA	30179-3714	678-506-4110
Jyoti Joshi	United AACE Corporation	Lithia Springs Ace Hardware	7295 Lee Rd	Lithia Springs	GA	30122-2846	770-948-1222
L. Ricky Bruce	Mansfield Marketplace, Inc	Mansfield Market Place	4420 Highway 213	Mansfield	GA	30055	770-786-3060
Lee M Mayfield Jr	MAYFIELD HARDWARE COMPANY	Mayfield Ace Hardware	2171 Elm St NE	Covington	GA	30014-2443	770-786-2550
Lemuel Brooks	CULPEPPER LUMBER CO., INC.	Culpepper Lumber Co Inc	816 Augusta Rd	Thomson	GA	30824-8488	706-595-3512
Lemuel Brooks	CULPEPPER LUMBER CO., INC.	Culpepper Lumber	4532 Washington Rd	Evans	GA	30809-3802	706-863-7109
Lewis Reeves	REEVES HARDWARE COMPANY INC.	Reeves Ace Hardware	46 S Main St	Clayton	GA	30525-5477	706-782-4253
Lewis Reeves	REEVES HARDWARE COMPANY, INC.	Reeves Building Supply	118 Chechero St	Clayton	GA	30525-5478	706-782-4219
Lewis Reeves	REEVES HARDWARE COMPANY, INC.	Reeves Ace Hardware	7314 Highway 441 N	Dillard	GA	30537-2231	706-746-7414
Lisa W. Lusk	Lusk & Walls LLC	Morgan's Ace Hardware	7337 Main St	Woodstock	GA	30188-5033	770-926-3281
Lisa Walls Lusk	WALLS & WALLS ENTERPRISES, INC.	Walls Ace Hardware	2932 Canton Rd-Ste 280	Marietta	GA	30066-3861	770-428-0500
Manik Narainsinghani	Wise Investments LLC	Ace Hardware of Willacoochee	290 Main St E	Willacoochee	GA	31650-2528	912-534-2457
Mark Luther	TMC Ace Enterprises, LLC	Ace Hardware of Toco Hills	2983 N Druid Hills Rd NE	Atlanta	GA	30329-3909	404-325-8000
Mathew Jantz	Hartwell Hardware of GA LLC	Ace Hardware of Northeast Georgia	108 Athens St	Hartwell	GA	30643-1851	706-961-1113
Mathew Street	Street Auto Parts and Hardware, Inc	Street Auto Parts and Hardware	213 Spaulding Rd	Montezuma	GA	31063-1723	478-472-2222
Matthew Cochran	BUILDERS SUPPLY, INC.	Farmers & Builders Ace Hardware	3271 US Highway 84	Blackshear	GA	31516-2141	912-449-4726
Matthew Cochran	Builder's Supply, Inc.	Farmers & Builders Ace	5909 N 2nd St	Folkston	GA	31537-9356	912-496-7771
Matthew Cochran	Builders Supply, Inc.	Farmers & Builders Ace Hardware	14133 Cleveland St E	Nahunta	GA	31553-9496	912-462-7552
Matthew Cochran	Builder's Supply, Inc.	Farmers & Builders Ace Hardware	623 E Franklin St	Sylvester	GA	31791-7231	000-000-000
Matthew Cochran	Builder's Supply, Inc.	Farmers and Builders Ace Hardware	121 Victory Dr	Waycross	GA	31503-8871	912-590-1227
Matthew Colston	Cornelia Ace Hardware, Inc.	Cornelia Ace Hardware	283 GA-105	Cornelia	GA	30531	706-778-1223
Matthew Szuda	Szuda Family Enterprises Inc..	Crabapple Ace Hardware	12350 Arnold Mill Rd Ste B1	Alpharetta	GA	30004-6624	470-268-7862
Michael A Harwell	Marlin Holdings, LLC	Fixit Ace Hardware-Peachtree Battle	2365 Peachtree Rd NE	Atlanta	GA	30305-4147	404-841-9525
Michael A Harwell	Marlin Holding 4, LLC	Fixit Ace Hardware-Roswell	821 Atlanta St	Roswell	GA	30075-4425	678-961-0277
Michael D Cox	BARNESVILLE HARDWARE COMPANY, LLC	BARNESVILLE ACE HARDWARE	916 Highway 341 S	Barnesville	GA	30204-3771	770-872-3661
Michael D Cox	Union Grove Hardware Company, LLC	Union Grove Ace Hardware	2250 Highway 155 N	McDonough	GA	30252-4806	770-692-8966
Michael G Gandy	MCG HARDWARE COMPANY	Marble Hill Ace Hardware	26 McCain Pass	Marble Hill	GA	30148-2258	770-893-4111
Michael Harwell	Marlin Holdings 2, LLC.	Fixit Ace Hardware-Chastain	4365 Roswell Rd NE	Atlanta	GA	30342-3315	404-255-2411
Michael T Hubert	Pan Tack Inc.	Grovetown Ace Hardware	5127 Wrightsboro Rd	Grovetown	GA	30813-2803	706-922-9735
Michael T Hubert	Warrenton Ace Hardware LLC	Warrenton Ace Hardware	153 Legion Dr	Warrenton	GA	30828-8453	706-914-5041
Michael W Keith	KEITH HARDWARE, INC.	Ace Hardware of Flintstone	2846 Chattanooga Valley Rd	Flintstone	GA	30725-2045	706-820-1334
Mike Fisk	West Paces Ace Hardware LLC	West Paces Ace Hardware	3535 Northside Pkwy NW Ste T1	Atlanta	GA	30327-2309	404-261-6000
Mike Huber	Augusta Ace, LLC	Augusta Ace Hardware	2803 Wrightsboro Rd	Augusta	GA	30909-3913	706-364-5370
Parminder Singh	THE NEW ERA HARDWARE INCORPORATED	East Point Ace Hardware	1733 Washington Rd	East Point	GA	30344-4151	404-761-2640

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Paul Harwood	REDWARE, LLC	West End Ace Hardware	964 Ralph David Abernathy Blvd SW	Atlanta	GA	30310-1833	404-755-5599
Paula L Johnson	Home Hardware Inc.	Home Hardware	7390 Blackmon Rd	Columbus	GA	31909-4477	706-221-6920
Pernal Franklin	TRAPNELL - TOMLINSON CO.	Trapnell Tomlinson	212 E Broad Street	Metter	GA	30439	912-685-5757
Prajesh Patel	OMAAJAYA, INC.	East Cobb Ace Hardware	3162 Johnson Ferry Rd	Marietta	GA	30062-7604	770-992-2655
Preston Bullock	JAY'S HARDWARE INC	Jay's Ace Hardware	101 Walden St	Wrens	GA	30833-4518	706-547-0040
Preston Bullock	Summit Hardware Grp of North Georgi	Summit Ace of Lavonia	13365 Jones St	Lavonia	GA	30553-1164	706-466-5232
Preston Bullock	Oakwood Hardware LLC	Summit Ace of Oakwood	3446 Winder Hwy	Flowery Branch	GA	30542-3007	770-287-0010
Preston Bullock	Commerce Hardware Group LLC	Summit Ace of Commerce	208 Homer Rd	Commerce	GA	30529-1845	706-872-6617
Preston Bullock	Sylvester Hardware LLC	Summit Ace of Louisville	815 Peachtree St	Louisville	GA	30434-1449	706-872-6253
Preston L. Bullock	Summit Hardware Group LLC	Summit Ace Hardware of Sandersville	612 S Harris St	Sandersville	GA	31082-2821	478-232-3273
Randy West	ISLANDS HARDWARE GROUP, INC.	Islands Ace Hardware	318 Johnny Mercer Blvd Ste 5	Savannah	GA	31410-2196	912-897-1288
Randy West	Berwick Hardware, LLC.	Berwick Ace Hardware	5698 Ogeechee Rd	Savannah	GA	31405-9500	912-219-3619
Randy West	Rincon Hardware Operating LLC	Rincon Ace Hardware	591 S Columbia Ave	Rincon	GA	31326	912-235-0123
Raymond Harris	RAYMOND M. HARRIS & CO., INC.	Harris Ace Hardware	386 W Cherry St	Jesup	GA	31545-1400	912-427-3767
Reid Hutchings	Miles True Value Hardware, Inc. 11/	Miles Ace Hardware	2006 Highway 54 W	Peachtree City	GA	30269-4743	770-487-7533
Rever Morris	MORRIS'S	Morris Ace Hardware	630 W 12th St	Alma	GA	31510-1959	912-632-7971
Richard D Young	DILL'S HARDWARE INC.	DILL'S ACE Hardware	352 Fitzgerald Hwy	Ocilla	GA	31774-3716	229-468-5281
Richard D Young	Ace of Thomasville, LLC	Ace of Thomasville	2730 E Pinetree Blvd	Thomasville	GA	31792-4827	229-516-8590
Richard Lukowiak	CLW ENTERPRISES, LLC	John's Creek Ace Hardware	10875 Jones Bridge Rd	Alpharetta	GA	30022-6538	770-442-5030
Robert G Strickland III	R G STRICKLAND SUPPLY, LLC	Madison County Ace Hardware	535 General Daniel Ave N	Danielsville	GA	30633-6915	706-795-2260
Robert G Strickland III	R G Strickland Supply Colbert, LLC	Madison County Ace Hardware	6145 Highway 72 W	Colbert	GA	30628-2424	706-788-2878
Robert G Strickland III	R G Strickland Supply Crawford, LLC	Oglethorpe Ace Hardware	145 Coile Dr	Crawford	GA	30630-2538	706-743-6085
Robert O Thomas	Baell Mercantile, LLC	Baell Mercantile Company	550 1st St NE	Moultrie	GA	31768-3404	229-985-5151
Ronak Parika	Bolster Hardware II, LLC	Holcomb Bridge Ace Hardware	3960 Holcomb Bridge Rd	Peachtree Corners	GA	30092-2206	770-448-3390
Ronak Parika	Bolster Hardware II, LLC	S&S Ace Hardware	4160 Buford Dr	Buford	GA	30518-3440	770-932-1458
Ronak Parikh	Bolster Hardware II, LLC	Douglasville Ace Hardware	6530 Church St	Douglasville	GA	30134-1806	770-942-7044
Ronak Parikh	Bolster Hardware II, LLC	S&S Ace Hardware	3740 Village Way	Braselton	GA	30517-5103	770-867-2340
Ronak Parikh	Bolster Hardware II, LLC	Cowan Hardware Company	1264 Green St	Conyers	GA	30012-5410	770-483-8818
Ronak Parikh	Bolster Hardware II, LLC	Cowan Hardware Company	1056 Honey Creek Rd SE	Conyers	GA	30013-2908	770-760-0410
Scott Peterman	CIRCLE ACE HARDWARE, INC.	Circle Ace Hardware Inc	215 S Commercial Cir	Warner Robins	GA	31088-4611	478-922-3334
Scott Peterman	Byron Ace Hardware, INC.	Byron Ace Hardware	237 GA Highway 49 S	Byron	GA	31008-7043	478-956-4929
Sunil Soni	Woodstock Hardware LLC	Soni Ace Hardware	115 Colony Center Dr	Woodstock	GA	30188-4633	404-446-3733
Susan Harlan	Vickery Hardware Company	Vickery Hardware Company	881 Concord Rd SE	Smyrna	GA	30080-4270	770-435-4567
Thomas Garrett	POSS ACE HARDWARE INC.	Poss Ace Hardware Inc	22 E Robert Toombs Ave	Washington	GA	30673-1736	706-678-1525
Thomas Jones	Jones Hometown Hardware, Inc	Jones Hometown Hardware	1083 E 3rd St	Jackson	GA	30233-2151	770-775-7501
Thomas L Coogle	Ace Ops Tifton, LLC	Ace Hardware	2202 US Highway 41 N	Tifton	GA	31794-2768	229-472-6095
Thomas W Barfield	KNIGHT'S ACE HARDWARE, INC.	Knight's Ace Hardware	837-39 S Main St	Cedartown	GA	30125	770-748-2742
Timothy Harris	RAYMOND M. HARRIS & CO., INC.	Harris Ace Hardware	15453 US Highway 17	Townsend	GA	31331-3859	912-567-1136
Timothy Harris	Raymond M. Harris & CO., Inc.	Harris Ace Hardware	2195 Perry Lane Rd	Brunswick	GA	31525-9725	912-574-5835
Tina Holt	Holt's Hardware LLC	Holts Ace Hardware	305 S Main St	Ellijay	GA	30540-3202	706-635-2236
Tom Glenn	ACE HARDWARE OF RINGGOLD, LLC	Elder's Ace Hardware-Ringgold	100 Helpful Pl	Ringgold	GA	30736-5994	706-935-2231
Tom Glenn	Elder's Ace Hardware of Trenton, LL	Elder's Ace Hardware-Trenton	11665 S Main St	Trenton	GA	30752-2830	706-657-4334
Vickie Cox	EAST LAKE HARDWARE COMPANY, LLC	Ace Hdwe of McDonough	1750 Hwy 81 E	McDonough	GA	30252-3032	770-914-5065
Wade L Doss	BATES HARDWARE COMPANY	Bates Ace Hardware	1709 Howell Mill Rd NW	Atlanta	GA	30318-3113	404-351-4240
Walton Matthew Roundtree	Holloway's Hardware, Inc.	Holloway's Ace Hardware	302 S Jefferson Ave	Eatonton	GA	31024-1130	706-485-8550
William A. Perkins III	SALTER BUILDING SUPPLY, INC.	Salter Building Supply	287 Old Millen Hwy	Waynesboro	GA	30830-8803	706-554-9977
William B Jones	Convenience Stores, Inc.	Ace of Forsyth	171 N Lee St	Forsyth	GA	31029-2123	478-992-0100
William B Jones	Convenience Stores, Inc.	Ace Hardware of Monticello	9160 GA Highway 212 W	Monticello	GA	31064-3744	762-600-1405
William B Jones	Convenience Stores, INC.	Ace Hardware of Zebulon	9215 US-19	Zebulon	GA	30295	470-745-6325
William Bradley	BRADLEY BUILDERS, INC.	Bradley Ace Hardware	112 S 2nd Ave	Chatsworth	GA	30705-2928	706-695-2111
William Clegg	FARM & HOME SUPPLY, INC.	Social Circle Ace Home Center	181 S Cherokee Rd	Social Circle	GA	30025-2802	770-464-3354
William J Reeves	Reeves Hardware Company	Reeves Feed & Farm	95 Bo James St	Clayton	GA	30525-5879	706-960-9090
William L Cochran Jr	Builder's Supply, Inc.	Possum Eddy Ace Hardware	136 Industrial Rd	Sylvania	GA	30467-1827	912-564-2003
William T Coogle	REYNOLDS IGA FOODLINER, INC.	Piggly Wiggly Ace	714 W 4th St	Adel	GA	31620-2656	229-896-5055

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Zach Stafford	Stafford Partners Grant Park, LLC	Shep's Grant Park Ace Hardware	519 Memorial Dr SE, Ste A1	Atlanta	GA	30312-2218	678-973-0711
Zachary Stafford	Stafford Partners Marietta 1, LLC	Shep's Marietta Ace	4880 Lower Roswell Rd Ste 770	Marietta	GA	30068-4453	678-540-5871
Byron Yamashiro	YAMASHIRO BUILDING & SUPPLY, INC.	Yamashiro's Building Supply	45-552 Kamehameha Hwy	Kaneohe	HI	96744-1944	808-247-2175
Byron Yamashiro	Yamashiro Building & Supply, Inc.	Kaimuki Ace Hardware	3384 Waialae Ave	Honolulu	HI	96816-2637	808-732-2888
Darryl Leer	LEER AND LEER, INC.	Atlas Building Supplies	10 Mohala St	Kaunakakai	HI	96748	808-553-5350
Dean Fujiwara	PIONEER CONTRACTING COMPANY LIMITED	Pioneer Ace Hardware	930 Kilani Ave	Wahiawa	HI	96786-2102	808-622-7001
Dean Fujiwara	PIONEER CONTRACTING COMPANY LIMITED	Pioneer Ace Hardware	66-134 Kamehameha Hwy	Haleiwa	HI	96712-1419	808-622-7002
Dean Fujiwara	PIONEER CONTRACTING COMPANY LIMITED	Pioneer Ace Hardware	55-510 Kamehameha Hwy, Suite 11	Laie	HI	96762-1139	808-622-7003
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	HILO ACE HARDWARE	550 Kilauea Ave	Hilo	HI	96720-3040	808-961-3741
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	KIHEI ACE HARDWARE	1280 S Kihei Rd	Kihei	HI	96753-5296	808-879-7060
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	CAPTAIN COOK ACE HARDWARE	82-6066 Mamalahoa Hwy	Captain Cook	HI	96704-8204	808-323-2655
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	PUKALANI ACE HARDWARE	55 Pukalani St	Makawao	HI	96768-8544	808-572-5566
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	KAPAA ACE HARDWARE	1105 KUHIO HWY	KAPAA	HI	96746	808-822-7751
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	NAALEHU ACE HARDWARE	95-5656 Mamalahoa Hwy	Naalehu	HI	96772	808-929-9030
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	Keaau Ace Hardware	16-586 Old Volcano Rd	Keaau	HI	96749-8115	808-966-7170
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	Eleele Ace Hardware	4469 Waialo Rd	Eleele	HI	96705	808-335-3184
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	Kona Ace Hdwe & Crafts	74-5500 Kaiwi St	Kailua Kona	HI	96740-1609	808-329-2981
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	Rancho Ace Hardware	92-8691 Lotus Blossom Ln	Ocean View	HI	96737	808-929-7315
Guy K Kamitaki	ACE HARDWARE HAWAII, INC.	Ace Hardware	15-2660 Keaau Pahoa Road	Pahoa	HI	96778-7778	808-965-6459
Guy Kamitaki	Ace Hardware Hawaii, Inc.	Lahaina Gateway Ace Hardware	325 Keawe St Ste A101	Lahaina	HI	96761-2728	808-667-4311
Guy Kamitaki	Ace Hardware Hawaii, Inc.	Waiakea Ace Hardware	845 Kanoelohua Ave Bldg B	Hilo	HI	96720-5145	808-969-3637
Guy Kamitaki	Ace Hardware Hawaii, Inc.	Waikoloa Ace Hardware	68-1820 Waikoloa Road, Suite 201	Waikoloa	HI	96738	808-657-4118
Mark Schulein	Lifestyle Hui LLC	Island Ace Hardware	5-4280 Kuhio Hwy	Princeville	HI	96722	808-826-6980
Wayne K Kamitaki	BFS, INC.	Kauai Ace Hdwe & Crafts	4100 Rice St	Lihue	HI	96766-1447	808-245-4091
Wayne K Kamitaki	BFS, INC.	Kamuela Ace Hdwe & Crafts	67-1149 Mamalahoa Hwy	Kamuela	HI	96743-8496	808-885-6059
William Maars	Marmac, Inc	Marmac Ace Hardware	11 La'a St	Kahului	HI	96732	808-633-4272
William Marrs	MARMAC INC.	Marmac Ace Hardware	334 Alamaha St	Kahului	HI	96732-2420	808-877-3931
Andrew Harland	BOONE ACE HARDWARE L.L.C.	Boone Ace Hardware	1735 S East Marshall	Boone	IA	50036-7188	515-432-3543
Andrew M Harland	JEFFERSON ACE HARDWARE LLC	Jefferson Ace Hardware	403 W Head Street	Jefferson	IA	50129	515-386-3215
Andrew M. Harland	HARLAND HARDWARE INC.	Harland Ace Hardware	1305 141st St	Perry	IA	50220-8128	515-465-2177
Brad Cole	Wise Block Hardware, LLC	Cole's Ace Hardware	312 1st St E	Independence	IA	50644	319-334-2362
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	2122 Main St	Keokuk	IA	52632-2764	319-524-1398
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	733 16th Ave SE	Dyersville	IA	52040-2158	563-875-2800
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	2617 1st Ave E	Newton	IA	50208-2700	641-791-9614
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	1012 Jeffreys Dr	Osceola	IA	50213-9500	641-342-2154
Christopher Sterk	JOHNSTON HARDWARE INC.	Johnston Ace Hardware	5800 Merle Hay Rd	Johnston	IA	50131-1217	515-276-2854
Christopher Sterk	G & S Hardware, Inc.	Ace Hardware of Ankeny	3020 SW Oralabor Road	Ankeny	IA	50023	515-809-1104
Corey Boyer	CARROLL HARDWARE INC	Carroll Ace Hardware	853 Plaza Dr	Carroll	IA	51401-2636	712-792-8132
Corey Boyer	Polk City Hardware, Inc.	Polk City Ace Hardware	945 S 3rd Street	Polk City	IA	50226	000-000-0000
Craig Jones	C & H Jones, Inc.	Ace-N-More	1901 E Washington St	Washington	IA	52353-2173	319-653-6700
Dave Wallace	Wallace Auto Supply, CO.	Ace Hardware	506 SE 6th St	Greenfield	IA	50849-1440	641-743-8282
Doug Christner	Christner Hardware, Inc.	North Liberty Ace Hardware	55 S Dubuque St	North Liberty	IA	52317-9285	319-665-2386
Douglas Schueth	SCHUETH ACE HARDWARE	Schueth Ace Hardware	6 W Main St	New Hampton	IA	50659-2102	641-394-2375
Douglas Schueth	SCHUETH ACE HARDWARE	Schueth Ace Hardware	300 Gilbert St	Charles City	IA	50616-3628	641-228-5235
Edward J. Merscham	Merschman Hardware & Building Suppl	Merschman Ace Hardware	650 E Le Claire Rd	Eldridge	IA	52748-1708	563-285-2241
Gary Fick	FICK INC.	Ace Hardware	409 Central Ave	Estherville	IA	51334-2236	712-362-3745
Gary Fick	FICK, INC.	Ace Hardware	3401 Bergquist Ave	Spirit Lake	IA	51360-7605	712-336-3373
George Harvey	Park Fair Hardware LLC	Park Fair Ace Hardware	100 E Euclid Ste 11	Des Moines	IA	50313-4564	515-243-6000
Gregg Peters	Sioux City Ace Hardware, Inc.	Riverside Ace Hardware	4200 War Eagle Dr	Sioux City	IA	51109-1700	712-268-6500
James R Axline	Ace Hardware of Altoona, Inc.	Altoona Ace Hardware	340 8th St SE	Altoona	IA	50009-1958	515-967-0808
James R Axline	Axline's True Value Hardware, Inc.	Nevada Hardware & Rental	123 Lincoln Hwy	Nevada	IA	50201-1522	515-382-2184
Jason Rueter	SIBLEY HARDWARE, INC	Sibley Hardware	931 2nd Ave	Sibley	IA	51249-1504	712-754-2694
Jay Devries	Brothers Market Four, Inc.	Brothers Ace Hardware	1022 Skylar St	Denver	IA	50622-7714	319-406-0004
Jay Devries	Brothers Ace 3, LLC	Brothers Ace Hardware	440 S Illinois Ave	Mason City	IA	50401-4440	641-424-6101

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Jay Devries	Brothers Ace 2, LLC	Brothers Ace Hardware	150 W US Highway 18	Garner	IA	50438-1064	641-923-3003
Jay Devries	Brothers Ace 1, LLC	Brothers Ace Hardware	580 US Highway 18 E	Clear Lake	IA	50428-1439	641-357-7080
Jay Devries	Brothers Ace 4, LLC	Brothers Ace	1317 N John Wayne Drive	Winterset	IA	50273-2400	515-462-2984
Jeff Olson	LJH HARDWARE INC.	Rock Rapids Ace Hdw	209 1st Ave	Rock Rapids	IA	51246-1503	712-472-2756
Joe Fink	Oelwein Ace Hardware Paint & Rental	Oelwein Hardware	20 N Frederick Ave	Oelwein	IA	50662-1735	319-323-8826
John Bock	BOCK & WARNER HARDWARE, INC.	Mount Vernon Ace Hardware	222 1st Ave S	Mount Vernon	IA	52314-1607	319-895-8183
John W Driscoll	Driscoll Hardware LLC	Ace Hardware	205 W Welsh	Williamsburg	IA	52361	319-668-1991
Julie Spilde	G&J AULWES INC	Decorah Ace Hardware/Ace Kitchen Pl	200 E Main St	Decorah	IA	52101-1846	563-382-3538
Kairee Witt	AUDUBON HARDWARE INC	Ace Hardware	215 Broadway St	Audubon	IA	50025-1140	712-563-2764
Katie DeMaris	DeMaris Hardware, Inc.	DeMaris Hardware	309 W 4th St	Saint Ansgar	IA	50472-1314	641-736-4303
Kenneth C. Kopetsky	Kopetsky, Inc.	Orange City Ace Hardware	510 8th St SE	Orange City	IA	51041-1972	712-707-2813
Kenneth Schwenker	STANDARD OF BEAVERDALE, INC	Standard of Beaverdale	11194 Twin Ponds Dr	W Burlington	IA	52655-8506	319-754-5174
Kim Coker	HAYMAN HARDWARE LC	Hayman's Westside Ace Hardware	1716 W 4th St	Davenport	IA	52802-1828	563-323-8553
Leo Kopetsky	Kopetsky, Inc.	Le Mars Ace Hardware	23 1st Ave SW	Le Mars	IA	51031-3513	712-546-7733
Mitch Fridolfson	North Central Iowa Supply, LLC	Humboldt Ace Hardware	1700 13th St N	Humboldt	IA	50548-1109	515-332-7973
Mitch Meis	Lenoch & Cilek Ace, LLC	Lenoch & Cilek Ace - Dodge St	600 N Dodge St	Iowa City	IA	52245-2008	319-354-4112
Mitch Meis	LENOCH & CILEK Ace, LLC	Lenoch & Cilek Ace - Mall Dr	1558 Mall Dr	Iowa City	IA	52240-3110	319-354-4143
Paul Nowasell	PAUL'S TRUE VALUE, INC.	Paul's Ace Hardware	820 West St	Grinnell	IA	50112-2110	641-236-4825
Paul Nowasell	TAMA TOLEDO ACE INC.	Tama Toledo Ace Inc	419 State St	Tama	IA	52339-2303	641-481-7009
Rhonda Ruppert	RUPPERT, INC.	Ruppert's Ace Hardware	120 2nd Ave SE	Cresco	IA	52136-1838	563-547-2936
Richard D. Cappel	DJMA INC.	Cappel's Ace Hardware	5003 EP True Pkwy Ste 175	West Des Moines	IA	50265-2852	515-225-4323
Richard D. Cappel	DJMA Inc.	Cappel's Ace Hardware	1120 Sunset Dr	Norwalk	IA	50211-1340	515-809-1731
Richard D. Cappel	DJMA Inc.	Cappel's Ace Hardware	506 N Jefferson Way	Indianola	IA	50125-1701	515-809-0653
Sara Carpenter	STEVE'S ACE HARDWARE, INC	Steve's Ace Hardware	200 S Locust St	Dubuque	IA	52003-7416	563-588-9755
Sara Carpenter	STEVE'S ACE HARDWARE, INC.	Steve's Ace Home Garden	3350 John F Kennedy Rd	Dubuque	IA	52002-1053	563-690-1500
Sara Carpenter	Steve's Ace Hardware, Inc.	Steve's Ace Hardware	456 Peosta Road	Peosta	IA	52068	563-213-5639
Sheila O'Donnell	O'DONNELL ACE HARDWARE, INC.	O'Donnell Ace Hardware	411 7th Ave S	Clinton	IA	52732-5633	563-242-8523
Sheila O'Donnell	O'DONNELL ACE HARDWARE, INC.	O'Donnell Ace Hardware	5715 Hickman Rd	Des Moines	IA	50310-1125	515-255-2240
Sheila O'Donnell	O'DONNELL ACE HARDWARE, INC.	O'Donnell Ace Hardware	703 E 18th St	Cedar Falls	IA	50613-4320	319-277-4690
Sheila O'Donnell	O'DONNELL ACE HARDWARE, INC.	O'Donnell Ace Hardware	3825 Center Point Rd NE	Cedar Rapids	IA	52402-2941	319-395-7770
Sheila O'Donnell	O'DONNELL ACE HARDWARE, INC.	O'Donnell Ace Hardware	4808 University Ave	Des Moines	IA	50311-3304	515-277-0062
Sheila O'Donnell	O'DONNELL ACE HARDWARE, INC.	O'Donnell Ace Hardware	615 24th St	Ames	IA	50010-4809	515-232-1791
Sheila O'Donnell	O'DONNELL ACE HARDWARE, INC.	O'Donnell Ace Hardware	2727 Beaver Ave	Des Moines	IA	50310-3932	515-279-4245
Stacy Boyer	Storm Lake Ace Hardware, Inc.	Storm Lake Ace Hardware	1405 Lake Ave	Storm Lake	IA	50588-1909	712-213-2230
Steve D Yotty	YOTTY'S INC	Yotty's Ace Discount	501 B Avenue	Kalona	IA	52247	319-656-2512
Theodore Ramsey	TB Ramsey Enterprises LLC	Ramsey's Ace Hardware	106 W Ohio St	Lenox	IA	50851-1141	641-333-2844
Thomas R Cappel	CAPPEL IMPLEMENT CO. INC.	Cappels Ace Hardware	110-116 Chestnut St	Atlantic	IA	50022	712-243-4712
Ben E Banks	Ace Hardware Malad, LLC	Ward's Ace and Country Store	65 North 300 East	Malad City	ID	83252-1165	208-766-2236
Bill Vetter	D & J, INC.	Ace Home Center	139 E Main St	Grangeville	ID	83530-2233	208-983-0933
Brandon Peterson	Boise-Fairview Ave LLC	B's Ace Hardware	10499 W Fairview Ave	Boise	ID	83704-8017	208-473-7151
Brandon Peterson	Eagle-State St LLC	B's Ace Hardware	931 State Street	Eagle	ID	83616	208-939-6435
Brandon Peterson	Boise-Broadway Ave LLC	B's Ace Hardware	2050 S Broadway Ave	Boise	ID	83706-4204	208-336-7330
Brandon Peterson	Boise-State St LLC	B's Ace Hardware	4705 W State St	Boise	ID	83703-4103	208-342-1668
Bryce G. Church	BABRMC. INC	Lava Ace Hardware	105 East Main Street	Lava Hot Springs	ID	83246	208-776-5113
Cody Fresh	Fresh Hardware Inc.	Ace Hardware Burley	2556 Overland Ave	Burley	ID	83318-2941	208-678-5534
Cody Fresh	Fresh Hardware Inc	Ace Hardware	201 5th St	Rupert	ID	83350-1707	208-436-0221
Conan Feld	Jack Enterprises LLC	Ace Hardware Aberdeen	123 S Main St	Aberdeen	ID	83210-4719	208-397-4272
Craig Griffith	Kellogg Ace Hardware, LLC	Kellogg Ace Hardware	313 W Cameron Ave	Kellogg	ID	83837-2108	208-784-5001
Curtis P Dicken	Treasure Valley Hardware, LLC	Ace Hardware Meridian	100 E Fairview Ave	Meridian	ID	83642-1733	000-000-000
Dan Moldenhauer	MOLDENHAUER, INC.	Dan's Ace Hardware.	101 E Main St Ste 101	Rexburg	ID	83440-2017	208-359-5392
Dan Moldenhauer	MMIF LLC	Dan's Ace Hardware-Idaho Falls	1747 W Broadway St	Idaho Falls	ID	83402-3045	208-497-0788
Dirk Tolmie	DR, Inc.	Tolmie's Ace Hardware	1 E Owyhee Ave	Homedale	ID	83628	208-337-5006
Edwin Curry	HAYDEN HARDWARE & BUILDING SUPPLY L	Hayden Ace Hardware	196 W Hayden Ave	Hayden	ID	83835-9628	208-762-0210
James Alexie	Coeur d' Alene Tribal Development	Benewah Ace Hardware	1111 B Street	Plummer	ID	83851	208-686-5315

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James Perry	SELKIRK HARDWARE INC.	Selkirk Ace	495 Highway 2	Oldtown	ID	83822-9295	208-437-5669
Jeremy Chambers	Sound Hardware of Idaho, LLC	Hughes Ace Hardware	904 Center Ave	Saint Maries	ID	83861-1755	208-245-6544
Jeremy Weeks	Erb's Ace Hardware, LLC	Erb's Ace Hardware	141 Thain Rd	Lewiston	ID	83501-4844	208-746-0441
Jerry Gundersen	Gundersen Hardware, Inc.	Gundersen Ace Hardware	410 Washington St	Montpelier	ID	83254-1545	208-847-0840
Jerry L Cloninger	CLODDCO, LLC	Ace Marketplace	403 Main St	Kamiah	ID	83536-9700	208-935-2522
Jimmy E Wagstaff	AF Ace Hardware & Lumber, LLC	AF Ace Hardware & Lumber	150 Fort Hall Ave	American Falls	ID	83211-1123	208-226-5961
Ken Sangha	Darsons Group Inc.	Chateau Drug & Ace Hardware	4th & Leadville-Giacobbi Square	Ketchum	ID	83340	208-726-5696
Kevin Miller	Miller's Food City, Inc.	Miller's Ace Hardware	31964 N 5th Ave	Spirit Lake	ID	83869-9472	208-623-4751
Leonard N Purdy	PURDY ENTERPRISES, INC.	Rancher's Supply Ace Hdwe	18915 Hwy 20	Picabo	ID	83348	208-788-3539
Lori Herman Gen Mgr	GEM SUPPLY AND BUILDING COOPERATIVE	Gem Supply Co-Op	402 N Washington Ave	Emmett	ID	83617-2638	208-365-4444
Mark Berger	Building Maintenance & Supply, Inc.	Wallace Ace Hardware	716 Bank St	Wallace	ID	83873-2304	208-556-1164
Mark Ridley	Ridley's Family Markets, Inc.	Ridley's Family Market Ace Hdw	430 E Main St	Middleton	ID	83644-3036	208-585-3043
Mark Ridley	Ridley's Family Markets, Inc.	Ridley's Family Market Ace Hardware	1403 N Meridian Rd	Kuna	ID	83634-1305	208-922-5586
Mark Ridley	Ridley's Family Markets, Inc.	Ace Hardware Blackfoot	51 S Spruce St	Blackfoot	ID	83221-2154	208-785-5348
Mark Ridley	Ridley's Family Markets, Inc.	Ace Hardware Buhl	707 Highway 30	Buhl	ID	83316-5054	208-543-4366
Mark Ridley	Ridley's Family Markets, Inc.	Ridley's Family Market Ace Hardware	1401 E 6th St	Weiser	ID	83672-1494	208-549-1332
Mark Ridley	Ridley's Family Markets, Inc.	Ace Hardware Jerome	423 S Lincoln Ave	Jerome	ID	83338-2628	208-324-3954
Mark Ridley	Ridley's Family Markets, Inc.	Ace Hardware-Star	145 S Plummer Way	Star	ID	83669	208-207-1010
Mark Ridley	Ridley's Family Markets, Inc.	Ace Hardware-Mountain Home	215 E Jackson St	Mountain Home	ID	83647-2707	208-943-7970
Michael J Gwiazdon	CROWN ENTERPRISES, INC.	Tri-State Distributors	1104 W Pullman Road	Moscow	ID	83843-2159	208-882-4555
Michael Rupp	Rupp Enterprises LLC	St. Anthony Ace Hardware	120 N Bridge St	Saint Anthony	ID	83445-1414	208-624-3042
Paul Gebo	GEBO, INC.	Ace Hardware & Element Outfitters	222 S 5th Ave	Pocatello	ID	83201-5802	208-232-8722
Richard Fereday	May Hardware, Inc.	May Hardware	809 N 3rd St	McCall	ID	83638-3806	208-634-7665
Richard Reese	Standard Plumbing Supply Company, I	Standard Plumbing Supply- Ace Hardw	193 E 800 N	Preston	ID	83263-4305	208-852-3183
Richard Reese	Standard Plumbing Supply Company, In	Standard Plumbing Supply-Ace Hardwa	1764 E Plaza Loop	Nampa	ID	83687-4939	208-453-6120
Robert Broulim	Broulim Hardware, LLC	Soda Ace Hardware	89 W 2nd S	Soda Springs	ID	83276-1509	208-547-3385
Robert Diers	DIERS HOME IMPROVEMENT CENTER	Diers Home Improvement	318 Sunset Dr	Arco	ID	83213-8749	208-527-3444
Robert W Broulim	Broulim Hardware, LLC	Ace Hardware of Shelley	572 S State St	Shelley	ID	83274-1470	208-357-1834
Robert W Broulim	Broulim Supermarkets, LLC	Rigby Ace Hardware	201 S State St	Rigby	ID	83442-1425	208-745-6498
Robert W Broulim	Broulim Hardware, LLC	Salmon Ace Hardware	1216 Shoup St	Salmon	ID	83467-4300	208-756-2513
Robert W. Broulim	Broulim Hardware, LLC	Teton Ace Hardware	120 S Main St	Driggs	ID	83422-5016	208-538-4162
Roger Gregory	Gregory's Priest River Hardware LLC	Priest River Ace Hardware	5499 Highway 2	Priest River	ID	83856	208-448-1621
Ronald McIntire	Manito Super 1 Foods, Inc.	Ace Hardware Super 1 Foods	30585 N Roberts Road	Athol	ID	83801	208-209-3181
Rosella Myers	G & H ACE HARDWARE, INC.	G & H Ace Hardware	106 S Rail St	Shoshone	ID	83352-5138	208-886-7112
Rosella Myers	G. & H ACE HARDWARE, INC.	G & H Ace Hardware Inc	116 5th Ave E	Gooding	ID	83330-1317	208-934-4462
Sandy Seright	SANNAN, INC.	Seright's Ace Hardware	1604 E Seltice Way	Post Falls	ID	83854-7007	208-773-1581
Sandy Seright	Seright, LLC	Seright's Ace Hardware	1217 N 4th St	Coeur D Alene	ID	83814-3218	208-667-9466
Sandy Seright	Westwood Hardware LLC	Seright's Ace Hardware	14236 N Highway 41	Rathdrum	ID	83858-8652	208-687-5217
Scott Porter	Sandpoint Drug, Inc.	Sandpoint Super Drug & Ace Hardware	604 N 5th Ave	Sandpoint	ID	83864-1520	208-263-1408
Scott Steinmetz	Hayes Foods Inc.	Hayes Foods and Hardware	10840 Highway 12	Orofino	ID	83544-9371	208-476-4317
Stacie Gebo	IDAHO ACE, INC.	Ace Hardware	3415 E 17th	Ammon	ID	83406-6781	208-522-1660
Todd Hunter	Kramerica Industries of Idaho, LLC	Idaho Lumber & Ace Hardware	921 Airport Way	Hailey	ID	83333-8467	208-788-3333
Todd Hunter	The Human Fund LLC	Hunter's Ace Hardware	5226 W Overland Rd	Boise	ID	83705-2636	208-344-4321
Adam Ziegler	Z HARDWARE CO.	Ziegler's Ace - Elgin East	215 N Spring St	Elgin	IL	60120-4134	847-741-5610
Adam Ziegler	Z HARDWARE CO.	Ziegler's Ace - Huntley	10420 Route 47	Huntley	IL	60142-9505	847-669-5222
Adam Ziegler	Z HARDWARE CO.	Ziegler's Ace - Crystal Lake	435 S Main St	Crystal Lake	IL	60014-6204	815-455-2510
Adam Ziegler	Z HARDWARE CO.	Ziegler's Ace - Cary	642 Northwest Hwy	Cary	IL	60013-2073	847-516-0600
Adam Ziegler	Z HARDWARE CO.	Ziegler's Ace-Lake in the Hills	481 N Randall Rd	Lake In The Hills	IL	60156-6335	847-658-1783
Adam Ziegler	Z HARDWARE CO.	Ziegler's Ace-South Elgin	301 Randall Rd	South Elgin	IL	60177-2248	847-841-1974
Adam Ziegler	Z Hardware CO.	Ziegler's Ace Hardware	136 Bartlett Plz	Bartlett	IL	60103-4234	630-264-8077
Adam Ziegler	Z Hardware Co.	Ziegler's Ace-Roscoe	5506 Elevator Rd	Roscoe	IL	61073-8882	847-741-8330
Alan W Murphy	Murphy Home Center Co Inc.	Murphy Ace Hardware	319 S Neltnor Blvd	West Chicago	IL	60185-2927	630-231-2700
Ammar Sayla	Sir Henry's Ace Hardware Inc.	Ace Hardware of Calumet Park	1340 W 127th St	Calumet Park	IL	60827-6129	708-388-3656
Antonio Fasano	TRF DISTRIBUTING, INC.	Roselle Ace Hardware	821 E Nerge Rd	Roselle	IL	60172-4817	630-351-2080

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Barry Narvick	NARVICK BROS. LUMBER CO., INC.	Narvick Bros Lbr Co Inc	1037 Armstrong St	Morris	IL	60450-1922	815-942-1173
Bijal Patel	St Charles Ace LLC	Ace Hardware	2650 E Main St	Saint Charles	IL	60174-2443	630-377-2245
Bijal Patel	LZ Ace LLC	Ace Hardware and Rental	100 S Old Rand Rd	Lake Zurich	IL	60047-2456	847-438-6751
Carol Kellerman	Kellerman's Feed & Supply, Inc.	Kellerman's Feed & Supply	1031 S Main St	Pinckneyville	IL	62274-1771	618-357-6421
Chad Siehoff	Ace Hardware of Harvard, Inc.	Harvard Ace Hardware	42 N Ayer St	Harvard	IL	60033-2803	815-943-3345
Chris Amir	C. AMIR, INC.	Village Ace Hardware	1015 E Church St	Sandwich	IL	60548-2217	815-786-8776
Chris J Amir	Mahomet Hardware Inc	Mahomet Ace Hardware	804 Eastwood Drive Suite 4	Mahomet	IL	61853-7039	217-586-3747
Chris J Amir	Gibson City Hardware Inc	Neighborhood Ace Hardware	119-129 N Sangamon Ave	Gibson City	IL	60936-1342	217-784-4273
Chris J Amir	Ottawa Hardware Inc.	Ottawa Ace Hardware	814 Clinton St	Ottawa	IL	61350-2036	815-433-1800
CHRISTOPHER AMIR	Rochelle Hardware, Inc.	Rochelle Ace Hardware	1383 N 7th St	Rochelle	IL	61068-1185	815-562-7014
Christopher Amir	Streator Hardware Inc.	Streator Ace Hardware	404-6-8 E Main St	Streator	IL	61364-2928	815-672-2439
Christopher J Amir	Princeton Hardware, Inc.	Neighborhood Ace	525 N Main St	Princeton	IL	61356-1326	815-879-2791
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	1050 E Fort St	Farmington	IL	61531-9572	309-245-2643
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	2101 Court St	Pekin	IL	61554-5216	309-346-2235
Christopher J Niemann	NIEMANN FOODS, INC.	Niemann Ace Hardware	1223 Grove Ave	Rantoul	IL	61866-2629	217-892-4895
Christopher J Niemann	NIEMANN FOODS, INC.	Charleston Ace Hardware	1320 E St	Charleston	IL	61920-2526	217-345-8665
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	2811 W Kirby Ave	Champaign	IL	61821-5359	217-352-7721
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	2021 S Neil St	Champaign	IL	61820-7219	217-355-1580
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	1637 Broadway St	Quincy	IL	62301-2816	217-214-4670
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	420 E Sangamon Ave	Petersburg	IL	62675-1250	217-632-7921
Christopher J. Amir	Seneca Hardware, Inc.	Seneca Ace Hardware	255 S Main St	Seneca	IL	61360-9415	815-357-6144
Christopher J. Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	8903 N Knoxville Ave	Peoria	IL	61615-1409	309-689-1133
Clyde Williams	P.J.'S ACE HARDWARE, INC.	P J's Ace Hardware	7 Chicago Ave	Oak Park	IL	60302-2401	708-848-3600
Dana Debo-Kuhne	DEBO HARDWARE, INC.	Debo Ace Hardware	1713 4th St	Peru	IL	61354-3322	815-223-0461
Daniel Harris	PALOS HARDWARE LLC	Palos Ace Hardware	6465 W 127th St	Palos Heights	IL	60463-2247	708-389-0433
Daniel T Harris	LEMONT HARDWARE, LLC	Lemont Ace Hardware	1096 State St	Lemont	IL	60439-4257	630-755-4670
Dave Batson	SABETTI ENTERPRISES, INC	Batson Ace Hardware	426 E Main St	Bushnell	IL	61422-1339	309-772-3700
David A. Diggle	Diggle Ace Hardware, LLC	Diggle Ace Hardware	1964 S Main St	Eureka	IL	61530-1666	309-467-3321
David A. Diggle	Diggle Ace El Paso, LLC	Diggle Ace El Paso	17 Westgate Dr	El Paso	IL	61738-1485	309-527-2016
David Tobinson	TOBINSON HARDWARE, INC.	Tobinson Ace Hardware	361 Sycamore Rd	Genoa	IL	60135-1361	815-784-6004
David W. Cripe	Cripe Investments, Inc.	Whitmore Ace Hardware	6920 IL-83	Willowbrook	IL	60527	630-581-0500
Dean Zanocco	ZANOCO ACE HARDWARE CO	Zanocco Ace Hardware Co	1605 N Alpine Rd	Rockford	IL	61107-1414	815-226-9004
Deborah A. Laskowski-Meyer	Ace Hardware of Lindenhurst, Inc.	Ace Hardware	2080 E Grand Ave	Lindenhurst	IL	60046-9030	224-581-0004
Deborah Laskowski	Ace Hardware of Antioch, Inc.	Ace Hardware	1001 Route 59	Antioch	IL	60002	847-603-1844
Dennis Lavery	HOMETOWN HARDWARE OF BELLEVILLE, IN	Ace Hardware of West Belleville	6938 W Main St	Belleville	IL	62223-3030	618-397-2501
Dennis Lavery	O'FALLON HARDWARE, LLC	Ace Hardware	600 Southview Plz Ste 1	O Fallon	IL	62269-2685	618-628-7200
Dipak Desai	Barrington Ace LLC	Barrington Ace Hardware	906 S Northwest Hwy	Barrington	IL	60010-4624	847-304-4325
Donald Olson	ACE HARDWARE NO. 152 CORP.	Olson's Ace Hardware	10135 Grand Ave	Franklin Park	IL	60131-2548	847-451-1800
Donald W. Olson	Ace Hardware NO. 152 Corp.	Olson's Ace Hardware	700 N Northwest Hwy	Park Ridge	IL	60068-2542	847-823-3188
Donald W. Olson	Ace Hardware NO. 152 Corp.	Olson's Ace Hardware	1137 Chicago Ave	Oak Park	IL	60302-1836	708-386-6843
Douglas A Fuller Jr	FULLERS HOME AND HARDWARE	Ace Hardware	35 E 1st St	Hinsdale	IL	60521-4115	630-323-7750
Douglas Gniadek	DUKE'S HARDWARE INC.	Duke's Ace Hardware	5634 W 87th St	Burbank	IL	60459-2954	708-422-4000
Douglas Gniadek	DPH HARDWARE, INC	Duke's Ace Hardware	7610 W 111th St	Palos Hills	IL	60465-2302	708-974-9300
Douglas Sanders	Neighborhood Hardware Stores Inc	Millen Hardware	1219 Wilmette Ave	Wilmette	IL	60091-2557	847-251-3060
Douglas York	DOUGLAS YORK	Lawrence County Ace Hardware	2401 James St	Lawrenceville	IL	62439-2074	618-943-3762
Elliot Greenberg	JC Licht, LLC	JC Licht Ace Logan Square	2160 N Milwaukee Ave	Chicago	IL	60647-4057	773-257-7555
Elliott Greenberg	JC Licht, LLC	JC Licht Ace Berwyn	6316-18 Ogden Avenue	Berwyn	IL	60402-5390	708-795-6060
Elliott Greenberg	JC LICHT, LLC	Ace River North	440 N Orleans St	Chicago	IL	60654-4903	312-527-4200
Elliott Greenberg	JC LICHT, LLC	Ace Gold Coast	24 W Maple St	Chicago	IL	60610-2808	312-787-6887
Elliott Greenberg	JC LICHT, LLC	Ace Oriole Park	7230 W Foster Ave	Chicago	IL	60656-3612	773-763-7117
Elliott Greenberg	JC LICHT, LLC	Ace Bridgeport	3145 S Ashland Ave	Chicago	IL	60608-6251	773-523-8888
Elliott Greenberg	JC LICHT, LLC	Ace Norwood Park	5907 N Northwest Hwy	Chicago	IL	60631-2644	773-930-4633
Francisco Machuca	Machuca Enterprises Inc.	A-Z Ace Hardware	2755 W Cermak Rd	Chicago	IL	60608-3509	773-247-6789
Gary Johnson	G & G HARDWARE, INC.	Ace Hardware	1 Airway Ct	Bethalto	IL	62010-1772	618-259-5252

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
George F Havlicek Iii III	HAVLICEK ACE HARDWARE, LLC	Geneva Ace Hardware	617 W State St	Geneva	IL	60134-2159	630-208-6600
George Hillebrand	HILLEBRAND, INC.	Ace Hardware	608 Edwardsville Rd	Troy	IL	62294-1336	618-667-9961
Gk Hirata	SHERIDAN BAZAAR ACE HDWE. INC.	Uptown Ace Hardware	4654 N Broadway St	Chicago	IL	60640-5012	773-334-7146
Graham Schlosser	Henry Hardware Inc.	Henry Ace Hardware	408 Edward St	Henry	IL	61537-1504	309-364-2700
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	1325 W 9th St	Mount Carmel	IL	62863-2906	618-262-5139
James A. Daluga	Daluga Enterprises LLC	Lombard Ace Hardware	837 Westmore Meyers Rd	Lombard	IL	60148-3724	630-629-0220
James E. Daluga	Mt. Prospect Ace Hardware, LLC	Mt. Prospect Ace Hardware	1753 W Golf Rd	Mount Prospect	IL	60056-4025	847-439-4755
James Nadig	Stockton Hardware, Inc.	Stockton Hardware	116 N Main St	Stockton	IL	61085-1322	815-947-3711
James Newman	Hi-WAY LUMBER COMPANY	Hi-Way Lumber Company	601 S Clinton St	New Athens	IL	62264-1707	618-475-2142
Jason Corn	Changing Seasons Ace Hardware, LLC	Changing Seasons Ace Hardware	11230 State Highway 37	Benton	IL	62812-4400	618-439-2101
Jeff Robinson	THE LEADER DEPARTMENT STORE	Ace Hardware & Rental	2660 Sheridan Rd	Zion	IL	60099-2615	847-746-1446
Jeffrey Harr	E & H HARDWARE, INC	Harr's Ace Hardware	836 W North Ave	Flora	IL	62839-1219	618-662-4434
Jennifer Nussbaum Stuckey	Nussbaum, Inc.	Nussbaum Ace Hardware	203 E Maple St	Fairbury	IL	61739-1238	815-692-4488
Jim Shaw	J.B. SULLIVAN, LLC	Ace Hardware	707 N Elida St	Winnebago	IL	61088-8624	815-335-1494
Jim Shaw	J.B. SULLIVAN, LLC	Ace Hardware	108 Main St	Savanna	IL	61074-1932	815-565-7335
Jim Shaw	J.B. SULLIVAN, LLC	Ace Hardware	1116 Meriden St	Mendota	IL	61342-1054	815-538-4694
John Hathaway	GALVA Enterprises LLC	Hathaway Ace Hardware and Fresh Mar	316 Market St	Galva	IL	61434-1769	309-932-2455
John Heap	GIBSON BUILDING & SUPPLY CO.	Ace Hardware	114 N Madison St	Clinton	IL	61727-1703	217-935-9491
John Lagestee Sr	WALTER LAGESTEE, INC.	Crete Ace Hardware	1050 E Exchange St	Crete	IL	60417-3454	708-672-0649
John Maciuszek	SOUTHWEST HARDWARE, INC.	Southwest Ace Hardware	6908 W Archer Ave	Chicago	IL	60638-2320	773-586-1209
John Michael Nixa	WEST SIDE LUMBER COMPANY	West Side Lumber Company	1301 E Jackson St	Macomb	IL	61455-1929	309-833-4145
John P Purcell	COUNTRYSIDE TRUE VALUE, INC.	Oswego Ace Hardware	4500 State Route 71	Oswego	IL	60543-9783	630-554-5599
John P Purcell	COUNTRYSIDE TRUE VALUE, INC.	Ace Hardware	9620 Route 34	Yorkville	IL	60560	630-553-1900
John R Hochmuth	DUDA HARDWARE INC.	Duda Ace Hardware	500 W Main St	Staunton	IL	62088-1312	618-635-3300
John Rot	HORTON'S OF LA GRANGE, INC.	Hortons Ace Hardware	60 S La Grange Rd	La Grange	IL	60525-2429	708-352-2110
John Trevor	Trevor Hardware Inc.	Trevor Ace Hardware	2842 16th St	Moline	IL	61265-6038	309-764-5689
John Wagner	WAGNER LUMBER COMPANY	C. C. Wagner & Company	6401 S Archer Rd	Summit	IL	60501-1934	708-458-0122
Joseph C. Lomanto	LAKEVIEW ACE HARDWARE, INC.	Lakeview Ace Hardware	3921 N Sheridan Rd	Chicago	IL	60613-2925	773-525-1700
Joseph C. Lomanto	Lakeview Ace Hardware, Inc.	Lakeview Ace Hardware	3911 N Lincoln Ave	Chicago	IL	60613-2417	773-281-1777
Joseph F. Verbeeren	VERBEEREN'S HARDWARE & SUPPLY, INC.	Ace Hardware in Steger	17 E 34th St	Steger	IL	60475-1125	708-756-3756
Joseph G Koppeis	Southern Illinois Hardware, LLC	Ace Hardware of Freeburg	401 Marketplace Dr	Freeburg	IL	62243-4076	618-539-2233
Joseph G Koppeis	Southern Illinois Hardware, LLC	DuQuoin Ace Hardware	1258 S Washington St	Du Quoin	IL	62832-3853	618-542-2428
Joseph G Koppeis	Southern Illinois Hardware, LLC	Energy Ace Hardware	635 N Pershing St	Energy	IL	62933-3563	618-942-8900
Joseph G Koppeis	Southern Illinois Hardware, LLC	Chester Ace Hardware	950 Chester Ctr	Chester	IL	62233-1296	618-826-3000
Joseph Girard	GIRARD ACE HOME & LIGHTING CENTER,	Girard's Ace Hdwe, Lighting & Furni	569 William Latham Dr	Bourbonnais	IL	60914-2319	815-928-9888
Justin S. Goselin	Kankakee Ace Hardware, Inc.	Kankakee Ace Hardware	1735 S Schuyler Ave	Kankakee	IL	60901-8325	815-939-9888
Katherine Lynne Rine	JOHN W. WEISS HARDWARE CO.	Weiss Ace Hardware	1560 Waukegan Rd	Glenview	IL	60025-2123	847-724-3444
Keith F Grill	GUS BOCK HARDWARE CO	Gus Bock's Ace Hardware	3455 Ridge Rd	Lansing	IL	60438-3125	708-474-5940
Kenneth Ebel	EBEL'S HARDWARE #4 INC	Ebel's Ace Hardware	18320 Governors Hwy	Homewood	IL	60430-2910	708-799-8286
Kenneth Ebel	EBEL'S HARDWARE #7 INC	Ebel's Ace Hardware	1028 S York St	Elmhurst	IL	60126-5122	630-279-1117
Kenneth Ebel	Ebel's Hardware Chicago Inc.	Dejay's Ace Hardware	10340 S Kedzie Ave	Chicago	IL	60655-2016	773-233-1510
Kerry Foppe	FOPPE HARDWARE, INC.	Foppe Ace Hardware	189 N Cherry St	Breese	IL	62230-1607	618-526-4403
Kevin E. Wozniak	GENCAR INC	Gencar Ace Hardware	5228 Dansher Rd	Countryside	IL	60525-3122	708-352-4192
Kriss Brown	A.R.T. MERCANTILE, INC.	Ace Hardware	120 W McClure Ave	Peoria	IL	61604-3634	309-685-2613
Kurt Van Deursen	VAN DEURSEN ENTERPRISES, INC	Shelbyville Ace Hardware	2114 W Main St Suite D	Shelbyville	IL	62565	217-774-2723
Kurt Van Deursen	VAN DEURSEN ENTERPRISES, INC	Sullivan Ace Hardware	435 S Hamilton St	Sullivan	IL	61951-1930	217-728-4100
Kyle Sheahen	MUTUAL SERVICES OF HIGHLAND PARK, I	Mutual Ace	1393 Half Day Rd	Highland Park	IL	60035-1741	847-432-0026
Kyle Sheahen	Mutual Ace Hardware Corporation	Mutual Ace Hardware Corp	239 E Northwest Hwy	Palatine	IL	60067-8114	847-358-8100
Kyle Sheahen	Mutual Ace Hardware Buffalo Grove	Mutual Ace Hardware	745 S Buffalo Grove Rd	Buffalo Grove	IL	60089-3705	847-541-3010
Laurence Donchin	ELSTON ACE HARDWARE & THE RENTAL CE	Elston Ace Hardware #3120	5422 S Lake Park Ave	Chicago	IL	60615-5507	773-241-6300
Len Grimsley III	LEN'S ACE HARDWARE ROSELLE, INC.	Len's Ace Hardware	425 E Maple Ave	Roselle	IL	60172-2203	630-529-2251
Leonard Grimsley III	LEN'S ACE HARDWARE ROSELLE, INC.	Len's Ace Hardware	272 W Lake St	Bloomingtondale	IL	60108-1038	630-523-5486
Leonard Grimsley III	Len's Ace Hardware - Elmhurst, Inc.	Len's Ace Hardware	145 E 1st St	Elmhurst	IL	60126-2818	630-833-7970
Leonard Grimsley JR	Len's Ace Hardware Incorporated	Len's Ace Hardware	30 W Lake St	Addison	IL	60101-2764	630-543-8882

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Leonard Grimsley JR	Len's Ace Hardware Incorporated	Len's Ace Hardware	485 Roosevelt Rd	Glen Ellyn	IL	60137-5641	630-469-4800
Louis L Manfredini	Manfredini Hardware Villa Park, LLC	Villa Park Ace	46 S Villa Ave	Villa Park	IL	60181-2649	331-225-3000
Lyle Rowden	HOME-BRITE COMPANY	Home Brite Ace Hardware	400 N Illinois St	Belleville	IL	62220-1235	618-233-4466
Mark S. Driscoll	DriBar Ace, LLC	Sugar Grove Ace	160 E Galena Blvd	Sugar Grove	IL	60554-9425	630-409-6876
Mark Steinhauer	STEINMAN INC.	Park Ace Hardware	16725 Oak Park Ave	Pinley Park	IL	60477-2715	708-429-2770
Matthew J. Hanson	Hanson Hardware, Inc.	Matts' Ace Hardware	1705 W Campbell St	Arlington Heights	IL	60005-1517	847-255-3113
Michael Cripe	WHITMORE INVESTMENTS, INC.	Whitmore Ace Hardware	361 S Locust St	Manteno	IL	60950-1667	815-468-3137
Michael Cripe	WHITMORE INVESTMENTS, INC.	Whitmore Ace Hardware	210 S State St	Manhattan	IL	60442-9388	815-478-3317
Michael E Cripe	WHITMORE INVESTMENTS INC.	Whitmore Ace Hardware & Supply	1105 S Water St	Wilmington	IL	60481-1671	815-476-7731
Michael E Cripe	WHITMORE INVESTMENTS INC	Whitmore Ace Hardware	237 N Front St	Braidwood	IL	60408-1734	815-458-9850
Michael E Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	855 S Ridge Rd	Minooka	IL	60447-8807	815-467-7300
Michael E Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	221 Bedford Rd	Morris	IL	60450-1442	815-942-6240
Michael E Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	24604 W Lockport St	Plainfield	IL	60544-2363	815-436-3107
Michael E Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	6216 Main St	Downers Grove	IL	60516-1908	630-968-4355
Michael E Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	1202 Essington Rd	Joliet	IL	60435-8401	815-729-0155
Michael E Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	1037 E 9th St	Lockport	IL	60441-3245	815-838-3310
Michael E Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	12121 W 159th St	Homer Glen	IL	60491-7848	815-926-2680
Michael E. Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	11600 Francis Rd	Mokena	IL	60448-2440	708-995-1999
Michael E. Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	358 W Maple St	New Lenox	IL	60451-1611	815-485-3040
Michael E. Cripe	Whitmore Investments, Inc.	Whitmore Ace Hardware	1025 E Division St	Coal City	IL	60416-9446	815-518-5389
Michael Kazarian	TELE-TRON TELEVISION SERVICE & SALE	Tele-Tron Ace Hardware	66042 Cermak Rd	Berwyn	IL	60402-2325	708-484-5500
Michael L Nena	Nena Hardware, Inc.	Nena Ace Hardware	1415 W Forrest Hill Ave	Peoria	IL	61604-2510	309-688-9700
Michael L Nena	Nena Hardware, Inc.	Nena Ace Hardware	400 S Plaza Park	Chillicothe	IL	61523-2251	000-000-000
Michael L. Nena	Nena Hardware, Inc.	Nena Ace Hardware	505 Jubilee Ln	Germantown Hills	IL	61548-8472	309-383-2223
Michael L. Nena	Nena Hardware, Inc.	Nena Ace Hardware	901 Detroit Ave	Morton	IL	61550-2441	309-263-2071
Michael L. Nena	Nena Hardware, Inc.	Nena Ace Hardware	1880 Washington Rd	Washington	IL	61571-2114	309-444-8511
Michael Sutherland	MICHAEL LEE SUTHERLAND	Sutherland Ace Hardware	2244 E Washington St	East Peoria	IL	61611-3021	309-694-3465
Mohammed Arif Kasbati	Sir Henrys Ace Hardware Skokie Inc.	Ace Hardware of Skokie	5035 Oakton St	Skokie	IL	60077-2908	847-673-0700
Philip Schalz	SCHALZ HARDWARE INC.	Ace Hardware	994 N Lake St	Aurora	IL	60506-2516	630-897-9227
Philip Schalz	SCHALZ HARDWARE INC.	Ace Hardware	1901 W Wilson St	Batavia	IL	60510-1679	630-879-1330
Philip Schalz	SCHALZ HARDWARE INC.	Ace Hardware	2144 W Galena Blvd	Aurora	IL	60506-3212	630-897-5300
Raffaello Cianfaglione	J.R.C. Hardware Inc.	Norridge Ace Hardware Home Center	8330 W Lawrence Ave	Norridge	IL	60706-3152	708-456-6800
Raffaello Cianfaglione	J.R.C. Hardware Des Plaines, Inc.	Des Plaines Ace Hardware	1175 Lee St	Des Plaines	IL	60016-6516	847-376-8582
Raffaello Cianfaglione	JRC Hardware Evergreen Park Inc.	Evergreen Ace Hardware	3404 W 95th St	Evergreen Park	IL	60805-2204	708-422-8765
Raffaello Cianfaglione	JRC Hardware Warrenville Inc.	Warrenville Ace Hardware	2 S 541 Route 59	Warrenville	IL	60555	630-393-1882
Raffaello Cianfaglione	J.R.C. Hardware Fox River Grove Inc	Fox River Grove Ace Hardware	980 Route 22	Fox River Grove	IL	60021-0021	847-639-4431
Raffaello Cianfaglione	J.R.C. Hardware Richmond Inc.	Richmond Ace Hardware	10824 N Main St	Richmond	IL	60071-9654	815-678-2561
Ralph L Dupuis	LEMOI HARDWARE INC.	Lemoi Ace Hardware	1008 Davis St	Evanston	IL	60201-3610	847-328-4900
Rich Laskowski SR	ACE HARDWARE WAUCONDA, INC.	Ace Hardware	425 W Liberty St	Wauconda	IL	60084-2452	847-487-8099
Rich Laskowski SR	ACE HARDWARE OF GRAYSLAKE, INC.	Ace Hardware	945 E Belvidere Rd	Grayslake	IL	60030-2502	847-543-1129
Richard Baalmann Jr	HOMART, INC.	Rick's Ace Hardware	904 W Broadway	Centralia	IL	62801-5308	618-532-0062
Richard E. Laskowski	ACE HARDWARE OF MUNDELEIN, INC.	Ace Hardware	609 E Hawley St	Mundelein	IL	60060-1916	847-566-1100
Richard E. Laskowski	ACE HARDWARE OF LIBERTYVILLE, INC.	Ace Hardware	155 Peterson Rd	Libertyville	IL	60048-1003	847-362-3340
Richard E. Laskowski	ACE HARDWARE OF GURNEE, INC.	Ace Hardware	4806 Grand Ave	Gurnee	IL	60031-2618	847-336-0101
Richard E. Laskowski	Ace Hardware of Mchenry, Inc.	Ace Hardware	4520 W Crystal Lake Rd	McHenry	IL	60050-5318	815-385-3660
Richard F Baalmann Jr	HOMART INC.	Rick's Ace Hardware	2645 Northtown Way	Highland	IL	62249-1121	618-651-1544
Richard Hyman	HYMAN'S AUTO SUPPLY COMPANY INC.	Hyman's Hardware	8614 S Commercial Ave	Chicago	IL	60617-2535	773-721-4644
Richard I Green	RIG Rentals Inc.	Green's Ace Hardware	1308 W Main St Ste C	Robinson	IL	62454-1216	618-421-4200
Richard Kelly	RICK & KELLY ENTERPRISES INC	Ace Hardware & Outdoor Center	900 N Galena Ave	Dixon	IL	61021-1521	815-288-7841
Richard Laskowski	ACE HARDWARE HOME CENTER	Ace Hardware Home Center	659 Railroad Ave	Round Lake	IL	60073-3236	847-546-4668
Richard Laskowski SR	ACE HARDWARE OF WAUKEGAN NORTH, INC	Ace Hardware	3232 N Lewis Ave	Waukegan	IL	60087-2255	847-782-9900
Robert Kull	KULL LUMBER COMPANY, INC	Kull Lumber Company, Inc	1700 Richmond Ave	Mattoon	IL	61938-2960	217-234-6495
Robert S. Grandchamp	LA GRANGE PARK ACE HARDWARE, INC.	La Grange Park Ace Hardware, Inc.	900 E 31st St	La Grange Park	IL	60526-1225	708-352-0666
Ron Gadek	G & M HARDWARE INC	Northbrook Ace Hardware	1941 Cherry Ln	Northbrook	IL	60062-3636	847-272-8262

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Stanley T Bales Sr SR	BALES LUMBER & SUPPLY, INC.	Bales Lumber & Supply Inc	20 E Quincy St	Westmont	IL	60559-1821	630-968-3100
Tanvi Vora	Naperville Ace LLC	Naperville Ace Hardware	1212 S Naper Blvd Ste 117	Naperville	IL	60540-7399	630-983-0200
Terrence Kenney	T&L KENNEY, INC.	Kenney's Ace Hardware	2880 S Mount Zion Rd	Decatur	IL	62521-9708	217-864-9314
Thomas E. Felker	Felker Pharmacy, Inc.	Snyder Pharmacy - Oregon	201 N 4th St	Oregon	IL	61061-1418	815-732-7340
Thomas W Kerr	KERR HOME CENTER, INC.	Kerr Home Center Inc	117 W Washington St	Rushville	IL	62681-1433	217-322-6715
William G Cotton	COTTON'S INC.	Cotton's Ace Hardware	229 N Main St	Columbia	IL	62236-1703	618-281-7226
William G Cotton	COTTON'S INC.	Cotton's Ace Hardware	1350 S Main St	Red Bud	IL	62278-1351	618-282-6800
William G Cotton	Cotton's, Inc.	Cotton's Ace Hardware of Granite Ci	3801 Nameoki Rd	Granite City	IL	62040-3764	618-501-1721
William G. Cotton	Cotton's Inc.	Cotton's Ace Hardware	1915 W Main Murdale Shpg Ctr	Carbondale	IL	62901	618-529-3400
William G. Cotton	Cotton's Inc.	Cotton's Ace Hardware of Collinsvil	501 Beltline Drive	Collinsville	IL	62234	618-855-8269
William H Millikin	Millikins Retailing A Millikins LLC	Mascoutah Ace Hardware & Gifts	101 E Main St	Mascoutah	IL	62258-2134	618-566-8666
William H Millikin	Millikin Retailing A Millikins LLC	Ace Hardware	753 True Value Dr	Lebanon	IL	62254-1593	618-566-8666
William Steinhauser	Steinman Inc.	Park Ace Hardware	21150 S La Grange Rd	Frankfort	IL	60423-2010	815-534-5407
Alan Nelson	Brownsburg Ace Hardware LLC	Brownsburg Ace Hardware	800 E Main St	Brownsburg	IN	46112-1426	317-939-0026
Albert Bumbales	BUMBALES & SON, INC.	Lake Station Ace Hardware	3461 Central Ave	Lake Station	IN	46405-2274	219-962-1478
Alicia B Johnson	TEGHTMEYER ACE HARDWARE, INC.	Teghtmeyer Ace Hardware	200 Diplomat Dr	Columbia City	IN	46725-1300	260-244-5632
Brad Holmes	H & H Hardware New Albany LLC	Holmes Ace Hardware	1905 Charlestown Rd	New Albany	IN	47150-2522	812-944-6633
Bradley Holmes	H & H Hardware INC.	Holmes Ace Hardware	9207 County Road 403	Charlestown	IN	47111-9664	930-202-6030
Brent E Benge	Westfield Ace, LLC	Benge's Ace Hardware-Westfield	3400 Nancy St	Westfield	IN	46074	317-763-9300
Brent E Benge	Greenwood Ace, LLC	Benge's Ace Hardware-Greenwood	2101 Independence Dr	Greenwood	IN	46143-3403	317-859-2404
Brent E Benge	Five Points Ace, LLC	Benge's Ace Hardware-Five Points	6925 E Southport Rd	Indianapolis	IN	46237-9728	463-303-1441
Brent E Benge	West Clay Ace, LLC	Benge's Ace Hardware-West Clay	2425 Harleston St	Carmel	IN	46032-1526	463-388-1377
Brent E Benge	Midtown Ace, LLC	Benge's Ace Hardware-Midtown	3902 N Illinois St	Indianapolis	IN	46208-4006	317-644-3324
Brent E Benge	Irvinton Ace LLC	Benge's Ace Hardware-Irvinton	1025 N Arlington Ave	Indianapolis	IN	46219-3223	317-357-8396
Brent E Benge	Anderson Ace, LLC	Benge's Ace Hardware-Anderson	2806 Nichol Ave	Anderson	IN	46011-3142	765-444-4008
Brent E. Benge	County Line Ace, LLC	Benge's Ace Hardware-County Line	8904 S Meridian St	Indianapolis	IN	46217-5031	317-888-1194
Brent E. Benge	Spring Mill Ace LLC	Benge's Ace Hardware-Spring Mill	15933 Spring Mill Depot Dr	Westfield	IN	46074-6120	317-689-7615
Brian Moore	MONTICELLO COMPANY, INC	Ace Hardware	918 N Main St	Monticello	IN	47960-1501	574-583-3100
Bruce Haller	Hobart Lumber Inc	Hobart Ace Hardware	661 Main St	Hobart	IN	46342-5249	219-942-1178
Byron J Clouse	Linton Ace Hardware Inc.	Linton Ace Hardware	1600 A St NE Ste 1	Linton	IN	47441-1612	812-699-4028
David Cosby Sr.	Lucky 7 Investments, Inc.	Ace Hardware of Evansville	12500 US Highway 41 Ste 1	Evansville	IN	47725-7031	812-668-6399
David Cosby Sr.	Lucky 7 Investments, Inc.	Ace Hardware of Newburgh	7844 IN-66 R	Newburgh	IN	47630	000-000-0000
David Sr. Cosby	Lucky 7 Investments, Inc.	Ace Hardware of Evansville	4901 Pollack Ave	Evansville	IN	47715-5752	812-463-2442
Dennis Wagoner	ACE HARDWARE OF NORTH WEBSTER, INC.	North Webster Ace Hardware	733 S Main St	North Webster	IN	46555-7700	574-834-2021
Devin Severs	DEMS,LLC	Ace Hardware of Mentone	206 E Main St	Mentone	IN	46539-7713	574-353-7305
Donald E Smith	SMITH FARM STORES, INC.	Smith Farm Stores Inc.	1002 S Heaton St	Knox	IN	46534-2306	574-772-5220
Donald E Smith	SMITH FARM STORES, INC.	Smith Farm Stores, Inc.	151 Rochester Plz	Rochester	IN	46975-2658	574-223-1908
Donald E Smith	SMITH FARM STORES, INC.	Smith Farm Stores Inc	1880 N McKinley Ave	Rensselaer	IN	47978-8582	219-866-4618
Erik K Schultz	HILLSIDE ACE HARDWARE, INC.	Hillside Ace Hardware	539 N Halleck St	Demotte	IN	46310-9553	219-987-3171
Gary Strange	Salem True Value, Inc.	Ace Hardware of Salem	1312 W Mulberry St	Salem	IN	47167-9433	812-883-3607
Greg Rush	Houchens North Foods, LLC	Ace Hardware	2220 E Morgan Ave	Evansville	IN	47711-4314	812-475-6730
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	1810 N Main St	Huntingburg	IN	47542-9387	812-683-1015
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	438 Southwind Plz	Mount Vernon	IN	47620-2209	812-831-3622
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	4635 N 1st Ave	Evansville	IN	47710-3625	812-467-7255
Gregory Bumbales	GL Ace LLC	Ace Hardware	2520 Broadway	Gary	IN	46407-3606	219-886-3136
James Smith	DECATUR ACE HARDWARE, INC.	Decatur Ace Hardware	1220 S 13th St	Decatur	IN	46733-2100	260-724-3700
Jeffrey Deterding	ACE HARDWARE AT EASTGATE, INC.	Ace Hardware	1194 Sagamore Pkwy W	West Lafayette	IN	47906-1302	765-497-2727
Jennifer L Deterding	ACE HARDWARE AT EASTGATE, INC.	Ace Hardware	119 Beck Ln	Lafayette	IN	47909-2838	765-477-9797
Jim Smith	AAA HARDWARE, INC.	Ace Hardware	1209 S Jefferson St	Huntington	IN	46750-3824	260-356-1330
John Alexander	HELPFUL HARDWARES, INC.	Ace Hardware Twin Aire	3000 Southeastern Ave	Indianapolis	IN	46203-1446	317-638-4591
John J Alexander	HELPFUL HARDWARES, LLC.	Ace Hardware West Washington	5331 W Washington Street	Indianapolis	IN	46241-2122	317-244-9569
Julia A Bumbales	BUMBALES, INC	Ace Hardware	5979 Central Ave	Portage	IN	46368-2944	219-762-7107
Keith F Grill	GRILL BROS. INC.	Gus Bock's Ace Hardware	1820 45th St	Munster	IN	46321-3916	219-934-9500
Kory Musolf	Musolf Hardware, LLC	Noblesville Ace Hardware	603 Westfield Rd	Noblesville	IN	46060-1323	317-770-5223

