

FRANCHISE DISCLOSURE DOCUMENT

ZENSHI

Advanced Fresh Concepts Franchise Corp.

a California corporation
19700 Mariner Avenue
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Advanced Fresh Concepts Franchise Corp. (“AFC”) will grant you a franchise to use our system to offer prepared sushi and other Asian style foods from one or more (i) Zenshi Counters at a grocery store, retail center or other location that someone else owns (“Zenshi Counter”); (ii) AFC food service counters at a grocery store, retail center or other location that someone else owns (“AFC Food Service Counter”); (iii) Wild Blue Counters at a university or other select locations (“Wild Blue Counter”).

The total investment necessary to begin operation of an Zenshi Counter/AFC Food Service Counter/Wild Blue Counter is as follows: (1) if you are a new franchisee, the estimated total investment for one full-time or part-time Zenshi Counter/AFC Food Service Counter/Wild Blue Counter is between \$41,104 and \$138,804 for a non-AFC operated location and between \$42,104 and \$238,804 if you purchase an existing AFC operated location. This includes \$38,344 to \$224,474 that must be paid to us; (2) if you are an existing franchisee purchasing an additional full-time or part-time Zenshi Counter/AFC Food Service Counter/Wild Blue Counter, the estimated total investment necessary to begin operation of each additional Zenshi Counter/AFC Food Service Counter/Wild Blue Counter is between \$38,119 and \$117,724 for a non-AFC operated location and \$39,119 and \$217,724 for an existing AFC operated location. This includes \$36,869 to \$214,924 that must be paid to us; (3) if you are an existing franchisee purchasing a self-service Zenshi Counter/AFC Food Service Counter/Wild Blue Counter, the estimated total investment necessary to begin operations is between \$3,350 and \$17,900. This includes \$3,350 to \$17,000 that must be paid to us.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Jeff Seiler, at 19700 Mariner Avenue, Torrance, California 90503, Telephone: 310-604-3200.

The terms of your contract will govern your franchise relationship. Don’t rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make your mind. More information on franchising, such as “A Consumer Guide’s to Buying a Franchise,” which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC’s home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

FTC Issuance Date: July 23, 2024

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

| QUESTION | WHERE TO FIND INFORMATION |
|--|---|
| How much can I earn? | Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit M. |
| How much will I need to invest? | Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use. |
| Does the franchisor have the financial ability to provide support to my business? | Item 21 or Exhibit A includes financial statements. Review these statements carefully. |
| Is the franchise system stable, growing, or shrinking? | Item 20 summarizes the recent history of the number of company-owned and franchised outlets. |
| Will my business be the only AFC business in my area? | Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you. |
| Does the franchisor have a troubled legal history? | Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings. |
| What's it like to be a AFC franchisee? | Item 20 or Exhibit M lists current and former franchisees. You can contact them to ask about their experiences. |
| What else should I know? | These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents. |

What You Need To Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit N.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

Special Risks to Consider About *This* Franchise

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by arbitration only in California. Out-of-state arbitration may force you to accept a less favorable settlement for disputes. It may also cost more to arbitrate with the franchisor in California than in your own state.
2. **Turnover Rate.** During the last 3 years, a large number of franchised outlets were terminated, not renewed, re-acquired, or ceased operations for other reasons. This franchise could be a higher risk investment than a franchise in a system with a lower turnover rate.

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” (if any) to see whether your state requires other risks to be highlighted.

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ITEM 1 THE FRANCHISOR AND ANY PARENTS, PREDECESSORS AND AFFILIATES

We are Advanced Fresh Concepts Franchise Corp., a California corporation, incorporated on April 30, 2002. To simplify this Disclosure Document, we refer to ourselves as “AFC,” “Advanced Fresh Concepts,” “we” or “us.” We refer to Zenshi Counter(s), AFC Food Service Counter(s), and Wild Blue Counter(s) collectively as “Food Service Counter(s).” We refer to the person or company that buys a franchise from us as “you.”

Our immediate parent is Advanced Fresh Concepts Corp. (“AFCC”) which granted us a license to use certain trademarks and to grant the use of the trademarks to our franchisees. They were incorporated in California in 1986. We have no other predecessor. We are affiliated with, Advanced Fresh Concepts Pty. Ltd. (“AFCPL”), an Australian entity formed on April 23, 2015 and AFC Distribution Corp. (“AFCDC”), a California corporation incorporated on April 29, 2016.

The business address for us is 19700 Mariner Avenue, Torrance, California 90503, and the business address for AFCC and AFCDC is 19205 South Laurel Park Road, Rancho Dominguez, California 90220. Our phone number is 310-604-3200. Our agent for service of process in California is Incorp Services, Inc. 5716 Corsa Avenue, Suite 110, Westlake Village, California 91362-7354. AFCPL’s address is 12/538 Gardeners Road, Mascot NSW 2020, Australia. Please check Exhibit N for agents in other registration states.

We have offered Zenshi Counters in the United States since June 2023. We have offered franchises for AFC Food Service Counters in the United States since May 2002 and in Canada since September 2009. We have offered franchises for Wild Blue Counters in the United States and Canada since June 2021. We are not in any other line of business and have not offered franchises in any other line of business. On April 23, 2015, AFCPL was created to offer and sell franchises in Australia. We are the master Franchisor of AFCPL in Australia. AFCPL is not in any other business and has not offered franchises in another line of business.

Other Parent Companies and Affiliates:

Our ultimate parent is Zensho Holdings Co., Ltd. (“Zensho Holdings”), a Japan limited liability company formed on June 30, 1982. Zensho Holdings does not operate franchises in any line of business. The business address for Zensho Holdings is JR Shinagawa East Building 2-18-1, Konan, Minato-ku, Tokyo 108-0075. Zensho Holdings is affiliated with Zensho USA Corporation, Zensho Food Singapore Pte. Ltd., Pocino Foods Company, Mauri Wasabi, Inc., Coco’s Japan Co., Ltd., Nakau Co., Ltd. and World Food To Go S.L.

Zensho USA Corporation (“Zensho USA”), AFCC’s immediate parent and also our indirect parent is a Delaware corporation formed on January 5, 2015. Zensho USA is a wholly-owned subsidiary of Zensho Holdings. Zensho USA does not operate franchises in any line of business. The business address for Zensho USA is 27261 Las Ramblas, Suite 340, Mission Viejo, California 92691.

Pocino Foods Company (“Pocino Foods”), a wholly owned subsidiary of Zensho USA is a California corporation formed on January 27, 1965. Pocino Foods is an American food manufacturer specializing in premium pastrami and other deli meats, meatballs, and Mexican and Asian-style meats. AFCDC (discussed below) purchases products directly from Pocino Foods and sells those products to our franchisees to be used at Food Service Counters. Pocino Foods does not operate franchises in any line of business. The business address for Pocino Foods is 14250 Lomitas Avenue, City of Industry, California 91746.

Marui Wasabi, Inc. (“Marui Wasabi”), owned 50% by AFCC is a California corporation formed on August 7, 2000. Marui Wasabi is an importer, manufacturer and distributor of wasabi-based products and other Asian style sauces. AFCDC may purchase products directly from Marui Wasabi and sell those products to our franchisees to be used at Food Service Counters in the future. Marui Wasabi does not operate franchises

in any line of business. The business address for Marui Wasabi is 13033 Artic Circle, Santa Fe Springs, California 90670.

Zensho Food Singapore Pte. Ltd. (“Zensho Food”), a Singapore limited liability company formed in 2012, is a franchisee of Long John Silver’s, LLC. As of March 2024, Zensho Food operated 20 Long John Silver’s restaurant locations in Singapore. Long John Silver’s restaurants offer fried seafood and chips in a quick-serve restaurant environment. The business address of Zensho Food is 31 Ubi Road 1, #07-02 Annex Building, Singapore 408694.

Coco’s Japan Co., Ltd. (“Coco’s”), a Japan limited liability company, formed on April 5, 1978, is a franchisor of Coco’s restaurants in Japan. As of March 2024, Coco’s had 77 franchised restaurants in Japan. Coco’s restaurants offer a variety of signature soups, hamburgers, salads and combination dinners, in a full-service family-style environment. The business address of Coco’s is the same as Zensho Holdings. Coco’s has offered franchises since 1984.

Nakau Co., Ltd. (“Nakau”), a Japan limited liability company formed in 1966, is a franchisor of Nakau restaurant locations in Japan. As of March 2024, Nakau had 6 franchised locations in Japan. Since March 2005, Nakau has operated as a subsidiary of Zensho Holdings. Nakau restaurants offer donburi (rice bowls) and Kyoto-style udon noodles, in addition to other items, in a fast-food environment. The business address of Nakau is the same as Zensho Holdings. Nakau has offered franchises since 1989.

YO! Sushi UK Limited, (“YO!”), a UK limited company formed on November 24, 1994, is wholly owned by YO! Sushi Limited, which is ultimately a wholly owned subsidiary of Zensho Holdings. YO! operates a combination of franchised and company owned sushi counters in the United Kingdom under the brand YO! Sushi. As of March 2024, there were 329 franchised locations in the United Kingdom, and 178 corporately owned kiosks. In addition to operating sushi counters, YO! also operates a number of company owned Japanese food restaurants in the United Kingdom, and franchised restaurants which are located across Australia, France, the Netherlands, Norway, Turkey and the United Arab Emirates. There are no franchised YO! food restaurants in the United States or Canada. As of March 2024, there were 53 company operated YO! food restaurants in the United Kingdom, and there were 20 franchised restaurants globally. The business address of YO! is Fourth Floor, 69 Wilson Street, London, EC2A 2BB, United Kingdom.

JFE Franchising, Inc, (“JFE”), a Texas corporation formed on August 21, 2013, is wholly owned by Snowfox US Holdco Inc., which is ultimately a wholly owned subsidiary of Zensho Holdings. JFE has offered franchised sushi counters in the United States since October 2013 under the brand Snowfox. As of March 2024, there were 1,362 franchised Snowfox locations in the United States. In addition to operating sushi counters, JFE operates a franchised fresh cut fruit, vegetable and salad within many of the same locations as the franchised sushi counters. As of March 2024, JFE had 1,035 franchised locations in the United States, and 1 company owned location in Australia. The business address of JFE is 2021 Bingle Road, Houston, Texas, 77055.

Snowfox (Ireland) Limited (“Snowfox Ireland”), an Irish registered limited company formed on June 19, 2023, is wholly owned by Snowfox Midco 1 Limited, ultimately a wholly owned subsidiary of Zensho Holdings. Snowfox Ireland operates franchised sushi counters in the Republic of Ireland under the brand Snowfox. As of March 2024, there was 1 franchised Snowfox location in the Republic of Ireland. The business address of Snowfox Ireland is Beaux Lane House, Mercer Street Lower, Dublin 2, Dublin, Republic of Ireland.

Bento Sushi Franchise Inc (“BSFI”), a Delaware corporation formed on April 12, 2016, is a wholly owned subsidiary of Zensho Holdings, is in the business of selling franchises and developing branded products under the name “BENTO SUSHI.” BSFI’s primary business is offering and selling franchises in the United States. BSFI operates a franchise distribution system under a License Agreement dated April 29, 2016 with

Bento Inc., an affiliate of BSFI. As of April 1, 2024, BSFI had 58 franchised locations. The principal place of business of BSFI is 501 Cambria Avenue, Suite 124, Bensalem, PA 19020.

Bento Inc ("BI"), an Ontario business corporation formed on November 20, 2017, is ultimately a wholly owned subsidiary of Zensho Holdings. BI has operated company-owned Bento Sushi outlets, and subcontracts other Bento Sushi outlets in Canada since 1996. These outlets are similar to the franchised outlets offered in this disclosure document. As of April 1, 2024, BI had over 825 company-owned and subcontracted outlets in Canada. In addition, BI operates 8 central production kitchens, 4 in Canada and 4 in the United States, servicing over 2,000 locations. The principal place of business of BI is 25 Sims Crescent, Unit 1, Richmond Hill, Ontario, L4B 1C9.

Bento Nouveau Inc ("BNI"), a Delaware corporation formed on October 5, 2005, is ultimately a wholly owned subsidiary of Zensho Holdings. BNI operates in the United States only. It has operated company-owned Bento Sushi outlets that are similar to the franchised outlets offered in this disclosure document since 2005. As of April 1, 2024, BNI had 4 company owned outlets in the United States, primarily on the east coast. The principal place of business of BNI is 25 Sims Crescent, Unit 1, Richmond Hill, Ontario, L4B 1C9.

Bento Sushi Franchise Ltd. ("BSFL"), an Ontario business corporation formed on May 22, 2013, is ultimately a wholly owned subsidiary of Zensho Holdings. BSFL offers franchises for Bento Sushi outlets in Canada, consisting primarily of Sushi Counter front and inline units in malls, hospitals, and universities. BSFL has offered Bento Sushi franchises in Canada since May 2013. As of April 1, 2024, BSFL had 15 franchised units in operation in Canada. BSFL does not operate a business of the type to be operated by you.

Bento Sushi USA, Inc. ("Bento USA"), a Delaware corporation formed on August 19, 2020, is ultimately a wholly owned subsidiary of Zensho Holdings. Bento USA offers franchises for retail sushi businesses in the State of Hawaii under the name and marks "BENTO SUSHI." Bento USA has offered Bento Sushi franchises since July of 2021. As of April 1, 2024, Bento USA had 38 franchisees in Hawaii and no company-owned locations. The principal place of business of Bento USA is 1011 Centre Road, Suite 310, New Castle County, Wilmington, Delaware 19805.

Lotteria Co., Ltd, ("Lotteria"), a Japanese Corporation formed in 1972, is a wholly owned subsidiary of Zensho Holdings, Ltd. and franchisor of Lotteria hamburger chain locations in Japan. As of March 2024, Lotteria had 82 franchised locations in Japan under the brand Lotteria. Lotteria offers a variety of classic and unique burger options, fries, drinks, and other fast-food items. The business address of Lotteria is JR Shinagawa East Building, 2-18-1 Konan, Minato-ku, Tokyo, Japan. Lotteria has offered franchises since 1972.

World Food To Go S.L. ("World food To Go"), owned 70% by Zensho EU Corporation, which is also a wholly owned subsidiary of Zensho Holdings, is a Spanish corporation formed on March 10, 2015. World Food To Go operates takeout sushi stands in Spain and, through its wholly owned subsidiaries SushiTake S.R.L., SushiTake S.L.U., SushiTake SIA, SushiTake OY and SushiTake AS, it operates sushi stands in Italy, Andorra, Latvia, Finland, and Norway respectively. As of March 2024, there were 84 franchised locations in Spain, 1 franchised location in Italy and 6 franchised locations in Norway. The Business address of World Food To Go is Avda. De las Nieves 11, 28935 Móstoles, Madrid, Spain.

Other than stated above, Zensho Holdings, Zensho USA, Zensho Food, Pocino Foods, Mauri Wasabi, Coco's, Nakau, YO!, JFE, Snowfox Ireland, BSFI, BI, BNI, BSFL, Bento USA, Lotteria and World food To Go are not in any other line of business and do not currently offer franchises in any other line of business.

The Franchised Business

Our business is granting franchises to let people, like you, operate Zenshi Counters, AFC Food Service Counters, and Wild Blue Counters, which offer prepared sushi and other Asian style foods. Sometimes, due to arrangements with the facility owner, you will operate your Food Service Counter under a different name, or a generic name.

Originally, our franchises emphasized sushi and this continues to be an important part of the franchise. Since approximately September 2005, we broadened our emphasis and now describe ourselves as food service counters. We are not in any other business and haven't offered franchises in any other business. We offer three types of franchises—full-time food service counters, part-time food service counters and self-service food service counters.

Full-time Food Service Counters allow you to operate a Food Service Counter as a department of a retail supermarket or in another kind of location, like a college campus or arena on a full time basis.

In some instances, we may permit you to operate at these facilities on a part-time basis. In part-time locations, you are not required to be personally present or have a manager personally present at the Food Service Counter more than four hours per day. We currently only permit franchisees to operate a part-time location if they already own a full time Food Service Counter.

Self-service Food Service Counters are available only to selected franchisees who already operate a full-time or part-time Food Service Counter with us. Under the self-service franchise, you service a supermarket or other location's sushi and/or other prepared food needs from your existing location. You do not have to be physically present at the self-service location during all hours of operation. It is your responsibility to prepare the prepared foods (such as sushi, roll n' wraps and other foods in our system) at your full-time or part-time Food Service Counter and deliver it at least once daily to your self-service location.

To purchase a Food Service Counter, you must sign our form franchise agreement and a separate addendum for each location to be opened by you. All the addendums are controlled by one franchise agreement.

Under each type of franchise, customers pay the facility owner for their purchases and sales are recorded in the facility owner's cash registers and then reported to us. The facility owner and we keep a percentage of your gross sales. We then return the remainder to you less amounts we deduct for other charges to you. At most locations, you will not use a cash register. At other locations, cash registers will be provided by the location owner for your use (See Items 6 & 11.) We also operate Food Service Counters that are similar to the ones you will operate. See Exhibit M. We are not in any other business.

We have agreements to operate Food Service Counters as separate departments of supermarkets and other venues. In many instances we perform the agreement by us granting you a franchise, so you can operate the Food Service Counter. We enter into agreements with location owners. Entering into a franchise agreement with you to operate at that location enables us to satisfy the agreement. We will tell you available locations when we meet.

Our affiliate AFCPL offers franchises similar to the ones you will operate outside the United States and Canada. As of March 31, 2024, AFCPL had 371 franchised and company owned locations in Australia. AFCPL is not in any other line of business and does not offer franchises in any other line of business.

Our affiliate AFCDC fulfills and ships franchisee orders, is our logistics provider for product shipments sold to you and sells products to third parties. AFCDC is not in any other line of business and does not offer franchises in any line of business.

There is an existing market for sushi and other prepared food products at stand-alone Food Service Counters and restaurants, and also at grocery stores. You will sell prepared foods mainly to customers who shop at the grocery store or visit the venue where your Food Service Counter is located. Customer traffic will be generated primarily by the facility and its owner. You are only permitted to sell your prepared food products at the Food Service Counter(s) we designate. The facility owner has the right to sell competing products at other locations in the facility. The market for sushi and other food products is fairly developed and is enjoyed by customers year round.

You must comply with federal and state laws on operating a restaurant, health, safety and sanitation laws which also include health department inspections, and menu and food labeling laws. This also includes the Hazard Analysis and Critical Control Point (“HACCP”) food safety program adopted by the U.S. Food & Drug Administration, and rules on handling, preparing and serving foods by people with communicable or infectious diseases. Your Food Service Counter may also be subject to laws on disposing hazardous wastes. Some states have laws requiring you to employ a person who is certified in food safety. See Exhibit O for state specific laws that may apply to you.

As an employer, you must comply with laws on minimum wages, overtime, maximum working hours, working conditions, unlawful discrimination, restricting employment of children and other labor laws and the Department of Homeland Security’s E-Verify program, if required by the facility owner.

You will compete with quick service restaurants and other food alternatives where your Food Service Counter is located. You will also compete with company owned stores (if any are located near you, see Item 20), other Food Service Counters, restaurants and people’s other choices for dining and shopping for food.

ITEM 2 BUSINESS EXPERIENCE

Member of the Board, Chief Executive Officer, President, Secretary and Chief Financial Officer: Jeffery Seiler

Mr. Jeffery Seiler has been a member of our Board of Directors and our Chief Executive Officer, President, Secretary and Chief Financial Officer since November 2018. He also serves as a Director and the Chief Executive Officer, President, Secretary and Chief Financial Officer of AFCC, a Director and Secretary of AFCDC, and a Director, President and Secretary of AFCPL, all since November 2018 in Rancho Dominguez, California.

Member of the Board: Yohei Ogawa

Mr. Yohei Ogawa has been a member of our Board of Directors since November 2018. Mr. Ogawa is also the Chairman of the Board of Directors for AFCC and a Director of AFCPL since November 2018. Mr. Ogawa is also the Senior General Manager of Zensho Holdings in Tokyo, Japan since June 2016.

General Manager of Product Management: Noriyuki Honda

Mr. Honda has been the General Manager of Product Management for AFCFC since June 2022. Mr. Honda served as the General Manager of Research and Development from August 2021 to June 2022. Mr. Honda served as Chief Operating Officer for Zensho Food Indian Private Limited in Delhi, India from April 2019 to March 2021. Mr. Honda served as the Senior Manager for Zensho Holdings in Tokyo, Japan from April 2018 to September 2021.

General Manager of Research and Development and Member of the Board: Masahiko Tajima

Mr. Tajima has been our General Manager of Research and Development since June 2022 and a member of our Board of Directors since November 2018. Mr. Tajima served as our General Manager of

Product Development from January 1, 2021 to June 2022. Mr. Tajima served as our General Manager of Research and Development in Rancho Dominguez, California from June 1998 to December 2020.

General Manager of Business Development: Daniel Hayes

Mr. Hayes has been our General Manager of Business Development since March 2023. Mr. Hayes served as General Manager and owner of Hayes Companies LLC in Irvine, California from December 2015 to February 2023.

General Manager of Compliance: Gerardo Siordia Posadas

Mr. Posadas has been our General Manager of Compliance since July 2020. Mr. Posadas was unemployed from March 2020 to July 2020. Mr. Posadas served as a Franchise Business Consultant for Yogurtland Franchising Inc. in Irvine, California from February 2019 to March 2020.

ITEM 3 LITIGATION

PENDING LITIGATION:

A. Pending Cases We Brought Against Franchisees in Fiscal Year Ending March 2023:

None

B. Cases Pending Against Us:

Claim of P. Mung

Pau Sian Mung v. Advanced Fresh Concepts Franchise Corp. (United States District Court, Northern District of Georgia, Case No. 1:23-cv-04154, removed September 14, 2023 – “District Court Lawsuit”); *Pau Sian Mung v. Advanced Fresh Concepts Franchise Corp.* (Superior Court of Newton County, State of Georgia, Case No. SUCV2023001844, filed August 11, 2023 – “State Court Lawsuit”); and *P. Mung v. Advanced Fresh Concepts Franchise Corp.* (American Arbitration Association, Case No. 01-23-0004-3850, initiated October 5, 2023 – the “Arbitration”). On July 21, 2023, AFC terminated its franchise agreement with Pau Sian Mung (“Claimant”) pursuant to the provisions of the franchise agreement based on Claimant’s unlawful trespass onto another franchise operator’s premises and theft from another franchise operator. On August 11, 2023, Claimant initiated the State Court Lawsuit. On September 14, 2023, AFC removed the State Court Lawsuit to District Court Lawsuit. After AFC filed its motion to dismiss or stay the District Court Lawsuit pending arbitration, Claimant stipulated to a stay of the District Court Lawsuit and the District Court entered an order staying the matter pending an award issued in arbitration. On October 5, 2023, Claimant initiated the Arbitration with the American Arbitration Association (“AAA”). Claimant’s arbitration demand asserted his franchise agreement was wrongfully terminated by AFC and claimed causes of action for breach of contract and breach of the covenant of good faith and fair dealing. Claimant’s arbitration demand sought damages “in excess of \$150,000.” On March 1, 2024, Claimant dismissed without prejudice the District Court Lawsuit against AFC. On March 8, 2024, the Arbitration was dismissed without prejudice by AAA because Claimant failed to pay the deposit amount of \$1,250.00 to AAA. AFC denies any wrongdoing and fully intends to defend itself, as needed, against all causes that may be pursued by Claimant.

CONCLUDED LITIGATION:

Claim re Pau Sushi Catering, LLC

Pau Sushi Catering, LLC v. Advanced Fresh Concepts Food Services Corp. (American Arbitration Association, Case No. 01-19-0001-4357, filed May 10, 2019). Pau Sushi Catering, LLC (“Claimant”) operated an AFC Food Service Counter within a Publix Supermarket in the Orlando, Florida, area until July 19, 2018.

Claimant's franchise agreement was terminated when we discovered Claimant's operations violated our zero tolerance policy for using carbon monoxide treated tuna in products at Publix Supermarket locations. Claimant's arbitration demand contends the immediate termination amounted to a breach of the franchise agreement by us and that our actions also constituted fraud, negligent misrepresentation, unlawful business practices and racial discrimination, among other claims. Claimant asserted its damages exceeded \$ 500,000. The arbitration was initiated on May 10, 2019. On August 4, 2020, Claimant and AFC agreed in writing to resolve the arbitration for mutual general releases and the dismissal of the arbitration with prejudice. On August 17, 2020, the arbitration was ordered closed based on the August 4, 2020 agreement.

Claim of Cherry Lee

Cherry Lee v. Soe Tun and Advanced Fresh Concepts Food Services Corp. (Contra Costa County Superior Court Case No. C18-01063, filed May 23, 2018, dismissed with prejudice on January 7, 2019). Plaintiff was employed as a sushi chef by our franchisee, Soe Tun, between August 2017 and February 2018. On May 23, 2018, Plaintiff initiated this action against our former affiliate, Advanced Fresh Concepts Food Service Corporation ("AFCFSC") and Soe Tun alleging claims for hostile work environment, retaliation, failure to prevent harassment/retaliation, negligent supervision, sexual battery and a violation of section 226 of the Labor Code. The full scope of the alleged damages was uncertain but included claims for emotional/physical distress and approximately 3 months of lost income of \$1,600 per month. Plaintiff's principal theory against AFCFSC was based on Soe Tun's and AFCFSC's alleged joint employment with Soe Tun of Plaintiff. Soe Tun and AFCFSC answered the complaint and denied the allegations. On December 21, 2018, Plaintiff executed a settlement agreement and agreed to settle her dispute for a total payment of \$5,000.00 in exchange for a dismissal with prejudice of AFCFSC, general release of AFCFSC and all its affiliated entities, including Advanced Fresh Concepts Corp. and an express acknowledgement in writing that the settlement did not constitute any evidence or admission of wrongdoing by AFCFSC. The dismissal with prejudice of AFCFSC was entered on January 7, 2019.

Claim of Pilrang Owa

Advanced Fresh Concepts Franchise Corp. v. Pilrang Owa d.b.a. Sakura Foods Everett L.L.C. (American Arbitration Association Case No. 01-16-0002-8871, Los Angeles, California, filed July 19, 2016). We initiated an arbitration proceeding against Pilrang Owa doing business as Sakura Foods Everett L.L.C. ("Owa") seeking an order finding and declaring Owa owned and operated an AFC Food Service Counter by and through her own, independently run company, Sakura Foods Everett, L.L.C. and therefore was not our employee ("Owa Arbitration"). We did not seek damages with respect to the relief requested, but recovery of all fees and costs incurred for the dispute. Thereafter, Owa filed a counter-claim against us in the arbitration proceeding seeking \$6.8 million dollars in damages. We filed the arbitration demand after learning that Owa filed a motion to amend her complaint in the action entitled *Pilrang Bae Owa v. Fred Meyer Stores, et al.* (Superior Court of Washington for King County, Case No. 16-2-09786-3 SEA, filed April 16, 2016 - the "State Court Action") to include us as a defendant on the basis that she was allegedly our employee. Owa contended in the State Court Action that we discriminated against and harassed her when conducting inspections of her franchise operation and by sending her notices to cure breaches of the franchise agreement. Owa claimed the discrimination and harassment was based on a protected classification in violation of Washington state laws and, based thereon, sought unspecified amounts of monetary damages. We contended Owa signed a franchise agreement with us whereby she was an independent business owner that operated a Food Service Counter and was not our employee. On August 5, 2016, Fred Meyer Stores removed the State Court Action to the U.S. District Court, Western District of Washington (Case No. 2:16-cv-01236 - the "First District Court Action"). On September 9, 2016, we moved to compel arbitration of Owa's claims in the First District Court Action. On November 28, 2016, Owa filed a separate virtually identical action in the U.S. District Court, Western District of Washington (Case No. 2:16-cv-01832 - "Second District Court Action"). On December 15, 2016, the court granted our motion to compel resolution of all claims between the parties within the Owa Arbitration, stayed the First District Court Action pending the results of the Owa Arbitration and dismissed the Second District Court Action. On November 28, 2017, the arbitrator issued a comprehensive final award in our favor and against Owa ("Final Award"). The Final Award included an award of attorney's fees and costs

to us in the amount of \$373,126.98. On May 29, 2018, the District Court confirmed the Final Award and entered it as a judgment in our favor. On June 23, 2018, Owa appealed the arbitrator's ruling to the Ninth Circuit Court of Appeals, Case No. 18-35531. On October 5, 2018, AFC and Owa reached an agreement to settle their dispute and executed a formal settlement agreement on October 16, 2018, whereby Owa would dismiss her appeal with prejudice, AFC would execute a satisfaction of judgment as to the Final Award for filing in the First District Court Action and, except as to the judgment entered in the First District Court Action, the parties would mutually and generally release each other. On November 20, 2018, an order entering Plaintiff's dismissal of her appeal was entered and AFC conveyed the satisfaction of judgment form to Plaintiff for her filing and use in the First District Court Action with respect to the Final Award.

Claim of Zaw Min Oo

Z. Oo v. Advanced Fresh Concepts Franchise Corp., et al. (American Arbitration Association Case No. 01-15-0005-1350, Los Angeles, California, filed September 24, 2015). Claimant Z. Oo initiated an arbitration proceeding against Ryuji Ishii and AFCC alleging damages based on breach of contract for: (i) commission rates that were inaccurate or improperly reduced; (ii) improper establishment of new franchise locations within the vicinity of Claimant's franchise operations; (iii) improper and/or unauthorized deductions from royalty payments; and (iv) improper and/or unauthorized charges for franchise renewals. Claimant sought total damages of \$990,000. On February 24, 2016, Mr. Ishii and AFCC were dismissed and we (Advanced Fresh Concepts Franchise Corp) were substituted into the matter as respondent. We answered the Arbitration Demand denying the allegations, any wrongdoing and any damages sustained by Claimant. On March 8, 2016, we filed a counter-arbitration demand for declaratory relief seeking an order terminating Claimant's franchise operations for his breach of the franchise agreement. We also simultaneously sought a preliminary restraining order suspending all of Claimant's franchise operations pending a final decision on our request for declaratory relief. On April 13, 2016, the Arbitrator issued a preliminary injunction against Claimant, suspending his franchise operations pending resolution of our declaratory relief claim for termination. Claimant then surrendered his operations to us on April 14, 2016. A hearing on the merits was held on April 18-19, 2016. On May 12, 2016, an Award was issued for us and against Claimant with regard to our declaratory relief claim seeking the termination of Claimant's franchise operations. However, the Award also granted Claimant \$280 in damages for tablet charges, \$50 for on-line ordering charges and a nuisance award of \$1,000 for automated tuna shipments. The Arbitrator also awarded Claimant his administration costs for the arbitration in the amount of \$11,200. Finally, the Award found that neither party qualified as a prevailing party, including on our counter-arbitration demand and therefore denied all parties any recovery of attorney's fees and costs.

Claim of Ei Ei Chaw

Ei Ei Chaw v. Advanced Fresh Concepts Franchise Corp., et al. (American Arb. Assoc. Case No. 72-20-1400-0274, California, filed February 6, 2014). In October, 2013, Wegmans Supermarkets complained that, among other things, E. Chaw, a franchisee at Wegmans' store in Williamsville, New York, was reusing expired products. We terminated E. Chaw's franchise. Wegmans then terminated our franchise operation in their Williamsville store because of E. Chaw's misconduct. E. Chaw brought this arbitration against us, claiming wrongful termination, breach of contract and breach of the covenant of good faith and fair dealing, seeking \$150,000 in damages, attorney's fees and costs of suit. We denied E. Chaw's allegations and filed a counter-claim against E. Chaw for losses we sustained because of his misconduct, seeking up to \$150,000 in damages. In March 2015 the parties settled their dispute wherein Chaw conceded that his termination was proper and both sides agreed to dismiss their respective claims against the other in exchange for a mutual general release.

Other than these actions, no litigation is required to be disclosed in this Item.

ITEM 4 BANKRUPTCY

No bankruptcies are required to be disclosed in this Item.

ITEM 5 INITIAL FEES

If you are a new franchisee obtaining a full time location, you pay us an initial franchise fee of \$6,250. In addition, you pay us a \$100 credit and background check fee when turning in your application, up to \$2,300 for our training program for each of your principal owner(s), up to \$2,300 for each manager you bring with you to the initial training, up to \$275 per person for the ServSafe® Food Protection Manager Certification (for you and your managers), up to \$1,000 per person for drug, tuberculosis and criminal background testing and a manual lease fee of up to \$600 for each full service or part time Food Service Counter to be opened. You pay the training fee, ServSafe® training and examination fee and manual lease fee in a lump sum when you start training. You pay the drug, tuberculosis and criminal background test fee and/or the cost of other testing required by the facility owner after the tests/check is completed through deduction from your commissions.

If you are an existing franchisee with us obtaining a self-service or part-time franchise in addition to your existing full time location, there is currently no initial franchise fee for the self-service or part-time location (although we can implement such a fee in the future). If you want to open an additional full time location, we charge the following for each additional full time location to be operated pursuant to your franchise agreement:

| Number of Months Remaining on Your Franchise Agreement (on effective date of the addendum) | Initial Fee Per Location |
|---|---------------------------------|
| 48-60 | \$6,250 |
| 36-47 | \$5,000 |
| 24-35 | \$3,750 |
| 12-23 | \$2,500 |
| Less than 12 | \$1,250 |

You pay the initial franchise fee in a lump sum on signing each full time location addendum. There are no refunds or prorations if a location starts as a full time location and later is transformed into a self service or part-time location. However, if a location starts as a self service or part-time location and is transformed into a full time location, then you must pay our then current initial franchise fee for the full time location.

If you fail to complete our training program to our satisfaction or if you fail any required drug, tuberculosis or other chemical and disease testing and/or criminal background investigation, we may cancel the franchise agreement.

Before opening, we require you to purchase a label machine consisting of a tablet and printer and warranty* costing up to \$1,699. The cost of the label machine will vary, depending on the type of tablet, printer and warranty you decide to purchase in accordance with the requirements in the manual. We also require you to purchase equipment and small wares costing up to \$46,000, opening food inventory which depending on what you order can range from \$8,000 to \$24,000 at a full-time or part-time service location and \$1,250 to \$5,000 at a self-service location, scanner costing up to \$500, ongoing inventory which for 3 months can range from \$5,000 to \$18,000 at a full-time or part-time service location and \$1,000 to \$5,000 at a self-service location, signage which depending on your location can cost up to \$1,000, up to \$1,800 in opening assistance fees if we stay at your location 4 additional days beyond the first 3 for on-site training and up to \$350 for four additional sets of uniforms.

None of these fees is refundable. Except as indicated above, these initial fees are uniform to all new franchisees, though we may change them in the future.

If you are an entity, each of your owners who are individuals must sign a personal guaranty. The guaranty is on the signature page of the franchise agreement and each applicable addendum.

If you purchase an existing location from us, we will charge you \$1,000 to \$100,000 for the Food Service Counter business, assets, equipment and value of the established market of the Food Service Counter, as we determine at our sole discretion.

We may finance some of the initial franchise fee(s) and various other expenses that you incur with us. (See Item 10.)

* These items are not required when you purchase a self-service franchise, because you already have these items in your full-time or part-time location.

ITEM 6 OTHER FEES (1)

| Name of Fee | Amount | Due Date | Remarks |
|---|--|---|---|
| Compensation to Franchisor (2), (3)(4) | Varies. Typically 25% to 27% of Gross Sales to the store or other facility where you are located, and 8% to 11% of Gross Sales to us. (2)(4) | Monthly | Our (or our parent's) agreement with the store says they keep a percent of your gross sales (25%, for example). We keep a percent (8%, for example). We return the rest to you (typically, 67%) less amounts we deduct for other charges to you. These percentages can vary, but the amount paid to us will generally not exceed 11% of Gross Sales. See Footnotes 3 & 4. |
| Banners, logo items and displays (3)(5) | Varies | After ordered | These are items like umbrellas or carved wood signs. Prices vary depending on the type of item and supplier. You pay us if you buy these optional items from us. |
| Additional Training (3) | Up to \$2,300 per person | After training | If you elect and request us to train your managers at our headquarters or other location we designate. This fee will vary, depending on whether you request us to train your manager(s) in both steam table and sushi training or only sushi training. |
| On-site additional Training (3) | Up to \$450 per day | After training is completed | If we go to your site to train you and/or your managers. |
| Failure to Attend Additional Training (3) | \$250 | Payable if you fail to attend required training | If you fail to attend any required training, we may assess this fee and deduct it from commissions payable to you. |
| ServSafe® Food Protection Manager Training and Certification (3)(6) | Up to \$275 per person | After course is taken | Charge for training and certificate for you or your managers. |
| Testing and Criminal Background Checks (3) | Up to \$1,000 per person. Typically, around \$100 per person (if only background check required). | After test/check is completed | Charge for conducting drug and tuberculosis tests and criminal background checks on you and your personnel. |

| Name of Fee | Amount | Due Date | Remarks |
|---|--|---|--|
| Manuals Lease Fee (3) | Up to \$600 for each full-time or part-time Food Service Counter you operate | After manuals provided. | You pay a lease fee of \$100 for the Operating Manual, \$100 for the Standard Sanitation Operating Procedure and Methods Manual, up to \$200 for the Sushi Recipe Guide and \$100 for the Steam Table Operating Manual and Wild Blue Recipe Guide (if applicable to you) for each full or part time location you operate. The fee is refunded when you return the manuals to us within 30 days of the expiration or termination of your location. Otherwise, there is no refund. |
| Customer Satisfaction Fee (3) | Up to \$1,000 per complaint | On demand | Charge to compensate us for our efforts in addressing and resolving customer complaints against you or your franchise. |
| Account Broker Fee | \$100 - \$500 per quarter for each Food Service Counter you operate. | Quarterly | If we pay a fee for the right to locate the Food Service Counter in the facility or store, you reimburse us for the amounts paid, not to exceed \$500 per quarter for each Food Service Counter subject to this fee. |
| Additional Uniforms (3) | Up to \$350 | On demand | If you want to purchase additional uniforms. Cost is for four sets of uniforms. |
| Default Charge (3) | Up to \$1,000 per default | On request | You pay this fee if you default on your obligations as specified in the operating manuals or franchise agreement. |
| Web and Data Access Charge (3) | Up to \$100 per month for each Food Service Counter you operate. | Monthly | You pay this fee to gain access to our website pages that let you submit purchase orders online as well as information on new products, product specifications, tablet data and other information. This fee also includes access to our inventory tracking software, which lets you and us track the daily inventory of products made at your Food Service Counter. |
| Pricing Labels (3) | Our actual cost incurred (estimated to be \$500 per item for which price is changed) | When you decide to charge different prices requiring us to print special price labels | To charge prices that differ from pricing we print on labels, the label machine must be reprogrammed. You pay or reimburse the amount charged to us by the vendor for our computer programming to print labels with pricing you want. |
| Product Purchases – Ancillary Charges (3) | Varies | After shipping | You buy food and other items from us, our parent, our affiliate or authorized suppliers. You also pay freight, and other ancillary charges. |

| Name of Fee | Amount | Due Date | Remarks |
|--|---|---|--|
| Reimbursement for Employee Wages Paid (3) | Varies | If and when required by the facility owner. | If the facility owner, due to labor contracts or otherwise, requires your Food Service Counter(s) employees to be employed directly by the facility owner, and we are asked to reimburse the facility owner for these employment costs, we will then deduct such payments from the amounts due to you. |
| Transfer Fee (3) | \$1,500 per location | When you ask us to consent. | You must pay us this fee for each location to be sold. |
| Transfer to Entity Fee (for individuals wishing to transfer their interest in the franchise agreement to a newly formed entity controlled by them) (3) | No charge for first request to transfer to entity. \$250 for each subsequent request. | When you desire to transfer your interest in this agreement to an entity you control. | You must pay us this fee each time you seek our consent to you transferring your interest in the franchise agreement to another entity controlled by you. |
| Renewal Fee (3) | Our then current initial franchise fee for new franchisees. | When you renew your agreement for another term. | You pay this fee to renew your agreement for another term. |
| Audit (3)(7) | 1% per month (12% per year) interest; cost of audit | When we request, following the audit | You pay this if an audit by us indicates a discrepancy in your books or under-reporting of sales by 1% or more for any period. |
| Management Fee (3) | Up to \$450 per day per person we send | When we request. | When you open, if we stay with you after three days (we don't charge for the first three days); or if we operate the business for you for any period of time. |
| Direct Deposit Fee (3) | \$5 per month | On demand | We make all payments to you via direct deposit. You will receive monthly statements via email or you may access the monthly statements online using the AFC Connect portal. In rare circumstances, we may need to send your commissions via a manual check. In those circumstances, we will send these via UPS at a cost of up to \$25 per month or at your option via regular mail at no additional cost. |
| Shipping Administrative Fee (3) | Up to 2 ½% of total purchase price | On demand | We charge this fee to defer our administrative and other costs of shipping products to your Food Service Counter. |
| Insurance (3)(8) | Varies | When we request. | If you don't get insurance we require, then we can get it for you (though we don't have to) and you must pay for the insurance or reimburse us or we can deduct the cost from amounts we owe you. |

| Name of Fee | Amount | Due Date | Remarks |
|--|---|--------------|---|
| Indemnification (3) | Unknown | On demand. | You indemnify us concerning your Food Service Counter and all government imposed taxes, fees, charges, fines, and penalties imposed on your operations. |
| Expenses Caused by Breach (3) | Unknown | On demand | You must pay us all expenses we incur due to your breach or default. |
| Request for Approval of New Product, Supplier or Vendor (3)(9) | \$500 plus our out of pocket investigation expenses | If requested | If you request to sell a non-approved product, or use a non-approved supplier or vendor, you pay our investigation expenses and a fee of \$500. |
| Mailing and Reproduction Costs (3) | Varies | On demand | If we send you materials such as manuals or marketing materials for your location, we may charge you a reproduction, service and handling charge up to \$100 per shipment. |
| Warranty Service for Labeling Machine (3) | Varies, currently \$99 for the first two years or \$199 for the first three years | On demand | To renew your labeling machine warranty after the first two or three years of operation, respectively. |
| Lab Test (3) | Up to \$500 per sample tested | On demand | If we order a lab test to examine food in your facility, you must pay up to \$500 for each sample tested. |
| Early Termination Fee (3) | \$1,500 per location | On demand | If you abandon any location or if your franchise agreement or any addendum is terminated before the end of the term, we can assess this fee against you for each location terminated or abandoned. |
| Advertising Cooperative Fee | Varies | On demand | If an advertising cooperative is formed in your area, you must participate in and contribute to the cooperative according to its procedures. |
| Administrative Fee (3) | Up to \$100 per garnishment/levy request | On demand | Reimbursement for our costs and expenses for complying with tax levies and wage garnishments issued against you or your owners. |
| Promissory Note Payments (if applicable) | Varies | Monthly | Payable if you buy an existing location from us and request financing. See Item 10. |
| Late Fee under Promissory Note | 1% of delinquent amount (or highest rate allowed by law, whichever is lower, which is currently 10% annually in California) | On demand | Payable if you are late in paying monthly Promissory Note Payments more than 10 days. |
| Third Party Audits and Charges | As incurred | On demand | Payable if we are charged by third parties for audits, inspections, fines and/or charges imposed or levied against the Food Service Counter, including food safety, facility audits and customer service. |

| Name of Fee | Amount | Due Date | Remarks |
|-------------------------------|---|----------|---|
| Third-Party Delivery Fee (3) | Varies, 0% to 6.5% of Gross Sales of delivered food | Monthly | <p>Our (or our parent's) agreement with the store or other facility may allow that they keep a percent of Gross Sales to reimburse the store or facility for third-party delivery fees they incur for delivery of your products, such as through Grubhub and DoorDash. If a Third-Party Delivery Fee is assessed for food ordered from you, it will be deducted from the amount returned to you as follows:</p> <ol style="list-style-type: none"> 1. The full Third-Party Delivery Fee will be deducted from the amount paid to you; or 2. At our discretion, we can agree to share the cost of the Third-Party Delivery Fee with you; or <p>Alternatively, the store or facility may directly charge you for the Third Party Delivery Fee.</p> <p>See Footnote 3.</p> |
| Local Store Marketing Expense | Varies, 0% to 0.25% of Gross Sales to the store or other facility where you are located | Monthly | <p>Payable if the store or other facility charges us for local marketing initiatives for the Food Service Counter, such as on-site advertisements, coupon offers, social media, mailers and other advertising programs.</p> <p>See Footnote 3.</p> |

Footnotes:

- (1) All fees are imposed by and are payable to us, our affiliate or to AFCC. Fees are uniformly imposed. All fees are non-refundable. If you are an entity, each of your owners who are individuals must sign a personal guaranty. The guaranty is on the signature page of the franchise agreement and each addendum. As of March 2023, there were no purchasing or advertising cooperatives. Accordingly, franchisor owned outlets did not have voting power on any fees imposed by such cooperatives.
- (2) "Gross Sales" means all sales and revenues whatsoever derived from your business, in any form, except that sales tax, credits or refunds are not part of Gross Sales.
- (3) Payable by deduction from our payments to you. The deduction appears on a monthly statement.
- (4) You do not receive direct payment from your sales. All sales will be through registers owned or operated by the facility owner. The facility owner forwards payments to us, less any amount to be retained by them under their agreement with us. We retain a compensation fee together with other charges owed to us or

AFCC. We return the rest to you. These amounts may vary according to the facility. The amounts are typically 62% to 67% paid to you (less amounts you owe us), 25% to 27% to the facility owner and 8% to 11% to us (plus any amounts you owe us.) If we negotiate a different amount to the facility owner then the percentage to you and us may be different. More often, if different, you will receive a higher percentage, but not always. When the percentage to you is lower, it is usually a location we expect to have a higher volume of sales. As an example, at a prominent university the facility owner retains 30%. We retain 6% and the operator receives 64%, but it is a higher volume location. We will pay you your percentage usually within 30 days after receiving the sales report and payment for the applicable period from the facility owner. Our sole responsibility is to remit to you the agreed commission percentage on amounts actually received from the facility owner. We have no responsibility under any circumstances to pay any commission to you on amounts not received from the facility owner. If we pay your commission in any given month before receiving payment from the facility owner and the facility owner does not pay us as required, you must reimburse us the commissions paid to you. You must also reimburse us any amounts paid to you, if we discover such amounts were paid in error, for example, if the facility owner requests a refund due to overpayment in any given period or if we otherwise overpay you. We can withhold any overpayment from future payments due to you.

- (5) Your cost may vary because there are different suppliers of logo items and banners and costs depend on the particular marketing tools selected. Other items could include umbrellas and/or carved wooden signs. Typically, prices are in the range of \$250 to \$1,000.
- (6) We and many jurisdictions require you to have a food safety certificate to operate a business serving food to the public. Every Food Service Counter must have at least one ServSafe® Food Protection Manager certified person onsite during all operating hours. We charge this fee when we train you and your manager.
- (7) “Discrepancy” means any discrepancy between data reported by the facility owner and you. The data reported by the facility owner will control. “Underreporting” means there were sales not included in your sales report to us.
- (8) If we choose, we can arrange to get insurance on your behalf, although we have no obligation to do so. If we do, you reimburse us.
- (9) If you want to offer something we haven’t approved or buy from a supplier we haven’t approved, we can charge you or the supplier for expenses we incur in our investigation. The fee will depend on the extent of the investigation needed. You must notify us in writing and provide us samples and other information we need to check out the product or supplier. See Item 8.

ITEM 7 ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

ESTIMATED INITIAL INVESTMENT FOR ONE NEW FULL-TIME FOOD SERVICE COUNTER OR PART- TIME FOOD SERVICE COUNTER LOCATED IN A GROCERY STORE OR OTHER LOCATION OWNED BY A THIRD PARTY(1)

| Item | Amount | Method of Payment | When Due | To Whom Paid |
|-------------------------------------|---|--------------------------|---|---------------------|
| Initial Fee (2) | \$6,250 (\$0 for a Part-Time Location) | Cash on signing. | On signing franchise agreement. | AFC |
| Credit and Background Check Fee (3) | \$100 | Cash | When turning in application to become a franchisee. | AFC |

| Item | Amount | Method of Payment | When Due | To Whom Paid |
|---|--|--|---|----------------------------|
| Tuberculosis, Drug Testing and Criminal Background Checks (4) | \$100 - \$2,000 | We deduct from commissions we pay you. | Shortly after opening. | AFC |
| Training Fee (5) | \$1,000 - \$4,600 | Cash | Start of training. | AFC |
| Training Fee for your managers (6) | \$0 - \$2,300 | Cash | Start of training. | AFC |
| ServSafe® Food Protection Manager Training, Testing and Certification (7) | \$275 - \$550 | Cash | Before opening for business. | AFC |
| ServSafe® Allergen Awareness Training and Testing (7) | \$10 - \$30 | Cash | Before opening for business. | ServSafe® |
| Travel and Living Expenses while Training (8) | \$1,600 - \$11,500 | As incurred. | During training. | Airline, hotel, restaurant |
| Operating Manual/SSOP/ Sushi Recipe Guide/ Wild Blue Recipe Guide/ Steam Table Manual Fee (9) | \$300 - \$600 (\$100 per manual; up to \$200 for the Sushi Recipe Guide) | Cash | Start of training (for new franchisees) and when opening another location (for existing franchisees). | AFC |
| Purchase of already existing AFC operated Food Service Counter from us (10) | \$1,000 - \$100,000 | Cash. | On closing if you buy an existing location from us. | AFC |
| Opening Food Inventory (11) | \$8,000 - \$24,000 | Cash before opening, or we can deduct from commissions we pay you. | Before opening business or over time by deduction from commissions we pay to you. | AFC |
| Signage (12) | \$0 - \$1,000 | Cash | Before opening business. | AFC |
| Opening Assistance (13) | \$0 - \$1,800 | Cash or we deduct from commissions we pay you. | Shortly after opening for business or over time by deductions from commissions we pay you. | AFC |
| Labeling machine (Tablet and label printer) and inventory scanner (14) | \$900 - \$2,000 | Cash on purchase, or we can deduct from commissions we pay to you; supplier will require cash. | Before opening for business or over time by deduction from commissions we pay to you. | AFC |
| Warranty Service for labeling machine (Tablet) (15) | \$99 - \$199 | Cash or we deduct from commissions we pay you. | Before opening for business or over time by deduction from commissions we pay you. | AFC |

| Item | Amount | Method of Payment | When Due | To Whom Paid |
|---|---|--|--|---|
| Data and Web Access Fee for Tablet (16) | \$120 - \$225 | Cash or we deduct from commissions we pay you. | Shortly after opening and over time by deduction from commissions we pay you. | AFC |
| Equipment and Small Wares (17) | \$14,700 - \$46,000 | Cash or we deduct from commissions we pay you. | Before opening for business or over time by deduction from commissions we pay you. | AFC or suppliers |
| Insurance (per location) (18) | \$700 - \$5,000 | Cash | When incurred. | Insurance company/AFC if we obtain the insurance on your behalf |
| Additional Uniforms (19) | \$0 - \$350 | Cash | Before opening. | AFC |
| Licenses & Permits (20) | \$300 - \$2,000 | Cash or by deductions from commissions we pay you. | Before or shortly after opening. | Government Agencies/AFC if we assist in obtaining these for you |
| Computer and Internet Access (21) | \$150 - \$800 | Cash | Before opening | Third parties |
| Additional Funds -3 months (22) | \$5,500 - \$25,000 | As incurred | As incurred | employees, suppliers, utilities and AFC |
| Professional Advisor (23) | \$1,000 - \$2,000 | Cash | When incurred before opening. | Your Professional Advisors |
| Account Broker Fee (24)(first quarterly payment per location) | \$0 - \$500 | Cash | When incurred. | AFC |
| Total for a new full-time or part time Food Service Counter franchise (25) | \$41,104 - \$138,804 (if you do not purchase an existing AFC operated location from us) \$42,104 - \$238,804 if you purchase an existing AFC operated location from us (see FN 10) | | | |
| Total for existing franchisee adding a new full-time or part-time Food Service Counter (26) | \$38,119 - \$117,724 (if you do not purchase an existing AFC operated location from us) \$39,119-\$217,724 if you purchase an existing AFC operated location from us (see FN 10) | | | |

Footnotes:

(1) This table provides estimates for one full or part-time Food Service Counter located inside a grocery store or similar location. This table estimates your initial investment from the period before your Food Service Counter opens for business, until about 3 months of operations. We used our experience in operating and working with franchisees to make these estimates. These are only estimates. Your expenses will be higher if you plan to operate more than one full-time or part-time Food Service Counter. We only permit you to operate a part-time location if you already own a full time location. Unless indicated otherwise, all amounts payable are non-refundable. See item 10 for financing we provide.

(2) We charge an initial fee for each full time location operated under the franchise agreement. Currently, we do not charge an initial fee for a part-time location. We determine the fee as follows:

| Number of Months Remaining on Your Franchise Agreement (on effective date of the addendum) | Initial Fee Per Location |
|---|---------------------------------|
| 48-60 | \$6,250 |
| 36-47 | \$5,000 |
| 24-35 | \$3,750 |
| 12-23 | \$2,500 |
| Less than 12 | \$1,250 |

You pay the initial franchise fee in a lump sum on signing each full time location addendum. The low estimate assumes you are an existing franchisee opening an additional part time location where no franchise fee is charged. The high estimate assumes you are a new or existing franchisee purchasing a full time location with 48 or more months left under your Franchise Agreement.

(3) You pay us the credit and background check fee when you provide us your completed application to become a franchisee. We do not charge this fee if you are an existing franchisee opening an additional location.

(4) Whenever we or the facility owner requests, you and your specified personnel must undergo drug, tuberculosis and other chemical and disease testing and/or criminal background investigation. The low estimate assumes a criminal background check for one person only. The high estimate assumes we or the facility owner require drug, tuberculosis and other chemical and disease testing as well as a criminal background investigation on two persons (you and one helper). If you fail any required drug, tuberculosis or other chemical and disease testing (which we or the facility owner requires) or any criminal background investigation we may cancel the franchise agreement and keep the fees paid to us.

(5) You pay us when training starts. If the franchisee is an entity, each of the franchisee's principal owners must attend our training. Principal owner means any individual who owns directly or indirectly 30% or more of the entity. If you (or your principal owner(s)) do not complete training to our satisfaction we may cancel the franchise agreement and keep the fees paid to us. There is no training fee for an existing previously trained franchisee adding an additional franchised location. The training fee includes the purchase price of 2 sets of uniforms. The low estimate assumes only one person receives sushi training. The high estimate assumes two persons receive steam table and sushi bar training.

(6) You pay this fee if you elect and request to bring a manager to our initial training program. The low estimate assumes you do not bring a manager to the initial training program. The high estimate assumes you bring a manager and the manager receives both steam table and sushi training.

(7) Every Food Service Counter must have at least one ServSafe® Food Protection Manager certified person onsite during all operating hours. We charge this fee when we train you and your manager. The low

estimate is for training and cost of exam for one person taking the manager certification training. The high estimate applies if two people take the manager certification training. You must also enroll in the ServSafe® Allergen Awareness Training offered online by ServSafe® and pass the training exam before starting operations. We require proof that you completed the training and passed the exam prior to the last day of orientation training. See Item 11.

(8) Expenses to travel to location of training, which may be, in our discretion in California, and for hotel and meals during our training program (including food certification training). There is no training fee for an existing franchisee adding an additional location to their existing agreement. This estimate assumes you spend \$400 to \$1,000 for round trip airfare per person, 10 to 25 nights in a hotel at \$100 - \$150 per person per night, and \$200 - \$1,000 per person for meals. The low estimate assumes only you are trained in our 10 day sushi training program and that you already have a food manager certificate. The high estimate assumes you and a manager are trained in the 10 day sushi program, 2 day food certification training and 13 day steam table training programs.

(9) We charge a manual lease fee for each operating manual we provide to you. Currently, these are our Confidential Operation's Manual, Standard Sanitation Operating Procedure Sushi Recipe Guide, Wild Blue Recipe Guide and Methods Manual and Steam Table Manual (if applicable to your franchise). You will receive one set of manuals for each full-time and part-time Food Service Counter you operate. The manual lease fee you pay is refunded to you when you return the manuals to us on termination or expiration of your agreement.

(10) If you purchase an existing Food Service Counter from us or our parent, we will charge you our estimate of the fair market value of the Food Service Counter, taking into account the revenue, assets, equipment and value of the established market of the Food Service Counter sold to you. You will either sign our form of Asset Purchase Agreement attached as Exhibit I, if the sale includes the assets and equipment of the Food Service Counter, or our form of Food Service Counter Transfer Agreement, attached as Exhibit J, if the sale does not include the sale of assets and equipment of the Food Service Counter.

(11) Estimated cost for opening food inventory. We try to have the opening food inventory at your location when you arrive to start the business. The low estimate assumes you only operate a steam table Food Service Counter. The high estimate assumes your Food Service Counter offers both sushi and steam table foods.

(12) For a Food Service Counter in a grocery store, the store will usually purchase and own the display case(s), signage, refrigerator, ice machine, preparation tables, storage racks, sinks and similar equipment. The high estimate of \$1,000 assumes you buy optional decorative umbrella(s), sign(s) or banner(s) with words or slogans we approve.

(13) After opening, we will stay at your location up to three days at no charge. If you ask, or we determine, that our employee needs to stay longer, we charge you \$450 per day. The low estimate assumes that our employee does not stay beyond three days. The high estimate assumes our employee stays with you four additional days (7 days total).

(14) Estimated cost for Tablet and printer to print price and ingredient labels for the products you sell and an inventory scanner to track your daily inventory of products made at your food service center. The cost of the label machine will vary, depending on the type of tablet and printer you decide to purchase in accordance with the requirements in the manual. The low estimate assumes you already have the printer and scanner needed at your location. The high estimate assumes you are required to purchase a Tablet, printer and inventory scanner.

(15) Estimated cost for warranty service for the first 24 months or for the first 36 months, respectively for the labeling machine.

(16) Estimated 3 month cost for the data and web access fee for the Tablet you purchase, currently \$40 per month. The high estimate assumes fee increases to \$75 per month.

(17) Estimated cost for smallwares and additional equipment consisting of items like a rice cooker, rice sheeter, storage containers, utensils, heated display case, delivery containers, refrigerators, steam table equipment (if required for your franchise), cooking equipment (if required for your franchise), Perfect Fryer, TurboChef Oven and related items.

(18) Estimated one year premium for required insurance. Insurance premiums may vary based on sales. If we pay on your behalf, you reimburse us.

(19) Estimated cost for four additional uniforms, including a hat, a coat and an apron beyond those you receive at the initial training. Low estimate assumes you choose not to purchase additional uniforms. The high estimate assumes you purchase these additional uniforms.

(20) Estimated costs for retail food license and business license which typically must be obtained from the City, County and/or State. At our election, we have the right, but no obligation, to obtain any required licenses and permits in your name. You grant us a power of attorney to apply for any required licenses, permits and any renewals of these for your food service counter(s). You reimburse us for any costs and fees incurred by us in applying for these licenses and/or permits on your behalf.

(21) Estimated costs for computer and Internet access. The low estimate assumes you already own a computer or laptop capable of Internet access and must only pay for Internet service through your preferred provider. The high estimate assumes you purchase a computer with Internet connectivity capabilities and Internet service. This estimate is for the first 3 months, but your Internet service payments will be ongoing to your service provider.

(22) We recommend that you have some additional funds for opening cash and expenses to cover entity formation costs, three months of operations, employee salaries (including yourself), supplies, administrative costs and funds of on-going inventory purchases for the first 3 months of operations. This estimate includes the Direct Deposit Fee of \$5 per month.

(23) Estimated charges for you to consult with independent professional advisors like a lawyer and CPA.

(24) The low estimate assumes you are in a facility or store where no account broker fee need be paid. The high estimate assumes you are in a location where an account broker fee must be paid. This fee is only paid if we pay a fee for the right to locate the Food Service Counter in the facility or store. You reimburse us for the amounts paid, not to exceed \$500 per quarter for each Food Service Counter subject to this fee.

(25) A new franchisee will not achieve the low estimate of zero in any category where zero is indicated, except possibly training fee for managers (if no managers are trained) additional uniforms (if no additional uniforms are purchased) and opening assistance (see footnotes 5, 18 and 13). The estimated range for a new franchisee is based on the low estimates from these footnotes, and a high that is the sum of the high estimates in each category.

(26) The initial investment for an additional location is similar to a new franchise, except an existing franchisee adding an additional location may possibly achieve a low estimate of zero in one or more categories. The estimated range for an existing franchisee adding an additional location assumes that the low estimate of zero will be achieved for: a) the credit and background check fee; b) tuberculosis, drug testing and criminal background checks; c) ServSafe® Food Protection Manager Training, Testing and Certification; d) ServSafe® Allergen Awareness Training and Testing; and, since there is no further initial training for you or your managers, e) training fees for you or your managers; and f) travel and living expenses during training for you or your personnel. Thus,

the total ranges are not simply the sum of the low or high estimates. Since some of the testing and certifications expire every two years, you may be required to complete c) and d). We may also require you to complete b).

**ESTIMATED INITIAL INVESTMENT FOR A SELF-SERVICE FOOD SERVICE COUNTER
LOCATED IN A GROCERY STORE OR OTHER LOCATION OWNED BY A THIRD PARTY(1)**

| Item | Amount | Method of Payment | When Due | To Whom Paid |
|--|--------------------------|--|--|--|
| Opening Food Inventory (2) | \$1,250 - \$5,000 | Cash before opening, or we can deduct from commissions we pay you. | Before opening or over time by deduction from commissions we pay to you. | AFC |
| Signage (3) | \$0 - \$500 | Cash | Before opening | AFC |
| Coolers and Ice Packs (4) | \$0 - \$900 | Cash | Before opening | Suppliers |
| Insurance (5) | \$500 - \$ 2,000 | Cash | When incurred | Insurance company/AFC if we obtain the insurance on your behalf |
| Licenses & Permits (6) | \$300 - \$1,500 | Cash or by deductions from commissions we pay you | Before or shortly after opening. | Government Agencies/ AFC if we assist in obtaining these for you |
| Additional Funds -3 months (7) | \$1,300 - \$7,500 | As incurred | As incurred | employees, suppliers, utilities, AFC |
| Account Broker Fee (8)(first quarterly payment per location) | \$0 - \$500 | Cash | When incurred. | AFC |
| Total for a self-service Food Service Counter | \$3,350- \$17,900 | | | |

Footnotes:

(1) This table provides estimates for a self-service Food Service Counter located inside a grocery store or similar location. We let you open a self-service Food Service Counter only if you already have an existing full-time or part-time Food Service Counter franchise. We do not charge an initial fee for you to enter into the Self-Service Location Addendum with us. This table estimates your initial investment from the period before your self-service Food Service Counter opens for business, until about 3 months of operations. We used our experience in operating and working with franchisees to make these estimates. These are only estimates. Unless indicated otherwise, all amounts payable are non-refundable. See item 10 for financing we provide.

(2) Estimated additional cost for opening food inventory. Food inventory is delivered to your full-time Food Service Counter for preparation. It is your responsibility to prepare the food and deliver it at least once daily to your self-service location.

(3) For a Food Service Counter in a grocery store, the store will usually purchase and own the display case(s), signage, storage racks and similar equipment. The high estimate of \$500 assumes you buy an optional decorative umbrella, sign or banner with words or slogans we approve.

(4) Estimated cost for you to purchase coolers and ice packs to allow you to transport the food products to your self-service location. The low estimate assumes you already own this equipment.

(5) Estimated one year premium for required insurance at your self-service location. Premium amounts may vary based on sales volume.

(6) Estimated costs for retail food license and business license which typically must be obtained from the City, County and/or State. At our election, we have the right, but no obligation, to obtain any required licenses and permits in your name. You grant us a power of attorney to apply for any required licenses, permits and any renewals of these for your Food Service Counter(s). You reimburse us for any costs and fees incurred by us in applying for these licenses and/or permits on your behalf.

(7) We recommend that you have some additional funds for opening cash and expenses to cover entity formation costs, three months of operation, employee salaries (including yourself), supplies, administrative costs and funds of on-going inventory purchases for the first 3 months of operations.

(8) The low estimate assumes you are in a facility or store where no account broker fee need be paid. The high estimate assumes you are in a location where an account broker fee must be paid.

ITEM 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

Your Food Service Counter will be at a location you and we choose. It will be a grocery store or other location whose owner has an agreement with us or our parent for us to place a Food Service Counter there.

We develop some proprietary food products, sauces and spices. To protect our trade secrets and maintain quality control, we can require you to buy these proprietary items only from us or from suppliers we designate. Currently, we, our affiliates and our other approved suppliers are the only approved sources for seafood products, rice, vinegar, pre-prepared frozen salads, prepackaged condiments, prepackaged food items, other food products not including produce, utensils with our logo, and serving trays. Equipment like food preparation utensils (knives, rice scoopers) and plastic storage containers, can be purchased elsewhere provided they have been approved by the National Sanitation Foundation and bear the NSF logo. You must also comply with any source restrictions imposed by the facility owner to maintain quality control or an identifiable source for products in the event of product recalls.

We do not require you to buy or use electronic cash registers. All food purchases are normally handled through supermarket cash registers or the registers of the facility where your franchise is located. You are required to purchase a computer system with Internet connectivity to permit you to submit purchase orders online and to obtain information on new products, product specifications or other information.

We typically provide the initial inventory and equipment to the Food Service Counter before you arrive to start operating. As a result, you will obtain these items from us. This helps us get your Food Service Counter ready and lets you start operating sooner. You must keep all equipment in good repair.

We have a list of approved suppliers for food products and other items you need to operate the Food Service Counter. The list identifies manufacturers, brands, suppliers, and items and services we approve. We can revise the list from time to time. Other than our parent AFCC, our affiliate AFCDC and us, we do not have any suppliers in which any of our officers own an interest.

We have the sole right to develop new items for sale at your Food Service Counter. You must not develop, offer or sell sushi or other food items to the public without our prior written approval or sell any non-approved item from your Food Service Counter.

If you want to offer something we haven't approved, or buy from a supplier we haven't approved, you must tell us in writing and provide us samples and other information we need to check out the product or supplier. We expect to complete our review of a proposed new supplier within 60 days, however this could take longer depending on our and the supplier's availability, and the extent of inquiry needed. Our approval may be conditioned on things like whether the supplier meets our standards, has a good reputation, has satisfactory financial condition, can provide service at a level we require, and is willing to agree to restrictions to protect our intellectual property rights. We can charge you or the supplier to investigate the supplier. Later, we can revoke any approval we've given. We permit franchisees to contract with suppliers who have been approved by us and who meet our criteria. We can issue written specifications and standards to franchisees and approved suppliers. We have the right to modify our specifications and standards on written notice.

You must purchase the insurance coverage we specify from carriers satisfactory to us, and containing terms we require. As of the effective date of this Disclosure Document, we require the following insurance:

(a) Commercial General Liability coverage covering the premises and your operations for bodily injury and property damage liability including contractual liability, personal injury and product liability coverage in amounts not less than \$1,000,000 per occurrence and \$2,000,000 aggregate;

(b) Worker's Compensation Insurance in statutory amounts as required in the state(s) where your operations are conducted, including a Voluntary Worker's Compensation endorsement extending coverage to all employees exempted from coverage due to numerical employment requirements of the state;

(c) Employer's Liability Insurance with limits of \$1,000,000 per occurrence;

(d) Unemployment Insurance covering your employees;

(e) Property Insurance in an amount adequate to replace contents in the event of an insured loss;

(f) Business Income Insurance with limits adequate to insure profits and continuing business expenses for one year;

(g) State disability insurance for your employees (as required by law); and

(h) Automobile liability insurance including coverage for autos owned, leased, hired or borrowed by you or your owners, with limits of at least five hundred thousand dollars (\$500,000) per occurrence of bodily injury and property damage combined, and any other or increased amounts of insurance that we may require from time to time for each vehicle used by you (whether principally or occasionally) in connection with the franchised business (for example, to drive to the franchised location(s), to deliver products to self service locations, or otherwise). See Franchise Agreement Section 12.1.

You must use only goods and services that comply with our standards. We don't have any other required specifications, designated suppliers or approved supplies. Except as disclosed in this Item, we do not currently have any arrangements to derive revenue from your purchases or leases from third parties. We could make such arrangements in the future.

We derive revenue from your purchases from us and/or our approved suppliers. The revenue equals the amount we charge you or the supplier for the items. Your purchases from us and/or our approved suppliers will be 85% or more of the purchases you will make to start the business; and nearly 95% or more of the purchases you will make on an ongoing basis to operate the business. The main item we expect that you will buy from others is produce. In the year ending March 31, 2024, the AFC franchise system generated approximately \$1.458 billion in gross receipts of which approximately \$677.6 million was revenue to AFC. From the revenue to AFC, approximately \$240.2 million in the US was from required purchases by

franchisees, which is 16.5% of the gross receipts and 35.4% of our total revenue. Because AFCDC does not make direct sales to franchisees, but rather sells to us and we then sell to franchisees, in the fiscal year ending March 2024, AFCDC did not derive revenue from required purchases by franchisees.

There aren't any purchase or distribution cooperatives and we do not negotiate terms from any suppliers to supply direct to franchisees. There are no material benefits to you based on buying from particular suppliers.

ITEM 9 FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this Disclosure Document.

| Obligation | Sections In Agreement | Items In Disclosure Document |
|--|--|------------------------------|
| a. Site selection and acquisition/lease | Fran. Agmt. Secs. 1, 3.1-3.4 Full-Time/Part-Time/Self-Service Location Franchise Addendum Sec. A. Asset Purchase Agmt. Food Service Counter Transfer Agmt. | 7, 8, 11, 17 |
| b. Pre-opening purchases/leases | Fran. Agmt. Secs. 11.5, 11.11, 11.12, 11.15, 11.18, 11.19, 11.20, 12.1 Full-Time Location Franchise Addendum Sec. D. Part Time/Self Service Location: Sec. C | 5, 8 |
| c. Site development and other pre-opening requirements | Fran. Agmt. Secs. 3.1-3.4 | 5, 8, 11, 12 |
| d. Initial and ongoing training | Fran. Agmt. Secs. 11.26, 11.27, 11.28 | 11 |
| e. Opening | Fran. Agmt. Secs. 2 Full-Time Location Franchise Addendum Sec. C. Part Time/Self Service Location Sec. B. | 11 |
| f. Fees | Fran. Agmt. Secs. 4.5, 9, 11.26-11.30, 13.2, 14.9; Full-Time Location Franchise Addendum Sec. B, E. Part Time/Self-Service Location Addendum: Sec. D | 5, 6 |
| g. Compliance with standards and policies/Operating Manual | Fran. Agmt. Secs. 1, 5, 6.1-6.7, 7.1-7.2, 11.1 - 11.28, 11.30 Full-Time Location Franchise Addendum Sec. F. Part Time/Self Service Location Addendum Sec. E. | 11 |
| h. Trademarks and proprietary information | Fran. Agmt. Secs. 4.1-4.5, 6.1-6.7, 16.9 | 13, 14 |
| i. Restrictions on products/services offered | Fran. Agmt. Secs. 7.2, 11.1-11.25 | 16 |
| j. Warranty and customer service requirements | Fran. Agmt. Secs. 9.2, 11.2, 11.6, 11.7, 11.22 | 11 |

| Obligation | Sections In Agreement | Items In Disclosure Document |
|---|--|------------------------------|
| k. Territorial development and sales quotas | Not Applicable | 12 |
| l. Ongoing product/service purchases | Fran. Agmt. Secs. 11.4-11.6, 11.8-11.13, 11.14, 11.15 | 8, 10 |
| m. Maintenance, appearance, and remodeling requirements | Fran. Agmt. Secs. 7.1-7.2, 11.1-11.3 | 8, 17 |
| n. Insurance | Fran. Agmt. Secs. 12.1-12.5 | 7, 8 |
| o. Advertising | Fran. Agmt. Sec. 8 | 11, 12 |
| p. Indemnification | Fran. Agmt. Sec. 12.6 Asset Sale Agmt. Sec. 8.2 Food Service Counter Transfer Agmt. Sec. 5 | 6 |
| q. Owner's participation/management/staffing | Fran. Agmt. Sec. 11.17, 11.28 Full-Time Location Franchise Addendum: Sec. F. Part Time/Self-Service Location Franchise Addendum Sec. E | 15 |
| r. Records/reports | Fran. Agmt. Secs. 10.1-10.4, 11.1 | 6 |
| s. Inspections/audits | Fran. Agmt. Secs. 4.5, 10.4 | 6 |
| t. Transfer | Fran. Agmt. Secs. 14 | 6, 17 |
| u. Renewal | Fran. Agmt. Sec. 13 | 17 |
| v. Post-termination obligations | Fran. Agmt. Secs. 15.6-15.7 Full-Time Location Franchise Addendum Sec. G.3-G.6 Part Time/Self Service Location Addendum: Sec. F.3-F.6 | 17 |
| w. Non-competition covenants | Fran. Agmt. Secs. 6.3-6.7 | 17 |
| x. Dispute resolution | Fran. Agmt. Sec. 16.8 General Release Sec. 9 Asset Sale and Purchase Agmt. Sec. 10.3 Food Service Counter Transfer Agmt. Sec. 10. | 17 |
| y. Risk Management | Fran. Agmt. Secs. 12.1-12.6 | 6 |
| z. Nature of Business | Fran. Agmt. Sec. 12.7 | 1 |
| aa. Restriction on Communication | Fran. Agmt. Sec. 16.5 | 15 |
| bb. Personal Guaranty | Signature Page of Franchise Agreement, Full-Time/Part-Time/Self-Service Location Franchise Addendum | 5, 6 |
| cc. Tuberculosis, Drug Testing and Criminal Background Checks | Franchise Agmt. Sec. 11.30 | 5, 6, 7 |
| dd. Cross Default | Franchise Agmt. Sec. 15.3 Full- Time Location Franchise Addendum Sec. G.2 Part Time/Self-Service Location Addendum: Sec. F.2 | 17 |

ITEM 10 FINANCING

We can finance certain expenses you incur in operating your Food Service Counter, at our discretion, in circumstances when the commission payable to you is less than the balance owed to us. You can pay us over a period of months by deductions from commissions we pay you. We do not offer other direct or indirect financing. We do not finance any debt to a third party. We do not guarantee your note, lease or obligation.

Summary of Financing Offered

| Item Financed (Source) | Amount Financed | Down Payment | Term (MOS) (1) | APR% | Monthly Payment (1) | Prepay Penalty | Security Required (2) | Liability on Default | Loss of Legal Right on Default |
|--|--------------------|--|----------------|-------------|---------------------|----------------|-----------------------|----------------------|--------------------------------|
| Initial Inventory Purchase | \$8,000-\$24,000 | None required | 3-6(1) | No interest | Varies(1) | None | None | Individual liability | Not applicable |
| Ongoing Inventory | \$5,000 - \$18,000 | None required | 3-6(1) | No interest | Varies(1) | None | None | Individual liability | Not applicable |
| Opening Assistance | Up to \$1,800 | None required | 3-6(1) | No interest | Varies(1) | None | None | Individual liability | Not applicable |
| Labeling Machine and Warranty | Up to \$1,699 | None required | 3-6(1) | No interest | Varies(1) | None | None | Individual liability | Not applicable |
| Equipment and Small Wares | \$14,700-\$46,000 | None required | 3-6(1) | No interest | Varies(1) | None | None | Individual liability | Not applicable |
| Purchase Price Financing of Existing Location(3) | \$0 - \$50,000 | Varies, but usually equals first installment due | 0-12 months | No interest | Varies(3) | None | None(3) | Individual liability | Not applicable |

Footnotes:

- (1) We may lump all expenses together. Our accounting manager makes a determination regarding the term of the financing and monthly payment, which is then deducted from commissions we pay you. The range financed will depend on which items are financed and ratio between store sales and amount owed. A shorter term would increase the monthly deduction.
- (2) We self-finance the above purchases. We do not require any security interest to obtain financing. Except when purchasing an existing location, you do not sign a promissory note, so there is no waiver of defenses. We do not have any practice or intent to sell, assign or discount the financing arrangements to any third party. We do not arrange financing from other sources and we do not guarantee your obligations to third parties.
- (3) If you purchase an existing business from us and ask us to finance part of your purchase price, you will sign a promissory note. If you fail to make payments, we can deduct payments from commissions due to you.

The Promissory Note provides a late payment penalty of the lower of 1% per month or highest rate allowed by law of the amount overdue and acceleration of the entire amount due if you are more than 10 days late making a payment. If you don't comply with the Promissory Note or any of the other agreements with us we can accelerate the entire amount remaining due without notice.

You waive all rights to presentment, protest and demand, diligence in collection and notice of protest, presentment, demand, dishonor and nonpayment of the Promissory Note and any release or discharge

arising from any extension of time, discharge of any party liable for payment of the Promissory Note, or other cause of release or discharge other than actual payment in full of the Promissory Note.

We don't have any intent to sell, assign or discount to a third party all or part of the Promissory Note; however, we reserve the right to do so.

ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, AFC is not required to provide you any assistance.

Pre-Opening Services. Before you open your Food Service Counter for business, we will provide you the following services:

1. We will provide you (or your principal owners) training described in the tables, below, unless you already received our training. The training provided will depend on the type of Food Service Counter you will operate--sushi, steam table or a combination of both and whether you already have food safety certification. We may exempt you from some or all of our training sessions if we determine, at our sole discretion, that you are already experienced in these subjects. You (or your principal owners) must complete this training to our satisfaction before starting operations. If you (or your principal owners) fail to complete training to our satisfaction, we may cancel the franchise agreement and keep all amounts paid to us. We may also exempt you from some or all training (at our sole discretion) if you or your affiliate currently owns or operates a Food Service Counter or the Franchise Agreement is executed as a renewal Franchise Agreement (Fran. Agmt Sec. 11.26).

TRAINING PROGRAM Sushi Bar Training Table (if applicable to your Franchise) ^{1,2,3}

| Subject | Hours of Classroom Training | Hours of on the Job Training | Location |
|--|-----------------------------|------------------------------|---|
| Introduction, Legal Compliance and Label Machine Instruction | 4 Hours | Not Applicable | Our corporate headquarters, online or other location we choose. |
| Sanitation and GMP | 8 Hours | Not Applicable | Our corporate headquarters, online or other location we choose. |
| Sushi and Other Food Preparation and Evaluation | Not Applicable | 48 Hours | Our corporate headquarters, online and/or at a company owned and operated Food Service Counter that we select, or other location we choose. |
| Sushi Related Products, Product Demonstration and Sampling Programs | 4 Hours | 4 Hours | Our corporate headquarters, online and/or at a company owned and operated Food Service Counter that we select, or other location we choose. |
| Franchise Management ⁴ | 16 Hours | Not Applicable | Our corporate headquarters, online or other location we choose. |
| TOTALS | 32 Hours | 52 Hours | |

(1) The sushi bar training course takes 10 days. This training is provided where the primary food offering is sushi and onsite cooking is not required.

(2) We will offer the training program weekly or as needed.

- (3) We use the following Instructional Materials: Standard Operating Manual, Standard Sanitation Operating Procedure and Methods Manual and recipe guides applicable to your franchise.
- (4) Franchise Management includes basic accounting, operations, business insurance, inventory control, employee management, marketing, license and permitting requirements.

TRAINING PROGRAM
Steam Table Training Table (if applicable to your Franchise) ^{1,2,3}

| Subject | Hours of Classroom Training | Hours of on the Job Training | Location |
|---|------------------------------------|-------------------------------------|---|
| Kitchen Equipment, Sanitation and GMP | Not Applicable | 6 Hours | Our corporate headquarters, online and/or at a company owned and operated Food Service Counter that we select, or other location we choose |
| Kitchen Set-Up and Ingredient and Material Preparation | Not Applicable | 14 Hours | Our corporate headquarters, online and/or at a company owned and operated Food Service Counter that we select, or other location we choose |
| Steam Table Menu, Product Cooking and Evaluation | Not Applicable | 44 Hours | Our corporate headquarters, online and/or at a company owned and operated Food Service Counter that we select, or other location we choose. |
| Demonstration and Sampling Programs | Not Applicable | 4 Hours | Our corporate headquarters, online and/or at a company owned and operated Food Service Counter that we select, or other location we choose. |
| Franchise Management⁴ | 4 Hours | Not Applicable | Our corporate headquarters, online or other location we choose. |
| TOTALS | 4 Hours | 68 Hours | |

- (1) The steam table training course takes 9 days. This training is provided where onsite cooking is offered.
- (2) We will offer the training program as needed.
- (3) We use the following Instructional Materials: Standard Operating Manual, Standard Sanitation Operating Procedure and Methods Manual, Steam Table Operating Manual and recipe guides applicable to your franchise.
- (4) Franchise Management includes basic accounting, operations, business insurance, inventory control, employee management, marketing, license and permitting requirements.

TRAINING PROGRAM
Food Protection Manager Certification Training

| Subject | Hours of Classroom Training | Hours of on the Job Training | Location |
|---|------------------------------------|-------------------------------------|---|
| ServSafe® Food Protection Manager Certification ^{1,2,3,4} | 12 Hours | Not Applicable | Our corporate headquarters, online or other location we choose. |
| Allergen Awareness Training ⁵ | 1 - 3 Hours | Not Applicable | Online |
| TOTAL | 13 -15 Hours | | |

- (1) You must enroll in the ServSafe® Food Protection Manager Certification program we offer and pass the certification exam before starting operations. ServSafe® Food Protection Manager Certification training takes 2 days.
- (2) We will offer the training program weekly or as needed.
- (3) The instructions material used is ServSafe® Essentials.
- (4) Every Food Service Counter must have one ServSafe® Food Protection Manager Certified person onsite during all operating hours.
- (5) You must enroll in the ServSafe® Allergen Awareness Training offered online by ServSafe® and pass the training exam before starting operations. ServSafe® Allergen Awareness Training takes 1-3 hours. We require proof that you completed the training and passed the exam prior to the last day of orientation training.

We charge \$1,000 for the sushi training, \$1,300 for the steam table training and up to \$275 per person for the ServSafe® Manager Examination and Certification. If we exempt you from all training, we will waive the training fee. You pay your own travel and living expenses during training. Classroom training is at our corporate headquarters in Torrance, California, online or other location we choose. We reserve the right to waive the training requirement in our absolute discretion where we are satisfied that you have sufficient skill, knowledge and experience with both the operational requirements and our prescribed and preferred procedures. On the job training is partly at a kitchen at our corporate headquarters and partly at a company owned and operated Food Service Counter that we select.

Our trainers are various individuals who work in various departments such as accounting, operations, marketing and compliance. Each individual provides instruction on the area of his or her experience. At the issuance date of this Disclosure Document these included: Mike Hong, who has 7 years' experience with us, is our business development and product promotion and customer service instructor; San Yu, who has 5 years' experience with us, is our business development and product promotion and customer service instructor; Peter Han who has 28 years' experience with us, is our food preparation instructor; Aung Thu who has 8 years' experience with us, is our food preparation instructor; Ye Tun, who has 8 years' experience with us, is our franchise labeling equipment instructor; Tai-li Wang who has 11 years' experience with us, is our franchise documentation instructor and Ben Wu, who has 7years' experience with us, is our Hot Food Senior Manager.

To help compare the store's reported sales and reduce or avoid discrepancies, during training we instruct you on keeping a log of your sales; and comparing your log to the sales reports we send you, which are based on information reported to us by the facility owner. If there is a discrepancy, you must tell us within 30 days. We can then contact the facility owner to alert them and attempt to reconcile the discrepancy. (Fran. Agmt § 10.3).

2. We will identify a grocery store or other venue where your Food Service Counter will be located and we will have worked with them on the build-out of the Food Service Counter. (Fran. Agmt. Sec. 3.1). Locations are established based on our parent's or our written agreement with a grocery store chain or venue owner, to place Food Service Counters at their locations. We are not required to show you the agreement. Our agreement with the facility owner may be month-to-month and can be terminated by the facility owner on short notice. We consult with you on which of the available locations to assign to you before you sign the franchise agreement. If you purchase an existing location from us or our parent, we will charge you our estimate of the fair market value of the Food Service Counter, taking into account the revenue, assets, equipment and value of the established market of the Food Service Counter sold to you.

You must select a location before signing the franchise agreement. If you and we cannot agree on a location, then we will not enter into the franchise agreement. You are responsible to obtain all required licenses and permits to operate your location and to hire and train employees. You must provide copies of your licenses and permits to us. If the facility owner, due to labor contracts or otherwise, requires your Food Service Counter(s) employees to be employed directly by the facility owner, and we are asked to reimburse the facility owner for these employment costs, we will then deduct such payments from the amounts due to you under your Franchise Agreement. We can assist you obtain health permits on request. We will train those employees you select at our then standard rates.

3. We will loan you a copy of our Confidential Operating Manual, SSOP Manual and Steam Table Operating Manual (if applicable to your franchise). (Fran. Agmt. Sec. 5.1.) The table of contents of our operating manuals are Exhibit L to this Disclosure Document. As of March 2024 our Standard Operating Manual contained a total of 163 pages, our Standard Sanitation Operating Procedure and Methods Manual had a total of 29 pages, our Steam Table Manual had a total of 21 pages, our Sushi Recipe Guide had 125 pages, our Steam Table Recipe Guide had 62 pages and our Wild Blue Recipe Guide had 162 pages.

4. You must purchase from us and/or our approved suppliers any required equipment, signs, fixtures, opening inventory and supplies not provided by the owner of the facility where you will operate. We will provide written specifications to you about these requirements on written request. You are responsible to install these items, unless the installation will be done by the facility owner. We will deliver initial inventory and equipment to the Food Service Counter. You pay us for these. (Part Time and Self-Service Fran. Addendums Sec. C; Full Time Fran. Addendum Sec. D). You must keep all equipment, signs and fixtures in good repair.

If we agree to grant you a franchise, then typically you will start operating your Food Service Counter within 3-10 days after you complete training. The main factors to this timing are whether the location is already built out by the facility owner, equipped and ready to operate, time for you to return to where the franchise will be located, and your desire and readiness to start. If there is a delay by the facility owner in building the location, or delay by you and us in choosing a location, it could be 30-60 days or longer before you start operating the Food Service Counter.

Post-Opening Services. After your Food Service Counter opens, we will provide you the following services:

1. For your first location only, we will send our regional manager or other employee to assist you at your location for up to three days. If you ask, or we decide that additional on-site training is needed, we'll charge you \$450 per additional day. Our decision will be based on our evaluation of your need for additional assistance. We decide in consultation with you. (Fran. Agmt. Sec. 11.27.)

We will provide ongoing research and development seeking to identify new products that you may sell at your Food Service Counter. (Fran. Agmt. Sec. 11.6.) We will tell you about identified new products that you must offer or sell.

2. We will identify suggested and approved suppliers for products you will use in your Food Service Counter(s). For some items we may be the only approved supplier. We plan to identify any approved supplier in writing. (Fran. Agmt. Sec. 11.10)

3. We (or independent third party inspectors) will periodically inspect your Food Service Counter(s) and tell you of operations we think you need to address or improve. (Fran. Agmt. Secs. 4.5, 11.2)

4. We may periodically provide additional training on new products or operation. We can require you and your manager to attend. We can charge you our current training fees for each person for whom we provide such additional training. You are responsible for all travel and living expenses incurred to attend any training programs. (Fran. Agmt. Sec. 11.28.)

5. We may recommend resale prices or pricing schedules to you and may provide pricing labels conforming to these recommendations. You have the right to determine prices that you charge for products sold from your Food Service Counter(s). If you want to charge a price or prices that differ from a price or price schedule recommended by us, then you must pay or reimburse any additional reasonable costs that we incur to prepare price labels containing the pricing determined by you. When allowed by law, we can specify maximum and minimum prices for products sold at your Food Service Counter. (Fran. Agmt. Sec. 11.25.)

If you must stop operating at a location because the owner of the location no longer wants a Food Service Counter there, or objects to you as the operator there, without your fault, we will try to find another location in the area for you to relocate to. There could be delay in getting another location, relocation may not be possible before expiration of the term of your agreement, or at all and your new location may not be comparable to the old. Additionally, any relocation, will involve a substantial interruption in operating your Food Service Counter until a new location is identified and prepared. You do not have to pay another franchise fee but you could lose expenses incurred from the original location. Conditions and results of the new location may differ from the prior location. If we cannot get a new location there is still no refund of any fees. (Fran. Agmt. Sec. 3.2).

If you ask, we will give you a list of our franchises in an area to help you comply with the restriction on competing that continues in effect after you are no longer our franchisee. (Fran. Agmt. Sec. 6.4(E)). On request, we will also assist you with any operational problems you encounter.

Advertising

We encourage you to advertise your Food Service Counter. You must submit proposed advertising to us and use the materials only after you get our consent. You can't use any materials without first getting our written consent. We can restrict where you can advertise and how you advertise. You may not advertise on the Internet or use other electronic media without obtaining our prior written consent. Your advertising must include trademark, copyright and independent ownership notices that we request. (Fran. Agmt. Sec. 8.1 and 8.2). There is no franchisor sponsored or operated franchise advertising program or fund at this time. We have no obligation to spend any amount on advertising in the area or territory where your Food Service Counter is located.

We can designate a geographic area as an advertising cooperative that you must participate in. You'll participate and contribute to the cooperative according to its procedures. We can set the amount you and other franchisees contribute to any advertising fund operated by the cooperative. There is no requirement for franchisor owned outlets to contribute to the fund, although we anticipate that they will do so according to

guidelines we establish. The cooperative will operate according to governing documents that we prepare or consent to. (Fran. Agmt. Sec. 8.4). If and when formed, these will be available to you for review. We can decide who administers the cooperative. There are no current requirements for cooperatives to prepare financial statements. We have the power to form, change, dissolve or merge cooperatives, at our discretion. (Fran. Agmt Sec. 8.4).

There are no current advertising councils composed of franchisees that advise us on advertising policies.

Computer Equipment and Registers

We do not require you to buy or use electronic cash registers. All food purchases are normally handled through supermarket cash registers or the registers of the facility where your franchise is located.

We require you to purchase a computer system with Internet connectivity to permit you to submit purchase orders online and to obtain information on new products, product specifications and other information from us. We do not have specific brand or other computer system specifications. We estimate the cost of purchasing a computer system with Internet capabilities is about \$600. You are solely responsible for your computer system, including maintaining and repairing it when necessary. The Franchise Agreement does not impose any obligation on you to purchase maintenance, update, upgrade or support contracts for your computer system. We do not currently require you to provide us independent access to the information generated or stored on your computer system, but may require you to do so in the future on written notice. We do not impose any upgrade or update obligations for your computer, but you must keep your computer current. You are also required to obtain and provide us an email address to which we may send written communications and sales reports pertaining to your location(s).

We require you to purchase a Samsung Tablet (Galaxy Tab E or A), Dongle and printer ("Tablet System") meeting our specifications (See Exhibit "Q") to enable you to print labels for your products. We estimate the cost of purchasing the Tablet System and warranty will range between \$900 and \$1,699. You must also pay the monthly web and data fee (currently up to \$100 per month) for each Food Service Counter you operate. You are solely responsible for your Tablet System, including maintaining and repairing it when necessary. The Franchise Agreement does not impose any obligation on you to purchase maintenance, update, upgrade or support contracts for your Tablet. We can require you to provide us independent access to the information generated or stored on your tablet, including inventory tracking logs. You must keep the Tablet System current. We can require you to upgrade or update the Tablet System. We may, in the future, develop or designate computer application software for use with the Tablet System for performing various functions for your Food Service Counter(s). You must purchase, implement and use the software in operating the Food Service Counter(s) and comply with all standards we prescribe regarding the software, including upgrade and maintenance requirements.

ITEM 12 TERRITORY

We grant you a franchise for one or more specific location(s) in grocery stores or other venues. These locations will be specified in one or more franchise addendums. You do not receive any minimum territory. If on signing the franchise agreement or thereafter we agree that you may operate more than one location, you will sign our then current location addendum for each additional location to be opened and pay the applicable fee. We assess whether to grant you the right to operate another location, based on the following factors: availability of another location; the additional location is in a non-competing store; the new location is relatively near your existing location(s); in our judgment, you are financially able to operate multiple locations; in our judgment you are capable of operating and managing another franchise location; and you have qualified managers to assist you operate multiple locations. Our form location addendums are attached as Exhibits D through F.

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. We can grant franchises or licenses to others to operate Food Service Counters anywhere, regardless of how close they are to your Food Service Counter(s). We can sell products and other items to anyone and anywhere (even in the facilities where you operate), including pre-packaged products identified by our marks or other marks, whether or not such marks are authorized for your use, as well as other products or services under the marks and other trademarks and service marks. We may also sell and distribute products through different distribution channels, such as via the Internet, telemarketing, catalog sales, other direct marketing sales and other means. We are not required to compensate you for any sales we make through these methods. You can operate only at your grocery store (or other type of facility) location and you must comply with the store's (or other type of facility's) rules, policies and guidelines. If required by the facility owner, you must sign any code of conduct or equivalent document required by the facility owner.

Our affiliates, JFE, BSFI, and Bento USA grant franchises or licenses to others to operate businesses similar to our Food Service Counters in the United States. There is no territorial restriction on their operations and they can compete with you even in the same facility where you operate.

Other franchisees and we can solicit and advertise anywhere, including in the area where your Food Service Counter is located.

We can impose geographic and/or other restrictions on advertising that you conduct or propose to conduct.

You must only sell products to end customers who are physically present at your Food Service Counter(s). You may not engage in the resale of any product or supply at wholesale, retail or through other means without our written consent. You are not permitted to sell any product using other channels of distribution (such as the Internet, catalog sales or telemarketing).

If the location where you operate closes or objects to you operating there or otherwise becomes unavailable without your fault, we will try to help arrange for you to operate a Food Service Counter at another location in the same general area. There is no assurance we will be able to do so. The facility you relocate to may be month-to-month and can be terminated by the facility owner on short notice. You release us from any loss of right or consent to operate at the location and agree not to hold us liable for any such event occurring during or after the term of the agreement.

Unless you sign an additional location addendum, you do not get any right to acquire additional Food Service Counters. If we are satisfied with how you operate your initial Food Service Counter, we can agree to add one or more locations to your existing franchise agreement. See our location addendums attached as Exhibits D through F.



We can grant franchises to others using our trademarks and system, at any location. We can also sell through company owned outlets.

Other than JFE, BSFI, BNI, and Bento USA neither we nor our affiliates have any current plans to operate or franchise a business under a different trademark that sells goods or services similar to those to be sold at your Food Service Counter, but reserve the right to do so.



ITEM 13 TRADEMARKS

We let you use the logo that includes the words Zenshi, AFC, or Wild Blue, as applicable to your franchise. The logos are on the cover of this Disclosure Document. We also claim rights in the trade dress used in our display cases.

We own the following trademark registrations on the Principal Register of the U.S. Trademark Office which we let you use:

| Mark | Reg. No. | Goods/ Services | Registration Date |
|---|-----------|--|---|
| AFC FRANCHISE CORP. | 4,163,336 | Rice | June 26, 2012 (Renewed: November 29, 2021) |
|  | 4,166,625 | Rice | July 3, 2012 (Renewed: November 30, 2021) |
|  | 6,172,908 | Restaurant services; Restaurant and café services; Restaurant and catering services; Fast-food restaurant services; Take-out restaurant services; Sushi; combination meals consisting primarily of prepared pasta and rice specially prepared in an Asian style; Combination meals consisting primarily of meat, poultry, seafood and vegetables specially prepared in an Asian style. | October 13, 2020 |
| WILD BLUE | 6,172,901 | Restaurant services; Restaurant and café services; Restaurant and catering services; Fast-food restaurant services; Take-out restaurant services | October 13, 2020 |

Our corporate parent, AFCC obtained the following trademark registrations on the Principal Register of the U.S. Trademark Office which we let you use:

| Mark | Reg. No. | Goods/ Services | Registration Date |
|--|-----------|--|---|
| SOUTHERN TSUNAMI | 2,782,535 | Sushi and related products, namely, bottled sauces, seasonings, pickled ginger, wasabi, rice and tea. | November 11, 2003 (Renewed: November 2, 2013 and June 7, 2023) |
|  | 2,780,243 | Sushi and related products, namely, bottled sauces, seasonings, pickled ginger, prepared wasabi, rice and tea. | November 4, 2003 (Renewed: November 2, 2013 and June 7, 2023) |
| HYBRID SUSHI | 4,277,991 | Sushi and related products, namely, bottled sauces, seasonings, pickled ginger, prepared wasabi, rice and tea. | January 22, 2013 (Renewed: May 27, 2023) |
|  | 4,277,992 | Sushi and related products, namely, bottled sauces, seasonings, pickled ginger, prepared wasabi, rice and tea. | January 22, 2013 (Renewed: April 3, 2023) |

Our corporate parent, AFCC has applied to register the following trademark on the Principal Register of the U.S. Trademark Office which we let you use:

| Mark | Serial No. | Goods/ Services | Application Date |
|--------|------------|--|-------------------|
| ZENSHI | 97/806,598 | Prepared, packaged and ready to eat Asian and Asian inspired meals, entrees, appetizers and beverages consisting primarily of beef, fish, seafood, poultry, pork, vegetables, and dairy, including sushi, sashimi and raw seafood, for consumption off the premises; retail and wholesale store advertising, management and administration services, including franchise system services, operation, sales and administration, for | February 22, 2023 |

| Mark | Serial No. | Goods/ Services | Application Date |
|------|------------|--|------------------|
| | | Asian and Asian inspired fish, sea food, sushi, sashimi, beef, chicken, pork, vegetables, miso, rice, pasta, noodles, beverages, carbonated drinks, fruit juices, teas, and processed foods; retail packaging, arranging and delivering of goods and/or assortments of goods, namely, prepared and prepackaged Asian and Asian inspired meals, entrees, appetizers and beverages, including, fish, seafood, sushi, sashimi, beef, poultry, pork, vegetables, miso, rice, pasta, noodles, carbonated drinks, fruit juices, teas, and processed foods; retail and wholesale food preparation services for immediate consumption that features Asian and Asian inspired meals, entrees, appetizers, and beverages, including, fish, seafood, sushi, sashimi, beef, poultry, pork, vegetables, miso, rice, pasta, noodles, carbonated drinks, fruit juices, teas, and processed foods. | |

The trademark in the table immediately above is not yet registered. Therefore, this trademark does not have as many legal benefits and rights as a federally registered trademark would have. If our right to use the trademark is challenged, you may have to change to an alternative trademark, which may increase your expenses.

You may only use the trademarks associated with the franchise concept you operate. We claim common law rights to all trade and service marks we license to you.

As of the issuance date of this Disclosure Document, we either filed or planned to file all required affidavits to maintain these registrations.

We use the trademark AFC. Some other food companies and restaurant franchise systems also use the initials AFC or logos that include these letters. We have found that some started before us, and some started

after. The other uses of “AFC” include franchising or on food products. AFC is also used as a trademark for many other goods and services having nothing to do with food or restaurants. Because our parent and we have used “AFC” continuously since at least 1989 without any known instance of confusion, we believe the marketplace has shown there is no material issue or risk of infringement or confusion.

We have a license from AFCC that lets us use and franchise you to use the marks “Zenshi,” “Southern Tsunami,” and “Hybrid Sushi” . The agreement does not have a specific term; however, AFCC can terminate the license at any time. Termination forces us to stop granting new franchises under these brands, but does not affect franchises granted before termination. Because AFCC is our owner we do not expect the agreement to be terminated at any time that would be disruptive to us. Other than AFCC’s right to terminate the license agreement as stated above, no agreement limits our right to use or license the use of the marks that are material to the franchise.

There are no currently effective material determinations of the Patent and Trademark Office, Trademark Trial and Appeal Board, trademark administrator of any state or any court regarding our principal trademarks. In some locations, your use of our trademarks will be limited by our agreement with the store.

You must tell us in writing if someone claims you are infringing a trademark, if you find out anyone else may be infringing our trademarks or claims rights to our marks or to a confusingly similar mark.

If you used our trademarks according to the Franchise Agreement, then we’ll do what we think is appropriate to defend and indemnify you against someone else’s claim that you infringed. We can defend or settle the claim using counsel we choose. You must cooperate with us. If someone else is infringing, then we will decide what we want to do about it. You can’t make any claim on them. We have the right to control all administrative proceedings or litigation involving our marks.

If we say so, you must change or stop using our marks, or switch to a different mark, or use different marks. You must use the marks in the way we say to. We don’t have to pay your expenses and you can’t make any claim against us for changing or stopping your use of the marks.

ITEM 14 PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

No patents are material to the franchise. You will learn information that we consider confidential and trade secret. This includes recipes, operating procedures and contents of training, and information on how we operate. The Franchise Agreement has provisions requiring you to keep all of this confidential.

We claim copyrights in our Standard Sanitation Operating Procedure and Methods Manual, Steam Table Manual and other written materials we provide to you. You will receive one set of manuals for each location you operate, except, no manuals are provided for self-service locations and the Steam Table Manual is only provided to locations with an operating steam table. You must return the manuals and other confidential information to us when your franchise agreement ends. (Fran. Agmt. Sec. 5.2.) When you return the manuals within 30 days of expiration or termination of the franchise agreement or an applicable addendum, we will refund to you the manual lease fees you paid (Fran. Agmt. Sec. 5.1).

There are no current determinations by the U.S. Copyright Office or any court regarding the copyright(s). We are not aware of any infringement of our copyrights.

You must tell us in writing if someone claims you are infringing our copyright(s), or if you find out anyone else may be infringing the copyright(s). The agreement does not specifically require us to defend and indemnify you against claims of copyright infringement. However, as our policy, if you use the manuals and other copyrights according to the Franchise Agreement, then we’ll generally do what we think is appropriate to defend and indemnify you against someone else’s claim that you infringed. If we choose to provide a

defense, we will defend or settle the claim using counsel we choose. You must cooperate with us. If someone else is infringing, then we will decide what we want to do about it. You can't make any claim on them. We have the right to control all litigation involving our copyrights.

If we say so, you must stop using our copyrights, or use other copyrighted works we prepare. You must use our copyrights in the way we say to. We don't have to pay your expenses and you can't make any claim against us for changing or stopping use of the subject matter covered by our copyrights.

We also claim proprietary rights in our product recipes, methods of product preparation and operating procedures (Fran. Agmt. Sec. 6.1.) You must keep our secrets confidential while you are a franchisee and afterward, and you must not make any copies of them. You cannot use our secrets in any activity other than operating your franchise. You must use reasonable procedures that we request to help protect our secrets. (Fran. Agmt. Sec. 6.2.)

ITEM 15 OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

For a full-time location, you or your principal owner (if you are an entity) must either directly or through a manager, devote your full time to managing the Food Service Counter and your employees.

For a part-time location, you or your principal owner (if you are an entity) must either directly or through a manager operate the Food Service Counter on a part-time basis each day that the location where the Food Service Counter is located is open for business. As a part-time Food Service Counter, you are not required to be personally present or have a manager personally present at the Food Service Counter more than four hours per day.

For a self-service location, to assure food safety compliance, you must perform all food preparation only at your already existing full-time or part-time Food Service Counter. To promote a consistent customer experience, the self-service Food Service Counter must be inspected and the display case restocked at least once daily with sufficient amount of sushi and/or other food products before trading hours each day as directed by the facility owner. We can revise these requirements.

If a location is operated by a manager, you are still required to be personally and actively involved in operations and remain fully responsible for each location including supervising your employees.

If you operate more than one location, then at least one trained employee with ServSafe Manager Certification must act as manager under your supervision for those other locations. To assure we are aware of whom to contact at the location in the event of your absence, you must provide to us a written list of every manager you employ. You must update and provide a revised manager list to us in writing within 24 hours of any new manager being hired and any manager leaving your employment. You must abide by lawful requests of the business owner or manager of the premises regarding any employee or prospective employee. To protect the franchise system, before hiring a manager, you must require the manager to sign a confidentiality and non-disclosure agreement in a form satisfactory to us requiring the manager to protect our trade secrets and any other item we specify in writing from time to time. You must also provide adequate training to the manager before start of employment. There is no requirement for the manager to own any equity interest in you (if you are an entity, such as a corporation or limited liability company).

Your Food Service Counter(s) must be staffed by a sushi chef (if applicable to your location) before and during what we consider to be peak hours. To promote a consistent customer experience with the franchise system, you must also ensure that each Food Service Counter you operate is adequately staffed and that your display cases are adequately stocked during business hours.

You must not interfere with our relationship with the store where you are located. You must at all times act professionally and respectfully in dealing with customers, clients, the facility's personnel and our employees.

If you are an entity, we can require each of your owners and officers to sign a guaranty (the last pages of the Franchise Agreement and Location Addendums) in which he/she/they assume and agree to discharge all obligations of the "Franchisee" under the Agreements. In certain states we may require you to enter into your Franchise Agreement as an entity.

ITEM 16 RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You must offer and sell only items that we approve for sale at your Food Service Counter(s). If you want to offer other items, you must first get our written consent. We don't have to consent.

You must offer the full range of menu items that we designate. If you wish to remove any item from your menu, you must first get our approval in writing. We can add additional items to the menu from time to time and remove items from our menu. There is no limit on our right to make changes. We have the sole right to develop new items for sale at your Food Service Counter(s). You must not develop, offer or sell any non-approved item from your Food Service Counter(s).

You are not restricted with regard to customers you may sell products to. However, you must conduct your business only from the grocery store or other location where you are located. We can restrict where and how you advertise.

You must only sell products to customers who are physically present at your Zenshi Counter(s)/AFC Food Service Counter(s)/Wild Blue Location(s). You must not engage in the resale of any product or supply at wholesale, retail or through other means without our written consent. You may not use any other channels of distribution such as the Internet, catalog sales or telemarketing to conduct sales.

ITEM 17 RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this Disclosure Document.

| Provision | Sections In Franchise Agreement | Summary |
|-------------------------------------|---|---|
| a. Length of Franchise Term | Franchise Agmt. Section 2 Part-Time/Self-Service Location Franchise Addendums Section B Full Time Location Franchise Addendum Section C | Term of your agreement with us is five years. It could end earlier if the store or facility where you are located ends their agreement that permits our franchise to be there. If not terminated earlier, and if you meet all conditions, the term is renewable for an additional five years. |
| b. Renewal or extension of the term | Franchise Agmt. Sections 13.1-13.3 | If you meet conditions, you can renew for an additional 5 years, as we determine. This is subject to our agreement with the store or facility owner where you are located. |

| Provision | Sections In Franchise Agreement | Summary |
|--|--|---|
| c. Requirements for you to renew or extend | Franchise Agmt. Sections 13.1-13.3 | <p>Conditions to renew for an additional term are: (a) compliance with all agreements with us; (b) ability to keep all your location(s); (c) provide 180 to 360 days written notice of desire to renew; (d) sign our then current form of Agreement and applicable addendums at least 30 days before the expiration date; (e) compliance with our then current qualifications and training; (f) bring Food Service Counter(s) into updated full compliance; and (g) pay our then current initial fee for each location you operate.</p> <p>You may be asked to sign agreements that contain materially different terms and conditions than your current agreements.</p> |
| d. Termination by you | Franchise Agmt. Section 2 | You can apply to us to terminate the Franchise Agreement early if you want, effective 90 days after written notice, or any earlier time that we agree in writing. We will accept or reject your request to terminate early within 30 days of your written request. If we fail to respond within the 30 day period, your request to terminate early will be deemed rejected (subject to state law). |
| e. Termination by us without cause | Franchise Agmt. Section 3.3 Self-Service Addendum Section F.1 | <p>We cannot terminate without cause, except that we can terminate any time if the facility where you are located ends their agreement with us.</p> <p>We can terminate the self-service addendum at any time, for any reason or no reason on 30 days written notice to you.</p> |
| f. Termination by us with cause | Franchise Agmt. Sections 15.1-15.3 Part-Time/Self-Service Location Franchise Addendum Sec. F Full Time Location Franchise Addendum Section G | We may terminate if you default on any of your obligations. A default of one agreement/addendum with us, will at our election also constitute a default of every other agreement/addendum between you and us (subject to state law). |
| g. “Cause” defined – defaults which can be cured | Franchise Agmt. Section 15.2 | You have 15 days to cure any curable defaults except where law requires longer. If you fail to cure in 15 days, we may terminate your franchise. Curable defaults are defaults not listed below in box h (subject to state law). |
| h. “Cause” defined – defaults which cannot be cured: | Franchise Agmt. Section 15.1 | Except as prevented by law, non-curable defaults include: bankruptcy or insolvency ¹ ; voluntary or involuntary dissolution; levy against your assets; abandonment; loss of location; any complaint or dissatisfaction by owner or store manager of facility where franchise is located or objection by the facility owner or store manager to the continued operation of the Food Service Counter; conviction of felony or criminal misconduct; threat to public health or safety and/or |

| Provision | Sections In Franchise Agreement | Summary |
|--|--|--|
| | | failure to cure health and safety violations within 24 hours of notice; unlawful act, harassment or discrimination; unapproved transfer/assignment; breach of confidentiality or transfer restriction provisions of the franchise agreement; false statements in franchise application or conduct which reflects materially and unfavorably on the operation and reputation of the franchise or franchise system; maintaining false books or records; submitting a false report; failure to discharge employee for embezzlement; interference with our other contractual relations; repeated failure to comply with Franchise Agreement; failure to cure misuse of Marks within 48 hours of notice; failure to satisfactorily complete our initial training program or to pass any required criminal background check and/or drug, tuberculosis or other chemical and disease testing; acts of dishonesty and/or moral turpitude (subject to state law). |
| i. Your obligations on termination/non-renewal | Franchise Agmt. Section 15.6 | Obligations include: pay all amounts due to us and third parties including any expenses incurred because of your default; de-identification, no use of Marks; assign location to us and vacate premises; cancel assumed names; return manuals, customer lists, items showing our Marks and any other property of ours; return all property of the facility owner; pay expenses we incur; assign phone numbers; revise all websites and social media pages under your control to remove references to the Food Service Counter(s) and our Marks and system; at our request, assign to us all domains and social media accounts owned by you relating to the Food Service Counter(s); cooperate with us; and sign all documents we request to terminate your franchise; not destroy, damage, hide or take any equipment or inventory from the Food Service Counter without our written consent. |
| j. Assignment of contract by AFC | Franchise Agmt. Section 14.1 | There is no restriction on our right to assign. |
| k. "Transfer" by you – defined | Franchise Agmt. Sections 14.2, 14.5 | Includes transfer or assignment of Agreement or assets or ownership change, but excluding transfer of ownership from you individually to your entity. |
| l. AFC's approval of your transfer | Franchise Agmt. Sections 14.2, 14.5 and 14.9 | We have the right to approve all transfers but will not unreasonably withhold approval. We have the right to withhold consent and probably will withhold consent to any transfer proposed to be entered into within 2 years of the date of the addendum for the location proposed to be transferred. We can also withhold approval if you plan on selling some but not all of your locations, if such locations are operated under one franchise agreement. |

| Provision | Sections In Franchise Agreement | Summary |
|---|---|---|
| m. Conditions for AFC's approval of transfer | Franchise Agmt. Section 14.9 | You offer us right of first refusal, pay all amounts owing to us and any of our affiliates, pay transfer fee, sign general release and not take any security interest in assets of the business; terms of sale are not unduly burdensome to the new franchisee; new franchisee qualifies and cooperates with us, undergoes training, and signs current franchise agreement; owner of location where Food Service Counter is located consents; transaction closes within 90 days of us not exercising right of first refusal. |
| n. AFC's right of first refusal to buy your business | Franchise Agmt. Sections 14.6-14.7 | We can match any offer for your business or offer of any sale. |
| o. AFC's option to buy your business | Franchise Agmt. Sections 14.6-14.7, 15.7 Part-Time/Self-Service Location Franchise Addendums Sections F.3-F.6. Full Time Location Franchise Addendum Section G.3-G.6. | We have option to buy your business under our right of first refusal and on expiration or termination of your agreement or any addendum. We also have the option to purchase any non-expired approved perishable inventory at your Food Service Counter(s) at the time of expiration or termination of your agreement or any addendum. |
| p. Your death or disability | Franchise Agmt. Sections 14.10, 14.11 and 14.12 | Surviving heirs may operate the business if they can qualify within 180 days, or they may assign to an approved buyer. If we operate the business, we get reimbursed for our expenses and we get a management fee of \$450 per day. |
| q. Non-competition covenants during term of franchise | Franchise Agmt. Section 6.4 | You must deal exclusively with us. No involvement with competing business (subject to state law). |
| r. Non-competition covenants after franchise is terminated or expires | Franchise Agmt. Sections 6.4 | No competing business for 2 years within 5 miles in a major city, 10 miles in a metropolitan area other than a major city, and 15 miles in a rural area, of any Food Service Counters associated with us. A "major city" means any of the top 25 cities in the U.S. measured by population; a "metropolitan city" means any city other than a major city where the population density is greater than 1,000 people per square mile; and a "rural area" means an area whose population density is 1,000 people per square miles or less. (subject to state law). |
| s. Modification of the agreement | Franchise Agmt. Section 16.4 | No modification except in writing signed by you and us. Manuals may change, including Operating Manuals. |
| t. Integration/merger clause | Franchise Agmt. Section 16.3 | Only the terms of the Franchise Agreement or other applicable agreement are binding (subject to state law). Other promises and representations are not enforceable. Nothing in the agreement is intended to disclaim our representations made in the franchise disclosure document. |

| Provision | Sections In Franchise Agreement | Summary |
|---|---------------------------------|---|
| u. Dispute resolution by arbitration or mediation | Franchise Agmt. Section 16.8 | Except for certain claims, all disputes must be arbitrated in Los Angeles, California, according to the rules of the American Arbitration Association (subject to state law). Failure to appear may cause a judgment of money to be awarded. |
| v. Choice of forum | Franchise Agmt. Sections 16.8 | An action for a restraining order, injunctive or equitable relief described in box x below may be brought in any court. All other claims must be arbitrated in Los Angeles, California, subject to state law. |
| w. Choice of law | Franchise Agmt. Section 16.7 | California law applies, except that if any provision of the Agreement would not be enforceable under California law, and if the Food Service Counter is located outside of California and such provision would be enforceable under the laws of the state in which the Food Service Counter is located, then such provision will be interpreted and construed under the laws of the state where the Food Service Counter(s) is/are located. |

See also state specific addenda attached to this Disclosure Document as Exhibit O.

This table lists certain important provisions of the General Release. You should read these provisions in the agreement attached to this Disclosure Document.

| Provision | Sections In General Release | Summary |
|--|-----------------------------|---------------------------------------|
| a. Length of Franchise Term | Not Applicable | Not Applicable |
| b. Renewal or extension of the term | Not Applicable | Not Applicable |
| c. Requirements for you to renew or extend | Not Applicable | Not Applicable |
| d. Termination by you | Not Applicable | Not Applicable (subject to state law) |
| e. Termination by us without cause | Not Applicable | Not Applicable |
| f. Termination by us with cause | Not Applicable | Not Applicable (subject to state law) |
| g. "Cause" defined – defaults which can be cured | Not Applicable | Not Applicable (subject to state law) |
| h. "Cause" defined – defaults which cannot be cured: | Not Applicable | Not Applicable (subject to state law) |
| i. Your obligations on termination/non-renewal | Not Applicable | Not Applicable |
| j. Assignment of contract by AFC | Not Applicable | Not Applicable |
| k. "Transfer" by you – defined | Not Applicable | Not Applicable |
| l. AFC's approval of your transfer | Not Applicable | Not Applicable |
| m. Conditions for AFC's approval of transfer | Not Applicable | Not Applicable |

| Provision | Sections In General Release | Summary |
|---|--------------------------------------|--|
| n. AFC's right of first refusal to buy your business | Not Applicable | Not Applicable |
| o. AFC's option to buy your business | Not Applicable | Not Applicable |
| p. Your death or disability | General Release Section 8.4 | The General Release is binding on and inures to the benefit of the parties and their respective heirs, successors and permitted assigns. |
| q. Non-competition covenants during term of franchise | Not Applicable | Not Applicable (subject to state law) |
| r. Non-competition covenants after franchise is terminated or expires | Not Applicable | Not Applicable (subject to state law) |
| s. Modification of the agreement | General Release Section 8.1 | The General Release cannot be modified, altered or otherwise amended except by an agreement in writing. |
| t. Integration/merger clause | General Release Section 8.2 | Only the terms of the Release Agreement is binding (subject to state law). Other promises and representations are not enforceable. |
| u. Dispute resolution by arbitration or mediation | General Release Sections 6 and 8.8 | All disputes must be arbitrated in Los Angeles, California, according to the rules of the American Arbitration Association (subject to state law). Failure to appear may cause a judgment of money to be awarded. |
| v. Choice of forum | General Release Sections 8.7 and 8.8 | All claims, except as precluded by applicable law, must be arbitrated in Los Angeles, California and are subject to state law. |
| w. Choice of law | General Release Section 8.7 | California law applies, except that if any provision of the Agreement would not be enforceable under California law, and if the Food Service Counter is located outside of California and such provision would be enforceable under the laws of the state in which the Food Service Counter is located, then such provision will be interpreted and construed under the laws of the state where the Food Service Counter is located. |

This table lists certain important provisions of the Asset Sale and Purchase Agreement. You should read these provisions in the agreement attached to this Disclosure Document.

| Provision | Sections In Asset Sale and Purchase Agreement | Summary |
|--|--|--|
| a. Length of Franchise Term | Not Applicable | Not Applicable |
| b. Renewal or extension of the term | Not Applicable | Not Applicable |
| c. Requirements for you to renew or extend | Not Applicable | Not Applicable |
| d. Termination by you | Secs. 6 & 9.1 | You can terminate the Asset Purchase Agreement if the parties do not comply with the Bulk Sales Laws and this requirement has not been waived by you (subject to state law). |

| Provision | Sections In Asset Sale and Purchase Agreement | Summary |
|---|--|--|
| e. Termination by us without cause | Sec. 2.1 | If the parties are not able to close the sale by the agreed on date we can terminate the Agreement. |
| f. Termination by us with cause | Secs. 7 & 9.1 | We can terminate the Asset Purchase Agreement if your representations and warranties in the Agreement are incorrect, if you have not complied with all requirements and conditions of the Agreement, if you fail to provide information we require prior to closing, or if there are any actions or proceedings pertaining to the transactions contemplated by the agreement, and not waived by us (subject to state law). |
| g. "Cause" defined – defaults which can be cured | Not Applicable | Not Applicable (subject to state law) |
| h. "Cause" defined – defaults which cannot be cured: | Not Applicable | Not Applicable (subject to state law) |
| i. Your obligations on termination/non-renewal | Not Applicable | Not Applicable |
| j. Assignment of contract by AFC | Not Applicable | Not Applicable |
| k. "Transfer" by you – defined | Not Applicable | Not Applicable |
| l. AFC's approval of your transfer | Not Applicable | Not Applicable |
| m. Conditions for AFC's approval of transfer | Not Applicable | Not Applicable |
| n. AFC's right of first refusal to buy your business | Not Applicable | Not Applicable |
| o. AFC's option to buy your business | Not Applicable | Not Applicable |
| p. Your death or disability | Not Applicable | Not Applicable |
| q. Non-competition covenants during term of franchise | Not Applicable | Not Applicable (subject to state law) |
| r. Non-competition covenants after franchise is terminated or expires | Not Applicable | Not Applicable (subject to state law) |
| s. Modification of the agreement | Sec. 10.9 | No modification except in writing signed by you and us. |
| t. Integration/merger clause | Sec. 10.5 | Only terms of the Agreement and Exhibits are binding, subject to state law. Other promises and representations are not enforceable. Nothing in the agreement is intended to disclaim our representations made in the franchise disclosure document. |
| u. Dispute resolution by arbitration or mediation | Sec. 10.3 | All disputes must be arbitrated in Los Angeles, California, according to the rules of the American Arbitration Association (subject to state law). |
| v. Choice of forum | Sec. 10.3 | Arbitration to be held in Los Angeles, California, subject to state law |
| w. Choice of law | Sec. 10.4 | California law applies, subject to state law. |

This table lists certain important provisions of the Food Service Counter Transfer Agreement. You should read these provisions in the agreement attached to this Disclosure Document.

| Provision | Sections In Food Service Counter Transfer Agreement | Summary |
|---|--|---|
| a. Length of Franchise Term | Not Applicable | Not Applicable |
| b. Renewal or extension of the term | Not Applicable | Not Applicable |
| c. Requirements for you to renew or extend | Not Applicable | Not Applicable |
| d. Termination by you | Not Applicable | Not Applicable (subject to state law) |
| e. Termination by us without cause | Not Applicable | Not Applicable |
| f. Termination by us with cause | Not Applicable | Not Applicable (subject to state law) |
| g. "Cause" defined – defaults which can be cured | Not Applicable | Not Applicable (subject to state law) |
| h. "Cause" defined – defaults which cannot be cured: | Not Applicable | Not Applicable (subject to state law) |
| i. Your obligations on termination/non-renewal | Not Applicable | Not Applicable |
| j. Assignment of contract by AFC | Not Applicable | Not Applicable |
| k. "Transfer" by you – defined | Not Applicable | Not Applicable |
| l. AFC's approval of your transfer | Not Applicable | Not Applicable |
| m. Conditions for AFC's approval of transfer | Not Applicable | Not Applicable |
| n. AFC's right of first refusal to buy your business | Not Applicable | Not Applicable |
| o. AFC's option to buy your business | Not Applicable | Not Applicable |
| p. Your death or disability | Not Applicable | Not Applicable |
| q. Non-competition covenants during term of franchise | Not Applicable | Not Applicable (subject to state law) |
| r. Non-competition covenants after franchise is terminated or expires | Not Applicable | Not Applicable (subject to state law) |
| s. Modification of the agreement | Sec. 13 | No modification except in writing signed by you and us. |
| t. Integration/merger clause | Sec. 13 | Only terms of the Agreement are binding. Other promises and representations are not enforceable (subject to state law). Nothing in the agreement is intended to disclaim our representations made in the franchise disclosure document. |
| u. Dispute resolution by arbitration or mediation | Sec. 10 | All disputes must be arbitrated in Los Angeles, California, according to the rules of the American Arbitration Association (subject to state law). |
| v. Choice of forum | Sec. 10 | Arbitration to be held in Los Angeles, California (subject to state law). |
| w. Choice of law | Sec. 9 | California law applies (subject to state law). |

This table lists certain important provisions of the Promissory Note. You should read these provisions in the agreement attached to this Disclosure Document.

| Provision | Sections In Promissory Note | Summary |
|---|------------------------------------|---|
| a. Length of Note Term | Sec. 1 | The repayment term varies. You may pay off the Note earlier than its term. |
| b. Renewal or extension of the term | Not Applicable | Not Applicable |
| c. Requirements for you to renew or extend | Not Applicable | Not Applicable |
| d. Termination by you | Sec. 2 | The Note is pre-payable on 30 days' notice(subject to state law). |
| e. Termination by us without cause | Not Applicable | Not Applicable |
| f. Termination by us with cause | Not Applicable | Not Applicable (subject to state law) |
| g. "Cause" defined – defaults which can be cured | Sec. 4 | Failure to make any payment within 10 days after due date (subject to state law). |
| h. "Cause" defined – defaults which cannot be cured: | Sec. 4 | Non-curable defaults are listed in the Franchise Agreement and in the Franchise Agreement chart above (subject to state law). |
| i. Your obligations on termination/non-renewal | Sec. 4 | You must immediately pay remaining balance. |
| j. Assignment of contract by AFC | Sec. 13 | No restrictions on our right to assign. |
| k. "Transfer" by you – defined | Sec. 13 | You may not transfer or assign your obligations under the Note. |
| l. AFC's approval of your transfer | Sec. 13 | You may not transfer or assign your obligations under the Note. |
| m. Conditions for AFC's approval of transfer | Sec. 13 | You may not transfer or assign your obligations under the Note. |
| n. AFC's right of first refusal to buy your business | Not Applicable | Not Applicable |
| o. AFC's option to buy your business | Not Applicable | Not Applicable |
| p. Your death or disability | Not Applicable | Not Applicable |
| q. Non-competition covenants during term of franchise | Not Applicable | Not Applicable (subject to state law) |
| r. Non-competition covenants after franchise is terminated or expires | Not Applicable | Not Applicable (subject to state law) |
| s. Modification of the Note | Sec. 14 | The Note cannot be modified or amended unless both parties agree in writing. |
| t. Integration/merger clause | Sec. 15 | Only the terms of the Note are binding (subject to state law). You can't claim there are any other promises. |
| u. Dispute resolution by arbitration or mediation | Not Applicable | Not Applicable (subject to state law). |
| v. Choice of forum | Sec. 12 | Litigation may be brought in Los Angeles, California (subject to state law). We are not precluded from bringing an action in another court. |
| w. Choice of law | Sec. 9 | California law applies (subject to state law). |

| Provision | Sections In Promissory Note | Summary |
|------------------|------------------------------------|---|
| x. Acceleration | Sec. 4 | If you fail to pay any installment within 10 days after its due date, or if you are in default under any of your other agreements or addendums with us, we can accelerate the Note and require you to pay entire unpaid balance and interest. |

ITEM 18 PUBLIC FIGURES

We do not use any public figure to promote the franchise.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee’s future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor’s management by contacting Jeff Seiler, 19700 Mariner Avenue, Torrance, California 90503, Telephone: (310) 604-3200, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20 OUTLETS AND FRANCHISEE INFORMATION

Table No. 1
Systemwide Outlet Summary
Zenshi Counters
for the years ended March 31 2022, 2023 and 2024¹

| Outlet Type | Year | Outlets at the Start of the Year | Outlets and the End of the Year | Net Change |
|----------------------|-------------|---|--|-------------------|
| Franchised | 2022 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 |
| | 2024 | 0 | 2,217 | +2,217 |
| Company Owned | 2022 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 |
| | 2024 | 0 | 57 | +57 |
| Total Outlets | 2022 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 |
| | 2024 | 0 | 2,274 | +2,274 |

1. We are in the process of rebranding our AFC Counters to “Zenshi”. As a result, the number of outlets listed as open as of March 31, 2024 is abnormally high.

Table No. 2
Transfers of Outlets from Franchisees to New Owners (other than the franchisor)
Zenshi Counters
For the years ended March 31 2022, 2023 and 2024

| State | Year | Number of Transfers |
|----------------|-------------|---------------------|
| Alabama | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| California | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| Colorado | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| Florida | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 3 |
| Georgia | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 11 |
| Indiana | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| Kansas | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 2 |
| Washington | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| TOTALS: | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 21 |

Table No. 3
Status of Franchised Outlets
Zenshi Counters
For years ended March 31 2022, 2023 and 2024 ^{1,2}

| State | Year | Outlets at Start of Year | Outlets Opened | Terminations | Non – Renewals | Reacquired by Franchisor | Ceased Operations / Other Reasons | Outlets at End of Year |
|---------|------|--------------------------|----------------|--------------|----------------|--------------------------|-----------------------------------|------------------------|
| Alabama | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 90 | 0 | 0 | 0 | 0 | 90 |
| Alaska | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 18 | 1 | 0 | 0 | 0 | 17 |

| State | Year | Outlets at Start of Year | Outlets Opened | Terminations | Non – Renewals | Reacquired by Franchisor | Ceased Operations / Other Reasons | Outlets at End of Year |
|---------------|------|--------------------------|----------------|--------------|----------------|--------------------------|-----------------------------------|------------------------|
| Arizona | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 12 | 0 | 0 | 0 | 0 | 12 |
| California | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 255 | 0 | 0 | 0 | 0 | 255 |
| Colorado | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 33 | 0 | 0 | 0 | 0 | 33 |
| Florida | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 549 | 0 | 0 | 0 | 1 | 548 |
| Georgia | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 343 | 0 | 0 | 0 | 1 | 342 |
| Hawaii | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 24 | 0 | 0 | 0 | 0 | 24 |
| Idaho | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 25 | 0 | 0 | 0 | 0 | 25 |
| Illinois | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 142 | 3 | 1 | 0 | 0 | 138 |
| Indiana | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 78 | 0 | 0 | 0 | 0 | 78 |
| Kansas | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 8 | 0 | 0 | 0 | 0 | 8 |
| Kentucky | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 69 | 0 | 0 | 0 | 0 | 69 |
| Massachusetts | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 18 | 0 | 0 | 0 | 0 | 18 |
| Maryland | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 9 | 0 | 0 | 0 | 0 | 9 |
| Michigan | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Missouri | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 4 | 0 | 0 | 0 | 0 | 4 |

| State | Year | Outlets at Start of Year | Outlets Opened | Terminations | Non – Renewals | Reacquired by Franchisor | Ceased Operations / Other Reasons | Outlets at End of Year |
|----------------|------|--------------------------|----------------|--------------|----------------|--------------------------|-----------------------------------|------------------------|
| Montana | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 20 | 0 | 0 | 0 | 0 | 20 |
| Nevada | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| New Mexico | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| North Carolina | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 126 | 0 | 0 | 0 | 0 | 126 |
| Ohio | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| Oregon | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 41 | 0 | 0 | 0 | 0 | 41 |
| South Carolina | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 79 | 0 | 0 | 0 | 0 | 79 |
| South Dakota | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| Tennessee | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 102 | 0 | 0 | 0 | 0 | 102 |
| Texas | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 39 | 0 | 0 | 0 | 0 | 39 |
| Virginia | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 55 | 0 | 0 | 0 | 0 | 55 |
| Washington | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 52 | 2 | 0 | 0 | 0 | 50 |
| West Virginia | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 22 | 0 | 0 | 0 | 0 | 22 |
| TOTALS: | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 2,226 | 6 | 1 | 0 | 2 | 2,217 |

1. Our fiscal year end is March 31.

2. We are in the process of rebranding our AFC Counters to “Zenshi”. As a result, the number of outlets listed as open as of March 31, 2024 is abnormally high.

Table No. 4
Status of Company-Owned Outlets
Zenshi Counters
For the years ended March 31 2022, 2023 and 2024

| State | Year | Outlets at Start of Year | Outlets Opened | Outlets Reacquired From Franchisees | Outlets Closed | Outlets Sold To Franchisee | Outlets at End of the Year |
|---------------|------|--------------------------|----------------|-------------------------------------|----------------|----------------------------|----------------------------|
| Alabama | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 3 | 0 | 0 | 4 |
| Alaska | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 1 | 0 | 0 | 1 |
| California | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 1 | 0 | 0 | 1 |
| Colorado | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 2 | 0 | 0 | 2 |
| Delaware | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 2 | 0 | 0 | 2 |
| Georgia | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 1 |
| Idaho | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 1 | 0 | 0 | 2 |
| Illinois | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 11 | 0 | 0 | 12 |
| Indiana | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 1 |
| Massachusetts | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 2 | 3 | 0 | 0 | 5 |
| Maryland | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 2 | 0 | 0 | 2 |
| Montana | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 1 |

| State | Year | Outlets at Start of Year | Outlets Opened | Outlets Reacquired From Franchisees | Outlets Closed | Outlets Sold To Franchisee | Outlets at End of the Year |
|----------------|------|--------------------------|----------------|-------------------------------------|----------------|----------------------------|----------------------------|
| Oregon | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 3 | 2 | 0 | 0 | 5 |
| South Carolina | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 1 |
| Virginia | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 1 | 0 | 0 | 1 |
| Washington | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 8 | 8 | 0 | 0 | 16 |
| TOTALS: | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 20 | 37* | 0 | 0 | 57 |

* All 37 “Zenshi” outlets listed as reacquired from franchisees are former AFC Food Service Counters we reacquired from franchisees and rebranded as company-owned Zenshi Counters.

Table No. 5
Zenshi Counters
Projected Openings as of March 31, 2024

| State | Franchise Agreements Signed But Outlet Not Opened | Projected New Franchised Outlet in the Next Fiscal Year | Projected New Company-Owned Outlets in the Next Fiscal Year |
|---------------|---|---|---|
| Arizona | 0 | 2 | 0 |
| Arkansas | 0 | 1 | 0 |
| California | 0 | 10 | 0 |
| Colorado | 0 | 2 | 0 |
| Connecticut | 0 | 1 | 0 |
| Georgia | 0 | 1 | 0 |
| Massachusetts | 0 | 2 | 0 |
| Ohio | 0 | 1 | 0 |
| Oklahoma | 0 | 2 | 0 |
| Texas | 0 | 12 | 0 |
| Utah | 0 | 2 | 0 |
| Washington | 0 | 2 | 0 |
| TOTALS | 0 | 38 | 0 |

Table No. 1
Systemwide Outlet Summary
AFC Food Service Counters
for the years ended March 31 2022, 2023 and 2024¹

| Outlet Type | Year | Outlets at the Start of the Year | Outlets and the End of the Year | Net Change |
|----------------------|-------------|----------------------------------|---------------------------------|---------------|
| Franchised | 2022 | 3,973 | 4,019 | +46 |
| | 2023 | 4,019 | 4,069 | +50 |
| | 2024 | 4,069 | 1,857 | -2,212 |
| Company Owned | 2022 | 144 | 151 | +7 |
| | 2023 | 151 | 205 | +54 |
| | 2024 | 205 | 140 | -65 |
| Total Outlets | 2022 | 4,117 | 4,171 | +54 |
| | 2023 | 4,171 | 4,275 | +104 |
| | 2024 | 4,275 | 1,997 | -2,278 |

1. We are in the process of rebranding our AFC Counters to “Zenshi”. As a result, the number of AFC outlets that ceased operations in the above table increased exponentially as of March 31, 2024. While many outlets ceased operating as AFC Counters, the majority are continuing to operate as Zenshi Counters.

Table No. 2
Transfers of Outlets from Franchisees to New Owners (other than the franchisor)
AFC Food Service Counters
For the years ended March 31 2022, 2023 and 2024

| State | Year | Number of Transfers |
|--------------------|------|---------------------|
| Alaska | 2022 | 3 |
| | 2023 | 1 |
| | 2024 | 2 |
| Alabama | 2022 | 7 |
| | 2023 | 3 |
| | 2024 | 7 |
| Arkansas | 2022 | 1 |
| | 2023 | 0 |
| | 2024 | 0 |
| Arizona | 2022 | 5 |
| | 2023 | 5 |
| | 2024 | 8 |
| California | 2022 | 43 |
| | 2023 | 55 |
| | 2024 | 48 |
| Colorado | 2022 | 3 |
| | 2023 | 9 |
| | 2024 | 14 |
| Connecticut | 2022 | 0 |
| | 2023 | 4 |
| | 2024 | 2 |

| State | Year | Number of Transfers |
|---------------|------|---------------------|
| Florida | 2022 | 70 |
| | 2023 | 74 |
| | 2024 | 52 |
| Georgia | 2022 | 30 |
| | 2023 | 32 |
| | 2024 | 38 |
| Hawaii | 2022 | 1 |
| | 2023 | 4 |
| | 2024 | 4 |
| Idaho | 2022 | 1 |
| | 2023 | 4 |
| | 2024 | 4 |
| Iowa | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| Illinois | 2022 | 7 |
| | 2023 | 5 |
| | 2024 | 10 |
| Indiana | 2022 | 16 |
| | 2023 | 20 |
| | 2024 | 10 |
| Iowa | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| Kansas | 2022 | 8 |
| | 2023 | 4 |
| | 2024 | 7 |
| Kentucky | 2022 | 7 |
| | 2023 | 2 |
| | 2024 | 9 |
| Louisiana | 2022 | 6 |
| | 2023 | 10 |
| | 2024 | 4 |
| Massachusetts | 2022 | 7 |
| | 2023 | 2 |
| | 2024 | 1 |
| Maryland | 2022 | 2 |
| | 2023 | 2 |
| | 2024 | 4 |
| Michigan | 2022 | 3 |
| | 2023 | 1 |
| | 2024 | 0 |
| Minnesota | 2022 | 2 |
| | 2023 | 2 |
| | 2024 | 2 |
| Missouri | 2022 | 1 |
| | 2023 | 3 |
| | 2024 | 4 |

| State | Year | Number of Transfers |
|----------------|------|---------------------|
| Mississippi | 2022 | 1 |
| | 2023 | 0 |
| | 2024 | 0 |
| Montana | 2022 | 1 |
| | 2023 | 3 |
| | 2024 | 1 |
| North Carolina | 2022 | 27 |
| | 2023 | 34 |
| | 2024 | 31 |
| North Dakota | 2022 | 1 |
| | 2023 | 0 |
| | 2024 | 0 |
| Nebraska | 2022 | 0 |
| | 2023 | 2 |
| | 2024 | 4 |
| New Jersey | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 0 |
| New Mexico | 2022 | 1 |
| | 2023 | 6 |
| | 2024 | 3 |
| Nevada | 2022 | 3 |
| | 2023 | 2 |
| | 2024 | 1 |
| New York | 2022 | 0 |
| | 2023 | 6 |
| | 2024 | 5 |
| Ohio | 2022 | 0 |
| | 2023 | 1 |
| | 2024 | 0 |
| Oklahoma | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| Oregon | 2022 | 4 |
| | 2023 | 10 |
| | 2024 | 4 |
| Pennsylvania | 2022 | 1 |
| | 2023 | 0 |
| | 2024 | 0 |
| Rhode Island | 2022 | 0 |
| | 2023 | 1 |
| | 2024 | 0 |
| South Carolina | 2022 | 6 |
| | 2023 | 6 |
| | 2024 | 7 |
| Tennessee | 2022 | 17 |
| | 2023 | 4 |
| | 2024 | 12 |

| State | Year | Number of Transfers |
|---------------|------|---------------------|
| Texas | 2022 | 16 |
| | 2023 | 17 |
| | 2024 | 10 |
| Virginia | 2022 | 11 |
| | 2023 | 8 |
| | 2024 | 7 |
| Washington | 2022 | 0 |
| | 2023 | 11 |
| | 2024 | 14 |
| West Virginia | 2022 | 2 |
| | 2023 | 1 |
| | 2024 | 1 |
| Wyoming | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| TOTALS: | 2022 | 315 |
| | 2023 | 354 |
| | 2024 | 334 |

Table No. 3
Status of Franchised Outlets
AFC Food Service Counters
For years ended March 31 2022, 2023 and 2024 ^{1,3}

| State | Year | Outlets at Start of Year | Outlets Opened ² | Terminations ² | Non – Renewals ² | Reacquired by Franchisor | Ceased Operations / Other Reasons ² | Outlets at End of Year ² |
|-----------------------------------|------|--------------------------|-----------------------------|---------------------------|-----------------------------|--------------------------|--|-------------------------------------|
| Alaska | 2022 | 29 | 1 | 0 | 0 | 0 | 0 | 30 |
| | 2023 | 30 | 3 | 1 | 0 | 0 | 10 | 22 |
| | 2024 | 22 | 3 | 2 | 0 | 0 | 17 | 6 |
| Alabama | 2022 | 99 | 16 | 11 | 0 | 0 | 0 | 104 |
| | 2023 | 104 | 23 | 11 | 2 | 3 | 2 | 109 |
| | 2024 | 109 | 14 | 5 | 2 | 3 | 90 | 23 |
| Arkansas | 2022 | 2 | 1 | 1 | 0 | 1 | 0 | 1 |
| | 2023 | 1 | 1 | 0 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 1 | 1 | 0 | 0 | 0 | 2 |
| Arizona | 2022 | 94 | 26 | 9 | 0 | 0 | 4 | 107 |
| | 2023 | 107 | 20 | 17 | 0 | 4 | 0 | 106 |
| | 2024 | 106 | 21 | 13 | 1 | 5 | 12 | 96 |
| California | 2022 | 601 | 45 | 38 | 0 | 9 | 12 | 587 |
| | 2023 | 587 | 80 | 47 | 3 | 5 | 18 | 594 |
| | 2024 | 594 | 26 | 16 | 3 | 5 | 275 | 321 |
| Colorado | 2022 | 70 | 3 | 1 | 0 | 0 | 0 | 72 |
| | 2023 | 72 | 3 | 2 | 0 | 0 | 0 | 73 |
| | 2024 | 73 | 11 | 6 | 4 | 2 | 33 | 39 |
| Connecticut | 2022 | 39 | 12 | 4 | 0 | 0 | 0 | 47 |
| | 2023 | 47 | 4 | 3 | 1 | 1 | 1 | 45 |
| | 2024 | 45 | 10 | 6 | 1 | 2 | 0 | 46 |
| District Of Columbia (Wash, D.C.) | 2022 | 12 | 1 | 0 | 0 | 0 | 4 | 9 |
| | 2023 | 9 | 1 | 1 | 0 | 2 | 0 | 7 |
| | 2024 | 7 | 1 | 0 | 0 | 0 | 0 | 8 |
| Delaware | 2022 | 4 | 0 | 0 | 0 | 0 | 1 | 3 |
| | 2023 | 3 | 0 | 0 | 0 | 0 | 0 | 3 |
| | 2024 | 3 | 0 | 0 | 2 | 0 | 0 | 1 |
| Florida | 2022 | 836 | 45 | 13 | 1 | 0 | 15 | 852 |
| | 2023 | 852 | 43 | 13 | 0 | 0 | 14 | 868 |
| | 2024 | 868 | 37 | 13 | 0 | 0 | 555 | 337 |
| Georgia | 2022 | 313 | 46 | 24 | 1 | 5 | 3 | 326 |
| | 2023 | 326 | 43 | 18 | 0 | 0 | 4 | 347 |
| | 2024 | 347 | 19 | 4 | 0 | 0 | 342 | 20 |
| Hawaii | 2022 | 41 | 3 | 3 | 0 | 0 | 5 | 36 |
| | 2023 | 36 | 2 | 0 | 0 | 0 | 0 | 38 |
| | 2024 | 38 | 3 | 0 | 0 | 0 | 24 | 17 |
| Idaho | 2022 | 26 | 2 | 0 | 0 | 0 | 0 | 28 |
| | 2023 | 28 | 2 | 2 | 0 | 5 | 0 | 23 |
| | 2024 | 23 | 9 | 3 | 0 | 1 | 25 | 3 |

| State | Year | Outlets at Start of Year | Outlets Opened ² | Terminations ² | Non – Renewals ² | Reacquired by Franchisor | Ceased Operations / Other Reasons ² | Outlets at End of Year ² |
|----------------|------|--------------------------|-----------------------------|---------------------------|-----------------------------|--------------------------|--|-------------------------------------|
| Iowa | 2022 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Illinois | 2022 | 186 | 38 | 26 | 4 | 0 | 2 | 192 |
| | 2023 | 192 | 19 | 15 | 0 | 6 | 5 | 185 |
| | 2024 | 185 | 10 | 7 | 3 | 2 | 139 | 44 |
| Indiana | 2022 | 108 | 10 | 0 | 0 | 0 | 1 | 117 |
| | 2023 | 117 | 4 | 2 | 0 | 0 | 2 | 117 |
| | 2024 | 117 | 13 | 9 | 0 | 0 | 80 | 41 |
| Kansas | 2022 | 42 | 5 | 2 | 1 | 0 | 0 | 44 |
| | 2023 | 44 | 2 | 2 | 0 | 2 | 0 | 42 |
| | 2024 | 42 | 1 | 0 | 0 | 0 | 8 | 35 |
| Kentucky | 2022 | 70 | 9 | 5 | 0 | 1 | 1 | 72 |
| | 2023 | 72 | 1 | 0 | 0 | 0 | 0 | 73 |
| | 2024 | 73 | 3 | 1 | 0 | 0 | 69 | 6 |
| Louisiana | 2022 | 74 | 6 | 3 | 2 | 1 | 1 | 73 |
| | 2023 | 73 | 6 | 6 | 0 | 4 | 1 | 68 |
| | 2024 | 68 | 8 | 4 | 0 | 4 | 22 | 46 |
| Massachusetts | 2022 | 75 | 11 | 4 | 0 | 0 | 1 | 81 |
| | 2023 | 81 | 12 | 7 | 1 | 0 | 1 | 84 |
| | 2024 | 84 | 12 | 11 | 0 | 0 | 19 | 66 |
| Maryland | 2022 | 27 | 1 | 1 | 0 | 0 | 0 | 27 |
| | 2023 | 27 | 2 | 0 | 0 | 0 | 2 | 27 |
| | 2024 | 27 | 5 | 5 | 0 | 2 | 9 | 16 |
| Maine | 2022 | 2 | 3 | 0 | 0 | 0 | 0 | 5 |
| | 2023 | 5 | 1 | 1 | 0 | 1 | 0 | 4 |
| | 2024 | 4 | 0 | 0 | 0 | 0 | 0 | 4 |
| Michigan | 2022 | 7 | 2 | 2 | 0 | 0 | 2 | 5 |
| | 2023 | 5 | 0 | 0 | 0 | 0 | 1 | 4 |
| | 2024 | 4 | 0 | 0 | 0 | 0 | 1 | 3 |
| Minnesota | 2022 | 21 | 3 | 1 | 2 | 0 | 2 | 19 |
| | 2023 | 19 | 1 | 1 | 0 | 3 | 0 | 16 |
| | 2024 | 16 | 3 | 1 | 0 | 1 | 1 | 16 |
| Missouri | 2022 | 40 | 13 | 10 | 0 | 5 | 0 | 38 |
| | 2023 | 38 | 7 | 1 | 0 | 0 | 0 | 44 |
| | 2024 | 44 | 2 | 3 | 0 | 2 | 4 | 37 |
| Mississippi | 2022 | 10 | 2 | 0 | 2 | 1 | 2 | 7 |
| | 2023 | 7 | 1 | 0 | 1 | 0 | 0 | 7 |
| | 2024 | 7 | 1 | 0 | 0 | 0 | 1 | 7 |
| Montana | 2022 | 20 | 3 | 2 | 0 | 0 | 0 | 21 |
| | 2023 | 21 | 4 | 4 | 0 | 1 | 0 | 20 |
| | 2024 | 20 | 4 | 3 | 0 | 0 | 20 | 1 |
| North Carolina | 2022 | 209 | 12 | 9 | 0 | 0 | 0 | 212 |
| | 2023 | 212 | 8 | 4 | 1 | 3 | 2 | 210 |
| | 2024 | 210 | 2 | 3 | 0 | 1 | 126 | 82 |

| State | Year | Outlets at Start of Year | Outlets Opened ² | Terminations ² | Non – Renewals ² | Reacquired by Franchisor | Ceased Operations / Other Reasons ² | Outlets at End of Year ² |
|----------------|------|--------------------------|-----------------------------|---------------------------|-----------------------------|--------------------------|--|-------------------------------------|
| North Dakota | 2022 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| | 2023 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 1 | 1 | 0 | 1 | 0 | 1 |
| Nebraska | 2022 | 1 | 10 | 0 | 0 | 0 | 0 | 11 |
| | 2023 | 11 | 1 | 1 | 0 | 0 | 0 | 11 |
| | 2024 | 11 | 1 | 1 | 0 | 0 | 0 | 11 |
| New Hampshire | 2022 | 8 | 2 | 2 | 2 | 0 | 1 | 5 |
| | 2023 | 5 | 5 | 1 | 4 | 1 | 1 | 3 |
| | 2024 | 3 | 1 | 0 | 0 | 0 | 0 | 4 |
| New Jersey | 2022 | 4 | 0 | 0 | 0 | 1 | 0 | 3 |
| | 2023 | 3 | 0 | 0 | 0 | 0 | 0 | 3 |
| | 2024 | 3 | 0 | 0 | 0 | 0 | 2 | 1 |
| New Mexico | 2022 | 27 | 3 | 1 | 0 | 0 | 0 | 29 |
| | 2023 | 29 | 1 | 1 | 0 | 0 | 0 | 29 |
| | 2024 | 29 | 3 | 2 | 0 | 0 | 3 | 27 |
| Nevada | 2022 | 21 | 5 | 3 | 0 | 3 | 2 | 18 |
| | 2023 | 18 | 3 | 0 | 0 | 0 | 10 | 11 |
| | 2024 | 11 | 0 | 0 | 0 | 0 | 4 | 7 |
| New York | 2022 | 63 | 10 | 4 | 1 | 3 | 3 | 62 |
| | 2023 | 62 | 18 | 4 | 0 | 0 | 5 | 71 |
| | 2024 | 71 | 22 | 9 | 2 | 2 | 4 | 76 |
| Ohio | 2022 | 18 | 1 | 0 | 0 | 0 | 2 | 17 |
| | 2023 | 17 | 2 | 2 | 0 | 3 | 1 | 13 |
| | 2024 | 13 | 0 | 1 | 0 | 0 | 7 | 5 |
| Oklahoma | 2022 | 7 | 0 | 0 | 0 | 0 | 0 | 7 |
| | 2023 | 7 | 0 | 0 | 0 | 0 | 0 | 7 |
| | 2024 | 7 | 1 | 0 | 0 | 0 | 2 | 6 |
| Oregon | 2022 | 76 | 7 | 1 | 2 | 0 | 1 | 79 |
| | 2023 | 79 | 7 | 5 | 0 | 0 | 13 | 68 |
| | 2024 | 68 | 15 | 9 | 1 | 3 | 41 | 29 |
| Pennsylvania | 2022 | 24 | 6 | 5 | 1 | 0 | 10 | 14 |
| | 2023 | 14 | 6 | 1 | 0 | 0 | 1 | 18 |
| | 2024 | 18 | 0 | 1 | 1 | 1 | 5 | 10 |
| Puerto Rico | 2022 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Rhode Island | 2022 | 14 | 0 | 0 | 0 | 0 | 0 | 14 |
| | 2023 | 14 | 0 | 0 | 0 | 2 | 0 | 12 |
| | 2024 | 12 | 1 | 0 | 0 | 0 | 0 | 13 |
| South Carolina | 2022 | 107 | 8 | 7 | 0 | 0 | 1 | 107 |
| | 2023 | 107 | 11 | 6 | 1 | 0 | 1 | 110 |
| | 2024 | 110 | 13 | 5 | 3 | 0 | 80 | 35 |
| South Dakota | 2022 | 4 | 2 | 0 | 0 | 0 | 0 | 6 |
| | 2023 | 6 | 0 | 0 | 0 | 0 | 0 | 6 |
| | 2024 | 6 | 2 | 2 | 0 | 0 | 3 | 3 |

| State | Year | Outlets at Start of Year | Outlets Opened ² | Terminations ² | Non – Renewals ² | Reacquired by Franchisor | Ceased Operations / Other Reasons ² | Outlets at End of Year ² |
|---------------|------|--------------------------|-----------------------------|---------------------------|-----------------------------|--------------------------|--|-------------------------------------|
| Tennessee | 2022 | 96 | 15 | 7 | 0 | 0 | 0 | 104 |
| | 2023 | 104 | 12 | 5 | 0 | 2 | 1 | 108 |
| | 2024 | 108 | 11 | 5 | 0 | 0 | 102 | 12 |
| Texas | 2022 | 151 | 13 | 5 | 1 | 0 | 4 | 154 |
| | 2023 | 154 | 11 | 6 | 0 | 0 | 2 | 157 |
| | 2024 | 157 | 9 | 4 | 0 | 3 | 40 | 119 |
| Utah | 2022 | 4 | 0 | 0 | 0 | 0 | 0 | 4 |
| | 2023 | 4 | 2 | 0 | 0 | 0 | 0 | 6 |
| | 2024 | 6 | 0 | 1 | 0 | 0 | 1 | 4 |
| Virginia | 2022 | 97 | 4 | 1 | 1 | 0 | 9 | 90 |
| | 2023 | 90 | 6 | 6 | 0 | 2 | 0 | 88 |
| | 2024 | 88 | 15 | 11 | 0 | 4 | 56 | 32 |
| Vermont | 2022 | 11 | 2 | 1 | 0 | 0 | 0 | 12 |
| | 2023 | 12 | 3 | 2 | 0 | 0 | 0 | 13 |
| | 2024 | 13 | 0 | 0 | 0 | 0 | 1 | 12 |
| Washington | 2022 | 151 | 17 | 7 | 0 | 0 | 32 | 129 |
| | 2023 | 129 | 42 | 11 | 1 | 0 | 0 | 159 |
| | 2024 | 159 | 27 | 11 | 4 | 9 | 51 | 111 |
| Wisconsin | 2022 | 3 | 0 | 0 | 0 | 0 | 0 | 3 |
| | 2023 | 3 | 0 | 0 | 0 | 0 | 0 | 3 |
| | 2024 | 3 | 0 | 0 | 0 | 0 | 2 | 1 |
| West Virginia | 2022 | 14 | 13 | 5 | 0 | 0 | 1 | 21 |
| | 2023 | 21 | 2 | 1 | 0 | 3 | 0 | 19 |
| | 2024 | 19 | 4 | 0 | 0 | 0 | 22 | 1 |
| Wyoming | 2022 | 11 | 0 | 0 | 0 | 0 | 0 | 11 |
| | 2023 | 11 | 2 | 1 | 0 | 0 | 0 | 12 |
| | 2024 | 12 | 5 | 0 | 0 | 0 | 5 | 12 |
| TOTALS: | 2022 | 3,973 | 437 | 218 | 19 | 30 | 122 | 4,019 |
| | 2023 | 4,019 | 427 | 211 | 15 | 53 | 98 | 4,069 |
| | 2024 | 4,069 | 350 | 179 | 27 | 53 | 2,303 | 1,857 |

1. Our fiscal year end is March 31.

2. For some entries in the above chart, after a franchisee stopped operating a location due to termination, nonrenewal or other reason, and without AFC taking over operation, another franchisee was granted a franchise for the location. The location may have operated continuously, without interruption, or only a brief closure. In the table, these are counted as “Outlets Opened.” See Exhibit M for more detailed information on the number of new outlets (outlets not previously in existence) opened in our last fiscal year.

3. We are in the process of rebranding our AFC Counters to “Zenshi”. As a result, the number of AFC outlets that ceased operations in the above table increased exponentially as of March 31, 2024. While many outlets ceased operating as AFC Counters, the majority are continuing to operate as Zenshi Counters.

Table No. 4
Status of Company-Owned Outlets
AFC Food Service Counters
For the years ended March 31 2022, 2023 and 2024

| State | Year | Outlets at Start of Year | Outlets Opened | Outlets Reacquired From Franchisees | Outlets Closed | Outlets Sold To Franchisee | Outlets at End of the Year |
|---|------|--------------------------------|-------------------|--|-------------------|----------------------------------|----------------------------------|
| Alabama | 2022 | 4 | 0 | 0 | 0 | 2 | 2 |
| | 2023 | 2 | 1 | 3 | 0 | 0 | 6 |
| | 2024 | 6 | 1 | 3 | 0 | 8 | 2 |
| Alaska | 2022 | 2 | 0 | 0 | 0 | 0 | 2 |
| | 2023 | 2 | 1 | 0 | 0 | 2 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 1 | 0 |
| Arizona | 2022 | 7 | 0 | 0 | 0 | 1 | 6 |
| | 2023 | 6 | 2 | 4 | 0 | 0 | 12 |
| | 2024 | 12 | 1 | 5 | 0 | 5 | 13 |
| Arkansas | 2022 | 0 | 0 | 1 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| California | 2022 | 13 | 7 | 9 | 5 | 0 | 24 |
| | 2023 | 24 | 13 | 5 | 6 | 0 | 36 |
| | 2024 | 36 | 8 | 5 | 9 | 22 | 18 |
| Colorado | 2022 | 5 | 0 | 0 | 0 | 2 | 3 |
| | 2023 | 3 | 1 | 0 | 0 | 2 | 2 |
| | 2024 | 2 | 1 | 2 | 0 | 3 | 2 |
| Connecticut | 2022 | 7 | 0 | 0 | 0 | 6 | 1 |
| | 2023 | 1 | 1 | 1 | 1 | 0 | 2 |
| | 2024 | 2 | 1 | 2 | 0 | 3 | 2 |
| District Of Columbia (Wash, D.C.) | 2022 | 1 | 0 | 0 | 1 | 0 | 0 |
| | 2023 | 0 | 2 | 2 | 0 | 0 | 4 |
| | 2024 | 4 | 0 | 0 | 1 | 2 | 1 |
| Florida | 2022 | 3 | 0 | 0 | 0 | 1 | 2 |
| | 2023 | 2 | 1 | 0 | 1 | 1 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 1 | 0 |
| Georgia | 2022 | 1 | 0 | 5 | 1 | 0 | 5 |
| | 2023 | 5 | 1 | 0 | 0 | 5 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 1 | 0 |
| Hawaii | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| Idaho | 2022 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2023 | 0 | 0 | 5 | 0 | 0 | 5 |
| | 2024 | 5 | 3 | 1 | 0 | 6 | 3 |
| Illinois | 2022 | 11 | 3 | 0 | 5 | 0 | 9 |
| | 2023 | 9 | 10 | 6 | 2 | 0 | 23 |
| | 2024 | 23 | 0 | 2 | 0 | 18 | 7 |

| State | Year | Outlets at Start of Year | Outlets Opened | Outlets Reacquired From Franchisees | Outlets Closed | Outlets Sold To Franchisee | Outlets at End of the Year |
|---------------|------|--------------------------------|-------------------|--|-------------------|----------------------------------|----------------------------------|
| Indiana | 2022 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| Kansas | 2022 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2023 | 0 | 0 | 2 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 0 | 0 | 1 | 1 |
| Kentucky | 2022 | 0 | 0 | 1 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| Louisiana | 2022 | 0 | 0 | 1 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 4 | 1 | 1 | 3 |
| | 2024 | 3 | 0 | 4 | 0 | 3 | 4 |
| Maine | 2022 | 4 | 0 | 0 | 0 | 3 | 1 |
| | 2023 | 1 | 0 | 1 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 0 | 0 | 0 | 2 |
| Maryland | 2022 | 3 | 0 | 0 | 1 | 1 | 1 |
| | 2023 | 1 | 0 | 0 | 1 | 0 | 0 |
| | 2024 | 0 | 1 | 2 | 0 | 2 | 1 |
| Massachusetts | 2022 | 22 | 0 | 0 | 5 | 2 | 15 |
| | 2023 | 15 | 2 | 0 | 0 | 2 | 15 |
| | 2024 | 15 | 0 | 0 | 1 | 10 | 4 |
| Minnesota | 2022 | 3 | 0 | 0 | 0 | 0 | 3 |
| | 2023 | 3 | 0 | 3 | 1 | 1 | 4 |
| | 2024 | 4 | 1 | 1 | 1 | 2 | 3 |
| Missouri | 2022 | 0 | 2 | 5 | 0 | 0 | 7 |
| | 2023 | 7 | 0 | 0 | 0 | 7 | 0 |
| | 2024 | 0 | 2 | 0 | 0 | 0 | 2 |
| Mississippi | 2022 | 0 | 0 | 1 | 1 | 0 | 0 |
| | 2023 | 0 | 2 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 0 | 0 | 1 | 1 |
| Montana | 2022 | 2 | 0 | 0 | 0 | 1 | 1 |
| | 2023 | 1 | 0 | 1 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 2 | 0 | 4 | 0 |
| Nevada | 2022 | 0 | 0 | 3 | 0 | 0 | 0 |
| | 2023 | 3 | 0 | 0 | 3 | 0 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Hampshire | 2022 | 4 | 0 | 1 | 0 | 0 | 5 |
| | 2023 | 5 | 1 | 1 | 0 | 0 | 7 |
| | 2024 | 7 | 0 | 0 | 1 | 0 | 6 |
| New Jersey | 2022 | 2 | 0 | 1 | 3 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Mexico | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 2 | 0 | 0 | 2 | 0 |

| State | Year | Outlets at Start of Year | Outlets Opened | Outlets Reacquired From Franchisees | Outlets Closed | Outlets Sold To Franchisee | Outlets at End of the Year |
|----------------|------|--------------------------------|-------------------|--|-------------------|----------------------------------|----------------------------------|
| New York | 2022 | 1 | 1 | 3 | 3 | 0 | 2 |
| | 2023 | 2 | 13 | 0 | 0 | 1 | 14 |
| | 2024 | 14 | 11 | 2 | 0 | 11 | 16 |
| North Carolina | 2022 | 2 | 0 | 0 | 1 | 0 | 1 |
| | 2023 | 1 | 0 | 3 | 0 | 2 | 2 |
| | 2024 | 2 | 0 | 1 | 0 | 2 | 1 |
| North Dakota | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 1 | 0 | 0 | 1 |
| Ohio | 2022 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 3 | 2 | 0 | 2 |
| | 2024 | 2 | 0 | 0 | 2 | 0 | 0 |
| Oregon | 2022 | 6 | 0 | 0 | 1 | 0 | 5 |
| | 2023 | 5 | 3 | 0 | 0 | 0 | 8 |
| | 2024 | 8 | 1 | 3 | 0 | 8 | 4 |
| Pennsylvania | 2022 | 1 | 4 | 0 | 2 | 0 | 3 |
| | 2023 | 3 | 2 | 0 | 0 | 3 | 2 |
| | 2024 | 2 | 1 | 1 | 0 | 0 | 4 |
| Rhode Island | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 2 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 0 | 0 | 1 | 1 |
| South Carolina | 2022 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 1 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 0 | 0 | 2 | 0 |
| Tennessee | 2022 | 6 | 0 | 0 | 0 | 5 | 1 |
| | 2023 | 1 | 1 | 2 | 0 | 0 | 4 |
| | 2024 | 4 | 1 | 0 | 0 | 3 | 2 |
| Texas | 2022 | 6 | 0 | 0 | 1 | 0 | 5 |
| | 2023 | 5 | 0 | 0 | 1 | 1 | 3 |
| | 2024 | 3 | 14 | 3 | 0 | 3 | 17 |
| Utah | 2022 | 2 | 1 | 0 | 0 | 0 | 3 |
| | 2023 | 3 | 0 | 0 | 0 | 2 | 1 |
| | 2024 | 1 | 0 | 0 | 1 | 0 | 0 |
| Virginia | 2022 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 2 | 0 | 1 | 2 |
| | 2024 | 2 | 3 | 4 | 0 | 9 | 0 |
| Vermont | 2022 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 1 | 0 | 0 | 0 | 2 |
| Washington | 2022 | 26 | 18 | 0 | 11 | 2 | 31 |
| | 2023 | 31 | 9 | 0 | 0 | 12 | 28 |
| | 2024 | 28 | 7 | 9 | 1 | 23 | 20 |
| West Virginia | 2022 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 3 | 0 | 0 | 4 |
| | 2024 | 4 | 0 | 0 | 0 | 4 | 0 |

| State | Year | Outlets at Start of Year | Outlets Opened | Outlets Reacquired From Franchisees | Outlets Closed | Outlets Sold To Franchisee | Outlets at End of the Year |
|---------|------|--------------------------|----------------|-------------------------------------|----------------|----------------------------|----------------------------|
| Wyoming | 2022 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTALS | 2022 | 144 | 45 | 31 | 41 | 28 | 151 |
| | 2023 | 151 | 67 | 53 | 19 | 47 | 205 |
| | 2024 | 205 | 60 | 53 | 17 | 161 | 140 |

Table No. 5
AFC Food Service Counters
Projected Openings as of March 31, 2024

| State | Franchise Agreements Signed But Outlet Not Opened | Projected New Franchised Outlet in the Next Fiscal Year | Projected New Company-Owned Outlets in the Next Fiscal Year |
|--------------|---|---|---|
| Illinois | 0 | 10 | 0 |
| Missouri | 0 | 1 | 0 |
| Ohio | 0 | 1 | 0 |
| Oklahoma | 0 | 2 | 0 |
| Pennsylvania | 0 | 1 | 0 |
| Texas | 0 | 9 | 0 |
| Washington | 0 | 6 | 0 |
| Wisconsin | 0 | 1 | 0 |
| TOTALS | 0 | 31 | 0 |

Table No. 1
Systemwide Outlet Summary
Wild Blue Counters
for the years ended March 31 2022, 2023 and 2024

| Outlet Type | Year | Outlets at the Start of the Year | Outlets and the End of the Year | Net Change |
|---------------|------|----------------------------------|---------------------------------|------------|
| Franchised | 2022 | 0 | 38 | +38 |
| | 2023 | 38 | 66 | +28 |
| | 2024 | 66 | 126 | +60 |
| Company Owned | 2022 | 6 | 26 | +20 |
| | 2023 | 26 | 9 | -17 |
| | 2024 | 9 | 41 | +32 |
| Total Outlets | 2022 | 6 | 64 | +58 |
| | 2023 | 64 | 75 | +11 |
| | 2024 | 75 | 201 | +126 |

Table No. 2
Transfers of Outlets from Franchisees to New Owners (other than the franchisor)
Wild Blue Counters
For the years ended March 31 2022, 2023 and 2024

| State | Year | Number of Transfers |
|----------------|-------------|---------------------|
| California | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| Florida | 2022 | 0 |
| | 2023 | 1 |
| | 2024 | 0 |
| New York | 2022 | 0 |
| | 2023 | 1 |
| | 2024 | 1 |
| North Carolina | 2022 | 0 |
| | 2023 | 1 |
| | 2024 | 1 |
| Virginia | 2022 | 0 |
| | 2023 | 1 |
| | 2024 | 0 |
| Texas | 2022 | 0 |
| | 2023 | 1 |
| | 2024 | 3 |
| Utah | 2022 | 0 |
| | 2023 | 0 |
| | 2024 | 1 |
| TOTALS: | 2022 | 0 |
| | 2023 | 5 |
| | 2024 | 9 |

Table No. 3
Status of Franchised Outlets
Wild Blue Counters
For years ended March 31 2022, 2023 and 2024 ¹

| State | Year | Outlets at Start of Year | Outlets Opened | Terminations | Non – Renewals | Reacquired by Franchisor | Ceased Operations / Other Reasons | Outlets at End of Year |
|------------|------|--------------------------|----------------|--------------|----------------|--------------------------|-----------------------------------|------------------------|
| Alabama | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Arizona | 2022 | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| | 2023 | 3 | 0 | 0 | 0 | 0 | 0 | 3 |
| | 2024 | 3 | 2 | 0 | 0 | 0 | 0 | 5 |
| California | 2022 | 0 | 10 | 0 | 0 | 0 | 0 | 10 |
| | 2023 | 10 | 8 | 0 | 0 | 0 | 1 | 17 |
| | 2024 | 17 | 13 | 2 | 0 | 2 | 0 | 26 |

| State | Year | Outlets at Start of Year | Outlets Opened | Terminations | Non – Renewals | Reacquired by Franchisor | Ceased Operations / Other Reasons | Outlets at End of Year |
|-----------------------------------|------|--------------------------|----------------|--------------|----------------|--------------------------|-----------------------------------|------------------------|
| Colorado | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Connecticut | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| District Of Columbia (Wash, D.C.) | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 2 | 1 | 0 | 1 | 0 | 1 |
| Florida | 2022 | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| | 2023 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 3 | 0 | 0 | 0 | 0 | 5 |
| Georgia | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Illinois | 2022 | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| | 2023 | 2 | 3 | 1 | 0 | 0 | 0 | 4 |
| | 2024 | 4 | 4 | 1 | 0 | 1 | 0 | 6 |
| Indiana | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 2 | 1 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 1 | 0 | 0 | 0 | 1 | 1 |
| Kentucky | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| Louisiana | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| Maryland | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 4 | 2 | 0 | 0 | 0 | 3 |
| | 2024 | 3 | 2 | 2 | 0 | 1 | 1 | 1 |
| Massachusetts | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| | 2024 | 3 | 7 | 0 | 0 | 0 | 0 | 10 |
| Michigan | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 1 | 0 | 0 | 0 | 0 | 2 |
| Minnesota | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 3 | 1 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| Missouri | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 1 | 0 | 0 | 0 | 0 | 2 |
| New Hampshire | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| State | Year | Outlets at Start of Year | Outlets Opened | Terminations | Non – Renewals | Reacquired by Franchisor | Ceased Operations / Other Reasons | Outlets at End of Year |
|----------------|------|--------------------------|----------------|--------------|----------------|--------------------------|-----------------------------------|------------------------|
| New Jersey | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 2 | 0 | 0 | 0 | 0 | 3 |
| New Mexico | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| New York | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 2 | 0 | 0 | 0 | 0 | 3 |
| | 2024 | 3 | 5 | 1 | 0 | 1 | 0 | 6 |
| North Carolina | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 3 | 0 | 0 | 0 | 0 | 3 |
| | 2024 | 3 | 5 | 0 | 0 | 0 | 1 | 7 |
| Ohio | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 4 | 0 | 0 | 0 | 0 | 4 |
| Oklahoma | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Oregon | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 1 | 0 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 0 | 0 | 0 | 1 | 1 |
| Pennsylvania | 2022 | 0 | 6 | 0 | 0 | 0 | 0 | 6 |
| | 2023 | 6 | 2 | 1 | 0 | 0 | 1 | 6 |
| | 2024 | 6 | 8 | 0 | 0 | 0 | 2 | 12 |
| Rhode Island | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| South Carolina | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tennessee | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Texas | 2022 | 0 | 3 | 0 | 0 | 0 | 0 | 3 |
| | 2023 | 3 | 1 | 0 | 0 | 0 | 0 | 4 |
| | 2024 | 4 | 5 | 0 | 0 | 0 | 0 | 9 |
| Utah | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| Vermont | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| Virginia | 2022 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 6 | 2 | 0 | 0 | 0 | 5 |
| | 2024 | 5 | 2 | 0 | 0 | 2 | 0 | 5 |

| State | Year | Outlets at Start of Year | Outlets Opened | Terminations | Non – Renewals | Reacquired by Franchisor | Ceased Operations / Other Reasons | Outlets at End of Year |
|------------|------|--------------------------|----------------|--------------|----------------|--------------------------|-----------------------------------|------------------------|
| Washington | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 2 | 0 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 2 | 0 | 1 | 1 | 0 | 2 |
| Wisconsin | 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| TOTALS: | 2022 | 0 | 38 | 0 | 0 | 0 | 0 | 38 |
| | 2023 | 38 | 41 | 8 | 0 | 0 | 5 | 66 |
| | 2024 | 66 | 83 | 7 | 1 | 9 | 6 | 126 |

1. Our fiscal year end is March 31.

Table No. 4
Status of Company-Owned Outlets
Wild Blue Counters
For the years ended March 31 2022, 2023 and 2024

| State | Year | Outlets at Start of Year | Outlets Opened | Outlets Reacquired From Franchisees | Outlets Closed | Outlets Sold To Franchisee | Outlets at End of the Year |
|-----------------------------------|------|--------------------------|----------------|-------------------------------------|----------------|----------------------------|----------------------------|
| Alaska | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 0 | 1 |
| California | 2022 | 5 | 0 | 0 | 1 | 0 | 4 |
| | 2023 | 4 | 0 | 0 | 0 | 3 | 1 |
| | 2024 | 1 | 5 | 2 | 0 | 0 | 8 |
| District of Columbia (Wash, D.C.) | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 0 | 1 | 0 | 0 | 1 |
| Illinois | 2022 | 2 | 3 | 0 | 0 | 0 | 5 |
| | 2023 | 5 | 0 | 0 | 0 | 4 | 1 |
| | 2024 | 1 | 7 | 1 | 0 | 0 | 9 |
| Louisiana | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 1 | 0 |
| Massachusetts | 2022 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| Maryland | 2022 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 1 | 0 | 0 | 1 |
| Michigan | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2024 | 0 | 1 | 0 | 0 | 0 | 1 |

| State | Year | Outlets at Start of Year | Outlets Opened | Outlets Reacquired From Franchisees | Outlets Closed | Outlets Sold To Franchisee | Outlets at End of the Year |
|--------------|------|--------------------------|----------------|-------------------------------------|----------------|----------------------------|----------------------------|
| New Jersey | 2022 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 0 | 0 | 0 | 0 | 1 |
| New York | 2022 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 1 | 0 | 0 | 0 | 2 |
| | 2024 | 2 | 0 | 1 | 0 | 0 | 3 |
| Oregon | 2022 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2023 | 1 | 0 | 0 | 0 | 1 | 0 |
| | 2024 | 0 | 0 | 0 | 0 | 0 | 0 |
| Pennsylvania | 2022 | 0 | 2 | 0 | 0 | 0 | 2 |
| | 2023 | 2 | 1 | 0 | 0 | 2 | 1 |
| | 2024 | 1 | 1 | 0 | 0 | 0 | 2 |
| Virginia | 2022 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 2023 | 0 | 1 | 0 | 0 | 0 | 1 |
| | 2024 | 1 | 0 | 2 | 0 | 0 | 3 |
| Washington | 2022 | 0 | 10 | 0 | 0 | 0 | 10 |
| | 2023 | 10 | 0 | 0 | 0 | 10 | 0 |
| | 2024 | 0 | 10 | 1 | 0 | 0 | 11 |
| TOTALS | 2022 | 6 | 21 | 0 | 1 | 0 | 26 |
| | 2023 | 26 | 5 | 0 | 0 | 22 | 9 |
| | 2024 | 9 | 24 | 9 | 0 | 1 | 41 |

Table No. 5
Wild Blue Counters
Projected Openings as of March 31, 2024

| State | Franchise Agreements Signed But Outlet Not Opened | Projected New Franchised Outlet in the Next Fiscal Year | Projected New Company-Owned Outlets in the Next Fiscal Year |
|-----------------------------------|---|---|---|
| Arkansas | 0 | 1 | 0 |
| California | 0 | 6 | 0 |
| Connecticut | 0 | 1 | 0 |
| District of Columbia (Wash, D.C.) | 0 | 1 | 0 |
| Florida | 0 | 3 | 0 |
| Illinois | 0 | 1 | 0 |
| Indiana | 0 | 1 | 0 |
| Louisiana | 0 | 1 | 0 |
| Massachusetts | 0 | 1 | 0 |
| Maryland | 0 | 1 | 0 |
| Michigan | 0 | 1 | 0 |
| Minnesota | 0 | 1 | 0 |
| Mississippi | 0 | 1 | 0 |
| Missouri | 0 | 1 | 0 |

| State | Franchise Agreements Signed But Outlet Not Opened | Projected New Franchised Outlet in the Next Fiscal Year | Projected New Company-Owned Outlets in the Next Fiscal Year |
|----------------|---|---|---|
| Montana | 0 | 1 | 0 |
| Nevada | 0 | 1 | 0 |
| New Jersey | 0 | 1 | 0 |
| New Mexico | 0 | 1 | 0 |
| New York | 0 | 1 | 0 |
| North Carolina | 0 | 1 | 0 |
| Oklahoma | 0 | 1 | 0 |
| Oregon | 0 | 1 | 0 |
| Pennsylvania | 0 | 1 | 0 |
| Texas | 0 | 2 | 0 |
| Virginia | 0 | 3 | 0 |
| Washington | 0 | 1 | 0 |
| West Virginia | 0 | 1 | 0 |
| Wisconsin | 0 | 1 | 0 |
| TOTALS | 0 | 38 | 0 |

Attached to this Disclosure Document as Exhibit M is a list of the names, addresses and phone numbers of all our existing U.S. franchisees as of March 31, 2024. Also enclosed as Exhibit M is a list of U.S. franchisees terminated, cancelled or not renewed or who otherwise voluntarily or involuntarily ceased to do business in the year ending March 31, 2024 or who have not communicated with us in the 10 weeks preceding the issuance date. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

During the last three fiscal years, we have signed one confidentiality agreement with the estate of a former franchisee. In some instances, current, and former franchisees sign provisions restricting their ability to speak openly about their experience with us. You may wish to speak with current and former franchisees, but be aware that not all such franchisees will be able to communicate with you.

There are no trademark-specific franchisee organizations associated with the franchise system being offered which we have created, sponsored or endorsed. There are no independent franchisee organizations that have asked to be included in this disclosure document.

ITEM 21 FINANCIAL STATEMENTS

Attached to this Disclosure Document as Exhibit A are our unaudited interim financial statements for the period of April 1, 2024 through June 30, 2024 and our audited financial statements for fiscal years ending March 31, 2024, March 31, 2023, and March 31, 2022. Our fiscal year end is March 31st.

ITEM 22 CONTRACTS

Attached as Exhibits B, C, D, E, F, G, H, I, J, K and P is our Franchise Application, Franchise Agreement, Full-Time Location Franchise Addendum, Part-Time Location Addendum, Self-Service Location Addendum, General Release, Assignment of Franchise Agreement and Franchisor Consent, Asset Sale and Purchase Agreement, Food Service Counter Transfer Agreement, Promissory Note and Confidentiality Agreement. Attached as Exhibit O are the State Specific Addenda which you may need to sign.

ITEM 23 RECEIPTS

The Receipts to this Disclosure Document are attached as the last pages under Exhibit R, as separate and detachable pages (one to be signed by you and returned to us and the other to be kept by you).

EXHIBIT A

FINANCIAL STATEMENTS

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
UNAUDITED INTERIM FINANCIAL STATEMENTS FOR
THE PERIOD APRIL 1, 2024 THROUGH JUNE 30, 2024

THESE FINANCIAL STATEMENTS ARE PREPARED WITHOUT AN AUDIT. PROSPECTIVE FRANCHISEES OR SELLERS OF FRANCHISES SHOULD BE ADVISED THAT NO CERTIFIED PUBLIC ACCOUNTANT HAD AUDITED THESE FIGURES OR EXPRESSED HIS/HER OPINION WITH REGARD TO THE CONTENT OR FORM.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
UNAUDITED INTERIM FINANCIAL STATEMENTS
AS OF JUNE 30, 2024

Advanced Fresh Concepts Franchise Corp.
Financial Statements
June 30, 2024

Internally Prepared

Advanced Fresh Concepts Franchise Corp.
Balance Sheet
June 30, 2024

Assets

Current assets

| | |
|--|----------------|
| Cash and cash equivalents | \$ 9,724,489 |
| Accounts receivable, net of allowance for credit losses of \$320,362 | 69,131,687 |
| Due from related parties | 44,040,943 |
| Inventory | 1,618,366 |
| Prepaid expenses and other assets | 740,926 |
| Loans receivable - franchisees | 447,148 |
| | <hr/> |
| Total current assets | 125,703,559 |
| Equipment, net | 4,418,108 |
| Operating lease right-of-use assets | 135,963 |
| Deposits and other asset | 68,203 |
| Deferred taxes | 4,397,348 |
| | <hr/> |
| Total assets | \$ 134,723,181 |

Liabilities and Stockholder's Equity

Current liabilities

| | |
|---|---------------|
| Accounts payable | \$ 42,927,618 |
| Due to related party | 18,158,840 |
| Accrued expenses and other liabilities | 3,594,116 |
| Income taxes payable | 2,628,470 |
| Operating lease liabilities, current portion | 57,518 |
| Current portion of deferred revenue | 3,988,332 |
| | <hr/> |
| Total current liabilities | 71,354,894 |
| Operating lease liabilities, noncurrent portion | 78,444 |
| Deferred revenues, net of current portion | 8,813,212 |
| | <hr/> |
| Total liabilities | 80,246,550 |

Stockholder's equity

| | |
|--|----------------|
| Common stock, no par value, authorized 100,000 shares, issued and outstanding 5,000 shares | 500,000 |
| Retained earnings | 54,683,756 |
| Accumulated other comprehensive loss | (707,125) |
| | <hr/> |
| Total stockholder's equity | 54,476,631 |
| | <hr/> |
| Total liabilities and stockholder's equity | \$ 134,723,181 |

Advanced Fresh Concepts Franchise Corp.
Statement of Comprehensive Income
For the period June 30, 2024

Revenues

| | |
|-------------------|--------------------|
| Franchise revenue | \$ 104,523,646 |
| Product revenue | 61,951,386 |
| Retail revenue | <u>7,480,138</u> |
| Total revenues | <u>173,955,170</u> |

Costs and expenses

| | |
|--------------------------|--------------------|
| Direct contract costs | 65,350,158 |
| Operating expenses | <u>104,355,426</u> |
| Total costs and expenses | <u>169,705,584</u> |
| Income from operations | <u>4,249,586</u> |

Other income

| | |
|--|------------------|
| Interest income | <u>24,455</u> |
| Net other income | <u>24,455</u> |
| Income before provision for income taxes | 4,274,041 |
| Provision for income taxes | <u>1,015,957</u> |
| Net income | 3,258,084 |

Other comprehensive income

| | |
|---|---------------------|
| Foreign currency translation adjustment | <u>(71,371)</u> |
| Total comprehensive income | <u>\$ 3,186,713</u> |

Advanced Fresh Concepts Franchise Corp.
Statement of Changes in Stockholder's Equity
For the period June 30, 2024

| | Common Stock | | Retained Earnings | Accumulated Other Comprehensive Loss | Total |
|----------------------------------|---------------------|----------------|------------------------------|---|-------------------|
| | Shares | Amount | | | |
| Balance at March 31, 2024 | 5,000 | \$ 500,000 | \$ 51,425,672 | \$ (635,754) | \$ 51,289,918 |
| Net income | - | - | 3,258,084 | - | 3,258,084 |
| Other comprehensive income | - | - | - | (71,371) | (71,371) |
| Balance at June 30, 2024 | <u>5,000</u> | <u>500,000</u> | <u>54,683,756</u> | <u>(707,125)</u> | <u>54,476,631</u> |

**AUDITED FINANCIAL STATEMENTS
FOR THE YEARS ENDED MARCH 31,
2024, MARCH 31, 2023, AND MARCH 31,
2022**

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FINANCIAL REPORT
MARCH 31, 2024

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
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A Division of SingerLewak

INDEPENDENT AUDITOR'S REPORT

Board of Directors
Advanced Fresh Concepts Franchise Corp.

Opinion

We have audited the financial statements of Advanced Fresh Concepts Franchise Corp. (the "Company"), which comprise the balance sheets as of March 31, 2024 and 2023, the related statements of comprehensive income, changes in stockholder's equity, and cash flows for each of the three years in the period ended March 31, 2024, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of March 31, 2024 and 2023, and the results of its operations and its cash flows for each of the three years in the period ended March 31, 2024, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As disclosed in Notes 2, 5 and 8 to the financial statements, the Company and the results of its operations are dependent on transactions with the parent company and affiliates. Accordingly, the accompanying financial statements may not be indicative of the financial position or results of operations that would have occurred had the Company operated without such affiliation. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Singer Lewak LLP

June 26, 2024

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

BALANCE SHEETS

March 31, 2024 and 2023

| ASSETS | | |
|---|-----------------------|-----------------------|
| | 2024 | 2023 |
| Current assets | | |
| Cash and cash equivalents | \$ 8,594,494 | \$ 7,798,803 |
| Accounts receivable, net of allowance for credit losses of \$320,362 and \$374,259, respectively | 73,555,878 | 62,185,623 |
| Due from related parties | 38,867,212 | 39,176,734 |
| Inventory | 1,579,277 | 1,547,140 |
| Prepaid expenses and other assets | 1,570,012 | 1,579,266 |
| Loans receivable – franchisees | 424,984 | 307,058 |
| Prepaid income taxes | 1,502,136 | 1,586,623 |
| Total current assets | 126,093,993 | 114,181,247 |
| Equipment, net | 4,559,272 | 2,937,663 |
| Operating lease right-of-use assets | 150,631 | 80,062 |
| Deposits and other asset | 68,203 | 68,943 |
| Deferred taxes | 4,397,348 | 3,943,988 |
| Total assets | \$ 135,269,447 | \$ 121,211,903 |

(Continued)

See notes to financial statements.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

BALANCE SHEETS

March 31, 2024 and 2023

LIABILITIES AND STOCKHOLDER'S EQUITY

| | 2024 | 2023 |
|---|-----------------------|-----------------------|
| Current liabilities | | |
| Accounts payable | \$ 44,181,823 | \$ 41,150,482 |
| Due to related party | 19,299,097 | 18,582,630 |
| Accrued expenses and other liabilities | 4,457,895 | 4,094,029 |
| Income taxes payable | 3,491,089 | 3,462,107 |
| Operating lease liabilities, current portion | 57,818 | 39,238 |
| Finance lease liabilities, current portion | - | 1,746 |
| Current portion of deferred revenue | 3,868,534 | 3,559,001 |
| Total current liabilities | 75,356,256 | 70,889,233 |
| Operating lease liabilities, noncurrent portion | 92,813 | 40,824 |
| Deferred revenue, net of current portion | 8,530,460 | 7,681,262 |
| Total liabilities | 83,979,529 | 78,611,319 |
| Stockholder's equity | | |
| Common stock, no par value, authorized 100,000 shares, issued and outstanding 5,000 shares | 500,000 | 500,000 |
| Retained earnings | 51,425,672 | 42,730,388 |
| Accumulated other comprehensive loss | (635,754) | (629,804) |
| Total stockholder's equity | 51,289,918 | 42,600,584 |
| Total liabilities and stockholder's equity | \$ 135,269,447 | \$ 121,211,903 |

(Concluded)

See notes to financial statements.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

STATEMENTS OF COMPREHENSIVE INCOME Years Ended March 31, 2024, 2023 and 2022

| | 2024 | 2023 | 2022 |
|---|----------------------|----------------------|----------------------|
| Revenues | | | |
| Franchise revenue | \$ 410,865,584 | \$ 405,225,599 | \$ 377,991,889 |
| Product revenue | 240,193,646 | 219,136,610 | 191,180,414 |
| Retail revenue | 26,501,503 | 23,894,287 | 19,073,738 |
| Total revenues | <u>677,560,733</u> | <u>648,256,496</u> | <u>588,246,041</u> |
| Costs and expenses | | | |
| Direct contract costs | 250,609,777 | 228,685,015 | 198,762,058 |
| Operating expenses | 409,950,618 | 402,034,468 | 370,759,020 |
| Total costs and expenses | <u>660,560,395</u> | <u>630,719,483</u> | <u>569,521,078</u> |
| Income from operations | <u>17,000,338</u> | <u>17,537,013</u> | <u>18,724,963</u> |
| Financial income (expense) | | | |
| Interest income | 1,249,392 | 1,736,974 | 46,975 |
| Interest expense | (3,561) | (596) | (1,500) |
| Net financial income | <u>1,245,831</u> | <u>1,736,378</u> | <u>45,475</u> |
| Income before provision for income taxes | 18,246,169 | 19,273,391 | 18,770,438 |
| Provision for income taxes | <u>4,550,885</u> | <u>4,410,321</u> | <u>4,441,212</u> |
| Net income | <u>13,695,284</u> | <u>14,863,070</u> | <u>14,329,226</u> |
| Other comprehensive income (loss) | | | |
| Foreign currency translation adjustment | (5,950) | (366,744) | 32,155 |
| Total comprehensive income | <u>\$ 13,689,334</u> | <u>\$ 14,496,326</u> | <u>\$ 14,361,381</u> |

See notes to financial statements.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
STATEMENTS OF CHANGES IN STOCKHOLDER'S EQUITY
Years Ended March 31, 2024, 2023 and 2022

| | Common Stock | | Retained | Accumulated Other Comprehensive | |
|----------------------------------|--------------|-------------------|----------------------|---------------------------------------|----------------------|
| | Shares | Amount | Earnings | Income (Loss) | Total |
| Balance at March 31, 2021 | 5,000 | \$ 500,000 | \$ 33,538,092 | \$ (295,215) | \$ 33,742,877 |
| Net income | - | - | 14,329,226 | - | 14,329,226 |
| Other comprehensive income | - | - | - | 32,155 | 32,155 |
| Dividend paid | - | - | (10,000,000) | - | (10,000,000) |
| Balance at March 31, 2022 | 5,000 | 500,000 | 37,867,318 | (263,060) | 38,104,258 |
| Net income | - | - | 14,863,070 | - | 14,863,070 |
| Other comprehensive income | - | - | - | (366,744) | (366,744) |
| Dividend paid | - | - | (10,000,000) | - | (10,000,000) |
| Balance at March 31, 2023 | 5,000 | 500,000 | 42,730,388 | (629,804) | 42,600,584 |
| Net income | - | - | 13,695,284 | - | 13,695,284 |
| Other comprehensive loss | - | - | - | (5,950) | (5,950) |
| Dividend paid | - | - | (5,000,000) | - | (5,000,000) |
| Balance at March 31, 2024 | 5,000 | \$ 500,000 | \$ 51,425,672 | \$ (635,754) | \$ 51,289,918 |

See notes to financial statements.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

STATEMENTS OF CASH FLOWS

Years Ended March 31, 2024, 2023 and 2022

| | 2024 | 2023 | 2022 |
|--|---------------------|---------------------|---------------------|
| Cash flows from operating activities | | | |
| Net income | \$ 13,695,284 | \$ 14,863,070 | \$ 14,329,226 |
| Adjustments to reconcile net income to net cash from operating activities: | | | |
| Deferred taxes | (451,070) | (447,775) | (446,437) |
| Depreciation expense | 830,411 | 633,067 | 413,365 |
| Bad debt expense | 437,481 | 233,100 | 201,155 |
| Noncash lease expense | 56,723 | 50,189 | - |
| Gain on disposition of equipment | (169,932) | (61,632) | (50,512) |
| Changes in operating assets and liabilities: | | | |
| Accounts receivable | (11,813,102) | (1,958,997) | (1,703,276) |
| Due from related parties | 309,943 | 4,511,313 | (16,233,898) |
| Inventory | (32,206) | (360,722) | (158,616) |
| Prepaid expenses and other assets | (108,835) | (129,245) | (426,777) |
| Prepaid income taxes | 84,166 | (212,681) | (304,971) |
| Deposits and other asset | (953) | (43,445) | (7,281) |
| Accounts payable | 3,032,703 | (6,998,380) | 11,618,768 |
| Due to related party | 716,320 | 1,375,047 | 1,687,045 |
| Accrued expenses and other liabilities | 363,939 | 1,115,912 | (96,975) |
| Income taxes payable | 28,982 | (108,801) | 1,928,866 |
| Operating lease liabilities | (56,723) | (50,189) | - |
| Deferred revenue | 1,158,890 | 994,586 | 903,622 |
| Net cash from operating activities | 8,082,021 | 13,404,417 | 11,653,304 |
| Cash flows from investing activities | | | |
| Purchases of equipment and for construction in progress | (2,462,809) | (1,748,785) | (1,206,063) |
| Proceeds from sales of equipment | 182,355 | 175,883 | 164,054 |
| Net cash from investing activities | (2,280,454) | (1,572,902) | (1,042,009) |
| Cash flows from financing activities | | | |
| Principal payments on finance lease | (1,746) | (3,941) | - |
| Dividends paid | (5,000,000) | (10,000,000) | (10,000,000) |
| Net cash from financing activities | (5,001,746) | (10,003,941) | (10,000,000) |
| Effect of exchange rate changes on cash and cash equivalents | (4,130) | (505,866) | 13,669 |
| Net increase in cash and cash equivalents | 795,691 | 1,321,708 | 624,964 |
| Cash and cash equivalents – beginning of year | 7,798,803 | 6,477,095 | 5,852,131 |
| Cash and cash equivalents – end of year | \$ 8,594,494 | \$ 7,798,803 | \$ 6,477,095 |

(Continued)

See notes to financial statements.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

STATEMENTS OF CASH FLOWS

Years Ended March 31, 2024, 2023 and 2022

| | <u>2024</u> | <u>2023</u> | <u>2022</u> |
|--|---------------------|---------------------|---------------------|
| Supplemental disclosure of cash flow information: | | | |
| Cash paid for interest | <u>\$ 3,561</u> | <u>\$ 596</u> | <u>\$ 1,500</u> |
| Cash paid for income taxes | <u>\$ 5,270,688</u> | <u>\$ 5,244,059</u> | <u>\$ 3,334,013</u> |

(Concluded)

See notes to financial statements.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Advanced Fresh Concepts Franchise Corp. (the “Company”) was incorporated on April 30, 2002 in California. The Company is a wholly owned subsidiary of Advanced Fresh Concepts Corp. (the “Parent Company”). The principal business of the Company is to authorize and manage franchises for the operation of food service counters, primarily offering sushi, within supermarkets and other locations (collectively, the “facility owners”) pursuant to a certain system that was developed by the Parent Company. The food service counters began as outlets serving sushi and expanded into offering other Asian cuisine. While the Company primarily operates in the United States, beginning in September 2009, the Company initiated operations in Canada. In November 2018, the Parent Company was acquired by Zensho Holdings Co., Ltd. (“Zensho Holdings”) to become the ultimate parent of the Company. In April 2019, Zensho Holdings transferred its ownership in the Parent Company to Zensho USA Corporation, a wholly owned subsidiary of Zensho Holdings.

Basis of Accounting

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include all cash balances and highly liquid investments with purchased maturities of three months or less.

Accounts Receivable

Accounts receivable represents the Company’s unconditional rights to considerations in exchange of goods and services transferred from franchise operations, sales of food and related products at the food service counter and product sales made to franchisees. Receivables are collectible from the facility owners and franchisees based on agreed payment terms. Amounts due from facility owners are dependent on the payment cycle which is generally on a weekly or monthly basis while payments on franchisee accounts are generally received on a monthly basis. Accounts receivable, net, opening balance at April 1, 2022 amounted to \$60,574,753.

The Company records accounts receivable at amortized cost less an allowance for credit losses. The Company measures its allowance for credit losses using an expected credit loss model utilizing a loss rate methodology which considers historical loss rates on its trade accounts receivable balances, adjusted for current economic and business conditions, and anticipated future economic events that may affect a customer’s ability to pay.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounts Receivable (Continued)

Accounts receivable are written off when deemed uncollectible. Recoveries of accounts receivable previously written off are recorded when received.

Inventory

Inventory is stated at the lower of cost (first-in, first-out basis) or net realizable value.

Equipment

Equipment is stated at cost. Depreciation of equipment is calculated by using the straight-line method over the estimated useful lives of the respective assets, as follows:

| | |
|------------------------|--------------|
| Vehicles | 5 to 6 years |
| Computer equipment | 3 to 5 years |
| Furniture and fixtures | 5 to 7 years |

Impairment of Long-lived Assets

Impairment losses are recorded on long-lived assets when events or changes in circumstances indicate that the carrying amount of the asset may not be recoverable. When required, impairment losses on assets to be held and used are recognized based on the excess of each asset's carrying amount over the estimated fair value of the asset.

Revenue Recognition

Revenue is measured based on a transaction price specified in a contract with a customer. The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring products and services to the customer. The Company excludes sales, use, and similar taxes from the measurement of the transaction price. The Company does not have significant variable consideration in its contracts.

The Company recognizes revenue when it satisfies a performance obligation by transferring control over a product or service to a customer either at a point in time or over time. Total approximate revenue recognized over time and at a point in time was as follows for the years ended March 31, 2024, 2023 and 2022:

| | <u>2024</u> | <u>2023</u> | <u>2022</u> |
|---------------------------------------|------------------------------|------------------------------|------------------------------|
| Revenue recognized at a point in time | \$ 672,532,519 | \$ 643,583,805 | \$ 583,669,037 |
| Revenue recognized over time | <u>5,028,214</u> | <u>4,672,691</u> | <u>4,577,004</u> |
| Total | <u>\$ 677,560,733</u> | <u>\$ 648,256,496</u> | <u>\$ 588,246,041</u> |

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition (Continued)

The following is a description of the principal activities from which the Company generates its revenue, and the nature and timing of satisfaction of each performance obligation.

Franchise Revenue

The Company enters into a franchise agreement with franchisees and assesses the contract term as the period in which the parties to the contract have presently enforceable rights and obligations. The contract term is in line with the stated term in the contract at all times.

The specified promises that are licensed to the franchisee is the franchise right which includes use of the name, trademarks, and proprietary methods. The franchisee is granted the right to operate at the facility pursuant to the Company's license agreements with the facility owners.

The Company also provides certain pre-opening services to franchisees such as training and orientation, systems implementation, and the design of a quality control program. These services are highly interrelated and not considered distinct from the franchise right.

Upfront payments related to franchise fees and pre-opening services are initially recorded in deferred revenue and revenue is recognized over the contract term. The Company believes that the impact of the financing component on upfront payment related to initial franchise fee is not significant at the contract level.

Related to the grant of a franchise right, the Company receives a sales-based royalty which is determined by the gross sales from franchised stores less any commissions attributable to the franchisees. Revenue from sales-based royalties is recognized as the related sales occur at the franchised stores.

Revenue from services related to the franchise operations after the contract commencement such as laboratory, inspection and web/data services, is recognized when the service is performed based on a stand-alone selling price.

Product Revenue

The Company sells food and supplies to franchisees through the online purchase order system that dictates the price, quantity of goods, payment terms, delivery terms, and other terms and conditions of the transaction.

Product revenue is recognized when food and supplies are shipped (for shipments from a related party's warehouse) or when products are delivered (for shipments from a third-party vendor) which indicates the transfer of control from the Company to the franchisee.

As a practical expedient, shipping and handling costs associated with outbound freight after control over a product has transferred to a customer are accounted for as a fulfillment cost and are included under direct contract costs in the statement of comprehensive income.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
NOTES TO FINANCIAL STATEMENTS

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenue Recognition (Continued)

Retail Revenue

The Company generates revenue from the sale of food and related products to end customers, at its company-managed stores.

Company-managed store revenue is recognized when the sale is consummated, and control is transferred at the food service counter.

Costs and Expenses

Direct costs of sales and servicing of contracts with customers are recorded as direct contract costs as they are incurred. Direct costs also include costs incurred for shipping and handling of food and related products to franchisees. Operating expenses such as selling, general and administrative costs are charged in the statement of comprehensive income when incurred.

Advertising Costs

Advertising costs included in operating expenses are expensed as incurred. Advertising expense amounted to \$3,736,836, \$2,712,419, and \$1,248,861 for the years ended March 31, 2024, 2023 and 2022, respectively.

Leases

The Company adopted Topic 842 on April 1, 2022, using the optional transition method to the modified retrospective method. The adoption of ASC Topic 842 did not have an impact on the Company's Statement of Comprehensive Income; therefore, no cumulative adjustment to retained earnings as of April 1, 2022 was required as a result of adoption. Adoption of Topic 842 resulted in the recording of operating lease liabilities of approximately \$130,000 as of April 1, 2022. In addition, the Company recorded corresponding operating lease right-of-use assets of approximately \$130,000.

The Company elected the "package of practical expedients" under the transition guidance within Topic 842, in which the Company does not reassess (1) the historical lease classification, (2) whether any existing contracts at transition are or contain leases, or (3) the initial direct costs for any existing leases. In addition, the Company elected to apply the hindsight practical expedient in determining the lease term when considering options to extend the terms of the lease and in assessing impairment.

The Company determines if an arrangement is or contains a lease at inception, which is the date on which the terms of the contract are agreed to, and the agreement creates enforceable rights and obligations. A contract is or contains a lease when (i) explicitly or implicitly identified assets have been deployed in the contract and (ii) the Company obtains substantially all of the economic benefits from the use of that underlying asset and directs how and for what purpose the asset is used during the term of the contract. The Company also considers whether its service arrangements include the right to control the use of an asset.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
NOTES TO FINANCIAL STATEMENTS

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Leases (Continued)

The Company recognizes most leases on its balance sheet as a right-of-use asset representing the right to use an underlying asset and a lease liability representing the obligation to make lease payments over the lease term, measured on a discounted basis. Leases are classified as either finance leases or operating leases based on certain criteria. Classification of the lease affects the pattern of expense recognition in the income statement.

The Company made an accounting policy election available under Topic 842 not to recognize right-of-use assets and lease liabilities for leases with a term of 12 months or less. For all other leases, right-of-use assets and lease liabilities are measured based on the present value of future lease payments over the lease term at the commencement date of the lease. The right-of-use assets also include any initial direct costs incurred and lease payments made at or before the commencement date and are reduced by any lease incentives. To determine the present value of lease payments, the Company made an accounting policy election available to non-public companies to utilize a risk-free borrowing rate, which is aligned with the lease term at the lease commencement date.

The Company has made an accounting policy election to account for lease and non-lease components in their contracts as a single lease component for all asset classes.

Income Taxes

The Company is treated as a C corporation for federal and state income tax purposes. Income taxes are provided for the tax effects of transactions reported in the financial statements and consist of taxes currently due plus deferred taxes which relate to the temporary differences between financial and tax reporting.

The deferred tax assets and liabilities represent the future tax return consequences of those differences, which will either be taxable or deductible when the assets and liabilities are recovered and settled, respectively. Management records a valuation allowance to reduce its deferred taxes to the amount it believes is more likely than not to be realized. The amount of the deferred tax assets considered realizable, however, could be reduced in the near term if estimates of future income are reduced.

The Company recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. The Company classifies interest and penalties related to unrecognized tax benefits, if incurred, as a component of income tax expense. To date, there have been no unrecognized tax positions.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Foreign Currency Transactions/Translation

The functional currency for the Company's Canadian operations is the applicable local currency which is the Canadian dollar. The translation of the applicable foreign currency into U.S. dollars is performed for balance sheet accounts using the current exchange rate in effect at the balance sheet date and for revenue and expense accounts using a weighted-average exchange rate during the period. The gains or losses, net of applicable income taxes, resulting from such translation are included as a component of stockholder's equity and classified as other comprehensive income or loss. Gains and losses resulting from foreign currency transactions are recorded in the statement of comprehensive income.

Reclassifications

Certain reclassifications were made to the March 31, 2023 financial statements to conform to the March 31, 2024 financial statements presentation. Such reclassifications had no effect on the previously reported net income or retained earnings.

Recently Adopted Accounting Pronouncements

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*, which creates a new credit impairment standard for financial assets measured at amortized cost and available-for-sale debt securities. The ASU requires financial assets measured at amortized cost (including loans, trade receivables and held-to-maturity debt securities) to be presented at the net amount expected to be collected, through an allowance for credit losses that are expected to occur over the remaining life of the asset, rather than incurred losses. The ASU requires that credit losses on available-for-sale debt securities be presented as an allowance rather than as a direct write-down. The measurement of credit losses for newly recognized financial assets (other than certain purchased assets) and subsequent changes in the allowance for credit losses are recorded in the statement of income as the amounts expected to be collected change. The ASU is effective for years beginning after December 15, 2022, including interim periods within those years. The Company adopted ASU 2016-13 on April 1, 2023. The adoption of this standard did not have a significant impact on the Company's financial statements.

Recent Accounting Pronouncements

In March 2023, the FASB issued ASU 2023-01, *Leases (Topic 842): Common-Control Arrangements*, related to the accounting for leases between entities under common control. This ASU provides a practical expedient for private companies to consider only the written terms and conditions of a common-control arrangement for determination of whether a lease exists and the subsequent accounting for the lease. In addition, the ASU amends the accounting for leasehold improvements in common-control arrangements by requiring a lessee in a common-control lease arrangement to amortize leasehold improvements that it owns over the improvements' useful life to the common control group, regardless of the lease term, if the lessee continues to control the use of the underlying asset through a lease. The amendments in this ASU are effective for fiscal years beginning after December 15, 2023, including interim periods within those fiscal years. The Company is currently evaluating the impact of adopting this new guidance on its financial statements.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recent Accounting Pronouncements (Continued)

In December 2023, the FASB issued ASU No. 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*, which requires that an entity, on an annual basis, disclose additional income tax information, primarily related to the rate reconciliation and income taxes paid. The amendment in the ASU is intended to enhance the transparency and decision usefulness of income tax disclosures. The provisions of this standard are effective for annual periods beginning after December 15, 2025. The Company is currently evaluating the impact of this new guidance on its financial statements.

NOTE 2 – RELATED PARTY TRANSACTIONS

In recognition of certain benefits and services the Parent Company has provided the Company, the Company paid the Parent Company amounts totaling \$18,246,168, \$19,273,390, and \$18,770,438 for the years ended March 31, 2024, 2023, and 2022, respectively. On June 29, 2023, the Company, as approved by the Board of Directors, declared dividends of \$1,000 per share of outstanding common stock of 5,000 shares to the Parent Company; dividends paid amounted to \$5,000,000. On September 15, 2022 and August 4, 2021, the Company declared dividends of \$2,000 per share of outstanding common stock of 5,000 shares to the Parent Company; for each declaration, dividends paid amounted to \$10,000,000.

On July 1, 2016, the Company entered into an “Agreement for Franchise Operations” with Advanced Fresh Concepts Pty Ltd (AFCPL), a wholly owned Australian subsidiary of the Parent Company. Pursuant to the agreement, the Company granted AFCPL certain rights and privileges related to the franchising of food service counter operations in Australia and New Zealand. In recognition of the rights and privileges conveyed and administrative expenses not directly reimbursed, the Company will receive an annual service fee from AFCPL as stipulated in the agreement. The initial term is for five years, absent notification by either party, will renew for an additional five-year period. Service fee income related to this agreement amounted to \$2,376,942, \$2,887,446, and \$2,559,012 for the years ended March 31, 2024, 2023, and 2022, respectively.

Effective July 1, 2016, the Company began purchasing substantially all of their products from AFC Distribution Corp., a wholly owned subsidiary of the Parent Company. Prior to this, the Company had purchased most of their products from the Parent Company.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 2 – RELATED PARTY TRANSACTIONS

The following is a summary of significant transactions and balances with the Parent Company and affiliates as of and for the years ended March 31, 2024, 2023, and 2022:

| | 2024 | 2023 | 2022 |
|--------------------------------------|---------------|---------------|---------------|
| Due from Parent Company (see Note 5) | \$ 36,490,270 | \$ 36,289,288 | \$ 41,072,465 |
| Due from affiliates | 2,376,942 | 2,887,446 | 2,561,212 |
| Due to affiliate | 19,299,097 | 18,582,630 | 17,206,276 |
| Purchases | 229,046,919 | 206,428,162 | 179,839,080 |
| Service fee expense | 18,246,168 | 19,273,390 | 18,770,438 |
| Service fee/management fee income | 2,376,942 | 2,887,446 | 2,559,012 |
| Dividend | 5,000,000 | 10,000,000 | 10,000,000 |

NOTE 3 – CONCENTRATION OF CREDIT RISK AND OTHER RISKS

Risks

The Company maintains its cash accounts in two banks located in California and two banks in Canada. Management believes that the Company is not exposed to any significant risk related to cash and cash equivalents because of the high quality of the financial institutions where cash and cash equivalents are deposited.

For the year ended March 31, 2024, receipts processed by the top two supermarket chains represented approximately 43% of total facility owner gross receipts; as of March 31, 2024, approximately 37% of the accounts receivable from facility owners are associated with three supermarket chains.

For the year ended March 31, 2023, receipts processed by the top two supermarket chains represented approximately 42% of total facility owner gross receipts; as of March 31, 2023, approximately 30% of the accounts receivable from facility owners are associated with these two supermarket chains.

For the year ended March 31, 2022, receipts processed by the top two supermarket chains represented approximately 42% of total facility owner gross receipts; as of March 31, 2022, approximately 26% of the accounts receivable from facility owners are associated with these two supermarket chains.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 4 – EQUIPMENT

At March 31, 2024 and 2023, equipment is summarized by major classifications as follows:

| | 2024 | 2023 |
|--------------------------|----------------------------|----------------------------|
| Vehicles | \$ 3,376,436 | \$ 2,412,332 |
| Computer equipment | 1,662,574 | 1,609,379 |
| Furniture and fixtures | <u>797,339</u> | <u>677,485</u> |
| | 5,836,349 | 4,699,196 |
| Accumulated depreciation | <u>(2,564,023)</u> | <u>(2,222,001)</u> |
| | 3,272,326 | 2,477,195 |
| Construction in progress | <u>1,286,946</u> | <u>460,468</u> |
| | <u>\$ 4,559,272</u> | <u>\$ 2,937,663</u> |

NOTE 5 – INCOME TAXES

The Company is included in the consolidated income tax returns of the Parent Company as a member of an affiliate group for U.S. federal and certain state income taxes. For financial reporting purposes, the provision for income taxes is computed as if the Company were filing on a separate return basis. The Parent Company pays federal and certain state income taxes on behalf of the Company. Federal income tax payable is determined based on the consolidated taxable income and allocated based on the individual taxable income of the members of the group. State income tax payable is calculated based on standalone taxable income for each state that the Company files a separate income tax return and combined taxable income of the group for each state a consolidated income tax return is filed with the payable amount allocated according to the filing requirement of each member of the group.

Outstanding income tax balances related to the Company's share in income tax liability that have been offset against due from Parent Company as of March 31, 2024 and 2023 amounted to \$3,287,547 and \$3,143,489, respectively. The components of the provision for income taxes for the years ended March 31, 2024, 2023, and 2022 are as follows:

| | 2024 | 2023 | 2022 |
|-----------------|----------------------------|----------------------------|----------------------------|
| Current taxes: | | | |
| Federal | \$ 3,556,076 | \$ 3,316,665 | \$ 3,197,653 |
| State | 1,321,642 | 1,356,769 | 1,514,142 |
| Foreign | <u>124,237</u> | <u>184,662</u> | <u>175,854</u> |
| | <u>5,001,955</u> | <u>4,858,096</u> | <u>4,887,649</u> |
| Deferred taxes: | | | |
| Federal | (253,801) | (267,895) | (213,932) |
| State | <u>(197,269)</u> | <u>(179,880)</u> | <u>(232,505)</u> |
| | <u>(451,070)</u> | <u>(447,775)</u> | <u>(446,437)</u> |
| | <u>\$ 4,550,885</u> | <u>\$ 4,410,321</u> | <u>\$ 4,441,212</u> |

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 5 – INCOME TAXES (Continued)

The provisions for income taxes for the years ended March 31, 2024, 2023, and 2022 are different from the amounts computed by applying the statutory U.S. federal income tax rate to net income before income taxes primarily due to state/foreign income taxes, change in valuation allowance, foreign-derived intangible income deduction, foreign tax credits and certain non-deductible items.

The components of the Company's deferred tax assets and liabilities at March 31, 2024 and 2023 are stated below:

| | <u>2024</u> | <u>2023</u> |
|---------------------------------|----------------------------|----------------------------|
| Deferred tax assets: | | |
| Accrued vacation | \$ 264,000 | \$ 258,000 |
| Accrued bonus | 297,000 | 240,000 |
| Allowance for doubtful accounts | 95,000 | 109,000 |
| State taxes | 36,348 | 73,988 |
| Deferred revenue | 3,669,000 | 3,270,000 |
| Lease liabilities | 45,000 | - |
| Foreign tax credits | 188,000 | 47,000 |
| Translation adjustments | <u>258,000</u> | <u>251,000</u> |
| Total deferred tax assets | <u>4,852,348</u> | <u>4,248,988</u> |
| Deferred tax liabilities: | | |
| Right-of-use assets | (45,000) | - |
| Research and development | (24,000) | - |
| Equipment basis | <u>(386,000)</u> | <u>(305,000)</u> |
| Total deferred tax liabilities | <u>(455,000)</u> | <u>(305,000)</u> |
| Net deferred tax assets | <u>\$ 4,397,348</u> | <u>\$ 3,943,988</u> |

The Company believes that its deferred tax assets are more likely than not to be realizable based on estimates of future taxable income.

NOTE 6 – FACILITY LICENSING CHARGES

The Company enters into license agreements with facility owners which allow the Company or franchisees to operate food service counters as separate departments within supermarkets and other venues. As provided in the license agreements, the facility owners are entitled to receive consideration equivalent to a certain percentage of gross receipts collected at franchised stores and company-managed stores. Facility licensing charges constitute a cost of the Company in granting the franchise rights to franchisees and cost of selling food and related products at the company-managed stores.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 6 – FACILITY LICENSING CHARGES (Continued)

Total gross receipts at franchised stores and company-managed stores collected by facility owners amounted to \$1,207,837,708, \$1,213,324,433, and \$1,149,348,937 for the years ended March 31, 2024, 2023, and 2022, respectively.

The facility licensing charges presented under operating expenses in the statement of comprehensive income amounted to \$318,498,056, \$320,391,751, and \$304,359,911 for the years ended March 31, 2024, 2023, and 2022, respectively.

NOTE 7 – FRANCHISE OPERATIONS

The Company executes franchise agreements that set the terms of its arrangement with each franchisee for five years. If fully compliant with all requirements, a franchisee may generally renew their agreement upon the expiration of the agreement, which is usually for another period of five years.

Franchise revenue for the years ended March 31, 2024, 2023 and 2022 is as follows:

| | <u>2024</u> | <u>2023</u> | <u>2022</u> |
|---------------------|------------------------------|------------------------------|------------------------------|
| Sales-based royalty | \$ 400,795,516 | \$ 396,642,891 | \$ 369,746,890 |
| Franchise fees | 5,351,042 | 4,863,067 | 4,675,460 |
| Others | <u>4,719,026</u> | <u>3,719,641</u> | <u>3,569,539</u> |
| | <u>\$ 410,865,584</u> | <u>\$ 405,225,599</u> | <u>\$ 377,991,889</u> |

Others consists of mainly training fee and additional services that are being provided to franchisees.

As of March 31, 2024, the number of franchisees in the United States and Canada amounted to approximately 3,206 and 70, respectively. The number of franchisee-operated locations in the United States and Canada approximated 4,200 and 81, respectively.

As of March 31, 2023, the number of franchisees in the United States and Canada amounted to approximately 3,135 and 67, respectively. The number of franchisee-operated locations in the United States and Canada approximated 4,135 and 78, respectively.

In certain instances, the Company may temporarily operate a food service counter until a franchisee is found. The number of company-managed locations as of March 31, 2024 and 2023, is approximately 241 (United States – 238; Canada – 3) and 217 (United States – 214; Canada – 3), respectively.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

NOTES TO FINANCIAL STATEMENTS

NOTE 7 – FRANCHISE OPERATIONS (Continued)

As provided in the franchise agreement, franchisees are entitled to receive commissions based on a certain percentage of gross receipts from franchised stores as agreed by the Company and the franchisee. These franchisee commissions amounted to \$780,540,690, \$792,787,254, and \$760,528,308 for the years ended March 31, 2024, 2023, and 2022, respectively. Amounts owed by the franchisees for food purchases, related products, and other charges are deducted from their commission.

NOTE 8 – 401(K) SAVINGS PLAN

The Company belongs to the AFC 401(k) Retirement Plan (the “Plan”) in which eligible employees of the Company can participate. The Plan is currently sponsored by the Parent Company. Under the Plan, eligible participants can elect to defer up to 100% of their wages, subject to statutory limitations. The Plan allowed for a matching contribution equal to 50% (25% prior to July 1, 2022) of the first 6% contributed by the employees. Employees are eligible to participate if the employee has one year of service with 1,000 hours of service completed. The Company’s contributions totaled \$222,222, \$172,656, and \$94,418 for the years ended March 31, 2024, 2023, and 2022, respectively.

NOTE 9 – LEASES

The Company leases central kitchen space and copy machines under operating lease agreements that expire in May 2024 to February 2028. The central kitchen space leases include an option to extend the lease term. The Company considers such an extension option in determining the lease term, when it is reasonably certain to exercise the extension option. As of March 31, 2024, all central kitchen space leases are considered short-term leases.

The Company had a vehicle lease classified as a finance lease with an interest rate of 0.73% which expired in August 2023. At March 31, 2023, this finance lease was included in other assets and amounted to \$1,692.

Operating lease cost is recognized on a straight-line basis over the lease term. The components of lease expense are as follows for the years ended March 31, 2024 and 2023:

| | 2024 | 2023 |
|--|-------------------|-------------------|
| Operating lease cost | \$ 62,633 | \$ 52,848 |
| Variable lease cost | 18,865 | - |
| Finance lease cost – amortization of right of use assets | 423 | 5,075 |
| Finance lease cost – interest on lease liabilities | 34 | 596 |
| Short-term lease cost | 368,964 | 205,146 |
| Total lease expense | <u>\$ 450,919</u> | <u>\$ 263,665</u> |

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
NOTES TO FINANCIAL STATEMENTS

NOTE 9 – LEASES (Continued)

Supplemental cash flow information related to leases is as follows for the years ended March 31, 2024 and 2023:

| | <u>2024</u> | <u>2023</u> |
|---|-------------|-------------|
| Cash paid for amounts included in measurement of lease liabilities: | | |
| Operating cash outflows – payments on operating leases | \$ 56,723 | \$ 50,189 |
| Operating cash outflows – payments on finance leases | 34 | 596 |
| Financing cash outflows – payments on finance leases | 1,746 | 3,941 |
| Right-of-use assets obtained in exchange for lease obligations: | | |
| Operating lease | 127,292 | - |

As of March 31, 2024 and 2023, the lease term and discount rate for leases are as follows:

| | <u>2024</u> | <u>2023</u> |
|--|-------------|-------------|
| Weighted-average remaining lease term: | | |
| Operating lease | 2.95 years | 2.26 years |
| Finance lease | - | 0.37 years |
| Weighted-average discount rate: | | |
| Operating lease | 3.93% | 2.52% |
| Finance lease | - | 0.73% |

Future undiscounted cash flows for each of the next five years and thereafter and a reconciliation to the operating lease liabilities recognized on the balance sheet are as follows as of March 31, 2024:

| <u>Years Ending</u> <u>March 31,</u> | |
|---|--------------------------|
| 2025 | \$ 62,764 |
| 2026 | 48,428 |
| 2027 | 34,764 |
| 2028 | <u>14,174</u> |
| Total lease payments | 160,130 |
| Less imputed interest | <u>9,499</u> |
| Total present value of lease liabilities | <u>\$ 150,631</u> |

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
NOTES TO FINANCIAL STATEMENTS

NOTE 10 – CONTINGENCIES

The Company is exposed to various asserted and unasserted legal claims, actions and complaints in the ordinary course of business including disputes regarding franchise agreement provisions or terminations, unfair business practices, product quality and trademark infringement. It is the opinion of management that the resolution of such claims will not have a material adverse effect on the financial position or results of operations of the Company.

NOTE 11 – SUBSEQUENT EVENTS

The Company has evaluated subsequent events through June 26, 2024, the date on which the financial statements were available to be issued.

EXHIBIT B

FRANCHISE APPLICATION



Advanced Fresh Concepts Franchise Corp.

Fax: 310-604-6449 Franchise Application Form Attn: _____

AFCFC welcomes and considers applicants for franchises without regard to race, color, religion, ancestry, national origin, age, disability, medical condition, genetic information, marital status, sexual orientation or other protected characteristics. AFCFC is an Equal Opportunity Franchisor.

Application # _____ Date of Application: _____

Applicant Information

Name _____
(Print) Last First Middle Other name SSN or any other identifying number

Current Address _____

City State Zip Code

Physical U.S. Residence, if different from above _____

City State Zip Code

Home Phone () Work Phone ()

Mobile () E Mail _____

Where did you hear about us? _____

Location

Potential Franchisee

Location Preference _____

Anywhere

Location 1

Location 2

Location 3



Education

| | Print the name and city of each school | Graduated Yes or No | Degree Awarded |
|-------------|--|---------------------|----------------|
| High School | | | |
| College | | | |
| Vocational | | | |

Employment Record

Are you currently working as a sushi chef or helper at an AFC Food Service Counter? Yes ☐ No ☐
 If yes, where and who is your employer? _____

Have you ever worked at an AFC Food Service Counter before? Yes ☐ No ☐
 If yes, when and where? _____

Have you ever worked at any Sushi Bar before? Yes ☐ No ☐
 If yes, when and where? _____

Have you ever worked at a food service establishment before? Yes ☐ No ☐
 If yes, when and where? _____
 (Continued on other side)

Are you now employed? Yes ☐ No ☐

Can we contact your **present** employers for references? Yes ☐ No ☐ _____
 (Sign Here)

If you checked no, please explain _____

Can we contact your **former** employer(s) for references? Yes ☐ No ☐ _____
 (Sign Here)

If you checked no, please explain _____

List present and all former Employers or Personal Business (use additional sheets if necessary)

| Dates Employed | Employer Name, Address and Phone # | | Position | Reason for leaving |
|----------------|------------------------------------|--|----------|--------------------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Other Information

Have you ever been convicted of a criminal offense (felony or misdemeanor)? Yes ☐ No ☐
 (Convictions for marijuana-related offenses that are more than two years old need not be listed.)

If yes, state nature of the crime(s), when and where convicted, and disposition of the case? _____

A conviction does not automatically disqualify you from consideration for an AFC franchise.

Are you legally eligible to work in the United States? Yes ☐ No ☐

Proof of Eligibility documentation must be provided before signing a franchise agreement as required by law.

Are you at least 18 years of age? Yes ☐ No ☐

Are you now or have you been subject to any judgments, liens or garnishments within the last 5 years? Yes ☐ No ☐

Real Estate Investments (list all real estate held)

Description or street address of property _____

Date of purchase _____ Cost _____

Monthly/Mortgage Payment _____ Balance _____

Emergency Contact

| | Name | Address & Phone Number | Relationship |
|----|------|------------------------|--------------|
| I | | | |
| II | | | |

Name of friends and relatives who are employed by or are franchisees for AFC or AFCFC.

| | Name | Relationship | Address & Phone No. |
|----|------|--------------|---------------------|
| I | | | |
| II | | | |

Name of family or friends who are currently operating other Sushi or Food Service Businesses.

| | Name | Relationship | Address & Phone numbers |
|----|------|--------------|-------------------------|
| I | | | |
| II | | | |

Personal, and Professional References

| | Name | Phone | Address |
|----|------|-------|---------|
| I | | | |
| II | | | |

Please read carefully and sign:

By signing below, I certify, represent and warrant that:

1. The undersigned personally completed this application;
2. The information provided in this application and any accompanying resume or documentation, is all true and correct;
3. I understand that any omission or false or misleading information on this application or in any document produced by me in connection with this application may disqualify me from further consideration and may lead to immediate termination of my franchise when discovered later, regardless of the time elapsed before discovery;
4. I authorize the investigation of all information, references, work records, education and all other matters related to my suitability to be a franchise owner. I further authorize the references listed above to disclose to AFCFC any and all letters, reports, and other information related to my work records, without providing me prior notice of such disclosure. I hereby release AFCFC, my former employers, and all other persons, corporations, partnerships, and associations from any and all claims, demands and/or liabilities arising out of or in any way related to such investigation or disclosure. I authorize AFCFC to conduct a background check on me and have signed the Disclosure and Authorization for Business Relationship form.
5. No representative of AFCFC has any authority to enter into any agreement for any specified period of time, or to make any agreement contrary to the foregoing, unless it is in writing and signed by an authorized company representative. No representative of AFCFC is authorized to provide me information or make any representation to me about actual or potential sales, profits or earnings. However, we may provide actual sales information for a specific outlet being offered to you for sale.
6. The information contained in this application is not confidential. I authorize AFCFC to provide this Application or any of its contents to the owner or management of any location(s) where it is possible I may operate an AFC food service counter.
7. I understand this is an Application, not an agreement. There is no promise to consider this Application or to grant me a franchise.

Applicant's Signature _____ **Date** _____

For Office use only

| Interviewer | Action Taken | Position/Dept. | Starting Date | Store |
|-------------|--------------|----------------|---------------|-------|
|-------------|--------------|----------------|---------------|-------|

| | | | | |
|--|--|--|--|--|
| | | | | |
|--|--|--|--|--|

EXHIBIT C

FRANCHISE AGREEMENT

FRANCHISE AGREEMENT

This Franchise Agreement (this “Agreement”) is made and entered into on _____, 20____ between Advanced Fresh Concepts Franchise Corp. a California corporation whose address is 19700 Mariner Avenue, _____ Torrance, _____ California _____ 90503 _____ (“Franchisor”), _____ and _____ whose address is _____ (“Franchisee”), with reference to the following facts:

RECITALS

Franchisor is the owner of certain intellectual property comprised of trademarks, know-how, trade secrets and other intangible property and a licensee of other marks, all comprising a system (the “AFC System”) for developing and operating food service counters in grocery stores, retail stores and other locations. Franchisee desires to be granted a franchise to establish and operate food service counter(s) using the AFC System. Franchisor is willing to grant a franchise to Franchisee on the terms in this Agreement. Accordingly, the parties now agree as follows:

AGREEMENT

1. Appointment.

Franchisor grants to Franchisee, and Franchisee accepts, the right to operate one or more Zenshi Counter(s), AFC Food Service Counter(s), or Wild Blue Counter(s) (the “Food Service Counter(s)”) as indicated in and at the location(s) identified in the Franchise Addendum(s) attached to this Agreement (the “Franchise Addendum(s)”) using the AFC System as it may be modified or further developed by Franchisor, all according to the terms in this Agreement. Franchisee acknowledges that the Franchise Addendum(s) may be comprised of one or more of the following: Full-Time Location Franchise Addendum, Part-Time Location Franchise Addendum and/or Self-Service Location Addendum. Franchisee shall use Franchisee’s best efforts to develop and expand the market for the goods and services offered by the Food Service Counter(s) and shall cooperate with Franchisor in accomplishing the purposes of this Agreement.

2. Term.

The term of this Agreement shall be five years starting on the date stated in the introductory paragraph of this Agreement and ending on the fifth anniversary of that date, notwithstanding any start date stated in any Franchise Addendum between Franchisee and Franchisor. Regardless of the term, this Agreement shall terminate earlier on the date this Agreement is terminated as provided in Sections 15.1 through 15.5. Further, at any time during the five year term, Franchisee may apply to Franchisor in writing to terminate this Agreement early, with the termination to be effective on the 90th day following delivery of written notice, or such earlier time as the parties mutually agree in writing. Franchisor shall have 30 days to accept Franchisee’s early termination request. Franchisor’s failure to accept Franchisee’s request within such 30 day period shall be deemed Franchisor’s election to reject Franchisee’s early termination request.

3. Location(s).

3.1. Initial Location(s). Franchisee shall operate the Food Service Counter(s) only at the location(s) identified in the Franchise Addendum(s).

3.2. Relocation. In the event of the loss of the right or consent to operate at any of Franchisee’s location(s), or the location owner’s or manager’s objection to Franchisee, without fault of Franchisee,

Franchisor shall attempt to identify a new location for Franchisee, and shall consent to relocation of the affected Food Service Counter to an alternate location and site acceptable to Franchisor. Any such relocation shall be at Franchisee's sole expense. Franchisee acknowledges that relocation may not be possible before expiration of the term of this Agreement, or at all; that any new location may not be comparable to the old; and that relocation, if possible, could involve a substantial interruption in operating the Food Service Counter until a new location is identified and prepared. Franchisee releases Franchisor and its affiliates, and each of their respective officers, directors, agents and employees from any loss of right or consent to operate at the location, and further agrees not to hold Franchisor liable for any such event during the term of this Agreement or thereafter.

3.3. Acknowledgment. Franchisee acknowledges that the right to locate any Food Service Counter at a particular location, may be derived from an agreement between Franchisor (or an entity affiliated with Franchisor, such as Advanced Fresh Concepts Corp.) and the owner or lessee of the location where the Food Service Counter is located; that the agreement may be modified or terminable by the owner and/or manager of the location at any time and on short notice; and/or the owner or facility manager may object to Franchisee operating there; and that modification, termination or objection by the owner or facility manager may therefore result in the need for relocation and resulting disruption and interruption to Franchisee or adjustment to the franchise operations (such as if the facility owner requests that the operations be converted from a full time location to a self-service, or part time location, and vice versa). Franchisee also acknowledges that the owner or facility manager may require changes to the type of food products offered at the Food Service Counter and other changes. Franchisee acknowledges that the choice of location (identified in the Franchise Addendum(s)), types of food offered at the location, types of operations (full time, part time or self-service) and right to continue operating at the location is subject to the location owner's and/or manager's consent.

3.4. No Exclusivity. This Agreement does not include any territory or marketing exclusivity. Franchisor shall have the right to operate or grant franchises or licenses to others to operate food service counters under the marks "Zenshi," "AFC," "Wild Blue," or any other mark anywhere, regardless of how close they are to the Food Service Counter(s) that Franchisee operates; to sell products and other items to anyone and anywhere (even in the facilities where Franchisee operates), including pre-packaged products identified by the Marks (as defined below) or other marks, whether or not such marks are authorized for use by Franchisee, as well as other products or services under the Marks and other trademarks and service marks. Furthermore, Franchisor shall have the right to use other channels of distribution, such as the Internet, telemarketing, catalog sales, other direct marketing sales and other means to advertise, sell and distribute products to anyone and anywhere; and other Zenshi/AFC/Wild Blue Food Service Counters (regardless of who owns or operates them) may advertise to and solicit prospective customers regardless of geographic location. Franchisor shall have no obligation to compensate Franchisee for any sales made through these methods or any other methods.

3.5. Restrictions on Distribution Methods. Franchisee shall only sell products to end customers who are physically present at Franchisee's Food Service Counter(s). Franchisee shall not engage in the resale of any product or supply at wholesale, retail or otherwise without Franchisor's express written consent. Franchisee shall not use any other channels of distribution such as the Internet, catalog sales, telemarketing or otherwise to conduct sales.

4. Trademarks.

4.1. Ownership. Franchisee acknowledges that Franchisee owns no right, title, interest or goodwill in the trademarks “Zenshi,” “Advanced Fresh,” the oval AFC logo, “Wild Blue,” “Hybrid Sushi,” “Southern Tsunami,” the Southern Tsunami logo, or any other marks or trade dress that Franchisor adopts and permits Franchisee to use from time to time (collectively, the “Marks”); that as between Franchisee and Franchisor all right, title and interest in and to the Marks shall be deemed to be owned by Franchisor; that all usage of the Marks and goodwill established by that use is exclusively for Franchisor’s benefit; and that this Agreement does not confer any goodwill or other interests in the Marks on Franchisee.

4.2. Use. Franchisee shall not use any Mark or portion of any Mark as part of the name of any business entity. Franchisee shall not use any Mark in selling any unauthorized product or service or in any manner not expressly authorized in writing by Franchisor. Franchisee shall not establish an email address or an Internet web site or the like using any domain name containing the words “Zenshi,” “Advanced Fresh,” “AFC,” “Wild Blue,” “Hybrid Sushi,” “Southern Tsunami,” or any variation without Franchisor’s prior written consent. Franchisee shall only use the Marks associated with the Food Service Counter concept Franchisee is permitted to operate. Franchisee shall give notices of trademark and service mark registration that Franchisor specifies and obtain fictitious or assumed name registrations as may be required by applicable law. Franchisee shall restrict use of the Marks as may be required by each owner of the facility where the Food Service Counter(s) is/are located.

4.3. Notice. Franchisee shall notify Franchisor immediately of any claim or demand arising from any attempt by any other person or entity to use the Marks or any similar marks or if Franchisee discovers anyone else is infringing the Marks. Franchisor shall have the sole right and obligation to decide what action, if any, to take with regard to any such matter and Franchisee shall cooperate with Franchisor and execute any and all documents and take all actions that Franchisor requests with regard to the matter.

4.4. Change. If it becomes advisable at any time, in Franchisor’s sole discretion, for Franchisor to modify or discontinue use of any Mark, and/or use one or more additional or substitute trade names, trademarks, service marks or other commercial symbols, Franchisee shall comply with Franchisor’s directions to do so at Franchisee’s cost and expense.

4.5. Inspection. To preserve the validity and integrity of the Marks and to assist Franchisor in steps seeking to assure that Franchisee operates according to this Agreement and uses the Marks properly in operating the Food Service Counter(s), Franchisor or its agents shall have the right to enter and inspect the Food Service Counter(s), and to interview customers, suppliers or others, at all reasonable times. Franchisee shall fully cooperate with Franchisor in any inspection or visit Franchisor conducts and shall provide Franchisor’s personnel full access to the Food Service Counter(s) for this purpose. Any obstruction, interference or prohibition by Franchisee of Franchisor’s right to inspect the Food Service Counter(s), including, without limitation, to investigate threats or dangers to public health and safety, shall constitute a material breach of this Agreement. If Franchisor, in its sole discretion, determines that a lab test is required to test the quality, safety and freshness of the foods sold at any Food Service Counter operated by Franchisee, Franchisor shall have the right to assess Franchisee a lab fee of up to \$500 for each sample tested.

4.6 Location Exceptions. Franchisee acknowledges that at certain locations, Franchisee may not be able to use the Marks due to agreements with the facility owner. Franchisee shall abide by such requirements.

5. Confidential Operations Manuals.

5.1. Loan of Operations Manuals. Franchisor shall loan to Franchisee during the term of this Agreement one copy of Franchisor's confidential Operations Manual, one copy of Franchisor's Standard Sanitation Operating Procedure and Methods Manual, Recipe Manual(s) applicable to the franchise and one Steam Table Operating Manual, if applicable to Franchisee's business (collectively the "Manuals") for each Food Service Counter operated by Franchisee, except, no Manuals shall be provided for a Self Service location. The Manuals shall contain mandatory and suggested specifications, standards, operating procedures and rules prescribed from time to time by Franchisor for Food Service Counters. Franchisor shall have the right to modify the Manuals from time to time. Franchisee shall comply with the Manuals, as modified by Franchisor. Franchisee shall pay Franchisor's then current manual lease fee for each Manual received from Franchisor. The manual lease fee paid by Franchisee shall be refunded to Franchisee when Franchisee returns the Manuals to Franchisor within 30 days of the termination or expiration of this Agreement or any applicable addendum. For purpose of clarification, there shall be no refund if Franchisee fails to return the Manual(s) or returns any manual more than 30 days after expiration or termination of this Agreement or any applicable addendum.

5.2. Ownership. The Manuals shall be at all times the sole property of Franchisor. Franchisee shall return the Manuals immediately on expiration or termination of this Agreement. Franchisee shall not make and shall not let Franchisee's personnel make any copy of all or part of the Manuals.

5.3. Confidentiality. Franchisee acknowledges that the Manuals contains confidential information and that its loss or disclosure would cause substantial damage to Franchisor. Franchisee shall protect the Manuals as a trade secret of Franchisor.

6. Confidential Information.

6.1. Secrets. Franchisee acknowledges that Franchisor's product recipes, methods of preparing the products, and operating procedures for a Food Service Counter are valuable and secret in the sense that they are not generally known to competitors of Franchisor. Other information that Franchisor designates as confidential shall be deemed confidential for this Agreement, except information that Franchisee proves he or it knew before disclosure from Franchisor; or lawfully entered the public domain, through publication by others.

6.2. Protection. Franchisee shall maintain the confidentiality of all trade secrets during and after the term of this Agreement. Franchisee shall not use this information in any other business or in any manner not specifically authorized or approved in writing by Franchisor. Franchisee shall reveal the trade secrets to employees only to the extent they need the information to perform their jobs. Franchisee shall use reasonable precautions to require employees to keep the information confidential; and shall take any additional steps to protect confidentiality that Franchisor requests from time to time.

6.3. Acknowledgments. Franchisee acknowledges that (a) the trade secrets also include information that cannot be removed from Franchisee's knowledge and memory and that would inevitably be used and disclosed if Franchisee held interests in any competitive business; (b) Franchisor could not protect the trade secrets against unauthorized use or disclosure, could not readily assure compliance with Sections 6.1 through 6.2 if Franchisee held interests in any competitive business; and that (c) involvement by Franchisee in any competitive business would create a high level of temptation and opportunity to use Franchisor's trade secrets.

6.4. Exclusive Dealing. Franchisee acknowledges that Franchisor enters into this Agreement in consideration of, and reliance on Franchisee's agreement to deal exclusively with Franchisor and to refrain

from using any of Franchisor's trade secrets in any activity competitive with Franchisor, and to refrain from transferring the goodwill associated with the Marks to any other business. Therefore, during the term of this Agreement, Franchisee and, collectively and individually all directors, officers and holders of any direct or indirect beneficial ownership interest of five percent (5%) or more of the securities or other equity interests of Franchisee, or of any corporation, limited liability company, partnership or other form of entity affiliated with or directly or indirectly controlling or controlled by Franchisee, and each relative of each such person who is an individual, including each such person's mother, father, husband, wife, brother, sister, son or daughter (collectively "Covered Persons"), shall not have any interest as an owner, investor, partner, lender, director, officer, member, manager, employee, consultant, representative or agent or in any other capacity in any business selling Asian style foods, sushi or fresh fish products, steamed foods or any other retail food business without Franchisor's prior written consent. For 2 years after this Agreement expires without renewal or terminates, Franchisee and all Covered Persons shall not have any interest as an owner, investor, partner, lender, director, officer, member, manager, employee, consultant, representative or agent or in any other capacity in any business selling Asian style foods, sushi or fresh fish products, steamed foods or other food items developed or sold in the AFC System without Franchisor's prior written consent within:

A. 5 miles of any food service counter operated by Franchisor or by any franchisee or licensee or other affiliate of Franchisor in a major city (as defined below);

B. 10 miles of any food service counter operated by Franchisor or by any franchisee or licensee or other affiliate of Franchisor in a metropolitan area (as defined below);

C. 15 miles of any food service counter operated by Franchisor or by any franchisee or licensee or other affiliate of Franchisor in a rural area (as defined below).

D. For this Agreement, a "major city" means any of the top 25 cities in the U.S. measured by population; a "metropolitan city" means any city other than a major city where the population density is greater than 1,000 people per square mile; and a "rural area" means an area whose population density is 1,000 people per square miles or less. These figures shall be measured at the time of expiration or termination.

E. On written request from Franchisee, Franchisor will provide Franchisee a list of locations within a reasonable geographic area, to assist Franchisee in complying with this obligation.

6.5. Exceptions. The restrictions in Section 6.1 through 6.4 shall not apply to ownership of (a) securities listed on a stock exchange or traded on the over the counter market that represent two percent (2%) or less of the number of shares of the class of securities issued and outstanding; or (b) other food service counters that Franchisee has an interest in pursuant to a written agreement with Franchisor.

6.6. Separate Covenants. Each of the covenants in Sections 6.1 through 6.4 and each portion thereof, shall be construed as independent of any other covenant or provision. If all or any portion of a covenant is unenforceable due to its scope in terms of geography, duration, or activity covered or otherwise, but could be enforced if reduced in scope, then the parties agree to be bound by any lesser covenant subsumed within the terms of such covenant imposing the maximum duty permitted by law, as if the resulting covenant were separately stated in and made a part of the applicable provision within Sections 6.1 through 6.4.

7. System Changes.

7.1. Changes by Franchisor. Franchisee acknowledges that periodically Franchisor may modify any aspect of the AFC System, including, but not limited to, as required by law. Franchisor reserves the right to expand food offerings available at Food Service Counter(s), including hot foods and other food types. Franchisor shall communicate modifications through the Manuals or other ways. Franchisee shall comply with all modifications that Franchisor makes from time to time, at Franchisee's expense.

7.2. No Changes by Franchisee; Improvements to the AFC System. Franchisee shall not modify or deviate from any aspect of the AFC System without Franchisor's prior written consent. Franchisee shall notify Franchisor in writing of any proposed improvement to the AFC System ("Improvement") and provide to Franchisor such information as Franchisor requests regarding the Improvement. Any Improvement to the AFC System made by Franchisee for any purpose will be deemed to be a "work made for hire" under U.S. copyright law for the benefit of Franchisor, and therefore, Franchisor shall own the intellectual property rights in and to the improvements and may use the same for any and all purposes. To the extent any Improvement does not qualify as a work made for hire, Franchisee hereby assigns those Improvements to Franchisor for no additional consideration and with no further action required. Franchisee shall sign all further assignments or instruments, as Franchisor may request to effectuate the parties' agreement hereunder. If Franchisee should fail to do so, Franchisee hereby appoints Franchisor as Franchisee's attorney-in-fact with full power and authority for the sole purpose of executing and filing all assignments and other instruments necessary to obtain title to the Improvements in the name of Franchisor. This appointment shall be deemed to be coupled with an interest and shall continue in full force and effect following the termination or expiration of this Agreement. Franchisor shall have the right to incorporate the Improvements into the AFC System and into any other businesses in which Franchisor or its Affiliates have an interest without compensation to Franchisee. If the foregoing provisions of this Section 7.2 are found to be invalid or otherwise unenforceable, Franchisee hereby grants Franchisor a worldwide, perpetual, non-exclusive, fully paid license to use and sublicense the use of the Improvement to the extent Franchisor's use or sublicense would, absent this Agreement, directly or indirectly infringe Franchisee's rights therein.

8. Advertising.

8.1. Approval. Franchisee shall submit to Franchisor for prior approval, all advertising and promotion that Franchisee proposes to use, whether for print, broadcast, electronic or other media (including on the Internet), as well as novelty items, signs and containers. Franchisee shall use those materials only after receiving Franchisor's written consent, and shall not use any material without first obtaining Franchisor's written consent. Franchisor may withhold or later revoke consent, or may condition consent on modifications or other restrictions. Delay by Franchisor to require compliance or cure does not waive Franchisor's rights under this Section 8.1.

8.2. Advertising Restrictions. Franchisor shall have the right to impose geographic and/or other restrictions on advertising that Franchisee conducts or proposes to conduct. Franchisee shall include trademark and copyright notices and notices of independent ownership in advertising as Franchisor requests from time to time.

8.3. Phone Directory. Franchisor shall have the right to require Franchisee to maintain a listing in local telephone directories, according to standards set by Franchisor.

8.4. Cooperative Advertising. Franchisor reserves the right, in the future, to designate a geographic region that includes Franchisee's Food Service Counter(s) and at least one other Zenshi/AFC/Wild Blue food service counter as a local, regional or national cooperative area, for the purpose of developing a cooperative program. Franchisee shall participate in and contribute its share to the cooperative

designated by Franchisor, as determined according to the cooperative's operating procedures. The cooperative shall operate according to written governing documents prepared by or consented to by Franchisor. Franchisor shall have the right to veto any decision of the cooperative. Franchisor shall have the power to form, change, dissolve or merge cooperatives, at Franchisor's discretion.

8.5. Grocery Store Objection. Franchisee shall not conduct any advertising that is objectionable to the owner or manager of the premises where the Food Service Counter is located.