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Kyle Clouser	Clouser Group, LLC	Tipton Ace Hardware	844 E Jefferson St	Tipton	IN	46072-8750	765-675-6740
Larry Martin	MARTIN HOME CENTER, INC.	Martin Ace Hardware	103 Crystal Heights Blvd	Middlebury	IN	46540-8553	574-825-7011
Lee R Mansch	MERRILLVILLE ACE HARDWARE, INC.	Merrillville Ace Hardware	9325 Broadway	Crown Point	IN	46307-8883	219-738-1933
Leslie Stickley Erin	STICKLEY Enterprises, LLC	Stickley Hardware	1524 E Market St	Nappanee	IN	46550-2306	574-773-7523
Leslie Stickley Erin	STICKLEY Enterprises, LLC	Stickley Ace Hardware	1245 W Plymouth St	Bremen	IN	46506-1930	574-773-7523
Lindy Cergizan	LINDY'S ACE HARDWARE, INCORPORATED	Lindys Ace Hardware	6220 Kennedy Ave	Hammond	IN	46323-1046	219-844-4520
Lisa Bear	Bear Incorporated	Six Span Ace Hardware	21826 State Road 120	Elkhart	IN	46516-6518	574-295-5806
Lisa Bear	Bear Incorporated	Bear Ace Hardware	110 S Detroit St	Lagrange	IN	46761-1806	260-585-8132
Lyndon Stutzman	STUTZMAN VENTURES, INC.	Ace Hardware of Topeka	118 North Main St	Topeka	IN	46571	260-593-2212
Marc Arnold	Fifty Six South, LLC	Arnie's Ace Hardware	56 S Broadway	Peru	IN	46970-2230	765-472-2733
Mark Baysden	Butler HHC, LLC	Donaldson's Ace Hardware	103 Basket Factory Rd	Butler	IN	46721-1350	260-868-0132
Mark Hopkins	HOPKINS' ACE HARDWARE, INC.	Hopkins' Ace Hardware	325 S Calumet Rd	Chesterton	IN	46304-2450	219-926-3737
Mark Ratzloff	Hardinsburg General Store, LLC	Hardinsburg General Store & Ace Har	8674 W Radcliff Rd	Hardinsburg	IN	47125-8974	812-472-9700
Michael Habegger	HABEGGER BUILDERS SUPPLY, INC.	Habegger's Ace Hardware	1196 US Highway 27 N	Berne	IN	46711-1026	260-589-2165
Michael Sasin	G & M ACE HARDWARE, INC.	G & M Ace Hardware Inc	1221 N Lincoln Rd	Rockville	IN	47872-1214	765-569-3263
Mike Habegger	HABEGGER FRAUHIGER, INC.	Habegggers Ace of Bluffton	728 W Market St	Bluffton	IN	46714-1816	260-824-2600
Paul Jeremy Bear	Bear Incorporated	Bear Ace Hardware	1352 Lincolnway S	Ligonier	IN	46767-1739	260-894-3404
Randall R. Jr. Yager	RT YAGER ENTERPRISES, INC.	Kouts Ace Hardware	204 S Main St	Kouts	IN	46347-9412	219-766-3766
Randall R. Yager Jr.	RTK Hebron Inc.	Hebron Ace Hardware	826 Country Square Plz	Hebron	IN	46341-8811	219-996-3030
Richard Hyman	Hyman's Auto Supply Co.	Hyman's Ace Hardware	2031 Indianapolis Blvd	Whiting	IN	46394-1950	219-655-5552
Rob Walker	NP Hardware Inc.	Walker Ace	4083 Arbor Ln	New Palestine	IN	46163-8644	317-861-4597
Robert M Grill	GRILLCO, INC.	Gus Bock's Ace Hardware	1150 Sheffield Ave	Dyer	IN	46311-1051	219-865-6060
Robert M. Grill	Grillco Inc	Gus Bock's Ace Hardware	11702 Randolph St	Winfield	IN	46307-9264	219-663-7676
Robert Philips	PHILIPS ACE HARDWARE INC.	Philips Ace Hardware	3100 Calumet Ave	Valparaiso	IN	46383-2611	219-464-8687
Scott Howser	SCOTTS HARDWARE INC.	Scotts Hardware Inc.	785 W McClain Ave	Scottsburg	IN	47170-1245	812-752-2991
Skylar Stevenson	STEVENSON'S ACE HARDWARE, INC.	Stevenson's Ace Hardware Inc	1812 S US Highway 231	Crawfordsville	IN	47933-9418	765-362-5800
Stanley Mattila	R&M HARDLINES, INC	Martinsville Ace Hardware	2064 Burton Ln	Martinsville	IN	46151-3010	765-342-6567
Stephen Guernsey	TGP Operations, Inc.	Brazil Hardware	120 S Forest Ave	Brazil	IN	47834-2605	812-448-2877
Stephen Guernsey	TGP Operations II, Inc.	Sycamore Ace Hardware	2800 Poplar St Ste 57	Terre Haute	IN	47803-2659	812-244-1366
Stephen White	GEIST ACE HARDWARE, INC.	White's Ace Hardware at Geist	10941 E 79th St	Indianapolis	IN	46236-7505	317-823-0960
Stephen White	CARMEL ACE HARDWARE, INC.	White's Ace Hardware at Carmel	731 S Range Line Rd	Carmel	IN	46032-2537	317-846-2311
Stephen White	White's Ace Hardware Fishers, Inc.	White's Ace Hardware at Fishers	11881 Lakeside Dr	Fishers	IN	46038-2326	317-841-2735
Steve Powell	POWELL BUILDING CENTER, INC	Powell Ace Home Center	2492 W US Highway 136	Covington	IN	47932-8101	765-793-8888
Steve Powell	POWELL BUILDING CENTER, INC	Powell Ace Home Center	3391 W State Road 28	West Lebanon	IN	47991-8077	765-893-8888
Suzanne Patton	S.S. CARNELL, INC	Ace Hardware/Ben Franklin	1206 W Main St	Mitchell	IN	47446-1232	812-849-2777
Timothy A. Wiegand	Taam Company, Inc.	Ace Hardware	611 E Talmer Ave	North Judson	IN	46366-1457	574-241-0061
Timothy Wiegand	WINAMAC COMPANY, INC.	Ace Hardware	854 N Plymouth Rd	Winamac	IN	46996-1124	574-946-4232
Todd Eversole	FURBEE CORP.	Ace Hardware	441 S Memorial Dr	New Castle	IN	47362-4950	765-529-3002
Tracy Worley	Houchens Food Group, Inc	Ace Hardware	12820 Adams Rd	Granger	IN	46530-7894	574-272-2333
Tracy Worley	Houchens Food Group, Inc	Ace Hardware	727 W Michigan St	New Carlisle	IN	46552-9601	574-228-5551
Tracy Worley	Houchens Food Group, Inc	Ace Hardware	410 Indiana St	Walkerton	IN	46574-1105	574-586-3233
Tracy Worley	Houchens Food Group, Inc	Ace Hardware	2309 E Michigan Blvd	Michigan City	IN	46360-5321	219-367-1021
Tracy Worley	Houchens Food Group, Inc.	Ace Hardware	432 St John Rd	Michigan City	IN	46360-7336	219-872-5431
Tracy Worley	Houchens Food Group, Inc	Ace Hardware	52295 Indiana State Route 933	South Bend	IN	46637-3849	574-277-1155
Tracy Worley	Houchens Food Group, Inc.	Ace Hardware	605 E Lincolnway	La Porte	IN	46350-3835	219-325-8066
Tracy Worley	Houchens Food Group, Inc.	Ace Hardware	512 Andrew Ave	La Porte	IN	46350-4633	219-362-3310
Tricia Small	Calar, Inc.	Teghtmeyer Ace Hardware	1309 S Huntington St	Syracuse	IN	46567-1933	574-457-3474
Tricia Small	CALAR, INC	Teghtmeyer Ace Hardware	200 N Grandstaff Dr	Auburn	IN	46706-1677	260-925-1005
Tricia Small	Calar, Inc.	Teghtmeyer Ace Hardware	18619 State Road 10	Culver	IN	46511-9622	574-635-0120
Brian Cronister	CRONISTER BROTHERS, INC.	Ace Hardware	615 W Saint John St	Girard	KS	66743-2002	620-724-6171
Chris Maycumber	MAYCO, INC	Mayco Ace Hardware	205 Scott Ave	Fort Scott	KS	66701-2053	620-223-2670
Cody Hoover	Hoover Lumber LLC	Hoover Lumber	605 Caldwell Ave	Goodland	KS	67735-1900	785-899-7149
Cody Hoover	Hoover Lumber LLC	Hoover Lumber	490 E 4th St	Colby	KS	67701-2527	785-462-3959
Dallas Madesn	GLEED Marion LLC	Marion Ace Hardware	1228 Commercial Dr	Marion	KS	66861-1183	620-382-2810

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Dallas Madsen	GLED Scott City LLC	Scott City Ace Hardware	1320 S Main St	Scott City	KS	67871-1856	620-872-7305
Dallas Madsen	Gled Larned LLC	Doerrs-Larned Ace Hardware	602 Broadway St	Larned	KS	67550-3049	620-285-2171
Dallas Madsen	GLED ULYSSES LLC	Ulysses Ace Hardware	502 S Colorado St	Ulysses	KS	67880-2609	620-356-4171
Greg Paul	SPECIALTY INVESTMENTS, INC.	Ace Hardware	1230 S Woodlawn Blvd	Wichita	KS	67218-3637	316-685-7201
Jabbok Schlacks	Forge Build A LLC	Forge & Build	807 Roseport Road	Elwood	KS	66024	913-365-1500
Jason Cleaver	Cleaver's Farm Supply Inc.	Cleaver Farm & Home	2103 S Santa Fe	Chanute	KS	66720-3201	620-431-6070
Jay DeVries	Brothers Market 5, Inc.	Brothers Market	319 Ridge St	Tonganoxie	KS	66086-9340	913-845-2949
Jerald Kemmerer	The Dodge City Cooperative Exchange	Ace Hardware	1121 W Main St	Lyons	KS	67554-2427	620-257-5000
Jerald S Kemmerer	THE DODGE CITY COOPERATIVE EXCHANGE	Pride Ag Resources Ace Hardware	401 W Trail St	Dodge City	KS	67801-5414	620-225-0067
Jerald S Kemmerer	THE DODGE CITY COOPERATIVE EXCHANGE	Ace Hardware	923 W Carthage	Meade	KS	67864	620-873-2234
Jerald S Kemmerer	THE DODGE CITY COOPERATIVE EXCHANGE	Pride Ag Resources Ace Hardware	5204 N Maize Rd	Maize	KS	67101-9430	316-722-0181
Karalee Ridder	MIDWEST APPLIANCE CENTER INC.	Midwest Ace Hardware	800 Tuttle Creek Blvd	Manhattan	KS	66502-6886	785-776-9454
Karalee Ridder	Midwest Appliance Center Inc.	Midwest Ace Hardware Junction City	602 Caroline Avenue	Junction City	KS	66441	785-223-5222
Kenneth R. Bruner	BLUESTEM FARM & RANCH SUPPLY, INC.	Bluestem Farm & Ranch Supply	2611 W Hwy 50	Emporia	KS	66801	620-342-5502
Lyle Sawyer	SAWYER'S, INC.	Sawyer Ace Hardware	341 F St	Phillipsburg	KS	67661-1920	785-543-5017
Mark Jones	GIBSON PRODUCTS CO. OF SALINA INC.	Ace Home Center	321 S Broadway Blvd	Salina	KS	67401-3803	785-827-4474
Mark Woods	Woods Lumber of Independence, KS, I	Woods Lumber Ace Hardware	915 N Pennsylvania Ave	Independence	KS	67301-2500	620-331-4900
Michael E Blaufuss	BLAUFUSS ENTERPRISES, LLC	Miller Hardware	703 N Maple	Garrett	KS	66032-1077	785-448-3241
Morree Floersch	Homestory LLC	Gibson's Ace Hardware of Clay Cente	728 W Crawford St	Clay Center	KS	67432-2338	785-632-3147
Nick Rohleder	PIONEER FARM AND RANCH SUPPLY INC.	Pioneer Farm & Ranch Supply	427 NE 14th St	Abilene	KS	67410-1819	785-263-7163
Russell Lowen	Troth, Inc.	Goddard Ace Hardware	19894 W Kelllogg Dr	Goddard	KS	67052-8714	316-500-6362
Scott Graber	GRABER'S HARDWARE, INC.	Graber's Ace Hardware	319 N Main St	Mcpherson	KS	67460-4307	620-241-7666
Scott W Graber	Graber's Hardware, Inc.	Graber's Ace Hardware	609 N Main St	El Dorado	KS	67042-2027	316-322-7500
Scott W. Graber	GRABER'S HARDWARE INC.	Graber's Ace Hardware	208 W Broadway St	Newton	KS	67114-2141	316-283-1900
Stephen Sayers	SAYERS ACE HARDWARE, INC.	Sayers Ace Hardware Inc.	314 N Penn Ave	Independence	KS	67301-3326	620-331-1690
Thomas Rottinghaus	GEO.W.HAYS & SON, INC.	Belleville Hometown Lumber	2409 US Highway 81	Belleville	KS	66935-8132	785-527-5695
Valissa Zachary	FITZGERALD ACE HARDWARE COMPANY, IN	Zachary Ace Hardware	223 W Main St	Beloit	KS	67420-2746	785-738-3121
Victor Regnier	RANCH MART HARDWARE INC.	Ranch Mart Ace Hardware	3801 W 95th St	Overland Park	KS	66206-2038	913-649-0111
William G Skaggs	SKAGGS INC.	Skaggs Ace Hardware	107 S Main St	Pratt	KS	67124-2712	620-672-5312
Brandon Henson	HENSON ACE HARDWARE. LLC	Ace Hardware	250 W Steve Wariner Drive	Russell Springs	KY	42642-4500	270-866-8733
Bronson Mccarty	PCH, INC.	Ace Hardware	1124 Ridgeway Ave	Falmouth	KY	41040-1324	859-654-4223
Christopher Hart	Hart Holdings Inc.	Ace Hardware of Harrodsburg	920 N College St	Harrodsburg	KY	40330-1010	859-605-6480
Dan Glei	FC Ace, LLC	Curt's Ace Hardware	514 N Hwa Dr	Prestonsburg	KY	41653-1278	606-886-1717
David W Eades	D & J Hardware, LLC	D and J Hardware	20 S Irvine Rd	Irvine	KY	40336-7653	606-723-3200
Dean Akridge	T.R.AKRIDGE & SON INC.	Akridge Farm Supply	724 W Fairview Ave	Eddyville	KY	42038-7301	270-388-2910
Earnest J Watts	Pikeville Ace Hardware, Inc.	Pikeville Ace Hardware	4285 N Mayo Trl	Pikeville	KY	41501-3210	606-432-9766
Earnest Watts	MEDICORP, INC.	Fraziers Farmers Supply	2415 Hwy 15	Whitesburg	KY	41858-7448	606-633-2549
Fred Miller	SAVEMORE HARDWARE, INC.	Ace Hardware	2616 W Market St	Louisville	KY	40212-1843	502-774-1339
Frederick D Miller III	Miller Ace Hardware and Paint, Inc.	Ace Hardware	3348 Taylor Blvd	Louisville	KY	40215-2661	502-618-4081
Frederick D. Miller III	Preston Ace Hardware and Paint, Inc	Ace Hardware	5011 Preston Hwy	Louisville	KY	40213-2213	502-916-4589
Frederick Miller III	St Matthews Ace Hardware and Paint,	St. Matthews Ace Hardware and Paint	4224 Shelbyville Rd	Louisville	KY	40207-3956	502-294-7600
Greg Conley	Hometown Hardware Inc.	Hometown Ace Hardware	258 Parkway Dr	Salyersville	KY	41465-9245	606-349-6959
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	9586 Happy Valley Rd	Cave City	KY	42127-9410	270-773-3480
Greg Rush	Food Giant Supermarkets, Inc.	Ace Hardware	6135 Benton Rd	Paducah	KY	42003-1302	270-898-7378
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	99 Shawnee Dr	Hodgenville	KY	42748-1619	270-358-0400
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	1063 Main St	Munfordville	KY	42765-9434	270-524-2552
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	408 W Dixie Ave	Elizabethtown	KY	42701-2455	270-986-7945
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	3170 Louisville Rd	Bowling Green	KY	42101-7102	270-793-9766
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	507 W Gl Smith St	Morgantown	KY	42261-8603	270-526-2128
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	67 Settlers Center Rd	Taylorsville	KY	40071-9764	502-477-9865
Greg Rush	Houchens Food Group. INC.	Ace Hardware	1445 Highway 259	Brownsville	KY	42210	270-597-2171
Greg Rush	Houchens Food Group, INC.	Ace Hardware	1105 W US 60	Irvington	KY	40146	270-547-2231
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	709 us 31 W Bypass	Bowling Green	KY	42101-4906	270-843-0126
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	2706 Russellville Rd	Bowling Green	KY	42101-3959	270-796-6646

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Greg Rush	Houchens Food Group, INC.	Ace Hardware	3120 Pimlico Pkwy Ste 150	Lexington	KY	40517-4065	859-245-7817
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	305 N 12th St	Middlesboro	KY	40965-1135	606-248-0724
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	265 Industrial Park Rd	Greensburg	KY	42743-1400	270-932-4772
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	702 N Main St	Tompkinsville	KY	42167-1130	270-632-4178
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	2419 W Parrish Ave	Owensboro	KY	42301-2661	270-685-0095
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	1102 S Main St	Hartford	KY	42347-1836	270-504-5022
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	805 W Stockton St	Edmonton	KY	42129-8130	270-432-7000
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	1435 New Gallatin Rd	Scottsville	KY	42164-8957	270-239-7276
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	14004 Shelbyville Rd	Louisville	KY	40245-3908	502-267-2298
Gregg Stevenson	Lyons Lumber Co , Inc.	Lyons Hardware	106 Brighton Park Blvd	Frankfort	KY	40601-3714	502-695-5551
Gregg Stevenson	Lyons Lumber Co., Inc.	Lyons Lumber	555 Holmes St	Frankfort	KY	40601-2211	502-223-1601
Gregg Stevenson	Lyons Lumber Co., Inc.	Lyons Ace Hardware	3330 Partner Pl Ste 152	Lexington	KY	40503-3575	859-436-1700
Jennifer Carson	Carson and Sons LLC	JTown Hardware & Rental	10513 Watterson Trl	Jeffersonton	KY	40299-3740	502-267-7406
Jimmy Nichols	Houchens Food Group, INC	Ace Hardware	1725 US 25 E	Barbourville	KY	40906	606-546-5579
John H Prewitt Jr	BLUEGRASS HARDWARE, INC.	Ace Hardware	670 University Shopping Ctr	Richmond	KY	40475-2614	859-623-2380
Joseph Parks	Bath County Ace Hardware, Inc.	Bath County Ace Hardware	88 Water St	Owingsville	KY	40360-8944	606-674-2022
Joseph Parks	Parks Campton Ace Hardware, Inc.	Campton Ace Hardware	57 Main St	Campton	KY	41301-9750	606-668-9935
Lee Bryant	W-D Bryant & Son, Inc.	W-D Bryant & Son Ace	372 S 5th St	Williamsburg	KY	40769-1257	606-549-2385
Lee Bryant	W-D Bryant & Son, Inc.	W-D Bryant & Son Ace	1405 S Main St	Corbin	KY	40701-1930	606-528-2175
Lee Bryant	W-D Bryant & Son, Inc.	W-D Bryant & Son, Inc.	1413 S Main St	London	KY	40741-2014	606-770-5140
Mafaz Ansar	Ace Enterprises, LLC	Ace Hardware Radcliff	2360 S Dixie Blvd	Radcliff	KY	40160-1039	270-319-4240
Mafaz Ansar	Ace Mt. Washington LLC	Ace Mt Washington	337 N Bardstown Rd	Mount Washington	KY	40047-7644	502-538-4232
Mark Cobb	CRESTWOOD HARDWARE, INC. INCORPORAT	Crestwood Hardware	6536 W Hwy 22	Crestwood	KY	40014-9305	502-241-8491
Mark Queen	Kenny Queens Hardware & Supply, Inc	Kenny Queen's	1000 13th St	Ashland	KY	41101-2642	000-000-0000
Mark Ratloff	Madisonville Ace LLC	Madisonville Ace Hardware	624 S Main St.	Madisonville	KY	42431-3040	270-875-4885
Martha Bryant	Central Kentucky Hardware, LLC	Ace Hardware & Appliance	975 Hustonville Rd	Danville	KY	40422-2165	859-236-5774
Michael Bone	Somerset Ace Hardware LLC	Somerset Ace Hardware	370 S Highway 27 Ste 9A	Somerset	KY	42501-2774	606-425-5277
Michael Cottingham	Cottingham True Value Hardware, Inc	Cottingham Ace Hardware	8235 Alexandria Pike	Alexandria	KY	41001-1155	859-635-2111
Mike Shepherd	Ace Hardware at Regina, KY., Inc	Ace Hardware at Regina	9955 Regina Belcher Hwy	Regina	KY	41559-8950	000-000-0000
Morgan Argabright	A & A Variety, LLC	Cox's Variety and Home Center	570 River Ridge Plaza	Brandenburg	KY	40108-1702	270-422-5455
Morgan Argabright	A & A Variety, LLC	Ace Hardware	1010 Old Highway 60	Hardinsburg	KY	40143-2518	270-756-6050
Philip Lewis	BIG 4 LBR. INC	Big 4 Lumber Inc	1470 Flemingsburg Rd	Morehead	KY	40351-1807	606-784-8931
Rajvinder Singh	Midway Home Center LLC	Midway Home Center	70 E Leestown Rd	Midway	KY	40347-9766	000-000-0000
Robert Janes	JANES BROTHERS HARDWARE, INC	Janes Brothers Hardware Inc	2527 Portland Ave	Louisville	KY	40212-1039	502-778-8727
Robert W Brame	Cadiz Hardware, LLC	Cadiz Hardware, LLC	1654 Main St	Cadiz	KY	42211-6692	270-522-1122
Ronak Parikh	Bolster Hardware, LLC	Potters Ace Hardware	228 Keen St	Burkesville	KY	42717-7681	270-864-4322
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	308 E Highway 90	Monticello	KY	42633-5342	606-348-0834
Ronak Parikh	Bolster Hardware, LLC	Potters Ace Hardware	1345 S Highway 127	Albany	KY	42602-7703	606-387-5528
Ronnie Burton	BURTON HARDWARE CO., INC.	Burton Ace Hardware & Rental	314 Campbellsville St	Columbia	KY	42728-1203	270-384-2696
Scott Blair	Liberty Ace LLC	Ace Hardware of Liberty	140 Liberty Sq	Liberty	KY	42539-3392	606-787-6263
Scott Lawson	S C L ENTERPRISES, INC.	Ace Hardware-Berea	292 Mini Mall Dr	Berea	KY	40403-1171	859-985-0747
Slayden Charles Douthitt	Jackson 5 & 10, INC.	Jackson Ace Hardware	726 Highway 15 N	Jackson	KY	41339-8601	606-666-4056
Steven Hurd	STEVEN E. HURD	Steve's Ace Hardware	135 Windsor Rd	Flemingsburg	KY	41041-9663	606-849-2110
Tony Humphrey	ACE HARDWARE & BUILDING SUPPLY, INC	Ace Hardware & Building Supply	667 US Highway 431 N	Livermore	KY	42352-9724	270-278-2816
Tracy Worley	Houchens Food Group, Inc.	Ace Hardware	496B S Main St	Leitchfield	KY	42754-1024	270-230-1005
Tracy Worley	Houchens Food Group, INC.	Ace Hardware	710 E Cedar St	Franklin	KY	42134-1044	270-586-1901
Walter E Schott Iii	Wes Ace Hardware II LLC	Ace Hardware	1106 Bypass S US 127	Lawrenceburg	KY	40342-9722	502-839-8880
Walter Schott	MAIN STREET HARDWARE CO., INC.	Main Street Hardware Co	221 N Main St	Versailles	KY	40383-1266	859-873-3470
William Winegardner	WINEGARDNER HARDWARE, LLC	Ace Hdw of Independence	2136 Declaration Dr	Independence	KY	41051-7034	859-356-3001
Winston Griffin	ACE Mt. Vernon, LLC	Ace Hardware	315A US Highway 150	Mount Vernon	KY	40456-2007	606-256-1479
Wyatt Denniston	Brown's Hardware, Inc.	Stanton Ace Hardware	321 E College Ave	Stanton	KY	40380-2325	606-663-6042
Wyatt Denniston	Lee County Ace Hardware Inc.	Lee County Ace Hardware	1134 Highway 11 N	Beattyville	KY	41311-6500	606-464-1209
Albert G. Braswell, Jr.	Budget Build Lumber & Supply,	Budget Build Lumber	2204 EE Wallace Boulevard	Ferriday	LA	71334	318-757-8482
Amin Lakhani	A & A Kinder Hardware, LLC	A-Won Ace Hardware TIY	219 N 8th St	Kinder	LA	70648-3634	337-739-2941

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Amin Lakhani	Westwood Hardware, LLC	Westwood Ace Hardware	2365 Westwood Rd	Westlake	LA	70669-2700	337-513-4666
Andrew Girlinghouse	FAMILY HARDWARE, INC.	Family Hardware Inc.	849 Pine Street	Jena	LA	71342	318-992-8211
Charles Couvillion	AMERICAN ACE HARDWARE, INC.	American Ace Hardware Inc	4323 Monroe Hwy	Ball	LA	71405-3935	318-640-4277
Charles Couvillion	AMERICAN ACE HARDWARE, INC.	Chuck's Ace Hardware	110 Edgewood Dr	Pineville	LA	71360-5441	318-443-8706
Cody Vidrine	VIDRINE'S ACE HARDWARE, INC.	Vidrine's Ace Hardware	320 W Main St	Ville Platte	LA	70586-4464	337-363-4876
Cody W. Vidrine	Rayne Ace Hardware, LLC	Rayne Ace Hardware	1403 Boulevard	Rayne	LA	70578	337-393-2095
Craig Tassin	HOMETOWN ACE HARDWARE, INC	Hometown Ace Hardware Farm & Garden	301 NW Central Ave	Amite	LA	70422-2427	985-748-9347
Dan Boudreau	PONTCHARTRAIN HARDWARE & LUMBER CO.	Pontchartrain Hardware/Lumber Co	3320 Pontchartrain Dr	Slidell	LA	70458-4828	985-643-4672
David Letellier Jr	DAVID LEONARD LETELLIER JR	Rockery Ace Hardware	7043 Canal Blvd	New Orleans	LA	70124-3454	504-288-3522
David Ross Clement	Hammond Ace Hardware L.L.C.	Dave's Ace	125 N Morrison Blvd	Hammond	LA	70401-2937	985-951-3777
David W Spears	Kentwood Hardware & Supply, LLC	Kentwood Hardware & Supply	901 3rd St	Kentwood	LA	70444-2901	985-229-7500
Donald Bujol	BAYOU ROAD LUMBER AND HARDWARE COMP	Bayou Road Ace Hardware	58005 Bayou Rd	Plaquemine	LA	70764-2501	225-687-1987
Donald J. Rouse	Rouse's Enterprises, L.L.C.	Rouses Ace Hardware #60	2300 Church St	Zachary	LA	70791	225-658-2784
Ernie Voisin	Scott's Hometown Hardware, L.L.C.	Scott's Ace Hardware	1101 Highway 90 E	Morgan City	LA	70380-5161	985-395-2250
Ernie Voisin	Swampland Supply, L.L.C.	Berwick Supply Ace Hardware	900 Utah St	Berwick	LA	70342-2600	985-384-5073
Ernie Voisin	J.E.K. Hardware LLC	J.E.K. Ace Hardware	1968 Ormond Blvd	Destrehan	LA	70047-3804	985-725-0514
Hunter Knight	MURPHY BATEMAN BUILDING SUPPLIES, L	Knight's Ace Hardware	1107 Washington St	Franklinton	LA	70438-1846	985-335-5995
Ian Simoneaux	DAN BOUDREAU'S ACE HARDWARE INC.	Dan Boudreaux's Ace Hardware	4767 Highway 1	Napoleonville	LA	70390-8517	985-369-6366
Isra Thames	IBT Supply LLC	IBT Supply LLC	1012 Main St	Franklin	LA	70538-4317	337-828-5630
J Ullo	J. CHRIS ULLO, INC.	Ullo's Hardware-Dept Store	4701 Westbank Expy	Marrero	LA	70072-3005	504-341-8512
Jacob Hutchison	HUTCH'S HARDWARE, INC.	Hutchs Ace Hardware	38011 Highway 621	Gonzales	LA	70737-6052	225-673-6276
Jay Kolewaski	4Skis LLC	Ace Hardware Bossier	4001 E Texas St	Bossier City	LA	71111-2923	318-459-7445
Jerry Politz	BROTHER'S ACE HARDWARE INC	Brothers Ace Hardware	3085 Millerville Rd	Baton Rouge	LA	70816-2830	225-753-6183
Jim Pearce	T.J. PEARCE & CO. INC.	Pearce Lumber Co.	1032 Burgessville Rd	Ruston	LA	71270-8714	318-255-4280
Joey Thibodeaux	Donaldsonville Hardware, L.L.C.	Donaldsonville Ace Hardware	301 Railroad Ave	Donaldsonville	LA	70346-2529	225-473-3797
John Carruth	MINDEN HARDWARE, L.L.C.	Ace Hardware	807 Homer Rd	Minden	LA	71055-3021	318-382-9000
John Paul	CBS HOME EXPRESS, LLC	CBS Home Express, LLC	5075 Cut Off Rd	Coushatta	LA	71019-5105	318-932-6761
John Theriot Jr	HIGHLAND HARDWARE & GARDEN CENTER,	Highland Hardware & Garden	7460 Highland Rd	Baton Rouge	LA	70808-6611	225-766-3049
Jorgen Aaen	AAEN ENTERPRISES INC.	Lakeshore Ace Hardware	8015 Desiard St	Monroe	LA	71203-4939	318-343-6670
Justin Rogenmoser	RJS Supply, L.L.C.	Premier Ace Hardware	5949 US Highway 167 N	Winnfield	LA	71483-5004	318-648-9199
Keith Peri	Bywater Hardware, Inc.	Bywater Ace Hardware	438 E Judge Perez Dr	Chalmette	LA	70043-5240	504-279-0461
Laurence F Gillio Jr	JELA North Shore, Inc.	Ace Hardware	1037 Robert Blvd	Slidell	LA	70458-2011	985-641-1404
Mary Fisher	FISHER'S ACE HARDWARE, INC.	Fisher's Ace Hardware Inc	504 Hemlock St	La Place	LA	70068-3923	985-652-1497
Matt Bridges	3B Hardware, Inc	3B Ace Hardware	9092 US-165	Sterlington	LA	71280	318-665-0001
Matt Skaer	Jassels 3 LLC	Metairie Ace Hardware	725 Veterans Blvd Ste 3anc	Metairie	LA	70005-2803	504-289-0065
Matthew F. Newman	Newman Commercial Hardware, LLC	NC Hardware	519 N Foster Dr	Baton Rouge	LA	70806-3503	225-927-2906
Matthew F. Newman	Newman Commercial Hardware, LLC	NC Hardware	2989 Monterrey Dr	Baton Rouge	LA	70814-4124	000-000-000
Matthew Skaer	JASSELS, LLC	Bassils Ace Hardware	4419 Transcontinental Dr	Metairie	LA	70006-2131	504-888-8588
Michael Noel	Ace Hardware DA LLC	Allen's Ace Hardware	17235 Highway 90 Ste E	Des Allemands	LA	70030-4305	985-758-7071
Michael Pierce	GULF SOUTH LUMBER & HARDWARE, L.L.C	Gulf South Lumber & Hardware	1602 Court A Bleau	Arnaudville	LA	70512	337-754-5189
Ray Himel	HIMEL MOTOR SUPPLY OF ST. MARTIN, I	Ace Hardware	331 S Main St	Saint Martinville	LA	70582-4509	337-394-6024
Renee Broussard	Guidry's Hardware & Supply, Inc.	Guidry's Hardware & Supply, Inc.	5633 Cameron St	Scott	LA	70583-5200	337-232-2141
Renee Broussard	Guidry's Hardware & Supply, Inc.	Guidry's Hardware & Supply, Inc.	1818 Jefferson St	Lafayette	LA	70501-8516	337-234-5255
Roger Giroir	EDDIE'S ACE HARDWARE, INC.	Eddie's Ace Hardware Inc.	4401 Downman Rd	New Orleans	LA	70126-3714	504-242-8352
Scott Kojis	Scott's Ace Hardware, Inc.	Scott's Ace Hardware Inc	1193 Highway 29 E	Bunkie	LA	71322-4019	318-346-4984
Taylor Ward	Ward Hardware, L.L.C.	Ward Hardware	1415 Metro Dr	Alexandria	LA	71301-3425	318-442-9777
Thomas Wood	MARY'S FRENCH QUARTER HARDWARE, LLC	Mary's Ace Hardware	732 N Rampart St	New Orleans	LA	70116-3067	504-529-4465
Tim Fontan	FONTAN INC.	Steve's Ace Hardware	1620 N Highway 190	Covington	LA	70433-5155	985-893-1212
W Albritton	A & W HARDWARE, INC.	Ace Hardware	711 Winnsboro Rd	Monroe	LA	71202-3442	318-323-4242
Wade Cantrelle	RENOVATIONS, INC.	Renovations Hardware	16815 E Main St	Cut Off	LA	70345-3901	985-632-8988
Will Hardwick	Pelican Hardware & Lumber LLC	Pelican Ace Hardware & Lumber	501 N Church St	Carencro	LA	70520-3119	337-915-1234
Zachary E. Zillner	MANDEVILLE HARDWARE AND BUILDING	Mandeville Ace Hardware & Supplies	2445 Florida St	Mandeville	LA	70448-3512	985-626-3113
Zachary E. Zillner	Madisonville Hardware & Building	Tchefuncte Ace Hardware	408 Covington St	Madisonville	LA	70447-9686	985-845-1017
Zachary E. Zillner	DMI, LLC	Jeanfreau's Ace Hardware	8594 LA-23	Belle Chasse	LA	70037	504-394-4470

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Albert Symes	SPARTAN PAINT & SUPPLY CO., INC.	Spartan Paint & Supply, Inc.	444 Main St	Stoneham	MA	02180-2606	781-438-5555
Allan Houle	WINER BROTHERS, INC.	Winer Bros Inc	86 Lafayette St	Salem	MA	01970-3625	978-744-0780
Allan Houle	MANCHESTER HARDWARE, INC.	Manchester Ace Hardware	35 Beach St	Manchester	MA	01944-1547	978-526-4000
Charles Stout	S & S Lumber, Inc.	Reading Lumber	110 Main St	North Reading	MA	01864-2230	978-664-5757
Charles Vandini	NORTH PLYMOUTH HARDWARE, INC.	North Plymouth Hardware	304 Court St	Plymouth	MA	02360-4339	508-746-0120
Cosimo Caccavo	COSIMO G. CACCAVO	Raynham Hardware	770 Broadway	Raynham	MA	02767-5271	508-822-5527
Daniel P Gibbons	Fresh Paint and Wallcovering LLC	Wilmington Ace Hardware	262 Main St	Wilmington	MA	01887-2342	978-657-6161
David Chaisson	STADLER HARDWARE INC.	Stadler Hardware	3 Stadler St	Belchertown	MA	01007-9448	413-323-4521
David Marshall	THE NEIGHBORHOOD HARDWARE GROUP, IN	Pill Hardware	743 Massachusetts Ave	Cambridge	MA	02139-3303	617-876-8310
David Marshall	THE NEIGHBORHOOD HARDWARE GROUP, IN	Warren Hardware	470 Tremont St	Boston	MA	02116-6309	617-426-7525
David Marshall	THE NEIGHBORHOOD HARDWARE GROUP, IN	Cleveland Circle Hardware	1920 Beacon St	Brighton	MA	02135-7701	617-734-6440
David Marshall	THE NEIGHBORHOOD HARDWARE GROUP, IN	Eastman's Hardware	150 Main St	Falmouth	MA	02540-2758	508-548-0407
David Marshall	The Neighborhood Hardware Group, In	Model Hardware	22 Harvard Ave	Allston	MA	02134-1706	617-825-5131
David Marshall	The Neighborhood Hardware Group, In	Dawson's Hardware	20 Main St	Topsfield	MA	01983-1831	978-887-2343
David Marshall	The Neighborhood Hardware Group, In	Waban Hardware	1641 Beacon St	Waban	MA	02468-1512	617-244-4566
Douglas Hamshaw	HAMSHAW LUMBER, INC.	Hamshaw Lumber Co	68 New Athol Road - Rt 2a	Orange	MA	01364-9617	978-544-8211
Douglas Hamshaw	Hamshaw Lumber, Inc.	Hamshaw Lumber-Deerfield	16 Elm St	South Deerfield	MA	01373-1006	413-665-8881
Douglas Hamshaw	Hamshaw Lumber, Inc.	Hamshaw Lumber-Greenfield	1123 Bernardston Rd	Greenfield	MA	01301-1164	413-774-6311
Douglas Hamshaw	Hamshaw Lumber, Inc.	Hamshaw Lumber-Amherst	150 College St	Amherst	MA	01002-2308	413-253-3411
Douglas Hamshaw	Hamshaw Lumber, Inc.	Hamshaw Lumber-Barre	99 S Barre Rd	Barre	MA	01005-8827	978-355-3411
Douglas Hart	L. R. HART HARDWARE, INC.	Hart's Ace Hardware	442 Main St	Wakefield	MA	01880-3320	781-245-0989
Edgar Simoneau	ONSET VILLAGE HARDWARE	Onset Village Hardware	227 Onset Ave	Onset	MA	02558	508-295-0020
George A Drew	DREW HARDWARE, LLC	Hanson Ace Hardware	1361 Main St	Hanson	MA	02341-1502	781-293-6344
George Stamatios	HARDWARE CITY, INC.	Hardware City Inc	656 Centre St	Jamaica Plain	MA	02130-2584	617-983-5466
Gerard Joseph DiGiovanni	Hillside Crossing LLC	Hillside Gardens	280 Housatonic Rd	Belmont	MA	02478-4006	617-489-0250
Glenn Finkelstein	GE Supply, LLC	Milford Ace Hardware	146 S Main St	Milford	MA	01757-3289	508-634-3339
Glenn Finkelstein	GE SUPPLY LLC	Westport Ace Hardware	593 American Legion Hwy	Westport	MA	02790-4129	508-636-8853
Glenn Finkelstein	GE SUPPLY LLC	Dartmouth Ace Hardware	661 Dartmouth St	Dartmouth	MA	02748-3006	508-991-5500
Glenn Finkelstein	GE SUPPLY LLC	Cedarville Ace Hardware	2290 State Rd	Plymouth	MA	02360	508-833-4400
Glenn Finkelstein	GE Supply, LLC	Westborough Ace Hardware	1 Phillips St	Westborough	MA	01581-1940	508-836-3622
Glenn Finkelstein	GE Supply, LLC	Norton Ace Hardware	33 W Main St	Norton	MA	02766-2711	508-622-0316
Glenn Finkelstein	GE Supply, LLC	Mashpee Ace Hardware	681 Falmouth Rd	Mashpee	MA	02649-3327	774-361-0550
Glenn Finkelstein	GE Supply, LLC	Lakeville Ace Hardware	352 Bedford St	Lakeville	MA	02347-2107	508-947-5263
Glenn Finkelstein	GE Supply, LLC.	Mansfield Ace Hardware	65 Copeland Dr	Mansfield	MA	02048-1297	508-618-5838
Glenn Finkelstein	GE Supply, LLC	Bridgewater Ace Hardware	815 Bedford St	Bridgewater	MA	02324-3007	000-000-0000
James Baskin	Brewster Hardware Store, Inc.	Brewster Ace Hardware	2632 Main St	Brewster	MA	02631-1958	508-896-6610
Jeff Caligari	E. CALIGARI & SON, INC.	Caligari's Hardware	224 Housatonic St	Lenox	MA	01240-2552	413-637-0488
Jeff Dewhurst	DEWHURST LUMBER CO., INC.	Dewhurst Lumber Co Inc	215 Bedford St	East Bridgewater	MA	02333-1901	508-378-2711
Jeffery N Rogers	CONWELL ENTERPRISES INC.	Conwell Home Center	21 Conwell Street	Provincetown	MA	02657-1534	508-487-0150
Jeffrey Baars	WYSPEN CORPORATION	Charlestown Ace	9 Austin St	Charlestown	MA	02129-3502	617-241-5223
Jeffrey Baars	Stelmo Corporation	Woburn Paint & Hardware	65 Winn St	Woburn	MA	01801-2866	781-933-2021
Jeffrey D. Salk	Salk's of Seekonk, LLC	Salk's Ace Hardware & Marine	96 Taunton Ave	Seekonk	MA	02771-6136	401-229-2700
Jeffrey N Rogers	Conwell Enterprises, Inc.	Wayland Home and Design	70 Andrew Ave	Wayland	MA	01778-1824	508-358-0155
Jeremiah O'Connor	J.P. O'Connor Hardware, INC.	O'Connor Hardware	446 Boston Rd	Billerica	MA	01821-2714	978-663-3520
John Gurnon	CHARLES ST. SUPPLY CO.	Charles Street Supply	54 Charles St	Boston	MA	02114-4655	617-367-9046
John L. Wheatley III	R.W. Shattuck and Company, Inc.	Shattuck Ace Hardware	327 Woburn St	Lexington	MA	02420-2306	781-863-0100
John Sousa	A-1 HARDWARE	A-1 Hardware	3017 County St	Somerset	MA	02726-3922	508-675-7122
John Wheatley III	R. W. SHATTUCK AND COMPANY, INC.	R.W. Shattuck & Co Inc	24 Mill St	Arlington	MA	02476-4700	781-643-0114
John Wheatley III	R.W. Shattuck and Company, INC.	Bradford's Hardware	231 Main St	Hyannis	MA	02601-4001	508-775-0620
John Wheatley III	R.W. Shattuck and Company, Inc	Shattuck Heights Hardware	1298 Massachusetts Ave	Arlington	MA	02476-4125	781-643-1900
Josef Porteleki	ROSLINDALE HARDWARE & SUPPLY CO., I	Roslindale Hardware	4407 Washington St	Roslindale	MA	02131-3406	617-323-8639
Karl Smith	F & S Hardware Inc.	Marblehead Hardware	70 Atlantic Ave	Marblehead	MA	01945-3042	781-639-2257
Karl Smith	Bunker Hill Hardware, Inc	Brookline Hardware	438 Harvard St	Brookline	MA	02446-2437	617-739-9000
Kenneth Fernandes	FERNANDES LUMBER, INC.	Fernandes Lumber Inc	299 Depot St	South Easton	MA	02375-1535	508-238-3651

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Kevin Ryan	Fells Hardware, Inc.	Fells Ace Hardware	654 Main St	Winchester	MA	01890-1906	781-729-0902
Lauren Baskin	Baskin's Hardware, Inc.	Baskin's Ace Hardware	10 S Orleans Rd	Orleans	MA	02653-2402	508-255-6565
Lauren Baskin	Baskin's Hardware, Inc.	Baskin's Ace Hardware	23 Whites Path	South Yarmouth	MA	02664-1221	508-760-2064
Lauren Baskin	Baskin's Hardware, Inc.	Baskin's Ace Hardware	2 Post Office Sq	Harwich Port	MA	02646-1822	508-432-1113
Lauren Baskin	Baskin's Hardware, Inc.	Baskin's Ace Hardware	850 Route 134	South Dennis	MA	02660-2504	508-385-3999
Lauren Murphy	WOODSIDE HARDWARE CO., INC.	Woodside Ace Hardware	65 Main St	Winthrop	MA	02152-2715	617-846-2141
Lisa L. Kelly	Lunt & Kelly, Inc.	Kelly's Ace Hardware	163 State St	Newburyport	MA	01950-6635	978-462-2951
Michael Moynihan	MOYNIHAN-NORTH READING LUMBER INC.	Moynihan-North Reading Lr	164 Chestnut St	North Reading	MA	01864-2710	978-664-3310
Michael Moynihan	MOYNIHAN LUMBER OF BEVERLY, INC.	Moynihan Lumber of Beverly	82 River St	Beverly	MA	01915-4223	978-927-0032
Neil Sargent	GEORGE L. MOISON CO., INC.	Moison Ace Hardware	143 Main St	Groton	MA	01450-1272	978-448-6792
Neil Sargent	MOISON ACE HARDWARE OF BEDFORD, LLC	Moison Ace Hardware	297 Great Rd	Bedford	MA	01730-2802	781-275-6792
Paul G Fox	PAUL G. FOX, INC.	Harwich Paint & Decorating	181 Route 137	Harwich	MA	02645-1360	508-432-3669
Paul G Fox	Paul G. Fox, Inc.	Chatham Paint and Hardware	624 Main St	Chatham	MA	02633-2203	508-945-0107
Richard Schwartz	RICKLES HARDWARE CORP.	Schwartz Hardware	1756 S Main St	Fall River	MA	02724-2171	508-674-3514
Richard Sena	IRVINGS HOME CENTER, INC.	Irvings Home Center Inc	10 N Main St	Brockton	MA	02301-3907	508-583-4421
Richard Taylor	TAYLOR LUMBER AND OIL CO. INC.	Taylor Lumber	2075 Ocean St	Marshfield	MA	02050-3147	781-834-7921
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	813 Main St	Millis	MA	02054-1605	508-376-9524
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	50 Peters St	North Andover	MA	01845-5029	978-794-8571
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	295 Putaski Blvd	Bellingham	MA	02019-2425	508-883-2068
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	25 Condlin Dr	Randolph	MA	02368-4000	781-961-9117
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	203 Sudbury Rd	Concord	MA	01742-3498	978-369-5181
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	14 Mattakesett St	Pembroke	MA	02359-2201	781-293-0560
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	261 W Main St	Northborough	MA	01532-1847	508-393-5428
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	19 Washington St	Canton	MA	02021-4001	781-821-3012
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	1702 President Ave	Fall River	MA	02720-7148	508-673-9433
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	653 Main St	Walpole	MA	02081-3717	508-660-1695
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	22 John Fitch Hwy	Fitchburg	MA	01420-5902	978-343-4700
Rocco Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	208 S Main St	Middleton	MA	01949-2450	978-624-7694
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	50 Island Pond Rd	Springfield	MA	01118-1027	413-781-0350
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	28 N Main St	East Longmeadow	MA	01028-2321	413-525-4224
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	10 Springfield St	Agawam	MA	01001-1522	413-786-6776
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	487 Newton St	South Hadley	MA	01075-2017	413-538-8327
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	442 Center St	Ludlow	MA	01056-2781	413-589-0991
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	2 Free St	Westfield	MA	01085-3004	413-568-9251
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	1381 Liberty St	Springfield	MA	01104-1170	413-781-0578
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	1583 N Main St	Palmer	MA	01069-1217	413-283-2840
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	160 Reservoir Street	Holden	MA	01520-1270	508-210-0647
Rocco J Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	209 Huttleston Ave	Fairhaven	MA	02719-1956	774-202-3384
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	17 Central Ave	Seekonk	MA	02771-4170	508-639-5932
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	98 Main St	Medway	MA	02053-1801	508-321-1630
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	231 Gloucester Crossing Rd	Gloucester	MA	01930-2282	978-283-8223
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	3 Station Sq	Rockport	MA	01966-1474	413-241-5218
Rocco J. Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	393 Chandler St	Worcester	MA	01602-3329	774-420-2688
Samuel Briguglio	Apple Meadow Co, Inc.	Apple Meadow Hardware	10 Elm St	Townsend	MA	01469-1463	978-597-5597
Senneth Berrier	ATV, INC.	Acton Ace Hardware	210 Main St	Acton	MA	01720-3640	978-263-7754
Senneth Berrier	ATV, INC.	Westford Ace Hardware	527 Groton Rd	Westford	MA	01886-1146	978-692-0774
Senneth Berrier	ATV, Inc.	Swartz Ace Hardware	353 Watertown St	Newton	MA	02458-1329	617-244-4580
Senneth Berrier	ATV, Inc.	Tags Hardware	29 White St	Cambridge	MA	02140-1413	617-868-7711
Senneth Berrier	ATV, Inc.	MacKay's Ace Hardware	224 Littleton Rd	Westford	MA	01886-3513	978-692-3346
Theodore Hawkes	PARK AVENUE MARKET-ACE HARDWARE, IN	Park Ave Market-Ace Hardware Inc	46 Park Ave	South Weymouth	MA	02190-2523	781-335-3338
Thomas Mc Nulty	HINGHAM LUMBER COMPANY BUSINESS TRU	Hingham Lumber	165 Chf Justice Cushng Hw	Cohasset	MA	02025	781-749-4200
Walter S Spokowski	MARINE LUMBER OPERATOR, INC.	Anchor Ace Hardware	1305 Rte 28	South Yarmouth	MA	02664-4453	508-398-3691
Walter S Spokowski	MARINE LUMBER OPERATOR, INC.	Anchor Ace Hardware	267 Cotuit Rd	Sandwich	MA	02563-5101	508-477-2502
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	34 Pearson Blvd	Gardner	MA	01440-3910	978-630-4500

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William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	10 Merchants Way Ste C	Middleboro	MA	02346-1843	508-947-4531
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	351 Mohawk Trl	Shelburne Falls	MA	01370-8501	413-625-6100
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	2 Montello St	Carver	MA	02330-1026	508-866-7000
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	137 Marion Rd	Wareham	MA	02571-1423	508-295-2123
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	26 High St	Clinton	MA	01510-2907	978-365-4500
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	233 Lincoln Ave	Haverhill	MA	01830-6738	978-373-0068
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	4 Barlows Landing Rd	Pocasset	MA	02559-1980	508-564-5161
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	600 Main St	Williamstown	MA	01267-2611	413-458-3000
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Hardware	118 E Main St Ste 7	Webster	MA	01570-1710	508-949-2500
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	168 Northampton St	Easthampton	MA	01027-1020	413-529-9494
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	182 Summer St., Ste 11	Kingston	MA	02364-1277	781-585-2009
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	114 County Rd	Ipswich	MA	01938-2501	978-312-2100
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	265 S Central St	Franklin	MA	02038-1317	508-528-8484
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	50 Enon St	Beverly	MA	01915-1139	978-927-1320
William E Aubuchon IV	W. E. Aubuchon Co., Inc.	Curry Ace Paint & Hardware	1271 Washington St	Hanover	MA	02339-1630	781-826-8250
William E Aubuchon IV	W. E. Aubuchon Co., Inc.	Curry Ace Paint & Hardware	370 Copeland St	Quincy	MA	02169-4030	617-472-8250
William Koziara	Ace Pittsfield, Inc.	John's Ace Hardware	850 Crane Ave	Pittsfield	MA	01201-1710	413-442-7846
William Krum D.	EASTHAM HARDWARE, INC.	Eastham Ace Hardware	4205 State Hwy	Eastham	MA	02642-2165	508-255-7155
Abby Gearhart	GREEN'S HOME CENTER, INC.	Green's Ace Home Center	1706 Old Liberty Rd W	Westminster	MD	21157-7949	410-875-2660
Bob Patel	B.T.D.K., INC.	Chesapeake Hardware	5570 Shady Side Rd Ste C	Churchton	MD	20733-9639	443-607-4162
Brian C Smith	F.N. SMITH HARDWARE, LLC	F N Smith Hardware	3803 Norrisville Rd	Jarrettsville	MD	21084-1421	410-692-5105
Charles Sposato	BAY ACE HARDWARE, INC.	Bay Ace Hardware	23 W Main St	Rising Sun	MD	21911-1857	410-658-1000
Craig E Mayne	Cousin's Hardware Inc.	Ace Hardware	215 N Church St	Thurmont	MD	21788-1639	301-271-2551
Daniel Lewis	ODENTON HARDWARE, INC.	Odenton Hardware Inc	8380 Piney Orchard Pkwy	Odenton	MD	21113-1538	410-674-5222
David Sneade	SNEADE'S ACE HOME CENTER, INC	Sneade's Ace Home Center	11861 Hg Trueman Rd	Lusby	MD	20657-2870	410-326-3222
David Sneade	SNEADE'S ACE HOME CENTER, INC.	Sneade's Ace Home Center	1750 Prosper Ln	Owings	MD	20736-4002	410-257-2963
David Sneade	Sneade's Ace Home Center, INC.	Sneade's Ace Home Center	30314 Triangle Dr	Charlotte Hall	MD	20622-4103	301-884-0300
David Sneade	Sneade's Ace Home Center, INC.	Sneade's Ace Home Center Inc	40845 Merchants Lane Ste 240	Leonardtown	MD	20650	301-475-5800
David Sneade	Sneades Ace Home Center Inc	Sneades Ace Home Center	425 Solomon Island Rd	Prince Frederick	MD	20678-3910	410-257-2963
Dion Enright	Ace of Eastern Shore, Inc	Ace of Eastern Shore, Inc	11718 Somerset Ave	Princess Anne	MD	21853-1239	410-651-0422
Dion Enright	Ace of Eastern Shore, Inc	Ace of Eastern Shore, Inc	201 Hearne Ave	Pocomoke City	MD	21851-1106	410-957-2010
Gina A Schaefer	The Cool Hardware Company, Inc.	Silver Spring Ace Hardware	815 Wayne Ave	Silver Spring	MD	20910-4427	301-565-9150
Gina M Schaefer	The Cool Hardware Company, Inc.	Federal Hill Ace Hardware	1214 Light St	Baltimore	MD	21230-4306	410-244-5910
Gina M Schaefer	The Cool Hardware Company, Inc.	Old Takoma Ace Hardware	7001 Carroll Ave	Takoma Park	MD	20912-4429	240-839-5170
Gina M Schaefer	The Cool Hardware Company, Inc.	Canton Ace Hardware	1022 Binney St	Baltimore	MD	21224	410-327-0404
Gina M Schaefer	The Cool Hardware Company, Inc.	Rockville Ace Hardware	835-A Rockville Pike	Rockville	MD	20852-1297	000-000-0000
Gregory Phelps	PHELPS COMPANY INC.	Mt Airy Ace Hardware	1312 S Main St Ste 7	Mount Airy	MD	21771-5373	301-829-0808
James Streett	Fallston Markets of Maryland, Inc.	Harvest Fare Ace	2315 Bel Air Rd	Fallston	MD	21047-2740	410-877-3392
Jamie A Maloney	Bellmore Home Center, Inc.	Costello's Ace Hardware	1633 Crofton Ctr	Crofton	MD	21114-1318	410-757-0199
Jamie A Maloney	Bellmore Home Center, Inc.	Costello's Ace Hardware	2503 Whitford Rd	Whiteford	MD	21160	631-243-2220
Janna Naylor	A.D. NAYLOR & CO., INC.	Naylors Hardware	32 S 3rd St	Oakland	MD	21550-1523	301-334-3923
Janna Naylor	A.D. NAYLOR & CO., INC.	Naylors Hardware	1350 W Industrial Blvd	Cumberland	MD	21502-4461	301-777-9101
Jared Littmann	The Hardware House, Inc.	K&B Ace Hardware	912 Forest Dr	Annapolis	MD	21403-1756	410-268-3939
John Price	Price & Gannon, Inc.	Price & Gannon	2448 Centreville Rd	Centreville	MD	21617-2802	410-758-0730
John Price	JBK Hardware, Inc.	JBK Hardware	18 Washington Square Shopping Cente	Chestertown	MD	21620	410-778-9600
John Ward	N & S RENTALS, INC.	N & S Rentals Inc	19600 Frederick Rd	Germantown	MD	20876-1306	301-428-3200
Larry Drennen	The Oxford Grain and Hay Co.	Elkton Ace Home & Farm	728 E Pulaski Hwy	Elkton	MD	21921-6029	301-842-6800
Marc Friedman	The Cool Hardware Company, Inc.	Waverly Ace Hardware	601 E Homestead St	Baltimore	MD	21218-3557	443-627-8893
Maurice Hart JR	BRADLEY HARDWARE, INC	Strosniders Hardware	6930 Arlington Rd	Bethesda	MD	20814-5206	301-654-5688
Maurice W Hart III	Kensington Hardware, Inc.	Strosniders Hardware	10504 Connecticut Ave	Kensington	MD	20895-2426	301-933-2207
Maurice W Hart III	M & M Acquisitions, LLC	Strosnider's Hardware	10110 River Rd	Potomac	MD	20854-4903	301-299-6333
Melissa Wade	Bubbasam, LLC	Cape Ace Hardware	1320 Cape St Claire Rd.	Annapolis	MD	21409-5216	410-757-0797
Michael Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Cockeysv	10912 York Rd. Ste 100	Cockeysville	MD	21030-2257	410-785-1300
Michael Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of La Plata	6655 Crain Hwy	La Plata	MD	20646-4287	301-934-3200

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Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Glen Bur	7936 Crain Hwy S	Glen Burnie	MD	21061-4932	410-969-5050
Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Pasadena	4167 Mountain Rd	Pasadena	MD	21122-4455	410-437-4300
Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Edgewater	89 Central Ave W	Edgewater	MD	21037-2620	410-956-6811
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	6807 Coastal Hwy	Ocean City	MD	21842-2944	410-524-2300
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	574 Ritchie Hwy	Severna Park	MD	21146-2951	410-544-0330
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	121 W College Ave	Salisbury	MD	21804-6961	410-742-2127
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	802 Woods Rd	Cambridge	MD	21613-9471	410-228-9391
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	364 Thompson Creek Mall	Stevensville	MD	21666-2500	410-643-7702
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	4231 Ebenezer Rd	Baltimore	MD	21236-2141	410-256-1913
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	5811 Chesapeake Villa Rd	Rock Hall	MD	21661-1538	410-639-7014
Michael J. Costello	Bellmore Home Center, INC.	Costello's Ace Hardware of Fallston	2729 Fallston Rd	Fallston	MD	21047-1307	410-692-2227
Michael J. Costello	Bellmore Home Center, INC.	Costello's Ace Hardware of Bel Air	6 N Bond St	Bel Air	MD	21014-3531	410-838-5161
Peter Anderson	Ace Of Boonsboro, LLC	Boonsboro Ace Hardware	6720 Old National Pike	Boonsboro	MD	21713-2721	301-799-7070
Sarah Lund Miller	BRYANS ROAD BUILDING & SUPPLY CO.,	Bryans Rd Bldg/Su Co Inc	3060 Livingston Rd	Bryans Road	MD	20616-4212	301-283-6081
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Zimmermans Ace Hardware	3801 Sandy Spring Rd	Burtonsville	MD	20866-1138	301-421-1900
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Brunswick Ace Hardware	40 Souder Rd	Brunswick	MD	21716-1245	301-969-0107
Aaron Sleeper	Aaron Sleeper	Sleeper's ACE Limington	183 Ossipee Trl	Limington	ME	04049-3702	207-637-2701
Alan White	The Island Employee Cooperative, In	V & S Variety Store	3 Burnt Cove Rd	Stonington	ME	04681-3301	207-367-5570
Allen Hayes Jr.	A & B Hayes, Inc.	Hayes Ace Hardware & Rental	204 Portland Rd	Bridgton	ME	04009-4226	207-647-3342
Clayton Kyle	MAINE HARDWARE, LLC	Maine Hardware	274 Saint John St	Portland	ME	04102-3019	207-773-5604
Crystal A Carrier	CALAIS HARDWARE & HOME CENTER, INC.	Calais Ace Home Center	295 North St	Calais	ME	04619-1214	207-454-2309
Cyril Drillen	Drillen Hardware, Inc.	Drillen Ace Hardware	460 Cottage Rd	South Portland	ME	04106-4925	207-799-4133
Cyril Drillen	Drillen Enterprises, Inc.	Drillen Ace Hardware	1086 Sabattus St	Lewiston	ME	04240-1908	207-783-4600
Daniel R Johnson	Oak Hill Ace Hardware, Inc.	Oak Hill Ace Hardware	29 Gorham Rd	Scarborough	ME	04074-9502	207-883-5058
Daniel R Johnson	Oak Hill Ace Hardware, Inc.	Dunstan Ace Hardware	636 US Route 1	Scarborough	ME	04074-9700	207-883-0101
Daren Hebold	Gray Hardware, LLC	Cook's Ace Hardware	19 Portland Rd	Gray	ME	04039-9431	207-657-4204
Ernie D'Angelo	Tightline Industries LLC	Kittery Ace Hardware	6 Shapleigh Rd	Kittery	ME	03904-1402	207-439-4150
Everett Spear	EVERETT L. SPEAR, INC.	E.L. Spear, Inc. Lumber and Hdwe	10 Payne Ave	Rockland	ME	04841-2118	207-594-4331
Frederick G Crowe	WHEATON & MCLAUGHLIN, INC.	Princeton Variety	123 Main St	Princeton	ME	04668-3306	207-796-5128
Gary R. Patnode	Rangeley Lakes Builders Supply Co.,	Rangeley Lakes Builders Supply	2742 Main St	Rangeley	ME	04970-4116	207-864-5644
James Ryder	THE RZR COMPANY, INC.	RZR Ace Hardware	3533 Atlantic Hwy	Waldoboro	ME	04572-6026	207-832-4481
John Oddy	C & K Hardware Inc	Kennebunk Ace Hardware	45 Portland Rd	Kennebunk	ME	04043-6660	207-985-6000
John Petrocelli	MINOT AVENUE ACE HARDWARE, INC.	Petro's Ace Hardware	965 Minot Ave	Auburn	ME	04210-3741	207-783-0433
Kathryn J Dobrowolski	FALMOUTH HARDWARE. LLC	Falmouth Ace Hardware	215 US Rte 1	Falmouth	ME	04105-1325	207-210-6680
Kelly Ann E Mercier	Guild's Country Hardware, LLC	Guilds Country Hardware	1739 Federal Rd	Livermore	ME	04253-4217	207-897-4617
Leroy Robinson Jr	LDRJR, LLC	Audettes Hardware	22 Peck Farm Rd	Winthrop	ME	04364-1565	207-377-2711
Paul Paradis	Gerald J. Paradis, INC	Paradis Ace Hardware	31 Holland Ave	Bar Harbor	ME	04609-1433	207-288-4995
Rick Gowell	G Squared Hardware, Inc	G Squared Hardware	440 Route 202	Greene	ME	04236-4241	207-376-9985
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	55 Congress Ave	Bath	ME	04530-1536	207-443-6089
Scott Eldredge	ELDREDGE LUMBER & HARDWARE, INC.	Eldredge Lbr & Hardware Inc	627 US Route 1	York	ME	03909-1641	207-363-2004
Scott W Eldredge	ELDREDGE LUMBER & HARDWARE, INC.	Eldredge Lumber & Hardware	145 Presumpscot St	Portland	ME	04103-5201	207-770-3004
Scott W Eldredge	Eldredge Lumber & Hardware, Inc.	Eldredge Lumber	1787 Main St	Sanford	ME	04073-2448	207-490-6304
Tom Tillson	H.L. Tillson & Company	Dexter Ace Hardware	11 Main St	Dexter	ME	04930-1374	207-924-7359
Tom Tillson	H.L. Tillson & Company	Hermon Ace Hardware	2402 Route 2	Hermon	ME	04401-0666	207-848-2500
Troy Plummer	PLUMMER'S HARDWARE, LLC	Plummer's Hardware	42 Central Ave	Limerick	ME	04048-3212	207-793-2040
Troy Plummer	PLUMMER'S HARDWARE, LLC	Plummer's Hardware	1009A Main St	Waterboro	ME	04087-3102	207-247-4397
Troy Plummer	PLUMMER'S HARDWARE, LLC	Plummer's Hardware	241 Parker Farm Rd	Buxton	ME	04093-3244	207-727-3113
Troy Plummer	Plummer's Hardware, LLC	Plummer's Hardware	57 Main St	Gorham	ME	04038-1301	207-839-4856
Troy Plummer	Plummer's Hardware, LLC	Plummer's Ace Hardware	30 Central St	Westbrook	ME	04092-2809	207-854-5868
William Chandler	COASTAL HARDWARE, INC.	Coastal Hardware Inc.	914 Route 1	Yarmouth	ME	04096-6925	207-846-3861
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	777 Roosevelt Trl	Windham	ME	04062-5341	207-892-3909
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Hardware	1165 Post Rd	Wells	ME	04090-4512	207-646-6900
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	486 Stillwater Ave	Old Town	ME	04468-2190	207-827-7972
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	528 Wilton Rd	Farmington	ME	04938-6136	207-778-5682

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William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Campbell's Ace Hardware	398 Madison Ave	Skowhegan	ME	04976-4229	207-474-2566
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Campbell's Ace Hardware	535 Maine Ave	Farmingdale	ME	04344-2901	207-582-4604
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	485 Kennedy Memorial Dr	Waterville	ME	04901-4521	207-873-3800
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Hardware	138 Main St	Norway	ME	04268-5643	207-743-5072
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	572 Lisbon St	Lisbon Falls	ME	04252-1109	207-353-6912
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	499 Roosevelt Trl	Naples	ME	04055-5318	207-489-6789
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	231 Northport Ave	Belfast	ME	04915-6005	207-338-1334
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Campbell's Ace Hardware	30 Garland Rd	Winslow	ME	04901-0600	207-872-7039
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Campbell's Ace Hardware	66 Main St	Madison	ME	04950-1223	207-696-3977
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	83 Moosehead Trl	Newport	ME	04953-4104	207-368-5226
Adam Atkinson	Atkinson AHF, Inc.	Atkinson's Ace Hardware of Fenton	1001 N Leroy St	Fenton	MI	48430-2755	248-241-2590
Adam Atkinson	Atkinson AHR, LLC	Dunn Ace Hardware	2023 Gates St	Reese	MI	48757-9580	989-868-4901
Andrew Gemmen	Gemmen's Inc.	Gemmen's Ace Hardware	3488 Kelly St	Hudsonville	MI	49426-1406	616-669-1118
Andrew Wesche	JTW Hardware, LLC	Andy's Ace Hardware	560 Jenner Dr	Allegan	MI	49010-1517	269-673-8942
Angela Smith	Nosrat, Inc.	Larson's Ace Hardware	5840 W US Highway 10	Ludington	MI	49431-2450	231-845-7318
Anthony Brett Boyd	Bob's Market House, Inc.	Hudson Ace Hardware	325 Railroad St	Hudson	MI	49247-1062	517-448-3141
Bashar Zetouna	Port Huron Ace, LLC	Port Huron Ace Hardware	2874 Pine Grove Ave	Port Huron	MI	48060-1971	810-824-3772
Bradley J Polega	SEBEWAING ACE HARDWARE, L.L.C.	Sebewaing Ace Hardware	8840 Unionville Rd	Sebewaing	MI	48759-9569	989-883-2740
Bradley J Polega	Sebewaing Ace Hardware, LLC.	Ace Hardware-Bad Axe	735 N Van Dyke Rd	Bad Axe	MI	48413-9188	989-269-9131
Bryan Golemba	Tri-Point Trading Ace Hardware LLC	Tri-Point Trading Ace Hardware	3939 S Lapeer Rd	Metamora	MI	48455-8950	
Bryan Saad	Home Pro's Ace LLC	Home Pro's Ace Hardware	25990 Crocker Blvd	Harrison Township	MI	48045-3450	586-913-7315
Bryce Cronk	WBMS, LLC	Cronk Ace Hardware	8126 Mason Dr	Newaygo	MI	49337-8896	231-652-6047
Byron J Clouse	Au Gres Ace Hardware, Inc	Au Gres Ace Hardware	236 W Huron Rd	Au Gres	MI	48703-9805	989-735-2525
Byron J Clouse	Big Rapids Ace Hardware, Inc	Big Rapids Ace Hardware	14219 Northland Dr	Big Rapids	MI	49307-2369	231-629-8078
Byron J Clouse	Standish Ace Hardware, Inc.	Standish Ace Hardware	119 S Main St	Standish	MI	48658-2522	989-718-3135
Byron J Clouse	West Branch Ace Hardware, Inc.	West Branch Ace Hardware	2106 S M 76	West Branch	MI	48661-8737	989-345-0020
Byron J Clouse	Houghton Lake Ace Hardware, Inc.	Houghton Lake Ace Hardware	7190 W Houghton Lake Dr	Houghton Lake	MI	48629-9181	989-202-2308
Byron J Clouse	Atlanta Ace Hardware, Inc.	Atlanta Ace Hardware	12519 State St	Atlanta	MI	49709-9622	989-376-1010
Byron J Clouse	Manchester Ace Hardware, Inc	Manchester Ace Hardware	19870 Sharon Valley Rd	Manchester	MI	48158-9528	734-428-8337
Byron J Clouse	Clouse Ortonville Ace Hardware Inc	Ortonville Ace Hardware	440 N Ortonville Rd	Ortonville	MI	48462-8576	989-735-2525
Byron J Clouse	Albion Ace Hardware Inc.	Albion Ace Hardware	1505 N Eaton St	Albion	MI	49224-8415	000-000-0000
Byron J Clouse	Newberry Ace Hardware Incorporated	Newberry Ace Hardware	2011 Newberry Ave	Newberry	MI	49868-1955	906-293-3275
Cainen Gilde	Lakeside Hardware,	Lakeside Ace Hardware	838 N Mitchell St	Cadillac	MI	49601-1472	833-525-3223
Cathy Argall	COUNTRY VILLAGE, INC	Country Village Ace Hardware	1150 Country Ln	Ishpeming	MI	49849-3405	906-485-1870
Charles Bernard	BERNARD'S HARDWARE COMPANY, INC.	Bernard's Ace Hardware	1601 W Main St	Lowell	MI	49331-1543	616-897-9490
Charles J Laurencelle	BEVERLY HILLS ACE HARDWARE. LLC	Beverly Hills Ace Hdwe	17670 W 13 Mile Rd	Beverly Hills	MI	48025-5441	248-644-0500
Chris Ritchie	Ritchie's Hardware & Co. LLC	Ritchie's Hardware & Co, LLC	75 E M 134	Cedarville	MI	49719-9417	906-207-5000
Claude L Stuttz	VILLAGE HARDWARE OF LINDEN, INC.	Village Ace Hardware	620 W Broad St	Linden	MI	48451-8644	810-735-4100
Coralyn Austin	Alpha Group Retail LLC	CJ's Ace	306 S Maplewood St	Greenville	MI	48838-1584	616-754-8990
Coralyn Austin	Grand Rapids Hardware Company LLC	Grand Rapids Ace Hardware	2333 E Beltline Ave NE	Grand Rapids	MI	49525-9753	616-855-5660
Cutler Martin	Riverstone Ace, LLC	Okemos Ace Hardware	3544 Meridian Crossings	Okemos	MI	48864-6025	517-657-7730
Daniel Atkinson	Atkinson's Ace Hardware of Durand,	Atkinson's Ace Hardware of Durand	9090 E Lansing Rd	Durand	MI	48429-1002	989-288-3153
Daniel Buzzell	Ace Hardware of Mount Pleasant, LLC	Ace Hardware of Mt. Pleasant	4995 E Pickard Road	Mount Pleasant	MI	48858-2079	000-000-000
Daniel O'Haver	HACKNEY HARDWARE, INC.	Hackney Ace Hardware	8105 Main St	Dexter	MI	48130-1029	734-426-4009
Daniel O'Haver	HACKNEY MILAN, INC.	Milan Ace Hardware	513 W Main St	Milan	MI	48160-9559	734-439-0432
David D Martin	DON MARTIN AND SON, INC	Martin's Home Center	145 W Chicago Blvd	Tecumseh	MI	49286-1552	517-423-2065
David Lockwood	LOCKWOOD ENTERPRISES, INC.	Lakeside Building Supplies	6820 Lakeshore Rd	Lexington	MI	48450-8663	810-359-8135
David Swartz	Davison Ace Hardware LLC	Davison Ace Hardware	225 N Main St	Davison	MI	48423-1431	810-653-4850
Dennis Garbarz	GRACE HARDWARE, INC.	Trevarrow Ace Hardware	97 W Long Lake Rd	Troy	MI	48098-4633	248-689-8030
Dennis Perdue	DEN-B, INC.	Vet's Ace Hardware	2416 N East St	Lansing	MI	48906-4106	517-482-2150
Doug Lang	LSSB ENTERPRISES, INC.	Ace Hardware	12901 S Saginaw St	Grand Blanc	MI	48439-1834	810-694-5710
Douglas J. Landers	Landers' Hardware, Inc.	Landers Ace Hardware	609 W Monroe St	Bangor	MI	49013-1131	269-427-7247
Elan Ruggill	Ypsilanti Hardware LLC	Ypsi Hardware	111 Pearl St	Ypsilanti	MI	48197-2611	734-482-2545
Emily Johnson	White Lake Ace, LLC	Whitehall-Rivers Ace Hardware	3001 Colby Rd	Whitehall	MI	49461-9290	231-981-8400

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Emily Johnson	Grand Haven Ace LLC	Grand Haven-Rivers Ace Hardware	1071-1081 S Beacon Blvd	Grand Haven	MI	49417-2607	616-843-0952
Emily Johnson	Holland Ace Hardware LLC	Rivers Ace Hardware	645 Douglas Ave	Holland	MI	49424-2783	616-396-2378
Ernie Phillips	ACE HARDWARE AND LUMBER COMPANY OF	Ace Hardware & Lumber	108 Elizabeth Street	Eaton Rapids	MI	48827	517-663-5421
Evelyn G Steffox	DURST LUMBER COMPANY	Durst Lumber & Ace Hardware	2450 11 Mile Rd	Berkley	MI	48072-3049	248-542-2010
Garth Larson	Larson & Son Ace Hardware Inc	Larson & Son Ace Hardware	4 Lincoln St	Hart	MI	49420-1136	231-873-2216
Gary Klemz	BAKER'S GAS & WELDING SUPPLIES, INC	Baker's Ace Hardware	905 N Dixie Hwy	Monroe	MI	48162-2539	734-241-8959
Gary Klemz	Baker's Gas & Welding Supplies, Inc	Baker's Ace Hardware	3151 Cooper St	Jackson	MI	49201-7523	517-539-8929
Gary Wrigley	NANKIN HARDWARE & HOBBY DO-IT CENTE	Nankin Hardware & Hobby	35101 Ford Rd	Westland	MI	48185-7124	734-722-5700
Gerald Bolthouse	BOLTHOUSE MERCHANDISING CORPORATION	Byron Center Ace Hardware	2526 84th St SW	Byron Center	MI	49315-8007	616-878-1555
Gerald Bolthouse	BOLTHOUSE MERCHANDISING CORPORATION	Hastings Ace Hardware	200 S Boltwood St	Hastings	MI	49058	269-945-2003
Gerald Bolthouse	Bolthouse Merchandising Corporation	Midtown Ace Hardware	1685 S Westnedge	Kalamazoo	MI	49008	269-459-1500
Gerald Bolthouse	Bolthouse Merchandising Corporation	Grand Ledge Ace Hardware	1035 S Clinton St.	Grand Ledge	MI	48837-2203	517-627-0433
Gerald Bolthouse	Bolthouse Merchandising Corporation	Lake Odessa Ace Hardware	1019 1st St.	Lake Odessa	MI	48849-1108	616-374-8944
Gerald Bolthouse	Bolthouse Merchandising Corporation	Cloverdale Ace Hardware	7575 S M 43 Hwy	Cloverdale	MI	49035-5106	269-945-2003
Gerald Mottes	MOTTES BUILDING SYSTEMS INC.	MBS Home Center	193 E M35	Gwinn	MI	49841	906-346-7940
Greg Fischer	Dublin General Store, LTD.	Dublin General Store	18372 Hoxeyville Rd	Wellston	MI	49689-9755	231-859-4121
Greg Visser	ZEELAND HARDWARE ETC., L.L.C.	Zeeland Ace Hardware	435 W Main Ave	Zeeland	MI	49464-1561	616-772-6500
Greg White	ACE HARDWARE & SPORTS, INC.	Ace Hardware & Sports	419 E Main St	Midland	MI	48640-5117	989-832-8829
Gregg White	Ace Hardware of Canadian Lakes, LLC	Ace Hardware	8370 100th Ave	Stanwood	MI	49346-8333	231-972-1319
Gregory Dean	NORTHSHORE HARDWARE, INC.	Northshore Ace Hardware	605 Whitehall Rd	Muskegon	MI	49445-3221	231-744-1280
Gregory Dean	SPRING LAKE HARDWARE, INC.	Spring Lake Ace Hardware	743 E Savgide St	Spring Lake	MI	49456-1985	616-842-2332
Gregory M Oman	OMAN HARDWARE ENTERPRISES, INC.	Macomb Ace Hardware	51254 Romeo Plank Rd	Macomb	MI	48042-4129	586-786-9040
James Byrum E.	TCE2, LLC	Byrum Ace Hardware	114 W Main St	Pinckney	MI	48169-8274	734-878-2000
James E Byrum	Byrum Ace Hardware #3, Inc.	Byrum Ace Hardware	515 Lansing St	Charlotte	MI	48813-1100	517-543-8144
James E Byrum	Blackhawks Hardware and Rentals, In	Byrum Ace Hardware	832 W Bellevue St	Leslie	MI	49251-9302	517-589-8300
James E Byrum	Blackhawks Hardware & Rentals, Inc	Grass Lake Ace Hardware	425 W Michigan Ave	Grass Lake	MI	49240-8920	517-522-9922
James E. Byrum	Byrum Ace Hardware #4, LLC	Byrum Ace Hardware	1960 Cedar St	Holt	MI	48842-1832	517-694-3575
James E. Byrum	Byrum Ace Hardware #5, LLC	Byrum Ace Hardware	1250 E Grand River Ave	Howell	MI	48843-1722	517-548-4200
James M Junga	BZND5 ENTERPRISE, INC.	Junga's Ace Hardware	1220 E Michigan Ave	Saline	MI	48176-1776	734-944-9862
James M. Drouillard	Drouillard Hardware, LLC	Dundee Ace Hardware	545 E Monroe St	Dundee	MI	48131-1309	734-529-5023
James O. Derocher	Ossineke Hardware & Builder Supply	Ossineke Hardware & Builder Supply	11925 US Highway 23 S	Ossineke	MI	49766-9507	989-471-2191
James R. Byrum	Stockbridge Hardware, Inc.	Stockbridge Ace Hardware	640 W Main St	Stockbridge	MI	49285-9701	517-851-4404
Janet Targgart	TARGGART CORPORATION	Sumpter Ace Hardware	19500 Sumpter Rd	Belleville	MI	48111-8725	734-697-9363
Jared Smith	Darling & Sons Hardware Inc.	Darling Ace Hardware	855 W Michigan Ave	Marshall	MI	49068-2201	269-781-7921
Jared Smith	Darling & Sons Hardware Inc.	Vandercook Ace Hardware	4595 Francis St	Jackson	MI	49203-5745	517-783-4995
Jared Smith	Darling and Sons Hardware Inc.	Sturgis Ace Hardware	1009 W Chicago Rd	Sturgis	MI	49091-9769	269-221-6292
Jared Smith	Darling & Sons Hardware Inc.	Battle Creek Ace Hardware	30 E Columbia Ave Ste A	Battle Creek	MI	49015-3737	269-288-3797
Jason Anderson	PLAZA ACE, LLC	Andy's Ace Hardware	1307 8th Ave	Menominee	MI	49858-2762	906-424-4092
Jason Mc Lean	MC LEAN'S PROMART HOME CENTER #2, I	Mc Lean's Ace Hardware	209 S James St	Grayling	MI	49738-1808	989-348-2931
Jason S Haley	J&M Hardware Incorporated	Ace Hardware of Clarkston	6669 Dixie Hwy	Clarkston	MI	48346-3422	248-707-6509
Jason S Haley	Ace Hardware of Walnut Lake LLC	Ace Hardware of Walnut Lake	2100 Walnut Lake Rd	West Bloomfield	MI	48323-3736	248-862-2385
Jeff Bretzke	NUGENT ACE HARDWARE, INC.	Nugent Ace Hardware	1665 Benzie Hwy	Benzonia	MI	49616-9709	231-882-4322
Jeff Bretzke	Nugent Ace Hardware, Inc	Manton Ace Hardware	106 W Main St	Manton	MI	49663-5108	231-824-3592
Jerod Johnson	Rothbury Hardware	Rothbury Hardware	7612 S Michigan Ave	Rothbury	MI	49452-7908	231-894-8590
Jerod Johnson	Oceana Builders Acquisition	Oceana Builders Supply, Inc.	3053 S Oceana Dr	Shelby	MI	49455-9709	231-861-2136
Jerry Bruns	Kingsford Hardware, Inc.	Kingsford Ace	555 S Carpenter Ave	Kingsford	MI	49802-4528	906-776-6000
Jonathan Brown	DABO, INC.	Midwest Ace	7410 East Saginaw Highway.	Haslett	MI	48840	517-349-6271
Jonathan D Meyer	MEYER TRUE VALUE HARDWARE CO.	Meyer Ace Hardware	421 E Mitchell St	Petoskey	MI	49770-2623	231-347-3978
Jonathan D Meyer	MEYER TRUE VALUE HARDWARE CO.	Meyer Ace Hardware	1371 Us 31 North	Petoskey	MI	49770	231-347-7390
Jonathan D Meyer	MEYER TRUE VALUE HARDWARE CO.	Meyer Ace Hardware	1030 S State St	Harbor Springs	MI	49740-1160	231-526-6288
Jonathan D Meyer	MEYER TRUE VALUE HARDWARE CO.	Meyer Ace Hardware	1961 S Otsego Ave	Gaylord	MI	49735-8489	989-732-1394
Jonathan D Meyer	Meyer True Value Hardware CO	Ace Hardware	7 S State St	Saint Ignace	MI	49781-1615	906-643-7721
Joseph Hansberry	Motor Parts & Equipment Corporation	NAPA Auto Parts and Ace Hardware	415 M-129	Pickford	MI	49774	906-647-5441
Joseph P. Campioni	Campioni Enterprises, Inc.	Campioni Ace Hardware	47401 Hwy 26	Houghton	MI	49931	906-482-7500

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Lori K Vinckier	St. Clair Homegoods & Ace Hardware	St. Clair Ace	201 N Riverside Ave	Saint Clair	MI	48079-5491	810-326-2665
Lori K Vinckier	Vinckier Armada Foods LLC	Vinckier Foods & Ace Hdwe Armada	22960 W Main St	Armada	MI	48005-3241	586-473-8031
Luann Greenfelder	CHESANING SALES COMPANY	Ace Hardware	207 W Broad St	Chesaning	MI	48616-1204	989-845-2030
M. Gerald Morello Jr.	JERRY'S ACE HARDWARE, INC.	Jerry's Ace Hardware	2245 Fort St	Wyandotte	MI	48192-4135	734-282-9922
Mark Greyerbiehl	STONE STAR NORTH, INC.	Charlevoix Ace Hardware	06675 M 66 N	Charlevoix	MI	49720-9505	231-547-6232
Mark Pugsley	PUGSLEY ENTERPRISES, INC.	Louis Ace Hardware	917 E McNichols Rd	Detroit	MI	48203-2853	313-869-0404
Mark Pugsley	LDL ENTERPRISES, INC.	J & J Ace Hardware	2015 Auburn Rd	Utica	MI	48317	586-731-7330
Marvin Stone	STONES ACE, INC.	Stones Ace Inc	41400 Hayes Rd	Clinton Township	MI	48038-5868	586-416-0088
Marvin T Stone	STONE'S ACE OF RICHMOND, INC.	Stone's Ace of Richmond	68286 S Main St	Richmond	MI	48062-1336	586-727-1800
Marvin T Stone Jr	STONES ACE OF ROMEO, INC.	Stones Ace of Romeo	222 E Saint Clair	Romeo	MI	48065-5259	586-752-9944
Marvin T Stone Jr	STONES ACE HARDWARE OF ORION, INC.	Stones Ace Hdw of Orion	3015 S Baldwin Road	Orion	MI	48359-1028	248-499-6422
Marvin T Stone, Jr	Stones Ace of Oxford, Inc.	Stones Ace of Oxford	558 S Lapeer Rd	Oxford	MI	48371-5033	248-800-4404
Mathew Borre	BORRE, INC.	Ace Hardware	2360 Niles Rd	Saint Joseph	MI	49085-2814	269-429-1504
Mathew Borre	BORRE INC.	Ace Hardware	1545 W John Beers Rd	Stevensville	MI	49127-9408	269-429-7133
Mathew Borre III	Borre, Incorporated	Bridgman Ace Hardware	3681 West Shaunee Rd	Bridgman	MI	49106-9713	000-000-0000
Mathew P Borre III	Borre, Incorporated	Ace Hardware	343 N Main St	Watervliet	MI	49098-9610	269-463-5461
Matthew Abramsky	LHA ENTERPRISE LLC	Tony's Ace Hardware	24011 John R Rd	Hazel Park	MI	48030-1105	248-541-8790
Matthew Jamrog	Mytown Stores Inc.	MyTown Ace Hardware	1614 142nd Ave	Dorr	MI	49323-9427	616-359-9300
Matthew Jamrog	MyTown SH, LLC	MyTown Ace Hardware SH	530 Huron St	South Haven	MI	49090-1436	269-637-1915
Matthew Schafer	NORTH CENTRAL HARDWARE, INC.	Ace Hardware of Clare	10316 S Clare Ave	Clare	MI	48617-9733	989-386-4000
Melanie D Haley	Ace Hardware of Commerce LLC	Ace Hardware of Commerce	3050 Union Lake Rd Ste 6A	Commerce Township	MI	48382-4569	248-779-7071
Michael Gilmurray	BALDWIN TRUE VALUE, INC.	Baldwin Ace Hardware	6785 S M-37	Baldwin	MI	49304-8900	231-745-4511
Michael Imbordino	PAW PAW ACE HARDWARE, INC.	Paw Paw Ace Hardware Inc	1038 E Michigan Ave	Paw Paw	MI	49079-9464	269-657-2515
Michael J Vinckier	VINCKIER ACE HARDWARE LLC	Vinckier Ace Hardware	4545 Van Dyke Rd	Almont	MI	48003-8511	810-798-2004
Michael J Vinckier	Vinckier Foods Wadham LLC	Vinckier Foods and Ace Hardware	5273 Lapeer Rd	Kimball	MI	48074-1422	810-987-9930
Michael Lynn	Lynn Auto Parts, Inc.	Parkers Hardware	819 Ashmun St	Sault Sainte Marie	MI	49783-2242	906-632-3201
Michael Lynn	Lynn Auto Parts, Inc.	Ace Hardware	145 River St	Manistique	MI	49854-1217	906-341-5612
Ned A Hagaman	QUINCY ACE HARDWARE, LLC	Quincy Ace Hardware	1 E Chicago St	Quincy	MI	49082-1101	517-639-5325
Nicholas Keith Visser	Visser Hardware, LLC	Visser Ace Hardware	835 Lincoln Ave	Holland	MI	49423-5306	616-392-5901
Nicole E Mahaney	CHOCOLAY HARDWARE COMPANY	Chocolay Ace Hardware	2250 US Highway 41 S	Marquette	MI	49855-9119	906-249-2223
Norman M Davidson	SECURITY ACE HARDWARE, INC.	Security Ace Hardware	24630 Eureka Rd	Taylor	MI	48180-5160	734-946-2700
Orville Short Jr	K & B Retail LLC	Rose City Ace Hardware	2727 North M 33	Rose City	MI	48654	989-685-3945
Patricia Mishica	ACE HARDWARE OF CALUMET, INC.	Ace Hardware of Calumet	334 5th St	Calumet	MI	49913-1522	906-337-0912
Patrick B. Campioni	Campioni Enterprises, Inc.	Campioni Ace Hardware	200 Tin St	Ontonagon	MI	49953-1506	906-884-4945
Paul H Krupkin	SCHEER'S ACE HARDWARE & SUPPLY, INC	SCHEER'S ACE HARDWARE	8601 W 9 Mile Rd	Oak Park	MI	48237-2354	248-542-1802
Paul J Greyerbiehl	Five Star Supply Inc	Five Star Ace Hardware	1135 S Milford Rd	Highland	MI	48357	248-887-3741
Randall G. Patzer	S.P. Hardware, Inc.	ST Pierre Ace Hardware	1490 Stewart Rd	Monroe	MI	48162-8917	734-243-6180
Randall Lanski	NOIR DOG, LLC	Mio Ace Hardware	103 E 8th St	Mio	MI	48647-2507	989-826-3600
Randall Patzer	G.C. HARDWARE, INC.	Garden City Ace	28715 Ford Rd	Garden City	MI	48135-2845	734-425-6080
Randy Hale	Hale's True Value Hardware, Inc.	Hale's Family Ace Hardware	56216 M 51 S	Dowagiac	MI	49047-9762	269-782-3426
Ray Wohlfeil	WOHLFEIL HARDWARE & TOOLS, INC.	Wohlfeil Ace Hardware	5818 State St	Saginaw	MI	48603-3419	989-799-0942
Raymond Formosa	BROOKS LUMBER CO., INC.	BROOKS LUMBER	2200 Trumbull AVE	Detroit	MI	48216-1348	313-962-6448
Richard Harman	R & T HARMAN ENTERPRISES, INC	Texas Corners Ace Hardware	7129 W Q Ave	Kalamazoo	MI	49009-5951	269-376-2000
Richard Madigan	MADIGAN TRUE VALUE HARDWARE, INC.	Madigan Ace Hardware	202 Elm Ave	Munising	MI	49862-1108	906-387-2033
Richard Roberts	R. K. ROBERTS, INC.	Ace Hardware	340 S Cedar St	Mason	MI	48854-1435	517-676-4900
Richard Steiger	STEIGER'S HOME CENTER, INC.	Steiger's Home Center	1001 E Lead St	Bessemer	MI	49911-1462	906-667-0201
Robert L Schafer	North Central Hardware, Inc.	Ace Hardware Lake Isabella	50 N Coldwater Rd Ste B	Lake Isabella	MI	48893-8845	989-644-0545
Roger Clouse	GLENNIE HARDWARE, INC.	Glennie Ace Hardware	3280 State Rd	Glennie	MI	48737-9617	989-735-2371
Roger Clouse	LEWISTON ACE HARDWARE, INC.	Lewiston Ace Hardware	4910 Salling Ave	Lewiston	MI	49756-7852	989-786-4910
Roger E Clouse	Roger's Oscoda Enterprises, Inc.	Oscoda Ace Hardware	5112 N US Highway 23	Oscoda	MI	48750-9559	989-569-6304
Roger E Clouse	Clouse Family Gladwin Ace Hardware,	Gladwin Ace Hardware	630 N Silverleaf St	Gladwin	MI	48624-1632	989-426-4549
Roger E Clouse	Rogers Lake City Enterprises, Inc	Lake City Ace Hardware	5760 W Houghton Lake Rd	Lake City	MI	49651-8552	231-295-1208
Roger E Clouse	Cheboygan Ace Hardware, Inc.	Cheboygan Ace Hardware	712 S Main St	Cheboygan	MI	49721-2220	231-268-3019
Roger E Clouse	Clouse Hemlock Ace Hardware, Inc.	Hemlock Ace Hardware	120 Hemlock Plaza Dr	Hemlock	MI	48626-9544	989-301-0213

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Roger E Clouse	Alma Ace Hardware, Inc.	Alma Ace Hardware	1700 Wright Ave	Alma	MI	48801-1024	989-285-1420
Roger E Clouse	Twin Lake Ace Hardware, Inc	Twin Lake Ace Hardware	5480 Holton Rd	Twin Lake	MI	49457-9323	231-828-4010
Roger E Clouse	Reed City Ace Hardware, Inc.	Reed City Ace Hardware	838 S Chestnut St	Reed City	MI	49677-8250	231-465-4058
Roger E. Clouse	Hillman Ace Hardware, Inc.	Hillman Ace Hardware	27500 M-32	Hillman	MI	49746	989-742-3330
Roger E. Clouse	Clouse Auburn Ace Hardware, Inc.	Auburn Ace Hardware	990 W Midland Rd	Auburn	MI	48611-9222	989-662-4761
Ross A Martin	Coopersville Ace Hardware, LLC	Coopersville Ace Hardware	71 Conran Dr	Coopersville	MI	49404-1366	000-000-0000
Ross A. Martin	Sparta Hardware, LLC	Sparta Village Ace Hardware	155 E Division St	Sparta	MI	49345-1329	616-887-7381
Ross Allan Martin	CALEDONIA HARDWARE, LLC	Caledonia Village Ace Hardware	9960 Cherry Valley Ave SE	Caledonia	MI	49316-9578	616-891-9255
Ross E. Tresedder	Double T Family Foods, Inc.	Crystal Fresh Market & Ace Hardware	1363 US Highway 2	Crystal Falls	MI	49920-1089	906-875-6648
Ross Sietsema	Allendale Hardware, Inc.	Allendale Ace	5425 Lake Michigan Dr	Allendale	MI	49401-9149	616-895-5400
Sally Kagerer	ART BEAUCHAMPS SPORTING GOODS	Beauchamp's Ace Hardware	1101 W Pierson Rd	Flint	MI	48505-3119	810-789-7871
Sandy V Kingsland	KINGSLAND HARDWARE, INC.	Kingsland Ace Hardware & Rental	6579 28th St SE	Grand Rapids	MI	49546-6919	616-949-1240
Sean Adams	BEAR LAKE HARDWARE & SUPPLY, INC.	Bear Lake Ace Hardware & Supply	11950 Chippewa Hwy	Bear Lake	MI	49614-9424	231-864-3036
Shaun Bradley	S B Hardware, Inc	Bradley Ace Hardware	31 44th St SW	Wyoming	MI	49548-4101	616-538-5170
Shawn J O'Brien	ACE HARDWARE COMPANY	Ace Hardware	4106 US Highway 31 S	Traverse City	MI	49684-9228	231-943-8288
Shawn J O'Brien	ACE HARDWARE COMPANY	Ace Hardware	3597 Bunker Hill Road	Acme	MI	49610	231-938-2021
Shawn J O'Brien	ACE HARDWARE COMPANY	Ace Hardware	734 W Front St	Traverse City	MI	49684-2237	231-946-2140
Shawn J O'Brien	Ace Hardware Company	Maxbauer Ace Hardware	902 N Cedar St	Kalkaska	MI	49646-8061	231-564-6200
Shawn J O'Brien	Ace Hardware Company	Maxbauer Ace Hardware	742 Munson Ave	Traverse City	MI	49686-3525	000-000-0000
Steve Tyre	TYRE Family Investments, LLC	Decatur Ace Hardware	105 S Phelps St	Decatur	MI	49045-1117	269-423-8818
Steven L Tyre	TSCR CORP	Plainwell Ace Hardware	135 N Anderson St	Plainwell	MI	49080-1346	269-225-1061
Theodore B Barnes II	ACE BARNES HARDWARE INC	Ace Barnes Hardware-Stadium	2105 W Stadium Blvd	Ann Arbor	MI	48103-4543	734-665-7555
Theodore B Barnes II	ACE BARNES HARDWARE INC	Ace Barnes Hardware-Washtenaw	3352 Washtenaw Ave	Ann Arbor	MI	48104-4204	734-971-4555
Thomas Hunt	HUNT'S ACE HARDWARE, INC.	Hunt's Ace Hardware	33567 7 Mile Rd	Livonia	MI	48152-3094	248-474-8700
Thomas Read	READ LUMBER & HARDWARE, INC.	Lakeland Ace Hardware	4585 E Mi State Road 36	Lakeland	MI	48143	810-231-2132
Timothy Novak	BIGARI HARDWARE INCORPORATED	Bigari Ace Hardware	605 Seldon Rd - Hwy 189-S	Iron River	MI	49935-1837	906-265-9614
Timothy Smith	ACE HARDWARE OF SANDUSKY, INC.	Ace Hardware of Sandusky	85 S Elk St	Sandusky	MI	48471-1337	810-648-2330
Todd De Vries	FREMONT HARDWARE, INC.	Fremont Ace Hardware	105 N Stone Rd	Fremont	MI	49412-1083	231-924-9801
Todd Esterdahi	T. Esterdahl Investments, LLC	Townline Ace Hardware	424 W Main St	Flushing	MI	48433-2036	810-487-0676
Tony Dodick	GREGOIRE & DODICK ENTERPRISES INC.	Unclaimed Freight Ace Hardware	706 E Midland St	Bay City	MI	48706-4951	989-893-3531
William Deary	WOODSIDE HARDWARE, INC.	Woodside Ace Hardware	86 Woodside Ave	Essexville	MI	48732-1108	989-892-6084
William Kelly	KELCO, INCORPORATED	Rogers City Ace Hdw	1040 M68 Hwy	Rogers City	MI	49779	989-734-0507
William Kelly	Kelco, Incorporated	Alpena Ace Hardware	1007 US Highway 23 N	Alpena	MI	49707-1249	989-354-4223
Al Imholte	CARLSON HARDWARE COMPANY	Carlson Ace Hardware	16281 Main Ave SE	Prior Lake	MN	55372-2482	952-447-2240
Alvin M. Imholte	Imholte Hardware Corporation	Prior Lake Hardware	16820 Duluth Ave SE	Prior Lake	MN	55372-2948	952-226-6820
Ashley Lloyd	KENDALL HARDWARE, INC.	Kendall's Ace Hardware	840 Payne Ave	Saint Paul	MN	55130-4129	651-776-6996
Barbara Rye	GISLASON HARDWARE INC.	Gislason Ace Hardware	106 E 1st St	Minneota	MN	56264-9637	507-872-6472
Bill Ahlbrecht	Ag Partners Coop	Ag Partners Town & Country & Agrono	820 E Main St	Belle Plaine	MN	56011-2204	952-873-3244
Brian Fennern	Beartooth Hardware Inc	Beartooth Hardware	150 Southgate Dr	Aitkin	MN	56431-7407	218-429-0222
C. Brandon Buckalew	Five Bs, Inc	Local Ace	1017 Central Ave NW	East Grand Forks	MN	56721-1610	218-773-7933
C. Brandon Buckalew	Crookston Hardware Inc	Local Ace Crookston	1400 University Ave 1161	Crookston	MN	56716-1161	218-281-1749
Cameron Eggert	Kenyon Ace Hardware LLC	Kenyon Ace Hardware	523 2nd St	Kenyon	MN	55946-1150	507-789-5246
Charles Merhar	MERHAR'S ACE HARDWARE, INC.	Merhar's Ace Hardware	48 E Chapman St	Ely	MN	55731-1228	218-365-3129
Chris Coborn	COBORN'S INCORPORATED	Ace Hardware	1101 2nd Ave NE	Little Falls	MN	56345-2943	320-616-7026
Chris Coborn	Coborn's Incorporated	Ace Hardware	226 12th St S	Sauk Centre	MN	56378-1614	320-352-0309
Chris Johnson	Navarre Hardware, Inc.	Navarre Ace	3400 Shoreline Dr	Wayzata	MN	55391-9265	952-471-9100
Chris Johnson	Rogers Hardware, Inc	Rogers Ace	21351 John Milless Dr	Rogers	MN	55374-9450	763-898-3999
Chris Johnson	Delano Hardware, Inc.	Delano Ace	1005 Crossings Dr	Delano	MN	55328-4625	763-972-7272
Chris Johnson	Lake Minnetonka Hardware Inc	Shorewood Ace	23540 Highway 7	Excelsior	MN	55331-2902	952-474-2571
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	108 W 98th St	Bloomington	MN	55420-4804	952-767-2981
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	1300 1st St NE	New Prague	MN	56071-2451	952-758-4440
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	14760 Pennock Ave	Apple Valley	MN	55124-7430	952-432-1004
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	3098 65th St E	Inver Grove Heights	MN	55076-4437	651-455-2228
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	17729 Juniper Path	Lakeville	MN	55044-9482	952-898-7151

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Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	20810 Holyoke Ave	Lakeville	MN	55044-6344	952-469-3433
Dan Buseth	The Hendricks Farmers Lumber Compan	Hendricks Farmers Lumber Company	219 S Main St	Hendricks	MN	56136-1244	507-275-3359
Daniel J Soller	SOLLER-KRAJICEK, INC.	Crosslake Ace Hardware	35592 Pioneer Dr	Crosslake	MN	56442-3133	218-692-1230
Daniel J. Soller	Ski Corporation	McGregor Ace Hardware	22055 State Hwy 210	McGregor	MN	55760-5401	218-419-2920
Daniel Mooney	Greenbush Ace Hardware Inc.	Ace Hardware	215 Main St N	Greenbush	MN	56726-4019	218-782-2110
Dave Kotula	Scrapko, Inc.	Radko Ace Hardware	11521 Spudville Rd	Hibbing	MN	55746-8255	218-262-1966
David Harris	Harris Family Hardware, LLC	Stillwater Ace Hardware	1662 Market Dr	Stillwater	MN	55082-7575	651-439-8233
David Kramer	KRAMER DAVID INC.	Hutchinson Ace Hardware	105 Washington Ave E	Hutchinson	MN	55350-2549	320-587-8888
David L Pundsack	MIMBACH FLEET SUPPLY, INC.	Mimbach Fleet Supply	3355 Quail Rd NE	Sauk Rapids	MN	56379-9456	320-252-1682
David Liedl	Pine River Hardware Corp.	Pine River Ace Hardware	203 Barclay Ave	Pine River	MN	56474-5174	218-587-2585
David Svobodny	M&D ENTERPRISES, INC	Diamond Lake Hardware	5425 Nicollet Ave	Minneapolis	MN	55419-1927	612-824-8813
David Svobodny	SOLH, INC.	Settergren's of Linden Hills	2813 W 43rd St	Minneapolis	MN	55410-1537	612-920-2813
Elena Nelson	Nelson Rosch Company	Nicollet Hardware	3805 Nicollet Ave	Minneapolis	MN	55409-1303	612-822-3121
Elena Nelson	Owata Nelson Company	Coon Rapids Ace Hardware	9680 Foley Blvd NW	Coon Rapids	MN	55433-5525	763-755-1762
Elena Nelson	Owata Nelson Company	Forest Lake Ace Hardware	814 Lake St S	Forest Lake	MN	55025-2614	651-464-6262
Elizabeth Strand	Elizabeth Strand Hardware Inc.	Barnesville Ace Hardware	207 7th Ave NW	Barnesville	MN	56514	218-863-1811
Gregory J Norstad	Rushford Hardware, Inc.	Rushford Hardware	402 S Mill St	Rushford	MN	55971-8825	507-864-2540
Guy Gustafson	Gullander Hardware Co.	Gullander Hardware Co.	220 S Atlantic Avenue	Hallock	MN	56728	218-843-2171
Jake Morri	Morri Supply, Inc.	Hometown Ace Hardware	1355 S Frontage Rd	Hastings	MN	55033-2482	651-346-1664
Jake Morri	ML Company, LLC	Hometown Ace Hardware	40 Arrowhead Ln	Moose Lake	MN	55767-9453	218-485-4211
Jake Morri	PC Company, LLC	Hometown Ace Hardware	1320 Northridge Ct NW	Pine City	MN	55063-5821	320-829-6363
Jake Morri	NB Company, LLC	Beisswengers Hometown Hardware	1823 Old Highway 8 NW	New Brighton	MN	55112-1865	651-633-1271
James Merickel	MERICKEL LUMBER MILLS INC.	Merickel Ace Hardware	630 Ash Ave NW	Wadena	MN	56482-1100	218-631-3570
Jeff Holly	Walker Electric & Appliance Center	Walker Home Center	8250 Industrial Park Road NW	Walker	MN	56484	218-547-1515
Jeffrey S Berhow	Timber Building Supply, Inc.	Timber Building Supply	14506 State Highway 6	Deerwood	MN	56444-8625	218-678-2063
Jeffrey S. Cwikla	Boltz By Cwikla, Inc.	Cwikla Ace Hardware	802 1st St E	Park Rapids	MN	56470-1709	218-732-4513
Jeffrey S. Cwikla	Cwikla Ace Detroit Lakes, Inc.	Cwikla Ace Hardware	925 Washington Ave	Detroit Lakes	MN	56501-3401	218-847-7173
Jenifer Johnson	Marshall Lumber Co.	Clarkfield Ace	908 10th St	Clarkfield	MN	56223-1304	320-381-0096
Jim Shaw	Coborn's Incorporated	Ace Hardware	15788 88th St NE Suite A	Otsego	MN	55330-4411	763-328-1704
Joe Peterson	PETERSON-RICKMEYER, INC.	Ace Hardware	710 Atlantic Ave	Morris	MN	56267-1138	320-589-3822
John Bouska	GRANDE HARDWARE COMPANY	Grande Ace Hardware	212-214 Chestnut Street	Virginia	MN	55792	218-741-5240
John M Redmond	WISE HARDWARE, INC.	Tiger Ace Hardware	103 Main St N	Stewartville	MN	55976-1226	507-533-0333
John Redmond	WISE HARDWARE, INC.	Wise Ace Hardware	210 S Washington St	Lake City	MN	55041-1036	651-345-3113
John Redmond	Wise Hardware, Inc	La Crescent Ace Hardware	32 S Walnut St	La Crescent	MN	55947-1337	507-895-2522
Jonathan M. Miller	SCMN Ace LLC	Ace Hardware	1313 Whitewater Ave	Saint Charles	MN	55972-1229	507-932-8861
Joseph R Donahue	OWT Hardware, Inc.	Owatonna Ace Hardware	122 W Vine St	Owatonna	MN	55060-2321	507-414-7188
Joseph R Donahue	MKO Hardware Inc	Mankato Ace Hardware	1400 Madison Ave	Mankato	MN	56001-5473	000-000-000
Joseph R. Donahue	NFD Hardware, Inc.	Northfield Ace Hardware	670 Water St S	Northfield	MN	55057-2457	507-321-4288
Joshua C. Kahlhamer	KENDALL CROSBY, INC.	Kendall's Ace Hardware & Paint	978 Dale St N	Saint Paul	MN	55117-5602	651-489-3210
Kami Anderson	Karlstad Hardware Inc.	Karlstad Hardware	301 Main St S	Karlstad	MN	56732-4005	218-436-2500
Kami Anderson	RLF Hardware, Inc.	Red Lake Falls Hardware	105 International Dr Suite 118	Red Lake Falls	MN	56750-4665	218-253-4304
Kami Anderson	Underdahl Hardware, Inc.	Newfolden Hardware	123 E Minnesota Ave	Newfolden	MN	56738-3703	218-874-7485
Kami Anderson	TRF Hardware LLC	Underdahl Hardware	17108 US-59	Thief River Falls	MN	56701	218-681-3999
Kathryn Donahue	DONAHUE HARDWARE INC.	Faribault Ace Hardware	421 2nd Ave NW	Faribault	MN	55021-5141	507-332-7414
Kent Ludford	MERLIN'S HARDWARE INC.	Merlins Ace Hardware	7844 Market Blvd	Chanhassen	MN	55317-9440	952-934-8778
Kevin Moore	Moore and Ace Inc.	Moore and Ace	510 Hwy 4 South	Trimont	MN	56176	507-639-2112
Kevin Nikodym	Mora Ace Hardware LLC	Ace Hardware	43 Union St N	Mora	MN	55051-1327	320-679-2261
Kyle Wolf	LEE'S ACE HARDWARE, INC.	Lee's Ace Hardware	213 Cedar St PO Box 785	Saint Joseph	MN	56374-0785	320-363-4281
Leroy Berning	Albertville Hardware Inc	Ace of Albertville	6050 Labeaux Ave NE	Albertville	MN	55301-9778	763-497-4211
Leroy Radermacher	RADERMACHER HARDWARE, INC.	Jordan Ace Hardware	540 2nd St W	Jordan	MN	55352-1212	952-492-2845
Lewis Gerten	Gerten Greenhouses & Garden Center,	Spikes Feed Stores	5135 Oak St	Maple Plain	MN	55359-9800	763-479-2123
Mallory Stoderl	Lakes Hardware Inc.	Ace Hardware	130 W Main St	Perham	MN	56573-1202	218-346-2070
Marcus Eytcheson	Local Lumber LLC	Local Lumber	101 S Main St	Sherburn	MN	56171-1059	507-764-4451
Mark Jager	M & E Hardware Inc.	Ace of Glenwood	24 Minnesota Ave W	Glenwood	MN	56334-1531	320-634-4770

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Mark Pellicci	PELLICCI, INC.	Pellicci Ace Hardware	3560 213th St W	Farmington	MN	55024-1168	651-463-4777
Mark Pellicci	PELLICCI, INC.	Pellicci Ace Hardware	90 E 3rd St	Zumbrota	MN	55992-1506	507-732-4111
Mark Pellicci	PELLICCI, INC.	Pellicci Ace Hardware	1565 Cliff Rd	Eagan	MN	55122-2553	651-454-2366
Mark Pellicci	Pellicci Inc.	Pellicci Ace Hardware	14635 S Robert Trl	Rosemount	MN	55068-3110	651-344-7377
Mark Settergren	M & D ENTERPRISES INC	Settergren Hardware	5405 Penn Ave S	Minneapolis	MN	55419-1538	612-922-6055
Matt Gebhart	Gebhart's Sandstone Ace Hardware In	Sandstone Ace Hardware	218 Main St	Sandstone	MN	55072-5207	320-245-2235
Matthew Raleigh	RALEIGHS OF THE PRAIRIE, INC.	Raleigh's Ace Hardware	2525 Bridge Ave	Albert Lea	MN	56007-2074	507-377-8636
Matthew Strand	Matthew Strand Hardware Inc	Strand Ace Hardware	36 N Broadway	Pelican Rapids	MN	56572-4137	218-863-1811
Michael Fox	Marshall Lumber Co.	Ace Home & Hardware	500 N Highway 59	Marshall	MN	56258-2760	507-532-3296
Michael K Wiebolt	Nisswa Hardware, LLC	Nisswa Hardware	25673 Main St	Nisswa	MN	56468-5003	218-963-7645
Michael K Wiebolt	Litchfield Hardware, LLC	Litchfield Hardware	224 US-12	Litchfield	MN	55355	320-535-5357
Michael K. Wiebolt	Breezy Point Hardware LLC	Breezy Point Ace Hardware	8170 County Road 11	Breezy Point	MN	56472-3112	218-562-4691
Michael K. Wiebolt	Crosby Hardware, LLC	Crosby Ace Hardware	225 W Main St	Crosby	MN	56441-1324	218-866-0033
Michael Kokesh	K&S Hardware, LLC	Gopher Ace Hardware	1865 W Wayzata Blvd	Long Lake	MN	55356-9671	952-473-5300
Michael Kokesh	S&K Hardware LLC	Gopher Ace Hardware	12937 Ridgedale Dr	Minnetonka	MN	55305-1806	952-473-5300
Michael R. Johnson	Suburban Hardware Co. LLC	Suburban Ace Hardware	1930 Lexington Ave N	Roseville	MN	55113-6401	651-488-3741
Michael Schwalbach	SCHWALBACH HARDWARE, INC.	Schwalbach Hardware Inc	193 9th St	Windom	MN	56101-1770	507-831-2523
Michael Schwalbach	LUVERNE ACE HARDWARE, LLC	Luverne Ace Hardware	210 E Lincoln St	Luverne	MN	56156-1603	507-283-4161
Michael Schwalbach	SCHWALBACH HARDWARE, INC.	Schwalbach Ace Hardware	1131 Oxford St	Worthington	MN	56187-1665	507-376-4555
Michael Schwalbach	SCHWALBACH HOLDINGS, INC.	Schwalbach Ace Hardware	916 Highway 71 N	Jackson	MN	56143-1084	507-847-3374
Michael Wiebolt	Roseau Hardware L.L.C.	Roseau Hardware	1114 3rd St NW	Roseau	MN	56751-1906	218-463-2175
Michael Wiebolt	Waseca Hardware LLC	Waseca Ace Hardware	121 2nd St NW	Waseca	MN	56093-2428	507-835-1097
Mike K. Wiebolt	Sleepy Eye Hardware, LLC	Sleepy Eye Hardware, LLC	1200 Main St E	Sleepy Eye	MN	56085-1699	507-794-3611
Mike Wiebolt	Staples Hardware, L.L.C.	Staples Ace Hardware	210 2nd Ave NE	Staples	MN	56479-2536	218-894-1080
Mike Wiebolt	Brainerd Hardware, L.L.C.	Brainerd Hardware	214 W Washington St	Brainerd	MN	56401-2922	218-829-5476
Nathan F. Sheils	Cook County Home Center L.L.C.	Cook County Home Center	1413 E Highway 61	Grand Marais	MN	55604-2100	218-387-1771
Nick Kalnoski	ACE HARDWARE 114, INC.	Ace Hardware	209 Main Ave N	Thief River Falls	MN	56701-1903	218-681-3664
Nickolas Franke	RITTGERS ENTERPRISES, INC.	Emily Ace Hardware	39959 State Hwy 6	Emily	MN	56447	218-763-2691
Pamela S. Bosch	Luverne Supermarket, Inc	Sunshine Food Stores	20 Airport Rd N	Dodge Center	MN	55927-9252	507-374-6440
Peter Hance	HANCE HARDWARE INC.	Hance Hardware	903 Hopkins Ctr	Hopkins	MN	55343-7533	952-938-7367
Roger E Peterson	FLEET & FARM SUPPLY, INC.	Fleet & Farm	1175 11th St S	Saint James	MN	56081-2233	507-375-4041
Roger Peterson	FLEET & FARM SUPPLY, INC.	Fleet & Farm Supply Inc	1300 N State St	Fairmont	MN	56031-3743	507-238-1823
Roger Sinn	MAIN STREET HARDWARE, INC.	Main Street Hardware	6388 Main St	North Branch	MN	55056-6693	651-674-4408
Rose Hoffmann	KUIPERS HARDWARE, INC	Kuipers Ace Hardware	7914 Olson Memorial Highway	Golden Valley	MN	55427-4711	763-545-9627
Ryan Merschman	A & R Merschman Inc	Merschman's Ace Hardware	1718 Central St W	Bagley	MN	56621	218-694-6229
Samuel Welna	Welna Hardware, Inc	Welna Hardware Inc	2438 Bloomington Ave	Minneapolis	MN	55404-3917	612-729-3526
Samuel Welna	Robbinsdale Hardware Inc.	Ace Hardware	4140 W Broadway	Robbinsdale	MN	55422	763-533-2758
Shawn Grady	Grady's Hardware, Inc.	Grady's Ace Hardware	12325 Champlin Dr	Champlin	MN	55316-1906	763-506-0029
Shaynen Schmidt	ShaynCo Inc.	Ace Hardware	406 Broadway St	Alexandria	MN	56308-1421	320-763-5200
Shaynen Schmidt	ShaynCo Inc.	Ace Hardware	820 Commerce Rd	Long Prairie	MN	56347-1523	320-732-2185
Sheila Groth	D & G COMPANIES, INC.	D & G Ace Hardware	1417 1st Ave SW	Austin	MN	55912-1603	507-437-8261
Steve Tourek	Marvin Home Center, LLC	Marvin Home Center	104 State Avenue	Warroad	MN	56763	218-386-2570
Steven H Burggraf	BURGGRAF'S HARDWARE, INC.	Burggraf's Ace Hardware	306 1st St E	Fosston	MN	56542-1326	218-435-1977
Steven H Burggraf	Burggraf's Hardware and Paint Co.	Burggraf's Ace Hardware	1115 E US Highway 169	Grand Rapids	MN	55744-4506	218-326-8594
Steven H Burggraf	BURGGRAF'S ACE HARDWARE AND PAINT	Burggraf's Ace Hardware	1301 E Superior St	Duluth	MN	55805-2429	218-464-5050
Steven H Burggraf	Burggraf's Ace Hardware of Cottage	Burggraf's Ace Hardware	6990 80th St S	Cottage Grove	MN	55016-4852	651-797-3501
Steven H Burggraf	Burggraf's Ace Hardware of Rocheste	Burggraf's Ace Hardware	1129 6th St NW	Rochester	MN	55901-1824	507-206-3661
Steven H Burggraf	Burggraf's Ace Hardware Deer River,	Burggraf's Ace Hardware of Deer Riv	108 Main Ave E	Deer River	MN	56636-8735	218-246-8628
Steven H Burggraf	Burggraf's Ace Hardware of South	Burggraf's Ace Hardware of South	1201 Broadway Ave S, suite 44	Rochester	MN	55904-3862	507-206-3591
Steven H Burggraf	Burggraf's Ace Hardware of North	Burggraf's Ace Hardware of North	1500 N Broadway Ave	Rochester	MN	55906-4146	507-206-3154
Steven H Burggraf	Burggraf's Ace Hardware Woodland, I	Burggraf's Ace Hardware Woodland	7 E Calvary Rd	Duluth	MN	55803-1514	218-728-4479
Steven H. Burggraf	Burggraf's Ace Hardware and Paint o	Burggraf's Ace Hardware	320 W 2nd St	Winona	MN	55987-3139	507-454-6830
Steven H. Burggraf	Burggraf's Ace Hardware of Moorhead	Burggraf's Ace Hardware of Moorhead	20 6th St S	Moorhead	MN	56560-2767	218-236-6905
Susanne K Cuperus	ANCHOR MANAGEMENT, INC.	Ace On The Lake	600 Paul Bunyan Dr S	Bernidji	MN	56601-3254	218-751-1506

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Terry Daudt	TERRY DAUDT	Longville Builders Supply	186 Reservation Ave	Longville	MN	56655	218-363-2716
Todd Jones	Rhobob, Inc.	Ace Hardware	725 N Broadway Avenue	Spring Valley	MN	55975-1027	507-346-2863
Troy Daniesl	E AND C HARDWARE INC	Red Wing Ace Hardware	1264 Old West Main St	Red Wing	MN	55066-2176	651-388-6060
Wayne Groth	D & G COMPANIES, INC	D & G Ace Hardware	31262 64th Avenue Path	Cannon Falls	MN	55009-7162	507-263-8828
Alan Koenig	LAKA, LLC	Branson Ace Hardware	190 Cross Creek Blvd	Branson	MO	65616	417-320-6218
Carissa Henkle	HW HENKLE ENTERPRISES INC	Henkle's Ace Hardware	1201 S Madison St	Webb City	MO	64870-2833	417-673-2112
Christopher J Niemann	NIEMANN FOODS, INC.	Niemann Ace Hardware	1212 S Main	Palmyra	MO	63461-1901	573-769-2418
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	1555 W Highway 54 Ste 10	Vandalia	MO	63382-1158	573-594-2274
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	4041 E Highway 47	Winfield	MO	63389-3439	636-566-2299
Colton Inmon	BRANSON WEST HARDWARE, INC.	Branson West Hardware	16981 State Highway 13	Branson West	MO	65737-9670	417-272-0078
Cory Huskey	Huskey Investments, LLC	Cory's Ace Hardware	1719 N Kings Highway	Cape Girardeau	MO	63701	573-335-3900
Edwin Miller	Ed Miller Auto Supply, Inc.	Miller Ace Hardware	1907 Boone Village Dr	Boonville	MO	65233-2406	000-000-000
Edwin Miller	Ed Miller Auto Supply, Inc.	Miller Ace Hardware	610 E Booneslick Rd	Warrenton	MO	63383-2102	000-000-000
Elizabeth Turner	RATHBONE HARDWARE COMPANY	Rathbone Ace Hardware	508 E Commercial St	Springfield	MO	65803-2946	417-862-6775
Erick D. Taylor	RPCS, INC.	Ace Hardware	2150 E Cleveland St	Monett	MO	65708-6134	417-236-2800
G Whitaker	WHITAKERS ACE HARDWARE	Whitakers Ace Hardware	138 W Yoakum Ave	Chaffee	MO	63740-1137	573-887-3504
Jabbok Schlacks	Forge Build UH LLC	Forge & Build	1200 E Church St	Aurora	MO	65605-2321	417-678-4488
James Haik	BRICKSTONE HARDWARE, LLC	Brickstone Ace Hardware	1791 James River Rd	Ozark	MO	65721-6724	417-582-2700
James Scott Plummer	Plummer's How-To Store, Inc.	Plummer's Ace Hardware	101 E Liberty St	Farmington	MO	63640-3127	573-756-6001
Jerry Combs	BAKER FARM AND HARDWARE, INC.	Baker Farm And Hardware Inc	1023 Homecrest St	Kennett	MO	63857-1589	573-888-4649
John Henkle	HW Henkle Enterprises Inc	Henkle's Ace Hardware	2934 McClelland Boulevard	Joplin	MO	64804	417-553-4172
Jordan Parks	JPB Stores, Inc.	Sullivan Ace Hardware	252 S Service Rd E	Sullivan	MO	63080-1367	573-468-8312
Joseph Polizzi	Town and Country Super Market, Inc.	Country Mart Ace	508 E 5th St	Dixon	MO	65459-6201	573-759-6212
Joseph Polizzi	Town and Country Super Market, Inc.	Ace Hardware	910 N Jefferson St	Saint James	MO	65559-1940	000-000-000
Joseph Polizzi	Town and Country Super Market, Inc.	Ace Hardware	260 MO-13 Bus	Osceola	MO	64776	000-000-000
Karen Cowan	KRMC, LLC	Cowan's Ace Hdw	3310 W College St	Springfield	MO	65802-5317	417-869-2912
Ken G Porter	Porters Building Centers, Inc.	Porters Ace of Osage Beach	4627 Osage Beach Pkwy	Osage Beach	MO	65065-2354	573-535-5111
Ken G Porter	Porters Building Centers, Inc.	Porters Ace of Lathrop	104 North St	Lathrop	MO	64465-9609	816-628-6111
Kenneth R Fluegge	Kemo Enterprises, L.L.C.	Ken's Ace Hardware	426 E Main St	Jackson	MO	63755-1458	573-204-9499
Kenneth R Fluegge	KEMO 2 Enterprises, L.L.C.	Ken's Ace Hardware	1405 Old St Marys Rd	Perryville	MO	63775	573-517-6400
Kent G Porter	PORTERS BUILDING CENTERS, INC.	Porters Building Centers Ace Hardwa	700 E 92 Highway	Kearney	MO	64060	816-628-6111
Kent G Porter	PORTERS BUILDING CENTERS, INC.	Porters Building Centers Ace Hardwa	223 N Main St	Laurie	MO	65038	573-374-7277
Kent G Porter	Porters Building Centers, Inc.	Porters Ace of Platte City	2300 Kentucky Ave	Platte City	MO	64079-7611	000-000-000
Kent Porter	Porters Building Centers, Inc.	Porters Ace of Smithville	15700 N 169 Hwy, Unit D	Smithville	MO	64089	816-873-7800
Kim Eskew	Harp's Food Stores, Inc.	Harps Ace Hardware #301	707 Specialtiy Drive, Suite B	Dexter	MO	63841-2718	573-624-3733
Kim Houska	HARD TECH, INC	Houska's Ace Hardware	1520 Jeffco Blvd	Arnold	MO	63010-2144	636-296-5374
Luke Bartow	Bartow Hardware and Home LLC	Bartow Ace Farm and Home	2302 23rd St	Mountain Grove	MO	65711-3110	417-349-6807
Luke Bartow	Bartow Hardware LLC	Bartow Ace Hardware	1011 Springfield Rd	Ava	MO	65608-5658	417-250-8195
Martha Stolba	Waggoner Home Center, LLC	Waggoner Home Center	1123 W Business 60-63	Willow Springs	MO	65793	417-469-2767
Michael Douglas Hampton	Hampton Lawn and Garden Inc	Hampton Ace Hardware	113 State Hwy W	Marshfield	MO	65706-9552	417-859-4400
Pat Raybould	B & R Stores, Inc.	Ace Hardware	600 S Church St	Fayette	MO	65248	660-248-2211
Pat Raybould	B & R Stores, Inc.	Ace Hardware	212 Main St	Slater	MO	65349-1412	660-529-3113
Richard F Baalmann Jr	ALTCO L.L.C.	Rick's Ace Hardware	221 Lamp And Lantern Vlg	Chesterfield	MO	63017-8209	636-386-7733
Richard F Baalmann Jr	BRAMM INC.	Rick's Ace Hardware	11767 Manchester Rd	Saint Louis	MO	63131-4616	314-966-6611
Richard F Baalmann Jr	RAHSTL LLC	Rick's Ace Hardware	5437 Southwest Ave	Saint Louis	MO	63139-1465	314-919-9913
Richard F. Baalmann, Jr.	ALTCO, L.L.C.	Rick's Ace Hardware	15870 Clayton Rd	Ellisville	MO	63011-2212	636-220-1255
Richard L. Prenger	Prenger Foods, INC.	Ace Hardware	542 S Main St	Brookfield	MO	64628-2339	660-258-2653
Shannon Carlisle	Blessed Souls, LLC	Ace Hardware and More	401 N State St	Knob Noster	MO	65336-1163	660-563-6332
Thomas Parks	R & R STORES INC.	R&R Ace	845 N Commercial Ave	Saint Clair	MO	63077-1118	636-629-4300
William G Cotton	COTTON'S INC.	Cotton's Ace Hardware	10042 Gravois Rd	Saint Louis	MO	63123-4024	314-631-8464
William G Cotton	COTTON'S, INC.	Cotton's Ace Hardware	13246 Tesson Ferry Rd	Saint Louis	MO	63128-3840	314-849-1771
William G Cotton	COTTON'S, INC.	Cotton's Ace Hardware	835 Lemay Ferry Rd	Saint Louis	MO	63125-1751	314-638-8600
William G Cotton	Cotton's, Inc.	Cotton's Ace Hardware	601 Sainte Genevieve Dr	Sainte Genevieve	MO	63670-1824	573-883-5712
William G Cotton	Cotton's Inc.	Cotton's Ace Hardware Eureka Hillto	111 Hilltop Village Shopping Center	Eureka	MO	63025	636-549-3410

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William G Cotton	Cotton's Inc.	Pack's Ace Hardware	918 S Westwood Blvd	Poplar Bluff	MO	63901-6106	573-686-1026
William G. Cotton	Cotton's, Inc.	Cotton's Ace Hardware	303 S Franklin St	Cuba	MO	65453-1303	573-885-0876
William G. Cotton	Cotton's Inc.	Cotton's Ace Hardware	210 N Main St	De Soto	MO	63020-1712	636-586-3230
William G. Cotton	Cotton's Inc.	Cotton's Ace Hardware Union	1550 Denmark Rd	Union	MO	63084-4481	636-744-1094
Allen B Towles	Cleveland Home & Hardware, Inc	Ace Hardware	401 1st St	Cleveland	MS	38732-2367	662-843-8200
Brian Ferrell	Ferrell's Ace Hardware of MS LLC	Ferrell's Ace Hardware	2401 S Harper Rd	Corinth	MS	38834-6751	662-287-2165
Carl Fountain	FOUNTAIN ACE HARDWARE INC.	Fountain Ace Hardware Inc	231 E First St	Forest	MS	39074-4286	601-469-2342
Cristy Holloway	FLOORS AND MORE OF MISSISSIPPI, INC	Covington's Ace Hardware	721 Robb Street	Summit	MS	39666-0309	601-276-9544
David C Majure	Southeast Ace, LLC	Midtown Ace	3720 Hardy Street Ste 10	Hattiesburg	MS	39402-1596	601-326-2389
David C Shaw	Helpful Group, LLC	Shaw Ace Hardware	1400 University Ave	Oxford	MS	38655-4032	662-234-3232
David C. Majure	Southeast Ace, LLC	Broadmoor Ace	4900 Poplar Springs Dr, Suite 18	Meridian	MS	39305-1650	601-286-3860
Dennis Lott	A.L.L. CORPORATION	Lotts Ace Hardware	139 Hwy 51 North	Batesville	MS	38606-2552	662-563-4672
Dennis Lott	ALL Corporation	Ace Hardware	2180 Highway 61 N	Tunica	MS	38676	662-363-3755
George H Booth II	Tupelo Ace Hardware Inc.	Tupelo Ace Hardware Inc.	1776 McCullough Blvd	Tupelo	MS	38801-7101	662-842-4638
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	515 City Ave S	Ripley	MS	38663-2517	662-837-9257
Guy F Pylant	HENSLEIGH'S ENTERPRISES, INC	Pylant's Ace Hardware	115 Shelby Speights Dr	Purvis	MS	39475-4094	601-794-8603
Herbert B Ramey	Ramey & Sons, Inc.	Ramey's Ace Hdwe-Richton	701 N Front St	Richton	MS	39476-2213	601-788-9616
Herbert Bradford Ramey	Ramey & Sons, LLC	Ramey's #2	4233 Rocky Branch Rd	Sumrall	MS	39482-4142	601-758-4409
Hunter Knight	MURPHY BATEMAN BUILDING SUPPLIES, L	Knights Ace Hardware	1312 S Main St	Poplarville	MS	39470-3320	601-795-4177
Jack V. Greer, Jr.	Autry Greer & Sons, Inc.	Greer's Cash Saver	550 S Archusa Ave	Quitman	MS	39355-2330	601-776-4521
Jason Cook	Lumberton MS Marketplace LLC	Ace Hardware	772 E Main Ave	Lumberton	MS	39455-9618	601-688-3006
Jason Cook	Liberty MS Ace Hardware LLC	Ace Hardware	302 North Industrial Park Drive	Liberty	MS	39645	601-980-8002
Jason Cook	Heidelberg Ms Ace Hardware, LLC	Ace Hardware	2003 Pine Ave	Heidelberg	MS	39439-3542	000-000-000
Jason Cook	Prentiss MS Ace Hardware LLC	Ace Hardware	943 MS 42	Prentiss	MS	39474	000-000-0000
Jean W Allen	Central Building Supply & Hardware,	Central Building Supply	205 2nd St SE	Magee	MS	39111-3638	601-849-2443
Jim King	DELTA AUTO PARTS, INC.	Delta Ace	647 Haley Barbour Pkwy	Yazoo City	MS	39194-4750	662-746-1143
Jim Ogletree	Ogletree's LLC	Ogletree's Ace	23484 Highway 15	Union	MS	39365-6870	601-773-7023
Joe Rooks	Revell Ace Brandon, LLC	Revell Ace Hardware	204 E Government St	Brandon	MS	39042-3152	601-724-4700
Keith Dorman	PERKINS HARDWARE ENTERPRISES, INC.	Perkins Ace Hardware	220 Highway 51 N	Brookhaven	MS	39601-2654	601-833-1561
Matt Renick	LMR Hardware, Inc	OneCoast Ace Hardware	504 E Pass Rd	Gulfport	MS	39507-3239	228-284-1733
Matthew Skaer	Jassels 2 LLC	Diamondhead Hardware	4405A Aloha Drive	Diamondhead	MS	39525	228-222-4808
Michael J. Wilcosky	Seminary Ace Hardware, LLC	Seminary Ace Hardware	211 W Main St	Seminary	MS	39479-9032	601-722-9066
Mitchell Glenn Vinson	PIGGLY WIGGLY OF RED BAY, ALABAMA,	Belmont Ace Hardware	326 Second Street	Belmont	MS	38827-7747	662-454-7163
Mitchell Glenn Vinson	Piggly Wiggly of Red Bay, Alabama,	Piggly Wiggly #59-luka Ace Hardware	627 Battleground Dr	luka	MS	38852-1314	662-423-3651
Patti Saia	McDaniel's General Merchandise, Inc	McDaniel's General Merchandise	496 Highway 49	Mc Henry	MS	39561-6156	601-928-7452
Reagan L Brown	Happy Hardware, LLC	City Ace Hardware	109 Bo Bo Dr	Crystal Springs	MS	39059-2741	601-647-0223
Robert Taylor	Taylor's Tool & Supply, LLC	Ace Hardware	55 N Columbus Ave	Louisville	MS	39339-2600	662-773-5021
Robert Taylor	Taylor's Tool & Supply, LLC	Taylor's Tool Ace Hardware of Stark	118 Highway 12 W Ste 10	Starkville	MS	39759-3760	662-546-5980
Sherrell Thornton	ACE HARDWARE OF PETAL, INC.	ACE HDWE OF PETAL, INC.	401 S Main St	Petal	MS	39465-2201	601-544-6111
Taylor Paris	Paris Ace Ocean Springs Inc.	Paris Ace Ocean Springs	2933 Bienville Blvd	Ocean Springs	MS	39564-4305	228-818-2959
Timothy Sutton	TIM'S HARDWARE, INC.	Wesson Ace Hardware	2057 Highway 51	Wesson	MS	39191-6019	601-643-2636
W.S Guthrie III	Claiborne Hardware Company	Claiborne Ace Hardware Co	1057 Highway 61 N	Port Gibson	MS	39150-4293	601-437-4264
William C Thornburg Jr	LDBT Holdings, LLC	Leflore Hardware	318 W Park Ave	Greenwood	MS	38930-2902	662-453-7554
William J Rooks	REVELL HARDWARE CO., INC.	Revell Ace Hardware	730 Clinton Pkwy	Clinton	MS	39056-5227	601-924-4510
William J Rooks	ROOKS REVELL HARDWARE CO., INC.	Revell Hardware	2509 Highway 80 E	Pearl	MS	39208-3328	601-939-2861
William J Rooks	REVELL HARDWARE CO., INC.	Byram Revell Ace Hardware	5726 Terry Rd	Byram	MS	39272-9735	601-371-8429
William J Rooks	REVELL HARDWARE CO., INC.	Revell Ace Hardware	1899 49 South	Florence	MS	39073	601-932-2690
William J. Rooks	Reservoir Ace, LLC	Revell Ace Hardware	1919 Spillway Rd	Brandon	MS	39047-6021	601-724-8999
William J. Rooks	Revell Ace North Jackson LLC	Revell Ace Hardware	5060 B I-55 North	Jackson	MS	39211	601-812-1400
William Rooks	Revell Ace Madison, LLC	Revell Ace Hardware	952 Highway 51	Madison	MS	39110-8406	601-856-5555
Ann Bethea	TRIPLE B ENTERPRISES, INC.	Florence Ace Hardware	5524 Old Hwy 93	Florence	MT	59833-6564	406-273-4333
Ann Bethea	Triple B Enterprises, Inc.	Eastside Ace Hardware	4054 Eastside Hwy	Stevensville	MT	59870-6675	406-777-5525
Bridget Morse	RED DUCK INC.	Ace Hardware	10 N Main	Whitehall	MT	59759	406-287-3430
Bridget Morse	Red Duck, Inc.	Ace Hardware	104 S Main St	Boulder	MT	59632-7762	406-225-4399