9. Fees and Compensation.

9.1 Initial Fee. Franchisee shall pay to Franchisor Franchisor's then current initial franchise fee for each Full Time Location to be operated by Franchisee under this Agreement. The initial fee shall be specified in the applicable Full Time Location Addendum. Franchisee acknowledges that Franchisor does not currently charge initial fees for Part-Time or Self Service location(s), however, Franchisee must have at least one operating Full Time location to be granted rights to a Part Time or Self Service location. While Franchisor does not currently charge initial fees for Part Time and Self Service locations, Franchisor reserves the right to implement such fees in the future. Franchisee shall pay the initial fee(s) in a lump sum on signing each Full Time Location Addendum. The fee is deemed to be fully earned on signing each addendum, and is nonrefundable. There shall be no refunds or prorations if a location starts as a Full Time location and later is transformed into a Self Service or Part-Time location. However, if a location starts as a Self Service or Part-Time location and is transformed into a Full Time location, then Franchisee shall pay Franchisor's then current initial franchise fee for such Full Time location.

9.2. Customer Payments. Franchisee acknowledges that under the AFC System's initial structure, Franchisee shall not receive payments for sales of goods and services of the Food Service Counter(s); and that those payments will be made directly or indirectly from customers to the facility (for example, a grocery store) where the Food Service Counter(s) is/are located, which shall then direct all payments to Franchisor, less an amount to be retained by the facility owner, pursuant to the facility owner's separate agreement with Franchisor. Franchisee acknowledges that under the AFC System, all sales will be sold by and through cash registers owned or operated by the owner of the facility where the Food Service Counter(s) is/are located. Franchisee shall not make any sales through cash registers of Franchisee without prior written consent of Franchisor. Franchisor shall have the right, but no obligation, to modify this payment structure from time to time.

9.3. Payments to Franchisee. Franchisor shall return to Franchisee the percentage amounts stated in the applicable Franchise Addendums attached to this Agreement. Franchisor shall have the right to deduct all amounts owed by Franchisee to Franchisor from the payments to Franchisee provided for in the applicable Franchise Addendum, or elsewhere, either as lump sum deductions or partial deductions made over time, until such deductions equal the full amounts owed to Franchisor. Franchisee acknowledges that Franchisor's sole responsibility shall be to remit to Franchisee the agreed commission percentage on amounts actually received from the facility owner. Franchisor shall have no responsibility to pay any commission to Franchisee on amounts not received from the facility owner. If Franchisor pays Franchisee's commission in any given month before receiving payment from the facility owner, and the facility owner does not pay Franchisor as required, Franchisee shall reimburse Franchisor the commissions paid. Franchisee shall reimburse Franchisor any amounts paid to Franchisee, that Franchisor discovers were paid in error. At Franchisor's discretion, Franchisor shall have the right (in lieu of Franchisee reimbursement) to withhold from future payments due to Franchisee such amounts paid in error. Franchisor shall send payments to Franchisee via direct deposit. Franchisee shall pay Franchisor's then current direct deposit fee for this purpose.

9.4. Payment Responsibility. Franchisee shall be solely responsible to pay when due all costs and expenses of the Food Service Counter(s), including but not limited to the purchase price of food items and inventory, utilities, employee compensation, sales and any other taxes imposed on, required to be collected, or paid on account of goods or services furnished by Franchisee. Franchisee acknowledges and agrees that if the facility owner, due to labor contracts or otherwise, requires Food Service Counter(s) employees to be employed directly by the facility owner, and Franchisor is asked to reimburse the facility owner for these employment costs, that Franchisor shall have the right to and shall deduct such payments from the amounts due to Franchisee pursuant to Section 9.3 of the Franchise Agreement.

9.5. Royalty. Franchisor shall have the right at any time to revise the AFC System so that Franchisee collects revenues from sales, and pays Franchisor royalties on a basis approximately equivalent in amount or rate to amounts or rates that Franchisor receives and retains pursuant to this Agreement. Any such revisions made from time to time shall be deemed to occur pursuant to this Agreement and shall not constitute a modification of the Franchise or of this Agreement.

9.6. Gross Sales. “Gross Sales” shall mean revenues derived from Franchisee’s sales. Gross Sales does not include sales tax, credits or refunds.

9.7 Customer Satisfaction Fee. Franchisor shall have the right to assess Franchisee up to One Thousand Dollars (\$1,000) for each customer complaint received, whether the complaint has any merit or not. This fee is not a penalty but to compensate Franchisor for the efforts the Franchisor must take to address the complaint. Franchisor’s assessment of the customer satisfaction fee shall not constitute a waiver by Franchisor of its rights to seek damages and/or other relief against Franchisee due to Franchisee’s conduct.

9.8 Default Charge Fee. Franchisor shall have the right to assess Franchisee up to \$1,000 per violation of any term, obligation or requirement of the Manuals or this Agreement. Franchisor’s assessment of this fee shall not constitute a waiver by Franchisor of its rights to seek damages and/or other relief against Franchisee arising from the violation.

9.9 Web and Data Charges. To gain access to Franchisor’s website pages which enable Franchisee to submit purchase orders online, and obtain information on new products, product specifications and other information, updates to Franchisee’s tablet data, and access to Franchisor’s inventory tracking software, Franchisor shall charge Franchisee a monthly fee of up to \$100 per Food Service Counter operated by Franchisee.

9.10 Bankruptcy By Facility Owner. If the facility owner where Franchisee’s Food Service Counter(s) is/are located files for bankruptcy, or other similar proceeding, Franchisor’s sole responsibility shall be to remit to Franchisee the agreed percentage on amounts actually received from the facility owner. Franchisor shall have no responsibility to pay any commission to Franchisee on amounts not received from the facility owner. If Franchisor pays Franchisee’s commission in any given month before receiving payment from the facility owner, and the facility owner does not pay Franchisor as required, Franchisee shall reimburse Franchisor the commissions paid.

9.11 Early Termination Fee. If this Agreement or any Franchise Addendum is terminated and/or if Franchisee abandons any Food Service Counter before the end of the term of this Agreement, Franchisor shall have the right, in addition to all other rights and remedies available to Franchisor in law and/or equity, to assess Franchisee an early termination fee of \$1,500 for each location terminated and/or abandoned. Such fee shall be payable at the earlier of (1) the time Franchisee notifies Franchisor of the desire to terminate/abandon, or (2) actual termination or abandonment of any location. Franchisor’s assessment of the early termination fee shall not constitute a waiver by Franchisor of its rights to seek damages and/or other relief against Franchisee due to the early termination and/or breach.

9.12 Administrative Fee. Franchisee shall reimburse Franchisor for Franchisor's costs and expenses in complying with tax levies and wage garnishments issued against Franchisee or Franchisee's owners, up to \$100 per garnishment/levy request.

9.13 Third Party Audits and Charges. Franchisee shall reimburse Franchisor for amounts paid by Franchisor to third parties (including, but not limited to, government agencies and facility owner(s)) for audits, inspections, fines and/or charges imposed or levied against the Food Service Counter, including food safety, facility audits and customer service.

9.14 Shipping Administrative Fee. Franchisor shall have the right to charge and Franchisee shall pay Franchisor's administrative charges, to ship products to Franchisee's Food Service Counter, in an amount up to two and one-half percent (2 ½%) of the purchase price. The administrative fee is in addition to actual shipping costs to ship products to Franchisee's Food Service Counter.

9.15 Account Broker Fee. If Franchisor pays a fee for the right to locate the Food Service Counter in the facility or store, Franchisee shall reimburse Franchisor for the amounts paid, not to exceed \$500 per quarter for each Food Service Counter subject to this fee.

9.16 Third-Party Delivery Fee. Franchisor may deduct from amounts owing to Franchisee any third-party delivery fees charged to Franchisor by the facility or store on account of purchases from the Food Service Counter. The third-party delivery fee charged to Franchisee will be in Franchisor's sole determination as follows: (i) the amounts charged to Franchisor by the facility or store on account of food delivered from the Food Service Counter or (ii) at Franchisor's discretion, Franchisor may agree to share a portion of the third-party delivery fee cost with Franchisee and deduct the agreed upon amount from the amounts due to Franchisee. Alternatively, the facility or store may charge the third-party delivery fee to Franchisee directly.

9.17 Local Store Marketing Expense. If the facility or store charges Franchisor for local marketing initiatives for the Food Service Counter, such as on-site advertisements, coupon offers, social media promotions, mailers and other advertising programs, Franchisor may deduct such amounts from amounts due to Franchisee.

10. Accounting.

10.1. Recordkeeping. Franchisee shall maintain full, complete and accurate books, records and accounts of the sales and expenses of the Food Service Counter(s). Franchisee shall conform these records to any accounting system that Franchisor may prescribe in the Manuals or otherwise in writing. Franchisee shall retain all books and records relating to the Food Service Counter(s) for at least four years.

10.2. Reports. Franchisee shall provide Franchisor each week on or at other frequencies that Franchisor specifies from time to time, in the form approved by Franchisor, a report of sales for the week ending the prior day (Sunday). Franchisee shall provide Franchisor at frequencies that Franchisor requests, profit and loss statements and balance sheets for months, quarters and years, all as Franchisor specifies. These financial statements shall be certified to be true and correct by Franchisee. Franchisee shall provide Franchisor copies of all federal and state income tax returns and sales tax returns. Franchisee shall submit to Franchisor other periodic reports, forms and records as Franchisor requests from time to time.

10.3. Discrepancies. In any discrepancy between data as reported by Franchisee and as reported by the owner or lessee of the premises where the Food Service Counter is located, the data reported by the premises owner or lessee shall control. Franchisee shall notify Franchisor in writing within 30 days of

receipt of the statement from the store premises of any alleged discrepancy. Franchisee shall have no right to seek adjustments for any discrepancy after such 30 day period.

10.4. Audit. Franchisor or its designated agents shall have the right at reasonable times to examine and copy books, records and tax returns of Franchisee. Franchisor shall also have the right, at any time, to have an independent audit made of books and records of Franchisee at Franchisor's expense. If an inspection reveals a discrepancy or underreporting of sales of one percent (1%) or more for any period, then Franchisee shall take corrective action, including but not limited to paying Franchisor the amounts that would have been paid but for any underreporting, all as Franchisor specifies; and interest at the rate of 1% per month (12% per year) from the date the amount would have been due until paid; and Franchisee shall, in addition, reimburse Franchisor for all costs and expenses connected with the inspection. These remedies shall be in addition to any other remedies Franchisor may have.

11. Training, Quality and Performance Standards.

11.1. Compliance with System/Reports. Franchisee shall comply with the Manuals and all other written policies provided to Franchisee by Franchisor. Franchisee shall not make any material changes to the operation or structure or facilities of the Food Service Counter(s) nor make any material replacement or alterations to equipment, fixtures, signs or decor without Franchisor's prior written consent. Franchisee shall submit to Franchisor such periodic reports, forms and records as Franchisor requests from time to time, including but not limited to, cleaning schedules, daily production reports, delivery logs, overnight rice cooling logs, pH logs, temperature logs and sushi cooling logs. Franchisee shall obtain and provide Franchisor an email address to which Franchisor may send written communications and sales reports to Franchisee.

11.2. Condition. Franchisee shall maintain the condition and appearance of the Food Service Counter(s) and all equipment consistent with Franchisor's standards. Franchisee shall maintain each Food Service Counter in a high level of cleanliness and first class appearance, including but not limited to, replacing worn or obsolete signs, fixtures, decor and equipment. Franchisee shall repair, at Franchisee's sole cost and expense, any equipment and/or worn or obsolete signs, fixtures and décor. If at any time in Franchisor's judgment the appearance of a Food Service Counter or equipment, fixtures, signs or decor does not meet Franchisor's standards, Franchisor shall have the right to notify Franchisee, specifying the corrective action to be taken by Franchisee. Franchisee shall correct the deficiency within 15 days after receipt of the notice, or such shorter period of time that Franchisor reasonably requests, provided that any deficiency that Franchisor believes could threaten public health or safety shall be corrected immediately.

11.3. No Other Purpose. Franchisee shall not conduct any business or activity from the location(s) of the Food Service Counter(s) other than the operation of the Food Service Counter according to the AFC System. All food items prepared at the Food Service Counter shall be sold at the Food Service Counter only and at no other location without the prior written consent of Franchisor. Under no circumstances are the premises of the Food Service Counter to be used for the preparation of food items to be sold other than on the premises, except Franchisee may prepare and deliver prepared foods to Self Service locations owned by Franchisee, if operated pursuant to an addendum to this Agreement.

11.4. Proprietary Products. Franchisor has developed and may continue to develop other proprietary food products, sauces and spices. To protect Franchisor's trade secrets and maintain quality control, Franchisor shall have the right to require Franchisee to purchase such proprietary items only from Franchisor or third parties that Franchisor designates.

11.5. Full Menu. Franchisee shall offer for sale and sell at the Food Service Counter(s) all food items that Franchisor authorizes from time to time; and shall not offer for sale or sell at the Food Service

Counter(s) any other category of products. Franchisee shall have the right to offer additional prepared food items from time to time on a special or market test basis, provided that Franchisee shall notify Franchisor in writing at least 30 days in advance and shall comply with any request by Franchisor to refrain from offering any one or more such items.

11.6. New Products. From time to time, Franchisor may introduce new products, or reintroduce previously introduced new products. Franchisee shall purchase, maintain and display reasonable inventories of such new products for at least 120 days. Franchisor may require Franchisee to again purchase, maintain and display the products regardless of prior compliance with this section 11.6. Franchisee shall not introduce, offer or sell any new items that have not been approved by franchisor in writing.

11.7. Samples. Franchisee shall comply with sampling policies that Franchisor establishes from time to time. These may include requirements to provide free samples to customers and potential customers.

11.8. Preparation. To ensure that all items produced by Franchisee meet Franchisor's standards, and to protect Franchisor's goodwill and Marks, all food products shall be prepared only by properly trained personnel according to Franchisor's recipes, preparation techniques and processes as designated in the Manuals, and shall be sold only at retail to customers in conformity with Franchisor's marketing plan and concept.

11.9. Proposed Suppliers. If Franchisee proposes to offer at the Food Service Counter(s) any brand of product, or to use any item not then approved by Franchisor or to purchase from a supplier not then designated by Franchisor as an approved supplier, Franchisee shall first notify Franchisor and on Franchisor's request, submit samples and other information that Franchisor requires for examination and/or testing or to otherwise determine if the product, or proposed supplier meets Franchisor's specifications and quality standards. Franchisee shall pay Franchisor a reasonable charge for the cost of inspection and evaluation, including a reasonable amount for Franchisor's costs of personnel to conduct the inspection and evaluation. Franchisor reserves the right to re-inspect facilities and products of any supplier and to revoke approval of any item that does not continue to meet Franchisor's standards. Franchisor reserves the right to approve any and all supplies, suppliers, brands and other products and services, whether currently approved or submitted for approval.

11.10. Suppliers. From time to time, Franchisor may provide Franchisee a list of approved products, brands, and/or suppliers for food products and other items necessary to operate the Food Service Counter(s), identifying manufacturers, brands, suppliers, and products and services that Franchisor has approved to be carried or used in the AFC System. Franchisor may revise the list from time to time. If Franchisee wishes to purchase a product or use a supplier not on the list, Franchisee shall submit Franchisee's request in writing to Franchisor before making any purchase and shall pay Franchisor's then current fees, costs and expenses to investigate the product or supplier. Franchisor is not under any obligation to approve the requested product or supplier and Franchisee shall comply with Franchisor's decision. Franchisor shall have the right to revoke any approval previously given.

11.11. Use of Approved Items. All goods and services used in operating the Food Service Counter(s) that are not specifically required to be purchased according to Franchisor's approved suppliers list, shall conform to specifications and standards that Franchisor establishes from time to time. Franchisee shall also comply with any source restrictions imposed by the facility owner to maintain quality control or an identifiable source for products in the event of product recalls.

11.12. Inventory. Franchisee shall always maintain an inventory of food and other products, materials and supplies to permit operation of the Food Service Counter(s) at maximum capacity.

11.13. Private Label. Franchisor may develop proprietary or private-labeled products for the Food Service Counter(s). To monitor the manufacture, packaging, processing and sale of these products Franchisor shall: (a) manufacture, supply and sell the proprietary or private labeled products to franchisees; and/or (b) disclose the designs or specifications of these products to a limited number of suppliers who Franchisor will authorize to make them to Franchisor's specifications and to sell them to franchisees. Franchisee acknowledges that Franchisee shall be required to purchase the proprietary or private labeled products from Franchisor, or from a limited number of suppliers designated by Franchisor.

11.14. Charges for Purchases. From time to time Franchisee may purchase food and other items from Franchisor or Franchisor's Affiliate. Franchisor shall have the right to charge, and Franchisee shall pay, freight, and other ancillary charges for such items, as well as Franchisor's and/or Franchisor's Affiliate's prices for such items. Franchisor shall have the right to deduct product purchases from payments owed to Franchisee.

11.15. Product Purchases.

(a) Franchisee shall reimburse Franchisor and/or Franchisor's Affiliate for product purchases from third party suppliers shipped to Franchisee on Franchisee's behalf.

(b) For Franchisee's convenience, Franchisor may ship routine shipments of products, including but not limited to, ingredients, product supplies and retail items, to Franchisee for use at the Food Service Counter(s). Franchisee may cancel such shipment(s) by providing Franchisor written notice of Franchisee's desire to do so at least one week prior to the scheduled delivery date.

11.16. Licenses. Franchisee shall obtain and maintain all required licenses, permits and certificates needed to operate the Food Service Counter(s) and provide copies of such licenses and permits to Franchisor. At Franchisor's election, Franchisor shall have the right, but no obligation, to obtain any required licenses and permits in Franchisee's name. Franchisee hereby grants Franchisor a power of attorney to apply for any required licenses, permits and any renewals of these for Franchisee's Food Service Counter(s). Franchisee shall reimburse Franchisor for any costs and fees incurred by Franchisor in applying for these licenses and/or permits on Franchisee's behalf. Franchisee shall operate the Food Service Counter(s) in full compliance with all applicable laws, ordinances and regulations, including but not limited to health, safety and sanitation laws.

11.17. Personal Involvement. Franchisee, or Franchisee's manager, or if Franchisee is an entity, Franchisee's principal owner (or such other person/manager), shall participate in day-to-day operation of the Food Service Counter(s), and shall directly supervise the operation of the Food Service Counter(s) and its employees. If Franchisee operates more than one location, then at least one trained employee with ServSafe Manager certification shall act as manager for those other locations. To assure Franchisor is aware of whom to contact in the event of Franchisee's absence, Franchisee shall provide to Franchisor a written list of every manager employed by Franchisee. Franchisee shall update and provide a revised manager list to Franchisor in writing within 24 hours of: (1) any new manager being hired; and/or (2) any manager leaving Franchisee's employment. Franchisee shall abide by lawful requests of the business owner or manager of the premises regarding any employee or prospective employee. Before start of employment, Franchisee shall train each manager and require each manager to sign a confidentiality and non-disclosure agreement in a form satisfactory to Franchisor requiring the manager to protect Franchisor's trade secrets and any other item Franchisor specifies in writing from time to time. Franchisee shall ensure each manager is trained before start of employment.

11.18. Uniforms. Franchisee shall purchase and Franchisee's employees shall at all times wear uniforms imprinted with the Marks and conforming to other specifications prescribed by Franchisor.

11.19. Computer and Software Requirements. Franchisee shall purchase a computer system meeting Franchisor's specifications with Internet connectivity capabilities to permit Franchisee to submit purchase orders online and to obtain information on new products, product specifications and other information Franchisor designates from time to time. Franchisee shall be solely responsible for the computer system, including maintaining and repairing it when necessary. Franchisor may require Franchisee to provide Franchisor independent access to the information generated or stored on Franchisee's computer system. Franchisee shall keep the computer system current. Franchisor may, in the future, develop or designate additional and/or alternate hardware and/or software for performing various functions for the Food Service Counter(s). Franchisee shall implement and use the hardware and software in operating the Food Service Counter(s) and comply with all standards prescribed by Franchisor regarding such hardware and software.

11.20. Tablet and Inventory Scanner. Franchisee shall purchase a tablet, inventory scanner and printer ("Tablet System") meeting Franchisor's specifications with Internet connectivity capabilities to permit Franchisee to print labels, track daily products made at the Food Service Counter(s) and conduct other functions prescribed by Franchisor. Franchisee shall be solely responsible for the Tablet System, including maintaining and repairing it when necessary. Franchisor may require Franchisee to upgrade and/or update the Tablet System and to provide Franchisor independent access to the information generated or stored on Franchisee's tablet, including inventory tracking logs. Franchisee shall keep the Tablet System current. Franchisor may, in the future, develop or designate computer application software for use with the Tablet System for performing various functions for the Food Service Counter(s). Franchisee shall purchase, implement and use the software in operating the Food Service Counter(s) and comply with all standards prescribed by Franchisor regarding the software, including upgrade and maintenance requirements.

11.21. Quality. Franchisee shall use only fresh ingredients and products of the highest quality, as determined by Franchisor in its reasonable discretion.

11.22. Operating Hours; Staffing. Franchisee or Franchisee's approved manager shall operate each Food Service Counter every day that the location where the Food Service Counter is located is open for business and subject to any additional requirements in any applicable Franchise Addendum attached to this Agreement. Franchisee shall ensure each Food Service Counter is adequately staffed and managed. In locations operated by a manager, Franchisee shall remain personally and actively involved in the Food Service Counter(s) operations and shall remain responsible for operating the Food Service Counter(s) and supervising employees. The personnel Franchisee retains to work at Franchisee's Food Service Counter(s) shall be Franchisee's agents and employees and Franchisor shall not be a joint employer of those persons. Franchisee alone shall determine who to retain, how many personnel to retain (subject to any minimum staffing requirements Franchisor may prescribe), compensation terms, employment terms and working conditions for Franchisee's personnel, and when and how to discipline or terminate the employment of Franchisee's personnel.

11.23. Store's Rules. Franchisee shall comply with the rules, policies and guidelines of the facility where the Food Service Counter(s) is/are located and sign any code of conduct or equivalent document required by the facility owner. If required by the facility owner, Franchisee shall obtain proof of employability for each prospective employee by completing the Department of Homeland Security's electronic employee verification system (E-Verify) before hiring.

11.24. Complaints. Franchisee shall promptly notify Franchisor in writing of any complaints from the owner(s) or manager(s) of the facility where any Food Service Counter is located, or from the public of problems relating to operation of the Food Service Counter or its products. Franchisee shall be primarily responsible to resolve and remedy all complaints to the satisfaction of the complaining person or entity.

11.25. Pricing. Franchisor may recommend resale prices or pricing schedules to Franchisee and may provide pricing labels conforming to these recommendations. Franchisee shall have the right to determine prices that Franchisee charges for products sold from the Food Service Counter(s). If Franchisee desires to charge a price or prices that differ from a price or price schedule recommended by Franchisor, then Franchisee shall pay or reimburse any additional reasonable costs that Franchisor incurs to prepare price labels containing the pricing determined by Franchisee. When allowed by law, Franchisor shall have the right to specify maximum and minimum prices for products sold at the Food Service Counter(s), and Franchisee shall abide by these specifications.

11.26 Initial Training. Franchisor shall provide Franchisee on one occasion, an initial training program in Franchisor's methods and techniques to prepare fresh sushi and/or other products and to operate a retail food service counter. If Franchisee is an entity, each of Franchisee's Principal Owners, shall be required to attend training. For this Section 11.26, the term "Principal Owner" shall mean any individual owning directly or indirectly thirty percent (30%) or more of Franchisee. The training program shall take place at Franchisor's headquarters, online or other location that Franchisor designates. The training program shall include classroom and on-the-job training and cover various aspects of the operation of a retail food service counter, with emphasis on techniques and examples used in the operation of food service counters bearing the Marks. Topics to be covered may include, but are not limited to legal compliance, sanitation, sushi and other food preparation and evaluation, steam table menu, cooking and evaluation (if applicable to the franchise), franchise management, including, basic accounting, operations, business insurance, inventory control, employee management, marketing, license and permitting requirements. Before starting operations, Franchisee and Franchisee's manager shall also take and pass the ServSafe Manager certification offered by Franchisor and the ServSafe Allergen Awareness Training provided online by ServSafe. Franchisor shall have the right to reduce the scope of any training provided, if Franchisor, in its sole discretion, determines that Franchisee already has experience in these subjects. Each person attending Franchisor's training program(s) shall pay Franchisor's then current fee for this training. Franchisee shall be solely responsible for all travel and living expenses incurred for Franchisee, Franchisee's Principal Owners and other staff Franchisee elects to send to the training program. If Franchisee or any owner of Franchisee attending the training fails to complete the training to Franchisor's satisfaction, Franchisor may cancel this Agreement in Franchisor's sole judgment on written notice to Franchisee. There shall be no refunds of any sums paid to Franchisor if Franchisor cancels this Agreement under this Section 11.26. Franchisor reserves the right to waive the training requirement in Franchisor's absolute discretion where Franchisor is satisfied that Franchisee or Franchisee's principals have sufficient skill, knowledge and experience with both the operational requirements and Franchisor's prescribed and preferred procedures. Franchisor may also exempt Franchisee from some or all training (at Franchisor's sole discretion) if Franchisee or any affiliate of Franchisee already owns or operates a Food Service Counter or the Franchise Agreement is executed as a Renewal Franchise Agreement (as defined in Section 13.1). Franchisee acknowledges that all training is provided to protect the AFC System and the Marks and not to control the day-to-day of Franchisee's operations.

11.27 Post Opening Training. For Franchisee's initial location only, Franchisor shall provide Franchisee up to 3 days training at Franchisee's location. Franchisor shall not charge a fee for this post opening training. If Franchisee asks, or Franchisor decides that additional post opening training is needed, Franchisor shall have the right to charge its then current fee per additional day of training provided.

11.28. Additional Training. From time to time Franchisor may require Franchisee or Franchisee's manager to attend and satisfactorily complete additional training programs at Franchisor's headquarters, online or other location designated by Franchisor. Franchisor shall have the right to charge Franchisee Franchisor's then current fee for each person for whom Franchisor provides any additional training, even if that training was required by Franchisor. Franchisee shall be solely responsible for all travel and living expenses incurred to attend any training programs. If Franchisee fails to attend any mandatory additional

training, Franchisor shall have the right to assess Franchisee a \$250 penalty for the failure to attend. Franchisee acknowledges that all training is provided to protect the AFC System and the Marks and not to control the day-to-day of Franchisee's operations.

11.29 Mailing, Reproduction Costs and Handling Costs. Franchisor may charge Franchisee a reproduction, service and handling charge for written materials provided to Franchisee, such as manuals and marketing materials up to \$100 per shipment.

11.30 Testing and Criminal Background Checks. Whenever requested by Franchisor or the facility owner where Franchisee is located, Franchisee shall require specified personnel (which may also include Franchisee), to undergo drug, tuberculosis and other chemical and disease testing and/or criminal background investigation. The foregoing obligations are subject to the condition that the request is lawful in the jurisdiction where the Franchisee and Franchisee's personnel are located. Franchisee shall pay all costs of the testing and investigation, complete all forms and consents, and take all other action needed to comply with such request. If Franchisee fails any required test or background check, Franchisor may cancel this Agreement on written notice to Franchisee. There shall be no refunds of any sums paid to Franchisor if Franchisor cancels this Agreement under this Section 11.30.

11.31 Operational Communications. Franchisee agrees to receive notices and other communications from Franchisor on operations, recalls and other emergency communications via all available means, including, but not limited to, telephone calls, text messages, emails, instant messaging and other then current modes of communication.

11.32 Franchisee's Demeanor. Franchisee shall at all times act professionally and respectfully in dealing with customers, clients, the facility's personnel and Franchisor's employees.

12. Risk Management.

12.1. Insurance. Franchisee shall obtain and maintain in effect all the following insurance coverage through insurance companies satisfactory to Franchisor for each location operated by Franchisee:

(a) Commercial General Liability coverage covering the premises and Franchisee's operations for bodily injury and property damage liability including contractual liability, personal injury and product liability coverage in amounts not less than \$1,000,000 per occurrence and \$2,000,000 aggregate;

(b) Worker's Compensation Insurance in statutory amounts as required in the state(s) where Franchisee's operations are conducted, including a Voluntary Worker's Compensation endorsement extending coverage to all employees exempted from coverage due to numerical employment requirements of the state;

(c) Employer's Liability Insurance with limits of \$1,000,000 per occurrence;

(d) Unemployment Insurance covering Franchisee's employees;

(e) Property Insurance in an amount adequate to replace contents in the event of an insured loss;

(f) Business Income Insurance with limits adequate to insure profits and continuing business expenses for one year;

(g) State disability insurance for Franchisee's employees (as required by law); and

(h) Automobile liability insurance including coverage for autos owned, leased, hired or borrowed by Franchisee or Franchisee's owners, with limits of at least five hundred thousand dollars (\$500,000) per occurrence of bodily injury and property damage combined, and any other or increased amounts of insurance that Franchisor may require from time to time for each vehicle used by Franchisee (whether principally or occasionally) in connection with the franchised business (for example, to drive to the franchised location(s), to deliver products to self service locations, or otherwise).

These coverages shall name Franchisor, Franchisor's parent and the facility owner where Franchisee operates as additional insureds (using such endorsements and endorsement forms approved by Franchisor); the additional insured must be primary and non-contributory; and the coverages must provide that Franchisor is entitled to receive at least 30 days prior written notice of any intent to reduce coverage or policy limits, cancel or otherwise amend the policy.

12.2. Changes. Franchisor shall have the right from time to time to establish and revise the minimum coverages, coverage amounts and required policy terms that Franchisee is required to obtain and maintain. Promptly after delivery of written notice to Franchisee of any revisions, Franchisee shall obtain and thereafter maintain insurance conforming to the revised requirements.

12.3. Proof. Franchisee shall provide Franchisor within 30 days of the date of this Agreement, certificates of insurance proving the coverages required above as well as a copy of Franchisee's insurance declaration pages with all endorsements. Franchisee shall deliver a complete copy of Franchisee's then prevailing insurance policies within 30 days after delivery of the certificates of insurance. Immediately on renewal or the purchase of replacement insurance, Franchisee shall deliver to Franchisor a certificate of insurance and declaration pages for the new or renewal policy.

12.4. Failure to Maintain. If Franchisee fails to purchase and maintain insurance required by Section 12.1 then Franchisor will have the right, but no obligation, to obtain that insurance through agents and insurers Franchisor chooses, or other insurance that Franchisor is able to obtain for such purpose. Franchisee shall, at Franchisor's election, pay all premiums for such insurance or reimburse premium payments made by Franchisor. Franchisor will also have the right to offset the amounts of those premiums against any amounts due from Franchisor to Franchisee. Franchisee hereby grants Franchisor a power of attorney to obtain any required insurance and any renewals thereof on Franchisee's behalf.

12.5. Insurance Disclaimer. Franchisor has no obligation to obtain or maintain any insurance for or on behalf of Franchisee.

12.6. Indemnity. Franchisee shall defend, indemnify and hold harmless Franchisor, Franchisor's affiliated entities, and the owner(s) and lessee(s) of the location(s) where the Food Service Counter(s) is/are located, and each of their respective members, shareholders, managers, partners, directors, officers, employees, agents, and representatives and other personnel (collectively "Indemnified Parties") from all losses, costs and expenses incurred in connection with any claim, action, suit or other proceeding or government demand (including any state and/or federal agency imposed charges, fines, penalties and taxes), based on actual or alleged acts or omissions of Franchisee, Franchisee's personnel, or others, arising from or related to the operation of the Food Service Counter(s). Franchisee shall also defend, indemnify and hold harmless the Indemnified Parties from any liability or claims by Franchisee's employees against the Indemnified Parties for wage and hour and/or other labor and employment law violations arising from such employees' employment or work at the Food Service Counter(s).

12.7. Disclaimers. The parties acknowledge that this Agreement pertains to establishing and operating food service counter(s) where Franchisee will make prepared food products for sale to the public; and is not a vending machine, rack, display case or amusement machine business.

13. Renewal.

13.1. Renewal. If Franchisee fully complied with all conditions to renewal in Sections 13.2 through 13.3, and if this Agreement has not previously terminated, then Franchisee shall have the right, but no obligation, on expiration of this Agreement, to enter into a renewal Franchise Agreement (the “Renewal Agreement”) for one consecutive term of five years (the “Renewal Term”). Each of the conditions stated in Sections 13.2 through 13.3 shall be conditions precedent to Franchisee’s right to enter into a Renewal Agreement.

13.2. Conditions to Renewal. As conditions to the right to enter into a Renewal Agreement, Franchisee shall have (a) complied with all provisions of this Agreement and any applicable Addendum during its entire term, including the time when Franchisee gives notice of intent to renew; (b) the ability to maintain possession of all Food Service Counter locations operated by Franchisee under this Agreement; (c) brought the Food Service Counter(s) into full compliance with the specifications and standards then applicable for new or renewing Zenshi/AFC/Wild Blue Food Service Counters; (d) given written notice of renewal to Franchisor as provided in Section 13.3; (e) signed Franchisor’s then-current form of Franchise Agreement and applicable addendum(s) at least 30 days before the expiration date (with appropriate modifications to reflect the fact that the Franchise Agreement relates to the grant of a renewal franchise), and that agreement shall supersede this Agreement. The terms of that Agreement may differ materially from the terms in this Agreement including, without limitation, different payment amounts or arrangements; (f) complied with Franchisor’s then-current qualifications and training requirements; and (g) paid a non-refundable renewal fee which shall equal Franchisor’s then current initial franchise fee charged by Franchisor to new franchisees for each location to be renewed. Franchisee’s failure to provide the notice in Section 13.3 or otherwise comply with each obligation under this Section 13.2 by the applicable deadline shall be deemed Franchisee’s desire not to renew this Agreement.

13.3. Notice. If Franchisee desires to enter into a Renewal Agreement, then before expiration of this Agreement, Franchisee shall give Franchisor written notice of its desire at least 180 days but not more than 360 days prior to the expiration of the initial term of this Agreement. Renewal shall also be conditioned on Franchisee’s compliance with this Agreement through termination of the initial term and Franchisee retaining all Food Service Counter locations operated by Franchisee under this Agreement.

13.4 Month-to-Month. If Franchisee does not sign Franchisor’s then-current Franchise Agreement prior to the expiration date and Franchisee continues to accept the benefits of this Agreement after it expires, then at Franchisor’s option, this Agreement may be treated either as (i) expired as of the expiration date with Franchisee then operating without a license to do so and in violation of Franchisor’s rights; or (ii) continued on a month-to-month basis (“Month-to-Month Agreement”) until one party provides the other with written notice of such party’s intent to terminate the Month-to-Month Agreement, in which case the Month-to-Month Agreement will terminate thirty (30) days after receipt of the notice to terminate the Month-to-Month Agreement, or such longer notice period as is required by Applicable Law. In the latter case, all of Franchisee’s obligations shall remain in full force and effect during the Month-to-Month Agreement as if this Agreement had not expired, and all obligations and restrictions imposed on Franchisee upon expiration of this Agreement shall be deemed to take effect upon termination of the Month-to-Month Agreement.

14. Transfer Restrictions.

14.1. Assignment by Franchisor. Franchisor shall have the right to transfer or assign any or all rights and obligations under this Agreement in whole or in part, on one or more occasions, to any person, corporation or other entity.

14.2. Assignment by Franchisee. Franchisee acknowledges that Franchisor entered into this Agreement and each Franchise Addendum in reliance on characteristics personal to Franchisee, Franchisee's principal owners and officers, and personal to the entity constituting Franchisee. Therefore, Franchisee shall have no right or power to, and shall not purport to sell, transfer, assign, sublicense, give, mortgage, pledge or encumber any interest in this Agreement, in any Franchise Addendum, in the business contemplated by this Agreement, or if Franchisee is an entity, a majority of the shares of stock or ownership interests in that entity (collectively, "Transfer"), without the prior written consent of Franchisor. Franchisor shall have the right to withhold consent to any sale or transfer proposed to be entered into within 2 years of the date of the applicable addendum for the location proposed to be sold or transferred. Franchisor shall also have the right to withhold approval to any proposed sale or transfer, at Franchisor's discretion, if such sale or transfer involves the sale/transfer of some but not all of Franchisee's locations operated under this Agreement.

14.3. Entity Documents. If Franchisee or any assignee of Franchisee is an entity, then Franchisee and the assignee shall provide Franchisor a copy of its charter documents (operating agreement, regulations, articles of incorporation; partnership agreement, bylaws; and other governing documents designated by Franchisor), list of owners including the ownership interest of each, managers, directors and officers, all amendments to these documents, and all other information about the organization, structure and personnel that Franchisor requests from time to time. Franchisee shall promptly notify Franchisor in writing of any change in any information provided under this Section 14.3.

14.4 Notice of Restrictions. Franchisee shall place on the face of each certificate, agreement and other instrument evidencing ownership of the entity constituting Franchisee, the following statement in conspicuous typeface:

The transfer of the interest in [name of Franchisee] evidenced by this certificate [or instrument] is subject to the terms of a Franchise Agreement with Advanced Fresh Concepts Franchise Corp. dated [state date of this Agreement]. Any purported transfer made without complying with those terms is void and of no effect.

14.5 Transfer to Entity. Franchisor will not unreasonably withhold consent to a written request by Franchisee to transfer/assign Franchisee's interest in this Agreement to a corporation, limited liability company or equivalent entity, provided that Franchisee satisfies all the following conditions precedent: (a) the entity is newly organized and its activities will be limited to acting as an AFC franchisee; (b) the entity's name shall not include the words "Zenshi," "AFC," "Advanced Fresh Concepts," "Wild Blue," "Southern Tsunami," "Hybrid Sushi" or any variant, or words confusingly similar thereto without Franchisor's prior written consent; (c) Franchisee shall be the sole owner of at least 51% of the ownership of the entity and any remaining ownership is owned only by Franchisee's spouse or children; (d) if Franchisee is two or more individuals, then each owns the same percentage of the entity as his or her interest in the business prior to the transfer/assignment; (e) the entity's articles of incorporation, articles of organization and bylaws state that the issuance and transfer of any interest in the entity are restricted by this Agreement; (f) all the entity's ownership certificates provide the notice stated in Section 14.4; and (g) Franchisee pays Franchisor's then current transfer to entity fee. A transfer/assignment made pursuant to this Section 14.5 shall not be subject to Franchisor's rights of first refusal in Section 14.6 of this Agreement.

14.6. Right of First Refusal. Franchisor shall have a right of first refusal itself to accept the terms of any sale, transfer or assignment of any interest in any Food Service Counter operated by Franchisee, this Agreement or in Franchisee, offered by Franchisee or offered to and proposed to be accepted by Franchisee, whether voluntarily, by operation of law or otherwise. If Franchisor exercises the right of first refusal, then Franchisor will also have the right but no obligation to substitute cash for any form of payment proposed in the offer; and will have 60 days after notifying Franchisee of its election to exercise the right of first refusal to prepare for closing. If a proposed transaction would involve more than 20% of the stock or other

ownership interest of Franchisee then Franchisor will also have the right, but no obligation, to purchase not only the interest involved but also all the remaining interests, to acquire up to 100% of the interest in Franchisee, at a price proportionate to the price of the interests initially involved. If Franchisor exercises the right of first refusal, then at Franchisor's request, Franchisee shall also take all action necessary to cause the lease for the location(s) affected, and any other agreements designated by Franchisor, to be assigned to Franchisor.

14.7. Exercise of First Refusal. To provide Franchisor the opportunity to exercise the right of first refusal, Franchisee shall deliver to Franchisor a written notice stating all the terms of any proposed sale, transfer or assignment covered by the right of first refusal and shall provide any additional information that Franchisor requests about the proposed transaction. Franchisee shall require its owners to provide Franchisee sufficient information to enable Franchisee to comply with this obligation with regard to a transaction proposed by any of the owners of Franchisee. Within 45 days after Franchisor receives the notice and the additional information requested by Franchisor, Franchisor will notify Franchisee whether Franchisor accepts for itself or its nominee the terms in the notice.

14.8. Waiver. If Franchisor elects not to exercise the right of first refusal and consents to the proposed sale, assignment or transfer, then Franchisee will be authorized to complete the proposed transaction with the proposed assignee on the terms in the original notice to Franchisor. Any change to the terms constitutes a new proposal which again requires compliance with the procedures in Sections 14.6 through 14.7 (and this Section 14.8, if applicable). Franchisor's election not to exercise the right of first refusal for any proposed transaction does not affect Franchisor's right of first refusal for any other transaction and does not constitute approval of the proposed transferee or assignee or of the transaction. Franchisee and any proposed transferee or assignee shall comply with all provisions in this Agreement relating to transfer and assignment.

14.9. Sale To Third Party. If Franchisor elects not to exercise the right of first refusal, then Franchisor's consent to a proposed sale, transfer and/or assignment by Franchisee shall not be unreasonably withheld. It shall be deemed to be reasonable for Franchisor to require, as conditions precedent to consenting to the proposed sale, transfer and/or assignment, among other requirements, that (a) Franchisee first comply with the right of first refusal provisions in Sections 14.6 through 14.7; (b) the proposed transferee/assignee apply to Franchisor to become a franchisee; provide information that Franchisor requests to assess the proposed transferee's/assignee's skills, qualifications, integrity, honesty and resources (financial and otherwise) sufficient in Franchisor's judgment to operate the Food Service Counter(s) in a manner that Franchisor expects to be satisfactory; (c) the proposed transferee/assignee cooperates in arranging one or more personal interviews at times and places designated by Franchisor; (d) consent is obtained, of the owner(s) of the location(s) where the Food Service Counter(s) is/are located if such owner(s) has/have the right to consent pursuant to an agreement with such owner; (e) the proposed transferee/assignee attends and successfully completes Franchisor's initial training program and any other training Franchisor requires, all at the proposed transferee's/assignee's expense; (f) at Franchisor's option, the proposed transferee/assignee, either: (i) signs Franchisor's then current form of Franchise Agreement, modified to delete any initial fee, and to expire on the expiration date of this Agreement or (ii) signs Franchisor's then current form of Franchise Agreement for a full term and pays Franchisor's then current initial franchise fee; (g) Franchisee pays all moneys owed to Franchisor and to any affiliated entities of Franchisor and in addition pays Franchisor a transfer fee of \$1,500 for each location to be transferred; (h) Franchisee and the principal owners of Franchisee execute a general release in a form satisfactory to Franchisor of all claims against Franchisor, its owners, directors, officers, members, managers and employees; (i) Franchisee agrees not to retain any security interest in any assets of the franchise or business following the transfer; (j) that the terms of the sale and/or assignment not be unduly burdensome to the transferee/assignee in Franchisor's judgment; and (k) that the sale, transfer and/or assignment close within 90 days of Franchisor's election not to exercise the right of first refusal.

14.10. Transfer On Death or Incapacity. If Franchisee is an individual who dies, or becomes permanently incapacitated, then Franchisor shall allow the deceased's surviving spouse, heirs, or estate or the incapacitated person's legal representative, the opportunity to participate in ownership of Franchisee during 180 days after the death or incapacity, provided that during that time the surviving spouse, heirs or estate or legal representative (a) maintains all standards of the franchise, performs all obligations of Franchisee and satisfies all then current qualifications for a purchaser of a franchise or, (b) in accordance with the requirements of Sections 14.2 and 14.6 through 14.9 sells that person's ownership interest in Franchisee and the Food Service Counter(s) to a person who satisfies Franchisor's then current standards for new franchisees.

14.11. Death or Incapacity of Individual Affiliated with Entity. If Franchisee is an entity, then the death or incapacity of a shareholder, owner, director, manager, officer or partner of Franchisee shall not constitute an assignment or transfer of this Agreement under Section 14.2, provided that during 180 days after the death or incapacity the surviving spouse, heirs or estate or the incapacitated person's legal representative (a) maintains all standards of the franchise, performs all obligations of Franchisee and satisfies all then current qualifications for a purchaser of a franchise or, (b) in accordance with the requirements of Sections 14.2 and 14.6 through 14.9 sells that person's ownership interest in Franchisee and the Food Service Counter(s) to a person who satisfies Franchisor's then current standards for new franchisees.

14.12. Operation by Franchisor. From the date of death or incapacity until satisfied that a qualified and trained individual assumed full-time operational supervision of the Food Service Counter(s), Franchisor shall have the right, but no obligation, to enter and operate the Food Service Counter(s). Any decision by Franchisor to do so shall be deemed to be an accommodation to assist Franchisee. Franchisor makes no representation or warranty regarding its ability to operate the Food Service Counter(s) profitably, and Franchisor shall not be responsible for results of operation. Franchisee shall reimburse all Franchisor's expenses incurred to operate the Food Service Counter(s) pursuant to this Section 14.12, including but not limited to travel, lodging, meals, and personnel compensation; and shall pay Franchisor, in addition to all other amounts provided for in this Agreement, a management fee of up to \$450 per day per person Franchisor sends for the period of operation by Franchisor. Franchisor shall have the right to increase this daily rate effective on delivery of written notice to Franchisee. Franchisor shall have the right to cause itself to be paid and reimbursed any or all these amounts from revenues of the Food Service Counter(s), as well as all other amounts required to be paid under this Agreement.

14.13. Operation for Cause. If Franchisor determines that operation of the Food Service Counter(s) may be in jeopardy or if a default occurs, then in addition to all Franchisor's other rights and remedies, Franchisor shall have the right to operate the Food Service Counter(s) in the manner and on the terms provided in Section 14.12, for as long as Franchisor believes necessary or practical.

15. Default and Termination.

15.1. Immediate Termination Without Opportunity to Cure. Franchisee shall be deemed to be in default and Franchisor shall have the right to terminate this Agreement and/or any applicable addendum, without allowing Franchisee any opportunity to cure the default, effective immediately on delivery to Franchisee of written notice of termination, on the occurrence of any of the following events:

A. Franchisee is adjudicated bankrupt or insolvent or any substantial part of Franchisee's assets is assigned to or for the benefit of any creditor, or a petition in bankruptcy is filed by or against Franchisee and not immediately contested and dismissed within 60 days after filing, or a bill in equity or other proceeding for appointment of a receiver or other custodian of Franchisee or any assets of Franchisee is filed and consented to by Franchisee, or a court appoints a receiver or other temporary or

permanent custodian of all or part of Franchisee's assets, or proceedings for a composition or arrangement with creditors under any federal or state law are instituted by or against Franchisee;

B. Franchisee is voluntarily or involuntarily dissolved;

C. Execution is levied against Franchisee or any real or personal property of Franchisee is sold after levy by a government body or official.

D. Franchisee stops operating or abandons the franchise by failing to operate at any Food Service Counter for three (3) consecutive days when Franchisee is required to operate, or any shorter period of time in which it is reasonable in the circumstances for Franchisor to conclude that Franchisee does not intend to continue to operate the Food Service Counter(s).

E. Any material complaint or subjective dissatisfaction expressed by the owner(s) or managers of the facility where any Food Service Counter operated by Franchisee is located, regardless of the reason for such complaint or subjective dissatisfaction; or the owner(s) or managers of the facility object for any reason to the continued operation of the Food Service Counter at the facility.

F. Franchisee (or, if Franchisee is an entity, any owner, member, partner, director, manager or officer of Franchisee) is convicted of or pleads no contest to a felony, fraud, crime involving moral turpitude, or other crime or offense which Franchisor reasonably believes is related to Franchisee's operation of the Food Service Counter(s) or is likely to have an adverse effect on the AFC System, the Marks or the goodwill associated with the Marks.

G. Franchisor determines that a threat or danger to public health or safety may result from Franchisee's continued operation of any Food Service Counter and/or Franchisee fails to cure any health and safety violation within 24 hours after notice of the violation.

H. Franchisee engages in any unlawful act, form of harassment or discrimination.

I. Franchisee (or, if Franchisee is an entity, any owner, member, partner, director, manager, or officer of Franchisee) purports to transfer any rights or obligations under this Agreement or any interest in Franchisee or any Food Service Counter operated by Franchisee, or any security interest, to any third party in violation of any terms or without satisfying any of the conditions within Sections 14.2 through 14.11.

J. There occurs any breach of any of the covenants in Sections 5.3, 6.1 through 6.4 or 14.2 through 14.11.

K. Franchisee makes any material misrepresentations relating to the acquisition of the franchise or engages in conduct which reflects materially and unfavorably on the operation and reputation of the franchise or franchise system.

L. Franchisor discovers that Franchisee knowingly or with reckless disregard maintained false books or records, or submitted a false report to Franchisor; intentionally concealed revenues; attempted to defraud Franchisor; misdirected or appropriated for Franchisee's own use any funds withheld from wages of employees; failed to properly withhold taxes, FICA, insurance or other benefits from employee wages; appropriated for Franchisee's own use any funds or other property of Franchisor; or knowingly permitted or, having discovered the facts, failed to take action against or discharge any employee who embezzled funds or other property of any customer of Franchisor, or anyone else.

M. Franchisee interferes or attempts to interfere with Franchisor's contractual relations with any third party, including but not limited to other franchisees, or interferes or attempts to interfere with Franchisor's ability or right to grant franchises or licenses to others to use the Marks or AFC System.

N. Franchisee repeatedly fails to comply with one or more provisions of this Agreement, whether or not cured after notice.

O. Franchisee fails to cure any default under this Agreement that materially impairs the goodwill associated with the Marks within 48 hours after delivery of written notice to cure;

P. Franchisee fails to satisfactorily complete initial training in Franchisor's sole judgment or to pass any required criminal background check and/or drug, tuberculosis or other chemical and disease testing;

Q. Any act of dishonesty or moral turpitude, either in Franchisee's operations, or in dealings with the facility owner where Franchisee's Food Service Counter(s) is/are located or in Franchisee's interactions with Franchisor.

15.2. Termination After Notice and Opportunity to Cure. Except as stated in Section 15.1, Franchisee shall have 15 calendar days after delivery by Franchisor of written notice to cure the breach or default under this Agreement and/or any applicable addendum, or if it cannot be cured in that time, to take within that time, and continue, all available steps to cure and to provide proof of those steps to Franchisor. Failure to cure in this time, or within this time to take and continue all available steps to cure, shall at Franchisor's election, result in termination of this Agreement and/or the applicable Franchise Addendum, effective on expiration of the period allowed for cure as specified in the notice of default. However, if applicable law requires Franchisor to allow a larger period of time, then Franchisee shall have the period of time required by law to cure the breach or default.

15.3 Cross Default. Franchisee's breach of one agreement/addendum with Franchisor shall, at Franchisor's election also constitute a breach of every other agreement/addendum between Franchisee and Franchisor. A breach by franchisee of this Agreement shall also constitute, at Franchisor's election, a breach of all other agreements/addendums between Franchisee and Franchisor. Franchisor's election to enforce or not enforce this provision shall not constitute a waiver of any of Franchisor's rights or remedies against Franchisee hereunder.

15.4 Acts of Others. Franchisee shall be responsible for all acts and/or omissions of Franchisee's employees, managers, independent contractors and family members, regardless of whether Franchisee had actual notice of such actions/omissions.

15.5. Notice Required By Law. If any applicable law or regulation limits Franchisor's right to terminate this Agreement or requires greater notice or time to cure than stated in this Agreement, then Franchisor may allow additional time to conform to the minimum notice or cure period or restriction on termination required by that law or regulation. This Section 15.5 does not waive any right of Franchisor to challenge the validity or application of such law or regulation.

15.6. Effects of Termination or Expiration. On termination or expiration of this Agreement without renewal, Franchisee shall do all of the following:

A. Immediately pay all amounts due and owing to Franchisor and all sums due and owing to any third party relating to the operation of each of Franchisee's Food Service Counter(s);

B. Immediately stop using the Marks, and permanently refrain from doing business using any name or in any way that could tend to give the public the impression that Franchisee is or previously was operating a Food Service Counter associated with Franchisor; and refrain from using, in any manner, or for any purpose, any confidential information or trade secrets of Franchisor;

C. Immediately take all action needed to cancel any assumed name or equivalent registration pertaining to the Food Service Counter(s);

D. Revise all websites and social media pages controlled by Franchisee to remove references to the Food Service Counter(s) and Franchisor's Marks and System; and at Franchisor's request, assign to Franchisor all Internet domain names and social media accounts owned by Franchisee relating to the Food Service Counter(s).

E. Pay Franchisor all expenses incurred by Franchisor as a result of any breach or default by Franchisee, including, but not limited to, expenses Franchisor incurs on account of travel, lodging, meals, personnel compensation and operational costs;

F. At Franchisor's request, assign to Franchisor all of Franchisee's possessory interest in the Food Service Counter(s) operated by Franchisee; vacate the premises and provide all necessary assistance to enable Franchisor to take possession thereof;

G. Immediately return to or, as applicable, deliver to Franchisor the Manuals, all customer lists, all promotion material, all materials, signs and related items bearing the Marks; all forms and other materials or property of Franchisor, and any copies of these, in Franchisee's possession or control. Franchisee shall also return to the facility owner, all property of the facility owner including, but not limited to, the facility owner's manuals, equipment, assets and any other items owned by the facility owner in Franchisee's possession;

H. Assign to Franchisor or its designee, all right, title and interest in and to the phone numbers of the Food Service Counter(s), notify the phone company and all listing agencies that Franchisee's right to use the phone numbers ended, and authorize the transfer of the phone numbers to Franchisor or its designee;

I. Cooperate with Franchisor in providing records of the Food Service Counter(s) and disclosing all other pertinent information;

J. Sign all documents which Franchisor may reasonably require to evidence and further accomplish termination of this Agreement and of Franchisee's rights to use the Marks and AFC System; and

K. Refrain from destroying, damaging, hiding or taking any equipment or inventory from the Food Service Counter(s) without Franchisor's written consent.

15.7 Option to Purchase. On termination or expiration of this Agreement, Franchisor shall have the option (but not the obligation), exercisable by delivering notice to Franchisee during the thirty (30) days following termination or expiration, to purchase the Assets of the Food Service Counter(s). For this Section 15.7, "Assets" means equipment, supplies, signage and non-perishable inventory.

A. The purchase price for the Assets will be the fair market value as reasonably determined by Franchisor. Any amounts Franchisee owes to Franchisor or its affiliates shall be applied to reduce the purchase price.

B. The balance of the purchase price, after the deductions in Section 15.7(A), shall be payable by Franchisor to Franchisee, at the closing. The closing shall occur at a date stated by Franchisor in the notice to Franchisee of Franchisor's exercise of the purchase option. That date shall be no later than 30 days after delivery of the notice, provided that the date may be later as reasonably determined by Franchisor to allow time for compliance with bulk sales laws. At closing, the parties shall execute and deliver all documents necessary to vest title in the purchased assets in Franchisor, free and clear of liens and encumbrances. Franchisee shall provide Franchisor with all information necessary to close the transaction.

C. Franchisor shall also have the right (but not the obligation) to purchase non-expired approved perishable inventory at Franchisee's Food Service Counter(s) at the time of expiration or termination of this Agreement. The purchase price for the non-expired approved perishable inventory will be the product cost paid by franchisee to acquire these products from Franchisor or Franchisor's approved suppliers. Any amounts Franchisee owes to Franchisor or its affiliates shall be applied to reduce the purchase price.

15.8 Continuing Effect. All provisions which by their terms or nature survive expiration or termination of this Agreement shall continue in effect regardless of expiration or termination until fully performed or until they expire by their nature.

16. Additional Provisions.

16.1. Compliance With Law. Franchisee shall operate the Food Service Counter(s) in compliance with all applicable laws, rules and regulations of all government authorities, including but not limited to federal and state laws pertaining to wages, hours, working conditions, unlawful discrimination, employment verification, record keeping, workers compensation, leaves of absence, restrictions on employment of minors and other labor laws, social security and unemployment insurance contribution requirements, disability insurance, income tax and other withholdings, contributions, deposits and reporting as well as federal and state laws on operating a restaurant, health, safety and sanitation laws which also include health department inspections, menu and menu board labeling laws, food labeling laws, the Hazard Analysis and Critical Control Point ("HACCP") food safety program adopted by the U.S. Food & Drug Administration and rules on handling, preparing and serving foods by people with communicable or infectious diseases.

16.2. Interpretation. Headings and section numbers in this Agreement are for convenience only and are not part of this Agreement. References to the owner or lessee of the premises where a Food Service Counter is located also include the applicable operator with whom Franchisor has arrangements that permit the establishment of the franchise granted by this Agreement. The provisions of this Agreement shall be interpreted according to their fair meanings and not strictly for or against any party.

16.3. Entire Agreement. This Agreement is the entire agreement of the parties. All prior written agreements, discussions, negotiations, representations and understandings of the parties are merged into and superseded by this Agreement.

16.4. Amendment. No modification of this Agreement will be valid unless executed in writing and signed by both parties. This provision shall not restrict updates and revisions to the Manuals.

16.5. Relationship of the Parties. The parties shall be independent contractors and not partners, joint venturers, principal-agent, employer-employee, or other relationship with each other. Franchisee shall have no authority or power to and shall not purport to obligate Franchisor to any person or entity. In all public records, letterhead and on signage at the Food Service Counter, Franchisee shall indicate its independent ownership of the franchised business and that the Food Service Counter is independently owned and operated. Franchisee shall not interfere with or disrupt Franchisor's relationship with the owner(s) or

lessee(s) of the premises where the Food Service Counter(s) is/are located, and shall not communicate with such owner(s) or lessee(s) concerning the relationship with Franchisor or any other matter not involving regular day to day operations of the Food Service Counter(s), without first obtaining Franchisor's written consent. By way of example, and not limitation, Franchisee shall not communicate with the facility owner or its agents about pricing, menu changes, new concepts or other types of business opportunities involving the facility owner or otherwise. Franchisee shall never represent himself/ herself as an agent or employee of Advanced Fresh Concepts Franchise Corp. or Advanced Fresh Concepts Corp. Any complaint, petition and/or application that takes a position inconsistent with this Section, or other claim filed in violation of this Section shall be deemed a material breach of this Agreement.

16.6. No Waiver. Waiver of any breach or default on any occasion shall not constitute a waiver of any other or future breach or default.

16.7. Governing Law. This Agreement takes effect upon its acceptance and execution by Franchisor in California. This agreement shall be governed by and interpreted and construed according to the internal laws of California without regard for its principles of conflicts of law. However, (a) if a provision of this Agreement would not be enforceable under California law, and (b) if the Food Service Counter is located outside California; and (c) such provision would be enforceable under the laws of the state where the Food Service Counter is located; then such provision shall be interpreted and construed under the laws of the state where the Food Service Counter(s) is/are located. Where a California statute or rule of law provides that such statute or rule is inapplicable outside the state, for example, to a franchise located outside of California, or is inapplicable for another reason, such as an exemption, such law or rule shall not apply to Franchisee if located outside of California or if the circumstances of inapplicability apply. Nothing in this Section 16.7 is intended to subject this Agreement to any franchise or similar law, rule, or regulation of any state to which it would not otherwise be subject.

16.8. Arbitration

A. Scope Of Arbitration: Any dispute that arises out of or relates directly or indirectly to this Agreement, including, without limitation, any claimed breach of this Agreement or any claim that any part of this Agreement (including this Section 16.8 or any part thereof) is invalid, illegal, unenforceable, voidable or void, or the relationship of the parties hereto shall be resolved by arbitration in accordance with the Commercial Arbitration Rules of the American Arbitration Association (the "Rules" - available upon request and at www.adr.org), except as provided for otherwise in paragraph I below. Sections 1281.4 and 1283.05 of the California Code of Civil Procedure are, by this reference, incorporated in and made a part of this Agreement and shall apply in connection with any arbitration under this Section 16.8. In the event the terms of this Agreement, (including Section 16.8), the Rules or any applicable arbitration statute differ or conflict with each other, the terms of this Agreement shall control over the Rules and the arbitration statute, and the Rules shall control over the arbitration statute. This arbitration provision shall be self-executing, and shall remain in effect after and regardless of expiration or termination of this Agreement.

B. Number Of Arbitrators: Should at any point the alleged damages exceed \$1,000,000 in total, exclusive of alleged interest, costs and/or attorney's fees, the dispute shall be heard and determined by a panel of three arbitrators. For all disputes, at least one arbitrator shall be a practicing attorney that specializes in franchise law.

C. Independent Arbitrations: The parties intend any dispute to be resolved as an independent arbitration, which is neither consolidated, classed, nor certified with any other claimant, arbitration or dispute. The parties waive all rights to resolving any dispute as consolidated, classed or certified with any other claimant, arbitration or dispute.

D. Location Of Arbitration: Arbitration shall occur in Los Angeles, California.

E. Discovery: After the appointment of the arbitrator(s), each side may commence discovery. Each side shall be limited to the following discovery: (a) no more than five (5) depositions of potential witnesses; (b) one set of written interrogatories; (c) one set of requests for production; and (d) one set of requests for admission. The aforementioned forms of written discovery shall not include more than 25 questions or requests within each set. The arbitrator(s) may permit requests for additional discovery for good cause. All objections are preserved for the arbitration hearing, except for objections based on privilege or proprietary/confidential information. All discovery shall be completed within eight months after the selection of the arbitrator(s), unless this period of time is shortened or extended by the arbitrator(s) for good cause or by stipulation of the parties.

F. Law And Motion: The arbitrator(s) shall set a briefing schedule, which sets a law and motion hearing date and the submission deadline for opposition and reply memoranda, no later than five days after the submission of any law and motion. The law and motion hearing date shall in no case be set more than 30 days after the original submission of any law and motion. Law and motion matters shall be decided, and a reasoned ruling issued as soon as practical, but in no case later than 15 business days after the scheduled law and motion hearing. Nothing in this subsection prevents any party from requesting ex parte relief as permitted by California law.

G. Pre-Award Costs of Arbitration: During the course of the arbitration proceeding, the costs of arbitration, including the fees and costs for the arbitrator(s) and for the alternative dispute center, and all transcript and similar court reporter charges incurred at a merits hearing (collectively the “Arbitration Costs”), shall be allocated equally between each side. Unless accommodated otherwise by the alternative dispute resolution center and/or the Rules, any party’s failure to pay its portion of the fees and costs for the arbitration within the due dates set by the alternative dispute center shall result in the immediate suspension of the arbitration. In the event a suspension for non-payment of arbitration fees and costs continues for 30 days, the alternative dispute resolution center shall either enter the default of the non-paying party or the arbitration shall be dismissed. At the conclusion of the arbitration proceeding, the arbitrator(s) shall award the prevailing party the prevailing party’s Arbitration Costs pursuant to Section 16.8(J).

H. Awards: All awards, including, without limitation, an interim or partial award, by the arbitrator(s) regarding the merits of the dispute shall be articulated in writing, signed by the arbitrator or a majority of the arbitrators (if applicable) and include a statement setting forth the reasons for the decision (a “reasoned award”) and shall be issued no later than 30 days after the merits hearing is closed as to any further evidence or briefs, notwithstanding post hearing motions, including, but not limited to, petitions for fees and bills of costs. All awards shall be based on established law and shall not be made on broad principles of justice and equity. An award may be appealed to a court of competent jurisdiction for any errors of law, errors of legal reasoning or determination of fact that are clearly erroneous. Judgment on the final award may be entered in any court with competent jurisdiction. Except as otherwise provided in Section 16.8, an award may be entered against any party that fails to appear, defend, advance, attend, participate in, prosecute or obtain a postponement after being afforded due notice of the arbitration.

I. Injunctive/Provisional Remedies: Nothing in Section 16.8 or elsewhere in this Agreement limits a party’s rights or remedies in connection with any action in any court of competent jurisdiction for injunctive or other provisional relief that a party deems necessary or appropriate to compel the other party to comply with the party’s obligations under this Agreement, to protect the trade secrets or other intellectual property of a party against disclosure, or to prevent any threatened conduct that may cause loss or damage to a party under rules of equity, pending completion of arbitration. The parties agree that any failure to immediately cease operation, vacate the location of the operation or cease the use of intellectual

property will cause irreparable injury and that money damages will not provide an adequate remedy. Both parties therefore consent to the issuance of an appropriate injunction.

J. Fees And Costs: The arbitrator(s) shall award to the prevailing party(ies), the prevailing party's fees and costs that were both incurred and relate directly to the claims allowing for an award of fees and costs. The arbitrator(s) shall consider the results of the entire arbitration and all claims filed, whether based in contract, statute or otherwise, in determining whether there is a prevailing party. The arbitrator(s) shall deny any motion/petition for fees that is not supported by a verified and detailed account of the time and expenses incurred. An award of fees and costs for all claims, including, without limitation, those based on a breach of this Agreement or for claims based on statute, may not exceed either: (a) in the event of a money award, one third the amount of compensatory damages awarded; or (b) in the event of a defense award, one third the greatest total amount claimed as damages at any point during the arbitration, including, without limitation, within any writing, testimony or argument. "Fees and costs" mean all reasonable pre-award expenses of the arbitration, including the prevailing party's Arbitration Costs (as defined in Section 16.8(G)), administrative fees, travel expenses, out of pocket expenses, such as copying and telephone, court costs, legal research costs, expert witness fees, and attorney's fees. Except as otherwise provided above, a court of competent jurisdiction shall award fees and costs to the party that prevails on either a motion/petition for injunctive relief, as provided for in paragraph I above, or on a motion/petition to compel arbitration pursuant to this Section 16.8.

K. Severability Of Section 16.8: Should any part of Section 16.8 be ruled invalid, illegal, unenforceable, voidable or void, then the remainder of Section 16.8 shall still remain in effect. Should any part of Section 16.8 conflict with any non-waivable or non-modifiable statutory rights, Section 16.8 shall be interpreted and applied to the extent possible without conflicting with statutory rights.

16.9. Relief. Franchisee acknowledges that the breach or threatened breach of any provision within Sections 5.3, 6.1 through 6.4, 14.2 through 14.11 or 15.6 (B) through 15.6(K) would cause irreparable harm to Franchisor for which there is no adequate remedy at law. Therefore Franchisor shall be entitled to preliminary and permanent injunctive relief to enjoin actual or threatened violation of any such provision.

16.10 Severability. If any provision of this Agreement is held to be invalid, the remaining provisions of this Agreement shall remain in effect. Should any provision of this Agreement be held to conflict with any statutory rights, such provision shall be interpreted and applied to the extent possible without conflicting with such statutory rights.

16.11. Notices. Except as otherwise stated in this Agreement, all notices which are required by this Agreement shall be deemed to be delivered 3 days after being placed in the U.S. Mail, certified mail, return receipt requested or priority mail with delivery receipt confirmation, or one day after being sent by United Parcel Service or other receipted overnight courier service if addressed to a party at the address stated in the introductory paragraph of this Agreement, or other address of which a party has given notice to the other, or immediately by hand delivery to a party. Franchisee shall provide Franchisor Franchisee's physical address for notice purposes under this Section and shall keep Franchisor updated of any changes thereto.

16.12. Force Majeure. A party shall not be liable for delay in performance of up to 30 days, other than performance of an obligation to pay money to the other party, if the delay is due to terrorism, war, riot, strike or other labor trouble, utility failure, storm, fire, flood, earthquake, hurricane, explosion, embargo, blockade, insurrection, act of God or other similar event that is beyond the control of the parties. In the event of such delay, the time for performance will be extended by a period of time equal to the cause of the delay, but no longer than 30 days.

16.13. Opportunity to Review. Franchisee acknowledges having had an opportunity to review Franchisor's Franchise Disclosure Document for at least 14 calendar days before signing any agreement with Franchisor or making any payment to Franchisor, to consult with an attorney and other professional advisors of Franchisee's choice, and Franchisee has made the decision whether or not to consult with such advisors.

Executed as of the date first stated above:

FRANCHISEE

Signature _____

Printed Name _____

Title _____

FRANCHISOR

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

Signature _____

Printed Name _____

Title _____

GUARANTY

In exchange for Franchisor's execution of this Agreement, the undersigned unconditionally, absolutely and irrevocably guaranties and promises to pay and perform any and all indebtedness and obligations of Franchisee (an entity and/or operation in which the undersigned has an ownership interest) to Franchisor under this Agreement and all other Franchise Documents. If more than one person signs below, the obligations of the undersigned shall be joint and several.

Signature: _____

Print Name: _____

Signature: _____

Print Name: _____

Signature: _____

Print Name: _____

EXHIBIT D

**FULL-TIME LOCATION FRANCHISE
ADDENDUM**

FULL-TIME LOCATION FRANCHISE ADDENDUM

This Full-Time Location Franchise Addendum (this "Addendum") is made this ____ day of _____, 20__ between Advanced Fresh Concepts Franchise Corp. ("Franchisor") and _____ ("Franchisee") with reference to the following facts:

RECITALS

Franchisor and Franchisee entered into a Franchise Agreement dated _____, 20__ (the "Franchise Agreement"). By this Addendum, Franchisee and Franchisor want to designate a location to be operated by Franchisee pursuant to Section 1 of the Franchise Agreement. Accordingly, the parties have agreed as follows:

A G R E E M E N T

The following provisions shall be deemed to be added to and made part of the Franchise Agreement:

A. **Grant.** Franchisor grants Franchisee the right to establish and operate a full-time Food Service Counter (the "Food Service Counter") using the AFC System and the Marks applicable to the selected _____ location, at _____ the following _____ location:

_____ (the "Location").

B. **Food Service Counter Type.** (check or circle one):

____ Zenshi Counter

____ AFC Food Service Counter

____ Wild Blue Counter

C. **Initial Fee.** On signing this Addendum, Franchisee shall pay to Franchisor an initial fee of \$ _____ in lump sum. The fee shall be deemed to be fully earned on signing and is nonrefundable.

D. **Term.** The term of this Addendum starts immediately and shall expire or terminate at the same time as the Franchise Agreement. Franchisee shall start operating the Food Service Counter not later than _____, 20__, unless Franchisor consents in writing to extend the date.

E. **Initial Inventory.** Before Franchisee starts operation, Franchisor may elect to provide the Food Service Counter with equipment, initial supplies and inventory that Franchisor considers necessary to start operating, and Franchisee shall pay Franchisor's charges for these items.

F. **Payments to Franchisee.** Subject to Section 9.3 of the Franchise Agreement, Franchisor shall return to Franchisee ____ % of the Gross Sales of the Food Service Counter, as reported by and received from the owner of the facility where the Food Service Counter is located. Franchisor shall pay the amounts due to Franchisee, within 30 days after receiving the sales report and payment for the applicable period from the facility owner.

G. Operating Hours; Staffing. The Food Service Counter shall be operated on a full-time basis each day that the location where the Food Service Counter is located is open for business. The Food Service Counter shall have sufficient amount of food prepared and placed in the display case by 11:00 a.m. each day. The Food Service Counter shall be staffed during key trading hours. Franchisor shall have the right to revise these requirements on written notice to Franchisee. Franchisee shall ensure the Food Service Counter is adequately staffed and that the display case is adequately stocked during business hours.

H. Termination.

H.1. Franchisor may elect to terminate this Addendum for any grounds permitted in Section 15 of the Franchise Agreement. The parties mutually acknowledge that any termination of this Addendum shall not by itself be a termination of the Franchise Agreement or any other addendum between Franchisee and Franchisor. On termination of this Addendum, Franchisee shall comply with all the post termination provisions of Section 15.6 of the Franchise Agreement as applicable to the Food Service Counter.

H.2 Franchisor shall have the right to elect whether or not to terminate this Addendum either together with, or separate from the rest of the Franchise Agreement or any other addendum between Franchisee and Franchisor, according to the provisions of Sections 15.1 through 15.5 of the Franchise Agreement.

H.3. On termination or expiration of this Addendum, Franchisor shall have the option (but not the obligation), exercisable by delivering notice to Franchisee during the thirty (30) days following termination or expiration, to purchase the Assets of the Food Service Counter. "Assets" means equipment, supplies, signage and non-perishable inventory.

H.4. The purchase price for the Assets will be the fair market value as reasonably determined by Franchisor. Any amounts Franchisee owes to Franchisor or its affiliates shall be applied to reduce the purchase price.

H.5. The balance of the purchase price, after the deductions in Section H.4, shall be payable by Franchisor to Franchisee, at the closing. The closing shall occur at a date stated by Franchisor in the notice to Franchisee of Franchisor's exercise of the purchase option. That date shall be no later than 30 days after delivery of the notice, provided that the date may be later as reasonably determined by Franchisor to allow time for compliance with bulk sales laws. At closing, the parties shall execute and deliver all documents necessary to vest title in the purchased assets in Franchisor, free and clear of liens and encumbrances. Franchisee shall provide Franchisor with all information necessary to close the transaction.

H.6. Franchisor shall also have the right (but not the obligation) to purchase non-expired approved perishable inventory at the Food Service Counter at the time of expiration or termination of this Addendum. The purchase price for the non-expired approved perishable inventory will be the product cost paid by franchisee to acquire these products from Franchisor or Franchisor's approved suppliers. Any amounts Franchisee owes to Franchisor or its affiliates shall be applied to reduce the purchase price.

I. Miscellaneous.

I.1. Franchisee shall, with regard to the Food Service Counter, perform all the obligations, comply with all the restrictions, and be subject to all the provisions in the Franchise Agreement.

I.2. Defined terms not defined in this Addendum shall have the meaning provided in the Franchise Agreement.

I.3. This Addendum shall be deemed to be part of, and shall be subject to all other terms and conditions in, the Franchise Agreement.

I.4. In any conflict between the Franchise Agreement and this Addendum, the provisions in this Addendum shall control.

Signed as of the date first written above.

FRANCHISEE

Signature: _____

Print Name: _____

FRANCHISOR

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

By: _____

Print Name: _____

GUARANTY

In exchange for Franchisor's execution of this Agreement, the undersigned unconditionally, absolutely and irrevocably guaranties and promises to pay and perform any and all indebtedness and obligations of Franchisee (an entity and/or operation in which the undersigned has an ownership interest) to Franchisor under this Addendum and all other Franchise Documents. If more than one person signs below, the obligations of the undersigned shall be joint and several.

Signature: _____

Print Name: _____

Signature: _____

Print Name: _____

EXHIBIT E

PART-TIME LOCATION ADDENDUM

PART-TIME LOCATION FRANCHISE ADDENDUM

This Part-Time Location Franchise Addendum (this "Addendum") is made this ____ day of _____, 20__ between Advanced Fresh Concepts Franchise Corp. ("Franchisor") and _____ ("Franchisee") with reference to the following facts:

RECITALS

Franchisor and Franchisee entered into a Franchise Agreement dated _____, 20__ (the "Franchise Agreement"). By this Addendum, Franchisee and Franchisor want to designate a location to be operated by Franchisee pursuant to Section 1 of the Franchise Agreement. Accordingly, the parties have agreed as follows:

A G R E E M E N T

The following provisions shall be deemed to be added to and made part of the Franchise Agreement:

A. **Grant.** Franchisor grants Franchisee the right to establish and operate a part-time Food Service Counter (the "Food Service Counter") using the AFC System and the Marks applicable to the selected _____ location, _____ at _____ the _____ following _____ location:

_____ (the "Location").

B. **Food Service Counter Type.** (check or circle one):

_____ Zenshi Counter

_____ AFC Food Service Counter

_____ Wild Blue Counter

C. **Term.** The term of this Addendum starts immediately and shall expire or terminate at the same time as the Franchise Agreement. Franchisee shall start operating the Food Service Counter not later than _____, 20__, unless Franchisor consents in writing to extend the date.

D. **Initial Inventory.** Before Franchisee starts operation, Franchisor may elect to provide the Food Service Counter with equipment, initial supplies and inventory that Franchisor considers necessary to start operating, and Franchisee shall pay Franchisor's charges for these items.

E. **Payments to Franchisee.** Subject to Section 9.3 of the Franchise Agreement, Franchisor shall return to Franchisee ____ % of the Gross Sales of the Food Service Counter, as reported by and received from the owner of the facility where the Food Service Counter is located. Franchisor shall pay the amounts due to Franchisee, within 30 days after receiving the sales report and payment for the applicable period from the facility owner.

F. **Operating Hours; Staffing.** The Food Service Counter shall be operated on a part-time basis each day that the location where the Food Service Counter is located is open for business. The Food Service Counter shall have sufficient amount of food prepared and placed in the Food Service Counter's display case before trading hours each day. As a part-time location, the Food Service Counter shall not be required to have personnel physically present more than four hours per day. Franchisor shall have the right to revise

these requirements on written notice to Franchisee. Franchisee shall ensure the Food Service Counter is adequately staffed and that the display case is adequately stocked during business hours.

G. Termination.

G.1. Franchisor may elect to terminate this Addendum for any grounds permitted in Section 15 of the Franchise Agreement. The parties mutually acknowledge that any termination of this Addendum shall not by itself be a termination of the Franchise Agreement or any other addendum between Franchisee and Franchisor. On termination of this Addendum, Franchisee shall comply with all the post termination provisions of Section 15.6 of the Franchise Agreement as applicable to the Food Service Counter.

G.2 Franchisor shall have the right to elect whether or not to terminate this Addendum either together with, or separate from the rest of the Franchise Agreement or any other addendum between Franchisee and Franchisor, according to the provisions of Sections 15.1 through 15.5 of the Franchise Agreement.

G.3. On termination or expiration of this Addendum, Franchisor shall have the option (but not the obligation), exercisable by delivering notice to Franchisee during the thirty (30) days following termination or expiration, to purchase the Assets of the Food Service Counter. "Assets" means equipment, supplies, signage and non-perishable inventory.

G.4. The purchase price for the Assets will be the fair market value as reasonably determined by Franchisor. Any amounts Franchisee owes to Franchisor or its affiliates shall be applied to reduce the purchase price.

G.5. The balance of the purchase price, after the deductions in Section G.4, shall be payable by Franchisor to Franchisee, at the closing. The closing shall occur at a date stated by Franchisor in the notice to Franchisee of Franchisor's exercise of the purchase option. That date shall be no later than 30 days after delivery of the notice, provided that the date may be later as reasonably determined by Franchisor to allow time for compliance with bulk sales laws. At closing, the parties shall execute and deliver all documents necessary to vest title in the purchased assets in Franchisor, free and clear of liens and encumbrances. Franchisee shall provide Franchisor with all information necessary to close the transaction.

G.6. Franchisor shall also have the right (but not the obligation) to purchase non-expired approved perishable inventory at the Food Service Counter at the time of expiration or termination of this Addendum. The purchase price for the non-expired approved perishable inventory will be the product cost paid by franchisee to acquire these products from Franchisor or Franchisor's approved suppliers. Any amounts Franchisee owes to Franchisor or its affiliates shall be applied to reduce the purchase price.

H. Miscellaneous.

H.1. Franchisee shall, with regard to the Food Service Counter, perform all the obligations, comply with all the restrictions, and be subject to all the provisions in the Franchise Agreement.

H.2. Defined terms not defined in this Addendum shall have the meaning provided in the Franchise Agreement.

H.3. This Addendum shall be deemed to be part of, and shall be subject to all other terms and conditions in, the Franchise Agreement.

H.4. In any conflict between the Franchise Agreement and this Addendum, the provisions in this Addendum shall control.

Signed as of the date first written above.

FRANCHISEE

Signature: _____

Print Name: _____

FRANCHISOR

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

By: _____

Print Name: _____

GUARANTY

In exchange for Franchisor's execution of this Agreement, the undersigned unconditionally, absolutely and irrevocably guaranties and promises to pay and perform any and all indebtedness and obligations of Franchisee (an entity and/or operation in which the undersigned has an ownership interest) to Franchisor under this Addendum and all other Franchise Documents. If more than one person signs below, the obligations of the undersigned shall be joint and several.

Signature: _____

Print Name: _____

Signature: _____

Print Name: _____

Signature: _____

Print Name: _____

EXHIBIT F

SELF-SERVICE LOCATION ADDENDUM

SELF-SERVICE LOCATION ADDENDUM

This Self-Service Location Addendum (this “Addendum”) is made this ____ day of _____, 20____ between Advanced Fresh Concepts Franchise Corp. (“Franchisor”) and _____ (“Franchisee”) with reference to the following facts:

RECITALS

Franchisor and Franchisee entered into a Franchise Agreement dated _____, 20__ (the “Franchise Agreement”). Franchisee wants to establish a self-service food service counter, to be operated pursuant to the Franchise Agreement. Franchisor is willing to let Franchisee do so on the terms in this Addendum. Accordingly, the parties have agreed as follows:

A G R E E M E N T

The following provisions shall be deemed to be added to and made part of the Franchise Agreement:

A. **Grant.** Franchisor grants Franchisee the right to establish and operate a self-service food service counter (the “Self-Service Food Service Counter”) using the AFC System and the Marks applicable to the selected location, at the following location _____ (the “Self-Service Location”).

B. **Self-Service Food Service Counter Type.** (check or circle one):

____ Zenshi Counter

____ AFC Food Service Counter

____ Wild Blue Counter

C. **Term.** The term of this Addendum starts immediately and shall expire or terminate at the same time as the Franchise Agreement. Franchisee shall start operating the Self-Service Food Service Counter not later than _____, 20__ , unless Franchisor consents in writing to extend the date.

D. **Initial Inventory.** Before Franchisee starts operation, Franchisor may elect to provide the Self-Service Food Service Counter with equipment, initial supplies and inventory that Franchisor considers necessary to start operating, and Franchisee shall pay Franchisor’s charges for these items.

E. **Payments to Franchisee.** Subject to Section 9.3 of the Franchise Agreement, Franchisor shall return to Franchisee ____ % of the Gross Sales of the Self-Service Food Service Counter, as reported by and received from the owner of the facility where the Self-Service Food Service Counter is located. Franchisor shall pay the amounts due to Franchisee, within 30 days after receiving the sales report and payment for the applicable period from the facility owner.

F. **Operation.**

F.1. Franchisee shall have the right to operate at the Self-Service Location, but only a Self-Service Food Service Counter operating pursuant to the Franchise Agreement, as amended by this Addendum.

F.2. Franchisee shall perform all food preparation for the Self-Service Food Service Counter only at the following facility: _____ and shall deliver the products to and place them for display at the Self-Service Food Service Counter.

F.3. Franchisee or Franchisee's personnel shall inspect the Self-Service Food Service Counter at least once daily and cause a sufficient amount of sushi and other food products to be placed in the display case before trading hours each day. Franchisor shall have the right to revise these requirements on written notice to Franchisee. The Self-Service Food Service Counter shall be adequately stocked during business hours.

G. Termination.

G.1. Franchisor may elect to terminate this Addendum at any time and for any reason or no reason on 30 day written notice. The parties mutually acknowledge that any termination of this Addendum shall not by itself be termination of the Franchise Agreement. On termination of this Addendum, Franchisee shall comply with all the post termination provisions of Section 15.6 of the Franchise Agreement as applicable to the Self-Service Food Service Counter.

G.2. Franchisor shall have the right to elect whether or not to terminate this Addendum either together with, or separate from the rest of the Franchise Agreement or any other addendum between Franchisee and Franchisor, according to the provisions of Sections 15.1 through 15.5 of the Franchise Agreement.

G.3. On termination or expiration of this Addendum, Franchisor shall have the option (but not the obligation), exercisable by delivering notice to Franchisee during the thirty (30) days following termination or expiration, to purchase the Assets of the Self-Service Food Service Counter. "Assets" means equipment, supplies, signage and non-perishable inventory.

G.4. The purchase price for the Assets will be the fair market value as reasonably determined by Franchisor. Any amounts Franchisee owes to Franchisor or its affiliates shall be applied to reduce the purchase price.

G.5. The balance of the purchase price, after the deductions in Section G.4, shall be payable by Franchisor to Franchisee, at the closing. The closing shall occur at a date stated by Franchisor in the notice to Franchisee of Franchisor's exercise of the purchase option. That date shall be no later than 30 days after delivery of the notice, provided that the date may be later as reasonably determined by Franchisor to allow time for compliance with bulk sales laws. At closing, the parties shall execute and deliver all documents necessary to vest title in the purchased assets in Franchisor, free and clear of liens and encumbrances. Franchisee shall provide Franchisor with all information necessary to close the transaction.

G.6. Franchisor shall also have the right (but not the obligation) to purchase non-expired approved perishable inventory at the Self-Service Food Service Counter at the time of expiration or termination of this Addendum. The purchase price for the non-expired approved perishable inventory will be the product cost paid by franchisee to acquire these products from Franchisor or Franchisor's approved suppliers. Any amounts Franchisee owes to Franchisor or its affiliates shall be applied to reduce the purchase price.

H. Miscellaneous.

H.1. Franchisee shall, with regard to the Self-Service Food Service Counter, perform all the obligations, comply with all the restrictions, and be subject to all the provisions in the Franchise Agreement.

H.2. Defined terms not defined in this Addendum shall have the meaning provided in the Franchise Agreement.

H.3. This Addendum shall be deemed to be part of, and shall be subject to all other terms and conditions in, the Franchise Agreement.

H.4. In any conflict between the Franchise Agreement and this Addendum, the provisions in this Addendum shall control.

Signed as of the date first written above.

FRANCHISEE

Signature: _____

Print Name: _____

Title: _____

FRANCHISOR

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

By: _____

Print Name: _____

Title: _____

GUARANTY

In exchange for Franchisor's execution of this Agreement, the undersigned unconditionally, absolutely and irrevocably guaranties and promises to pay and perform any and all indebtedness and obligations of Franchisee (an entity and/or operation in which the undersigned has an ownership interest) to Franchisor under this Addendum and all other Franchise Documents. If more than one person signs below, the obligations of the undersigned shall be joint and several.

Signature: _____

Print Name: _____

Signature: _____

Print Name: _____

Signature: _____

Print Name: _____

EXHIBIT G

GENERAL RELEASE

**ADVANCED FRESH CONCEPTS FRANCHISE CORP.
GENERAL RELEASE AGREEMENT**

THIS GENERAL RELEASE AGREEMENT (this “**Release Agreement**”) is made and entered into as of _____ (the “**Effective Date**”), by and among **ADVANCED FRESH CONCEPTS FRANCHISE CORP.**, a California corporation (“**Franchisor**”), on the one hand, and _____ a _____ (“**Franchisee**”), and _____ (“**Owner**”), on the other hand, who are collectively referred to in this Release Agreement as the “**Releasing Parties**”, with reference to the following facts:

A. Franchisor and Franchisee are parties to that certain Franchise Agreement and related ancillary agreements dated _____ (collectively, the “**Franchise Agreement**”) pursuant to which Franchisor granted Franchisee a license (the “**License**”) to use the service marks and trade names “**Zenshi**,” “**AFC**,” “**Wild Blue**,” “**Hybrid Sushi**,” “**Southern Tsunami**,” and other related trademarks, service marks, logos and commercial symbols (the “**AFC Marks**”) and the “**AFC System**” (the “**System**”) in connection with the operation of one or more AFC Food Service Counter(s)/Wild Blue Counter(s) (collectively, the “**Food Service Counter(s)**”) located at _____ (the “**Franchised Location**”).

B. Franchisee desires to enter into a _____.

C. This Release Agreement has been requested at a juncture in the relationship of the parties where Franchisor is considering either a change or an expansion of the relationship between the parties and/or their affiliates. Franchisor is unwilling to make the anticipated change or expansion in the relationship of the parties unless it is certain that it is proceeding with a “clean slate” and that there are no outstanding grievances or Claims against it. Releasing Parties are willing to enter into this Release Agreement in consideration for receiving the agreement of Franchisor to an anticipated change or expansion of the relationship between the parties. Releasing Parties acknowledge that this Release Agreement is intended to wipe the slate clean.

NOW, THEREFORE, IT IS AGREED:

1. **DEFINITIONS.** As used in this Release Agreement, the following capitalized terms have the meanings ascribed to them.

1.1 “**Claims**” means all actual and alleged claims, demands, Losses, charges, agreements (whether written or oral), covenants, responsibilities, warranties, obligations, contracts (whether oral or written), debts, violations, suits, counterclaims, cross claims, third party claims, accounts, liabilities, costs, expenses (including attorneys’ fees and court costs), rights to terminate and rescind, rights of action and causes of action of any kind or nature, whatsoever, whether known or unknown, matured or unmatured, accrued or unaccrued, suspected or unsuspected, contingent or non-contingent, liquidated or unliquidated, choate or inchoate, and whether or not asserted, threatened, alleged, or litigated, at law, equity, or otherwise.

1.2 “**Constituents**” means past, present and future affiliates, subsidiaries, parent companies, divisions, partners, members, trustees, receivers, executors, representatives, administrators, owners, shareholders, distributors, predecessors, officers, directors, agents, managers, principals, employees, insurers, successors, assigns, representatives and attorneys and the past, present and future officers, directors, agents, managers, principals, members, employees, insurers, successors, assigns, representatives and attorneys of each of the foregoing.

1.3 “**Excluded Matters**” means Franchisor’s continuing contractual obligations which arise or continue under and pursuant to the Franchise Agreement on and after the date of this Release Agreement.

1.4 “**Franchisor Released Parties**” means Franchisor, Advanced Fresh Concepts Franchise Corp., a California corporation, and each of its Constituents.

1.5 “**Losses**” means all damages, debts, liabilities, accounts, suits, awards, judgments, payments, diminutions in value and other losses, costs and expenses, however suffered or characterized, all interest thereon, all costs and expenses of investigating any Claim, reference proceeding, lawsuit or arbitration and any appeal therefrom, all actual attorneys’ fees incurred in connection therewith, whether or not such Claim, reference proceeding, lawsuit or arbitration is ultimately defeated and, all amounts paid incident to any compromise or settlement of any such Claim, reference proceeding, lawsuit or arbitration.

2. **GENERAL RELEASE AGREEMENT.** Releasing Parties, for themselves and their Constituents, hereby release and forever discharge Franchisor Released Parties from any and all Claims, whether known or unknown, based upon anything that has occurred or existed, or failed to occur or exist, from the beginning of time to the Effective Date, including, without limitation any and all Claims which relate to the Franchise Agreement, any addendum thereto, the Food Service Counter(s), the System, the License, the Marks, and the Franchised Location, and any other agreement entered into prior to the Effective Date between Franchisor Released Parties, on the one hand, and Releasing Parties, on the other hand, except for the Excluded Matters and obligations under this Release Agreement. This waiver, release and discharge is effective immediately in its fullest and most comprehensive sense. This Release Agreement does not apply with respect to claims arising under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

3. **WAIVER OF SECTION 1542 OF THE CALIFORNIA CIVIL CODE.**

3.1 **Section 1542 of the California Civil Code.** Releasing Parties, for themselves and their Constituents, acknowledge that they are familiar with Section 1542 of the California Civil Code, which reads as follows:

A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS THAT THE CREDITOR OR RELEASING PARTY DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE, AND THAT IF KNOWN BY HIM OR HER WOULD HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR OR RELEASING PARTY.

3.2 **Waiver.** With respect to those Claims being released pursuant to Section 2, Releasing Parties, for themselves and their Constituents, acknowledge that they are releasing unknown Claims and waive all rights they have or may have under Section 1542 of the California Civil Code or any other statute or common law principle of similar effect. For purposes of this Section 3, Releasing Parties shall be considered to be creditors of the Franchisor Released Parties, and each of them.

4. **UNKNOWN CLAIMS.** Releasing Parties acknowledge and agree that among the wide and comprehensive range of Claims being waived, released, and discharged by this Release Agreement, they are waiving, releasing, and discharging unknown and unsuspected Claims which, if known or suspected by Releasing Parties to exist in their favor at the time of executing this Release Agreement, may have materially affected Releasing Parties’ decision to enter into this Release Agreement. It is understood by Releasing Parties that, after the Effective Date, the facts under which this Release Agreement is entered into may turn out to be other than or different from the facts Releasing Parties knew or believed to be true on the Effective Date. Releasing Parties, therefore, expressly assume the risk of the facts turning out to be so different and agree that

this Release Agreement shall be in all respects final and effective and not subject to termination or rescission by any such difference in facts.

5. **REPRESENTATIONS AND WARRANTIES.** Releasing Parties hereby represent and warrant that, in entering into this Release Agreement, Releasing Parties: (i) are doing so freely and voluntarily, either upon the advice of counsel and business advisors of Releasing Parties' own choosing, or without such advice because Releasing Parties, free from coercion, duress or fraud, declined to obtain such advice; (ii) have read and fully understand the terms and scope of this Release Agreement; (iii) understand that this Release Agreement is final and conclusive, and intends to be final and conclusive, as to the matters set forth in this Release Agreement; and (iv) have not assigned, transferred, or conveyed to any third party all or any part of their interest, or any contingent interest, in any of the Claims released by this Release Agreement now or in the future, and are aware of no third party who contends or claims otherwise, and shall not purport to assign, transfer, or convey any interest in any such Claim after the Effective Date.

6. **COVENANTS NOT TO SUE.** Releasing Parties hereby irrevocably covenant that they will not, directly or indirectly: (i) commence, initiate, or cause to be commenced or initiated any proceeding, claim, or demand of any kind against Franchisor Released Parties based upon any Claims released under this Release Agreement; or (ii) assist or encourage any person or entity to investigate, inquire into, commence, initiate, or cause to be commenced or initiated any proceeding, claim, or demand of any kind against Franchisor Released Parties based upon any Claims released under this Release Agreement.

7. **INDEMNITY.** Without in any way limiting any of the rights and remedies otherwise available to the Franchisor Released Parties, Releasing Parties shall defend, indemnify and hold harmless each Franchisor Released Party from and against all Claims whether or not involving third-party Claims, arising directly or indirectly from or in connection with: (i) the assertion by or on behalf of Releasing Parties or their Constituents of any Claim or other matter released pursuant to this Release Agreement; (ii) the assertion by any third party of any Claim or demand against any Franchisor Released Party which Claim or demand arises directly or indirectly from, or in connection with, any Claim or other matter released pursuant to this Release Agreement; (iii) any breach of representations, warranties or covenants hereunder by Releasing Parties or its Constituents; or (iv) the Franchise Agreement, the Food Service Counter(s), the Franchised Location, and/or any and all claims of creditors, customers, vendors, suppliers or invitees of the Food Service Counter(s), or other third parties, for obligations incurred and/or acts or omissions to act by Franchisee, both prior to and following the Effective Date.

8. **GENERAL PROVISIONS.**

8.1 **Amendment.** This Release Agreement cannot be modified, altered or otherwise amended except by an agreement in writing signed by all of the parties.

8.2 **Entire Agreement.** This Release Agreement, together with the agreements referenced in this Release Agreement, constitute the entire understanding between and among the parties with respect to the subject matter of this Release Agreement and supersedes any prior negotiations and agreements, oral or written, with respect to the subject matter of this Release Agreement. The Recitals set forth in Paragraphs A through C of this Release Agreement are true and correct and are incorporated into this Release Agreement as part of this Release Agreement.

8.3 **Counterparts and Electronic Transmission; Electronic Signatures.** This Release Agreement may be executed in any number of counterparts, each of which shall be deemed to be an original and all of which together shall be deemed to be one and the same instrument. Copies of this Release Agreement with signatures that have been transmitted by email or by facsimile shall constitute and be deemed original copies of this Release Agreement for all purposes, provided that the copies are fully executed, dated and

identical in form to the original hard copy version of this Release Agreement. In addition, this Release Agreement may be signed electronically by the parties and electronic signatures appearing on this Release Agreement shall be deemed to be the same as handwritten signatures for the purposes of the validity, enforceability and admissibility of this Release Agreement.

8.4 **Heirs, Successors and Assigns.** This Release Agreement shall be binding upon and inure to the benefit of the parties and their respective heirs, successors and permitted assigns. In addition, each of Franchisor Released Parties that is not a party shall be a third party beneficiary of this Release Agreement, with the right to enforce this Release Agreement for his, her, or its benefit, whether acting alone or in combination with any other Franchisor Released Party.

8.5 **Interpretation.** The rule that an agreement is to be construed against the party drafting the agreement is hereby waived by the parties, and shall have no applicability in construing this Release Agreement or any of its terms. The headings used in this Release Agreement are for purposes of convenience only and shall not be used in construing the provisions of this Release Agreement. As used in this Release Agreement, the male gender shall include the female and neuter genders, the singular shall include the plural and the plural, the singular.

8.6 **Severability and Validity.** Any provision of this Release Agreement which is prohibited, unenforceable or not authorized in any jurisdiction shall, as to such jurisdiction, be ineffective to the extent of such prohibition, unenforceability or non-authorization without invalidating the remaining provisions of this Release Agreement or affecting the validity, enforceability or legality of such provision in any other jurisdiction.

8.7 **Governing Law and Venue.** This Release Agreement shall be interpreted and construed under the laws of California. In the event of any conflict of law, the law of California shall prevail, without regard to the application of California conflict of law rules. If, however, any provision of this Release Agreement would not be enforceable under the laws of California, and if the Food Service Counter(s) is/are located outside of California and such provision would be enforceable under the laws of the state in which the Food Service Counter(s) is/are located, then such provision shall be interpreted and construed under the laws of that state. Nothing in this Section 8.7 is intended by the parties to subject this Release Agreement to any franchise or similar law, rules, or regulation of the state of California to which it would not otherwise be subject.

8.8 **Arbitration.** Except as precluded by applicable law, any controversy or claim that arises out of or relates to this Release Agreement, or any breach of this Release Agreement, including without limitation any claim that any of this Release Agreement (including this Paragraph 8.8) is invalid, illegal, voidable or void, shall be submitted to arbitration in accordance with the rules of the American Arbitration Association and judgment on the award may be entered in any court with jurisdiction thereof. Unless applicable law requires otherwise, arbitration shall occur in Los Angeles, California. This arbitration provision shall be self-executing, and shall remain in effect after and regardless of expiration or termination of this Release Agreement. If a party fails to appear at any properly noticed arbitration proceeding, an award may be entered against such party regardless of such failure to appear. The prevailing party in any arbitration or other proceeding shall be entitled to recover its reasonable attorneys' fees and costs.

8.9 **Authority of Franchisor.** Franchisor represents and warrants that (i) Franchisor has the power and authority to enter into this Release Agreement and to perform its obligations under this Release Agreement without the approval or consent of any other person or entity, and (ii) the individual who executes this Release Agreement on Franchisor's behalf is duly authorized to do so without the approval or consent of any other person or entity.

8.10 **Authority of Releasing Parties.** Releasing Parties represent and warrant that (i) they have the power and authority to enter into this Release Agreement and to perform their obligations under this Release Agreement without the approval or consent of any other person or entity, and (ii) the individuals who execute this Release Agreement on Releasing Parties' behalfs are duly authorized to do so without the approval or consent of any other person or entity.

8.11 **No Waiver.** No delay, waiver, omission, or forbearance on the part of any party to exercise any right, option, duty, or power arising out of any breach or default by any other party of any of the terms, provisions, or covenants of this Release Agreement, and no custom or practice by the parties at variance with the terms of this Release Agreement, shall constitute a waiver by any party to enforce any such right, option, or power as against the other parties, or as to a subsequent breach or default by the other parties.

8.12 **Attorneys' Fees.** If any legal action is brought to enforce the terms of this Release Agreement, the prevailing party shall be entitled to reasonable attorneys' fees and costs, and any and all costs of collection, in addition to any other relief to which that party may be entitled.

8.13 **Further Acts.** The parties agree to execute, acknowledge and deliver to any requesting party, and to procure the execution, acknowledgment and delivery to any requesting party, of any additional documents or instruments which the requesting party may reasonably require to fully effectuate and carry out the provisions of this Release Agreement.

IN WITNESS WHEREOF, the parties to this Release Agreement have executed this Release Agreement as of the Effective Date.

FRANCHISOR:

ADVANCED FRESH CONCEPTS FRANCHISE
CORP., A California corporation

By: _____
Name: _____
Title: _____

FRANCHISEE:

_____ A _____

By: _____
Name: _____
Title: _____

OWNER:

_____, an individual

_____, an individual

EXHIBIT H

**ASSIGNMENT OF FRANCHISE
AGREEMENT AND FRANCHISOR
CONSENT**

Assignment of Franchise Agreement and Franchisor Consent

This Assignment of Franchise Agreement (this “Assignment”) is executed on **DATE** by and between **FRANCHISEE NAME** an individual (“Franchisee”), and **COMPANY NAME** a **STATE** corporation (“Assignee Entity”).

Recitals

On **FRANCHISE AGREEMENT DATE** Franchisee entered into a franchise agreement (the “Franchise Agreement”) with Advanced Fresh Concepts Franchise Corp. (“Franchisor”) for the operation of a sushi bar or food service counter at the following location: **STORE NAME AND LOCATION** (the “Food Service Counter”).

Franchisee owns a majority of the outstanding stock or membership interests of Assignee Entity. Franchisee desires to assign his or her Franchise Agreement to the Assignee Entity according to the terms of this Assignment. Accordingly:

Assignment

For Value Received, Franchisee sells, assigns and transfers to Assignee Entity all right, title and interest in and to the Franchise Agreement between Franchisee and Franchisor, concerning the Food Service Counter.

Franchisee Signature: _____

Printed Name: _____

This Assignment is Accepted. Assignee Entity agrees to abide by all terms, conditions and obligations of Franchisee under the Franchise Agreement.

COMPANY NAME
[Assignee Entity Name]

EIN #
[EIN Number]

Signature: _____

Printed Name: _____

Title: _____

Franchisor Consent

By signing below, Advanced Fresh Concepts Franchise Corp., a California corporation, consents to the foregoing assignment, effective on _____.

ADVANCED FRESH CONCEPTS FRANCHISE CORP.
a California corporation

Signature _____

Printed Name _____

Title _____

Guaranty

In exchange for Franchisor's execution of this Agreement, Franchisee absolutely and irrevocably guaranties and promises to pay and perform any and all indebtedness and obligations of Assignee Entity (an entity and/or operation in which the undersigned has an ownership interest) to Franchisor under the Franchise Agreement and all other franchise documents between Assignee Entity and Franchisor.

Signature: _____

Print Name: _____

Date: _____

EXHIBIT I

**ASSET SALE AND PURCHASE
AGREEMENT**

Notice to Buyer and Seller
This is a streamlined, basic form of Agreement
It may not cover all circumstances of your transaction.
You can edit, add to or delete from this Agreement to fit your transaction.

PLEASE REMOVE THIS SENTENCE AND ABOVE PARAGRAPH BEFORE SIGNING

ASSET SALE AND PURCHASE AGREEMENT

This ASSET SALE AND PURCHASE AGREEMENT is entered into this ____ day of _____, 20__, by and between _____ (“Buyer”), and Advanced Fresh Concepts Corp, a California corporation, its Designee or Affiliate (“Seller”).

RECITALS

Seller owns assets of a Zenshi Counter/AFC Food Service Counter/Wild Blue Counter (the “**Food Service Counter**”) located at _____ (the “Location”). These include the assets listed on Exhibit A to this Agreement. Seller desires to sell, assign and transfer to Buyer, and Buyer desires to purchase and acquire from Seller, the assets listed on Exhibit A to this Agreement. Accordingly, the parties have agreed as follows:

AGREEMENT

1. Purchase and Sale

1.1 Purchase and Sale. Seller agrees to sell, transfer, assign and convey to Buyer, and Buyer agrees to purchase and acquire from Seller, on the Closing Date (as hereinafter defined), all the assets listed in Exhibit A attached to this Agreement and incorporated here by this reference (the “Assets”).

1.2 Purchase Price. The total purchase price for the Assets will be of the sum of \$_____, together with the assumption by Buyer of the following liabilities and obligations _____.

1.3 Payment. The purchase price stated in Section 1.2 shall be payable in cash or cashier’s check on the Closing Date.

1.4 Allocation of Purchase Price. The allocation of the purchase price among the Assets for purposes of federal and state income and franchise tax shall be as follows:
\$_____ to Equipment; \$_____ to Food Products; \$_____ to Value of Established Market; and
\$_____ Other.

1.5 Further Assurances. From time to time at a party’s request, whether at or after the Closing Date, the other party shall execute and deliver such instruments and documents and take such other action as the requesting party reasonably requests to more completely convey and transfer the Assets intended to be transferred hereunder.

1.6 Limitation. Buyer shall have no obligation to assume any obligation of Seller, whether under any contract, lease or other instrument, or arising by law or otherwise, other than as expressly stated in this Agreement.

2. Closing

2.1 Closing Date. The closing will take place at the offices of _____, on _____, 20__ at _____.m., or at such other time and place as may be agreed by Seller and Buyer, provided, however at Seller's sole discretion, that this Agreement shall terminate and be of no force and effect if the closing Date shall not have occurred prior to _____, 20__; and provided, further, that such termination shall not affect the rights or remedies of either party under this Agreement with respect to a breach of, or default under, this Agreement by the other party. On consummation, the closing shall be deemed to take place as of the close of business on the closing date. The time and date of the closing are herein referred to as the "Closing Date."

2.2 Deliveries. At the closing, Seller will deliver to Buyer, against receipt of the purchase price referred to in Section 1.2, a bill of sale and other instruments of transfer and conveyance as reasonably requested by Buyer. At the closing, Buyer will deliver to Seller such instruments of assumption as reasonably requested by Seller.

3. Seller's Representations and Warranties.

Seller represents and warrants to Buyer as follows:

3.1 Organization and Good Standing. Seller is duly organized, validly existing and in good standing under the laws of the State of California and has all requisite power and authority to own, operate and lease its properties and to carry on its business as now being conducted.

3.2 Ownership. Seller owns all right, title and interest in and to the Assets, free and clear of liens and encumbrances other than as provided herein, and has the full right and power to transfer and assign the Assets to Buyer pursuant to this Agreement.

3.3 Authorization. Seller has full power and authority to sign, deliver and perform this Agreement and sell the Assets to Buyer. The signing, delivery and performance by Seller of this Agreement and the transactions contemplated by this Agreement have been duly authorized by all necessary and proper corporate action. This Agreement is a legal, valid and binding obligation of Seller, and each instrument contemplated by this Agreement when executed and delivered by Seller in accordance with the provisions hereof, will be a legal, valid and binding obligation of Seller, in each case enforceable against Seller in accordance with its terms.

4. Buyer's Representations and Warranties.

Buyer represents and warrants to Seller as follows:

4.1 Organization and Good Standing. If Buyer is identified in this Agreement as a corporation or limited liability company or other form of entity, Buyer is duly organized, validly existing and in good standing under the laws of the State of _____, has all requisite power and authority to own, operate and lease its properties and to carry on its business as now being conducted.

4.2 Authorization. Buyer has full power and authority to sign, deliver and perform this Agreement and buy the Assets from Seller. The signing, delivery and performance by Buyer of this Agreement and the transactions contemplated by this Agreement have been, duly authorized by all necessary and proper corporate action. This Agreement is a legal, valid and binding obligation of Buyer and each instrument contemplated by this Agreement when signed and delivered by Buyer in accordance with the

provisions hereof, will be a legal, valid and binding obligation of Buyer, in each case enforceable against Buyer in accordance with its terms.

4.3 No Breach or Violation. Neither the signing nor delivery of this Agreement nor the consummation of the transactions contemplated hereby will conflict with or result in a violation or breach of, or constitute a default under, any mortgage, lease or agreement, pursuant to which Buyer is a party or violate any judgment, order, permit, or decree binding on Buyer.

4.4 Documents and Records. Any documents and records being delivered to Seller are true, complete and correct.

5. Covenants.

5.1 Sales Tax. Buyer shall be responsible for the payment to the _____ of any sales tax which may become due by virtue of the sale of the Assets contemplated by this Agreement.

5.2 Bulk Transfer Laws. [_____] [_____] [Both parties initial if applicable or delete if not applicable. If neither initialed nor deleted, this provision shall apply.] The parties mutually agree to waive compliance with the bulk sales provisions of the Uniform Commercial Code of the State of _____, or any other applicable "bulk transfer" law in connection with the sale of the Assets, and Seller agrees to indemnify Buyer against all claims, losses, expenses, obligations, damages or liabilities occurring or arising from such waiver of compliance. Nothing herein contained shall be construed as an acknowledgment by any person that any such law is applicable to such sale.

5.3 Obligations to Personnel. Seller shall be solely responsible for payment of and shall pay all compensation and benefits due or to become due to personnel of the Food Service Counter operated at the Location for services performed through the Closing Date.

6. Conditions to Buyer's Obligations. Buyer's obligations to consummate the transactions contemplated by this Agreement are subject to the performance or satisfaction of the following condition on the Closing Date:

6.1 Bulk Transfer Law. If Section 5.2 has been deleted then Buyer and Seller shall have taken all such action as may be required to comply with all provisions of the Uniform Commercial Code - Bulk Transfer Law applicable to the transactions contemplated by this Agreement.

7. Conditions to Seller's Obligations. Seller's obligation to consummate the transactions contemplated by this Agreement are subject to the performance or satisfaction of the following conditions on or before the Closing Date:

7.1 Representations and Warranties. Buyer's representations and warranties in this Agreement or in any certificate, document or instrument delivered pursuant hereto or in connection with the transactions contemplated hereby shall be true and correct in all material respects as of the Closing Date as if made on and as of the Closing Date.

7.2 Covenants. Buyer shall have performed and complied with all the covenants, agreements and conditions required by this Agreement to be performed or complied with by Buyer, on or before the Closing Date.

7.3 Officers' Certificate. Seller shall have been furnished with a certificate executed on behalf of Buyer by its President or a Vice President, and its Secretary or Assistant Secretary, and by each other

person constituting the Buyer, dated the Closing Date, representing and certifying in such detail as Seller may reasonably request, as to the satisfaction of the conditions set forth in Sections 7.1 and 7.2.

7.4 No Actions or Proceedings. There will not be pending or threatened any action or proceeding before any court of governmental body or agency which would seek to restrain, prohibit or invalidate any transaction contemplated by this Agreement.

8. Survival and Indemnification.

8.1 Survival. The representations and warranties of Seller and Buyer in this Agreement and any provision of this Agreement intended, by its terms, to be observed and performed after the closing, shall survive the execution of this Agreement and the Closing Date.

8.2 Buyer's Indemnification. Buyer shall indemnify and hold Seller harmless from and against any damages, losses, liabilities, claims or expenses (including court costs and reasonable attorneys' fees) (the "Damages") arising from the use of the Assets or operation of the Food Service Counter located at _____ after the Closing Date.

9. Termination.

9.1 Events of Termination. This Agreement and the transactions contemplated hereby may be terminated at any time prior to the Closing Date: (a) by Buyer, if any of the conditions in Section 6 shall have become incapable of satisfaction or shall not have been satisfied or performed in the manner and within the time required on or before the Closing Date; and shall not have been waived by Buyer; or (b) by Seller, if any of the conditions in Section 7 shall have become incapable of satisfaction or shall not have been satisfied or performed in the manner and within the time required on or before the Closing Date; and shall not have been waived by Seller.

9.2 Effects of Termination. In the event of termination pursuant to this Section 9, or by virtue of the closing not having occurred by _____, 20____, other than as a result of a breach by Seller or Buyer of its covenants contained herein, or the non-fulfillment by Seller or Buyer of a condition in Section 6 or 7 to be fulfilled by Seller or Buyer, in each case solely within its control, this Agreement shall thereafter become void and of no further force and effect.

10. Miscellaneous.

10.1 Headings; Meanings. Section numbers and headings in this Agreement are for convenience only and shall not affect in any way the meaning or interpretation of this Agreement. The provisions of this Agreement shall be interpreted in accordance with their fair meanings, and shall not be strictly construed for or against either party.

10.2 Severability. The invalidity or unenforceability of any particular provision of this Agreement shall not affect the other provisions, and this Agreement shall be construed in all respects as if any invalid or unenforceable provision were omitted.

10.3 Arbitration: Except as precluded by applicable law, any controversy or claim that arises out of or relates to this Agreement, or any breach of this Agreement, including without limitation any claim that any of this Agreement (including this Paragraph 10.3) is invalid, illegal, voidable or void, shall be submitted to arbitration in accordance with the rules of the American Arbitration Association and judgment on the award may be entered in any court with jurisdiction thereof. Unless applicable law requires otherwise, arbitration shall occur in Los Angeles, California. This arbitration provision shall be

self-executing, and shall remain in effect after and regardless of expiration or termination of this Agreement. If a party fails to appear at any properly noticed arbitration proceeding, an award may be entered against such party regardless of such failure to appear. The prevailing party in any arbitration or other proceeding shall be entitled to recover its reasonable attorneys' fees and costs.

10.4 Governing Law. The validity, construction and performance of this Agreement shall be governed by the laws, without regard to the laws as to choice or conflict of laws, of the State of California.

10.5 Entire Agreement. This Agreement, including its Exhibits is the entire agreement between the parties on its subject matter, and supersede all prior agreements, understandings, negotiations, representations and discussions, whether verbal or written pertaining to the subject. There are no promises, terms, conditions or obligations of the parties pertaining to that subject matter other than as contained in this Agreement. Nothing in this Agreement is intended to disclaim the representations made to Buyer in the Franchise Disclosure Document.

10.6 Binding Effect. This Agreement shall bind and benefit the parties and their successors and permitted assigns.

10.7 Parties in Interest. Nothing in this Agreement, expressed or implied, is intended to confer on any person or entity other than the parties any right or remedy under or by reason of this Agreement.

10.8 Notices. Any notice or communication required or permitted by this Agreement shall be deemed sufficiently given if in writing and when delivered personally or 48 hours after deposit with the U.S. Postal Service as registered or certified mail, postage prepaid, and addressed as follows:

If to Buyer:

Attention: _____

If to Seller:

Advanced Fresh Concepts Corp.
19700 Mariner Avenue
Torrance, California 90503
Attention: Jeff Seiler

or such other address as a party to whom notice is to be given has furnished to the other party in the manner provided above.

10.9 Amendments and Waiver. This Agreement may be amended, modified or supplemented only by a writing executed by each of the parties.

Signed as of the date first written above.

BUYER

Signature

Title

SELLER

ADVANCED FRESH CONCEPTS CORP.

By_____

Its_____

EXHIBIT A

ASSETS

EXHIBIT J

**FOOD SERVICE COUNTER TRANSFER
AGREEMENT**

FOOD SERVICE COUNTER TRANSFER AGREEMENT

This FOOD SERVICE COUNTER TRANSFER AGREEMENT is entered into this ____ day of _____, 20__, by and between _____ (“Buyer”), and Advanced Fresh Concepts Franchise Corp., a California corporation, or its Designee or Affiliate (“Seller”).

RECITALS

Seller operates a Zenshi Counter/AFC Food Service Counter/Wild Blue Counter (the “Food Service Counter”) at _____ (the “Location”). Buyer wants to purchase from Seller, and operate, the business of, the Food Service Counter. Seller is willing to sell and transfer the business of the Food Service Counter to Buyer according to the terms of this Agreement. Accordingly, the parties have agreed as follows:

AGREEMENT

1. Transfer. Seller transfers to Buyer the business of the Food Service Counter, other than its tangible assets, effective _____, 20__ (“Effective Date”).
2. Price. Buyer shall pay Seller \$_____, and assume and be responsible for the following liabilities and obligations _____.
3. Payment. Buyer shall pay the purchase price stated in Section 2 in cash or cashier’s check on signing this Agreement.
4. Obligations to Personnel. Seller shall be responsible to pay all compensation and benefits due to personnel of the Food Service Counter for services before the Effective Date.
5. Indemnification. Buyer shall indemnify, defend and hold Seller harmless from and against all damages, losses, liabilities, claims or expenses, also including court costs and attorneys’ fees, arising from use and operation of the Food Service Counter after the Effective Date.
6. Buyer Acknowledgements. Buyer acknowledges being aware that:
 - A. the transfer accomplished by this Agreement does not include any tangible assets, equipment or inventory of the Food Service Counter. The sale, transfer and assignment of any assets, equipment and/or inventory to operate the Food Service Counter shall be accomplished by a separate Bill of Sale, on terms agreed by the parties;
 - B. Buyer will be required to sign and comply with other agreements and instruments to be permitted to operate the Food Service Counter, including but not limited to a Franchise Agreement and other ancillary agreements;
 - C. the transfer accomplished by this Agreement is conditioned on the property owner or landlord’s consent to the transfer; permission to operate the Food Service Counter at the Location is derived from an agreement between Seller (or an entity affiliated with Seller, such as Advanced Fresh Concepts Corp.) and the owner or lessor of the Location; that agreement may be modified or terminable by the owner and/or manager of the Location at any time and on short notice; the owner or facility manager may object to Buyer operating there; and modification, termination or objection by the owner or facility manager may result in the need for relocation and resulting disruption and interruption to Buyer or adjustment to the franchise operations (such as if the facility

owner requests that operations be converted from a full time location to a self-service, or part time location, or vice versa).

D. Seller makes no warranty or representation about the length of time Buyer may be permitted to operate the Food Service Counter at the Location or any other warranty or representation of any kind.

7. Interpretation. Section numbers and headings in this Agreement are for convenience only and shall not affect the meaning or interpretation of this Agreement. The provisions of this Agreement shall be interpreted according to their fair meanings, and shall not be strictly construed for or against either party.

8. Severability. The invalidity or unenforceability of any provision of this Agreement shall not affect the other provisions; they shall remain in effect and this Agreement shall be construed as if any invalid or unenforceable provision were omitted.

9. Governing Law. The validity, construction and performance of this Agreement shall be governed by California law, without regard to rules on choice or conflict of laws.

10. Arbitration: Any controversy or claim that arises out of or relates to this Agreement, or any breach of this Agreement, including without limitation any claim that any of this Agreement (including this Section 10) is invalid, illegal, voidable or void, shall be submitted to arbitration in accordance with the rules of the American Arbitration Association and judgment on the award may be entered in any court having jurisdiction. Arbitration shall occur in Los Angeles, California. This arbitration provision shall be self-executing, and shall remain in effect after and regardless of expiration or termination of this Agreement. If a party fails to appear at any properly noticed arbitration proceeding, an award may be entered against such party regardless of such failure to appear. The prevailing party in any arbitration or other proceeding shall be entitled to recover its reasonable attorney's fees and costs.

11. Parties in Interest. This Agreement shall bind and benefit the parties and their successors and permitted assigns. Nothing in this Agreement, expressed or implied, is intended to confer on any person or entity other than the parties any right or remedy under or by reason of this Agreement.

12. Notices. Any notice or communication required or permitted by this Agreement shall be deemed sufficiently given if in writing and when delivered personally or 48 hours after deposit with the U.S. Postal Service as registered or certified mail, postage prepaid, and addressed as follows:

To Buyer:

Attention: _____

To Seller:

Advanced Fresh Concepts Franchise Corp.
19700 Mariner Avenue

Torrance, California 90503

Attention: Jeff Seiler

or other address that a party to whom notice is to be given has notified the other party as provided above.

13. Entire Agreement. This Agreement is the entire agreement between the parties on its subject matter, and supersedes all prior agreements, understandings, negotiations, representations and discussions, whether verbal or written pertaining to the subject. There are no promises, terms, conditions or obligations of the parties pertaining to that subject matter other than as contained in this Agreement. Nothing in this Agreement is intended to disclaim the representations made to Buyer in the Franchise Disclosure Document. This Agreement may be amended, modified or supplemented only by a writing executed by each of the parties.

Signed as of the date first written above.

BUYER

SELLER

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

Signature

By_____

Title

Its_____

EXHIBIT K

PROMISSORY NOTE

PROMISSORY NOTE

\$ _____, 20 ____

FOR VALUE RECEIVED, _____ (“Maker”), hereby promises to pay to ADVANCED FRESH CONCEPTS FRANCHISE CORP., a California corporation (“Holder”), or order, at _____, or at such other place as Holder may from time to time designate in writing, the principal sum of _____ Dollars (\$ _____), with interest on the unpaid principal balance of this Promissory Note (“Note”) from the date of this Note until paid in full at the rate of zero percent (0%) per annum (“Interest Rate”).

1. Payment. Principal under this Note is payable as follows:
 - (i) On the _____ day of each month following the date of this Note, Maker shall pay to Holder monthly installments of principal in the amount of _____ Dollars (\$ _____).
 - (ii) On _____, the entire unpaid principal balance of this Note shall be due and payable.
 - (iii) Maker shall pay the sums due either by cashier’s check, money order, credit card or at Holder’s option, via deduction from commissions due to Maker.
2. Prepayment. This Note is prepayable, in whole or in part, at any time by Maker upon thirty (30) days’ written notice to Holder.
3. Late Charge and Default Rate. Maker recognizes that any default in the payment of any installment of principal due hereunder will result in losses and additional expenses to Holder in servicing the indebtedness evidenced hereby, handling such delinquent payments and meeting its financial obligations, and that the damages caused thereby would be extremely difficult and impractical to ascertain. Therefore, if any installment of principal due hereunder becomes overdue for a period more than ten (10) days, a late charge of one percent (1%) of the delinquent amount may be charged by Holder, at its option, to defray such losses and expenses. If applicable law requires a lesser charge, the maximum rate permitted by law may be charged. Any late charge that accrues during a month shall be payable on the next monthly payment date. Maker agrees that the payment of the late charge set forth in this Paragraph 3 is a reasonable estimate of the damage to Holder in the event of a late payment. The late fee provided in this Paragraph shall be payable in addition to all other remedies of Holder hereunder, at law or in equity.
4. Acceleration. If Maker fails to pay any installment within ten (10) days after the same is due, or if any other default occurs under this Note, or any other Franchise Agreement or addendum between the parties, the entire unpaid principal balance and other sums payable hereunder shall, at the option of Holder, become immediately due and payable without demand or notice.
5. Application of Payments; No Setoffs. All sums payable hereunder shall be payable without offset, demand, abatement or counterclaim of any kind or nature whatsoever, all of which are hereby waived by Maker. Principal shall be payable in lawful money of the United States of America.
6. Waiver. Maker and all other parties who may be directly or indirectly liable hereunder waive (a) presentment, protest and demand, diligence in collection and notice of protest, presentment,

demand, dishonor and nonpayment of this Note and (b) any release or discharge arising from any extension of time, discharge of any party liable for payment of this Note, release of any or all of the security for this Note, or other cause of release or discharge other than actual payment in full of this Note.