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Candcyce Sandberg	Fox Sales & Service, Inc.	Town & Ranch Ace Hardware	7821 Hwy-287	Townsend	MT	59644-9707	406-266-4600
Charles D King	Columbus Hardware Inc	Columbus Ace Hardware	537 Clough Avenue S	Columbus	MT	59019	406-322-8551
Charles D. King	KING'S HARDWARE CENTRAL INC.	King's Ace Hardware	2264 Central Ave	Billings	MT	59102-4645	406-656-1445
Charles D. King	KING'S HARDWARE STATE INC.	Kings Ace Hardware	4170 State Ave	Billings	MT	59101-3550	406-245-0070
Charles D. King	Kings Hardware Grand, Inc.	Kings Ace Hardware	1551 Zimmermann Trl	Billings	MT	59102-7648	406-656-1446
Charles D. King	LAUREL HARDWARE, INC.	Laurel Ace Hardware	415 SE 4th St	Laurel	MT	59044-3314	406-628-8276
Charles D. King	Lockwood Hardware Inc	Lockwood Ace Hardware	678 Johnson Lane	Lockwood	MT	59101	406-656-1447
Charles D. King	Evergreen Hardware Inc	Evergreen Ace Hardware	1540 13th St W	Billings	MT	59102-3202	406-272-1617
Charles D. King	Sidney Hardware Inc	Sidney Ace Hardware	500 N Central Ave	Sidney	MT	59270-4200	406-630-8131
Charles Steadman	STEADMAN'S HARDWARE, INC.	Steadman's Ace Hardware	611 S Haynes Ave	Miles City	MT	59301-4770	406-234-4168
Christopher Darlow	Darlow's Quality Foods, LLC	Darlow's Ace Hardware	301 River St PO Box 32	Superior	MT	59872-0032	406-822-4801
Cody Bittick	Black Associates, Inc.	Ennis Ace Hardware	6 Sunrise Loop	Ennis	MT	59729-9054	406-682-4015
Dan Conners	CRS HARDWARE CORPORATION	Montana Ace - Trempers	2301 Brooks St	Missoula	MT	59801-7959	406-728-3030
Dan Conners	CRS HARDWARE CORPORATION	Montana Ace - Eastgate	905 E Broadway St	Missoula	MT	59802-4913	406-721-9690
Dan Conners	CRS HARDWARE CORPORATION	Montana Ace - Ronan	63597 US Highway 93	Ronan	MT	59864-3303	406-676-6000
Dan Conners	CRS HARDWARE CORPORATION	Montana Ace - Polson	50393 US Highway 93	Polson	MT	59860-7046	406-883-6884
Dan Conners	CRS HARDWARE CORPORATION	Montana Ace - Kalispell	130 N Meridian Rd	Kalispell	MT	59901-3848	406-755-9701
David Bartel	MAR-SELL, INC	Lewistown Ace Hardware	815 NE Main ST	Lewistown	MT	59457-2080	406-538-4000
David R Evans	A D EVANS ENTERPRISES, INC.	Evans Ace Hardware	714 N 1st St	Hamilton	MT	59840-2134	406-363-3351
Dirk M Markle	MARKLE'S, INC.	Markle's Inc	416 2nd Ave S	Glasgow	MT	59230-2317	406-228-9367
Eric L Bowman	THE OWENHOUSE HARDWARE COMPANY	Owenhouse Ace Hardware	36 E Main St	Bozeman	MT	59715-4758	406-587-5401
Eric L Bowman	THE OWENHOUSE HARDWARE COMPANY	Owenhouse Ace Hardware	8695 Huffine Ln	Bozeman	MT	59718-9097	406-582-7330
F. Thomas Shellenberg	Flathead's Ace Hardware, LLC	Glacier Ace Hardware	2148 US Highway 2 E	Kalispell	MT	59901-2814	406-752-4221
Frank L Pirtz Jr	Red Lodge Home & Hardware, Inc.	Red Lodge Ace Hardware	1 N Oakes Ave	Red Lodge	MT	59068-9007	406-446-1847
Greg Tabish	Seeley Lake Investments, LLC	Rovero's	3182 Highway 83	Seeley Lake	MT	59868	406-677-2445
Harold Simard	RANCH AND FARM WHOLESALE SUPPLY, IN	Ranch & Farm Ace	207 Harmon Ave PO Box 787	Glendive	MT	59330-0787	406-365-4711
J Wikle	ORSAN, INC.	Rock Hand Hardware	2414 N Montana Ave	Helena	MT	59601-0875	406-442-7770
James Hellen	HELLBAR, INC.	Ace Hardware Great Falls	3527 10th Ave S	Great Falls	MT	59405-3453	406-727-5550
James Hellen	HELLBAR, INC.	Great Falls Ace Hardware	215 NW Bypass	Great Falls	MT	59404-4120	406-216-5050
James R Hellen	JH Squared, Inc.	Choteau Ace Hardware	406 Main Ave S	Choteau	MT	59422	406-216-5050
James R Hellen	JH Squared, Inc.	Fairfield Ace Hardware	601 Central Ave	Fairfield	MT	59436-6500	000-000-000
Kevin A Barton	Mountain View Mercantile, Inc.	Ace Hardware - Big Sky	1565 Lone Mountain Trl	Big Sky	MT	59716	406-995-4500
Kim Roberts	INLAND EMPIRE BUILDERS INC.	Inland Empire Builders	1704 Main St E	Thompson Falls	MT	59873-9307	406-827-3519
Loren Sax	Sax, Inc.	Heights Ace Hardware	1547 Main St	Billings	MT	59105-1737	406-245-0756
Marcia Thomas	REBCO INC	Ace Ranch & Builders Supply	302 N Montana St	Dillon	MT	59725-3311	406-683-5521
Marilyn R. Nelson	Glacier Country Enterprises, LLC	Nelson's Ace Hardware	6490 US Highway 93 S	Whitefish	MT	59937-8237	406-862-3573
Matthew Dowdell	DOWDELL SHELLENBERG, LLC	Livingston's Ace Hardware	1106 W Park St Ste 1	Livingston	MT	59047-2955	406-222-0202
Matthew Dowdell	TOM & MATT, LLC	Butte's Ace Hardware	2607 Harrison Ave	Butte	MT	59701-3759	406-723-3570
Matthew Dowdell	CHRIS & KELLY, LLC	Ace Hardware	1310 E Commercial Ave	Anaconda	MT	59711-2722	406-563-6060
Michael Chulyak li II	WYD Hardware, Inc.	Big Timber Ace Hardware	111 Mcleod Street	Big Timber	MT	59011	406-932-5318
N Allen Rome	ROME ENTERPRISES, INC	Rome Enterprises	506 2nd St	Deer Lodge	MT	59722-1402	406-846-2461
Richard Billman	Billman's Inc.	Billman's Ace Hardware	133 W Railroad St	Cut Bank	MT	59427-2940	406-873-4123
Robert Reid	4R UP INC.	Chinook Ace	112 3rd St W	Chinook	MT	59523	406-357-3222
Ryan Pestel	Three Forks Hardware, Inc	Three Forks Ace Hardware	10 S Main St PO Box 9	Three Forks	MT	59752-0009	406-285-6666
Steve Bachmeier	Scarlet, Inc.	Belgrade Ace Hardware	6280 Jackrabbit Ln	Belgrade	MT	59714-9022	406-388-6012
Steve Bachmeier	Scarlet, Inc.	Manhattan Ace Hardware	130 E Wooden Shoe Ln	Manhattan	MT	59741-8391	406-282-2900
Steve Bartmess	Valley Ace, LLC	Valley Ace Hardware	7515 N Montana Ave	Helena	MT	59602-9389	406-422-4143
Terry Taylor	TAYLOR'S ACE HARDWARE AND DRUG INC.	Taylor's Ace Hardware & Drug	6141 Homestead Blvd	Colstrip	MT	59323	406-748-3450
Timothy Moylan	H&M Investments LLC	Shelby Paint and Hardware	105 W Central Ave	Shelby	MT	59474-2017	406-434-2104
Tom Shellenberg	Columbia Falls Ace Hardware, LLC	Columbia Falls' Ace Hardware	1927 9th St W	Columbia Falls	MT	59912-4412	406-609-4111
Tom Walters	CHARLES WALTER, INC.	Walter's Ace Hardware	102 South Main	Sheridan	MT	59749-9516	406-842-5413
Wesley Gilmore	WERCO INDUSTRIES, INC.	Ace Home and Garden Center	507 W 9th St Hwy 2 W	Libby	MT	59923-1627	406-293-2735
Albert A Alverson	MCKNIGHT HARDWARE, INC.	McKnight Hardware	1709 E Bessemer Ave	Greensboro	NC	27405-7245	336-273-1943
Alton Locklear	Adamnben Enterprises, LLC	Lumber River Ace	1675 N Roberts Ave	Lumberton	NC	28358-2281	910-738-7788

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Andreas Bechtler	MAIN STREET PROPERTY, L.L.C.	Locust Ace Hardware	217 Town Center Dr	Locust	NC	28097-8001	704-888-0093
Andrew R Stevens	Stevens Hardware Company	Stevens Ace Hardware-Market Street	6756 Market St	Wilmington	NC	28405-3704	910-202-5070
Angela Morgan	Forge MJC, LLC	Bedrock Ace Hardware	14212 Statesville Rd	Huntersville	NC	28078-6277	000-000-0000
Ashley S Elmore	SAINE'S HARDWARE & GARDEN CENTER, I	Saines Hardware & Garden Center	127 Spake Rd	Lincolnton	NC	28092-8393	704-735-3911
Benjamin B. Johnson	RIDDICK AND WINDLEY, INC.	Riddick and Windley Hardware	235 Pamlico St	Belhaven	NC	27810-1417	252-943-2205
Brenda Oxford	Oxford Hardware Corp.	Oxford's Ace Hardware	5105 W Market St	Greensboro	NC	27409-2613	336-299-8411
Brenda Oxford	Oxford Hardware Corp.	Oxford's Ace Hardware	2937 S Main St	High Point	NC	27263	336-861-4128
Carl Waters	CARL WATERS, SR.	Waters Ace Hardware	778 W Corbett Ave	Swansboro	NC	28584-8452	910-326-1538
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Hardware Company	3450 Robinhood Rd	Winston Salem	NC	27106-4702	336-768-3886
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Hardware Company	526 W Fleming Dr	Morganton	NC	28655-3924	828-433-8778
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Hardware Company	3347 S NC 127 Hwy	Hickory	NC	28602-8213	828-294-1022
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	2700 Old Hollow Rd	Walkertown	NC	27051-9529	336-595-2241
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	402 S Bickett Blvd	Louisburg	NC	27549-2802	919-496-7920
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	1120 US 1 Hwy	Youngsville	NC	27596-8607	919-554-1541
Charlie A Boyd	ARBCO HARDWARE STORE, INC.	Atlantic Beach Ace Hardware	1010 W Fort Macon Rd	Atlantic Beach	NC	28512-5318	252-240-0254
Charlie A Boyd	Greenville Ace Hardware, Inc.	Greenville Ace Hardware	2098 E Fire Tower Rd	Greenville	NC	27858-4134	252-756-4600
Dan Medlin	MEDLIN AND DORMAN, INC.	Medlin And Dorman Ace Hardware	216-218 E Main St	Benson	NC	27504	919-894-3164
Daniel Cahill	CAHILL OF CAROLINA, INC.	Ace Hardware	20510 N Main St	Cornelius	NC	28031-8522	704-892-7651
Daniel Cross	Cross Ace Hardware Inc	Cross Ace Hardware	1050 Henderson Dr	Jacksonville	NC	28540-7422	910-378-1920
Daniel McNeely	LBM Industries, Inc.	Mc Neely's Ace Hardware of Brevard	271 Rosman Hwy	Brevard	NC	28712-4780	828-883-8270
Daniel Ross Apple	Apple and Sons, LLC	Saunders Ace Hardware	202 Piedmont St	Reidsville	NC	27320-3850	336-349-3928
Daniel Walker	Walker Hardware LLC	Walker Hardware	718 East Blvd.	Williamston	NC	27892-2738	252-802-6450
Danny Meendering	H.G.T.V.H., Inc.	Pointer's Ace Hardware	775 Concord Pkwy N	Concord	NC	28027-6035	704-786-8195
Danny Meendering	H.G.T.V.H., Inc.	Pointers Ace Hardware	1818 W Innes St	Salisbury	NC	28144-2510	980-330-6700
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Indian Trai	205 Indian Trail Rd	Indian Trail	NC	28079	704-821-9448
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Bethlehem	9433 NC Highway 127	Hickory	NC	28601-8394	828-495-8351
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Mint Hill	6912 Matthew-Mint Hill Rd	Mint Hill	NC	28227-7901	704-248-8296
David Ferguson	FERGUSON HARDWARE CO. OF CHERRYVILL	Ferguson Ace Hardware	2267 Lincolnton Hwy	Cherryville	NC	28021-8343	704-435-3713
Don Hudson	DIXIE AUTO PARTS	Dixie Auto Parts	211 Ocean Hwy S	Hertford	NC	27944-7901	252-426-5716
Doug Reeves	Our Town Hardware, Inc.	Hudson's Hardware	6301 Castle Hayne Rd	Castle Hayne	NC	28429-5013	910-675-9205
Gail S. Lanier	Lanier Hardware, Inc.	Lanier Ace Hardware	218 S Main St	Lexington	NC	27292-3324	336-248-5935
Glenn D Brewer	G. Brewer Co., Inc. of Faison	Brewer Company Ace	348 NE Center St	Faison	NC	28341-7623	910-267-2711
Gregory Paul	CAROLINA ACE, INC.	Carolina Ace Hardware	911 Greenville Hwy	Hendersonville	NC	28792-5728	828-692-2237
J Thomas Glenn	Elder's Ace Hardware of Bryson City	Elder's Ace Hardware- Bryson City	111 Main St	Bryson City	NC	28713	828-488-2782
J Thomas Glenn	Elder's Ace Hardare of Robbinsville	Elder's Ace Hardware-Robbinsville	240 Rodney Orr By-Pass	Robbinsville	NC	28771	828-479-3341
Jagdish Patel	SATYAY LLC	Hipps Hardware	5539 Hovis Rd	Charlotte	NC	28216	704-399-5221
James H Grantham	Grantham Supply, Inc.	Grantham Ace Hardware	3396 US Highway 16 S	Goldsboro	NC	27530-1024	919-689-2985
James Johnson	ACE HARDWARE OF AHOSKIE INC.	Ace Hardware of Ahoskie	1405 Memorial Dr E	Ahoskie	NC	27910-3925	252-332-8038
James Lance	ANDREWS ACE HARDWARE & BUILDING CEN	Andrews Ace Hardware & Building Ctr	306 Whitaker Ln	Andrews	NC	28901-8077	828-321-4275
James M Takes	BRAWLEY SCHOOL HARDWARE, LLC	Brawley School Ace Hdwe	1082 Brawley School Rd	Mooreville	NC	28117-8994	704-658-0033
James Ray	HERITAGE LUMBER CO., INC.	Heritage Lumber Co. Inc.	570 E US Highway 19 E Byp	Burnsville	NC	28714-7202	828-682-3033
James T Johnson Jr	Ace Hardware of Ahoskie, Inc.	Ace Home Ctr Murfreesboro	415 W Main St	Murfreesboro	NC	27855-1418	252-396-8038
James Wilkerson	BLACKHAWK HARDWARE INC.	Blackhawk Hardware	4225 Parkroad Shopping Center	Charlotte	NC	28209-2231	704-525-2682
Janel G White	SOUND ACE HARDWARE INC.	Sound Ace Hardware	300 Emerald Plantation Rd	Emerald Isle	NC	28594-1910	252-354-4640
Jeff Davis	Taylorsville Hardware, Inc.	Taylorsville Ace Hardware	1351 NC Highway 16 S	Taylorsville	NC	28681-8942	828-632-5143
Jeffery Steelman	STEELMAN'S ACE HARDWARE, INC.	Steelman's Ace Hardware	5431 US Highway 158	Bermuda Run	NC	27006-6908	336-998-1987
Jeffrey S Steelman	Steelman's Ace Hardware, Inc.	Steelman's Ace Arcadia	8201 N NC Hwy 150	Clemmons	NC	27012-6841	336-775-2775
Jennifer Allen	Madden NC II, Inc.	Madden's Ace Hardware	1070 Haywood Rd	Asheville	NC	28806-2640	828-785-1900
Jennifer Allen	Madden NC III, Inc.	Madden Ace Hardware	800 Fairview Rd	Asheville	NC	28803-1028	828-774-5350
Jeremy Bell	J.S Bell, INC.	Bell's Ace Hardware & Outdoor Power	700 E Washington St	Nashville	NC	27856-1739	252-459-7934
John Williford	OXFORD ACE HARDWARE, INC.	Oxford Ace Hardware	119 Hillsboro St	Oxford	NC	27565-3211	919-693-1126
Jon Paul Herrin	J. Herrin Enterprises Inc	Down East Ace	4109 M L King Jr Blvd	New Bern	NC	28562-2234	252-631-2720
Joseph Dinkins	J&E Dinkins Inc.	Ace Hardware of Whiteville	1210 S Madison St	Whiteville	NC	28472-4524	000-000-0000
Joseph G Smith Jr	TRIANGLE PHARMACY, INC.	Triangle Ace Hardware	4711 Hope Vly Rd Ste 1J	Durham	NC	27707-5651	919-493-5722

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Joseph G Smith Jr	TRIANGLE PHARMACY, INC.	Triangle Pharmacy Ace Hardware	1700 E Hwy 54	Durham	NC	27713	919-544-1711
Joseph M Stevens	Stevens Hardware Company	Stevens Ace Hardware-Dawson Street	1831 Dawson St	Wilmington	NC	28403-2328	910-762-7977
Joseph Pitt	MARROW-PITT HARDWARE COMPANY INC	Ace Home Center	1713 N Main St	Tarboro	NC	27886-2523	252-823-7011
Joshua C. Patrick	Appalachian Ace Hardware, LLC	Appalachian Ace Hardware	75 W Palmer St	Franklin	NC	28734-3046	828-524-0502
Kent Smith	M. L. Lanier and Smith, Inc.	M L Lanier & Smith Ace	4646 S North Carolina 50 Hwy	Chinquapin	NC	28521	910-285-3413
Kimberly Beasley	H & B Hardware, LLC	H & B Hardware	137 Cox St.	Eden	NC	27288-3439	336-623-3194
Kimberly Beasley	H & B Hardware Stoneville, LLC	H & B Stoneville	506 E Main St	Stoneville	NC	27048	336-585-7985
Lawrence Shaffer	WXW HARDWARE LLC	Waxhaw Ace Hardware	3927 Providence Rd S	Waxhaw	NC	28173-8337	704-843-4760
Lewis Reeves	REEVES HARDWARE COMPANY, INC.	Reeves Hardware Co. Inc.	275 Main St	Highlands	NC	28741	828-526-2157
Lonnie McCaffety	CM & MM Investments, LLC	McCaffety Ace Hardware of Gastonia	1761 Neal Hawkins Rd	Gastonia	NC	28056-6005	980-238-2830
Lori Stacy Stobbe	Lotus Hardware, Inc.	Lori's Ace Home & Hardware	14021 NC Highway 50	Surf City	NC	28445-6565	910-338-1488
Lori Tracy Stobbe	Lotus Hardware, Inc.	Lori's Ace Home & Hardware	2800 Raeford Rd Ste 24A	Fayetteville	NC	28303-5465	910-900-4455
Mack McLamb	Promise Hardware , LLC	McLamb's Ace Hardware	1002 W Cumberland St	Dunn	NC	28334-4716	910-292-1100
Mack McLamb	Promise Hardware, LLC	McLamb's Ace Hardware	304 S Main St	Kenansville	NC	28349-4001	000-000-000
Michael P Mickiewicz	Mick Ventures, L.L.C.	Ace Hardware of Kernersville	1537 Union Cross Rd	Kernersville	NC	27284-6500	336-497-4191
Milton Hart Askew IV	Askew's Hardware, Inc.	Askew's Hardware, Inc.	3938 US Highway 70 E	New Bern	NC	28560-7057	252-638-2231
Nancy Spencer	Spencer's Hardware, Farm and Garden	Spencer's Ace Hardware	1612 Rutherford Rd	Marion	NC	28752-4761	828-652-3958
Nancy Spencer	Spencer's Hardware Old Fort, LLC	Spencer's Hardware Old Fort	106 E Main St	Old Fort	NC	28762-9805	828-668-5831
Paul D Owens	Owens Hardware, Inc.	Lake Gaston Ace Hardware	144 Elams Rd	Littleton	NC	27850-8479	252-586-0330
Paul D Owens	Owens Hardware, Inc.	Rolesville Ace Hardware	411H S Main St	Rolesville	NC	27571-9664	919-263-1883
Paul D Owens	Owens Hardware, Inc.	Holly Springs Ace Hardware	509 N Main St	Holly Springs	NC	27540-9397	919-567-0233
Paul D Owens	Owens Hardware, Inc.	Angier Ace Hardware	61 N Raleigh St	Angier	NC	27501-6679	919-275-9779
Paul D Owens	Owens Hardware, Inc.	Cleveland Ace Hardware	7283 Veterans Pkwy Ste 204	Raleigh	NC	27603-7529	919-779-2950
Paul Finnerty	Finnerty Enterprises, Inc.	Village Ace Hardware	2135 Hwy 172	Sneads Ferry	NC	28460	910-327-3646
Paul Finnerty	Stoney Creek Ace Hardware, LLC	Stoney Creek Ace Hardware	941 Center Crest Dr	Whitsett	NC	27377-8001	336-447-4504
Paul Owens	Owens Hardware, Inc.	Lake Boone Ace Hardware	2462 Wycliff Rd	Raleigh	NC	27607-2903	919-747-7945
Paul Talley	Northern Ace, Inc.	Nighthawk Ace Hardware	3100 NC Highway 150 E	Greensboro	NC	27455-8225	336-441-2045
Philip Bame	BAME ACE HARDWARE, INC.	Bame Ace Hardware	1021 N Lake Park Blvd	Carolina Beach	NC	28428-4128	910-458-8266
Randall Brian Saunders	Seven Lakes Ace Operations Company	Seven Lakes Ace Hardware	4379 NC 211	West End	NC	27376	910-400-5613
Randy Saunders	Southern Pines Ace Operations	Southern Pines Ace Hardware	445 Capital Dr	Carthage	NC	28327-6210	910-684-8817
Rodney Lee Grouge	Ledger Hardware, Inc.	Ledger Hardware	5489 S 226 Hwy	Bakersville	NC	28705-7329	828-688-4798
Ronak Parikh	Bolster NQ Hardware, LLC	Ace Hardware	13646 NC Highway 55	Alliance	NC	28509	252-745-4111
Sammy Marshburn	MARSHBURN'S, INC.	Marshburn's Inc	605 S Norwood St	Wallace	NC	28466-1621	910-285-3341
Shannon Barker	LANKEN ENTERPRISES, LLC	Leland Ace Hardware	117 B Village Road NE	Leland	NC	28451-7413	910-383-6688
Shannon Barker	Peak2Sea LLC	Southport Ace Hardware	8848 River Rd	Southport	NC	28461-3800	910-477-6444
Stephen Scott Price	Farmer's Hardware, Inc.	Farmer's Ace	107F Mollie Dr S	Goldsboro	NC	27534-9258	919-778-2223
Taita Oka	Outer Rim Enterprises, Inc	Hanover Hardware	3508 N Kerr Ave	Wilmington	NC	28405-8689	910-763-2004
Teresa Morgan	CALABASH HARDWARE AND HOME CENTER,	Calabash Hardware and Home Center	9030 Beach Dr	Calabash	NC	28467-2900	910-579-3237
Terry L Beaver	T S B OF ROCKWELL, INC.	Ace Hardware	229 E Main St	Rockwell	NC	28138-6760	704-279-5269
Tim Miller	Bridges Hardware, Inc	Bridges Ace Hardware	301 W King St	Kings Mountain	NC	28086-3343	704-739-5461
Tommy Reeves	NEW HAMPSTEAD HARDWARE, INC.	Hampstead Hardware	15597 US Highway 17 N	Hampstead	NC	28443-3087	910-270-3237
Vernon Mcdonald	HAMLET HARDWARE, INC.	Hamlet Ace Hardware	28 W Hamlet Ave	Hamlet	NC	28345-2742	910-582-3674
Wendy Wrigglesworth	WRIGGLESWORTH ENTERPRISES, INC.	Wrigglesworth Ace Hardware	3516 S College Rd.	Wilmington	NC	28412-0912	910-889-3516
Wess Schaefer	WESCO INC OF GREENE CO.	Ace Hardware of Snow Hill	321 Hwy 13 S	Snow Hill	NC	28580-8472	252-747-9020
William Carver	W. CARVER ENTERPRISES, INC	Haywood Hardware	1391 Dellwood Rd	Waynesville	NC	28786-6913	828-926-0300
William F Young	CGI ENTERPRISES, INC.	Young Ace Hardware of North Asheville	812 Merrimon Ave	Asheville	NC	28804-2417	828-505-3672
William F Young	CGI ENTERPRISES, INC.	Young Ace Hardware of South Asheville	1900 Hendersonville Rd	Asheville	NC	28803-7768	828-676-0047
William L McNeely Jr	LBM INDUSTRIES INC.	Mc Neely's Ace Hardware of Sapphire	17668 Rosman Hwy	Sapphire	NC	28774-9766	828-966-4484
William L McNeely Jr	LBM INDUSTRIES, INC.	Mc Neely's Store	696 US Highway 64 E	Cashiers	NC	28717-6030	828-743-6180
William L McNeely Jr	LBM Industries Inc	Harris Ace Hardware	87 W Main St	Brevard	NC	28712-3648	828-883-2103
William L McNeely Jr	LBM Industries, Inc.	Hometown Ace Hardware	127 Plaza Loop	Canton	NC	28716-4891	828-235-2120
William L McNeely Jr	LBM Industries, Inc.	Ace Hardware Cherokee Home Center	1623 Acquoni Rd	Cherokee	NC	28719-9413	828-497-8980
William Van Horn	VanCo Industries, Inc.	Ashcroft Ace Hardware	12225 Capital Blvd	Wake Forest	NC	27587-6200	919-876-3223
William Young	CGI ENTERPRISES, INC.	Young Ace Hardware of Weaverville	136 Weaver Blvd	Weaverville	NC	28787-8345	828-645-8811

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William Young	CGI Enterprises, Inc.	Young Ace Hardware of Mills River	3340 Boylston Hwy Unit 10	Mills River	NC	28759-4103	828-891-4545
William Young	CGI Enterprises, Inc.	Young Ace Hardware of Enka-Candler	10 Westridge Market Pl	Candler	NC	28715-9174	828-527-6468
Brent Charles Lemer	LBTV INC.	Lemer's Ace	110 10th St E	Harvey	ND	58341-1532	701-324-2319
Jeffrey E. Hinz	Real Hardware, Inc.	North Kirkwood Ace Hardware	4321 Ottawa Street	Bismarck	ND	58503	701-751-0529
Jeffrey Hinz	REAL HARDWARE, INC	South Kirkwood Ace Hardware	805 S 7th St	Bismarck	ND	58504-5862	701-258-6161
Jennifer Slind	RIVER VALLEY ENTERPRISES INC	Arrowhead Ace Hardware	1600 2nd Ave SW	Minot	ND	58701-3459	701-839-6166
Jim Shaw	Coborn's Incorporated	Ace Hardware	410 10th St SE	Jamestown	ND	58401-5562	701-252-1173
Jodi Kallias	Zig Enterprises, LLC	Ostrom's Hardware	1100 13th Avenue E Ste 2	West Fargo	ND	58078-3376	701-282-3046
Kevin Watts	Watts Up, Inc	Casselton Ace Hardware	1610 Governors Dr	Casselton	ND	58012-3918	701-346-0104
Michael Fox	Williston Hardware Inc.	Ace Hardware & Flooring	10 26th St E	Williston	ND	58801-3046	701-572-7300
Michael K Wiebolt	Dickinson Hardware, LLC	Dickinson Hardware	1173 3rd Ave W	Dickinson	ND	58601-3804	701-483-1238
Micheal K Wiebolt	Bowman Hardware, LLC	Bowman Ace Hardware	316 Highway 12 E	Bowman	ND	58623-4031	701-523-9818
Micheal K Wiebolt	Devils Lake Hardware, LLC	Devils Lake Ace Hardware	210 Highway 2 W	Devils Lake	ND	58301-2912	701-662-9818
Mike Wiebolt	Stanley Hardware, LLC	Stanley Ace Hardware	702 Westview Ln	Stanley	ND	58784-4033	701-628-2252
Mike Wiebolt	Tioga Hardware, LLC	Tioga Ace Hardware	119 N Main St	Tioga	ND	58852-7124	701-664-3309
Paul Munro	Munro Builders Supply, Inc.	Munro Builders Supply & Ace Hardwar	602 Main Ave W	Rolla	ND	58367-7606	701-477-3105
Steve Scheel	SCHEELS HARDWARE AND SPORT SHOPS IN	Scheels Ace Hardware	3202-13th Ave S	Fargo	ND	58103-3403	701-232-8903
Steven H Burggraf	Burggraf's Hardware and Paint Co.	Burggraf's Ace Hdw/Paint	1826 S Washington St	Grand Forks	ND	58201-6350	701-738-0455
Steven H. Burggraf	Burggraf's Ace Hardware of Fargo Co	Burggraf's Ace Hardware	2602 Broadway N	Fargo	ND	58102-1407	701-540-5645
Steven H. Burggraf	Burggraf's Ace Hardware of South Fa	Burggraf's Ace Hardware	2810 University Dr S	Fargo	ND	58103-6030	701-809-8041
Steven H. Burggraf	Burggraf's Ace Hardware of West Far	Burggraf's Ace Hardware	635 32nd Ave E	West Fargo	ND	58078-7114	701-809-7090
Theorore Pietron	THEODORE & SARAH PIETRON	Wahpeton Ace Hardware	1005 Dakota Ave	Wahpeton	ND	58075-4320	701-642-5544
Alexander Ziegenbein	Gretna Ace Hardware, LLC	Gretna Ace Hardware	215 Enterprise Dr	Gretna	NE	68028-7883	402-763-4457
Alexander Ziegenbein	Springfield Ace Hardware, LLC	Springfield Ace Hardware	810 Park Drive	Springfield	NE	68059	402-625-7600
Andrew Larsen	Larsen Ventures Inc.	Larsen Ace Hardware	205 W 4th Ave	Holdrege	NE	68949-2645	308-995-4091
Ben Dishman	Encompass 163, Inc	Ace Hardware	1900 10th St	Gering	NE	69341	308-633-4397
Ben Larkins	Larkins LLC	Larkins Ace Hardware	3036 Industrial Ave	Fairbury	NE	68352-1306	402-729-6184
Blake Burgess	Burst DC, LLC	David City Ace Hardware	443 N 4th St	David City	NE	68632-1622	402-367-3810
Blake Burgess	Burst NP, LLC	North Platte Ace Hardware	235 E 6th St	North Platte	NE	69101-4132	308-532-3900
Bob Ogden	Ogden Hardware, Inc.	Ogden's Ace Hardware	309 E Highway 20	Oneill	NE	68763-2103	402-336-2811
Candice Gardea	CMG LLC	Pender Ace Hardware	316 Main St	Pender	NE	68047-5051	402-385-3015
Carroll Olson	CARROLL OLSEN ENTERPRISES INC	Carroll Olson Entprs Inc	115 East State Street	Atkinson	NE	68713	402-925-2993
Cathleen LeGrand	Sterling Ambitions, L.L.C.	Blair Ace Hardware	114 S 8th St	Blair	NE	68008-2409	402-426-9160
Christy Oestreich	Baclo Enterprises, LLC	Ord's Ace Hardware	227 S 16th St	Ord	NE	68862-1709	308-728-5511
Danny M. Papik	More Than Hardware, Inc.	Crete Ace Hardware	1025 Main Ave	Crete	NE	68333-2206	402-826-3397
David R. Wolfe	ROMADA INC.	Wolfe Ace Hardware	6118 Havelock Ave	Lincoln	NE	68507-1233	402-466-7707
Greg Jones	Quality Farm and Ranch Center, LLC	Ogallala Ace Hardware	605 E A St S	Ogallala	NE	69153-3126	308-284-7115
Greg Jones	Quality Farm and Ranch Center, LLC	McCook Ace Hardware	201-209 West C Street	McCook	NE	69001	308-777-2085
Gregg Peters	Peters Hardware of Nebraska, Inc.	Hartington Ace Hardware	207 N Summit Ave	Hartington	NE	68739-5161	605-624-3195
James Clarke	TRIPLE J INC	Aurora Ace Hardware	1320 16th St	Aurora	NE	68818-1701	402-694-6121
Jason D Hefner	Hefner True Value, Inc.	Hefner Ace Hardware	201 E Main St	Bloomfield	NE	68718-4403	402-373-4581
Jeffrey A Lepp	Chadron Ace Hardware, LLC.	Chadron Ace Hardware	760 W 3rd St	Chadron	NE	69337-2259	308-432-3914
Jeffrey Allen Lepp	Kimball Ace Hardware, LLC	Kimball Ace Hardware	1217 S Highway 71	Kimball	NE	69145-9764	308-230-2146
John E. Owens	Owens Implement And Supply Company	Owens Ace Hardware	1102 W Highway 34	Benkelman	NE	69021-3070	308-423-2677
Joseph Franssen	RT ACE LLC	Gothenburg Ace Hardware	404 9th St	Gothenburg	NE	69138-1915	308-537-9029
Jospeh M. Franssen	RT Ace, LLC	Ace Hardware	747 S C St	Broken Bow	NE	68822-2030	308-872-2449
Kent Loyd	Oshkosh Toolhouse, Inc.	Oshkosh Ace Hardware	400 W Ave A	Oshkosh	NE	69154	308-772-3223
Kim Wattier	Laurel True Value, Inc.	Laurel Ace Hardware and Rental	402 Highway 20 S	Laurel	NE	68745-9786	402-256-3400
Kim Wattier	Wattier, Inc.	Wattier Ace Hardware	55786 Highway 20	Randolph	NE	68771-7179	402-337-0455
Madaline A. Keller	KELLER ENTERPRISES LTD.	Farm & City Supply	2618 Harlan St	Falls City	NE	68355-1119	402-245-3400
Mark Jost	BURST, L.L.C.	York Ace Hardware	630 S Lincoln Avenue	York	NE	68467-4214	402-362-5325
Nate Saathoff	Morris Holdings, LLC	Superior Ace Hardware	250 N Central Ave	Superior	NE	68978-1714	402-879-4119
Pat & Jon Finney	FINNEYS INCORPORATED	Finneys Ace Hardware	1035 Illinois St	Sidney	NE	69162-1645	308-254-2775
Paul Mueller	Seward Grocery, LLC	Seward Ace Hardware	1519 W Highway 34	Seward	NE	68434-2361	402-643-6609

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Phil Juilfs	Kerner True Value and V&S Inc	Kerner Ace Hardware	186 N 12th St	Tecumseh	NE	68450-2115	402-335-3466
Randall Jelinek	JELINEK HARDWARE CO.	Grand Island Ace Hdwe & Garden Ctr	1704 W 3rd St	Grand Island	NE	68803-5419	308-382-1874
Randall Jelinek	JELINEK HARDWARE CO.	Columbus Ace Hardware & Garden Ctr	1460 33rd Ave	Columbus	NE	68601-4846	402-564-0995
Randall Jelinek	JELINEK HARDWARE CO.	Kearney Ace Hardware & Garden Ctr	307 W 56th St	Kearney	NE	68845-2465	308-234-2888
Randall Jelinek	JELINEK HARDWARE CO.	Fremont Ace Hardware & Garden Ctr	1660 E 23rd St	Fremont	NE	68025-2415	402-727-7067
Randall L Jelinek	Jelinek Hardware Co.	Elkhorn Ace Hdwe & Garden Center	20277 Wirt St	Elkhorn	NE	68022-2694	402-289-2333
Robert F Foote	FOOTE EQUIPMENT COMPANY	Big G Ace Hardware	3203 Osborne Dr W	Hastings	NE	68901-9122	402-462-5181
Stephen B. Legrand	Retail Reclaimers, L.L.C.	Ace Hardware & Home	615 Dearborn St	Wayne	NE	68787-2244	402-833-1331
Stephen LeGrand	Imagine Eden LLC	Valley Ace Hardware	7304 N West Street	Valley	NE	68064	531-283-5468
Dan Jackson	ARJAY, INC	Arjay Hardware	55 Lincoln St	Exeter	NH	03833-3213	603-772-6054
David Petell	E.M. Heath, Inc.	Heath's Ace Hardware	1084 Union Ave	Laconia	NH	03246-2143	603-524-1601
Donald M Roberts	ROCKINGHAM HARDWARE L.L.C.	Seacoast Ace Hardware	70 Heritage Ave	Portsmouth	NH	03801-5662	603-431-7833
Douglas Hamshaw	HAMSHAW LUMBER, INC.	Hamshaw Lumber Inc	3 Bradco St	Keene	NH	03431-3900	603-352-6506
Fletcher Perkins	CANDIA LUMBER COMPANY INC.	Candia Lumber & Hardware	79 Old Candia Road-Rt 27	Candia	NH	03034	603-483-5585
George J Katis	Nashua Wallpaper Co., Inc.	Nashua Ace Hardware	129 W Pearl St	Nashua	NH	03060-3304	603-882-9491
George Katis	Bedford Ace Hardware, Inc.	Bedford Ace Paint & Hardware	209 Route 101	Bedford	NH	03110-5440	603-329-3312
J Lang Durfee	Bethel Mills, INC.	Fogg's Lumber and Hardware	4905 Dartmouth College Hwy	Woodsville	NH	03785-1412	603-747-8151
J. George Katis	Queen City Paint & Wallpaper, INC.	Queen City Ace Paint & Hardware	875 Hanover St	Manchester	NH	03104-5419	603-668-4155
James Infanti	The County Stores, Inc.	County Stores, Inc	321 Nashua St	Milford	NH	03055-3748	603-673-1337
Karen Henderson	GOFFSTOWN HARDWARE, INC.	Goffstown Hardware Inc	5 Depot St	Goffstown	NH	03045-1713	603-497-2682
Laurence Eckman	REEDS FERRY LUMBER CORPORATION	Reeds Ferry Lumber Corp.	544 Daniel Webster Hwy	Merrimack	NH	03054-3430	603-424-5514
Louise Collins	PERRAS ACE, INC.	Perras Ace Inc	31 Perras Rd	Lancaster	NH	03584-4218	603-636-1391
Mark Kelley	WHITE MOUNTAIN LUMBER COMPANY, INC.	White Mountain Lumber	30 E Milan Rd	Berlin	NH	03570-3550	603-752-1000
Patricia Miller	N.C. MARRO PLUMBING & HEATING SUPPL	Marro Home Center	141 Charlestown Rd	Claremont	NH	03743-3023	603-543-0772
Paul Cyr	CYR LUMBER CO., INC.	Cyr Lumber Co Inc	39 Rockingham Rd	Windham	NH	03087-1308	603-898-5000
Paul Cyr	Cyr Lumber Co., Inc.	Cyr Lumber & Home Center Warner	717 Route 103 E	Warner	NH	03278-4433	603-746-4477
Paul Cyr	Cyr Lumber Co., Inc.	Cyr Lumber & Home Center	542 W Main St	Tilton	NH	03276-5021	603-410-5565
Raji Gupta	Granite State Hardware, LLC	Granite State Hardware	762 Mast Rd	Manchester	NH	03102-1538	000-000-0000
Richard Edmunds JR	EDMUNDS' DEPARTMENT STORE, INC.	Edmunds Ace Hardware	56 Main Street	Antrim	NH	03440	603-588-6565
Richard Edmunds JR	EDMUNDS' DEPARTMENT STORE, INC.	Edmunds Ace Hardware	262 B Maple St	Henniker	NH	03242-6214	603-428-3265
Robert A Noble Iii III	Lyme Hardware, LLC	Lyme Hardware	5 Main St	Lyme	NH	03768-3500	603-795-2220
Robert Heath	E. M. Heath, Inc.	E. M. Heath Hardware	318 Whittier Hwy	Center Harbor	NH	03226-3620	603-253-4381
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	873 Central Ave # 108	Dover	NH	03820-2506	603-217-0225
Rocco Falcone	ROCKY'S HARDWARE, INC.	Rocky's Ace Hardware	20 Loudon Rd	Concord	NH	03301-5603	603-229-1380
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	257 Newport Rd	New London	NH	03257-5420	603-526-2800
Thomas Stachulski	Hometown Hardware, LLC.	Ben Franklin-Ace	15 Freetown Rd	Raymond	NH	03077-2358	603-895-2370
William Deyesso	Mountain Grainery LLC	Mountain Grainery	755 White Mountain Highway Route 16	Ossipee	NH	03864	603-539-2440
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	165 Main St	Lincoln	NH	03251	603-745-6800
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	593 Whitcomb Rd	Walpole	NH	03608-4133	603-445-2500
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	46 Allenstown Rd	Allenstown	NH	03275-1809	603-485-4393
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	838 Lake St	Bristol	NH	03222-4507	603-217-2527
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	41 Concord Rd	Lee	NH	03861-6625	603-868-1895
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	7 Main St	Alton	NH	03809-4620	603-875-5510
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	36 John Stark Hwy	Newport	NH	03773-1808	603-863-6700
William E Aubuchon IV	W. E. Aubuchon Co., Inc	Rand's Ace Hardware	71 Main St	Plymouth	NH	03264-1548	603-536-1000
Alanna McAllister	AC Hardware Sea Bright, LLC	Bains Ace Hardware	1092 Ocean Ave	Sea Bright	NJ	07760-2145	732-530-9425
Alanna McAllister	AC Hardware Spring Lake, LLC	Bains Ace Hardware	1301 3rd Ave	Spring Lake	NJ	07762-1440	732-449-6404
Alanna McAllister	AC Hardware PT. Pleasant, LLC	Bains Ace Hardware	528 Arnold Ave	Point Pleasant Beach	NJ	08742-2756	732-892-5200
Alexandra Pahiakos	Central Paint & Lumber of Elizabeth	Central Paint & Lumber	1024 Elizabeth Ave	Elizabeth	NJ	07201-2547	908-820-8300
Antonio Casas	A.C. HARDWARE II, INC.	AC Hardware	1030 Broadway	Bayonne	NJ	07002-4153	201-243-1900
Antonio Casas	AC HARDWARE INC.	Ac Hardware Inc	226 Long Ave	Hillside	NJ	07205-2324	973-923-1234
Chad Doria	Toms River Ace LLC	Toms River Ace Hardware	301 Route 37 E	Toms River	NJ	08753-5562	212-674-3213
Christian Tranger	BEAVER DAM HARDWARE LLC	Beaver Dam Hardware LLC	1307 Beaver Dam Rd	Point Pleasant	NJ	08742-4907	732-899-4218
Daniel G. Massari	Post Hardware, Inc.	Post Ace Hardware	890 US Highway 22	Somerville	NJ	08876-1560	908-722-3777

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David Ferguson	Berwick International, Inc.	Valley Paint & Hardware	287 State Rt 94	Vernon	NJ	07462-3121	973-764-6600
David Horton	A'S HOME CENTER INC.	A's Home Center Inc	2435 Highway 35	Manasquan	NJ	08736-1101	732-528-6909
David Horton	A'S HARDWARE AND GARDEN CENTER INC.	A's Hardware & Grdn Ctr Inc	298 Rte 9	Bayville	NJ	08721	732-606-9500
David Palmer	D PALMER CORP.	Palmer Ace Hardware	940 Kinderkamack Rd	River Edge	NJ	07661-2312	201-262-0900
Donald Ferguson	Berwick International, Inc	Ferguson Brothers Paint & Ace Hardw	1593 Springtown Rd	Alpha	NJ	08865-4629	908-859-0500
Ekaterina Valiotis	Center City Paint & Hardware, LLC	Ace Hardware - Paterson	301 Main St	Paterson	NJ	07505-1855	973-977-2020
Ernest Passerini	KARIGS HARDWARE, INC.	Karig's Hardware Inc.	27 N Livingston Ave	Livingston	NJ	07039-2112	973-992-0022
George Pahiakos	TSIGONIA PAINT SALES OF JERSEY CITY	Tsigonia Paint & Hardware	464 Communipaw Ave	Jersey City	NJ	07304-2934	201-435-0979
George Pahiakos	Central Paint & Building Supply Of	Ace Hardware-Union City	711 23rd St	Union City	NJ	07087-2112	201-348-8400
George Pahiakos	Central Paint & Building Supply Of	Ace Hardware-Linden	224-226 North Wood Ave	Linden	NJ	07036	908-275-3177
Jaime A Maloney	Bellmore Home Center, Inc.	Costello's Ace Hardware of Caldwell	490 Bloomfield Ave	Caldwell	NJ	07006-5402	862-702-3260
James Fisher	SEASHORE HOME SUPPLY, INC.	Seashore Ace	260 96th St	Stone Harbor	NJ	08247-1912	609-368-3191
James Maggio	Oakland Resources, Inc.	Oakland Hardware	347 Ramapo Valley Rd	Oakland	NJ	07436-2719	201-337-8068
Jamie A Maloney	Bellmore Home Center, Inc.	Costello's Ace Hardware	225 Ridgedale Ave	Cedar Knolls	NJ	07927	631-243-2220
Joseph La Rocca	J. LARocca CONSTRUCTION INC.	Brite Lumber & Home Center	45 Evergreen Rd	New Egypt	NJ	08533-1211	609-758-0400
Keith Rollins	ACE HARDWARE OF TURNERSVILLE, LLC	Ace Hardware	344 Greentree Rd	Turnersville	NJ	08012	856-582-8400
Kyle Gagliardi	Gagliardi Hardware LLC	Swain's Hardware	305 Jackson St	Cape May	NJ	08204-1453	609-884-8578
Larry Tobia	TOWN HARDWARE, INC.	Town Hardware Inc	26 Westfield Ave	Clark	NJ	07066-3226	732-388-3200
Manuel Reyes	FIRST & HUDSON STREET CORPORATION	City Paint & Ace Hardware	130 Washington St	Hoboken	NJ	07030-4629	201-659-0061
Martin Kraus	Cornerstone Hardware LLC	Economy Supply	204 Harrison Ave	Harrison	NJ	07029-1329	973-483-6223
Michael Costello	Bellmore Home Center, Inc.	Sip's Ace Paint & Hardware	700 Joline Ave	Long Branch	NJ	07740-5833	732-222-6384
Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Lincoln	261 Comly Rd	Lincoln Park	NJ	07035-1759	973-832-7599
Michael J Costello	Bellmore Home Center, Inc.	Ace Hardware Bernardsville	80 Morristown Rd	Bernardsville	NJ	07924-2313	908-382-6525
Michael J Costello	Bellmore Home Center, Inc.	Costello Ace Hardware	61A Mountain Blvd	Warren	NJ	07059-5678	908-757-9100
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Chatham	650 Shunpike Rd	Chatham	NJ	07928-1534	973-410-1400
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Princeto	301 N Harrison St #12-Princeton Sho	Princeton	NJ	08540-3526	609-430-4300
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Chester	91 W Main St	Chester	NJ	07930-2407	908-955-8600
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Mercervi	318 Highway 33	Mercerville	NJ	08619-4402	609-689-1000
Mitch Epstein	Morris County Hardware & Paint Co	Anchor Ace Hardware	320 US Highway 46	Denville	NJ	07834-2837	973-627-6000
Paul Giunta	Sam Giunta, Inc.	Shore Hardware	515 New Rd	Somers Point	NJ	08244-2038	609-927-6464
Ric Tilley	Foundation Building Materials, LLC	Foundation Building Materials/ FBM	135 Lafayette St	Newark	NJ	07105-1408	973-578-8333
Richard Mattio	Marlton Hardware L.L.C.	Marlton Ace Hardware	230 N Maple Ave	Marlton	NJ	08053-9400	856-334-5982
Rick Kadien	Home Resources of Bergen, LLC	Home Hardware and Supply	27 Franklin Turnpike	Waldwick	NJ	07463	201-652-5666
Rocco J Falcone	Rocky's Hardware, INC	Rocky's Ace Hardware	288 Rte 31 S	Washington	NJ	07882	908-689-1353
Ron Schone	Bloomin Hardware, Garden	Blairstown Ace Hardware	2 Bridge St #754	Blairstown	NJ	07825-2511	908-362-6177
Ronak Parikh	Bolster Hardware II, LLC	Brigantine Ace Hardware	3116 Atlantic Brigantine Blvd	Brigantine	NJ	08203-1040	609-266-7782
Ronak Parikh	Bolster Hardware II, LLC	Vineland Ace Hardware	535 N East Ave	Vineland	NJ	08360-3250	856-691-7900
Ronak Parikh	Bolster Hardware II, LLC	Egg Harbor Township Ace	2254 Ocean Heights Ave	Egg Harbor Township	NJ	08234-5934	609-653-8001
Ronak Parikh	Bolster Hardware II, LLC	Northfield Ace	331 Tilton Rd-Tilton Shop Ctr-Unit	Northfield	NJ	08225	609-272-3132
Ronak Parikh	Bolster Hardware II, LLC	Galloway Ace Hardware	322 S Pitney Rd	Galloway	NJ	08205-9628	609-748-7400
Russell Spotts	SPOTTS INC.	Spotts Hardware	646 Stokes Rd	Medford	NJ	08055-2902	609-654-4464
Sarah Babad	Clifton Hardware & Paint Supply Inc	Clifton Ace Hardware & Paint Supply	741 Van Houten Ave	Clifton	NJ	07013-2024	973-860-3040
Sebastiano Pisciotta	Brothers Hardware, Inc.	Brothers Hardware Plumbing & Heatin	10 Orient Way	Rutherford	NJ	07070-2012	201-939-1811
Spiros Vlahos	Millhurst Mills II LLC	Millhurst Mills II LLC	17 Sweetmans Ln	Manalapan Township	NJ	07726-8349	732-462-2000
Thomas Tower	ADVANTAGE RENTAL CENTER, INC.	Advantage Rental & Sales	100 Route 50	Ocean View	NJ	08230-1113	609-390-2345
William Aubuchon IV	W.E. Aubuchon Co, Inc.	Anco Ace Hardware	2410 Bayshore Rd	Villas	NJ	08251-1409	609-886-2701
William Getginger	WESTMONT HARDWARE INC.	Westmont Ace Hardware	127 Haddon Ave	Westmont	NJ	08108-1033	856-854-3416
William Trudeau	HEADLEY LUMBER, INC.	Headley Lumber	1125 Weldon Rd	Oak Ridge	NJ	07438-9511	973-697-7541
Anna Martell	CMM, INC.	Village Ace Hardware	2815 Sudderth Dr	Ruidoso	NM	88345-6309	575-257-5410
Arthur Ruggiero	Jant Group III, Inc.	Ace Hardware of Santa Fe	2006 Cerrillos Rd Ste 1	Santa Fe	NM	87505-3270	505-424-9343
Benjamin A. Sine	Woodlands Hardware, LLC	Woodlands Ace Hardware	522 E Reinken Ave	Belen	NM	87002-4532	505-569-8004
Benjamin A. Sine	Route 66 Hardware, LLC	Route 66 Ace Hardware	2510 Main St NE Suite B	Los Lunas	NM	87031-6342	505-508-4073
Benjamin A. Sine	Silver City Hardware, Inc.	Silver City Ace Hardware	1401 Silver Heights Blvd	Silver City	NM	88061-5529	575-538-3291
Benjamin A. Sine	Deming Hardware, Inc.	Deming Ace Hardware	1700 S Columbus Rd	Deming	NM	88030-6738	575-544-3004

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Benjamin A. Sine	Mesilla Park Hardware, Inc.	Mesilla Park Ace Hardware	3567 S Main Street	Mesilla Park	NM	88047	575-647-3648
Benjamin A. Sine	T or C Hardware, Inc.	T or C Ace Hardware	400 Smith Street	Truth Or Consequences	NM	87901-1874	575-894-3648
Brennen S. Jeffers	Big Star Hardware, LLC	Big Star Ace Hardware	4501 N Valley Dr	Las Cruces	NM	88007-5447	575-525-2446
Chuck Watkins	Quail Holdings, L.L.C.	Village Hardware	703 W Hall St	Hatch	NM	87937	575-267-4839
Cody Abel	CK Supply, LLC	CK Ace Hardware	515 S 3rd St	Jal	NM	88252-5025	575-395-2240
Dean Fujiwara	Pioneer Ace NM, LLC	Pioneer Ace Hardware	12168 Highway 14 N	Cedar Crest	NM	87008	505-281-4072
Dean Fujiwara	Pioneer Ace NM, LLC	Pioneer Ace Hardware	1124 S 2nd St	Raton	NM	87740-2306	575-445-8211
Dean S Fujiwara	Pioneer Ace NM. LLC.	Pioneer Ace Hardware	1100 San Mateo Blvd NE	Albuquerque	NM	87110-6481	505-266-4000
Dean S. Fujiwara	Pioneer Ace NM, LLC	Pioneer Ace Hardware	4100 Sabana Grande Ave SE	Rio Rancho	NM	87124-1150	505-600-3588
Dennis Coca	RIO GRANDE ACE HARDWARE & BUILDING	Rio Grande Ace Hardware	1381 S Santa Fe Highway 68	Taos	NM	87571-5972	575-758-4268
Dennis Coca	RIO GRANDE ACE HARDWARE & BUILDING	Ace Hardware	223 Paseo Del Pueblo Sur.	Taos	NM	87571-8206	575-751-2061
Dennis Coca	Rio Grande Ace Hardware & Building	El Prado Ace Hardware	36 NM 150	El Prado	NM	87529	575-613-7939
Dennis Holm	WESTERN HARDWARE, LLC	Ace Hardware	8201 Golf Course Rd NW # E	Albuquerque	NM	87120-5841	575-792-8600
Edward Velarde	Jicarilla Apache Nation	Jicarilla Ace Hardware	3 Hawks Drive	Dulce	NM	87528	575-759-3453
George Mascarenas	NVA Hardware Inc.	North Valley Ace Hardware	6211 4th St NW	Albuquerque	NM	87107-5702	000-000-000
Jeff Brock	Pueblo of Pojoaque Enterprise	Pojoaque Ace Hardware	5 W Gutierrez Ste 6	Santa Fe	NM	87506-0956	505-455-7111
Joseph Gonzales	Jace, LLC	Johnston's Hardware	1002 W Picacho Ave	Las Cruces	NM	88005-2232	575-524-3586
Kerry W. Maupin	Wade L. Maupin, Inc.	Western Ace Hardware	412 9th St	Alamogordo	NM	88310-6740	575-437-0660
Kerry W. Maupin	Maupin, Maupin & Maupin LLC	Western Ace Hardware	300 Granado St	Tularosa	NM	88352-2750	575-585-2131
Kirby J Kuklenski	Greco Investments VIII LLC	Ace Hardware of Farmington	3030 E Main St Ste F	Farmington	NM	87402-7647	505-327-3491
M Gabehart	BLOOMFIELD ACE HARDWARE, INC.	Bloomfield Ace Hardware	1947 W Broadway	Bloomfield	NM	87413-6765	505-632-8620
Megan Hamilton	Surplus City of Portales, LLC	Ace Hardware & Home Center	1300 S Avenue D	Portales	NM	88130-6836	575-356-5827
Michael Nelson Jr	Michael Nelson & Associates, Inc.	Navajo Westerners Ace Hardware, Inc	SW of Hwy 491 & NM State Hwy 64	Shiprock	NM	87420	505-516-0101
Randy Smith	LOS ALAMOS HOME IMPROVEMENT	Los Alamos Hme Imprvmt Co	232 Dp Rd	Los Alamos	NM	87544-3233	505-662-5371
Randy Torres	R & K ENTERPRISES, INC.	R & K Enterprises Inc	701 N California St	Socorro	NM	87801-4283	575-835-1872
Robert A Sine	MOUNTAIN RIDGE HARDWARE, L.L.C.	Ace Hardware	3025 Highway 180 E	Silver City	NM	88061-7789	575-534-0782
Roberta Stauder	GALLUP LUMBER & SUPPLY CO., INC.	Gallup Lumber & Ace Hardware	1724 S 2nd St	Gallup	NM	87301-5819	505-863-4475
Roger Lowe	PAY AND SAVE, INC.	Lowes Family Center	512 S 2nd St	Tucumcari	NM	88401-2862	575-461-3849
Roger Lowe	PAY AND SAVE, INC.	Lowe's Family Center #18	2451 S Highway 84-64	Chama	NM	87520	575-756-2545
Roland Johnson	PUEBLO OF LAGUNA DEVELOPMENT CORPOR	Ace Hardware	1-40 Exit 108 S	Casa Blanca	NM	87007	505-552-7750
Aaron Wickstrom	Wickstrom Ace Hardware, LLC	Wickstrom Ace Hardware	971 Topsy Ln #334	Carson City	NV	89705-8406	775-434-1030
Arbie B Stone	A & I Hardware Series, LLC	A & I Ace Hardware	910 N Pueblo Blvd	West Wendover	NV	89883-4974	775-664-2222
Brian Bailes	Skye Bridge LLC	Ace Hardware	1450 W Horizon Ridge Pkwy-Ste 420	Henderson	NV	89012-4203	702-750-0111
Brian Bailes	Skye Bridge LLC	Ace Hardware	3665 S. Rainbow Blvd #100 A-B	Las Vegas	NV	89103-1062	702-331-7006
Caroline Van Marcke	Van Marcke Trade Supply, Inc.	Van Marcke's Ace Hardware	8650 W Tropicana Ave	Las Vegas	NV	89147-8181	702-749-3030
Caroline Van Marcke	Van Marcke Trade Supply, Inc.	Van Marcke's Ace Hardware	2115 Civic Center Dr	North Las Vegas	NV	89030-6300	702-463-3686
Chantelle Batton	Lander Hardware, LLC	Lander Hardware	404 E Front St	Battle Mountain	NV	89820-2809	775-635-2422
Cheryl Giomi	GIOMI, INC.	Ace Hardware	119 W Bridge St	Yerington	NV	89447-2503	775-463-4427
Dan Hopkins	DAN'S OVERTON MARKET, INC.	Overton Ace Hardware	183 S Moapa Valley Blvd	Overton	NV	89040	702-397-2289
David V Heald	Silver State Ace, LLC	Caughlin Ranch Ace	4782 Caughlin Ranch Pkwy	Reno	NV	89519	775-384-6700
David V Heald	Coyote Trail LLC	Carter Bros	1215 S Virginia St	Reno	NV	89502-2801	775-337-1200
Douglas B. Wright	Mountain Hardware and Sports Incln	Mountain Hardware and Sports Incln	910 Tahoe Blvd Unit 103	Incline Village	NV	89451-7442	775-831-2020
Guy K Kamitaki	LAS VEGAS ACE, LLC	Ace Hardware	8400 W Cheyenne Avenue	Las Vegas	NV	89129-7254	702-431-2690
Guy Kamitaki	LAS VEGAS ACE, LLC	Ace Hardware	10630 Southern Highlands Pkwy	Las Vegas	NV	89141-4368	702-260-1944
James Schumacher	ACE SHOPPER STOPPER, INC.	Ace Shopper Stopper	541 Nevada Hwy	Boulder City	NV	89005-2425	702-293-3373
Jeffrey Peters	DCMC, INC.	Ace Hardware	1406 Industrial Way	Gardnerville	NV	89410-5700	775-782-5211
Lisa Jim	SHOSHONE-PAIUTE TRIBES ECONOMIC	Ace Hardware of Owyhee	Highway 225	Owyhee	NV	89832	775-757-2304
Mark Ridley	Ridley's Family Markets, Inc.	Ridley's Family Market Ace Hardware	3290 Moon Ln	Winnemucca	NV	89445	775-623-2577
Matt Fales	Lifestyle Reno LLC	North Valleys Ace Hardware	160 Lemmon Dr	Reno	NV	89506-8799	775-393-4948
Matthew Louie	Louie's Home Center	Louie's Home Center	1855 W Williams Ave	Fallon	NV	89406-2647	775-423-7008
Matthew Louie	Louie's Home Center	Louie's Ace Home Center	3 Flowery Ave	Dayton	NV	89403-9300	775-964-5429
Nathan Phillips	Mountain Mercantile, Inc.	Lincoln Ace Hardware	169 Clover St	Caliente	NV	89008	000-000-00
Scott F. Raine	Raine's Market, Inc.	Raine's Market- Ace Hardware	901 N Main Street	Eureka	NV	89316	775-237-5296
Stacie Mathewson	Irish & Scots LLC	Wingfield Ace Hardware	2464 Wingfield Hills Rd	Sparks	NV	89436-7202	775-433-0800

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Stacie Mathewson	Ace Mira Loma, LLC	Mira Loma Ace Hardware	3334 S McCarran Blvd	Reno	NV	89502-6442	775-902-5500
Stacie Mathewson	South Meadows Ace Hardware, LLC	South Meadows Ace Hardware	770 South Meadows Parkway #111	Reno	NV	89521-4845	775-357-9635
Thomas McDonald	Skye Bridge LLC	Ace Hardware	3145 E Tropicana Ave	Las Vegas	NV	89121-7327	725-977-3444
Thomas McDonald	Sky Bridge LLC	Ace Hardware	2255 N Green Valley Pkwy-Ste 110	Henderson	NV	89014-5025	702-856-8677
Todd Leavitt	TRI-TECH, INC.	Mesquite Lumber & Supply	102 W Mesquite Blvd	Mesquite	NV	89027-4775	702-346-5277
Virginia Ford	BATH LUMBER COMPANY, INC.	Bath Ace Hardware	1800 Avenue G	Ely	NV	89301-2589	775-289-3083
Walid Elias	WALID I. ELIAS	Spring Creek Ace Hardware	263 Spring Valley Pkwy	Spring Creek	NV	89815-6828	775-738-5444
Yvonne M Lee	Wagner's Hardware, Inc.	Wagner's Hardware, Inc.	440 E Street	Hawthorne	NV	89415	775-945-2491
Abraham Werzger	CORNER HARDWARE & PAINT CENTER, INC	Corner Hardware	2266 Nostrand Ave	Brooklyn	NY	11210-3037	718-927-4300
Adam Schoelkopf	Bedford Hardware, Inc.	Bedford Ace Hardware	466 Old Post Rd	Bedford	NY	10506-1018	914-234-3695
Aimee Nichols	Berger Hardware, LLC	Berger Hardware	443 Commerce St	Hawthorne	NY	10532-1345	914-769-2400
Andrew Lipman	SKANEATELES TOWN SQUARE, LLC	Skaneateles Town Square	61 Fennell St	Skaneateles	NY	13152-1119	315-685-5748
Andrew Scheman	SCHEMAN & GRANT INC.	Scheman & Grant Hardware	545 8th Ave	New York	NY	10018-4307	212-947-7844
Andrew Silver	CHATHAM HARDWARE, INC.	Chatham Hardware	1 Hoffman St	Chatham	NY	12037-1305	518-392-3441
Angelo A Grasso	AG Distributors & Supplies Corporat	Hatchet Hardware	831 Hoosick Rd	Brunswick	NY	12180-6629	518-874-0251
Angelo A Grasso	AG Distributors & Supplies Corporat	Hatchet Hardware	63 3rd St	Troy	NY	12180-3909	518-687-0014
Angelo Angelo	AG Distributors & Supplies Corporat	Hatchet Hardware	6133 State Highway 5	Palatine Bridge	NY	13428-2809	518-927-8200
Angelo Grasso	AG Distributors & Supplies Corporat	AG Hardware and Paint	347 Knickerbocker Ave	Brooklyn	NY	11237-3740	718-497-5882
Angelo Grasso	AG Distributors & Supplies Corporat	Hatchet Hardware	42 Saratoga Ave	Waterford	NY	12188-2615	518-233-1073
Angelo Grasso	AG Distributors & Supplies Corporat	Hatchet Hardware	1448 Balltown Rd	Niskayuna	NY	12309-4301	518-300-1588
Angelo Grasso	AG Distributors & Supplies Corporat	Hatchet Hardware	115 Main Ave	Wynantskill	NY	12198-7546	518-927-0930
Angelo Grasso	AG Distributors & Supplies Corporat	Hatchet Hardware	11780 State Route 9W	West Coxsackie	NY	12192-3602	518-945-0520
Angelo Grasso	AG Distributors & Supplies Corporat	Hatchet Hardware	1 Fuller Rd	Colonie	NY	12205-5103	518-478-2339
Angelo Grasso	AG Distributors & Supplies Corporat	Hatchet Hardware	3517 US Highway 20	Nassau	NY	12123-1931	518-766-3717
Ann Chanler	3A & K, LLC	Tribeca Paint	217 W Broadway	New York	NY	10013-2909	212-925-4800
Aron Handler	Sunset Hardware LLC	Sunset Hardware	8111 5th Ave	Brooklyn	NY	11209-4147	718-748-0960
Brad Crocker	CROCKER'S ACE HARDWARE INC.	Crocker's Ace Hardware	8457 N Street Rd	Le Roy	NY	14482-9117	585-768-2360
Brantley Deaton	DEATON'S BUILDING & HOME CENTER, IN	Deatons Bldg/Home Ctr Inc	3970 Port St Rte 13	Pulaski	NY	13142-4613	315-298-5405
Brett Concors	Thruway Building Products, Inc.	Thruway Ace Hardware & Home Center	78 Oak St	Walden	NY	12586-1076	845-778-6634
Brett Feller	TVH Feller Enterprises LLC	Bretts Ace Newburgh	59 N Plank Rd	Newburgh	NY	12550-2111	845-562-3234
Brett Feller	Beacon HW LLC	Bretts Ace Beacon	18 W Main St	Beacon	NY	12508-2512	845-765-2631
Brian Culwell	CULWELL ENTERPRISES, LLC	Ace Hdwe of Ellenville	140 S Main St	Ellenville	NY	12428-2125	845-647-7850
Bruce Camp	ATTICA AUTO SUPPLY, INC.	Attica Ace Hardware	59 Market St	Attica	NY	14011-1023	585-591-0646
Bruce Camp	Attica Auto Supply, Inc.	Warsaw Ace Hardware	99 N Main St	Warsaw	NY	14569-1343	585-786-2670
Carolina Delgado	Ace 199 Corp	Ace Hardware Audubon Ave	199 Audubon Ave	New York	NY	10033-8726	332-272-2323
Chad Doria	BRICKMAN MARTS LTD.	H Brickman & Sons	55 1st Ave	New York	NY	10003-9400	212-674-3213
Chad Doria	BRICKMAN OUTLETS, INC.	H Brickman & Sons	125 W 3rd St	New York	NY	10012-1289	212-777-1500
Chad Doria	BRICKMAN'S 18TH STREET ACE HARDWARE	Brickman's 18th Street Ace	312-316 First Avenue	New York	NY	10009	212-674-2266
Chad Doria	Brickman UWS, LLC	Brickman's Columbus Ave	610 Columbus Ave	New York	NY	10024-1403	212-580-8080
Chasity L Browngardt	Pamm, LLC	Northern Ace Home Center	2721 State Route 3	Fulton	NY	13069-4879	315-592-2063
Chris Akey	Adirondack Tool Co., Inc.	Cardinal Ace Hardware	755 State Route 3	Plattsburgh	NY	12901-7489	518-310-3300
Chris Belliboni	Belliboni and Sons LLC	Liverpool Ace Hardware	658 Old Liverpool Rd	Liverpool	NY	13088-6047	315-883-0015
Christopher Sarazin	Curfel, Inc.	Bob's Ace Hardware	4805 S Salina St	Syracuse	NY	13205-2704	315-469-4065
Christopher St Andrews	ST. ANDREWS HARDWARE, INC.	St Andrews Ace Hardware	827 State Route 9	Queensbury	NY	12804-1744	518-792-2193
Clark Porter	Clark Porter and Jordan Peck Juncti	Junction Building Supply	4420 US Highway 11	De Kalb Junction	NY	13630-5101	315-347-3465
Clark Porter	Small Town Supply, Inc.	Small Town Supply Ace Hardware	23 W Main St	Gouverneur	NY	13642-1300	315-287-2287
Clark Porter	531 State Street Hardware Inc.	State Street Ace Hardware	531 State St	Watertown	NY	13601-2724	315-782-5964
Clark Porter	Potsdam Ace Limited	Evans and White Ace Hardware	1 Maple St	Potsdam	NY	13676-1888	315-265-4350
Clark Porter	Ace of Canton Inc.	Ace of Canton Inc.	97 E Main St	Canton	NY	13617-1445	315-714-1092
Clark Porter	Cicero Ace Inc.	Cicero Ace Inc.	8379 Thompson Rd	Cicero	NY	13039-9390	315-288-4204
Daniel Disano	Weedsport Village Hardware, Inc.	Village Ace Hardware	2701 Erie Dr	Weedsport	NY	13166-9465	315-834-2275
Daniel Resnick	214 Rock Hill Drive Operating Corp.	Rock Hill Trading Post	214 Rock Hill Dr	Rock Hill	NY	12775-7205	845-796-3060
David Milligan	Arthur White & Son, Inc.	White's Ace Hardware	2 Hamilton Ave	Corinth	NY	12822-1041	518-654-2331
Dennis Tremont	Tremont's Lumber Co., Inc.	Tremont Lumber Co Inc	2897 Route 43	Averill Park	NY	12018	518-674-3836

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Don S Williams	WILLIAMS LUMBER, INC	Williams Lumber Co	34 Bloomer Rd	Tannersville	NY	12485-7738	518-589-5200
Don S Williams	WILLIAMS LUMBER, INC.	Williams Lumber Co.	6760 Rte 9	Rhinebeck	NY	12572-3724	845-876-7011
Don S Williams	W.L.N. HOME CENTERS, INC.	Williams Lumber & Hme Ctr	3679 Us Route 9	Hudson	NY	12534-4284	518-851-3641
Don S Williams	WILLIAMS LUMBER, INC.	Williams Lumber Inc	908 Route 82	Hopewell Junction	NY	12533-6168	845-221-2751
Don S Williams	WILLIAMS LUMBER, INC.	Williams Express	9-11 E Market St	Red Hook	NY	12571-1410	845-758-5615
Don S Williams	WILLIAMS LUMBER, INC.	Williams Lumber	317 Kyserike Rd	High Falls	NY	12440-5811	845-687-7676
Don S Williams	WILLIAMS LUMBER, INC.	Williams Lumber Inc	2424 Rte 44	Pleasant Valley	NY	12569	845-605-3520
Donald Persico	Persico Hardware, Inc.	Persico Hardware, Inc.	99 Main St	Ravena	NY	12143-1700	518-756-8200
Douglas Greene	Greene-Sentry Hardware, Inc.	Manlius Ace Home Center	8225 Cazenovia Rd	Manlius	NY	13104-8727	315-682-6531
Dwayne Blanding	Blanding Hardware Inc	Blanding Hardware & Building	499 State Route 31	Bridgeport	NY	13030-9509	315-633-5731
Ed Klein	Wallauer Hardware LLC	Wallauer Paint & Hardware	30 Virginia Rd	White Plains	NY	10603-2202	914-948-4000
Ed Klein	Wallauer Hardware LLC	Wallauer Paint & Hardware	1924 Route 6	Carmel	NY	10512-2311	845-225-6613
Ed Klein	Wallauer Hardware LLC	Wallauer Paint & Hardware	655 Bedford Rd	Bedford Hills	NY	10507-1544	914-241-1666
Ed Klein	3D Wallauer of New Rochelle South,	Wallauer Paint & Hardware	750 Main St	New Rochelle	NY	10805-1515	914-632-8060
Ed Klein	3D Wallauer Of Nanuet, LLC	Wallauer Paint & Hardware	52 College Ave	Nanuet	NY	10954-3010	845-623-6150
Ed Klein	3 D Wallauer of Mamaroneck, LLC	Wallauer Paint & Hardware Mamaroneck	960 Mamaroneck Ave	Mamaroneck	NY	10543-1631	914-898-5502
Edward Green	Weider's Hardware, Inc.	Weider's Ace Hardware-Honeoye Falls	166 W Main St	Honeoye Falls	NY	14472-1148	585-412-2403
Edward Green	Weider's Hardware, Inc.	Weider's Ace Hardware-Perinton	585 Moseley Rd	Fairport	NY	14450-3339	585-302-2070
Frank J Ciecierski	Fingerlakes Hardware Inc.	Fingerlakes Ace Hardware	1802 Route 332	Canandaigua	NY	14424	585-394-1802
Fredric Gurney	WILLIAM T. HALLMAN, INC.	Shelter Island Hardware	4 Grand Avenue	Shelter Island Heights	NY	11965	631-749-0097
Gail Villani	GUI'S LUMBER & HOME CENTER, INC.	Gui's Lumber & Home Center	8940 Porter Rd	Niagara Falls	NY	14304-1634	716-297-2000
Gail Villani	GUI'S LUMBER & HOME CENTER, INC.	Gui's Lumber & Home Center	4695 Shisler Rd	Clarence	NY	14031-2128	716-759-4000
Gail Villani	GUI'S LUMBER & HOME CENTER, INC.	Gui's Lumber & Home Center	2120 School St	North Collins	NY	14111-9774	716-337-2000
Gail Villani	GUI'S LUMBER & HOME CENTER, INC.	Gui's Lumber & Home Center	14085 S Cascade Dr	Springville	NY	14141	716-592-4100
Gail Villani	GUI'S LUMBER & HOME CENTER, INC.	Gui's Lumber & Home Center	3892 W Main Street Rd	Batavia	NY	14020-9467	585-344-0002
Gail Villani	Gui's Lumber & Home Center, Inc.	Gui's Lumber & Home Center	1889 Whitehaven Rd	Grand Island	NY	14072-1803	716-773-9060
Gail Villani	Gui's Lumber & Home Center, Inc.	Gui's Lumber & Home Center	55726 S Park Ave	Hamburg	NY	14075-3023	716-649-4141
Gene D Phillips	Phillips' Hardware, LLC	Amy's Hardware Store	79 Division St	Sag Harbor	NY	11963-3156	631-725-1900
Gordon Winters	CHAMPLAIN ACE HARDWARE, LLC.	Champlain Ace Hardware	872 Rte 11	Champlain	NY	12919-4717	518-298-3355
Gustavo Mendez	Clinton Hill Hardware Inc.	Clinton Hill Ace Hardware	452 Myrtle Ave	Brooklyn	NY	11205-2425	718-237-7827
Issac Swimer	M. S. Berkoff Company, Inc	Ace New York Lumber	600 Utica Ave	Brooklyn	NY	11203-1917	718-774-8900
J. Brent Supernault	Downtown Hardware Done Right, LLC	Adirondack Paint & Hardware	670 E Main St	Malone	NY	12953-2142	518-483-7694
Jack R Payne	PINCKNEY HARDWARE CORP.	Pinckney Ace Hardware	24 Main St	Penn Yan	NY	14527-1616	315-536-7033
Jaime A Maloney	Bellmore Home Center, Inc.	Costello's Ace Hardware of West Isl	448 Union Blvd	West Islip	NY	11795-3104	631-422-5566
James Hartsen	WILLIAMSON HARDWARE INC	Williamson Hardware Inc	4101 Ridge Rd	Williamson	NY	14589-9759	315-589-4011
Jarrett Greene	ROBERT GREENE LUMBER, INC.	Greene's Ace Home Center	2563 W Main St	Whitney Point	NY	13862-1806	607-692-3400
Jerrold Werner M.	Aralar Corp.	Werner's Ace Hardware	8-10 North Main St	Florida	NY	10921	845-651-3011
Jerry M Ulrich	ALBION HARDWARE CO., INC.	Albion Ace Hardware	146 S Main St	Albion	NY	14411-1601	585-589-1713
John Dizzia	The Rainbow Group of New York, Inc.	Rainbow Ace Hardware	140 Orange Ave	Suffern	NY	10901-5510	845-547-2301
John D'Izzia	JED, INC.	Rainbow Ycs	1449 1st Ave	New York	NY	10021-3002	212-517-7500
John Dudek	ELMA HARDWARE RENTAL, INC.	Elma Hardware Rental Inc	2359 Bowen Rd	Elma	NY	14059-9416	716-652-1414
John J Young	Arthur J. Young & Son, Inc.	Young's Ace Hardware & Lumber	25 Washington St Ext	Prattsville	NY	12468	518-299-3426
John J Young	Arthur J. Young & Son, Inc	Young's General Store & Ace Hardwar	14 Boulevard Ave	Catskill	NY	12414-1721	518-943-3505
John Merrell	The Hardware Group, Inc.	Foley Hardware	2088 Boston Post Rd	Larchmont	NY	10538-3753	914-834-7200
John Raby	PETER RABY COMPANY, INC.	Raby's Ace Home Center	247 Washington Blvd	Oswego	NY	13126-1751	315-342-9663
Joseph Di Pietro Jr	CHUBBY'S INC.	Chubby's Hardware	68 Westchester Ave	Pound Ridge	NY	10576-1744	914-764-5125
Joseph Disano	BALDWINVILLE VILLAGE HARDWARE, INC	Village Hardware	43 E Genesee St	Baldwinsville	NY	13027-2527	315-638-4026
Joseph Disano	Fayetteville Village Hardware, Inc.	Village Ace Hardware	204 S Manlius St	Fayetteville	NY	13066-2039	315-637-7696
Joseph Tesiero	Cranesville Block Co., Inc.	Amsterdam Riverfront Hardware	1000 Riverfront Ctr	Amsterdam	NY	12010-4616	518-684-6100
Judd A Robinson	Robinson Hardware of NS, Corp.	Robinson Hardware and Garden Center	1900 New Scotland Rd	Slingerlands	NY	12159-3629	518-475-9483
Kathryn Ulrich	SPALDING HARDWARE CO., INC.	Spalding Ace Hardware	215 Davison Rd	Lockport	NY	14094-3330	716-433-8155
Kristin Grunder	HAMMER CORPORATION	Ace Hardware of Rome	115 Black River Blvd	Rome	NY	13440-6851	315-339-2223
Krystal App	Reynolds Enterprises of Broome, Inc	Binghamton Agway	145 Broad Ave	Binghamton	NY	13904-1054	607-723-7409
Lauren Struss	PS2 Hardware Corp	Ace Hardware of Commack	6526 Jericho Tpke	Commack	NY	11725-2901	631-670-6540

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Leigh Zancewicz	Greatest Corp.	Ace Hardware East Setauket	1366 Route 25A	East Setauket	NY	11733-2842	631-751-9500
Leigh Zancewicz	Greatest Corp.	Ace Hardware Port Jefferson	1106 Route 112	Port Jefferson Station	NY	11776-8039	631-331-2300
Leigh Zancewicz	Greatest Corp.	Ace Hardware Wading River	6281 Route 25A	Wading River	NY	11792-2003	631-929-5095
Manan Varma	Manny's Ace Hardware Inc.	Manny's Ace Hardware	5175 Broadway Ste 12	Depew	NY	14043-4025	716-601-7507
Manan Varma	Mannys Ace Hardware East Aurora Inc	Mannys Ace Hardware	42 Riley St. Ste 200	East Aurora	NY	14052-1843	716-601-7507
Mark Casale	SUBURBAN HARDWARE INC.	Suburban Hardware Inc	7990 Oswego Rd	Liverpool	NY	13090-1951	315-652-7850
Mark Casale	TECUMSEH HARDWARE, INC.	Salt City Hardware	325 Nottingham Rd	Syracuse	NY	13210-3453	315-362-3254
Martin Parent	INLET ACE, LLC	Inlet Department Store	167 Route 28	Inlet	NY	13360-1603	315-357-3636
Martin Parent	INLET ACE, LLC	Old Forge Department Store	3085 State Rte 28	Old Forge	NY	13420	315-369-6609
Matt Mazzone	Mazzone Hardware Rockaway Inc.	Mazzone Ace Hardware	245-251 Beach 116 St	Rockaway Park	NY	11694	718-945-5669
Matt Philo	Marcus Noble, Inc.	Noble Ace Hardware	80 William St	South Glens Falls	NY	12803-5239	518-761-6777
Matt Philo	Marcus Noble, Inc.	Noble Ace Hardware	130 S Comrie Ave	Johnstown	NY	12095-3108	518-762-3658
Matthew Mazzone	MAZZONE HARDWARE CORP.	Mazzone Hardware	470 Court St	Brooklyn	NY	11231-4033	718-621-8494
Matthew Mazzone	Mazzone Hardware Bergen Corp.	Mazzone Ace Hardware	476 Bergen St	Brooklyn	NY	11217-4759	718-560-3022
Michael Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Staten I	1677 Victory Blvd	Staten Island	NY	10314-3509	718-513-5888
Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Nesconset	246 Smithtown Blvd	Nesconset	NY	11767-2420	631-724-8300
Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Deer Par	2138 Deer Park Ave	Deer Park	NY	11729-1306	631-242-3010
Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Deer Par	770-14 Grand Blvd	Deer Park	NY	11729-5725	631-243-2220
Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Smithtow	52 E Main St	Smithtown	NY	11787-2804	631-863-3200
Michael J Costello	Bellmore Home Center, Inc.	Costello Ace Hardware of Farmingdal	242 Broadhollow Rd	Farmingdale	NY	11735-4805	631-694-1100
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware of Bellmore	2667 Merrick Rd	Bellmore	NY	11710-5716	516-221-0010
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware Massapequa	5135 Merrick Rd	Massapequa Park	NY	11762-3728	516-798-5757
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware of New Hyde	1518 Union Tpke	New Hyde Park	NY	11040-1762	516-488-8790
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware of Island P	3965 Long Beach Rd	Island Park	NY	11558-1128	516-431-2500
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware of N Massap	1330 Hicksville Rd	Massapequa	NY	11758-1219	516-798-0680
Michael J. Costello	Bellmore Home Center, Inc	Costello's Ace Hardware of Northpor	822 Fort Salonga Rd	Northport	NY	11768-3151	631-925-5500
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware of West Bab	515 Montauk Hwy	West Babylon	NY	11704-8308	631-321-1316
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware of Garden C	2323 Jericho Tpke	Garden City Park	NY	11040-4709	516-280-7885
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware of East Isl	15 W Main Street	East Islip	NY	11730-2400	631-650-6914
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello Ace Hardware of Rocky Poin	360 Route 25A	Rocky Point	NY	11778-8543	631-392-1206
Michael J. Costello	BELLMORE HOME CENTER, INC.	Costello's Ace Hardware of Great Ne	518 Middle Neck Rd	Great Neck	NY	11023-1422	516-277-2550
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Copiague	705 Merrick Road	Copiague	NY	11726-4919	631-608-4575
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Baldwin	923 Atlantic Ave	Baldwin Harbor	NY	11510-4240	516-600-9110
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of N Bellmo	1305 Newbridge Rd	North Bellmore	NY	11710-1654	516-308-7941
Michael Le Strange	SOUTHOLD HARDWARE CORP.	Southold Hardware Corp	54795 Route 25	Southold	NY	11971-4652	631-779-2676
Michael P Pecoraro	Neighborhood Hardware Corp.	Schaefer's Ace Hardware of Bayville	74 Bayville Ave.	Bayville	NY	11709-1656	516-226-1333
Noel HARE Jr.	HERRICK HARDWARE INC	Herrick Hardware Inc	41 Main St	Southampton	NY	11968-4808	631-283-0026
Pat Romano	OAKDALE PAINT-HARDWARE, INC.	Oakdale Paint & Hardware	1460 Montauk Hwy	Oakdale	NY	11769-1337	631-567-9705
Patricia Parzych	Austin's Hardware, Inc.	Brewerton Ace Hardware	9655 Brewerton Rd	Brewerton	NY	13029-9704	315-676-0021
Patricia Rosner	ACTION HARDWARE, INC.	Botto Brothers Hardware	231 South Broadway	Hicksville	NY	11801	516-931-0816
Paul Leahey	Schuele Paint Company, Inc.	Schuele Ace Hardware	920 Abbott Rd	Buffalo	NY	14220-2424	716-331-3142
Paul R Leahey	SCHUELE PAINT COMPANY INC.	Schuele Ace Hardware	22 Summer St	Buffalo	NY	14209-2208	716-259-8428
Ralph Beisler	RAILROAD AVENUE SUPPLY CO., INC.	Railroad Ave Sply Co Inc	5 Railroad Ave	Stamford	NY	12167-1208	607-652-7103
Rebecca Anne D Hakes	Nightingale Mills, Inc.	Nightingale Mills Ace Hardware	4068 S Street Road	Marcellus	NY	13108-9767	315-673-2001
Rebecca Anne D Hakes	Nightingale Mills, Inc.	Nightingale's Tully Lakes Hardware	6 Elm St	Tully	NY	13159-2498	315-238-7050
Ric Tilley	Foundation Building Materials, LLC	Foundation Building Materials/ FBM	744 McDonald Ave	Brooklyn	NY	11218-4914	718-436-4923
Richard Conte	GOLD COAST DEVELOPMENT GROUP, INC.	Soundview Hardware	19 Soundview Market Pl	Port Washington	NY	11050-2221	516-944-1757
Richard Garlock	CHARLES GARLOCK & SONS, INC.	Charles Garlock & Sons	15 Washington St	Alexandria Bay	NY	13607-1809	315-482-2521
Richard Smith	P.C.SMITH & SON INC	P C Smith & Son Inc	227 Main St	Saugerties	NY	12477-1319	845-246-4500
Robert Maloney	Shinnecock Hardware East, Inc.	Shinnecock East Ace Hardware	849 County Road 39	Southampton	NY	11968-5227	631-283-2047
Robert Pace	Rockwood Park Hardware Corp	Cross Bay Hardware Co	16254 Crossbay Blvd	Howard Beach	NY	11414-3485	718-848-5699
Roger Andrews	EVANS ACE HARDWARE & BUILDING	Evans Ace Hardware	7065 Erie Rd	Derby	NY	14047-9417	716-947-2000
Roger Andrews	EVANS ACE HARDWARE & BUILDING	Evans Ace Hardware	342 E Center St	Medina	NY	14103-1658	585-798-4000
Sal Calabrese	Court Street Home Center LLC	Ace Hardware Bruno's Home Center	85 Court St	Brooklyn	NY	11201-5003	718-243-0844

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Santiago Garcia	Hardware New York Inc.	Ace Hardware New York	5760 Broadway	Bronx	NY	10463-4140	718-543-3400
Sarah Babad	Rockland Hardware & Paint Supply In	Rockland Hardware & Paint Supply	20 Robert Pitt Dr	Monsey	NY	10952-3330	845-271-3040
Sarah W Stevens	O.D. GREENE LUMBER CO., INC.	O D Greene Lumber Co Inc	14481 Nys Route 3	Sackets Harbor	NY	13685	315-646-2222
Sarah W Stevens	O.D. GREENE LUMBER CO., INC.	O D Greene Ace Home Center	10799 US Route 11	Adams	NY	13605-2113	315-232-4800
Stacey p George	Little Falls Ace Hardware, INC	Little Falls Ace Hardware	441 W Main St	Little Falls	NY	13365-1815	315-508-5329
Steve Feller	B&S Feller Enterprises LLC	Brett's Ace New Windsor	115 Temple Hill Rd	New Windsor	NY	12553-6812	845-391-8198
Steve Feller	Cold Spring HW LLC	Brett's Hardware	3081 Route 22	Dover Plains	NY	12522-5961	845-832-7444
Steven Gottlieb	LIBERTY TRADING POST, INC.	Liberty Trading Post Inc	1966 State Route 52	Liberty	NY	12754-8310	845-292-4300
Steven Levine	FALLSBURG LUMBER CO. INC.	Fallsburg Lumber	13 Laurel Ave	South Fallsburg	NY	12779-5806	845-434-6161
Terrence Dacey	Hadlock Paint Company Inc.	Hadlock Ace Hardware	3400 Monroe Ave	Rochester	NY	14618	585-248-2333
Thomas Green	MAYER HARDWARE, INC.	Mayer Hardware, Inc	226 Winton Rd N	Rochester	NY	14610-1237	585-288-7665
Thomas J Maloney	SHINNECOCK HARDWARE, INC.	Shinnecock Hardware	91 W Montauk Hwy	Hampton Bays	NY	11946-4001	631-728-4602
Thomas W Young	Ed Young's Towne Hardware, inc.	Ed Young's Ace Hardware	5641 Main St	Williamsville	NY	14221-5505	716-632-3150
Timothy Bachand	BERNARD BACHAND, INC.	Burnt Hills Hardware & Supply Co	217 Kingsley Rd	Burnt Hills	NY	12027-9572	518-399-8141
Todd Griffing	GRIFFING HARDWARE CO., INC.	Griffing Hardware Co Inc	136 - 138 W Main St	Riverhead	NY	11901-3178	631-727-2805
Todd Jordan	Herzog Supply Co, INC	Herzog's Home Center	151 Plaza Rd	Kingston	NY	12401-2972	845-338-6300
Vincent Farney	FARNEY'S INC. HOME AND BUILDING CEN	Farney's Inc Hme/Bldg Ctr	11099 NYS Rte 26	Carthage	NY	13619	315-493-3500
Wallace Allerdice	ALLERDICE BUILDING SUPPLY, INC.	Allerdice Hardware-Saratoga	41 Walworth St	Saratoga Springs	NY	12866-3011	518-584-5533
Wallace Allerdice	ALLERDICE BUILDING SUPPLY INC.	Allerdice Hardware-Milton	19 Trieble Ave	Ballston Spa	NY	12020-6010	518-885-8508
Wallace W Allerdice Jr	ALLERDICE BUILDING SUPPLY, INC.	Allerdice Hardware-Malta	2570 State Route 9	Malta	NY	12020-6313	518-899-6222
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	752 Court St	Elizabethtown	NY	12932	518-873-2210
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	131 Montcalm St Ste 2	Ticonderoga	NY	12883-1321	518-585-7220
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	2010 Saranac Ave	Lake Placid	NY	12946-1174	518-523-3077
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	129 Main St	Richfield Springs	NY	13439-7737	315-858-2411
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	2 Gorman Way Ste 4	Peru	NY	12972-3061	518-643-0344
William E Aubuchon IV	W. E. AUBUCHON CO., Inc.	Aubuchon Ace Hardware	511 State Route 29	Greenwich	NY	12834-4236	518-692-8494
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	65 Lake St	Tupper Lake	NY	12986-1408	518-359-7277
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Agway Ace Hardware	2309 N Tripphammer Rd	Ithaca	NY	14850-1011	607-882-9590
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Agway Ace Hardware	213 S Fulton St	Ithaca	NY	14850-3305	607-272-1848
William E IV Aubuchon	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	783 E Main St.	Cobleskill	NY	12043-5002	518-234-3518
William E IV Aubuchon	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	40 E Main St	Cambridge	NY	12816-1225	518-677-3470
William Heyman	REINMAN'S DEPARTMENT STORE, INC.	Reinman's Dept Store Inc	435 Riverside Dr	Clayton	NY	13624-1024	315-686-5222
William Seekamp	SEEKAMP LUMBER CO., INC.	Seekamp Lumber Co	2551 Route 302	Middletown	NY	10941-3226	845-361-2220
William Swartz III	ROBINSON HARDWARE CORP.	Robinson's Hardware	1874 Western Ave	Albany	NY	12203-5019	518-456-7383
William Swartz III	Robinson Hardware Of CP, Corp.	Robinson Hardware	135 Lapp Rd	Clifton Park	NY	12065-6014	518-371-7100
A Dull	VERSAILLES HARDWARE, INC.	Versailles Hardware Inc	337 Marker Rd	Versailles	OH	45380-9323	937-526-4541
Adam Gasser	Gasser Hardware, INC	Gasser Hardware	12993 Cleveland Rd	Creston	OH	44217-9773	380-257-1199
Angela M Dubois	J & A Hardware, LLC	Willowick Ace Hardware	30130 Lake Shore Blvd	Willowick	OH	44095-4617	440-833-4545
Anthony R Jr Zembrodt	MJZ Hardware LLC	Ace Hardware of Deer Park	3986 E Galbraith Rd	Cincinnati	OH	45236-2322	513-984-4447
Anthony R Zembrodt Jr	RSH Hardware, LLC	Ace Hardware of Bethel	3025 State Route 125	Bethel	OH	45106-9454	513-734-4800
Anthony R Zembrodt Jr	Finnace, LLC	Ace Hardware of Amelia	1258 W Ohio Pike	Amelia	OH	45102-1239	513-718-0104
Arthur J Metzger II	Wallhaven Enterprises, LLC	Ace Hardware of Wallhaven	1592 W Market St	Akron	OH	44313-7155	234-678-0777
Arthur J. Metzger II	Ace of Kent Enterprises, LLC	Ace Hardware Of Kent	176 Cherry St	Kent	OH	44240-3769	330-593-5094
Arthur Metzger III	AE Metzger Enterprises LLC	Metzgers Ace Hardware Enterprises	109 Constitution Ave	Louisville	OH	44641-1308	330-875-5586
Billy Inmon	BILLY R. INMON	Ace Hardware & Farm Supply	405 W Walton St	Willard	OH	44890-9134	419-933-7606
Brad Smith	Smith Hardware, Inc	Smith Hardware	143 Main St	Bellville	OH	44813-1020	419-886-3200
Brian Mercer	Pruox, Inc.	Lee's Ace Hardware	647 W Ervin Rd	Van Wert	OH	45891-2418	419-238-1546
Chad Rogers	Rogers Moore Enterprises, LLC	Ace Hardware Loveland	675 Loveland Madeira Rd	Loveland	OH	45140-2715	513-583-1415
Charles Buck	GENEVA HARDWARE INC.	Central Ace Hardware	44 S Broadway	Geneva	OH	44041-1828	440-466-3928
Charles Horr	Portsmouth Supply LLC	Vandervort Ace Hardware	1532 Gallia St	Portsmouth	OH	45662-4509	740-353-1179
Charles Nutter	NUTTER HARDWARE LLC	Nutter Hardware	3078 Kingsdale Ctr	Upper Arlington	OH	43221-2027	614-824-1680
Charles Wallingford	WALLINGFORD'S ACE HARDWARE	Wallingford's Ace Hardware	150 N Main St	Peebles	OH	45660-1241	937-587-2944
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	2420 Wedgewood Dr	Akron	OH	44312-2432	330-733-9813
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	3200 Greenwich Rd	Norton	OH	44203-5764	330-825-0801

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Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	3235 Manchester Rd	Akron	OH	44319-1400	330-645-2424
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	115 S Market St	Wooster	OH	44691-4838	330-262-8821
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	1500 Millville Ave	Hamilton	OH	45013	513-973-1245
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	451 Boardman Canfield Rd	Boardman	OH	44512-4704	330-953-0160
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	149 N Main St	Columbiana	OH	44408-1164	330-482-3348
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware-Middleton	44998 Crestview Rd	Columbiana	OH	44408-9575	330-482-4803
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	373 W Bridge St	Dublin	OH	43017-2124	614-764-8900
Christopher Buehler	E&H Hardware Group, LLC	E&H Ace Hardware	5144 Wilson Mills Rd	Richmond Heights	OH	44143-3006	440-720-0301
Christy Johnson	CHRISTY JOHNSON HARDWARE, INC.	Wilmington Ace Hardware	1268 Rombach Ave	Wilmington	OH	45177-1943	937-382-1459
Christy Johnson	L&D HARDWARE INC.	Ace Hardware	88 Washington Sq	Washington Court House	OH	43160-1747	740-335-3883
Corby Leach	Athens Helpful Place, Inc.	Athens Ace Hardware	470 Richland Ave	Athens	OH	45701-3748	740-593-7705
Darin J. Fleming	DAS HARDWARE, LLC	113 Ace Hardware	157 Mansfield Ave	Shelby	OH	44875-1832	419-342-5467
David Amweg	Big Oscar LLC	Ace Hardware	910 E Columbus St	Kenton	OH	43326-1683	419-673-0517
David E Thompson	Main Street Ace Hardware LLC	Main Street Ace Hardware	136 S Main St	Bowling Green	OH	43402-2909	419-352-0251
Donald Casserlie	NORTH ROYALTON HARDARE INC.	Royalton Ace	14069 Ridge Rd	North Royalton	OH	44133-4967	440-237-7350
Donald Casserlie	HUDSON HARDWARE CO. INC.	Hudson Ace Hardware	5824 Darrow Rd	Hudson	OH	44236-3864	330-650-4475
Doug Hesson	LOXLEY, INC.	Greenville Ace Hardware	1241 E Russ Rd	Greenville	OH	45331-2757	937-548-7284
E&H Family Group Inc	E&H Hardware Group, LLC	E&H Ace Hardware	16765 Chillicothe Rd	Bainbridge Township	OH	44023-4519	440-591-4743
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	1400 W High St	Orrville	OH	44667-1444	330-930-0320
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	3000 N Wooster Ave	Dover	OH	44622-9469	330-364-3079
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	800 W Central Ave	Delaware	OH	43015-1483	740-363-1933
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	3626 Medina Rd	Medina	OH	44256-8100	330-725-5000
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	7138 Fulton Dr NW	Canton	OH	44718-1523	330-834-3410
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	6500 Brecksville Rd	Independence	OH	44131-3407	216-524-4223
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	20200 Detroit Rd	Rocky River	OH	44116-2422	440-333-4223
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	27255 Detroit Rd	Westlake	OH	44145-2228	440-871-4223
E&H Family Group, Inc.	E&H HARDWARE GROUP, LLC	E&H Ace Hardware	15651 W High St	Middlefield	OH	44062-9201	440-632-0020
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	8009 State St	Garrettsville	OH	44231-1022	330-527-2037
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	375 Lear Rd	Avon Lake	OH	44012-2094	440-930-2239
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	2575 Hilliard Rome Rd	Hilliard	OH	43026-8249	614-777-4223
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	2628 Easton St NE	Canton	OH	44721-2600	330-494-6579
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	1412 Lexington Ave	Mansfield	OH	44907-2630	419-756-8340
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	23200 Lorain Rd	North Olmsted	OH	44070-1622	440-777-4223
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	165 E Broad St	Newton Falls	OH	44444-1708	330-872-7363
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	70 N Washington St	Millersburg	OH	44654-1184	330-674-6941
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	300 S College Ave	Oxford	OH	45056-2225	513-523-6361
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	713 S Sandusky Ave	Bucyrus	OH	44820-2631	419-562-3660
E&H Family Group, Inc.	E&H Hardware Group, LLC	E&H Ace Hardware	714 N Main St	Springboro	OH	45066-8944	937-550-2201
Eric E Fritz	Shawnee Ace Hardware, LLC	Shawnee Ace Hardware	3700 S Dixie Hwy	Lima	OH	45806-1846	419-991-3701
Eric E. Fritz	Elida Road Hardware, LLC	Elida Road Ace Hardware, LLC	3720 Elida Rd	Lima	OH	45807-1541	419-331-3633
Eric Fritz	DELPHOS HARDWARE, LLC	Delphos Ace	242 N Main St	Delphos	OH	45833-1767	419-692-0921
Erika Edwards Talbot	Auer Hardware, Inc.	Auer Ace Hardware	1961 Otsego Ave	Coshocton	OH	43812-9370	740-622-4056
Frank Sekeres	BLUM-SEKERES SUPPLY, INC.	Blum Sekeres Supply Co	2516 Tuscarawas St W	Canton	OH	44708-4702	330-455-9471
Gerald Burger	G & G HARDWARE COMPANY	Burgers Ace Hardware	7320 Lake Shore Blvd	Mentor	OH	44060-3030	440-975-9990
Gerald Burger	G & G Hardware Company ll	Burgers Ace Hardware	17111 Chagrin Blvd	Shaker Heights	OH	44120-3729	216-860-1015
Gregory S Bleile	Norwalk Hardware, LTD.	Norwalk Ace Hardware	111 Whittlesley Ave	Norwalk	OH	44857-1463	419-668-4223
Gregory S Bleile	Norwalk Hardware, LTD.	Huron Ace Hardware	402 Cleveland Rd E	Huron	OH	44839-1750	419-433-4797
Henry L Schulhoff	ACE LUDLOW, LLC	Ace Hardware Clifton	344 Ludlow Ave	Cincinnati	OH	45220-2019	513-281-9600
Henry P Nemenz	Struthers Hardware, Inc.	Ace Hardware of Ashtabula	860 Lake Ave	Ashtabula	OH	44004-2900	440-536-4954
Howard Adelman	ADMAR DISTRIBUTING CO. INC.	Turney's Ace	12670 W Geauga Plz	Chesterland	OH	44026-2505	440-729-2130
J Daniel Fitzgerald	MCAULIFFE BROS. INC.	Mcauliffe's Ace	1299 W 5th St	Marysville	OH	43040-9291	937-642-2891
Jason Wallenstein	Ace Aurora LLC	Ace Hardware of Aurora	55 Barrington Town Square Dr	Aurora	OH	44202-7789	330-286-6388
Jeffrey Rupp	RUPP UNLIMITED CORPORATION	Wauseon Ace	1495 N Sloop Ave	Wauseon	OH	43567-1824	419-335-1717
Jonathan P Hetrick	J & C HETRICK INC.	Ace Hardware	1108-1110 Oak Harbor Road	Fremont	OH	43420	419-333-0370

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Jonathan R. Miller	Solon Valley Hardware, Inc.	Solon Ace Hardware	6310 Melbury Ave	Solon	OH	44139-3615	440-248-4195
Joshua Brautigam	SIDNEY HARDWARE CO.	Sidney Hardware Co.	320 N Main Ave	Sidney	OH	45365-2329	937-492-3380
Kenneth Queen	Kenny Queen's Hardware & Supply, In	Kenny Queen's	6270 County Road 107	Proctorville	OH	45669-8867	740-886-8084
Kenneth Spindler	SPONEY INC.	Ace Hardware	411 5th Street - Central Plaza	Beverly	OH	45715	740-984-4138
Kevin Buelterman	Sayler Park Hardware, LLC	Sayler Park Ace Hardware	6571 Gracely Dr	Cincinnati	OH	45233-1242	513-941-2520
Kevin J Good	KJG ENTERPRISES, LLC	Kurtz Ace Hardware	734 N Perry St	Napoleon	OH	43545-1501	419-592-4488
Kevin Johnson	KRJ HARDWARE, INC	Hyde Park Ace Hardware	3812 Paxton Ave	Cincinnati	OH	45209-2399	513-871-7500
Kevin Jones	K M JONES, INCORPORATED	Garfield Heights Ace	5680 Turney Rd	Garfield Heights	OH	44125-3974	216-662-8719
Kevin Jones	Madison Ace Hardware, Inc.	Madison Ace Hardware	1969 Hubbard Rd	Madison	OH	44057-2105	440-307-9397
Lance Sizemore	E4 Holdings, LLC	Rivertown Ace Hardware	1041 Old US Highway 52.	New Richmond	OH	45157-8536	513-843-6001
Laurel Hafertepen	KEED INC.	Ace Hardware	729 E Main St	Lebanon	OH	45036-1917	513-932-5169
Laurel Hafertepen	ACE HARDWARE W.C., INC.	Ace Hardware	4185 Tonya Trl	Hamilton	OH	45011-8543	513-863-9322
Laurel Hafertepen	ACE HARDWARE W.C., INC.	Ace Hardware	7852 Cincinnati Dayton Rd	West Chester	OH	45069-6005	513-777-4753
Laurel Hafertepen	CINCINNATI HARDWARE EAST, LLC	Ace Hardware Mariemont	7201 Wooster Pike	Cincinnati	OH	45227-3830	513-979-4603
Lawrence Klasmeier	ANDERSON HARDWARE COMPANY	Anderson Ace Hardware	788 Reading Rd	Mason	OH	45040-1362	513-398-3901
Malcolm M Moore	BEECHWOLD HARDWARE CO.	Beechwold Ace Hardware	4591 N High St	Columbus	OH	43214-2042	614-267-1245
Matthew Minor	Wangler Hardware LLC	Wangler Ace Hardware	1711 State Route 49	Fort Recovery	OH	45846-9747	419-375-1084
Melissa Costello	HANDYMAN-AUSTINTOWN, INC.	Handyman Hardware	4351 Kirk Rd	Youngstown	OH	44511-1851	330-793-1268
Michael Kolovich	Michael Kolovich	Champion Ace Hardware	4319 Mahoning Ave NW	Warren	OH	44483-1930	330-847-6999
Michael Mottahedeh	Ace of Parma LLC	Ace Hardware	7795 W Ridgewood Dr	Parma	OH	44129-5514	440-613-5201
Nicholas P Redfield	SYLVANIA HARDWARE, L.L.C.	Sylvania Hometown Hardware	5619 Main St	Sylvania	OH	43560-1929	419-882-6516
Nicholas P Redfield	Point Place Hometown Hardware LLC	Point Place Hometown Hardware	4441 N Summit St	Toledo	OH	43611-3073	419-729-2500
Rebecca Toman	COUNTRY PANTRY INC.	Ace Hardware	10959 Akron-Canfield Rd	Ellsworth	OH	44416	330-533-7464
Richard E Foreman	Hometown Hardwares, Inc.	Groveport Ace Hardware	726 Main St	Groveport	OH	43125-1422	614-836-9810
Richard Edington	SHREVE HARDWARE & SUPPLY, LTD.	Shreve Hardware & Supply	138 N Market St	Shreve	OH	44676	330-567-2121
Richard R Chene Jr	Thrive Holdings Inc.	Plain City Ace Hardware	625 W Main St	Plain City	OH	43064-1039	614-873-8211
Richard Siegal	Siegal Hardware LLC	Meyers Lake Ace	1640 Whipple Ave NW	Canton	OH	44708-2835	330-956-4024
Richard Siegal	Addie Hardware Limited Liability Co	Perry Ace Hardware	5117 Tuscarawas St W	Canton	OH	44708-5015	330-495-0567
Robert A Trout	SCHREINER PLUMBING & HARDWARE, INC.	Schreiner Ace Hardware	1131 W 5th Ave	Columbus	OH	43212-2566	614-291-0820
Robert A Trout	SCHREINER ACE HARDWARE-WORTHINGTON	Schreiner Ace Hardware	926 High St	Worthington	OH	43085-4021	614-430-9626
Robert Trout	SCHREINER PLUMBING & HARDWARE, INC.	Schreiner Ace Hardware	2585 N High St	Columbus	OH	43202-2555	614-263-5678
Robert Trout	SCHREINER PLUMBING & HARDWARE, INC.	Schreiner Ace Hardware	1665 Parsons Ave	Columbus	OH	43207-1218	614-444-8963
Robin Hayes	BALTIMORE BUILDERS SUPPLY &	Baltimore Lancaster-Kirkersville Road	8865 Lancaster-Kirkersville Road	Baltimore	OH	43105	740-862-0116
Robin L Hayes	HOMETOWN HARDWARES, INC.	Ashville Ace Hardware	2943 St Rte 752 Ste A	Ashville	OH	43103-9575	740-983-3000
Robin L Hayes	Hometown Hardware, Inc.	Lancaster Ace Hardware	1216 N Memorial Dr	Lancaster	OH	43130-1625	740-652-6362
Robin L. Hayes	Hometown Hardwares, Inc.	Heath Ace Hardware	775 S 30th St	Heath	OH	43056-1207	740-522-0019
Rocco Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	7845 Clio Rd	Centerville	OH	45459-4832	937-433-5536
Rocco Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	4249 N Main St	Dayton	OH	45405-1624	937-278-5825
Rocco Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	122 E Dayton Yellow Springs Rd	Fairborn	OH	45324-3447	937-879-7866
Rocco Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	1950 E Stroop Rd	Kettering	OH	45429-4325	937-424-8570
Rocco Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	1240 E Central Ave	Miamisburg	OH	45342-3573	937-865-0320
Rocco Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	3300 S Dayton Lakeview Rd	New Carlisle	OH	45344-2366	937-849-1306
Rocco Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	508 S Burnett Rd	Springfield	OH	45505-2720	937-324-4123
Rocco Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	165 S Orange St	Xenia	OH	45385-3603	937-376-5751
Rocco J Falcone	Rocky's Hardware, Inc	Rocky's Ace Hardware	1229 Wilmington Ave	Dayton	OH	45420-1539	937-293-8111
Rocco L Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	251 E Alex Bell Rd	Centerville	OH	45459-2706	937-879-0143
Ronald C Graff Jr	G-5 LLC	Calcutta Ace Hardware	15891 St Rt 170 Ste 3	East Liverpool	OH	43920-9697	330-932-1965
Ronald C Graff Jr.	G-5 LLC	Canfield Ace Hardware	413 E Main St	Canfield	OH	44406-1552	234-414-7103
Roy W Vankanegan	KINSMAN HARDWARE, LLC	Kinsman Ace Hardware	8598 Main St	Kinsman	OH	44428-9336	330-876-1088
Ryan Douglas	Piqua Ace Hardware, LTD	Piqua Ace Hardware	1942 Covington Ave	Piqua	OH	45356-2636	937-773-1612
Sally Kemp	Woodsfield True Value Home Center,	Kemp's Ace Hardware	218 OH-78	Woodsfield	OH	43793	740-472-1651
Scott Nichols	Nichols To Dimes, Inc.	Ace Hardware Carrollton	1285 Canton Rd NW	Carrollton	OH	44615-9453	330-627-4344
Shawn E Martin	4Aces Inc.	Circleville Ace Hardware	1184 N Court St	Circleville	OH	43113-1304	740-497-4550
Stephanie Carano	New Middletown Ace Hardware, Inc.	Village Ace Hardware	10395 Main St	New Middletown	OH	44442-9717	330-542-2802

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Steven T Donaldson	DONALDSON ACE HARDWARE BRYAN INCORP	Donaldson's Ace Hardware	421 N Union St	Bryan	OH	43506-1455	419-636-5444
Thomas A Sinn	PAULDING ACE HARDWARE, LLC	Paulding Ace Hardware	1251 N Williams St	Paulding	OH	45879-8875	419-399-3136
Thomas Gathy	GATHY HOME REPAIR SERVICE, INC.	Heights Hardware	1792 Coventry Rd	Cleveland Heights	OH	44118-1630	216-321-4701
Tim King	KING BUILDERS SUPPLY, INC.	King Ace Hardware	405 N 2nd Ave	Middleport	OH	45760-1009	740-992-5020
Timothy Vaughn	VAUGHN EQUITY SERVICES LLC	Ace Hardware	1201 E Findlay St	Carey	OH	43316-9686	419-966-9988
Toma J Leveto	Handyman Supply Of Struthers LLC	Handyman Supply of Struthers	1022 5th St	Struthers	OH	44471-1458	234-228-8908
Toma Leveto	HANDYMAN SUPPLY OF NILES, INC.	Handyman Supply of Niles	2200 N Bellwood Ave	Niles	OH	44446-4231	330-652-7778
Toma Leveto	Lakeview Ace Hardware LLC	Lakeview Ace Hardware	569 S High St	Cortland	OH	44410-1506	234-244-4500
Tony Mitchell	Mitchell Investment Group, Inc.	Paint Valley Hardware	570 E Main St	Bainbridge	OH	45612-9036	740-649-7503
Travis Earley	T. EARLEY, INC.	Preble Co Ace Hardware	1104 N Barron St	Eaton	OH	45320-1012	937-456-6127
Wendy E Weiler	Windale Farms, Inc	New Albany Ace Hardware	5595 New Albany Rd	New Albany	OH	43054-8825	614-855-9090
Wendy E Weiler	Windale Farms, Inc	Westerville Ace Hardware	1220 County Line Rd	Westerville	OH	43081-6015	614-392-0647
Wendy E Weiler	Windale Farms, Inc.	Johnstown Ace Hardware	921 W Coshocton St	Johnstown	OH	43314-9644	740-966-3035
Wendy Weiler	WINDALE FARMS, INC.	Sunbury Ace Hardware	300 W Granville St	Sunbury	OH	43074-9219	740-965-8080
William Dickson III	LAKEVIEW HARDWARE COMPANY INC.	Lakeview Hardware	8793 Township Road 239	Lakeview	OH	43331-9322	937-843-4220
Abram Enns	Okemah Hardware & Supply LLC	Ace Hardware	100 W Broadway St	Okemah	OK	74859-2617	918-623-0772
Adam Lawrence	Lawrence Ace Hardware LLC	Lawrence Ace Hardware	917 W Main St	Durant	OK	74701-5036	580-745-5045
Alexander McAfee	ACE HARDWARE ROUTE 66 EL RENO OK, L	ROUTE 66 ACE HARDWARE	1631 E US Highway 66	El Reno	OK	73036-5769	405-310-0220
Betty Wirtz	WIRTZ LUMBER & SUPPLY, INC.	Wirtz Lumber & Sply Inc.	219 North Quinn Drawer A	Guymon	OK	73942-4742	580-338-8555
Bill Van Sant	OKLAHOMA HOME CENTERS INC.	Guthrie's Ace Hardware	512 S Division St	Guthrie	OK	73044-4825	405-282-2215
BJ Belletini	BMRK Retail LLC	Kingston Hardware	23 N Main St	Kingston	OK	73439-6562	580-564-2694
Brandi A. Keith	JBK3R Investments, LLC	Ace Town and Country	601 E Illinois Ave	Vinita	OK	74301-3313	918-256-4223
Brooks Wright	Ace Hardware Route 66 Mustang OK LL	Ace Hardware Mustang	11200 SW 29th St	Yukon	OK	73099-7869	405-759-4695
Cody Lee Potter	C.&C. Potter LLC	Cornerstone Building Center	310 W Rogers Blvd	Skiatook	OK	74070-1037	918-396-1412
David Parr	Jack's Automotive, LLC	Cherokee Ace Hardware	1512 S Oklahoma Ave	Cherokee	OK	73728-4513	580-596-2438
Deborah Brown	HAC, Inc.	Homeland Ace Hardware	2410 Chandler Rd	Muskogee	OK	74403-5001	918-684-9975
Earl Hall	MARTIN'S BUILDING & PLUMBING, INC.	Martin Building & Plumbing	300 Falcon Rd	Altus	OK	73521-2514	580-482-2400
Faisal Merchant	Perry Ace Hardware LLC	Ace Hardware	715 Fir St	Perry	OK	73077-4236	580-336-5420
George B Browning	Elk Supply Company, LLC	Woodward Ace Hardware	2923 8th St	Woodward	OK	73801-6723	580-256-3400
George B Browning	Elk Supply Company, LLC	Cordell Ace Hardware	1415 N Glenn English St	Cordell	OK	73632-2013	580-832-2582
Geroge B Browning	Elk Supply Company, LLC	Pauls Valley Ace Hardware	1340 W Grant Ave	Pauls Valley	OK	73075-1704	405-207-9464
Glenn Redeker	GK ENTERPRISES INC	Frederick Ace Hardware	620 E Gladstone Ave	Frederick	OK	73542-4619	580-335-2834
Grady Ollie Jr	George Ollie's Lumber Company, Inc.	Ollie's Lumber CO	300 N Broadway St	Poteau	OK	74953-3356	918-647-2157
Grady Ollie Jr	George Ollie's Lumber Company, Inc.	Ollie's Lumber CO	203 S Pocola Blvd	Pocola	OK	74902-1848	918-436-2462
Jace Mattinson	Higginbotham Bros. & Co., LLC	Higginbotham Bros. & Co., LLC	603 E Independence St	Shawnee	OK	74804-3838	405-275-4900
James R Browning	Elk Supply Company, LLC	JB's Ace Home Center	1407 N Country Club Rd	Ada	OK	74820-1836	580-436-3992
James R Browning	Elk Supply Company, LLC	Clinton Ace Home Center	1501 W Gary Blvd	Clinton	OK	73601-3239	580-323-0226
James R Browning	Elk Supply Company, LLC	Sayre Ace Home Center	110 N Broadway St	Sayre	OK	73662-2902	580-928-3357
James R Browning	Elk Supply Company, LLC	Mangum Ace Home Center	200 E Lincoln St	Mangum	OK	73554-4216	580-782-2525
James R Browning	Elk Supply Company, LLC	Weatherford Ace Home Center	800 E Main	Weatherford	OK	73096-5640	580-772-7781
James R Browning	Elk Supply Company, LLC	Altus Ace Hardware	1520 N Main St	Altus	OK	73521-2143	580-477-1388
James R Browning	Elk Supply Company, LLC	Elk City Ace Home Center	2001 S Main St	Elk City	OK	73644-9113	580-225-0100
James Ronnie Donaldson	Donaldson Electric, Inc.	Donaldson Ace Hardware	119 N Broadway St	Hugo	OK	74743-4030	580-326-5528
Jason Blevins	J & J ASSOCIATES, INC.	Miami Ace-66 Hardware	1621 N Main St	Miami	OK	74354-2720	918-542-2056
Jeff Potter	Cornerstone Hardware, Inc.	Cornerstone Ace Hardware	11550 N 129th E	Owasso	OK	74055	918-553-6445
Jeffrey D. Williams	Williams Foods, Inc.	Tuttle Ace Hardware	307 W Main St	Tuttle	OK	73089-9061	405-381-2361
Jenifer Colvin	GRAND ESCAPES, LLC.	Lakewood Ace Hardware	1659 North Third Street	Langley	OK	74350	918-782-4459
Jerry Blevins	B & G OF DUNCAN, INC.	Duncan Ace-66 Hardware	3209 N Hwy 81	Duncan	OK	73533	580-255-3500
Jim Antz	Harp's Food Stores, Inc.	Harps Ace Hardware #302	1107 S Main Street Suite B	Jay	OK	74346-3848	918-253-2015
Jimmy Fox	FOX BUILDING SUPPLY OF ALTUS, L.L.C	Fox Building Supply & Carpet	2401 E Broadway St	Altus	OK	73521-5815	580-482-7251
Jo Ann Carpenter	Carpenter's Ace Hardware Inc.	Ace Hardware Home & Auto	405 Main Street	Yukon	OK	73099	405-354-3255
Larry Brandt	BRANDT'S INC.	Brandts Ace Hardware	3203 N 14th St	Ponca City	OK	74601-1035	580-762-2921
Michael Cochran	Timber Hardware Supply LTD. CO.	Wyrick Lumber Company	721 W 13th St	Atoka	OK	74525-3712	580-889-7333
Michael Cochran	Timber Hardware Supply LTD Co.	Wyrick Lumber Ace Hardware	801 E Main St	Tishomingo	OK	73460-2351	580-257-2121

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Phil D Kennedy	Southern Hardlines, Inc.	Perkins Ace Hardware	102 OK-33	Perkins	OK	74059	000-000-000
Philip Kennedy	COMANCHE LUMBER CO., INC.	Comanche Home Center	#2 South West C Avenue	Lawton	OK	73501	580-357-8630
Philip Kennedy	SOUTHERN HARDLINES INC	Harrah Supply	2390 Church Ave	Harrah	OK	73045-9780	405-454-2163
Philip Kennedy	SOUTHERN HARDLINES INC	Ace Hardware	2215 W Willow Rd	Enid	OK	73703-2406	580-237-3335
Philip Kennedy	Southern Hardlines, Inc	Ace Hardware	7796 US Highway 277	Elgin	OK	73538-2131	580-492-1777
Philip Kennedy	Southern Hardlines, Inc.	Lone Grove Ace Hardware	16676 US Highway 70	Lone Grove	OK	73443-9707	580-657-3264
Philip Kennedy	Southern Hardlines, Inc.	Ace Hardware	6902 NW Cache Rd	Lawton	OK	73505-2735	580-353-6252
Ron Crosby	Carter County Builders Supply, Inc.	County Building Center Ace Hardware	821 W Main St	Ardmore	OK	73401-4540	580-226-1208
Sherry Atchley Frye	ACE HARDWARE OF KINGFISHER, L.L.C.	Ace Hardware	123 E Miles Ave	Kingfisher	OK	73750-2732	405-375-6770
Thomas Reagan	Broken Bow Ace, LLC	Broken Bow Ace Hardware	204 N Broadway St	Broken Bow	OK	74728-3936	580-584-3273
Tony Brandt	BRANDT FLEET DISTRIBUTORS INC.	Brandt Ace Hardware	1617 S 4th St	Chickasha	OK	73018-5860	405-224-0600
Tracy Roberts	Stilwell Hardware Inc.	Stilwell Ace Hardware	209 N 2nd St	Stilwell	OK	74960-2607	918-696-2124
Vince Cowett	Total Renovations Inc.	Ace Hardware	413837 State Highway 3	Antlers	OK	74523-1526	580-298-2222
Windol W Robbins Jr	Ace of Norman LLC	Ace of Purcell	2206 State Highway 74	Purcell	OK	73080-6255	405-527-0740
Windol W Robbins Jr	Ace of Newcastle LLC	Ace Hardware of Newcastle	3009 by Pass Rd	Newcastle	OK	73065-6437	405-387-5566
Windol W Robbins Jr	Ace of Prague LLC	Ace of Prague	1005 W Main	Prague	OK	74864-4502	405-567-2233
Windol W Robbins Jr	Ace of Blanchard LLC	Robbins Ace of Blanchard LLC	9870 Veterans Memorial Hwy	Blanchard	OK	73010-9225	405-292-4721
Windol W Robbins Jr	Ace of Moore LLC	Robbins Family Ace of Moore LLC	1912 N Eastern Ave	Moore	OK	73160-5605	000-000-000
Windol W. Robbins Jr	Ace of Norman LLC	Ace of Norman	1209 E Alameda Street	Norman	OK	73071-3006	405-701-1110
Bill Gardner	Brooks Hardware, Inc.	Brooks Hardware, Inc.	5050 Brooklake Rd NE	Salem	OR	97305-9691	503-393-1251
Bryan Crews	Crews Ace Hardware Inc	Mehama Ace Hardware	11267 Grove St SE	Stayton	OR	97383-1678	503-859-2257
Bryan Crews	Aumsville Ace Hardware Inc	Aumsville Ace Hardware	212 Main St	Aumsville	OR	97325-9018	503-507-2540
Bryan D Crews	C & H Management, Inc.	Stayton Ace Hardware	1630 N 1st Avenue	Stayton	OR	97383-1215	503-769-2923
Carl Carlson	CARLSON HARDWARE, INC.	Carlson Hardware	111 Stanard Ave	Brownsville	OR	97327	541-466-5108
Cary James Claar	B&I Plumbing & Electric Company	B&I Hardware and Rental	120 W 6th Ave	Junction City	OR	97448-1604	541-998-2355
Charles A. Simpson II	South Coast Hardware Company	Myrtle Point Ace Hardware	427 Spruce St	Myrtle Point	OR	97458-1061	541-572-2525
Charles A. Simpson II	South Coast Hardware Company	Bandon Ace Hardware	840 Oregon Ave SW	Bandon	OR	97411-9161	541-347-2506
Daly Haasch	HOOD STREET HARDWARE, LLC	Sisters Ace Hardware	373 E Hood Ave	Sisters	OR	97759-1129	541-549-8011
Dan Robinette	Robinette Ventures LLC	La Pine Ace Hardware Building Suppl	51615 Huntington Rd	La Pine	OR	97739-9626	541-536-2161
Daniel L. Henderson	DC Enterprises LTD	Lakeview Ace Hardware	318 N F St	Lakeview	OR	97630-1412	541-947-2210
Daniel Rausch	SUBURBAN ACE HARDWARE, INC.	Suburban Ace Hardware Inc	3470 SW 185th Ave	Aloha	OR	97003-3129	503-649-5555
Darren Jahn	MAIN BUILDING SUPPLY, INC.	Main Building Supply	100 Broadway St	Rogue River	OR	97537-9521	541-582-0577
David Doty	C&K Market, Inc.	Ray's Food Place	126 E Pine St	Central Point	OR	97502-2250	541-664-3344
David Doty	C&K Market, Inc.	Ray's Food Place	401 N 5th St	Jacksonville	OR	97530-9875	541-223-5666
David Stelzer	Azure Farms, Inc.	Azure General Store	220 Main Street	Dufur	OR	97021	541-467-2300
Gary Kalsbeek	GBK Corporation	Hardware Express	2273 N Bayshore Dr	Coos Bay	OR	97420-2554	541-266-8816
Gregory Breiseth	BREI-LINN, INC.	Lake Oswego Ace Hardware	55 S State Ave	Lake Oswego	OR	97034-3929	503-675-9600
Gregory Mahler	HOY'S HARDWARE, INC.	Hoy's Hardware Inc.	3041 Main Street	Sweet Home	OR	97386-3057	541-367-2221
Jared Sawyer	Sawyer's Hardware, LLC	Sawyer's Ace Hardware and Rental	500 E 3rd St	The Dalles	OR	97058-2504	541-296-4814
Jason Fields	Fields Home Center, Inc	Fields Home Center	5285 Williams Hwy	Grants Pass	OR	97527-8785	541-862-2111
Jason L. Moon	Moonrock Shores LLC	Waldport Ace Hardware	340 NE Alsea Hwy	Waldport	OR	97394-9825	541-563-3199
Jeremy Chambers	Sound Hardware, Inc.	Mills Ace Hardware	4910 SE Highway 101	Lincoln City	OR	97367-1413	541-996-2131
Jeremy Chambers	Sound Hardware, Inc.	Mills Ace Hardware	2047 NE 22nd St	Lincoln City	OR	97367-4204	541-996-3334
Jeremy Chambers	Sound Hardware, Inc.	Newberg Ace Hardware	2100 Portland Road	Newberg	OR	97132-1363	503-538-5460
Jeremy Mackay	FRANK VISIONS, INC.	West Salem Ace Hardware	820 Wallace Rd NW	Salem	OR	97304-3112	503-363-3669
Jeremy Mackay	Frankly Mackay, Inc	East Salem Ace Hardware	3344 Lancaster Dr NE	Salem	OR	97305-1354	503-343-9898
John Nydam	NYDAM'S HARDWARE, INC.	Nydam's Ace Hardware	652 W Main St	John Day	OR	97845-1035	541-575-0549
John W. Crawford	Oregon Columbia County Hardware LLC	Ace Hardware	33454 SW Chinook Plz #A	Scappoose	OR	97056-3731	503-543-0902
John W. Crawford	Oregon Columbia County Hardware LLC	Ace Hardware	155 S Columbia River Hwy	Saint Helens	OR	97051-1647	503-366-1363
Lauren Noecker	Hyland Ace Hardware, LLC	Hyland Hills Ace Hardware	14284 SW Allen Blvd	Beaverton	OR	97005-4405	503-268-1616
Lauren Noecker	STJ Ace Hardware, LLC	St John's Ace Hardware	7825 N Lombard St	Portland	OR	97203-3173	503-206-8633
Lauren Noecker	Corvallis Ace Hardware LLC	Corvallis Ace Hardware	2445 NW Kings Blvd	Corvallis	OR	97330-3932	541-230-7444
Lauren Noecker	Milwaukie Ace Hardware, LLC	Milwaukie Ace Hardware	10890 SE Oak St	Milwaukie	OR	97222-6769	503-488-5888
Lisa Nakajima	MILLERS, INC.	Ace Hardware	3602 Pacific Ave	Forest Grove	OR	97116-2133	503-357-3164

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Loten Hooley	HOOLEY BUILDING SUPPLY INC	Rosenberg Builders Supply	2 Main Ave	Tillamook	OR	97141-2316	503-842-4434
Marianne E Emard	Ashland General Hardware Inc.	Hillcrest Hardware	688 N Foothill Rd	Medford	OR	97504	000-000-0000
Matthew Haddad	MADRONA HILLS ACE HARDWARE, INC.	South Salem Ace Hardware	706 Madrona Ave SE	Salem	OR	97302-2607	503-763-6323
Michele Jacobs	HOOD RIVER SUPPLY ASSOCIATION	Hood River Supply	1945 12th St	Hood River	OR	97031-9535	541-386-2757
Michelle Jacobs	HOOD RIVER SUPPLY ASSOCIATION	Odell-Hood River Supply	3831 Eagle Loop	Hood River	OR	97031-8597	541-354-3000
Nathan R. Micklewright	Economy Supply of Lebanon, Inc.	Summit Ace Home & Garden	1055 Tangent St	Lebanon	OR	97355-2157	541-258-7107
Nick Cameron	CAMERON WALLOWA COUNTY ACE HARDWARE	Wallowa County Ace Hardware	101 W North St	Enterprise	OR	97828-1036	541-426-3622
Patricia Marshall Cohe	Shady Cove Hardware LLC	Shady Cove Hardware	21103 Highway 62	Shady Cove	OR	97539-9715	541-878-4960
Patricia Marshall Cohee	Eagle Point Hardware LLC	Eagle Point Hardware & Rental	10840 Hannon Rd	Eagle Point	OR	97524-9577	541-830-4960
Patrick Lemhouse	Florence Coastal Hardware Company	Florence Coastal Hardware	1750 Hwy 126	Florence	OR	97439-2014	541-997-8024
Patrick Mc Neff	KEL-CEE HARDWARE, CORP.	Kel-Cee Ace Hardware	1350 Highway 101 S	Reedsport	OR	97467-1604	541-271-2741
Phil Dale	Phil Dale-Powell Villa LLC	Powell Villa Ace Hardware	3660 SE 122nd Ave	Portland	OR	97236-3403	503-761-2640
Phil Dale	Phil Dale Division LLC	Division Ace Hardware	16345 SE Division St	Portland	OR	97236-1929	503-477-8829
Philip Dale	PHIL'S HARDWARE, INC.	Phil's Hardware	13 SW H St	Madras	OR	97741-1129	541-475-9392
Philip Dale	PHIL'S HARDWARE, INC.	Phil's Hardware	1515 NE 3rd St	Prineville	OR	97754-2907	541-447-7515
Philip N Emard	ASHLAND GENERAL HARDWARE INC	Ashland General Hardware	249 A Street	Ashland	OR	97520-1905	541-482-3476
Randall C Smith	3GH, INC.	Smitty's Ace Hardware	1845 N 1st St	Hermiston	OR	97838-1110	541-567-6816
Randall C. Smith	3GH Inc.	Boardman Ace Hardware	202 NW 1st St	Boardman	OR	97818	541-616-2400
Robert J Mitchell	MITCHELL HARDWARE WEST BEND, INC.	Ace Hardware & Paint	1538 NW Newport Ave	Bend	OR	97703-1511	541-323-3227
Robert J Mitchell	MITCHELL HARDWARE SOUTH BEND INC.	Ace Hardware & Paint	61367 S Highway 97	Bend	OR	97702-2105	541-323-3484
Robert J Mitchell	Mitchell Hardware Sunriver, Inc.	Camp Abbot Ace Hardware	56820 Venture Ln	Sunriver	OR	97707-2100	541-593-8168
Robert J Mitchell	Mitchell Hardware Garden Homes, Inc	Ace Hardware Garden Home	7225 SW Garden Home Rd	Portland	OR	97223-9521	503-477-7777
Robert J Mitchell	Mitchell Hardware Progress Ridge, I	Ace Hardware Progress Ridge	14805 SW Barrows Rd-Ste 101	Beaverton	OR	97007-7564	503-747-0299
Robert J Mitchell	Mitchell Hardware Tigard, Inc.	Ace Hardware	16200 SW Pacific Hwy	Tigard	OR	97224-4053	503-596-2090
Robert J Mitchell	Mitchell Hardware Oregon City Inc.	Ace Hardware	19703 OR-213 Suite 170	Oregon City	OR	97045	253-223-9178
Robert L Leis	RJL Venture Management Inc	Newport Ace Hardware and Outdoor	2340 N Coast Hwy	Newport	OR	97365-1799	541-272-5440
Robert Mitchell	MITCHELL HARDWARE OF OREGON, INC.	Ace Hardware & Paint	660 NE 3rd St Ste 1	Bend	OR	97701-4772	541-389-9094
Roger Horsman	JER, Inc.	Westmoreland Ace Hardware	6505 SE Milwaukie Ave	Portland	OR	97202-5519	503-231-5355
Ryan Dexter	Rogue Coast Hardware, LLC	Dan's Ace Hardware	29733 Ellensburg Ave	Gold Beach	OR	97444	541-247-6822
Scott Thatcher	THATCHERS HARDWARE INC.	Thatcher's Ace Hardware	2200 Resort St	Baker City	OR	97814-2729	541-523-3371
Scott Thatcher	THATCHER'S HARDWARE, INC.	LaGrande Ace Hardware	2212 Island Ave #290	La Grande	OR	97850-3949	541-605-0152
Scott Thatcher	Thatcher's Hardware, Inc.	Ace Hardware Pendleton	125 SW Frazer Ave	Pendleton	OR	97801-2165	541-612-7600
Scott Thatcher	T & Z Hardware, Inc.	Ontario Ace Hardware	460 SW 4th Ave	Ontario	OR	97914-2622	541-889-7629
Spencer Noecker	Broadway Ace Hardware, LLC	Broadway Hardware	228 NE Broadway St	Portland	OR	97232-1110	971-266-8479
Spencer Noecker	Canby Square Ace Hardware, LLC	Canby Ace Hardware	1061 SW 1st Ave	Canby	OR	97013-3827	503-263-2500
Steven G Davis Jr	Davis Hardware, LLC	Estacada Ace Hardware	310 SE Main St	Estacada	OR	97023-9006	503-630-3769
Steven J Oliva	JHSO CORPORATION	Silverton Ace Hardware	406 McLaine St	Silverton	OR	97381-1921	503-873-5661
Steven J Oliva	Hi-School Pharmacy of Oregon, Inc.	Molalla Ace Hardware	107 Robbins St	Molalla	OR	97038-8141	503-829-2022
Steven J Oliva	JHSO Corporation	Veneta Ace Hardware	24991 Highway 126	Veneta	OR	97487-9459	541-935-2236
Thomas D Cook	UPTOWN HARDWARE INC	Woodstock Hardware	4430 SE Woodstock Blvd	Portland	OR	97206-6272	503-771-6731
Thomas D Cook	UPTOWN HARDWARE, INC.	Pearl Hardware	1621 NW Gisan St	Portland	OR	97209-2216	503-228-5135
Tyler Dodge	WSD CORPORATION	Apex Ace Home Center	1494 NE Stephens St	Roseburg	OR	97470-1562	541-673-5127
Tyler Myers	North Albany Supermarket, LLC	North Albany Supermarket	621 Hickory St NW	Albany	OR	97321-1754	541-926-7016
Vickie Soli-Compton	H & D SOLI, INC.	Wilsonville Ace Hardware	29029 SW Town Center	Wilsonville	OR	97070-9475	503-427-0486
Vickie Soli-Compton	H & D Soli, Inc.	Happy Valley Ace Hardware	14718 SE Sunnyside Rd	Happy Valley	OR	97015-6403	503-563-6665
Vickie Soli-Compton	H & D Soli Inc.	Hillsboro Ace Hardware	879 NE 25th Ave	Hillsboro	OR	97124-5975	503-596-2453
Vickie Soli-Compton	H & D Soli Inc	Sandy Ace Hardware	39181 Pioneer Blvd	Sandy	OR	97055-8014	503-668-8731
Wayne K Kamitaki	SEATTLE ACE, LLC	Ace Hardware	15530 SE McLoughlin Blvd	Milwaukie	OR	97267-3852	503-653-2223
William Dress	MF Ranch & Home, LLC	Ranch & Home Ace Hardware	85342 Hwy-11	Milton-Freewater	OR	97862	000-000-0000
William Quitt	BLACKBIRD SHOPPING CENTER INC.	Black Bird	1810 W Main St	Medford	OR	97501-2202	541-779-5431
William Quitt	Black Bird Hardware1, Inc.	Black Bird Ace Hardware	4403 S Pacific Hwy	Phoenix	OR	97535-6600	541-512-0000
Winfield F Muffett III	WMSO, LLC	Seaside Ace Hardware	39 S Holladay Dr	Seaside	OR	97138-6716	503-738-3053
Aaron Woodruff	Ace Hardware of Wyalusing, Inc.	Wyalusing Ace Hardware	42616 Route 6	Wyalusing	PA	18853-9072	570-746-3436
Andrew Benito	Briar Rose Holdings, LLC	Benito's Hardware	2525 E York St	Philadelphia	PA	19125-3632	267-805-5187

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Andrew Siegel	Fairmount General Store LLC	Fairmount Hardware	2011 Fairmount Ave	Philadelphia	PA	19130-2601	215-765-5829
Andrew Siegel	Ace on Girard Limited Liability Comp	Ace Hardware	900 W Girard Ave	Philadelphia	PA	19123-1210	215-944-4666
Angie Thompson-Lobb	Cameron's Hardware and Supply, Inc.	Cameron's Ace Hardware	2195 Baltimore Pike	Oxford	PA	19363-4011	610-932-2416
Anthony Sanner	SDC Building Center LLC	SDC Building Center	1123 S Edgewood Ave	Somerset	PA	15501-2601	814-445-9608
Anthony Scicchitano Jr.	SCICCHITANO HARDWARE, INC.	Scicchitano Hardware Inc.	27 N Oak St	Mount Carmel	PA	17851-1421	570-339-1453
Ashley Spangler SR	S. HOMECENTER INC.	Spanglers Ace Hardware	4072 Carlisle Rd	Dover	PA	17315-3508	717-292-6055
BENJAMIN A STONESIFER	MOUNT UNION HARDWARE, LLC	MOUNT UNION ACE HARDWARE	135 E Shirley St	Mount Union	PA	17066-1625	814-542-8612
Bill Hornung	HORNUNG'S FAMILY HOME CENTER, INC.	Hornungs Ace Hardware	6005 Blue Bird Ave	Linglestown	PA	17112-2386	717-545-1222
Bruce Snyder	SNYDER TRUE VALUE HARDWARE STORE, I	Snyder Ace Hardware	5400 Pennell Rd	Media	PA	19063-6511	610-459-0221
Caleb Hill	Ace of Chambersburg LLC	Ace of Chambersburg	3745 Lincoln Way W	Chambersburg	PA	17202-8664	717-369-3195
Catherine M Vinelli	Ace Hardware & Lumber of Bradford,	Emporium Ace Hardware	441 E 3rd St	Emporium	PA	15834-1546	814-601-0890
Cheryl A Ervin	ROBERT & KAY FRITZ, INC.	Ace Contractor Center	10944 Perry Hwy	Meadville	PA	16335-6553	814-337-4281
Christopher Renninger	RENCO HOME & SPORTS CENTER, INC.	Renco Ace Hardware	2251 Columbia Blvd	Bloomsburg	PA	17815-8871	570-784-5577
Craig Werner	Charles Werner & Company	Werner Ace Lumber	29 S Tulpehocken St	Pine Grove	PA	17963-1110	570-345-2561
Craig Werner	Charles Werner & Company	Werner Lumber Ace Hardware	40 N Sillyman St	Cressona	PA	17929-1122	570-385-2046
Darin Williamson	H&W Hardware, LLC	H&W Hardware LLC	37 Main St	Union City	PA	16438	814-438-3011
Darin Williamson	H&W Hardware, LLC	H&W Hardware LLC	309 Venango Ave	Cambridge Springs	PA	16403-1146	814-813-5111
David Hedrick	Hedrick Hardware, LLC	Barr's Ace Hardware	511 Market St	Williamsport	PA	17701-5101	570-907-0330
David J Lewis	Equapoise Enterprises, Inc.	Lewis Ace Hardware	274 Keystone Rd	East Stroudsburg	PA	18302-6762	570-223-8464
David S. Shapira	Giant Eagle, Inc.	North Huntingdon Ace Hardware.	8901 State Rt 30	North Huntingdon	PA	15642-2704	724-864-6833
David S. Shapira	Giant Eagle, Inc.	University Park Ace Hardware	1451 Scalp Ave	Johnstown	PA	15904-3334	814-266-9591
David S. Shapira	Giant Eagle, Inc.	Shaler Ace Hardware	6671 Butler Plank Rd	Glenshaw	PA	15116	412-492-2730
David S. Shapira	Giant Eagle, Inc.	Allegheny Towne Center Ace Hardware	41 Towne Center Dr	Leechburg	PA	15656-9420	724-845-9298
David S. Shapira	Giant Eagle, Inc.	McIntyre Square Ace Hardware	8080 McIntyre Square Dr	Pittsburgh	PA	15237-7300	412-366-6534
David S. Shapira	Giant Eagle, Inc.	Rochester Ace Hardware	111 W Madison St	Rochester	PA	15074-2220	724-775-0551
David Stetson	STETSON BROTHERS, INC.	Stetson Brothers Ace Hardware	10730 W Main Rd	North East	PA	16428-2228	814-725-3502
Dennis Herr	E.M. HERR, LLC	E M Herr Ace Hardware	1786 F Columbia Ave	Columbia	PA	17512-9508	717-684-8515
Dennis M Herr	E.M. HERR EQUIPMENT, INC.	E M Herr Farm & Home Center	14 Herrville Rd	Willow Street	PA	17584-8910	717-464-3321
Diane Sander	THE SERVICE TEAM, INC.	Country Junction	6565 Interchange Rd	Lehighton	PA	18235-5420	610-379-6879
Donald Hoff JR	HARLEYSVILLE HARDWARE, INC.	Harleysville Ace Hardware	467 Main St	Harleysville	PA	19438-2311	215-256-8893
Douglas A. Stauffer	CPET Enterprises, LLC	Valley Ace	224 Old 220 Rd	Milesburg	PA	16853	814-355-5451
Douglas Lee Arndt	Zimmerman's Hardware & Variety, Inc	Zimmerman's Ace Hardware	306 Hartman Bridge Rd	Ronks	PA	17572-9513	717-687-8695
Erik Borgh	ETAB ENTERPRISES, INC.	Capitol Ace Hardware	438 Blue Valley Dr	Bangor	PA	18013-1525	610-863-2700
Eugene D Plett	Dutch Country Hardware, Inc.	Mountain View Supply	5104 Old Route 22	Hamburg	PA	19526-7930	610-488-1025
Eugene Plett	DUTCH COUNTRY HARDWARE, INC.	Dutch Country Ace Hardware	711 E Lincoln Ave	Myerstown	PA	17067-2220	717-866-8882
Frances A Alam	ALAM'S HOME & HARDWARE, INC.	Alam's Home & Hardware Inc	2300 Hospital Dr	Aliquippa	PA	15001-2120	724-378-3888
Gary Hunt	TRI-COUNTY ACE HARDWARE, INC.	Tri-County Ace Hardware	2339 W Front St	Berwick	PA	18603-4107	570-752-3815
George Nelson	C. W. Hardware, LLC	C W Hardware	322 Sedgwick St	Kane	PA	16735-1124	814-837-8130
George Robert Jorgenson	JOHNSON'S HEATING & SUPPLIES, INC.	Johnson's Hardware	2231 Mt Pleasant Rd	Norvelt	PA	15674	724-423-1200
Gerald L. Weaver	Jacob B. Zimmerman and Sons, Inc.	JB Zimmerman Ace Hardware	880 E Main St	New Holland	PA	17557-1509	717-354-4955
Grant H Rosenberger	ACE HARDWARE OF STATE COLLEGE, LLC	Ace Hdwe of State College	150 Rolling Ridge Dr	State College	PA	16801-7674	814-237-3333
Grant Roseenberger	Ace Hardware of Lewistown, PA, LLC	Ace Hardware of Lewistown	202 South Dorcus Ste.	Lewistown	PA	17044-2108	717-242-3333
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	313 N Perry Hwy	Mercer	PA	16137-5043	724-269-7143
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	1112 Logan Ave	Tyrone	PA	16686-1624	814-684-2383
Greg Rush	Houchens Foods Group, Inc.	Ace Hardware	2 E Main St	Brookville	PA	15825-1614	814-849-7326
Greg Rush	Houchens Foods Group, Inc.	Ace Hardware	159 S Baltimore St	Dillsburg	PA	17019-1008	717-432-3415
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	666 Allegheny River Blvd Ste 100	Oakmont	PA	15139-1535	412-517-8936
Greg Rush	Houchens Foods Group, Inc.	Ace Hardware	640 Dubois St	Dubois	PA	15801-1831	814-371-5060
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	131 E Main St	Everett	PA	15537-1261	814-652-5014
Greg Rush	Houchens Foods Group, Inc.	Ace Hardware	86 16th St	Duncansville	PA	16635-1285	814-695-9825
Greg Rush	Houchens Foods Group, Inc.	Ace Hardware	816 W Main St	Grove City	PA	16127-1114	724-264-4464
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	1079 Greentree Rd	Pittsburgh	PA	15220-3122	412-344-0800
Greg Rush	Houchens Foods Group, Inc.	Ace Hardware	9485 William Penn Hwy	Huntingdon	PA	16652-7166	814-643-2559
Gregory Gold	C&G HARDWARE, LLC	Millers Ace Hardware	4275 Washington Rd	Canonsburg	PA	15317-2363	724-941-7970