7. No Waiver. Holder shall not be deemed, by any act or omission, to have waived any of its rights or remedies hereunder unless such waiver is in writing and signed by Holder and then only to the extent specifically set forth in such writing. A waiver with reference to one event shall not be construed as a bar to or waiver of any right or remedy as to any subsequent event. No delay or omission of Holder to exercise any right, whether before or after a default hereunder, shall impair any such right or shall be construed to be a waiver of any right or default, and the acceptance at any time by Holder of any past-due amount shall not be deemed to be a waiver of the right to require prompt payment when due of any other amounts then or thereafter due and payable.

8. Severability. Any provision of this Note which may be prohibited by law or otherwise held invalid shall be ineffective only to the extent of such prohibition or invalidity and shall not invalidate or otherwise render ineffective the remaining provisions of this Note.

9. Choice of Law. This Note, and the rights and obligations hereunder of each of the parties hereto, shall be governed by and construed in accordance with the laws of the State of California, without reference to principles of conflicts of law.

10. Successors and Assigns. The terms, covenants and conditions contained herein shall be binding upon the heirs and successors of Maker and shall inure to the benefit of the successors and assigns of Holder.

11. Costs and Expenses. If any amount under this Note is not paid when due, Maker promises to pay immediately upon demand all costs and expenses of collection, including without limitation actual attorneys' fees, incurred by Holder to enforce the terms of this Note.

12. Venue and Jurisdiction. Maker agrees that any suit, action or proceeding arising out of or relating to this Note, or the interpretation, performance or breach of this Note, may be instituted in the United States District Court for the Central District of California or any court of the State of California located in Los Angeles County, and Maker irrevocably submits to the jurisdiction of those courts and waives any and all objections to jurisdiction or venue that it may have under the laws of the State of California or otherwise in those courts in any such suit, action or proceeding. The provisions of this paragraph shall not be deemed to preclude Holder from filing any suit, action or proceeding in any other appropriate forum.

13. Assignment. Holder may assign this Note and any security for this Note without notice to Maker or the consent of Maker. Maker shall have no right or power to assign or delegate any obligations under this Note.

14. Entire Agreement. This Note contains all of the terms and conditions agreed on by Maker and Holder with respect to the subject matter of this Note. This Note supersedes all prior negotiations, discussions, correspondence and agreements between Maker and Holder on its subject. This Note cannot be modified or changed except by written instrument signed by Maker and Holder.

15. Miscellaneous. If this Note is executed by more than one person or entity as Maker, the obligations of each such person or entity shall be joint and several. Each right, power and remedy of Holder provided in this Note, any other document securing this Note or at law, in equity or otherwise shall be

cumulative and may be pursued singularly, successively or together at the sole discretion of Holder, and the failure to exercise any such right, power or remedy shall in no event be construed as a waiver or a release thereof.

Time is of the essence with respect to each and every provision hereof in which time is a factor.

MAKER

Signature

Print Name

Title

EXHIBIT L

TABLE OF CONTENTS OF OPERATING MANUAL, SSOP MANUAL, STEAM TABLE MANUAL AND RECIPE GUIDES

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Franchisee Name: _____

Franchisee ID: _____

Store Name/Number: _____



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Standard Sanitation Operating Procedure

& Methods Manual

pH 135

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LIST OF U.S. FRANCHISEES, U.S. COMPANY OWNED LOCATIONS, TRANSFERS, TERMINATIONS, NON- RENEWALS, CEASED OPERATIONS/OTHER IN OUR LAST FISCAL YEAR

Zenshi Food Service Counters
Franchisee List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------------|---------------------------------|----------------------|-------|------------|----------------|
| DEANO, Lellanie Asuncion | 5600 Debarr Road | Anchorage | AK | 99504 | (907) 339-0900 |
| GALINDO, Mario Ildefonso, Jr. | 1725 Abbott Rd | Anchorage | AK | 99507 | (907) 339-2800 |
| TANGBOU, Zaugun | 4000 W. Diamond Blvd | Anchorage | AK | 99502 | (907) 339-1200 |
| NGEWOTONG, Nampuong | 7731 E. Northern Lights Blvd | Anchorage | AK | 99504 | (907) 339-1700 |
| PINMANEE, Chanaporn | 1501 Huffman Rd. | Anchorage | AK | 99515 | (907) 339-1300 |
| KEOKHAMPHOUY, Anouxa | 1650 W. Northern Lights Blvd. | Anchorage | AK | 99517 | (907) 339-0500 |
| TANGBOU, Zaugun | 11409 Business Park Blvd | Eagle River | AK | 99577 | (907) 696-9400 |
| GALINDO, Kim Allen De Guzman | 3627 Airport Way | Fairbanks | AK | 99709 | (907) 374-4000 |
| VIAL, Tuan Sung | 30 College Rd. | Fairbanks | AK | 99701 | (907) 374-4100 |
| PAU, Sawm | 90 Sterling Hwy | Homer | AK | 99603 | (907) 226-1000 |
| KIM, Dal Khan | 3033 Vintage Blvd | Juneau | AK | 99801 | (907) 523-2000 |
| LIAN TAWNG, David | 10576 Kenai Spur Hwy | Kenai | AK | 99611 | (907) 283-6300 |
| MACAPINLAC, Jessel Co | 2685 Mill Bay Rd. | Kodiak | AK | 99615 | (907) 481-1500 |
| GALINDO, Kim Allen De Guzman | 301 N. Santa Claus Lane | North Pole | AK | 99705 | (907) 490-2700 |
| TADAUNG, Nattikarn | 664 West Evergreen Ave | Palmer | AK | 99645 | (907) 761-1400 |
| LIAN TAWNG, David | 44428 Sterling Highway South | Soldotna | AK | 99669 | (907) 714-5400 |
| VILORIA, Izy Gayle | 595 E. Parks Hwy | Wasilla | AK | 99654 | (907) 352-1100 |
| HLA, Kyaw Tun | 9200 Highway 119 Ste 1400 | Alabaster | AL | 35007 | (205) 663-3443 |
| BIK, Jonathan Thawngluai | 22031 US Highway 72 | Athens | AL | 35613-2614 | (256) 230-2076 |
| BIK, Jonathan Thawngluai | 165 US Hwy 31 N. | Athens | AL | 35611 | (800) 242-1227 |
| KAP, Thang Sian | 300 Deans Rd. Suite F | Auburn | AL | 36830 | (334) 821-1325 |
| MYINT, Phyu Phyu | 2900 E University Dr. | Auburn | AL | 36830 | (334) 502-2416 |
| TUANG, Suan Thawn | 2415 Moores Mill Rd | Auburn | AL | 36830 | (334) 502-8667 |
| LE, Phuong | 138 South Gay Street, | Auburn | AL | 36830 | (334) 502-3616 |
| HTWE, Hla | 4965 Promenade Parkway | Bessemer | AL | 35022 | (205) 426-7100 |
| NGAI, Ling | 1325 Montclair Rd. | Birmingham | AL | 35210 | (205) 951-6626 |
| LUN, Magdalene Thang Zam | 3040 Healthy Way | BIRMINGHAM | AL | 35243 | (205) 970-7501 |
| SHEIN, Kyawt Kyawt | 1944 Montgomery Hwy S | Birmingham | AL | 35244 | (205) 987-3401 |
| SHEIN, Kyawt Kyawt | 410 Doug Baker Blvd | Birmingham | AL | 35242 | (205) 981-7415 |
| LANGLE, Billy K | 6219 Tattersall Blvd. | Birmingham | AL | 35242 | (205) 778-5381 |
| MANG, Lian | 2860 Lakeshore Pkwy | Birmingham | AL | 35211 | (205) 945-2741 |
| LWIN, Zin Mar | 5188 Coldwell Mill | Birmingham | AL | 35244 | (205) 980-7500 |
| LWIN, Zin Mar | 230 20th Street South | Birmingham-Jefferson | AL | 35233 | (205) 250-7170 |
| MANG, Anthony Khualza | 90 Marketplace Cir | Calera | AL | 35040 | (205) 668-3585 |
| ZASIAH, Stephen Vantiam | 501 Chelsea Crossroads | Chelsea | AL | 35043 | (205) 678-5600 |
| PAU, Thang Vum | 1104 Cullman Shopping Center NW | Cullman | AL | 35055 | (256) 736-7000 |
| MANG, Thang Suan | 27955 US Highway 98 | Daphne | AL | 36526 | (251) 626-1305 |
| LING, Tuang Thang | 1605 Beltline Rd. SW | Decatur | AL | 35601 | (256) 301-0023 |
| NANG, James | 2934 Point Mallard Pkwy, SE | Decatur-Morgan | AL | 35603 | (256) 351-5261 |
| MUANG, Thian Pek | 1620 Ross Clark Circle | Dothan | AL | 36301 | (334) 673-1200 |
| HNIEM, Biak | 4650 West Main Street Ste 700 | Dothan | AL | 36305 | (334) 792-6801 |
| MUNG, Thawng Ngaih | 3525 Ross Clark Circle | Dothan | AL | 36303 | (334) 792-4281 |
| KHUP, Phung Go | 847 Boll Weevil Cir | Enterprise | AL | 36330 | (334) 348-1489 |
| MANG, Thang Suan | 22530 U.S.Highway 98 | Fairhope | AL | 36532 | (251) 929-7355 |
| LIN, Cung Hu | 18125 Wright Blvd | Fairhope | AL | 36532 | (251) 279-6442 |
| THANG, Ting Zung | 322 Cox Creek Pkwy | Florence | AL | 35630 | (256) 718-1790 |
| AUNG, Wai Phyo | 2614 S. McKenzie St. | Foley | AL | 36535 | (251) 943-3329 |
| Hnin, Wai Wai | 655 Fieldstown Road | Gardendale | AL | 35071 | (205) 608-4677 |
| LIAN, Pau Deik | 160 Cotton Creek Drive | Gulf Shores | AL | 36542 | (251) 948-1281 |
| MUNG, Thawng Za | 2300 Gunter Avenue | Guntersville | AL | 35976 | (256) 571-2501 |
| Thang, Kham Lian | 5850 Highway 53 | Harvest | AL | 35749 | (256) 851-5958 |
| SHEIN, Kyawt Kyawt | 4730 Highway 17 | Helena | AL | 35080 | (205) 620-0199 |
| MANG, Hau Lan | 411 Green Springs Hwy | Homewood | AL | 35209 | (205) 944-1101 |
| MAUNG, Salai K | 2543 John Hawkins Pkwy | Hoover | AL | 35244-3533 | (205) 982-8506 |
| JI, Roi | 1584 Montgomery Highway | Hoover | AL | 35216 | (205) 824-7218 |
| MANG, Lian | 4289 South Shades Crest Road | Hoover | AL | 35244 | (205) 428-4923 |
| VUNG, Hrang | 7090 University Drive | Huntsville | AL | 35806 | (256) 726-0600 |
| THANG, Za Len | 9040 Memorial Pkwy SW | Huntsville | AL | 35802 | (256) 650-6086 |
| NYEIN, Ei Ei | 2246 Winchester Rd NE | Huntsville | AL | 35811 | (256) 851-5807 |
| CHANG, Elle | 12796 Bailey Cove Rd SE | Huntsville | AL | 35803 | (256) 885-0002 |
| CHANG, Elle | 310 Pelham Ave SW | Huntsville | AL | 35801 | (256) 534-2330 |
| Thang, Kham Lian | 1660 Old Monrovia Rd. NW | Huntsville | AL | 35806 | (256) 430-5443 |
| MAUNG, Tun | 4851 Whitesburg Dr. | Huntsville | AL | 35802 | (256) 650-2390 |
| HMUNG, Biak Nuai | 2286 Zierdt Rd. | Huntsville | AL | 35824 | (256) 774-3888 |
| JONES, Jinyan Y. | 12070 County Line Road | Madison | AL | 35756 | (256) 230-2626 |
| TUANG, Khup Lam | 7129 Wall Triana Hwy | Madison | AL | 35757 | (256) 722-3786 |
| NUNG, Joseph | 8847 US-72 E | Madison | AL | 35758 | (800) 576-4377 |
| CHANG, Elle | 350 Hughes Rd | Madison | AL | 35758 | (256) 464-3422 |
| NGUNHEI, Tan Thay Aung | 4579 Wall Triana Highway | Madison | AL | 35758 | (256) 461-0914 |
| LIAN, Thang Cin | 417 John Henry Way | Madison | AL | 35757 | (256) 325-0540 |
| HMUNG, Biak Nuai | 8000 Madison Blvd | Madison | AL | 35758 | (256) 461-1860 |
| MAUNG, Tun | 12290 Highway 231-431 N. | Meridianville | AL | 35759 | (256) 829-3488 |
| Qader, Matthew M | 100 N Florida Street | Mobile | AL | 36607 | (251) 471-4860 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|------------------------------|-------------------|-------|-------|----------------|
| KHUAL, Gin Sian | 9124 Cottage Hill Road | Mobile | AL | 36695 | (800) 242-1227 |
| MANG, Vungh Suan | 4628 Airport Blvd. | Mobile | AL | 36608 | (251) 341-5727 |
| KHAN, Pau Za | 2370 Hillcrest Rd, Unit J | Mobile | AL | 36695 | (251) 661-5361 |
| OU, Ying | 4045 Atlanta Hwy | Montgomery | AL | 36109 | (334) 260-7782 |
| OU, Ying | 3026 Zelda Rd. | Montgomery | AL | 36106 | (334) 244-4481 |
| THIT, Jun Hnine Thin M | 7076 Atlanta Hwy | Montgomery | AL | 36117 | (334) 290-4501 |
| THIT, Jun Hnine Thin M | 7700 Vaughn Rd. | Montgomery | AL | 36117 | (334) 290-4920 |
| WANG, Yinghong | 2200 Village Drive | Moody | AL | 35004 | (205) 640-3230 |
| LWIN, Zin Mar | 3141 Overton Rd | Mountain Brk | AL | 35223 | (205) 967-2188 |
| NHKUM, Ring Tey | 3220 Woodward Ave. | Muscle Shoals | AL | 35661 | (256) 389-0080 |
| TUN, Thu Zar | 2300 McFarland Blvd | Northport | AL | 35476 | (205) 339-4232 |
| TUN, Thu Zar | 13556 Highway 69 N | Northport | AL | 35475 | (205) 330-7653 |
| PIANG, Cin Dain | 2450 Enterprise Dr. | Opelika | AL | 36801 | (334) 737-2643 |
| LIN, Gin Saw | 25771 Perdido Beach Blvd | Orange Beach | AL | 36561 | (251) 980-1404 |
| SINT, Ye Htut Win | 6707 HWY 431 S | Owens Cross Roads | AL | 35763 | (256) 512-0990 |
| SHRING, Salai | 115 Commons Way | Oxford | AL | 36203 | (256) 835-4075 |
| TUN, Kyaw Kyaw Naing | 365 Huntley Pkwy | Pelham | AL | 35124 | (205) 620-0102 |
| NEI, Van | 2040 Martin St S | Pell City | AL | 35128 | (205) 338-3472 |
| LE, Phuong | 5408 Summerville Rd | Phenix City | AL | 36867 | (334) 291-8525 |
| AUNG, Pyone Moh Moh | 9515 Vaughn Road | Pike Road | AL | 36064 | (334) 694-5802 |
| KHAI, Hang Lian | 5150 Old Springville Rd | Pinson | AL | 35126 | (205) 815-5224 |
| AUNG, Pyone Moh Moh | 2451 Cobbs Ford Road | Prattville | AL | 36066 | (334) 285-0227 |
| TIN, Tha | 128 W Grand Ave | Rainbow City | AL | 35906 | (256) 442-2581 |
| Qader, Matthew M | 21 Shell Rd | Saraland | AL | 36571 | (251) 661-5361 |
| AUNG, Nay Win | 24540 John T Reid Parkway | Scottsboro | AL | 35768 | (256) 672-6056 |
| MANG, Thang Suan | 10179 Eastern Shore Drive | Spanish Fort | AL | 36527 | (251) 621-9065 |
| ZAMANG, Avan | 165 MCS Boulevard | Sylacauga | AL | 35150 | (800) 242-1227 |
| TAANG, Pau Sian | 1147 U.S Highway 231 South | Troy | AL | 36081 | (334) 807-5761 |
| KHAI, Hang Lian | 7272 Gadsden Hwy | Trussville | AL | 35173 | (205) 661-1415 |
| SAW, Steven | 1101 Southview Lane | Tuscaloosa | AL | 35405 | (205) 247-7710 |
| CHUNG, Ngun | 1190 University Blvd | Tuscaloosa | AL | 35401 | (205) 247-5044 |
| CHUNG, Ngun | 4851 Rice Mine Rd NE Ste 200 | Tuscaloosa | AL | 35406 | (205) 247-7666 |
| JI, Roi | 784 Montgomery Highway | Vestavia Hills | AL | 35216 | (205) 824-6005 |
| ZASIAH, Stephen Vantiam | 3350 Morgan Drive | Vestavia Hills | AL | 35216 | (205) 978-9842 |
| THANG, Hrang Lian | 3655 W. Anthem Way | Anthem | AZ | 85086 | (623) 745-3800 |
| PAKATA, Naing | 2727 N. Power Road | Mesa | AZ | 85215 | (480) 396-9282 |
| THA, Biak | 4316 S. Signal Butte Rd. | Mesa | AZ | 85212 | (480) 296-7953 |
| SUUM, Thang Khan | 3132 East Camelback Road | Phoenix | AZ | 85016 | (480) 273-7871 |
| THAWN, Tuan Pian | 520 W. Osborn Road | Phoenix | AZ | 85013 | (602) 274-7422 |
| TUANG, Cin Vel | 810 East Glendale Ave | Phoenix | AZ | 85020 | (602) 331-0134 |
| HAU, Ling Sian | 550 E Bell Rd | Phoenix | AZ | 85022 | (602) 863-4194 |
| HAU, Ling Sian | 13440 N. 7th St | Phoenix | AZ | 85022 | (602) 547-1288 |
| PAR, Tha Neih | 4747 East Greenway Road | Phoenix | AZ | 85032 | (602) 996-5635 |
| NYI, Nyi | 4750 E. Indian School Rd | Phoenix | AZ | 85018 | (602) 840-2161 |
| ABDALLAH, Rawda Hussein | 18495 E. Queen Creek Rd. | Queen Creek | AZ | 85142 | (480) 279-2733 |
| OH, Chris Younggran | 40950 N. Ironwood Drive | Queen Creek | AZ | 85140 | (480) 758-3320 |
| KIM, Yu | 2652 Jamacha Rd | El Cajon | CA | 92019 | (619) 670-0101 |
| YOUNG, Hyon Suk | 5727 Kanan Rd | Agoura Hills | CA | 91301 | (818) 889-5429 |
| WAI, San San | 867 Island Dr. | Alameda | CA | 94502 | (510) 523-4788 |
| HUANG, Mei Ting | 2227 South Shore Center | Alameda | CA | 94501 | (510) 863-9000 |
| BAO, Ye | 2600 Fifth Street | Alameda | CA | 94501 | (510) 523-1804 |
| FAN, Yinwei | 200 Alamo Plaza | Alamo | CA | 94507 | (925) 820-8022 |
| KO, Sandar Aye | 103 American Canyon Rd. | American Canyon | CA | 94503 | (707) 649-5150 |
| Lamigo, Jerry Jansen | 3365 Deer Valley Rd | Antioch | CA | 94531 | (925) 706-4150 |
| GARNER, Porsche | 16 Rancho Del Mar | Aptos | CA | 95003 | (831) 688-2775 |
| MYINT, Ohn M | 2550 Bell Road | Auburn | CA | 95603 | (530) 887-3230 |
| SAN, Tin Tin | 2100 Ralston Ave. | Belmont | CA | 94002 | (650) 591-0235 |
| LWIN, Wai | 1100 El Camino Real | Belmont | CA | 94002 | (650) 596-1730 |
| MAR, Saw Myat | 50 Solano Square | Benicia | CA | 94510 | (707) 745-4047 |
| MARAN, Zau Dan Aung | 1444 Shattuck Ave. | Berkeley | CA | 94709 | (510) 526-3086 |
| HLA, Ye | 9467 West Olympic Blvd | Beverly Hills | CA | 90212 | (310) 553-5734 |
| HUANG, Shun Qin | 1450 Howard Ave | Burlingame | CA | 94010 | (650) 343-3488 |
| CHAE, Chang Hoon | 4754 Commons Way | Calabasas | CA | 91302 | 8182230284 |
| KYAING, Myint | 3380 Coach In | Cameron Park | CA | 95682 | (530) 676-6930 |
| HEIN, Tun Min | 950 West Hamilton | Campbell | CA | 95008 | (408) 871-1272 |
| TUN, Nay | 2341 So. Winchester | Campbell | CA | 95008 | (408) 364-6880 |
| GI, James | 22333 Sherman Way | Canoga Park | CA | 91303 | (818) 883-1230 |
| MYINT, Nyunt Win | 16550 Soledad Canyon Rd. | Canyon Country | CA | 91387 | (661) 252-3838 |
| ZEINALI, Namsoon | 7140 Avenida Encinas | Carlsbad | CA | 92011 | (760) 431-1060 |
| THU YA, Myat | 5 Crossroads Blvd | Carmel | CA | 93923 | (831) 625-8820 |
| DAKHUM, Changbe | 4040 Manzanita Ave | Carmichael | CA | 95608 | (916) 371-5205 |
| CHEN, Sam Wencan | 20629 Redwood Road | Castro Valley | CA | 94546 | (510) 538-3088 |
| KIM, Jin Young | 13321 South St. | Cerritos | CA | 90701 | (562) 860-5635 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|------------------------------|---------------|-------|-------|----------------|
| MARAN, Margaret | 21431 Devonshire St. | Chatsworth | CA | 91311 | (818) 341-0950 |
| CHEN, Jin Hua | 659 E. Palomar St. | Chula Vista | CA | 91911 | (619) 397-0019 |
| KIM, Joanne W | 780 Otay Lakes Rd | Chula Vista | CA | 91910 | (619) 421-4822 |
| CHO, Htin | 5431 Clayton Rd | Clayton | CA | 94517 | (925) 672-2135 |
| CHOI, Ungdo | 2600 Willow Pass Rd | Concord | CA | 94519 | (925) 689-3240 |
| MA, Oiling | 4309 Clayton Road | Concord | CA | 94521 | (925) 356-2710 |
| ZHAO, Yeying | 137 Corte Madera Town Center | Corte Madera | CA | 94925 | (415) 927-1960 |
| FELIX, Eka | 10772 Jefferson Blvd | Culver City | CA | 90230 | (310) 839-4107 |
| KANG, MyungHye | 3827 Culver Ctr | Culver City | CA | 90232 | (310) 558-4027 |
| CHO, Aung | 11030 Jefferson Blvd. | Culver City | CA | 90230 | (310) 398-1945 |
| WIN, Nay Hlaing | 20620 Homestead Road | Cupertino | CA | 95014 | (408) 253-0112 |
| THEIN, Han | 4033 Ball Rd. | Cypress | CA | 90630 | (714) 827-7947 |
| AUNG, Swai Nandar | 85 Westlake Mall | Daly City | CA | 94015 | (650) 755-0576 |
| MARAN, Ja Shan | 3496 Camino Tassajara | Danville | CA | 94506 | (925) 736-0298 |
| FAN, Yinwei | 3496 Camino Tassajara | Danville | CA | 94506 | (925) 736-0298 |
| OO, Aung Kyaw | 2121 Cowell Blvd. | Davis | CA | 95618 | (530) 792-8500 |
| XU, Hong Yan | 1451 W. Covell Blvd | Davis | CA | 95616 | (530) 757-4540 |
| KAVIPIYA, Shin | 815 Canyon Del Rey Blvd. | Del Rey Oaks | CA | 93940 | (831) 393-2090 |
| MOO, Saw Lan Lar | 1235 Stratford Ave | Dixon | CA | 95620 | (707) 678-7400 |
| LUO, Hui Yu | 8626 Firestone Blvd | Downey | CA | 90241 | (562) 869-2733 |
| KIM, Un H. | 9200 Lakewood Blvd | Downey | CA | 90240 | (562) 869-2042 |
| YA, Zaw Thu | 4440 Tassajara Road | Dublin | CA | 94568 | (925) 551-4710 |
| PAIK, Chung Ja | 7499 Dublin Blvd. | Dublin | CA | 94568 | (925) 556-4034 |
| HLAWN, Ngun | 11450 San Pablo Ave. | El Cerrito | CA | 94530 | (510) 233-8400 |
| WUDOAN, Xiuzhen | 11450 San Pablo Ave. | El Cerrito | CA | 94530 | (510) 233-8400 |
| SHIN, Hyungak | 500 N Sepulveda Blvd | El Segundo | CA | 90245 | (310) 615-0537 |
| LEE, Yeon | 125 N. El Camino Real | Encinitas | CA | 92024 | (760) 942-5472 |
| MO, Wei Lan | 17840 Ventura Blvd. | Encino | CA | 91316 | 8183456882 |
| UK, Bual Zahre | 2417 E Valley Pkwy | Escondido | CA | 92027 | (760) 740-0334 |
| ALBERTO, Walter Ramiro | 2555 Harris Street | Eureka | CA | 95503 | (707) 269-0133 |
| SHWE, Mya Thida | 5450 Dewey Dr. | Fair Oaks | CA | 95628 | (916) 904-5356 |
| HONG, Yuri | 8925 Madison Ave | Fair Oaks | CA | 95628 | (916) 965-1034 |
| MAW, Win Min | 2401 Waterman Drive | Fairfield | CA | 94533 | (707) 427-5640 |
| ANDAYA, John Emerson | 5051 Business Center Drive | Fairfield | CA | 94534 | (707) 863-4160 |
| XIA, Lu | 1850 Prairie City Road | Folsom | CA | 95630 | (916) 608-2450 |
| AYE, Kyi Kyi | 1850 Prairie City Road | Folsom | CA | 95630 | (916) 608-2450 |
| BARRON, Carolina Reando | 660 South Main St. | Fort Bragg | CA | 95437 | (707) 964-4079 |
| ALBERTO, Walter Ramiro | 701 S Fortuna Blvd | Fortuna | CA | 95540 | (707) 725-5104 |
| TARANA, No Name Given | 921 E. Hillsdale Boulevard | Foster City | CA | 94404 | (650) 377-0711 |
| BAILEY, Stephen Michael | 2010 Freedom Blvd | Freedom | CA | 95019 | (831) 728-2640 |
| TUN, Myo Min | 39100 Argonaut Way | Fremont | CA | 94538 | (510) 794-1666 |
| CHANG, Hsien-Kuei | 3902 Washington Blvd | Fremont | CA | 94538 | (510) 657-1625 |
| MOE, Alice K. | 46848 Mission Blvd. | Fremont | CA | 94539 | (510) 497-1003 |
| WIN, Si Thu | 2201 W Redondo Beach Blvd | Gardena | CA | 90247 | (310) 538-9008 |
| TUN, Aung Kyaw | 905 First St. | Gilroy | CA | 95020 | (408) 842-6446 |
| THAR, Nyein Aye Kyi | 1200 N. Central Ave. | Glendale | CA | 91202 | 8182461752 |
| YI, Carrie Joo | 1416 E Colorado St. | Glendale | CA | 91205 | (818) 548-0945 |
| YI, Carrie Joo | 211 N Glendale Ave | Glendale | CA | 91202 | (818) 549-0035 |
| NAING, Thein | 16405 Highway 116 | Guerneville | CA | 95446 | (707) 869-9433 |
| YEE, Bewin | 70 North Cabrillo Hwy | Half Moon Bay | CA | 94019 | (650) 726-1143 |
| SAN, Roi | 11873 S. Hawthorne Blvd | Hawthorne | CA | 90250 | (310) 679-9164 |
| WAI, Thiri | 22280 Foothill Blvd | Hayward | CA | 94541 | (510) 582-0700 |
| NGEH, Eh | 1115 Vine Street | Healdsburg | CA | 95448 | (707) 431-7102 |
| ER, Zaang | 4080 San Pablo Ave | Hercules | CA | 94547 | (510) 322-9030 |
| KUN, Saw Be | 715 Pier Ave. | Hermosa Beach | CA | 90254 | (310) 374-4484 |
| OO, Ne Tun | 591 Tres Pinos Road | Hollister | CA | 95023 | (831) 638-3240 |
| SOE, Min | 500 E Manchester Blvd | Inglewood | CA | 90301 | (310) 677-0286 |
| MAUNG, Lwin Maung | 12110 Industry Blvd. | Jackson | CA | 95642 | (209) 257-0779 |
| YUN, Eric | 521 W. Foothill Blvd. | La Canada | CA | 91011 | (818) 790-0584 |
| LEE, Dong Gu | 3233 Foothill Blvd | La Crescenta | CA | 91214 | (818) 658-1018 |
| YUN, Eric | 2675 Foothill Blvd | La Crescenta | CA | 91214 | (818) 249-5448 |
| LEE, Eunjin | 8657 Villa La Jolla Drive | La Jolla | CA | 92037 | (858) 597-1550 |
| MO, Aiqun | 3540 Mt. Diablo Blvd. | Lafayette | CA | 94549 | (925) 283-0228 |
| THU, Nay Myo | 1071 11th Street | Lakeport | CA | 95453 | (707) 263-8072 |
| LI, Zhi Fu | 5951 Del Amo Blvd | Lakewood | CA | 90713 | (562) 867-7282 |
| HTUN, Mie Mie | 67 Lincoln Blvd | Lincoln | CA | 95648 | (916) 408-0800 |
| LEW, Myint Kyi | 4495 First St. | Livermore | CA | 94551 | (925) 455-2520 |
| AUNG, Htin | 2449 W Kettleman Lane | Lodi | CA | 95242 | (209) 367-7875 |
| KIM, Jihun | 6290 E. Pacific Cst Hwy | Long Beach | CA | 90803 | (562) 795-0167 |
| LI, Zhi Fu | 2250 E Carson St | Long Beach | CA | 90807 | (562) 424-2012 |
| HEIN, Dae War | 1930 Lakewood Blvd | Long Beach | CA | 90815 | (562) 494-4371 |
| HAN, James Kyung Hee | 2930 E 4th St. | Long Beach | CA | 90814 | (562) 434-3899 |
| Sue, Nant | 690 Fremont Ave | Los Altos | CA | 94024 | (650) 948-6648 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------|----------------------------------|----------------|-------|-------|----------------|
| PHI, Tha Ra | 160 First Street | Los Altos | CA | 94022 | (650) 941-1801 |
| ZAW, Wunna | 2600 S. Vermont Ave. | Los Angeles | CA | 90007 | (323) 732-3863 |
| THEIN, Win Papa | 260 S. La Brea Ave | Los Angeles | CA | 90036 | (323) 937-3264 |
| MAW, Stephanie | 2035 Hillhurst Ave | Los Angeles | CA | 90027 | (323) 660-0687 |
| MAW, Stephanie | 4520 Sunset Blvd | Los Angeles | CA | 90027 | (323) 662-8107 |
| DOU, Zixin | 645 West 9th Street | Los Angeles | CA | 90015 | (213) 452-0840 |
| NAING, Win | 7311 N. Figueroa St. | Los Angeles | CA | 90041 | (323) 254-5716 |
| YOON, Haejin | 8701 Lincoln Blvd | Los Angeles | CA | 90045 | (310) 649-1526 |
| YOO, Mina | 11727 Olympic Blvd. | Los Angeles | CA | 90064 | (310) 473-5238 |
| LINN, Saw Simon | 670 S. Western Ave | Los Angeles | CA | 90005 | (213) 383-5058 |
| SIN, Peggy Seung Yeo | 5245 West Centinela Avenue | Los Angeles | CA | 90045 | (310) 641-2813 |
| LIN, Jiabin | 5080 Rodeo Rd | Los Angeles | CA | 90016 | (323) 292-0633 |
| Oo, Aung Ni | 1730 W Manchester Ave | Los Angeles | CA | 90047 | (323) 750-3151 |
| PARK, Il Soon | 3461 W. Third Street | Los Angeles | CA | 90020 | (213) 384-6552 |
| AUNG, Zaw Myo | 5601 Wilshire Blvd. | Los Angeles | CA | 90036 | (323) 936-4954 |
| AUNG, Zaw Myo | 10861 Weyburn Ave | Los Angeles | CA | 90024 | (310) 824-5994 |
| MUALIMAH, Mualimah | 7257 W Sunset Blvd | Los Angeles | CA | 90046 | 3235128382 |
| MUALIMAH, Mualimah | 5429 Hollywood Blvd | Los Angeles | CA | 90027 | (323) 957-9657 |
| GO, Vonny L. | 12057 Wilshire Blvd | Los Angeles | CA | 90025 | (310) 477-8746 |
| HRANG, Daniel Bawi | 3410 W 3rd St. | Los Angeles | CA | 90020 | (213) 480-1421 |
| HE, Trinity Ying | 4760 W Pico Blvd | Los Angeles | CA | 90019 | (323) 937-4107 |
| PARTINAH, Partinah | 10309 W. Olympic Blvd. | Los Angeles | CA | 90064 | (310) 553-8117 |
| CHANG, Se Ho | 11361 National Blvd | Los Angeles | CA | 90064 | (310) 479-4351 |
| TUN, Jefferson William | 8825 S Sepulveda Blvd | Los Angeles | CA | 90045 | (310) 645-2035 |
| SWE, Thein Thein | 470 N. Santa Cruz Ave. | Los Gatos | CA | 95030 | (408) 354-9708 |
| SILWAL, Krishna Murari | 15549 Union Ave. | Los Gatos | CA | 95032 | (408) 559-5750 |
| DORJINAMJIL, Bat-Orgil | 29211 Heather Cliff Drive | Malibu | CA | 90265 | (310) 457-2401 |
| ALTANDUSH, Ariunchimeg | 6688 Alhambra Ave | Martinez | CA | 94553 | (925) 933-0540 |
| ALBERTO, Walter Ramiro | 1503 City Center Road | Mckinleyville | CA | 95519 | (707) 840-9770 |
| LIM, Alina Poe | 525 El Camino Real | Menlo Park | CA | 94025 | (650) 847-2901 |
| HUANG, Haiwei | 525 El Camino Real | Menlo Park | CA | 94025 | (650) 847-2901 |
| WIN, Tun Tun | 325 S. Sharon Heights | Menlo Park | CA | 94025 | (650) 854-3056 |
| SEIN, Naw Aye | 800 Redwood Hwy Frontage Rd #110 | Mill Valley | CA | 94941 | (415) 360-9016 |
| SHEIN, Khaing Zin | 1 Camino Alto Drive | Mill Valley | CA | 94941 | (415) 388-6216 |
| AUNG, Min | 525 El Camino Real | Millbrae | CA | 94030 | (650) 652-3416 |
| SHEN, Ping | 551E. Calavares blvd. | Milpitas | CA | 95035 | (408) 262-9850 |
| AUNG THU, Su Myat | 2001 McHenry ave | Modesto | CA | 95350 | (209) 571-6280 |
| COLOMA, John Walden | 900 Lighthouse Ave | Monterey | CA | 93940 | (831) 718-2405 |
| TSAI, Pelyu | 840 East Dunne Ave. | Morgan Hill | CA | 95037 | (408) 776-8720 |
| HTUN, Moe Zaw | 235 Tennant Station | Morgan Hill | CA | 95037 | (408) 776-9861 |
| KHAING, War War | 645 San Antonio Road | Mountain View | CA | 94040 | (650) 948-4533 |
| MUN, Ban | 570 N. Shoreline | Mountain View | CA | 94043 | (650) 961-4868 |
| LANDAVERDE, Kemy Carmelina | 1750 Miramonte | Mountain View | CA | 94040 | (650) 903-5850 |
| HLAING, KoKo | 580 North Rengstorff Ave | Mountain View | CA | 94043 | (650) 316-6321 |
| KOKO, Hnin Nwe | 3375 Jefferson Square | Napa | CA | 94558 | (707) 225-3037 |
| NAING, Maung Myo | 5877 Jarvis Ave. | Newark | CA | 94560 | (510) 713-3180 |
| LWIN, Soe Myint | 583 N Ventu Park Rd | Newbury Park | CA | 91320 | (805) 499-6743 |
| GI, James | 19781 Rinaldi St. | Northridge | CA | 91326 | (818) 832-5955 |
| HLAING, Maung Chit | 900 Diablo Ave | Novato | CA | 94947 | (415) 898-1503 |
| KYU, Pet Wah | 5720 Nave Drive | Novato | CA | 94949 | (415) 881-9256 |
| KOKO, Pye Phyo | 6310 College Ave. | Oakland | CA | 94618 | (510) 985-0012 |
| CHEN, Sam Wencan | 5100 Broadway | Oakland | CA | 94611 | (510) 658-6612 |
| THANG, Ngun | 5100 Broadway | Oakland | CA | 94611 | (510) 658-6612 |
| CI, John Lal | 101 Old Grove Road | Oceanside | CA | 92057 | (760) 754-1035 |
| DEL SOCORRO, Maria Irene | 2 CAMINO SOBRANTE | Orinda | CA | 94563 | (925) 254-8792 |
| YEE, Bewin | 1380 Linda Mar Blvd. | Pacifica | CA | 94044 | (650) 359-6707 |
| WIN, Tin Cho | 709 Hickey Blvd | Pacifica | CA | 94044 | (650) 290-5014 |
| MU, San | 12 Manor Plaza | Pacifica | CA | 94044 | (650) 359-2751 |
| OO, Kristine | 2811 Middlefield Road | Palo Alto | CA | 94306 | (650) 321-8400 |
| HAUSER, Richard | 701 Sonoma Mountain Parkway | Petaluma | CA | 94954 | (707) 765-1198 |
| AYE, May Saw | 389 South McDowell Road | Petaluma | CA | 94954 | (707) 766-9097 |
| LONE, Nai Saiké | 3955 Missouri Flat Rd. | Placerville | CA | 95667 | (530) 295-2972 |
| HUANG, Shaona | 707 Contra Costa Blvd. | Pleasant Hill | CA | 94523 | (925) 689-2044 |
| CHO, Htin | 1978 Contra Costa Blvd. | Pleasant Hill | CA | 94523 | (925) 688-0680 |
| WAI, Thiri | 1701 Santa Rita Rd | Pleasanton | CA | 94566 | (925) 417-5530 |
| OO, Win Mar | 6790 Bernal Ave. | Pleasanton | CA | 94566 | (925) 846-8644 |
| Ramirez, Jesus Preciado | 17539 Vierra Canyon Rd | Prunedale | CA | 93907 | (831) 663-6702 |
| THAUNT, Saw Sha | 10635 Folsom Blvd | Rancho Cordova | CA | 95670 | (916) 364-4940 |
| JANG, Meme | 10635 Folsom Blvd | Rancho Cordova | CA | 95670 | (916) 364-4940 |
| TUN, Myat Mon | 1071 El Camino Real | Redwood City | CA | 94063 | (650) 306-1900 |
| OO, Aung Zaw | 6340 Commerce Blvd | Rohnert Park | CA | 94928 | (707) 584-8942 |
| SAN, Htike Htike | 989 Sunrise Rd | Roseville | CA | 95661 | (916) 773-4001 |
| KHINE, Kyaw Kyaw | 8640 Sierra College Blvd. | Roseville | CA | 95661 | (916) 783-2225 |

Zenshi Food Service Counters

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As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------|-----------------------------|-----------------|-------|-------|----------------|
| PHAU RE, Doi La | 8640 Sierra College Blvd. | Roseville | CA | 95661 | (916) 783-2225 |
| LI, Zhuhui | 1080 Pleasant Grove Blvd. | Roseville | CA | 95678 | (916) 783-2119 |
| KYI, Thidar | 2255 Gellert Blvd | S San Francisco | CA | 94080 | (650) 588-9005 |
| WIN, Kyaw Zin | 1546 N Main St | Salinas | CA | 93906 | (831) 442-7500 |
| NA, Hyeon Mi | 1516 Constitution Blvd. | Salinas | CA | 93905 | (831) 444-3625 |
| MUNOZ, Shuling Xue | 838 Sir Francis Drake Bl | San Anselmo | CA | 94960 | (415) 456-9157 |
| MUNOZ, Shuling Xue | 100 Center Blvd. | San Anselmo | CA | 94960 | (415) 455-8186 |
| HLA, Tin Tin | 2020 Market St. | San Francisco | CA | 94114 | (415) 861-7660 |
| MAY, Kyu Kyu | 1335 Webster Street | San Francisco | CA | 94115 | (415) 921-4557 |
| OO, Myo T | 15 Marina Blvd | San Francisco | CA | 94123 | (415) 563-4946 |
| KO, Htet Myat | 5290 Diamond Heights | San Francisco | CA | 94131 | (415) 824-7744 |
| HTIN, Yuya | 375 32nd Ave | San Francisco | CA | 94121 | (415) 683-4102 |
| WIN, Tin Cho | 4950 Mission Street | San Francisco | CA | 94112 | (415) 587-7200 |
| MYAT, Khine Su | 730 Taraval Street | San Francisco | CA | 94116 | (415) 665-4136 |
| LWIN, Wai | 2300 16th St. | San Francisco | CA | 94103 | (415) 575-1120 |
| MA, Oixing | 2350 Noriega Street | San Francisco | CA | 94122 | (415) 665-4565 |
| CHEN, Mei Chu | 735 7th Ave | San Francisco | CA | 94118 | (415) 683-4070 |
| KYAW, Myo Myint | 850 La Playa St. | San Francisco | CA | 94121 | (415) 387-4664 |
| WU, Mee Mee | 298 King St. | San Francisco | CA | 94107 | (415) 633-1001 |
| WU, Mee Mee | 145 Jackson St. | San Francisco | CA | 94111 | (415) 982-3112 |
| HEIN, Maung | 6150 BOLLINGER ROAD | San Jose | CA | 95129 | (408) 257-3070 |
| NAUNG, Naung | 5760 Cottle Road | San Jose | CA | 95123 | (408) 362-9255 |
| VARDEH, Rounita | 1300 W. San Carlos | San Jose | CA | 95126 | (408) 882-0999 |
| WIN, Zar Ni | 1530 Hamilton Ave. | San Jose | CA | 95125 | (408) 264-1523 |
| WIN, Zar Ni | 1489 Bird Ave | San Jose | CA | 95125 | (408) 288-2352 |
| HTUN, Aye Aye Maw | 6477 Almaden Express Way | San Jose | CA | 95120 | (408) 268-3511 |
| THET, Naing | 179 Branham Lane | San Jose | CA | 95136 | (408) 227-4961 |
| AYE, Tin Nwe | 5146 Stevens Creek Blvd. | San Jose | CA | 95129 | (408) 556-0610 |
| LIN, Zin Phyu Phyu | 1663 Branham Lane | San Jose | CA | 95118 | (408) 267-0550 |
| DENG, Xiao Bao | 4950 Almeden Expressway | San Jose | CA | 95118 | (408) 267-1200 |
| NAING, Thet | 2558 Berryessa Road | San Jose | CA | 95132 | (408) 272-2287 |
| SHAO, Tie | 1305 Winchester Blvd | San Jose | CA | 95117 | (408) 374-2954 |
| MAUNG, Kenny | 11861 Berryessa Rd | San Jose | CA | 95131 | (408) 272-2287 |
| SONE, Pye | 2980 E. Capitol Expressway | San Jose | CA | 95148 | (408) 274-5957 |
| KANG, Hunsuk | 306 Twin Oaks Valley Road | San Marcos | CA | 92078 | (760) 891-0607 |
| MAUNG, Myint | 100 De Anza Blvd | San Mateo | CA | 94402 | (650) 341-4039 |
| MYO, Myo | 1655 El Camino Real | San Mateo | CA | 94402 | (650) 341-0374 |
| HUANG, Mei Ting | 950 Las Gallinas Ave | San Rafael | CA | 94903 | (415) 479-6111 |
| OO, Aung Zaw | 700 B Street | San Rafael | CA | 94901 | (415) 456-1453 |
| HLA, Bhone | 11050 Bollinger Canyon Rd. | San Ramon | CA | 94582 | (925) 359-2001 |
| KO, Aye Ko | 2505 San Ramon Valley | San Ramon | CA | 94583 | (925) 831-9515 |
| HUANG, Allen Shu-Xian | 11050 Bollinger Canyon Road | San Ramon | CA | 94582 | (925) 359-2001 |
| Li, Brang | 3970 Rivermark Plaza | Santa Clara | CA | 95054 | (408) 855-0980 |
| TUN, Nay | 2760 Homestead Rd | Santa Clara | CA | 95051 | (408) 248-0563 |
| CHAN, Davey Soe | 2605 The Alameda | Santa Clara | CA | 95050 | (408) 244-6873 |
| HTWE, Yin Thwe Thwe | 2111 Mission St | Santa Cruz | CA | 95060 | (831) 429-9811 |
| SEIN, Chuck Myo | 2751 Fourth Street. | Santa Rosa | CA | 95405 | (707) 522-1455 |
| SHEIN, Khaing Zin | 1799 Marlow Rd | Santa Rosa | CA | 95401 | (707) 528-3062 |
| HTAY, Khin Maung | 1211 W. College Ave | Santa Rosa | CA | 95401 | (707) 546-6877 |
| KHIN, Su Su | 2785 Yulupa Ave. | Santa Rosa | CA | 95405 | (707) 524-4646 |
| CHEN, Xiangwu | 1211 W. College Ave | Santa Rosa | CA | 95401 | (707) 546-6877 |
| HTAY, Maung Myint | 100 Calistoga Rd | Santa Rosa | CA | 95409 | (707) 539-1711 |
| HTAY, Maung Myint | 2300 Mendocino Ave. | Santa Rosa | CA | 95403 | (707) 569-3100 |
| GUO, Yanyuan | 12876 Saratoga Sunnyvale Rd | Saratoga | CA | 95070 | (408) 867-0180 |
| HTWE, Yin Thwe Thwe | 253 Mount Hermon Road | Scotts Valley | CA | 95066 | (831) 438-7431 |
| YIN, Zhesheng | 12470 Seal Beach Blvd. | Seal Beach | CA | 90740 | (562) 598-3128 |
| YAW, Htoi | 406 North Main St. | Sebastopol | CA | 95472 | (707) 823-1101 |
| PHYU, Aye Myat | 477 West Napa | Sonoma | CA | 95476 | (707) 996-0633 |
| TUN, Zin Sabai | 1291 Sanguinetti Road | Sonora | CA | 95370 | (209) 533-7810 |
| AYE, Myo | 2720 41st Ave. | Soquel | CA | 95073 | (831) 477-7212 |
| LWIN, San | 1745 Garfield Ave | South Pasadena | CA | 91030 | 6267995790 |
| THET, Myat Noe | 1026 Hunt Ave. | St. Helena | CA | 94574 | (707) 968-3620 |
| WIN, Htwe | 2808 Country Club Blvd. | Stockton | CA | 95204 | (209) 461-5555 |
| OO, Yi Yi | 6445 North Pacific Ave. | Stockton | CA | 95207 | (209) 472-8600 |
| LIN, Mao Shu | 10455 Sunland Blvd | Sunland | CA | 91040 | (818) 352-4544 |
| AYE, Thin Thin | 150 E. El Camino Real | Sunnyvale | CA | 94087 | (408) 732-1259 |
| KO, Htet Myat | 639 S. Bernardo Ave. | Sunnyvale | CA | 94087 | (408) 732-5900 |
| YAO, Gang | 785 E. El Camino Real | Sunnyvale | CA | 94087 | (408) 481-3300 |
| SOE, Yan Naing | 1801 West 11th St. | Tracy | CA | 95376 | (209) 830-2950 |
| MYAT, May Thet | 3051 Countryside Drive | Turlock | CA | 95380 | (209) 669-2725 |
| WEIGHTMAN, Matthew Charles | 653 South State St. | Ukiah | CA | 95482 | (707) 467-2700 |
| KYAW, Aung Myo | 1790 Decoto Rd | Union City | CA | 94587 | (510) 429-9090 |
| MAR, Saw Myat | 122 Robles Way | Vallejo | CA | 94591 | (707) 554-4467 |

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As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|-----------------------------|-------------------|-------|------------|----------------|
| TUN, Soe | 774 Admiral Callahan Ln | Vallejo | CA | 94590 | (707) 554-8035 |
| WIN, Maung San | 710 Bancroft Rd. | Walnut Creek | CA | 94598 | (925) 937-8537 |
| YI, Kwang San | 22915 Victory Blvd. | West Hills | CA | 91307 | 8187168199 |
| WIN, Si Thu | 1233 N. La Brea | West Hollywood | CA | 90038 | (323) 876-8790 |
| CHAE, Jeong A An | 9040 W. Beverly Blvd. | West Hollywood | CA | 90048 | 3102781351 |
| XIONG, Gang | 14919 Whittier Blvd | Whittier | CA | 90605 | (562) 945-3779 |
| XIONG, Gang | 11825 Whittier Blvd | Whittier | CA | 90601 | (562) 692-4565 |
| MOE, Kyaw Thet | 845 South Main Street | Willits | CA | 95490 | (707) 459-5862 |
| NGEH, Eh | 9080 Brooks Rd. | Windsor | CA | 95492 | (707) 837-2000 |
| KOIRALA, Hareram | 1200 S. Buckley Road | Aurora | CO | 80017 | (303) 750-6802 |
| KIM, Eunsook | 6100 South Gun Club Road | Aurora | CO | 80016 | (803) 400-4870 |
| OH, Hyun Sook | 1677 S. Havana | Aurora | CO | 80012 | (303) 481-2279 |
| THANG, Tin | 880 S. Perry Street | Castle Rock | CO | 80104 | (303) 688-5028 |
| OH, Hyun Sook | 7375 E Arapahoe Road | Centennial | CO | 80112 | (303) 771-8707 |
| BIK, Van Tha | 4405 Centennial Blvd | Colorado Springs | CO | 80907 | (719) 593-8805 |
| BIK, Van Tha | 3275 West Colorado Ave | Colorado Springs | CO | 80904 | (719) 473-6446 |
| ZAW, Jessica Khine | 1920 South Nevada Ave | Colorado Springs | CO | 80905 | (719) 636-5255 |
| ZAW, Jessica Khine | 840 Village Ctr Dr | Colorado Springs | CO | 80919 | (719) 548-1404 |
| CHIN, No Thluai | 8750 North Union Blvd | Colorado Springs | CO | 80920 | (719) 282-9066 |
| KAP, Do Lian | 2890 N. Powers Blvd. | Colorado Springs | CO | 80922 | (719) 573-4860 |
| KAP, Do Lian | 6520 S. Academy Blvd | Colorado Springs | CO | 80906 | (719) 527-4807 |
| KAP, Do Lian | 1425 S. Murray Blvd. | Colorado Springs | CO | 80916 | (719) 591-0880 |
| PIANG, Cing Lam | 1121 N. Circle Drive | Colorado Springs | CO | 80909 | (719) 573-6023 |
| CUNG, Biak Tha | 2660 N. Federal Blvd | Denver | CO | 80211 | (303) 477-5091 |
| HUNG, David | 3800 W. 44th Ave | Denver | CO | 80211 | (303) 458-8418 |
| KIM, Uichan | 2150 S. Downing St. | Denver | CO | 80210 | (303) 722-6117 |
| KIM, Uichan | 757 E. 20th Ave | Denver | CO | 80205 | (303) 861-8169 |
| KIM, Eunsook | 323 South Broadway | Denver | CO | 80209 | (303) 744-8531 |
| KYAW, Zwe Htet | 311 W. College Dr | Durango | CO | 81301 | (970) 382-2224 |
| ENG, Lal | 220 South Elizabeth Street | Elizabeth | CO | 80107 | (303) 646-0336 |
| CHIN, No Thluai | 7655 McLaughlin Rd | Falcon | CO | 80831 | (719) 495-7300 |
| CAJUMBAN, Errol King De | 6925 Mesa Ridge Parkway | Fountain | CO | 80817 | (719) 322-9351 |
| TUN, Ko Ko | 8434 South Kipling Parkway | Littleton | CO | 80127 | (720) 922-0305 |
| TUN, Ko Ko | 8355 N Rampart Range Rd | Littleton | CO | 80125 | (303) 242-3563 |
| HTAY, Aung | 181 W. Mineral Avenue | Littleton | CO | 80120 | (303) 218-2100 |
| PARK, Kyoung Sook | 9229 E Lincoln Avenue | Lone Tree | CO | 80124 | (303) 649-9111 |
| CHIN, No Thluai | 624 Highway 105 | Monument | CO | 80132 | (719) 488-1187 |
| KOIRALA, Hareram | 11051 S Parker Road | Parker | CO | 80134 | (303) 840-1604 |
| KHUP, Pau Khen | 1017 N. Market Plaza | Pueblo | CO | 81007 | (719) 547-2108 |
| SUNG, Thluai | 1601 West Us Highway 50 # 1 | Pueblo | CO | 81008 | (719) 543-5921 |
| CUNG, Ai | 1601 Coalton Road | Superior | CO | 80027 | (303) 543-1153 |
| BIK, Zaw | 3900 Wadsworth Blvd | Wheatridge | CO | 80033 | (303) 456-2670 |
| BO, Thidar | 16193 N W US Hwy 441 | Alachua County | FL | 32615 | (386) 418-3435 |
| KIM, Young C. | 851 S State Road 434 | Altamonte Springs | FL | 32714 | (407) 522-1100 |
| ZAW, Han Lin | 482 E. Altamonte Dr. | Altamonte Springs | FL | 32701 | (407) 260-9973 |
| CUANG, Van Nei | 6434 N Us Highway 41 | Apollo Beach | FL | 33572-1804 | (813) 649-1280 |
| CUANG, Van Nei | 5052 N Highway 41 | Apollo Beach | FL | 33572 | (813) 641-2377 |
| CING, Ning Ngaih Khawm | 540 S. Hunt Club Blvd | Apopka | FL | 32703 | (407) 862-5255 |
| THANG, Pau En | 1545 Rock Springs Rd. | Apopka | FL | 32712 | (407) 880-4040 |
| LIANSANG, Khamsawm | 3080 W. KELLY PARK RD. | Apopka-Orange | FL | 32712 | (407) 464-0804 |
| MUNG, Lian | 2551 SE Highway 70 | Arcadia | FL | 34266 | (863) 494-0999 |
| KHAING, Soe Min | 775 Highway 559 | Auburndale | FL | 33823 | (863) 984-0510 |
| PAIHSAWH, Van Bawli Luai | 606 Havendale Blvd | Auburndale | FL | 33823 | (863) 551-9766 |
| HERRERA, Aleida Ingrid | 4975 Avila Ave | Ave Maria | FL | 34142 | (239) 304-3269 |
| KAP, Pau Lian | 2952 Aventura Blvd | Aventura-Dade | FL | 33180 | (305) 792-1429 |
| LINN, Nay Maung | 42051 Cypress Parkway | Babcock Ranch | FL | 33982 | (239) 567-0903 |
| THONGSA, Suphachai | 255 East Van Fleet Drive | Bartow | FL | 33830 | (863) 534-1560 |
| WIN, Sandar | 7431 N. Federal Hwy | Boca Raton | FL | 33487 | (561) 241-9700 |
| OO, Kyaw Zan | 1968 NE Fifth Ave | Boca Raton | FL | 33431 | (561) 750-9476 |
| ZAW, Khin | 4141 N. Federal Hwy | Boca Raton | FL | 33431 | (561) 361-0529 |
| THITE, Saw Min | 21230 St. Andrews Blvd. | Boca Raton | FL | 33433 | (561) 544-2422 |
| KHUP, Gin Lam | 5050 Champion Blvd | Boca Raton | FL | 33496 | (561) 981-5390 |
| LIAN, Thang Ngaih | 11650 W. Palmetto Park Rd | Boca Raton | FL | 33428 | (561) 470-9370 |
| MANG, Cing Kham | 1001 South Federal Highway | Boca Raton | FL | 33432 | (561) 417-2445 |
| NGE, Maung | 3003 Yamato Rd. Suite C9 | Boca Raton | FL | 33434 | (561) 241-5005 |
| CHAI, Bee Lan | 9720 Clint Moore Rd. | Boca Raton | FL | 33496 | (561) 218-6114 |
| CHAI, Bee Lan | 9846 Glades Rd | Boca Raton | FL | 33434 | (561) 852-5580 |
| PI, Nang | 1339 W. Palmetto Park Rd. | Boca Raton | FL | 33486 | (561) 362-5305 |
| THANG, Hau Thawn | 22973 State Rd 7 South | Boca Raton | FL | 33428 | (561) 488-5994 |
| THANG, Hau Thawn | 7060 W Palmetto Park Rd | Boca Raton | FL | 33433 | (561) 338-0648 |
| THEIN, Hla | 5100 Pine Island Rd. NW | Bokeelia | FL | 33922 | (239) 558-6088 |
| SOE, Myat Zay Yar | 12900 Trade Way Four | Bonita Springs | FL | 34135 | (239) 992-7508 |
| KHIN, BD Kyaw Moe | 24600 S Tamiami Trl Ste 300 | Bonita Springs | FL | 34134 | (239) 948-1164 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|-----------------------------------|----------------------|-------|------------|----------------|
| MUNG, Pau Khan | 26841 Tamiami Trail | Bonita Springs | FL | 34134 | (239) 992-0105 |
| YANG, Xiaojiao | 3304 Bonita Beach Road | Bonita Springs | FL | 34134 | (239) 495-1600 |
| KHUP, Daniel Cin Khual | 8780 Boynton Beach Blvd. | Boynton Beach | FL | 33472 | (561) 734-3020 |
| PLEASANTS, MONTY | 6627 W. Boynton Beach Blvd | Boynton Beach | FL | 33437 | (561) 731-2065 |
| KHAI, Thang Lian | 4770 N Congress Ave | Boynton Beach | FL | 33426 | (561) 868-5530 |
| LIAN, Pau Suan | 10935 Jog Road | Boynton Beach | FL | 33437 | (561) 734-6252 |
| KHAI, Thang Khan | 8340 Jog Rd | Boynton Beach | FL | 33437 | (561) 734-6252 |
| HTIKE, Htike Aung | 12425 Hagen Ranch Rd. | Boynton Beach | FL | 33437 | (561) 292-4489 |
| TUN, Saw Win | 1005 Gateway Blvd | Boynton Beach | FL | 33426 | (561) 732-6148 |
| TUN, Saw Win | 501 SE 18th Ave | Boynton Beach | FL | 33435 | (561) 292-4080 |
| LIN, Zam Go | 133 N Congress Ave | Boynton Beach | FL | 33426 | (561) 364-3707 |
| TUN, Phyo Myint | 4240 53rd Avenue East | Bradenton | FL | 34203 | (941) 758-4093 |
| CHEN, ChinDeng | 3913 Manatee Ave W. | Bradenton | FL | 34205 | (941) 746-1660 |
| AYE, Nilar | 7290 55th Ave. E | Bradenton | FL | 34203 | (941) 727-8808 |
| AYE, Nilar | 11205 East State Road 70 | Bradenton | FL | 34202 | (941) 727-4180 |
| AYE, Nilar | 13150 SR 64 East | Bradenton | FL | 34212 | (941) 744-0640 |
| SUI, Tha Nei | 5001 E State Rd. 64 | Bradenton | FL | 34208 | (941) 744-0866 |
| KIM, Cung Rem | 14605 SR 70 | Bradenton | FL | 34202 | (941) 751-1325 |
| THANG, Bawi Min | 7310 Manatee Ave W | Bradenton | FL | 34209 | (941) 792-1213 |
| HU, Richard | 8330 Market St. | Bradenton | FL | 34202 | (941) 907-6600 |
| WIN, Thein Htay | 6030 14th St. W | Bradenton | FL | 34207 | (941) 756-3455 |
| MUNG, Dai Kham | 4651 Cortez Rd. West | Bradenton | FL | 34210 | (941) 792-7195 |
| KHUP, Gin Suan | 1755 Lakewood Ranch BLvd | Bradenton | FL | 34211 | (941) 745-5677 |
| BAH, Zaw | 949 E Bloomingdale Ave | Brandon | FL | 33511 | (813) 654-2598 |
| THEIN, Hla | 1616 Cape Coral Pkwy W # 5 | Cape Coral | FL | 33914 | (239) 945-6222 |
| PHOO, Khine Thazin | 3015 S.W. Pine Island Rd. | Cape Coral | FL | 33991 | (239) 282-5515 |
| PAWLSUK, Michael | 1631 del Prado Blvd S | Cape Coral | FL | 33990 | (239) 772-3332 |
| PAWLSUK, Michael | 2481 Del Prado Blvd. N. | Cape Coral | FL | 33909 | (239) 573-1706 |
| PIANG, Thang San | 1735 NE Pine Island Rd. | Cape Coral | FL | 33909 | (239) 573-0818 |
| OO, Aung Zin | 2420 Santa Barbara Blvd | Cape Coral | FL | 33914 | (239) 574-6395 |
| OO, Aung Zin | 127 Cape Coral Parkway West | Cape Coral | FL | 33914 | (239) 540-0137 |
| SANG KUNG, Om Thang | 100 Hancock Bridge Pkwy W. | Cape Coral | FL | 33991 | (239) 458-8900 |
| WIN, Ma Kyi Kyi | 3385 S US Highway 17/92 Suite 181 | Casselberry | FL | 32707 | (407) 831-2020 |
| WIN, Ma Kyi Kyi | 1455 State Road. 436, Suite221 | Casselberry | FL | 32707 | (407) 673-0162 |
| THAWNG, Simon Chin | 1921 North Belcher Plaza | Clearwater | FL | 33763 | (727) 712-3450 |
| KEUH, Thang | 1520 N. McMullen Booth Rd. | Clearwater | FL | 33759 | (727) 725-4900 |
| HRE, Jonathan Tin | 1555 S Highland Ave | Clearwater | FL | 33756 | (727) 442-5511 |
| LUAI, Za Kip | 2514 N. McMullen Booth Rd. | Clearwater | FL | 33761 | (727) 723-0281 |
| MANG, Ngun Hre | 619 South Ft. Harrison Ave. | Clearwater | FL | 33756 | (727) 443-5700 |
| CIN, Tuan Za | 4849 Coconut Creek Pkwy | Coconut Creek | FL | 33066 | (954) 975-2490 |
| CIN, Thang Suan | 6570 N State Rd 7 | Coconut Creek | FL | 33073 | (954) 425-0400 |
| CIN, Thang Suan | 4760 W. Hillsboro Blvd. | Coconut Creek | FL | 33073 | (954) 422-5485 |
| LIAN, Zam Khan | 5365 Lyons Rd | Coconut Creek | FL | 33073 | (954) 427-0563 |
| THU, Aung | 5656 South Flamingo Rd. | Cooper City | FL | 33330 | (954) 434-8240 |
| THANG, Lian Thawn | 1500 Douglas Rd | Coral Gables | FL | 33134 | (305) 445-3221 |
| TUNG, Hang Deih | 1401 Monza Ave. | Coral Gables | FL | 33146 | (305) 667-1681 |
| PIANG, David Thawng Lam | 2551 S. Le Jeune Rd. | Coral Gables | FL | 33134 | (305) 445-2641 |
| MOE, Zaw Zaw | 1400 Coral Ridge Dr. | Coral Springs | FL | 33071 | (954) 346-1705 |
| THANG, Hang Suan | 2201 North University Drive | Coral Springs | FL | 33071 | (954) 757-2296 |
| LIAN, Khup Vang | 8160 WILES ROAD | CORAL SPRINGS | FL | 33067 | (954) 753-3307 |
| HTAY, Myint | 5950 Coral Ridge Drive | Coral Springs | FL | 33076 | (954) 757-4405 |
| HTAY, Myint | 1285 North University Drive | Coral Springs | FL | 33071 | (800) 242-1227 |
| DIM, Lai | 11600 W. Sample Rd. | Coral Springs | FL | 33065-2646 | (954) 509-5288 |
| PAU, Suan Thawn | 6270 W. Sample Rd. | Coral Springs | FL | 33067 | (954) 344-5560 |
| KHEN, Thang Cin | 10701 Wiles Rd. | Coral Springs | FL | 33076 | (954) 796-2090 |
| KAM, Zam Khan | 18485 S. Dixie Highway | Cutler Bay | FL | 33157 | (305) 235-9684 |
| MUAN, Cing Sian | 20951 Old Cutler Road | Cutler Bay | FL | 33189 | (863) 688-1188 |
| THANG, Lal | 11830 US Hwy 301 | Dade City | FL | 33525 | (352) 521-3017 |
| THAWNG, Steven | 39883 Hwy 27 | Davenport | FL | 33837 | (863) 421-9157 |
| KIM, Thang | 13700 State Rd. 84 | Davie | FL | 33325 | (954) 472-0018 |
| HLAING, Chan Mya Aye | 5997 Stirling Rd. | Davie | FL | 33314 | (954) 581-4393 |
| KHAM, Joseph | 4901 SW 148th Ave. | Davie | FL | 33330 | (954) 680-1900 |
| HANG, Thang Sian | 4701 S University Dr. | Davie | FL | 33328 | (954) 430-6330 |
| LIAN, Vung San | 8842 W. State Rd 84 | Davie | FL | 33324 | (954) 472-4511 |
| KIM, Du | 2595 N. Atlantic Ave. | Daytona Beach | FL | 32118 | (386) 677-3098 |
| LO, Dai | 1500 BEVILLE RD. | DAYTONA BEACH | FL | 32114-5647 | (386) 281-4623 |
| KIM, Thuam Khan | 1850 Ridgewood Ave | Daytona Beach | FL | 32117 | (386) 677-7161 |
| AUNG, Nyein Chan | 2630 LPGa Blvd | Daytona Beach | FL | 32124 | (386) 274-3188 |
| NU, Hoih | 3044 S Atlantic Ave | Daytona Beach Shores | FL | 32118 | (386) 788-7773 |
| ZAW, Khin | 150 S. Federal Hwy | Deerfield Beach | FL | 33441 | (954) 427-5537 |
| UK, Van | 3740 W. Hillsboro Blvd. | Deerfield Beach | FL | 33442 | (954) 481-2266 |
| MUNG, Cia | 1337 S Military Trl | Deerfield Beach | FL | 33442 | (954) 427-5828 |
| LIN, Gary Tao | 555 NE 5th Ave. | Delray Beach | FL | 33483 | (561) 272-9460 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-----------------------------|------------------------------------|------------------|-------|------------|----------------|
| KHUP, Daniel Cin Khual | 1538 S. Federal Hwy | Delray Beach | FL | 33483 | (561) 272-1291 |
| NI, Ruth Ni | 4771 W Atlantic Ave | Delray Beach | FL | 33445-3838 | (561) 498-0500 |
| MANG, Khup Mun | 16130 Jog Rd. | Delray Beach | FL | 33446 | (561) 495-1367 |
| Drawitz, Annie Mueanfan | 13860 South Jog Rd | Delray Beach | FL | 33446 | (561) 498-2229 |
| Drawitz, Annie Mueanfan | 9239 Atlantic Ave | Delray Beach | FL | 33446 | (561) 498-1285 |
| THANG, Thawng Lian | 7550 NW 104th Ave | Doral | FL | 33178 | (305) 418-9751 |
| THANG, Thawng Lian | 8455 NW 53rd Terrace | Doral | FL | 33166 | (305) 594-5574 |
| LIANUKTHANG, Dolly Rosemary | 2970 S. Ridgewood Ave | Edgewater | FL | 32141 | (386) 427-6022 |
| SAW, Zay Yar | 55 N Indiana Ave | Englewood | FL | 34223 | (941) 473-5441 |
| Par, Mary Sui Cin | 1500 Placida Rd Ste C | Englewood | FL | 34223 | (941) 475-8823 |
| SANG, OBED | 21301 S. Tamiami Trail | Estero | FL | 33928 | (239) 948-1174 |
| THIDA, Myat | 20311 Grande Oak Shoppes Blvd. | Estero | FL | 33928-7662 | (239) 495-8031 |
| LALREMLIANA, FNU | 1421 Sadler Rd. | Fernandina Beach | FL | 32034 | (904) 277-4911 |
| MYINT, Sein Maung | 414 Beach Village Dr. | Flagler Beach | FL | 32136 | (386) 517-2776 |
| LIN, Nay | 865 Hibernia Road, Suite 200 | Fleming Isle | FL | 32003 | (904) 529-1250 |
| WONG, Talk Kam | 11600 Gladiolus Dr. | Fort Myers | FL | 33908 | (239) 437-3674 |
| HTOO, Myo Kyaw | 11851 Palm Beach Blvd. | Fort Myers | FL | 33905 | (239) 690-9565 |
| KHIN, BD Kyaw Moe | 19100 S. Tamiami Trail | Fort Myers | FL | 33908 | (239) 432-2522 |
| KO, Khin | 15880 Summerlin Rd | Fort Myers | FL | 33908 | (239) 433-0297 |
| THANG, Hau Kap | 2160 McGregor Blvd | Fort Myers | FL | 33901 | (239) 332-2403 |
| SAWM, Nang Za | 1415 East Sunrise Blvd | Fort Lauderdale | FL | 33304 | (954) 888-8915 |
| SAWM, Nang Za | 2501 East Sunrise Blvd. | Fort Lauderdale | FL | 33304 | (954) 390-0225 |
| DAL, Khup Sian | 601 South Andrews Ave | Fort Lauderdale | FL | 33301 | (954) 728-8330 |
| DAL, Khup Sian | 1940 Cordova Rd. | Fort Lauderdale | FL | 33316 | (954) 847-2844 |
| NANG, Lian Suan | 6525 Nova Drive | FORT LAUDERDALE | FL | 33317 | (954) 423-9599 |
| BAWI, Hau | 10018 Griffin Rd. | Fort Lauderdale | FL | 33328 | (954) 434-5728 |
| DULA, Lalam | 3400 N. Federal Hwy | Fort Lauderdale | FL | 33306 | (954) 564-9612 |
| SUAN, Hau Z | 3102 Griffin Rd | Fort Lauderdale | FL | 33312 | (954) 961-0717 |
| TUANG, Kap Khan | 15801 Sheridan Street | Fort Lauderdale | FL | 33331 | (954) 442-6869 |
| SANG, OBED | 16980 Alico Mission Way, Suite 403 | Fort Myers | FL | 33908 | (239) 489-0134 |
| HTOO, Myo Kyaw | 7950 Dani Drive | Fort Myers | FL | 33966 | (239) 274-1226 |
| MAUNG, Harry Thiha | 4600 Summerlin Rd. | Fort Myers | FL | 33919 | (239) 939-1771 |
| MYINT, Moe Saw | 20321 Summerlin Rd | Fort Myers | FL | 33908 | (239) 454-0145 |
| KAO, Yun Cheng | 6900 Daniels Pkwy Ste 19 | Fort Myers | FL | 33912 | (239) 768-2101 |
| AUNG, Ye Moe | 13401 Summerlin Road | Fort Myers | FL | 33919 | (239) 481-2242 |
| LINN, Nay Maung | 14561 Palm Beach Blvd | Fort Myers | FL | 33905 | (239) 690-0554 |
| MUNG, Lian Deih | 13121 Paul J. Doherty Pkwy | Fort Myers | FL | 33913 | (239) 561-2224 |
| TUN, Thi Han | 5997 S. Pointe Blvd., # 106 | Fort Myers | FL | 33919 | (239) 415-1515 |
| KHUAL, Pau Suan | 13650 Fiddlesticks Blvd | Fort Myers | FL | 33912 | (239) 768-1710 |
| THAWN, En | 2517 S. Federal Hwy | Fort Pierce | FL | 34982 | (772) 595-1700 |
| LAL, Biak Thasinthang | 1851 N US Hwy 1 | Fort Pierce | FL | 34946 | (772) 595-5321 |
| NANG, Lian Suan | 3500 Davie Blvd. | Ft. Lauderdale | FL | 33312-3488 | (954) 791-2180 |
| THANG, Kam Tung Mung | 19441 Sheridan St. | Ft. Lauderdale | FL | 33332 | (954) 434-1668 |
| HTIN, Win | 5200 SW 34th St. | Gainesville | FL | 32608 | (352) 375-1094 |
| Ngone, Phoo Pwint Thet | 3930 South West Archer Road | Gainesville | FL | 32608 | (352) 379-7271 |
| LWIN, Tint | 3720 NW 13th St. | Gainesville | FL | 32609 | (352) 335-3785 |
| LWIN, Tint | 1302 North Main St. | Gainesville | FL | 32601 | (352) 375-2919 |
| MAW, Tin Mar | 5200 NW 43rd St. Ste 401 | Gainesville | FL | 32606 | (352) 375-5310 |
| MAW, Tin Mar | 9200 NW 39th Ave. | Gainesville | FL | 32606 | (352) 375-1285 |
| OO, Janet Thet | 5801 SW 75th St. | Gainesville | FL | 32608 | (352) 375-1110 |
| OO, Janet Thet | 3100 SW 35th Blvd | Gainesville | FL | 32608 | (352) 367-4324 |
| TIN, Zaw Min | SW 2755 91st St. | Gainesville | FL | 32608 | (352) 331-1037 |
| TIN, Zaw Min | 3315 W University Ave | Gainesville | FL | 32607 | (352) 372-4276 |
| WIN, Tun Tun | 4115 NW 16th Boulevard | Gainesville | FL | 32605-3505 | (352) 336-1488 |
| MARAN, Hkamhtun | 203 NW 13th Street | Gainesville | FL | 32601 | (352) 375-2775 |
| SANG, Ning Sian | 11200 S. Military Trail | Golf | FL | 33436 | (561) 903-3141 |
| LIAN, Dal Za | 4849 South Military Trail | Greenacres | FL | 33463 | (561) 304-2727 |
| MARAN, Brangshawng | 6790 Forest Hill Blvd | Greenacres | FL | 33413 | (561) 641-4500 |
| SANG, Thang Sian | 617 US Highway 17 92 W | Haines City | FL | 33844 | (863) 419-0331 |
| SING, Pau Khan | 3339 W. 80th St | Hialeah | FL | 33018 | (305) 819-2600 |
| SING, Pau Khan | 1290 West 68th Street | Hialeah | FL | 33014 | (305) 820-8885 |
| MANG, Thang S. | 155 E. 2nd Ave | Hialeah | FL | 33010 | (305) 863-8133 |
| MANG, Thang S. | 3251 East 2nd Avenue | Hialeah | FL | 33013 | (305) 888-1033 |
| PAU, Kham Khup | 8601 NW 186th St. | Hialeah | FL | 33015 | (305) 829-0423 |
| PAU, Kham Khup | 18496 NW 67th Ave | Hialeah | FL | 33015 | (305) 822-4636 |
| PAU, Kham Khup | 2414 W. 60th Street | Hialeah | FL | 33016 | (305) 557-0566 |
| SANGG, Vum Sawm | 1585 W. 49th St. | Hialeah | FL | 33010 | (305) 828-2180 |
| FENG, Huanning | 3685 W 85TH PATH | HIALEAH | FL | 33018 | (800) 242-1227 |
| MAUNG, Steven Nyein-Chan | 11750 SE Federal Hwy | Hobe Sound | FL | 33455 | (772) 545-5660 |
| MAUNG, Steven Nyein-Chan | 8605 SE Federal Hwy | Hobe Sound | FL | 33455 | (772) 545-2076 |
| SING, Lian En | 9359 Sheridan St. | Hollywood | FL | 33024 | (954) 433-2262 |
| HLAING, Chan Mya Aye | 5211 Sheridan Street | Hollywood | FL | 33021 | (954) 987-6331 |
| PUM, Mang | 6901 Taft St. | Hollywood | FL | 33024 | (954) 961-1770 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|--------------------------------|------------------|-------|------------|----------------|
| Huynh, Hung Tuan | 10450 Pines Blvd | Hollywood | FL | 33026 | (954) 437-2457 |
| MINN, Aye | 1740 Polk St | Hollywood | FL | 33020 | (954) 927-7879 |
| MUNG, Jason Thang Zam | 3251 Hollywood Blvd | Hollywood | FL | 33021 | (954) 964-5005 |
| CHIN, Vin Choeng | 3900 E. Bay Dr. | Holmes Beach | FL | 34217 | (941) 778-5422 |
| ZAYYA, Aung | 23300 SW 112th Avenue | Homestead | FL | 33032 | (305) 257-4090 |
| THANG, Kham Sawm | 3060 N.E. 41st Terrace | Homestead | FL | 33033 | (305) 242-0954 |
| DIM, Niang Khan | 891 N. Homestead Blvd | Homestead | FL | 33030 | (305) 242-1500 |
| NUAM, Niang Deih | 2950 NE. 8th St. | Homestead | FL | 33033 | (305) 242-2679 |
| LIN, Harry | 83268 Overseas Hwy | Islamorada | FL | 33036 | (305) 664-4890 |
| KAWAMURA, Renato Akio | 1764 NE Jensen Beach Blvd. | Jensen Beach | FL | 34957 | (772) 225-3704 |
| MANG, Kam Lam | 4231 N.W. Federal Highway | Jensen Beach | FL | 34957 | (772) 692-7090 |
| THANG, Robert Cingo | 6330 West Indiantown Rd | Jupiter | FL | 33458 | (561) 741-1220 |
| THANG, Robert Cingo | 17400 Alternate A1A | Jupiter | FL | 33477 | (561) 741-6060 |
| OO, Tin Tun | 5500 Military Trail | Jupiter | FL | 33458 | (561) 799-3181 |
| OO, Tin Tun | 123 Honeybell Way | Jupiter | FL | 33458 | (561) 748-5100 |
| MAUNG, Shar Shar | 10142 W. Indiantown Rd | Jupiter | FL | 33478 | (561) 748-5812 |
| KHAI, Lang Lian | 4060 S. US Highway 1 | Jupiter | FL | 33477 | (561) 694-2662 |
| KHAI, Lang Lian | 95 US Hwy 1 | Jupiter | FL | 33477 | (561) 743-7400 |
| MUAN, Cing Sian | 9105 South Dadeland Blvd. | Kendall | FL | 33156 | (305) 670-8929 |
| AUNG, Maung Aung | 3316 N. Roosevelt Blvd. | Key West | FL | 33040 | (305) 296-2225 |
| AUNG, Maung Aung | 1112 Key Plaza | Key West | FL | 33040 | (305) 295-8045 |
| VUONG, Pau Lam | 870 Village Oak Lane | Lake Mary | FL | 32746 | (407) 804-1950 |
| CIN, Thang Hawm Za | 601 Weldon Blvd | Lake Mary | FL | 32746 | (407) 321-7616 |
| SAY, Saw Bweh | 4195 W. Lake Mary Blvd. | Lake Mary | FL | 32746 | 4073283055 |
| HTOO, Kaw | 825 Rinehart Rd. | Lake Mary | FL | 32746-4867 | (407) 322-9985 |
| AUNG, Hein | 586 US 27 N | Lake Placid | FL | 33852 | (863) 699-2081 |
| LIAN, Dal Za | 7745 Lake Worth Rd | Lake Worth | FL | 33463 | (561) 969-3880 |
| HTWE, Thant Zaw | 1700 S. Congress Ave. | Lake Worth | FL | 33461 | (561) 965-8700 |
| HUGEWIN, Brian Wong | 9855 Lake Worth Rd | Lake Worth | FL | 33467 | (561) 966-9111 |
| HUGEWIN, Brian Wong | 5970 S. Jog Rd. | Lake Worth | FL | 33467 | (561) 649-7409 |
| Vongpaphan, Kenny James | 8899 HYPOLUX RD. | Lake Worth | FL | 33467 | (561) 304-0697 |
| KHAI, Thomas Thang Khan | 214 North Dixie Highway | Lake Worth | FL | 33460 | (561) 493-5042 |
| PER, Zing | 1617 US Hwy 98 S | Lakeland | FL | 33801 | (863) 413-0626 |
| PER, Zing | 5375 N Socrum Loop Rd | Lakeland | FL | 33809 | (863) 816-0246 |
| HAN, Min | 2515 South Florida Avenue | Lakeland | FL | 33803 | (863) 683-9860 |
| HAN, Min | 3636 Harden Blvd | Lakeland | FL | 33803 | (863) 647-3781 |
| MAUNG, Okkar | 5140 County Line Road | Lakeland | FL | 33811 | (863) 644-1376 |
| YARZAR, Htoo | 7340 Kathleen Road | Lakeland | FL | 33810 | (893) 816-0379 |
| TANG, Chi Lung | 5185 US Hwy 98 S | Lakeland | FL | 33812 | (863) 644-0386 |
| TIAL, Monica | 4730 S. Florida Ave | Lakeland | FL | 33813 | (863) 646-8537 |
| SIAM, Lal Hmun | 2300 Griffin Rd | Lakeland | FL | 33810 | (863) 858-1146 |
| SIAM, Lal Hmun | 6767 US Highway 98 N | Lakeland | FL | 33809 | (863) 858-6861 |
| TUN, Kyaw Thurein | 7325 University Parkway | Lakewood Ranch | FL | 34202 | (941) 355-8803 |
| KHAI, Pau Lian | 1589 W. Lantana Rd. | Lantana | FL | 33462 | (561) 585-4225 |
| VAAK, David Khua | 5855 West Oakland Blvd | Lauderhill | FL | 33313 | (954) 735-1328 |
| NGAIHTE, Gin Siamlian | 1328 Homestead Road North | Lehigh Acres | FL | 33936 | (239) 368-2241 |
| OO, Nay Phone Maw | 5781 Lee Blvd | Lehigh Acres | FL | 33971 | (239) 226-9701 |
| MYAT, Tinma | 3700 N. Federal Hwy | Lighthouse Point | FL | 33064 | (954) 786-3056 |
| MUNG, Suankim | 2450 N. Federal Highway | Lighthouse Point | FL | 33064 | (954) 784-3011 |
| LUAI, Thang Hre | 5655 Circa Fishhawk Blvd | Lithia | FL | 33547 | (813) 654-0531 |
| THANG, Za Biak | 5642 Fishhawk Crossing Blvd. | Lithia | FL | 33547 | (813) 655-5646 |
| KHUA HLUE, T. | 525 Bay Isles Parkway | Longboat Key | FL | 34228 | (941) 383-1326 |
| KU, Kaw | 675 Longwood Hills Rd | Longwood | FL | 32750 | (321) 207-3311 |
| KYAW, Aye | 2381 W. State Rd 434 | Longwood | FL | 32779 | (407) 865-9847 |
| HAN, Nilar Win | 7050 Seminole Pratt Whitney Rd | Loxahatchee | FL | 33470 | (561) 383-6177 |
| OO, Maung Nay | 15625 Southern Blvd | Loxahatchee | FL | 33470 | (561) 795-5201 |
| AYE, Nilar | 19221 Dale Mabry Hwy N | Lutz | FL | 33548 | (813) 949-3292 |
| HRIM, Thang | 18901 State Road 54 | Lutz | FL | 33558 | (813) 948-1275 |
| PAR, Belle Tial | 2801 E County Line Rd | Lutz | FL | 33559 | (800) 242-1227 |
| ZAW, Kyaw | 16560 North Nebraska | Lutz | FL | 33549 | (813) 264-5590 |
| PIANG, Lal Siam | 3939 Van Dyke Rd | Lutz | FL | 33558 | (813) 264-5591 |
| LIANA, Zir S | 662 150th Ave | Madeira Beach | FL | 33708 | (727) 393-5471 |
| DA VITORIA LOBO, Sabei | 242 N. Orlando Ave. | Maitland | FL | 32751 | (407) 599-0202 |
| MUNG, Kham Sian | 262 South Ocean Blvd. | Manalapan | FL | 33462 | (561) 585-6790 |
| WU, Park Hein | 5407 Overseas Highway | Marathon | FL | 33050 | (305) 289-2920 |
| BESSENT, Kannika | 175 S. Barfield Drive | Marco Island | FL | 34145 | (239) 394-1086 |
| MUNG, Pau Khan | 1089 N Collier Blvd Ste 401 | Marco Island | FL | 34145 | (239) 642-2202 |
| MUANG, Vungh Sian | 4870 Biscayne Blvd | Miami | FL | 33137 | (305) 573-8601 |
| LUN, Cing Za | 9041 SW 107th Ave. | Miami | FL | 33176 | (305) 273-2185 |
| KIM, Thang Muan | 18280 South West 147th Avenue | Miami | FL | 33187 | (305) 256-3102 |
| THANG, Biak Lian | 9951 West Flagler Street | Miami | FL | 33174 | (305) 207-2329 |
| BIEH, Thang Za | 14601 S. Dixie Hwy | Miami | FL | 33176 | (305) 255-8005 |
| BIEH, Thang Za | 9510 S.W. 160th Street | Miami | FL | 33157 | (305) 971-9790 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|-----------------------------------|---------------|-------|------------|----------------|
| KAP, Pau Za | 13001 SW 112th Street | Miami | FL | 33186 | (305) 385-0601 |
| DAL, Lian Za | 1776 Biscayne Blvd. | Miami | FL | 33132 | (305) 358-3433 |
| HAU, Kap Khan | 15771 SW 152nd St. | Miami | FL | 33187 | (305) 971-2623 |
| YIN, Su Imm | 106 Ponce de Leon Blvd. | Miami | FL | 33135 | (305) 442-6018 |
| AYE, Than Than | 15750 SW 72nd St. | Miami | FL | 33193 | (305) 383-6990 |
| AYE, Than Than | 9420 SW 56th Street | Miami | FL | 33165 | (305) 595-4502 |
| KHAM, Hang Lian | 12800 Biscayne Blvd | Miami | FL | 33181 | (305) 893-6781 |
| THANG, Lian Thawn | 18995 Biscayne Blvd. | Miami | FL | 33180 | (305) 931-3761 |
| THET, Bernice May | 5715 NW 7th Street | Miami | FL | 33126 | (305) 266-1733 |
| THWIN, Myo Mimi | 8341 W. Flagler St. | Miami | FL | 33144 | (305) 266-0713 |
| WIN, Kyaw Zaw | 911 SW 1st Avenue | Miami | FL | 33130 | (305) 358-1575 |
| SUM, Mang Kap | 10201 Hammocks Blvd. #111 | Miami | FL | 33196 | (305) 382-3002 |
| DA, Ti | 4260 SW 152nd Ave. | Miami | FL | 33185 | (305) 222-8120 |
| HANG, Thang Doe | 10755 NW 58th St | Miami | FL | 33178 | (305) 597-8295 |
| LYAN, Zam Za | 13820 SW 88th St | Miami | FL | 33186 | (305) 385-0200 |
| LYAN, Zam Za | 16800 SW 88th St. | Miami | FL | 33196 | (305) 382-5551 |
| LYAN, Zam Za | 12100 SW 127th Ave | Miami | FL | 33186 | (305) 238-1019 |
| TUANG, Cin Mun | 13850 SW 8th St. | Miami | FL | 33184 | (305) 221-1924 |
| MOON, Michael | 311 SW 7th St. | Miami | FL | 33130 | (305) 860-9477 |
| MANG, Thang Khan | 1525 SW 107th Ave. | Miami | FL | 33174 | (305) 552-8733 |
| ZO, Vung Sian | 13890 SW 56th St. | Miami | FL | 33175 | (305) 387-3100 |
| ZO, Vung Sian | 15755 S.W. 56th St. | Miami | FL | 33185 | (305) 207-0481 |
| LIAN, Niang Kaih | 601 NW 2nd Ave | Miami | FL | 33136 | (305) 374-6806 |
| KHAAN, Zam Teng | 20201 S.W. 127th Ave. | Miami | FL | 33177 | (305) 234-6038 |
| THANG, Jacob | 8250 Mills Dr. | Miami | FL | 33183 | (305) 274-2420 |
| THANG, Anthony Pau Kap | 1420 NW North River Dr | Miami | FL | 33125 | (305) 424-3300 |
| KYAW, Moe | 9755 NW 41st St. | Miami | FL | 33178 | (305) 591-2145 |
| OO, Ohn Mar | 7805 S.W. 40th St. | Miami | FL | 33155 | (305) 266-1950 |
| THANG, Ai Zam | 14630 SW 26th St. | Miami | FL | 33175 | (305) 223-0332 |
| THANG, Ai Zam | 11495 Bird Road | Miami | FL | 33165 | (305) 553-5392 |
| KHUAL, Suan Khan | 13735 SW 152nd St. | Miami | FL | 33177 | (305) 251-9889 |
| KHUAL, Suan Khan | 11750 SW 104th Street | Miami | FL | 33176 | (305) 274-1922 |
| PIANG, David Thawng Lam | 121 SW 22nd Ave | Miami | FL | 33135 | (305) 541-3265 |
| LIAN, Thang Suan | 8680 South West 24th Street | Miami | FL | 33155 | (305) 559-8030 |
| HANG, Tang Zou | 20425 Old Cutler Rd | Miami | FL | 33189 | (305) 235-2214 |
| HANG, Tang Zou | 20711 S. Dixie Hwy | Miami | FL | 33189 | (305) 256-3140 |
| AYE, Tin Tun | 2270 SW 27th Ave. | Miami | FL | 33145 | (305) 445-9661 |
| THAN, Nyo Nyo | 134 SW 13th St. | Miami | FL | 33130 | (305) 860-2280 |
| TIM, Than | 1920 West Avenue | Miami Beach | FL | 33139 | (305) 535-4268 |
| MANG, Thang Tul | 1045 Dade Blvd. | Miami Beach | FL | 33139 | (305) 534-4621 |
| AUNG, May May | 1100 6th Street | Miami Beach | FL | 33139 | (305) 535-2212 |
| AUNG, May May | 6876 Collins Avenue | Miami Beach | FL | 33141 | (305) 864-7405 |
| PAU, Enn | 19955 NW 2ND AVENUE | Miami Gardens | FL | 33169 | (305) 654-5771 |
| LIU, Guokuan | 15000 Miami Lakes Dr. E. | Miami Lakes | FL | 33014 | (305) 818-8830 |
| MUNG, Cin Khan | 9050 Biscayne Blvd | Miami Shores | FL | 33138 | (305) 751-4075 |
| NUAM, Lal | 2640 Blanding Blvd. | Middleburg | FL | 32068 | (904) 291-5123 |
| PAU, Josef Lun | 6890 Miramar Blvd | Miramar | FL | 33023 | (954) 966-9100 |
| PAU, Josef Lun | 9951 Miramar Pkwy | Miramar | FL | 33025 | (954) 437-6124 |
| PAU, Josef Lun | 11000 Pembroke Rd | Miramar | FL | 33025 | (954) 441-7918 |
| KHAI, Pau Lian | 14375 Miramar Pkwy | Miramar | FL | 33027 | (954) 447-9212 |
| THANG, Kam Tung Mung | 18409 Miramar Pkwy | Miramar | FL | 33029 | (954) 447-3334 |
| SHEING, Sai Saw | 12681 Miramar Parkway | Miramar | FL | 33027 | (954) 602-5242 |
| MYERS, Paz Lamban | 18995 US Highway 441 | Mount Dora | FL | 32757 | (352) 383-0368 |
| NU, Kim | 6551 N Orange Blossom Trl Ste 155 | Mount Dora | FL | 32757 | (352) 383-0740 |
| LUN, Hau Za | 8140 West Mcnab Rd | N Lauderdale | FL | 33068 | (954) 722-0599 |
| MANG, Tun Khan | 1297 S State Rd | N. Lauderdale | FL | 33068 | (954) 973-3337 |
| PAU, Kham Suan | 11566 US Hwy 1 | N. Palm Beach | FL | 33408 | (561) 622-0804 |
| OO, Tin Nyo | 15265 Collier Blvd | Naples | FL | 34119 | (239) 348-2931 |
| OO, Tin Nyo | 8833 North Tamiami Trail | Naples | FL | 34108 | (239) 596-0403 |
| OO, Ryan | 7101 Radio Rd | Naples | FL | 34104 | (239) 455-3001 |
| AUNG, Alex | 13550 Immokalee Rd. | Naples | FL | 34120 | (239) 455-1654 |
| WIN, Zin N | 2450 Vanderbilt Beach Rd. | Naples | FL | 34109 | (239) 513-1356 |
| WIN, Zin N | 1981 Tamiami Trail North | Naples | FL | 34102 | (239) 262-0125 |
| WIN, Shwe T | 4860 Davis Blvd | Naples | FL | 34104 | (239) 732-7216 |
| BEITA, Thai Zi Zalen | 4370 Thomasson Dr. | Naples | FL | 34112-6725 | (239) 774-1072 |
| BEITA, Thai Zi Zalen | 12663 TAMAMIAMI TRAIL E | NAPLES | FL | 34113 | (239) 775-7383 |
| BEITA, Thai Zi Zalen | 8585 Collier Blvd | Naples | FL | 34114 | (239) 774-5080 |
| BROWN, Ruppeth | 2310 Pine Ridge Rd. | Naples | FL | 34109 | (239) 435-0387 |
| BROWN, Ruppeth | 15050 Sandpiper Lane | Naples | FL | 34114 | (239) 732-5978 |
| OO, May Sabe | Naples Towne Centre | Naples | FL | 34112 | (813) 712-3054 |
| KHUP, Khan Za | 12975 Collier Blvd Ste# 200 | Naples | FL | 34116 | (239) 304-3394 |
| MON, Ei Zar | 11200 US 41 N | Naples | FL | 34110 | (239) 592-5005 |
| MON, Ei Zar | 5624 Strand Blvd | Naples | FL | 34110 | (941) 596-0479 |