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Greta B. Mooney	RG Building Supply, LLC	Wayne Lumber & Supply	542 W High St	Waynesburg	PA	15370-7208	724-627-3171
Hastie D Kinter	Upstreet Ace Hardware LLC	Upstreet Ace Hardware	631 Philadelphia St	Indiana	PA	15701-3903	724-465-4000
Helene Clair	ACE WEST, LLC	Ace Hardware of West Chester	720 W Strasburg Rd	West Chester	PA	19382-1925	610-344-4811
J Rocco Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	1805 Sullivan Trl	Easton	PA	18040-8382	610-515-9800
J Shenk	WEAVER'S HARDWARE COMPANY	Weaver's Ace Hardware	732 Fleetwood Lyons Rd	Fleetwood	PA	19522-9222	610-944-7681
James Burke	BURKE BROTHERS, INC.	Burkes Ace Home Center	1077 Million Dollar Hwy	Saint Marys	PA	15857-2723	814-781-1519
James C Weire	MANCHESTER HARDWARE & AUTO PARTS, I	Manchester Hdw-Auto Parts	4335 N George Street Ext	Manchester	PA	17345-1306	717-266-3664
James Duchini	A. DUCHINI, INC.	A. Duchini Ace Hardware	2550 Mckinley Ave	Erie	PA	16503-2322	814-456-7027
Jamie Maloney	Bellmore Home Center, Inc.	Costello's Ace Hardware	1333 Easton Rd	Abington	PA	19001-2426	631-243-2220
Jay Edward Shenk	Weaver's Hardware Company	Weaver's Ace Hardware	4610 Penn Ave	Sinking Spring	PA	19608-9674	484-878-2570
Jay Shenk	WEAVER'S HARDWARE COMPANY	Weaver's Ace Hardware	905 W Postal Rd	Douglassville	PA	19518-1581	610-385-4600
Jeffrey N. Shaffer	Jeffrey N. Shaffer	Curwensville Ace Hardware	454 State St	Curwensville	PA	16833-1241	814-236-0720
Jenifer Todd	WILLCO INC	Williams Ace Hardware	200 Mount Pleasant Rd	West Newton	PA	15089-1815	724-872-7783
Jerome Oliver	Ace of Evans City LLC	Evans City Ace Hardware	243 E Main St	Evans City	PA	16033-1220	724-432-3545
Johathan Lehman	LEHMAN HARDWARE, LLC	Jono Hardware	10781 Allentown Blvd	Jonestown	PA	17038-7800	717-865-5060
John J. Vinelli	Ace Hardware & Lumber of Bradford,	Ace Hardware & Lumber of Bradford	200 W Washington St	Bradford	PA	16701-1015	814-596-0155
John J. Waslenko	THORNRIIDGE HARDWARE SUPPLY, INC.	Thornridge Hardware Supply	8730 New Falls Rd	Levittown	PA	19054-1708	610-946-7125
John Luitgaarden	ALLEGHENY HARDWARE, INC.	Wexford Ace Hardware	11910 Perry Hwy	Wexford	PA	15090-8791	724-934-4223
John McCullough P	THRIFT SUPPLY INC. OF NEW KENSINGTO	Ace Thrift Supply	850 Falcon Park Rd	New Kensington	PA	15068-3326	724-337-1193
John McCullough P	THRIFT SUPPLY OF KITTANNING, INC.	AceThrift Supply	100 Indiana Ave	Kittanning	PA	16201-1705	724-548-2114
John McCullough P	Thrift Hardware, LLC	Ace Thrift Supply	207 Athena Dr	Delmont	PA	15626-1256	724-461-4079
Joseph C. Kephart, Jr.	The Kephart Hardware Company Inc	Kephart Ace Hardware	422 N Centre St	Philipsburg	PA	16866-1510	814-342-3080
Joseph E Rudderow Iii	Bell Hardware and Supply. Inc.	Bell Ace Hardware	1051 Trexlertown Rd	Trexlertown	PA	18087-9638	610-395-1132
Joseph F Fasula	Gerrity's Ace LLC	Gerrity's Ace	1129 Northern Blvd	Clarks Summit	PA	18411-2221	570-586-4882
Joseph F Fasula	Gerrity's Ace LLC	Gerrity's Ace	1500 Main St	Peckville	PA	18452	570-483-8050
Joseph F Fasula	Gerrity's Ace LLC	Gerrity's Ace	1900 Memorial Hwy	Shavertown	PA	18708-1490	570-572-3100
Joseph F Fasula	Gerrity's Ace LLC	Gerrity's Ace	95 Brooklyn St	Carbondale	PA	18407-2255	570-936-7770
Joseph F Fasula	Gerrity's Ace LLC	Gerrity's Ace	720 Wyoming Ave	West Pittston	PA	18643-2739	000-000-0000
Joseph F. Fasula	Gerrity's Ace LLC	Gerrity's Ace	1726 N Keyser Ave	Scranton	PA	18508-1248	570-207-5290
Joseph Fasula	Gerrity's Ace LLC	Gerrity's Ace Hardware	2261 Sans Souci Pkwy	Hanover Township	PA	18706-5003	000-000-0000
Josiah W Helsel V	J & W HARDWARE, INC.	J & W Hardware Inc	1060 Old Trail Rd	Etters	PA	17319-8931	717-938-8063
Justin Werner	Werner Lumber East Hershey, LLC	Werner Lumber Ace Hardware Hershey	1280 E Chocolate Ave	Hershey	PA	17033-1221	717-628-6100
Kenneth W Patton	Brilhart Sales, Inc.	Brilhart Ace	236 S Broadway St	Scottdale	PA	15683-2115	724-887-9330
Kevin Salandra	Salandra Enterprises LLC	Ace Hardware of Brockway	461 Main St	Brockway	PA	15824-1337	814-299-5506
Kevin Salandra	Salandra Enterprises of Clarion LLC	Ace Hardware of Clarion	624 Main St	Clarion	PA	16214-1108	814-297-1110
Lawrie R Drennen JR	THE OXFORD GRAIN & HAY CO.	Brandywine Ace Pet & Farm	1150 Pocopson Rd	West Chester	PA	19382-7050	610-793-3080
Leroy Halleman	MADLE'S HARDWARE, INC.	Madle's Hardware Inc	3570 Lanark Rd	Coopersburg	PA	18036-9368	610-797-0434
Mary D Waggoner	Our Place Hardware, LLC	Ace Hardware of Butler	260 Greater Butler Mart	Butler	PA	16001-3283	724-256-8665
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Newtown	2670 S Eagle Rd	Newtown	PA	18940-1585	215-860-3888
Michael Leonard	WEST FAIRVIEW TRUE-VALUE HARDWARE,	Hepfers Ace Homecenter	313 S 10th St	Lemoine	PA	17043-1708	717-761-7722
Michael S. Pfautz	KEY-AID, INC.	Key-Aid Ace Hardware	1739 W Main St	Ephrata	PA	17522-1101	717-738-4241
Nathan Carilli	Carilli Hardware LLC	Dry Tavern Ace Hardware	989 N Eighty Eight Rd	Rices Landing	PA	15357-1204	724-719-9475
Norma Mazaika	North Mountain Hardware Company	North Mountain Ace Hardware	2203 State Route 118	Hunlock Creek	PA	18621-5018	570-477-2988
Patrick Cantelmi	CANTELMI HARDWARE STORE, INC.	Cantelmi Hardware	521-529 E 4th St	Bethlehem	PA	18015-1877	610-866-0532
Paul Costa	COSTA'S SUPER MARKET INC.	Costa's Ace Hardware	623 E Water St	Smethport	PA	16749-1409	814-887-5542
Paul Hoover	NUTS, BOLTS AND MORE, INC.	Littlestown Ace Hardware	790 W King St Ste 3	Littlestown	PA	17340-1418	717-359-7038
Peter Iliff	STRATHMANN LUMBER COMPANY	Strathmann Home Center	620 Knowles Ave	Southampton	PA	18966-4102	215-499-5199
Phillip David Henry	Rosser Door Co., Inc.	Avis Building Supplies	3265 Woodward Ave	Avis	PA	17721-9701	570-753-5332
Ray P Heiser	Adams Ace Hardware Inc.	Miller Supply Ace Hardware	570 Nor Bath Blvd	Northampton	PA	18067	610-262-4566
Ray P. Heiser	Heiser's True Value Hardware, Inc.	Heiser's Ace Hardware	715 W Market St	Orwigsburg	PA	17961-1001	570-366-2323
Rhett Saylor	SALISBURY BUILDERS SUPPLY, INC.	Salisbury Bldrs Sply Inc	9740 Mason Dixon Hwy	Salisbury	PA	15558-2118	814-662-2601
Richard C. Grosh	Mercersburg Builders Supply Company	Greencastle Ace Hardware	785 S Washington St	Greencastle	PA	17225-1343	717-597-7799
Richard C. Grosh	Mercersburg Builders Supply Company	Mercersburg Ace Hardware	154 Rutledge Rd	Mercersburg	PA	17236-1628	717-328-2111
Richard Calhoun	Interchange Parts Distributors, Inc	Bedford Ace Hardware	648 E Penn St	Bedford	PA	15522-9765	814-623-3900

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Richard D. High	Dutchman's Country Market, Inc.	Dutch-Way Hardware	107 Pine Creek Dr	Gap	PA	17527-9494	610-593-2400
Richard Fenstermacher II	HADESTY HARDWARE CO., INC.	Hadesty's Hardware	2244 W Market St	Pottsville	PA	17901-1804	570-628-4300
Richard McMaster	Steele's Hardware, Inc.	Steele's Ace Hardware	2823 Route 611	Tannersville	PA	18372	570-629-3406
Richard McMaster	Steele's Hardware, Inc.	Steele's Ace Hardware	6626 Route 191	Cresco	PA	18326-7998	570-595-2501
Robert Cashman	Cashman's Hardware, Inc.	Cashman's Ace Hardware	1595 Route 194 N	East Berlin	PA	17316-9514	717-259-0922
Robert Gardill	CAMBRIA HARDWARE & EQUIPMENT COMPAN	Cambria Ace Hardware	1765 Goucher St	Johnstown	PA	15905-1101	814-255-4752
Robert Gardill	ROUTE 22 HARDWARE, INC.	Ace hardware	926 W High St	Ebensburg	PA	15931-1806	814-471-1010
Robert V Danehower JR.	TABBY COMPANY INC.	Paul's Hardware/Grdn Ctr	2821 Pa Route 309	Orefield	PA	18069-9512	610-395-3233
Roger Stoner	RICK'S HOME CENTER, INC.	Rick's Home Center Inc	800 S Main St	Red Lion	PA	17356-2607	717-246-1124
Samuel Spotto	S. L. SPOTTO CO INC	Spotto Ace Hardware	805 W Crawford Ave	Connellsville	PA	15425-2542	724-628-8010
Scott Fisher	FISHER'S TRUE VALUE HARDWARE, INC.	Fisher's Ace Hardware	5790 Easton Road	Plumsteadville	PA	18949	215-766-8220
Stephen Eisel	Kennett Square Ace Hardware, Inc.	Kennett Square Ace Hardware	350 Scarlett Rd	Kennett Square	PA	19348-2271	610-484-5115
Stephen Miller	NAN-TOM, INC.	Miller Ace Hardware	237 Brownsville Rd	Pittsburgh	PA	15210-2139	717-431-8219
Steve Deshong	10th Street Hardware, Inc.	10th Street Hardware Ace	257 S 10th St	Philadelphia	PA	19107-5751	215-922-0720
Steve Deshong	10th Street Hardware, Inc.	3rd St. Hardware Ace	153 N 3rd St	Philadelphia	PA	19106-2049	267-541-2110
Terry Fisher	FISHER'S TRUE VALUE HARDWARE, INC.	Fisher's Ace Hardware	652 E Main St	Lansdale	PA	19446-2964	215-393-1285
Terry Fisher	Fisher's True Value Hardware, Inc.	Fisher's Ace Hardware	650 Welsh Rd	Huntingdon Valley	PA	19006-6302	267-722-8939
Terry Fisher	Fisher's True Value Hardware, Inc.	Fisher's Ace Hardware	1305 W Chester Pike	Havertown	PA	19083-2929	610-259-2910
Timothy Bracey Jr	Pleasant Valley Ace Hardware, LLC	Pleasant Valley Ace	1471 Route 209, Suite 102	Brodheads ville	PA	18322	570-801-7880
Timothy Bracey Jr	Walnutport Ace Hardware LLC	Walnutport Ace Hardware	200 S Best Ace Avenue	Walnutport	PA	18088	000-000-0000
Tom Witman	Schmuck Company, Inc.	Schmuck Lumber Ace Hardware	615 York St	Gettysburg	PA	17325-2012	717-637-6616
Tracy Worley	Houchens Food Group, Inc.	Ace Hardware	14 Main St	Ridgway	PA	15853-1714	814-773-5055
Tracy Worley	Houchens Food Group, lic.	Roaring Spring Ace Fix-It Hardware	7565 Woodbury Pike	Roaring Spring	PA	16673-1601	814-773-5055
Troy Rex	ONEIDA LUMBER, INC.	Oneida Lumber	405 Beech St	Warren	PA	16365-1818	814-723-8220
Vincent Grlovich	Bolted Down Hardware, LLC	Buddy's Ace Hardware-Moon Township	2830 Gracy Center Way Ste 200	Corapolis	PA	15108	412-998-0033
William Bracey	BRACEY'S HARDWARE INC.	Ace Hardware of Covington Township	921 Drinker Tpke	Covington Township	PA	18444-7947	570-842-7645
William E Aubuchon	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	304-306 Town Center	New Britain	PA	18901-6002	267-953-0006
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Ace Hardware	314 W Bridge St	New Hope	PA	18938-1432	215-862-0511
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Ace Hardware	1726 Dekalb Pike	Blue Bell	PA	19422-3352	484-231-8373
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	1225 W Main St	Mount Joy	PA	17552-9599	717-653-1841
William E Aubuchon IV	W.E. Aubuchon Co., Inc	Ace Hardware	161 N Main St	Dublin	PA	18917-2107	445-283-2016
William E Aubuchon IV	W.E. Aubuchon Co., Inc	Ace Hardware	542A Kimberton Rd	Phoenixville	PA	19460-4737	610-933-7733
William E Aubuchon IV	W.E. Aubuchon Co., Inc	Ace Hardware	301 N Lewis Rd	Royersford	PA	19468-1508	484-938-5452
William E Aubuchon IV	W.E. Aubuchon Co., Inc	Ace Hardware	482 Pottstown Ave	Pennsburg	PA	18073-1423	215-679-7755
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	201 W Lincoln Hwy 201-11	Exton	PA	19341-2618	000-000-0000
William G Bracey	Bracey's Hardware, Inc.	Ace Hardware of Moosic	3384 Birney Ave	Moosic	PA	18507-1560	570-904-6041
William Rothenberger	Bomberger's Annville, Inc	Bomberger's Annville Ace	1200 E Main St	Annville	PA	17003-1609	717-685-7936
William Strauser	LUZERNE LUMBER COMPANY INC.	Luzerne Lumber Company	445 Main St	Luzerne	PA	18709-1045	570-287-1177
William. Rothenberger	BOMBERGER'S STORE, INC.	Bomberger's Store Inc	555 Furnace Hills Pike	Lititz	PA	17543-8902	717-627-6388
Glenn Finkelstein	GE SUPPLY LLC	Bristol Ace Hardware	28 Gooding Ave	Bristol	RI	02809-2610	401-253-8180
Glenn Finkelstein	GE SUPPLY, LLC	Portsmouth Ace Hardware	3034 E Main Rd	Portsmouth	RI	02871-4205	401-683-4100
Glenn Finkelstein	GE Supply, LLC	Warwick Ace Hardware	320 Warwick Ave	Warwick	RI	02888-1339	401-781-5111
Glenn Finkelstein	GE Supply, LLC	Barrington Ace Hardware	156 County Rd	Barrington	RI	02806-4513	401-245-3661
Jeffrey D Salk	SALK'S OF NORTH KINGSTOWN, LLC	Salk's Ace Hdw & Marine	5939 Post Rd	North Kingstown	RI	02852	401-885-2700
Jeffrey D Salk	Salk's of Wakefield, LLC	Salk's Ace Hardware & Marine	36 Old Tower Hill Rd	Wakefield	RI	02879-3724	401-515-3915
Jeffrey Salk	SALK'S HARDWARE & MARINE, INC.	Salk's Ace Hardware & Marine	2524 W Shore Rd	Warwick	RI	02889-8148	401-739-1027
Jeffrey Salk	Salk's of Pawtucket, Inc.	Salk's Hardware & Marine	727 East Ave	Pawtucket	RI	02860-6185	401-305-2200
Jose Fonseca	One Fifty Three Associates Inc.	Roger's Ace Hardware	159 Broad St	Cumberland	RI	02864-8328	401-725-3723
Michelle L. Deschamps	Leeway, Inc.	Leeway Ace Hardware	790 Great Rd	North Smithfield	RI	02896-6838	401-765-2222
Richard Depault	RDMG, INC.	Depault Hardware	2000 Mendon Rd Ste 9	Cumberland	RI	02864-3831	401-333-9855
Rocco J Falcone	Rocky's Hardware, Inc.	Rocky's Ace Hardware	633 Putnam Pike	Greenville	RI	02828-1401	401-949-1150
Ryan Durfee	Durfee Hardware Incorporated	Durfee Hardware	65 Rolfe Sq	Cranston	RI	02910-3410	401-461-0800
Samuel SHOLES S.	Sholes Supply LLC	Sholes Ace Hardware & Supply	633 Washington St	Coventry	RI	02816-5479	401-822-2212
Thomas E Mcquade	TRIMM, INC.	Mcquade's Ace Hardware	105 Franklin St	Westerly	RI	02891-3149	401-596-0302

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William E. Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	21 Kingstown Rd	Richmond	RI	02898-1101	401-539-8988
Annette C Whitley	LAKELANDS HARDWARE & OUTDOORS, INC.	Lakelands Ace	2572 Highway 72 221 E	Greenwood	SC	29649-9731	864-889-9000
Benji Westwood	NEWBERRY HARDWARE INC.	Newberry Hardware Inc	2427 Wilson Rd/Bypass 76	Newberry	SC	29108-1644	803-276-8206
Bill Knupp	Landscapers Supply, Inc.	Greenville ACE Hardwre Landscape Su	1620 N Pleasantburg Dr	Greenville	SC	29609-4020	864-322-6900
Bill Knupp	Landscapers Supply, Inc.	Greer ACE Hardware & Landscapers Su	2170 Highway 101 S	Greer	SC	29651-7208	864-877-1047
Bill Knupp	Landscapers Supply, Inc.	Easley ACE Hardware & Landscaper Su	6420 Calhoun Memorial Hwy	Easley	SC	29640-3676	864-859-4230
Bill Knupp	Landscapers Supply, Inc.	Ace Hardware Landscapers Supply of	932 Fairview Rd	Simpsonville	SC	29680-7119	864-757-8312
Brian Knit	Mile-Wave, LLC	Grand Strand Ace Hardware	10373 SC Hwy 90	Little River	SC	29566-6776	843-293-7555
Bryan Kirit	Luk-Nor-LLC	Socastee Hardware Store	4860 Dick Pond Rd	Myrtle Beach	SC	29588-6811	843-293-7555
Bryan Kirit	Luk-Nor LLC	Carolina Forest Ace	2148 Oakheart Rd	Myrtle Beach	SC	29579-1253	843-236-7555
Bryan Kirit	Kirit-Corporation LLC	Ace Hardware of Myrtle Beach	6908 N Kings Hwy	Myrtle Beach	SC	29572	843-232-7727
Buddy W Hiers Jr.	Brunson Building Supply, LLC	Brunson Building Supply, LLC	616 Railroad Ave W	Hampton	SC	29924-2156	803-943-2725
Charles Patton	PATTC, Inc.	Buford Street Ace Hardware	602 E Buford St	Gaffney	SC	29340-3844	864-488-1506
Chris O'Brien	CLASSIC ACE HARDWARE, INC.	Classic Ace Hardware	1622 Woodruff Rd	Greenville	SC	29607-5929	864-234-0022
Chris O'Brien	CLASSIC ACE HARDWARE OF GREER, INC.	Classic Ace Hardware of Greer Inc	2110 Old Spartanburg Rd	Greer	SC	29650-2763	864-244-1111
Chris O'Brien	Classic Ace Hdwe of Boiling Springs	Ace Hardware of Boiling Springs	8915 Valley Falls Rd	Boiling Springs	SC	29316	864-754-4199
Chris O'Brien	Greer Ace Hardware, LLC	Greer Ace Hardware	1100 W Wade Hampton Blvd	Greer	SC	29650-1240	864-794-2021
Christopher Michael O'Brien	Classic Ace Hardware of Mauldin, In	Classic Ace Hardware of Mauldin, In	114 W Butler Rd	Mauldin	SC	29662-2583	864-234-8700
Christopher O'Brien	Classic Ace Hardware of Reidville R	Classic Ace Hardware of Duncan Moor	5857 Reidville Rd	Moore	SC	29369-8409	864-633-0077
Claude Bowers	South East Ace, Inc.	South East Ace, Inc.	815 State St	Cayce	SC	29033-4313	803-391-4223
Claude Bowers	South East Ace, Inc.	South East Ace, Inc.	2085 N Beltline Blvd	Columbia	SC	29204-3975	803-569-4223
Claude Bowers	Johns Island Ace, LLC	Johns Island Ace	3714 Betsy Kerrison Pkwy	Johns Island	SC	29455-7128	843-737-9016
Claude Bowers	Pontiac Ace, LLC	South East Ace, Pontiac	10526 Two Notch Rd	Elgin	SC	29045-9305	000-000-000
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Three Fount	2930 Emanuel Church Rd	West Columbia	SC	29170-3010	803-957-4991
David Enmark	The Helpful Hardware Company, LLC	Duncan Ace Hardware	925 Tiger Bank Rd	Goose Creek	SC	29445-4579	843-572-1975
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Holly Hill	8516 Old State Rd	Holly Hill	SC	29059-8379	803-496-3534
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Ladson	548 College Park Rd	Ladson	SC	29456-3328	843-572-1223
David Enmark	The Helpful Hardware Company, LLC	Jordan's Ace Hardware	489 Buffalo West Springs Hwy	Union	SC	29379-9602	864-427-9077
Donna M Wood	Summerville Mercantile, LLC	Wood's Ace Hardware	713 Old Trolley Rd	Summerville	SC	29485-5203	843-875-7234
Eldon C Henderson	HENDERSON SUPPLY COMPANY, INC.	Henderson Supply Co. Inc.	935 S 4th St	Hartsville	SC	29550-5776	843-383-5131
Eric E Boland	Boland's True Value Hardware, Inc.	Boland's Ace	745 Chapin Rd	Chapin	SC	29036-9208	803-345-1336
Ernest Westbury	Westbury's Hardware of Harleyville,	Westbury's Ace Hardware	118 W Main St	Harleyville	SC	29448-3700	843-462-7666
Ernest Westbury	WESTBURY'S HARDWARE OF WALTERBORO,	Westbury Ace Hardware	1050 Bells Hwy	Walterboro	SC	29488-2508	843-539-3333
Faris S. Connor	Big House Hardware Company	Big House Ace	302 Augusta Rd	Edgefield	SC	29824-1408	803-336-1902
Frank Boulineau	BOULINEAU'S, INC.	Boulineau's	212 Sea Mountain Highway	North Myrtle Beach	SC	29582-2442	843-663-6920
Gary V Thrift	THRIFT GROUP INC.	Tri-County Ace	1645 Sandifer Blvd	Seneca	SC	29678-0906	864-882-2100
Gary V Thrift	THRIFT GROUP INC.	Tri-County Ace	1301 Tiger Blvd	Clemson	SC	29631-1118	864-654-6950
Gary V Thrift	THRIFT GROUP INC.	Tri-County Ace	160 Scenic Plaza Dr	West Union	SC	29696-2536	864-638-2358
Gary V Thrift	THRIFT GROUP, INC.	Tri-County Ace	440 Ann St	Pickens	SC	29671-2243	864-878-0370
Gary V Thrift	THRIFT GROUP INC.	Tri-County Ace	11032 Anderson Rd	Piedmont	SC	29673-8203	864-269-0745
Gary V Thrift	Thrift Group, Inc.	Tri-County Ace	305 W Main St	Liberty	SC	29657-1021	864-843-4929
Gary V Thrift	Thrift Group, Inc	Tri-County Ace	15740 N Highway 11 Building #4	Salem	SC	29676-3262	000-000-0000
Greg McCoy	McCoy Hardware of Lexington LLC	McCoy Ace Hardware of Lexington	2028 Augusta Hwy.	Lexington	SC	29072-2255	803-808-0207
Gregg M Brunson	Port Royal Hardware LLC	Port Royal Ace	1347 Ribaut Rd	Port Royal	SC	29935-1160	843-379-7770
Gregory J Paul	Carolina Ace TR, Inc.	Carolina Ace	6520 State Park Rd	Travelers Rest	SC	29690-1694	864-610-0224
Grif Glenn	Elder's Ace Hardware of Mount Pleas	Elder's Ace Hardware-Mount Pleasant	883 Ben Sawyer Blvd	Mount Pleasant	SC	29464-4585	843-884-2551
J Thomas Glenn	Elder's Ace Hardware of Florence, L	Elder's Ace Hardware-Florence	155 S Cashua Dr	Florence	SC	29501-4001	843-669-6393
James M Simpson Sr	WILLIAMSTON HOME CENTER, INC.	Ace Hardware & Rental	105 N Hamilton St	Williamston	SC	29697-1537	864-847-9669
James M Simpson Sr	Williamston Home Center, Inc.	Ace Hardware of Honea Path	6 Maryland Ave	Honea Path	SC	29654-1608	864-369-5669
Jared Smith	JARED'S, INC.	Jared's Hardware	576 Sumter Hwy	Bishopville	SC	29010-7600	803-484-5716
Joe Freeman	DUNCAN'S INC.	Duncan's Home Center	1506 Augusta St	Greenville	SC	29605-2922	864-233-6851
John Hutto	HUTTO ACE HARDWARE L.L.C.	Hutto Ace Hardware	5726 Memorial Blvd	Saint George	SC	29477-2151	843-563-4012
Josh Ramseur	J&J Home and Hardware, LLC	Irwin Ace Hardware	147 Fernwood Dr	Spartanburg	SC	29307-2236	864-582-8650
Kenneth Johnson	AYNOR BUILDING SUPPLY, INC.	Aynor Bldg. Supply Inc	737 Elm St	Aynor	SC	29511	843-358-6271

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Kevin Wagner	Clements Ferry Hardware LLC	Clements Ferry Ace Hardware	1008 Clements Crest Lane Suite 140	Charleston	SC	29492	843-867-6020
Leigh Carraway	SIMPSON LIBERTY HARDWARE, INC	Simpson Ace Hardware	320 W Liberty St	Sumter	SC	29150-5140	803-773-9381
Leigh S Carraway	SIMPSON PLAZA HARDWARE, INC.	Simpsons Ace Hardware	40 W Wesmark Blvd	Sumter	SC	29150-1956	803-773-3397
Leigh S Carraway	SIMPSON MANNING HARDWARE, INC.	Simpson Manning Hardware Inc	110 N Brooks St	Manning	SC	29102-3208	803-435-2651
Leigh S Carraway	SIMPSON PINEWOOD HARDWARE, LLC	Simpson Ace Hardware	350 Pinewood Rd	Sumter	SC	29150-5444	803-774-2275
Leigh S Carraway	Simpson Lake City Hardware, Inc	Simpson Lake City Hardware, Inc	222 N Church St	Lake City	SC	29560-2134	803-773-3397
Lisa Stroup	H & S HARDWARE, INC.	Johnson's Ace Hardware	10409 Greenville Hwy	Wellford	SC	29385-9532	864-439-3485
Michael T Hubert	Aiken Ace Hardware, LLC	Aiken Ace Hardware	1650 Richland Ave W	Aiken	SC	29801-3236	000-000-0000
Michael T Hubert	New Ellenton Ace, LLC	New Ellenton Ace Hardware	605 Main St	New Ellenton	SC	29809-3004	000-000-0000
Preston Bullock	Summit Hardware Group of SC LLC	Summit Ace of Abbeville	809 W Greenwood St	Abbeville	SC	29620-2552	706-872-6647
R. Lance Robertson	Robertson Supply Co., Inc.	Robertson's Ace Hardware	401 S Alabama Ave	Chesnee	SC	29323-1507	864-461-3380
Rhett Edward Tompkins	Rhett Tompkins Holdings, Inc.	Ace Hardware of Dillon	205 W Main St	Dillon	SC	29536-3348	843-774-4952
Richard Breeland	HORSE AND GARDEN, INC	Horse & Garden Ace Hardware	9641 Garpes Ferry Rd	Hopkins	SC	29061-9202	803-776-2858
Robert D Redfearn	Edisto Ace Hardware Inc.	Edisto Ace Hardware	487 Highway 174	Edisto Island	SC	29438-6859	843-869-9009
Robert Heuser II	Heuser Enterprises, Incorporated	Heuser Ace Hardware at Buckwalter P	29 Innovation Dr	Bluffton	SC	29910-5159	843-836-9999
Robert Heuser II	Heuser Enterprises, Incorporated	Heuser Ace Hardware at New River	259 Copper Plate Rd	Hardeeville	SC	29927	843-836-9999
Robert Heuser Sr	Heuser Hardware, LLC	Heuser Ace Hardware of Pawleys Isla	8317 Ocean Hwy	Pawleys Island	SC	29585-8438	843-235-3555
Robert Lance Robertson	Robertson Supply Co., Inc.	Robertson's Ace Hardware	107 Jacobs Hwy	Clinton	SC	29325-7282	864-808-4111
Robert Robertson	ROBERTSON SUPPLY CO., INC.	Robertson's Ace Hardware	340 Hillcrest Dr	Laurens	SC	29360-2344	864-984-2280
Robert S. Osteen	Elk River 25 LLC	Rock Hill Ace Hardware	725 Cherry Rd	Rock Hill	SC	29732-3150	803-328-0882
Robert Westmoreland	ROBERT W. WESTMORELAND	Ace Builders Hardware	1249 E Main St	Rock Hill	SC	29730-5947	803-324-4600
Ron Burke	Ace Hardware of Hilton Head, LLC	Ace Hardware of Hilton Head	3 Northridge Dr	Hilton Head Island	SC	29926-3764	843-681-5777
Ryan Carroll	Carroll's Ace Hardware	Carroll's Ace Hardware	1785 Gold Hill Rd	Fort Mill	SC	29708-9227	803-548-2244
Scott B Willis	Lowcountry Ace Hardware, LLC	Lowcountry Ace James Island	1411 Folly Rd Suite 200	Charleston	SC	29412-9695	839-204-1011
Scott T Ziemke	THE BREVARD CORPORATION	Wateree Hardware	886 Highway 1 S	Lugoff	SC	29078-9345	803-438-1007
Scott T. Ziemke	THE BREVARD CORPORATION	Camden Builders Supply	914 W Dekalb St	Camden	SC	29021	803-432-4219
Stephen Abercrombie	Coastal Carolina Trailers of	Coastal Hdwe Commercial Ind Supply	9746 Speedway Blvd	Hardeeville	SC	29927-7426	843-338-6775
Thomas J Glenn	Elder's Ace Hardware, LLC	Elder's Ace Hardware-Anderson	128 E Shockley Ferry Rd	Anderson	SC	29624-3730	864-225-1406
Thomas J Glenn	Elder's Ace Hardware of Lake Hartwel	Elder's Ace Hardware- Lake Hartwell	4433 Highway 24	Anderson	SC	29626-5216	864-225-2255
Thomas J Glenn	Elder's Ace Hardware, 81, LLC	Elder's Ace Hardware- Highway 81	2903 N Main St	Anderson	SC	29621-2760	864-225-1600
Tom Robertson	Robertson Supply Co., Inc.	Robertson's Ace Hardware	578 N Main St	Woodruff	SC	29388-1550	864-476-5580
Wayne Mc Bride	MCBRIDE BUILDING SUPPLIES &	Mc Bride Building Splies/Hardware	557 Hwy 9 Bypass	Lancaster	SC	29720	803-285-9436
William D McCleskey	BOB'S ACE HARDWARE, INC.	Bob's Ace Hardware Inc	345 E Columbia Ave	Leesville	SC	29070-7717	803-532-9283
Aaron Cohn	MISSION SHOPPING CENTER, INC.	Mission Shopping Center	185 S Main Street	Mission	SD	57555	605-856-4441
Adam Hayes	Mobridge Hardware LLC	Mobridge Ace Hardware	205 W Grand Xing	Mobridge	SD	57601-2538	605-845-3498
Alfredo Gardduno	A & S Hardware, Inc.	Webster Ace Hardware	20 W Highway 12	Webster	SD	57274-1055	605-345-3821
Alfredo Garduno	Clark Hardware, Inc.	Clark Ace Hardware	123 N Commercial St	Clark	SD	57225-1523	605-532-5882
Angel Nemec	ERNIE'S BUILDING CENTER LLC	Ernies Building Center	307 Main St	Midland	SD	57552	605-843-2871
Barry Uecker	Uecker Supermarket, Inc.	Freeman Ace Hardware	609 S US Highway 81	Freeman	SD	57029-2000	605-925-4781
Bob Kitka	Mead Holding Company, Inc.	Mead Lumber of Rapid City	320 West Blvd	Rapid City	SD	57701-2671	605-342-4840
Bob Kitka	Mead Holding Company, Inc.	Mead Lumber of Spearfish	2905 4th Ave	Spearfish	SD	57783-3299	605-642-8836
Bob Kitka	Mead Holding Company, Inc.	Ace Hardware West	1724 W Main St	Rapid City	SD	57702-2565	605-342-5678
Bob Kitka	Mead Holding Company, Inc.	Ace Hardware East	1602 E Saint Patrick St	Rapid City	SD	57703-4138	605-343-9797
Bradford W. Bednar	Slagels, Inc.	Hot Springs Ace Hardware	207 S Chicago St	Hot Springs	SD	57747-2321	605-745-5173
Brian A Bonebright	BDB Investment Enterprises, LLC	Miller Ace	225 N Broadway Ave	Miller	SD	57362-1340	605-853-3304
Brian A Bonebright	BDB Investment Enterprises, LLC	Redfield Ace	614 W 3rd St	Redfield	SD	57469-1042	605-472-1131
Bryan Miller	MILCO INC.	Dakota Ace Hardware	106 N Main St	Viborg	SD	57070-2102	605-766-5097
Daniel J Soller	L O F Inc.	Alexandria Ace Hardware	701 Spruce Street	Alexandria	SD	57311	605-239-4444
Darwin & Lisa Haerer	DHD CONSTRUCTION, INC.	Wall Building Center & Construction	109 South Boulevard	Wall	SD	57790	605-279-2158
Gregg M Peters	JONES' ACE HARDWARE OF VERMILLION,	Vermillion Ace Hardware	812 Cottage Ave	Vermillion	SD	57069-1122	605-624-3195
Gregg M. Peters	Elk Point Hardware Store, Inc.	Elk Point Ace Hardware	609 W Main St	Elk Point	SD	57025-2295	605-356-3311
Gregg Peters	JONES' ACE HARDWARE OF MADISON INC.	Madison Ace Hardware	800 Washington Ave South	Madison	SD	57042-3520	605-256-3981
Gregg Peters	Jones' Food Center of Parker, LTD.	Parker Ace Hardware	1105 E 6th St	Parker	SD	57053-2174	605-789-3031
Jeff Olson	Volga Hardware, LLC	Volga Ace Hardware	114 E Hwy 14	Volga	SD	57071	605-827-2020

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Jeffery R. Doom	Wagner Building Supply Co., Inc.	Wagner Building Supply & Ace Hardwa	39379 SD Highway 46	Wagner	SD	57380-7128	605-384-3654
Jeffrey L Olson	JH HARDWARE, INC.	Olson's Ace Hardware	305 NW 13th St	Beresford	SD	57004-1511	605-763-2617
John Niederauer	J.W. NIEDERAUER, INC.	Dell Rapids Ace	1108 N Hwy 77	Dell Rapids	SD	57022	605-428-5959
John Niederauer	J.W. NIEDERAUER, INC.	Tea Ace Hardware and Rentals	701 N Heritage Pkwy	Tea	SD	57064	605-213-2000
John Niederauer	J.W. Niederauer, Inc.	Brandon Ace Hardware	304 S Splitrock Blvd	Brandon	SD	57005-1652	605-582-6383
John Niederauer	J.W. Niederauer, Inc.	Lennox Ace Hardware	511 N Pine Street	Lennox	SD	57039	605-744-0117
John Niederauer	J.W. Niederauer, Inc.	Hartford Ace Hardware	701 S Western Avenue	Hartford	SD	57033	605-528-3300
John W. Niederauer	J.W. Niederauer, Inc.	Harrisburg Ace Hardware	200 Willow Street West	Harrisburg	SD	57032	605-213-0600
Jon Johnson	TYNDALL ACE HARDWARE, LLC	Tyndall Ace Hardware	802 Main St	Tyndall	SD	57066-2196	605-589-4700
Kevin R Nyberg	NYBERG'S ACE HARDWARE INC.	Nyberg's Ace	330 W 41st St	Sioux Falls	SD	57105-6425	605-336-6474
Kevin R Nyberg	NYBERG'S ACE HARDWARE, INC	Nyberg's Ace	2500 W 12th St	Sioux Falls	SD	57104-3815	605-336-6507
Kevin R Nyberg	NYBERG'S ACE HARDWARE, INC.	Nyberg's Ace	607 S Sycamore Ave	Sioux Falls	SD	57110-2770	605-338-4223
Kevin R Nyberg	NYBERG'S ACE HARDWARE, INC.	Nyberg's Ace	7210 W 41st St	Sioux Falls	SD	57106-6038	605-362-4223
Kevin R Nyberg	Nyberg's Ace Hardware, Inc.	Nyberg's Ace	200 E 12th St	Sioux Falls	SD	57104-6912	605-271-6085
Kevin R. Nyberg	Nyberg's Ace Hardware, Inc.	Nyberg's Ace	702 9th Ave SE	Watertown	SD	57201-5222	605-878-0187
Leo Kopetsky	KOPETSKY ENTERPRISES, INC.	Kopetsky's Ace Hardware	2404 Broadway Ave	Yankton	SD	57078-1306	605-260-2813
Mitch Elfstrand	MG Elfstrand LLC	Elfstrand's Ace Hardware	900 21st St SW	Huron	SD	57350-3400	605-352-2378
Mitchell Elfstrand	Elfstrand's, Inc.	Elfstrand's Ace Hardware	1420 Commerce Street	Mitchell	SD	57301	605-550-2002
R.F. Buche	G.F. Buche Company	Buche Ace Hardware	301 E Highway 18	Martin	SD	57551	605-685-6730
R.F. Buche	G. F. Buche Company	Buche Ace Hardware	2211 SD Highway 10	Sisseton	SD	57262-2507	605-698-2200
R.F. Buche	G. F. Buche Company	Buche Ace Hardware	560 S 1st St	Pine Ridge	SD	57770	605-867-5183
Rf Buche	G.F. Buche Company	Buche Hardware	1140 E 5th St	Winner	SD	57580-2149	605-842-1140
Tyler Fischer	Gettysburg Ace hardware, Inc.	Gettysburg Ace Hardware, Inc.	30960 US Highway 212	Gettysburg	SD	57442-8709	605-765-9400
William Bregar	Box Elder Hardware, LLC	Box Elder Ace Hardware	540 N Ellsworth Rd	Box Elder	SD	57719-2015	605-791-0898
William L Bregar	Black Hawk Hardware, LLC	Black Hawk Ace Hardware	7519 Sturgis Rd	Black Hawk	SD	57718	605-791-4295
William L. Bregar	Twin City Ace Hardware, LLC	Ace Hardware - Lead	145 Glendale Dr	Lead	SD	57754-1567	605-559-1110
William L. Bregar	HNH Enterprises Inc.	Custer Ace Hardware	1135 Mount Rushmore Rd	Custer	SD	57730-1726	605-673-2227
William L. Bregar	Sturgis Hardware, LLC	Sturgis Ace Hardware	2222 Junction Ave	Sturgis	SD	57785-2517	605-347-4031
William L. Bregar	Chamberlain Ace Hardware, LLC	Chamberlain Ace Hardware	1951 E King Avenue	Chamberlain	SD	57325	605-234-1066
Carl Short	Butters' Ace Hardware, LLC	Butters Ace Hardware	1109 Elliston Way	Thompsons Station	TN	37179-5483	615-538-7767
Chad Murphy	Fairview Ace, LLC	Fairview Ace Hardware	2331 Fairview Blvd	Fairview	TN	37062-9072	000-000-0000
Charles Ray Smith Jr.	C & P Hardware Inc.	Ace Hardware	3536 Main St	Jasper	TN	37347-5253	423-403-6620
Charlie Ray Smith Jr	C & P Hardware Inc.	Smith's Ace Hardware	146 Highway 283	Whitwell	TN	37397-6026	423-658-5073
Cynthia M Dawson	CYNTHIA M DAWSON	White Bluff Ace Hardware	2010 Highway 47 N	White Bluff	TN	37187-4100	615-797-4100
Dan Glei	FC ACE, LLC	Curt's Ace Hardware Farm and Garden	251 Old Gray Station Rd	Gray	TN	37615-3532	423-467-2300
Dan Glei	FC ACE, LLC	Curt's Ace Hardware	1731 US 19 East Bypass	Elizabethton	TN	37643	423-518-6014
Dan Glei	FC ACE, LLC	Curt's Ace Hardware	111 N Industrial Dr	Erwin	TN	37650-4074	423-560-9000
Dan Glei	FC ACE, LLC	Curt's Ace Hardware	6634 Bristol Hwy	Piney Flats	TN	37686-5205	423-712-6002
Dan Glei	FC Ace, LLC	Curt's Ace Hardware	3625 Parkway	Pigeon Forge	TN	37863-3811	865-453-4977
Dan Glei	FC Ace, LLC	Curt's Ace Hardware	232 W Broadway	Newport	TN	37821-2838	423-625-5900
Dan Glei	FC Ace, LLC	Curt's Ace Hardware	170 S Liberty Hill Rd	Morristown	TN	37813-5782	423-254-6043
Dan Glei	FC Ace, LLC	Curt's Ace Hardware	116 White Water Dr	Ocoee	TN	37361-3644	423-338-9356
Dan Glei	FC Ace, LLC	Curt's Ace	7516 Asheville Hwy	Knoxville	TN	37924-3811	865-588-0972
Daniel Reigle	MIDWAY SUPPLY CO. INC.	Midway Supply Co Inc	121 Cumberland St	Ashland City	TN	37015-1233	615-792-5156
Darrell Snapp	AFFORDABLE ACE HARDWARE, INC.	Affordable Ace Hardware Inc	2603 Maynardville Hwy	Maynardville	TN	37807-3029	865-992-5867
David Chiappe	David's Hardware, Inc	David's Ace	110 Hampton Way	Lawrenceburg	TN	38464	931-829-4223
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Donelson	2730 Lebanon Pike	Nashville	TN	37214-2504	615-678-5634
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of White House	429 Highway 76	White House	TN	37188-9202	615-581-0623
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Springfield	400 Central Ave E	Springfield	TN	37172-3254	615-380-8599
David Enmark	The Helpful Hardware Company, LLC	Walker Hardware Supply & Rental	3573 Tom Austin Hwy	Springfield	TN	37172-3935	615-384-0485
David Enmark	The Helpful Hardware Company, LLC	Helpful Hardware Ace of Cordova	1740 N Germantown Pkwy	Cordova	TN	38016-3307	901-758-6911
Dennis Wayne Stults Jr.	Columbia Hardware, LLC	Tripp's Ace Hardware	112 E James M Campbell Blvd	Columbia	TN	38401-6335	931-388-1272
Deryl Campbell	Hawkins Farmers Cooperative	Hawkins Farmers Cooperative	240 Burem Rd	Rogersville	TN	37857-7901	423-272-2611
Dinah Corley	DINAH L. CORLEY	Ace Building Center	2039 Us Highway 45 Byp S	Trenton	TN	38382-2940	731-855-2991

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Doli Patel	KALKI Ace Partners LLC	Antioch Ace Hardware	3540 Murfreesboro Pike	Antioch	TN	37013-2210	615-280-1618
Edward Coker	TRI-COUNTY HARDWARE, INC.	Ace Hardware	1110 E Tri County Blvd	Oliver Springs	TN	37840-6205	865-435-7707
Edward E Coker	TRI-COUNTY HARDWARE, INC.	Ace Hardware of Clinton	929 N Charles G Seivers Blvd	Clinton	TN	37716-3880	865-457-1478
Eldon Schmidt	ELDON SCHMIDT	Tennessee Ridge Ace Hardware	945 State Route 49 Jnct147	Tennessee Ridge	TN	37178-5026	931-721-2500
Elizabeth Latham	TRENTHAMS, INCORPORATED	Ace Hardware of Gatlinburg	1025 E Parkway	Gatlinburg	TN	37738-5057	865-436-5173
Gary Conner	GARY D. CONNER	Ace Hardware of Bon Aqua	9688 Highway 46	Bon Aqua	TN	37025-2774	931-670-9926
Gene Wade	WADE'S FOOD CENTER INC.	Wade's Ace Hardware	353 Able Street	Decatur	TN	37322	423-334-5756
Greg Rush	Houchens Food Group, Inc.	Ace Hardware	511 S Broadway St	Portland	TN	37148-1506	615-325-0201
Gregory Yandell	Twin Hill Group, Inc.	Hendersonville Ace Hardware	500 W Main Street 260	Hendersonville	TN	37075-2808	615-991-1223
Gregory Yandell	Yandell Hardware, LLC	Tullahoma Ace Hardware	1711 N Jackson St	Tullahoma	TN	37388-2231	000-000-0000
J Thomas Glenn	ACE HARDWARE OF DALLAS BAY INC.	Elder's Ace Hardware-Dallas Bay	8531 Hixson Pike	Hixson	TN	37343-1559	423-842-0197
J Thomas Glenn	ACE HARDWARE OF CHATTANOOGA INC.	Elder's Ace Hardware-Chattanooga	4921 Highway 58	Chattanooga	TN	37416-1845	423-894-4633
J Thomas Glenn	ACE HARDWARE OF BRAINERD, INC.	Elder's Ace Hardware-Brainerd	5906 Lee Hwy	Chattanooga	TN	37421-3509	423-899-9698
J Thomas Glenn	ACE HARDWARE OF DAYTON BLVD., INC.	Elder's Ace Hardware-Dayton Blvd	1870 Dayton Blvd	Chattanooga	TN	37405-2018	423-877-9006
J Thomas Glenn	ACE HARDWARE OF EAST BRAINERD, INC.	Elder's Ace Hardware-East Brainerd	8164 E Brainerd Rd	Chattanooga	TN	37421-4301	423-892-0112
J Thomas Glenn	ACE HARDWARE OF OOLTEWAH, INC.	Elder's Ace Hardware-Ooltewah	9231 Lee Hwy	Ooltewah	TN	37363-8785	423-238-6061
J Thomas Glenn	ACE HARDWARE OF EAST RIDGE, INC.	Elder's Ace Hardware-East Ridge	3502 Ringgold Rd	Chattanooga	TN	37412-1208	423-698-7511
J Thomas Glenn	ACE HARDWARE OF CLEVELAND, INC.	Elder's Ace Hardware-Cleveland	3400 Keith St NW	Cleveland	TN	37312	423-478-2544
J Thomas Glenn	ACE HARDWARE OF WALDEN INC.	Elder's Ace Hardware-Walden	2000 Taft Hwy	Signal Mountain	TN	37377-3367	423-517-0177
J Thomas Glenn	ACE HARDWARE OF DIXIE LEE JUNCTION	Elder's Ace Hardware-Dixie Lee Junc	19670 Highway 11 E	Lenoir City	TN	37772-5452	865-988-5285
J Thomas Glenn	ACE HARDWARE OF HALLS, LLC.	Elder's Ace Hardware-Halls	6950 Maynardville Pike	Knoxville	TN	37918-5320	865-925-4575
J Thomas Glenn	ACE HARDWARE OF BEARDEN, LLC.	Elder's Ace Hardware-Bearden	150 N Forest Park Blvd	Knoxville	TN	37919-5106	865-588-9633
J Thomas Glenn	Elder's Ace Hardware of	Elder's Ace Hardware of South Knoxv	4217 Chapman Hwy	Knoxville	TN	37920-4259	865-409-0333
J Thomas Glenn	Elders Ace Hardware	Elder's Ace Hardware of Rocky Hill	7511 S Northshore Dr	Knoxville	TN	37919-8002	865-690-0876
J Thomas Glenn	Elder's Ace Hardware of Murfreesbor	Elder's Ace Hardware-Murfreesboro	1807 Memorial Blvd	Murfreesboro	TN	37129-0562	615-893-3173
J Thomas Glenn	Elder's Ace Hardware of Smyrna, LLC	Elder's Ace Hardware-Smyrna	415 Nissan Dr	Smyrna	TN	37167-4303	615-459-4457
J Thomas Glenn	Elder's Ace Hardware of Dunlap, LLC	Elder's Ace Hardware-Dunlap	16414 Rankin Ave	Dunlap	TN	37327-7038	423-949-4153
J Thomas Glenn	Elder's Ace Hardware of Belle Meade	Elder's Ace Hardware-Belle Meade	5304 Harding Pike	Nashville	TN	37205-2806	615-352-5252
J Thomas Glenn	Elder's Ace Hardware of Bellevue, L	Elder's Ace Hardware-Bellevue	8203 Highway 100	Nashville	TN	37221-4167	615-662-6767
J Williams	WILLIAMS PLUMBING AND ELECTRIC CO.	Williams Plmbg & Elect Co	52 1st St	Lexington	TN	38351-2147	731-968-3501
Jackie Duncan	Jackie Duncan and Sherry Duncan, Pa	Duncan's Ace Hardware & Bldg Sply	1220 Squirrel Hollow Dr	Linden	TN	37096-6477	931-589-2155
James England	England Brothers II, Inc	Old Town Ace	1448 N Broad St	Tazewell	TN	37879-4377	423-259-3900
James Hendrixson	JAMES D. HENDRIXSON	Dekalb County Ace Hardware	702 S Congress Blvd	Smithville	TN	37166-2018	615-597-4154
James Kisner Jr	TENNESSEE HARDWARE AND FARM SUPPLY	Tennessee Hardware	441 East Broadway	Gallatin	TN	37066-2322	615-452-9309
Jarrett Carter	East Memphis Ace Hardware, LLC	East Memphis Ace Hardware	5143 Quince Rd	Memphis	TN	38117-6846	901-683-8688
Jay Smith	KEENER COMPANY	Ace Hardware	307 1st Ave	Mt Pleasant	TN	38474-1205	931-379-7730
Joe D White	FRED'S OF PARSONS, INC	Ace Hardware	413 Tennessee Ave N	Parsons	TN	38363-2622	731-847-4030
Joey Hays	Dyer Foods, Inc.	Ace Hardware	79 Bank Dr	Brownsville	TN	38012-2340	731-585-1111
John Walker	AgCentral Farmers Cooperative	AgCentral Farmers Cooperative	2084 W Lee Hwy	Loudon	TN	37774-4842	865-458-2057
John Walker	AgCentral Farmers Cooperative	AgCentral Farmers Cooperative	776 New Highway 68	Sweetwater	TN	37874-1907	423-337-3551
John Walker	AgCentral Farmers Cooperative	AgCentral Farmers Cooperative	920 Congress Pkwy N	Athens	TN	37303-1706	423-745-0443
John Walker	AgCentral Farmers Cooperative	AgCentral Farmers Cooperative	1514 W Broadway Avenue	Maryville	TN	37801-5650	865-982-2761
Joseph Morris	ACE HARDWARE OF EAST TENNESSEE, INC	Ace Hardware	1023 W Main St	Greeneville	TN	37743-4615	423-639-6223
Js Jerrolds	JERROLD'S HARDWARE CO., INC.	Jerrolds Ace Hardware	960 Wayne Rd	Savannah	TN	38372-1981	731-925-2662
Justin Tipton	Ace Hardware of Lookout, Inc.	Ace Hardware of Lookout	3712 Cummings Hwy	Chattanooga	TN	37419-2315	423-821-8429
Kyle Myers	Jaxco, LLC	Ace Hardware	829 W Main St	Monteagle	TN	37356-7028	931-924-9416
Matt C Caldwell	Kingston Ace, Inc.	Kingston Ace Hardware	615 N Kentucky St	Kingston	TN	37763-2632	865-376-7606
Matthew Guthrie	M & M Hardware, LLC	Nolensville Ace Hardware	7120 Nolensville Rd	Nolensville	TN	37135-9472	615-832-4448
Maulik Patel Mikey	Raiba LLC	Payless Food Mart	17171 Clay County Hwy	Red Boiling Springs	TN	37150-7216	615-699-3523
Phillip Bradley	B & C Hardware, Inc.	B & C Hardware	124 Pewitt Dr	Brentwood	TN	37027-5208	615-373-1760
Ralph Peperone	K C Holdings Inc.	Ace Hardware of Oakland	7860 Hwy 64	Oakland	TN	38060-6030	901-466-0316
Ralph Peperone	Ace Hardware of Arlington Inc.	Ace Hardware of Arlington Inc.	11801 Crawford Pines Drive	Arlington	TN	38002	901-466-0316
Robert Blake White	White's Ace Hardware, Inc.	Ace Hardware of Jackson	3315 N Highland Ave	Jackson	TN	38305-3487	731-300-3222
Ronak Parika	Bolster NQ Hardware, LLC	Colonial Building Supply	606 N Chancery St	McMinnville	TN	37110-2054	931-473-4413

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Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	205 Livingston Ave	Jamestown	TN	38556-3420	931-879-8161
Ronak Parikh	Bolster Hardware, LLC	Potters Ace Hardware	6407 Nashville Hwy	Baxter	TN	38544-3805	931-858-1122
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	33 Woodgate Dr	Crossville	TN	38571-3794	931-484-1625
Ronak Parikh	Bolster Hardware, LLC	Potters Ace Hardware	325 Newman Dr	Cookeville	TN	38501-4126	931-528-8413
Ronak Parikh	Bolster Hardware, LLC	Potters Ace Hardware	786 Sparta Hwy	Crossville	TN	38572-5129	931-484-9191
Ronak Parikh	Bolster Hardware, LLC	Potters Ace Hardware	948 S McCrary St	Woodbury	TN	37190-1638	615-563-4414
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	1511 Knoxville Hwy	Wartburg	TN	37887-4117	423-346-2380
Ronak Parikh	Bolster Hardware, LLC	Potters Ace Hardware	132 Churchill Dr	Sparta	TN	38583-1525	931-836-2271
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	215 Main St	Rocky Top	TN	37769	865-426-2353
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	245 Industrial Ln	Oneida	TN	37841-6275	423-569-5333
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	3125 Lantana Rd	Crossville	TN	38572-1732	931-788-1807
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	10259 Rhea County Hwy	Dayton	TN	37321-7929	423-570-1255
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	615 W Main St	Algood	TN	38506-5322	931-537-3312
Ronak Parikh	Bolster Hardware, LLC	Potters Ace Hardware	502 Rickman Rd	Livingston	TN	38570-6054	931-823-6471
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	2121 S Roane St	Harriman	TN	37748-8651	865-882-2750
Ronak Parikh	Bolster NQ Hardware, LLC	Potters Ace Hardware	1600 Harristown Rd	Monterey	TN	38574-3539	931-839-8922
Scott Crowe	THE SCOTT GROUP, INCORPORATED	Waynesboro Ace Hardware	213 S High St	Waynesboro	TN	38485-2606	931-201-4013
Shannon Downs Parr	GENERAL SUPPLY CORP.	General Supply Corp.	104 N 2nd St	Pulaski	TN	38478-3217	931-363-8950
Sherman J Campbell	CAMPBELL & MILLER, LLC	Smith Ace Hardware	116 E Central Ave	La Follette	TN	37766-3614	423-562-7738
Thomas Cole Guthrie	RICHLAND HARDWARE COMPANY, INC.	Guthrie's Ace Hardware	6401 Charlotte Pike	Nashville	TN	37209-2901	615-356-0560
Thomas Cole Guthrie	GOODLETTSVILLE HARDWARE CO., INC.	Guthrie's Ace Hardware	110 Rivergate Pkwy	Goodlettsville	TN	37072-2043	615-859-6528
Thomas Cole Guthrie	Chapel Hill Hardware Inc.	Guthrie's Ace Hardware	305 S Horton Pkwy	Chapel Hill	TN	37034-3108	931-364-3277
Thomas J Glen	Elder's Ace Hardware of Spring City	Elder's Ace Hardware-Spring City	441 Front St	Spring City	TN	37381-5197	615-459-4457
Tom Glenn	ACE HARDWARE OF SOUTHSIDE, LLC	Elder's Ace Hardware-South Side	2700 Broad St	Chattanooga	TN	37408-3070	423-265-8271
Tom Glenn	Elder's Ace Hardware of Hardin Vall	Elder's Ace Hardware-Hardin Valley	10009 Hardin Valley Rd	Knoxville	TN	37932-1606	865-240-0961
Tom Glenn	Elder's Ace Hardware of Townsend, L	Elder's Ace Hardware-Townsend	8031 E Lamar Alexander Pkwy	Townsend	TN	37882-4034	865-336-2644
Tom Glenn	Elder's Ace Hardware of E Nashville	Elder's Ace Hardware of East Nashvi	2620 Gallatin Pike	Nashville	TN	37216-3740	615-761-9303
Tracy Worley	Houchens Food Group, Inc.	Ace Hardware	411 Highway 52 Byp E	Lafayette	TN	37083-1003	615-666-7276
A Luke	A.F. LUKE ENTERPRISES, INC	Ace Hardware	115 N Main St	Muenster	TX	76252	940-759-2296
A Luke	A.F. LUKE ENTERPRISES, INC	Ace Hardware	310 W Highway 82	Nocona	TX	76255-2620	940-825-3750
Aheed Khan	Beltex Private Equity Group LLC	Ace Hardware Champions	9001 Spring Cypress Rd	Spring	TX	77379-3030	281-251-0100
Alan Walter	W & B ASSOCIATES, LLC	Hulen Ace-66 Hardware	4551 Sycamore School Rd	Fort Worth	TX	76133-7049	817-346-6800
Alan Walter	66 Hardware, LLC	Justin Ace-66 Hardware	1429 W 1st Street	Justin	TX	76247	940-648-0099
Alan Walter	DC Hardware, LLC	Denton Co Ace-66 Hardware	912 W University Dr	Denton	TX	76201-1893	940-566-1666
Alan Walter	Rhyme Hardware, LLC	Ace Hardware Rhyme	250 W BC Rhyme Ave	Rhyme	TX	76078-3761	940-441-4343
Alan Walter	Lake Dallas Hardware, LLC.	Lake Dallas Ace Hardware	101 S Lake Dallas Dr	Lake Dallas	TX	75065-2751	000-000-000
Alfonso Montalvo	Dial Hardware, L.C.	Dial Hardware	206 Marcos Hinojosa Ave	Hebronville	TX	78361-3614	361-527-3262
Ali Haize	HARDWARE CITY INC.	Hardware City	14455 Memorial Dr	Houston	TX	77079-6736	281-496-2113
Ali Virani	Garland Ace Hardware LLC	Garland Ace Hardware	1418 W Buckingham Rd	Garland	TX	75042-4201	214-440-2989
Amando Pena Jr.	AD Mercantile LLC	Border Hardware	219 E Expressway 83 Suite B	Sullivan City	TX	78595-2287	956-485-6080
Amando Pena Jr.	AD Mercantile LLC	Border Hardware	1308 N Flores	Rio Grande City	TX	78582	956-352-6269
Amando Pena Jr.	AD Mercantile LLC	Border Hardware	1533 E Grant St	Roma	TX	78584-8010	956-847-4067
Amin Jivani	Texarkana Ace Hardware LLC	Ace Hardware	3411 Richmond Rd	Texarkana	TX	75503-0706	903-838-0059
Andrew Eli Kerman	Be The Ball, LLC	All Star Ace Hardware	3789 Rayford Rd	Spring	TX	77386-3647	346-278-5080
Andrew Kerman	All Star 2 LLC	All Star 2	10226 FM 1488	Magnolia	TX	77354-4757	346-518-0911
Barry Barker	Post Oak Hardware, Inc.	Post Oak Hardware, Inc.	1115 Dildy Dr	Elgin	TX	78621-3210	512-281-2200
Bill Murff	MURFF ENTERPRISES, INC	Cypress Ace Hardware	11655 Jones Rd	Houston	TX	77070-5903	281-469-8020
Bobby Bright	Builders Supply LLC	Builders Supply	108 S Ave A	Kermit	TX	79745-4400	432-586-6618
Bobby Bright	Bright's Bible Hardware LLC	Bible Hardware	333 Walnut St	Abilene	TX	79601-5919	325-673-8301
Bobby Bright	Van Alstyne Hardware LLC	Ace Hardware Van Alstyne	330 E Van Alstyne Pkwy	Van Alstyne	TX	75495-5204	903-482-4084
Bobby Bright	Bright's Hardware Sherman LLC	Bright's Ace Hardware Sherman	220 Sunset Blvd Ste 220-E	Sherman	TX	75092-7466	903-419-1529
Bobby Seidler	PARKER COUNTY GIBSON PRODUCTS, INC	Gibson's Ace Hardware	411 S Main St	Weatherford	TX	76086-5201	817-594-8711
Brad Childs	CHILDS MFG. & SUPPLY INC	Childs Building Supply - Orange	3704 N 16th St	Orange	TX	77632-4629	409-886-4600
Brent Dyson	M & D SUPPLY, INC.	M & D Supply Inc	4580 College St	Beaumont	TX	77707-3910	409-842-2731

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Brent Dyson	M&D ACE PARTNERS, LLC	M&D Ace Hardware	1230 N Main St	Vidor	TX	77662-3741	409-769-0281
Brent Dyson	M&D ACE PARTNERS, LLC	M&D Ace Hardware	122 S Main St	Lumberton	TX	77657-7367	409-751-3600
Brent Dyson	M&D Ace Partners, LLC	M&D Supply Inc	3714 Avenue I	Rosenberg	TX	77471-3839	281-342-5458
Brent Dyson	M&D Ace Partners, LLC	M&D Beamer	11676 Beamer Rd	Houston	TX	77089-2349	281-481-6482
Brent Dyson	M&D Ace Partners, LLC	M&D Clear Lake	2422 Bay Area Blvd #A	Houston	TX	77058-1599	281-286-2400
Brent Dyson	M&D Ace Partners, LLC	M&D Supply Inc	13140 Louetta Rd	Cypress	TX	77429-5756	281-655-9990
Brent Dyson	M&D Ace Partners, LLC	M & D Supply, Inc - Mauriceville	11916 Hwy TX-62	Orange	TX	77632	409-233-5083
Brent Dyson	M&D Ace Partners, LLC	M & D Supply	108 N Washington Ave	Cleveland	TX	77327-3912	281-710-7115
Brent Dyson	M&D Ace Partners, LLC	Ace Hardware	12458 Eagle Drive Suite 300	Mont Belvieu	TX	77535	409-842-2731
Brian Brown	Ace Hardware Longpoint Inc	Spring Branch Ace Hardware	7840 Long Point Rd	Houston	TX	77055-3621	713-635-9060
Brian C Franks	AGK, INC.	Ace Hardware Monahans	410 S Betty Ave	Monahans	TX	79756-4509	432-943-8163
Brian Mozisek	D&D HARDWARE, APPLIANCE & SERVICE C	D&D Ace Hardware	3611 W State Highway 71	La Grange	TX	78945-5145	979-242-5146
Carl Droemer	LEE COUNTY IRRIGATION, INC.	Lee County Ace Hardware	1120 County Road 208	Giddings	TX	78942-4700	979-542-2413
Carla J Munn	MUNN'S INC.	Munn Home & Auto	112 S Hovey St	Boyd	TX	76023	940-433-2322
Caroline Van Marcke	Van Marcke Trade Supply of Texas, L	Van Marcke's Ace Hardware	715 W Lamar Blvd	Arlington	TX	76012	817-538-5473
Charles Brown	LAMPASAS BUILDERS MART, INC.	Lampasas Builders Mart	507 N Key Ave	Lampasas	TX	76550-1850	512-556-6291
Charles Richerson	T & C HARDWARE INC.	T & C Hardware Inc	5533 Jacksboro Hwy	Fort Worth	TX	76114-1607	817-626-3089
Charles Richerson	BS Hardware, LLC	Haltom Hardware	3177 Denton Hwy	Ft Worth	TX	76117-3713	817-831-6451
Christopher Taylor	World's Finest Nuts, LLC	Taylor's Ace Hardware	1313 S Main St Ste A	Boerne	TX	78006-3376	830-446-2545
Curtis Buchanan	BUCHANAN BROTHERS INC.	Buchanan Building Supply	1200 Packing House Rd	Graham	TX	76450-3821	940-549-4612
Daniel Langen	SALINE CREEK INVESTMENT CORPORATION	Chandler Ace Hardware	612 Highway 31 West	Chandler	TX	75758	903-849-4100
Daniel V. Meyer	DK Meyer Business LLC	Celina Ace Hardware	1371 S Preston Rd	Celina	TX	75009-3810	214-851-2200
Daniel V. Meyer	DN Meyer Business, LLC.	Melissa Ace Hardware	2801 McKinney St	Melissa	TX	75454	469-425-5125
Darin Hill	ABN Hardware Texas, Inc.	Socorro Ace Hardware	10600 N Loop Dr, Suite F	Socorro	TX	79927	915-300-1823
Darrin Hill	Horizon City Ace Hardware LLC	Horizon City Ace Hardware	351 S Darrington Rd	Horizon City	TX	79928-7448	915-219-7438
David C Barker	BBCO, LLC	Ace Hardware	13450 Research Blvd	Austin	TX	78729	512-852-9300
David Doyle	Sunset Ridge Home & Hardware, LLC	Sunset & Co.	6438 N New Braunfels Ave	San Antonio	TX	78209-3827	210-930-1717
David Doyle	Sunset North Padre, LLC	Ace Hardware North Padre	15326 S Padre Island Dr	Corpus Christi	TX	78418-7701	361-949-3483
David Doyle	Sunset Mustang, LLC	Ace Hardware Port Aransas	1115 State Highway 361 STE A	Port Aransas	TX	78373	361-749-2004
David Pawlik	Pawlik's Super Market Inc.	Frio Farm & Ranch Ace Hardware	1518 N Oak St # 81	Pearsall	TX	78061-3419	830-334-8707
David Schiel	Schiel Enterprise Inc.	Hometown Hardware	1233 FM 109	New Ulm	TX	78950-2017	979-992-3342
Dennis O Stroebel	Stroebel Food Stores, Inc.	Ace Hardware	8402 South FM 707	Abilene	TX	79602-4300	325-704-2670
Dennis O Stroebel	Stroebel Food Stores, Inc.	Ace Hardware	903 Commercial Ave	Anson	TX	79501-3401	325-823-2004
Dennis O. Stroebel	Stroebel Food Stores, Inc.	Stroebel Ace Hardware	700 W Central Ave	Comanche	TX	76442-2712	325-356-1483
Dolores Fickle	ACE HOME IMPROVEMENT, INC	Ace Home Improvement Inc	2607 W Ranch Road 1431	Kingsland	TX	78639-6004	325-388-4526
Don Gilbreath	Lockhart Hardware LLC	Lockhart Ace	518 W San Antonio St	Lockhart	TX	78644-2664	512-620-0151
Don Gilbreath	EL Campo Hardware, LLC	EL Campo Ace	211 N Washington St	El Campo	TX	77437-4432	979-543-3387
Don Rodney Joe	4 Square Hardware, LLC	Kaufman Ace Hardware	1200 S Washington St	Kaufman	TX	75142-2957	972-932-2787
Dorothy Alsbaugh	RDOT, LLC	Alsbaugh's Ace Hardware of the Wood	10860 Kuykendahl Rd	The Woodlands	TX	77381-2662	832-482-3063
Eddie Cappleman	Cappleman Enterprises, Inc.	Apple Lumber	408 E Pierce St	Luling	TX	78648	830-875-2485
Eddie Cappleman	Cappleman Enterprises, Inc.	Apple Lumber	643 W Main St	Yorktown	TX	78164-5291	361-564-2295
Eddie Cappleman	Cappleman Enterprises, Inc.	Apple Lumber	1310 TX - 230 Loop	Smithville	TX	78957	512-360-5156
Eddie Cappleman	Cappleman Enterprises, Inc.	Apple Lumber	200 Glen Flora Rd	Eagle Lake	TX	77434-2857	979-234-3102
Edward Porter	Porter's Ace Hardware, Inc.	Porter's Ace Hardware	710 Main St	Palacios	TX	77465-5232	361-972-5222
Elizabeth C. Henson	APHHM, LLC	Ace Hardware of Madisonville	701 E Main St	Madisonville	TX	77864-2038	936-307-1333
Eric Johansson	EJ2, Inc.	EJ's Ace Hardware	4392 US Highway 190 W	Livingston	TX	77351-8712	936-967-8871
Eugene Harrison	STOWE LUMBER COMPANY, LLC	Stowe Lumber LLC	800 S 1st St	Crockett	TX	75835-2611	936-544-2138
Faisal Merchant	Denison Ace Hardware LLC	Ace Hardware	815 W Crawford St	Denison	TX	75020-4456	903-337-1025
Faisal Merchant	Clark Road Ace Hardware LLC	Ace Hardware	7586 Mountain Creek Pkwy	Dallas	TX	75249-1356	972-780-5513
Faisal Merchant	Commerce Ace Hardware LLC	Commerce Ace Hardware	2204 Live Oak St B	Commerce	TX	75428-2405	903-246-3150
Gary Lee Rowland	Kendal & Colleagues, LLC.	The Supply House	119 W Main Street	Knox City	TX	79529	940-658-3389
Gladys Schiel	SCHIEL ENTERPRISE INC.	Hometown Hardware	40888 290 Business	Waller	TX	77484	936-372-9183
Gladys Schiel	Schiel Enterprise Inc.	Hometown Hardware	513 E Main St	Bellville	TX	77418-1531	979-865-3674
Gordon Meyer	RANCH EQUIP. & HARDWARE, INC.	Ranch Equip. & Hardware Inc.	302 N Front	Cotulla	TX	78014-2131	830-879-2223

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Greg LaFountain	G&L General Store	G & L General Store	118 E Weaver Ave	Alvarado	TX	76009-4374	817-402-5150
Greg Shifflett	Roosters Paint & Hardware, LLC.	Roosters Ace Hardware	300 West Palm Valley	Round Rock	TX	78664-4235	512-294-2746
Gregory Francowiak	Gregken Corporation	Saint Hedwig Feed and Supply	540 E FM Rd 1518 S	Saint Hedwig	TX	78152	210-667-1346
Hammad A Choudhry	Ace Hardware Schulenburg LLC	Schulenburg Ace Hardware	210 Heinrich Street	Schulenburg	TX	78956-1618	979-743-7077
Hammad Choudhry	Kohinoor & BR Investment LLC	Yoakum Ace Hardware	201 US - 77 Business	Yoakum	TX	77995	361-427-4040
Hammad Choudhry	Columbus Investment, LLC	Columbus Ace Hardware	2565 State Hwy 71	Columbus	TX	78934-9206	979-500-4010
Hammad Choudhry	Ace Hardware College Station LLC	Ace Hardware College Station	2501 Texas Ave S, Suite B100	College Station	TX	77840-5079	979-703-6058
Hammad Choudhry	SCM 1464 Investment LLC	Ace Hardware 1464	8520 FM 1464 Rd	Richmond	TX	77407-9543	832-434-0622
Jace Mattinson	Higginbotham Bros. & Co., LLC	Higginbotham Bros. & Co., LLC	288 W 2nd St	Colorado City	TX	79512-6002	325-728-2648
Jace Mattinson	Higginbotham Bros. & Co., LLC	Higginbotham Bros. & Co., LLC	1305 S Rice St	Hamilton	TX	76531-5000	254-386-3212
Jace Mattinson	Higginbotham Bros. & Co., LLC	Higginbotham Bros. & Co., LLC	1210 E Broadway St	Sweetwater	TX	79556-4720	325-235-2542
Jace Mattinson	Higginbotham Bros. & Co., LLC	Higginbotham Bros. & Co., LLC	530 E Main St	Midlothian	TX	76065-3309	972-723-5665
Jace Mattinson	Higginbotham Bros. & Co., LLC	Higginbotham Bros. & Co., LLC	1400 S Commercial Ave	Coleman	TX	76834-5014	325-625-2124
Jack Pizzitola	PATCO HARDWARE AND LUMBER, LP	Patco Hardware and Lumber	222 W Willis St	Alvin	TX	77511-2346	281-331-5296
Jack Pizzitola	Bacliff Ace, LLC	Ace Hardware	607 Grand Ave	Bacliff	TX	77518-2228	281-339-1531
Jack Pizzitola	Uvalde Ace LLC	Ace Hardware	1205 Uvalde Rd	Houston	TX	77015-3707	713-453-5473
Jacob Fletcher	Fletcher's Hardware, LLC	Fletcher Ace Hardware	512 W FM 120	Pottsboro	TX	75076-7478	903-419-1040
Jaime Vargas	VARGAS HARDWARE AND SUPPLY INC.	Vargas Ace Hardware	439 Commercial St	Eagle Pass	TX	78852-4533	830-773-3811
James Allen Jr	THE J.B. ALLEN CO., INC	Allen Plumbing & Supply	2005 S Highway 83	Crystal City	TX	78839-4505	830-374-3618
James R. Hamilton	Summit Ace, LLC	Summit Ace Hardware	7400 SW 34th Ave Unit 15	Amarillo	TX	79121-1408	806-437-1420
James W. Giffillan Jr.	Giffillan, Inc.	Giffillan's Paint & Hardware	1440 W 7th Ave	Corsicana	TX	75110-6369	903-625-5053
Jarrell D Dowell	The Dowell Company, Inc.	The Dowell Company Inc	1491 W South Loop	Stephenville	TX	76401-5140	254-965-5120
Javier Casas	CASAS BROTHERS MANAGEMENT LLC	Ace Hardware of Zapata	2101 N US Hwy 83	Zapata	TX	78076-4036	956-765-6971
Javier Casas	L&J Casas Investments, LLC	Laredo Ace Hardware	3402 Lomas Del Sur Blvd	Laredo	TX	78046	956-462-5444
Jeffrey Ford	Family Hardware, Inc.	Ford and Crew Home and Hardware	1400 9th St	Marble Falls	TX	78654-4940	830-693-5566
Jeffrey M. Petersen	J & R Hardware LLC	J&R's Ace Hardware	23678 FM 1314 Rd	Porter	TX	77365-3712	832-401-5006
Jeremy French	Main Street Hardware Ennis, LLC	Ennis Main Street Hardware	201 SW Main St	Ennis	TX	75119-4762	972-875-2721
Jeremy Magnuson	MAGNUSON HARDWARE L.P.	Ace Hardware	105 W Edgewood Dr Ste101	Friendswood	TX	77546-3981	281-648-8200
Jim Ward	CASHWAY WEST INC.	Cashway West	2601 W County Rd N	Odessa	TX	79763	432-333-3137
Jimmy Day	Daystar Hardware, LLC	Ace Hardware	883 Sh 211	San Antonio	TX	78253	000-000-000
Jimmy Harding	WALKER COUNTY HARDWARE, INC.	Walker County Ace Hardware	1006 11th St	Huntsville	TX	77340-3964	936-295-7751
Joe King Fultz	TURNER, PIERCE & FULTZ, INC	Turner, Pierce & Fultz	604 W Washington Ave	Navasota	TX	77868-2842	936-825-6441
John Dunlap	CC Grace, Inc	Five Oaks Hardware	3375 Thousand Oaks	San Antonio	TX	78247-3320	210-745-2700
John Lautzenheiser	JOHN A. LAUTZENHEISER	Medina Hardware	13958 State Highway 16 N	Medina	TX	78055-3593	830-589-2320
John Lott	Lott Sales Company, Inc.	Lott Ace Hardware	800 Avenue F NW	Childress	TX	79201-3516	940-937-2002
John Lott	Brownfield Ace Hardware, LLC	Brownfield Ace Hardware	1411 Tahoka Rd	Brownfield	TX	79316-4828	000-000-000
John McKee	Tool Team LLC	White's Ace Hardware	404 E Main St	Eastland	TX	76448-2907	254-629-3373
John McKee	Tool Team LLC	Cisco Lumber and Supply	909 Conrad Hilton Blvd	Cisco	TX	76437-3437	254-442-2320
John W Cook	Petroleum Wholesale, L.P.	Ace Hardware	45950 Interstate 10	Winnie	TX	77665-9096	409-296-2183
John W. Cook	Petroleum Wholesale, L.P.	Ace Hardware.	10400 W Interstate 20 E	Midland	TX	79706-2665	432-563-0074
John W. James	Brothers Hardware LLC	Ace Hardware of Richardson	7989 Belt Line Rd	Dallas	TX	75248-5734	972-716-9587
Jose Samuel Salinas	Ace Hardware Pampa, LLC	Ace Hardware of Pampa	1215 N Hobart St	Pampa	TX	79065-4605	806-665-0723
Joseph Borski	AL'S HANDY HARDWARE	Als Handy Hardware	224 Aldine Mail Rd	Houston	TX	77037-1612	281-445-8640
K Kyle Biedermann	Harper Feed and Hardware LLC	Harper Feed and Hardware	897 S Ranch Road 783	Harper	TX	78631-2029	830-864-4609
Karen Keith	KEITH PROPERTIES, INC.	Keith Hardware	1424 Hewitt Dr	Waco	TX	76712-8493	254-666-2520
Karen Keith	KEITH PROPERTIES, INC.	Keith Hardware	927 N Avenue G	Clifton	TX	76634-1013	254-675-6513
Karen Keith	KEITH PROPERTIES, INC.	Keith Hardware	701 E Hwy 31	Hubbard	TX	76648	254-576-2076
Karen Keith	KEITH PROPERTIES, INC.	Keith Ace Hardware	408 W McGregor Dr	Mc Gregor	TX	76657-1225	254-840-2834
Karen Keith	KEITH PROPERTIES, INC.	Keith Ace Hardware	122 Live Oak St	Marlin	TX	76661-2852	254-883-2531
Karen Keith	KEITH PROPERTIES, INC.	Keith Ace Hardware	138 E Ovilla Rd	Red Oak	TX	75154-2446	972-515-8500
Karen Keith	KEITH PROPERTIES, INC.	Keith Ace Hardware	2210 S Bridge St	Brady	TX	76825-7442	325-597-2258
Karen Keith	KEITH PROPERTIES, INC.	Keith Ace Hardware	201 S Frontage Rd	Lorena	TX	76655-9601	254-857-8010
Karen Keith	KEITH PROPERTIES, INC.	Keith Ace Hardware	213 Mill Creek Dr	Salado	TX	76571-5537	254-947-4008
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	9701 Salem Way	Waco	TX	76708	254-836-5263

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Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	525 N Main St	Belton	TX	76513-3071	254-613-4235
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	9241 State Highway 6	Meridian	TX	76665	254-435-2251
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	303 N 4th St	Valley Mills	TX	76689	254-932-5150
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	102 S 1st St	Copperas Cove	TX	76522-2101	254-547-2131
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	200 N Brazos St	Whitney	TX	76692-2430	254-694-3949
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	2950 Williams Dr	Georgetown	TX	78628-2702	512-863-4505
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	402 Church Ave	Troy	TX	76579-2705	254-566-9355
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	214 Walnut St	Hico	TX	76457-3205	254-795-1745
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	1808 Avenue D	Moody	TX	76557	254-853-6003
Karen Keith	Keith Properties, Inc.	Keith Ace Hardware	32 S Pea Ridge Rd	Temple	TX	76502-5035	000-000-0000
Kathleen Labadie	Labadieland LLC	Benbrook Ace Hardware	9459 Benbrook Blvd	Benbrook	TX	76126	817-230-4826
Kathleen LaBadie	Labadieland LLC	Willow Park Ace Hardware	4951 E Interstate 20 Frontage Rd.	Willow Park	TX	76087	817-457-6000
Keith Bassett	Keith Bassett And Mark Bassett	Chalmers Hardware	2002 Broadway St	Galveston	TX	77550-4636	409-354-6573
Keith Jentsch	Hearne Ace Hardware, LLC	Hearne Ace Hardware	113 W 3rd St	Hearne	TX	77859-2501	979-279-3000
Keith R Zahar	GCM - THE BIG STORE INC.	The Big Store	2385 Hwy 87	Crystal Beach	TX	77650	409-684-2400
Kelsie Penley	Sanger Hardware Inc.	Sanger Ace Hardware	620 S Stemmons St	Sanger	TX	76266-9218	940-458-3033
Kenneth Biedermann	B L & H, INC.	Biedermann's Ace Hardware	1102 E Main St Ste B	Fredericksburg	TX	78624-4832	830-997-7611
Kerri L. Jacobs	TKJ Tribe Investment LLC	Weakley-Watson Hardware	1414 Austin Ave	Brownwood	TX	76801-3649	325-646-0536
Khandoo Nagar	MISTRY, INC.	Lakewood Hardware	7331 Gaston Ave Suite 120	Dallas	TX	75214-4131	214-821-5680
Kiran Lalani Bardai	Galena Park Ace Hardware LLC	Galena Park Ace Hardware	1401 Holland Ave	Galena Park	TX	77547-2537	832-740-4940
Kiran Lalani Bardai	PK Rumisha LLC	Sienna Ace Hardware	9320 Highway 6	Missouri City	TX	77459-5131	832-532-3420
Kirit Patel	AVNI CORPORATION	Tom's Hardware	1503 Gessner Dr	Houston	TX	77080-7503	713-464-0349
Kris Camp	Ace Hardware of Olney LLC	Ace Hardware of Olney	1105 W Main St	Olney	TX	76374-1623	940-564-2332
Larry Loessin	PEARLAND LUMBER CO. INC.	Pearland Lumber & Ace Hardware	2027 N Main St	Pearland	TX	77581-3307	281-485-1474
Larry Luedke	GATESVILLE DRUG COMPANY, LTD	Gatesville Drug and Ace Hardware	2820 State Highway 36	Gatesville	TX	76528	254-865-6900
Larry Strunk	The Brazos Mercantile Co.	Pecan Ace Hardware	2840 Village Rd	Granbury	TX	76049-4192	817-886-7301
Laurie Birko	YBH Enterprises, Inc.	Your Best Home Ace Hardware	6743 Camp Bowie Blvd	Fort Worth	TX	76116-7112	817-900-3354
Leslie Bradshaw	LESLIE BRADSHAW, LLC	Ace Hardware of Mineral Wells	1812 SE 1st St	Mineral Wells	TX	76067-5600	940-325-5952
Leslie Bradshaw	PK Supply, LLC	Ace Hardware	1740 Park Rd. 36 #4573	Graford	TX	76449-4573	940-779-2929
Linda Durham	All Seasons Ace LLC	All Seasons Ace Hardware	12764 Interstate 45 N	Willis	TX	77378-6986	936-755-4440
Lean Urban	KC & Company, Inc.	KC & Company	1302 Pena St	Carrizo Springs	TX	78834-3634	830-876-3229
Louis Stone	STONE'S HOMECENTER, INC	Stone's Ace Home Center	1502 S Gaston St	Crane	TX	79731-3817	432-558-2081
Luis Ortega	Five Points Hardware, LLC	Five Points Ace Hardware	2873 Pershing Dr	El Paso	TX	79903-2423	915-444-8421
Luis Ortega	Five Points Hardware, LLC	Ace Hardware	7790 Alabama St	El Paso	TX	79904-3136	915-222-8960
Mansoor Ali	Ace Hardware Plano Inc	Ace Hardware Plano	910 W Parker Rd Suite 100	Plano	TX	75075	469-431-2231
Mansoor Ali	Ace Hardware Irving Inc	Ace Hardware Irving	1105 W 6th St	Irving	TX	75060-3877	469-706-7774
Mansoor Ali	Ace Hardware Dallas Inc	Ace Hardware Dallas	2433 Gus Thomasson Rd	Dallas	TX	75228-3006	469-317-7060
Martin Soliz	DYLACK, INC.	Western Auto	10605 Leopard St	Corpus Christi	TX	78410-2602	361-241-7445
Melissa Mockros	KRM PROPERITIES, CO.	Atascocita Ace Hardware	18409 Timber Forest Drive	Humble	TX	77346	281-446-2240
Melissa Mockros	K and M Hardware of Kingwood, LLC	K and M Hardware of Kingwood LLC	4540 Kingwood Dr	Kingwood	TX	77345-2600	281-913-5565
Michael Arnett	Brookshire Grocery Company	Ballinger Ace Hardware	610 Hutchins Ave	Ballinger	TX	76821-5720	325-365-2415
Michael Dezaiffe	Dezaiffe Enterprises, Inc.	Grand Prairie Ace Hardware	222 S Center St	Grand Prairie	TX	75051-1723	972-262-4665
Michael Dezaiffe	Dezaiffe Enterprises, Inc.	Park Row Ace Hardware	922 E Park Row Dr	Arlington	TX	76010-4507	817-548-9292
Michael Eklund	Cibolo Ace Hardware, LLC	Cibolo Ace Hardware	813 Cibolo Valley Dr Suite 166	Cibolo	TX	78108-4558	000-000-0000
Michael Fleming	FLEMING LUMBER CO	Fleming Lumber	209 W Elm St	Hillsboro	TX	76645-2044	254-582-8441
Michael Havard	Michael Havard, SR., LLC	Ace Hardware Brenham	307 N Austin Pkwy	Brenham	TX	77833-3134	979-836-5607
Michael Hopfe	Fulshear Hardware LLC	Fulshear Ace Hardware	8411 FM 359	Fulshear	TX	77441-6384	281-533-8571
Michael L. Bailey	TRI-CITY SURPLUS, INC.	Bailey's Hardware	1620 Broadway Ave	Gladewater	TX	75647-5040	903-845-5787
Michael L. Bailey	TRI-CITY SURPLUS, INC.	Bailey's Ace Hardware	1113 Us Highway 259 S	Daingerfield	TX	75638-6913	903-645-3942
Michael L. Bailey	TRI-CITY SURPLUS, INC	Mineola Ace Hardware	522 E Broad St	Mineola	TX	75773-2620	903-569-2911
Michael W Powers	Powers Holdings, Inc.	Katy Hardware	559 Pin Oak Rd	Katy	TX	77494-1223	281-391-3437
Michael W. Powers	MKJHC Holdings, Inc.	Plantation Hardware	11818 Mason Road	Richmond	TX	77406	281-342-5207
Michael W. Powers	Powers Cinco Holdings Inc	Ace Hardware Cinco Ranch	1720 S Mason Rd	Katy	TX	77450-5919	281-392-5200
Michael Wayne Rogers	ROGERS & ROGERS INC.	Ace Hardware	1013 S Goliad St	Rockwall	TX	75087-4309	972-771-2237

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Mike Bailey	Lakeport Ace, LLC	Lakeport Ace Hardware	5014 Estes Pkwy	Longview	TX	75603-0916	903-218-0670
Mohammad Bhuiyan	ELCF, Inc.	El Centro Food	500 N Main	La Feria	TX	78559	956-797-1013
Oliver Gonzales	LSOG, Inc.	Big Lake Ace Hardware	601 E 2nd St	Big Lake	TX	76932-5317	325-884-2223
Ora Sullivan	ORA Q. SULLIVAN	Sullivan's Hardware	211 W Bluff St	Woodville	TX	75979-5221	409-283-2231
Payne Howard	ETACE, INC.	Ace Hardware of East Texas	5438 Loop 500 E	Center	TX	75935-9634	936-598-2734
Payne Howard	ETACE, INC.	Ace Hardware of East Texas	1400 Panola	Carthage	TX	75633	903-693-3222
Philip M Salemi	GULF COAST HARDWARE, LLC	Ace Hardware	2631 State Highway 35 N	Rockport	TX	78382	361-729-8600
Philip M Salemi	GULF COAST HARDWARE, LLC	Ace Hardware	301 Calhoun Plaza	Port Lavaca	TX	77979-2421	361-552-1918
Philip M Salemi	Gulf Coast Hardware, LCC	Ace Hardware	5201 N Navarro St	Victoria	TX	77904-1759	361-237-3211
Philip M. Salemi	Gulf Coast Hardware, LLC	Ace Hardware	4127 7th St	Bay City	TX	77414-4501	979-330-5055
Priya Amin	SIMRAN HOLDINGS, INC.	Gateway Hardware & Rental	6860 Telephone Rd	Houston	TX	77061-2838	713-643-0623
Priya Amin	League City Hardware LLC	League City Ace Hardware	1915 W League City Pkwy	League City	TX	77573-5138	281-316-9992
Raford Hargrove	Fisher Hardware Store, LLC	Ace Hardware	108 W Sammy Baugh Ave	Rotan	TX	79546-4524	325-735-2371
Ralph Hughes	2B 2E, INC.	Ace Home Center	1410 W US Highway 84	Fairfield	TX	75840-3308	903-389-2152
Randy Curtis	HEIGHTS LUMBER & SUPPLY, INC.	Heights Lumber & Supply	602 West F.M. 2410	Harker Heights	TX	76548	254-699-3491
Randy James	Randy James Hardware Inc.	Hardin Ace Hardware	106 Delwood Dr	Longview	TX	75605-3370	903-758-2131
Raul Ordaz	Canutillo Hardware Operations, LLC	Canutillo Ace Hardware	7181 Doniphan Dr	Canutillo	TX	79835-6002	915-877-7355
Renae Jablonowski	JABLONOWSKI ENTERPRISES, INC.	Jabo's Ace Hardware Coppell	465 S Denton Tap Rd	Coppell	TX	75019-3202	972-462-8668
Renae Jablonowski	BRJ ENTERPRISES, LLC	Jabo's Ace Hardware	1580 Keller Pkwy Ste 50	Keller	TX	76248-3621	817-482-1000
Renae Jablonowski	Jabo's Hardware, LLC	Jabo's Ace Hardware Westcliff	3548 S Hills Dr Ste 12	Fort Worth	TX	76109-2838	817-926-1789
Renae Jablonowski	BNR Store 4, LLC	Jabo's Ace Hardware	1201 Precinct Line Rd	Hurst	TX	76053-4226	817-753-3993
Renae Jablonowski	BNR Store 5, LLC	Jabo's Ace Hardware	8505 Lakeview Pkwy	Rowlett	TX	75088-9305	469-224-0468
Richard Lockley	Wharton Feed & Supply, L.L.C.	Wharton Feed and Ace	3030 N Richmond Rd	Wharton	TX	77488-2008	979-532-8533
Richard T. Elliott	PASO DEL NORTE HARDWARE, LLC	Ace Hardware of El Paso	2200 N Yarbrough Dr	El Paso	TX	79925-6300	915-591-6200
Rick Tapp	RL Capital Ventures Inc	Langham Creek Ace Hardware	18020 FM 529 Rd	Cypress	TX	77433-1168	281-855-6801
Robert Archer	RMA ENTERPRISES INC.	Morton Lumber	1404 W Wilson St	Borger	TX	79007-4420	806-273-6261
Robert Foster	FOSTER HARDWARE, INC	Foster Hardware	4400 Little Rd	Arlington	TX	76016-5631	817-478-4511
Robert J. DuBose	Seven-D Farms, Inc.	Diboll Ace Hardware	300 N Hines St	Diboll	TX	75941-1604	936-829-0330
Robert R Mc Intyre	MLCO, LTD.	McIntyre Lumber & Ace Hardware	113 N Saint Marys St	Falfurrias	TX	78355-3601	361-325-2571
Robin Bledsoe	CASHWAY BUILDING MATERIALS, INC.	Cashway Bldg Matls Inc	100 E South St	Leander	TX	78641-1729	512-259-3843
Roger Lowe	PAY AND SAVE, INC.	Lowe's Family Center #81	8202 Slide Rd	Lubbock	TX	79424-3436	806-794-9728
Roger Lowe	PAY AND SAVE, INC.	Lowe's Family Center #84	5725 19th St	Lubbock	TX	79407-2033	806-780-6745
Roger Lowe	PAY AND SAVE, INC.	Lowe's Family Center #35	7528 W University Blvd	Odessa	TX	79764-8835	432-381-0096
Roger Lowe	PAY AND SAVE, INC.	Lowe's Family Center #27	401 W 2nd St	Clarendon	TX	79226	806-874-3164
Roger Lowe	PAY AND SAVE, INC	Lowe's Family Center	1204 W Wallace St	San Saba	TX	76877-4128	325-372-4191
Roger Lowe	PAY AND SAVE, INC	Lowe's Family Center	100 E Colonial Pkwy	Devine	TX	78016-1809	830-663-9584
Roger Lowe	PAY AND SAVE, INC.	Ace Hardware Hereford	406 E 7th St	Hereford	TX	79045-5426	806-364-1260
Roger Lowe	PAY AND SAVE, INC.	Ace Hardware Canyon	900 23rd St	Canyon	TX	79015-4646	806-655-7191
Roger Lowe	PAY AND SAVE, INC	Lowe's Family Center	7708 Lohmans Ford Rd Bldg F	Lago Vista	TX	78645-4781	512-267-1738
Roger Lowe	PAY AND SAVE, INC	Lowe's Family Center	111 Blanco	Blanco	TX	78606	830-833-0651
Roger Lowe	Pay and Save, Inc.	Lowe's Ace Hardware #30	1212 Hall Ave	Littlefield	TX	79339-5109	806-385-1128
Roger Lowe	PAY AND SAVE, INC	Lowe's Family Center	405 US 281 So	Johnson City	TX	78636	830-868-4274
Roger Lowe	PAY AND SAVE, INC.	Lowe's Family Center #151	9014 N State Highway 16	Poteet	TX	78065-4001	830-742-3358
Roger Lowe	PAY AND SAVE, INC.	Lowe's-Ace	803 E Gravis St	San Diego	TX	78384-2713	361-279-3395
Roger Lowe	Pay and Save, Inc	Lowe's Family Center #37	2021 E 8th St	Odessa	TX	79761-4203	432-337-2242
Roger Lowe	Pay and Save, Inc	Lowe's Family Center #115	833 S Dill St	East Bernard	TX	77435-8689	979-335-7322
Roger Lowe	Pay and Save, Inc.	Lowe's Family Center #120	102 South State Hwy 55	Rocksprings	TX	78880	830-683-2178
Roger Lowe	Pay and Save, Inc.	Lowe's Ace #148	17255 I-35	Dilley	TX	78017	830-965-1211
Roger Lowe	Pay and Save, Inc.	Lowe's #67	1119 E 1st St	Dumas	TX	79029-3337	806-935-9215
Roger M. Yale	R2 ACE LLC	Little Elm Ace Hardware	2130 Oak Grove Pkwy	Little Elm	TX	75068-3245	469-442-0700
Ron Merrill	PBL Ace Stores, LLC	Spring Ace Hardware	1721 Spring Cypress Rd	Spring	TX	77388-3613	281-353-4421
Ronald O. Rehkopf	Rehkopf Enterprises, Inc.	Ace Hardware	707 W Main St	Clarksville	TX	75426-3619	903-609-3150
Ronald O. Rehkopf	Rehkopf Enterprises, Inc.	Wake Village Ace Hardware	800 N Kings Hwy	Wake Village	TX	75501-5762	903-832-7001
Rosemarie A. Ellis	WESLACO BORDERLAND HARDWARE, LLC	Ted's Borderland Hardware	300 S. Missouri Avenue	Weslaco	TX	78596-6016	956-968-2686

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
Ryan Reid	Sinton's True Value LLC	Sinton Ace Hardware	105 W Sinton St	Sinton	TX	78387-2552	361-364-4636
Sagness Girouard	GIROUARD'S INC.	Girouards Super Market	626 W 2nd St	Freeport	TX	77541-5763	979-233-4211
Samuel C Bitner	Haskell Modern Way, Inc	Modern Way Ace Hardware	1202 N Avenue E	Haskell	TX	79521-3628	940-864-2195
Sani Kheir	SANODEAN, LLC	Ace Hardware & Lumber of Pilot Poin	316 S Highway 377	Pilot Point	TX	76258-4370	940-686-5311
Sarah Mc Donald	Sarah McDonald	Ace Hardware	309 Jacob St	Timpson	TX	75975	936-254-2552
Stephen Braly	Braly Builders Supply Company, Inc.	Bralys Ace Hardware	420 W Palestine Ave	Palestine	TX	75801-7536	903-723-2179
Stephen Braly	Bralys Hardware, LLC	Bralys Ace Hardware	222 S Ragsdale St	Jacksonville	TX	75766-4954	903-284-2250
Steve Herren	HARRIS LUMBER & HARDWARE, INC.	Harris Lumber & Hardware Inc	1515 E Fm 700	Big Spring	TX	79720-4951	432-267-6355
Steve Huser	MOORE'S HILL COUNTRY LUMBER, L.P.	Moore's Hill Country Lbr	2400 E Main St	Uvalde	TX	78801-4943	830-278-3344
Steven Markham	Galaxy Hardware, Inc.	Ace Hardware of Bridgeport	1602 Chico Hwy	Bridgeport	TX	76426-2207	940-394-3348
Thomas A. Degenhart	W - K AND K INC.	Wimberley Ace Hardware	14307 Ranch Road 12	Wimberley	TX	78676-6208	512-847-2356
Thomas Brown	BROWN VENTURES, INC.	Hamilton Hardware Co	5230 Highway 6 N	Houston	TX	77084-1955	281-463-8681
Thomas Degenhart	K AND D HOLDINGS, INC.	Canyon Lake Ace Hardware	1150 FM 2673	Canyon Lake	TX	78133-4777	830-964-2797
Tim Hutcheson	METRO FEED & HARDWARE, INC.	Mesquite Ace Hardware	4415 Gus Thomasson Rd	Mesquite	TX	75150-2231	972-681-4418
Tom Velasquez	Velasquez Group LP	Market Square	1814 Bill Mack St	Shamrock	TX	79079	806-256-3266
Tori Durst	Panhandle Ace Hardware, LLC	Panhandle Ace Hardware	310 W Hwy 60	Panhandle	TX	79068	000-000-000
Tracy Stephens	TP Stephens LLC	Hawkins Ace Hardware	850 N Beaulah St	Hawkins	TX	75765-3372	900-613-2231
Vernon Hord	Crosby Hardware, Inc.	Crosby Ace Hardware	5419 S Main St	Crosby	TX	77532-5877	281-328-2555
W Lawther	DEER PARK LUMBER CO. INC.	Deer Park Lumber Ace Hardware	1600 Center St	Deer Park	TX	77536-3508	281-479-2326
W Lawther	DEAN LAWTHER, LTD.	Kilgore's Clear Lake Lumber	1637 E Main St	League City	TX	77573-4148	281-332-9351
Walter Schiel	SCHIEL ENTERPRISE INC.	Hometown Hardware	2205 13th St	Hempstead	TX	77445-6646	979-926-3372
Walter Schiel	SCHIEL ENTERPRISE INC.	Hometown Hardware	501 Meyer St	Sealy	TX	77474-2711	979-885-7223
Wesley Anderson	3W Hardware, Inc.	Ace Hardware & Lumber	1101 S Ralls Hwy	Floydada	TX	79235-7911	806-983-3000
Wesley Anderson	3W Hardware, Inc.	Bulldog Ace Hardware	3210 Olton Rd	Plainview	TX	79072-6628	806-429-7457
Westyn Hughes	Westyn's Ace Hardware LLC	Westyn's Ace Hardware	1939 State Highway 21 E	Caldwell	TX	77836	000-000-000
Willaim A. Horton	Asher Industries, Inc.	Lake Conroe Ace Hardware	19380 Highway 105 W Ste 500 A	Montgomery	TX	77356-1984	936-582-5170
William Paul Pastermack	Ace Hardware of New Boston LLC	Ace Hardware	407 N McCoy Blvd	New Boston	TX	75570-2307	903-314-5959
Windol Robbins	BOWIE LUMBER CO. INC.	Bowie Lumber	602 W Wise St	Bowie	TX	76230-4724	940-872-2216
Windol W. Robbins Jr.	Ace of Azle, LLC	Ace of Azle	505 N Stewart St	Azle	TX	76020-3237	817-270-5600
Windol W. Robbins Jr.	Ace of Vernon, LLC	Ace of Vernon	2806 Wilbarger St	Vernon	TX	76384-4570	940-552-5401
Windol W. Robbins Jr.	Wichita Falls Ace Hardware, LLC	Wichita Falls Hardware	4031 Sports St, Suite B	Wichita Falls	TX	76308-4437	940-696-2216
Windol Wayne Robbins Jr	Ace of Burkburnett LLC	Ace Hardware of Burkburnett	401 E 3rd St	Burkburnett	TX	76354-3440	940-434-2216
Windol Wayne Robbins Jr	Ace of Iowa Park LLC	Ace Hardware of Iowa Park	200 W Bank St	Iowa Park	TX	76367-1622	940-592-4681
Wylie Dunn	Horseshoe Bay Ace Hardware, LP.	Horseshoe Bay Ace Hardware	9714 W FM 2147	Horseshoe Bay	TX	78657-5984	830-598-8900
Ben E Banks	Ace Hardware Ephraim, LLC	Ace Hardware Ephraim	385 S Main St	Ephraim	UT	84627-1315	435-283-4000
Ben E Banks	Ace Hardware Parowan, LLC	Ace Hardware Parowan	110 S Parkway Blvd	Parowan	UT	84761	435-710-5222
Blane Smith	Morgan Value, Inc.	Ace Hardware	265 N State St	Morgan	UT	84050-9569	801-829-4144
Bruce Curtis	COURTESY HARDWARE	Courtesy Ace Hardware	126 E Main St	Delta	UT	84624-8497	435-864-2784
Bruce Curtis	Legacy Hardware, Inc.	Legacy Ace Hardware and Sporting Go	159 N Main St	Panguitch	UT	84759-0382	435-676-8722
Bryant B Curtis	Saltlake LLC	Salt Lake Ace Hardware	3438 E Bengal Blvd	Salt Lake City	UT	84121-5803	801-683-0383
Bryant Curtis	TREMONTON HARDWARE, L.L.C.	Ace Hardware	250 E Main St	Tremonton	UT	84337-1602	435-257-5034
Buck Hurst	HURST SALES CORPORATION	Bucks Ace Hardware	90 South 1400 West	Hurricane	UT	84737	435-635-4449
Craig James Smith	SMITH & EDWARDS COMPANY	Smith & Edwards	3936 N Highway 126	Ogden	UT	84404	801-731-1120
Craig James Smith	Smith And Edwards Company	Smith & Edwards	9010 S Redwood Rd	West Jordan	UT	84088-6505	801-432-8370
Curtis Anderson	RASMUSSEN FURNITURE & HARDWARE, INC	Rasmussen's Ace Hardware	435 S Main	Gunnison	UT	84634	435-528-7513
Dallin Redd	REDD, INC.	Redd's Ace Hardware	82 S Main St	Blanding	UT	84511-3741	435-678-2228
Darin Peirce	Associated Retail Operations, Inc.	Ace Hardware Pinebrook	3151 Kilby Rd	Park City	UT	84098-8309	435-200-0460
Darin Peirce	Associated Retail Operations, Inc.	Ace Hardware Price	720 W Price River Dr	Price	UT	84501-2841	435-341-0266
David Turner	FSTSG CORPORATION	Turner Lumber	565 E Main St	Vernal	UT	84078-2701	435-789-3581
David Turner	FSTSG CORPORATION	Turner Lumber	300 E Lagoon St	Roosevelt	UT	84066-2800	435-722-3301
Denis Tanner	KAMAS HARDWARE, INC.	Ace Hardware of Kamas	192 W 200 S Unit A	Kamas	UT	84036-9099	435-783-2331
Dirk Labrum	THE DIRK LABRUM CO., INC.	Milt's Ace Home Center	690 W Main St	Vernal	UT	84078-2408	435-789-5071
Fred Hale	Colonial Building Supply, L.L.C.	Colonial Bldg Supply Inc	530 N 400 W	Centerville	UT	84014-1301	801-295-9471
Frederick L Hale	Colonial Building Supply, L.L.C.	Colonial Ace	380 E Pages Ln	Centerville	UT	84014-2544	801-292-1471

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Gf (Buck) Hurst	Hurst Sales Corporation	Bucks Ace Hardware	607 S Mall Drive	Saint George	UT	84790	435-673-1659
Gf Buck Hurst	Buck's Ace Santa Clara LLC	Buck's Ace Hardware	2220 Rachel Drive	Santa Clara	UT	84765	435-673-3393
Jaret Gordon	Gordon's Hardware, Inc.	Gordon's Ace Hardware	84 E Utah Ave	Payson	UT	84651-2257	801-465-3722
Jaret Gordon	Gordon's Hardware Edgemont Inc	Gordon's Ace Hardware	3067 N Canyon Rd	Provo	UT	84604-3920	801-874-2455
Jaret Gordon	Gordon's Hardware Provo, LLC	Gordon's Ace Hardware	1334 N State St	Provo	UT	84604-2419	801-616-3091
Jaret Gordon	Gordons Hardware Spanish Fork, LLC	Gordon's Ace Hardware	888 N 600 E	Spanish Fork	UT	84660-1312	801-465-3722
Jaret K. Gordon	Gordon's Hardware Nephi, LLC	Gordon's Ace Hardware	1174 N Main	Nephi	UT	84648-1008	435-610-2444
Jason Hurst	Hurst Stores Incorporated	Hurst Ace Hardware	160 N Bluff St	Saint George	UT	84770-4549	435-673-6141
Jason Hurst	Hurst Company	City Ace Hardware-Marmalade	477 N 300 W	Salt Lake City	UT	84103-1220	385-297-7670
Jeff Niederhauser	JJ Nieder, Inc.	Ace Hardware Cottonwood	6249 S Highland Dr	Salt Lake City	UT	84121-2125	801-666-7513
John R Stokes	STOKES SALEM INC.	Ace Hardware-Stokes Market	795 N State Road 198	Salem	UT	84653-5665	801-504-6021
Jonathan Badger	Badger Hardware LLC	Ace Hardware	894 S Main St	Smithfield	UT	84335-2302	435-754-7575
Jonathan Badger	Badger Hardware LLC	Ace Hardware Mountain Green	4935 Old Highway Rd Ste 1	Mountain Green	UT	84050-9808	385-865-8700
Jonathon Badger	Badger Hardware LLC	Lee's Ace Hardware-Foxboro	763 N Redwood Rd Ste 100	North Salt Lake	UT	84054-2832	385-399-3662
Jordan Roper	ROPER LUMBER COMPANY	Roper Lumber Company	95 N Main St	Fillmore	UT	84631-4507	435-743-5194
Julie Hurst	HURST COMPANY	Hurst Ace Hardware	165 S Main St	Cedar City	UT	84720-3338	435-865-9335
Julie Hurst	HURST COMPANY	City Ace Hardware-4th South	612 E 400 S	Salt Lake City	UT	84102-2804	801-364-6567
Julie Hurst	HURST COMPANY	Timberline Ace Hardware	737 S Main St	Heber City	UT	84032-2402	435-654-0530
Kenneth Turner	TURNER LUMBER OF MOAB, INC.	Turner Lumber of Moab	237 N 100 W	Moab	UT	84532-2326	435-259-5165
Kent M Beckstrom	BC 220 LLC	Ace Hardware-Brigham City	220 N Main St	Brigham City	UT	84302-2120	435-723-3999
Lee Bracken	Brackens C&L Holdings Inc.	Ace Hardware Enterprise	591 E Main St	Enterprise	UT	84725	435-878-2251
Lyle Larsen	LARSENS ACE HARDWARE INC.	Larsens Ace Hardware	1155 S Highway 118	Richfield	UT	84701-3116	435-896-8455
Mark Ridley	Ridley's Family Markets, Inc.	Ridley's Family Market Ace Hardware	780 E Main St	Hyrum	UT	84319-1403	435-245-4455
Mark Ridley	Ridley's Family Markets, Inc.	Ridley's Family Market Ace Hardware	4045 E Pony Express Pkwy	Eagle Mountain	UT	84005-5512	801-789-4995
Mark Ridley	Ridley's Family Markets, Inc.	Ace Hardware Eagle Mountain	1557 E Eagle Mountain	Eagle Mountain	UT	84005	801-789-4448
Mark Stewart	STEWART INVESTMENTS, INC.	Stewart's Ace Hardware	245 W Highway 40	Roosevelt	UT	84066-3710	435-722-0510
Mark Stewart	Stewart Hardware, L.L.C.	Ace Hardware Herriman	13342 S 5600 W	Herriman	UT	84096-6789	801-890-4451
Mark Stewart	Stewart Hardware North, L.L.C.	Ace Hardware Daybreak	5422 W Daybreak Pkwy	South Jordan	UT	84009	801-987-8110
Michael Jones	P.C. JONES, INC.	Jones Ace Hardware	195 E Main St	Castle Dale	UT	84513	435-381-2421
Michael Roueche	ROUECHE'S HARDWARE, INC.	Ace Hardware	135 W 320 N	Kaysville	UT	84037-1136	801-546-2689
Moldenhauer Daniel	MMDA, LLC	Ace Hardware-Garden City	537 North Bear Lake Blvd	Garden City	UT	84028	435-946-2279
Penney Riches	MELON VINE FOOD STORES, INC.	P&D Ace Hardware	330 E Main St	Green River	UT	84525	435-564-6562
Phillip Ray Child	P R Child, Inc.	Ace Hardware	2556 N 400 E	North Ogden	UT	84414-7243	801-823-2514
Richard Reese	Standard Plumbing Supply Company, I	Standard Plumbing Supply Hardware	3915 W 4700 S	Taylorsville	UT	84129-3452	385-297-8196
Richard Reese	Standard Plumbing Supply Company, I	Standard Plumbing Supply-Ace Hardwa	1890 S Redwood Rd	Salt Lake City	UT	84104-5111	801-977-8100
Robert D. Obray	Macey's Inc.	Ace Hardware of Olympus Hills	3981 S Wasatch Blvd	Salt Lake City	UT	84124-2247	801-424-1414
Robert W. Broulim	Broulim Hardware, LLC	Ace Hardware Logan	190 S Main St	Logan	UT	84321-5202	000-000-000
Roy Barrus	Beaver Mountain Partners, LLC	Fishlake Lumber Co.	1627 N Hwy 357	Beaver	UT	84713-8012	435-438-5454
S. Neal Berube	Macey's Inc.	Ace Hardware Murray	5664 S 900 E	Murray	UT	84121-1073	801-747-0639
S. Neal Berube	Macey's, Inc.	Ace Hardware Draper	1206 E Draper Pkwy	Draper	UT	84020-9097	801-545-8928
S. Neal Berube	Macey's Inc.	Ace Hardware Sandy	10303 S 1300 E	Sandy	UT	84094-4681	801-327-0108
Scott Hymas	Santaquin Market, Inc.	Ace Hardware	110 North 400 E	Santaquin	UT	84655	801-925-4065
Shane Brian	Brian Farm Service Center, Inc.	Brian Farm Service Ace Hardware	33 E 300 S	Loa	UT	84747-7776	435-836-2884
Stephen G Allred	Allred's Ace Hardware, Lehi, LLC	Allred's Ace Hardware Lehi	50 E Main St	Lehi	UT	84043-2142	000-000-000
Steve Allred	ALLRED'S ACE HARDWARE, INC.	Allred's Ace Hardware	330 S Main St	Pleasant Grove	UT	84062-2635	801-785-2221
Steven Brent Helm	Raising Helm, LLC	Helm's Ace Hardware	7101 S Redwood Rd	West Jordan	UT	84084-3422	385-529-0196
Steven D. Strand	Strand Ag Supply	Strand Ag Supply Ace Hardware	15 E 1900 S Feed Mill Road	Moroni	UT	84646	435-436-8225
Steven G Allred	Allred's Ace Hardware Lone Peak, In	Allred's Ace Hardware Lone Peak	5353 Parkway East Dr	Highland	UT	84003-3866	801-763-2221
Steven G Allred	Allred's Ace Hardware Orem, Inc.	Allred's Ace Hardware Orem	1550 N State St	Orem	UT	84057-2548	385-330-2221
Stuart J. Telford	Telford Venture Holdings LLC	Jay's Ace Hardware	4335 Harrison Blvd	Ogden	UT	84403-3103	801-452-6010
Weston Winegar	Winegars' Super Markets, Inc.	Ace Hardware	1080 W 300 N	Clearfield	UT	84015-8732	801-774-9000
Albert Bonney	ACE OF KEMPSVILLE INC.	Kempsville's Ace Hardware	5168 Singleton Way	Virginia Beach	VA	23462-4230	757-499-7616
Barry Spain	BHS, INC.	Thacker Ace Hardware	3671 S Crater Rd	Petersburg	VA	23805-9207	804-861-6700
Barry Spain	BamCam, Inc.	Thacker Ace Hardware	27 Dunlop Vlg.	Colonial Heights	VA	23834-1772	804-766-4223

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Bill Miller JR	MILLER HARDWARE, INC.	Miller Hardware	208 Centre Dr	Stephens City	VA	22655-2966	540-869-5700
Carlton Cutchins	C.L. CUTCHIN JR. INC.	Farmers Produce Co	1100 Armory Dr Ste 101	Franklin	VA	23851-2457	757-562-3560
Casey Adams	KENBRIDGE SUPPLY COMPANY, INC.	Kenbridge Supply Co Inc	311 Broad Street #846	Kenbridge	VA	23944-2149	434-676-3555
Charles E Vaughan	E.E. VAUGHAN & SON, INC.	E.E. Vaughan & Son Inc.	200 Meredith St	Lawrenceville	VA	23868-1821	434-848-4124
Charles P. Overstreet	Overstreet Hardware, Inc.	Overstreet Hardware and Rental	2650 Lakeside Dr	Lynchburg	VA	24501-6921	434-385-5150
Charles P. Overstreet	Overstreet Hardware, Inc.	Overstreet Hardware and Home	15097 Forest Rd	Forest	VA	24551-3900	434-616-2989
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	7650 Williamson Rd	Roanoke	VA	24019-4341	540-777-1230
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	520 Roanoke St	Christiansburg	VA	24073-3141	540-394-3311
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	4697 Cleburne Blvd	Dublin	VA	24084-4415	540-674-5100
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	3647 Brambleton Ave SW	Roanoke	VA	24018-3611	540-989-5245
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	1188 Mica Rd	Ridgeway	VA	24148-3512	276-956-2002
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	2303 Williamson Rd NE	Roanoke	VA	24012-4833	540-362-1868
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	2913 W Main St	Salem	VA	24153-2061	540-385-4607
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	2113 E Washington Ave	Vinton	VA	24179-4615	540-890-5010
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Ace Hardware	432 E Ridgeway St	Clifton Forge	VA	24422-1327	540-862-5656
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Hardware Company	110 Inge Street	Blackstone	VA	23824	434-292-7208
Charles Vance Overstreet	Northwest Hardware Company, INC	Northwest Ace Hardware	801 Kabrich St	Blacksburg	VA	24060-3342	540-418-4913
Charles Vance Overstreet	Northwest Hardware Company, Incorpo	Northwest Hardware	401 E Main St	Louisa	VA	23093-6518	540-967-2827
Craig Smith	Smith Brothers Hardware Inc	Fairfax Ace Hardware	10310-B Main St	Fairfax	VA	22030-2410	703-359-4703
Cynthia Tudor	American Hardware, Inc.	American Ace Hardware	1204 S Military Hwy	Chesapeake	VA	23320-2209	757-424-9000
Dan Glei	FC Ace, LLC	Curt's Ace Hardware	1460 Euclid Ave	Bristol	VA	24201-3730	276-285-6305
Dan Glei	FC ACE, LLC	Curt's Ace Hardware	120 Cook St	Abingdon	VA	24210-3203	276-628-2053
Dan Glei	FC ACE, LLC	Curt's Ace Hardware	795 N Main St	Marion	VA	24354-3403	276-265-6000
Dan Glei	FC Ace, LLC	Curt's Ace Hardware	1094 E Main St	Lebanon	VA	24266-5012	276-794-6039
DAN Glei	FC ACE, LLC	Curt's Ace Hardware	425 E Stuart Drive	Galax	VA	24333	276-293-6008
Deborah Ream	DEAN HOME CENTER, INC.	Dean Home Center Inc	203 3rd St	Grottoes	VA	24441-1526	540-249-5303
Dylan H Jones	JONES WELDING CO.	Clarksville Ace Hardware	7545 Highway Fifty Eight	Clarksville	VA	23927-3019	434-374-8629
Elizabeth McDade	Courtland Hardware, LLC	Courtland Ace Hardware	9795 Courthouse Rd	Spotsylvania	VA	22553-1915	540-834-2231
Ernie Reeves	Augusta Cooperative Farm	W.F. Paulett & Son	127 Irish Rd	Scottsville	VA	24590-3807	434-286-2521
Faizal Thobani	Astera Investments Corp.	Ace of Vienna	264 Cedar Ln SE	Vienna	VA	22180-6613	703-936-0881
Gina M Schaefer	The Cool Hardware Company, Inc.	Old Town Ace Hardware	809 S Washington St	Alexandria	VA	22314-4220	703-566-7040
Gordon Nelson	White's Building Supply Inc.	White's Building Supply	255 Railroad Ave	Keysville	VA	23947-3644	434-736-9000
Graylend T Horn	Middlesex Ace, LLC	Horn's Middlesex Ace	2707 General Puller Hwy	Saluda	VA	23149-3112	804-776-5080
Graylend T Horn	NORTHERN NECK ACE, LLC	Horn's Northern Neck Ace	96 School St	Kilmarnock	VA	22482	804-435-1242
Graylend T Horn	West Point Ace, LLC	Horn's West Point Ace	611 14th Street	West Point	VA	23181	804-843-7230
Graylend T Horn	Gloucester Ace, Inc.	Horns Gloucester Ace Hardware	7307 John Clayton Memorial Hwy	Gloucester	VA	23061-5392	804-654-8010
Graylend T Horn	Hayes Ace, INC.	Horn's Hayes Ace	2348 George Washington Memorial Hwy	Hayes	VA	23072-3554	804-684-8686
GraylendT Horn	Warsaw Ace, LLC	Horn's Warsaw Ace	19 Main St	Warsaw	VA	22572-4200	804-333-4676
Gregory Beasley	Riverside Ace LLC	Riverside Ace Hardware	124 Trade Street	Danville	VA	25451	434-792-2026
J Cahill	CAHILL, INC.	Heritage Home Center	1558 Fairstone Park Hwy	Stanleytown	VA	24168-3044	276-629-2595
James R Megahan	JCRM Incorporated	Fluvanna Hardware	114 Crofton Pl	Palmyra	VA	22963-3300	434-591-0670
Jamie A Maloney	Bellmore Home Center, Inc.	Costello's Ace Hardware	7194 Richmond Hwy	Appomattox	VA	24522	631-243-2220
Jeff Smith	Twins Ace Arlington LLC	Twins Ace Hardware Arlington	2001 Clarendon Blvd	Arlington	VA	22201-2940	571-444-7703
Jeff Smith	Twins Ace National, LLC	Twins Ace Hardware	2001 S Bell St	Arlington	VA	22202	571-444-7703
Jeremy Ream	DEAN HOME CENTER, INC.	Dean Home Center Inc	300 S Stuart Ave	Elkton	VA	22827-1534	540-298-9144
John Digges	Lakewood Ace Corporation	Lakewood Ace Hardware	3531-33 Tidewater Dr	Norfolk	VA	23509-1355	757-624-1795
John Solenberger Jr.	JNO.S. Solenberger & Co., Incorpara	Solenberger's Home & Hardware	832 Berryville Ave	Winchester	VA	22601-5914	540-662-3457
John T Deaver	JTD, Incorporated	Ace Peninsula Hardware	210 Monticello Ave	Williamsburg	VA	23185-2815	757-229-1900
John T Deaver	JTD, Incorporated	Ace Peninsula Hardware	4511 John Tyler Hwy Ste L	Williamsburg	VA	23185-2415	757-220-9362
John T Deaver	JTD, Incorporated	Ace Peninsula Hardware	12490 Warwick Blvd	Newport News	VA	23606-3000	757-594-9890
John T Deaver	JTD, Incorporated	Ace Peninsula Hardware	2098 Nickerson Blvd	Hampton	VA	23663-1058	757-850-0544
John T Deaver	JTD, Incorporated	Ace Hardware	7 Town Center Way	Hampton	VA	23666-1999	757-864-0970
John T Deaver	JTD, Incorporated	Providence Forge Ace Hardware	9321 Pocahontas Trl	Providence Forge	VA	23140-3403	804-966-9076
John T. Deaver	JTD, INCORPORATED	Grafton Ace Hardware	4914 George Washington Mem Hwy	Grafton	VA	23692-2769	757-898-3040

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Madeline Questell	Banbury Hardware, LLC	Ace of Virginia	220 Byrd St	Orange	VA	22960-1607	540-308-7103
Michael J Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Warrento	251 W Lee Hwy	Warrenton	VA	20186-2093	540-347-2499
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	4102 Lankford Hwy	Exmore	VA	23350-2644	757-442-4900
Michael J Costello	Bellmore Home Center, Inc.	Rommel's Ace Home Center	6735 Maddox Blvd	Chincoteague Island	VA	23336-2253	757-336-5808
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of King Geo	11475 Ridge Rd	King George	VA	22485-4078	540-775-5994
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware Colonial Be	535 Euclid Ave	Colonial Beach	VA	22443-1907	804-224-8996
Michael J. Costello	Bellmore Home Center, Inc.	Costello's Ace Hardware of Purcellv	801 E Main St	Purcellville	VA	20132-3131	540-254-5500
Morgan Nelson	S.B. Cox Ready Mix, Inc.	Farmers Service Company	865 W Main St	Smithfield	VA	23430-1037	757-357-4367
Nancy Fisher	ALLISON'S HOME IMPROVEMENT AND	Allison's Home Improvement	3010 Northumberland Hwy	Lottsburg	VA	22511-2716	804-529-7578
Norman Wenger	ROCKINGHAM COOPERATIVE FARM BUREAU,	Rocking R Ace Hardware	1030 S High St	Harrisonburg	VA	22801-1604	540-434-9967
Norman Wenger	ROCKINGHAM COOPERATIVE FARM BUREAU,	Rockingham Cooperative Ace Hardware	1000 W Broad St	Waynesboro	VA	22980-4323	540-949-8229
Norman Wenger	ROCKINGHAM COOPERATIVE FARM BUREAU,	Bridgewater Ace Hardware	601 N Main Street	Bridgewater	VA	22812-1629	540-828-2561
Norman Wenger	ROCKINGHAM COOPERATIVE FARM BUREAU,	Rockingham Cooperative	110 Wilson Ave	Monterey	VA	24465	540-468-2450
Norman Wenger	Rockingham Co-Operative Farm Bureau	Rockingham Cooperative Ace Hardware	2589 Stuarts Draft Hwy	Stuarts Draft	VA	24477-3154	540-337-2941
Norman Wenger	Rockingham Co-Operative Farm Bureau	Rockingham Cooperative	455 E King St	Strasburg	VA	22657-2430	540-465-5182
Norman Wenger	Rockingham Co-Operative Farm Bureau	Rockingham Cooperative	8649 Cloverdale Rd	Troutville	VA	24175-7286	540-992-1001
Norman Wenger	Rockingham Co-Operative Farm Bureau	Rockingham Cooperative Ace Hardware	241 Lee Hwy	Verona	VA	24482-2500	540-248-2223
Robert B Traweek	ASHLAND HARDWARE, INC.	Ace Hardware & Equipment	105 N Washington Hwy	Ashland	VA	23005-1621	804-798-2231
Robert B Traweek	Mechanicsville Hardware LLC	Ace Hardware & Equipment	7026 Mechanicsville Tpke	Mechanicsville	VA	23111-7101	804-244-5211
Ronak Parikh	Bolster NQ Hardware, LLC	Moneta Farm & Home Center	11739 Moneta Rd	Moneta	VA	24121-5717	540-297-5558
Sarah Pitkin	DALE CITY HARDWARE, INC	Dale City Hardware Inc	4340 Dale Blvd	Dale City	VA	22193-2402	703-670-2139
Sarah Pitkin	WOODBINE HARDWARE, INC	Woodbine Hardware Inc	13418 Dumfries Rd	Manassas	VA	20112-4746	703-791-7855
Sarah Pitkin	Locust Grove Hardware, Inc.	Locust Grove Hardware	4408 Germanna Hwy	Locust Grove	VA	22508-2010	540-972-1906
Sarah Pitkin	Rice Hardware, Inc.	Rice Hardware	9124 Mathis Ave	Manassas	VA	20110-5287	703-361-3141
Sean Ploskina	Bill's Hardware, Inc.	Bill's Ace Hardware	2213 N Buchanan St	Arlington	VA	22207-2526	703-524-2503
Sonny Tudor	TUDORS HARDWARE, INC.	Tudors Hardware	1642 A Sparrow Rd	Chesapeake	VA	23325-4028	757-366-9506
Tammy Edwards	Windsor Hardware & Supply Co	Windsor Hardware	5 Joyner Ave	Windsor	VA	23487-9447	757-242-6123
William Gravatt	G & G MILFORD FARM SERVICE, INC.	G & G Ace Hardware	17434 Gravatt Rd	Milford	VA	22514-2128	804-633-6690
Willie Sisk	Wilson Ace LLC	Ace of Amelia	15139 Patrick Henry Hwy	Amelia Court House	VA	23002-4700	804-397-9452
Wilson Whitmore	Rockbridge Farmers Cooperative,	Rockbridge Farmers Co-op	645 Waddell St	Lexington	VA	24450-2200	540-463-7381
Wj Mills	ANGLE HARDWARE CO. INC.	Angle Hardware	330 Franklin St	Rocky Mount	VA	24151-1611	540-483-5270
Christopher Mask	MASK CORP.	Stowe Hardware & Dry Goods	430 Mountain Rd	Stowe	VT	05672-4628	802-253-7205
Gordon A Winters	Jerihill Hardware	Jerihill Ace Hardware	249 VT Route 15	Jericho	VT	05465-9641	802-899-1277
Gordon A. Winters	City Hardware, LLC	City Hardware	156 College St	Burlington	VT	05401-8423	802-651-8355
Gordon Winters	ST ALBANS ACE HARDWARE, LLC.	St Albans Ace Hardware	109 N Main St	Saint Albans	VT	05478-1669	802-527-7007
Gordon Winters	MILTON ACE HARDWARE, LLC	Milton Ace Hardware	5 Southerberry Dr	Milton	VT	05468-4537	802-893-4100
Gordon Winters A	Winters Lumber, Inc.	Memorial Hardware	25 Memorial Way	Swanton	VT	05488	802-868-2690
Howard Manosh	COUNTRY GARDEN AND HOME CENTER, INC	Country Home Center	85 Center Rd	Morrisville	VT	05661-8585	802-888-3177
J Lang Durfee	BETHEL MILLS, INC.	Central Supplies	839 VT Route 12 S	Randolph	VT	05060-9617	802-728-9531
J Lang Durfee	BETHEL MILLS, INC.	Brandon Lumber & Millwork	11 Grove St	Brandon	VT	05733-1001	802-247-6000
J Lang Durfee	Bethel Mills, INC.	Oakes Lumber and Hardware	975 Lower Plain	Bradford	VT	05033-9295	802-222-5280
J Lang Durfee	Bethel Mills, INC.	Fogg's Lumber and Hardware	301 US Route 5 S	Norwich	VT	05055-9431	802-649-2958
J Lang Durfee	Bethel Mills, INC.	Fogg's Lumber and Hardware	50 Lake Morey Rd	Fairlee	VT	05045-9824	802-333-4248
Jaimie Rawson	Rawson's Hardware, Inc.	Mountain Town Hardware Winhall	1 River Rd	Bondville	VT	05340	802-787-7907
Reno Gervais	GERVAIS HARDWARE, INC.	Gervais Ace Hardware	62 Cross St	Island Pond	VT	05846	802-723-6138
Richard Brothers	BISBEE'S HARDWARE, INC.	Bisbee's Ace Hardware	109 Mad River Green	Waitsfield	VT	05673-7297	802-496-3635
Richard I Green	RIG RENTALS, INC.	Green's Ace Hardware	6 Railroad St	Enosburg Falls	VT	05450	802-933-7500
Robert Nelson	NELSON HARDWARE, INC.	Nelson Hardware	188 N Main St	Barre	VT	05641-4124	802-476-5700
Robert Noble	Noble Landon, Inc	Noble Ace	51 Main St	Poultney	VT	05764-1204	802-287-5791
Scott Larson	G M SUPPLY CO., INC.	Gilmore Home Center	427 Route 4A W	Bomoseen	VT	05732	802-468-5676
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	40 Main St	Montpelier	VT	05602-2927	802-223-1700
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	142 Main St	Ludlow	VT	05149-1040	802-483-4100
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	22 Commerce St	Hinesburg	VT	05461-9303	802-445-5514
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	222 Hastings Hl	Saint Johnsbury	VT	05819-1175	802-748-4400

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William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	859 US-7	Middlebury	VT	05753	802-388-1400
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	113 Monkton Rd Unit F	Vergennes	VT	05491-8432	802-877-6700
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Lyndonville Ace Hardware & Lumber	583 Broad St	Lyndonville	VT	05851-5601	802-626-5461
William E Aubuchon IV	W. E. AUBUCHON CO., INC.	Aubuchon Ace Hardware	3626 VT Route 14	South Royalton	VT	05068-5439	802-763-8140
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Brown and Roberts Ace Hardware	182 Main St	Brattleboro	VT	05301-2837	802-257-4566
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Bibens Ace Hardware	362 River St	North Springfield	VT	05150-9745	802-886-2288
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Bibens Ace Hardware	1127 North Ave	Burlington	VT	05408-2757	802-862-6068
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Woodstock Ace Home and Hardware	452 Woodstock Rd	Woodstock	VT	05091-9759	802-457-3291
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Bibens Ace Hardware	1961 Williston Rd	South Burlington	VT	05403-6039	802-864-1847
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Bibens Ace Hardware	713 W Lakeshore Dr	Colchester	VT	05446-1305	802-863-4910
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Bibens Ace Hardware	15 Essex Way	Essex Junction	VT	05452-3384	802-879-0249
William E Aubuchon IV	W.E. Aubuchon Co., Inc.	Aubuchon Ace Hardware	261 N Main St	Rutland	VT	05701-2414	802-773-2758
Amandeep Sood	Colville Builders Inc	Colville Builders Ace Hardware	228 W 5th Ave	Colville	WA	99114-2108	509-684-4537
Amir Yousuf	THANVI, Inc.	Bellingham Ace Hardware	356 36th St	Bellingham	WA	98225-6580	360-933-4686
Arthur Ruggiero	JANT GROUP II, INC.	Ruggiero's Ace Hardware - Spokane V	15405 E Sprague Ave	Spokane Valley	WA	99037-9501	509-893-8733
Arthur Ruggiero	JANT GROUP II, INC.	Ruggiero's Ace Hardware - South Hill	4416 S Regal St	Spokane	WA	99223-7935	509-232-4223
Barry Folsom	BARRY FOLSOM SR.	Ace Hardware	610 S Main St	Colfax	WA	99111-1722	509-397-4102
Brad Christianson Sr	Packwood Ace LLC	Ace Hardware	104 Rainier Ave	Packwood	WA	98361-5502	360-494-2131
Brad Christianson Sr	Mossyrock Ace Hardware LLC	Mossyrock Ace Hardware	249 E State St	Mossyrock	WA	98564-2501	360-983-3333
Brad Christianson Sr.	YAKIMA ACE HARDWARE, INC.	Roy's Ace Hardware	405 W Yakima Ave	Yakima	WA	98902-3408	509-453-4725
Brad Christianson Sr.	YAKIMA ACE HARDWARE, INC.	Hometown Ace Hardware	401 S 40th Ave	Yakima	WA	98908-3361	509-972-4400
Brad Christianson Sr.	OAK CREEK ACE HARDWARE, LLC.	Oak Creek Ace Hardware	10400 US Highway 12	Naches	WA	98937-8786	509-653-1294
Brandon Wright	STAN'S MERRY MART, INC.	Stan's Merry Mart Inc.	733 S Wenatchee Ave	Wenatchee	WA	98801-3071	509-662-5858
Brandon Wright	Stan's Merry Mart Othello, Inc.	Othello Ace Hardware	420 E Main St	Othello	WA	99344-1147	509-488-5667
Brandon Wright	Connell Hardware, Inc.	Connell Ace Hardware	250 E Hawthorn St	Connell	WA	99326	000-000-000
Brandon Wright	Ellensburg Hardware, Inc.	Ellensburg Ace Hardware	310 N Pearl St	Ellensburg	WA	98926-3364	509-925-2961
Brandon York	HENDRICK'S HARDWARE, INC	Ace Hardware	1736 Front St	Lynden	WA	98264-1261	360-354-2291
Brian Hutchinson	South End Ace Hardware LLC	South End Ace Hardware	18707 Pacific Ave S	Spanaway	WA	98387-8395	253-847-7211
Brian Hutchinson	Hawks Prairie Ace Hardware, LLC	Hawk's Prairie Ace Hardware	1401 Marvin Rd NE #201	Lacey	WA	98516-5710	360-288-4333
Brian Shook	Brian Shook	Five Corners Hardware	305 W McGraw St	Seattle	WA	98119-2649	206-282-5000
Bruce Barany	GS4, LLC	Ace Hardware Liberty Lake	1425 N Liberty Lake Rd	Liberty Lake	WA	99019-8522	509-816-3220
Bruce Davis	Junction Hardware, Inc.	Junction Ace Hardware	4747 44th SW	Seattle	WA	98116-4401	206-932-0450
Bruce J Auld	Auld Enterprises, Inc.	Cascade Village Ace Hardware	516 SE Chkalov Dr Ste 21	Vancouver	WA	98683-5274	360-695-3403
Bruce Paul	FORKS OUTFITTERS	Forks Outfitters	950 S Forks Ave	Forks	WA	98331-9173	360-374-6161
Charles F Grigg	GRIGG ENTERPRISES, INC.	Griggs Ace Kennewick	2831 W Kennewick Ave	Kennewick	WA	99336-2927	509-987-1124
Charles Grigg	GRIGG ENTERPRISES INC.	Griggs Department Store	801 W Columbia St	Pasco	WA	99301-5534	509-547-0566
Charles Grigg	GRIGG ENTERPRISES, INC.	Griggs Ace Richland	1415 Geo Washington Way	Richland	WA	99354-2601	509-946-0881
Charles Grigg	GRIGG ENTERPRISES, INC.	Ace Hardware	103 Keene Rd	Richland	WA	99352-8683	509-628-3618
Corissa Welch	CSW Businesses LLC	Granite Falls Hardware	108 S Granite Ave	Granite Falls	WA	98252	360-691-6537
Darren S Jones	AgriShop, Inc.	AgriShop Auburn Ace Hardware	308 W Main St	Auburn	WA	98001-4909	253-833-0870
Darren S Jones	AGRISHOP, INC.	AgriShop Tacoma Ace Hdwe	2012 S 12th St	Tacoma	WA	98405-3004	253-272-9331
Dave Coulter	Kirby Co.	Hoodsport Ace and Lumber	150 N Lake Cushman Rd	Hoodsport	WA	98548-4525	360-877-4005
David Allen	D & K Allen, Inc.	Steins Ace Hardware Home Center	7200 W Nob Hill Blvd	Yakima	WA	98908-1928	509-965-2622
David Coulter	Kirby Co.	Tenino Market Fresh	669 East Lincoln	Tenino	WA	98589	360-264-5650
David Coulter	Kirby CO.	Hood Canal Grocery	24151 N US Highway 101	Hoodsport	WA	98548-9482	360-877-9444
David Coulter	Kirby CO.	Washougal Ace Hardware	3307 Evergreen Way	Washougal	WA	98671	360-553-1402
Del Garber	MAR-DEL, INC	Gig Harbor Ace Hardware	4816 Point Fosdick Dr NW	Gig Harbor	WA	98335-1711	253-858-6169
Diane Ellingson	JIM-J. INC.	Ace Freeland Home Center	1609 Main St	Freeland	WA	98249-9911	360-331-6799
Ed Kaptein	E.C. KAPTEIN, INC.	Kaptein Ace Hardware	1420 Riverside Dr	Mount Vernon	WA	98273-2442	360-428-6977
Evan Tozier	TOZIER BROTHERS, INC.	Tozier Brothers	110 Mill St	Shelton	WA	98584-1408	360-426-2411
James Cook	Napavine Ace Hardware LLC	Napavine Ace Hardware	114 A Alder Avenue N W	Napavine	WA	98565	360-266-1112
Janice D Oliva	HI-SCHOOL PHARMACY, INC.	Woodland Ace Hardware	1355 Lewis River Rd	Woodland	WA	98674-9692	360-225-6526
Jared Sawyer	JCSAW Hardware, LLC	Columbia Ace Hardware	24 NE Second St	Stevenson	WA	98648	509-427-5551
Jared Sawyer	JCSAW Hardware, LLC	Carson Hardware	961 Wind River Hwy	Carson	WA	98610-3401	509-724-3428