Zenshi Food Service Counters
Franchisee List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------------|---------------------------------|--------------------|-------|------------|----------------|
| LIAN, Ni | 4601 9th St. N. | Naples | FL | 34103 | (239) 649-6400 |
| LIAN, Ni | 5991 Pine Ridge Rd Ext | Naples | FL | 34119 | (239) 352-2200 |
| PREE, Po | 1930 State Road 44 | New Smyrna Beach | FL | 32168 | (386) 427-5327 |
| MARAN, Tangnyang | 14130 W. Newberry Rd | Newberry | FL | 32669 | (352) 332-5114 |
| AUNG, Tun Min | 1091 Tamiami Trail N | Nokomis | FL | 34275 | (941) 484-2606 |
| CIN, Thang Khan | 17960 North Tamiami Trail | North Fort Myers | FL | 33903 | (239) 543-2203 |
| THANG, Hau Kap | 6700 Bayshore Road | North Fort Myers | FL | 33917 | (239) 567-1827 |
| SANG KUNG, Om Thang | 4065 Hancock Bridge Rd | North Fort Myers | FL | 33903 | (239) 997-0212 |
| KHAM, Hang Lian | 12855 N.E. 6th Ave. | North Miami | FL | 33161 | (305) 891-1024 |
| HANG, Kham Kap | 14641 Biscayne Blvd. | North Miami Beach | FL | 33181 | (305) 354-2171 |
| HANG, Kham Kap | 930 North Miami Beach Boulevard | North Miami Beach | FL | 33162 | (305) 947-5485 |
| NUAM, Cing Vang | 1700 N.E. Miami Gardens Dr. | North Miami Beach | FL | 33179 | (305) 945-7119 |
| CIN, Nang Khan | 374 Northlake BLVD. | North Palm Beach | FL | 33408 | (561) 842-1193 |
| MAUNG, Khin Maung | 1291 S. Sumter Blvd. | North Port | FL | 34287 | (941) 426-6672 |
| MAUNG, Khin Maung | 17179 Tamiami Trail | North Port | FL | 34287 | (941) 426-2167 |
| Naing, Nay Myo | 1251 South Toledo Blade Blvd | North Port | FL | 34288 | (941) 240-5023 |
| MIN, Soe | 2438 Laurel Road East | North Venice | FL | 34275 | (941) 484-8426 |
| DULA, Lalzam | 1003 East Commercial Blvd | Oakland Park | FL | 33334 | (954) 491-9330 |
| RING, Tsin Pan | 950 NE 50th Street | Oakland Park | FL | 33334 | (954) 776-5435 |
| GRANDEZ, Nelida M. | 12500 SR 54 | Odessa | FL | 33556 | (727) 375-5249 |
| KIM, Peter | 5000-11 US Highway 17 S | Orange Park | FL | 32003 | (904) 269-3600 |
| CIN, Zam Sian | 1075 Oakleaf Plantation Pkwy | Orange Park | FL | 32065 | (904) 291-5108 |
| U, Ye Myint | 410 Blanding Blvd | Orange Park | FL | 32073 | (904) 276-6016 |
| WIN, Aung | 950 Blanding Blvd. | Orange Park | FL | 32065 | (904) 276-6029 |
| MUNG, Gin Pian | 7524 Dr. Phillips Blvd | Orlando | FL | 32819 | (407) 226-9882 |
| NO, Niang Ngaih | 1501 Meeting Place | Orlando | FL | 32814 | (407) 897-7363 |
| OO, Zaw Naing | 10115 University Blvd | Orlando | FL | 32817 | (407) 657-6777 |
| LWIN, Thet | 4402 Curry Ford Rd | Orlando | FL | 32812-2709 | (407) 282-7997 |
| LWIN, Thet | 400 East Central Boulevard | Orlando | FL | 32801 | (407) 872-7201 |
| ZAW, Danny Than | 8145 Vineland Ave | Orlando | FL | 32821 | (407) 238-9924 |
| TIAL, Sung Hnem | 9930 Universal Boulevard | Orlando | FL | 32819 | (407) 996-8400 |
| THANG, Mas Van Uk | 5350 Central Florida Pkwy | Orlando | FL | 32821 | (407) 465-1139 |
| LI, Jinda | 11055 Daryl Carter Parkway | Orlando | FL | 32836 | (407) 605-4044 |
| OO, Myat Noe | 7640 Sand Lake Rd | Orlando | FL | 32819 | (407) 226-3315 |
| HNUN, Hnun | 4870 South Apopka Vineland Rd | Orlando | FL | 32819 | (407) 909-8080 |
| MORALES RIVERO, Carlos Rafael | 3171 S Orange Ave | Orlando | FL | 32806. | (407) 492-8328 |
| MYINT, Hla Hla | 2873 S. Orange Ave. | Orlando | FL | 32806 | 4078720395 |
| WYNN, Nwe Ni | 4501 Hoffner Ave. | Orlando | FL | 32812 | (407) 850-1018 |
| DE ALMEIDA, Dimerson Fujino | 13900 Narcoossee Rd. | Orlando | FL | 32832 | (407) 240-2102 |
| OO, Kyaw | 12195 S. Orange Blossom Trl | Orlando | FL | 32837 | (407) 816-0884 |
| HTIKE, Than | 3972 Town Center Blvd. | Orlando | FL | 32837 | (407) 850-4351 |
| NIANG, Hau Dim | 13850 Landstar Blvd | Orlando | FL | 32824 | (407) 856-6040 |
| NIANG, Hau Dim | 14185 Lake Nona Blvd. | Orlando | FL | 32824 | (407) 816-8064 |
| MAUNG, Rai Zan | 2015 Edgewater Dr. | Orlando | FL | 32804 | (407) 872-0173 |
| MAUNG, Rai Zan | 1400 E. Colonial Dr. | Orlando | FL | 32803 | (407) 896-8154 |
| SIT, Hmun Hmun | 4606 S. Kirkman Rd | Orlando | FL | 32811 | (407) 293-7673 |
| LIN, Swe Zin | 1350 S. Tamiami Trail | Osprey | FL | 34229 | (941) 918-2647 |
| OO, Zaw Naing | 4250 Alafaya Trail STE 148 | Oviedo | FL | 32765 | (407) 366-9480 |
| SEIN, Tin | 2100 Winter Springs Blvd | Oviedo | FL | 32765 | (407) 366-9740 |
| SEIN, Tin | 1801 E. Broadway St. | Oviedo | FL | 32765 | (407) 971-1774 |
| KHAI, Pau Dem | 2871 Clayton Crossing Way | Oviedo | FL | 32765 | (407) 673-0829 |
| PU, Mang | 443 W. CR 419 Suite 1001 | Oviedo | FL | 32766 | (407) 366-4727 |
| PAU, Zam Suan | 135 Bradley Place | Palm Beach | FL | 33480 | (561) 655-4120 |
| PIANG, Pau Khan | 10913 N. Military Trail | Palm Beach Gardens | FL | 33410 | (561) 622-3584 |
| PIANG, Pau Khan | 6251 P G A Blvd. | Palm Beach Gardens | FL | 33418 | (561) 622-1764 |
| AYE, San San | 5410 Donald Ross Rd. | Palm Beach Gardens | FL | 33418 | (561) 626-1950 |
| SING, Khen Kim | 4101 Hood Road | Palm Beach Gardens | FL | 33410 | (561) 622-1047 |
| MUNG, Joseph Zamsan | 4200 Northlake Blvd. | Palm Beach Gardens | FL | 33410 | (561) 625-9632 |
| LWIN, Tun | 2750 SW Martin Downs Blvd | Palm City | FL | 34990 | (772) 781-3012 |
| LWIN, Tun | 1395 S. W. Martin Hwy | Palm City | FL | 34990 | (772) 232-4056 |
| OO, Khatta Myint | 800 Belle Terre Pkwy | Palm Coast | FL | 32164 | (386) 437-2426 |
| LORLA, Saw | 5415 N. Oceanshore Blvd. | Palm Coast | FL | 32137 | (386) 445-2193 |
| PAR, Emily Sui Nuam | 250 Palm Coast Parkway NE | Palm Coast | FL | 32137 | (386) 597-4776 |
| MYINT, Sein Maung | 4950 Belle Terre Parkway | Palm Coast | FL | 32137 | (386) 445-2628 |
| LIAN, David Thar | 2886 Alternate US 19 | Palm Harbor | FL | 34683 | (727) 781-7481 |
| SANG, Daniel Sui | 1101 8th Avenue West | Palmetto | FL | 34221 | (941) 721-8548 |
| PINE, Calvin Thuring | 9520 Buffalo Rd | Palmetto | FL | 34221 | (941) 722-0693 |
| DIM, Lai | 8095 University Dr. | Parkland | FL | 33067 | (954) 575-8225 |
| TUN, Phyto Myint | 11245 N. US Highway 301 N | Parrish | FL | 34219 | (941) 776-8326 |
| TUN, Phyto Myint | 9005 US Highway 301 N | Parrish | FL | 34219 | (941) 776-8084 |
| SING, Lian En | 18341 Pines Blvd. | Pembroke Pines | FL | 33029 | (954) 430-6100 |
| LIAN, Cin Khaw | 600 N. University Dr. | Pembroke Pines | FL | 33024 | (954) 433-4400 |
| KO, Nwe Ni | 170 S. Flamingo Rd | Pembroke Pines | FL | 33027 | (954) 437-9500 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|-------------------------------------|-------------------|-------|------------|----------------|
| KO, Nwe Ni | 16024 Pines Boulevard, #101 | Pembroke Pines | FL | 33027 | (954) 432-1075 |
| PUM, Mang | 15729 Pines Blvd. | Pembroke Pines | FL | 33027 | (954) 431-2094 |
| SUAN, Hau Z | 1657 N Hiatus | Pembroke Pines | FL | 33026 | (954) 442-7391 |
| BIEH, Thang Za | 13401 S. Dixie Hwy | Pincrest | FL | 33156 | (305) 251-0911 |
| AUNG, Ko Ko | 8725 Placida Rd | Placida | FL | 33946 | (941) 698-1699 |
| UK, David Vanlian | 2515 Thonotosassa Rd | Plant City | FL | 33563 | (813) 719-6933 |
| UK, David Vanlian | 2202 Jim Redman Parkway | Plant City | FL | 33563 | (813) 752-2672 |
| KHAI, Pau Lian | 8101 W. Sunrise Blvd | Plantation | FL | 33322 | (954) 452-1362 |
| KHAM, Joseph | 550 N. Pine Island Rd. | Plantation | FL | 33324 | (954) 475-5285 |
| DAL, Khup Sian | 10065 Cleary Blvd | Plantation | FL | 33324 | (954) 473-4000 |
| TUANG, Thang Lam | 6921 W. Broward Blvd | Plantation | FL | 33317 | (954) 327-9705 |
| AYE AYE, Ma Khin | 225 S. Flamingo Rd | Plantation | FL | 33325 | (954) 472-5110 |
| CING , Vung Sian | 1181 South University Drive | Plantation | FL | 33324 | (954) 577-0542 |
| KYAW, Than | 1140 SW 36th Ave | Pompano Beach | FL | 33069 | (954) 975-0119 |
| MYAT, Ronny Tun Nyein | 2511 E Atlantic Blvd | Pompano Beach | FL | 33062 | (954) 786-7964 |
| THET, Nan Sabal | 1405 S. Federal Hwy | Pompano Beach | FL | 33062-7233 | (954) 784-3725 |
| MUNG, Cia | 411 S. Cypress Rd | Pompano Beach | FL | 33060 | (954) 784-3277 |
| RUAL, Than | 120 Marketside Avenue | Ponte Vedra | FL | 32081 | (904) 825-0263 |
| HTWEE, Saw Aung | 220 Front Street | Ponte Vedra Beach | FL | 32082 | (904) 280-5440 |
| DUH, Tin Za | 4265 Tamiami Trl | Port Charlotte | FL | 33980-2152 | (941) 629-1100 |
| WIN, Kyaw Tun | 13435 MC. Call Road | Port Charlotte | FL | 33981 | (941) 697-0279 |
| LWIN, Tint | 19451 Cochran Blvd., Unit 200 | Port Charlotte | FL | 33948-2008 | (941) 235-2266 |
| HTWE, Kyaw Zin | 24051 Peachland Blvd | Port Charlotte | FL | 33954 | (941) 235-4460 |
| CEU, Than | 3821 South Nova Rd. | Port Orange | FL | 32127 | (386) 788-2220 |
| SUI, Rebecah Beku | 1660 Taylor Road | Port Orange | FL | 32128 | (386) 760-7332 |
| HTET, Lin Myat | 7037 ridge Rd | Port Richey | FL | 34668 | (727) 844-3955 |
| THANG, Tuan Do | 9100 U.S 1 | Port Saint Lucie | FL | 34952 | (772) 337-1600 |
| THANG, Robert Cingo | 3253 South West Port St. Lucie Blvd | Port St. Lucie | FL | 34953 | (772) 621-8473 |
| MANG, Kap Sian | 1537 NW St. Lucie West Blvd. | Port St. Lucie | FL | 34986 | (772) 878-7393 |
| THANG, Tuan Do | 1125 SE Port St. Lucie Blvd. | Port St. Lucie | FL | 34952 | (772) 335-8441 |
| PAU, John Thang | 5473 St. James Drive | Port St. Lucie | FL | 34983 | (772) 878-6119 |
| PAU, John Thang | 7576 South US Hwy 1 | Port St. Lucie | FL | 34952 | (772) 336-3833 |
| AUNG, Khant Min | 788 S.E. Becker Rd. | Port St. Lucie | FL | 34984 | (772) 336-3182 |
| Maung, Zwe Wint | 9335 SW Commerce Centre Dr. | Port St. Lucie | FL | 34986 | (772) 345-9500 |
| TUANG, Lam | 10400 S.W. Village Center Drive | Port St. Lucie | FL | 34987 | (772) 345-9900 |
| OO, Naing Lin | 2310 Tamiami Trl Unit 1129 | Punta Gorda | FL | 33950-5933 | (941) 575-4740 |
| Dinh, Anh Nguyet Thi | 3941 Tamiami Trail | Punta Gorda | FL | 33950 | (941) 575-0793 |
| LUAI, Thang Hre | 11667 Boyette Rd. | Riverview | FL | 33569 | (813) 672-4353 |
| CIN, Nang Khan | 228 East Blue Heron Blvd. | Riviera Beach | FL | 33404 | (561) 841-3058 |
| MARAN, Brangshawng | 11977 Southern Blvd. | Royal Palm Beach | FL | 33411 | (561) 792-2100 |
| MUNG, Kap Zo | 1180 Royal Palm Beach Blvd | Royal Palm Beach | FL | 33411 | (561) 790-2111 |
| HTIKE, Tun Nanda | 250 Plaza Boulevard | Saint Augustine | FL | 32086 | (904) 808-9923 |
| OO, Khin Nwe | 4255 US 1 South | Saint Augustine | FL | 32086 | (904) 797-1111 |
| TIN, Saw Darbu | 7462 US Highway 1 North | Saint Augustine | FL | 32095 | (904) 826-3537 |
| TIN, Saw Darbu | 170 Village Commons Drive | Saint Augustine | FL | 32092 | (904) 940-3357 |
| SUUN, Dongh Kheen | 3700 4th St. N | Saint Petersburg | FL | 33704 | (727) 526-3019 |
| THUAI, Cecilia Ngun Hle | 30841 Mirada Blvd. | San Antonio | FL | 33576 | (352) 588-1170 |
| SUM, Khup Sai | 5240 West SR 46 | Sanford | FL | 32771 | (407) 321-0423 |
| KHUA HLUE, T. | 1044 N. Tamiami Trail | Sarasota | FL | 34236-2428 | (941) 366-3270 |
| MYINT, Zarchi M | 3825 S. Osprey Ave. | Sarasota | FL | 34239 | (941) 316-0616 |
| MYINT, Zarchi M | 2031 Bay St. | Sarasota | FL | 34237 | (941) 366-4089 |
| MYINT, Zarchi M | 4840 S Tamiami Trail | Sarasota | FL | 34231 | (941) 927-9651 |
| WIN, Tun | 5100 Clark Rd | Sarasota | FL | 34233 | (941) 926-8297 |
| WIN, Tun | 5804 Bee Ridge Rd | Sarasota | FL | 34233 | (941) 378-2111 |
| WIN, Tun | 8300 Bee Ridge Rd. | Sarasota | FL | 34241 | (941) 371-4276 |
| LIN, Zaw Bo Bo | 5391 Fruitville Rd | Sarasota | FL | 34232 | (941) 377-4405 |
| Hlaing, Ba | 501 N. Beneva Rd. | Sarasota | FL | 34237 | (941) 330-9771 |
| AUNG, Htay | 6543 Tamiami Trail S. | Sarasota | FL | 34231 | (941) 922-7644 |
| SWE, Thet Hta | 3428 Clark Rd. | Sarasota | FL | 34231 | (941) 921-3766 |
| LINHTUN, James | 8409 S. Tamiami Trail | Sarasota | FL | 34238 | (941) 925-4778 |
| KEUH, Thang | 3690 Bee Ridge Road | Sarasota | FL | 34233-1001 | (941) 925-0269 |
| HA, Sai Thi | 2875 University Pkwy | Sarasota | FL | 34243 | (941) 358-1169 |
| HA, Sai Thi | 8405 Honore Ave Unit 1 | Sarasota | FL | 34238 | (941) 924-0031 |
| TUANG, Hau | 4703 N. Ocean Dr. | Sea Ranch Lakes | FL | 33308 | (954) 784-3707 |
| KIM, Thang Za | 13435 U.S Highway 1 | Sebastian | FL | 32958 | (772) 589-5110 |
| KIM, Thang Za | 9621 N. US Hwy 1 | Sebastian | FL | 32958 | (772) 581-5755 |
| KIM, Thang Za | 1451 Sebastian Blvd. # 200 | Sebastian | FL | 32958 | (772) 581-5710 |
| LIAN, Siang Van | 3610 US Highway 27 North | Sebring | FL | 33870 | (863) 385-2025 |
| LIAN, Siang Van | 2824 US 27 | Sebring | FL | 33870 | (863) 314-8746 |
| SMITH, Paul | 2400 S. Ridgewood | South Daytona | FL | 32119 | (386) 756-9969 |
| CUNG, Lyan | 1075 S. Pasadena Avenue | South Pasadena | FL | 33707 | (727) 341-1790 |
| KHAINING, Zin T | 125 Jenkins St. | St. Augustine | FL | 32086 | (904) 808-0514 |
| PARK, Kui Suk | 55 Ava Way | St. Augustine | FL | 32084 | (904) 827-1448 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------|----------------------------------|----------------------|-------|------------|----------------|
| OO, Khin Nwe | 1033 A1A Beach Blvd. | St. Augustine | FL | 32084 | (904) 461-0231 |
| SHARI, Sut Naw | 955 State Road 16 | St. Augustine | FL | 32084 | (904) 819-6518 |
| MAW TANG, Lubu | 84 Tuscan Way | St. Augustine | FL | 32092 | (904) 940-2889 |
| MANG, Lai Hrin | 3030 54th Ave S. | St. Petersburg | FL | 33712 | (727) 864-2030 |
| CHUM, Than | 10496 Roosevelt Blvd.N | St. Petersburg | FL | 33716 | (727) 576-5858 |
| CHUM, Than | 1700 34th Street North | St. Petersburg | FL | 33713 | (727) 327-3039 |
| GABYAR, Lamin | 7999 Martin Luther King Blvd | St. Petersburg | FL | 33702 | (727) 578-2833 |
| SUM, Pau Khan | 1600 66th Street North | St. Petersburg | FL | 33710 | (727) 344-1216 |
| KHAI, Mang Khan | 3501 49th St N | St. Petersburg | FL | 33710 | (727) 520-8101 |
| GYI, Khin Maung | 200 37th Ave. N | St. Petersburg | FL | 33704 | (727) 895-1670 |
| MAWI, Mary Zung Rem | 120 Carillon Pkwy | St. Petersburg | FL | 33716 | (727) 540-1660 |
| KAI, Kap Hlei | 4655 Gulf Blvd. | St. Petersburg Beach | FL | 33706 | (727) 360-7091 |
| MUNG, Thang Suan | 6550 S. Kanner Hwy | Stuart | FL | 34997 | (772) 221-8135 |
| KHAI, Ngin Khawm | 940 NE Ocean Blvd | Stuart | FL | 34996 | (772) 334-0578 |
| KHAI, Ngin Khawm | 3540 SE Federal Highway | Stuart | FL | 34997 | (772) 463-5950 |
| KHAI, Ngin Khawm | 5943 Southeast Federal Highway | Stuart | FL | 34997 | (772) 403-6329 |
| KAWAMURA, Renato Akio | 1501 NW Federal Hwy | Stuart | FL | 34994 | (772) 692-5025 |
| MANG, Kam Lam | 746 S. Federal Hwy | Stuart | FL | 34994 | (772) 221-3922 |
| THANG, Za Biak | 4854 Sun City Center Blvd | Sun City Center | FL | 33573 | (813) 633-3440 |
| MAR, Thi Thi | 18330 Collins Avenue | Sunny Isles Beach | FL | 33160 | (305) 935-1556 |
| MANG, Thang Sawm | 10155 W. Oakland Park Blvd. | Sunrise | FL | 33351 | (954) 748-5300 |
| MANG, Thang Sawm | 12500 W. Sunrise Blvd. | Sunrise | FL | 33323 | (954) 851-1000 |
| LUN, Hau Za | 9300 Commercial Blvd | Sunrise | FL | 33351 | (954) 748-0418 |
| LANG, Nang Do | 9400 Harding Ave. | Surfside | FL | 33154 | (305) 865-1263 |
| KHAI, Pau Lian | 8245 N.W. 88th Ave | Tamarac | FL | 33321 | (954) 726-1990 |
| MANG, Tun Khan | 4121 W. Commercial Blvd | Tamarac | FL | 33319 | (954) 735-4808 |
| LUN, Hau Za | 5881 N. University Dr. | Tamarac | FL | 33321 | (954) 721-7800 |
| PIANG, Dal Khan | 2042 State Road 19 | Tavares | FL | 32778 | (352) 742-2439 |
| THANG, Robert Cingo | 502 N. US Hwy 1 | Tequesta | FL | 33469-2372 | (561) 741-8147 |
| SUNG, Pum Dik | 2135 Everglades Lane | The Villages | FL | 32163 | (352) 461-5096 |
| DAM, Thang Cin | 3475 Wedgewood Ln. | The Villages | FL | 32162-7183 | (352) 751-6280 |
| THAWNG, Timothy Cung Lian | 2925 Traverse Trail | The Villages | FL | 32163 | (352) 751-6280 |
| THAWNG, Timothy Cung Lian | 695 Kristine Way | The Villages | FL | 32163 | (352) 259-8244 |
| TUANG, Kam Sian | 2000 Cheney Highway | Titusville | FL | 32780 | (321) 267-9606 |
| CIN, Thang L | 3275 Garden Street | Titusville | FL | 32796-3004 | (321) 264-9263 |
| KAI, Kap Hlei | 111 104th Avenue | Treasure Island | FL | 33706 | (727) 363-1042 |
| DANIEL, Thomas | 535 Tamiame Trl S | Venice | FL | 34285 | (941) 484-3346 |
| DANIEL, Thomas | 12165 Mercado Dr. | Venice | FL | 34293 | (941) 492-6110 |
| SAW, Zay Yar | 345 Jacaranda Boulevard | Venice | FL | 34292 | (941) 485-1037 |
| SAW, Zay Yar | 4173 S Tamiame Trail | Venice | FL | 34293 | (863) 284-3312 |
| AUNG, Ko Ko | 1445 E Venice Ave | Venice | FL | 34292 | (941) 480-0779 |
| SAUNG, Sai | 4145 9th St. SW. | Vero Beach | FL | 32968 | (772) 299-6235 |
| SAW, Tnar | 1255 US Highway 1 | Vero Beach | FL | 32960 | (772) 778-1984 |
| SAW, Tnar | 415 21st Street | Vero Beach | FL | 32960-5455 | (772) 562-0391 |
| HAN, Moe Hein | 2040 58th Ave. | Vero Beach | FL | 32966 | (772) 569-1204 |
| HAN, Moe Hein | 5230 US Highway 1 | Vero Beach | FL | 32967 | (772) 778-3513 |
| MUNG, Go Sian | 11950 West Forest Hill Blvd | Wellington | FL | 33414 | (561) 422-9640 |
| Vongpaphan, Kenny James | 127 South State Rd 7 | Wellington | FL | 33414 | (561) 615-1705 |
| THANG, Thawng V. | 5400 Bruce B. Downs Blvd | Wesley Chapel | FL | 33544 | (813) 907-1699 |
| THANG, Israel Sui Hlei | 1920 County Rd 581 | Wesley Chapel | FL | 33543 | (813) 994-4566 |
| SANG, Khup Khan | 1500 SW 57th Ave | West Miami | FL | 33144 | (305) 265-8019 |
| HAN, Nilar Win | 2895 N Military Trl | West Palm Beach | FL | 33409 | (561) 687-0445 |
| HAN, Nilar Win | 500 Belvedere Road | West Palm Beach | FL | 33405 | (561) 659-2118 |
| KHAI, Pau Lian | 926 S. Military Trail | West Palm Beach | FL | 33415 | (561) 616-2563 |
| MYINT, Maung Maung | 828 Southern Blvd. | West Palm Beach | FL | 33405 | (561) 832-1661 |
| MEKPISAN, Nachpapon | 6820 Okeechobee Blvd. | West Palm Beach | FL | 33411 | (561) 682-3015 |
| MUNG, Kap Zo | 8989 Okeechobee Blvd | West Palm Beach | FL | 33411 | (561) 792-2113 |
| PIANG, Sian | 4075 North Haverhill Rd | West Palm Beach | FL | 33417 | (561) 683-0412 |
| PAU, Zam Suan | 375 S. Rosemary | West Palm Beach | FL | 33401 | (561) 651-7787 |
| OO, Maung Nay | 831 Village Blvd | West Palm Beach | FL | 33409 | (561) 615-6808 |
| MAUNG, Shar Shar | 10130 Northlake Blvd. | West Palm Beach | FL | 33412 | (561) 799-6802 |
| MYINT, Maung Maung | 16841 Persimmon Blvd W Unit 1000 | Westlake | FL | 33470 | (800) 242-1227 |
| KIM, Thang | 2465 Glades Circle | Weston | FL | 33327 | (954) 217-0022 |
| CIN, In Za | 294 Indian Trace Rd | Weston | FL | 33326 | (954) 384-4190 |
| DINLIANA, Su Ieie Maung | 4567 Weston Rd | Weston | FL | 33331 | (954) 217-1195 |
| THU, May | 1601 Promenade Blvd | Weston | FL | 33326 | (954) 660-0322 |
| THU, May | 1170 Weston Rd. | Weston | FL | 33326 | (954) 385-3057 |
| KHAI, Hau Sian | 2633 N Dixie Highway | Wilton Manors | FL | 33334 | (954) 561-8531 |
| RING, Tsin Pan | 100 W. Oakland Park Blvd | Wilton Manors | FL | 33311 | (954) 565-4891 |
| MANG, Nang | 440 N. Orlando Ave | Winter Park | FL | 32789 | (407) 644-1204 |
| KHAI, Thang Kim | 2295 Aloma Ave. | Winter Park | FL | 32792-3303 | (407) 671-3403 |
| MANG, Thang Ai | 4000 North Goldenrod Road | Winter Park | FL | 32792-8999 | (407) 671-0211 |
| CING, Man Dim | 741 S. Orlando Ave. | Winter Park | FL | 32789 | (407) 622-0302 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|------------------------|-----------------------------|----------------|-------|------------|----------------|
| MUNG, Kap Tung | 1160 E State Road 434 | Winter Springs | FL | 32708 | (407) 327-9725 |
| MUNG, Kap Tung | 5655 Red Bug Lake Rd | Winter Springs | FL | 32708 | (407) 695-0922 |
| MAWI, Sui Dim | 463855 State Rd 200 | Yulee | FL | 32097 | (904) 261-2400 |
| LUAI, Sa Tin | 76010 William Burgess Blvd | Yulee | FL | 32097 | (800) 242-1227 |
| SANG, Van Lawm | 7838 Gall Blvd | Zephyrhills | FL | 33541 | (813) 783-6871 |
| THANG, Cung Nai | 32765 Eiland Boulevard | Zephyrhills | FL | 33545 | (813) 779-2368 |
| TOM, Venta | 1720 Mars Hill Road | Acworth | GA | 30101 | (770) 419-5490 |
| CHUAN, Mang Bawi | 3507 Baker Rd. N.W. | Acworth | GA | 30101 | (770) 917-4600 |
| KHAI, KAM | 1727 Mars Hill RD NW | Acworth | GA | 30101 | (770) 218-2420 |
| THANG, Chan Mawi | 6110 Cedarcrest Rd NW | Acworth | GA | 30101 | (678) 439-3440 |
| THANG, Lang Za | 2715 Dawson Rd | Albany | GA | 31707 | (229) 431-2880 |
| ZHU, Denghui | 3000 Old Alabama Rd. | Alpharetta | GA | 30022 | (770) 751-7384 |
| ZHOU, Guoping | 4900 Atlanta Hwy | Alpharetta | GA | 30004 | (770) 754-4321 |
| TIAM, Bawi Peng Bual | 4305 State Bridge Rd | Alpharetta | GA | 30022 | (770) 751-7991 |
| THANG, Lal Hruai | 5180 McGinnis Ferry Rd. | Alpharetta | GA | 30005 | (770) 360-1025 |
| AUNG, Thiri Pann War | 9925 Haynes Bridge Rd | Alpharetta | GA | 30022 | (770) 751-7980 |
| AUNG, Thiri Pann War | 11800 Haynes Bridge Rd | Alpharetta | GA | 30004 | (770) 752-4960 |
| AUNG, Thiri Pann War | 13800 N. Highway 9 | Alpharetta | GA | 30004 | (770) 751-0312 |
| CUNG, Van Tha | 5665 GA HWY. 9 | Alpharetta | GA | 30004 | (770) 752-5380 |
| THANG, Van Lian | 12870 Highway 9 N | Alpharetta | GA | 30004 | (770) 772-3699 |
| YU, Qinguo | 12460 Crabapple Rd. | Alpharetta | GA | 30004 | (770) 740-2050 |
| PIANG, Cinthan | 270 Rucker Rd | Alpharetta | GA | 30004 | (770) 360-5591 |
| PIANG, Cinthan | 980 Birmingham Rd. | Alpharetta | GA | 30004 | (770) 751-5543 |
| DING, Shuyue | 10945 State Bridge Rd. | Alpharetta | GA | 30022 | (770) 751-3000 |
| LEE, Sabrina | 8465 Holcomb Bridge Rd. | Alpharetta | GA | 30022 | (770) 650-1000 |
| CHEN, Xiuchai | 11895 Douglas Rd | Alpharetta | GA | 30005 | (770) 751-3110 |
| LIM, Ji-Hyun | 191 Alps Road | Athens | GA | 30606 | (706) 543-0209 |
| MANG, Hau Lian | 3620 Atlanta Hwy | Athens | GA | 30606 | (706) 208-3700 |
| THANG, Zaw Hein | 2301 College Station Road | Athens | GA | 30605 | (706) 353-8543 |
| DING, Ze | 1720 Epps Bridge Road | Athens | GA | 30606 | (706) 583-8900 |
| TUN, Zar Ni Mya | 1860 Barnett Shoals Rd. | Athens | GA | 30605-6811 | (706) 227-6260 |
| PU, Peter Mang | 700 US Highway 29N | Athens | GA | 30601 | (770) 496-5382 |
| TLAN, Henry | 5345 Jefferson Road | Athens-Clarke | GA | 30606 | (762) 400-8555 |
| KHAI, Kham Sian | 2542 Morosgo Way | Atlanta | GA | 30324 | (404) 946-0438 |
| LIAN, Tha Kung | 3559 Chamblee Tucker RD | Atlanta | GA | 30341 | (770) 243-6211 |
| LIAN, Thang Cin | 1225 Caroline Street | Atlanta | GA | 30307 | (404) 880-4105 |
| MANG, Tual Khan | 800 Glenwood Ave SE | Atlanta | GA | 30316 | (470) 447-5030 |
| MANG, Tual Khan | 725 Ponce De Leon | Atlanta | GA | 30308 | (404) 875-3009 |
| AN, Huayu | 2365 Peachtree Rd NE | Atlanta | GA | 30305 | (404) 869-6556 |
| DIM, Neam Khan | 3435 Ashford Dunwoody Rd NE | Atlanta | GA | 30319 | (770) 216-5050 |
| LEE, Yoo Won | 2451 Cumberland Pkwy SE | Atlanta | GA | 30339 | (770) 437-7000 |
| AN, Yang H | 3730 Carmia Dr. S.W. | Atlanta | GA | 30331 | (404) 346-9253 |
| YANG, Leila | 1700 Monroe Dr. | Atlanta | GA | 30324 | (404) 872-0782 |
| SUNG, Men | 8725 Roswell Rd. Ste. G | Atlanta | GA | 30350 | (770) 640-5950 |
| THANG, Ceu Lian | 590 Cascade Rd | Atlanta | GA | 30310 | (404) 756-1140 |
| CUNG, Dawt | 3535 Peachtree Rd | Atlanta | GA | 30326 | (404) 848-0344 |
| THANG, Tluang Za | 6300 Powers Ferry Rd NW | Atlanta | GA | 30339 | (770) 612-5140 |
| SONG, Huo Jiao | 2325 Cheshire Bridge Rd. NE | Atlanta | GA | 30324-3725 | (404) 638-1900 |
| MANG, Tin Tian | 1544 Piedmont Ave | Atlanta | GA | 30324 | (404) 898-1850 |
| ZAM, Gin Khan | 2020 Howell Mill Rd. NW | Atlanta | GA | 30318 | (404) 609-7935 |
| VUNG, Ning Khan | 572 Hank Aaron Drive S.E. | Atlanta | GA | 30315 | (800) 242-1227 |
| TUANG, Tin Lian | 1715 Howell Mill Rd. | Atlanta | GA | 30318 | (404) 355-7886 |
| TUANG, Tin Lian | 2685 Metropolitan Parkway | Atlanta | GA | 30315 | (404) 761-7409 |
| CING, Ngai Hei Nuam | 4920 Roswell Road | Atlanta | GA | 30342 | (404) 843-3080 |
| SUNG, Van | 3695 Cascade Rd SW | Atlanta | GA | 30331 | (404) 505-2870 |
| ZA LIAN BAWI, Donbosco | 1380 Atlantic Dr. NW | Atlanta | GA | 30363 | (404) 873-5055 |
| TUN, Tin Aung | 2900 Peachtree Rd NW | Atlanta | GA | 30305 | (404) 848-0330 |
| CING, Lian San | 1001 Ponce De Leon | Atlanta | GA | 30306 | (404) 892-9229 |
| MOE, Moe | 7525 Roswell Road | Atlanta | GA | 30350 | (678) 443-8980 |
| KHAR, Ngun | 1100 Hammond Dr. | Atlanta | GA | 30328 | (678) 443-2100 |
| LIAN, Kha Pau | 2275 Marietta Blvd NW | Atlanta | GA | 30318 | (404) 351-4794 |
| CUAI, Thla | 2969 North Druid Hill Rd | Atlanta | GA | 30329 | (404) 638-6022 |
| LIAN, KAM NGAIH | 2562 Shallowford Rd. NE | Atlanta | GA | 30345 | (404) 636-1175 |
| CEU, Biak Lian | 4279 Roswell Road | Atlanta | GA | 30342 | (404) 843-4353 |
| CEU, Biak Lian | 1250 West Paces Ferry Rd | Atlanta | GA | 30327 | (404) 848-1610 |
| SANG, Ni Luai | 2162 Henderson Mill Rd. NE | Atlanta | GA | 30345 | (770) 724-1947 |
| HRANG, Chan | 950 West Peachtree Street | Atlanta | GA | 30309 | (404) 253-3544 |
| THANG, Cung Bawi | 3030 Headland Drive SW | Atlanta | GA | 30311 | (404) 344-0177 |
| THANG, Cung Bawi | 1160 Moreland Ave SE | Atlanta | GA | 30316 | (404) 624-8110 |
| KHAM, Paul Go Suan | 3300 Cobb Parkway | Atlanta | GA | 30339 | (770) 952-0778 |
| HONDA, Kazumasa | 905 Memorial Drive SE | Atlanta | GA | 30316 | (404) 521-3992 |
| THA, Dawt Hlei Zing | 2235 Glenwood Ave. | Atlanta | GA | 30316 | (404) 373-2858 |
| PARK, Brian | 595 Piedmont Ave NE | Atlanta | GA | 30308 | (404) 881-1750 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|---------------------------------|----------------|-------|------------|----------------|
| ZAM, Lal Biak | 3425 Cascade Road | Atlanta | GA | 30311 | (404) 505-8855 |
| CHEN, Liyu | 2090 Dunwoody Club Drive | Atlanta | GA | 30350 | (770) 391-9035 |
| LIN, Xiuduan | 3871 Peachtree Rd NE | Atlanta | GA | 30319 | (404) 240-0808 |
| KHEN, Tial | 2205 Lavista Road | Atlanta | GA | 30329 | (404) 633-8694 |
| PAU, Dai Lo | 1799 Briarcliff Rd. NE | Atlanta | GA | 30306 | (404) 607-1189 |
| TUANG, Kap Thawn | 5829 Campbellton Road, S.W. | Atlanta-Fulton | GA | 30331 | (404) 346-4170 |
| MANG, Van Biak | 2801 Washington Road | Augusta | GA | 30909 | (706) 731-7300 |
| KHAI, Nang Mun | 2816 Washington Rd | Augusta | GA | 30909 | (706) 731-5200 |
| MANG, Hau Lian | 916 Loganville Hwy | Bethlehem | GA | 30620 | (770) 307-1600 |
| THANG, Thawng Lian | 774 GA Highway 96 | Bonaire | GA | 31005 | (478) 988-5700 |
| TUANG, Cin Pian | 510 GA Hwy 247 South | Bonaire | GA | 31005 | (478) 322-3620 |
| CHEN, Hao En | 2095 Highway 211 N.W. | Braselton | GA | 30517 | (678) 425-6200 |
| LIAN, KAM NGAIH | 104 Town Blvd | Brookhaven | GA | 30319-3175 | (404) 233-7475 |
| PUM, Lang Suan | 171 Village At Glynn Pl | Brunswick | GA | 31525 | (912) 261-4730 |
| XU, Fan | 5885 Cumming Hwy | Buford | GA | 30518-5765 | (770) 614-8860 |
| LIN, Dong | 4840 Golden Parkway | Buford | GA | 30518 | (770) 614-7700 |
| Chen, Chunyan | 4108 Hamilton Mill Rd. | Buford | GA | 30519 | (770) 831-1054 |
| HWANG, Joseph Yoon Joong | 3300 Hamilton Mill Rd | Buford | GA | 30519 | (770) 614-1081 |
| TUN, Lin Eithet | 6015 Watson Blvd. | Byron | GA | 31008 | (478) 971-7706 |
| NG, Kim H | 6766 Hickory Flat Hwy | Canton | GA | 30115 | (770) 721-7300 |
| KYAW, Sai M. | 3760 Sixes Rd. | Canton | GA | 30114 | (770) 345-8380 |
| KYAW, Sai M. | 120 Prominence Point Pkwy | Canton | GA | 30114 | (770) 345-5389 |
| MAWNG, Te | 12424 Cumming Hwy | Canton | GA | 30115 | (678) 455-0112 |
| MAWNG, Te | 6175 Hickory Flat Hwy | Canton | GA | 30115 | (770) 345-8600 |
| CUNG, Joseph | 1451 Riverstone Parkway | Canton | GA | 30114 | (770) 720-1001 |
| CUNG, Joseph | 15 Laurel Canyon Village Circle | Canton | GA | 30114 | (770) 479-3700 |
| CIN, Pau Lam | 8020 Cumming Hwy | Canton | GA | 30115 | (770) 345-8451 |
| HANG, Gin Khan | 4045 Marietta Hwy | Canton | GA | 30114 | (770) 345-3644 |
| KHINE, Hnin Nu Nu | 1109 S Park St. Ste #600 | Carrollton | GA | 30117 | (770) 214-3140 |
| SANG, Van Biak | 1355 South Park Street | Carrollton | GA | 30117 | (770) 832-8932 |
| KYAW, Sai M. | 300 Cherokee Place | Cartersville | GA | 30121 | (770) 606-2360 |
| LIN, Deng Ming | 125 MAIN STREET MARKET PL SE | Cartersville | GA | 30121 | (770) 386-8102 |
| MAWI, Slang Za | 5534 Peachtree Blvd | Chamblee | GA | 30341 | (770) 457-9835 |
| THURMI, Van Van | 1639 Bradley Park Dr. Ste 600 | Columbus | GA | 31904 | (706) 571-3420 |
| THURMI, Van Van | 3201 Macon Road | Columbus | GA | 31906-1717 | (706) 561-2160 |
| MAHKAW, Gam Htoi | 5435 Woodruff Farm Rd | Columbus | GA | 31907 | (706) 568-8820 |
| RUL, Pa | 7600 SCHOMBURG ROAD | COLUMBUS | GA | 31909 | (706) 565-3260 |
| LIAN, Lian | 6901 RAY WRIGHT BLVD. | COLUMBUS | GA | 31820 | (706) 358-0289 |
| KIM, Maung Suan | 1745 GA-138 SE | Conyers | GA | 30013 | (770) 922-8753 |
| DIM, Neam Khan | 2880 Georgia Hwy 212 S.W | Conyers | GA | 30094 | (770) 918-2512 |
| DIM, Neam Khan | 2159 Highway 20 SE | Conyers | GA | 30013 | (770) 785-6202 |
| DIM, Neam Khan | 13015 Brown Bridge Rd | Covington | GA | 30016 | (678) 342-0766 |
| NO, En | 43001 Town Center Dr. | Covington | GA | 30014 | (770) 385-5705 |
| LIN, Jasper | 3700 Salem Rd. | Covington | GA | 30016 | (678) 342-6039 |
| TIN, Thang Lam | 3139 US Highway 278 NE | Covington | GA | 30014 | (770) 787-0724 |
| TIN, Thang Lam | 5341 Highway 20 S | Covington | GA | 30016 | (770) 788-4000 |
| SEE THOU, Chou Mooi | 2325 BETHELVIEW RD | CUMMING | GA | 30040 | (770) 888-1020 |
| SHA, Xiaohui | 5475 Bethelview Rd. | Cumming | GA | 30040 | (678) 455-1232 |
| YONG, Pui Yee | 5550 Bethelview Road | Cumming | GA | 30040 | (770) 888-1020 |
| CHEN, Hao En | 1735 Buford Hwy | Cumming | GA | 30041-1266 | (770) 781-5601 |
| LI, Yalin | 1595 Peachtree Parkway | Cumming | GA | 30041 | (678) 455-4580 |
| DONG, Jingya | 5310 Matt Highway | Cumming | GA | 30028 | (770) 889-5778 |
| CAN, Dar | 3480 Keith Bridge Rd | Cumming | GA | 30041-5546 | (678) 455-0610 |
| LAM, Mang | 3620 ERA DRIVE | CUMMING | GA | 30028 | (800) 242-1227 |
| MUNG, Zam Mun | 2655 Freedom Parkway | Cumming | GA | 30041 | (770) 781-6683 |
| TLAN, Henry | 952 HARBINS RD | DACULA | GA | 30019 | (800) 242-1227 |
| THAPA, Kumar | 505 Dacula Road | Dacula | GA | 30019 | (678) 407-8739 |
| CHOI, Christine | 2463 Hamilton Mill Parkway | Dacula | GA | 30019 | (770) 614-1070 |
| THANG, Cin Sian | 720 Dacula Rd. | Dacula | GA | 30019 | (770) 822-5959 |
| THANG, Cin Sian | 831 Auburn Road | Dacula | GA | 30019 | (770) 682-2421 |
| HWANG, Joseph Yoon Joong | 2700 Brazelton Highway | Dacula | GA | 30019 | (770) 614-1020 |
| TOM, Venta | 8876 Dallas Acworth Hwy | Dallas | GA | 30132 | (678) 574-7173 |
| THANG, Chan Mawi | 51 E. Paulding Dr. | Dallas | GA | 30157 | (770) 505-5838 |
| THANG, Chan Mawi | 80 Seven Hills Boulevard | Dallas | GA | 30132 | (770) 975-6786 |
| HRANG LUNG, Sui Tin Hnem | 7953 Villa Rica Hwy | Dallas | GA | 30157 | (678) 840-4676 |
| MUNG, Thang Sian | 455 Nathan Dean Blvd | Dallas | GA | 30132 | (770) 443-0811 |
| ZAR, Khun Nay | 1365 W. Walnut Ave. | Dalton | GA | 30720 | (706) 270-0843 |
| SUNG, Tha Hlei | 145 Forest Blvd. Suite 100 | Dawsonville | GA | 30534 | (706) 216-4220 |
| CHEN, Dezhui | 378 Marketplace Parkway | Dawsonville | GA | 30534 | (800) 576-4377 |
| LIAN, Tha Kung | 2875 N. Decatur Rd. | Decatur | GA | 30033 | (404) 294-5311 |
| NIANG, MAN LUN | 4919 Flat Shoals Pkwy | Decatur | GA | 30034 | (770) 322-8984 |
| CING, Ning Sian | 2720 E Ponce de Leon Ave | Decatur | GA | 30030 | (404) 378-9225 |
| SANG, Ni Luai | 3870 N. Druid Hills Rd | Decatur | GA | 30033 | (404) 638-1293 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------|---------------------------------|----------------|-------|------------|----------------|
| SANG, Ni Luai | 2155 N. Decatur Rd. | Decatur | GA | 30033 | (404) 638-6015 |
| THA, Dawt Hlei Zing | 3649 Flakes Mill Rd | Decatur | GA | 30034 | (770) 322-2380 |
| PAU, Dai Lo | 3479 Memorial Drive | Decatur | GA | 30032 | (404) 286-5780 |
| LIAN, Peter Pau Hau | 4815 Ridge Rd | Douglasville | GA | 30134 | (770) 949-2661 |
| LIAN, Ceu Cin | 3251 Highway 5 | Douglasville | GA | 30135 | (770) 920-1880 |
| ZHENG, Jie | 3316 Highway 5 | Douglasville | GA | 30135 | (770) 920-3460 |
| ZHENG, Jie | 4300 Chapel Hill Rd. | Douglasville | GA | 30135 | (770) 577-5133 |
| PAR, Ngun Neih | 3875 Chapel Hill Road | Douglasville | GA | 30135 | (770) 947-7144 |
| MANG, Thang Sian | 1100 Hillcrest Pkwy | Dublin | GA | 31021 | (478) 277-3081 |
| LIN, Shao Peng | 3093 Steve Reynolds Blvd. | Duluth | GA | 30096 | (770) 921-4579 |
| FRAZIER, Chunbo | 5805 State Bridge Rd. | Duluth | GA | 30097 | (770) 813-7450 |
| ZHANG, Qin | 1625 Pleasant Hill Rd | Duluth | GA | 30096 | (770) 806-2780 |
| ZHANG, Qin | 2750 Buford Hwy | Duluth | GA | 30096 | (770) 622-6750 |
| ZHANG, Qin | 3870 Peachtree Industrial Blvd | Duluth | GA | 30096 | (770) 813-7465 |
| WU, Yinggang | 6555 Sugarloaf Parkway | Duluth | GA | 30097 | (770) 814-7190 |
| XU, Mingzhu | 3455 Peachtree Industrial Blvd. | Duluth | GA | 30096 | (770) 476-7914 |
| ZHANG, Yuanhui | 4498 Chamblee Dunwoody Rd. | Dunwoody | GA | 30338 | (770) 451-8350 |
| MUNG, Francis Mang Thong | 500 Ashwood Parkway | Dunwoody | GA | 30338 | (770) 522-5133 |
| SHIN, Ho Sub | 5550 Chamblee Dunwoody | Dunwoody | GA | 30338 | (678) 443-0644 |
| THU, Maung Myo Kyaw | 4274 Washington Rd | Evans | GA | 30809 | (706) 650-5040 |
| MUNG, Pau Lian | 4355 Washington Rd. | Evans | GA | 30809 | (706) 868-4510 |
| THANG, Phun Hu | 5119 Washington Road | Evans | GA | 30809 | (706) 650-1460 |
| THANG, Pau Sian | 5370 Campbellton Fairburns Road | Fairburn | GA | 30213 | (770) 774-3600 |
| SUI, Cing Lel | 108 Pavilion Way | Fayetteville | GA | 30214 | (770) 460-4100 |
| CING, Julia | 134 Banks Xing | Fayetteville | GA | 30214 | (770) 461-7602 |
| MOHAMED, Amir Hussein Bin | 805 Glynn St. S Suite 117 | Fayetteville | GA | 30214 | (770) 461-6880 |
| KHAN, Ayub | 840 Glynn St. S. | Fayetteville | GA | 30214 | (678) 817-5415 |
| PIANG, Kai Sawm | 7334 Spout Springs Rd | Flowery Branch | GA | 30542 | (770) 967-1249 |
| ENG, Sui | 4025 Winder Hwy | Flowery Branch | GA | 30542 | (770) 539-5020 |
| SHALOM, Pau Tuang | 7380 Spout Springs Rd | Flowery Branch | GA | 30542 | (770) 965-5640 |
| CING, Awi Nem | 3446 Winder Hwy | Flowery Branch | GA | 30542 | (770) 538-4270 |
| XIE, Jian Jun | 5900 Spout Springs Rd | Flowery Branch | GA | 30542 | (770) 967-1303 |
| HMUNG, Bawiza | 879 Dawsonville Highway | Gainesville | GA | 30501 | (770) 534-1350 |
| CING, Awi Nem | 1236 Thompson Bridge Rd. | Gainesville | GA | 30501 | (770) 538-0665 |
| KAM, Pum Khan | 3630 Thompson Bridge Rd. | Gainesville | GA | 30506 | (770) 532-1143 |
| PARK, Jong | 1931 Jesse Jewell Pkwy | Gainesville | GA | 30501 | (470) 252-3182 |
| PARK, Charles | 1911 Grayson Hwy. | Grayson | GA | 30017 | (770) 237-2531 |
| PUM, Khua | 6350 Lake Oconee Pkwy | Greensboro | GA | 30642 | (706) 454-7140 |
| TANG, Chongqiu | 1524 Highway 16 West | Griffin | GA | 30223 | (770) 229-7427 |
| THAWNG, Kii Lin | 435 Lewiston Road | Grovetown | GA | 30813 | (706) 619-3420 |
| LIAN, Thang Deih | 555 West Oglethorpe Highway | Hinesville | GA | 31313 | (912) 876-6010 |
| MOE, Moe | 6055 Highway 124 West | Hoschton | GA | 30548 | (706) 654-5900 |
| AUNG, Thein | 115 Bill Wigington Parkway | Jasper | GA | 30143 | (706) 692-1200 |
| CHA, David H. | 1685 Old Pendergrass Rd | Jefferson | GA | 30549 | (706) 387-7600 |
| GAO, Hang | 51 Old Farm Road | Jefferson | GA | 30549 | (706) 708-5216 |
| TIAM, Bawi Peng Bual | 11585 Jones Bridge Rd | Johns Creek | GA | 30022 | (770) 751-4580 |
| MANG, Pum Go | 8059 Tara Blvd. | Jonesboro | GA | 30236 | (770) 478-5700 |
| TUN, Lin Elthet | 1114 Highway 96 | Kathleen | GA | 31047 | (478) 987-6707 |
| YAO, Shengyun | 2774 N. Cobb Parkway | Kennesaw | GA | 30152 | (770) 426-3240 |
| YAO, Shengyun | 2090 Baker Rd. N.W | Kennesaw | GA | 30144 | (678) 331-8750 |
| KIM, Biak Thian | 4290 Bells Ferry Rd. | Kennesaw | GA | 30144 | (770) 516-3883 |
| BIK, Tha | 4430 Wade Green Rd NW | Kennesaw | GA | 30144 | (770) 419-4030 |
| HANG, Gin Khan | 3895 Cherokee Street NW | Kennesaw | GA | 30144 | (770) 218-7030 |
| KHUP, Zam Suan | 1635 Old Highway 41 NW | Kennesaw | GA | 30152 | (770) 426-5299 |
| MUAN, Thang Sian | 1601 GA Highway 40 E | Kingsland | GA | 31548 | (912) 729-7878 |
| Kham, Pau Sian | 2200 VERNON STREET | LAGRANGE | GA | 30240 | (800) 242-1227 |
| CHU, Yueh Juan | 3370 Sugarloaf Parkway | Lawrenceville | GA | 30044 | (678) 376-3844 |
| THAPA, Kumar | 2100 Riverside Pkwy | Lawrenceville | GA | 30043 | (770) 962-0890 |
| THAPA, Kumar | 950 Herrington Rd | Lawrenceville | GA | 30044 | (770) 995-6200 |
| FRAME, Dan | 2380 Buford Dr. Ste 201 | Lawrenceville | GA | 30043-7638 | (770) 338-4560 |
| MENG, Qingbo | 1475 Buford Drive | Lawrenceville | GA | 30043 | (770) 962-1317 |
| CHUAH, Van San | 1030 Old Peachtree Rd NW | Lawrenceville | GA | 30043 | (678) 376-3220 |
| KIM, Jae J. | 930 New Hope Rd. | Lawrenceville | GA | 30045 | (770) 682-2430 |
| TAM, Antonio Kwok | 4850 Sugarloaf Pkwy | Lawrenceville | GA | 30044 | (770) 277-5240 |
| THANG, Cin Sian | 911 Duluth Highway | Lawrenceville | GA | 30043 | (770) 339-5600 |
| SANG, Mung Sian | 1212 US 19 | Leesburg | GA | 31763 | (229) 431-0294 |
| FEI, Xueru | 3050 Five Forks Trikum Road | Lilburn | GA | 30047 | (770) 978-9264 |
| KO, Chris L. | 4045 Five Forks Trickum Rd | Lilburn | GA | 30047 | (770) 381-4170 |
| LIAN, John | 4155 Lawrenceville Hwy NW | Lilburn | GA | 30047 | (770) 717-3044 |
| LIAN, Ceu Cin | 630 Thornton Rd | Lithia Springs | GA | 30122 | (770) 732-6999 |
| KIM, Maung Suan | 6678 Covington Hwy | Lithonia | GA | 30058 | (770) 593-7110 |
| CUNG, Run | 2730 Highway 155 South | Locust Grove | GA | 30248 | (770) 288-4180 |
| SANG, Lang Le | 4325 Atlanta Hwy | Loganville | GA | 30052 | (770) 466-5150 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------------|---|----------------|-------|-------|----------------|
| THANG, Cin Sian | 2715 Loganville Hwy | Loganville | GA | 30052 | (770) 822-0637 |
| MUNG, Kam Khan | 4753 Atlanta Highway | Loganville | GA | 30052 | (678) 639-4474 |
| MUNG, Khai Lian | 910 Athens Highway | Loganville | GA | 30052 | (770) 554-1100 |
| VANG, Theresa Ni Par Zi | 5015 Floyd Rd. | Mableton | GA | 30126 | (770) 819-5430 |
| SULTAN ANSARY, Rokiah Binti | 4875 FLOYD ROAD SW | Mableton | GA | 30126 | (770) 732-2850 |
| LIAN, Kha Pau | 1025 Veterans Memorial Hwy S.E | Mableton | GA | 30126 | (678) 398-3651 |
| TUANG, Mung Cin | 4650 Forsythe Road | Macon | GA | 31210 | (478) 474-7410 |
| TUANG, Mung Cin | 220 Tom Hill SR. Blvd. | Macon | GA | 31210 | (478) 474-7582 |
| TUANG, Mung Cin | 4321 Hartley Bridge Road | Macon | GA | 31216 | (478) 788-1010 |
| TUN, Lin Eithet | 5451 Bowman Rd. | Macon | GA | 31210 | (478) 474-3064 |
| THANG, Thawng Lian | 5928 Zebulan Rd. | Macon | GA | 31210 | (478) 757-4150 |
| LAN, Elizabeth Suihlawnthar | 5581 Thomaston Rd | Macon | GA | 31220 | (478) 474-4918 |
| WONG, Victor | 2960 Shallowford Rd. | Marietta | GA | 30066 | (770) 977-7724 |
| TRAN, Thanh Xuan | 3600 Dallas Highway | Marietta | GA | 30064 | (770) 424-0040 |
| KIM, Biak Thian | 50 Barrett Parkway | Marietta | GA | 30066 | (770) 419-4043 |
| CHUAN, Mang Bawi | 1860 Sandy Plains Rd. | Marietta | GA | 30066 | (770) 509-3991 |
| SULTAN ANSARY, Rokiah Binti | 1690 Powder Springs Rd SW | Marietta | GA | 30064 | (770) 218-5699 |
| KHUAL, Mung Khan | 1050 E. Piedmont Rd Ste P | Marietta | GA | 30062 | (770) 509-3980 |
| KHUAL, Mung Khan | 4269 Roswell Rd | Marietta | GA | 30062 | (770) 576-1620 |
| YU, Eun Sook | 4880 Lower Roswell Rd. | Marietta | GA | 30068 | (770) 971-8801 |
| Thang, Van Biak | 2100 Rosewell Rd. | Marietta | GA | 30062 | (770) 321-1080 |
| BIK, Chung Lian | 2900 Delk Rd. | Marietta | GA | 30067 | (770) 612-5150 |
| SANG, Mungkai | 1310 Powers Ferry Rd. SE | Marietta | GA | 30067 | (404) 496-7850 |
| SANG, Pum Cing | 3162 Johnson Ferry Rd | Marietta | GA | 30062 | (770) 650-6673 |
| SHANN, Richard Y.L. | 3605 Sandy Plains Rd. Ste 200 | Marietta | GA | 30066 | (770) 578-6000 |
| THANG, Khup Go | 1000 Whitlock Avenue | Marietta | GA | 30064 | (770) 421-7676 |
| U HLA, Maung | 1100 Johnson Ferry Rd | Marietta | GA | 30068 | (770) 509-2350 |
| YU, An | 2500 Dallas Hwy SW | Marietta | GA | 30064 | (770) 426-3250 |
| KHUP, Zam Suan | 1750 Powder Springs Rd SW | Marietta | GA | 30064 | (770) 423-4160 |
| MUNG, Pau Lian | 4115 columbia Road | Martinez | GA | 30907 | (706) 863-9635 |
| THANG, Rual Ceu | 403 Furys Ferry Rd | Martinez | GA | 30907 | (706) 650-3360 |
| SEN, Khup | 3479 Highway 81 East | McDonough | GA | 30252 | (770) 305-9357 |
| ZAM, Gin Khan | 920 Highway 81 East | McDonough | GA | 30252 | (770) 898-1213 |
| SUNG, Par Tin | 301 Jonesboro Road | McDonough | GA | 30253 | (770) 954-4370 |
| CUNG, Run | 2158 Highway 20 W | McDonough | GA | 30253 | (770) 898-6650 |
| MANG, Sua | Kelleytown Village 3500 Highway 155 North | McDonough | GA | 30252 | (770) 288-8588 |
| ZI, Ngun Par | 2809 North Columbia Street | Milledgeville | GA | 31061 | (478) 414-2140 |
| KIM, Niang H. | 900 Pavilion Parkway | Monroe | GA | 30656 | (678) 635-4316 |
| PAR, Thla lang | 2035 Mt. Zion Rd. | Morrow | GA | 30260 | (770) 472-4000 |
| KHUP, Mun | 378 Veteran's Pkwy North | Moultrie | GA | 31788 | (229) 217-4812 |
| NYEIN CHAN, Nyi Nyi | 100 Glenda Trace | Newnan | GA | 30265 | (770) 502-0686 |
| THANG, Hang Khan | 4000 N Hwy 29 | Newnan | GA | 30265 | (678) 633-6167 |
| HUM, Cassidy Thaw | 48 Bullsboro Dr. | Newnan | GA | 30263 | (770) 251-4791 |
| LIN, Wengong | 1751 Newnan Crossing Blvd. E. | Newnan | GA | 30265 | (678) 423-5841 |
| ZAW, Naung Latt | 370 Bullsboro Dr. | Newnan | GA | 30263 | (770) 502-0693 |
| ZAW, Naung Latt | 1110 Lower Fayetteville Rd. | Newnan | GA | 30265 | (770) 502-2370 |
| CHUNG, Che Suen | 3150 East Highway 34 | Newnan | GA | 30265 | (770) 254-3030 |
| THANG, Pau | 6050 Singleton Rd | Norcross | GA | 30093 | (770) 242-3344 |
| CUNG, Naomi Cer | 3200 Holcomb Bridge Rd. | Norcross | GA | 30092 | (770) 417-5100 |
| CUNG, Naomi Cer | 7736 Spalding Dr. | Norcross | GA | 30092 | (770) 417-5155 |
| THEIN, Naw May | 1101 N. Peachtree Pkwy. | Peachtree City | GA | 30269 | (770) 486-7200 |
| KHAN, Ayub | 130 Peachtree East Shopping Ctr. | Peachtree City | GA | 30269 | (770) 486-2020 |
| KHAN, Ayub | 1200 Highway 74 S ste 20 | Peachtree City | GA | 30269 | (770) 486-0133 |
| MUNG, Lian Hau | 564 Crosstown Drive | Peachtree City | GA | 30269 | (770) 487-3602 |
| TUANG, Cin Pian | 275 Perry Pkwy | Perry | GA | 31069 | (478) 218-7577 |
| MANG, Pau Sian | 101 Blue Moon Crossing | Pooler | GA | 31322 | (912) 450-1070 |
| KHAI, Neng Za | 465 Pooler Parkway | Pooler | GA | 31322 | (912) 330-7313 |
| TUANG, Gin Deih | 7936 GA Highway 21 | Port Wentworth | GA | 31407 | (912) 966-5895 |
| KHAI, KAM | 5100 Dallas Highway | Powder Springs | GA | 30127 | (770) 419-6000 |
| LAM, Mang | 3721 New Macland Rd. | Powder Springs | GA | 30127 | (770) 222-2972 |
| KHAM, Do Suan | 4150 Macland Rd | Powder Springs | GA | 30127 | (770) 222-5190 |
| ZAM THANG, Suan | 12800 Hwy 144 East | Richmond Hill | GA | 31324 | (912) 459-1171 |
| MUNG, Kam Lam | 53 Exchange Street | Richmond Hill | GA | 31324 | (912) 756-4490 |
| JAHAO, Len | 461 S. Columbia Ave | Rincon | GA | 31326 | (912) 584-7130 |
| MANG, Hau Sawm | 3775 Battlefield Parkway | Ringgold | GA | 30736 | (706) 858-6568 |
| TANEDO, Christian Louie Padilla | 435 Turner McCall Blvd, NE | Rome | GA | 30165 | (706) 291-3380 |
| CUI, Tao | 1476 Turner McCall Blvd | Rome | GA | 30161 | (706) 290-8039 |
| Zi, Aung | 1425 Market Blvd. | Roswell | GA | 30076 | (770) 640-6035 |
| LI, Yalin | 900 Marietta Hwy | Roswell | GA | 30075 | (770) 640-9199 |
| NWE, Yin Su | 4401 Shallowford Rd. | Roswell | GA | 30075 | (770) 640-6200 |
| CUAI, Thla | 885 Woodstock Rd | Roswell | GA | 30075 | (770) 552-4580 |
| CUAI, Thla | 4750 Alabama Rd. NE | Roswell | GA | 30075 | (770) 645-0144 |
| NUAN, Mang E | 2300 Holcomb Bridge Rd | Roswell | GA | 30076 | (678) 352-7488 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------|--------------------------------|----------------|-------|------------|----------------|
| LIU, Xiao Ye | 570 E Crossville Rd | Roswell | GA | 30075 | (770) 640-2070 |
| YANG, Xuhui | 6615 Roswell Rd NE | Sandy Springs | GA | 30328 | (404) 843-4340 |
| TAITHUL, Ningmang Sianlun | 227 Sandy Springs Place NE | Sandy Springs | GA | 30328 | (404) 256-3434 |
| ZAM THANG, Suan | 11701 Abercorn Street | Savannah | GA | 31419 | (912) 925-4112 |
| PAU, Khup H. | 318 Mall Blvd | Savannah | GA | 31406 | (912) 354-7133 |
| MUNG, Kam Lam | 5720 OGEECHEE RD. | Savannah | GA | 31405 | (912) 235-3420 |
| NAING, Nay Oo | 495 Johnny Mercer Blvd | Savannah | GA | 31410 | (912) 897-8898 |
| LIA, Naw | 155 Johnny Mercer Blvd | Savannah | GA | 31410 | (912) 897-8100 |
| LIA, Naw | 4717 Highway 80 East | Savannah | GA | 31410 | (912) 897-8111 |
| PAT, Hau | 7 Diamond Causeway | Savannah | GA | 31406 | (912) 353-4345 |
| THANG, Pau Ngaih | 5500 Abercorn St. | Savannah | GA | 31405 | (912) 353-1260 |
| THANG, Pau Ngaih | 6 Westridge Road | Savannah | GA | 31411 | (912) 598-3130 |
| KHAI, Tual Lam | 311 East Gwinnett St. | Savannah | GA | 31401 | (912) 231-2260 |
| KHAI, Tual Lam | 1900 E Victory Dr | Savannah | GA | 31404 | (912) 236-9321 |
| NO, Moses Mung | 8080 Wells Street | Senola | GA | 30276 | (770) 599-3311 |
| VANG, Theresa Ni Par Zi | 4480 S. Cobb Dr. | Smyrna | GA | 30080 | (770) 434-6225 |
| HASHIM, Hanifa | 4715 S Atlanta Rd SE | Smyrna | GA | 30080 | (404) 792-6990 |
| THANG, Cung Bawi | 3240 S Cobb Drive | Smyrna | GA | 30080 | (770) 433-3447 |
| MUAN, Mang Sian | 2955 Atlanta Road SE | Smyrna | GA | 30080 | (770) 319-1123 |
| THANG, Anthony Hang Tung | 3550 Centerville Hwy | Snellville | GA | 30039 | (770) 736-7800 |
| PAR, Ni Len | 1670 Highway 124 | Snellville | GA | 30078 | (770) 985-3790 |
| MILLER, Saw | 3035 Scenic Hwy S | Snellville | GA | 30039 | (770) 982-0655 |
| SANG, Lang Le | 1905 Scenic Highway | Snellville | GA | 30078 | (770) 978-5800 |
| THAWNG, Van Sui | 101 TORMENTA WAY | STATESBORO | GA | 30458-5697 | (912) 243-6225 |
| KIM, Thang Tuat | 250 E. Atlanta Rd. | Stockbridge | GA | 30281 | (770) 389-4666 |
| KIM, Thang Tuat | 909 Eagles Landing Pkwy | Stockbridge | GA | 30281 | (770) 389-6130 |
| HASHIM, Hanifa | 1750 Hudson Bridge Rd | Stockbridge | GA | 30281 | (770) 507-7732 |
| CHU, Yueh Jiuan | 380 N. Deshon Rd. | Stone Mountain | GA | 30087 | (770) 879-2700 |
| SHI, Guang Xi | 1227 Rockbridge Rd | Stone Mountain | GA | 30087 | (770) 225-1877 |
| MANG, Ni Luai | 6001 Cumming HWY | Sugar Hill | GA | 30518 | (678) 546-2148 |
| THANG, Pau | 2121 Lawrenceville Road | Suwanee | GA | 30024 | (770) 962-7958 |
| GUAN, Ling | 400 Peachtree Industrial Blvd. | Suwanee | GA | 30024 | (770) 932-4377 |
| TIAL, Siang | 3120 Mathis Airport Pkwy | Suwanee | GA | 30024 | (770) 781-0368 |
| GIM, Jing | 3245 Peachtree Parkway | Suwanee | GA | 30024 | (770) 886-5335 |
| KIM, Gracy H | 1000 Peachtree Industrial Blvd | Suwanee | GA | 30024 | (770) 932-4300 |
| KOU, Ieng | 3651 Peachtree Parkway | Suwanee | GA | 30024 | (770) 418-2377 |
| MUNG, Khen Lian | 13775 Highway 19 S | Thomasville | GA | 31792 | (229) 226-9800 |
| THANG, Thang Seng | 620 North Virginia Ave. | Tifton | GA | 31794 | (229) 386-1166 |
| LIAN, Tha Kung | 3959 Lavista Rd | Tucker | GA | 30084 | (770) 939-6304 |
| TU, Hua Mei | 4357 Lawrenceville Hwy | Tucker | GA | 30084 | (770) 934-1104 |
| NIANG, Cingh Khan | 4650 Hugh Howell Rd | Tucker | GA | 30084 | (770) 934-4799 |
| THANG, Hlawn Ceu | 1512 Highway 74 N | Tyrone | GA | 30290 | (770) 774-2780 |
| KHAI, Michael | 3330 Inner Perimeter Rd. | Valdosta | GA | 31602 | (229) 671-9835 |
| SAN, David Kim | 1741 Gornito Rd | Valdosta | GA | 31601 | (229) 242-2409 |
| MUNG, Thang Gin | 2000 Mirror Lake Blvd | Villa Rica | GA | 30180 | (678) 840-8778 |
| NEU, Cing | 3094 Watson Blvd. | Warner Robins | GA | 31093 | (478) 971-2320 |
| LEE, Haydee Grimanesa | 2061 Experiment Station Rd | Watkinsville | GA | 30677 | (706) 769-2080 |
| LANGH, Thang Suan | 1606 Memorial Dr. | Waycross | GA | 31501 | (912) 287-2270 |
| MANG, Hau Lian | 17 Monroe Highway | Winder | GA | 30680 | (770) 307-2900 |
| MANG, Hau Lian | 401 Gainesville Hwy | Winder | GA | 30680 | (863) 688-1188 |
| JANGAM, Thang | 2295 Townlake Pkwy. | Wood Stock | GA | 30189 | (770) 517-2080 |
| KYAW, Sai M. | 6236 Holly Springs Pkwy | Woodstock | GA | 30188 | (770) 928-5530 |
| THAWNG, Biak Tha | 12165 Highway 92 | Woodstock | GA | 30188 | (770) 517-1600 |
| CUNG, Joseph | 4403 Towne Lake Parkway | Woodstock | GA | 30189 | (770) 516-2040 |
| THANG, Dal Lian | 5339 Old Hwy 5. | Woodstock | GA | 30188 | (770) 924-2557 |
| JANGAM, Thang | 12050 Highway 92 Suite 112 | Woodstock | GA | 30188 | (770) 591-2890 |
| LUM, Keli'i S | 98-1277 Kaahumanu St. | Aiea | HI | 96701 | (808) 483-5900 |
| KIM, Scott | 91-1119 Keaunui Drive | Ewa Beach | HI | 96706 | (808) 683-3200 |
| Kahng, Sung W | 91-1119 Keaunui Drive | Ewa Beach | HI | 96706 | (808) 683-3200 |
| NGATZU, Pungram | 381 E Maka'ala Street | Hilo | HI | 96720 | (808) 920-8870 |
| LA, Ah | 1234 S Beretania Street | Honolulu | HI | 96814 | (808) 535-1780 |
| SHIN, Injoo | 888 Kapahulu Ave. | Honolulu | HI | 96816 | (808) 733-2600 |
| LI, Ben | 2855 East Manoa Rd | Honolulu | HI | 96822 | (808) 988-2058 |
| LUM, Keli'i S | 848 Ala Lili'koi St. | Honolulu | HI | 96818 | (808) 831-6100 |
| HUANG, Julie | 377 KEAHOE ST. | HONOLULU | HI | 96825 | (808) 396-6337 |
| CHOI, Wonchul | 1360 Pali Hwy | Honolulu | HI | 96813 | (808) 566-6811 |
| SHAN, Batmend Choidorj | 1090 Hookele St | Kahului | HI | 96732 | (808) 359-2970 |
| ARPIA, Carol M. | 200 Hamakua Dr. | Kailua | HI | 96734 | (808) 233-5222 |
| ARPIA, Carol M. | 25 Kaneohe Bay Dr. | Kailua | HI | 96734 | (808) 254-2597 |
| THWE, Myo Lin | 1060 Keolu Drive | Kailua | HI | 96734 | (808) 266-5200 |
| AUNG, Zaw Min | 75-971 Henry Street | Kailua-Kona | HI | 96740 | (808) 329-2207 |
| ARPIA, Carol M. | 46-065 Kamehameha Hwy | Kaneohe | HI | 96744 | (808) 233-5800 |
| LWIN, Khin Maung | 4 - 831 Kuhio Highway | Kapaa | HI | 96746 | (808) 822-2464 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------|-------------------------------|-------------------|-------|------------|----------------|
| LUM, Keli'i S | 590 FARRINGTON HWY. | Kapolei | HI | 96707 | (808) 674-0070 |
| GUNHTANG, Hkunsoi | 277 Piikea Ave | Kihei | HI | 96753 | (808) 891-9120 |
| SHAN, Zaw | 1221 Honoapilani Hwy | Lahaina | HI | 96761 | (808) 667-4392 |
| DASHI, Nwawn Jaing | 4454 Nuhou Street | Lihue | HI | 96766 | (808) 246-0290 |
| LUM, Keli'i S | 94-780 B Mehula Pkwy | Mililani | HI | 96789 | (808) 623-8111 |
| LIAN, Van Uk | 58 Maui Lani Parkway | Wailuku | HI | 96793 | (808) 243-3522 |
| LIAN, Thawng Tha | 94-809 Lumaiaina St | Waipahu | HI | 96797 | (808) 664-7725 |
| PI, Sang | 1901 South 25th East | Ammon | ID | 83406 | (208) 524-8100 |
| HTOO, Nay | 5230 W. Franklin Rd. | Boise | ID | 83705 | (208) 429-6400 |
| KHALID, Khallat Majeed | 7100 W state St. | Boise | ID | 83714 | (208) 342-2756 |
| LIAN, Lal Pek | 10700 Ustick Road | Boise | ID | 83713 | (208) 322-7744 |
| KYAW, Pyae Phy | 1520 N. Cole Road | Boise | ID | 83704 | (208) 375-2542 |
| HKEAT, Eh Paw | 3527 South Federal Way | Boise | ID | 83705 | (208) 424-7500 |
| WIN, Kaung Zaw | 3614 W State Street | Boise | ID | 83703 | (208) 426-9614 |
| MUNG, Nang Sian | 4700 North Eagle Rd. | Boise | ID | 83713 | (208) 939-5145 |
| BLUT, Nay | 10751 W. Overland Rd. | Boise | ID | 83709 | (208) 373-5200 |
| HEIN, Kyaw | 1650 W State Street | Boise | ID | 83702 | (208) 342-5651 |
| THANG, Law Kee | 560 West Kathleen Ave | Coeur D Alene | ID | 83815 | (208) 665-4700 |
| MUNG, Nang Sian | 250 South Eagle Rd. | Eagle | ID | 83616 | (208) 939-9850 |
| KHALID, Khallat Majeed | 640 Highway 16 | Emmett | ID | 83617 | (208) 365-4420 |
| MOO, Saw La | 5425 Chinden Boulevard | Garden City | ID | 83714 | (208) 323-7020 |
| KIM, Biak Than | 1555 Northgate Mile | Idaho Falls | ID | 83401 | (208) 535-2520 |
| PI, Sang | 590 East 17th Street | Idaho Falls | ID | 83404 | (208) 523-0950 |
| AWNG, J Sut | 1024 21ST ST | Lewiston | ID | 83501 | (208) 743-1561 |
| ZAW, Maung Than | 1850 E. Fairview Ave. | Meridian | ID | 83642 | (208) 887-5240 |
| LIAN, Lal Pek | 3301 West Cherry Ave | Meridian | ID | 83642 | (208) 884-5471 |
| BLU, Nay | 1400 West Chinden Blvd | Meridian | ID | 83646 | (208) 893-6000 |
| HANG, Nang Pum | 1320 S. Blaine St | Moscow | ID | 83843 | (208) 883-0713 |
| NUENG, Htee | 50 Second St. South | Nampa | ID | 83651 | (208) 465-2824 |
| MUNG, Khual Khan | 800 Yellowstone Ave. | Pocatello | ID | 83201-4461 | (208) 239-4000 |
| PI, Dhang | 330 E. Benton St. | Pocatello | ID | 83201 | (208) 233-0455 |
| CI, Men | 705 Blue Lakes Blvd. | Twin Falls | ID | 83301 | (208) 736-5348 |
| THAWNG, Cung Bawi | 103 S Randall Rd. | Algonquin | IL | 60102 | (847) 854-0242 |
| THAWNG, Cung Bawi | 1501 East Algonquin Road | Algonquin | IL | 60102 | (847) 658-5635 |
| THUE, Saw Poe | 966 State Route 59 | Antioch | IL | 60002 | (847) 395-7363 |
| YOON, James Sangchul | 122 N Vail Ave. | Arlington Heights | IL | 60005 | (847) 398-1430 |
| NGUYEN, Thuy Phuong | 440 E Rand Rd. | Arlington Heights | IL | 60004 | (847) 255-8740 |
| LWIN, Milton Thar Phy | 1860 S. Arlington Heights Rd. | Arlington Heights | IL | 60005 | (847) 593-1730 |
| LIAN, Zaeng | 1157 Eola Road | Aurora | IL | 60502 | (630) 851-4657 |
| LIAN, Zaeng | 1952 W Galena Blvd | Aurora | IL | 60506 | (630) 859-1212 |
| PAR, Tha Hlaw | 150 Main St. | Barrington | IL | 60010 | (847) 381-4525 |
| KHAI, Paoen | 125 E Stearns Rd. | Bartlett | IL | 60103 | 6305400856 |
| KHAN, Thang Sian | 1405 W Garfield | Bartonville | IL | 61607 | (309) 697-8811 |
| PIANG, Thang Kim | 119 Randall Rd. | Batavia | IL | 60510 | (630) 879-6622 |
| HO, Joanna | 1127 S York St. | Bensenville | IL | 60106 | (630) 238-0170 |
| IAN, C C | 1200 W Boughton Rd. | Bolingbrook | IL | 60440 | (630) 226-1892 |
| PYAY, Aung Tha | 633 Armour Rd | Bourbonnais | IL | 60914 | (815) 935-1650 |
| JEONG, Hyojung Cho | 79 McHenry Rd. | Buffalo Grove | IL | 60089 | (847) 459-3070 |
| KYI, Khin Maung | 501 N Giant City Road | Carbondale | IL | 62902 | (618) 457-5313 |
| KHAI, Paoen | 750 Army Trail Rd | Carol Stream | IL | 60188 | (630) 289-3700 |
| WIN, Nay Tun | 696 Northwest Hwy | Cary | IL | 60013 | (847) 639-3599 |
| RUAN, Yun F. | 424 W. Division | Chicago | IL | 60610 | (312) 642-2709 |
| WU, Yan Yao | 1340 S Canal Street | Chicago | IL | 60607 | (312) 850-3915 |
| LIANG, Xiao L. | 1763 W. Howard | Chicago | IL | 60626 | (773) 274-1287 |
| SUNG, Ca Hlei | 4355 N Sheridan Road | Chicago | IL | 60613 | (773) 477-7151 |
| OI, Oscar | 2550 N. Clybourn Ave. | Chicago | IL | 60614 | (773) 348-6426 |
| PAK, Du Yon | 1224 South Wabash | Chicago | IL | 60605 | (312) 663-0580 |
| KIM, Tae Sook | 3630 N Southport | Chicago | IL | 60613 | (773) 327-2330 |
| LIANG, Jeffrey Hui | 3400 N Western | Chicago | IL | 60618 | (773) 327-1204 |
| HO, Peter | 550 N. State St. | Chicago | IL | 60610 | (312) 527-2162 |
| BAWI, Ciang Ngaih | 3570 N. Elston Ave. | Chicago | IL | 60618 | (773) 583-9150 |
| LIAN, Martin | 4729 N Central Ave | Chicago | IL | 60630 | (773) 777-1142 |
| LIAN, Martin | 4250 N. Lincoln Ave | Chicago | IL | 60618 | (773) 472-6171 |
| THANG, Pau sian | 1341 N Paulina | Chicago | IL | 60622 | (773) 342-3410 |
| SOE, Myo Min | 1655 E. 95th Street | Chicago | IL | 60617 | (773) 731-9086 |
| TUANG, Ciau Lam | 4042 W. Foster Ave | Chicago | IL | 60630 | (773) 583-8080 |
| SHON, Jeong Nock | 1220 S Ashland Ave | Chicago | IL | 60608 | (312) 733-0153 |
| SUN THANG, Ram Tiam Hngak | 102 W. Division Street | Chicago | IL | 60610 | (312) 397-1130 |
| KYANT, Sai Long | 303 Holmes Ave | Clarendon Hills | IL | 60514 | (630) 654-3455 |
| LIAN, Francis T | 5545 Brainard Ave | Countryside | IL | 60525 | (708) 352-0120 |
| THAWNG, Cung Bawi | 6140 Northwest Hwy | Crystal Lake | IL | 60014 | (815) 356-8628 |
| KARING, Bawn Htoi | 7335 S Cass Ave | Darien | IL | 60561 | 6309603177 |
| SANGA, Zo Nun | 1818 South Airport Plaza | Decatur | IL | 62521 | (217) 864-5031 |

Zenshi Food Service Counters
Franchisee List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------|--------------------------|--------------------|-------|-------|----------------|
| THANG, Lian Min | 16 S Waukegan | Deerfield | IL | 60015 | (847) 498-2958 |
| MAUNG, Zaw Theh | 1320 Sycamore Rd | DeKalb | IL | 60115 | (815) 758-5478 |
| BIK, CUNG | 819 Elmhurst Rd. | Des Plaines | IL | 60016 | (847) 956-1220 |
| SUI, Lily | 6215 Main Street | Downers Grove | IL | 60516 | (630) 969-3105 |
| LING, Lian Khar | 1148 Ogden Ave | Downers Grove | IL | 60515 | (630) 963-0645 |
| KHENG, Duh | 1660 Larkin Ave | Elgin | IL | 60123 | (847) 695-7573 |
| KHENG, Duh | 1040 Summit Ave | Elgin | IL | 60120 | (847) 622-8112 |
| YOON, James Sangchul | 20 W Biesterfield | Elk Grove Village | IL | 60007 | (847) 593-1112 |
| LIAN, Van | 944 York Rd. | Elmhurst | IL | 60126 | (630) 834-0006 |
| LIAN, Van | 153 Schiller St. | Elmhurst | IL | 60126 | (630) 530-8790 |
| THU, Brian | 2485 Howard St. | Evanston | IL | 60202 | (847) 328-9791 |
| LIANG, Xiao L. | 1128 Chicago Ave | Evanston | IL | 60202 | (847) 869-7950 |
| AUNG, Min Soe | 1350 US Route 12 | Fox Lake | IL | 60020 | 8479739075 |
| WIN, Nay Tun | 800 NW Hwy 14 | Fox River Grove | IL | 60021 | (815) 382-0981 |
| AYE, Mah | 599 East Roosevelt Rd. | Glen Ellyn | IL | 60137 | (630) 858-9096 |
| THANG, Ram Zung | 2164 Bloomingdale | Glendale Hts. | IL | 60139 | (630) 893-2770 |
| LATT, Maung M | 1340 Patriot Blvd | Glenview | IL | 60026 | (847) 657-3124 |
| DION, Ki | 2775 Pfingsten Rd | Glenview | IL | 60026 | (847) 564-8550 |
| DION, Ki | 2502 North Waukegan Road | Glenview | IL | 60025 | (847) 486-0864 |
| LIAN, Kumar C | 885 E. Belvidere Rd. | Grayslake | IL | 60030 | (847) 543-8976 |
| CHERPUT, Cdin Thanga | 6509 West Grand Avenue | Gurnee | IL | 60031 | (847) 855-1991 |
| KYI, Khin Maung | 1609 S Park Ave. | Herrin | IL | 62948 | (618) 942-4954 |
| OO, Tun Tun | 9528 S Roberts Rd. | Hickory Hills | IL | 60457 | (708) 599-5514 |
| THANG, Lian Min | 1600 Deerfield Rd. | Highland Park | IL | 60035 | (847) 579-0872 |
| THANG, Lian Min | 1600 Deerfield Rd. | Highland Park | IL | 60035 | (847) 579-0872 |
| ZI, Ngun | 1485 Palatine Rd. | Hoffman Estates | IL | 60192 | (847) 202-0586 |
| TUANG, Pum Siam | 1069 N Roselle Rd. | Hoffman Estates | IL | 60195 | (847) 882-3210 |
| MAUNG, Aung Myo | 14200 S. Bell Rd. | Homer Glen | IL | 60491 | (708) 301-0984 |
| THWE, Su Myat | 17705 South Halsted St. | Homewood | IL | 60430 | (708) 957-1810 |
| MAUNG, Zaw Theh | 10090 HWY 47 | Huntley | IL | 60142 | (847) 802-3357 |
| WIN, Thi Thi | 13200 Village Green Dr.. | Huntley | IL | 60142 | (847) 961-5597 |
| LIAN, Francis T | 507 E Woodlawn Ave | La Grange Park | IL | 60526 | (708) 354-4643 |
| THANG, Lian Min | 890 N. Western Ave. | Lake Forest | IL | 60045 | (847) 735-8018 |
| ZI, Ngun | 485 Ela Rd. | Lake Zurich | IL | 60047 | (847) 438-7300 |
| NAWL, Biak | 345 S Rand Rd | Lake Zurich | IL | 60047 | (847) 989-2962 |
| OO, Aung Aung | 1202 STATE STREET | Lemont | IL | 60439 | (630) 243-1925 |
| CHONG, Sun | 1300 South Milwaukee | Libertyville | IL | 60048 | (847) 816-8200 |
| SUI, Lily | 1156 Maple Ave | Lisle | IL | 60532 | (630) 964-5166 |
| ZAW, Thiha | 16625 W. 159th St. | Lockport | IL | 60441 | 8158349516 |
| NU, Sian | 1177 S Main Street | Lombard | IL | 60148 | (630) 953-1390 |
| KYI, Khin Maung | 1704 Deyoung St. | Marion | IL | 62959 | (618) 993-6330 |
| LIAN, Van Bawi | 4222 Elm Street | McHenry | IL | 60050 | (815) 385-7030 |
| TUN, Mehm Nyan | 2051 Ridge Road | Minooka | IL | 60447 | (815) 467-0924 |
| MARIP, Ah Lawt | 1414 North Division | Morris | IL | 60450 | (815) 942-2374 |
| LIAN, Henry V | 1001 West Jackson | Morton | IL | 61550 | (309) 266-5366 |
| BIK, CUNG | 333 E Euclid Ave | Mount Prospect | IL | 60056 | (847) 394-9390 |
| HLUN, Tial | 415 South 42nd Street | Mt. Vernon | IL | 62864 | (618) 244-6210 |
| Kee, Nant S. | 1501 S Lake St. | Mundelein | IL | 60060 | (847) 566-6161 |
| THANG, Zung Tin | 1150 West Maple Ave. | Mundelein | IL | 60060 | (847) 970-9250 |
| ZAATHANG, Ngun Thamawi | 1759 W Ogden Ave. | Naperville | IL | 60540 | (630) 355-2172 |
| KYANT, Sai Long | 127 E. Ogden | Naperville | IL | 60563 | (630) 357-1040 |
| KARING, Bawn Htoi | 1227 Naper Blvd | Naperville | IL | 60540 | (630) 961-9050 |
| AUNGNAING, Naikyal | 2855 W 95th Street | Naperville | IL | 60564 | (630) 904-5119 |
| HTAIKE, Nai Than | 1550 E College Ave | Normal | IL | 61761 | (309) 452-7476 |
| THANG, Peter Hrang Lian | 5616 W 159th Street | Oak Forest | IL | 60452 | (708) 614-6700 |
| RUAN, Yun F. | 9424 S Pulaski | Oak Lawn | IL | 60453 | (708) 857-8274 |
| SOE, Myo Min | 4650 W 103rd St. | Oak Lawn | IL | 60453 | (708) 636-2520 |
| THANG, Langh Tuan | 3795 Orchard Road | Oswego | IL | 60543 | (630) 551-1347 |
| NAING, Soe | 2540 U.S. Route 30 | Oswego | IL | 60543 | (630) 892-0029 |
| JEONG, Hyojung Cho | 45 South Plum Grove Road | Palatine | IL | 60067 | (847) 991-1888 |
| SANG, Suan Thawn | 423 E. Dundee Rd | Palatine | IL | 60074 | (847) 991-4545 |
| MUNG, Lian Kap | 481 Busse Hwy | Park Ridge | IL | 60068 | (847) 696-0824 |
| GO CIN KHUAL, Gabriel | 1607 Broadway Street | Pekin | IL | 61554 | (309) 353-5300 |
| SING, Mang Za | 9219 N Lindbergh Dr, | Peoria | IL | 61615 | (309) 691-8701 |
| TLUANG DO, Biak Hmun Sang | 2480 S. Route 59 | Plainfield | IL | 60586 | 8152543391 |
| MEI, Jingjian | 13460 S. Route. 59 | Plainfield | IL | 60585 | 8155772605 |
| MYO, Hnin Zar Chi | 7525 W. Lake St. | River Forest | IL | 60305 | (708) 771-0044 |
| LWIN, Milton Thar Phyo | 3000 Kirchoff Rd | Rolling Meadows | IL | 60008 | (847) 398-2060 |
| CANGMAH, Ring Thang | 20 South Weber Rd. | Romeoville | IL | 60446 | 8152930665 |
| Thein, Kyaw | 3220 Chicago Rd. | S. Chicago Heights | IL | 60411 | (708) 755-7372 |
| SWE, Thet Min | 1151 S Roselle Rd. | Schaumburg | IL | 60193 | (847) 891-8388 |
| TUANG, Pum Siam | 2501 W. Schaumburg Rd. | Schaumburg | IL | 60194 | (847) 524-8960 |
| CANGMAH, Ram Cunglian | 199 Brookforest Ave | Shorewood | IL | 60404 | (815) 730-3944 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|--------------------------------|---------------|-------|-------|----------------|
| LUU, Bieu Dieu | 9449 Skokie Blvd | Skokie | IL | 60077 | (847) 677-3331 |
| MUNG, Thang Do | 375 Randall Rd. | South Elgin | IL | 60177 | (847) 608-1460 |
| LIAN, Van Bawi | 2401 Route 12 | Spring Grove | IL | 60081 | (815) 675-6716 |
| NON, Chan Na | 652 Kirk Rd. | St. Charles | IL | 60174 | (630) 587-0847 |
| NON, Chan Na | 2073 Prairie Street | St. Charles | IL | 60174 | (630) 584-7228 |
| SU, Ma Su | 7122 W. 40TH ST | Stickney | IL | 60402 | (708) 484-8421 |
| PAR, Tha Hlawn | 217 Irving Park Rd. | Streamwood | IL | 60107 | (630) 837-6015 |
| THANG, Langh Tuan | 465 North Route 47 | Sugar Grove | IL | 60554 | (630) 466-1493 |
| MAUNG, Zaw Theh | 220 West Peace Rd | Sycamore | IL | 60178 | (815) 895-5276 |
| AYE, Mah | 33 St. Charles Rd | Villa Park | IL | 60181 | (630) 279-8900 |
| LIAN, Henry V | 20 Cherry Tree | Washington | IL | 61571 | (309) 444-8585 |
| MANG, Chung Kho | 547 Liberty St. | Wauconda | IL | 60084 | (847) 526-0964 |
| CHERPUT, Cdin Thanga | 3124 N Lewis Ave | Waukegan | IL | 60087 | (847) 249-1130 |
| CHERPUT, Cdin Thanga | 922 NORTH GREEN BAY ROAD | WAUKEGAN | IL | 60085 | (847) 662-0042 |
| LON, Nga | 1250 W. Main St. | West Dundee | IL | 60118 | (847) 428-3355 |
| LIAN, Francis T | 2128 Mannheim Rd | Westchester | IL | 60154 | (708) 531-9560 |
| SUI, Lily | 4 E Ogden | Westmont | IL | 60559 | (630) 323-9885 |
| NAWL, UK | 2031 N Main Street | Wheaton | IL | 60187 | (630) 682-0220 |
| NAWL, UK | 30 Danada SQ W | Wheaton | IL | 60189 | (630) 668-1172 |
| AUNG, Myint | 1517 Sheridan Rd | Wilmette | IL | 60091 | (847) 256-7790 |
| AUNG, Myint | 411 North Green Bay Rd. | Wilmette | IL | 60091 | (847) 256-7420 |
| NAW, Ja | 343 W Irving Park Rd | Wood Dale | IL | 60191 | (630) 773-4326 |
| BAWKKHENG, Bual Tial | 2317 W 75th Street | Woodridge | IL | 60517 | (630) 985-9380 |
| OM, Thang K | 145 South Eastwood Dr. | Woodstock | IL | 60098 | (815) 206-0499 |
| THANG, Langh Tuan | 234 East Veterans Pkwy | Yorkville | IL | 60560 | (630) 553-1617 |
| THU, Maw | 4025 S Old State Road 37 | Bloomington | IN | 47401 | (812) 824-5200 |
| VUNG, Zo Ngur | 5810 E 71St St | Indianapolis | IN | 46220 | (317) 845-9653 |
| THANG, Ci Lian | 2864 Charlestown Rd. | Albany | IN | 47150 | (812) 944-7016 |
| KIM, Van N. | 1845 North Scatterfield Rd | Anderson | IN | 46012 | (765) 649-2276 |
| LIAN, Van Cung | 108 N State Road 267 | Avon | IN | 46123 | (317) 272-4130 |
| HMUNG, Sui Hre | 1175 S College Mall Rd | Bloomington | IN | 47401 | (812) 333-5766 |
| LIAN, Van Thawng | 1825 Kinser Pike | Bloomington | IN | 47404 | (812) 335-6760 |
| MAUNG, Tial | 528 S College Ave | Bloomington | IN | 47403 | (812) 339-3351 |
| HMUNG, Van Lian | 500 S. Liberty Drive | Bloomington | IN | 47403 | (812) 349-1385 |
| MANG, Ceu Chin | 975 N. Green St. | Brownsburg | IN | 46112 | (317) 852-6076 |
| MANGHLEI, Niuk | 1217 S. Rangeline Rd. | Carmel | IN | 46032 | (317) 843-4431 |
| THANG, Ci Lian | 305 E. Lewis and Clark Parkway | Clarksville | IN | 47129 | (812) 948-1742 |
| NAI, Nai Banya | 621 Countryside Drive | Columbia City | IN | 46725 | (260) 244-3290 |
| ZAATHANG, Chansawlin | 3060 National Road | Columbus | IN | 47201 | (812) 376-9451 |
| HNIANG, Amy Sui | 389 Old Capital Plaza NW | Corydon | IN | 47112 | (812) 738-3225 |
| LIAN, Thang Ci | 785 East Main Street | Danville | IN | 46122 | (317) 745-8020 |
| LANGLE, Win Maung | 805 Joliet Street | Dyer | IN | 46311 | (219) 864-0078 |
| ZATHANG, Carson Lenza | 9799 E. 116th Street | Fishers | IN | 46037 | (317) 913-5500 |
| HNIN, Suitin Cer | 11700 Olio Road | Fishers | IN | 46037 | (317) 598-8400 |
| LIAN, Bawi | 7272 Fishers Crossing Drive | Fishers | IN | 46038 | (317) 579-0201 |
| HNIANG, Amy Sui | 815 Highlander Point Dr. | Floyds Knobs | IN | 47119 | (812) 923-5074 |
| SORN, Jaw | 4120 N Clinton Road | Fort Wayne | IN | 46805 | (260) 484-7021 |
| KHAM, Gregory Thang Suan | 1125 W State Blvd | Fort Wayne | IN | 46808 | (260) 426-3453 |
| KHAM, Gregory Thang Suan | 10230 Chestnut Plaza Drive | Fort Wayne | IN | 46814 | (260) 625-6031 |
| MAI, Christina Doi | 6002 St. Jose Center Road | Fort Wayne | IN | 46835 | (260) 485-9611 |
| DAL, Kham Khen | 601 East DuPont Road | Fort Wayne | IN | 46825 | (260) 637-4504 |
| HTAY, Maung | 5725 Coventry Lane | Fort Wayne | IN | 46804 | (260) 432-2305 |
| CLASS, Nai | 6310 E. State Blvd | Fort Wayne | IN | 46815 | (260) 749-5102 |
| THLUAI, Ngun Tin | 970 North Morton Street | Franklin | IN | 46131 | (317) 736-6004 |
| SAW, Min Min | 209 Chicago Ave | Goshen | IN | 46526 | (574) 533-9949 |
| CHERPUT, Vanlal Muana | 821 Indianapolis Road | Greencastle | IN | 46135 | (765) 653-8032 |
| KI, Dawt | 1571 North State Street | Greenfield | IN | 46140 | (317) 462-3451 |
| THAWNG, Cung | 3100 Meridian Park Drive | Greenwood | IN | 46142 | (317) 887-5745 |
| LING, Ceu | 2200 Independence Dr. | Greenwood | IN | 46143 | (317) 883-4140 |
| THANG, Maung Lian | 5961 N STATE ROAD 135 | Greenwood | IN | 46143 | (317) 530-3086 |
| LUAI, Ngun Li | 5350 E Thompson Road | Indianapolis | IN | 46237 | (317) 781-3560 |
| THANG, Sairas | 2629 East 65th Street | Indianapolis | IN | 46220 | (317) 255-1498 |
| KHUMA, Ri | 7101 E. 10th Street | Indianapolis | IN | 46219 | (317) 352-1721 |
| KHUMA, Ri | 10450 E Washington St | Indianapolis | IN | 46229 | (317) 895-2245 |
| HLEN, Mang | 2550 Lake Circle Lane | Indianapolis | IN | 46268 | (317) 879-2460 |
| NUN, Joel Bawi | 227 W. Michigan Street | Indianapolis | IN | 46204 | (317) 262-5215 |
| SIN, Grace Hniarcer | 1330 West Southport Road | Indianapolis | IN | 46217 | (317) 884-4245 |
| MON HONG ZAR, Aie Weng | 11101 Pendleton Pike | Indianapolis | IN | 46236 | (317) 823-3240 |
| MON HONG ZAR, Aie Weng | 9835 Fall Creek Road | Indianapolis | IN | 46256 | (317) 577-3481 |
| CUNG, James Vanbiak | 4202 S. East Street | Indianapolis | IN | 46227 | (317) 721-4245 |
| AWM, Lal Rin | 8130 E. Southport Road | Indianapolis | IN | 46259 | (317) 245-4453 |
| CING, Cing | 5911 South Madison Avenue | Indianapolis | IN | 46227 | (317) 783-4947 |
| FACHAI, Nawbi | 1365 E.86th Street | Indianapolis | IN | 46240 | (317) 217-1190 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|---------------------------------|----------------|-------|-------|----------------|
| Van, Chris Thawngci | 5718 Crawfordsville Road | Indianapolis | IN | 46224 | (317) 240-5000 |
| HU, Lian Z. | 8745 S Emerson Ave | Indianapolis | IN | 46237 | (317) 884-3320 |
| RUAT, Lal Rem | 1027 Jeffersonville Commons Dr. | Jeffersonville | IN | 47130 | (812) 283-5222 |
| SADAI, EI | 310 W North St | Kendallville | IN | 46755 | (260) 347-9155 |
| THANG, Van | 605 N. Dixon Highway | Kokomo | IN | 46901 | (765) 457-2514 |
| MANG, Steven H. | 2513 Maple Point Dr. | Lafayette | IN | 47905 | (765) 447-7533 |
| RAMMAHTAW, Ong Sike | 2420 N. Lebanon Street | Lebanon | IN | 46052 | (765) 482-7274 |
| LEN, Za Nei Par | 1600 S. Ohio | Martinsville | IN | 46151 | (765) 342-7151 |
| THAWNG, Cung | 530 S Indiana St. | Moorseville | IN | 46158 | (317) 831-0241 |
| RAMARN, Nai | 1500 W. McGalliard | Muncie | IN | 47304 | (765) 751-1500 |
| THANG, Ni Lian | 715 S. Tillotson Ave. | Muncie | IN | 47304 | (765) 213-1200 |
| LANGLE, Win Maung | 716 Ridge Rd | Munster | IN | 46321 | (219) 836-1118 |
| HNIANG, Amy Sui | 200 New Albany Plz | New Albany | IN | 47150 | (812) 948-2817 |
| CLASS, Nai | 821 Lincoln Hwy W | New Haven | IN | 46774 | (317) 217-1190 |
| KHAI, Go Khan | 14800 Hazel Dell Crossing | Noblesville | IN | 46062 | (317) 844-1004 |
| THANG, Lian Khawcin | 172 W. Logan Street | Noblesville | IN | 46060 | (317) 776-3344 |
| NAWLTHANG, Ngun Hleltial | 1930 E Main St | Plainfield | IN | 46168 | (317) 839-7961 |
| MUANG, Thang Sian | 3701 National Road E | Richmond | IN | 47374 | (765) 935-1244 |
| THANG, Uk Tha | 202 S Main St | Rushville | IN | 46173 | (765) 932-5511 |
| RUAT, Lal Rem | 7605 High Way 311 | Sellersburg | IN | 47172 | (812) 246-4730 |
| THANG, Uk Tha | 1601 E Michigan Rd | Shelbyville | IN | 46176 | (317) 421-3250 |
| MANG, Tial Cung | 2140 Fort Harrison Rd | Terre Haute | IN | 47804 | (812) 466-6861 |
| MANG, Tial Cung | 2650 Wabash Ave | Terre Haute | IN | 47803 | (812) 232-4519 |
| MANG, Tial Cung | 4714 S US HWY 41 | Terre Haute | IN | 47802 | (812) 232-8379 |
| THANG, David Van Ro | 2211 E Center Street | Warsaw | IN | 46580 | (574) 267-8848 |
| ZAA THANG, Biak Hlei | 1032 Sagamore Pkwy W | West Lafayette | IN | 47906 | (765) 464-1456 |
| CIN, Siang Cung | 17447 Carey Road | Westfield | IN | 46074 | (317) 867-1002 |
| CEM, Cung Dawt | 150 W. 161 Street | Westfield | IN | 46074 | (317) 867-6314 |
| PENG, Hram | 5 Boone Village | Zionsville | IN | 46077 | (317) 873-2366 |
| DIM, Tial | 10679 N. Michigan Road | Zionsville | IN | 46077 | (317) 733-2560 |
| TUANG, Dal Khan | 618 West 6th Street | Junction City | KS | 66441 | (785) 238-2141 |
| THANG, Miriam Ct | 1015 W. 23rd St. | Lawrence | KS | 66046 | (785) 841-3366 |
| LIAN, Philip Ral Bawi | 4701 West 6th | Lawrence | KS | 66049 | (785) 838-0100 |
| SUI, Mah | 1740 Massachusetts St. | Lawrence | KS | 66044 | (785) 842-2434 |
| KHAM, Kham | 3000 W. 6th St. | Lawrence | KS | 66049 | (785) 843-0652 |
| THIAM, Lydia Van Nei | 720 Eisenhower Road | Leavenworth | KS | 66048 | (913) 250-3500 |
| LASHAM, Tu Lum | 1101 Westloop Place | Manhattan | KS | 66502 | (785) 539-7631 |
| TUANG, Dal Khan | 130 Sarber Lane | Manhattan | KS | 66502 | (785) 776-9285 |
| KYI, Khando | 711 Martin Luther King Jr. | Ashland | KY | 41101 | (606) 325-8231 |
| KYI, Khando | 370 Diedrich Blvd/ Greenup Mall | Ashland | KY | 41101 | (606) 325-8911 |
| LIAN, Ezra Ngun Thawm | 102 West John Rowan Blvd | Bardstown | KY | 40004 | (502) 348-2864 |
| MUNG, Zam | 711 Campbell Lane | Bowling Green | KY | 42104 | (270) 783-0701 |
| WEI, Wei | 350 US 31W BYP. | Bowling Green | KY | 42101 | (270) 796-5987 |
| WEI, Wei | 2945 SCOTTSVILLE RD | Bowling Green | KY | 42104 | (270) 780-9887 |
| LIAN, Philip Van | 568 River Ridge Plaza | Brandenburg | KY | 40108 | (270) 422-5464 |
| KO KO, Maung Win Htet | 200 Skywatch Drive | Danville | KY | 40422 | (859) 236-3987 |
| THANG, Ngun Ling | 111 Towne Drive | Elizabethtown | KY | 42701 | (270) 737-1707 |
| THANG, Ngun Ling | 3040 Dolphin Drive | Elizabethtown | KY | 42701 | (270) 765-5229 |
| KAP, Thang Khen | 302 Brighton Park Blvd | Frankfort | KY | 40601 | (502) 695-4860 |
| LIAN, Ceu Cung | 1309 US HIGHWAY 127 S | Frankfort | KY | 40601 | (502) 875-0124 |
| MYINT, Sar Sar | 106 Marketplace Circle | Georgetown | KY | 40324 | (502) 868-5068 |
| KO KO, Maung Win Htet | 844 S College St | Harrodsburg | KY | 40330 | (859) 734-0081 |
| TAWNG, Brang | 2034 S Highway 53 | LaGrange | KY | 40031 | (502) 222-0269 |
| LIAN, Ceu Cung | 1300 Anderson Crossing Dr | Lawrenceburg | KY | 40342 | (502) 859-0234 |
| SOE, Maung Maung | 150 W Lowry Lane | Lexington | KY | 40503 | (859) 278-6228 |
| CUNG, Van La | 3650 Boston Road | Lexington | KY | 40514 | (859) 223-8088 |
| CUNG, Van La | 4750 Hartland Parkway | Lexington | KY | 40515 | (859) 273-2557 |
| TUN, Oo Kyaw | 3101 Richmond Road | Lexington | KY | 40509 | (859) 266-9205 |
| ZAN, Myat Myat | 704 Euclid Ave | Lexington | KY | 40502 | (859) 269-6804 |
| KO, Win Min | 1600 LEESTOWN RD, Suite 150 | Lexington | KY | 40511 | (859) 259-0933 |
| ZAN, Aung Myo | 4110 Bates Creek Centre Drive | Lexington | KY | 40517 | (859) 273-1100 |
| TLUANGA, Jonathan Lalnun | 3175 Beaumont Center Circle | Lexington | KY | 40513 | (859) 219-1091 |
| MO, Sai | 1650 BRYAN STATION ROAD | LEXINGTON | KY | 40505 | (859) 293-5969 |
| SUAN, Pau Za | 1808 Alexandria Drive | Lexington | KY | 40504 | (859) 276-3556 |
| LWIN, Win Aung | 1060 CHINOE ROAD | Lexington | KY | 40502 | (859) 335-4706 |
| THANG, Cung | 12501 Shelbyville Road | Louisville | KY | 40243 | (502) 244-7957 |
| NGEH, Mi | 9080 Taylorsville Rd. | Louisville | KY | 40299 | (502) 499-6912 |
| SUM, Albert | 9812 Linn Station Rd | Louisville | KY | 40223 | (502) 423-0943 |
| SUM, Albert | 3039 Breckenridge Lane | Louisville | KY | 40220 | (502) 452-6445 |
| SUM, Albert | 4501 Outerloop | Louisville | KY | 40219 | (502) 969-2855 |
| SUM, Albert | 3616 Buechel Bypass | Louisville | KY | 40218 | (502) 456-6522 |
| HNING, Gi | 5001 Mud Lane | Louisville | KY | 40229 | (502) 962-7744 |
| THANG, Pau Khan | 12611 TAYLORSVILLE RD. | Louisville | KY | 40299 | (502) 261-0251 |

Zenshi Food Service Counters
Franchisee List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------------|-----------------------------|----------------|-------|-------|----------------|
| SOE, Shein Tayzar | 291 North Hubbard Lane #130 | Louisville | KY | 40207 | (502) 895-8308 |
| SOE, Shein Tayzar | 9501 WESTPORT ROAD | Louisville | KY | 40241 | (502) 425-0065 |
| TAWNG, Brang | 9440 Brownsboro Rd. | Louisville | KY | 40241 | (502) 425-8542 |
| HNEM, Sui | 2200 Brownsboro Road | Louisville | KY | 40206 | (502) 897-1133 |
| HRE, Ngun Tun | 4915 Dixie Highway | Louisville | KY | 40216 | (502) 448-8215 |
| WANG, Lu | 6900 Bardstown Road | Louisville | KY | 40291 | (502) 239-2115 |
| SUM, Patrick | 2440 Bardstown | Louisville | KY | 40205 | (502) 459-9805 |
| LIAN, Paul Sang | 4009 POPLAR LEVEL RD. | LOUISVILLE | KY | 40213 | (502) 454-3914 |
| LIAN, Paul Sang | 1265 GOSS AVENUE | LOUISVILLE | KY | 40217 | (502) 634-0724 |
| AYE, Chan | 12450 La Gange Road | Louisville | KY | 40245 | (502) 241-1311 |
| SHU, Sa San | 7509 Terry Road | Louisville | KY | 40258 | (502) 935-8954 |
| SHU, Sa San | 10645 Dixie Hwy | Louisville | KY | 40272 | (502) 937-5205 |
| NGURHMINGTHANGA, Benjamin | 2710 W Broadway | Louisville | KY | 40211 | (502) 778-3346 |
| NGURHMINGTHANGA, Benjamin | 3165 S 2nd St | Louisville | KY | 40208 | (502) 368-6075 |
| NGURHMINGTHANGA, Benjamin | 520 N 35th St. | Louisville | KY | 40212 | (502) 776-3713 |
| MANG, Cin Go | 5533 New Cut Rd. | Louisville | KY | 40214 | (502) 361-7446 |
| THANG, Pau Lam | 2219 Holiday Manor Court | Louisville | KY | 40222 | (502) 813-3220 |
| NAI, Chan | 300 Kroger Center | Morehead | KY | 40351 | (606) 784-7529 |
| CHAN, Rebecca | 810 Indian Mount Drive | Mt. Sterling | KY | 40353 | (859) 497-4314 |
| WANG, Lu | 234 Eastbrooke Parkway | Mt. Washington | KY | 40047 | (502) 538-1240 |
| ZAW, Khant | 170 BELLERIVE BLVD | NICHOLASVILLE | KY | 40356 | (859) 219-1058 |
| ZAW, Khant | 995 South Main St. | Nicholasville | KY | 40356 | (859) 887-1201 |
| ZAW, Khant | 220 East Brannon Road | Nicholasville | KY | 40356 | (859) 971-4300 |
| THAWNG, Nang Deih | 1670 Starlite Drive | Owensboro | KY | 42301 | (270) 926-1607 |
| THAWNG, Nang Deih | 2630 Frederica Street | Owensboro | KY | 42301 | (270) 684-9411 |
| CEU, Van Lal Lian | 5929 Timber Ridge Drive | Prospect | KY | 40059 | (502) 292-2464 |
| NAING, Myo | 890 RICHMOND PLAZA | RICHMOND | KY | 40475 | (859) 624-1091 |
| IANG, Saw Za | 311 Boone Station Road | Shelbyville | KY | 40065 | (502) 633-1625 |
| HNING, Gi | 185 Adam Shepherd Pkwy | Shepherdsville | KY | 40165 | (502) 543-7242 |
| SIAM, Lal Nun | 50 Stonegate Center | Somerset | KY | 42501 | (606) 678-0202 |
| SIAM, Lal Nun | 181 S. HWY 27 | Somerset | KY | 42501 | (606) 678-5147 |
| CHHAKCHHUAK, Mordecai Zodinliana | 212 Kroger Way | Versailles | KY | 40383 | (859) 873-7704 |
| SIAM, Lal Nun | 1187 N. Highway 27 | Whitley City | KY | 42653 | (606) 376-2700 |
| ZIN, Philippo | 1661 Bypass Road | Winchester | KY | 40391 | (859) 745-4959 |
| LIN, YOU ZHI | 1065 COMMONWEALTH AVE | Allston | MA | 02215 | (617) 783-5878 |
| OO, Thu Zar | 71 Dodge Street | Beverly | MA | 01915 | (978) 232-9104 |
| Sunny, Seng | 33 Kilmarnock Street | Boston | MA | 02215 | (617) 267-4684 |
| GARCHA, Samten Norbu | 53 Huntington Ave | Boston | MA | 02116 | (617) 262-4688 |
| RAI, Ajay | 370 western Ave. | Brighton | MA | 02135 | (617) 787-5266 |
| RAI, Purna Kala | 699 Mt. Auburn Street | Cambridge | MA | 02138 | (617) 876-1450 |
| TUN, Sunny | 49 White St. | Cambridge | MA | 02140 | (617) 492-5566 |
| LIN, Kyaw Htin | 95 Washington Street | Canton | MA | 02021 | (781) 828-1446 |
| SHERPA, Angtenjen | 45 Morrissey Blvd | Dorchester | MA | 02124 | (617) 265-1776 |
| TIN, Mimi Htwe | 246 Border Street | East Boston | MA | 02128 | (617) 567-4116 |
| ZOU, Mei Ya | 1 Snow Road | Marshfield | MA | 02050 | (781) 837-5100 |
| VILASA, FNU | 230 Main St | Medfield | MA | 02052 | (508) 359-8713 |
| WU, Yong Fan | 690 Depot Street | North Easton | MA | 02356 | (508) 238-0165 |
| LAUNG, Sai | 210 Andover St. | Peabody | MA | 01960 | (978) 532-5434 |
| SU, Peijiang | 130 Granite Street | Quincy | MA | 02169 | (617) 770-0841 |
| BRAHMACARIYA, FNU | 780 South Main Street | Sharon | MA | 02067 | (781) 784-5995 |
| CHEN, Melanie Wan | 14 McGrath Hwy | Somerville | MA | 02143 | (617) 625-4070 |
| MADA, William | 14 West Boylston St. | Worcester | MA | 01605 | (508) 852-7670 |
| CEU, Thawng | 15501 Annapolis Rd, Ste 400 | Bowie | MD | 20715 | (301) 383-2935 |
| NIKAM, Tuan Cung Ceu | 22700 Sweet Shrub Dr. | Clarksburg | MD | 20871 | (301) 916-7280 |
| WIN, Phyu Phyu | 8620 Guilford Rd | Columbia | MD | 21046 | (410) 290-5902 |
| LIAN, Titus | 10125 Ward Rd. | Dunkirk | MD | 20754 | (443) 550-1581 |
| HLAING, Samuel Ko Ko | 28528 MARLBORO AVE | Easton | MD | 21601 | (410) 690-7203 |
| GYI, Sai Koko | 11075 Resort Rd | Ellicott City | MD | 21042 | (410) 313-8215 |
| OO, Tun | 8184 Westside Drive | Fulton | MD | 20759 | (301) 635-5761 |
| THAWNG, John S Ngun | 14702 Baltimore Ave | Laurel | MD | 20707 | (301) 490-6039 |
| THOM TE, Cin Cin Pau | 18169 Towncenter Dr. | Olney | MD | 20832 | (301) 260-1792 |
| TLUANGI, Zo Than | 2900 Paris Rd | Columbia | MO | 65202 | (573) 474-9418 |
| TLUANGI, Zo Than | 1729 W Broadway | Columbia | MO | 65203 | (573) 445-9433 |
| SANGTUALA, James | 2101 Schotthill Woods Dr | Jefferson City | MO | 65101 | (573) 659-3600 |
| SANGTUALA, James | 2805 W Truman Blvd | Jefferson City | MO | 65109 | (573) 893-3111 |
| MYINT, Aung | 6999 Jackrabbit Lane | Belgrade | MT | 59714 | (406) 388-0901 |
| THAN, Maung Khin | 511 Central St. | Billings | MT | 59102 | 4062450115 |
| TIN, Ye Min Htut | 670 Main St. | Billings | MT | 59105 | (406) 245-8792 |
| TUN, Tun Gyi | 1212 Grand Ave | Billings | MT | 59102 | (406) 245-4118 |
| TUN, Tun Gyi | 3137 Grand Ave | Billings | MT | 59102 | (817) 232-2777 |
| Htun, Thiha | 200 S 23rd St. | Bozeman | MT | 59718 | (406) 586-4785 |
| Htun, Thiha | 1735 W. Main Street | Bozeman | MT | 59715 | (406) 587-9017 |
| NAING, Maung Than Aung | 2500 Massachusetts Ave | Butte | MT | 59701 | (406) 494-7046 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|------------------------------------|-----------------------------------|----------------|-------|------------|----------------|
| TIN, U Tin | 570 North Montana Street | Dillon | MT | 59725 | (406) 683-5002 |
| FALALIMPA, Karell Ann Buyson Paule | 2250 10th Ave South | Great Falls | MT | 59405 | (406) 727-3700 |
| Estorque, Ayesha Gardose | 1414 3rd Street NW | Great Falls | MT | 59404 | (406) 761-6800 |
| VEN, Sang Bawi | 611 N Montana Street | Helena | MT | 59601 | (406) 443-1598 |
| THANG, Tluang Za Hlei | 900 W Idaho Street | Kalispell | MT | 59901 | (406) 257-7127 |
| SAN, Ngun Lin | 117 W. Janeaux St. | Lewistown | MT | 59457 | (406) 538-5454 |
| YAL, Maung | 2120 W. Park St. | Livingston | MT | 59047 | (406) 222-1177 |
| SHWE, Tway Tway Soe | 1003 E. Broadway Street | Missoula | MT | 59802 | (406) 549-2351 |
| ZAW, May Pyone | 2230 N Reserve St. | Missoula | MT | 59808 | (406) 728-1116 |
| NAING, Myo | 3800 Russell St. | Missoula | MT | 59801 | (406) 549-1547 |
| LEL, Sei Kho | 146 S. Shore Route | Polson | MT | 59860 | (406) 883-2340 |
| THANG, Tluang Za Hlei | 6580 Highway 93 South | Whitefish | MT | 59937 | (406) 862-3006 |
| WIN, Nyunt | 11109 US 15 501 Hwy Ste B 1804 | Aberdeen | NC | 28315 | (910) 692-7029 |
| CHIEN, Hon Chang | 750 W. Williams St. | Apex | NC | 27523 | (919) 362-3782 |
| CUNG, Van Ro | 940 US Highway 64 W | Apex | NC | 27523 | (919) 380-1422 |
| MAN, Vung Zam | 1441 Kelly Road | Apex | NC | 27502 | (919) 303-6200 |
| SUNG, Nu | 1830 Hendersonville Road | Asheville | NC | 28803 | (828) 274-6287 |
| CHEN, Guang | 905 South Point Rd. | Belmont | NC | 28012 | (704) 825-6079 |
| CUAI, Tin | 1620 Blowing Rock Rd | Boone | NC | 28607 | (828) 263-8126 |
| LUM, Gyung | 2750 S. Church St. | Burlington | NC | 27215 | (336) 586-1873 |
| THIN, Mya | 2727 South Church Rd. | Burlington | NC | 27215 | (336) 585-1444 |
| SUI, Esther Ngun Duh | 1018 Lake Park Blvd N | Carolina Beach | NC | 28428 | (910) 458-8615 |
| OO, Zaw Lwin | 310 N. Greensboro St. | Carrboro | NC | 27510 | (919) 942-8564 |
| THANGA, Lal Lian | 270 Grande Heights Dr. | Cary | NC | 27513 | (919) 460-4326 |
| THANGA, Lal Lian | 1273 NW Maynard Rd | Cary | NC | 27513 | (919) 380-9955 |
| OO, Maung Zaw Min | 10140 Green Level Church Rd. | Cary | NC | 27519-8341 | (919) 460-3126 |
| LIAN BIK, Cung | 425 Emissary Drive | Cary | NC | 27519 | (919) 388-7201 |
| PAR, Kei Than | 7145 Okelly Chapel Rd | Cary | NC | 27519 | (919) 465-9432 |
| UK, Van Thawng | 1020 Bradford Plaza Way | Cary | NC | 27519 | (919) 460-2082 |
| KIMTEI, Tha Lian | 885 Walnut St | Cary | NC | 27511 | (919) 481-4251 |
| MON, Nai Chan | 98 Cornerstone Dr. | Cary | NC | 27519 | (919) 467-1259 |
| SOE, Thu Ra | 3430 Ten Ten Road | Cary | NC | 27518 | (919) 387-8272 |
| MAWI, Sui Nei | 3480 Kildaire Farm Road | Cary | NC | 27518 | (919) 303-4028 |
| THANG, Tuan Hlei | 1151 Tryon Village Drive | Cary | NC | 27518 | (919) 233-3476 |
| CEU, Biak | 2110 Estes Dr. | Chapel Hill | NC | 27514 | (919) 933-5700 |
| OO, Maung Zaw Min | 88 Chatam Downs Dr. | Chapel Hill | NC | 27517 | (919) 960-0275 |
| YI, Hla Hla | 116 W. Barbee Chapel Rd. | Chapel Hill | NC | 27517 | (919) 932-5020 |
| NI, Shwe | 1800 Martin Luther King Jr. Blvd | Chapel Hill | NC | 27514 | (919) 968-0110 |
| THAN, Khin Maw | 11222 Providence Road W | Charlotte | NC | 28277 | (704) 716-2344 |
| SAN, Ruby | 12810 S Tryon St | Charlotte | NC | 28273 | (704) 587-0339 |
| KIM, Esther | 2222 South Blvd | Charlotte | NC | 28203 | (704) 373-2122 |
| KIL, Ni | 8120 South Tryon Street | Charlotte | NC | 28273 | (704) 583-2323 |
| SANG, Mung Kai | 4425 Randolph Rd. | Charlotte | NC | 28211 | (703) 373-2122 |
| LIAN, Siang | 10110 Benfield Road | Charlotte | NC | 28269 | (704) 992-6951 |
| LE, Victor C. | 24 Publix Dr | Clayton | NC | 27527 | (919) 550-2812 |
| JOHN LAL TAN, Thang | 4150 Clemmons Rd | Clemmons | NC | 27012 | (336) 778-1445 |
| CIN, Sian Kip | 3150 Gammon Ln. | Clemmons | NC | 27012 | (336) 766-2069 |
| UK, Thawng | 358 George W. Liles Pkwy N.W. | Concord | NC | 28027 | (704) 786-2510 |
| U, Bi | 9900 Poplar Tent Rd. | Concord | NC | 28027 | (704) 721-0735 |
| SANG, Mung Kai | 5015 Weddington Road | Concord | NC | 28027 | (704) 795-7127 |
| LIAN, Niang Pan | 21720 Catawba Ave | Cornelius | NC | 28031 | (704) 895-5351 |
| THANG, Pau Khan | 8315 Magnolia Estates Drive | Cornelius | NC | 28031 | (704) 895-7057 |
| JEROME, Saw | 601 Currituck Clubhouse Rd. | Corolla | NC | 27927 | (252) 453-0153 |
| Fachhai, Zan Thang | 431 Peninsula Dr | Davidson | NC | 28036 | (704) 892-0597 |
| LUAL, Mang | 513 Brentwood Rd. | Denver | NC | 28037 | (704) 483-7152 |
| LIN, Soe | 149 Cross Center Dr. Suite 111 | Denver | NC | 28037 | (704) 820-0332 |
| LIAN, LAL | 1501 Horton Rd. | Durham | NC | 27705 | (919) 471-1938 |
| ZUL, Peter Siang Nawl | 1125 West NC 54 Hwy., Ste 401 | Durham | NC | 27707 | (919) 403-0794 |
| SOE, Nai Hlaing | 1802 North Pointe Dr | Durham | NC | 27705 | (919) 220-5761 |
| SAILO, Biakhnuna | 3457 Hillsborough Rd. | Durham | NC | 27705 | (919) 383-2249 |
| Ha, Min Thi | 1065 Yunus Road | Durham | NC | 27703 | (863) 688-1188 |
| HTET, Ye | 2107 Hillsborough Rd | Durham | NC | 27705 | (919) 286-1500 |
| LIAN, Josephlal | 5116 N. Roxboro Rd. | Durham | NC | 27712 | (919) 471-6263 |
| Mang, Ji Remmawi | 202 NC-54 | Durham | NC | 27713 | (919) 361-9893 |
| JAHAU, Lalchhanmawia | 1817 Martin Luther King Jr. Pkwy. | Durham | NC | 27707 | (919) 489-9887 |
| MON, Ban Yar | 8800 Crew Drive | Emerald Isle | NC | 28594 | (252) 354-2104 |
| PHYU, Naw Htar | 3050 Traemoor Village Dr. | Fayetteville | NC | 28306 | (910) 424-3505 |
| SMITH, William | 3114 Raeford Rd. | Fayetteville | NC | 28303 | (910) 321-0114 |
| LIAN, Centenary Diamond Medal | 1371 E. Broad St. | Fuquay-Varina | NC | 27526 | (919) 567-7423 |
| KHAING, Aye Aye | 3350 Robinwood Rd | Gastonia | NC | 28054 | (704) 524-3590 |
| KUK, Sui | 1949 Hoffman Road | Gastonia | NC | 28054 | (704) 853-7000 |
| BIGJAHONGSAR, Lyah Non | 2120 Wayne Memorial Dr. | Goldsboro | NC | 27534 | (919) 734-3534 |
| HUM, Andrew | 401 Pisgah Church Rd. | Greensboro | NC | 27455 | (336) 545-0236 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------|------------------------------|------------------|-------|-------|----------------|
| PAR, Sui Rem | 1605 New Garden Rd. | Greensboro | NC | 27410 | (336) 855-9095 |
| MUANA, Lal Rin | 5710 High Point Rd. | Greensboro | NC | 27407 | (336) 854-4050 |
| FEL, Lal Dik | 4010 Battleground Ave. | Greensboro | NC | 27410 | (336) 288-2203 |
| THAWN, Thang Lam | 6029 W. Gate City Blvd. | Greensboro | NC | 27407 | (336) 894-2591 |
| RUATA, Lal Rem | 2639 Lawndale Dr | Greensboro | NC | 27408 | (336) 545-1354 |
| SINT, Than Than | 701 Francis King St. | Greensboro | NC | 27410 | (336) 856-8140 |
| MOLO, Podah S | 705 Greenville Blvd SE | Greenville | NC | 27858 | (252) 756-4682 |
| TIN, Van | 2120 E. Fire Tower Rd. | Greenville | NC | 27858 | (252) 355-0125 |
| TIN, Van | University Commons | Greenville | NC | 27834 | (252) 353-4400 |
| KIM, Gin Khan | 2765 NC Hwy 210 E | Hampstead | NC | 28443 | (910) 329-1000 |
| LIAN, Ni Ceu | 12190 University City Blvd | Harrisburg | NC | 28075 | (704) 454-9905 |
| SANG, Mung Kai | 4055 Harris Square Dr. | Harrisburg | NC | 28075 | (704) 454-7832 |
| IANG, Hnem | 635 Market Village | Hendersonville | NC | 28792 | (828) 694-4440 |
| PAING, William | 36 29th Ave NorthEast | Hickory | NC | 28601 | (828) 322-3675 |
| MUANA, Lal Rin | 1589 Skeet Club Rd. | High Point | NC | 27265 | (336) 841-1144 |
| LAMUNG, Jessica Dumdaw | 2005 N Main Street | High Point | NC | 27262 | (336) 905-8610 |
| SORN, Nai Ong Layi | 324 Village Walk Dr. | Holly Springs | NC | 27540 | (919) 552-1596 |
| HLAING, Myint Ko | 5277 Sunset Lake Rd. | Holly Springs | NC | 27540 | (919) 363-3059 |
| NAING, Soe | 9815 Rose Commons Drive | Huntersville | NC | 28078 | (704) 948-4801 |
| Moe, Tin Tin | 15010 Village Crossing Road | Huntersville | NC | 28078 | (704) 977-0021 |
| KYAW, Klaw Klay Paw | 2001 Marlin Dr. | Jacksonville | NC | 28546 | (910) 353-0433 |
| LIAN, David | 971 South Main St. | Kernersville | NC | 27284 | (336) 992-9735 |
| SHWE, Aung Myo Oo | 2012 S. Croatan Hwy | Kill Devil Hills | NC | 27948 | (252) 449-9191 |
| SWE, Than Than | 1530 North Croatan Hwy | Kill Devil Hills | NC | 27948 | (252) 255-5006 |
| JEROME, Saw | 5400 North Croatan Hwy #A | Kitty Hawk | NC | 27949 | (252) 261-1931 |
| Tluanga, Joseph Lalzui | 1615 Providence Road South | Marvin | NC | 28173 | (704) 843-0119 |
| LIU, James Zhi Yan | 1811 Matthews Township Pkwy. | Matthews | NC | 28105 | (704) 846-7117 |
| MANG, Nang | 3110 Fincher Farm Road | Matthews | NC | 28105 | (704) 814-6001 |
| THANG, Reuben Hau Hleih | 6828 Matthews Mint Hill Road | Mint Hill | NC | 28227 | (704) 573-0234 |
| SUI, Biak Mi | 5132 Old Charlotte Hwy | Monroe | NC | 28110 | (704) 289-6598 |
| KHAI, Do Suan | 631 Brawley School Road | Mooresville | NC | 28117 | (704) 660-6800 |
| BACKHAM, Smith | 4093 Davis Dr. | Morrisville | NC | 27560 | (919) 380-0354 |
| TUN, Myint Myint | 2004 South Glenburnie Road | New Bern | NC | 28562 | (252) 634-1646 |
| TUN, Yar Zar | 5003 E Oak Island Dr. | Oak Island | NC | 28465 | (910) 278-6785 |
| LIAN, Zatleng | 1560 Market Place Blvd | Ocean Isle Beach | NC | 28469 | (910) 393-2059 |
| HTAY, Zaw Min | 6024 Falls Of Neuse Rd. | Raleigh | NC | 27609 | (919) 872-5786 |
| LWIN, Maung Maung | 5550 Creedmoor Rd. | Raleigh | NC | 27612 | (919) 787-1364 |
| SIKE, Nai | 3201 Edwards Mill Rd. | Raleigh | NC | 27612 | (919) 781-8776 |
| HNEI, Sui | 9640 Leesville Rd | Raleigh | NC | 27613 | (919) 848-3480 |
| KI, Lai Mang | 14520 John Rex Blvd | Raleigh | NC | 27614 | (919) 554-4167 |
| PAR, Cung Lian | 417 W Peace St | Raleigh | NC | 27603 | (919) 755-5444 |
| REH, THAE | 7400 Creedmoor Rd. | Raleigh | NC | 27613 | (919) 848-1464 |
| SOE, Zaw Min | 8101 Fayetteville Rd. | RALEIGH | NC | 27518 | (919) 772-0241 |
| WIN, Nyunt | 8345 Creedmoor Rd | Raleigh | NC | 27613 | (919) 659-8221 |
| CEM, Tluang | 13210 Strickland Rd. | Raleigh | NC | 27613 | (919) 676-3534 |
| JOHNSON, Chuvee Kawhtoolei | 3679 Sunset Ave | Rocky Mount | NC | 27804 | (252) 937-2535 |
| WIN, Tun Tun | 7883 Village Center N | Sherrills Ford | NC | 28673 | (828) 478-2644 |
| AUNG, Kyaw | 134 Venture Lane | Statesville | NC | 28625 | (704) 878-4073 |
| SUE, Helen | 3638 Rogers Rd. | Wake Forest | NC | 27587 | (919) 562-9521 |
| THAR, VAN L | 1030 Forestville Road | Wake Forest | NC | 27587 | (919) 556-6671 |
| HTOO, Eh | 1432 Brodgen Woods Dr. | Wake Forest | NC | 27587 | (919) 870-4980 |
| KHAWNG, Joseph | 13686 Capital Blvd | Wake Forest | NC | 27587 | (919) 554-3608 |
| PAR, Ni Hluan | 124 Frazier St. | Waynesville | NC | 28786 | (828) 454-5700 |
| PAR, Ni Hluan | 165 Weaver Blvd | Weaverville | NC | 28787 | (828) 658-1020 |
| TUN, Han Win | 2257 Wendell Falls Parkway | Wendell | NC | 27591 | (919) 365-7055 |
| MOO, Eh | 716 Bragg Drive | Wilmington | NC | 28412 | (910) 313-2201 |
| KIM, Gin Khan | 7144 Market Street | Wilmington | NC | 28411 | (910) 681-3555 |
| SAY, Pa Aye | 3401 Raleigh Road Parkway | Wilson | NC | 27896 | (252) 206-0831 |
| LIANA, Hrang | 2835 Reynolda Rd. | Winston Salem | NC | 27106 | (336) 761-0734 |
| THANT, Myo Kyaw | 2281 Cloverdale Ave. | Winston-Salem | NC | 27103 | (336) 777-1075 |
| Lahkyu, Aung Limarip | 5525 ROBIN LARK CIRCLE | Winston-Salem | NC | 27106 | (800) 242-1227 |
| MAWI, Cer | 5365 Robinhood Village Dr. | Winston-Salem | NC | 27106 | (336) 923-2441 |
| THANGI, Lal Chhuan | 422 South Stratford Rd. | Winston-Salem | NC | 27103 | (336) 723-2305 |
| CIN, Sian Kip | 34 Miller Street | Winston-Salem | NC | 27104 | (336) 724-3707 |
| VENA, Van Lal | 150 Grant Hill Lane | Winston-Salem | NC | 27104 | (336) 245-0467 |
| MOE, Kyaw | 415 N Main | Aztec | NM | 87410 | (505) 334-7334 |
| AUNG, Aung | 3540 East Main Street | Farmington | NM | 87402 | (505) 327-3349 |
| LIAN, Joseph Thawng | 980 N. U.S Highway 491 | Gallup | NM | 87301 | (505) 722-7620 |
| MAUNG, Yarzar Maung | 2582 Idaho St. | Elko | NV | 89801 | (775) 738-8016 |
| ORTEGA, Mario | 5150 Mae Anne Ave. | Reno | NV | 89523 | (775) 746-9000 |
| HUANG, Liping | 1031 Steamboat Parkway | Reno | NV | 89521 | (775) 332-0910 |
| HLAING, Theingi Soe | 2858 Vista Blvd. | Sparks | NV | 89434 | (270) 352-8470 |
| PAR, Van Duh | 1008 Washington Blvd | Belpre | OH | 45714 | (740) 423-5885 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------------|--------------------------------|---------------------|-------|-------|----------------|
| PAR, Van Duh | 40 Acme St | Marietta | OH | 45750 | (740) 374-5855 |
| LEE, James A | 6055 SW 185th Ave | Aloha | OR | 97078 | (503) 642-7059 |
| AUNG, Aung Ko-Lwin | 3250 Lelf Erickson Drive | Astoria | OR | 97103 | (503) 338-2960 |
| WONGSOMADI, Budhiman | 15995 SW Walker Rd. | Beaverton | OR | 97006 | (503) 690-5800 |
| HEAP, Needa | 14555 SW Teal Blvd. | Beaverton | OR | 97007 | (503) 590-9755 |
| VUNG, Ning Zam | 11425 SW Beavrtn-Hillsdale Hwy | Beaverton | OR | 97005 | (503) 526-1800 |
| PIANG, Nang Muan | 12032 S.E. Sunnyside Rd. | Clackamas | OR | 97015 | (503) 698-1121 |
| PIANG, Dal Sian | 6495 SE Tualatin Valley Hwy | Hillsboro | OR | 97123 | (503) 848-4550 |
| CING, Don Khan | 22075 NW Imbrie Drive | Hillsboro | OR | 97124 | (503) 747-1100 |
| THU, Aung Mway | 2249 Cascade Ave. | Hood River | OR | 97031 | (541) 386-1841 |
| MEI, Bing Liang | 401 A Ave. | Lake Oswego | OR | 97034 | (503) 675-4480 |
| PIANG, Kam Hau | 615 SW Keck Drive | McMinnville | OR | 97128 | (503) 474-1087 |
| CIN GO KAP, Mark | 1525 West Main St | Molalla | OR | 97038 | (503) 829-4848 |
| LAI, Hau Nuam | 3300 Portland Rd. Suite 100 | Newberg | OR | 97132 | (503) 537-1358 |
| MAW, Saw Myat | 13434 Colton Place | Oregon City | OR | 97045 | (503) 655-8155 |
| PAU, Nang Khan | 8145 SW Barbur Blvd | Portland | OR | 97219 | (503) 452-6068 |
| HONGSA, Nai | 1010 S.W. Jefferson St. | Portland | OR | 97201 | (503) 205-1849 |
| CHI, Hong Cheng | 3805 SE Hawthorne Blvd. | Portland | OR | 97214 | (503) 872-3300 |
| OO, Shine K | 1303 NW Lovejoy | Portland | OR | 97209 | (503) 205-6746 |
| SUAN, Khup Thang | 3030 NE Weidler St | Portland | OR | 97232 | (503) 280-1308 |
| KHO, Rustum M | 13485 N.W Cornell Rd. | Portland | OR | 97229 | (503) 350-2080 |
| SANG, Zam Lam | 3930 S.E. Powell | Portland | OR | 97202 | (503) 772-4440 |
| THANG, Hau Lian | 2800 S.E. Hawthorne Street | Portland | OR | 97214 | (503) 236-7070 |
| OO, Myint | 15570 SW PACIFIC HWY | PORTLAND | OR | 97224 | (503) 598-6001 |
| AUNG, Htay | 7700 SW Beavertn-Hillsdale Hwy | Portland | OR | 97225 | (503) 292-0731 |
| KYI, Ethan Kwah | 100 NW 20th Pl. | Portland | OR | 97209 | (503) 228-4821 |
| LWIN, Zaw Min | 4515 SE Woodstock | Portland | OR | 97206 | (503) 788-7600 |
| MOE, Aye T | 6901 N.E. Sandy Blvd | Portland | OR | 97213 | (503) 280-1200 |
| PIANG, Nang Kam | 7404 Interstate Ave | Portland | OR | 97217 | (503) 286-6751 |
| PIANG, Nang Kam | 6850 N. Lombard | Portland | OR | 97203 | (503) 240-2700 |
| HAU, Kap Suan | 7555 SW Barbur Blvd. | Portland | OR | 97219 | (503) 452-3000 |
| AYE, Tun Tun | 51501 S. Columbia River Hwy | Scappoose | OR | 97056 | (503) 543-4508 |
| DENG, Feng Juan | 401 S. Roosevelt | Seaside | OR | 97138 | (503) 738-4700 |
| OO, Myint | 20685 Sw Roy Rogers Rd | Sherwood | OR | 97140 | (503) 625-4760 |
| AUNG, Marry | 11565 SW Pacific Highway | Tigard | OR | 97223 | (503) 293-7061 |
| CIANG, Kim Khan | 14300 SW Barrows Rd | Tigard | OR | 97223 | (503) 590-0543 |
| LAITHANG, Yenaing | 25691 SE Stark Street | Troutdale | OR | 97060 | (503) 667-1722 |
| THANG, Cin Lam | 19200 SW Martinazzi Ave | Tualatin | OR | 97062 | (503) 691-4208 |
| AUNG, Aung Ko-Lwin | 695 Highway 101 | Warrenton | OR | 97146 | (503) 861-3003 |
| TOO, Too | 22000 Salamo Road | West Linn | OR | 97068 | (503) 650-8954 |
| KHE, Shwe | 30300 SW Boones Ferry Road | Wilsonville | OR | 97070 | (503) 570-3509 |
| Qi, Qi | 8255 SW Wilsonville Road | Wilsonville | OR | 97070 | (503) 682-9053 |
| AUNG, Myo Nyunt | 1795 Whiskey Rd | Aiken | SC | 29803 | (803) 642-5280 |
| NAWL, Za | 250 Eastgate Dr. | Aiken | SC | 29803 | (803) 643-7970 |
| VUNG, Ngun | 1611 E. Greenville St. | Anderson | SC | 29621 | (864) 231-5240 |
| DIK, Joseph Tan | 3801 E. Clemson Blvd | Anderson | SC | 29621 | (864) 231-1170 |
| BEN, Reu | 1284 Knox Ave | Augusta | SC | 29841 | (803) 442-4500 |
| BAWILIANSANG, James | 33 Robert Small's Pkwy | Beaufort | SC | 29906 | (800) 242-1227 |
| MANG, Thio | 61 Ladys Island Drive | Beaufort | SC | 29907 | (843) 770-0026 |
| OO, Esther Lian | 101 Buckwalter Place Blvd | Bluffton | SC | 29910 | (843) 815-6430 |
| LIAN, Zam Biak | 125 Towne Dr. | Bluffton | SC | 29910 | (843) 815-6070 |
| REM, Ngun Hlei | 2501 May River Crossing | Bluffton | SC | 29910 | (843) 815-3800 |
| WANG, Changkai | 27 Discovery Drive | Bluffton | SC | 29910 | (843) 989-7022 |
| MANG, Thio | 80 Baylor Dr. | Bluffton | SC | 29910 | (843) 706-3049 |
| KIM, Morris Lalruat | 4400 HIGHWAY 9 | BOILING SPRINGS | SC | 29316 | (863) 688-1188 |
| PAN, Ja Seng | 1235 Chapin Road | Chapin | SC | 29036 | (803) 345-7536 |
| PENG, Za | 520 Folly Rd | Charleston | SC | 29412 | (843) 762-5670 |
| PENG, Za | 1411 Folly Rd. | Charleston | SC | 29412 | (843) 762-5570 |
| HAN, Khun Thar Min | 1401 Sam Rittenberg Blvd | Charleston | SC | 29407 | (843) 852-3350 |
| ZHENG, Mei Feng | 10 Westedge St. Ste 100 | Charleston | SC | 29403 | (843) 720-7000 |
| BIAKKOONG, Hilda langhneimmawi | 730 Hopewell Dr. | Charleston-Berkeley | SC | 29492 | (843) 856-5193 |
| HOI, Bual Kip | 1390 Tiger Blvd | Clemson | SC | 29631 | (864) 654-3776 |
| RING ZAI, Thang Ci | 2732 North Lake Dr. | Columbia | SC | 29212 | (803) 407-2216 |
| THAWNG, Za | 150 Harbison Blvd | Columbia | SC | 29212 | (803) 407-0449 |
| SUN, Kyu Kyu | 2800 Rosewood Dr. | Columbia | SC | 29205 | (803) 806-8839 |
| AUNG, Zaw Win | 501 Gervais St. | Columbia | SC | 29201 | (803) 255-4351 |
| LIAN, David | 10136 Two Notch Road | Columbia | SC | 29229 | (803) 788-6171 |
| THAWNG, Chan Lian | 10128 Two Notch Rd. | Columbia | SC | 29223 | (803) 788-9484 |
| NAWL, Za | 4840 Forest Dr. | Columbia | SC | 29206 | (803) 790-4920 |
| THANG, Siang Hnin | 4611 Hard Scrabble Rd. | Columbia | SC | 29229 | (803) 699-8131 |
| HRANG, Lian | 1028 Roberts Branch Pkwy | Columbia | SC | 29203 | (803) 234-7130 |
| CHIN, ZING BOR | 162 Seven Farms Rd | Daniel Island | SC | 29492 | (843) 388-1180 |
| PUI, Than Sang | 2153 E. Main Street | Duncan | SC | 29334 | (864) 486-4700 |

Zenshi Food Service Counters
Franchisee List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------------|----------------------------------|----------------------|-------|------------|----------------|
| HLAWNNUAL, Sarah Vansuipar | 6525 Calhoun Memorial Hwy | Easley | SC | 29640 | (864) 850-2270 |
| MOE, Nan Aye Thidar | 928 Gold Hill Rd. | Fort Mill | SC | 29708 | (419) 782-0950 |
| WARNOCK, Merry L. | 208 Saint James Ave Ste C | Goose Creek | SC | 29445 | (843) 569-7920 |
| LIAN, Lal Din | 400 E. McBee Ave. | Greenville | SC | 29601 | (864) 240-2015 |
| THLUAI, Mang Men | 5000 Old Buncombe Rd Unit 15 | Greenville | SC | 29617 | (864) 294-4430 |
| MAWI, Lal Nei | 215 Pelham Rd. | Greenville | SC | 29615 | (864) 370-8210 |
| NEI, Van Pek | 235 S. Pleasantburg Dr. | Greenville | SC | 29607 | (864) 250-4700 |
| MAWI, Ram Nei | 1750 Woodruff Rd | Greenville | SC | 29607 | (864) 987-7080 |
| SANG, SAMUEL | 479 Bypass 72 NW | Greenwood | SC | 29649 | (864) 223-8902 |
| SUI, Mai | 411 The Parkway | Greer | SC | 29650 | (864) 848-7820 |
| KAM, Akam Ral | 112 Nickle Plate Road | Hardeeville | SC | 29927 | (843) 208-3600 |
| Tuang, Khen Lal | 42 Shelter Cove Lane | Hilton Head | SC | 29928 | (843) 842-0540 |
| HE-SA, Ngun Aung | 11 Palmetto Bay Rd. | Hilton Head | SC | 29928 | (843) 842-2632 |
| HE-SA, Ngun Aung | 45 Pembroke Dr. | Hilton Head Island | SC | 29926 | (843) 689-9977 |
| LIN, Jing | 8356 Charlotte Hwy. | Indian Land | SC | 29707 | (803) 548-9000 |
| LIAN, Hong | 7320 Broad River Rd | Irmo | SC | 29063 | (803) 407-0127 |
| LIAN, David | 7467 St. Andrews Rd. . | Irmo | SC | 29063 | (803) 732-0423 |
| THU, Ma Khin Myo | 3642 Savannah Hwy | Johns Island | SC | 29455 | (843) 573-8734 |
| CUAI, Duhkip | 158 Highway 274 | Lake Wylie | SC | 29710 | (803) 831-5667 |
| LIAN, Hong | 847 Highway 378 W | Lexington | SC | 29072 | (803) 996-6160 |
| THAWNG, Za | 100 Old Cherokee Rd | Lexington | SC | 29072 | (803) 951-3999 |
| THANG, Siang Hnin | 5441 Platt Springs Road | Lexington | SC | 29073 | (803) 358-9587 |
| CANG, Hannah Van Rem | 111 W. Butler Rd. | Mauldin | SC | 29662 | (864) 987-1601 |
| CIN, Nang Van | 2830 Hwy 52 | Moncks Corner | SC | 29461 | (843) 761-7741 |
| BIK, Bawi Thiang | 1435 Ben Sawyer Blvd. | Mt. Pleasant | SC | 29464 | (843) 856-3018 |
| CHIN, ZING BOR | 1125 Park West Blvd. | Mt. Pleasant | SC | 29466-6974 | (843) 388-2263 |
| LIZAMA, Anselmo Lisua | 1000 Johnnie Dodds Blvd | Mt. Pleasant | SC | 29464 | (843) 856-3000 |
| THWE, Yin Yin | 11920 Highway 707, Ste. A | Murrells Inlet-Horry | SC | 29576 | (843) 357-0739 |
| THANG, Khai Min | 3735 Renee Drive SC | Myrtle Beach | SC | 29579 | (843) 236-4212 |
| SANG, Biak Nun | 136 Sapwood Dr. | Myrtle Beach | SC | 29579 | (843) 798-4062 |
| HIMI, Lal Run | 7925 N. Kings Highway | Myrtle Beach | SC | 29572 | (843) 449-1660 |
| BANG, Joane | 955 Wood Duck Dr. | Myrtle Beach | SC | 29577 | (843) 293-1012 |
| THEIN, Daniel | 2170 Oakheart Road | Myrtle Beach | SC | 29579 | (843) 903-4615 |
| LIAN, Thawng | 334 E. Martintown Rd. | North Augusta | SC | 29841 | (803) 441-3900 |
| UK, Phuntin | 8409 Dorchester Rd | North Charleston | SC | 29420 | (843) 767-5970 |
| HIMI, Lal Run | 1576 Highway 17 N | North Myrtle Beach | SC | 29582 | (843) 272-0050 |
| SAILLUNG, Alex Lalhansanga | 10225 Ocean Highway 17 | Pawleys Island | SC | 29585 | (843) 235-3755 |
| THAWN, Cin | 2186 Cherry Road | Rock Hill | SC | 29732 | (803) 366-7500 |
| THANG, Nang Mun Lian | 1735 Heckle Blvd | Rock Hill | SC | 29732 | (803) 372-6364 |
| KHAM, Thawng San | 115 Rochester Hwy | Seneca | SC | 29678 | (864) 885-7055 |
| KIM, Morris Lalruat | 1400 West Georgia Road | Simpsonville | SC | 29680 | (864) 962-1183 |
| PUI, Than Sang | 2700 Woodruff Rd. | Simpsonville | SC | 29681 | (864) 234-3860 |
| THANG, Biak Hu | 704 Fairview Rd. | Simpsonville | SC | 29680 | (864) 962-1030 |
| LIAN, Lal Din | 1905 East Main St. | Spartanburg | SC | 29307 | (864) 253-1820 |
| MEN, Hrang Thuai | 1585 Central Ave. | Summerville | SC | 29483 | (843) 832-4017 |
| GACSADY, Jeremy Jacob | 1575 Old Trolley Rd | Summerville | SC | 29485 | (843) 832-0456 |
| BIAKKOONG , Tony Ralchungthang | 1724 State Rd. | Summerville | SC | 29486 | (843) 761-3750 |
| PAR, Lung Hnem | 2801 Wade Hampton Blvd. | Taylors | SC | 29687 | (864) 609-7300 |
| MAUNG, Than | 730 Mountain View Road | Rapid City | SD | 57701 | (605) 342-8455 |
| YI, Cho | 2120 Mt. Rushmore Road | Rapid City | SD | 57701 | (605) 348-5125 |
| LIANPI, Dominic | 1606 North Ave | Spearfish | SD | 57783 | (605) 642-5728 |
| KHAI, Cin Khat | 7014 City Center Way | Fairview | TN | 37062-9048 | (615) 799-3474 |
| THANG, Aung Len | 3532 Murreesboro Road | Antioch | TN | 37013 | (615) 501-8250 |
| SANHKA, Daww Raka | 5319 Mt. View Road | Antioch | TN | 37013 | (615) 731-2321 |
| MARY, Cingslandim | 10638 Concord Rd. | Brentwood | TN | 37027 | (615) 941-8871 |
| MUNG, Go Za | 6690 Nolensville Pike | Brentwood | TN | 37027 | (615) 941-7640 |
| SIAMMUNG, Peter Kham | 101 Creekside Crossing | Brentwood | TN | 37027 | (615) 507-1505 |
| KHAI, Khen Hau | 8105 Moores Lane | Brentwood | TN | 37027 | (615) 221-9880 |
| KYAW, Maung Maung | 210 Franklin Road | Brentwood | TN | 37027 | (615) 377-3690 |
| NUAM, Hau Ngaih | 400 North Market Street | Chattanooga | TN | 37405 | (423) 755-7901 |
| HIMA, Chan | 8644 East Brainerd Road | Chattanooga | TN | 37421 | (423) 296-1907 |
| LAL, Mang Sian | 7326 McCutcheon Rd | Chattanooga | TN | 37421 | (423) 855-1376 |
| NGA, Laawng | 3535 Broad St | Chattanooga | TN | 37409 | (423) 668-5233 |
| THANG, Van Za | 1490 Tiny Town Rd. | Clarksville | TN | 37042 | (931) 503-2551 |
| HNIANG, Hrin | 2100 Lowes Drive | Clarksville | TN | 37040 | (931) 906-3510 |
| HNIANG, Hrin | 1489 Madison Street | Clarksville | TN | 37042 | (931) 553-0250 |
| UK, Soloman | 2300 Trenton Road | Clarksville | TN | 37040 | (931) 553-5067 |
| UK, Solomon Pa | 920 Highway 76 | Clarksville | TN | 37043 | (931) 358-2257 |
| THLUAI, Marry | 1771 Madison Street | Clarksville | TN | 37043-4990 | (931) 551-7031 |
| WAI, NweNwe | 635 Paul Huff Parkway NW | Cleveland | TN | 37312 | (423) 476-4022 |
| WIN, Naing | 1202 S James Campbell Blvd | Columbia | TN | 38401 | (931) 388-9002 |
| NUAM, Sang Za | 845 Nashville Highway | Columbia | TN | 38401 | (931) 381-0263 |
| SAN, Kyi Lay | 1265 Interstate Drive, Suite 111 | Cookeville | TN | 38501 | (931) 526-8830 |

Zenshi Food Service Counters
Franchisee List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------|--------------------------------------|--------------------|-------|------------|----------------|
| Thang, Mang Hrin | 143 Henslee Drive | Dickson | TN | 37055 | (615) 446-5186 |
| TUN, Aung | 1021 Riverside Dr. | Franklin | TN | 37064 | (615) 591-3285 |
| KHAI, Piang Thawn | 1400 Liberty Pike # 200 | Franklin | TN | 37067 | (615) 591-4061 |
| THANG, Dong Min | 5021 Hughes Crossing Blvd. | Franklin | TN | 37064 | (615) 595-2021 |
| THANG, Pau Zam | 3054 Columbia Ave | Franklin | TN | 37064 | (615) 794-6506 |
| THANG, Pau Zam | 305 INDEPENDENCE SQ | Franklin | TN | 37064 | (615) 790-1618 |
| GUITE, Muangpi | 411 Whitman Road | Franklin | TN | 37064 | (615) 472-9860 |
| SIAN ZA PAU, Cin | 2020 Fieldstone Pkwy | Franklin | TN | 37069 | (615) 599-1825 |
| NO, Mang | 2020 Mallory Lane | Franklin | TN | 37067 | (615) 771-7922 |
| NO, Mang | 1203 Murfreesboro Road | Franklin | TN | 37064 | (615) 790-1124 |
| CIN, Thang Khan | 1931 Long Hollow Pike | Gallatin | TN | 37066 | (615) 230-7647 |
| TOMBING, Pau Siankhai | 2011 Nashville Pike | Gallatin | TN | 37066 | (615) 230-3900 |
| DIM, Cin Go | 211 Maharris Drive | Gallatin | TN | 37066 | (619) 989-9989 |
| THANG, Helen Par Sin Eng | 1483 Nashville Pike | Gallatin | TN | 37066 | (615) 451-6285 |
| UK, Sum Lian | 460 Long Hollow Pike | Goodlettsville | TN | 37072 | (615) 851-7180 |
| THANG, Napoleon | 123 Northcreek Blvd | Goodlettsville | TN | 37072 | (615) 859-1016 |
| LAL, Thang Khaw | 2321 E. Andrew Johnson Hwy | Greeneville | TN | 37745 | (423) 636-1478 |
| LING PE, Kyaw Soe | 1010 Glenbrook Way | Hendersonville | TN | 37075 | (615) 822-0193 |
| THANG, Helen Par Sin Eng | 110 Indian Lake blvd. | Hendersonville | TN | 37075 | (615) 264-2396 |
| MAWI, Lal R. | 5544 Old Hickory Road | Hermitage | TN | 37076 | (615) 883-4441 |
| GEN, Than Khan | 4670 Lebanon Pike | Hermitage | TN | 37076 | (615) 874-0898 |
| LIAN, Robert | 4400 Lebanon Pike | Hermitage | TN | 37076 | (615) 883-3317 |
| TLUANGA, Benjamin | 5928 Hixson Pike Ste 112 | Hixson | TN | 37343 | (423) 847-8461 |
| KHUP, Pau Khan | 509 N State of Franklin Rd. | Johnson City | TN | 37604 | (520) 321-1212 |
| KYAW AYE, Kyaw | 2429 University Commons Way | Knoxville | TN | 37919 | (865) 522-6313 |
| THAWN, Khup | 2010 Town Center Blvd | Knoxville | TN | 37922 | (865) 470-0720 |
| NINGNYE, Esther Ja Seng Bu | 11656 Parkside Drive | Knoxville | TN | 37934 | (865) 675-3018 |
| THANG, Mang Suan | 1703 West Main St. | Lebanon | TN | 37087 | (615) 444-2581 |
| TAI, Tony | 445 Highway 109 N | Lebanon | TN | 37090 | (615) 443-4349 |
| PAR, Dawt Chin | 198 FOOTHILLS MALL | MARYVILLE | TN | 37801-2310 | (800) 242-1227 |
| THAWN, Thang Khat | 665 S Mount Juliet Rd. | Mount Juliet | TN | 37122 | (615) 773-0250 |
| LINN, Zaw | 11207 Lebanon Road | Mt. Juliet | TN | 37122 | (615) 758-4200 |
| KIM, Suan | 4175 Franklin Rd. | Murfreesboro | TN | 37128 | (615) 494-3196 |
| NAUNG, Min | 2946 SOUTH CHURCH STREET | Murfreesboro | TN | 37127 | (615) 217-2752 |
| TUN, Naing | 2050 Lascassas Pike | Murfreesboro | TN | 37130 | (615) 907-6223 |
| ENG, Suan | 1731 South Rutherford Blvd. | Murfreesboro | TN | 37130-5957 | (615) 849-4290 |
| HTUNT, Ohn Y. | 2650 New Salem Cove | Murfreesboro | TN | 37128 | (615) 895-7096 |
| SABOUATHONE, Davone Vel | 1776 W Northfield Blvd | Murfreesboro | TN | 37129 | (615) 890-9873 |
| SABOUATHONE, Davone Vel | 2325 MEMORIAL BLVD | Murfreesboro | TN | 37129 | (615) 867-2216 |
| HUAI, Cing | 2449 OLD FORT PKWY | Murfreesboro | TN | 37128 | (615) 904-0365 |
| SANG, Run Cun | 4432 Veterans Parkway | Murfreesboro | TN | 37128 | (615) 648-8500 |
| NAW, Lum | 3415 Memorial Boulevard | Murfreesboro | TN | 37129 | (615) 849-3669 |
| HAN, Tun Tun | 4324 Harding Pike | Nashville | TN | 37205 | (615) 279-2038 |
| POU, Lian Kam Nang D. | 2223 8th Avenue South | Nashville | TN | 37204 | (615) 279-9470 |
| LIAN, Kham Zam | 4560 Harding Rd. | Nashville | TN | 37205 | (615) 269-5649 |
| THUAN, Aung | 2324 Lebanon Pike | Nashville | TN | 37214 | (615) 884-2665 |
| THANG, David | 711 Gallatin Road | Nashville | TN | 37206 | (615) 226-6880 |
| MANG, Pum Khan | 7604 Hwy 70 South | Nashville | TN | 37221 | (615) 646-1870 |
| MUANG, Michael | 3410 Gallatin Road | Nashville | TN | 37216 | (615) 227-5053 |
| SING, Thang Lam | 2131 Abbott Martin Rd. | Nashville | TN | 37215 | (615) 297-7531 |
| TAANG, Tun Suan | 6614 Charlotte Pike | Nashville | TN | 37209 | (615) 352-1055 |
| KHAI, Cin Khat | 8028 Hwy 100 | Nashville | TN | 37221-4212 | (615) 673-2347 |
| SANG, Van Bawi | 2615 Franklin Pike | Nashville | TN | 37204 | (615) 297-5517 |
| DABAW, Mai Ra | 5713 Edmondson Pike | Nashville | TN | 37211 | (615) 315-9205 |
| DABAW, Mai Ra | 5771 Nolensville Pike | Nashville | TN | 37211 | (615) 834-8666 |
| CING, Cin Hawm | 143 McGavock Pk | Nashville | TN | 37214 | (615) 883-0121 |
| PATEL, Jayesh | 1010 Charlotte Ave. | Nashville | TN | 37203 | (615) 259-6072 |
| SANHKA, Daww Raka | 800 Monroe Street | Nashville | TN | 37208 | (615) 256-6506 |
| SANHKA, Daww Raka | 2284 MURFREESBORO PK | Nashville | TN | 37217 | (615) 315-9205 |
| SOE, Salai Min | 61 E Thompson Ln | Nashville | TN | 37211 | (615) 981-8847 |
| MAWI, Van | 7087 Hwy 70 South | Nashville | TN | 37221 | (615) 662-1330 |
| MAWI, Van | 8141 Hwy. 100 | Nashville | TN | 37221 | (615) 662-8885 |
| NEM, Luan Sian | 15544 Old Hickory Blvd. | Nashville | TN | 37211-7329 | (615) 331-4912 |
| THET, John | 5705 Charlotte Pike | Nashville | TN | 37209 | (615) 352-5352 |
| THET, John | 2201 21st Ave South | Nashville | TN | 37212 | (615) 981-8847 |
| MANG, Khai Lian | 1111 Gallatin Ave | Nashville-Davidson | TN | 37206 | (615) 226-7100 |
| HIMA, Chan | 5958 Snow Hill Road Ste 168 | Ooltewah | TN | 37363 | (423) 238-1032 |
| LING, Cung Ceu | 1688 OOLTEWAH RINGGOLD RD, SUITE 100 | OOLTEWAH | TN | 37363 | (800) 242-1227 |
| Pereira Nual, Theresa | 2656 Parkway | Pigeon Forge | TN | 37863 | (865) 774-2032 |
| LIAN, Vung | 750 Winfield Dunn Parkway | Sevierville | TN | 37876 | (865) 429-1734 |
| PAU, Thang Sut | 1010 N. Main Street | Shelbyville | TN | 37160 | (931) 684-0681 |
| SUAN, Tual Khan | 661 President Place | Smyrna | TN | 37167 | (615) 220-1919 |
| CING, Nian Lam | 1640 Lee Victory Parkway | Smyrna | TN | 37167 | (615) 223-9101 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|-----------------------------------|-------------------|-------|-------|----------------|
| LAM, David | 463 Sam Ridley Pkwy West | Smyrna | TN | 37167 | (615) 355-8329 |
| KHAI, Cin Sawm | 4935 Columbia Pike | Spring Hill | TN | 37174 | (615) 302-4068 |
| CHARERNNAM, Tony Kee | 4900 Port Royal Road | Spring Hill | TN | 37174 | (931) 560-2141 |
| HMUNG, Tin Za | 2600 Memorial Blvd | Springfield | TN | 37172 | (615) 382-7822 |
| VUNG, Mary Nem Ngaih | 4726 Traders Way | Thompsons Station | TN | 37179 | (615) 791-5346 |
| PIANG, Kam Sian | 1600 N. Jackson Street, Suite 340 | Tullahoma-Coffee | TN | 37388 | (931) 455-6032 |
| YOUDON, Tsering | 510 TN-76E | White House | TN | 37188 | (615) 672-3175 |
| DIM, Bawi Hoi | 14280 Marsh Lane | Addison | TX | 75001 | (972) 241-4532 |
| XU, Demin | 985 West Bethany Drive | Allen | TX | 75013 | 9729083830 |
| HLEI, Thawng | 5601 W Amarillo Blvd | Amarillo | TX | 79106 | (806) 353-6464 |
| YA, Kyaw Thu | 2530 South Georgia St. | Amarillo | TX | 79101 | (806) 468-6000 |
| LWIN, Wai Wai | 201 N. 23rd Street | Canyon | TX | 79015 | (806) 655-2300 |
| LIAN, Van Hmun | 4112 North Josey | Carrollton | TX | 75007 | (972) 394-4127 |
| SANG, Sui | 5605 Colleyville Blvd | Colleyville | TX | 76034 | (817) 577-5020 |
| UK, Van | 700 N. Denton Tap Road | Coppell | TX | 75019 | (469) 322-6800 |
| PENG, Van Tha | 106 N. Denton Tap | Coppell | TX | 75019 | (972) 304-3223 |
| CEU, Siang Uk | 7117 Inwood Rd. | Dallas | TX | 75209 | (214) 352-1781 |
| KAI, Siang Hlei | 5809 E. Lovers Ln. | Dallas | TX | 75206 | (214) 750-3200 |
| UK, Van Lian | 315 S. Hampton Road | Dallas | TX | 75208 | (214) 331-0160 |
| SAZUL, Siang Cinlian | 200 West Crawford Street | Denison | TX | 75020 | (903) 463-6076 |
| LIAN, Thla | 3800 Long Prairie Road | Flower Mound | TX | 75028 | (972) 355-4007 |
| CAAN, Sui | 4301 Cross Timbers Road | Flower Mound | TX | 75028 | (972) 691-2084 |
| NI CER CIN, Esther | 2301 Justin Rd. | Flower Mound | TX | 75028 | (972) 539-2366 |
| LIAN, Sung Zi | 4848 Preston Rd. | Frisco | TX | 75034 | (972) 377-1800 |
| UK, Tha Kip Sui | 11999 Dallas Parkway | Frisco | TX | 75033 | (214) 872-1500 |
| ZI, Amy Siang | 4268 Legacy Dr. | Frisco | TX | 75034 | (214) 705-0310 |
| PENG, Van Tha | 5550 FM 423 | Frisco | TX | 75036 | (214) 494-6213 |
| MANG, Ngun Lian | 2535 Firewheel Pkwy | Garland | TX | 75040 | (972) 675-8661 |
| TUN, Men | 4215 S. Carrier Parkway | Grand Prairie | TX | 75052 | (972) 266-7050 |
| VAN, Solomon | 4010 N. MacArthur Blvd. | Irving | TX | 75038 | (972) 717-9727 |
| THANG, Henry | 2200 W. Shady Grove Rd. | Irving | TX | 75060 | (972) 374-5100 |
| THANG, Uk Ling | 3145 e. Broad St. | Mansfield | TX | 76063 | (817) 453-6000 |
| CUNG, Graham | 6100 W Eldorado Parkway | McKinney | TX | 75070 | (972) 548-5140 |
| THANG, Cung Lian | 1929 Preston Road | Plano | TX | 75093 | (972) 713-5500 |
| LIAN, Sung Zi | 3100 Independence | Plano | TX | 75075 | (972) 596-4420 |
| LIAN, Sung Zi | 5968 W. Parker | Plano | TX | 75093 | (972) 473-3300 |
| SHI, Li | 3945 Legacy Drive | Plano | TX | 75023 | (972) 491-2200 |
| CEM, Dawt | 3411 Custer Parkway | Richardson | TX | 75080 | (972) 470-1360 |
| GONZALES, Juan | 1380 W. Campbell Rd. | Richardson | TX | 75080 | (972) 680-6010 |
| Par, Bawi Hnem | 3070 North Goliad Street | Rockwall | TX | 75087 | (972) 961-9330 |
| MANG, Ngun Lian | 6706 Dalrock Rd | Rowlett | TX | 75089 | (214) 607-0218 |
| PAR, San Zaa | 3121 Sunset Drive | San Angelo | TX | 76904 | 3259426627 |
| SAZUL, Siang Cinlian | 100 East Taylor Street | Sherman | TX | 75090 | (903) 868-9686 |
| PYIT, Thaw Wun | 4590 Kell Blvd | Wichita Falls | TX | 76309 | 9406911471 |
| NUNG, Van Cung | 2720 Southwest Park Way | Wichita Falls | TX | 76308 | (806) 791-8113 |
| HLEI, Zing | 921 Westgate Way | Wylie | TX | 75098 | (972) 429-7840 |
| KO, Myo Ko | 4250 Campbell Ave | Arlington | VA | 22206 | (703) 379-2003 |
| AUNG, Khant Hmue | 600 N. Glebe Rd | Arlington | VA | 22203 | (703) 526-9100 |
| SANGLIANA, Thuzar Kyaw | 900 Army Navy Dr. | Arlington | VA | 22202 | (703) 413-7112 |
| LAM, Maung | 20070 Ashbrook Commons PLZ | Ashburn | VA | 20147 | (571) 223-0110 |
| WIN, Kyaw Shane | 42415 Ryan Rd. | Ashburn | VA | 20148 | (703) 542-8300 |
| Aung, Wai Wai | 43300 Southern Walk Plaza | Ashburn | VA | 20148 | (703) 723-0842 |
| Aung, Wai Wai | 42780 Creek View Plaza | Ashburn | VA | 20147 | (571) 223-2245 |
| THANTSIN, Koko | 10438 Bristow Center Drive | Bristow | VA | 20136 | (703) 257-1367 |
| THAWNG, Lian Blak | 25401 East Gate Marketplace Plaza | Chantilly | VA | 20152 | (703) 722-2126 |
| ONG, Francis | 545 Radford Lane | Charlottesville | VA | 22903 | (434) 823-1184 |
| KHAING, Aung | 159 Community Dr. | Charlottesville | VA | 22911 | (434) 872-0010 |
| SU, Wei L | 237 Hanbury Rd. E. | Chesapeake | VA | 23322 | (757) 546-9074 |
| Malum Khawngteng, Elijah | 1216 Greenbrier Pkwy. | Chesapeake | VA | 23320 | (757) 382-7300 |
| ARANA, Mary Grace M. | 1400 Kempsville Rd | Chesapeake | VA | 23320 | (757) 217-0376 |
| HTUT, Zaw | 7200 Cosby Village Rd. | Chesterfield | VA | 23832 | (804) 639-6525 |
| KYAW, James M | 3007 Boulevard | Colonial Heights | VA | 23834 | (804) 520-4520 |
| THAWNG, Lian Blak | 3905 Fair Ridge Drive | Fairfax | VA | 22033 | (703) 877-0580 |
| HAN, Pyae Phy | 6351 Columbia Pike | Falls Church | VA | 22041 | (703) 256-6615 |
| THAN, Myo Min Min | 9601 Patriot Hwy | Fredericksburg | VA | 22407 | (540) 898-6801 |
| PAN, Meiling | 13901 Heathcote Blvd | Gainesville | VA | 20155 | (703) 754-7736 |
| TUN, Nilar | 10250 Staples Mill Rd | Glen Allen | VA | 23060 | (804) 755-2360 |
| TUN, Nilar | 10150 Brook Road | Glen Allen | VA | 23059 | (804) 262-8190 |
| SEIN, Oo Khin | 9645 W. Broad St | Glen Allen | VA | 23060 | (804) 965-6303 |
| KYAW, James M | 5400 Wyndham Forest Dr. | Glen Allen | VA | 23059 | (804) 527-5334 |
| MIN, Wisely | 227 Fox Hill Rd | Hampton | VA | 23669 | (757) 580-0156 |
| KYAW, James M | 3460 Pump Road | Henrico | VA | 23233 | (804) 364-6314 |
| KYAW, James M | 2250 John Rolfe Pkwy | Henrico | VA | 23233 | (804) 360-4920 |

Zenshi Food Service Counters

Franchisee List

As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------------|-------------------------------------|--------------------|-------|-------|----------------|
| KYAW, May Thu Zar | 12960 Highland Crossing Drive | Herdon | VA | 20171 | (703) 464-7934 |
| MYINT, Thet Htar | 10060 Market Circle | Manassas | VA | 20110 | (703) 257-4685 |
| OO, Wai Yan | 12745 Galveston Court | Manassas | VA | 20110 | (703) 580-0251 |
| LIAN, Paul | 6603 Mechanicsville Turnpike | Mechanicsville | VA | 23111 | (804) 569-3902 |
| HANA, Marvat Mbrook Adim | 200 Charter Colony Pkwy | Midlothian | VA | 23114 | (804) 378-3222 |
| HTUT, Zaw | 13700 Hull Street Rd. | Midlothian | VA | 23112 | (804) 739-1160 |
| LWIN, Thein | 12404 Warwick Blvd. | Newport News | VA | 23606 | (757) 595-6000 |
| JON, Simon Bar | 179 West Ocean View Ave | Norfolk | VA | 23503 | (757) 587-0200 |
| SANG, Ro | 7550 Granby St | Norfolk | VA | 23505 | (757) 558-4145 |
| HANA, Marvat Mbrook Adim | 2015 Huguenot Rd | North Chesterfield | VA | 23235 | (804) 799-6465 |
| HTWE, Tin Moe | 3249 Tyre Neck Road | Portsmouth | VA | 23703 | (757) 483-9235 |
| LAHTAW, Htang Ra | 4591 S. Laburnum Ave | Richmond | VA | 23231 | (804) 226-1915 |
| ARGUETA DIAZ, Darlin Noel | 7035 Three Chopt Rd | Richmond | VA | 23226 | (804) 288-1070 |
| CEU, John Blak Tin | 7045 Forest Hill Ave | Richmond | VA | 23225 | (804) 323-4110 |
| KYAW, James M | 3535 Ellwood Ave | Richmond | VA | 23221 | (804) 253-6372 |
| KYAW, James M | 1640 Publix Way | Stafford | VA | 22554 | (540) 288-9280 |
| HTWE, Thet Maung | 3575 Bridge Rd. | Sufford | VA | 23435 | (757) 947-0230 |
| HTWE, Tin Moe | 5060 Ferrell Parkway | Virginia Beach | VA | 23464 | (757) 467-0529 |
| LWIN, Aung Toe | 2476 Nimmo Pkwy | Virginia Beach | VA | 23456 | (757) 563-9410 |
| Malum Khawngteng, Elijah | 3333 Virginia Beach Blvd. | Virginia Beach | VA | 23452 | (757) 631-6750 |
| BLANCO, Thomas Dirk Cinco | 2129 General Booth Blvd | Virginia Beach | VA | 23454 | (757) 427-6220 |
| WIN, Ye | 2800 Arctic Ave. | Virginia Beach | VA | 23451 | (757) 422-4595 |
| MIN, Wisely | 4540 Princess Anne Road | Virginia Beach | VA | 23462 | (757) 467-4387 |
| KYAW, Shwe | 2105 Princess Anne Road | Virigina Beach | VA | 23456 | (757) 721-2396 |
| KO, Tin Ko | 530 Fletcher Drive | Warrenton | VA | 20186 | (540) 349-9500 |
| SAN, Aye Cherry | 6485 Centerville Rd | Williamsburg | VA | 23188 | (757) 903-4350 |
| LOME, Shan | 4511 John Tyler Highway | Williamsburg | VA | 23185 | (757) 941-1680 |
| SAN, Aye Sabal | 4660 Monticello Ave | Williamsburg-James | VA | 23188 | (757) 564-5902 |
| MAWI, Elizabeth Sui | 911 11th St. | Anacortes | WA | 98221 | (360) 293-5393 |
| MALONG, Labya Naw Crawng | 101 Auburn Way S | Auburn | WA | 98002 | (253) 804-0138 |
| KO, Lwin Ko | 253 High school Rd. NE | Bainbridge Island | WA | 98110 | (206) 842-7197 |
| LABANG, Dee Sar | 1645 140th NE | Bellevue | WA | 98005 | (425) 373-5263 |
| LIAN, Thein | 1275 E. Sunset Drive | Bellingham | WA | 98226 | (360) 647-8311 |
| MI, No | 24040 Bothell Everette Hwy | Bothell | WA | 98021 | (425) 482-2767 |
| LIVINGSTON, Po Sun | 900 N Callow Ave | Bremerton | WA | 98312 | (360) 792-9149 |
| Tun, Ye | 1401 NE McWilliams Rd. | Bremerton | WA | 98311 | (360) 373-8911 |
| THANG, Thla Tin | 17023 SE 272nd St | Covington | WA | 98042 | (253) 630-0063 |
| SOE, Than Lwin | 14020 Main St. N. E. | DUVALL | WA | 98019 | (425) 844-1188 |
| HUAI, Zam Tian | 152 Roosevelt Ave E | Enumclaw | WA | 98022 | (360) 825-5023 |
| LA, Mung Khawng | 11031 19th Avenue SE | Everett | WA | 98208 | (425) 337-0886 |
| LA, Mung Khawng | 5802 134th Place SE | Everett | WA | 98208 | (425) 332-6175 |
| THANG, Lal Ruat | 1207 S 320th | Federal Way | WA | 98003 | (253) 839-8503 |
| JUN, Eun Kyung | 11330 NW 51st | Gig Harbor | WA | 98332 | (253) 858-4750 |
| KIM, Hyon Tae | 4831 Point Fosdick Drive NW | Gig Harbor | WA | 98335 | (253) 853-1950 |
| LIAN, Cin Suan | 1451 Highlands Drive NE | Issaquah | WA | 98029 | (425) 369-3113 |
| ZAU, Thang | 735 Gilman Blvd | Issaquah | WA | 98027 | (425) 392-0410 |
| MI, No | 6850 N.E. Bothell Way | Kenmore | WA | 98025 | (425) 487-2001 |
| PIANG, Khual Sian | 13101 SE Kent Kangley Rd | Kent | WA | 98030 | (253) 638-7275 |
| TIAL, Fam Men | 20830 108th Ave SE | Kent | WA | 98031 | (253) 854-2814 |
| UK, Francis Cung Blak | 210 Washington Ave S | Kent | WA | 98032 | (253) 852-4454 |
| THIN, Atae | 14444 124th Ave N.E. | Kirkland | WA | 98034 | (425) 821-2112 |
| THIN, Atae | 10020 NE 137th Street | Kirkland | WA | 98034 | (425) 821-9224 |
| HTWE, Htet Nandar | 717 State Route 9 NE | Lake Stevens | WA | 98258 | (425) 249-4000 |
| WEDEKIND, MAO | 8071 Guide Meridian Rd 101 | Lynden | WA | 98264 | (360) 318-0688 |
| LUNG, Seng | 12811 Beverly Park Rd | Lynnwood | WA | 98087 | (425) 347-3060 |
| NUAM, Mang | 26916 Maple Valley Black Diamond Rd | Maple Valley | WA | 98038 | (425) 432-2020 |
| HTWE, Khine M | 1258 State Street | Marysville | WA | 98270 | (360) 658-8483 |
| MOHAMAD ALI, Mohamad Elias Bin | 19651 Highway 2 | Monroe | WA | 98272 | (360) 794-9292 |
| MAWI, Elizabeth Sui | 315 E College Way | Mount Vernon | WA | 98273 | (360) 424-8160 |
| LIAN, Ral Bawi | 4301 212th St SW | Mountlake Terrace | WA | 98043 | (425) 775-4154 |
| THANG, Par Tin Dim | 6911 Coal Creek Pkwy SE | Newcastle | WA | 98059 | (425) 641-0902 |
| HKUM, Seng | 460 SW Mt Si Blvd | North Bend | WA | 98045 | (425) 831-2122 |
| SHAR, Thein | 1450 SW Erie Street | Oak Harbor | WA | 98277 | (360) 279-8828 |
| MOHAMAD ALI, Mohamad Elias Bin | 17246 Redmond Way N.E. | Redmond | WA | 98052 | (425) 885-3323 |
| MOHAMAD ALI, Mohamad Elias Bin | 15000 NE 24th Street | Redmond | WA | 98052 | (425) 869-7343 |
| THANG, Ngun Thawng | 200 S. 3rd St. | Renton | WA | 98057 | (425) 255-4151 |
| SUNGCCA BAWI, Ling Bawi | 17230 140th SE | Renton | WA | 98058 | (425) 228-1740 |
| PUII, Lal Nun | 4300 NE 4th Street | Renton | WA | 98059 | (425) 226-7666 |
| LABANG, Dee Sar | 630 228th Ave. N.E | Sammamish | WA | 98074 | (425) 868-4000 |
| LEE, Ngan Mee | 3820 Rainier Ave S | Seattle | WA | 98118 | (206) 725-9575 |
| KO, Htway Ko | 516 1st. Ave. W. | Seattle | WA | 98119 | (206) 494-1685 |
| SUAN, Mang Hau | 2622 California Ave SW | Seattle | WA | 98116 | (206) 937-2272 |
| HNIN, Za Cung | 12318 15th Ave NE | Seattle | WA | 98125 | (206) 306-0504 |

Zenshi Food Service Counters
Franchisee List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------|----------------------------------|------------------|-------|-------|----------------|
| DAM, Van Lal Chan | 7340 35th N.E. | Seattle | WA | 98115 | (206) 524-7064 |
| DAM, Van Lal Chan | 7300 Roosevelt Way NE | Seattle | WA | 98115 | (206) 525-6348 |
| PEIK, Kyaw | 1410 E. John St. | Seattle | WA | 98112 | (206) 323-4988 |
| PEIK, Kyaw | 4732 Brooklyn Ave | Seattle | WA | 98105 | (206) 522-4565 |
| KIM, Morgan | 19150 NE Woodinville Duvall Rd | Woodinville | WA | 98077 | (425) 788-9150 |
| MAUNG, Sithukyaw | 6360 US Route 60 | Barboursville | WV | 25504 | (304) 733-3370 |
| OHN, Soe Than | 151 N Beaver Ln | Beaver | WV | 25813 | (304) 255-5525 |
| OHN, Soe Than | 1734 Harper Road | Beckley | WV | 25801 | (304) 254-0520 |
| AYE LWIN, Antony | 133 Beckley Crossing | Beckley | WV | 25801 | (304) 252-5573 |
| AUNG, Pwint Zar | 500 Delaware Ave | Charleston | WV | 25302 | (304) 342-6995 |
| AUNG, Pwint Zar | 1100 Fledderjohn Rd | Charleston | WV | 25314 | (304) 342-8807 |
| KHAING, Aung Myat | 5717 Mac Corkle Ave. | Charleston | WV | 25304 | (304) 925-5447 |
| KHEE, Sai Lao | 5450 Big Tyler Rd | Charleston | WV | 25313 | (304) 776-5063 |
| SAN, Tin Win | 102 Emily Dr | Clarksburg | WV | 26301 | (304) 623-1015 |
| AUNG, Pwint Zar | 981 Dunbar village | Dunbar | WV | 25064 | (304) 768-6481 |
| KHAING, Aung Myat | 223 Crossings Mall Rd | Elkview | WV | 25071 | (304) 965-2750 |
| RAKHA, John | 19 7th Ave W | Huntington | WV | 25701 | (304) 522-1201 |
| RAKHA, John | 2627 5th Avenue | Huntington | WV | 25702 | (304) 529-0670 |
| KHAING, Aung Myat | 10635 MacCorkle Ave | Marmet | WV | 25315 | (304) 949-6124 |
| SOE, Maung Maung | 500 Suncrest Town Centre | Morgantown | WV | 26505 | (304) 285-6419 |
| SOE, Linda | 350 Patteson Dr. | Morgantown | WV | 26505 | (304) 599-5324 |
| SOE, Linda | 1851 Earl Core Rd. | Morgantown | WV | 26505 | (304) 296-7146 |
| AYE LWIN, Antony | 411 Mall Rd | Oak Hill | WV | 25901 | (304) 469-2921 |
| SOE, May N | Box 13 , Red Oak Shopping Center | Ronceverte | WV | 24970 | (304) 645-7411 |
| KHEE, Sai Lao | 1439 Maccorkle Ave | Saint Albans | WV | 25177 | (304) 722-4248 |
| KHEE, Sai Lao | 101 Great Teays Blvd | Scott Depot | WV | 25560 | (304) 757-7915 |
| AUNG, Pwint Zar | 5 River Walk Mall | South Charleston | WV | 25303 | (304) 744-1472 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Zenshi Company Owned Locations
As of March 31, 2024

| Operator Name | Address | City | State | Zip | Phone |
|---------------|----------------------------------|--------------------|-------|------------|----------------|
| AFCFC | 700 E Northern Lights Blvd | Anchorage | AK | 99503 | (208) 395-6200 |
| AFCFC | 1101 Beltline Road S.W | Decatur | AL | 35601 | (256) 350-9770 |
| AFCFC | 3014 Allison Bonnett Memorial Dr | Hueytown | AL | 35023 | (205) 497-5366 |
| AFCFC | 1288 Grants Mill Road | Irondale | AL | 35210 | (800) 242-1227 |
| AFCFC | 3201 Endeavor Ln | Vestavia Hills | AL | 35242 | (205) 967-5998 |
| AFCFC | 3380 Coach In | Cameron Park | CA | 95682 | (530) 676-6934 |
| AFCFC | 3602 W 144th Ave | Broomfield | CO | 80020 | (303) 209-2405 |
| AFCFC | 7055 Austin Bluffs Parkway | Colorado Springs | CO | 80923 | (719) 264-8650 |
| AFCFC | 26370 Bay Farm Rd | Millsboro | DE | 19966 | (302) 945-1705 |
| AFCFC | 31221 Americana Pkwy. | Selbyville | DE | 19975 | (302) 436-2827 |
| AFCFC | 1591 Georgia Highway 20 NE | Conyers | GA | 30012-3834 | (678) 413-2421 |
| AFCFC | 121 W Neider Ave | Coeur d'Alene | ID | 83815 | (208) 765-4311 |
| AFCFC | 1705 West Broadway St. | Idaho Falls | ID | 83402 | (208) 522-3392 |
| AFCFC | 201 S Main St. | East Peoria | IL | 61611 | (309) 694-6298 |
| AFCFC | 21164 S. LaGrange Rd. | Frankfort | IL | 60423 | (815) 464-5352 |
| AFCFC | 475 N Nelson Rd | New Lenox | IL | 60451 | (815) 462-0018 |
| AFCFC | 2021 E Laraway Rd. | New Lenox | IL | 60451 | (815) 463-4958 |
| AFCFC | 8801 S Ridgeland | Oak Lawn | IL | 60453 | (708) 599-4500 |
| AFCFC | 9350 W 159th St. | Orland Park | IL | 60462 | (708) 403-6920 |
| AFCFC | 17930 Wolf Rd. | Orland Park | IL | 60467 | (708) 479-1573 |
| AFCFC | 12803 S. Harlem Ave | Palos Heights | IL | 60463 | (708) 671-1568 |
| AFCFC | 9652 W 131st Street | Palos Park | IL | 60462 | (708) 361-8880 |
| AFCFC | 900 E Rollins Rd. | Round Lake | IL | 60073 | (847) 223-9201 |
| AFCFC | 201 E Bidwell St. | Taylorville | IL | 62568 | (317) 579-8100 |
| AFCFC | 17117 Harlem Ave. | Tinley Park | IL | 60477 | (708) 532-7414 |
| AFCFC | 747 Indian Boundary Rd | Chesterton | IN | 46304 | (219) 926-7172 |
| AFCFC | 255 East Central Street | Franklin | MA | 02038 | (508) 520-6880 |
| AFCFC | 35 Columbia Road | Hanover | MA | 02339 | (781) 826-2864 |
| AFCFC | 45 Storey Ave. | Newburyport | MA | 01950 | (978) 462-7121 |
| AFCFC | 50 Boston Turnpike | Shrewsbury | MA | 01545 | (508) 797-1126 |
| AFCFC | 75 Spring street | West Roxbury | MA | 02132 | (617) 327-0564 |
| AFCFC | 14101 Darnestown Rd. | Germantown | MD | 20874 | (240) 631-1310 |
| AFCFC | 143 Ritche Hwy N | Severna Park | MD | 21146 | (410) 544-5450 |
| AFCFC | 2334 Central Ave | Billings | MT | 59102 | (406) 656-8160 |
| AFCFC | 6194 SW Murray Blvd. | Beaverton | OR | 97005 | (503) 641-5262 |
| AFCFC | 2836 Pacific Ave | Forest Grove | OR | 97116 | (503) 359-8700 |
| AFCFC | 888 NE 25th Ave | Hillsboro | OR | 97124 | (503) 681-8927 |
| AFCFC | 17779 Lower Boones Ferry Rd. | Lake Oswego | OR | 97035 | 5036752500 |
| AFCFC | 2490 N. Hwy 99 | McMinnville | OR | 97128 | (503) 435-3120 |
| AFCFC | 781 Main St. | North Myrtle Beach | SC | 29582 | (843) 249-9950 |
| AFCFC | 19350 Winmeade Dr. | Lansdowne | VA | 20176 | (571) 333-2495 |
| AFCFC | 300 Bellevue Way NE | Bellevue | WA | 98004 | (425) 455-6500 |
| AFCFC | 20711 Bothell Everett Hwy | Bothell | WA | 98012 | (425) 483-1060 |
| AFCFC | 21401 Pacific Hwy S | Des Moines | WA | 98198 | (206) 824-2737 |
| AFCFC | 27035 Pacific Hwy S | Des Moines | WA | 98198 | (253) 946-8087 |
| AFCFC | 23632 Hwy 99 | Edmonds | WA | 98026 | (425) 778-1411 |
| AFCFC | 4128 Rucker Ave | Everett | WA | 98203 | (425) 258-3552 |
| AFCFC | 301 Marysville Mall | Marysville | WA | 98270 | (360) 659-5841 |
| AFCFC | 3322 132nd St. SE | Mill Creek | WA | 98012 | (425) 338-0775 |
| AFCFC | 9262 Rainier Ave. So. | Seattle | WA | 98118 | (206) 494-1120 |
| AFCFC | 9620 28th Ave. SW | Seattle | WA | 98126 | (206) 935-3996 |

Zenshi Company Owned Locations
As of March 31, 2024

| Operator Name | Address | City | State | Zip | Phone |
|---------------|--------------------|-----------|-------|-------|----------------|
| AFCFC | 4011 S 164th | Seattle | WA | 98188 | (206) 244-2567 |
| AFCFC | 8340 15th Ave N.W. | Seattle | WA | 98117 | (206) 782-7464 |
| AFCFC | 4754 42nd Ave. SW | Seattle | WA | 98116 | (206) 932-6026 |
| AFCFC | 1423 NW Market St. | Seattle | WA | 98107 | (206) 784-6480 |
| AFCFC | 17202 15TH AVE NE | Shoreline | WA | 98155 | (206) 363-3130 |
| AFCFC | 17520 SR 9 SE | Snohomish | WA | 98296 | (360) 668-1132 |

Zenshi Counters
List of Franchisees Who Transferred
Ended March 31, 2024

| FC Name | FC Home Address | City | State | Zip | Phone |
|-------------------------|---------------------------------|----------------|-------|------------|----------------|
| Salai Shring | 2037 Little John Dr. | Oxford | AL | 36203-3338 | (256) 499-8022 |
| EK SALES LLC | 3951 Ingraham St, Unit# 301 | Los Angeles | CA | 90005 | (213) 905-9788 |
| Zwe Htet Kyaw | 1208 Florida Rd, Apt. A201 | Durango | CO | 81301 | (806) 471-3524 |
| Biak Lian Thang Morris | 11000 SW 197th St APT 303 | Cutler Bay | FL | 33157 | (806) 420-2609 |
| NAT THU DAR INC. | 14143 Danpark Loop | Fort Myers | FL | 33912 | (407) 219-2121 |
| DAY STAR BLESSING, INC. | 3800 Van Buren Street, Apt. 411 | Hollywood | FL | 33021 | (954) 243-3957 |
| Siang Lal | 162 Arborside Dr. | Augusta | GA | 30909 | (706) 619-6050 |
| KIP FAMILY ENTERPRISES | 1241 Otello Ave | Clarkston | GA | 30021-2851 | (904) 713-1789 |
| Lili Liu | 1716 Brookside Elm Dr. | Duluth | GA | 30097 | (470) 495-5508 |
| Lili Liu | 1716 Brookside Elm Dr. | Duluth | GA | 30097 | (470) 495-5508 |
| Lili Liu | 1716 Brookside Elm Dr. | Duluth | GA | 30097 | (470) 495-5508 |
| JWGEMINI INC. | 212 Dumbarton Ct. | Lawrenceville | GA | 30043-4392 | (678) 908-8598 |
| BIAK VUNG LLC. | 628 Lockhart Ct | Marietta | GA | 30066-2585 | (843) 290-2356 |
| BIAK VUNG LLC. | 628 Lockhart Ct | Marietta | GA | 30066-2585 | (843) 290-2356 |
| Hre Dun Mang | 4237 Cavan Drive | Stone Mountain | GA | 30083 | (385) 552-8267 |
| En NO | 4060 Brookside Manor Dr. | Tucker | GA | 30084 | (678) 895-9814 |
| En NO | 4060 Brookside Manor Dr. | Tucker | GA | 30084 | (678) 895-9814 |
| May Thet Paing | 5923 Arlene Ave. | Fort Wayne | IN | 46816 | (260) 479-9634 |
| Soe Soe Hlaing | 105 Mackie Lane | Louisville | KS | 40214 | (347) 841-3893 |
| Soe Soe Hlaing | 105 Mackie Lane | Louisville | KS | 40214 | (347) 841-3893 |
| Khual Sian Piang | 32024 8th Ave S | Federal Way | WA | 98003 | (206) 566-8261 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Terminated List
Zenshi Counters
As of March 31, 2024

| FCName | FCHomeAddress | City | State | Zip | Phone |
|----------------|----------------------|-------------|-------|-------|----------------|
| BLESSING LLC. | 6422 Fairweather Dr. | Anchorage | AK | 99518 | (907) 351-6382 |
| Van Lian Hum | 1553 Ashford Ct | Wheaton | IL | 60189 | (469) 328-8485 |
| Van Lian Hum | 1553 Ashford Ct | Wheaton | IL | 60189 | (469) 328-8485 |
| Tha Cung Lian | 4255 Smentor Ave | Springfield | MI | 65804 | (970) 732-7681 |
| Myat Myat Htwe | 16747 3rd Ave NE | Shoreline | WA | 98155 | (206) 294-9971 |
| Myat Myat Htwe | 16747 3rd Ave NE | Shoreline | WA | 98155 | (206) 294-9971 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Non-Renewal List
Zenshi Counters
As of March 31, 2024

| FCName | FCHomeAddress | City | State | Zip | Phone |
|-------------|----------------|-----------------|-------|-------|----------------|
| Nay Tun Win | 224 Gladys Ave | Fox River Grove | IL | 60021 | (224) 200-2675 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Zensh Food Service Counters
Ceased Operations
as of March 31, 2024

| Name | FC Address | City | State | Zip | Phone |
|--------------------------|---------------|---------------|-------|------------|----------------|
| VICTORIA KHAM SUSHI INC. | 57 Bandal St | Riviera Beach | FL | 33404-2078 | (561) 225-8450 |
| Par Tin Sung | 285 Keller Dr | McDonough | GA | 30252 | (404) 718-9614 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

List of Franchisees Reacquired by Franchisor
In the Year Ended March 31, 2024
Zenshi Counters

| Name | Address | City | State | Zip | Phone |
|------|---------|------|-------|-----|-------|
| N/A | N/A | N/A | N/A | N/A | N/A |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------------|---------------------------------|---------------------|-------|------------|----------------|
| THONKRATOK, Somchai | 3200 Providence Dr. | Anchorage | AK | 99508 | (907) 562-2211 |
| FARNEN, Kenia Alcantara | 5800 Westover Ave. | Anchorage | AK | 99506 | (907) 580-4863 |
| CHOUMMITTAPHANH, Paul | 2540 CENTRAL AVE STE 100 | Eielson AFB | AK | 99702-2399 | (907) 377-2148 |
| LIU, Shasha | 505 Yukon Dr | Fairbanks | AK | 99775 | (907) 474-7034 |
| KAP, Thawng | Bldg 3703A 3703 Santiago Ave. | Fort Wainwright | AK | 99703 | (907) 353-6218 |
| BAWI, Chan | 2417 Tongass Ave | Ketchikan | AK | 99901 | (907) 228-1900 |
| Sang, Cung Kip | 313 Sand Mountain Drive | Albertville | AL | 35950 | (256) 891-0390 |
| OO, Myo Thein | 1802 6th Avenue | Birmingham | AL | 35249 | (205) 996-2719 |
| TANGSUWAN, Nate | 3075 US Highway 98 | Daphne | AL | 36526 | (251) 270-5006 |
| MANG, Thang Suan | 9867 State Highway 104 | Fairhope | AL | 36532 | (251) 279-6001 |
| SIAM, Gin | BLDG 9213 HUTTON PLAZA RD | Fort Rucker | AL | 36362 | (334) 255-3430 |
| SANG, Sawm | 1545 Gulf Shores Parkway | Gulf Shores | AL | 36542 | 2519684911 |
| Sang, Cung Kip | 14214 Southgate Plaza | Guntersville | AL | 35976 | (256) 582-3470 |
| THANG, John Hlawn Nuam | 1221 Almon Street | Heflin | AL | 36264 | (256) 463-2310 |
| AUNG, Pyone Moh Moh | 335 S Kelly Str. Bldg # 1085 | Maxwell AFB | AL | 36112 | (334) 953-7175 |
| AUNG, Pyone Moh Moh | 115 N. Turner Blvd | Maxwell- Gunter AFB | AL | 36114 | (334) 416-7920 |
| BIK, Iang Ci | 7765 Airport Blvd | Mobile | AL | 36608 | (251) 272-5026 |
| KHAN, Pau Za | 5 Mobile Infirmary CirIce | Mobile | AL | 36607 | (251) 435-2400 |
| LIAN, Chan | 4350 Old Shell Road | Mobile | AL | 36608 | 2513800020 |
| Castillo, Lesly | 2105 E South Blvd | Montgomery | AL | 36116 | (334) 288-2100 |
| CIN ZAH, Tluang Bawi Chin Par | 1000 Jemison Lane | Mountain Brook | AL | 35223 | (205) 802-9189 |
| KAP, Thang Suan | 25405 Perdido Beach Blvd | Orange Beach | AL | 36561 | (251) 981-9451 |
| THANG, John Hlawn Nuam | 115 E Ladiga St | Piedmont | AL | 36272 | (256) 447-8006 |
| SUNG, Sung | Acton Drive Bldg 3224 | Redstone Arsenal | AL | 35898 | (256) 876-3517 |
| THANG, John Hlawn Nuam | 1115 Main St | Roanoke | AL | 36274 | (334) 863-6712 |
| Li, Xue | 112 Saraland Loop | Saraland | AL | 36571 | (251) 675-8124 |
| MIN, Paing Soe | 6729 Spanish Fort Blvd. | Spanish Fort | AL | 36527 | (251) 621-0552 |
| MANG, Kam Khan | 7361 Theodore Dawes Road | Theodore | AL | 36582 | 2516537391 |
| THANG, John Hlawn Nuam | 190 Village Ln | Wedowee | AL | 36278 | (256) 357-4914 |
| MARIP, Seng Lum | 9601 Baptist Way | Little Rock | AR | 72205 | (501) 202-2200 |
| HKUM, Lung | Bldg 790 Sixth Street | Little Rock AFB | AR | 72099 | 5019876990 |
| PAU, Zam Suan | 21064 W. Main St. | Buckeye | AZ | 85396 | (623) 388-6000 |
| MYINT, Khin Maung | 650 W Finnie Flat Rd | Camp Verde | AZ | 86322 | (928) 567-4585 |
| PEI, Sin | 36889 Tom Darlington | Carefree | AZ | 85377 | (480) 488-1797 |
| RAI, San Kyu | 29834 North Cave Creek Road | Cave Creek | AZ | 85331 | (480) 563-9335 |
| CHIT, Ye Naing | 1955 W Fry Road | Chandler | AZ | 85224 | (480) 728-3000 |
| TIN MYINT, Khadija Binti | 4970 South Alma School Road | Chandler | AZ | 85248 | (480) 883-0255 |
| VANG, Zai Mawi | 1031 N US Hwy 89 | Chino Valley | AZ | 86323 | (928) 636-8358 |
| MON, Thida | 1635 East Cottonwood St | Cottonwood | AZ | 86326 | (928) 634-3711 |
| MUANG, Pau Sian | 1201 South Plaza Way | Flagstaff | AZ | 86001 | (928) 779-3401 |
| CIN, Biak | 4910 N Highway 89 | Flagstaff | AZ | 86004 | (928) 526-6116 |
| THAWNG, Bawi Nun | 2700 S. Woodlands Village Blvd. | Flagstaff | AZ | 86001 | (928) 774-3882 |
| SAW, San Maung Win | 1200 N. Beaver Street | Flagstaff | AZ | 86001 | (928) 779-3366 |
| MUNG, Peter | 1500 E Cedar Ave | Flagstaff | AZ | 86004 | (928) 774-3774 |
| MOON, Jeong Hee | 3325 North Hunt Highway | Florence | AZ | 85132 | (520) 723-0179 |
| MANG, Kham Khen | 2170 Arizona St. Bldg 61610, | Fort Huachuca | AZ | 85613 | (520) 533-3316 |
| MAWI, Angela Tuan Sui | 13733 Fountain Hills Blvd. | Fountain Hills | AZ | 85268 | (480) 837-0287 |
| PAKATA, Naing | 861 E. Warner Road | Gilbert | AZ | 85296 | (480) 558-0105 |
| WIN, Kyaw Naing | 99 S. Higley Rd | Gilbert | AZ | 85296 | (480) 926-5220 |
| MUNG, Hau Khan | 6645 WEST PEORIA Ave | GLENDALE | AZ | 85302 | (623) 773-2947 |
| MUNG, Tuang | 7175 N. 138th Ave. | Glendale | AZ | 85307 | (623) 935-3821 |
| KHAING, Aung Kyaw | 5555 W. Thunderbird Rd | Glendale | AZ | 85306 | (602) 865-5555 |
| KIM, Lal Thafam | 20205 N 67th Ave | Glendale | AZ | 85308 | (623) 572-8814 |
| THANG, Hrang Lian | 3800 W Happy Valley Road | Glendale | AZ | 85310 | (623) 518-1946 |
| AWI, Om | 5310 Superstition Mtn. Drive | Gold Canyon | AZ | 85118 | (480) 474-9401 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-----------------------------------|---------------------------------|------------------|-------|-------|----------------|
| MARAN, Gum Hkawng La | 440 N Estrella Pkwy | Good Year | AZ | 85338 | (623) 476-1708 |
| THAWNG, Dang Ling | 14175 W. Indian School | Goodyear | AZ | 85395 | (623) 935-3228 |
| SUN, Yiyi | 9890 S. Estrella Parkway | Goodyear | AZ | 85338 | (623) 691-6417 |
| KOP, Pom Khan | 3970 Stockton Hill Rd | Kingman | AZ | 86409 | (928) 681-4900 |
| THEIN, Shwe | 3269 Maricopa Ave | Lake Havasu City | AZ | 86406 | (928) 854-9550 |
| CIN, Biak | 20 W White Mountain Blvd | Lakeside | AZ | 85935 | (928) 367-6677 |
| MAWI, Biak | 5115 N. Dysart Road | Litchfield Park | AZ | 85340 | (623) 547-4580 |
| MYINT, Wah | 21044 N.John Wayne Pkwy | Maricopa | AZ | 85239 | (520) 836-4400 |
| MAUNG, Win Htwe | 2864 N Power Road | Mesa | AZ | 85215 | (480) 830-7900 |
| MOHAMMED KASSIM, Noor Bahar Binti | 1400 S Dobson Rd | Mesa | AZ | 85202 | (480) 412-3000 |
| CHO, Jeongae | 1122 North Higley Road | Mesa | AZ | 85205 | (480) 396-8098 |
| CHO, Jeongae | 1133 N. Ellsworth Road | Mesa | AZ | 85207 | (480) 357-3300 |
| AUNG, Mar Lar | 12122 North Rancho Vistoso | Oro Valley | AZ | 85755 | (520) 297-4344 |
| KIM, Lal Thafam | 8240 W. Deer Valley Road | Peoria | AZ | 85382 | (623) 572-5744 |
| KHAI, Do Cin | 28455 N. Vistancia Blvd | Peoria | AZ | 85383 | (623) 243-9204 |
| NYI, Nyi | 10641 W Olive Ave | Peoria | AZ | 85345 | (623) 583-7227 |
| ZAR, Hla Thu | 340 E. McDowell | Phoenix | AZ | 85004 | (602) 252-4538 |
| SOE, Yee Yee | 10631 N. 32nd Street | Phoenix | AZ | 85028 | (602) 996-1040 |
| SOE, Yee Yee | 731 E. Union Hills Dr | Phoenix | AZ | 85024 | (602) 652-9520 |
| LIAN, Pau Suan | 9201 W Thomas Rd | Phoenix | AZ | 85037 | (623) 327-4000 |
| PI, Piang | 1111 E. McDowell Rd | Phoenix | AZ | 85006 | (602) 839-2000 |
| HTUN, Khine Khin | 21001 N Tatum Blvd Suite 76 | Phoenix | AZ | 85050 | (480) 342-8231 |
| TUN, Myo | 1919 E Thomas Road | Phoenix | AZ | 85016 | (602) 933-1000 |
| Weerasa, Sayun | 350 W. Thomas Road | Phoenix | AZ | 85013 | (602) 406-3000 |
| HMUNG, No Tin | 4855 E Warner Rd. | Phoenix | AZ | 85044 | (480) 496-8191 |
| OO, Khin Thida | 9020 W. Thomas Road | Phoenix | AZ | 85037 | (623) 872-6200 |
| TIAL, Ni | 1334 East Chandler Blvd | Phoenix | AZ | 85048 | (480) 283-0032 |
| PHAY, Tun | 5521 N 7th St | Phoenix | AZ | 85014 | (602) 222-1820 |
| THANG, Hrang Lian | 3130 W Carefree Highway | Phoenix | AZ | 85086 | (623) 582-4985 |
| MAUNG, Win Htwe | 23760 S.Power Rd | Queen Creek | AZ | 85142 | (480) 279-5700 |
| Saw Ju, Saw Min | 8423 E. McDonald Drive | Scottsdale | AZ | 85250 | (480) 948-8110 |
| Saw Ju, Saw Min | 10111 E. Bell Road | Scottsdale | AZ | 85260 | (480) 563-0624 |
| SOE, Yin Min | 8035 E. Indian School Road | Scottsdale | AZ | 85251 | (480) 946-6821 |
| THAR, Soe Moe | 23565 N. Scottsdale Rd. | Scottsdale | AZ | 85255 | (480) 585-9366 |
| THAR, Soe Moe | 14696 N Frank Lloyd Wright Blvd | Scottsdale | AZ | 85260 | (480) 994-5653 |
| SUNG, Tial Chin | 7920 E. Chaparral Rd. | Scottsdale | AZ | 85250 | (480) 532-8588 |
| SYMMONDS, Chong Ae | 20901 N. Pima Road | Scottsdale | AZ | 85255 | (480) 585-3552 |
| WIN, Thomas Soe | 32551 N. Scottsdale Rd. | Scottsdale | AZ | 85266 | (480) 595-9844 |
| KHAING, Cho Cho | 6501 E. Greenway Parkway | Scottsdale | AZ | 85254 | (480) 991-3317 |
| KYAW, Aung | 11475 E. Via Linda | Scottsdale | AZ | 85259 | (480) 767-0819 |
| KYAW, Aung | 6965 N Hayden Road | Scottsdale | AZ | 85250 | (480) 991-9707 |
| REM, Tum | 10773 North Scottsdale Road | Scottsdale | AZ | 85254 | (480) 948-6446 |
| PENG, David Lian | 100 Verde Valley School Road | Sedona | AZ | 86351 | (928) 284-2202 |
| AUNG, Nge Nge | 2300 West Highway 89A | Sedona | AZ | 86336 | (928) 282-0118 |
| CIN, Biak | 900 W. Deuce of Clubs | Showlow | AZ | 85901 | (928) 532-5656 |
| JIAN, Jonathan | 2190 East Fry Blvd | Sierra Vista | AZ | 85635 | (520) 459-4204 |
| LAL, Paul Thawng Khau | 14502 W. Meeker Blvd | Sun City | AZ | 85375 | (623) 524-4000 |
| PAU, Zam Suan | 10410 W. Thunderbird Blvd | Sun City | AZ | 85351 | (623) 524-4000 |
| MAUNG, Win Htwe | 10325 E. Riggs Rd | Sun Lakes | AZ | 85248 | (480) 802-7180 |
| THA, Biak | 17230 W Peoria Ave. | Surprise | AZ | 85374 | (623) 518-1059 |
| LAMUNG, Ah Hkaw | 14551 W Grand Ave | Surprise | AZ | 85374 | (623) 546-8038 |
| LAMUNG, Ah Hkaw | 17049 W Bell Rd | Surprise | AZ | 85374 | (623) 518-1059 |
| BIK, Pa | 15480 W Waddell Rd | Surprise | AZ | 85379 | (623) 214-6460 |
| HMUNG, No Tin | 1761 E. Warner Rd | Tempe | AZ | 85284 | (480) 839-9778 |
| HTOO, Saw | 926 East Broadway Rd. | Tempe | AZ | 85282 | (480) 829-6824 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|--------------------------------|---------------|-------|------------|----------------|
| HTOO, Saw | 1515 e. Elliot Rd | Tempe | AZ | 85284 | (480) 755-1844 |
| THI, Myat Kay | 1625 N. Campbell Ave | Tucson | AZ | 85724 | (520) 694-8888 |
| KHAM, Thawng C | 1940 E. Broadway Blvd. | Tucson | AZ | 85719 | (520) 206-9047 |
| WIN, Samuel | 8360 N Thornydale Rd | Tucson | AZ | 85741 | (520) 744-4488 |
| CIN, Lo Deih | 2140 W Grant Rd | Tucson | AZ | 85745 | (520) 792-0083 |
| CHHA, James Khe | 4752 E. Sunrise Drive | Tucson | AZ | 85718 | (520) 299-3534 |
| ZAW, Sthan | 9100 N. Silverbell | Tucson | AZ | 85743 | (520) 579-8365 |
| KYAW, Saw Type Pue | 9460 E Golf Links Rd | Tucson | AZ | 85730 | (520) 296-0042 |
| KYAW, Saw Type Pue | 10380 E. Broadway Blvd | Tucson | AZ | 85748 | (520) 885-7777 |
| BOIH, Kim | 9125 East Tanque Verde Rd. | Tucson | AZ | 85749 | (520) 760-6087 |
| BOIH, Kim | 7177 E Tanque Verde Rd | Tucson | AZ | 85715 | (520) 731-0117 |
| LIAM, Biak | 2854 N Campbell Ave | Tucson | AZ | 85719 | (520) 321-1212 |
| PIANG, Pau Sian | 15310 N. Oracle Road | Tucson | AZ | 85739 | (520) 575-7300 |
| LIAN, Go Khan | 6900 E Sunrise Dr | Tucson | AZ | 85750 | (520) 299-0633 |
| IRELAND, In | 5455 East Comanche St. | Tuscon | AZ | 85707 | (520) 790-4341 |
| LIAN, Go Khan | 5301 E Grant Road | Tuscon | AZ | 85712 | (520) 324-5220 |
| HTOO, Aj Saw | 13380 E Mary Ann Cleveland way | Vail | AZ | 85641 | (520) 526-7087 |
| LEE, Molly | 2531 Blanding Ave. | Alameda | CA | 94501 | (510) 814-8800 |
| FAN, Kevin | 2531 Blanding Ave | Alameda | CA | 94501 | (510) 814-8800 |
| AYE, Kim H. | 26901 Aliso Creek Road | Aliso Viejo | CA | 92656 | (949) 362-3727 |
| Lu, Pin | 5600 Santa Ana Canyon Rd. | Anaheim | CA | 92807 | (714) 998-3751 |
| SANDAR, Aye | 711 S Weir Canyon Rd. | Anaheim | CA | 92808 | (714) 283-8711 |
| LWIN, Maung | 915 S. Brookhurst | Anaheim | CA | 92804 | (714) 635-3670 |
| Lu, Pin | 8010 E. Santa Ana Canyon Rd. | Anaheim Hills | CA | 92808 | (714) 282-7064 |
| LAWI, Nai Lawi Chan Mon | 2601 Ballis Ferry Rd | Anderson | CA | 96007 | (530) 527-4997 |
| WINT, Kyaw Thu Zaw | 7901 Walerga Rd. | Antelope | CA | 95843 | (916) 725-0333 |
| KHAING, Tun Aung | 7901 Walerga Rd. | Antelope | CA | 95843 | (916) 725-0333 |
| CAO, Xueying | 211 E Foothill Blvd. | Arcadia | CA | 91006 | (626) 357-1942 |
| MARCO, Benadeto | 745 W. Naomi Ave. | Arcadia | CA | 91007 | 6264469483 |
| NGUI, Kyaw Tin | 13384 Lincoln Way, | Auburn | CA | 95603 | (530) 885-0669 |
| AYE, Win | 2222 Grass Valley Hwy | Auburn | CA | 95603 | (530) 889-8626 |
| BULATETSKYI, Yurii | 2222 Grass Valley Hwy | Auburn | CA | 95603 | (530) 889-8626 |
| SAY, Saw Wah Ler | 9000 Ming Avenue | Bakersfield | CA | 93311 | (661) 663-0595 |
| HTOO, Kyaw Kaw | 17601 25th Street | Beale AFB | CA | 95903-1723 | (530) 634-2422 |
| MIN, Tun | 9440 Mill St | Ben Lomond | CA | 95005 | (831) 336-3900 |
| MARAN, Zau Seng | 890 Southampton Rd. | Benicia | CA | 94510 | (707) 746-1203 |
| CUAI, Cuai | 42150 Washington Street | Bermuda Dunes | CA | 92203 | (760) 200-0272 |
| CAO, Jayson Long | 305 W. Imperial Hwy | Brea | CA | 92821 | (714) 529-4505 |
| AUNG, Nwe Nwe | 2400 Sand Creek Rd | Brentwood | CA | 94513-8386 | (925) 513-9400 |
| LIN, Chuck Shin | 2600 W. Victory Blvd. | Burbank | CA | 91505 | 8188455914 |
| KIM, Yunhee | 1100 N San Fernando Blvd | Burbank | CA | 91504 | (818) 845-6424 |
| HLAING, Aye Min Min | 25 E Alameda Ave | Burbank | CA | 91502 | 8185561558 |
| MIN, Kyaw | 1477 Chapin Ave. | Burlingame | CA | 94010 | 6505589992 |
| LWIN, Soe Myint | 674 Las Posas | Camarillo | CA | 93010 | (805) 388-1781 |
| TOO, Naw M | 1602 W. Campbell Ave. | Campbell | CA | 95008 | (408) 379-6650 |
| CHOI, Chang Won | 809 Bay Ave. | Capitola | CA | 95010 | 8314765600 |
| BAEK, Min | 6951 El Camino Real | Carlsbad | CA | 92009 | (760) 431-0157 |
| BYUN, Sue | 3439 Via Montebello | Carlsbad | CA | 92009 | (760) 633-0114 |
| ZOU, Meiqi | 4005 Manzanita Ave. | Carmichael | CA | 95608 | (916) 483-2691 |
| PHAN, Nang Arr | 5159 Fair Oaks Blvd | Carmichael | CA | 95608 | (916) 483-9033 |
| TAN, Hwee Ngaw | 650 E Carson St. | Carson | CA | 90745 | (310) 518-4191 |
| HAN, Jingyuan | 29675 The Old Road | Castaic | CA | 91384 | (661) 702-6911 |
| HLAING, Zaw Zaw | 211 West East Ave. | Chico | CA | 95926 | (530) 899-3300 |
| HLAING, Zaw Zaw | 1366 East Ave | Chico | CA | 95926 | (530) 899-2320 |
| VANG, Sou | 720 Mangrove Street | Chico | CA | 95926 | (530) 895-6300 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|------------------------|--------------------------------|------------------|-------|------------|----------------|
| MIN, Khun Zayar | 1650 Herndon Ave | Clovis | CA | 93611 | (559) 297-6410 |
| XU, Changming | 2661 Green River Rd | Corona | CA | 92882 | (951) 371-4868 |
| DENG, Xiaolong | 12660 Limonite Ave | Corona | CA | 92880 | (951) 734-1087 |
| WINSWE, Hanmuyar | 380 E. 17th Street | Costa Mesa | CA | 92627 | (949) 631-7357 |
| OO, Maung Saw | 546 East Cotati Ave. | Cotati | CA | 94931 | (707) 795-9501 |
| SAW, Joseph | 32555 Golden Lantern | Dana Point | CA | 92629 | (949) 661-6334 |
| SLAUSON, Jason Robert | 24871 Del Prado | Dana Point | CA | 92629 | (949) 661-4145 |
| BUI, Kimoanh Thi | 4100 Black Hawk Circle | Danville | CA | 94506 | (925) 648-5800 |
| KANG, Young Goo | 2606 Del Mar Heights Rd. | Del Mar | CA | 92014 | (858) 755-5304 |
| TUN, Thet | 312 West Fitzgerald Blvd | Edwards AFB | CA | 93524 | (661) 277-4589 |
| CHEN, De Quan | 3383 Bass Lake Rd | El Dorado Hills | CA | 95762 | (530) 313-4920 |
| OO, Khin Aye | 2207 Francisco Drive | El Dorado Hills | CA | 95762 | (916) 939-9456 |
| ALVAREZ, Eddie Antonio | 3828 N Peck Rd. | El Monte | CA | 91732 | (626) 442-8200 |
| YANG, Wen | 2320 Mercury Ave. BLDG 251 | El Segundo | CA | 90245 | (310) 414-9001 |
| HTAY, May Than | 3360 San Pablo Dam Road | EL SOBRANTE | CA | 94803 | (510) 222-5935 |
| LIN, Richard | 4900 Elk Grove Blvd | Elk Grove | CA | 95757 | (916) 683-0700 |
| MYO, Mon Nandar | 5100 Laguna Blvd. | Elk Grove | CA | 95758 | (916) 684-7000 |
| CHANG, Chia Lin | 4900 Elk Grove Blvd | Elk Grove | CA | 95758 | (916) 683-0700 |
| KYI, Kyaw Zwa | 9435 Elk Grove Blvd. | Elk Grove | CA | 95624 | (916) 714-6996 |
| XU, Qiwen | 5100 Laguna Blvd. | Elk Grove | CA | 95758 | (916) 684-7000 |
| KYAW, Myo Myint | 5021 Laguna Blvd. | Elk Grove | CA | 95758 | (916) 691-3770 |
| CHIA, Soon | 9630 Sierra Ave. | Fontana | CA | 92335 | (909) 755-0378 |
| PAN, Winny | 16225 Sierra Lakes Pkwy | Fontana | CA | 92336 | 9093571380 |
| SONG, Min Soo | 26751 Portola Pkwy | Foothill Ranch | CA | 92610 | (949) 457-9349 |
| TUN, Danny | 3920 Inner Loop Rd., Bldg. 920 | Fort Irwin | CA | 92310 | (760) 380-3560 |
| KIM, Jin Young | 18405 Brookhurst St. | Fountain Valley | CA | 92708 | (714) 964-7566 |
| AUNG, Mung Myat | 39200 Paseo Padre Parkway. | Fremont | CA | 94538 | (510) 791-0233 |
| MIN, Khun Zayar | 8949 N Cedar Ave | Fresno | CA | 93720 | (559) 438-1403 |
| SIN, Thant | 5638 E Kings Canyon Rd. | Fresno | CA | 93727 | (559) 458-0209 |
| LIN, Nathan | 1121 N Harbor Blvd | Fullerton | CA | 92832 | (714) 992-2591 |
| ZHAO, Guanghao | 3330 Yorba Linda Blvd | Fullerton | CA | 92831 | (818) 548-0584 |
| AUNG, Saw M. | 10430 Twin Cities Rd | Galt | CA | 95632 | (209) 745-4668 |
| ZENG, Shuhua | 10430 Twin Cities Rd. | Galt | CA | 95632 | (209) 745-4668 |
| LWIN, Maung | 12051 Euclid Ave | Garden Grove | CA | 92840 | (714) 636-6526 |
| JUNG, Gordon | 777 First St. | Gilroy | CA | 95020 | (408) 847-4857 |
| WIN, John | 5170 Hollister Ave | Goleta | CA | 93111 | (805) 692-0022 |
| SEO, Byung Mo | 16940 Devonshire St. | Granada Hills | CA | 91344 | (818) 363-3173 |
| NAING, Toe | 18010 Chatsworth St. | Granada Hills | CA | 91344 | (818) 831-6556 |
| ENKHBAATAR, Sarangerel | 6845 Douglas Blvd. | Granite Bay | CA | 95746 | (916) 791-8000 |
| SWE, Mon Mon | 692 Freeman Lane | Grass Valley | CA | 95949 | (530) 272-1958 |
| LAZING, Lu San | 867 Suttonway | Grass Valley | CA | 95945 | (530) 273-2249 |
| MAUNG, Win Min | 270 Bon Air Center | Greenbrae | CA | 94904 | (415) 461-1164 |
| PHYO, Pyae Sone | 1758 W. Grand Ave. | Grover Beach | CA | 93433 | (805) 481-0877 |
| AUNG, Nay Win | 1345 Healdsburg Ave. | Healdsburg | CA | 95448 | (707) 433-7151 |
| OO, Ne Tun | 1700 Airline Hwy | Hollister | CA | 95023 | (831) 637-7447 |
| PARK, Il Min | 19081 Goldenwest | Huntington Beach | CA | 92648 | (714) 960-8756 |
| SOE, Phyo Lin | 5241 Warner Ave | Huntington Beach | CA | 92649 | (714) 377-0024 |
| SAN, Thi Thi | 49908 Jefferson Street | Indio | CA | 92201 | 7607714373 |
| KIM, Tae Wan | 5345 Alton Parkway | Irvine | CA | 92604 | (949) 552-0597 |
| KIM, Mi Sook | 6300 Irvine Blvd | Irvine | CA | 92620 | (949) 559-1139 |
| LAY, Tint Lei | 14400 Culver Drive | Irvine | CA | 92604 | (649) 552-3065 |
| LEE, Yeanyong | 17605 Harvard Ave | Irvine | CA | 92614-8544 | (949) 851-3161 |
| THU, Ar Kar Myo | 7815 N. Lake Blvd. | Kings Beach | CA | 96143 | (530) 546-0170 |
| ALVAREZ, Eddie Antonio | 1305 W Whittier Blvd. | La Habra | CA | 90631 | (714) 507-7602 |
| KIM, Bok Soon | 8011 University Ave | La Mesa | CA | 91942 | (619) 464-1011 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|------------------------------------|--------------------|-------|-------|----------------|
| LEE, Mike | 831 N Hacienda Blvd. | La Puente | CA | 91744 | (626) 435-1440 |
| OO, Yin Yin | 1600 Foothill Blvd | La Verne | CA | 91750 | 9095932572 |
| MOE, Sanda | 700 S Coast Highway | Laguna Beach | CA | 92651 | (949) 497-6410 |
| WANG, Yaping | 25539 Paseo De Valencia | Laguna Hills | CA | 92653 | (949) 951-0966 |
| KIM, Do Youn | 28231 Crown Valley Pkwy | Laguna Niguel | CA | 92677 | (949) 831-0767 |
| TAN, Hock Hein | 21751 Lake Forest Dr | Lake Forest | CA | 92630 | (949) 855-1242 |
| WANG, Yaping | 23716 El Toro Rd. | Lake Forest | CA | 92630 | (949) 380-0179 |
| KIM, Jong Sei | 5500 Woodruff Ave. | Lakewood | CA | 90713 | (562) 866-3781 |
| WIN, Maung Mya | BLDG 795 REEVES BLVD | LEMOORE | CA | 93246 | (559) 998-4669 |
| HTUN, Kay Thi | 39 Lincoln Blvd | Lincoln | CA | 95648 | (916) 408-5775 |
| HTIN LIN, Ni Ni | 919 East Stanley Blvd | Livermore | CA | 94550 | (925) 443-9500 |
| CHEN, Xiaoke | 5949 E. Spring St. | Long Beach | CA | 90808 | (562) 496-2151 |
| TUN, Tun | 6119 Horseshoe Bar Road | Loomis | CA | 95650 | (916) 652-5737 |
| THAN, Naing | 342 First Street | Los Altos | CA | 94022 | (650) 948-4425 |
| YI, Eun San | 21909 Ventura Blvd | Los Angeles | CA | 91364 | (818) 883-1907 |
| CHIA, Soon | 944 E Slauson Ave. | Los Angeles | CA | 90011 | (323) 846-8804 |
| HONG, James Kee | 1111 S.Figueroa Street | Los Angeles | CA | 90015 | (213) 742-7825 |
| MIN, Tun | 24197 Summit Road | Los Gatos | CA | 95033 | (408) 353-2186 |
| BLOI , Sanone | 1240 Los Osos Valley Rd | Los Osos | CA | 93402 | (805) 528-0112 |
| LIANG, XiongFeng | 23841 W. Malibu Road | Malibu | CA | 90265 | 3104562917 |
| PARK, Byunghoon | 2700 N Sepulveda Blvd | Manhattan Beach | CA | 90266 | (310) 546-2472 |
| AYE, Nay Myint | 1280 Lathrop Rd. | Manteca | CA | 95336 | (209) 825-0242 |
| NAM, Kyung Mo | 4700 Admiralty Way | Marina Del Rey | CA | 90292 | (310) 823-4684 |
| KOH, Hyun Joo | 4311 Lincoln Blvd. | Marina Del Rey | CA | 90292 | (310) 574-0909 |
| TINT, Aye Aye | 5034 Coakley Circle | Mariposa | CA | 95338 | (209) 742-6100 |
| WIN, Nyo Nyo | 520 Center Ave. | Martinez | CA | 94553 | (925) 370-9400 |
| THEIN, Aye Mon Mon | Bldg 20850 Vandegrift Bldv | MCB Camp Pendleton | CA | 92055 | (760) 430-1701 |
| SAN, Htiike Htiike | 5507 Dudley Blvd.Bldg. 910 | McClellan | CA | 93723 | (916) 925-8541 |
| BANTHAO, Pornphet Ricky | 30125 Antelope Rd. | Menifee | CA | 92584 | (951) 679-2117 |
| THAN, Naing | 1010 University Drive | Menlo Park | CA | 94025 | 6503247700 |
| THANTINT, Maung | 3550 North G Street, | Merced | CA | 95340 | (209) 722-3689 |
| THU, Nay Myo | 21088 Calistoga Rd. | Middletown | CA | 95461 | (707) 987-3020 |
| PHAN, Phuoc Hong | 25104 Marguerite Parkway | Mission Viejo | CA | 92692 | (949) 830-3066 |
| SHANG, Chengwu | 27730 Santa Margarita Pkwy | Mission Viejo | CA | 92691 | (949) 837-0380 |
| AUNG THU, Su Myat | 3020 Floyd Avenue | Modesto | CA | 95355 | (209) 551-2050 |
| PAN, Peiya | 130 West Foothill Blvd | Monrovia | CA | 91016 | 6263034547 |
| LYU, Fang | 330 North Atlantic Blvd. | Monterey Park | CA | 91754 | (626) 289-0261 |
| WAHYUNI, Sri | 2230 South Atlantic Blvd. | Monterey Park | CA | 91754 | (323) 721-3367 |
| CHAE, Min Chul | 101 W. Los Angeles Ave. | Moorpark | CA | 93021 | (805) 529-1604 |
| KIM, Han Joo | 1355 Moraga Way | Moraga | CA | 94556 | (925) 376-9492 |
| TUN, Aung Kyaw | 451 Vineyard Town Center | Morgan Hill | CA | 95037 | (408) 779-8485 |
| SOE, Yan Naing | 19555 South Mountain House Parkway | Mountain House | CA | 95931 | (209) 362-1256 |
| HTWE, Ni Ni | 1250 Grant Road | Mountain View | CA | 94040 | (650) 390-9222 |
| LIAN, Cung Thawng | 23801 Washington Ave. | Murrieta | CA | 92562 | (951) 677-2297 |
| MARAN, Zau Seng | 217 Soscol Ave. | Napa | CA | 94559 | (707) 224-7897 |
| HTOO, Saw Sar | 611 Trancas Street, | Nappa | CA | 94558 | (707) 224-8583 |
| Tun, Aik | 1945 N Street, | Newman | CA | 95360 | (209) 862-1002 |
| WINSWE, Hanmuyar | 1150 Irvine Ave | Newport Beach | CA | 92660 | (949) 646-1411 |
| PARK, Jung Mi | 2555 East Bluff Drive | Newport Beach | CA | 92660 | (949) 644-2060 |
| CABREROS, Elvira | 520 West Tefft St. | Nipomo | CA | 93444 | (805) 931-1850 |
| HLAING, Aye Min Min | 10900 Magnolia Blvd | North Hollywood | CA | 91601 | 8187604148 |
| AUNG, Maung Aye Tun | 40041 Highway 49 | Oakhurst | CA | 93644 | (559) 683-8300 |
| AUNG, Maung Aye Tun | 40044 Highway 49 | Oakhurst | CA | 93644 | (559) 642-4250 |
| GAO, Peter | 3075 S. Archibald Bldg | Ontario | CA | 91761 | (909) 947-1884 |
| KHINE, Aung | 101 The City Dr. | Orange | CA | 92868 | (714) 319-2896 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|---------------------------|---------------------|-------|-------|----------------|
| LIAO, Chyong-Ing | 1435 W. Chapman Ave | Orange | CA | 92868 | (714) 634-2905 |
| LEE, Tong Neng | 2325 Meyers Street. | Oroville | CA | 95966 | (530) 533-2515 |
| NAING, Thuya H. | 1291 S. Victoria Blvd. | Oxnard | CA | 93030 | (805) 984-0651 |
| KIM, Jeoungdai | 250 W. Esplanade Dr | Oxnard | CA | 93036 | (805) 288-8686 |
| LIU, Li | 15120 Sunset Blvd. | Pacific Palisades | CA | 90272 | (310) 454-3001 |
| AGUILAR, Rogelio A | 74884 Country Club Drive | Palm Desert | CA | 92260 | (760) 776-9821 |
| HTOI, Hkawn | 1733 E Palm Canyon Dr. | Palm Springs | CA | 92264 | (760) 325-5664 |
| HTOI, Hkawn | 425 S Sunrise Way, Bldg A | Palm Springs | CA | 92262 | 7603274370 |
| TUN, Thet | 3027 Rancho Vista Blvd. | Palmdale | CA | 93551 | (661) 265-9285 |
| GUO, Sai | 164 S California Ave. | Palo Alto | CA | 94306 | 6503238361 |
| WIN, Aung Naing | 3922 Middlefield Road | Palo Alto | CA | 94303 | (650) 494-1629 |
| LWIN, San | 320 W Colorado Blvd. | Pasadena | CA | 91105 | 6267934179 |
| LEE, Brandon Hyon | 3601 E Foothill Blvd | Pasadena | CA | 91107 | (626) 351-8806 |
| HTET, Myo | 155 California Blvd | Pasadena | CA | 91105 | (626) 577-7149 |
| KYI, Tin Thidar | 160 N Lake Ave | Pasadena | CA | 91101 | (626) 793-7480 |
| PHYO, Zin Mimi | 2355 East Colorado Blvd. | Pasadena | CA | 91107 | 6267442615 |
| MOH, Sabai Win | 210 Western Ave. | Petaluma | CA | 94952 | (707) 762-5464 |
| TRAN, Jaclyn Mai | 710 N Rose Dr. | Placentia | CA | 92870 | (714) 524-3984 |
| KYAW, Dawi | 5420 Sunol Blvd | Pleasanton | CA | 94566 | (925) 846-4471 |
| NAING, Thuya H. | 130 23rd Ave. | Port Hueneme | CA | 93043 | (805) 982-2400 |
| TUN, Tin Myat | 615 W. Channel Islands | Port Hueneme | CA | 93041 | 8059842005 |
| SU, Zhiling | 12201 Highland Ave | Rancho Cucamonga | CA | 91739 | (909) 646-9356 |
| MYINT, Kyi | 7369 Miliken Ave | Rancho Cucamonga | CA | 91730 | (909) 944-4827 |
| LI, Yiyi | 7243 Haven Ave | Rancho Cucamonga | CA | 91701 | (909) 944-4838 |
| CAO, Yang | 8778 19th St. | Rancho Cucamonga | CA | 91701 | 9099891000 |
| ANG, Chris Htet | 30019 Hawthorne Blvd | Rancho Palos Verdes | CA | 90275 | (310) 377-6941 |
| PHAN, Phuoc Hong | 31481 S. Margarite Pkwy | Rancho Santa Margar | CA | 92688 | (949) 589-0156 |
| PAING, Kaung Khant | 725 S. Main st. | Red Bluff | CA | 96080 | (530) 527-6902 |
| LAWI, Nai Lawi Chan Mon | 1070 East Cypress Ave | Redding | CA | 96002 | (530) 226-5871 |
| LAWI, Nai Lawi Chan Mon | 2275 Pine Street | Redding | CA | 96001 | (530) 247-3030 |
| MIN, Thet | 201 Lake Blvd. | Redding | CA | 96003 | (530) 246-3508 |
| CUNG, Sang | 1413 Hawthorne Blvd | Redondo Beach | CA | 90278 | (310) 370-9446 |
| HE, Jason Wenhong | 270 Redwood Shore Pkwy | Redwood city | CA | 94065 | (650) 654-2106 |
| YANG, Wen | 15150 6th St. | Riverside | CA | 92518 | (951) 653-2206 |
| GALAVIZ, Wendy | 6155 Magnolia Ave | Riverside | CA | 92506 | (951) 274-9543 |
| LEE, James K | 3350 LA Sierra Ave | Riverside | CA | 92503 | (951) 637-1948 |
| MARAN, Brang Mai | 5225 Canyon Crest Dr | Riverside | CA | 92507 | 9517843123 |
| HE, Rong | 2220 Sunset Blvd. | Rocklin | CA | 95765 | (916) 789-0101 |
| LAH PAI, Roilum | 2341 Sunset Blvd | Rocklin | CA | 95765 | (916) 632-0180 |
| Park, Heesun | 100 Raley's Town Center | Rohnert Park | CA | 94928 | (707) 585-3222 |
| OO, Aung Aung | 9045 Woodcreek Oaks Blvd. | Roseville | CA | 95747 | (916) 780-9919 |
| ENKHBAATAR, Sarangerel | 4008 Foothills Blvd. | Roseville | CA | 95747 | (916) 783-1173 |
| RAO, Jianhui | 1039 Sunrise Ave. | Roseville | CA | 95661 | (916) 786-6101 |
| MON, Wah Wah | 1020 Johnson Ln | S. Lake Tahoe | CA | 96150 | (530) 542-7740 |
| YI, Lae Lae | 4320 Arden Way | Sacramento | CA | 95864 | (916) 972-0555 |
| LI, Yong Huo | 7465 Rush River Dr. | Sacramento | CA | 95831 | (916) 399-9091 |
| LWIN, Yuki S | 1540 West El Camino | Sacramento | CA | 95833 | (916) 920-2493 |
| LWIN, Yuki S | 3250 Arena Blvd. | Sacramento | CA | 95834 | (916) 419-8844 |
| HTET, Kyaw Min | 1301 Florin rd. | Sacramento | CA | 95831 | (916) 421-6766 |
| ZAW, Aung Zaw | 8377 Elk Grove Florin Rd. | Sacramento | CA | 95829 | (916) 681-8666 |
| CHANG, Chia Lin | 7465 Rush River Dr. | Sacramento | CA | 95831 | (916) 399-9091 |
| LEE, Jong Heon | 2851 Del Paso Rd | Sacramento | CA | 95835 | (916) 285-8840 |
| AUNG, Khine | 1800 19th St. | Sacramento | CA | 95814 | (916) 492-9967 |
| LWIN, Aye Aye | 5345 Elkhorn Blvd | Sacramento | CA | 95842 | (916) 331-2987 |
| ZHENG, Xiankang | 1025 Alhambra Blvd | Sacramento | CA | 95816 | (916) 456-0852 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------|------------------------------|-----------------|-------|-------|----------------|
| LIAN, John Khawi | 4650 Natomas Blvd. | Sacramento | CA | 95835 | (916) 419-6633 |
| KYAW, Wunna | 3680 Crocker Ave | Sacramento | CA | 95818 | (916) 285-8840 |
| LAH PAI, Roilum | 3518 Marconi Ave. | Sacramento | CA | 95821 | (916) 972-7177 |
| WU, Ming Feng | 1301 Florin Rd. | Sacramento | CA | 95831 | (916) 421-6766 |
| TWAY, Tin Tin | 4690 Freeport Blvd | Sacramento | CA | 95822 | (916) 451-0126 |
| SHWE, Myint | 3320 Arden Way | Sacramento | CA | 95825 | (916) 483-9389 |
| CHEN, Siyin | 1540 West El Camino | Sacramento | CA | 95833 | (916) 920-2493 |
| MIN, Min | 1320 South Main St. | Salinas | CA | 93901 | (831) 758-8481 |
| LI, Yiyi | 4444 University Pkwy | San Bernadino | CA | 92407 | (909) 880-2253 |
| NAING, Thet | 22 Bayhill Shopping Ctr. | San Bruno | CA | 94066 | (650) 873-8075 |
| SAW, Joseph | 903 S El Camino Real | San Clemente | CA | 92672 | (949) 361-8729 |
| JO, Joseph Junbo | 811 Avenida Talega | San Clemente | CA | 92673 | (949) 492-1648 |
| KIM, Sung Soo | 5680 Mission Center Rd. | San Diego | CA | 92108 | (619) 297-2593 |
| MAWI, Lal Rem | 3645 Midway Dr. | San Diego | CA | 92110 | (619) 222-6462 |
| SHIN, James Jae | 3455 Del Mar Heights Rd | San Diego | CA | 92130 | (858) 259-1077 |
| WIN, Khin Mar | 11875 Carmel Mountain Road | San Diego | CA | 92128 | (858) 451-8376 |
| WIN, Aye | MCAS Miramar Building 2661 | San Diego | CA | 92145 | (858) 577-4516 |
| SEIN, Kyig Kyig | 515 West Washington Street | San Diego | CA | 92103 | (619) 220-0195 |
| KIM, Jin Seok | 4145 30th Street | San Diego | CA | 92104 | (619) 284-6672 |
| HTWE, Khin Cho | NAS North Island., Bldg 2017 | San Diego | CA | 92135 | (619) 545-6560 |
| CHOI, Inyoung | 5555 Balboa Ave. | San Diego | CA | 92111 | (858) 279-4661 |
| MELTON, Michelle Lee | 10016 Scripps Ranch Blvd. | San Diego | CA | 92131 | (858) 721-5350 |
| SOE, Myat Hnin | 3011 Alta View Drive | San Diego | CA | 92139 | (619) 470-0574 |
| YOON, Young Sook | 4315 Mission Blvd. | San Diego | CA | 92109 | (858) 273-0778 |
| CHO, YONG JOON | 1030 University Ave | San Diego | CA | 92103 | (619) 298-2931 |
| ZI, Lidia Nguntha | 10525 S Commons Drive | San Diego | CA | 92127 | (858) 675-0196 |
| LIAN, Lal Ceu | 1666 Rosecrans St. | San Diego | CA | 92106 | (619) 819-6040 |
| SHIN, Kyungmi | 2495 Truxtun Rd | San Diego | CA | 92106 | (619) 758-1725 |
| KIM, Edward Taehung | 4627 Carmel Mountain Rd. | San Diego | CA | 92130 | (858) 523-1842 |
| ZI, Si Tin | 3345 Sports Arena Blvd | San Diego | CA | 92110 | (619) 222-0688 |
| UK, Bual Zahre | 101 G Street | San Diego | CA | 92101 | (619) 595-1581 |
| UK, Bual Zahre | 6670 Montezuma Rd | San Diego | CA | 92115 | (619) 463-8893 |
| KIM, Youngho | 2525 Callagan Hwy. | San Diego | CA | 92136 | (619) 556-8657 |
| KANG, Young Goo | 7788 Regents Road | San Diego | CA | 92122 | (858) 455-6130 |
| LEE, Chaung Lyan | 2435 California Street | San Francisco | CA | 94115 | (415) 567-4902 |
| MARAN, Grace | 135 Powell Street | San Francisco | CA | 94102 | (415) 391-7222 |
| MARAN, Grace | 825 MARKET ST | San Francisco | CA | 94103 | (415) 543-9502 |
| MARAN, Grace | 459 POWELL ST | San Francisco | CA | 94102 | (415) 984-0793 |
| MIN, Soe | 448 Cortland Ave | San Francisco | CA | 94110 | (415) 648-3221 |
| LEE, Helen | 2111 Harrison Street | San Francisco | CA | 94110 | (415) 431-9300 |
| LEE, Helen | 1101 4th Street | San Francisco | CA | 94158 | (415) 943-8464 |
| LEE, Helen | 3701 Noriega Street | San Francisco | CA | 94122 | (415) 564-0370 |
| THAN, Ma Myint Myint | 635 Portola Drive | San Francisco | CA | 94127 | (415) 664-1600 |
| LIN, Phillip | 1530 Haight Street | San Francisco | CA | 94117 | (415) 255-0643 |
| CHO, Daw Thi Thi | 4201 18th Street | San Francisco | CA | 94114 | (415) 567-4902 |
| WIN, Htay | 3350 Mission St | San Francisco | CA | 94110 | (415) 826-2866 |
| AUNG, Aye Thiri Myo | 6061 Snell Ave., | San Jose | CA | 95123 | (408) 225-0546 |
| LIN, San | 1970 Naglee Ave. | San Jose | CA | 95126 | (408) 294-9151 |
| WIN, Aung Soe | 1421 Foxworthy | San Jose | CA | 95118 | (408) 264-0103 |
| BLOI, Sanone | 201 Madonna Rd | San Luis Obispo | CA | 93405 | (805) 546-0407 |
| MAUNG, Win Min | 1218 W. Hillsdale Blvd. | San Mateo | CA | 94403 | (650) 341-9496 |
| MIN, Kyaw | 49 42nd Ave. | San Mateo | CA | 94403 | (650) 372-2828 |
| THAN, Naing | 222 E. Fourth Ave. | San Mateo | CA | 94401 | (650) 685-3700 |
| MURAI, Misaki | 1050 N. Western Ave. | San Pedro | CA | 90732 | (310) 833-3506 |
| HTUT, Zinmin | 155 Marinwood Ave | San Rafael | CA | 94903 | (415) 491-1965 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|-----------------------------|-------------------|-------|-------|----------------|
| WIN, John | 100 W Carrillo St | Santa Barbara | CA | 93101 | (805) 564-7000 |
| CHOI, Tae Yun | 3555 Monroe Street | Santa Clara | CA | 95051 | (408) 557-0115 |
| JACOBSON, Yoni | 1266 Soquel Ave. | Santa Cruz | CA | 95062 | (831) 423-8068 |
| GURBAZAR, Bolortuya | 1644 Cloverfield Blvd | Santa Monica | CA | 90404 | (310) 582-3900 |
| HTAY, Khin Maung | 1465 Town and Country Dr. | Santa Rosa | CA | 95404 | (707) 546-3663 |
| LEI, Shao Rong | 560 Montecito Blvd | Santa Rosa | CA | 95409 | (707) 537-7123 |
| MOH, Thon Hin | 461 Stony Point Road | Santa Rosa | CA | 95401 | (707) 284-3530 |
| THU, Wai Min | 100 Harbor Dr. | Sausalito | CA | 94965 | (415) 331-6900 |
| MIN, Tun | 14 Victor Square | Scotts Valley | CA | 95066 | (831) 438-4324 |
| KIM, Younghee | 222 Mt. Herman Rd. | Scotts Valley | CA | 95066 | (831) 438-1610 |
| KANG, Young Em | 4240 Gigling Rd. | Seaside | CA | 93955 | (831) 242-7668 |
| MYINT, Jennie Myo | 550 Gravenstein Hwy North | Sebastopol | CA | 95472 | (707) 823-1418 |
| KYI, Marcus Chit | 14049 Ventura Blvd | Sherman Oaks | CA | 91423 | (747) 233-6100 |
| SANG, Esther | 14440 Burbank Blvd | Sherman Oaks | CA | 91401 | (818) 989-5640 |
| AUNG, Tin Htun | 2726 E Los Angeles Ave | Simi Valley | CA | 93065 | (805) 527-1122 |
| LEE, Sukgwan | 931 Lomas Santa Fe Dr. | Solana Beach | CA | 92075 | (858) 481-1008 |
| SOE, Thandar | 24975 Pico Canyon Rd. | Stevenson Ranch | CA | 91381 | (661) 253-0656 |
| WUN, Min Chan | 4255 Morada Lane | Stockton | CA | 95212 | (209) 956-9300 |
| SENHRANG, Phunhremang | 10901 Ventura Blvd | Studio City | CA | 91604 | (818) 760-7008 |
| HAN, Ki C | 12842 Ventura Blvd | Studio City | CA | 91604 | (818) 761-6196 |
| MYINT, Cho Cho | 270 Sunset Ave. | Suisun City | CA | 94585 | (707) 426-1023 |
| SENHRANG, Phunhremang | 8325 Laurel Canyon Blvd | Sun Valley | CA | 91352 | (818) 768-0378 |
| MAUNG, Myint | 1356 S Mary Ave | Sunnyvale | CA | 94087 | (408) 212-4928 |
| QI, Qinfeng | 33145 Temecula Parkway | Temecula | CA | 92592 | (951) 303-3102 |
| KYI, Tin Thidar | 9470 Las Tunas Dr. | Temple City | CA | 91780 | (626) 286-8125 |
| CHOI, Jeong A | 1500 N Moorpark Rd. | Thousand Oaks | CA | 91360 | (805) 379-3100 |
| CHAE, Min Chul | 3963 E. Thousand Oaks Blvd. | Thousand Oaks | CA | 91362 | (805) 496-2469 |
| MURAI, Misaki | 1770 Carson St. | Torrance | CA | 90501 | (310) 787-8786 |
| LEE, Hyungkyu | 3455 Sepulveda Blvd | Torrance | CA | 90505 | (310) 542-1639 |
| CAMACHO CARREON, Javier | 5035 Pacific Coast Hwy | Torrance | CA | 90505 | (310) 378-0295 |
| Htoo, Tint Lwin | 2550 South Tracy Blvd | Tracy | CA | 95376 | (209) 830-7700 |
| LWIN, Ko Ko | 460 Skymaster Dr. | Travis AFB | CA | 94535 | (707) 437-4004 |
| TAN, Thein | 11290 Donner Pass Rd | Truckee | CA | 96161 | (530) 582-7950 |
| KHAT, Tin | 2900 Geer Rd. | Turlock | CA | 95382 | (209) 667-5253 |
| KIM, Yoo Rok | 13321 Jamboree Road | Tustin | CA | 92782 | (714) 544-0491 |
| LWIN, May Thu | Twenty-nine Palms MCAGG | Twenty-nine Palms | CA | 92278 | 7608307572 |
| AUNG, Myint | 1315 North State Street | Ukiah | CA | 95482 | (707) 468-5178 |
| WEI, Li | 81 W. Foothill Blvd | Upland | CA | 91786 | (909) 981-7709 |
| MAW, Win Min | 2090 Harbison Drive | Vacaville | CA | 95687 | (707) 452-7277 |
| SAETEURN, Kao Seng | 3061 Alamo Dr. | Vacaville | CA | 95687 | (707) 446-8707 |
| KWONG, Mike Mo Yun | 3061 Alamo Drive | Vacaville | CA | 95687 | (707) 446-8707 |
| MOE, Soe | 27760 N McBean Pkwy | Valencia | CA | 91354 | (661) 263-7690 |
| MOE, Soe | 25930 McBean Pkwy | Valencia | CA | 91355 | 6612543440 |
| KYWE, Kaung | 17250 Saticoy St. | Van Nuys | CA | 91406 | (818) 609-8425 |
| AUNG, Pyae Hein | 12921 Magnolia Blvd | Van Nuys | CA | 91423 | (818) 986-2293 |
| DEE, Saw Pit | 7221 Woodman Ave | Van Nuys | CA | 91405 | (818) 785-3162 |
| KYI, Moe Moe Min | 135 Wyoming Ave | Vandenberg AFB | CA | 93437 | (805) 734-3354 |
| LIEM, Lena | 910 Lincoln Blvd | Venice | CA | 90291 | (310) 392-4854 |
| TUN, Tin Myat | 1776 Victoria Avenue | Ventura | CA | 93003 | 8056500239 |
| LEE, Soojee Ok | 17801 Santiago Blvd. | Villa Park | CA | 92861 | (714) 998-0004 |
| PE, Sai Nyi Nyi | 12138 Yosemite Blvd | Waterford | CA | 95386 | (209) 874-9751 |
| ZHENG, XiaoMei | 1912 Main St. | Watsonville | CA | 95076 | (831) 728-9555 |
| JACOBSON, Yoni | 906 East Lake Ave | Watsonville | CA | 95076 | (831) 726-0420 |
| LEE, Mike | 1320 W Francisquito Ave. | West Covina | CA | 91790 | (626) 919-5183 |
| OCHIRPUREV, Batmunkh | 1601 West Capitol Ave | West Sacramento | CA | 95691 | (916) 372-3000 |

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| Franchisee Name | Address | City | State | Zip | Phone |
|------------------------|---------------------------|-------------------|-------|-------|----------------|
| OCHIRPUREV, Batmunkh | 500 West Capitol Ave | West Sacramento | CA | 95605 | (800) 925-9989 |
| THU, Aung | 9230 Old Redwood Hwy | Windsor | CA | 95492 | (707) 687-2050 |
| PARSONS, James Michael | 1885 East Gibson Rd. | Woodland | CA | 95776 | (530) 668-4422 |
| AYUSH, Byamba | 367 West Main St. | Woodland | CA | 95695 | (530) 666-1156 |
| DEE, Saw Pit | 20060 Ventura Blvd | Woodland Hills | CA | 91364 | (818) 883-7552 |
| Lu, Pin | 20445 Yorba Linda Blvd | Yorba Linda | CA | 92886 | (714) 777-0781 |
| KYI, Mya | 1842 Fort Jones | Yreka | CA | 96097 | (530) 842-4307 |
| AUNG, Ma Su Su | 1286 Stabler Lane | Yuba City | CA | 95993 | (530) 755-3991 |
| KHADKA RAUT, Sita | 365 North Telluride | Aurora | CO | 80011 | (720) 847-5613 |
| THANG, David Run Ceu | 2798 Arapahoe Ave | Boulder | CO | 80302 | (303) 443-5888 |
| THANG, David Run Ceu | 4800 E Baseline Road | Boulder | CO | 80302 | (303) 494-5373 |
| LIAN, Van | 4747 Arapahoe Ave. | Boulder | CO | 80303 | (303) 415-7000 |
| ZING, Hlawn Nei | 3325 28th Street | Boulder | CO | 80301 | (303) 938-1271 |
| MYINT, Thein Htay | 6220 E 14th Ave | Denver | CO | 80220 | (303) 242-3526 |
| MYINT, Thein Htay | 801 16th Street | Denver | CO | 80202 | (303) 571-5314 |
| THANG, Biak Cin | 200 Quebec Street | Denver | CO | 80230 | (303) 340-4455 |
| THANG, Biak Cin | 560 Corona Street | Denver | CO | 80218 | (303) 777-1231 |
| KOIRALA, Hareram | 6460 E Yale Ave | Denver | CO | 80222 | (303) 691-8870 |
| LIN, Naing | 3840 E. 104th Ave. | Denver | CO | 80233 | (303) 255-0596 |
| KIM, Seoghwan | 3333 Arapahoe Road | Erie | CO | 80516 | (720) 890-0959 |
| TUN, Zaw Zaw | 451 E Wonderview Ave | Estes Park | CO | 80517 | (970) 586-4447 |
| HUP, Lai | 3851 S. Highway #74 | Evergreen | CO | 80439 | (303) 674-6625 |
| SUNG, Kyung Hee | 1551 Prussman Blvd | Fort Carson | CO | 80913 | (719) 526-5811 |
| AUNG, Thura | 731 South Lemay | Fort Collins | CO | 80524 | (970) 221-5845 |
| AUNG, Thura | 2160 W. Drake Road | Fort Collins | CO | 80521 | (970) 484-6048 |
| NUNG, Mang Cung | 40 County Road 804 | Fraser | CO | 80442 | (970) 726-9484 |
| AWI, Mang | 1008 Summit Blvd | Frisco | CO | 80443 | (970) 668-5144 |
| KO, Ko | 3660 S. Mason Street | Ft. Collins | CO | 80525 | (970) 223-3221 |
| AUNG, Thura | 1426 E. Harmony Road | Ft. Collins | CO | 80525 | (970) 223-6335 |
| TUN, Zaw Zaw | 1300 Dexter Street | Ft. Lupton | CO | 80621 | (303) 857-0136 |
| BIK, Zaw | 1701 Jackson Street | Golden | CO | 80401 | (303) 278-1861 |
| CEU, Tawk Hlei | 2512 Broadway | Grand Junction | CO | 81057 | (970) 257-0072 |
| NAWL, Zion Za | 2901 F Road | Grand Junction | CO | 81504 | (970) 248-9869 |
| NAWL, Zion Za | 681 Horizon Drive | Grand Junction | CO | 81506 | (970) 257-1392 |
| THANG, Biak | 4548 Centerplace Drive | Greeley | CO | 80634 | (970) 330-9956 |
| PARK, Kyoung Sook | 9255 S Broadway | Littleton | CO | 80129 | (303) 683-6895 |
| KIM, Seoghwan | 8134 Colorado Blvd | Longmont | CO | 80504 | (303) 833-2844 |
| LIAN, Ro | 1050 Ken Pratt Blvd | Longmont | CO | 80501 | (303) 651-7952 |
| LIAN, Ro | 1632 Hover Road | Longmont | CO | 80501 | (303) 776-0506 |
| CUNG, Ai | 910 West Cherry Ave | Louisville | CO | 80027 | (303) 666-8950 |
| THANG, Biak | 2321 W. Eisenhower Blvd. | Loveland | CO | 80537 | (970) 669-1342 |
| MAUNG, Khan | 1040 East Stewart Avenue | Peterson AFB | CO | 80914 | (719) 556-7765 |
| BIK, Bawi Siang | 37500 E. US Highway 40 | Steamboat Springs | CO | 80487 | (970) 879-3766 |
| LIN, Naing | 771 Thornton Parkway | Thornton | CO | 80229 | (303) 280-2245 |
| CEU, Van Lian | 5126 Community Center Dr. | USAF Academy | CO | 80840 | (719) 333-2025 |
| AWI, Mang | 2131 North Frontage Road | West Vail | CO | 81657 | (970) 476-3561 |
| KO, Ko | 1535 Main Street | Windsor | CO | 80550 | (970) 674-1177 |
| AUNG, Nay Lin | 255 W Main Street | Avon | CT | 06001 | (860) 678-1322 |
| SAI, Sai Sheing | 1060 west Main Street | Branford | CT | 06405 | (203) 481-9671 |
| WIN, SAN DA | 121 Farmington Ave | Bristol | CT | 06010 | (860) 582-2876 |
| ZHANG, Jiwen | 1021 South Main Street | Cheshire | CT | 06410 | (203) 272-2266 |
| DOLMA, Chozo | 23 Killingworth Turnpike | Clinton | CT | 06413 | (860) 664-8043 |
| LIAN, Thomas Zo | 70 Wauregan Road | Danielson | CT | 06239 | (860) 779-7223 |
| JIANG, Wu | 656 New Haven Ave | Derby | CT | 06418 | (203) 734-9283 |
| LATT, Myo Minn | 135 West Road | Ellington | CT | 06029 | (860) 896-0457 |

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Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|------------------------|------------------------------|-------------------|-------|------------|----------------|
| DOH, Ktaw | 65 Palomba Drive | Enfield | CT | 06082 | (860) 749-5514 |
| PHONE, Paul | Bldg 484 Sub Base | Groton | CT | 06349 | (860) 694-2244 |
| CHEN, Wen An | 995 Poquonnock Road | Groton | CT | 06340 | (860) 449-1229 |
| PHYU, Lei Win | 830 Boston Post Road | Guilford | CT | 06437 | (203) 453-3267 |
| THEIN, Mai Khun | 234 Tolland Turnpike | Manchester | CT | 06042 | (860) 645-7140 |
| THARCHIN, Tsewang | 141 B Storrs Road | Mansfield | CT | 06250 | (860) 456-8051 |
| CHEZIN, Lobsang | 1220 Storrs Road | Mansfield | CT | 06268 | (860) 553-6555 |
| QUAN, Jingnan | 7 East Hampton Road | Marlborough | CT | 06447 | (860) 467-9136 |
| TUN, Thet | 533 South Broad Street | Meriden | CT | 06450 | (203) 237-5244 |
| NAING, Moe Mu Yar | 855 Washington St | Middletown | CT | 06457 | (860) 740-7700 |
| Ha, Kyaw Thi | 150 Boston Post Road | Milford | CT | 06460 | (203) 453-3267 |
| THEINT, Su Hnin | 535 Monroe Tpke | Monroe | CT | 06468 | (203) 452-9002 |
| YAWONGTSANG, Tenzin | 79 Stonington Road | Mystic | CT | 06355 | (860) 536-5813 |
| TSOMO, Dawa | 1289 Foxon Road | N Branford | CT | 06471 | (203) 488-4953 |
| ZHANG, Jiwen | 345 Washington Ave | N Haven | CT | 06473 | (203) 234-2103 |
| AYE, Tun | 85 Bridge Street | Naugatuck | CT | 06770 | (203) 729-4124 |
| NAING, Aung Myo | 20 York Street | New Haven | CT | 06511 | (617) 980-0284 |
| NAING, Aung Myo | 1450 Chapel St | New Haven | CT | 06511 | (203) 789-3000 |
| LWIN, Kyaw | 1 Kent Road | New Milford | CT | 06776 | (860) 355-2628 |
| NAING, Shwe Bhone Myat | 2986 Berlin Turnpike | Newington | CT | 06111 | (860) 665-8342 |
| THEINT, Su Hnin | 6 Queen st. | Newton | CT | 06470 | (203) 270-7838 |
| JAMPA, Phuntsok | 224 Salem Turnpike | Norwich | CT | 06360 | (860) 886-9996 |
| YAWONGTSANG, Tenzin | 90 Halls Road | Old Lyme | CT | 06371 | (860) 434-1433 |
| TUN, Tin Shwe | 28 Spencer Plain Road | Old Saybrook | CT | 06475 | (413) 504-6058 |
| VIMALA, NFN | 300 Oxford Road | Oxford | CT | 06478 | (203) 463-7990 |
| JINPA, Lobsang | 83 Lathrop Road | Plainfield | CT | 06374 | (860) 564-1888 |
| WANGDU, Michael | 275 New Britain Ave | Plainville | CT | 06062 | (860) 747-5724 |
| ZIN, Saw Ba Oo Gyi | 1040 Elm Street | Rocky Hill | CT | 06067 | (413) 504-6044 |
| SOE, Hein Zaw | 401 Bridgeport Ave | Shelton | CT | 06484 | (413) 504-6090 |
| AUNG, Nay Lin | 1313 Hopmeadow St. | Simsbury | CT | 06070 | (860) 392-3961 |
| NAING, Shwe Bhone Myat | 410 Queen Street | Southington | CT | 06489 | (860) 621-2128 |
| LIN, WAI Y | 87 W Stafford Road RT.190 | Stafford Springs | CT | 06076 | (860) 684-5029 |
| SOE, Hein Zaw | 355 Hawley Lane | Stratford | CT | 06614 | (203) 386-0576 |
| ZEREN, Silang | 33 Fieldstone Commons | Tolland | CT | 06084 | (860) 872-0304 |
| TSAI, Yaohuo | 504 Winsted Road | Torrington | CT | 06790 | (860) 489-0246 |
| GOKUL, FNU | 990 Torrington Street | Torrington | CT | 06790 | (860) 496-5051 |
| WANG, Xiu Ming | 772 N. Main St | West Hartford | CT | 06117 | (860) 236-1505 |
| NAING, Moe Mu Yar | 675 Poquonnock Ave | Windsor | CT | 06095 | (860) 687-1411 |
| KODA, Zachery | 185 Chappie James Blvd. | Boiling AFB | DC | 20032 | (202) 767-4695 |
| HTUT, Maung Than | 1900 Pennsylvania Ave NW | Washington | DC | 20421 | (202) 623-7000 |
| HTUT, Maung Than | 700 19th Street NW | Washington | DC | 20431 | (202) 623-7000 |
| MOE, Aung Soe | 801 7th Street NW | Washington | DC | 20001 | (202) 789-5345 |
| LI, Xiaoping | 401 M St SE | Washington | DC | 20003 | (202) 554-0164 |
| LIAN, Saw | 1631 Kalorama Rd NW | Washington | DC | 20009 | (202) 986-1415 |
| AUNG, Tun Naing | 1201 First St. NE | Washington | DC | 20002 | (202) 589-0351 |
| VUM, Tual | 111 Michigan Ave NW 300 | Washington | DC | 20010 | (202) 476-5000 |
| AUNG, Nhaine Htet | 268 Galaxy Street | Dover AFB | DE | 19902 | (302) 677-3919 |
| MUNG, Kim Hau Tawi | 503 E Altamonte Drive | Altamonte Springs | FL | 32701 | (321) 207-7128 |
| CIN, Pau Lam | 1005 N State Rd 434 Ste 1020 | Altamonte Springs | FL | 32701 | (800) 242-1227 |
| THANG, Mary Cing Deih | 2294 Mayport Rd #51 Bldg. | Atlantic beach | FL | 32233 | (904) 249-7524 |
| KEUH, Thang | 2770 W Bay Dr. | Belleair Bluffs | FL | 33770 | (727) 586-0213 |
| CHAIPILA, Monyakarn | 10301 SE US Highway 441 | Bellevue | FL | 34420 | (352) 245-4115 |
| LIAN, Khup Vang | 8210 Glades Rd | Boca Raton | FL | 33434 | (561) 852-8172 |
| KHAM, Hau Cin | 4966 Le Chalet Blvd | Boynton Beach | FL | 33436-1406 | (561) 369-3500 |
| SANG, Hnin | 11255 Causeway Blvd. | Brandon | FL | 33511 | (813) 655-8911 |