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Jeff Philipps	Rosauers Supermarkets, Inc.	Ace Hardware Nine Mile	5912 Highway 291	Nine Mile Falls	WA	99026-9525	509-281-7048
Jeffrey A Cook	Cook's Hardware, Inc.	Cook's Ace Hardware	1215 Bennett Ave	Prosser	WA	99350-1413	509-786-1921
Jeremy Chambers	Abenteuer Inc.	Olympia Supply	625 Columbia St SW	Olympia	WA	98501-1213	360-357-6659
Jeremy Chambers	Sound Hardware of Washington, LLC	Ideal Lumber and Hardware	827 W 1st Ave	Toppenish	WA	98948-1156	509-865-4912
Jeremy Chambers	Sound Hardware of Lake Stevens LLC	Lake Stevens Ace	303 91st Ave NE Ste B200	Lake Stevens	WA	98258-2540	425-334-7630
John Crawford	JC HARDWARE, INC.	Main Street Ace Hardware	2515 Main St	Vancouver	WA	98660-2649	360-699-0589
John Crawford	JCHL CORPORATION	Salmon Creek Ace Hardware	13009 NE Highway 99 Ste 101	Vancouver	WA	98686-2307	360-574-6624
John Edward Yates	Vashon Mercantile Company	Vashon Ace Hardware	9750 SW Bank Rd #745	Vashon	WA	98070-4982	206-463-3852
John Mecham	Maple Leaf Hardware, Incorporated	Maple Leaf Hardware	9000 Roosevelt Way NE	Seattle	WA	98115-3044	206-522-3324
John Swoboda III	NORTHSHORE VILLAGE ACE CORPORATION	Northshore Ace Hardware	35419 21st Ave SW	Federal Way	WA	98023-3050	253-835-5052
John W Young	THE STEWART LUMBER COMPANY	The Stewart Lumber Co	1761 Rainier Ave S	Seattle	WA	98144-4553	206-324-5000
Joshua C. Fanning	Royal City Ace Hardware Inc.	Royal City Ace Hardware	338 Camelia Street NE	Royal City	WA	99357	509-331-7025
Karen Clements	BUD'S LUMBER SUPPLY, INC.	Bud's Lumber	220 Robert Bush Drive	South Bend	WA	98586	360-875-6507
Kerry McCauley	AG SUPPLY COMPANY OF WENATCHEE	Ag Supply Ace Hardware	220 Grant Rd	East Wenatchee	WA	98802-5332	509-884-6647
Kerry McCauley	AG SUPPLY COMPANY OF WENATCHEE	Ag Supply Ace Hardware	1140 Basin St	Ephrata	WA	98823	509-754-4638
Kerry McCauley	AG SUPPLY COMPANY OF WENATCHEE	Ag Supply Ace Hardware	716 13th Ave SW-Bldg A	Quincy	WA	98848-9490	509-787-8025
Kerry McCauley	Ag Supply Company of Wenatchee	Ag Supply Ace Hardware	3506 Kitsap Way	Bremerton	WA	98312-2640	360-377-0928
Kerry McCauley	AG Supply Company of Wenatchee	AG Supply Ace Hardware	811 Highway 97	Brewster	WA	98812	509-689-2423
Kerry McCauley	Ag Supply Company of Wenatchee	Ag Supply Ace Hardware	11014 19th Ave SE Ste 100	Everett	WA	98208-5121	425-224-4273
Kerry McCauley	Ag Supply Company of Wenatchee	Ag Supply Ace Hardware-South Hill	13410 Meridian Ave E	Puyallup	WA	98373-5627	253-693-9930
Kyung (Tom) Paik	Hardware Right, LLC	Tweedy and Popp Hardware at Lake Ci	3040 NE 127th St	Lake City	WA	98125-4415	206-363-1246
Kyung (Tom) Paik	Home Builders Center 1 LLC	Tweedy and Popp Hardware at Crown H	9000 Holman Rd NW, Bldg B1	Seattle	WA	98117-3418	206-659-4772
Kyung Paik	Hardware Right, LLC	Tweedy and Popp Hardware Wallingfor	1815 N 45th St, Ste 112	Seattle	WA	98103-6856	206-632-2290
Kyung Paik	Home Builders Center 1 LLC	Tweedy and Popp Hardware at UW	4731 University Way North East	Seattle	WA	98105	206-659-9724
Lauren Noecker	Sequim Ace Hardware, LLC	Sequim Ace Hardware	232 Valley Center Pl	Sequim	WA	98382-8270	360-301-7200
Loren Carlson	Orchards Feed, LLC	Orchards Feed	10902 NE Rosewood Ave	Vancouver	WA	98662	360-892-3001
Mathew D. Higgins	COX HUI, INC.	Duvall Ace Hardware & Garden	15320 Brown Ave NE PO Box 910	Duvall	WA	98019-0910	425-788-5487
Micheal Walker	EVERGREEN STORES, INC.	Winthrop Ace Hardware	950 State Route 20	Winthrop	WA	98862	509-996-2150
Miles Barany	GENERAL STORE INC.	General Store & Ace Hardware	2424 N Division St	Spokane	WA	99207-2124	509-444-8005
Miles Barany	Argonne Hardware LLC	The General Store Outpost	1330 N Argonne Rd	Spokane Valley	WA	99212-2611	509-868-0607
Neal Hansch	Hansch's Ace Hardware, LLC	Graham Ace Hardware	9807 224th St E Suite 118	Graham	WA	98338-5704	253-262-2468
Patrick Kelly	KELLY'S HARDWARE INC.	Kelly's Hardware Inc	128 East Woodin Avenue	Chelan	WA	98816	509-682-2815
Paul Sety	F.L. SETY, INC.	Setys Ace Hardware	301 E Main Ave Suite 256	Chewelah	WA	99109	509-935-8585
Paul Sety	Wandermere Ace Hardware, LLC	Sety's Ace Hardware Wandermere	12908 N Highway 395	Spokane	WA	99218-5031	509-466-3228
Philippe Riad Boulous	Ferndale Ace Hardware LLC	Ferndale Ace Hardware	5715 4th Ave PO Box 1389	Ferndale	WA	98248-1389	360-656-6882
Phillipe Riad Boulus	Blaine Ace Hardware LLC	Blaine Ace Hardware	1733 H St Suite 700	Blaine	WA	98230-0700	360-255-7206
Prudence Swann	MUKILTEO HARDWARE LLC	Ace Hardware	12680 Mukilteo Speedway	Mukilteo	WA	98275-5718	425-374-1771
Randall T Burgess	Saltchuck Mercantile, Inc.	Ace Hardware of Friday Harbor	340 Argyle Ave	Friday Harbor	WA	98250-9556	360-378-4622
Randall T. Burgess	Saltchuck Mercantile, Inc.	Ace Hardware of Anacortes	1720 Q Ave	Anacortes	WA	98221-2300	360-293-3535
Rob Russell	SUNNYSIDE HARDWARE, INC.	Sunnyside Ace Hardware	615 Yakima Valley Hwy	Sunnyside	WA	98944-1328	509-837-6401
Rob Wilson	MERRILL MAURICE INC.	Magnolia Ace Hardware	2420 32nd Ave W	Seattle	WA	98199-3202	206-282-1916
Robert B. Thompson Jr	Lincoln Creek Lumber Company	Market Street Ace Hardware	771 S Market Blvd	Chehalis	WA	98532-3419	360-345-1290
Robert D Heater	RITZVILLE HARDWARE, LLC	Ritzville Ace Hardware	108 W First Avenue	Ritzville	WA	99169-2315	509-659-0381
Robert J Mitchell	MITCHELL HARDWARE WESTGATE, INC.	Westgate Ace Hardware	2675 N Pearl St	Tacoma	WA	98407-2416	253-752-2000
Robert J. Mitchell	Mitchell Hardware Parkland, Inc.	Ace Hardware	105 112th St S	Parkland	WA	98444-5711	253-302-3621
Robert Mitchell	MITCHELL HARDWARE, INC.	Burien Ace Hardware	14903 4th Ave SW Ste 100	Burien	WA	98166-1972	206-242-8700
Robert Mitchell	Mitchell Hardware Normandy Park Inc	Ace Hardware	19901 1st Ave S Ste 402	Normandy Park	WA	98148-2411	206-824-2288
Robert Thompson	Lincoln Creek Lumber Company	Lincoln Creek Lbr Ace Hardware	1621 Harrison Ave	Centralia	WA	98531-4532	360-736-8261
Robert Thompson	Lincoln Creek Lumber Company	Lincoln Creek Lbr Co Inc	2421 93rd Ave SW	Tumwater	WA	98512-1027	360-956-9147
Ryan Kester	Dajon, Inc.	Lee Frank Mercantile	324 S Whitcomb Ave	Tonasket	WA	98855-8824	509-486-2105
Scott A Mclendon	Scott Mclendons Hardware LLC	Scott Mclendon's Ace Hardware	1692 SE Mile Hill Dr	Port Orchard	WA	98366-3501	360-876-8018
Scott Mclendon	SCOTT MCLENDON'S FIRST OLYMPIC	Scott Mclendon's Hardware	51 NE State Route 300	Belfair	WA	98528-8611	360-275-0113
Spencer Noecker	Stanwood Ace Hardware, LLC	Stanwood Ace Hardware	26477 72nd Ave NW	Stanwood	WA	98292-6219	360-926-8711
Spencer Noecker	Everett Ace Hardware LLC	Everett Ace Hardware	4835 Evergreen Way	Everett	WA	98203-2830	425-610-4112

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Stace M. Heston	Heston Hardware, Inc.	Spokane Ace Hardware	906 S Monroe St	Spokane	WA	99204-3836	509-624-7711
Stephen R. Buck	BUCK ELECTRIC, INC.	Buck Electric Ace Hardware	641 Point Brown Ave NW	Ocean Shores	WA	98569-9654	360-289-2888
Steven B Downen	Valley Hardware, Farm, and Home Sup	Valley Farm and Home Supply	1175 Market St	Union Gap	WA	98903-2803	000-000-0000
Steven J Oliva	Hi School Pharmacy, Inc.	Battle Ground Ace Hardware	1605 W Main St	Battle Ground	WA	98604-4370	360-702-0123
Steven J. Oliva	Hi-School Pharmacy, Inc	Ace Hardware	250 E Jewett Blvd	White Salmon	WA	98672-3000	509-493-8586
Steven T Mikami	Kanamono Inc.	Bainbridge Island Ace Hardware	635 High School Rd NE	Bainbridge Island	WA	98110-1620	206-842-9901
T.J. Fittis	Ah Good, LLC	Arlington Hardware	215 N Olympic Ave	Arlington	WA	98223-1336	360-435-5523
Therese Lancaster	Orcas Island Hardware, LLC	Orcas Island Hardware	421 N Beach Rd	Eastsound	WA	98245-8927	360-376-3833
Thomas Jarms	Jarms Hardware Inc.	Jarms Ace Hardware	6 Cheney Spokane Rd	Cheney	WA	99004-2050	509-235-4410
Tyler Myers	Seattle 4th Ave Hardware, L.L.C.	Hero Ace Hardware	1915 4th Ave	Seattle	WA	98101-1106	206-454-7999
Tyler Myers	Camano Plaza Hardware, L.L.C.	Camano Plaza Ace Hardware	370 NE Camano Dr	Camano Island	WA	98282-7279	360-387-4429
Tyler Myers	EDMONDS BOWL HARDWARE, LLC	Edmonds Bowl Ace Hardware	550 5th Ave S	Edmonds	WA	98020-3403	425-640-2313
Tyler Myers	Oak Harbor Hardware, LLC	Oak Harbor Ace Hardware	150 SE Pioneer Way	Oak Harbor	WA	98277-5712	360-679-3533
Tyler Myers	Lake Kathryn Supermarket LLC	Lake Kathryn Ace Hardware	14220 92nd Ave NW	Gig Harbor	WA	98329-8710	252-857-5362
Tyler Myers	Lynnwood Hardware LLC	Lynnwood Ace Hardware	19719 Hwy 99	Lynnwood	WA	98036-6039	425-672-0113
Tyler Myers	Sammamish Hardware, LLC	Sammamish Ace Hardware	22650 SE 4th St #200	Sammamish	WA	98074-7131	360-321-5690
Tyson Goodnight	Goodnight Henson, Inc.	Milton Ace	2800 Milton Way	Milton	WA	98354-9383	253-588-8188
Wayne K Kamitaki	SEATTLE ACE, LLC	Fairwood Ace Hardware	14100 SE Petrovitsky Rd	Renton	WA	98058-8932	425-793-0123
Wayne K Kamitaki	SEATTLE ACE, LLC	Olympia Ace Hardware	400 Cooper Point Rd SW	Olympia	WA	98502-8705	360-236-0093
Wayne K Kamitaki	SEATTLE ACE, LLC	Highlands Ace Hardware	4601 NE Sunset Blvd	Renton	WA	98059-4005	425-793-0323
Wayne K Kamitaki	SEATTLE ACE, LLC	Oakbrook Ace Hardware	8123 Steilacoom Blvd SW	Lakewood	WA	98498-6154	253-588-8586
William B Gregg	ASH & ROWAN HARDWARE, L.L.C.	Ash & Rowan Ace Hardware	1616 W Rowan Ave	Spokane	WA	99205-5533	509-325-1882
William B Gregg	FRANCIS AVENUE HARDWARE, LLC	Ace on Francis	808 W Francis Ave	Spokane	WA	99205-6512	509-325-0555
William Bruce Gregg	Sundance Hardware, LLC	Ace at Indian Trail	8917 N Indian Trail Rd	Spokane	WA	99208-9157	509-468-3282
A Brazee	BRAZEE INC	Brazee Ace Hardware	516 N Commercial St	Neenah	WI	54956-2623	920-722-1113
Adam Hahn	P.B. HAHN AND COMPANY, INC.	Hahn Ace Hardware & Rental	2945 State Road 83	Hartford	WI	53027-9099	262-673-3200
Adam Hahn	P.B. Hahn and Company, Inc.	Hahn Ace Hardware	2835 Heritage Dr	Delafield	WI	53018-2128	262-646-4101
Adam Hahn	P.B. Hahn and Company, Inc.	Hahn Ace Hardware	1080 N Rochester St	Mukwonago	WI	53149-8738	262-363-6865
Adam Hahn	P.B Hahn and Company, INC.	Hahn Ace Hardware	N48W13530 Hampton Rd	Menomonee Falls	WI	53051-7010	262-781-9021
Adam Hahn	P. B Hahn And Company, Inc	Hahn Ace-Mequon	11300 N Port Washington Rd	Mequon	WI	53092-3412	262-241-8800
Adam Hahn	P.B. Hahn and Company, Inc	Hahn Ace Hardware	16250 Mequon Rd	Germantown	WI	53022	262-293-9449
Amy Austad Labott	Al Hardware Company LLC	Ace Hardware-Little Chute	2001 E Main St	Little Chute	WI	54140-2468	920-766-6096
Amy Austad LaBott	AL2 Hardware Company LLC	Ace Hardware Sister Bay	10636 N Bay Shore Dr	Sister Bay	WI	54234-9594	920-854-2411
Amy L Labott	DOOR COUNTY HARDWARE CO	Door County Hardware Co	1225 Egg Harbor Rd	Sturgeon Bay	WI	54235-1235	920-743-4417
Amy Labott	AL3 Hardware Company LLC	Ace Hardware Luxemburg	606 Center Dr	Luxemburg	WI	54217-1136	920-845-2122
Andrew Ritter	Ritters Hardware Inc.	Ritters Ace Hardware	19040 Dewey St	Whitehall	WI	54773-8525	715-538-4616
Audra Bonner	Gusick's Ace Hardware, LLC	Gusick's Ace Hardware	508 Alma St	Pound	WI	54161-9702	920-591-1616
Benjamin Gil	St Francis Ace Hardware LLC	St. Francis Ace Hardware	3050 E Layton Ave	Saint Francis	WI	53235-5735	414-483-5550
Bijal Patel	Twin Lakes Ace LLC	Ace Hardware and Rental	470 N Lake Ave	Twin Lakes	WI	53181-9435	262-877-9007
Casey Waltz	Waltz Hardware Co LLC	Waltz Ace Hardware	137 E Main St	Ellsworth	WI	54011-9188	715-273-4361
Chris Piotrowski	Medford Co-operative, Inc.	Tomahawk Ace Hardware	986 N 4th St	Tomahawk	WI	54487-2129	715-453-5389
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	2540 Allen Blvd	Middleton	WI	53562-2212	608-831-2535
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	811 S Main St	Deforest	WI	53532-1480	608-846-3876
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware-Hilldale	414 N Midvale Blvd	Madison	WI	53705-3264	608-441-6900
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	500 Water St	Sauk City	WI	53583-1141	608-643-2433
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	20 Glacier Edge Sq	Cross Plains	WI	53528-9133	608-795-7202
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	203 W Cottage Grove Rd	Cottage Grove	WI	53527-9806	608-839-1500
Christopher J Niemann	Niemann Foods, Inc	Niemann Ace Hardware	815 Park Ave	Columbus	WI	53925-1630	920-623-3133
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	902 N Main St	Lodi	WI	53555-1200	608-592-3331
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	142 E Tyranaena Park Rd	Lake Mills	WI	53551-9676	920-648-6489
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	10 Madison Ave	Fort Atkinson	WI	53538-1826	920-563-6677
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	5210 Farwell St	McFarland	WI	53558-9125	608-838-4285
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	6305 University Ave	Middleton	WI	53562-3415	608-838-4285
Christopher J Niemann	Niemann Foods, Inc.	Ace Hardware 653	617 Linn St	Baraboo	WI	53913-1061	608-389-6453

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Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	2800 New Pinery Rd Suite 9	Portage	WI	53901-9293	608-839-7143
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	401 Bernard St Ste 1	Watertown	WI	53094-6233	920-261-3022
Christopher J Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	2950 Menasha Ave	Manitowoc	WI	54220-1626	920-682-8113
Christopher J. Niemann	Niemann Foods, Inc.	Niemann Ace Hardware-Lakeside	211 Cottage Grove Rd	Madison	WI	53716-1105	608-839-7060
Christopher J. Niemann	Niemann Foods, Inc.	Niemann Ace Hardware	1415 W Main St	Whitewater	WI	53190-1551	262-473-4264
Craig B Kimps	KIMPS CORPORATION	Kimps Ace Hardware	2548 Glendale Ave	Green Bay	WI	54313-6849	920-434-1079
Craig B Kimps	Kimps Corporation	Kimps Ace Hardware of Ashwaubenon	2110 S Ridge Rd	Green Bay	WI	54304-4327	920-497-6231
Craig Kimps	Kimps Corporation	Kimps Ace Hardware of Wrightstown	540 County Road U	Wrightstown	WI	54180-2739	000-000-0000
Dallas Brazee	DBRAZEE LLC	Brazee Ace Hardware of Winneconne	926 E Main St	Winneconne	WI	54986-9782	000-000-0000
Daniel D Hermesen	HERMSEN'S HARDWARE, INC.	Hermesens Ace Hardware	447 Canal Street	Bloomington	WI	53804-0308	608-994-2707
Daniel Doegnitz	Doegnitz Ace Hardware, LLC	Doegnitz Ace Hardware	115 Allen St	Random Lake	WI	53075-1819	920-994-9212
Daniel Scholze	SCHOLZE ACE HOME CENTER, INC.	Scholze Ace Home Center	133 County Road A	Black River Falls	WI	54615-9209	715-284-4454
David Cramer	United Cooperative	Greenville Ace Hardware	N1878 Municipal Dr	Greenville	WI	54942-9747	920-757-6556
David Daane	DAANE HARDWARE COMPANY, INC.	Daane Ace Hardware	936 Center Ave	Oostburg	WI	53070-1354	920-564-2338
David Genke	LAKEWOOD HARDWARE AND LUMBER, INC.	Lakewood Hardware & Lbr Inc	17173 Saint Marys Rd	Lakewood	WI	54138-9736	715-276-3308
David Kratovil	KRATOVIL HARDWARE INC	Cambridge Ace Hardware	200 Commerce Ave	Cambridge	WI	53523-9133	608-423-4081
David M Johnson	RFA HARDWARE COMPANY, INC.	River Falls Ace Hardware	1163 N Main St	River Falls	WI	54022-8280	715-525-1775
David M Johnson	Menomonie Hardware Co., LLC	Ace Hardware of Menomonie	1512 9th St E	Menomonie	WI	54751-3430	715-309-4422
David Westphal	Mayport, Inc.	Mayville Ace Hardware	1020 Horicon St	Mayville	WI	53050-1429	920-387-2068
Delaney Blabaum	Mom's Hometown Ace Hardware LLC	Hometown Ace Hardware	430 S John Paul Rd	Milton	WI	53563-1227	608-868-2843
Don Neff	Viking Hardware, Inc.	New Glarus Ace Hardware	1420 State Road 69	New Glarus	WI	53574-9339	608-527-8717
Don Neff	Viking Hardware, Inc.	Viking Ace Hardware	1240 Springdale St	Mount Horeb	WI	53572-2015	608-437-8717
Donald Quicker	SAV-RITE BUILDING CENTER LTD.	Sav-Rite Building Ctr Ltd	N3599 Fairground Ave	Neillsville	WI	54456-6561	715-743-3149
Edward Swartz	ACE HARDWARE OF APPLETON, INC.	Ace Hardware Of Appleton Inc	500 E Northland Ave	Appleton	WI	54911-2128	920-731-0500
Francis Graves	BAYFIELD GENERAL HARDWARE COMPANY	Bayfield Ace Hardware	125 S Broad St	Bayfield	WI	54814	715-779-3360
Gary Dickes	Prairie Side Enterprises, Inc.	Prairie Side Ace Hardware	3505 80th St	Kenosha	WI	53142	262-577-3340
Gary Nelson	Nelson Shopping Ctr of Baileys Hbr.	Nelson Shopping Center Ace Hardware	3449 State Highway 42	Fish Creek	WI	54212-9452	920-854-5752
Graham Courtney	Medford Co-Operative, Inc.	Medford Ace Hardware	150 Medford Plz	Medford	WI	54451-1595	715-748-4066
Harry Gil	H & C HARDWARE COMPANY, INC.	Harry's Ace Hardware & Rental	7240 S 76th St	Franklin	WI	53132-9041	414-525-4555
Harry Gil	Tosa Hardware LLC	Wauwatosa Ace Hardware	1525 N 68th St	Wauwatosa	WI	53213-2805	414-476-0833
Herbert Tennies	TENNIES HARDWARE, INC.	Tennies Ace Hardware	900 Fond Du Lac Ave	Kewaskum	WI	53040-9177	262-626-1584
Herbert Tennies	TENNIES HARDWARE, INC.	Tennies Ace Hardware	112 S 5th Ave	West Bend	WI	53095-3302	262-338-2316
Herbert Tennies	TENNIES HARDWARE, INC.	Tennies Ace Hardware	W194N16714 Eagle Dr	Jackson	WI	53037-9797	262-674-1584
Jacob D Kanis	Nelson Mill and Agri Center Inc.	Nelson Agri-Center Ace Hardware	217 N Center Ave	Viroqua	WI	54665-1436	608-637-2192
Jacob D Kanis	Nelson Mill and Agri Center Inc.	Nelson Ace Hardware	125 N Marquette Rd	Prairie Du Chien	WI	53821-1512	608-326-2491
Jake Morri	PW Company, LLC	Hometown Ace Hardware	1400 N Acres Rd	Prescott	WI	54021-7038	715-262-2006
James A. Stapel	Kitz & Pfeil, Inc.	Kitz & Pfeil Ace Hardware	427 N Main St	Oshkosh	WI	54901-4907	920-236-3340
James A. Stapel	Kitz & Pfeil, Inc.	Kitz & Pfeil Ace Hardware	1919 E Calumet St	Appleton	WI	54915-4741	920-739-9481
James A. Stapel	Kitz & Pfeil, Inc.	Kitz & Pfeil Ace Hardware	780 Greentree Mall	Berlin	WI	54923	920-361-0424
James A. Stapel	Kitz & Pfeil, Inc.	Kitz & Pfeil Ace Hardware	40 E 1st St	Fond Du Lac	WI	54935-4204	920-923-8262
James A. Stapel	Kitz & Pfeil, Inc.	Kitz & Pfeil Ace Hardware	1212 Appleton Rd	Menasha	WI	54952-1502	920-722-2877
James M. Gerber	Evansville Hardware LLC	Evansville Hardware	755 Brown School Rd	Evansville	WI	53536-8106	608-882-4646
James Meinecke	MEINECKE ACE HARDWARE INC	Meinecke Ace Hardware	5020 W Fond Du Lac Ave	Milwaukee	WI	53216-1317	414-464-6420
James Meinecke	VILLAGE ACE HARDWARE, INC.	Village Ace Hardware Inc	6240 N Port Washington Rd	Glendale	WI	53217-4310	414-961-1143
James Meinecke	Village Paint & Hardware, Inc.	Village Ace Hardware Prospect	2170 N Prospect Ave	Milwaukee	WI	53202-1162	414-509-6484
Jamie Conway	Conway True Value Hardware, Inc.	Conway Ace Hardware	600B E Pioneer St	Crandon	WI	54520	715-478-3617
Jay Mathys	Mathys Hardware, Inc.	Mathys Hardware	121 Pelco Dr	Darlington	WI	53530-9702	608-776-3729
Jessica Eibner	NELSONS OF EAGLE RIVER INC.	Nelson's Ace Hardware	606 E Wall St	Eagle River	WI	54521	715-479-4496
Jessica Hermesen	Hermesen's Hardware Platteville, LLC	Ace Hardware	180 E Main St	Platteville	WI	53818-3227	608-348-5231
Joan M Ledonne	J.A.A.M.M., Inc.	Lisbon Ave. Ace Hardware	8325 W Lisbon Ave	Milwaukee	WI	53222-3859	414-445-9080
Joel Jacobson	Jacobson's Hardware	Jacobson's Ace Hardware	111 W Columbia St	Chippewa Falls	WI	54729-2348	715-861-2050
Joel Jacobson	Jacobson's Hardware	Jacobson's Ace Hardware	17168 County Highway J	Chippewa Falls	WI	54729-7114	715-861-2055
Joel Jacobson	Jacobson's Hardware of Eau Claire,	Jacobson's Ace Hardware	2618 Birch St	Eau Claire	WI	54703-3734	715-895-8559
Joel Jacobson	Jacobson's Hardware of Eau Claire S	Jacobsons Ace Hardware of EC South	319 E Clairemont Ave	Eau Claire	WI	54701-6477	715-834-1239

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Joel Jacobson	Jacobson's Hardware of Rice Lake, L	Jacobsons Ace Hardware	28 S Main St	Rice Lake	WI	54868-2269	715-719-0072
Joel Jacobson	Jacobson's Hardware of Spooner, LLC	Jacobson's Ace Hardware	113 Ash St	Spooner	WI	54801-1409	715-635-7373
John Gerber	ORFORDVILLE LUMBER, INC.	Orfordville Lumber Inc	602 West Brodhead Street	Orfordville	WI	53576	608-879-2000
Karl Beth	UNITED COOPERATIVE	Ace Hardware	428 Third Ave	Pulaski	WI	54162-9039	920-822-3235
Lowell Bostrom	WOODRUFF HARDWARE, INC.	Woodruff Hardware Inc	1302 Highway 47	Woodruff	WI	54568-9488	715-356-3555
Lowell Bostrom	WESTON HARDWARE, INC.	Ace Hdw Center/Weston	2606 Schofield Ave	Weston	WI	54476-2427	715-355-1500
Luann M Van Lanen	MARQUART & SCHARSCHMIDT, INC.	Ripon Ace Hardware	1085 W Fond Du Lac St	Ripon	WI	54971-9260	920-748-3360
Luann M Van Lanen	MARQUART & VAN LANEN, INC.	Ace Hardware of Wautoma	983 E Plaza Rd	Wautoma	WI	54982-7720	920-787-4911
Mark Heineman	MASH GROUP, INC.	Burlington Ace Hardware	417 Milwaukee Ave	Burlington	WI	53105-1230	262-763-3577
Mark Heineman	MASH GROUP, INC.	Paddock Lake Ace Hardware	24708 75th St	Salem	WI	53168-9704	262-843-2422
Mark Tomchek	TOMCHEK, INC.	TNT Ace Hardware	212 E Sunset Dr	Waukesha	WI	53189-7602	262-542-5775
Mark Tomchek	TNT Ace, LLC	TNT Ace Hardware	840 E Geneva St	Delavan	WI	53115-1932	262-728-8228
Mathew Stanley	Northbound Business Ventures, INC.	Ace Hardware	7435 Main St W	Webster	WI	54893-8207	715-866-8666
Matthew Elliott	ELLIOTT HARDWARE INC.	Elliott Ace Hardware	15360 Watertown Plank Rd	Elm Grove	WI	53122-2340	262-782-9000
Matthew Elliott	ELLIOTT HARDWARE INC.	Elliott Ace Hardware	S64W15732 Commerce Center Parkway	Muskego	WI	53150	414-422-9344
Matthew Elliott	ELLIOTT HARDWARE INC.	Elliott Ace Hardware	11003 W Oklahoma Ave	West Allis	WI	53227-4031	414-545-7759
Matthew Elliott	ELLIOTT HARDWARE, INC.	Elliott Ace Hardware	1268 Capitol Dr	Pewaukee	WI	53072-2580	262-695-8990
Michael Flammini	JUNO, LLC	Ace Hardware	1110 N Superior Ave	Tomah	WI	54660-1126	608-372-4724
Michael Flammini	MINI, INC.	Ace Hardware	2350 8th St S	Wisconsin Rapids	WI	54494-6157	715-421-1550
Michael Knutson	CUMBERLAND IMPLEMENT AND HARDWARE,	Cumberland Ace Hardware & Lumber	2421 Superior Ave	Cumberland	WI	54829-9210	715-822-8459
Michael Martens	Martens Farm & Home, Inc.	Martens Ace Hardware	1100 W Main St	Waupun	WI	53963-1202	920-324-4751
Michael Weiske	GREGERSON HARDWARE INC.	Gregerson Ace Hardware	880 Cedar St	Baldwin	WI	54002-9353	715-684-3246
Monte Bullock	Landmark Services Cooperative	Alcivia Ace Hardware	420 2nd Ave E	Durand	WI	54736-1113	715-672-8313
Norman Gerber	STOUGHTON LUMBER COMPANY, INC.	Stoughton Lumber Co Inc	3188 Deer Point Dr	Stoughton	WI	53589-3768	608-873-4141
Patrick B Campioni	Copper Lining of Wisconsin, LLC	Pat's Foods	1000 Central Ave	Florence	WI	54121	715-528-2018
Patrick B Campioni	Copper Lining of Wisconsin, LLC	Pat's Foods	1009 Holiday Ln	Hurley	WI	54534-1063	715-329-1285
Patrick Doyle	DOYLE'S FARM & HOME, INC.	Doyle's Farm & Home Ace	560 Deere Dr	New Richmond	WI	54017-1253	715-246-6184
Patrick J. Miner	Miner's Hardware, L.L.C.	Miner's Ace Hardware	1515 Oakes Ave	Superior	WI	54880-2409	715-392-3334
Patrick Shadick	Shadick's Sporting Goods & Hardware	Shadick's Ace Hardware	1502 16th Ave	Bloomer	WI	54724-1270	715-568-4475
Paul Kalies	KALIES HARDWARE INC.	Grafton Ace Hardware	1818 Wisconsin Ave	Grafton	WI	53024-2439	262-377-1190
Paul Rosenkranz	C & R OF WISCONSIN INC.	C & R Ace Hardware	429 E Washington St	Slinger	WI	53086-9440	262-644-5244
Peter Walsh	PARNELL J. WALSH, INC.	Walsh's Ace Hardware	115 W Nebraska Street	Muscoda	WI	53573	608-739-3175
Peter Walsh	PARNELL J. WALSH, INC.	Walsh's Ace Hardware	1525 Bohmann Dr	Richland Center	WI	53581-2967	608-647-8925
Peter Walsh	PARNELL J. WALSH, INC.	Ace of La Crosse	4242 Mormon Coulee Rd	La Crosse	WI	54601-7906	608-788-9950
Phil Thoma	SAKEN, INC	Ace Hardware of Oconomowoc	1081 Summit Ave	Oconomowoc	WI	53066-4457	262-567-8288
Philip Hiller	Hiller's True Value, Inc.	Hiller's Ace Hardware	751 S Central Ave	Marshfield	WI	54449-4106	715-384-9101
Richard Fotsch	Olde School Industries LLC	Falls Ace Hardware	1246 Fond Du Lac Ave	Sheboygan Falls	WI	53085-1068	920-467-2900
Richard Fotsch	Olde School Industries LLC	Kiel Ace Hardware	1120 Highway 67	Kiel	WI	53042-1630	920-894-3000
Richard Sternhagen	BARNES HARDWARE L.L.C.	Ace of Adams	225 W North St	Adams	WI	53910-9307	608-339-6311
Robert A Martin	Holmen Hardware, Inc.	Holmen Ace Hardware & Rental	205 S Holmen Dr	Holmen	WI	54636-8403	608-526-3361
Robert Bauer	Provision Partners Cooperative	Allied Cooperative	570 Commerce St	West Salem	WI	54669-1155	608-786-4141
Robert Mathis	MATHIS HARDWARE AND LUMBER, INC	Mathis Hardware & Lumber Inc	W7960 Amberg St	Amberg	WI	54102	715-759-5216
Robert Shepherd	HARDWARE CENTER INC.	Ace Hardware Center	1398 Williamson St	Madison	WI	53703-3757	608-257-1630
Rodger Erdman	Cardman Hardware, LLC	Plainfield Ace hardware	406 W Poplar St	Plainfield	WI	54966	715-335-4000
Ronak Parikh	Bolster NQ Hardware, LLC	Colby Ace Hardware	102 Hodd Dr	Colby	WI	54421-9783	715-316-6300
Ronak Parikh	Bolster NQ Hardware, LLC	Loyal Ace Hardware	606 E Elm Dr	Loyal	WI	54446-9673	715-255-8200
Russell Kortendick	KORTENDICK HARDWARE, INC.	Kortendick Ace Hardware	3806 Douglas Ave	Racine	WI	53402-3229	262-639-4820
Ryan Flaherty	BalsamLake Hardware, Inc.	Balsam Lake Hardware & Rental	907 Frontage Rd	Balsam Lake	WI	54810-6100	715-485-3267
Sally Witt	WITT'S FOODS, INC.	Witt's Ace Hardware	214 N US Highway 141	Crivitz	WI	54114-7476	715-854-2115
Stefan Benson	Ace Hardware of Frederic, LLC	Benson Ace Hardware	406 S Wisconsin Ave	Frederic	WI	54837	715-327-8015
Steve Millen	Lube Suppliers LLC	Lube Suppliers & Ace Hardware	614 S Broadway St	Stanley	WI	54768-1022	715-644-5656
Steve Noffke	NOFFKE LUMBER INC.	Noffke Lumber	N3155 County Road Qq	Waupaca	WI	54981-9194	715-258-8101
Susan D Gadek Trust	Kenosha Hardware North, LLC	Kenosha Ace Hardware	1735 22nd Ave	Kenosha	WI	53140-1412	262-551-8866
Susan Reget	Premier Cooperative	Westby Ace Hardware	405 S Main St	Westby	WI	54667-1311	608-634-7330

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Terry Hellenbrand	TERRY J. AND SUSAN E. HELLENBRAND	Hellenbrands Ace Hardware	104 E Main St	Marshall	WI	53559-9397	608-655-3837
Thomas Dorn	Victor Dorn Corp.	Dorn Ace Hardware	1348 S Midvale Blvd	Madison	WI	53711-2848	608-274-2511
Thomas Dorn	Victor Dorn Corp.	Dorn Ace Hardware	926 Windsor St	Sun Prairie	WI	53590-2023	608-837-2110
Thomas Dorn	Victor Dorn Corp.	Dorn Ace Hardware	119 W Verona Ave	Verona	WI	53593-1805	608-497-1771
Thomas Dorn	Victor Dorn Corp.	Dorn Ace Hardware	131 W Richards Rd	Oregon	WI	53575-1023	608-835-5737
Thomas R Meikle	North Side True Value Hardware, Inc	North Side Ace Hardware	2935 N Sherman Ave	Madison	WI	53704-3018	608-241-1541
Todd Boehmer	BOEHMER'S ACE HARDWARE, INC.	Boehmer's Ace Hardware	225 Superior Ave	Oconto	WI	54153-1547	920-834-3711
Travis Gavinski	TJG Holdings, LLC	Ladysmith Ace Hardware	503 Lake Ave W	Ladysmith	WI	54848-1209	715-532-3351
Travis Gavinski	KMG ACE, LLC	Ace Hardware	205 S Century Ave	Waunakee	WI	53597-1249	608-849-8500
Travis Gavinski	Manny Ace LLC	Manitowish Waters Ace	5967 County Rd W	Manitowish Waters	WI	54545	715-543-8036
Trygve A Solberg	T.A. SOLBERG CO., INC.	Trig's Ace Hardware	238 S Courtney St	Rhineland	WI	54501-3354	715-420-1000
Trygve A Solberg	T.A. Solberg Co., Inc.	Ace Hardware	715 Superior St	Antigo	WI	54409-2011	715-618-8185
Vance Mattila	Horicon Hardware, Inc.	Horicon Ace Hardware & Rental	626 Washington St	Horicon	WI	53032-1552	920-485-4688
W David Riemer	HARRIS ACE HARDWARE, LLP	Harris Ace Hardware	200 S River St	Janesville	WI	53548-4754	608-755-6122
W David Riemer	HARRIS ACE HARDWARE, LLP	Harris Ace Hardware	430 Broad St	Beloit	WI	53511-6223	608-365-7443
W David Riemer	HARRIS ACE HARDWARE OF BELOIT, INC.	Harris Ace Hardware	1878 Elmwood Ave	Beloit	WI	53511-2214	608-364-4111
W David Riemer	HARRIS ACE HARDWARE, LLP	Harris Ace Hardware	2720 E Milwaukee St	Janesville	WI	53545-1361	608-755-6133
W David Riemer	HARRIS ACE HARDWARE, LLP	Harris Ace Hardware	105 7 1/2 St	Monroe	WI	53566-1049	608-325-9188
Wilfred Chantelois V	WJC IV, Inc.	Bill's Ace Hardware	202 Chieftain Street	Osceola	WI	54020	715-294-3301
William Babiash	Edie Falk Inc.	Merrill Ace Hardware	920 E Main St	Merrill	WI	54452-2501	715-536-5822
William Carstens	CARSTENS ACE HARDWARE, INC.	Carstens Ace Hardware Inc	400 East Ann St	Kaukauna	WI	54130	920-766-7773
Zach Weathers	NORTHLAND HARDWARE COMPANY, INC.	Hayward Ace Hardware	10637 Beal Ave	Hayward	WI	54843-6455	715-634-8700
Adam Whanger	WSS Hardware, LLC	Ace Hardware	706 E Main St	White Sulphur Springs	WV	24986-2346	304-536-0080
Adam Whanger	WSS Hardware, LLC	Ace Hardware	326 Main St	Rainelle	WV	25962-1135	304-438-8731
Charles Adam Southern	Shinnston Contractor Supply, Inc.	Shinnston Ace Hardware	1428 S Pike St	Shinnston	WV	26431	304-371-3512
Chris Deweese	Green's Feed & Seed, LLC	Green's Feed & Seed	314 Piedmont Rd	Charleston	WV	25301-1021	304-343-0441
Chris Deweese	Greens of Big Chimney, LLC	Green's Feed & Seed	4509 Pennsylvania Ave	Big Chimney	WV	25302-4829	000-000-0000
Chris Deweese	Greens Feed & Seed Ripley, LLC	Greens Supply Depot	110 Academy Dr	Ripley	WV	25271-1139	000-000-0000
David L Parks	New Martinsville Supply Co., Inc.	New Martinsville Supply	1 Franklin St	New Martinsville	WV	26155-1785	304-455-1650
David L Parks	NEW MARTINSVILLE SUPPLY CO., INC.	Ace Home Center	91 Mountaineer Dr	Pennsboro	WV	26415-6029	304-659-3600
Dennis Street	STREETS STORE LTD.	Streets Ace Hardware	22 S Main St	Masontown	WV	26542	304-864-5231
G Omgs	DAWSON'S TRUSTWORTHY HOME CENTER	Dawson's Home Center	99 Business Park Cir	Berkeley Springs	WV	25411-3400	304-258-2111
Janna Naylor	A.D. NAYLOR & CO., INC.	Naylor's Hardware	1513 Harrison Ave	Elkins	WV	26241-3356	304-637-1812
Jeffrey Davis	Potomac Hardware Inc.	Potomac Hardware Inc.	81 N Main St	Franklin	WV	26807	304-358-2230
John Anderson	CENTER HARDWARE, INC.	Center Hardware	23 Maccorkle Ave #C	Saint Albans	WV	25177-1863	304-727-4375
John F Cunningham	Ked's Ace Hardware, L.L.C.	J & D Ked's Ace Hardware	134 Lafayette Ave	Moundsville	WV	26041-1029	304-845-1400
Katrina Mailloux	Kate's Ace Hardware LLC	Kate's Ace Hardware	183 Ransom Drive	Daniels	WV	25832	000-000-0000
Keith Beckman	CANNON'S ACE HARDWARE INC.	Cannon's Ace Hardware Inc	62 Inspiration Dr	Keyser	WV	26726	304-788-2125
Kenneth Cook	Ace of West Virginia L.L.C.	Ace Hardware	245 Greenes Plz	Grafton	WV	26354-2847	304-903-8540
Kenneth Queen	KENNY QUEEN'S HARDWARE & SUPPLY, IN	Kenny Queen's	4350 5th Street Rd	Huntington	WV	25701-9558	304-523-2331
Kenneth Queen	KENNY QUEEN'S HARDWARE & SUPPLY, INC	Kenny Queen's	625 Oak St	Kenova	WV	25530-1514	304-453-1361
Kenneth Queen	Kenny Queen's Hardware & Supply, In	Kenny Queen's	45 McGinnis Dr	Wayne	WV	25570-9690	304-272-5185
Kenneth Queen	Kenny Queen's Hardware & Supply, IN	Kenny Queen's	5840 Davis Creek Rd	Barboursville	WV	25504-1004	304-736-1177
Kevin Fluharty	Fluharty Development, LLC	Ace Hardware	210 Liberty St	Salem	WV	26426-1309	304-782-4343
Paul Gabriel	Best Hardware Morgantown LLC	Ace Hardware & Garden Center	1050 Maple Dr	Morgantown	WV	26505-2815	304-599-0803
Randall L Mccoy	Webster Springs Ace Hardware Inc.	Webster Springs Ace Hardware	35 Baker Island Rd	Webster Springs	WV	26288-1005	304-847-7878
Robert Sharp	GLADES BUILDING SUPPLY, INC.	Glades Building Supply	19456 SENECA TRAIL	MARLINTON	WV	24954	304-799-4912
Ryan Holbert	C&E Distributors Inc.	Ace Hardware	412 E Main St	Kingwood	WV	26537-1723	304-329-2181
Ryan Holbert	C&E Distributors Inc.	Ace Hardware	2600 Middletown Commons Ste 113	Fairmont	WV	26554-0168	304-366-2181
Ryan Kimble	Greens of Parkersburg, LLC	Green's Supply Depot Parkersburg	1050 Division St	Parkersburg	WV	26101-6053	000-000-0000
Thomas Cole	Bluefield Avenue, LLC	Citizens Building Supply	600 Bluefield Ave	Bluefield	WV	24701-2846	304-327-6118
Tom Cole	Bluefield Avenue, LLC	Ace Hardware Princeton	1055 Stafford Dr	Princeton	WV	24740-2409	304-220-4855
W Ed Van Meter	CENTRAL TIE & LUMBER COMPANY	Central Tie & Lumber Company	727 North Fork Highway	Petersburg	WV	26847	304-257-1313
Willard E Van Meter	Central Tie & Lumber Company	Central Tie and Lumber	79 Hyde Street	Moorefield	WV	26847	304-530-5566

Owner Name	Legal Name	DBA Name	Street	City	ST	PostalCode	Telephone 1
William Pile	F.M. PILE HARDWARE CO. INC.	F.M. Pile Hardware Co Inc	1625 Washington St W	Charleston	WV	25387-2317	304-343-7578
Bob Kitta	Mead Holding Company, Inc.	Mead Lumber of Gillette	110 W Lakeway Rd	Gillette	WY	82718-6355	307-687-7978
Bob Kitta	Mead Holding Company, Inc.	Mead Lumber of Sheridan	1836 S Sheridan Ave	Sheridan	WY	82801-6136	307-673-0786
Bob Kitta	Mead Holding Company, Inc.	Ace Hardware of Sheridan	1447 Coffeen Ave	Sheridan	WY	82801-5703	307-672-5889
Bradley Bateman	Bace Investments, LLC	Cazin's Ace Hardware	800 Front St	Evanston	WY	82930-3408	307-789-3090
Bruce Rahmani	Cheyenne Ace LLC	Ace Hardware	5209 Hynds Blvd	Cheyenne	WY	82009-4053	307-369-4441
Caleb Kienlen	Kienlen LLC	Kienlen Ace Hardware	100 S 20th St	Worland	WY	82401-3742	307-347-9291
Charles D King	Buffalo Hardware, Inc.	Buffalo Ace Hardware	385 E Hart St	Buffalo	WY	82834-1762	307-684-7493
Dennis Sinclair	Achilles-Bjorklund, Inc.	Ace Thermopolis Hardware	158 Highway US-20	Thermopolis	WY	82443	307-864-3672
James L. Benedict	Benedict Trading Company, Inc.	Benedict's Ace Hardware	1080 N Highway 414	Mountain View	WY	82939	307-782-6090
Jill Tharp	FLANDERS HARDWARE, INC.	Ace Hardware	709 Pine Ave	Kemmerer	WY	83101-2904	307-877-6956
Joel A Schneider	Cheyenne ACE Hardware LLC	Ace Hardware & Paint	3505 E Lincolnway	Cheyenne	WY	82001-6339	307-514-0009
Joel Schneider	LARAMIE ACE HARDWARE, LLC	Ace Hardware & Paint	611 E Grand Ave	Laramie	WY	82070-3863	307-755-0781
John D. Johnson	Hardware Partners LLC	CY Ace Hardware	1375 Cy Ave	Casper	WY	82604-3513	307-243-2020
Joseph C Glode	Shively Hardware Company	Shively Ace Hardware	119 E Bridge Ave	Saratoga	WY	82331-5062	307-326-8383
Kirby J Kuklenski	Greco Investments IX LLC	Rock Springs Ace Hardware	400 N Center St	Rock Springs	WY	82901-5130	307-362-7362
Kirby J Kuklenski	Greco Investments X LLC	Green River Ace Hardware	400 Uinta Dr	Green River	WY	82935-4816	307-875-1520
Larry Leake	Douglas Hardware Hank, LLC	Douglas Hardware	1120 E Richards St	Douglas	WY	82633-2933	307-358-2924
Mark Ridley	Ridley's Family Markets, Inc.	Ridley's Family Market Ace Hardware	341 Pine St	Pinedale	WY	82941	307-367-2131
Mark Ridley	Ridleys Family Markets, Inc.	Ace Hardware-Greybull	925 N 6th St	Greybull	WY	82426-1610	307-302-5302
Rene J. Suda	Mountain Hardware, LLC	Ace Mountain Hardware	110 E Ramshorn St	Dubois	WY	82513	307-455-2838
Robert Broulim	Broulim Hardware, LLC	Alpine Ace Hardware	100 Greys River Rd	Alpine	WY	83128	307-887-7783
Rod Peterson	RIMSHOT HARDWARE COMPANY, INC.	Cody Ace Hardware	2201 17th St	Cody	WY	82414-4726	307-587-8555
Ronald Hahn	Six Strings, Inc.	Hastings Ace Hardware	724 S Washington 1710	Afton	WY	83110	307-885-7883
Russ Asbell	R. & P., INC.	Ace Hardware	475 W Broadway	Jackson	WY	83001	307-733-4676
Steven Boles	RIVERTON ACE HARDWARE, L.L.C.	Riverton Ace Hardware	619 N Federal Blvd	Riverton	WY	82501-2946	307-856-2447
Timothy Bailey	BAILEY HARDWARE INC.	Baileys Ace Hardware	2100 E 2nd St	Casper	WY	82609-2043	307-237-8670
William Bregar	LANDER ACE HARDWARE, L.L.C.	Lander Ace Hardware	485 Main St	Lander	WY	82520-3105	307-332-2155
William L Bregar	POWELL ACE HARDWARE, LLC	Powell Ace Hardware	421 E 1st St	Powell	WY	82435-2723	307-754-5811
William L Bregar	Rawlins Hardware, LLC	Rawlins Ace Hardware	600 W Maple St	Rawlins	WY	82301-5449	307-324-3867
William L Bregar	Newcastle Ace Hardware LLC	Newcastle Ace Hardware	21 Railway Ave	Newcastle	WY	82701-2813	307-746-3144
William L Bregar	Wheatland Ace Hardware, LLC	Wheatland Ace Hardware	609 16th St	Wheatland	WY	82201-2713	307-322-4808

Replaced in Entirety

Cancelled Ace Hardware Members as of December 31, 2025

Owner Name	Store Name	Address	City	St	Zip	Phone #
Shahid Hanif	Ace Hardware	510 S Avenue A	San Manuel	AZ	85631-1310	520-385-9000
Bill Ledbetter	Bill's Drywall	3115 Railroad Ave	Ceres	CA	95307-3622	209-537-9164
David Harrison	Chase Ace Sunnyvale	780 E El Camino Real	Sunnyvale	CA	94087-2918	408-746-5443
Robert Allen Nelson	Richland Ace Hardware	2531 E Whitmore Ave	Ceres	CA	95307-2634	209-537-4811
Thomas Gladney	Squires Lumber Co Inc	370 N 9th St	Colton	CA	92324-2909	909-825-1883
Alex Headley	Ace Gardens on Havana	1150 S Ironton St Suite 100	Aurora	CO	80012-7023	720-728-0010
Vicki Peterson	North Avenue Ace Hardware	2401 North Ave, Unit 20	Grand Junction	CO	81501-6408	970-985-7223
Eric Starr	Bay to Bay Ace Hardware	4215 W Bay To Bay Blvd	Tampa	FL	33629-6605	813-415-3180
Hitesh Patel	Silver Springs Ace Hardware	2015 E Silver Springs Blvd	Ocala	FL	34470-6916	352-512-9467
John C Thompson	Thompson Ace Hardware	9742 Old Saint Augustine Rd	Jacksonville	FL	32257-6040	904-559-2618
Manish Khullar	Partner's Ace	1091 Oakleaf Plantation Pkwy	Orange Park	FL	32065-3623	000-000-0000
Warren Anthony Pegram	Ace Hardware South Fulton	6385 Old National Hwy Ste 120	South Fulton	GA	30349-4347	404-806-8248
Zachary Stafford	Shep's Midtown Ace	860 Juniper St NE	Atlanta	GA	30308-1325	404-228-2291
Adam Ziegler	Ziegler's Ace - Carpentersville	150 S Kennedy Dr Ste 15	Carpentersville	IL	60110-2089	847-426-4888
Daniel Buss	Ziegler's Ace - Elgin West	1158 Lillian St	Elgin	IL	60123-7104	847-695-1722
Elliott Greenberg	Ace South Loop	725 S State St	Chicago	IL	60605-2200	312-461-0900
Mehul S Patel	Mr Ace	675 W Golf Rd	Hoffman Estates	IL	60169-1324	847-744-6118
Patricia Conaughty	Ace Hardware	111 W Main St	West Frankfort	IL	62896-2324	618-937-4261
Greg Rush	Ace Hardware	445 KY-44	Shepherdsville	KY	40165	502-543-8019
Chris Brochu	Ware-Butler Building Supply	534 Main St	Corinth	ME	04427-3275	207-285-7977
Chris Brochu	Ware-Butler Building Supply	339 Main St	Madison	ME	04950-4221	207-696-8286
Chris Brochu	Ware-Butler Building Supply	1524 Main rd. Rt. 2	Palmyra	ME	04965-3235	207-825-6240
Chris Brochu	Ware-Butler Building Supply	369 River Rd	Mexico	ME	04257-1846	207-364-9999
Chris Brochu	Ware-Butler Building Supply	35 Bridge St	West Enfield	ME	4493	207-732-3351
Chris Brochu	Ware Butler Building Supplies	404 Essex St	Dover Foxcroft	ME	04426-1316	207-564-2751
Frederick Brown	F T Brown	106 Main Street	Northeast Harbor	ME	4662	207-276-3329
Daniel Buss	LC Ace Hardware	106 S Main St	Lake Crystal	MN	56055-2432	507-726-2829
Cecil Gregory	Union Grove Hardware	1700 W Memorial Hwy	Harmony	NC	28634-9354	704-539-5504
Dennis Sawyer	Siler City Hardware Inc.	119 E Raleigh St	Siler City	NC	27344-3413	919-742-3736
Matthew Ogden	Mountain Building Supply	247 Highway 64 Bypass	Hayesville	NC	28904	828-389-8035
Stan Paxson	Beaufort Ace Home Center	1511 Live Oak St	Beaufort	NC	28516-1518	252-728-3111
Jerald Isaak	J & M Ace Hardware	1900 Highway 49 N	Beulah	ND	58523	701-873-4318
Eric Riccardi	Ricciardi Brothers of Parsippany	160 US Highway 46	Parsippany	NJ	07054-2312	973-276-0400

Owner Name	Store Name	Address	City	St	Zip	Phone #
Cristy Schaefer	Schaefer's Ace Hardware	1050 Old Country Rd	Plainview	NY	11803-4917	516-605-6264
Jeffrey Steele	Steele's Ace Home Center	5814 Number Four Rd	Lowville	NY	13367-3332	315-376-6022
Jessica Ahearn	Lakeside Hardware & Bldg Materials,	3120 Lexington Ave	Mohegan Lake	NY	10547-1679	914-528-0030
Michael Costello	Costello's Ace Hardware of Melville	720 Walt Whitman Rd	Melville	NY	11747-2210	631-923-2336
Michael P Pecoraro	Schaefer's Ace Hardware	195 Forest Ave	Glen Cove	NY	11542-2062	516-801-4567
Michael P Pecoraro	Schaefer's Ace Hardware	1346 Peninsula Boulevard	Hewlett	NY	11557-1226	516-341-0646
Michael Pecoraro	Schaefer's Ace Hardware	315 Sunrise Hwy	Rockville Centre	NY	11570-4905	516-568-2301
Richard Green	Braley Noxon Hardware	256 Main St	North Creek	NY	12853-2309	518-251-2855
Richard Green	Braley Noxon Hardware	4033 Main St	Warrensburg	NY	12885-1135	518-623-2900
Craig B Reese	Lewisburg Ace Hardware	100 S Commerce St	Lewisburg	OH	45338-6791	937-583-5140
James R Browning	Elk City Ace Home Center	1210 S Main St	Elk City	OK	73644-6917	580-225-0100
James R Browning	Woodward Ace Home Center	1118 Oklahoma Ave	Woodward	OK	73801-4664	580-256-6181
Arthur Borden	Lewisburg Builders Supply Co	160 Hafer Rd	Lewisburg	PA	17837-7407	570-523-1248
Richard L Osborne	Wyoming Hardware	1190 Main St	Wyoming	RI	02898-1074	401-539-8988
Kevin Helmly	Helmly Brothers Ace Hdwe	650 Railroad Ave	Elloree	SC	29047	803-897-2442
Randy Hinson	Hinson And Fowler Hardware	312 S Main St	Mullins	SC	29574-3112	843-464-0571
Jace Mattinson	Higginbotham Bros. & Co., LLC	1001 E Milam St	Mexia	TX	76667-2502	254-472-4000
Jay Desai	Ace Hardware	2100 W Dickinson Blvd	Fort Stockton	TX	79735-4102	432-336-3070
Michale Frogge	Mills County General Store	1108 Fisher St	Goldthwaite	TX	76844	325-648-2515
Roger Lowe	Lowe's Family Store #126	1205 Oak St	Jourdanton	TX	78026-2137	830-769-2939
Roger Lowe	Lowes Family Center #114	616 US Highway 181	Taft	TX	78390-2817	361-528-2921
Roger Lowe	Lowes Ace #86	2000 Antonio St	Anthony	TX	79821-7147	915-886-2155
Kerry McCauley	AG Supply Ace Hardware	601 S Pioneer	Moses Lake	WA	98837-4801	509-707-0026
Ronald Cox	Carnation Ace Hardware	4521 Tolt Avenue PO Box 160	Carnation	WA	98014-0160	425-333-4145
Tom Boland	Skagit Farmers Supply	915 Moore St	Sedro Woolley	WA	98284-9426	360-856-6567
Tom Boland	Country Store	1000 23rd Avenue	Oroville	WA	98844	509-560-7088
Tyler Myers	Cedar Plaza Ace Hardware	22803 44th Ave W	Mountlake Terrace	WA	98043-5032	425-776-2117
Elliott Greenberg	JC Licht Ace Racine	1950 Taylor Ave	Racine	WI	53403-2412	262-637-6145
Harry Gil	South Milwaukee Ace Hardware	1009 Marquette Ave	South Milwaukee	WI	53172-2510	414-762-8250
Joan Le Donne	Ace Hardware	N64W24330 Main St	Sussex	WI	53089-3035	262-246-3707

RIGHT OF FIRST REFUSAL AGREEMENT *

This Right of First Refusal Agreement ("Agreement") is executed by and between (i) Ace Hardware Corporation, a Delaware corporation with offices at 2915 Jorie Blvd, Oak Brook, Illinois 60523 ("Ace") and (ii) the undersigned retailer ("Retailer") and is effective as of the date executed by Ace ("Effective Date").

Recitals

- A. Retailer desires to open an Ace-branded retail hardware store at the location listed below ("New Store") pursuant to (i) an Ace Hardware Membership Agreement (Nonbranded) ("Membership Agreement") and (ii) an Ace Brand Agreement ("Brand Agreement"), each of the foregoing executed respectively by and between Ace and Retailer with respect to the New Store.
- B. Ace is willing to grant to Retailer the right to operate the New Store as an Ace member subject to Retailer granting to Ace the right of first refusal stated herein.

Now, therefore, in consideration of the mutual rights and obligations contained herein and in the Membership Agreement and the Brand Agreement, the receipt and sufficiency of which consideration is hereby acknowledged by, respectively, Ace and Retailer, Ace and Retailer hereby AGREE as follows:

1. **Right of First Refusal.**

(A) From and after the Effective Date, Retailer shall provide written notice to Ace of Retailer's intent to sell or otherwise transfer ownership of (i) the New Store and/or (ii) any other retail hardware store(s) now or at any time hereafter owned or controlled by, or under common control with, Retailer or the New Store, respectively (each an "Other Store" and collectively "Other Stores"), including in each case a sale or other transfer in a single transaction or series of related transactions of a majority of the inventory and fixtures of such store(s). Retailer's notice to Ace shall be sent at least sixty (60) days prior to the proposed effective date of such intended sale or transfer, and shall set forth the name and address of the proposed purchaser, the identity of the respective store(s) subject to Retailer's proposed sale or transfer (each, a "Targeted Store" and collectively, the "Targeted Stores") and all terms and conditions of any such proposed sale or transfer. Ace shall have the right of first refusal to purchase the Targeted Store(s) by giving written notice to Retailer, within sixty (60) days after Ace's receipt of Retailer's notice, of Ace's intention to purchase on the same terms as set forth in Retailer's notice. However, if Ace fails to exercise its right and any or all of the Targeted Store(s) are not subsequently sold to the proposed purchaser on such terms and conditions for any reason, Ace shall continue to have, upon the same conditions set forth herein, a right of first refusal to purchase such Targeted Store(s) upon the terms and conditions of any subsequent proposed sale or transfer.

(B) Notwithstanding anything to the contrary in this Agreement, Ace shall have no purchase right under Section 1.(A) with respect to any proposed sale or other transfer of any Target Store(s) if, in good faith, the proposed purchaser or transferee:

- a. applies to become a member of Ace with respect to the Targeted Store(s); and
- b. intends to own and operate the Targeted Store(s) as Ace-branded retail hardware store(s) both immediately upon consummation of the proposed purchase or transfer and for the foreseeable future thereafter; and
- c. executes a right of first refusal in favor of Ace, similar in substance to the right set forth in this Section 1, for all Targeted Store(s) so purchased or transferred and any other retail hardware store(s) that would be under common control with the Targeted Stores immediately following such sale or transfer, in a form satisfactory to Ace in its sole discretion.

(C) Upon written notice to Retailer, but without Retailer's consent required, Ace may assign its purchase rights with respect to the Targeted Stores to such person(s) or entit(ies), at such time(s) and subject to such terms and conditions, if any, as Ace in its sole discretion may from time to time determine.

***This Agreement must be executed by Ace members who are: (1) opening a new Ace store, including without limitation under Ace's "buy to convert" program (i.e., purchase a non-Ace store and convert it to an Ace store); (2) applying for an Ace loan in excess of \$200,000.00; or (3) purchasing an existing Ace store provided, however, that in the case of (1) and (3) above, (a) Ace members that have one or more Ace stores in existence as of March 28, 2022 and are opening an additional Ace store; and (b) existing non-Ace stores converting to Ace stores are not required to execute this Agreement.**

(D) The provisions of this Section (1) shall survive for a period of five (5) years after termination for any reason, whether by Retailer, Ace, operation of law or otherwise, of any and/or all of the following agreements: (i) this Agreement, (ii) the respective Membership Agreement relating to the New Store and/or to any Other Store(s), and (iii) the respective Brand Agreement relating to the New Store and/or to any Other Store(s).

2. **Binding Effect.** This Agreement shall be binding upon, and inure to the benefit of, the parties and their respective successors and assigns.
3. **Waiver.** Any failure by a party to comply with any obligation, agreement or condition herein may be expressly waived in writing by each of the other parties, but such waiver or failure to insist upon strict compliance with such obligation, agreement or conditions shall not operate as a waiver of, or estoppel with respect to, any subsequent or other failure.
4. **Governing Law.** This Agreement shall be interpreted and construed in accordance with the laws of the State of Illinois, without reference to its choice of law and conflict of laws principles. Notwithstanding anything in the Membership Agreement and Brand Agreement to the contrary, the parties agree that any action, suit or proceeding arising under this Agreement shall be brought exclusively in the federal or state courts located in Cook County, Illinois.
5. **Severability.** If any term, provision or condition of this Agreement is determined by a court or other judicial or administrative tribunal to be illegal, void or otherwise ineffective or not in accordance with public policy, the remainder of this Agreement shall not be affected thereby and shall remain in full force and effect.
6. **Notices.** Any notices required or permitted hereunder shall be sent to the other party, via overnight delivery by the United States Postal Service, Federal Express, UPS or other national overnight delivery service, at the respective address listed herein for such party. Any notices sent to Ace shall be in duplicate (i.e. separate envelopes) and shall be addressed, respectively, to "Attention: Vice President, Retail Operations" and "Attention: General Counsel, Legal Department."

Now, therefore, the parties by their respective duly authorized representative do hereby sign and execute this Agreement as of the Effective Date.

RETAILER:

Legal
Name: _____

By: _____

Title: _____

Printed
Name: _____

New Store
Address: _____

New Store
No.: _____

ACE:

By: _____

Title: _____

Printed
Name: _____

Effective
Date: _____

STATE EFFECTIVE DATES

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the states, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

State	Effective Date
California	~~March 27, 2025~~
Hawaii	~~March 27, 2025~~
Illinois	Cooperative Exclusion
Indiana	~~March 27, 2025~~
Maryland	~~April 15, 2025~~
Michigan	~~March 31, 2025~~
Minnesota	~~April 8, 2025~~
New York	Exempt
North Dakota	~~March 27, 2025~~
Rhode Island	~~March 27, 2025~~
South Dakota	~~March 27, 2025~~
Virginia	~~March 28, 2025~~
Washington	~~April 2, 2025~~
Wisconsin	Cooperative Exclusion

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

ITEM 23

RECEIPT

This disclosure document summarizes certain provision of the franchise agreements and other information in plain language. Read this disclosure document and all agreements carefully.

If Ace Hardware Corporation offers you a franchise, it must provide this disclosure document to you 14 calendar-days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

Michigan requires that we give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If Ace Hardware Corporation does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C., 20580 and the appropriate state agency identified in Exhibit V.

The name, principal business address, and telephone number of the franchise seller offering the franchise are as follows. Please put a check mark or an "X" by the name of the franchise seller or write in the seller's information.

☐	Ross Alvord - 2915 Jorie Blvd., Oak Brook, IL 60523; 801-209-3990
☐	Matt Ashburn - 2915 Jorie Blvd., Oak Brook, IL 60523; 304-931-0695
☐	Laura Broach – 2915 Jorie Blvd, Oak Brook, IL 60523; 404-556-6268
☐	James Brockett - <u>2915 Jorie Blvd., Oak Brook, IL 60523; 603-571-9275</u>
☐	Eugene Burkhalter – 2915 Jorie Blvd., Oak Brook, IL 60523; 209-972-0288
☐	Erik Butterworth - <u>2915 Jorie Blvd., Oak Brook, IL 60523; 847-287-7275</u>
☐	Louis Cusimano – 2915 Jorie Blvd., Oak Brook, IL 60523; 602-524-9482
☐	Keith Davis – 2915 Jorie Blvd., Oak Brook, IL 60523; 770-286-8336
☐	Keith Dorgan – 2915 Jorie Blvd., Oak Brook, IL 60523; 269-615-1349
☐	Matthew Eiser –2915 Jorie Blvd., Oak Brook, IL 60523; 369-214-5541
☐	Richard Estep – 2200 Kensington Court, Oak Brook, IL 60523; 804-229-7421
☐	Keith Fields - <u>2915 Jorie Blvd., Oak Brook, IL 60523; 843-841-5117</u>
☐	Judith Gambino – 2915 Jorie Blvd. , Oak Brook, IL 60523; 225-209-3184
☐	James E Grillo – 2915 Jorie Blvd., Oak Brook, IL 60523; 630-561-1876
☐	Jim Grillo - 2915 Jorie Blvd., Oak Brook, IL 60523; 224 – 422-9951
☐	~~Marty Halter – 2915 Jorie Blvd, Oak Brook, IL 60523; 214-250-1370~~
☐	Jeff Hanson – 2915 Jorie Blvd, Oak Brook, IL 60523; 763-267-8182
☐	Stephen Holly – 2915 Jorie Blvd, Oak Brook, IL 60523; 615-736-4223
☐	Laurel Knight –2915 Jorie Blvd., Oak Brook, IL 60523; 430-235-8739
☐	Jason LaMott - <u>2915 Jorie Blvd., Oak Brook, IL 60523; 612-360-3406</u>
☐	Jennifer Loeffel – 2915 Jorie Blvd, Oak Brook, IL 60523; 314-570-6747
☐	Carlo Morando – 2915 Jorie Blvd, Oak Brook, IL 60523; 330-518-3850
☐	~~Nick Rauser – 2915 Jorie Blvd, Oak Brook, IL 60523; 720-284-8343~~
☐	Scott Olsen – 2915 Jorie Blvd, Oak Brook, IL 60523; 630-990-6600
☐	Thomas Parman –2915 Jorie Blvd., Oak Brook, IL 60523; 386-307-8576
☐	Nick Rauser –2915 Jorie Blvd., Oak Brook, IL 60523; 720-284-8343
☐	Salvador Rivera –2915 Jorie Blvd., Oak Brook, IL 60523; 773-491-0387
☐	Sheldon Sandler – 2915 Jorie Blvd, Oak Brook, IL 60523; 215-499-7681
☐	Ryan Schlosser – 2915 Jorie Blvd, Oak Brook, IL 60523; 630-990-6600

_____ **Mary Thigpen** – 2915 Jorie Blvd., Oak Brook, IL 60523; 828-845-5409
 _____ **James Tucker** – 2915 Jorie Blvd, Oak Brook, IL 60523; 850-206-0103
 _____ ~~**Natalie Wainright** – 2915 Jorie Blvd., Oak Brook, IL 60523; 310-531-0708~~
 _____ **Spencer Walford** – 2915 Jorie Blvd., Oak Brook, IL 60523; 630-247-7445
 _____ ~~**James Whitefield** – 2915 Jorie Blvd., Oak Brook, IL 60523; 713-213-3063~~

_____ Name: _____; Address: _____; Phone: _____

Company authorizes the respective state agents identified on Exhibit U to receive service of process for it in the particular states. The issuance date of this Franchise Disclosure Document is March ~~2725~~, ~~2025~~2026.

I received a disclosure document from Ace Hardware Corporation dated as of March ~~2725~~, ~~2025~~2026 that included the following Exhibits:

- A - Ace Hardware Membership Agreement (Nonbranded) including General Member Standards/ Ace Brand Standards / Member Operational Requirements (and Riders) (See Exhibit T State Specific Riders)
- B - Ace Brand Agreement including General Member Standards/ Ace Brand Standards / Member Operational Requirements (and Riders) (See Exhibit T State Specific Riders)
- C - Subscription for Capital Stock
- D - Article VIII of Company's By-laws: Members' Patronage Dividends
- E - Patronage Distribution Plan
- F - Reserved
- G - Ace Bankcard Program Retailer Agreement
- H - Ace Rewards Program Retailer Agreement
- I - Ace Retailer Acceptance Agreement (Gift Card) and ACH Authorization Form
- J - Data Collection Program Agreement
- K - ~~Store Set Up Agreement~~ ~~Ace Retailer Merchandise Service Agreement~~
- L - Store Planning Agreement
- M - Multi-Unit Capital Stock Financing Program: (Multi-Unit Capital Stock Financing Program Loan Agreement and Store Development Agreement Tier 1 – 3; and Multi-Unit Capital Stock Financing Program Loan Agreement and Store Development Agreement (Tier 4) (Program available to existing Ace Hardware Retailers Only)
- N - Loan Program Agreements: Ace to Ace Acquisition Capital Stock Loan Program ~~(Revised)~~; Store Improvement Installment Loan Program; Store Improvement Capital Stock Loan Program
- O - Incentive Agreements: New Investor A; Branch Store A; Grocery Retailer Freestanding Ace Store A; New Investor B; Branch Store B; Store Conversion (Ace Advantage \$750K+ Annual Handled Purchases); Store Conversion; Purchase an Ace Store; Discovery Improvement
- P - Matching Funds Store Agreement
- Q - Professional Retail Services
- R - Financial Statements of the Company (~~FY2024~~FY2025)
- S - State Specific Disclosures for Minnesota, North Dakota, Virginia, and Washington
- T - Riders to The Membership Agreement (Nonbranded) and Ace Brand Agreement for Minnesota, North Dakota, and Washington
- U - State Agents for Service of Process
- V - State Administrators
- W - List of Active Stores
- X - List of Former Operating Members
- Y - Right of First Refusal

Date

Prospective Franchisee (Print Name)

Prospective Franchisee (Sign Name)

ITEM 23

RECEIPT

This disclosure document summarizes certain provision of the franchise agreements and other information in plain language. Read this disclosure document and all agreements carefully.

If Ace Hardware Corporation offers you a franchise, it must provide this disclosure document to you 14 calendar-days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

Michigan requires that we give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If Ace Hardware Corporation does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C., 20580 and the appropriate state agency identified in Exhibit V.

The name, principal business address, and telephone number of the franchise seller offering the franchise are as follows. Please put a check mark or an "X" by the name of the franchise seller or write in the seller's information.

_____	Ross Alvord –2915 Jorie Blvd., Oak Brook, IL 60523; 801-209-2990
_____	Matt Ashburn - 2915 Jorie Blvd., Oak Brook, IL 60523; 304-931-0695
_____	Laura Broach – 2915 Jorie Blvd, Oak Brook, IL 60523; 404-556-6268
_____	James Brockett - <u>2915 Jorie Blvd., Oak Brook, IL 60523; 603-571-927</u>
_____	Eugene Burkhalter – 2915 Jorie Blvd., Oak Brook, IL 60523; 209-972-0288
_____	Erik Butterworth - <u>2915 Jorie Blvd., Oak Brook, IL 60523; 847-287-7275</u>
_____	Louis Cusimano – 2915 Jorie Blvd., Oak Brook, IL 60523; 602-524-9482
_____	Keith Davis – 2915 Jorie Blvd., Oak Brook, IL 60523; 770-286-8336
_____	Keith Dorgan – 2915 Jorie Blvd., Oak Brook, IL 60523; 269-615-1349
_____	Matthew Eiser –2915 Jorie Blvd., Oak Brook, IL 60523; 369-214-5541
_____	Richard Estep – 2915 Jorie Blvd., Oak Brook, IL 60523; 804-229-7421
_____	Keith Fields - <u>2915 Jorie Blvd., Oak Brook, IL 60523; 843-841-5117</u>
_____	Judith Gambino – 2915 Jorie Blvd. , Oak Brook, IL 60523; 225-209-3184
_____	James E Grillo – 2915 Jorie Blvd., Oak Brook, IL 60523; 630-561-1876
_____	Jim Grillo –2915 Jorie Blvd., Oak Brook, IL 60523; 224 – 422-9951
_____	~~Marty Halter –2915 Jorie Blvd., Oak Brook, IL 60523; 214-250-1370~~
_____	Jeff Hanson – 2915 Jorie Blvd., Oak Brook, IL 60523; 763-267-8182
_____	Stephen Holly – 2915 Jorie Blvd, Oak Brook, IL 60523; 615-736-4223
_____	Laurel Knight –2915 Jorie Blvd., Oak Brook, IL 60523; 430-235-8739
_____	Jason LaMott - <u>2915 Jorie Blvd., Oak Brook, IL 60523; 612-360-3406</u>
_____	Jennifer Loeffel – 2915 Jorie Blvd., Oak Brook, IL 60523; 314-570-6747
_____	Carlo Morando – 2915 Jorie Blvd., Oak Brook, IL 60523; 330-518-3850
_____	Scott Olsen – 2915 Jorie Blvd., Oak Brook, IL 60523; 253-329-6355
_____	Thomas Parman –2915 Jorie Blvd., Oak Brook, IL 60523; 386-307-8576
_____	Nick Rauser –2915 Jorie Blvd., Oak Brook, IL 60523; 720-284-8343
_____	Salvador Rivera –2915 Jorie Blvd., Oak Brook, IL 60523; 773-491-0387
_____	Sheldon Sandler –2915 Jorie Blvd., Oak Brook, IL 60523; 215-499-7681
_____	Ryan Schlosser – 2915 Jorie Blvd, Oak Brook, IL 60523; 630-990-6600
_____	Mary Thigpen – 2915 Jorie Blvd., Oak Brook, IL 60523; 828-845-5409
_____	James Tucker – 2915 Jorie Blvd., Oak Brook, IL 60523; 850-206-0103

~~_____ Natalie Wainright – 2915 Jorie Blvd., Oak Brook, IL 60523; 310-531-0708~~

~~_____ Spencer Walford – 2915 Jorie Blvd., Oak Brook, IL 60523; 630-247-7445~~

~~_____ James Whitefield – 2915 Jorie Blvd., Oak Brook, IL 60523; 713-213-3063~~

_____ Name: _____; Address: _____; Phone: _____

The issuance date of this Franchise Disclosure Document is March ~~27²⁵~~, ~~2025~~2026.

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Date

Prospective Franchisee (Print Name)

Prospective Franchisee (Sign Name)