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| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------------|-------------------------------------|-------------------|-------|------------|----------------|
| HRAM, Mang Nei | 1220 Kingsway Rd | Brandon | FL | 33510 | (813) 654-7689 |
| ONG, Nai C | 939 W Brandon Blvd | Brandon | FL | 33511 | (813) 684-6562 |
| LIAN, Van Sui | 19390 Cortez Blvd. | Brooksville | FL | 34601-3041 | (352) 796-2926 |
| ZAW, Danny Than | 29 Blake Boulevard | Celebration | FL | 34747 | (321) 939-3100 |
| KHUP, Vincent Sai | 5000 E. Bay Dr. | Clearwater | FL | 33764 | (727) 538-8500 |
| HRE, Jonathan Tin | 525 S. Belcher Rd. | Clearwater | FL | 33764 | (727) 791-0138 |
| LIAN, Joshua Van | 1295 Missouri Ave. | Clearwater | FL | 33756 | (727) 442-8606 |
| LIAN, Joshua Van | 200 Island Way | Clearwater | FL | 33767 | (727) 298-8618 |
| SANG, Thang Sian | 17445 US Hwy 192 | Clermont | FL | 34714 | (352) 243-0529 |
| Soe, Khaing Aye Aye | 250 Citrus Tower Blvd. | Clermont | FL | 34711 | (352) 241-6670 |
| SILVA, Jinda | 1720 East Highway 50 | Clermont | FL | 34711 | (800) 242-1227 |
| MAUNG, Kyin Sein | 4351 S. Highway 27 | Clermont | FL | 34711 | (352) 394-4437 |
| MAUNG, Kyin Sein | 2430 US Highway 27 | Clermont | FL | 34714 | (352) 243-5279 |
| TUN, Khin Ohanmar | 13900 County Route 455 | Clermont | FL | 34711 | (407) 877-1545 |
| LIAN, Hang Muan | 2301 State Road 524, Suite 150 | Cocoa | FL | 32926 | (321) 636-2583 |
| PU, Kam | 7325 N. US Hwy 1 | Cocoa | FL | 32927-5006 | (321) 635-8560 |
| ME, Me | 2067 North Atlantic Ave | Cocoa Beach | FL | 32931 | (321) 783-3214 |
| THANG, Ngo Sawm | 5665 North Atlantic Ave | Cocoa Beach | FL | 32931 | (321) 783-1014 |
| LAHTAW, GUM SENG | 2343 CRAWFORDVILLE HIGHWAY | Crawfordville | FL | 32327 | (850) 926-4072 |
| SANG, Zam Sian | 2250 South Ferdon Blvd | Crestview | FL | 32536 | (850) 682-0942 |
| PAU, Zen Suan | 1355 Fredon Blvd. N | Crestview | FL | 32536 | (850) 682-0820 |
| HRUAI TLUANG, Jerry Biak | 6760 W. Gulf to Lake Hwy | Crystal River | FL | 34429 | (352) 795-4679 |
| LIMBU, Suresh Kumar Samsohang | 402 E. Dania Beach Blvd. | Dania Beach | FL | 33004 | (954) 920-4289 |
| THAWNG, Steven | 2424 Sand Mine | Davenport | FL | 33897 | (863) 420-6455 |
| KHAI, Suan Sian | 1200 Champions Dr | Davenport | FL | 33897 | (863) 422-0070 |
| ZA HRE, Vung Lian Htay | 8301 Champions Gate Blvd. | Davenport | FL | 33896-8389 | (407) 390-1315 |
| LING, Lian | 7800 Lake Wilson Rd | Davenport | FL | 33896 | (863) 420-3152 |
| LING, Lian | 6075 Hwy 17-92 N | Davenport | FL | 33896 | (863) 424-1805 |
| LWE, Thin | 299 E International Speedway Blvd | Deland | FL | 32724 | (386) 734-7112 |
| LWE, Thin | 2431 S. Woodland Blvd | Deland | FL | 32720 | (386) 740-0014 |
| HTIKE, Htiike Aung | 7375 W. Atlantic Ave | Delray Beach | FL | 33446 | (561) 498-2221 |
| MOUH, Mouh | 915 Doyle Rd | Deltona | FL | 32725 | (386) 575-0521 |
| MOUH, Mouh | 605 Courtland Blvd | Deltona | FL | 32738 | (407) 321-5172 |
| MOUH, Mouh | 2783 Elkcam Blvd | Deltona | FL | 32738 | (386) 789-1543 |
| MOUH, Mouh | 2100 Saxon Blvd. | Deltona | FL | 32725 | (386) 532-8584 |
| TOHING, Kam Khan Kim | 725 Grand Blvd. | Destin | FL | 32550 | (850) 622-2326 |
| CIN, Vum Za | 4425 Commons Dr. E | Destin | FL | 32541 | (850) 837-9094 |
| KHUP, Paul | 902 Curlew Rd. | Dunedin | FL | 34698 | (727) 736-9047 |
| LUAL, George Kio | 1491 Main St. | Dunedin | FL | 34698 | (727) 736-9284 |
| SANG, Mai Sawm | 11352 North William Street, Suite 4 | Dunnellon | FL | 34432 | (352) 522-1988 |
| MUNG, Thang Sian | 1511 Memorial Trail, Suite 1 | Eglin AFB | FL | 32542 | (850) 882-3172 |
| MYERS, Paz Lamban | 24420 FL- 44 | Eustis | FL | 32736 | (352) 357-2024 |
| HATZAW, Thawnglang | 1950 Highway 19 | Eustis | FL | 32726 | (352) 357-4989 |
| HATZAW, Thawnglang | 2840 David Walker Dr. | Eustis | FL | 32726 | (352) 357-6948 |
| PAUZO, Pasian | 4800 First Coast Hwy | Fernandina Beach | FL | 32034 | (904) 491-1213 |
| CIN, PIANG LAM | 255 SE 3rd Ave. | Fort Lauderdale | FL | 33301 | (954) 728-8330 |
| NAING, Soe | 1600 S. Andrews Ave. | Fort Lauderdale | FL | 33316 | (954) 355-5661 |
| Alexander, Carol | 16950 SAN CARLOS BLVD | Fort Myers | FL | 33908 | (239) 466-3267 |
| MYINT, Moe Saw | 4791 Estero Blvd | Fort Myers Beach | FL | 33931 | (239) 463-0378 |
| MUNG, Thang Sian | 610 Eglin Pkwy NE | Fort Walton Beach | FL | 32547 | (850) 864-4440 |
| LUN, Uap Khan | 421 Mary Esther Cut Off NW | Fort Walton Beach | FL | 32548 | (850) 301-0033 |
| LUN, Uap Khan | 251 Miracle Strip Parkway SE | Fort Walton Beach | FL | 32548 | (850) 796-1841 |
| LUN, Man Don | 16400 US Highway 331South | Freeport | FL | 32439 | (850) 835-2296 |
| WIN, Tun Tun | NW 1200 76th Blvd | Gainesville | FL | 32606 | (352) 332-0661 |
| YU, Yue Bo | 7975 State Road 50 | Groveland | FL | 34736 | (352) 429-0233 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|----------------------------------|--------------------|-------|------------|----------------|
| JAKOP, Tony | 852 Gulf Breeze Parkway | Gulf Breeze | FL | 32561 | (850) 932-0113 |
| SAO, Viseth | 1430 Tiger Park Lane | Gulf Breeze | FL | 32563 | (850) 932-5194 |
| PUM, Mang Za | 1400 E. Hallandale Beach Blvd. | Hallandale Beach | FL | 33009 | (954) 454-6440 |
| HRUAI TLUANG, Jerry Biak | 2685 N. Forest Ridge Rd. | Hernando | FL | 34442 | (352) 527-6550 |
| THANG, Van Lahnun | 4701 Sunray | Holiday | FL | 34690 | (727) 944-3551 |
| MYINT, Aye Aye | 1700 Sheridan St. | Hollywood | FL | 33020 | (954) 927-5680 |
| KHUP, Pau | 3942 S. Suncoast Blvd. | Homosassa | FL | 34448-2601 | (352) 621-0884 |
| KHUP, Pau | 9525 S. Suncoast Blvd | Homosassa | FL | 34446 | (352) 382-1149 |
| MOE, Khaing | 14851 SR 52 | Hudson | FL | 34669 | (727) 856-0293 |
| MAR, The | 13752 Little Rd. | Hudson | FL | 34667 | (727) 861-1990 |
| MAR, The | 12101 Little Road | Hudson | FL | 34667 | (727) 819-2013 |
| SAO, Visa | Building # 91013 | Hurlburt Field AFB | FL | 32544 | (850) 881-2138 |
| SANG, Hau Tun | 700 N Miramar Ave | Indianalantic | FL | 32903 | (321) 953-6709 |
| NUAM, Lun Ngaih | 11291 US Hwy 98 E | Inlet Beach | FL | 32461 | (850) 213-7031 |
| SANG, Lai Ring | 1012 West Main Street | Inverness | FL | 34450 | (352) 341-2581 |
| CHYAWM, La Ring | 12541 Yellow Bluff Road | Jackson-Duval | FL | 32226 | (904) 757-1304 |
| CHEN, Yasu | 450 State Road 13, # 109 | Jacksonville | FL | 32259 | (904) 230-3201 |
| SHARE, HtuSam | 2845 County Rd 210 W | Jacksonville | FL | 32259 | (904) 230-3939 |
| MUAN, Thang Sian | 7117 Merrill Road | Jacksonville | FL | 32277 | (904) 744-7983 |
| MANG, Sing Cin | 10500 San Jose Blvd. | Jacksonville | FL | 32257 | (904) 288-6660 |
| MANG, Sing Cin | 11025 ETOWN PKWY, UNIT 100 | JACKSONVILLE | FL | 32256 | (904) 944-8971 |
| TUTTLE, Orathai | 6001 Argyle Forest Blvd | Jacksonville | FL | 32244 | (904) 908-5906 |
| THANG, Pum Lam | 1100 Dun Ave | Jacksonville | FL | 32218 | (904) 751-1445 |
| HUANG, Shuling | 9964 Old Baymeadows Rd. | Jacksonville | FL | 32256 | (904) 641-2435 |
| THOMAS, May | 7749 Normandy Blvd. | Jacksonville | FL | 32221 | (904) 781-1952 |
| PARK, Kui Suk | 13820 Old St. Augustine Rd | Jacksonville | FL | 32258 | (904) 262-5415 |
| LAHKUM, Naw Mun | 7628 103Rd Street | Jacksonville | FL | 32210 | (904) 777-3122 |
| LAHKUM, Naw Mun | 4495 Roosevelt Blvd. Ste. E-1 | Jacksonville | FL | 32210 | (904) 388-0512 |
| LIAN, Pau Khan | 731 Duval Station Rd | Jacksonville | FL | 32218-0804 | (904) 696-3093 |
| LIAN, Pau Khan | 2771 Monument Rd | Jacksonville | FL | 32225 | (904) 564-2448 |
| KHAI, Tuan Suan | 14444 Beach Blvd. Ste 6 | Jacksonville | FL | 32250 | (904) 223-0286 |
| SAN, Kyaw | 2033 Riverside Ave. | Jacksonville | FL | 32204 | (904) 381-8610 |
| WIN, Tun | 4413 Town Center Pkwy Suite 100 | Jacksonville | FL | 32246 | (904) 564-3632 |
| PENG, Thla | 1701 ALLEGHENY AVE | Jacksonville | FL | 32212 | (904) 542-5311 |
| VUNG, Cing Khat | 9100 Merrill Rd | Jacksonville | FL | 32225 | (904) 745-4260 |
| PUI, Te | 9518 Argyle Forest Blvd. | Jacksonville | FL | 32222 | (904) 317-5755 |
| Lin, Khin | 12620 Beach Blvd. | Jacksonville | FL | 32246 | (904) 564-3580 |
| THANG, John | 4320 Deerwood Lake Pkwy | Jacksonville | FL | 32216 | (904) 620-0599 |
| SHWE, Myo Win | 11250-4 Old Saint Augustine Rd | Jacksonville | FL | 32257 | (904) 262-5474 |
| SHWE, Myo Win | 10920 Baymeadows Rd | Jacksonville | FL | 32256 | (904) 538-3851 |
| JENSEN, Moses | 2039 Hendricks Ave Ste 325 | Jacksonville | FL | 32207 | (561) 226-9815 |
| NGAIH, Dim Sian | 4765 Hodges Blvd | Jacksonville | FL | 32224 | (904) 223-0554 |
| FENG, Dian | 2750 Racetrack Rd | Jacksonville | FL | 32259 | (904) 230-3970 |
| THANG, Mary Cing Deih | 11406 San Jose Blvd | Jacksonville | FL | 32223 | (904) 262-5258 |
| REM, Thang | 5858 Atlantic Blvd. | Jacksonville | FL | 32207-2223 | (904) 721-3410 |
| LIAN, Thawng Tha | 408 Beach Boulevard | Jacksonville Beach | FL | 32250 | (904) 249-1072 |
| WIN, Tun | 670 Marsh Landing Pkwy. | Jacksonville Beach | FL | 32250 | (904) 273-7600 |
| THAWNG, Do Lian | 2875 University Blvd. | Jacksonville | FL | 32217 | (904) 419-4807 |
| MIN, Ye | 101499 OVERSEAS HWY | KEY LARGO | FL | 33037-4553 | (305) 451-5338 |
| LIAN, Angela Ni Siang | 2625 Simpson Road | Kissimmee | FL | 34744 | (407) 348-7686 |
| NYUNT, Thida | 2338 E Irlo Bronson Memorial Hwy | Kissimmee | FL | 34744 | (407) 846-6141 |
| BATISTA, Janice Angelica | 3040 Dyer Blvd | Kissimmee | FL | 34741 | (407) 933-0172 |
| ZA HRE, Vung Lian Htay | 14928 E. Orange Lake Blvd. | Kissimmee | FL | 34747 | (407) 239-4989 |
| LIAN, Sina | 3839 Pleasant Hill Road | Kissimmee | FL | 34746 | (407) 343-7575 |
| HTIKE, Than | 1725 FUTURE WAY | Kissimmee | FL | 34747 | (321) 939-1258 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|------------------------|---------------------------------|------------------|-------|------------|----------------|
| FERNANDEZ, Judith M. | 3221 Vineland Rd | Kissimmee | FL | 34746 | (407) 239-1852 |
| MUNG, Kham Nun | 1910 N. John Young Pkwy | Kissimmee | FL | 34741 | (407) 933-0367 |
| MUNG, Kham Nun | 3343 South Orange Blossom Trail | Kissimmee | FL | 34746 | (407) 846-1264 |
| KHAI, Lang Khai | 1120 Bichara Blvd | Lady Lake | FL | 32159 | (352) 750-2400 |
| KHAI, Lang Khai | 1566 Bella Cruz Dr. | Lady Lake | FL | 32159 | (352) 751-4346 |
| SU, Thiri | 255 North West Commons Loop | Lake City | FL | 32055 | (386) 719-5446 |
| FANAI, Lalpui Thanga | 23965 U.S. Highway 27 | LAKE WALES | FL | 33859 | (863) 676-1215 |
| KHAING, Soe Min | 102 State Rd 60E. | Lake Wales | FL | 33853 | (863) 676-0511 |
| HLATHAUNG, Amy | 4747 S Florida Ave | Lakeland | FL | 33813 | (863) 680-5229 |
| LYAN, Michael | 2125 E CR 540 | Lakeland | FL | 33813 | (863) 607-4522 |
| MAWII, Lily Neikip | 2121 Collier Parkway | Land O Lakes | FL | 34639 | (813) 948-9819 |
| MAUNG, Nyint Win | 7830 Land O Lakes Blvd. | Land O Lakes | FL | 34638 | (813) 996-3391 |
| HRE, Jonathan Tin | 3825 East Bay Drive | Largo | FL | 33771 | (727) 538-8630 |
| KHUP, Paul | 857 W. Bay Dr. | Largo | FL | 33770-3221 | (727) 518-7747 |
| MANG, Nem Ngaih | 10411 Ulmerton Rd. | Largo | FL | 33771 | (727) 588-1285 |
| MANG, Nem Ngaih | 10500 Ulmerton Road | Largo | FL | 33771 | (727) 518-0098 |
| OO, K Khine | 12022 Indian Rocks Road | Largo | FL | 33774 | (727) 595-8192 |
| OO, K Khine | 13031 Walsingham Rd. | Largo | FL | 33774 | (727) 517-0847 |
| LIAN, Khan Suan | 717 N 14th St. | Leesburg | FL | 34748 | (352) 787-4176 |
| THANG, Vial Saluai | 10601 US 441, Suite D | Leesburg | FL | 34788 | (352) 323-1420 |
| THWE, Mi Mi | 27615 U.S Highway 27 | Leesburg | FL | 34748 | (352) 787-0440 |
| TAN, Andrew Win | 2215 Ohio Avenue N | Live Oak | FL | 32064 | (386) 339-6378 |
| CING, Ning Ngaih Khawm | 3883 Wekiva springs Rd | Longwood | FL | 32779 | (407) 788-1804 |
| DIM, Gin Lam | 2310 South Highway 77 | Lynn Haven | FL | 32444 | (850) 271-6180 |
| THANG, Cin Suan | 9570 SW 62nd. Avenue Road | Marion | FL | 34476 | (352) 351-2815 |
| HLAING, Nan Moe Sandar | 1411 S Babcock St | Melbourne | FL | 32901 | (321) 727-8085 |
| HLAING, Nan Moe Sandar | 3200 Lake Washington Road | Melbourne | FL | 32934 | (321) 426-2208 |
| EN, Gin Khan | 7777 N. Wickham Rd | Melbourne | FL | 32940 | (321) 253-6142 |
| THAWNG, JC | 4100 N. Wickham Rd | Melbourne | FL | 32935 | (321) 242-2678 |
| ZUM, Thawng Mun | 3830 S. Hwy A1a | Melbourne Beach | FL | 32951 | (321) 725-3305 |
| PU, Kam | 1850 North Courtenay | Merritt Island | FL | 32953 | (321) 986-6260 |
| THUAM, Merry | 125 E. Merritt Island Causeway | Merritt Island | FL | 32952 | (321) 452-0288 |
| NYUNT, Peter | 1611 NW 12th Avenue | Miami | FL | 33136 | (305) 585-8159 |
| NYUNT, Peter | 1611 NW 12th Avenue, DTC 143 | Miami | FL | 33136 | (305) 525-8159 |
| NGUYEN, Long Kim | 5854 Dogwood Dr | Milton | FL | 32570 | (850) 626-2412 |
| LI, Jinda | 1685 N. Hancock Rd | Minneola | FL | 34711 | (352) 241-9002 |
| LYAN, Michael | 2040 Shepherd Rd. | Mulberry | FL | 33860 | (863) 644-4166 |
| NU, Cing | 8244 Navarre Parkway | Navarre | FL | 32566 | (850) 515-0999 |
| NU, Cing | 10040 Navarre Pkwy | Navarre | FL | 32566-3013 | (850) 936-4023 |
| MAWI, Sui Dim | 580 Atlantic Boulevard | Neptune Beach | FL | 32266-4024 | (904) 242-5197 |
| SOE, Myint | 630 Atlantic Blvd. | Neptune Beach | FL | 32266-4026 | (904) 241-0944 |
| ZUNG, Ngun | 5127 US HWY 19 South | New Port Richey | FL | 34652 | (727) 848-6521 |
| WIN, Khin Yu Yu | 9850 Little Rd | New Port Richey | FL | 34654 | (727) 862-5866 |
| WIN, Khin Yu Yu | 1346 Seven Springs Blvd | New Port Richey | FL | 34655 | (727) 372-7400 |
| PHUE, Spea | 11400 Ridge Rd. | New Port Richey | FL | 34654 | (727) 848-4185 |
| SAN , Myo | 5324 Little Rd. | New Port Richey | FL | 34655 | (727) 375-5377 |
| MOUH, Mouh | 709 E. 3rd Ave. | New Smyrna Beach | FL | 32169 | (386) 428-6465 |
| SANG, Zam Sian | 1520 John Sims Pky East | Niceville | FL | 32578 | (850) 678-3002 |
| BETANCOURT, Antonio | 5400 S.W. College Rd. | Ocala | FL | 34474 | (352) 873-1936 |
| BETANCOURT, Antonio | 8075 SW Highway 200 | Ocala | FL | 34481 | (352) 291-0296 |
| BETANCOURT, Antonio | 2765 NW 49th Avenue | Ocala | FL | 34482 | (352) 622-1318 |
| LIAN, Khan Suan | 303 S.E. 17th Street | Ocala | FL | 34471 | (352) 368-2855 |
| HUAI, Lun Man | 2575 SW 42nd Street | Ocala | FL | 34471 | (352) 237-3748 |
| KIM, Kham Sian | 7578 SE Maricamp Rd | Ocala | FL | 34472 | (352) 687-8200 |
| PABAWI, Kinglone | 3450 E. Silver Springs Blvd. | Ocala | FL | 34470 | (352) 671-3443 |

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| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|---------------------------------|-------------------|-------|------------|----------------|
| PABAWI, Kinglone | 3035 SE Maricamp Road | Ocala | FL | 34471 | (352) 351-2355 |
| VUNG, Don Lian | 2655 NE 35th Street | Ocala | FL | 34479 | (352) 620-1451 |
| KYAW, MICHAEL AUNG | 301 West Road | Ocoee | FL | 34761 | (407) 654-1356 |
| VAN HMUN MAWI, Joseph C. | 8863 W. Colonial Dr. | Ocoee | FL | 34761 | (407) 299-4550 |
| VAN HMUN MAWI, Joseph C. | 1720 E. Silver Star Rd | Ocoee | FL | 34761 | (407) 522-1808 |
| MAUNG, Kyin Sein | 2600 Maguire Blvd | Ocoee | FL | 34761 | (407) 656-9343 |
| TUN, Saw Tun | 2175 Sembler Dr. | Odessa | FL | 33556 | (813) 926-3660 |
| MAR, The | 13589 State Rd 54 | Odessa | FL | 33556 | (813) 926-1182 |
| HTOO, Hser Tha You | 2556 Enterprise Rd | Orange City | FL | 32763 | (386) 774-8255 |
| CIN, Gin Thawn | 16825 E Colonial Dr | Orlando | FL | 32820-0858 | (407) 568-0858 |
| PYONE, Hnin Ei | 3400 Avalon Park E. Blvd | Orlando | FL | 32828 | (407) 277-1043 |
| KYAW, MICHAEL AUNG | 5265 John Young Pkwy | Orlando | FL | 32839 | (407) 816-8335 |
| OO, Khun Win | 12231 E Colonia Dr. | Orlando | FL | 32826 | (407) 482-1244 |
| LIAN, Angela Ni Siang | 4042 S. Semoran Blvd. | Orlando | FL | 32822 | (407) 277-3871 |
| SAW, George | 1921 S. Alafaya Trail | Orlando | FL | 32828 | (407) 277-3117 |
| SAW, George | 409 S. Chickasaw Trail | Orlando | FL | 32825 | (407) 277-0635 |
| CRUZ, Maria | 10615 Narcoossee Rd. | Orlando | FL | 32832 | (407) 277-1089 |
| KHUP, Thang En | 1414 Kuhl Ave. | Orlando | FL | 32806 | (321) 841-3040 |
| KHUP, Thang En | 83 West Miller Street | Orlando | FL | 32806 | (321) 841-1614 |
| SHIN, Michael Myint | 601 E. Rollins Street | Orlando | FL | 32803 | (407) 303-1793 |
| KYAW, Moe | 2335 N. ORANGE BLOSSOM TRL | ORLANDO | FL | 32804 | (689) 206-8880 |
| HEYL, Chadarat Khruewan | 11286 DOWDEN ROAD | ORLANDO | FL | 32832 | (800) 242-1227 |
| SIT, Hmun Hmun | 2435 S. Hiawassee Rd. | Orlando | FL | 32835 | (407) 294-7104 |
| NAING, Win | 10250 Curry Ford Rd. | Orlando | FL | 32825 | (407) 207-6107 |
| SWE, Myat | 6485 S. Chickasaw Trail | Orlando | FL | 32829 | (407) 277-8095 |
| THU, Aung Kyaw | 1478 W. Granada Blvd. | Ormond Beach | FL | 32174 | (386) 673-5380 |
| CHUAN, Windy Lai Hma | 220 N. Nova Road | Ormond Beach | FL | 32174 | (386) 672-5724 |
| SAY, Henry | 3750 Roscommon Dr. | Ormond Beach | FL | 32174 | (386) 615-8885 |
| LIAN, Ram | 1258 Ocean Shore Blvd. | Ormond Beach | FL | 32176 | (386) 441-9839 |
| THAL, Ngai Mang | 10 E Granada Blvd. | Ormond Beach | FL | 32176 | (386) 672-8643 |
| KAP, Tun Cin | 4739 Highway 90 | Pace | FL | 32571-1403 | (850) 994-4816 |
| TLING, Tha | 5580 Woodbine Rd. | Pace | FL | 32571 | (850) 994-6552 |
| TUN, Kyaw Khine | 171 Town and Country Dr. | Palatka | FL | 32177 | (386) 312-8345 |
| HTWE, San Dar | 1150 Malabar Rd SE | Palm Bay | FL | 32907 | (321) 727-3654 |
| SWE, Myint Myint | 4711 Babcock St NE | Palm Bay | FL | 32905 | (321) 724-4724 |
| BAWI, Lang | 3450 Bayside Lakes Blvd SE | Palm Bay | FL | 32909 | (321) 725-2420 |
| THAN, Hrang | 30535 US Hwy 19 N | Palm Harbor | FL | 34684 | (727) 787-8802 |
| LIAN, David Thar | 33343 US Highway 19 N | Palm Harbor | FL | 34684 | (727) 789-1920 |
| LIAN, David Thar | 35439 US 19 North | Palm Harbor | FL | 34684 | (727) 771-0892 |
| CHO, Cindy | 36301 E. Lake Rd. | Palm Harbor | FL | 34685 | (727) 785-5521 |
| TIN, Garrett San-Thein | 500 East Lake Rd. | Palm Harbor | FL | 34685 | (727) 784-4180 |
| MANGNGAIH, Nang | 4601 Lindsey Crossing | Panama City | FL | 32404-9325 | (850) 772-6111 |
| LEWIS, James Tin | 650 W. 23rd St. | Panama City | FL | 32405 | (850) 747-9780 |
| MANGNGAIH, Nang | 2419 Thomas Drive | Panama City Beach | FL | 32408 | (850) 236-4415 |
| ULUNG, Nawsan | 11240 Panama City Beach Pkwy | Panama City Beach | FL | 32407 | (850) 236-4515 |
| LIAN, Thang Deih | 23026 Panama City Beach Parkway | Panama City Beach | FL | 32413 | (850) 233-4392 |
| PINE, Calvin Thuring | 11635 MOCCASIN WALLOW ROAD | Parrish | FL | 34219 | (941) 981-6157 |
| ME, Me | 1225 S Patrick Dr. | Patrick AFB | FL | 32925 | (321) 494-5841 |
| NU, Cing | 5800 West Highway 98 | Pensacola | FL | 32507 | (850) 452-6880 |
| KHAM, Do Khan | 2180 West Nine Mile Rd. | Pensacola | FL | 32534 | (850) 473-5020 |
| NGUYEN, Long Kim | 8684 Beulah Road | Pensacola | FL | 32526 | (850) 944-8833 |
| LIN, Gin Sawm | 13390 Perdido Key Drive | Pensacola | FL | 32507 | (850) 492-5090 |
| KAP, Tun Cin | 9251 University Parkway | Pensacola | FL | 32514 | (850) 473-5000 |
| MUNG, LUAN KHEN | 5998 Mobile Highway | Pensacola | FL | 32526 | (850) 941-8101 |
| TLING, Tha | 5055 North 9th Street | Pensacola | FL | 32504 | (850) 484-9646 |

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| Franchisee Name | Address | City | State | Zip | Phone |
|------------------------|------------------------------|------------------|-------|------------|----------------|
| LIAN, Mang Kap | 1100 E. Cervantes St. | Pensacola | FL | 32501 | (850) 434-3469 |
| MYINT, John Hla | 4701 Park Blvd. | Pinellas Park | FL | 33781 | (727) 546-4870 |
| KHAI, Mang Khan | 7333 Park Blvd | Pinellas Park | FL | 33781 | (727) 546-5866 |
| Oo, Hnin Hay Man | 841 Cypress Pkwy | Poinciana | FL | 34759-3408 | (321) 697-5487 |
| MYAING, Yin Yin | 201 E Sample Rd | Pompano Beach | FL | 33064 | (954) 941-8300 |
| RUAL, Than | 3777 Palm Valley Rd. | Ponte Vedra | FL | 32082 | (904) 273-6565 |
| MANG, Simon Khai Thawn | 250 Pine Lake Dr | Ponte Vedra | FL | 32081 | (904) 826-3356 |
| ROBIN, Con Lianbik | 3863 US Hwy 301 S. | Riverview | FL | 33578 | (813) 626-7104 |
| PHOME, Mark | 13154 U.S. Hwy 301 S. | Riverview | FL | 33578 | (813) 741-0693 |
| PHOME, Mark | 11460 US Highway 301 S | Riverview | FL | 33578 | (813) 671-9121 |
| MAWI, Za Hlei | 11109 Winthrop Market Street | Riverview | FL | 33578 | (813) 661-3286 |
| TUANG, Thang Sawm | 5380 Stadium Pkwy. | Rockledge | FL | 32955 | (321) 433-0936 |
| TUANG, Thang Sawm | 1880 US Highway 1 South | Rockledge | FL | 32955 | (800) 242-1227 |
| EN, Gin Khan | 3820 Murrell Rd. | Rockledge | FL | 32955 | (321) 636-0282 |
| THANG, Sui Bik | 155 Bartram Market Drive | Saint Johns | FL | 32259 | (904) 260-6565 |
| CUNG, Ting Peng | 835 CR 210 W | Saint Johns | FL | 32259 | (904) 824-3334 |
| MANG, Lal Hrin | 5295 34th Street South | Saint Petersburg | FL | 33711 | (727) 864-0079 |
| CING, Hau Lam | 4181 E SR 46 | SANFORD | FL | 32771 | (407) 430-4036 |
| TOHING, Kam Khan Kim | 110 Water color way | Santa Rosa Beach | FL | 32459 | (850) 534-4565 |
| TOHING, Kam Khan Kim | 2038 US Highway 98 West | Santa Rosa Beach | FL | 32459 | (850) 267-0582 |
| MUNG, Suan Khen | 270 E. Eau Gallie Blvd. | Satellite Beach | FL | 32937 | 3217732915 |
| THAWNG, JC | 1024 Highway A1A, Suite 120 | Satellite Beach | FL | 32937 | (321) 773-0836 |
| HRAM, Mang Nei | 11782 E Dr MLK Jr Blvd | Seffner | FL | 33584 | (813) 684-6029 |
| LIANA, Zir S | 7880 113th Street | Seminole | FL | 33772 | (727) 393-9680 |
| LIAN, Joshua Van | 10801 Starkey Rd Ste. 200 | Seminole | FL | 33777 | (727) 397-4223 |
| OO, K Khine | 9201 Oakhurst | Seminole | FL | 33776 | (727) 593-7794 |
| ZAM, Hram Nei | 160 Mariner | Spring Hill | FL | 34609 | (352) 688-0977 |
| ZAM, Hram Nei | 4158 Mariner Blvd | Spring Hill | FL | 34609 | (352) 688-0161 |
| BAT, Kawl | 14371 Spring Hill Dr. | Spring Hill | FL | 34609-8199 | (352) 666-2000 |
| BAT, Kawl | 13455 County Line Rd | Spring Hill | FL | 34609 | (352) 797-8027 |
| TIN, Nyunt | 4365 Commercial Way | Spring Hill | FL | 34606 | (352) 597-8500 |
| THANG, Van Lalnun | 1400 Pinehurst Drive | Spring Hill | FL | 34606-4553 | (352) 683-6040 |
| SAN, Maw | 4401 13th St. | St. Cloud | FL | 34769 | (407) 498-3070 |
| SAN, Maw | 1951 S. Narcoossee rd | St. Cloud | FL | 34771 | (407) 892-0595 |
| NYUNT, Thida | 3372 Canoe Creek Road | St. Cloud | FL | 34772 | (407) 957-8888 |
| MIN, Pyae Phyoe | 205 Rivertown Shops Drive | St. Johns | FL | 32259 | (904) 230-1347 |
| KHUP, Vincent Sai | 250 3rd St. South | St. Petersburg | FL | 33701 | (727) 822-1125 |
| KHAI, Mang Khan | 5577 Park St. North | St. Petersburg | FL | 33709 | (727) 545-8488 |
| KHAI, Mang Khan | 3900 66th Street North | St. Petersburg | FL | 33709 | (727) 343-2879 |
| SUUN, Dongh Kheen | 725 1st Ave South | St. Petersburg | FL | 33701 | (727) 822-1053 |
| MYO, Hla | 200 SE Hospital Ave 14 City | Stuart State | FL | 34994 | (772) 287-5200 |
| MUNG, Khen Lian | 6753 Thomasville Rd | Tallahassee | FL | 32312 | (850) 668-5702 |
| LAHTAW, GUM SENG | 2111 NE Capital Circle | Tallahassee | FL | 32308 | (850) 523-9851 |
| LAHTAW, GUM SENG | 8462 BANNERMAN BLVD. | TALLAHASSEE | FL | 32312-9118 | (448) 206-6622 |
| ZHANG, Yan | 3122 Mahan Dr. | Tallahassee | FL | 32308 | (850) 402-0141 |
| KHAI, Dal Sawm | 800 Ocala Rd | Tallahassee | FL | 32304 | (850) 575-3929 |
| GO, Vungh Kap | 5032 Capital Circle S.W | Tallahassee | FL | 32305 | (850) 878-1133 |
| GO, Vungh Kap | 3551 Blairstone Rd | Tallahassee | FL | 32301 | (850) 219-1150 |
| GO, Vungh Kap | 101 N. Blairstone Rd. | Tallahassee | FL | 32301 | (850) 219-6211 |
| OO, Htun Ni | 3521 Thomasville Rd | Tallahassee | FL | 32309-7134 | (850) 893-0137 |
| SIE, S. Be | 1700 N Monroe St. | Tallahassee | FL | 32303 | (850) 222-1975 |
| SIE, S. Be | 5678 Capital Circle NW | Tallahassee | FL | 32303 | (850) 562-0088 |
| KAM, Thang Deih | 625 W. Gaines St. | Tallahassee | FL | 32301 | (850) 577-1915 |
| GREGORIO, Kaw Kaw | 6615 Mahan Dr. | Tallahassee | FL | 32308 | (850) 878-4899 |
| FUNG, Mary | 6001 N Nebraska Ave | Tampa | FL | 33604 | 8132387720 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|--------------------------------|----------------|-------|------------|----------------|
| RUANG, Tial N. | 8701 West Hillsborough Avenue | Tampa | FL | 33615 | (727) 785-7473 |
| THANG, Za Ni | 2724 W Hillsborough Ave. | Tampa | FL | 33614-6053 | (813) 673-8900 |
| THANG, Za Ni | 13178 North Dale Mabry Hwy | Tampa | FL | 33618 | (813) 961-0273 |
| LEONG, Sarah L. | 2403 West Azeele Street | Tampa | FL | 33609 | (813) 250-0129 |
| LEONG, Sarah L. | 1105 E. Twiggs St | Tampa | FL | 33602 | (813) 221-1641 |
| LEONG, Sarah L. | 4900 W. Kennedy Blvd | Tampa | FL | 33609 | (813) 281-0769 |
| THUAI, Cecilia Ngun Hle | 19034 Bruce B. Downs Blvd. | Tampa | FL | 33647 | (813) 631-1911 |
| THEIN, Ni Ni | 15151 N. Dale Mabry Hwy | Tampa | FL | 33618 | (813) 265-3288 |
| KHIN, Henry | 13000 Bruce B Downs Blvd | Tampa | FL | 33612 | (813) 972-2000 |
| PAR, Van Nei Sui | 10015 N. Dale Mabry Hwy | Tampa | FL | 33618-4409 | (813) 961-0075 |
| LWIN, Aung Soe | 2908 N. Boundary Blvd. | Tampa | FL | 33621 | (813) 828-3361 |
| TIN, Garrett San-Thein | 12139 West Linebaugh Ave. | Tampa | FL | 33626 | (813) 814-0737 |
| ZAW, Yaw | 4425 East Fletcher Ave. | Tampa | FL | 33613 | (813) 631-1269 |
| OO, Myo Myea | 7835 Gunn Hwy | Tampa | FL | 33626 | (813) 926-6664 |
| BLAK, Ma | 7018 W. Waters Ave | Tampa | FL | 33634 | (813) 884-3764 |
| SUI, Mai Bawi | 12024 Anderson Rd. | Tampa | FL | 33625 | (813) 264-4457 |
| MAWI, Sarah | 5371 Ehrlich Road | Tampa | FL | 33625 | (813) 265-2372 |
| MYINT, Ohn | 3838 Britton Plaza | Tampa | FL | 33611 | (813) 835-1280 |
| MYINT, Ohn | 4315 W. Gandy Blvd. | Tampa | FL | 33611 | (813) 831-6890 |
| MYINT, Ohn | 3617 W. Gandy Boulevard | Tampa | FL | 33611 | (813) 832-1779 |
| THANG, Lal | 8975 Race Track Rd | Tampa | FL | 33635 | (813) 855-7913 |
| SIN, Mawi Eng | 16041 Tampa Palms Blvd West | Tampa | FL | 33647-2001 | (813) 972-2784 |
| THANG, Lal | 10928 Cross Creek Blvd | Tampa | FL | 33647 | (813) 986-1239 |
| LEONG, Richard Kyi Sein | 1313 S. Dale Mabry Hwy. | Tampa | FL | 33629 | (813) 258-9801 |
| LEONG, Richard Kyi Sein | 243 Bayshore Blvd. | Tampa | FL | 33606 | 8132511173 |
| LEONG, Richard Kyi Sein | 555 Channelside Drive | Tampa | FL | 33602 | (813) 221-4121 |
| LEONG, Richard Kyi Sein | 401 Kennedy Street | Tampa | FL | 33606 | (813) 253-3333 |
| SWEET, Melody SuiLenmawi | 40932 US HWY 19 North | Tarpon Springs | FL | 34689 | (727) 934-6535 |
| SUI, Dawt Nei | 5450 E Busch Blvd | Temple Terrace | FL | 33617 | (813) 984-6411 |
| OO, Myint Lwin | 11502 N 53rd St. | Temple Terrace | FL | 33617 | (813) 914-7252 |
| SANG, Pau | 8780 SE 165th Mulberry Ln | The Villages | FL | 32162 | (352) 751-0301 |
| KO, Myat | 327 Colony Blvd | The Villages | FL | 32162 | (352) 391-1802 |
| WIN, Khin Yu Yu | 3100 Little Road | Trinity | FL | 34655 | (727) 375-1179 |
| LIAN, Thang Deih | 220 Mall Lane, Suite 1 | Tyndall AFB | FL | 32403 | (850) 283-4825 |
| LIAN, Thang Rih | 3461 Lithia Pinecrest Rd. | Valrico | FL | 33596 | (813) 661-4283 |
| LIAN, Thang Rih | 1971 State Road 60 East | Valrico | FL | 33594-3603 | (813) 657-4041 |
| SAW, Tnar | 810 S. U.S Hwy 1 | Vero Beach | FL | 32962 | (772) 778-9600 |
| SUNG, Van Nei | 9595 Commercial Way | Weeki Wachee | FL | 34613 | (352) 596-5081 |
| THANG, Cung Nai | 32265 OVERPASS RD | WESLEY CHAPEL | FL | 33545 | (813) 953-4409 |
| SWE, Myint Myint | 2261 W. New Haven Ave. | West Melbourne | FL | 32904-3805 | (321) 676-0115 |
| VUNG, Lun Cing | 145 Palm Bay Rd NE | West Melbourne | FL | 32904 | (321) 722-0022 |
| YEE, Khine Su | 2950 Cleveland Clinic Blvd | Weston | FL | 33331 | (954) 659-5000 |
| KO, Myat | 5810 Seven Mile Dr | Wildwood | FL | 34785 | (352) 330-0542 |
| SUAKA, Somkhid | 14323 S. US Highway 301 | Wimauma | FL | 33598 | (813) 634-2117 |
| HUANG, Steven | 7880 Winter Garden Vineland Rd | Windermere | FL | 34786 | (407) 876-0605 |
| WONG, Ban Seong | 13450 Summerport Village | Windermere | FL | 34786 | (407) 905-0199 |
| HTWE, Tin | 15508 Stoneybrook W. Pkwy | Winter Garden | FL | 34787 | (407) 654-6404 |
| TRIYONO, Winarti | 10650 Avalon Rd | Winter Garden | FL | 34787 | (407) 550-9012 |
| KELLEY, Rattana | 5400 Hamlin Groves Trail | Winter Garden | FL | 34787 | (407) 654-6157 |
| NGUYEN, Joseph Ah Hong | 13750 W. Colonial Drive | Winter Garden | FL | 34787 | (407) 654-7172 |
| FANAI, Lalpui Thanga | 6031 Cypress Gardens Blvd | Winter Haven | FL | 33884 | (863) 324-1182 |
| PAIHSAWH, Van Bawi Lui | 1090 Spirit Lake Rd. | Winter Haven | FL | 33880 | (863) 293-3804 |
| PHAIPI, Donald | 1395 6th St. NW. | Winter Haven | FL | 33881 | (863) 299-8000 |
| PHAIPI, Donald | 884 Cypress Gardens Blvd SE | Winter Haven | FL | 33880 | (863) 291-0312 |
| KHUP, Suan Khan | 1021 N Loop Road | Atlanta | GA | 30354 | (404) 714-0543 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------|-----------------------------------|----------------------|-------|------------|----------------|
| Kip, Thawng | 8132 VETERANS PKWY | COLUMBUS | GA | 31909 | (706) 223-6574 |
| TIAL, Siang | 580 Atlanta Rd. | Cumming | GA | 30040 | (770) 781-2040 |
| CING, Lian San | 1329 S. PETERSON AVE | DOUGLAS | GA | 31533 | (912) 493-6059 |
| THANG, Pau | 8150 Marne Rd | Fort Benning | GA | 31905 | (706) 544-3524 |
| THU, Maung Myo Kyaw | 3rd Ave By-Pass | Fort Gordon | GA | 30905 | (706) 791-3568 |
| KHUAL, Hang Khan | 200 Vilseck Rd | Fort Stewart | GA | 31314 | (912) 767-9309 |
| TUANG, Thang Lam | 2400 JONESBORO ROAD | Hampton | GA | 30228 | (470) 369-9579 |
| MYINT, Zaw | 1209 USS Daniel Boone Ave. | King's Bay | GA | 31547 | (912) 573-3310 |
| CHU, Yueh Juon | 375 Rockbridge Rd NW | Lilburn | GA | 30047 | (770) 806-4040 |
| TUANG, Kap Thawn | 2675 Lee Rd | Lithia Springs | GA | 30122 | (770) 920-3471 |
| KHUP, Nang Kim | 3045 Panola Rd | Lithonia | GA | 30038-2317 | (770) 322-1890 |
| SUNG, Par Tin | 2000 Hwy 155 N | McDonough | GA | 30253 | (678) 379-1000 |
| HUM, Stewart T | Georgia College State University | Milledgeville | GA | 31061-1725 | (478) 445-8646 |
| MUNG, Sut Suan | 4333 George St. | Moody AFB | GA | 31699 | (229) 257-3384 |
| TUANG, Cin Pian | 923 Macon St-Bldg 923 | Robins AFB | GA | 31098 | (478) 222-7618 |
| ZAM THANG, Suan | 89 Haley Street | Savannah | GA | 31409 | (912) 315-5219 |
| ZATHANG, Van Mawng | 600Saint Simons Island | St. Simons | GA | 31522 | (912) 638-8100 |
| GIM, Jing | 7780 McGinnis Ferry Rd. | Suwanee | GA | 30024 | (770) 622-0218 |
| CING, Julia | 4550 Jonesboro Road | Union City | GA | 30291-2080 | (770) 969-0269 |
| AUNG, Htin | 4416 Waialo Road | Eleele | HI | 96705 | (806) 354-8788 |
| KHURASRI, Narisa | 5-5172 Kuhio Hwy | Hanalei | HI | 96714 | (808) 826-6652 |
| MARIP, La | 20 Hickam CT. | Hickam AFB | HI | 96853 | (808) 449-1363 |
| TAN, Keong Laurel Ping Sie | 1301 Punch Bowl St. | Honolulu | HI | 96813 | (808) 538-9011 |
| HUANG, Gui Fang | 3221 Waialae Avenue | Honolulu | HI | 96816 | (808) 733-5050 |
| CHEN, Min | 590 Kailua Road | Honolulu | HI | 96734 | (808) 266-4004 |
| MARIP, Nu Khawn | Sushi Bar Pearl Harbor Commissary | JBPHH | HI | 96860-6000 | (808) 471-8402 |
| CHEN, Min | 45-934 Kamehameha Highway | Kaneohe | HI | 96744 | (808) 233-4622 |
| LEE, Stella Kyoung | Marine Corps Base | Kaneohe Marine Corps | HI | 96863 | (808) 257-1463 |
| KHURASRI, Narisa | 1105 F Kuhio Hwy | Kapa'a | HI | 96746 | (808) 822-4971 |
| LAHPAI, John Z. | 1310 South Kihei Rd | Kihei | HI | 96753 | (808) 442-4750 |
| AUNG, Htin | 5516 Koloa Road | Koloa | HI | 96756 | (808) 742-1614 |
| LAHPAI, John Z. | 3350 Lower Honoapiilani Rd. | Lahaina | HI | 96761 | (808) 442-4700 |
| AUNG, Htin | 32600 Kaunualii Hwy | Lihue | HI | 96766 | (808) 245-7777 |
| MAI, Lawalt Zaw | 698 Trimble Rd. | WAHIAWA | HI | 96786 | (808) 655-5066 |
| LIESEMEYER, June Hyunhee | 98-1264 Kaahumanu St. | Waimalu | HI | 96782 | (808) 483-3666 |
| Du, Zen | 94-766 Farrington Hwy. | Waipahu | HI | 96797 | (808) 671-0502 |
| SANGA, Lalnghak | 2002 Woodland Avenue | Des Moines | IA | 50312 | (515) 243-1754 |
| HTUN, Tutu | 720 E. Park Blvd. | Boise | ID | 83712 | (208) 381-2222 |
| SIAM, Zir | 411 Deinhard Ln | McCall | ID | 83638 | (208) 634-8719 |
| HLAING, Razar | 615 Gunfighter Ave. | Mt. Home AFB | ID | 83648 | (208) 828-2163 |
| LEE, Mark | 7111 W. Cermak Rd. | Berwyn | IL | 60402 | (708) 426-7150 |
| AYE, Tun | 2203 East Oakland Avenue | Bloomington | IL | 61701 | (309) 663-4012 |
| LOTONG, Ro Liansang | 271 South Bolingbrook Drive | Bolingbrook | IL | 60440 | (630) 914-5494 |
| WANG, Shiwei | 109 Mattis Rd | Champaign | IL | 61821 | (217) 351-2600 |
| KHAING, Aung | 2206 Barnes Blvd | Cherry Valley | IL | 61012 | (815) 332-7267 |
| LWIN, Moe Thauk Saw | 410 North Michigan Ave | Chicago | IL | 60611 | (312) 321-0951 |
| LEE, Sung-Kyung | 4660 W. Irving Park | Chicago | IL | 60641 | (773) 202-0211 |
| MANG, Thang Thawn | 3607 West Fullerton | Chicago | IL | 60647 | (773) 278-8355 |
| NWE, Zin Mar | 6014 S Cottage Grove Ave. | Chicago | IL | 60637 | (773) 358-4278 |
| OU, Zhuaxiao | 225 E. Chicago Ave | Chicago | IL | 60611 | (312) 227-4000 |
| MUANG, Zo Kim | 5516 N Clark | Chicago | IL | 60640 | (773) 728-7730 |
| THANG, Haw Pum | 5343 N Broadway | Chicago | IL | 60640 | (723) 784-1922 |
| CING, Ciin Ngaih | 757 North Michigan Ave | Chicago | IL | 60611 | (312) 664-8686 |
| CING, Ciin Ngaih | 151 North State Street | Chicago | IL | 60601 | (312) 863-4249 |
| SAI NAW KHAM, Jonathan | 6107 SOUTH ARCHER AVENUE | CHICAGO | IL | 60638 | (773) 735-0043 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------|--------------------------------|------------------|-------|-------|----------------|
| MUNG, Langh Suan | 2520 N Narragansett Ave | Chicago | IL | 60639 | (773) 637-1631 |
| CING, Niang Go | 5233 North Lincoln Avenue | Chicago | IL | 60625 | (773) 943-6042 |
| LIAN, Uk Peng | 2940 N. Ashland Ave. | Chicago | IL | 60657 | (773) 871-8242 |
| SHON, Jeong Nock | 370 North Desplaines Ave | Chicago | IL | 60661 | (312) 775-0991 |
| SUN THANG, Ram Tiam Hngak | 7342 West Foster Ave | Chicago | IL | 60656 | (773) 775-6866 |
| TUANG, Vung Khen | 3531 North Broadway | Chicago | IL | 60657 | (773) 871-1054 |
| CHEN, Huan Hua | 6430 Irving Park Rd. | Chicago | IL | 60634 | (773) 725-8900 |
| KUNG, Tuan | 107 Avenue of the Cities | East Moline | IL | 61244 | (309) 751-0960 |
| Khual, Cin Za | 2400 N Harlem Ave. | Elmwood Park | IL | 60707 | (708) 453-0155 |
| DAL , Man Khan | 2630 Greenbay Rd. | Great Lakes | IL | 60088 | (847) 688-2644 |
| KHAING, Aung | 1810 Harlem Road | Loves Park | IL | 61111 | (815) 633-1481 |
| SOE, Myo Min | 3243 W. 115th Street | Merrionette Park | IL | 60803 | (708) 389-9001 |
| KUNG, Tuan | 2010 1st Street A | Moline | IL | 61265 | (309) 797-0558 |
| LIAN, Sian Khaw | 3115 111th Street | Naperville | IL | 60564 | (630) 579-3300 |
| LIANG, Jeffrey Hui | 8900 N. Greenwood Ave | Niles | IL | 60714 | (847) 795-4600 |
| CHONG, Moses | 7900 N. Milwaukee Ave | Niles | IL | 60714 | (847) 965-3925 |
| CHONG, Moses | 5667 W. Touhy Ave. | Niles | IL | 60714 | (847) 647-6880 |
| MUNG, Lian Kap | 8730 W Dempster St | Niles, | IL | 60714 | (847) 298-6352 |
| NAU, Osman | 4800 N University | Peoria | IL | 61614 | (309) 690-3242 |
| NAU, Osman | 10405 N Centerway Dr. | Peoria | IL | 61615 | (309) 621-7340 |
| ZUAL, Cherry Mawi | 1241 N. Rand Road | Prospect Heights | IL | 60004 | (847) 394-1000 |
| KHAING, Aung | 6410 E. State Street | Rockford | IL | 61108 | (815) 397-6080 |
| KHAING, Aung | 4860 Hononegah Rd. | Roscoe | IL | 61073 | (815) 623-7799 |
| WANG, Shiwei | 1302 Savoy Plaza Center | Savoy | IL | 61874 | (217) 373-0700 |
| PATRATA, Marissa Aluran | 203 West Winters St. | Scott AFB | IL | 62225 | (618) 212-3898 |
| KHUAL, Thang | 622 North Randall Rd. | South Elgin | IL | 60177 | (847) 289-0600 |
| KOP, Paa Sian | 2801 Chatham Rd. | Springfield | IL | 62704 | (217) 698-2980 |
| KOP, Paa Sian | 1911 Sangamon Ave. E | Springfield | IL | 62702 | (217) 744-2012 |
| TIN, John | 200 N Vine | Urbana | IL | 61802 | (217) 337-6016 |
| LIAN KHAM, Khin Maung | 76 Canondale Dr. | Chesterton | IN | 46304 | (219) 929-1717 |
| BRANG, Ah | 10839 Randolph Street | Crown Point | IN | 46307 | (219) 661-1400 |
| BIK, Benjamin Tha Hlei | 10851 Broadway | Crown Point | IN | 46307 | (219) 661-4144 |
| SAW, Min Min | 130 W Hively Ave | Elkhart | IN | 46517 | (574) 294-6130 |
| HLAWNCEU, Tin Mang | 120 Sanford School Road | Elkhart | IN | 46514 | (574) 970-8469 |
| HLAWNCEU, Tin Mang | 3800 East Mishawaka Rd. | Elkhart | IN | 46517 | (574) 875-6211 |
| LIAN, Cung Nawl | 575 E Jackson Blvd. | Elkhart | IN | 46516 | (574) 293-6659 |
| TIN, Joseph Cungzauk | 3900 E. Bristol St. | Elkhart | IN | 46514 | (574) 264-0113 |
| PI, Tuang | 3700 First Ave | Evansville | IN | 47710 | (812) 464-3920 |
| PI, Tuang | 4500 W Lloyd Expressway | Evansville | IN | 47712 | (812) 422-6325 |
| PI, Tuang | 5000 Washington Ave. | Evansville | IN | 47715 | (812) 473-0151 |
| ZATHANG, Tha | 3501 N. Green River Rd. | Evansville | IN | 47715 | (812) 473-4510 |
| ZATHANG, Tha | 600 E Booneville | Evansville | IN | 47725 | (812) 464-3500 |
| KHAM, Gregory Thang Suan | 218 E Pettit Ave | Fort Wayne | IN | 46806 | (260) 745-7800 |
| CEU, Nei | 1527 Bashore Rd. | Goshen | IN | 46528 | (574) 537-0719 |
| HMUNG, Duh That | 1410 College Blvd | Goshen | IN | 46526 | (574) 975-0962 |
| HLAWNCEU, Tin Mang | 7355 Heritage Square Dr. | Granger | IN | 46530 | (574) 807-8220 |
| ZAW, Win | 12850 State Rd 23 | Granger | IN | 46530 | 2192775521 |
| LIN, Tun Tun | 2635 169th Street | Hammond | IN | 46323 | (219) 844-5415 |
| HMUNG, Ngun | 9632 Cline Ave | Highland | IN | 46322 | (219) 924-6932 |
| MOO, Saw Kyaw | 7760 E RIDGE RD | Hobart | IN | 46324 | (219) 962-1115 |
| BLAIDOOT, Monnya | 9115 Hague Road | Indianapolis | IN | 46256 | (317) 521-2000 |
| ZATHANG, Carson Lenza | Lilly Corporate Center DC 1805 | Indianapolis | IN | 46285 | (317) 277-7183 |
| HLEN, Mang | 5025 W 71st St | Indianapolis | IN | 46268 | (502) 571-4626 |
| THANG, Van | 2821 S Washington St | Kokomo | IN | 46902 | (765) 453-7556 |
| SAM RA, Zau Hkun | 6001 Broadway Ave. | Merrillville | IN | 46410 | (219) 980-1468 |

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| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------------|----------------------------|------------------|-------|-------|----------------|
| TIN, Joseph Cungzauk | 306 N. Bittersweet | Mishawaka | IN | 46544 | (574) 259-2405 |
| ZAW, Win | 314 Ironwood Drive | Mishawaka | IN | 46544 | (574) 259-6348 |
| SUE, Charly Phaw Thein | 12 Ridge Road | Munster | IN | 46321 | (219) 836-8414 |
| HMUNG, Duh That | 242 North Oakland Ave | Nappanee | IN | 46550 | (574) 773-3013 |
| PI, Tuang | 8301 Bell Oaks Dr. | Newburgh | IN | 47630 | (812) 853-9505 |
| OO, Kyaw Zin | 6046 Central Ave. | Portage | IN | 46368 | (219) 762-9518 |
| CHIN, Biak Sung | 1515 Us Highway 41 | Schererville | IN | 46375 | (219) 865-8990 |
| YEENA, Daryusi | 525 S. Mayflower Road | South Bend | IN | 46619 | (574) 288-4854 |
| YEENA, Daryusi | 926 Erskine Plaza | South Bend | IN | 46614 | 5742919881 |
| ZAW, Win | 2081 S. Bend Ave. | South Bend | IN | 46637 | 5742726922 |
| LIAN, Ngun Hmung | 9825 Wicker Ave | St. John | IN | 46373 | (219) 365-7717 |
| MYI SHI, Mung San | 2168 W Highway 30 | Valparaiso | IN | 46385 | (219) 462-5147 |
| LO, Va Thla | 1605 Calumet Ave. | Valparaiso | IN | 46383 | (219) 464-8606 |
| LO, Va Thla | 2800 N. Calumet Ave | Valparaiso | IN | 46383 | (219) 464-3571 |
| TUANG, Kam Sian | 1150 Husky Trail | Warsaw | IN | 46582 | (574) 371-9000 |
| ROT, Nai Mangay | 225 E. Cloud | Andover | KS | 67002 | (316) 733-3720 |
| MAR, Cho Cho | 1624 N. Rock Road | Derby | KS | 67037 | (316) 554-2129 |
| BOUTHAVONG, Tasha Soukhaphone | 1700 N. 14th Street | Dodge City | KS | 67801 | (620) 225-6130 |
| LET, Suang Khua | 310 Kansas Ave | Fort Leavenworth | KS | 66027 | (913) 684-4903 |
| MAUNG, Than Tin | 2310 Trooper Dr. Bldg #231 | Fort Riley | KS | 66442 | (785) 239-0521 |
| LIAN, Kham Za | 1305 East Kansas | Garden City | KS | 67846 | (620) 275-4274 |
| LIAN, Kham Za | 1211 Buffalo Jones Ave | Garden City | KS | 67846 | (620) 275-0194 |
| TE, Kim | 531 West 27Th Street | Hays | KS | 67601 | (785) 628-1016 |
| TE, Kim | 1902 Vine Street | Hays | KS | 67601 | (785) 628-6137 |
| NAUNG, Htoo Myat | 206 W 5Th Ave | Hutchinson | KS | 67501 | (620) 663-4464 |
| NAUNG, Htoo Myat | 3200 Plaza East Drive | Hutchinson | KS | 67502 | (620) 665-5579 |
| LIAN, Khai Sawm | 1410 S Kansas | Newton | KS | 67114 | (316) 284-3720 |
| LIAN, Khai Sawm | 1216 N Main | Newton | KS | 67114 | (316) 283-4180 |
| LAZUM, Seng Naw | 2350 Planet Ave | Salina | KS | 67401 | (785) 823-9403 |
| LAZUM, Seng Naw | 1235 E. Cloud St. | Salina | KS | 67401 | (785) 827-8775 |
| IANG, Sui Fom Chen | 6829 SW 29th St. | Topeka | KS | 66614 | (785) 228-4200 |
| IANG, Sui Fom Chen | 5311 S.W. 22nd Place | Topeka | KS | 66614 | (785) 228-8760 |
| LIAN, ZA HEI | 4015 S.W. 10th Street | Topeka | KS | 66604 | (785) 228-8700 |
| YOUNGPOEIH, Boeithang Batu | 2010 SE 29th Street | Topeka | KS | 66605 | (785) 267-1797 |
| BIL, Anthony | 800 NW 25th Street | Topeka | KS | 66618 | (785) 357-2660 |
| SOE, Thike | 10515 W Central | Wichita | KS | 67212 | (316) 729-0050 |
| SOE, Thike | 1910 W 21st N | Wichita | KS | 67203 | (316) 838-1158 |
| SOE, Thike | 640 North West Street | Wichita | KS | 67203 | (316) 941-1920 |
| OO, Lay Naing | 10222 W 21st | Wichita | KS | 67205 | (316) 729-1530 |
| KHIN, Thanda | 7707 E. Central | Wichita | KS | 67206 | (316) 651-2700 |
| NAW, THIDAR WIN | 9450 East Harry | Wichita | KS | 67207 | (316) 651-2720 |
| ROT, Nai Mangay | 5500 E Harry Street | Wichita | KS | 67218 | (301) 686-5200 |
| SANAY, Linnai | 3707 North Woodlawn | Wichita | KS | 67220 | (316) 691-9130 |
| HTOO, Saw Shady | 53327 Derby Court Building | Wichita | KS | 67221 | (316) 759-5621 |
| CIN, Van Cer | 8828 W 13th Street N | Wichita | KS | 67212 | (316) 722-5690 |
| CIN, Van Cer | 3211 S Seneca | Wichita | KS | 67217 | (316) 522-4404 |
| CIN, Van Cer | 13415 Maple Street | Wichita | KS | 67235 | (316) 729-5200 |
| ZOU, Amy | 2244 North Rock Rd. Ct. | Wichita | KS | 67226 | (316) 685-5844 |
| NAW, THIDAR WIN | 3020 E. Douglas Ave | Witchita | KS | 67214 | (316) 681-6830 |
| NWEE, Naw Phaw | 4747 South Broadway | Witchita | KS | 67216 | (316) 529-9030 |
| LIAN, Tun Tuang | 2835 S. Highway 393 | Buckner | KY | 40031 | (800) 576-4377 |
| HNIANG, Rang K | 2606 Indiana Ave | Fort Campbell | KY | 42223 | (270) 640-4008 |
| SHU, Sa San | Gold Vault Rd Bldg# 121 | Fort Knox | KY | 40121 | (502) 624-8525 |
| CIN, Hmung Cung | 1001 Cherry Blossom Way | Georgetown | KY | 40324 | (502) 868-2000 |
| TE, Lal | 800 Rose Street | Lexington | KY | 40536 | (859) 323-5825 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------|---------------------------------|------------------|-------|------------|----------------|
| THANG, Thawng | 2500 TERRA CROSSING BLVD | LOUISVILLE | KY | 40245-5374 | (502) 885-7662 |
| MANG, Sem Sui | 1265 Twining Drive | Barksdale | LA | 71110 | (318) 456-8263 |
| RAHKAWI, Aung Dee | 7355 Highland Drive | Baton Rouge | LA | 70808 | (225) 767-0074 |
| RAHKAWI, Aung Dee | 600 Arlington Creek Centre Blvd | Baton Rouge | LA | 70820 | (225) 448-0271 |
| MARAN, Raymond Khun Aung | 3446 Drusilla Lane | Baton Rouge | LA | 70809 | (225) 776-4800 |
| LABU, Lawt Naw | 18111 Highland Road | Baton Rouge | LA | 70810 | (225) 615-7800 |
| JANG MAW, Dai Zin | 12732 Perkins Road | Baton Rouge | LA | 70810 | (225) 767-6659 |
| BAWK, Htoi | 7580 Bluebonnet Blvd | Baton Rouge | LA | 70810 | 2252511010 |
| KI, Mang Cer | 5909 Florida BLVD. | Baton Rouge | LA | 70806 | #N/A |
| JANGMAW, Seng Hkawn | 14640 Village Market Street | Baton Rouge | LA | 70817 | (225) 448-0050 |
| LIAN, Cung Bik | 7902 Highway 23 | Belle Chasse | LA | 70037 | (504) 393-1012 |
| LEN, San | 400 Russell Ave | Belle Chasse | LA | 70037 | (504) 678-2587 |
| LAI NAWL, Siang Lian Hmung | 10130 Crossing Way | Denham Springs | LA | 70726 | 2254357070 |
| LAL, Khai Suan | 7445 LA 467 Bldg 601 | Fort Polk | LA | 71459 | (337) 531-2747 |
| THLENG, Biak | 209 S. Airline Highway | Gonzales | LA | 70737 | 2256446686 |
| MYINT, Aye | 14635 Airline Highway | Gonzales | LA | 70737 | 2256734255 |
| HEI, Thang | 2704 W. Thomas Street | Hammond | LA | 70401 | (985) 340-4924 |
| LING, MOSES | 1410 St. Charles Street | Houma | LA | 70360 | (985) 580-2525 |
| LAL, Ram Hu | 2233 Martin Luther King Blvd. | Houma | LA | 70360 | #N/A |
| SUNG, Amy | 6136 Johnston Street | Lafayette | LA | 70503 | 3378890040 |
| CEU, John San Cung | 1810 Camellia Blvd. | Lafayette | LA | 70508 | #N/A |
| BIK, Ngun Ceu | 601 Bertrand Drive | LaFayette | LA | 70506 | (337) 889-0045 |
| THA, Ceu | 1351 Sam Houston Jones Parkway | Lake Charles | LA | 70611 | (337) 502-0120 |
| MANG, Van Cin | 19520 Highway 40 | Loranger | LA | 70446-3456 | (985) 878-0012 |
| HPAKAWN, Ja Yung | 710 Veterans Memorial Blvd | Metairie | LA | 70005 | (504) 834-8216 |
| BAWK, Zau | 5016 West Esplanade Ave | Metairie | LA | 70006 | (504) 885-7005 |
| HKAWNG, Ze | 5010 Veterans Memorial Blvd | Metairie | LA | 70006 | (504) 887-1150 |
| SENG, Aung | 6403 HIGHWAY 90 EAST | Morgan City | LA | 70380 | (985) 384-4477 |
| ZING, Dawt Len | 900 E. Admiral Doyle Drive | New Iberia | LA | 70560 | (337) 551-5002 |
| BAWK, Zau | 135 Robert E Lee Blvd | New Orleans | LA | 70124 | (504) 282-3428 |
| RALTE, Lal Rem Ruata | 801 Harrison Ave. | New Orleans | LA | 70124 | (504) 293-1201 |
| RALTE, Lal Rem Ruata | 8115 South Clairborne Ave. | New Orleans | LA | 70118 | (504) 488-0536 |
| CIN, Ngun Cer | 2222 St. Claude Ave | New Orleans | LA | 70117 | (504) 262-8888 |
| LI, Seng | 58440 Belleview Highway | Plaquemine | LA | 70764 | 2256850422 |
| MYINT, Aye | 260 Highway 70 Spur | Plattenville | LA | 70393 | 9853693200 |
| PA PA, Ah Li | 28477 Highway 22 | Ponchatoula | LA | 70454 | (985) 792-9122 |
| RUAPHUL, Nawl Ci | 145 Berryland Shopping Center | Ponchatoula | LA | 70454 | 9854010010 |
| San, Nang | 40017 Highway 42 | Prairieville | LA | 70769 | (225) 622-4041 |
| KUNG, Khua | 5525 Cameron Street | Scott | LA | 70583 | (337) 232-9877 |
| SPEARMAN, Teresa Tolentino | 44269 Louisiana 429 | St. Amant | LA | 70774 | (225) 644-7767 |
| THANG, William Ram Kip | 5452 Live Oak Centre Drive | St. Francisville | LA | 70775 | (225) 635-9817 |
| THAWNG, Lian | 800 Carlyss Boulevard | Sulphur | LA | 70665 | (337) 502-0110 |
| BAWI, Vannawl | 147 Oak Tree Park Drive | Sunset | LA | 70584 | (337) 662-5512 |
| LIAN, Nun | 204 North Canal Blvd | Thibodaux | LA | 70301 | (985) 446-3427 |
| MANG, Fung | 1030 S. Acadia Rd | Thibodaux | LA | 70301 | 9853876025 |
| WAI, Ted | 2900 E. Milton Ave | Youngsville | LA | 70592 | 3373622814 |
| SUNG, Ngun Tha | 2300 Church Street | Zachary | LA | 70791 | (225) 658-2784 |
| REH, Mee | 248 Great Road | Acton | MA | 01720 | (978) 635-9893 |
| LWIN, Min | 175 University Drive | Amherst | MA | 01002 | (413) 253-0416 |
| VILASA, FNU | 301 Pond Street | Ashland | MA | 01721 | (508) 881-5125 |
| KM, TEK BAHADUR | 2040 Commonwealth Ave | Auburndale | MA | 02466 | (617) 965-1793 |
| GAO, Qiong | 535 Trapelo Rd. | Belmont | MA | 02478 | (617) 489-6540 |
| SHERPA, Ngima | 106 Saint Stephen St. | Boston | MA | 02115 | (617) 373-2530 |
| SHERPA, Doma | 90 Causeway St. | Boston | MA | 02114 | (857) 409-3403 |
| SHERPA, Doma | 24 School Street | Boston | MA | 02108 | (617) 372-8156 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|------------------------|-----------------------------------|------------------|-------|------------|----------------|
| SHERPA, Sangye | 1 Boylston Street | Chestnut Hill | MA | 02467 | (617) 232-3854 |
| JUNGNEY, Yeshi | 650 Memorial Drive | Chicopee | MA | 01020 | (413) 593-0204 |
| XU, Han Qing | 739 Chief Justice Cushing | Cohasset | MA | 02025 | (781) 383-2315 |
| MAY, Mya Mya | 15 State Rd | Dartmouth | MA | 02747 | (508) 993-9995 |
| ONG, Naing Ong | 441 N Main Street | East Longmeadow | MA | 01028 | (413) 504-6014 |
| JIANG, Phoebe Bao Qian | 348 East Central Street | Franklin | MA | 02038 | (508) 553-8705 |
| TUN, Tin | 560 Main Street | Gardner | MA | 01440 | (978) 730-1040 |
| OO, Thu Zar | 127 Eastern Ave | Gloucester | MA | 01930 | (978) 281-4844 |
| SUI, Esther | 740 Main St | Great Barrington | MA | 01230 | (413) 528-1314 |
| HTITE , Saw Wei Lin | 300 Stockbridge Road | Great Barrington | MA | 01230 | (413) 528-8415 |
| KO, Aung Ko | 237 Mohawk Trail | Greenfield | MA | 01301 | (413) 772-0435 |
| TUAN, Lang Kho | 1709A BUILDING - GRIFFISS STREET | HANSCOM AFB | MA | 01731-6290 | (781) 377-4210 |
| WOSE, Xirao | 160 Reservoir St Rt. 31 | Holden | MA | 01520 | (508) 829-9614 |
| LWIN, Su Sandar | 167 West Main Street | Hopkinton | MA | 01748 | (508) 625-3263 |
| CHEN, Ying Meng | 182 Summer St. | Kingston | MA | 02364 | (781) 585-7423 |
| AUNG, Zaw Zaw | 10 Pleasant Street | Lee | MA | 01238 | (413) 504-6037 |
| HTITE , Saw Wei Lin | 495 Pittsfield Road | Lenox | MA | 01240 | (413) 443-5449 |
| KHAING, Lai Lai | 145 Lincoln Road | Lincoln | MA | 01773 | (781) 259-0144 |
| KHAING, Lai Lai | 236 Great Rd. | Littleton | MA | 01460 | (978) 486-8986 |
| LWIN, Zarli | 802 Williams Street | Longmeadow | MA | 01104 | (413) 567-6231 |
| MAUNG, Shan Y | 433 Center Street | Ludlow | MA | 01056 | (413) 589-0161 |
| LWIN, Su Sandar | 240 East Main Street | Marlborough | MA | 01752 | (508) 480-0109 |
| ZAW, Myo Htet | 7 Medway Road | Milford | MA | 01757 | (508) 422-9300 |
| JANG, Se Won | 45 Veterans Memorial Drive | North Adams | MA | 01247 | (413) 663-6549 |
| ZAW, Win | 136 N King Street | Northampton | MA | 01060 | (413) 584-6137 |
| ZHANG, Ming Zhi | 10 Washington Street | Norwell | MA | 02061 | (781) 681-9322 |
| HTET, Zarni | 434 Walpole Street | Norwood | MA | 02062 | (781) 769-0905 |
| KYAW, Kyaw | 1180 Thorndike Street | Palmer | MA | 01066 | (413) 504-6020 |
| GAO, Jianchao | 200 West St | Pittsfield | MA | 01201 | (413) 447-7301 |
| GUO, Zheng Hua | 555 Hubbard Ave | Pittsfield | MA | 01201 | (413) 442-7696 |
| WANGMO, Tsering | 731 Boston Turnpike | Shrewsbury | MA | 01545 | (508) 791-7142 |
| GYALTSEN, Sherab | 25 Robert Dr. | South Easton | MA | 02375 | (508) 238-6305 |
| TOBZIN TASHI, Fnu | 44 Willmansett Street | South Hadley | MA | 01075 | (413) 538-9303 |
| PAW, Than Tin | 10 College Hwy Rt. 10 | Southampton | MA | 01073 | (413) 527-5500 |
| HTOO, Kyaw | 505 E. Main Street | Southbridge | MA | 01550 | (508) 764-6213 |
| THAWNG, Kulh Lian | 195 College Highway | Southwick | MA | 01077 | (413) 569-6163 |
| ZAW, Myo Htet | 62 W. Main Street | Spencer | MA | 01562 | (508) 885-0003 |
| JUNGNEY, Yeshi | 1090 St. James Ave | Springfield | MA | 01104 | (413) 732-5177 |
| JUNGNEY, Yeshi | 2145 Roosevelt Avenue | Springfield | MA | 01104 | (413) 784-0600 |
| MAUNG, Shan Y | 1941 Wilbraham Road | Springfield | MA | 01129 | (413) 783-9141 |
| HTUN, Khin Hlike Hlike | 1500 Main Street | Springfield | MA | 01115 | (413) 504-1278 |
| THAWNG, Kulh Lian | 300 Cooley Street | Springfield | MA | 01128 | (413) 782-0608 |
| CHEN, Shi Ping | 171 Worcester-Providence Turnpike | Sutton | MA | 01590 | (508) 865-5168 |
| LIN, Kyaw Htin | 1111 Providence Hwy | Walpole | MA | 02081 | (508) 660-9710 |
| GAO, Qiong | 1070 Lexington St. | Waltham | MA | 02451 | (781) 891-0615 |
| KYAW, Kyaw | 148 West Street | Ware | MA | 01082 | (413) 967-6181 |
| CHEN, Shi Ping | 2 Worcester Road | Webster | MA | 01570 | (508) 943-7232 |
| SHWE, Thanda | 637 Lowell St. | West Peabody | MA | 01960 | (978) 536-3200 |
| HTET, Nyai W | 503 Memorial Ave. | West Springfield | MA | 01089 | (413) 746-0999 |
| MAR, Zin | 1 E Silver Street | Westfield | MA | 01085 | (413) 568-1001 |
| WIN, Aung Myo | 475 E Main Street | Westfield | MA | 01085 | (413) 562-5230 |
| ZOU, Mei Ya | 610 Middle St | Weymouth | MA | 02817 | (781) 331-5108 |
| TUN, May | 2035 Boston Road | Wilbraham | MA | 01095 | (413) 543-0931 |
| CHEN, Shi Ping | 564 South West Cutoff | Worcester | MA | 01610 | (508) 752-3737 |
| CHEN, Shi Ping | 50 Cambridge Street | Worcester | MA | 01603 | (508) 363-4870 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------------|-------------------------------------|---------------------|-------|-------|----------------|
| PHUNTSOK, Dhamchoe | 72 Pullman Street | Worcester | MA | 01606 | 5088548474 |
| WANGMO, Tsering | 221-223 Park Ave | Worcester | MA | 01609 | (508) 798-5178 |
| TSERING WANGDUE, FNU | 100 Mayfield St. | Worcester | MA | 01602 | (508) 793-9011 |
| MYO, Raymond | 1684 Starkey Bl. | Andrews AFB | MD | 20762 | (240) 857-6512 |
| LATT, Aung | 694 Kinkaid Road | Annapolis | MD | 21402 | (240) 498-7666 |
| SANG, Van Run | 3779 Boston St. | Baltimore | MD | 21224 | (410) 522-0270 |
| THAN, Hrang | 1801 Whetstone Way | Baltimore | MD | 21230 | (410) 528-8484 |
| LIAN, Bawi Tin | 4805 Battery Lane | Bethesda | MD | 20814 | (240) 630-8635 |
| TIAL, Elena Hlawn | 44900 St Andrews Church Rd. | California | MD | 20619 | (301) 737-2393 |
| THANT, Orion | Building 2786 Mapes & Macarthur Rds | Fort George G Meade | MD | 20755 | (301) 677-7286 |
| CHO, Ham Liang | 6906 Cooper Ave | Fort Meade | MD | 20755 | (301) 225-8100 |
| CHAW, Fourkoko | BLDG # 1510 Porter Street | Frederick | MD | 21702 | (301) 619-4219 |
| CHEN, Hai Yan | 323 Copley Place | Gaithersburg | MD | 20878 | (301) 963-7904 |
| THANT, Orion | 2657G Annapolis Rd. | Hanover | MD | 21076 | (410) 551-8700 |
| THANG, Hnang Hnem | 11100 Johns Hopkins Rd. | Laurel | MD | 20723 | (240) 228-5000 |
| KYI, Khin Maung | 2173 Cuddihy Rd. | NAS Patuxent River | MD | 20670 | (301) 342-3789 |
| TUN, Khin Thida | 12525 Park Potomac Ave | Potomac | MD | 20854 | (301) 294-5329 |
| LIANI, Zo Siam | 11845 Old Georgetown | Rockville | MD | 20852 | (301) 468-3029 |
| LIANG, Guozhu | 407 George Clauss Blvd | Severn | MD | 21144 | (410) 582-9990 |
| OO, Min Zaw | 600 center Street | Auburn | ME | 04210 | (207) 784-6971 |
| WIN, Genesis | 1 Chandler Dr. | Bath | ME | 04530 | (207) 443-9179 |
| WIN, Genesis | 147 Bath Rd. Route 1 | Brunswick | ME | 04011 | (207) 721-9996 |
| OO, Min Zaw | 27 East Av. | Lewiston | ME | 04240 | (207) 784-6900 |
| TUN, Htoo | 720 South 11th. Street | Niles | MI | 49120 | (269) 684-2722 |
| NG, Daniel K | 2121 Cleveland Ave. | St. Joseph | MI | 49085 | (616) 983-1223 |
| TUN, Htoo | 5637 Cleveland Ave. | Stevensville | MI | 49127 | (269) 429-1711 |
| NWAY, Ma | 9655 Colorado Lane N | Brooklyn Park | MN | 55445 | (763) 315-6767 |
| DOOT, Mon | 7900 Market Blvd | Chanhassen | MN | 55317 | (952) 934-1010 |
| NWAY, Ma | 12900 Riverdale Dr. | Coon Rapids | MN | 55448 | (763) 421-4252 |
| KHAING, Thwe Thwe | 615 West Central Entrance | Duluth | MN | 55811 | 2187270272 |
| Lin, Klara | 16500 W. 78th St. | Eden Prairie | MN | 55346 | (952) 937-9585 |
| VANG, Lue | 440 Water Street | Excelsior | MN | 55331 | (952) 229-8300 |
| HER, Ying Pao | 2440 Hennepin Ave. | Minneapolis | MN | 55405 | (612) 377-3448 |
| HER, Ying Pao | 5615 Chicago Ave. South | Minneapolis | MN | 55417 | (612) 824-2430 |
| LEE, Naicheng Koobtsheej | 5327 Lyndale Ave. S. | Minneapolis | MN | 55419 | (612) 822-2935 |
| ZIN, Thet Htar | 655 Nicollet Mall | Minneapolis | MN | 55402 | (612) 339-0363 |
| THAO, Keng | 5801 Neal Ave. N. | Oak Park Heights | MN | 55082 | (651) 439-9161 |
| NU, Wai | 441 County Highway 96 | Shoreview | MN | 55126 | 6513136868 |
| VANG, Bee | 1261 Grand Ave. | St. Paul | MN | 55105 | 6516983366 |
| PEON, Nyee | 4391 South Lake Ave | White Bear Lake | MN | 55110 | (651) 429-5913 |
| ZAW, Ne Myo | 1059 Meadowlands Dr. | White Bear Lk | MN | 55127 | (651) 426-6534 |
| HER, Rosie | 8505 Valley Creek Road | Woodbury | MN | 55125 | 6515788800 |
| SOUN, Ai Thomas Kua | 3900 Vogel Road | Arnold | MO | 63010 | (636) 282-3377 |
| MAI, Gui Qing | 1393 Big Bend | Ballwin | MO | 63021 | (636) 225-3777 |
| SING, Pan Paukhan | 8800 Manchster | Brentwood | MO | 63144 | (314) 961-5454 |
| MAI, Gui Qing | 141 Hilltown Village | Chesterfield | MO | 63017 | (636) 532-2505 |
| TUANG, Deng | 1060 Woodsmill Plaza | Chesterfield | MO | 63017 | (636) 227-2278 |
| HUALNGO, Michael Kaplianchnunga | 1400 Forum Blvd. | Columbia | MO | 65203 | (573) 446-2800 |
| UK, Nawl | 6083 Mid Rivers Mall Dr. | Cottleville | MO | 63304 | (636) 498-0108 |
| MAI, Gui Qing | 12756 Olive Street Rd. | Creve Coeur | MO | 63141 | (314) 434-7323 |
| UK, Nawl | 7909 Highway N | Dardenne Prairie | MO | 63368 | (636) 561-4650 |
| LATT, Win Tun | 12332 Manchester Road | Des Peres | MO | 63131 | (314) 965-3094 |
| THAWNG, Peter Biak | 245 East 5th St. | Eureka | MO | 63025 | (636) 938-4102 |
| HTOI, Awng | 45 Gravois Bluffs Plaza Dr. | Fenton | MO | 63026 | (626) 343-1216 |
| SOUN, Ai Thomas Kua | 1181 Gannon Plaza | Festus | MO | 63028 | (636) 937-3339 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|-------------------------------|-------------------|-------|------------|----------------|
| KHUAL, Lian | 689 Nebraska Ave. | Fort Leonard Wood | MO | 65473 | (573) 596-0783 |
| Hualingo, Zomawia | 1801 Missouri Blvd. | Jefferson City | MO | 65109 | (573) 635-0753 |
| SENG, Htoi | 10233 Manchester Rd. | Kirkwood | MO | 63122 | (314) 965-7310 |
| PAE, Kyong | 10275 Clayton Rd. | Ladue | MO | 63124 | (314) 991-0510 |
| MOY, San Jian | 8867 Ladue Rd | Ladue | MO | 63124 | (314) 725-7574 |
| UK, Nawl | 101 Civic Center Dr. | Lake St Louis | MO | 63367 | (636) 561-1922 |
| LATT, Win Tun | 7355 Manchester Road | Maplewood | MO | 63143 | (314) 644-7825 |
| MAI, Gui Qing | 2030 Dorsett Rd. | Maryland Heights | MO | 63043 | (314) 434-3147 |
| KIIM, Zam Suan | 5519 Oakville Shopping Center | Oakville | MO | 63129 | (314) 892-6401 |
| CHIN, TinTin Aye | 6600 Clayton Rd. | Richmond Heights | MO | 63117 | (314) 644-0510 |
| UK, Nawl | 3740 Monticello Plaza Dr | Saint Charles | MO | 63304 | (636) 300-0630 |
| UK, Nawl | 60 Harvester Sq | Saint Charles | MO | 63303 | (636) 441-5900 |
| KIIM, Zam Suan | 5434 Southfield Ctr | Saint Louis | MO | 63123 | (314) 849-1815 |
| NHKUM, Kyaw Lwinoo | 1900 First Capital Dr. | St. Charles | MO | 63301 | (636) 669-1801 |
| SHWE, U Thuang | 3430 S. Grand Blvd. | St. Louis | MO | 63118 | (314) 772-5500 |
| SING, Pan Paukhan | 8650 Big Bend Blvd. | St. Louis | MO | 63119 | (314) 961-0555 |
| CIN, Kham Lam | 5055 Arsenal | St. Louis | MO | 63139 | (314) 771-5008 |
| CIN, Kham Lam | 60 Hampton Village Plaza | St. Louis | MO | 63109 | (314) 353-5060 |
| LIAN, Deih | 1020 Loughborough | St. Louis | MO | 63111 | (314) 752-5333 |
| LIAN, Deih | 315 N. 9th St. | St. Louis | MO | 63101 | (314) 436-7694 |
| KIIM, Zam Suan | 4333 Butler Hill Road | St. Louis | MO | 63128 | (314) 894-1227 |
| CHIN, TinTin Aye | 4171 Lindell Blvd | St. Louis | MO | 63108 | (314) 533-8027 |
| MOY, San Jian | 10650 Olive Blvd | St. Louis | MO | 63141 | (314) 567-3838 |
| HMUN, Van Ro | 700 Arnold Ave. | Whiteman AFB | MO | 65305 | (660) 687-5655 |
| AYE, Nanghseng | 508 Larcher Blvd | Biloxi | MS | 39534 | (228) 377-4666 |
| YIN, Nai Ong | 323 Simler Blvd Bldg #16 B | Columbus AFB | MS | 39710 | 6624347109 |
| THANG, Vanlian | 4407 East Aloha Drive | Diamondhead | MS | 39525 | (228) 255-3430 |
| MAR, JOHN HOUNG | 1444 East Pass Rd. | Gulf Port | MS | 39507 | 2286787006 |
| LIN, Nai Min | 1707 CBC Second Street B | Gulfport | MS | 39501 | 2288712039 |
| GARDEA, MAYRA | 600 Battleground Drive | Iuka | MS | 38852 | (662) 423-9595 |
| SAN, Kyaw Soe | 3164 Bienville | Ocean Springs | MS | 39564 | (228) 875-1687 |
| VALENTINE, Elizabeth R. | 7228 FOURTH AVENUE NORTH | MALMSTROM AFB | MT | 59402-7510 | (406) 731-3432 |
| TUANG, Gin Lam | Atrium Health Mercy Hospital | Charlotte, | NC | 28207 | (704) 304-5000 |
| BAWI, Lian Cung | 136 Merrimon Ave | Asheville | NC | 28801 | (828) 255-1817 |
| KUAL, Lam Khan | 240 Shadowline Dr. | Boone | NC | 28607 | (828) 262-3319 |
| SAY, Lah | 1230 Holcomb Blvd | Camp Lejeune | NC | 28547 | (910) 451-5071 |
| LIAN, David | Mill Creek Shopping Center | Carthage | NC | 28327 | (910) 246-0710 |
| AYE, Naw A | 2080 Kildaire Farm Rd. | Cary | NC | 27518 | (919) 233-9483 |
| SANG, Paul Van Biak | 7823 Colony Rd. | Charlotte | NC | 28226 | (704) 341-3688 |
| OO, Myint Myint | 8445 Davis Lake Parkway | Charlotte | NC | 28269 | (704) 597-7014 |
| MUTAW, Kaw | 9641 Brookdale Dr. | Charlotte | NC | 28215 | (704) 599-8449 |
| NAING, Win Thein | 5810 Prosperity Church Rd | Charlotte | NC | 28269 | (704) 875-0993 |
| NAING, Win Thein | 112 S. Sharon Amity Rd. | Charlotte | NC | 28211 | (704) 366-1675 |
| NAING, Win Thein | 8600 University City Blvd. | Charlotte | NC | 28213 | (704) 593-1395 |
| LAW, Siu | 13000 South Tryon St . | Charlotte | NC | 28278 | (704) 587-9970 |
| CEU, William Vanbiak | 9720 Rea Rd | Charlotte | NC | 28277 | (704) 752-1013 |
| THANG, Kio Cin | 3333 Pineville Matthews Rd. | Charlotte | NC | 28226 | (704) 544-3340 |
| THANG, Kio Cin | 6701 Morrison Blvd. | Charlotte | NC | 28211 | (704) 364-1245 |
| KAP, Dal Khan | 325 W. 6th St. | Charlotte | NC | 28202 | (704) 332-8479 |
| MUNG, Cin Khan | 4101 Park Rd. | Charlotte | NC | 28209 | (704) 523-8106 |
| NAWL, Sang | 4821 Berewick Town Center Dr. | Charlotte | NC | 28278 | (704) 587-1011 |
| CIN, Lang Kai | 2717 South Blvd | Charlotte | NC | 28209 | (704) 527-1018 |
| Tha, Si Le | 11135 Golf Links Dr. | Charlotte | NC | 28277 | (704) 303-8601 |
| HNIANG, Ni | 10616 Providence Rd. | Charlotte | NC | 28277 | 7048492776 |
| PAR, Biak C | 4701 Smith Farm Rd | Charlotte | NC | 28216 | (704) 949-2220 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------|------------------------------------|---------------------|-------|-------|----------------|
| TUANG, Gin Lam | 1000 Blythe Blvd | Charlotte | NC | 28203 | (704) 355-2000 |
| THANG, Pau Min | 16625 Lancaster Hwy | Charlotte | NC | 28277 | (704) 714-4795 |
| TAKNAN, Cangawt | 1015 Providence Rd. | Charlotte | NC | 28207 | (704) 338-9100 |
| VUNG, Khup Sian | 1227 East Blvd. | Charlotte | NC | 28203 | 7043755071 |
| HUAI, Don | 8538 Park Rd. | Charlotte | NC | 28210 | (704) 552-7212 |
| SUIZASIN, Veronica | 7852 Rea Rd. | Charlotte | NC | 28277 | (704) 341-7657 |
| REN, Youhang | 2720 W Mallard Creek Church Rd | Charlotte | NC | 28262 | (704) 717-7501 |
| SANG, Bawi Hnin | 1704 Central Ave | Charlotte | NC | 28205 | (704) 375-8491 |
| SI, Maung | 4100 Carmel Rd. | Charlotte | NC | 28226 | (704) 542-6228 |
| BAWI, Van | 15007 John J Delaney Dr. | Charlotte | NC | 28277 | 7047162000 |
| PAR, No Than | 5706 Wyalong Dr. | Charlotte | NC | 28227 | (704) 545-0229 |
| HTOO, Kay Kaw | 67 Flowers Crossroads Way | Clayton | NC | 27527 | (919) 359-9154 |
| UK, Thawng | 1245 Concord Pkwy North | Concord | NC | 28025 | (704) 795-9351 |
| KERO, Bei | 19815 N. Cove Rd. | Cornelius | NC | 28031 | (704) 895-5020 |
| SOE, Saw Soe | 11124 Renaissance Dr | Davidson | NC | 28036 | (704) 439-4042 |
| OO, Thet | 2800 Raeford Rd. | Fayetteville | NC | 28303 | 9104846000 |
| PAW, Naw Ka Nyaw | 3571 Butner Rd | Fort Bragg | NC | 28307 | (910) 396-2316 |
| NAING, Soe | 3330 W. Friendly Ave. | Greensboro | NC | 27410 | (336) 297-1361 |
| SOE, Kyaw | 2100 Stantonsburg Road | Greenville | NC | 27835 | (252) 847-4405 |
| DEEBAING, Khamlum | 203 Alston Blvd. | Hampstead | NC | 28443 | (910) 329-0711 |
| WAH, Naw Eh | Roosevelt Blvd. E Street | Havelock | NC | 28533 | (252) 466-0802 |
| BAWI, Lian Cung | 636 Spartanburg Hwy | Hendersonville | NC | 28792 | (828) 693-6668 |
| CUNG, Zo Duh | 265 Eastchester Dr. | High Point | NC | 27262 | (336) 869-6317 |
| Hre, Billy Luai | 9925 Rose Commons Dr. | Huntersville | NC | 28078 | (704) 875-9703 |
| AUNGCHIT, Saw Shwe Hlahtun | 7715 Regency Lake Dr. | Huntersville | NC | 28078 | (704) 892-1197 |
| AUNGCHIT, Saw Shwe Hlahtun | 9759 Sam Furr Rd. | Huntersville | NC | 28078 | (704) 895-2594 |
| WIN, Ko Swe | 6610 OLD MONROE RD | Indian Trail | NC | 28079 | (704) 289-1156 |
| SAY, Lah | 4055 Curtis Rd | Jacksonville | NC | 28545 | (910) 449-6395 |
| KYI, Le Le | 2021 Old Regent Way | Leland | NC | 28451 | (910) 371-3944 |
| CEU, William Vanbiak | 13639 Providence Rd. | Matthews | NC | 28105 | (704) 847-5955 |
| CING, Khawl Za | 1351 Chestnut Lane | Matthews | NC | 28104 | (704) 234-0405 |
| VUNG, Don Lam | 5920 Weddington-Monroe Rd | Matthews | NC | 28104 | (704) 843-4100 |
| HTAY, Hninu | 7800-J, Stevens Mill RD | Matthews | NC | 28104 | (704) 882-2749 |
| HTAY, Hninu | 3100 Weddington Rd | Matthews | NC | 28105 | (704) 841-1810 |
| REM, Ngun Zung | 15080-P Idlewild Rd | Matthews | NC | 28104 | (704) 882-2277 |
| KHUP, Huat Za | 7036 Brighton Park Dr | Mint Hill | NC | 28227 | (704) 545-3281 |
| PYINAE, Pohsar | 118 Argus Lane | Mooresville | NC | 28117 | (704) 799-2004 |
| OO, Saw Peter | 134-11 Town Center Dr. | Mooresville | NC | 28117 | (704) 799-1066 |
| UK, Sang | 5000 US Hwy 70 | Morehead City | NC | 28557 | (252) 240-3742 |
| RALTE, Zothan Sanga | 3565 M L King Jr Blvd | New Bern | NC | 28562 | (252) 514-0060 |
| NOUNG, Saw Noug | Harris Teeter, 2032 Waterscape Way | New Bern | NC | 28562 | (252) 631-5226 |
| SUN, Roni Stewart | 305 Ivey Lane | Pinehurst | NC | 28374 | (910) 255-0104 |
| AYE, Naw A | 2603 Glenwood Ave | Raleigh | NC | 27608 | (919) 787-5526 |
| SAILO, Biakhnuna | 4221 Corners Pkwy | Raleigh | NC | 27617 | (919) 596-5399 |
| KI, Lai Mang | 9600 Falls of Neuse Rd. | Raleigh | NC | 27615 | (919) 676-6614 |
| DARA, Thoon | 120-100 St. Albans Drive | Raleigh | NC | 27609 | (919) 781-4165 |
| MYINT, Khin Than | 500 Oberlin Rd. | Raleigh | NC | 27605 | (919) 828-9216 |
| PAO, Hem Len | 850 Jake Alexander Blvd W | Salisbury | NC | 28144 | (704) 633-1658 |
| NAING, Soe | 1310 Edwards St. | Seymour Johnson AFB | NC | 27534 | (919) 722-0321 |
| KIM, Sun Nam | 8157 Kensington Dr. | Waxhaw | NC | 28173 | (704) 243-1238 |
| LIN, Popwe | 820 S. College Rd. | Wilmington | NC | 28403 | (910) 452-9242 |
| ZAW, Maung Maung | 2800 S College Road | Wilmington | NC | 28412 | (910) 791-4505 |
| NYUNT, Hein Zaw | 5920 Caroline Beach Rd. | Wilmington | NC | 28412 | (910) 796-3091 |
| AYE, Ma Myat Myat | 6805 Parker Farm Dr. | Wilmington | NC | 28405 | (910) 256-1071 |
| THAWM, Ngun | 1940 Eastwood Rd. | Wilmington | NC | 28403 | (910) 256-2015 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------------|-----------------------------|---------------|-------|-------|----------------|
| THU, Kyaw | 3860 Carolina Beach Rd | Wilmington | NC | 28412 | (910) 444-0241 |
| TUN, Nay Myo Han | 8260 Market Street | Wilmington | NC | 28411 | (910) 681-0571 |
| MYINT, Htay Htay | 3501 Oleander Drive | Wilmington | NC | 28403 | (910) 343-4216 |
| VENA, Van Lal | 1955 N. Peace Haven Rd. | Winston-Salem | NC | 27106 | (336) 760-0116 |
| MON, Nai Lawi | 360 Missile Ave Bldg 346 | Minot AFB | ND | 58705 | (312) 453-4322 |
| ZEL, Hram | 3614 Twin Creek Drive | Bellevue | NE | 68123 | (402) 292-3992 |
| ZEL, Hram | 801 Galvin Rd S | Bellevue | NE | 68005 | (402) 292-7070 |
| KARENG, Roitawng | 101 Meyer Ave | Offutt AFB | NE | 68113 | (402) 294-6783 |
| FAM, Ngun Tha | 12025 West Center Road | Omaha | NE | 68144 | (402) 334-5290 |
| HI, Ngun | 505 N 155th Plz | Omaha | NE | 68154 | (402) 498-5717 |
| CEU, Siang | 17370 Lakeside Hills Plz | Omaha | NE | 68130 | (402) 333-2454 |
| IANG, Sui Tha | 4405 N 72nd St | Omaha | NE | 68104 | (402) 571-3057 |
| IANG, Sui Tha | 5555 North 90th Street | Omaha | NE | 68134 | (402) 571-6850 |
| SUNG, Bawi Tha Hnem | 7312 N 30th St | Omaha | NE | 68112 | (405) 451-7070 |
| SUNG, Bawi Tha Hnem | 888 S Saddle Creek Rd | Omaha | NE | 68106 | (402) 551-0613 |
| UK, Sang | 13250 W Maple Rd | Omaha | NE | 68164 | (402) 496-9200 |
| LWIN, Khun Nay Myo | 45 South Park Street | Hanover | NH | 03755 | (603) 643-2667 |
| OO, Sann Tun | 12 Centerra Pkwy | Lebanon | NH | 03766 | (603) 643-4889 |
| DINGZHEN WANGDUI, FNU | 370 Miracle Mile Road | Lebanon | NH | 03766 | (603) 448-3970 |
| DINGZHEN WANGDUI, FNU | 285 Plainfield Road | West Lebanon | NH | 03784 | (603) 298-9670 |
| HTUT, Jeffrey Kaung | 3453 Broidy R. | McGuire AFB | NJ | 08641 | (609) 754-2153 |
| KO, Minn Ko | 675 East 10th Street | Alamogordo | NM | 88310 | (575) 437-5150 |
| SAZUL, Lian Bik | 1300 10th St | Alamogordo | NM | 88310 | (575) 488-1200 |
| SAWKO, Myat | 4950 Montgomery N.E. | Albuquerque | NM | 87109 | (505) 883-8706 |
| MUNG, Sian Khan | 7101 Wyoming Blvd NE | Albuquerque | NM | 87109 | (505) 821-9655 |
| CEU, Tha | 10131 Coors Rd | Albuquerque | NM | 87114 | (505) 897-3884 |
| OO, Shwe Zin | 2801 S. EUBANK BLVD NE | ALBUQUERQUE | NM | 87112 | (505) 298-7571 |
| NGE, Nu Nu | 11825 Lomas N.E. | Albuquerque | NM | 87112 | (505) 293-9280 |
| NGE, Nu Nu | 8100 Ventura st NE | Albuquerque | NM | 87122 | (505) 822-8383 |
| NGE, Nu Nu | 12200 Academy Rd NE | Albuquerque | NM | 87111 | (505) 275-7000 |
| GABRIEL, Christopher Ngwe Soe | 2910 Juan Tabo Blvd NE | Albuquerque | NM | 87112 | (505) 299-3800 |
| CHA, Hoon | 7801 Gibson Blvd. | Albuquerque | NM | 87117 | (505) 846-4902 |
| AUGUSTIN, Sa | 6200 Coors Blvd NW | Albuquerque | NM | 87120 | (505) 897-1800 |
| OO, Khin Thetmar | 701 11th Street NW | Albuquerque | NM | 87102 | (505) 247-8399 |
| HLA, Nang | 102 Levttow Ave | Cannon AFB | NM | 88103 | (575) 784-4330 |
| SIAKHEL, Khin Maunghthui | 202 West Church St. | Carlsbad | NM | 88220 | 5758852161 |
| SAZUL, Ngun Tinlian | 2402 North Grimes St. | Hobbs | NM | 88240 | 5753924514 |
| Mang, Dawt Ceu | 751 New Mexico Ave | Holloman AFB | NM | 88330 | (575) 572-5127 |
| MANG, Kam Lian | 2551 E. Lohman | Las Cruces | NM | 88011 | 5755219837 |
| MIN, Nyi Nyi | 2351 Main Street S.E. | Los Lunas | NM | 87031 | (505) 865-3313 |
| SAWKO, Myat | 4300 Ridgcrest Drive | Rio Rancho | NM | 87124 | (505) 892-0122 |
| LIN, Tun Tun | 7800 Enchanted Hills | Rio Rancho | NM | 87144 | (505) 771-7082 |
| SAZUL, HLAH | 1110 S. Main St. | Rosewell | NM | 88203 | (505) 623-9300 |
| HMUNG, Kep | 721 Mechem Drive | Ruidoso | NM | 88345 | 5752574014 |
| HTIKE, Zin Lin | 3542 Zafarano Dr | Santa Fe | NM | 87507 | (505) 471-2914 |
| HTIKE, Zin Lin | 3001 S Saint Francis Dr | Santa Fe | NM | 87505 | (505) 992-8638 |
| AUGUSTIN, Sa | 600 N Guadalupe St | Santa Fe | NM | 87501 | (505) 982-4806 |
| THANT, Sai Aung | 710 A Paseo Del Pueblo Sur | Taos | NM | 87571 | (575) 758-1250 |
| LWIN, KyawMyo | 45 E. Horizon Ridge Parkway | Henderson | NV | 89012 | 7025583966 |
| MIN, TED AUNG | 6730 N. Hualapai Way | Las Vegas | NV | 89149 | 7026704942 |
| YANG, DONGHYUN | 3339 Las Vegas Blvd | Las Vegas | NV | 89109 | (702) 369-8166 |
| Kim, Sung Ho | 7975 Blue Diamond Road | Las Vegas | NV | 89178 | (702) 614-4221 |
| LWIN, KyawMyo | 475 E Windmill Ln | Las Vegas | NV | 89123 | (702) 896-7544 |
| LIAN, Sang Ceu | 4200 Mountain Home St | Nellis AFB | NV | 89191 | 7026325500 |
| HMINE, Sai Naw | 10101 Double R Blvd | Reno | NV | 89521 | (775) 982-4100 |

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| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------|------------------------------|-----------------|-------|------------|----------------|
| THANG, MOUNG | 1060 Madison Ave | Albany | NY | 12208 | (518) 438-6241 |
| MYINT, Myo | 911 Central Ave | Albany | NY | 12206 | (518) 482-0280 |
| AUNG, Nwe Nwe | 43 New Scotland Ave. | Albany | NY | 12208 | (518) 262-3125 |
| HTUN, Win Min | 113 Holland Avenue | Albany | NY | 12209-3410 | (518) 626-5000 |
| KEE, MOUNG | 1892 Central Ave | Albany | NY | 12205 | (518) 456-9314 |
| THIRI, Yamin | 40 Delaware Avenue | Albany | NY | 12210 | (518) 465-2603 |
| TUN, Zaw Lin | 9660 TRANSIT ROAD | AMHERST | NY | 14051 | (716) 515-3510 |
| SAN, May | 141 Sanford Farm Plaza | Amsterdam | NY | 12010 | (518) 843-0056 |
| BAW, NI | 33 Chenango Bridge Road | Binghamton | NY | 13901 | (607) 235-7240 |
| BAW, NI | 10 Glenwood Avenue | Binghamton | NY | 13905 | (607) 770-7151 |
| LWIN, Nu Nu | 115 White Ave | Brooklyn | NY | 11252 | (718) 630-4960 |
| LIAN, Mang | 2101 ELMWOOD AVENUE | BUFFALO | NY | 14207 | (716) 515-0050 |
| ZAR, Htat Yar | 71 NELSON STREET | CAZENOVIA | NY | 13035 | (315) 655-4565 |
| AUNG, Naing W. | 860 Route 11 | Champlain | NY | 12919 | (518) 298-4200 |
| TUN, Zaw Lin | 3865 UNION ROAD | CHEEKTOWAGA | NY | 14225 | (716) 684-5927 |
| AWI, Lian Cung | 5701 E. Circle Drive | Cicero | NY | 13039 | (315) 458-2056 |
| WANG, Yu Yan | 15 Park Ave | Clifton Park | NY | 12065 | (518) 371-9107 |
| MYINT, Win | 1028 Route 146 | Clifton Park | NY | 12065 | (518) 371-6155 |
| SOE, Myo Min Min | 240 Congress Street | Cohoes | NY | 12047 | (518) 237-6050 |
| TIN HLA, Kyu Kyu Mar | 6914 ERIE ROAD | Derby | NY | 14047 | (716) 947-4019 |
| TIN HLA, Kyu Kyu Mar | 3955 VINEYARD DRIVE | Dunkirk | NY | 14048 | (716) 366-2050 |
| Win, Pwint Su Wai | 65 GREY STREET | EAST AURORA | NY | 14052 | (716) 655-3206 |
| ZAR, Htat Yar | 350 Towne Dr. | Fayetteville | NY | 13066 | (315) 637-8039 |
| MYINT, Zaw Zaw | 10730 C Enduring Freedom Dr. | Fort Drum | NY | 13602 | (315) 772-7457 |
| KAI, Ngun | 354 Broadway | Fort Edward | NY | 12828 | (518) 832-6236 |
| LY, Chan | 12 West 1st Street South | Fulton | NY | 13069 | (315) 598-4000 |
| MYO, Khine | 2614 Route 66 | Ghent | NY | 12034 | (518) 392-9007 |
| THIRI, Yamin | 329 Glenmont Road | Glenmont | NY | 12077 | (518) 433-4700 |
| SAN, May | 358 North Main Street | Gloversville | NY | 12078 | (518) 775-1464 |
| LIAN, Mang | 2140 Grand Island Blvd | Grand Island | NY | 14072 | (716) 775-1138 |
| TUN, Han | 3507 MT. READ BLVD | Greece | NY | 14616 | (585) 663-4400 |
| THANG, MOUNG | 1706 Western Ave | Guilderland | NY | 12203 | (518) 456-0403 |
| KEE, MOUNG | 2080 Western Ave | Guilderland | NY | 12084 | (518) 456-5115 |
| MYINT, Khaing Maung | 6150 SOUTH PARK AVE | HAMBURG | NY | 14075 | (716) 515-3300 |
| NYEIN, Chan | 241 North Comrie Ave | Johnstown | NY | 12095 | (518) 762-8981 |
| SWE, Kyi Kyi | 873 New Loudon Road | Latham | NY | 12110 | (518) 782-0441 |
| LIAN, Mang | 906 Center Street | Lewiston | NY | 14902 | (716) 215-1350 |
| AWI, Lian Cung | 3863 State Route 31 | Liverpool | NY | 13090 | (315) 622-6008 |
| NRAW KAWNG, Mung Hkyen La | 475 Albany-Shaker Road | Loudonville | NY | 12211 | (518) 459-8720 |
| HMUNG, Matthew Hramcin | 1 Kendall Way | Malta | NY | 12020 | (518) 899-2438 |
| ZAR, Htat Yar | 119 WEST SENECA STREET | MANLIUS | NY | 13104 | (315) 682-7261 |
| WANG, Yu Yan | 1 Price Chopper Plaza | Mechanicville | NY | 12118 | (518) 664-1112 |
| OO, Saw Aung Lin | 4535 Commercial Drive | New Hartford | NY | 13413 | (315) 736-8376 |
| MOE, Aung Maw | 115 Temple Hill Rd | New Windsor | NY | 12553 | (845) 565-8637 |
| WIN, Tin | 1430 Broadway.Frnt. 1 | New York | NY | 10018 | (212) 768-0201 |
| WIN, Tin | 625 8th Ave | New York | NY | 10018 | (212) 273-0889 |
| NAING, Ye Myint | 24 E. 101 Street | New York | NY | 10029 | (212) 241-6500 |
| MOE, Aung Maw | 39 N Plank Road | Newburgh | NY | 12550 | (845) 569-2620 |
| LIAN, Mang | 301 Meadow Dr | North Tonawanda | NY | 14120 | (716) 743-4350 |
| RAJA, FNU | 981 Ford St Ext | Ogdensburg | NY | 13669 | (315) 393-7153 |
| CHERMP, Manuel | 142 Genesee Street | Oneida | NY | 13421 | (315) 363-8927 |
| LY, Chan | 137 State Route 104 | Oswego | NY | 13126 | (315) 342-0571 |
| AUNG, Naing W. | 19 Centre Drive | Plattsburg | NY | 12901 | (518) 562-3560 |
| KAI, Ngun | 677 Upper Glen Street | Queensbury | NY | 12804 | (518) 792-7456 |
| MYO, Khine | 501 Columbia Turnpike | Rensselaer | NY | 12144 | (518) 479-4380 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------------|---------------------------|------------------|-------|------------|----------------|
| TUN, Han | 1601 PENFIELD ROAD | Rochester | NY | 14625 | (585) 264-0820 |
| CHERP, Manuel | 1790 Black River Blvd | Rome | NY | 13440 | (315) 337-5086 |
| VICO, Justin | 115 Ballston Ave | Saratoga | NY | 12866 | (518) 580-9172 |
| JIANG, Jian Qing | 3045 RT 50 | Saratoga Springs | NY | 12866 | (518) 583-7551 |
| VICO, Justin | 19 J.F. King Drive | Saratoga Springs | NY | 12866 | (518) 581-2181 |
| NRAW KAWNG, Mung Hkyen La | 1879 Altamont Ave | Schenectady | NY | 12303 | (518) 357-4050 |
| WANG, Han | 1640 Easter Parkway | Schenectady | NY | 12309 | (518) 372-6553 |
| WANG, Han | 442 Balltown Road | Schenectady | NY | 12304 | (518) 346-0182 |
| SOE, Khaing | 290 Saratoga Road | Scotia | NY | 12302 | (518) 399-4011 |
| MYINT, Myo | 1395 New Scotland Road | Slingerlands | NY | 12159 | (518) 478-0688 |
| ZAR, Htat Yar | 620 NOTTINGHAM ROAD | SYRACUSE | NY | 13224-2234 | (315) 446-1652 |
| AWI, Lian Cung | 4713 ONONDAGA BLVD | Syracuse | NY | 13219 | (315) 472-3812 |
| PHOBYA, Shiphe | 2515 Erie Blvd East | Syracuse | NY | 13224 | (315) 449-2314 |
| NRAW KAWNG, Mung Hkyen La | 79 Vanderburg Ave | Troy | NY | 12180 | (518) 459-8720 |
| SOE, Myo Min Min | 716 Hoosick Road | Troy | NY | 12180 | (518) 266-9035 |
| OO, Saw Aung Lin | 1917 Genesee Street | Utica | NY | 13501 | (315) 732-1031 |
| OO, Saw Aung Lin | 50 Auert Ave | Utica | NY | 13501 | (310) 732-0507 |
| NAING, Ye Myint | 100 Woods Road | Valhalla | NY | 10595 | (914) 493-1407 |
| SWE, Kyi Kyi | 515 19th Street | Watervliet | NY | 12189 | (518) 271-7446 |
| WIN, Zinmar Phyu | BLdg #1200 | West Point | NY | 10996 | (845) 938-3663 |
| Win, Pwint Su Wai | 355 ORCHARD PARK RD. | West Seneca | NY | 14224 | (716) 517-3000 |
| THANG, Tawk Za | 234 Goodman Street | Cincinnati | OH | 45219 | (513) 584-1000 |
| LEONG, Thandar | 4450 Eastgate S. Blvd | Cincinnati | OH | 45245 | (513) 674-6000 |
| SAR, Hong | 9500 Euclid Ave | Cleveland | OH | 44195 | (216) 444-2200 |
| Mang, Van Tawk | 2130 Sycamore St. | Dayton | OH | 45433 | (937) 257-3592 |
| LATT, Khin Maung | 5440 Dixie Hwy. | Fairfield | OH | 45014 | (513) 674-6046 |
| OO, Thant Zin | 205 S 1st St | Altus | OK | 73523 | 5804817397 |
| MANG, Vungh Mung | 1719 Macomb Road | Fort Sill | OK | 73503 | 5804422305 |
| MUNG, John | 12200 S. Waco Ave. | Glenpool | OK | 74033 | (918) 299-8030 |
| LIAN, Heaven Thapeng | 825 Stanton L Young Blvd | Oklahoma City | OK | 73104 | (405) 271-4700 |
| LIAN, Heaven Thapeng | 1000 N Lee Ave. | Oklahoma City | OK | 73102 | 4052727000 |
| PU, Tuang | 3250 Air Depot Blvd | Tinker AFB | OK | 73145 | 4057345965 |
| Aung, Han Kho | 1990 14th Ave. SE | Albany | OR | 97322 | (541) 812-2380 |
| LI, Yafei | 585 Siskiyou Blvd | Ashland | OR | 97520 | (541) 482-7777 |
| PAITECHA, Orawan | 1800 NE 3rd Street | Bend | OR | 97701 | (541) 382-3661 |
| YUTJAROEN, Daungporn | 2650 NE Hwy 20 | Bend | OR | 97701 | (541) 383-6500 |
| YUTJAROEN, Daungporn | 320 W. Century Drive | Bend | OR | 97702 | (541) 389-0085 |
| NAING, Tun Tun | 1121 NW Newport Ave | Bend | OR | 97703 | (541) 382-3940 |
| AWNG, Gum San | 5270 SW Philomath | Corvallis | OR | 97333 | (541) 738-2100 |
| PI, Hon | 138 W. Ellendale | Dallas | OR | 97338 | (503) 831-6000 |
| AUN, Maung Tak | 3333 W 11th Ave. | Eugene | OR | 97402 | (541) 484-4200 |
| VATH, Linda | 60 Division Avenue | Eugene | OR | 97404 | (541) 461-1400 |
| RAM, Phong | 145 E. 18th Avenue | Eugene | OR | 97401 | (541) 485-5051 |
| AUNG, Zaw Min | 4701 Highway 101 | Florence | OR | 97439 | (541) 902-7300 |
| TONG, Yaxin | 1101 Grants Pass Pkwy | Grants Pass | OR | 97526 | (541) 474-7200 |
| SING, Khai Muan | 4990 river Rd North | Keizer | OR | 97303 | (503) 390-8810 |
| LIAN, Thang Thang | 3957 Stuardvant Ave | Klamath Falls | OR | 97603 | (541) 884-1086 |
| KU, Say | 4101 Logan Road | Lincoln City | OR | 97367 | (541) 994-8667 |
| MUSSER, Zoie | 1301 Center Dr. | Medford | OR | 97501 | (541) 857-4650 |
| CONG, Lin | 2424 Crater Lake Hwy | Medford | OR | 97504 | (541) 779-6158 |
| NAULAK, Gin Pian Sang | 14840 SE Webster Rd. | Milwaukie | OR | 97267 | (503) 303-1071 |
| CHENNI, Nadda A. | 150 NE 20th St | Newport | OR | 97365 | (541) 265-4581 |
| NYOI, Ze | 1735 Virginia Ave | North Bend | OR | 97459 | (541) 751-7000 |
| RODRIGUEZ-LOPEZ, Victor Manuel | 1705 South Highway 97 | Redmond | OR | 97756 | (541) 504-4160 |
| CHAN, Phally Khon | 929 NW Garden Valley Blvd | Roseburg | OR | 97470 | (541) 957-3034 |

AFC Food Service Counters
Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|-----------------------------------|--------------------------------|-----------------|-------|------------|----------------|
| THANG, Joseph | 5660 Commercial St SE | Salem | OR | 97306 | (503) 364-4192 |
| NAING, Nyi | 1455 Edgewater NW | Salem | OR | 97304 | (503) 365-2170 |
| KYAW ZIN, Min | 3450 Commercial St. S.E. | Salem | OR | 97302 | (503) 585-7663 |
| ZAW, Nyi Nyi | 160 S Fir St, | Sisters | OR | 97759 | (541) 549-0711 |
| OO, Aung Ye | 5755 Main St. | Springfield | OR | 97478 | (541) 746-1653 |
| ZAW, Nyi Nyi | 8431 11th Street | Terrebonne | OR | 97760 | (541) 382-3940 |
| YUAN, Li Q | 1200 South Cedar Crest Blvd. | Allentown | PA | 18105 | (610) 402-8000 |
| CAI, Yingchao | 2400 Chew Street | Allentown | PA | 18104 | (484) 664-3100 |
| NAING, Win | 1228 O'Neill Highway | Dunmore | PA | 18512 | (570) 346-4538 |
| LIAN, Henry Hrang | 500 University Drive | Hershey | PA | 17033 | (717) 531-8521 |
| PENG, Van | 3400 Spruce St. | Philadelphia | PA | 19104 | (215) 662-2155 |
| PENG, Van | 1 Convention Ave | Philadelphia | PA | 19104 | (215) 662-4000 |
| ASSER, Michael | 4401 Penn Ave | Pittsburgh | PA | 15224 | (412) 692-5325 |
| NAING, Win | 1510S Main Ave | Taylor | PA | 18504 | (570) 969-4920 |
| NAING, Win | 245 Wilkes Barre Township Blvd | Wilkes Barre | PA | 18702 | (570) 825-0830 |
| NAING, Win | 1026 Wyoming Ave | Wyoming | PA | 18644 | (570) 693-3997 |
| SANG, Guowet Willie | 689 N Terminal Road | Fort Buchanan | PR | 00934-4576 | (787) 707-2078 |
| LYNN, Tin | 186 County Rd | Barrington | RI | 02806 | (401) 245-5882 |
| NGE, Htay Htay | 23 Coventry Shoppers Park | Coventry | RI | 02818 | (401) 615-9975 |
| SHADAU, Dinu | 550 Pontiac Ave. | Cranston | RI | 02910 | (401) 270-0887 |
| MA, Kimberly Paochen | 2077 Diamond Hill Road | Cumberland | RI | 02864 | (401) 333-7979 |
| SOE, Nang Ohmar | 1000 Division Rd | East Greenwich | RI | 02818 | (401) 558-0190 |
| LYNN, Tin | 71 East Main Rd. | Middletown | RI | 02842 | (401) 848-7560 |
| HTUN, Sai Swan | 1163 Whipple St. | Newport | RI | 02841 | (401) 841-2111 |
| NYI, Nyi | 125 Tower Hill Road | North Kingstown | RI | 02852 | (401) 268-3991 |
| KYUE, Hla Myint | 105 Gate Road | North Kingstown | RI | 02852 | (401) 295-0019 |
| MA, Kimberly Paochen | 371 Putnam Pike | Smithfield | RI | 02917 | (401) 231-1620 |
| MA, Kimberly Paochen | 4 Cedar Swamp Rd | Smithfield | RI | 02917 | (401) 231-1620 |
| HPAU JAN, Brang Saing | 18 Airport Road | Warwick | RI | 02889 | (401) 738-8300 |
| HPAU JAN, Brang Saing | 2574 West Shore Rd | Warwick | RI | 02889 | (401) 737-5860 |
| MANG, Pum L. | 165 Ashley Ave | Charleston | SC | 29425 | (843) 792-2300 |
| TUNE, Joseph | 290 East Bay St. | Charleston | SC | 29401 | (843) 722-6821 |
| TUNE, Joseph | 3865 West Ashley Circle | Charleston | SC | 29414 | (843) 619-2901 |
| KHAI, Hau Sian | 1985 Folly Rd. | Charleston | SC | 29412 | (843) 762-6255 |
| THWIN, Myo | 675 Folly Rd. | Charleston | SC | 29412 | (843) 406-8977 |
| THWIN, Myo | 1005 Harbor View Rd | Charleston | SC | 29412 | (843) 762-2124 |
| SENG, Ah Ba | 975 Savannah Hwy Suite 135 | Charleston | SC | 29407 | (843) 556-5351 |
| PENG, Tluang | 1812 Sam Rittenberg Blvd | Charleston | SC | 29407 | (843) 763-7283 |
| ZAW, Khoung Htut | 1739 Maybank HWY | Charleston | SC | 29412 | (843) 795-9091 |
| MADONGTEI, Rebecca | 103 Lawson Drive | Charleston AFB | SC | 29404 | (843) 963-7469 |
| LAI, Maung | 1930 W Palmetto Street | Florence | SC | 29501 | (843) 678-9525 |
| HRANG, Lian | 4716 Commissary Way | Fort Jackson | SC | 29207-6060 | (803) 751-5789 |
| CEU, Tluang | 500 Mercantile Place | Fort Mill | SC | 29715 | (803) 547-0520 |
| KIM, Lai Ruat | 867 Stockbridge Dr. | Fort Mill | SC | 29708 | (803) 548-6612 |
| MUNG, Pau Khat | 1750 Hwy 160 West | Fort Mill | SC | 29708 | (803) 396-0440 |
| MADONGTEI, Rebecca | 1797 Redbank Road | Goose Creek | SC | 29445 | (843) 794-2020 |
| LAL, Biaktin Sung | 1720 Augusta St. | Greenville | SC | 29605 | (864) 977-8041 |
| PIANG, Steven | 100 Wade Hampton Blvd | Greenville | SC | 29609 | (864) 900-6150 |
| LAL, Biaktin Sung | 2015 Old Spartanburg Rd | Greer | SC | 29650 | (864) 584-7301 |
| SUNG, Dawt Len | 310 Main St. | Hilton Head | SC | 29926 | (843) 689-6255 |
| HMUNG, Lai Zalian | 33 Office Park Rd. | Hilton Head | SC | 29928 | (843) 785-6185 |
| SI, Maung | 6271 Carolina Commons Dr. | Indian Land | SC | 29707 | (803) 802-5300 |
| KHENGLAWT, Katherine Biakhleizing | 1513 Palm Blvd | Isle of Palms | SC | 29451 | (843) 886-6506 |
| THANG, Duh Nei | 515 Freshfield Dr | Johns Island | SC | 29455 | (843) 243-3276 |
| MOIA, Zothan | 1981 Riviera Dr | Mt Pleasant | SC | 29464 | (843) 881-8939 |

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Franchisee List
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| Franchisee Name | Address | City | State | Zip | Phone |
|-----------------------------------|---|---------------------|-------|------------|----------------|
| SUANG, Cin Mung Mun | 1220 Ben Sawyer Blvd | Mt Pleasant | SC | 29464 | (843) 884-4489 |
| KHENGLAWT, Katherine Biakhleizing | 920 Houston Northcutt Blvd. | Mt. Pleasant | SC | 29464 | (843) 881-1983 |
| LIAN, Zuni | 620 Long Point Rd. | Mt. Pleasant | SC | 29464 | (843) 856-4631 |
| MOIA, Zothan | 2195 Tea Planter Lane | Mt. Pleasant | SC | 29466 | (843) 881-2622 |
| BIK, Thawng Tha | 2035 Hwy 41 | Mt. Pleasant | SC | 29466 | (843) 971-3611 |
| Khun, Hniang | BUILDING 407 WAKE BOULEVARD | Parris Island | SC | 29905 | (843) 228-2383 |
| CING, Niang Khan | 2750 Celanese Rd. | Rock Hill | SC | 29732 | (803) 329-6220 |
| BIK, Van | 531 Shaw Drive | Shaw AFB (Columbia) | SC | 29152-5033 | (803) 895-1294 |
| KUNG, Hniang | 680 Bacon Bridge Rd. | Summerville | SC | 29485 | (843) 486-0578 |
| KIP, Thang | 9500 Dorchester Rd | Summerville | SC | 29485 | (843) 875-2524 |
| SANG, Thang Sian Muan | 2649 LeMay Blvd. | Ellsworth AFB | SD | 57706 | (605) 385-5056 |
| MYINT, Cho Cho | 1516 E. St. Patrick St | Rapid City | SD | 57703 | (605) 343-4326 |
| MYINT, Cho Cho | 751 Mountain View Rd | Rapid City | SD | 57702 | (605) 399-1377 |
| YANG, Hong | 1 Medical Park Blvd | Bristol | TN | 37620 | (423) 341-7129 |
| LIN, Yen-Hsiang | 4666 Nashville Hwy. | Chapel Hill | TN | 37034 | (931) 364-7315 |
| LAL, Thang Sian | 975 East 3rd Street | Chatanooga | TN | 37403 | (423) 778-7000 |
| LAL, Thang Sian | 1755 Gunbarrel RD | Chatanooga | TN | 37421 | (423) 680-8000 |
| Win, Shwe Yee | 620 Skyline Drive | Jackson | TN | 38301 | (731) 541-5000 |
| KHUP, Pau Khan | 300 Med Tech Pkwy. | Johnson City | TN | 37604 | (423) 302-1000 |
| KHUP, Pau Khan | 400 N State of Franklin Rd | Johnson City | TN | 37604 | (423) 431-6111 |
| LIN, Huiyu | 877 Jefferson Ave | Memphis | TN | 38013 | (901) 545-7100 |
| MUNG, Cin Sian | 3975 Airways Blvd | Memphis | TN | 38116 | (901) 922-1666 |
| THANG, Mung Vum | 5229 VETERANS PKWY | MURFREESBORO | TN | 37128-4377 | (800) 242-1227 |
| MANG, Rebeccaex Khuat | 4220 Harding Pike | Nashville | TN | 37205 | (615) 222-2111 |
| PIANG, Theng Kual Kim | Ascension Saint Thomas Midtown 2000 Church Street | Nashville | TN | 27203 | (615) 284-5555 |
| BAWI, Van Dawtpeng | 4450 Buffalo Gap Road | Abilene | TX | 79606 | 3256955300 |
| LWIN, Maung Maung | 2160 Pine Street | Abilene | TX | 79601 | 3256736361 |
| THA, Van Cer | 1095 Judge Ely Blvd | Abilene | TX | 79601 | (325) 677-8527 |
| THA, Van Cer | 3301 S. 14th St. | Abilene | TX | 79605 | (325) 698-9391 |
| THAMOTSHU, Paipi | 5807 SW 45th #100 | Amarillo | TX | 79109 | (806) 353-9700 |
| MI, Nai S. | 3552 South Soncy Road | Amarillo | TX | 79119 | (806) 467-6800 |
| THANG, Cung Lian | 5401 PARK SPRINGS BLVD | Arlington | TX | 76017 | 8174668217 |
| LIAN, Za | 2755 N. Collins | Arlington | TX | 76006 | (817) 276-5360 |
| SIAM, NANG SIAN | 2611 West Park Row | Arlington | TX | 76013 | (817) 462-0151 |
| GUALNAM, Tuang Donggel | 701 East Parmer Lane | Austin | TX | 78753 | (512) 670-1167 |
| GUALNAM, Tuang Donggel | 12100 Samsung Blvd | Austin | TX | 78754 | (512) 672-1000 |
| TOE, Nan Shwe Mye | 11500 N Mopac Expy | Austin | TX | 78759 | (512) 291-6192 |
| TOE, Nan Shwe Mye | 1 Tesla Rd. | Austin | TX | 78725 | (512) 516-8177 |
| BOIH, Zam | 6230 E Stassney Ln. | Austin | TX | 78744 | (512) 416-2183 |
| LIAN, Van | 5145 North FM 620 Road | Austin | TX | 78732 | (512) 266-3168 |
| THAW, Eh Dow | 9911 Brodie Lane | Austin | TX | 78745 | (512) 282-5720 |
| THAW, Eh Dow | 2727 Exposition Blvd | Austin | TX | 78703 | (512) 477-7196 |
| THAW, Eh Dow | 3300 Bee Caves Rd. | Austin | TX | 78746 | (512) 329-7400 |
| SUNG, Zung | 480 Northwest Pkwy | Azle | TX | 76020 | (817) 270-1116 |
| HOM, Nang San | 1400 Cypress Creek Rd | Cedar Park | TX | 78613 | (512) 506-9118 |
| THANG, SUI | 4000 Glade Road | Colleyville | TX | 76034 | (817) 354-0505 |
| HEI, Nawn | 4351 FM 2181 | Corinth | TX | 76210 | (940) 321-4358 |
| TIO-HLEI, Elizer | 5909 Harry Hines | Dallas | TX | 75235 | 2146450141 |
| KHAM, Simon | 320 Casa Linda Plaza | Dallas | TX | 75218 | 2143197919 |
| KHAM, Simon | 7331 Gaston Avenue | Dallas | TX | 75214 | (972) 201-2500 |
| LIAN, Sung Zi | 18212 Preston Rd | Dallas | TX | 75252 | (972) 985-2240 |
| SHI, Li | 10455 N Central Expwy | Dallas | TX | 75231 | (214) 369-9694 |
| SHI, Li | 8698 Skillman St. | Dallas | TX | 75243 | (214) 340-1266 |
| THANG, Francis | 3500 Gaston Ave. | Dallas | TX | 75246 | (214) 820-0111 |
| THANG, Francis | 3500 Gaston Ave. | Dallas | TX | 75246 | (214) 820-0111 |

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| Franchisee Name | Address | City | State | Zip | Phone |
|----------------------------|------------------------------|------------------|-------|------------|----------------|
| THANG, Francis | 3500 Gaston Ave | Dallas | TX | 75246 | (214) 820-0111 |
| SUNG, Bawi Tha Chin | 4625 Frankford Road | Dallas | TX | 75287 | (972) 732-6291 |
| CHIN, Zerobe Dawt Sung | 4001 Villanova St. | Dallas | TX | 75225 | (214) 368-8636 |
| CHIN, Zerobe Dawt Sung | 7700 W. Northwest Hwy | Dallas | TX | 75225 | (214) 346-1020 |
| SUNG, Cinthluai | 5200 Harry Hines Blvd. | Dallas | TX | 75235 | (214) 590-8000 |
| THAWNG, Van Mang | 1441 North Beckley Ave | Dallas | TX | 75203 | (214) 947-0000 |
| PAR, Sui Tin | 14999 Preston Rd. | Dallas | TX | 75254 | (972) 789-6950 |
| LIAN, Za | 3878 Oak Lawn Ave | Dallas | TX | 75219 | (972) 560-0233 |
| THAI, Cer | 6333 East Mockingbird Ln | Dallas | TX | 75214 | (214) 824-1265 |
| THAI, Cer | 522 Royal Lane | Dallas | TX | 75230 | (214) 363-7685 |
| DIM, Bawi Hoi | 3757 Forest Lane | Dallas | TX | 75244 | (972) 241-4426 |
| N'HPANG, Mung Awng | 2321 West University Drive | Denton | TX | 76201 | 9403832391 |
| LWIN, Maung Maung | 250 Commissary Rd. Bldg.734 | Dyess AFB | TX | 79607 | 3256964802 |
| THANG, Biak Ceu | 11320 Montwood Dr | El Paso | TX | 79936 | (915) 855-9761 |
| SANG, Lal Lian | 5200 Montana Ave | El Paso | TX | 79912 | (915) 778-8996 |
| THAWNG, Van Ram | 3150 N. Zaragoza Rd. | El Paso | TX | 79938 | (915) 995-3595 |
| MAYIT, Dauhkawng | 1620 Pike Rd. | El Paso | TX | 79906 | (915) 568-6688 |
| NI, Van | 2200 N Yarbrough Dr | El Paso | TX | 79925 | (915) 591-9477 |
| LIAN, Van Peng | 10765 Kenworthy | El Paso | TX | 79924 | (915) 821-2006 |
| THANG, Henry Zalian | 3100 Mesa Street | El Paso | TX | 79902 | (915) 351-1002 |
| SAZUL, Myo Aung | 5630 N. Desert Blvd | El Paso | TX | 79912 | (915) 845-5069 |
| WIN, Tun | 7022 North Mesa Street | El Paso | TX | 79912 | (915) 584-9460 |
| KHUN, Tha | 85020 Warrior Way & 10th St. | Fort Hood | TX | 76544 | (254) 287-8025 |
| ENG, Sui | 2405 Funston Rd. | Fort Sam Houston | TX | 78234 | (210) 221-4678 |
| LIAN, Hau Suan | 1 Lockheed Martin blvd | Fort Worth | TX | 76108 | (310) 535-3500 |
| LIAN, Than | 6201 South Freeway | Fort Worth | TX | 76134 | (817) 293-0450 |
| LIAN, Than | 3100 S. Hulen St. | Fort Worth | TX | 76109 | (817) 570-2950 |
| SUNG, Zung | 4400 Western Center Blvd | Fort Worth | TX | 76137 | (817) 232-2180 |
| CEU, Moly | 1301 Pennsylvania | Fort Worth | TX | 76104 | (817) 250-2000 |
| SUNG, Kil Hnem | 9300 Clifford St. | Fort Worth | TX | 76108 | (817) 246-3366 |
| RAM, Zi | 7400 Oakmont Blvd | Fort Worth | TX | 76132 | (817) 423-9569 |
| SIAM, NANG SIAN | 850 E Loop 820 | Fort Worth | TX | 76112 | 8174510306 |
| SUNG, Nomi Biak Nawn | 6308 Lake Worth Blvd | Fort Worth | TX | 76135 | 8172378124 |
| SANG, Tawt Hlei | 4440 American Blvd | Fort Worth | TX | 76155 | (800) 290-3433 |
| DIM, Bawi Hoi | 2645 Arapaho Rd | Garland | TX | 76044 | (972) 495-9807 |
| HKAWNG, Visit | 5721 Williams Drive | Georgetown | TX | 78633 | (512) 942-6028 |
| CIAKIP, Tluang Hnin | 110 Valiant Street | Goodfellow AFB | TX | 76908 | 3256532441 |
| SANG, WILLIAM | 302 South Park Blvd | Grapevine | TX | 76051 | (817) 481-5669 |
| THANG, Peng Lian | 3060 FM 407 | Highland Village | TX | 75077 | (972) 317-4951 |
| LASHI, Lum Awng | 14610 Memorial Drive | Houston | TX | 77079 | (281) 497-0630 |
| LASHI, Lum Awng | 12850 Memorial Dr. #1000 | Houston | TX | 77024 | (713) 365-6700 |
| LASHI, Lum Awng | 5586 Wesleyan | Houston | TX | 77005 | (713) 668-4778 |
| HNEM, Sui Za | 6565 Fannin Street | Houston | TX | 77030 | (713) 790-2571 |
| DOI, Htoi San | 4800 West Bellfort St. | Houston | TX | 77035 | (713) 721-0011 |
| DOI, Htoi San | 1400 Pressler St | Houston | TX | 77030 | (713) 792-2121 |
| MANG, Peng Uk | 2225 Louisiana St. | Houston | TX | 77002 | (713) 331-1042 |
| AUNG, Nan Thiri | 9660 Westheimer Road | Houston | TX | 77063 | (713) 782-0982 |
| LAYMAY, Peter | 3131 W. Holcombe Blvd. | Houston | TX | 77025 | (713) 349-2150 |
| HAN, Soe C. | 5161 San Felipe #200 | Houston | TX | 77056 | (713) 964-3150 |
| LAHPAI, Zau Doi | 2801 EAST INTERSTATE 20 | Hudson Oaks | TX | 76087 | (817) 599-7490 |
| SIAM, NANG SIAN | 612 Grapevine Hwy | Hurst | TX | 76054 | (817) 428-0383 |
| CING SEN, Mary | 525 South Fry Road @ I-10 | Katy | TX | 77450 | (281) 579-3890 |
| HLAWNG CEU, Siang Tin Thai | 50001 Bldg | Killeen | TX | 76544 | (254) 287-6648 |
| LIN, Li | 2250 Foulois St. | Lackland AFB | TX | 78236-1039 | (210) 671-2837 |
| LIAN, Van | 2301 Ranch Rd 620 S. | Lakeway | TX | 78734 | (512) 263-6420 |

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|------------------------|-----------------------------------|----------------------|-------|------------|----------------|
| HOM, Nang San | 3441 Lakeline Blvd | Leander | TX | 78641 | (737) 843-3073 |
| THUI, Prescilla | 4425 19th Street | Lubbock | TX | 79407 | (806) 788-2000 |
| KAP, Khai Za | 12815 Indiana Ave | Lubbock | TX | 79423 | (806) 776-8900 |
| TIAL, Cer Chin | 4205 98th Street | Lubbock | TX | 79423 | (806) 794-1921 |
| TIAL, Cer Chin | 11310 Slide Rd. | Lubbock | TX | 79424 | (806) 705-4100 |
| ZEYA, Kyaw | 401 Slide Rd. | Lubbock | TX | 79416 | (806) 796-0330 |
| WIN, Nwe | 3405 50 street | Lubbock | TX | 79413 | (806) 795-8341 |
| TIAL, Sui Tin | 6321 4th Street | Lubbock | TX | 79416 | (806) 784-1500 |
| MANG, Ngun Lian | 8010 Frankford Avenue | Lubbock | TX | 79424 | (806) 783-0206 |
| MAI, Seng | 980 Hwy 287 North | Mansfield | TX | 76063 | (817) 453-6770 |
| THANG, Henry | 4706 N Midkiff Road | Midland | TX | 79705 | (432) 699-0761 |
| MOI, Dawt Khun | 3317 N. Midland Drive | Midland | TX | 79707 | (432) 689-8683 |
| BAU, Zyon | 2295 Woodforest Pkwy | N Montgomery | TX | 77316 | (866) 945-1108 |
| LABYA, Hkawn N | 10801 D. STREET BLDG 337 | NAS CORPUS CHRISTI | TX | 78419-5104 | (361) 961-2545 |
| NBAN PA, Ja Mai Lu | 1765 Military PKWY | Naval AirStation/JRB | TX | 76127 | (817) 782-3664 |
| THANG, Thawng | 4950 E 42nd Street | Odessa | TX | 79762 | (432) 367-4976 |
| THAWNG, Lian Bik | 2783 Cedar St | Pecos | TX | 79772 | (432) 755-3150 |
| TIAL, Eunice I | 7105 Corporate Drive | Plano | TX | 75024 | (800) 522-4317 |
| THAWNG, Van Mang | 4700 Alliance Blvd | Plano | TX | 75093 | (469) 814-6750 |
| THAWNG, Van Mang | 1100 Allied Drive | Plano | TX | 75093 | (469) 814-3278 |
| MARUMOTO, Yoshikazu | 6565 Headquarters Drive | Plano | TX | 75024 | (888) 255-3154 |
| BOR, Iang | 770 3rd St West | Randolph AFB | TX | 78150 | (210) 652-5102 |
| CING SEN, Mary | 1890 FM 359 | Richmond | TX | 77469 | (281) 238-8231 |
| GUALNAM, Tuang Donggel | 501 Dell Way | Round Rock | TX | 78682 | (512) 338-4400 |
| GUALNAM, Tuang Donggel | 401 Dell Way | Round Rock | TX | 78664 | (512) 338-4400 |
| GUALNAM, Tuang Donggel | 2300 Greenlawn Blvd. | Round Rock | TX | 78664 | (512) 338-4400 |
| GUALNAM, Tuang Donggel | One Dell Way | Round Rock | TX | 78664 | (512) 338-4400 |
| GUALNAM, Tuang Donggel | 2401 Greenlawn Blvd. | Round Rock | TX | 78682 | (800) 285-1653 |
| HOM, Nang San | 2051 Gattis School Rd. | Round Rock | TX | 78664 | (512) 246-0390 |
| SUNG, Zung | 1201 N. Saginaw Blvd | Saginaw | TX | 76179 | 8172322777 |
| LIAN, Van Hmun | 130 Community Center Drive | Sheppard AFB | TX | 76311 | (940) 676-2511 |
| BAU, Zyon | 22777 Springwoods Village Parkway | Springs | TX | 77389 | (800) 537-5200 |
| JEONG, Kyoung M | 2401 South 31st Street | Temple | TX | 76508 | (254) 724-2111 |
| NI CER CIN, Esther | 101 Trophy Lake Dr | Trophy Club | TX | 76262 | (817) 490-6960 |
| CHO, Geuna | 4045 EAST PONY EXPRESS PRKWY | Eagle Mountain | UT | 84005 | (801) 756-8383 |
| TAKLUEM, Sanuk | 400 bldg 7451 6th St. | Hill AFB | UT | 84056-5704 | (801) 777-2300 |
| MOE, Willy | 745 N Dixie Dr. | Saint George | UT | 84770 | (435) 688-7156 |
| MOE, Willy | 915 Red Cliffs Drive | Washington | UT | 84780 | (435) 628-0424 |
| JIA, Hongyan | 42015 Village Center Plaza | Aldie | VA | 20105 | (703) 542-8340 |
| LAL, Hmun | 4641 Duke St. | Alexandria | VA | 22304 | (703) 461-7082 |
| HTET, Nyi Lin | 735 N. Saint Asaph St. | Alexandria | VA | 22314 | (703) 419-3837 |
| LEI, LUBANG | 4550 King Street | Alexandria | VA | 22302 | (571) 895-2820 |
| Aung, Wai Wai | 950 S George Mason Dr. | Arlington | VA | 22204 | (571) 384-1610 |
| MAUNG, Lei Win | 2425 N. Harrison St. | Arlington | VA | 22207 | (703) 532-8663 |
| PHYO, Maung Wai | 3600 Glebe Rd. | Arlington | VA | 22202 | (703) 412-1544 |
| ONG, Francis | 1215 Lee Street | Charlottesville | VA | 22903 | (434) 924-0211 |
| LAHTAW, Seng Bu | 975 Emmet St. N | Charlottesville | VA | 22903 | (434) 984-2900 |
| OO, Aung Myo | 301 West Broad Street #A | Falls Church | VA | 22046 | (571) 419-6869 |
| KYAW, James M | 6020 Gorgas Road | Fort Belvoir | VA | 22060 | (703) 806-6371 |
| ARANA, Mary Grace M. | Bldg 1382 13th & Lee Blvd | Fort Eustis | VA | 23604 | (757) 878-5608 |
| Aung, Sai Win | 400 Shop Road (next to PX) | Fort Lee | VA | 23801 | (804) 765-1483 |
| TUN, Han Win | 523 Carpenter Rd. | Fort Myer | VA | 22211 | (703) 696-3674 |
| HTAY, Kyaw | 51 Spaatz Drive | Langley AFB | VA | 23665 | (757) 764-7604 |
| MANG, Ester | 8200 Crestwood Heights Dr. | McLean | VA | 22102 | (703) 448-0132 |
| KYAW, Khin | 1588 Mall Dr | Norfolk | VA | 23511 | (757) 423-3188 |

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| Franchisee Name | Address | City | State | Zip | Phone |
|---------------------------|-----------------------------------|-------------------|-------|------------|----------------|
| AUNG, Han Win | 1320 Colonial Ave. | Norfolk | VA | 23517 | (757) 533-9284 |
| AUNG, Han Win | 600 Gresham Drive | Norfolk | VA | 23507 | (757) 388-3000 |
| GUTIERREZ, Jhonna Nazonza | Bldg # 350, Scott Center Annex | Portsmouth | VA | 23709 | (757) 399-7941 |
| TEA, Lal Sang | 105 Purcellville Gateway Drive | Purcellville | VA | 20132 | (540) 338-8995 |
| KYAW, James M | 3400 Russell Rd. | Quantico MCCB | VA | 22134 | (703) 784-2476 |
| GREGOIRE, Sunyang Kim | 11806 Spectrum Center | Reston | VA | 20190 | (703) 435-5800 |
| NAING, Kaung Htat | 21399 Epicerie Plaza | Sterling | VA | 20164 | (571) 526-4835 |
| MIN, Myo Myin | 3189 GODWIN BLVD | SUFFOLK | VA | 23434-8694 | (757) 942-6032 |
| AUNG, Khant Hmue | 2675 Avenir Place | Vienna | VA | 22180 | (703) 204-0840 |
| REYES, Geraldine Garcia | 1069 Independence Blvd | Virginia Beach | VA | 23455 | (757) 217-0240 |
| KHAM, Langh Lian | 1180 Amphibious Dr | Virginia Beach | VA | 23459 | (757) 464-3561 |
| AYE, Thida | 2110 Great Neck Sq | Virginia Beach | VA | 23454 | (757) 481-6254 |
| TUN, Nyi Nyi | 1300 Oceana Blvd. | Virginia Beach | VA | 23454 | (757) 428-6401 |
| LOME, Shan | 1470 Quarterpath Rd. | Williamsburg | VA | 23185 | (757) 253-0182 |
| CHOI, Dong Ho | 1840 Amherst Street | Winchester | VA | 22601 | (540) 536-8000 |
| OO, Zaw | 168 Ames Drive | Barre | VT | 05641 | (802) 479-9078 |
| POE, Kyaw Meh | 214 Northside Drive | Bennington | VT | 05201 | (802) 447-9940 |
| TUN, San Shwe | 160 Paine Turnpike North | Berlin | VT | 05602 | (802) 223-2652 |
| NAW, Kiss | 570 Shelburne Rd. | Burlington | VT | 05403 | (802) 860-2255 |
| TINT, Kyaw | 595 Shelburne Road | Burlington | VT | 05401 | (802) 651-9826 |
| GYI, Ko | 66 Mountain View Dr. | Colchester | VT | 05446 | (802) 654-7803 |
| GYI, Maung San Tha | 64 Equinox Terrace | Manchester Center | VT | 05255 | (802) 362-4447 |
| TUN, San Shwe | 2 Main St. | Montpelier | VT | 05602 | (822) 237-7587 |
| SHWE, U Than | 38 Rutland Shop Plaza | Rutland | VT | 05701 | (802) 747-7880 |
| TINT, Kyaw | 41 Hinesburg Road | South Burlington | VT | 05403 | (802) 864-9176 |
| SHWE, U Than | 100 Westway Mall Drive | West Rutland | VT | 05777 | (802) 438-6119 |
| GYI, Ko | 71 Boxwood Street | Williston | VT | 05495 | (802) 878-9770 |
| LIN, Thet Naing | 221 W. Heron | Aberdeen | WA | 98520 | (360) 533-1955 |
| HTWE, Khine M | 3532 172nd St. | Arlington | WA | 98223 | (360) 653-4144 |
| HTWE, Khine M | 20500 Olympic place | Arlington | WA | 98223 | (360) 435-3636 |
| LIAN, Peng Za | 801 Auburn Way North | Auburn | WA | 98002 | (253) 931-5550 |
| KHAI, Hau L. | 401 NW 12th Ave. | Battleground | WA | 98604 | (360) 666-5108 |
| VAN, Thang | 2041 148th NE | Bellevue | WA | 98007 | (425) 865-8560 |
| CHUNG, Phun | 5050 State Hwy 303 N.E. | Bremerton | WA | 98311 | (360) 792-2800 |
| YOUN, Eun Kyeong | Building #990 Naval Base Kitsap | Bremerton | WA | 98314-5205 | (360) 405-1971 |
| MEN, Sui Za | 14300 First Avenue South | Burien | WA | 98168 | (206) 433-6411 |
| UK, James Hrang Tin | 138 S.W. 148 St. | Burien | WA | 98166 | (206) 243-3043 |
| ZINGHANG, Sam Nang | 800 NE 3rd | Camas | WA | 98607 | (360) 834-7933 |
| NAING, Win | 1129 Harrison Ave. | Centralia | WA | 98531 | (360) 330-0884 |
| MAUNG, Kyaw Win | 804 West 1st Street | Cle Elum | WA | 98922 | (509) 674-2580 |
| ZUNGTILIR, Silas | 16735 SE 272nd St. | Covington | WA | 98042 | (253) 639-7408 |
| THANG, Richard Tuan Kip | 510 Grant Rd | East Wenatchee | WA | 98802 | (509) 884-0707 |
| THA, Saw Hla Win | 11 Grant Rd. | East Wenatchee | WA | 98802 | (509) 881-2808 |
| KHAING, David Min | 201 South Water | Ellensburg | WA | 98926 | (509) 962-0500 |
| KHINE, Ei Kay | 3003 West Casino Road | Everett | WA | 98204 | (425) 342-3275 |
| HAU, Khup Khan | Bldg #2464, 105A W. Spaatz Rd | Fairchild AFB | WA | 99011 | (509) 244-5591 |
| THANG, Rebekah Rinmawi | 33702 21st Ave. SW | Federal Way | WA | 98023 | (253) 952-0108 |
| KIM, Grace | Fort Lewis Commissary BLDG 5275 | Fort Lewis | WA | 98433 | (253) 966-8456 |
| THANGTHAT, Jedidiah B | 5502 Point Fosdic Dr. NW | Gig Harbor | WA | 98335 | (503) 797-5750 |
| LIN, Kyaw Zayyar | 5010 Point Fosdick | Gig Harbor | WA | 98335 | (253) 858-4842 |
| HMUNG, Siang L | 10105 224th St E | Graham | WA | 98338 | (253) 847-7050 |
| NUN, Ngur | 6100 E. Lake Sammamish Parkway SE | Issaquah | WA | 98029 | (425) 416-1100 |
| AUNG, Moe Kyaw | 2811 W. 10th Ave. | Kennewick | WA | 99336 | (509) 735-8700 |
| NYO, Mu | 5204 W Clearwater | Kennewick | WA | 99336 | (509) 783-1457 |
| PAR, Van Nei | 25250 Pacific Hwy S. | Kent | WA | 98032 | (253) 946-7403 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------|--------------------------------|----------------|-------|------------|----------------|
| BAWI, Thla | 10201 SE 240th | Kent | WA | 98031 | (253) 859-5500 |
| THANG, Lian | 12221 120th Avenue NE | Kirkland | WA | 98034 | (425) 820-3203 |
| LWIN, Min Min | 10611 N.E. 68th Street | Kirkland | WA | 98033 | (206) 923-5212 |
| DIM, Ngun Lian | 1243 Marvin Rd NE | Lacey | WA | 98516 | (360) 438-3914 |
| HRILA, Lal Nun | 4700 Yelm Hwy SE | Lacey | WA | 98503 | (360) 438-0203 |
| TE, Mang | 700 Sleater-Kenniey Rd. S.E. | Lacey | WA | 98503 | (360) 438-6462 |
| SUNG, Nei | 10223 Gravelly Lake Drive | Lakewood | WA | 98499 | (253) 581-2072 |
| NUAM, Mang | 8611 Steilacoom Blvd SW | Lakewood | WA | 98498 | (253) 582-5844 |
| LING , Tial Hmung | 116 Riverbend Dr. | Leavenworth | WA | 98826 | (509) 548-5435 |
| MANG, Za Lun | 1304 N Liberty Lake Rd | Liberty Lake | WA | 99019 | (509) 924-2374 |
| KYAW, Hnin Yi | 3184 Ocean Beach Highway | Longview | WA | 98632 | (360) 636-1010 |
| OO, Aung Zaw | 26520 Maple Valley Black | Maple Valley | WA | 98038 | (360) 636-1010 |
| SAVIO, Khun | 13900 45th Ave. NE | Marysville | WA | 98271-7853 | (425) 304-3411 |
| SHEIN, Kyi Tha | 577 Lincoln Bl. | McChord AFB | WA | 98438 | 2539823285 |
| AYE, Phyu Phyu | 2755 77th Ave SE | Mercer Island | WA | 98040 | (206) 232-2577 |
| CUNG, Tuan Ceu | 900 Meridian Ave E | Milton | WA | 98354 | (253) 927-2332 |
| LING , Tial Hmung | 601 S Pioneer Way | Moses Lake | WA | 98837 | (509) 765-3961 |
| OO, Bo Thauin | 2604 Ohio Street | NBK-BANGOR | WA | 98315 | (360) 396-6025 |
| CIN, Khan | 2090 N Coral Sea Ave. | Oak Harbor | WA | 98278 | (360) 257-3318 |
| MIN, Kyaw Sein | 4280 Martin Way E | Olympia | WA | 98516 | (360) 456-7132 |
| OO, Shwe Wathan | 3215 Harrison Ave. NW | Olympia | WA | 98502 | (360) 956-3782 |
| TUN, Saw H. | 110 East 3rd Street | Port Angeles | WA | 98362 | (360) 457-0788 |
| YANG, Jung Woo | 1900 SE Sedgwick Rd. | Port Orchard | WA | 98366 | (360) 874-7148 |
| MAUNG, Ko Ko | 370 SW Sedgwick Road | Port Orchard | WA | 98367 | (360) 874-8300 |
| KI, Ngun Tha | 442 W. Sims Way | Port Townsends | WA | 98368 | (360) 385-2806 |
| NAING, Zaw Lin | 430 S. E. Bishop Blvd | Pullman | WA | 99163 | (509) 334-0803 |
| MAUNG, Ko Ko | 11501 Canyon Rd E | Puyallup | WA | 98373 | (253) 536-4792 |
| CUNG, No Uk | 1100 N. Meridian East | Puyallup | WA | 98371 | (253) 840-8150 |
| CUNG, No Uk | 17404 Meridian East | Puyallup | WA | 98373 | (253) 445-7848 |
| YI, Aekyung Annie | 5608 176th St E | Puyallup | WA | 98375 | (253) 414-1737 |
| THANG, Thla | 13308 Meridian East | Puyallup | WA | 98373 | (253) 864-7277 |
| VAN, Thao T | 17667 NE 76th Street | Redmond | WA | 98052 | (425) 556-8000 |
| SOLOMON, Suan | 17801 108th Ave SE | Renton | WA | 98055 | (425) 235-5365 |
| KHUP, Twe Nei | 900 Logan Avenue N | Renton | WA | 98055 | (425) 572-3172 |
| MARY, Rose | 365 Renton Center Way SW | Renton | WA | 98055 | (425) 204-5200 |
| NAING, Oo Reh Aung | 101 Wellsian Way | Richland | WA | 99352 | (509) 946-2808 |
| MARAN, Pius Tumai | 1803 George Washington Way | Richland | WA | 99354 | (509) 946-9605 |
| NYO, Mu | 690 Gage Blvd | Richland | WA | 99352 | (509) 627-5133 |
| SAN, Lal Rin | 301 228th Ave SE | Sammamish | WA | 98074 | (425) 295-0456 |
| U, Hsu Mon | 8350 15th Ave. NW | Seattle | WA | 98117 | (206) 776-2900 |
| THANG, Par Tin Dim | 7755 East Marginal Way South | Seattle | WA | 98108 | (206) 655-1341 |
| NYO, Htay | 2021 7th Avenue | Seattle | WA | 98109 | (206) 266-4064 |
| NYO, Htay | 2201 E. Madison St. | Seattle | WA | 98112 | (206) 494-1518 |
| NYUNT, Win Htut | 5250 40th Ave NE | Seattle | WA | 98105 | (206) 938-6600 |
| KYAW, Min Thu | 2320 42nd SW | Seattle | WA | 98116 | (206) 937-0551 |
| KYAW, Min Thu | 100 Mercer St. | Seattle | WA | 98109 | (206) 213-0778 |
| KYAW, Min Thu | 3830 34th Ave West | Seattle | WA | 98199 | (206) 283-2710 |
| HNUNA, Lian | 680F West Washington | Sequim | WA | 98382 | (360) 681-2905 |
| THANG, Pau Lal | 301 East Wallace-Kneeland Blvd | Shelton | WA | 98584 | (360) 427-2979 |
| Tun, Ye | 2890 NW Bucklin Hill Road | Silverdale | WA | 98383 | (360) 692-4488 |
| KHINE, Zaw Myo | 3010 E. 57th Ave | Spokane | WA | 99223 | (509) 443-6403 |
| TUANG, Ning Khan | 9001 N Indian Trail Rd | Spokane | WA | 99208 | (509) 465-8110 |
| KHUP, Kham Khan | 2509 E. 29th Ave | Spokane | WA | 99223 | (505) 532-0822 |
| KHUP, Kham Khan | 14020 E Sprague Ave | Spokane | WA | 99216 | (509) 921-9859 |
| THANG, Lian Go | 400 South Thor St. | Spokane | WA | 99202 | (509) 532-4000 |

AFC Food Service Counters
Franchisee List
as of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|-------------------------|----------------------------|--------------------|-------|-------|----------------|
| KHUAL, Peter Lian Khan | 3919 N. Market Street | Spokane | WA | 99207 | (509) 484-5195 |
| NA , Elve | 2507 W Wellesley | Spokane | WA | 99205 | (509) 327-4593 |
| TUANG, Vum Lam | 13606 East 32nd Ave | Spokane | WA | 99206 | (509) 892-2112 |
| KHUAL, Dong Cin | 12120 N. Division St. | Spokane | WA | 99218 | (509) 465-4400 |
| SWE, Nay Myo Thu | 15609 E. Sprague Rd. | Spokane Valley | WA | 99037 | (509) 921-5350 |
| NAING, Kee | 8851 E Trent Ave | Spokane Valley | WA | 99212 | (509) 924-9014 |
| CIN, Biak | 1201 Valley Avenue | Sumner | WA | 98390 | (253) 826-8414 |
| DALANGGING, Mung Hkrap | 3842 Bridgeport Way | Tacoma | WA | 98466 | (253) 565-6215 |
| AUNG, Thawng | 1624 E 72nd St | Tacoma | WA | 98404 | (253) 537-2124 |
| MAWI, Cer | 1302 South 38th St | Tacoma | WA | 98418 | (253) 471-1630 |
| HNIN, Bawi | 2637 North Pearl St. | Tacoma | WA | 98407 | (253) 759-9251 |
| LIN, Kyaw Zayyar | 2420 N. Proctor St. | Tacoma | WA | 98406 | 2537613663 |
| HTWE, Mawi | 2411 North Proctor | Tacoma | WA | 98406 | (253) 752-5570 |
| LEE, Yongsook | 520 Cleveland Ave. SE | Tumwater | WA | 98501 | (360) 943-1830 |
| BIK, Cung | 555 Trosper Road SW | Tumwater | WA | 98512 | (360) 753-7900 |
| KIM, Sung Heon | 6305 Bridgeport Way West | University Place | WA | 98467 | (253) 460-4000 |
| MOUA, Tania Manena Vang | 7411 NE 117th Ave, | Vancouver | WA | 98662 | (360) 896-3500 |
| S.B, Hau Pau | 2500 Columbia House Blvd | Vancouver | WA | 98661 | (360) 992-3500 |
| PIANG, Nang Sian | 13023 NE Hwy 99 | Vancouver | WA | 98686 | (360) 566-7980 |
| MAN LAL, Zen Lam | 13719 SE Mill Plain Blvd | Vancouver | WA | 98684 | (360) 891-4245 |
| MAN LAL, Zen Lam | 6711 NE 63rd St. | Vancouver | WA | 98661 | (360) 992-5680 |
| CING, Niang Lam | 800 NE Tenney Rd., | Vancouver | WA | 98686 | (360) 571-2540 |
| CHEN, Jinxia | 16600 SE McGillivray Blvd. | Vancouver | WA | 98683 | 3602603308 |
| ZINGHANG, Sam Nang | 6700 NE 162ND AVE | VancouverVANCOUVER | WA | 98682 | (360) 944-2680 |
| THANG, Richard Tuan Kip | 501 North Miller St. | Wenatchee | WA | 98801 | (509) 663-5336 |
| MAUNG, Aung Lwin | 1725 Pacific Ave. | Woodland | WA | 98674 | (360) 225-4370 |
| LIU, Bixiang | 1206 North 40th Ave | Yakima | WA | 98908 | (509) 576-6808 |
| THANG, Thawng Zam | 1109 Yelm Ave E | Yelm | WA | 98597 | (360) 458-8830 |
| MAYSHAR, Saw | 703 University Ave | Madison | WI | 53715 | (608) 287-0000 |
| SAN, Tin Win | 80 Skyline Drive Plaza | Buckhannon | WV | 26201 | (304) 472-0918 |
| LUNN, Nyo Chit | 2625 East 2nd St. | Casper | WY | 82609 | (307) 237-9361 |
| MIN, Maung Naing | 1076 Cy Ave | Casper | WY | 82604 | (307) 206-0136 |
| THIRINDA, FNU | 3355 East Pershing Blvd | Cheyenne | WY | 82001 | (307) 635-1151 |
| THIRINDA, FNU | 5800 Yellowstone Road | Cheyenne | WY | 82009 | (307) 637-8361 |
| KAM, Ebenezer | 1825 17th Street | Cody | WY | 82414 | (307) 527-7007 |
| HLA, Maung | 6205 Missile Dr. | F.E Warren AFB | WY | 82005 | (307) 773-3509 |
| WIN, Naing Naing | 2610 South Douglas Hwy | Gillette | WY | 82718 | (307) 686-7352 |
| MYI, Aung | 105 Buffalo Way | Jackson | WY | 83001 | (307) 733-5950 |
| ZING, Biak Hnem | 1165 Main Street | Lander | WY | 82520 | (307) 332-3636 |
| MUN, Heeil | 554 N. Thrid Street | Laramie | WY | 82070 | (307) 721-5107 |
| MUN, Heeil | 3112 East Grand Ave | Laramine | WY | 82070 | (307) 742-8146 |
| GYI, Maung Than Lun | 1865 Coffeen Ave | Sheridan | WY | 82801 | (307) 672-8909 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

AFC Food Service Counters
Company Owned Locations
As of March 31, 2024

| Operator Name | Address | City | State | Zip | Phone |
|---------------|------------------------------|------------------|-------|-------|----------------|
| AFCFC | 2003 US Highway 31 N | Deatsville | AL | 36022 | (334) 361-2425 |
| AFCFC | 1800 Honda Drive | Lincoln | AL | 35096 | (205) 355-5000 |
| AFCFC | 1637 N Trekeil Rd. | Casa Grande | AZ | 85122 | (520) 421-7447 |
| AFCFC | 4940 S Gilbert Rd | Chandler | AZ | 85249 | (480) 883-2240 |
| AFCFC | 16605 E. Palisades | Fountain Hills | AZ | 85268 | (480) 391-4020 |
| AFCFC | 1305 W. Duval Mine Road | Green Valley | AZ | 85614 | (520) 648-2847 |
| AFCFC | 1980 McCulloch Pkwy | Lake Havasu | AZ | 86403 | (928) 854-5300 |
| AFCFC | 1650 McCulloch Blvd N | Lake Havasu City | AZ | 86403 | (928) 855-7760 |
| AFCFC | 9925 E.Baseline Rd | Mesa | AZ | 85209 | (480) 354-2798 |
| AFCFC | 142 E State Hwy 260 | Payson | AZ | 85541 | (928) 474-4495 |
| AFCFC | 7720 E. Highway 69 | Prescott | AZ | 86314 | (928) 772-6126 |
| AFCFC | 160 Coffee Pot Drive | Sedona | AZ | 86336 | (928) 282-5351 |
| AFCFC | 3275 N. Swan Rd. | Tucson | AZ | 85712 | (520) 323-5820 |
| AFCFC | 1221 W. Irvington Road | Tucson | AZ | 85714 | (520) 434-6920 |
| AFCFC | 7110 N. Oracle Rd. | Tucson | AZ | 85704 | (520) 575-0949 |
| AFCFC | 1190 N. Main St | Bishop | CA | 93514 | 7608729811 |
| AFCFC | 19340 Sloedad Canyon Rd | Canyon Country | CA | 91351 | (661) 252-6226 |
| AFCFC | 8425 Elk Grove-Florin Rd. | Elk Grove | CA | 95624 | (916) 681-5775 |
| AFCFC | 2226 Jackson Ave. | Escalon | CA | 95320 | (209) 438-4088 |
| AFCFC | 3330 North Texas St. | Fairfield | CA | 94533 | (707) 421-9990 |
| AFCFC | 39 Lincoln Blvd | Lincoln | CA | 95648 | (916) 408-5775 |
| AFCFC | 1300 N. Vermont Ave | Los Angeles | CA | 90027 | (213) 413-3000 |
| AFCFC | 481 Old Mammoth Rd | Mammoth Lakes | CA | 93546 | (760) 934-4536 |
| AFCFC | 217 Soscol Ave | Napa | CA | 94559 | (707) 224-7897 |
| AFCFC | 16259 Paramount Blvd. | Paramount | CA | 90723 | (562) 259-9950 |
| AFCFC | 1915 Douglas Blvd | Roseville | CA | 95661 | (916) 781-7845 |
| AFCFC | 638 Camino del los Mares | San Clemente | CA | 92673 | (949) 496-8616 |
| AFCFC | 2603 Westminster Ave. | Santa Ana | CA | 92706 | (714) 515-5056 |
| AFCFC | 1407 Fulton Rd. | Santa Rosa | CA | 95403 | (707) 546-3435 |
| AFCFC | 2909 Rolling Hills Rd | Torrance | CA | 90505 | (310) 325-0611 |
| AFCFC | 2090 Harbison Drive | Vacaville | CA | 95687 | (707) 452-7277 |
| AFCFC | 8852 Lakewood Dr. | Windsor | CA | 95492 | (707) 838-6604 |
| AFCFC | 700 W. Onstott Frontage Road | Yuba City | CA | 95991 | (530) 673-5931 |
| AFCFC | 27152 Main Street | Conifer | CO | 80433 | (303) 838-4375 |
| AFCFC | 2200 Bonforte Blvd | Pueblo | CO | 81001 | (719) 549-2100 |
| AFCFC | 83 Stony Hill Road | Bethel | CT | 06801 | (203) 791-8589 |
| AFCFC | 67 Prospect Hill Road | E Windsor | CT | 06088 | (860) 623-4000 |
| AFCFC | 1500 South Capitol Street | Washington | DC | 20003 | (202) 675-6287 |
| AFCFC | 220 W Ironwood Drive | Coeur d'Alene | ID | 83814 | (208) 664-9101 |
| AFCFC | 161 W Prairie Shopping Ctr | Hayden | ID | 83835 | (208) 772-0847 |
| AFCFC | 702 N. 5th Ave. | Sandpoint | ID | 83864 | (208) 263-9638 |
| AFCFC | 655 Main St. NW | Bourbonnaise | IL | 60914 | (815) 929-0560 |
| AFCFC | 11730 S Marshfield Ave | Chicago | IL | 60643 | (773) 568-8157 |
| AFCFC | 5630 W Belmont | Chicago | IL | 60634 | (773) 993-0090 |
| AFCFC | 2222 Troy Rd | Edwardsville | IL | 62025 | (314) 436-5568 |
| AFCFC | 2300 Illinois 59 | Plainfield | IL | 60586 | (815) 733-2135 |
| AFCFC | 965 E. Rollins Rd | Round Lake Beach | IL | 60073 | (224) 365-8888 |
| AFCFC | 1700 North Lewis Ave | Waukegan | IL | 60085 | (847) 999-0650 |
| AFCFC | 700 N Main St. | El Dorado | KS | 67042 | (316) 321-0332 |

AFC Food Service Counters
Company Owned Locations
As of March 31, 2024

| Operator Name | Address | City | State | Zip | Phone |
|---------------|----------------------------|-------------------|-------|-------|----------------|
| AFCFC | 2113 S Alex Plaisance Blvd | Golden Meadow | LA | 70357 | (985) 475-1120 |
| AFCFC | 5665 Nelson Road | Lake Charles | LA | 70605 | 3375020115 |
| AFCFC | 13086 Highway 3235 | LaRose | LA | 70373 | (985) 798-1010 |
| AFCFC | 1428 Crescent Ave | Lockport | LA | 70374 | (985) 532-5481 |
| AFCFC | 137 Teaticket Hwy | East Falmouth | MA | 02536 | (508) 548-4033 |
| AFCFC | 18 Sisson Rd. | Harwich Port | MA | 02646 | (508) 432-3433 |
| AFCFC | 9 West Rd Route 6 | Orleans | MA | 02653 | (508) 240-1021 |
| AFCFC | 2260 State Road | Plymouth | MA | 02360 | (508) 883-2975 |
| AFCFC | 10 Center Drive | Bethesda | MD | 20892 | (301) 496-4000 |
| AFCFC | 353 Main Street. | Bangor | ME | 04401 | (207) 942-9441 |
| AFCFC | 251 US Highway 1 | Falmouth | ME | 04105 | (207) 781-6581 |
| AFCFC | 8600 North 114th Avenue | Champlin | MN | 55316 | (763) 427-2714 |
| AFCFC | 9350 Excelsior Blvd | Hopkins | MN | 55343 | 9527422000 |
| AFCFC | 612 S. Minnesota Ave. | St. Peter | MN | 56082 | (507) 931-5541 |
| AFCFC | 11253 St. charles Rock Rd | Bridgeton | MO | 63044 | (314) 738-0677 |
| AFCFC | 2511 Kehrs Mill Rd | Chesterfield | MO | 63017 | (636) 207-3401 |
| AFCFC | 1661 N Coley Rd. | Tupelo | MS | 38801 | (662) 269-3369 |
| AFCFC | 1017 Canopy Lane | Fort Bragg | NC | 28310 | (910) 853-7333 |
| AFCFC | 380 Warrior Dr. | Grand Forks AFB | ND | 58205 | (701) 747-3083 |
| AFCFC | 1328 Hooksett Rd | Hooksett | NH | 03106 | (603) 623-8846 |
| AFCFC | 586 Nashua Street | Milford | NH | 03055 | (603) 672-3336 |
| AFCFC | 300 Main St. | Nashua | NH | 03060 | (603) 579-6966 |
| AFCFC | 213 Daniel Webster Hwy | Nashua | NH | 03062 | (603) 891-1649 |
| AFCFC | 100 Shaws Lane | Stratham | NH | 03885 | (603) 778-8545 |
| AFCFC | 43 Indian Rock Rd. | Windham | NH | 03087 | (603) 432-2607 |
| AFCFC | 3980 Maple Raod | Amherst | NY | 14226 | (716) 515-0075 |
| AFCFC | 2351 MAPLE ROAD | AMHERST | NY | 14221 | (716) 515-3200 |
| AFCFC | 390 W. MAIN STREET | BATAVIA | NY | 14020 | (585) 343-9373 |
| AFCFC | 1740 SHERIDAN DRIVE | BUFFALO | NY | 14223 | (716) 874-4991 |
| AFCFC | 1936 US-6 | Carmel Hamlet | NY | 10512 | (845) 225-4151 |
| AFCFC | 320 W Bridge St. | Catskill | NY | 12414 | (518) 943-3239 |
| AFCFC | 854 State Route 13 | Cortland | NY | 13045 | (607) 756-4994 |
| AFCFC | 4777 TRANSIT ROAD | DEPEW | NY | 14043 | (716) 515-3280 |
| AFCFC | 6363 Transit Rd | Depew | NY | 14043 | (716) 601-0180 |
| AFCFC | 911 North St. | Endicott | NY | 13760 | (607) 748-8080 |
| AFCFC | 1050 Madison Market Place | Hamilton | NY | 13346 | (315) 824-6040 |
| AFCFC | 128 W. MAIN STREET | Leroy | NY | 14482 | (585) 768-8549 |
| AFCFC | 5827 S Transit Road | Lockport | NY | 14094 | (585) 324-5565 |
| AFCFC | 7200 Niagara Falls Blvd | Niagara Falls | NY | 14304 | (716) 513-2200 |
| AFCFC | 2585 South Road | Poughkeepsie | NY | 12601 | (845) 452-1005 |
| AFCFC | 5274 Main Street | Williamsville | NY | 14221 | (716) 632-7411 |
| AFCFC | 61155 S Hwy 97 | Bend | OR | 97702 | (541) 382-3600 |
| AFCFC | 642 East 3rd St | Bend | OR | 97701 | (541) 312-6480 |
| AFCFC | 1500 Coburg Rd. | Eugene | OR | 97401 | (541) 685-8873 |
| AFCFC | 311 Coburg Road | Eugene | OR | 97401 | (541) 342-7635 |
| AFCFC | 851 Summer Road | Carlisle Barracks | PA | 17013 | (717) 245-3105 |
| AFCFC | 180 Westside Mall | Edwardsville | PA | 18704 | (570) 287-7244 |
| AFCFC | 49 Pine Grove Square | Grove City | PA | 16127 | (724) 458-7544 |
| AFCFC | 1025 Pennsylvania Ave | Matamoras | PA | 18336 | (570) 491-5612 |

AFC Food Service Counters
Company Owned Locations
As of March 31, 2024

| Operator Name | Address | City | State | Zip | Phone |
|---------------|-----------------------------------|-----------------|-------|-------|----------------|
| AFCFC | 8 Chapel View Blvd | Cranston | RI | 02920 | (401) 464-8388 |
| AFCFC | 5722 Integrity Dr. | Millington | TN | 38054 | (901) 874-5125 |
| AFCFC | 100 N Cedar Ave | South Pittsburg | TN | 37380 | (423) 837-2386 |
| AFCFC | 6220 US Hwy 287 | Arlington | TX | 76017 | (817) 478-8901 |
| AFCFC | 833 NE Alsbury Road | Burleson | TX | 76028 | (817) 447-9106 |
| AFCFC | 2931 Central City Blvd | Galveston | TX | 77551 | (409) 744-0413 |
| AFCFC | 501 Westlake Park Blvd. | Houston | TX | 77079 | (281) 366-2000 |
| AFCFC | 1101 Bates Ave. | Houston | TX | 77030 | (832) 355-1000 |
| AFCFC | 7200 Cambridge St. | Houston | TX | 77030 | (713) 798-1000 |
| AFCFC | 1111 Louisiana St. | Houston | TX | 77002 | (713) 207-1111 |
| AFCFC | 5219 Fm 1960 Rd W | Houston | TX | 77069 | (281) 440-1402 |
| AFCFC | 20171 Chasewood Park Dr | Houston | TX | 77070 | (832) 534-5000 |
| AFCFC | 10720 W. Sam Houston Parkway N. | Houston | TX | 77064 | (281) 408-7000 |
| AFCFC | 2747 W Grand Parkway N. | Katy | TX | 77449 | (281) 492-1020 |
| AFCFC | 7708 Lohmann Ford Road | Lago Vista | TX | 78645 | (512) 267-0355 |
| AFCFC | 4600 East Sam Houston Pkwy. S. | Pasadena | TX | 77505 | (713) 948-7000 |
| AFCFC | 100 W. Southlake Blvd | Southlake | TX | 76092 | (817) 416-5464 |
| AFCFC | 25231 Grogans Mill Dr., Suite 100 | Spring | TX | 77380 | (877) 968-7962 |
| AFCFC | 10300 Energy Drive | Spring | TX | 77389 | (650) 857-1501 |
| AFCFC | 1317 Lake Pointe Pkwy | Sugar Land | TX | 77478 | (281) 637-7000 |
| AFCFC | 499 Canal Street | Brattleboro | VT | 05301 | (802) 254-3424 |
| AFCFC | 857 Memorial Dr. | St Johnsbury | VT | 05819 | (802) 748-1109 |
| AFCFC | 23961 NE STATE ROUTE 3 | Belfair | WA | 98528 | (360) 275-0922 |
| AFCFC | 300 Bellevue Way NE | Bellevue | WA | 98004 | (425) 455-6500 |
| AFCFC | 21301 Hwy 410 | Bonneylake | WA | 98380 | (253) 862-1212 |
| AFCFC | 400 Bridge St | Clarkston | WA | 99403 | (509) 758-5523 |
| AFCFC | 2109 S.W. 336th St | Federal Way | WA | 98023 | (253) 838-9941 |
| AFCFC | 408 NE 81st St | Hazel Dell | WA | 98665 | (360) 574-1141 |
| AFCFC | 22833 SE Black Nugget Rd. | Issaquah | WA | 98029 | (206) 727-3200 |
| AFCFC | 8196 NE Hwy 104 | Kingston | WA | 98346 | (360) 297-1800 |
| AFCFC | 215 Whitesell St NW | Orting | WA | 98360 | (360) 893-0840 |
| AFCFC | 19245 10th Ave N.E | Poulsbo | WA | 98370 | (360) 394-0023 |
| AFCFC | 17710 Canyon Road E #400 | Puyallup | WA | 98375 | (888) 280-4331 |
| AFCFC | 600 Franklin St | Shelton | WA | 98584 | (360) 426-9978 |
| AFCFC | 6520 North Nevada St | Spokane | WA | 99208 | (509) 489-1250 |
| AFCFC | 10100 N Newport Hwy | Spokane | WA | 99218 | (509) 465-2576 |
| AFCFC | 902 W Francis Ave | Spokane | WA | 99205 | (509) 327-4880 |
| AFCFC | 933 Mission Ave | Spokane | WA | 99202 | (509) 482-1987 |
| AFCFC | 104 Military Rd | Tacoma | WA | 98444 | (253) 538-1688 |
| AFCFC | 7250 Pacific Ave. | Tacoma | WA | 98408 | (253) 475-6040 |
| AFCFC | 705 Trosper Rd SW | Tumwater | WA | 98512 | (360) 705-3569 |
| AFCFC | 5702 Summitview Ave | Yakima | WA | 98908 | (509) 965-3622 |

AFC Food Service Counters
Franchise Location Transfers in the
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| FC Name | Address | City | State | Zip | Phone |
|---------------------------|--------------------------------|------------------|-------|------------|----------------|
| Ngai Mang Thal | 6422 Fairweather Dr | Anchorage | AK | 99518 | (907) 744-8345 |
| Paul Choummittaphanh | 1128 Joyce Drive | Fairbanks | AK | 99701 | (907) 978-3693 |
| Van Thawng Lian | 8160 County Road 64, Apt # 921 | Daphne | AL | 36526 | (309) 989-5538 |
| Kam Hnin | 2578 Hough Rd, APT. F | Florence | AL | 35630-1743 | (317) 929-9737 |
| YING HONG INC. | 405 Taylors Way | Moody | AL | 35004-2694 | (404) 200-5464 |
| Kyaw Kyaw Naing Tun | 1107 Huntley Apartment Dr | PELHAM | AL | Alabama | 35124-6006 |
| Kyaw Kyaw Naing Tun | 1107 Huntley Apartment Dr | PELHAM | AL | Alabama | 35124-6006 |
| A&H COMPANY CORPORATION | 3103 Carousel Ct, Apt. B | Vestavia Hills | AL | 35216 | (904) 377-6714 |
| A&H COMPANY CORPORATION | 3103 Carousel Ct, Apt. B | Vestavia Hills | AL | 35216 | (904) 377-6714 |
| Yoon Thiri Thet | 8832 W. Midway Ave. | Glendale | AZ | 85305-6924 | (602) 527-7724 |
| Sang Za Ling | 8221 W Rue De Lamour | Peoria | AZ | 85381-4096 | (228) 326-4438 |
| Sang Za Ling | 8221 W Rue De Lamour | Peoria | AZ | 85381-4096 | (228) 326-4438 |
| Mg Win Hlaing | 5617 N 38th Dr. | Phoenix | AZ | 85019-2106 | (602) 600-9292 |
| TAHAN15 LLC. | 3921 W. McLellan Blvd. | Phoenix | AZ | 85019 | (602) 459-4566 |
| Kap Cung | 7049 N 33rd Ave | Phoenix | AZ | 85051 | (463) 999-6782 |
| Saw Htoo | 8637 N 31st Ave | Phoenix | AZ | 85051 | (480) 628-9427 |
| Saw Htoo | 8637 N 31st Ave | Phoenix | AZ | 85051 | (480) 628-9427 |
| Tin Thein Zaw | 14738 Pacific Ave | Baldwin Park | CA | 91706 | (626) 701-4005 |
| STEVEN AUNG, INC. | 1020 W. Hamilton Ave. #3 | Campbell | CA | 95008 | (707) 599-3221 |
| Shin Kaviyiya | 10326 Tembladera ST, APT #22 | Castroville | CA | 95012-3330 | (718) 213-9804 |
| JUNGJLEE1 LLC. | 6340 Viola Terrace | Chino Hills | CA | 91709 | (323) 630-7545 |
| JUNGJLEE1 LLC. | 6340 Viola Terrace | Chino Hills | CA | 91709 | (323) 630-7545 |
| Hla Hla Win | 3155 Willow Pass Rd. | Concord | CA | 94519 | (925) 305-4736 |
| CINCIN SUSHI INC. | 10611 Tuggle Pl | Cupertino | CA | 95014 | (602) 576-3646 |
| UMAI SUSHI BAR INC. | 265 Verano Dr | Daly City | CA | 94015-2169 | (650) 676-9934 |
| HEIN HOLDINGS, INC. | 1429 Southgate Ave | Daly City | CA | 94015 | (415) 728-4922 |
| Zhufen SU | 26 Nerine CT | Danville | CA | 94506-4794 | (925) 733-6142 |
| Zhufen SU | 26 Nerine CT | Danville | CA | 94506-4794 | (925) 733-6142 |
| Zixuan WANG | 10242 Gilliam Way | ELK Grove | CA | 95757 | (916) 599-0149 |
| AAWJ | 10049 Dona Neely Way | Elk Grove | CA | 95757 | (916) 897-1648 |
| SUNSHINE WANG FEI, INC. | 5903 Shoshone Ave | Encino | CA | 91316 | (818) 434-0551 |
| MORNING STAR U.S.A INC | 42831 Parkwood St. | Fremont | CA | 94538 | (415) 987-1078 |
| JOY FRESH INC. | 2350 Applewood Cir. | Fullerton | CA | 92833 | (562) 922-9566 |
| CULVER SUSHI INC | 1630 S. Barranca Ave, Space 58 | Glendora | CA | 91740 | (626) 548-0712 |
| SUSHIOLOGY LLC | 14472 Sahara Ln | Huntington Beach | CA | 92647 | (714) 220-8806 |
| Kyung Mi Yu | 15104 Hayford St | La Mirada | CA | 90638 | (951) 368-3028 |
| DFS DAILY FRESH FOOD INC. | 401 Bellecour Way | Lake Forest | CA | 92630-7929 | (661) 476-8152 |
| Maung Mya Win | 1040 Janine Way Apt #K | Leemore | CA | 93245 | (626) 554-7466 |
| EUNOIA JDK, INC. | 4171 W 4th St., Apt #2 | Los Angeles | CA | 90020-3661 | (562) 822-0483 |
| Moon Sook Yi | 307 S Reno St APT 111 | Los Angeles | CA | 90057 | (323) 873-6143 |
| TASTY SUSHI MART, INC. | 312 S Wilton Pl | Los Angeles | CA | 90020-4506 | (213) 276-4541 |
| XIANGLE FOOD CORPORATION | 315 E Newmark Ave | Monterey Park | CA | 91755 | (626) 418-8855 |
| Cung Thawng Lian | 26301 Arboretum Way Unit 104 | Murrieta | CA | 92563-7229 | (619) 906-0885 |
| HLA SHWE, INC. | 120 Avenida Las Brisas, APT C | Oceanside | CA | 92057-6735 | (619) 502-1138 |
| AUNG HTOO SANM INC. | 448 Lindberg Circle | Petaluma | CA | 94952-3399 | (650) 554-8933 |
| THU WAI AUNG LLC. | 11867 Herodian Dr | Rancho Cordova | CA | 95742 | (907) 887-4028 |
| Yiyao Xu | 11039 Spotlight Dr | Rancho Cucamonga | CA | 91730-9207 | (626) 677-6180 |
| Jie Song | 4051 Coleman Circle | Richmond | CA | 94806 | (510) 558-8078 |
| FOODARTISAN | 1722 Meridian Way | Rocklin | CA | 95765 | (801) 708-2603 |
| SHAWNTHESUSHI LLC. | 4208 Trailblazer Loop | Roseville | CA | 95747-4418 | (916) 952-8828 |
| SHAWNTHESUSHI LLC. | 4208 Trailblazer Loop | Roseville | CA | 95747-4418 | (916) 952-8828 |
| Lataw Bawk Naw | 6286 Lemon Hill Ave. #17 | Sacramento | CA | 95824 | (916) 410-9230 |
| PRINCE & PRINCESS INC. | 2481 Valley Rd | Sacramento | CA | 95821 | (916) 280-8574 |
| Seihwan Kim | 4955 Ariva Way, Apt 329 | San Diego | CA | 92123-2195 | (858) 527-9935 |
| JRL INVESTMENT, INC. | 3840 Elijah CT Unit 834 | San Diego | CA | 92130-6013 | (858) 886-6770 |
| SNA FAMILY INC. | 157 Brighton Ave | San Francisco | CA | 94112-2317 | (513) 658-0604 |
| SNA FAMILY INC. | 157 Brighton Ave | San Francisco | CA | 94112-2317 | (513) 658-0604 |
| S & P SUSHI FAMILY INC | 157 Brighton Ave | San Francisco | CA | 94112-2317 | (415) 734-7064 |
| TOP ASIAN SUSHI INC. | 1631 Hittell Pl. | San Jose | CA | 95131 | (716) 830-0935 |
| BIINSPIRE LLC. | 1891 Golden Rain Rd., Apt 25C | Seal Beach | CA | 90740-4760 | (808) 557-5203 |
| Nyunt Win Myint | 12111 Vista Ranch Ave | Sylmar | CA | 91342 | (858) 382-9577 |
| EDEN SUSHI BAR, INC. | 21029 Donora Ave Apt A | Torrance | CA | 90503 | (714) 904-8922 |
| SUSHI STATION | 20302 Rimview Pl | Walnut | CA | 91789 | (909) 762-2894 |
| ASIA WORLD DISTRIBUTION | 2831 Countrywood LN | West Covina | CA | 91791-3743 | (512) 774-7873 |
| RuiXia Guo | 1733 Gemini St | West Covina | CA | 91792 | (626) 500-9618 |
| Aung Soe Moe | 2250 Dallas St, Apt 1, | Aurora | CO | 80010-1025 | (720) 380-0915 |
| NARAE SUSHI LLC. | 3071 S. Macon Cir. | Aurora | CO | 80014 | (720) 808-2226 |
| SKY ONE LLC. | 12549 E 31st Ave | Aurora | CO | 80011 | (716) 431-9443 |
| SKY ONE LLC. | 12549 E 31st Ave | Aurora | CO | 80011 | (716) 431-9443 |
| SD SUSHI LLC. | 15630 E. Hamilton Pl. | Aurora | CO | 80013 | (303) 204-5036 |
| SD SUSHI LLC. | 15630 E. Hamilton Pl. | Aurora | CO | 80013 | (303) 204-5036 |
| Sai Thi Ha | 1610 Ienmar Dr, Apt # 201 | Colorado Springs | CO | 80905 | (719) 653-4435 |

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| FC Name | Address | City | State | Zip | Phone |
|--------------------------------|--------------------------------|-------------------|-------|------------|----------------|
| Sai Thi Ha | 1610 Ienmar Dr, Apt # 201 | Colorado Springs | CO | 80905 | (719) 653-4435 |
| Khan Maung | 2951 Equine Ct | Colorado Springs | CO | 80922-2579 | (913) 257-6837 |
| David Hung | 5106 Orleans Ct | Denver | CO | 80249 | (801) 889-6659 |
| Thaw Zin Hein | 2814 E 11th St | Pueblo | CO | 81001-2406 | (719) 659-3134 |
| David Thawng Nai | 1355 Hilltop Pkwy Unit C | Steamboat Springs | CO | 80487 | (405) 474-4036 |
| Zaw Bik | 10305 Dover St, Apt. 9-924 | Superior | CO | 80021-3970 | (720) 498-6808 |
| Zaw Bik | 10305 Dover St, Apt. 9-924 | Superior | CO | 80021-3970 | (720) 498-6808 |
| Tenzin Dalha | 44 Avonwood Rd APT 118 | Avon | CT | 6001 | (929) 999-6676 |
| Kyaw Kyaw | 69 Daro Dr. | Enfield | CT | 06082-5670 | (860) 614-2162 |
| NIMNA DILDIAL LLC. | 1000 Abernathy Ln Unit 106 | Apopka | FL | 32703 | (407) 683-4010 |
| PHAIENG INC. | 287 NW 4th Ave | Boca Raton | FL | 33432 | (561) 929-9926 |
| PHAI MOMNO LLC. | 4781 N. Congress Ave, APT 274 | Boynton Beach | FL | 33426 | (954) 661-3141 |
| Ngo Mang | 304 King Neptune Ln | Cape Canaveral | FL | 32920 | (615) 779-4358 |
| JULING, INC. | 321 S.E 23rd Ter. | Cape Coral | FL | 33990 | (239) 699-5247 |
| M&H 365 LLC | 2161 Cape Heather Cir | Cape Coral | FL | 33991-3504 | (239) 289-7661 |
| YADANAR ENTERPRISES INC. | 867 Moonluster Dr. | Casselberry | FL | 32707 | (321) 277-4657 |
| Lian Lian | 2035 Kings Highway Apt 1 | Clearwater | FL | 33755-1240 | (904) 910-6831 |
| Lian Lian | 2035 Kings Highway Apt 1 | Clearwater | FL | 33755-1240 | (904) 910-6831 |
| SUSHI PEARL INC | 13201 Olesen Ct | Clermont | FL | 34711 | (407) 234-4784 |
| Paul Lian | 215 Thornbush Pkwy | Davenport | FL | 33837 | (980) 349-1884 |
| MERCY CHIT TOE, LLC. | 5023 Ferndale Dr | Delray Beach | FL | 33484-1711 | (954) 881-3276 |
| QQ ENTERPRISE LLC | 10140 Tin Maple Dr, Unit 22 | Estero | FL | 33928-7403 | (626) 382-6061 |
| MORNING STAR BLESSED INC. | 3800 Van Buren St | Hollywood | FL | 33021 | (954) 544-9490 |
| LWE NI ENTERPRISES INC | 707 SE 34th Terrace | Homestead | FL | 33033 | (305) 484-8871 |
| Naung Latt Zaw | 10 Colubrina Ct | Homosassa | FL | 34446 | (770) 539-4008 |
| Naung Latt Zaw | 10 Colubrina Ct | Homosassa | FL | 34446 | (770) 539-4008 |
| HARRY THAN LLC. | 9112 Eaton Ave | Jacksonville | FL | 32211 | (239) 270-2740 |
| JUMAFER LLC. | 959 Emerald Green Ct | Kissimmee | FL | 34746 | (407) 403-3314 |
| Van Mawi | 1201 Seminole Blvd. Apt 259 | Largo | FL | 33770 | (432) 413-9231 |
| Van Mawi | 1201 Seminole Blvd. Apt 259 | Largo | FL | 33770 | (432) 413-9231 |
| LUNG DEIH LLC. | 308 Loch Lomond Ave | Longwood | FL | 32750-2911 | (407) 990-2444 |
| FUJI MOON INC. | 1105 Anolas Way | Lutz | FL | 33548 | (813) 842-5380 |
| EDEN SUSHI INC | 8133 SW 118th Pl | Miami | FL | 33183 | (305) 450-5746 |
| P. FAMILY, INC. | 4236 S.W 124 Terrace | Miramar | FL | 33027 | (954) 591-6173 |
| GAWNG MUAL SUSHI, LLC. | 2861 PINE RUN RD., Apt 103 | Naples | FL | 34109 | (813) 409-0304 |
| YUKI KHIN ENTERPRISE INC | 3515 Hunting Creek Loop | New Port Richey | FL | 34655 | (727) 271-1661 |
| Ngun Zung | 3634 Heron Island Drive | New Port Richey | FL | 34655-3027 | (727) 678-1519 |
| HEH PIH NA INC. | 16118 NE 21st Ave Apt 18 | North Miami Beach | FL | 33162-4909 | (305) 467-3487 |
| TAT NAY TUN INC. | 6939 Alpert Dr | Orlando | FL | 32810 | (407) 923-0331 |
| MYO & TOE ENTERPRISES, INC. | 8359 Lake Crowell Cir | Orlando | FL | 32836 | (407) 492-5594 |
| LAWKANET INC. | 3407 Potomac Creek Ct | Orlando | FL | 32837-4014 | (407) 301-2578 |
| HENRY SAY SUSHI & BOWLS LLC. | 16 Bruning Ln | Palm Coast | FL | 32137 | (779) 423-3991 |
| HAO CHI SUSHI INC. | 4520 Southpointe Lane | Pensacola | FL | 32514 | (850) 418-8664 |
| CHANG & KHAW ENTERPRISES, INC. | 269 North Mill View Way | Ponte Vedra | FL | 32082 | (904) 866-1591 |
| CHANG & KHAW ENTERPRISES, INC. | 269 North Mill View Way | Ponte Vedra | FL | 32082 | (904) 866-1591 |
| AKNEOPANEY LLC. | 452 Arch Ridge Loop | Seffner | FL | 33584 | (813) 810-8360 |
| AKNEOPANEY LLC. | 452 Arch Ridge Loop | Seffner | FL | 33584 | (813) 810-8360 |
| HANWOOREE INC. | 809 Montague Dr | St Johns | FL | 32259-5953 | (904) 536-0317 |
| LIA LEH TAANG SUSHI INC. | 5000 42nd. St. South | St. Petersburg | FL | 33711 | (727) 647-8698 |
| Lal Thang | 8624 Boysenberry Dr | Tampa | FL | 33635-6204 | (813) 764-1022 |
| Lal Siam Piang | 3303 N Lakeview Dr 4111 | Tampa | FL | 33618 | (727) 739-4388 |
| Ma Biak | 3914 Hunt Rd, Unit 101 | Tampa | FL | 33614 | (813) 850-1832 |
| D & N LIAN, LLC. | 715 E Lime St. | Tarpon Springs | FL | 34689-4706 | (432) 312-5172 |
| D & N LIAN, LLC. | 715 E Lime St, 907 | Tarpon Springs | FL | 34689 | (432) 312-5172 |
| SUSHI IKURA CORP. | 2164 Weaver Bird Ln | Venice | FL | 34292 | (412) 407-0921 |
| SUSHI IKURA CORP. | 2164 Weaver Bird Ln | Venice | FL | 34292 | (412) 407-0921 |
| L & M COLOSSAL SUSHI INC. | 1114 W 13th Sq | Vero Beach | FL | 32960-2118 | (407) 480-9821 |
| L & M COLOSSAL SUSHI INC. | 1114 W 13th Sq | Vero Beach | FL | 32960-2118 | (407) 480-9821 |
| L & M COLOSSAL SUSHI INC. | 1114 W 13th Sq | Vero Beach | FL | 32960-2118 | (407) 480-9821 |
| Cung Nai Thang | 7248 Parkersburg Dr. | Wesley Chapel | FL | 33545-8300 | (904) 219-1053 |
| ASIAMERICA LLC. | 1348 Axel Circle | Winter Haven | FL | 33880 | (863) 602-6327 |
| SEEWEEED SEE CORPORATION | 13385 Avensong Ives Way | Alpharetta | GA | 30004-4999 | (678) 200-9899 |
| Rina Wu | 540 Windswept Way | Alpharetta | GA | 30022 | (678) 559-2788 |
| Rina Wu | 540 Windswept Way | Alpharetta | GA | 30022 | (678) 559-2788 |
| Haiying Zheng | 10625 Morton Chase Way | Alpharetta | GA | 30022 | (906) 369-3787 |
| MERCY LIGHT INC | 308 Ashbrook Lane | Athens | GA | 30605 | (770) 757-6976 |
| Thang Do Lian | 430 Parkway Drive NE, Apt #401 | Atlanta | GA | 30308 | (469) 643-8814 |
| Min Geon Park | 3385 Commons Gate Bend | Berkeley Lake | GA | 30092 | (404) 993-8756 |
| Moses Santhawng Lian | 4280 S Lee St, Apt -G4, | Buford | GA | 30518-6007 | (678) 682-4845 |
| J&H TOP CHOICE, LLC. | 3480 Keith Bridge Rd | Cumming | GA | 30041-5546 | (404) 536-6671 |
| Maung Suan Kim | 1037 Longshore Cv | Decatur | GA | 30032-2381 | (407) 300-4466 |
| Yan Jiang | 3091 Harris Mill Court | Duluth | GA | 30096 | (626) 688-1213 |

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| FC Name | Address | City | State | Zip | Phone |
|-------------------------------------|-------------------------------|-----------------|-------|------------|----------------|
| Zar Ni Mya Tun | 1504 Danton Dr. | Elberton | GA | 30635 | (919) 538-2271 |
| Lang Le Sang | 1300 Springmont Ct | Lawrenceville | GA | 30043-5462 | (980) 333-1067 |
| Christopher Chao | 444 Laurel Springs Ct. | Lawrenceville | GA | 30044 | (404) 992-1309 |
| FORTUNE STONE INC. | 1183 Colony Creek Ct. | Lawrenceville | GA | 30043 | (678) 702-2888 |
| Henry Tlan | 1441 Jernigan Bluff | Lawrenceville | GA | 30045 | (770) 379-3065 |
| Henry Tlan | 1441 Jernigan Bluff | Lawrenceville | GA | 30045 | (770) 379-3065 |
| Uk Te | 2755 Lady Guinevere Ln | Lawrenceville | GA | 30044 | (678) 596-0969 |
| KHENKHUP FAMILY, LLC. | 734 Lobdale Falls Dr | Lawrenceville | GA | 30045 | (404) 734-4493 |
| TUANG CHINKHEK MUVANLAI | 4625 English Oaks Ln NW | Lilburn | GA | 30047-3539 | (404) 566-1273 |
| Vijay Solomon | 375 Tambec Trace NW | Lilburn | GA | 30047-2864 | (404) 454-6713 |
| Thang K. Khup | 151 Parkway North # 803 | Newnan | GA | 30265 | (470) 396-6889 |
| Thang K. Khup | 151 Parkway North # 803 | Newnan | GA | 30265 | (470) 396-6889 |
| SIENVONTAWI LLC. | 205 Soithwind Circle | Newnan | GA | 30265 | (786) 355-9081 |
| SIENVONTAWI LLC. | 205 Soithwind Circle | Newnan | GA | 30265 | (786) 355-9081 |
| LUNGUP LLC | 5830 Flo Circle | Norcross | GA | 30093-5123 | (334) 663-3267 |
| HTein LYNN INC | 500 Mt. Vernon Way | Peachtree City | GA | 30269 | (404) 964-3936 |
| KLM SUSHI INC | 256 Saint Catherine CIR | Richmond Hill | GA | 31324-6514 | (912) 312-6911 |
| KHAI LEK SUSHI INC | 6515 CONCORD RD | SAVANNAH | GA | 31410-2526 | (305) 457-3947 |
| Dal Mang | 5445 Summer Cove Dr | Stone Mountain | GA | 30087-2838 | (912) 239-7414 |
| Dal Mang | 5445 Summer Cove Dr | Stone Mountain | GA | 30087-2838 | (912) 239-7414 |
| SHWE MYANMAR INC. | 5445 Summer Cove Dr | Stone Mountain | GA | 30087 | (404) 717-5463 |
| Sun Hee Kim | 4392 Park Vista Lane | Sugar Hill | GA | 30518 | (770) 633-1100 |
| Rucui Sun | 325 River Walk Terrace | Suwanee | GA | 30024 | (678) 697-5138 |
| DIAMOND SUSHI LLC | 4560 Sims Park Overlook | Suwanee | GA | 30024 | (626) 986-9769 |
| Alina Dai Morgan | 550 New Haven Dr | Suwanee | GA | 30024 | (678) 748-0201 |
| 4i SUSHI | 3976 Church View Ln | Suwanee | GA | 30024 | (770) 905-9315 |
| 4i SUSHI | 3976 Church View Ln | Suwanee | GA | 30024 | (770) 905-9315 |
| K S LEE LLC. | 98-1643 Apala Loop | Aiea | HI | 96701 | (808) 386-8842 |
| SFV CORPORATION | 632 11th Ave | Honolulu | HI | 96816-6404 | (808) 233-8129 |
| Alexio Dashi | 4279 Kailewa St | Lihue | HI | 96766 | (808) 339-4448 |
| Zin Lar Ngang | 3906 Hoohuki St. | Lihue | HI | 96766 | (817) 666-9027 |
| Aye Win | 905 12th Street | West Des Moines | IA | 50265 | (515) 203-0049 |
| Batheny Htwe | 5754 N Collister Dr | Boise | ID | 83703-3828 | (208) 703-9596 |
| Khai Mun Sang | 625 Holbrook Dr | Idaho Falls | ID | 83401-4165 | (513) 328-7294 |
| PARADISE of INTERNATIONAL TASTE INC | 4447 N. Mooney Falls Way | Meridian | ID | 83646 | (908) 938-1265 |
| Pum Lam Thang | 436 E Whitman St | Pocatello | ID | 83201 | (208) 206-9199 |
| Thuy Phuong Nguyen | 251 Woodstone Circle | Buffalo Grove | IL | 60089-6702 | (847) 749-5549 |
| Thuy Phuong Nguyen | 251 Woodstone Circle | Buffalo Grove | IL | 60089-6702 | (847) 749-5549 |
| Hun Jung Yang | 2149 Silver Linden Ln | Buffalo Grove | IL | 60089 | (847) 208-0888 |
| Hun Jung Yang | 2149 Silver Linden Ln | Buffalo Grove | IL | 60089 | (847) 208-0888 |
| Sang Uk | 6035 W 64th Pl, Apt. 8 | Chicago | IL | 60638-5346 | (432) 250-1971 |
| Thia Ong | 4303 Valle Forge Rd., Apt. C | Mount Vernon | IL | 62864-6932 | (618) 214-8458 |
| K SUSHI INC. | 1520 Keck Ridge Rd | O Fallon | IL | 62269 | (314) 623-8179 |
| Thang Ja Knap | 2S536 Cynthia Dr | Warrenville | IL | 60555-1320 | (918) 237-5368 |
| Thang Ja Knap | 2S536 Cynthia Dr | Warrenville | IL | 60555-1320 | (918) 237-5368 |
| TUUN & ZUAVANG | 3316 Foxboro DR., APT C | Woodridge | IL | 60517-4443 | (630) 597-8599 |
| Tin Mang Hlawnceu | 3426 W Pointe Dr., Apt#3A | Elkhart | IN | 46514 | (574) 252-1787 |
| Janurot Banya | 129 W Essex Ln | Fort Wayne | IN | 46825 | (260) 797-2932 |
| Cung San Lal | 1801 Country Dr. Apt 102 | Grayslake | IN | 60030-3152 | (317) 374-2615 |
| Aaron Sawana | 8582 Compton Street | Indianapolis | IN | 46240 | (317) 756-8713 |
| Aaron Sawana | 8582 Compton Street | Indianapolis | IN | 46240 | (317) 756-8713 |
| AIBUR TLANG LLC. | 7542 Donegal Dr | Indianapolis | IN | 46217 | (480) 290-5366 |
| BEST IN TOWN, INC. | 119 Golden Tree Ln | Indianapolis | IN | 46227 | (865) 456-2880 |
| Bawi Thawng | 5325 Bluff View DR | Indianapolis | IN | 46217 | (317) 619-3833 |
| HRIPHI INC. | 1750 Raleigh Ave., Apt F | Kendallville | IN | 46755-2554 | (727) 432-5409 |
| Khamh Thang | 1716 N. 9TH Street RD, APT.11 | Lafayette | IN | 47904-5029 | (317) 756-7259 |
| Amy Zou | 4315 Bellmore St. | Bel Aire | KS | 67220 | (316) 305-6552 |
| Daimond Glorious | 911 5th Ave., Apt # 7 | Dodge City | KS | 67801-4354 | (620) 430-2611 |
| Seng Lum Marip | 512 Rockledge Rd Apt. A4 | Lawrence | KS | 66049-2564 | (402) 541-3822 |
| Soe Soe Hlaing | 105 Mackie Lane | Louisville | KS | 40214 | (347) 841-3893 |
| Ze Tsai Tangbau | 1951 Crescent Dr | Manhattan | KS | 66503 | (717) 480-7988 |
| Mark Khun | 6353 N Randall Dr | Park City | KS | 67219 | (316) 304-2241 |
| Mark Khun | 6353 N Randall Dr | Park City | KS | 67219 | (316) 304-2241 |
| LIGHT STAR INC. | 3749 Winthrop Dr | Lexington | KY | 40514 | (859) 552-7568 |
| Cung Lian Bik | 8001 Annella Way | Louisville | KY | 40219 | (251) 422-4193 |
| KT SUSHI INC. | 8214 Siesta Way | Louisville | KY | 40219 | (502) 408-1060 |
| Uk Thiang | 4408 Naneen Drive | Louisville | KY | 40216 | (502) 533-4858 |
| Fredy Siang Lian Mang | 8001 Annella Way | Louisville | KY | 40219 | (251) 348-2220 |
| Khuang Sui | 1293 Lipps Ln | Louisville | KY | 40219 | (502) 930-9693 |
| Khuang Sui | 1293 Lipps Ln | Louisville | KY | 40219 | (502) 930-9693 |
| Thawng Khan Khual | 11505 Andalee Dr. | Louisville | KY | 40272 | (502) 528-3818 |
| Soe Than Ohn | 306 Beacon Hill | Versailles | KY | 40383 | (765) 491-5915 |

AFC Food Service Counters
Franchise Location Transfers in the
Year Ending March 31, 2024

| FC Name | Address | City | State | Zip | Phone |
|----------------------------|---------------------------------|----------------|-------|------------|----------------|
| Thla Hlei Sang | 19600 N 12th St. Apt. 1208 | Covington | LA | 70433-8214 | (214) 772-3243 |
| LAL SUSHI LLC. | 1129 Papworth Ave | Metairie | LA | 70005 | (504) 300-7773 |
| Van Tha Bik | 2118 W Old Spanish TRL Apt T8 | New Iberia | LA | 70560-3412 | (432) 236-2375 |
| Ngun Thluai | 402 Wisteria St | Thibodaux | LA | 70301 | (317) 410-7975 |
| Sheng Tao Lin | 265 New Ludlow Rd. Apt. B5 | Chicopee | MA | 01020-4331 | (917) 528-4530 |
| Hlawn Kim | 10 Roberts Ave | Catonsville | MD | 21228-3136 | (443) 445-2211 |
| HANG YEE SUSHI LLC. | 8828 Cross Country Pl | Gaithersburg | MD | 20879 | (240) 888-0269 |
| YUZANA INC | 9264 Maxwell Ct | Laurel | MD | 20723 | (301) 821-6558 |
| MYA THITSAR INC. | 15805 Haynes Rd | Laurel | MD | 20707 | (240) 441-0451 |
| Blak Ceu Ling | 844 3rd Ave Apt 202 | Excelsior | MN | 55331 | (585) 719-7823 |
| S D ASIA LLC | 15948 Dakota Lane | Rosemount | MN | 55068-2570 | (612) 388-7351 |
| OH ENTERPRISES LLC | 332 Eureka Rd. | Eureka | MO | 63025 | (636) 221-2669 |
| VDELICIOUS LLC | 4134 Kay Ct. | St. Louis | MO | 63116 | (314) 939-9598 |
| NGEI SOK LLC. | 3615 Sulphur Ave | St. Louis | MO | 63109 | (314) 598-8405 |
| NGEI SOK LLC. | 3615 Sulphur Ave | St. Louis | MO | 63109 | (314) 598-8405 |
| OISHI SUSHI INC. | 176 Granite Hill LN | Great Falls | MT | 59405-8052 | (406) 899-9316 |
| Mang Hlei | 314 Meadowview Dr, Apt. 402 | Boone | NC | 28607 | (432) 661-8611 |
| JKS SUSHI LLC. | 16 Linden Rd. | Cameron | NC | 28326 | (980) 229-3424 |
| THAI CHAN SUSHI INC. | 3004 Brushy Mountain St. | Cary | NC | 27519 | (919) 717-6599 |
| Thein Thein | 9505 Ridgeforest Dr. | Charlotte | NC | 28277 | (704) 996-4558 |
| Myint Myint Oo | 5321 Manning Rd. | Charlotte | NC | 28269 | (704) 615-8236 |
| Aung Soe | 8400 Mayerling Dr. | Charlotte | NC | 28227 | (980) 230-5615 |
| KHAILIAN LLC. | 7701 Mallen Dr. | Charlotte | NC | 28212 | (704) 390-6979 |
| Si Le Tha | 3105 Platinum Pointe Dr | Charlotte | NC | 28227 | (704) 449-0459 |
| Yeonsoo Cho | 3543 Manor House Dr | Charlotte | NC | 28270 | (704) 293-5122 |
| Dawt Len Sung | 636 Weyburn Dr. NW | Concord | NC | 28027 | (317) 370-6073 |
| Aye Aye Aung | 406 Jernigan Rd | Dunn | NC | 28334 | (910) 441-8840 |
| VENA SUSHI LLC | 1909 Raj Dr. | Durham | NC | 27703-9381 | (515) 867-0591 |
| VENA SUSHI LLC | 1909 Raj Dr. | Durham | NC | 27703-9381 | (515) 867-0591 |
| Jhnea Mwal Bigjahongsar | 200 E. Lockhaven Dr, Apt. 5B | Goldsboro | NC | 27534 | (919) 432-7743 |
| Stephen Van Hre Lal | 1817 Eric Drive | Graham | NC | 27253 | (919) 448-4931 |
| Myint Myint Thein | 1838 Morrow School Rd. | Graham | NC | 27253 | (260) 466-8447 |
| David Lian | 208 Old Treybrooke Dr | Greensboro | NC | 27406 | (336) 554-0335 |
| Rungsun Rojanaporn | 2604 Antoine Dr | Greensboro | NC | 27407 | (336) 392-0381 |
| Hrang Liana | 1522 Jordan Place. | High Point | NC | 27260 | (336) 858-8570 |
| MASTER SUSHI ZUK CO. | 3770 Brack Nell Dr UNIT 3-H | High Point | NC | 27265 | (225) 573-2624 |
| WELL-BEING FRESH FOOD CORP | 7709 Greylock Ridge Rd. | Matthews | NC | 28105 | (704) 807-1838 |
| Edith Ekate Mak | 13015 Philips Rd | Matthews | NC | 28105 | (917) 301-2628 |
| Ji Rem Mawi Mang | 1205 Torrey Pines CT | Mebane | NC | 27302-7940 | (919) 619-2154 |
| Kaliani Zing | 9405 Stoney Glen Dr | Mint Hill | NC | 28227 | (980) 415-0441 |
| Van Bawi Hum | 152 Wolfsnare Ln | Morrisville | NC | 27560-7061 | (317) 551-0721 |
| Dah Takyrbashew | 855 Washington Post Rd. Lot 107 | New Bern | NC | 28562 | (252) 876-2968 |
| PHYU WIN SUSHI INC | 31 Springdale Dr. | Pittsboro | NC | 27312 | (919) 444-2835 |
| Thuya Zaw | 4922 Arcadian Ct .Apt. A | Raleigh | NC | 27616 | (910) 789-7529 |
| Zaw Min Soe | 219 Tanglewood Drive | Southern Pines | NC | 28387 | (479) 430-6585 |
| LAOKHAM INC | 7200 Orchard Trce | Wilmington | NC | 28409-2823 | (586) 208-0171 |
| Michael Monseik | 808 Dunbrook Dr | Winterville | NC | 28590 | (252) 349-2475 |
| Hram Zel | 2705 Duane Ave | Bellevue | NE | 68123 | (816) 558-2229 |
| Sui Bik | 6962 N 87th AVE | Omaha | NE | 68122-5426 | (806) 421-9119 |
| Sui Bik | 6962 N 87th AVE | Omaha | NE | 68122-5426 | (806) 421-9119 |
| Saugying Gawmaw | 10512 Hartman Ave | Omaha | NE | 68134 | (402) 321-8869 |
| Kyaw Naing Tun | 3308 4TH St. NW, Apt.309 | Albuquerque | NM | 87107-1367 | (505) 910-5826 |
| Aung Aung | 1011 E Navajo St, Apt 3 | Farmington | NM | 87401 | (505) 675-8720 |
| Tun Lin Szul | 2600 E. Idaho Ave. #110 | Las Cruces | NM | 88011 | (214) 299-0529 |
| Nia Wiechen | 5831 Lost Valley St. | Las Vegas | NV | 89113 | (310) 467-0626 |
| MK THANG STAR LLC. | 100A Osborne Rd | Albany | NY | 12205 | (518) 505-9179 |
| MK THANG STAR LLC. | 100A Osborne Rd | Albany | NY | 12205 | (518) 505-9179 |
| Charlie Kyaw | 8943 201st Street | Hollis | NY | 11423-2105 | (518) 512-6342 |
| Charlie Kyaw | 8943 201st Street | Hollis | NY | 11423-2105 | (518) 512-6342 |
| THAR THAR LLC. | 31 Harrison Ave #2 | Rensselaer | NY | 12144 | (518) 512-1483 |
| Suan Kham Mang | 8226 S College Pl | Tulsa | OK | 74137 | (918) 829-3958 |
| NAING SUSHI, LLC. | 726 NE Savannah Dr | Bend | OR | 97701 | (929) 260-8741 |
| Maung Tak Aun | 1375 Lorien LN | Eugene | OR | 97404 | (801) 819-8497 |
| Mang Sian Pau | 901 N Pecan Ct Apt 28 | Newberg | OR | 97132-1961 | (503) 701-7250 |
| ZAW MIN SUSHI LLC. | 6132 SE Lambert St | Portland | OR | 97206-8160 | (248) 277-6578 |
| Sung Hngel Zoong Lwe | 26 Sunfield Court | Greer | SC | 29650 | (864) 593-5019 |
| Than Sang Pui | 407 Chartwell Drive | Greer | SC | 29650 | (864) 901-9771 |
| Lai Nei Mawl | 307 Riello Drive | Greer | SC | 29650-0953 | (864) 293-8821 |
| VAN FAMILIES LLC. | 320 Trail Branch CT | Greer | SC | 29650 | (864) 434-3145 |
| Ram Nei | 644 Kent Ln Apt. 69A | Myrtle Beach | SC | 29579 | (843) 504-5235 |
| Thang Lam Suan Piang | 465 Crossroads Dr. | North Augusta | SC | 29841-5315 | (717) 333-2479 |
| Kunthea Suon | 119 Cableswynd Way | Summerville | SC | 29485-6410 | (440) 681-0666 |

AFC Food Service Counters
Franchise Location Transfers in the
Year Ending March 31, 2024

| FC Name | Address | City | State | Zip | Phone |
|----------------------------|---------------------------------|-------------------|-------|------------|----------------|
| Bawm Nan | 1356 Bombadil Ln | Antioch | TN | 37013 | (615) 419-2410 |
| Bawm Nan | 1356 Bombadil Ln | Antioch | TN | 37013 | (615) 419-2410 |
| Paul Khup | 605 N Bend Rd | Beech Grove | TN | 46107 | (206) 708-5193 |
| LAI ZOM LLC. | 303 Big Springs Rd | Bell Buckle | TN | 37020 | (561) 449-4055 |
| MUNAU GROUP, LLC. | 2618 Carr ST, APT. 3 | Chattanooga | TN | 37408-3030 | (517) 515-9399 |
| Nitser Sung Lian | 1003 Stonebrook Dr. | Dickson | TN | 37055-1792 | (301) 514-5602 |
| Govani Ko | 144 Mason St. Apt. 1 | Greeneville | TN | 37745-4049 | (443) 415-0563 |
| Ping Rong Guo | 212 Hart Lane | Labanon | TN | 37087 | (724) 301-7386 |
| Maung Maung Kyaw | 1705 Haley's Hope Court | Nashville | TN | 37209 | (615) 480-8982 |
| Khawm Khen Mang | 3678 Richbriar Ct. | Nashville | TN | 37211-4918 | (615) 293-1987 |
| Cingsiandim Mary | 724 Saint Francis Ave | Smyrna | TN | 37167-6365 | (954) 297-3946 |
| Fang Yu Lin | 2880 Commonwealth Dr Unit 427 | Spring Hill | TN | 37174 | (678) 709-6300 |
| Kyaw Thu Ya | 2230 Laurel St. | Amarillo | TX | 79109-1918 | (806) 282-0122 |
| Kil Hnem Sung | 27 Auburn Dr. | Edgecliff Village | TX | 76134-1200 | (816) 646-6656 |
| Ah Pong | 6813 BELLROSE DR, APT 14 | EL PASO | TX | 79925-3602 | (214) 541-8146 |
| Iang Tha Cin | 2216 Nottingham St. | Flower Mound | TX | 75028-3551 | (469) 464-6861 |
| TOPA THUPHA LLC | 1130 Dove Dr | Garland | TX | 75040 | (214) 415-3097 |
| TOPA THUPHA LLC | 1130 Dove Dr | Garland | TX | 75040 | (214) 415-3097 |
| ARSENAL GREAT SERVICE LLC. | 15319 Corona Del Mar Dr | Houston | TX | 77083 | (832) 322-6684 |
| Tha Khun | 1105 N18th St. Apt. 509 | Killeen | TX | 76541 | (254) 393-7361 |
| Tun Aung | 1724 Cliffrose Lane | Lewisville | TX | 75067 | (972) 704-4022 |
| Lai Ceu Hlei | 5743 110th Street | Lubbock | TX | 79424-6069 | (214) 600-2251 |
| Sathaporn Saengjit | 3874 Waythorn Place | Fairfax | VA | 22033 | (202) 716-2264 |
| KYAW ENTERPRISES INC. | 6800 Edgeware Lane | Glen Allen | VA | 23059 | (804) 937-8104 |
| KYAW ENTERPRISES INC. | 6800 Edgeware Lane | Glen Allen | VA | 23059 | (804) 937-8104 |
| KYAW ENTERPRISES INC. | 6800 Edgeware Lane | Glen Allen | VA | 23059 | (804) 937-8104 |
| KYAW ENTERPRISES INC. | 6800 Edgeware Lane | Glen Allen | VA | 23059 | (804) 937-8104 |
| Jhonna Nadoza Gutierrez | 846 Moyer Rd. | Newport News | VA | 23608-3140 | (757) 532-5131 |
| Aung Toe Lwin | 1156 Old Clubhouse Rd | Virginia Beach | VA | 23453 | (757) 831-1875 |
| Jeong Sun Kim | 1208 100th PINE | Bellevue | WA | 98004 | (206) 973-6292 |
| Seinko Theinkang | 941 NW Sawmill Ct. | Bremerton | WA | 98311-9451 | (682) 702-0448 |
| Lai Lian | 24239 13th PL S | Des Moines | WA | 98198-7808 | (206) 235-5475 |
| Hsu Mon U | 21649 SE 299th Way | Kent | WA | 98042-9232 | (954) 243-8338 |
| Thawng Uk | 500 Summit Ave N | Kent | WA | 98030 | (206) 380-6611 |
| Ko Kyaw Myat Min | 10215 Lundeen Parkway, Apt. B2 | Lake Steven | WA | 98258-8584 | (206) 530-6179 |
| Keon Woo Park | 9318 33rd Ave. S | Lakewood | WA | 98499 | (831) 760-6511 |
| Lai Pek Lian | 760 N Central Dr APT 235 | Moses Lake | WA | 98837 | (206) 485-6937 |
| Vung Zuan Kham | 945 N. Oak Harbor St. Apt. B203 | Oak Harbor | WA | 98277 | (630) 286-2070 |
| Kelvin Bo | 948 Neil Street NE, Apt # 31 | Olympia | WA | 98516 | (774) 993-8172 |
| Kyung S. Lee | 2828 Chambers Bay Ct. | Steilacoom | WA | 98388 | (253) 363-0101 |
| Toksu Chong | 3903 78th Avenue CT W, Apt E208 | University Place | WA | 98466-3289 | (360) 591-9116 |
| CHYEJU SUSHI LLC | 5500 NE Fourth Plain Blvd #16 | Vancouver | WA | 98661 | (360) 910-9907 |
| GOLDEN ROLL CORP | 8368 Lennox St | West Richland | WA | 99535-5532 | (919) 951-5847 |
| Tin Win San | 120 Eagle Dr | Maidsville | WV | 26541 | (304) 906-7839 |
| Chelsea Aye Aye Soe | 480 S. 2nd St., Apt 5 | Lander | WY | 82520 | (716) 572-2628 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

AFC Food Service Counters
Terminated List
As of March 31, 2024

| FCName | FCHomeAddress | City | State | Zip | Phone |
|--------------------------|----------------------------------|------------------|-------|------------|----------------|
| Sue Vue | 16533 Old Glenn Hwy, Spc. 22 | Chugiak | AK | 99567-6942 | (907) 726-7803 |
| Mary Thla Riewe | 1014 1st St. | Kenai | AK | 99611-7204 | (907) 947-7573 |
| Min Lwin Aung | 903 Boddie Ln | Auburn | AL | 36830 | (910) 508-1081 |
| Ye Thway Aung | 330 Woodbrook Dr APT G-146 | Gardendale | AL | 35071 | (917) 960-5233 |
| Ye Thway Aung | 330 Woodbrook Dr APT G-146 | Gardendale | AL | 35071 | (917) 960-5233 |
| Abraham Nai Lian | 4401 Spartacus Dr. SW Apt. 153 | Huntsville | AL | 35805 | (317) 722-9026 |
| Je Hrum Nghak | 60 Good Hope Rd | Lineville | AL | 36266 | (463) 246-0695 |
| MO JO SUSHI LLC. | 1009 Dawsons Pointe Ave | Bryant | AR | 72022-8071 | (501) 247-8871 |
| Kee Choi | 1576 E Cottonwood LN, #1028 | Casa Grande | AZ | 85122 | (480) 275-0426 |
| Bong Ho Jun | 1277 W Falls Canyon Dr | Casa Grande | AZ | 85122 | (619) 882-3121 |
| Dawt Za Cung | 3816 E John L Ave | Kingman | AZ | 86409-2333 | (319) 486-0731 |
| Mi Hye Bellisle | 1310 S. Pima St. #60 | Mesa | AZ | 85210 | (480) 558-6001 |
| JJ MOI LLC. | 3817 W Augusta Ave | Phoenix | AZ | 85051 | (480) 506-8672 |
| KHAING THAZIN NYINT LLC. | 4706 N 16th Dr APT 3 | Phoenix | AZ | 85015 | (602) 384-6377 |
| Ceu Za Thawng | 8524 E Lakeshore Dr., Apt. B | Prescott Valley | AZ | 86314 | (623) 419-3303 |
| Mary Sui | 10455 E Via Linda, Apt. 132 | Scottsdale | AZ | 85258 | (817) 766-0184 |
| Mary Sui | 10455 E Via Linda, Apt. 132 | Scottsdale | AZ | 85258 | (817) 766-0184 |
| Cer Chin Par | 1160 N Bison Gold CT | Show Low | AZ | 85901-3016 | (903) 487-8746 |
| Cer Chin Par | 1160 N Bison Gold CT | Show Low | AZ | 85901-3016 | (903) 487-8746 |
| Ray Htun | 450 W. Cool Dr. Apt # 307 | Tucson | AZ | 85704 | (515) 528-4237 |
| Ah Si Lee | 2345 N Craycroft Rd Apt 264 | Tucson | AZ | 85712-2841 | (757) 310-7869 |
| WENDY OO CORPORATION | 2100 Valley View Pkwy. Apt# 2326 | El Dorado Hills | CA | 95762 | (510) 362-1376 |
| OO FAMILY INC. | 2100 Valley View Pkwy, Apt 2326 | El Dorado Hills | CA | 95762-5546 | (510) 399-9145 |
| Hanhua Fan | 8860 Sheldon Terrance Ln | Elk Grove | CA | 95758 | (916) 779-9128 |
| Weijun Situ | 8946 Criollo CT | Elk Grove | CA | 95757 | (415) 481-9725 |
| Mo Manyuan | 36157 Cabrillo Dr. | Fremont | CA | 94536-5545 | (925) 384-8038 |
| AMMP LLC. | 179 Cozumel | Laguna Beach | CA | 92651-4451 | (585) 690-4914 |
| JOESOEP CORP | 659 S. Cloverdale Ave. Apt. 106 | Los Angeles | CA | 90036 | (213) 440-1118 |
| BARAKA TRADES LLC. | 10617 Palms Blvd. | Los Angeles | CA | 90034 | (310) 849-4126 |
| BARAKA TRADES LLC. | 10617 Palms Blvd. | Los Angeles | CA | 90034 | (310) 849-4126 |
| NGWE TUN LLC. | 2700 Del Medio Ct, Apt 225 | Mountain View | CA | 94040 | (415) 802-5206 |
| Lin Liu | 1411 Skibbereen Way | Rocklin | CA | 95765 | (510) 299-1975 |
| NYEIN THET FAMILY INC. | 1624 Manza Cir | Roseville | CA | 95678 | (560) 883-7803 |
| SHU FEN MA INC. | 131 Summer Stroll Cir | Sacramento | CA | 95823 | (916) 798-6704 |
| HONMARU SUSHI INC. | 4020 Neapolis Ln | Sacramento | CA | 95834 | (916) 212-4758 |
| XI HAN INCORPORATION | 11340 Vista Sorrento Pkwy, 300 | San Diego | CA | 92130 | (626) 493-5672 |
| WEFOOD LLC. | 668 Cooper Ave. # 1 | Yuba City | CA | 95991 | (707) 913-9758 |
| Than Zaw Aung | 12549 E 31st Ave | Aurora | CO | 80011 | (720) 710-6665 |
| Than Zaw Aung | 12549 E 31st Ave | Aurora | CO | 80011 | (720) 710-6665 |
| Bawi Siang Bik | 3567 Heather Glen Dr. | Colorado Springs | CO | 80922 | (432) 818-3747 |
| Bawi Siang Bik | 3567 Heather Glen Dr. | Colorado Springs | CO | 80922 | (432) 818-3747 |
| Hmun Cung | 5179 Belle Star Dr | Colorado Springs | CO | 80922-3608 | (432) 556-4264 |
| Robert John | 1541 Bergen PKWY | Evergreen | CO | 80439-7925 | (563) 316-4597 |
| Tiantian Liu | 31 Bee St APT 1 | Meriden | CT | 6450 | (312) 451-8638 |
| Than Tun Min | 468 Fairway Rd | Orange | CT | 6477 | (860) 841-6068 |
| Than Tun Min | 468 Fairway Rd | Orange | CT | 6477 | (860) 841-6068 |
| EVER SHINE LLC | 94 Westgate St. | West Hartford | CT | 06110-1869 | (860) 436-1124 |
| EVER SHINE LLC | 94 Westgate St. | West Hartford | CT | 06110-1869 | (860) 436-1124 |
| Thin Doh | 115 Goodwin Ave | Wethersfield | CT | 6109 | (860) 461-2934 |
| KAWPSIAM & GUTE, INC. | 904 Summer Breeze Dr. | Brandon | FL | 33511-7034 | (561) 670-8140 |
| KAWPSIAM & GUTE, INC. | 904 Summer Breeze Dr. | Brandon | FL | 33511-7034 | (561) 670-8140 |
| KAMI INARI JP GROUP | 2281 Nova Village Dr. | Davie | FL | 33317 | (424) 265-9298 |
| Jin Jin Mou | 11876 SW 29th Pl | Gainesville | FL | 32608 | (407) 924-5949 |
| SIAN PIAK SUSHI LLC. | 925 NE 13th AVE | Homestead | FL | 33033-4519 | (716) 533-8190 |
| PTL SUSHI LLC. | 5322 Oxford Gable Lane East | Jacksonville | FL | 32257 | (904) 329-5394 |
| Van Nei Cuang | 1201 Seminole Blvd., Apt # 259 | Largo | FL | 33770 | (440) 983-8426 |
| Van Nei Cuang | 1201 Seminole Blvd., Apt # 259 | Largo | FL | 33770 | (440) 983-8426 |
| Thang Zam Pau | 961 SW Consolata Ave. | Port St Lucie | FL | 34953 | (772) 203-9890 |
| Thang Zam Pau | 961 SW Consolata Ave. | Port St Lucie | FL | 34953 | (772) 203-9890 |
| Dal Sawm Khai | 850 Capital Drive, Apt 2112 | Tallahassee | FL | 32303 | (352) 598-6051 |
| BUSARA SUSHI LLC. | 2111 Brandywine Rd., Apt 735 | West Palm Beach | FL | 33409 | (561) 635-2396 |
| BUSARA SUSHI LLC. | 2111 Brandywine Rd., Apt 735 | West Palm Beach | FL | 33409 | (561) 635-2396 |
| NEW ESPERANZA INC. | 1250 Brighton Ln | Bogart | GA | 30622 | (404) 667-9406 |
| Peter Lian | 4941 Wilcox Way | Columbus | GA | 31907 | (706) 536-1355 |
| TUUNNEEM LLC. | 3587 Swallow Ln | Decatur | GA | 30032 | (678) 592-3326 |
| Liming Zhang | 5365 Hickory Knoll | Norcross | GA | 30071 | (678) 622-5480 |

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Terminated List
As of March 31, 2024

| FCName | FCHomeAddress | City | State | Zip | Phone |
|------------------------|-----------------------------|-----------------------|-------|------------|----------------|
| Eh Hser Gay Paw | 565 S Workland LN, APT 101 | Boise | ID | 83709-0597 | (208) 616-6079 |
| Eh Hser Gay Paw | 565 S Workland LN, APT 101 | Boise | ID | 83709-0597 | (208) 616-6079 |
| Moe Kyaw Aung | 301 SW Cutler Cir | Mountain Home | ID | 83647 | (208) 828-2163 |
| Yu Yu Swe | 728 Double Jack St, Apt -D | Bourbonnalse | IL | 60914 | (203) 556-8320 |
| RAM SUSHI INCORPORATED | 163 W Division St Apt 314 | Chicago | IL | 60610-1983 | (616) 304-0128 |
| Tluang Cin Khar | 470 RAINTREE CT, Unit 2D | Glen Ellyn | IL | 60137 | (630) 379-6593 |
| Tluang Cin Khar | 470 RAINTREE CT, Unit 2D | Glen Ellyn | IL | 60137 | (630) 379-6593 |
| Fung Than Hre | 1801 Country Dr., APT 102 | Grayslake | IL | 60030 | (319) 212-4451 |
| Tei Thau Lai | 3341 Commercial Ave APT 8 | South Chicago Heights | IL | 60411 | (317) 748-6244 |
| Ah Ra Hkinphang | 202 N Morgan Ave | Wheaton | IL | 60187-4626 | (917) 304-7072 |
| Jaw Sorn | 122 Riley Place | Fort Wayne | IN | 46825-8409 | (260) 249-5606 |
| Zaw Lin | 3815 Plymouth Rd | Fort Wayne | IN | 46815 | (702) 890-0557 |
| Zaw Lin | 3815 Plymouth Rd | Fort Wayne | IN | 46815 | (702) 890-0557 |
| Tiang Thang | 1520 timber village dr | Greenwood | IN | 46142 | (317) 364-1076 |
| Tiang Thang | 1520 timber village dr | Greenwood | IN | 46142 | (317) 364-1076 |
| MI MI Zan | 4857 Oakton Way | Greenwood | IN | 46143-8375 | (317) 967-3673 |
| MI MI Zan | 4857 Oakton Way | Greenwood | IN | 46143-8375 | (317) 967-3673 |
| Apollo Thawngza Thang | 3111 Silvercliff Cir | Indianapolis | IN | 46217 | (470) 658-1227 |
| Hkawn Mai | 8659 Manor Ave Apt D | Monster | IN | 46321 | (281) 406-6296 |
| Thawng Za Cung | 224 Taylor Dr. Apt. 4 | Lexington | KY | 40511-2168 | (502) 434-1056 |
| Laban Hlitchal | P.O. Box 322 | Galliano | LA | 70354 | (985) 258-6463 |
| Laban Hlitchal | P.O. Box 322 | Galliano | LA | 70354 | (985) 258-6463 |
| VEEL MANAGEMENT INC. | 5730 Hemlock St. | Lake Charles | LA | 70605-8125 | (703) 304-0632 |
| Kap Cung | 402 Wisteria St. | Thibodaux | LA | 70301 | (252) 288-2739 |
| Thiha Swe | 88 Mckay St | Beverly | MA | 1915 | (860) 234-8300 |
| Thiha Swe | 88 Mckay St | Beverly | MA | 1915 | (860) 234-8300 |
| BJ BROTHERS COMPANY | 15 Pequot Rd. | North Weymouth | MA | 02191-1638 | (617) 347-5029 |
| MAKI CORNER 27 CORP. | 250 West St, 26 | Ware | MA | 1082 | (347) 578-4271 |
| MAKI CORNER 27 CORP. | 250 West St, 26 | Ware | MA | 1082 | (347) 578-4271 |
| Mya Than | 75 Lexington St | Watertown | MA | 2472 | (315) 351-6477 |
| Mya Than | 75 Lexington St | Watertown | MA | 2472 | (315) 351-6477 |
| Mya Than | 75 Lexington St | Watertown | MA | 2472 | (315) 351-6477 |
| Mya Than | 75 Lexington St | Watertown | MA | 2472 | (315) 351-6477 |
| Dhamchoe Phuntsok | 41 Amesbury St | Worcester | MA | 1605 | (207) 390-5660 |
| Dhamchoe Phuntsok | 41 Amesbury St | Worcester | MA | 1605 | (207) 390-5660 |
| Khen Khup Thang | 5653 Calyn Rd | Baltimore | MD | 21228 | (443) 908-3944 |
| Khen Thawng | 6032 Toomey Ln | Elkridge | MD | 21075 | (410) 349-6559 |
| Nay Tun Lin | 1181 Coulbourn Corner | Glen Burnie | MD | 21060-8369 | (646) 897-5330 |
| Steven Lian Uk | 7305 W Springbrook CT | Middletown | MD | 21769 | (240) 815-0789 |
| Steven Tun Soe | 12627 English Orchard Ct. | Silverspring | MD | 20906 | (301) 844-1501 |
| Neng Vue | 4421 5th Street NE | Columbia Heights | MN | 55421 | (763) 248-9395 |
| VDELICIOUS LLC. | 4134 Kay Ct | St Louis | MO | 63116 | (314) 939-9598 |
| VDELICIOUS LLC. | 4134 Kay Ct | St Louis | MO | 63116 | (314) 939-9598 |
| Kyaw Lwinoo Nhkum | 8709 Decorum Dr | St. Louis | MO | 63123 | (314) 359-6685 |
| Allen Colbert Charles | 16 Wally D Lane | Belgrade | MT | 59714 | (646) 591-1437 |
| Allen Colbert Charles | 16 Wally D Lane | Belgrade | MT | 59714 | (646) 591-1437 |
| HAUKHUP LLC. | 5176 Jackrabbit Lane, Apt H | Belgrade | MT | 59714 | (561) 657-2663 |
| Hua Yu Tong | 1004 Monmouth Loop | Cary | NC | 27513 | (626) 216-7640 |
| La Seng | 1006 Bent Willow Dr. | Durham | NC | 27704 | (919) 408-1971 |
| SMILE, LLC. | 1336 Bozeman Loop APT 50 | Fayetteville | NC | 28303 | (803) 397-0772 |
| Khin Zaw Lin Maung | 5016 6th Ave. N, APT. 1 | Grand Forks | ND | 58203 | (248) 260-8441 |
| Thang Tha Par | 6039 Meridian Dr 419 | Lincoln | NE | 68504 | (402) 676-2584 |
| Par Chin | 800 24th St | Alamogordo | NM | 88310-5470 | (214) 809-0708 |
| Kevin Win | 1479 Clark Rd | Santa Fe | NM | 87507 | (917) 624-8576 |
| Brang Nan Hting Nan | 5 Loring Place | Rochester | NY | 14624 | (585) 754-3566 |
| Brang Nan Hting Nan | 5 Loring Place | Rochester | NY | 14624 | (585) 754-3566 |
| THI CUISINE INC. | 206 Elsner St | Syracuse | NY | 13203 | (315) 484-8487 |
| THI CUISINE INC. | 206 Elsner St | Syracuse | NY | 13203 | (315) 484-8487 |
| Van Biak Mang | 331 Craig St | Syracuse | NY | 13208 | (315) 925-9656 |
| Van Biak Mang | 331 Craig St | Syracuse | NY | 13208 | (315) 925-9656 |
| Van Biak Mang | 331 Craig St | Syracuse | NY | 13208 | (315) 925-9656 |
| Myint Aung | 100 McChesney Ave., Apt. 16 | Troy | NY | 12180-8875 | (347) 737-3401 |
| Myint Aung | 100 McChesney Ave., Apt. 16 | Troy | NY | 12180-8875 | (347) 737-3401 |
| Chan Loon | 1174 Brown ST. | Akron | OH | 44301 | (330) 645-5446 |
| TNMIN LLC. | 2770 NE Sedalia Loop | Bend | OR | 97701 | (541) 728-7978 |
| May Phoo Pwint Khine | 5024 SE Llewellyn ST | Milwaukie | OR | 97222-4397 | (503) 382-7777 |

AFC Food Service Counters
Terminated List
As of March 31, 2024

| FCName | FCHomeAddress | City | State | Zip | Phone |
|-----------------------------|-------------------------------------|--------------------|-------|------------|----------------|
| NERMOO, LLC. | 949 NE 175TH AVE | Portland | OR | 97230-6511 | (971) 244-2487 |
| NERMOO, LLC. | 949 NE 175TH AVE | Portland | OR | 97230-6511 | (971) 244-2487 |
| BLUE WATER SUSHI, LLC. | 4595 NW Neskowin Ave | Portland | OR | 97229 | (503) 270-1616 |
| YT DIVERSE LLC. | 1331 SE 179th Ave. | Portland | OR | 97233 | (503) 901-6315 |
| GRAB & GO LLC. | 1331 S.E. 179th Ave. | Portland | OR | 97233 | (971) 302-0720 |
| SHWE TAUNG GVI LLC | 1550 Q St, APT. 48 | Springfield | OR | 97477 | (603) 820-7851 |
| ARAKAN MURWINN LLC | 1550 Q St, Apt. 31 | Springfield | OR | 97477 | (406) 209-5047 |
| Ye Ni Htun | 288 1/2 Hillside Ave. | Edwardsville | PA | 18704-2319 | (978) 235-6768 |
| Siang Lin | 1800 Salem Rd, APT 6D | Beaufort | SC | 29902 | (269) 580-3629 |
| Tial Zing | 3220 Hatchet Bay Dr. Apt. 3311 | Charleston | SC | 29414-5212 | (214) 837-5881 |
| Zai Kung | 1900 N Highway 17. APT C3 | Mount Pleasant | SC | 29464-3317 | (214) 994-7099 |
| Zai Kung | 1900 N Highway 17. APT C3 | Mount Pleasant | SC | 29464-3317 | (214) 994-7099 |
| Tial K Lian | 600 Belle Point Drive, Apt #11 | Mount Pleasant | SC | 29464 | (317) 746-9024 |
| Aung Naing Lwin | 407 E Minnesota ST, APT. 310 | Rapid City | SD | 57701-8661 | (607) 237-3148 |
| David Vanro Sum | 2765 Shad St | Rapid City | SD | 57703 | (417) 365-0440 |
| Gig Pu | 6150 Old Forest Road | Antioch | TN | 37013 | (615) 917-8670 |
| Min Zaw | 1224 Gentry Dr. | Clarksville | TN | 37043-1638 | (270) 392-8701 |
| Run Hlei Sum Thang | 104 Carlton Drive | Hendersonville | TN | 37075 | (615) 335-2901 |
| Thomas Zaw Zaw | 7439 Highway 70th South Apt. #240 | Nashville | TN | 37221 | (317) 966-7611 |
| Thomas Zaw Zaw | 7439 Highway 70th South Apt. #240 | Nashville | TN | 37221 | (317) 966-7611 |
| Steven Awn Sian Khual | 12 Elderbrook Lane | Elderbrook Village | TX | 76134 | (817) 968-6307 |
| Steven Awn Sian Khual | 12 Elderbrook Lane | Elderbrook Village | TX | 76134 | (817) 968-6307 |
| Lian Zamang Zathang | 1702 Timbercreek Dr | Garland | TX | 75042 | (469) 528-0190 |
| William Sang | 1415 Stella Dr. | Lewisville | TX | 75067 | (469) 771-9750 |
| Thawng Cin Zam | 1037 W State Cir | Salt Lake City | UT | 84104 | (801) 403-9436 |
| Min Oo Kyaw | 9639 Westport Ln | Burke | VA | 22015 | (571) 275-0422 |
| Seng Bu Lahtaw | 1500 Ricky Road | Charlottesville | VA | 22901 | (240) 615-7477 |
| Tialceu Zathang | 11713 Potomac Crossing way, Apt. 23 | Fairfax | VA | 22030 | (443) 750-0598 |
| Tialceu Zathang | 11713 Potomac Crossing way, Apt. 23 | Fairfax | VA | 22030 | (443) 750-0598 |
| Tialceu Zathang | 11713 Potomac Crossing way, Apt. 23 | Fairfax | VA | 22030 | (443) 750-0598 |
| CIARAS SUSHI LLC. | 710 Galahad Dr | Newport News | VA | 23608-1808 | (757) 802-0521 |
| CIARAS SUSHI LLC. | 710 Galahad Dr | Newport News | VA | 23608-1808 | (757) 802-0521 |
| Samson Khiangle | 5000 Owens Way, Apt. 213 | Prince George | VA | 23875 | (252) 349-1481 |
| Iris Ngun Siang Par | 2702 Pleasantdale Rd Apt. 103 | Vienna | VA | 22180 | (703) 655-4238 |
| JPC GROUP, LLC. | 9813 Fox Rest Ln. | Vienna | VA | 22181 | (703) 626-2003 |
| NNT ENTERPRISE, INC. | 1728 Rexton Street | Virginia Beach | VA | 23454 | (562) 388-5690 |
| Thet Mar Lwin | 1332 Benjamin St | Clarkston | WA | 99403-2463 | (806) 407-7902 |
| WOH HING INTERNATIONAL INC. | 1445 W. University Way | Ellensburg | WA | 98926 | (971) 275-0287 |
| San Mawng Nei Lian | 4230 Hoyt Ave. Apt. #15 | Everett | WA | 98203 | (253) 224-1356 |
| Blak Nawl Ceu | 21402 121st PL. SE | Kent | WA | 98031 | (206) 643-2415 |
| Thawng Uk | 500 Summit Ave N | Kent | WA | 98030 | (206) 380-6611 |
| Thawng Uk | 500 Summit Ave N | Kent | WA | 98030 | (206) 380-6611 |
| Dong Khan Mung | 27109 SE 116th Place | Kent | WA | 98030 | (206) 383-7259 |
| Dong Khan Mung | 27109 SE 116th Place | Kent | WA | 98030 | (206) 383-7259 |
| Zhe Liu | 6812 N Wiscomb ST | Spokane | WA | 99208 | (331) 551-8889 |
| Tee Mu | 1423 E Joseph Ave | Spokane | WA | 99208 | (385) 216-0909 |
| Tee Mu | 1423 E Joseph Ave | Spokane | WA | 99208 | (385) 216-0909 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

AFC Food Service Counters

Non-Renewal List

As of March 31, 2024

| FCName | FCHomeAddress | City | State | Zip | Phone |
|-------------------|--------------------------------|-----------------|-------|-------|----------------|
| SUSHI LOCO, LLC. | 520 Sandfield Ct. | Montgomery | AL | 36117 | (334) 467-1988 |
| Thang Cin Lian | 222 Kyser Blvd, Apt 52 | Madison | AL | 35758 | (786) 535-0471 |
| Than Ko | 7018 N 34th Ave. | Phoenix | AZ | 85051 | (520) 833-8028 |
| Wenchao Chen | 4061 Aragon Dr. | San Diego | CA | 92115 | (619) 272-1267 |
| DE WU ZHU INC | 9246 Marlemont Cir. | Elk Grove | CA | 95758 | (916) 896-2788 |
| OHNNY GOODY INC. | 5025 STETSON STREET | ROSEVILLE | CA | 95747 | (916) 850-5591 |
| Moe Pwint Aung | 1612 Maplewood Rd | Fort Collins | CO | 80524 | (720) 224-7264 |
| Moe Pwint Aung | 1612 Maplewood Rd | Fort Collins | CO | 80524 | (720) 224-7264 |
| Moe Pwint Aung | 1612 Maplewood Rd | Fort Collins | CO | 80524 | (720) 224-7264 |
| Moe Pwint Aung | 1612 Maplewood Rd | Fort Collins | CO | 80524 | (720) 224-7264 |
| Tariso FNU | 174 Woodlands Dr | Hartford | CT | 6105 | (724) 503-0944 |
| Min Lwin | 37496 Oliver Dr. | Selbyville | DE | 19975 | (702) 418-4766 |
| Min Lwin | 37496 Oliver Dr. | Selbyville | DE | 19975 | (702) 418-4766 |
| Langh Kim Mang | 2916 W Arthur Ave, Apt A2 | Chicago | IL | 60645 | (312) 721-6144 |
| Nay Tun Win | 224 Gladys Ave | Fox River Grove | IL | 60021 | (224) 200-2675 |
| Win Maung Langle | 2087 Willow Brooke Dr. Apt 2c | Woodstock | IL | 60098 | (224) 575-2155 |
| Daniel NL | 524 Castle Creek Rd, 13901 | Binghamton | NY | 13901 | (918) 645-3261 |
| Daniel NL | 524 Castle Creek Rd, 13901 | Binghamton | NY | 13901 | (918) 645-3261 |
| Vang, Nai | 28784 SW Ashland Loop, Apt 214 | Wilsonville | OR | 97070 | (559) 430-9875 |
| HACKSAW LLC. | 718 Hamilton St | Lancaster | PA | 17602 | (717) 224-4598 |
| Linda V BIAKKOONG | 15 Sunset Blvd W | Battle Creek | SC | 49017 | (269) 339-4525 |
| Linda V BIAKKOONG | 15 Sunset Blvd W | Battle Creek | SC | 49017 | (269) 339-4525 |
| Lian Lian | 7 Waccamaw Way | Beaufort | SC | 29906 | (803) 800-5701 |
| Ko Ko Mang | 2610 Fir Pl SE | Auburn | WA | 98092 | (206) 458-0731 |
| Ko Ko Mang | 2610 Fir Pl SE | Auburn | WA | 98092 | (206) 458-0731 |
| Thang Khan Sian | 12240 SE 60th St, APT 42 | BELLEVUE | WA | 98006 | (206) 397-7097 |
| Y Nhu Hyunh | 4227 E. Upriver Dr. | Spokane | WA | 99217 | (509) 995-5353 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

AFC Food Service Counters
Ceased Operations
as of March 31, 2024

| Name | Address | City | State | Zip | Phone |
|----------------------------------|-------------------------------------|--------------------------|-------|------------|----------------|
| TRIPLE DIAMOND YADANAR CORP. | 3404 Lowther Way | Antelope | CA | 95843 | (669) 236-7631 |
| THAN WIN INC. (Than Win) | 12164 Persimmon Terrace. | Auburn | CA | 95603 | (916) 475-4505 |
| Amanda Huh | 1483 De La Vina St. | Chula Vista | CA | 91913 | (619) 587-1414 |
| Chi Ho Yam | 3244 Port Pacific Lane | Elk Grove | CA | 95758 | (916) 838-7013 |
| JIE PING TAN INC. | 4612 Bosal Ct | Elk Grove | CA | 95758 | (916) 588-7206 |
| Khin Ma Ma Zaw | 10013 Schuler Ranch Rd. | Elk Grove | CA | 95757 | (650) 302-2285 |
| ISEKAI | 10049 Dona Neely Way | Elk Grove | CA | 95757 | (916) 831-0931 |
| ISEKAI | 10049 Dona Neely Way | Elk Grove | CA | 95757 | (916) 831-0931 |
| SHUSHI AND HOT FOOD LLC. | 114 Main St. Apt#201 | Jackson, CA 85642 | CA | 85642 | (432) 244-6416 |
| Roi San | 5200 Marathon St. Apt. 201 | Los Angeles | CA | 90038-5305 | (213) 554-9553 |
| AHMK FAMILY LLC. | 3657 Keystone Ave Apt 1 | Los Angeles | CA | 90034-5609 | (424) 385-2695 |
| Maung Maung Aye Chan | 10844 Dunbar Way | Rancho Cordova | CA | 95670 | (408) 677-6993 |
| LIAM TUN CORP. (Yar Zar Tun) | 12212 Hetch Hechy Dr | Rancho Cordova | CA | 95742 | (916) 412-8566 |
| SANDALWIN SUSHI LLC. | 11862 Fire Agate Way | Rancho Cordova, CA 95742 | CA | 95742 | (650) 270-7019 |
| Yuri Hong | 3088 Alderwood PL | Roseville | CA | 95747 | (916) 956-1606 |
| SHWE LIN YONE LLC. | 7950 Foothills Blvd. Unit 48 | Roseville, CA 95747 | CA | 95747 | (279) 675-0088 |
| JINWIN INC. | 5501 40th Ave | Sacramento | CA | 95824 | (916) 698-9686 |
| K & L SUSHI BAR LLC. | 850 Plymouth Ave. | San Francisco | CA | 94112 | (415) 490-6480 |
| Myo T Oo | 372 Susie Way Apt. 1 | South San Francisco | CA | 94080 | (408) 421-0924 |
| SANAY HTOO SUSHI INC. | 2720 SE 15th Rd | Homestead | FL | 33035 | (954) 294-5813 |
| Dim Sian Ngaih | 8150 Point Meadows Drive Apt 1201 | Jacksonville | FL | 32256 | (904) 537-5366 |
| BETHEL CORP. | 13721 SW 113th Ln #0 | Miami | FL | 33186-5741 | (786) 519-7819 |
| H&Y FOOD SERVICE LLC. | 1755 NE 180th St | North Miami Beach | FL | 33162-1501 | (929) 393-3383 |
| ZAWL LUI INC | 871 NW 85th Terrance Apt# 1703 | Plantation | FL | 33324 | (954) 300-8728 |
| Pau Lian Khai | 861 NW 85th Ter Apt 1811 | Plantation | FL | 33324-1247 | (954) 300-8728 |
| LULUN MAMANG CORP | 12671 Buckland St | Wellington | FL | 33414-6222 | (561) 389-9028 |
| Joshua Van Lian | 1970 Champions Pkwy | Lawrenceville | GA | 30044 | (470) 269-3503 |
| Van N. Kim | 1808 S Cross Lakes Cir Apt B | Anderson | IN | 46012-4928 | (765) 615-1541 |
| Jordan Cinzah | 8306 Ehlerbrook Rd. | Indianapolis | IN | 46237 | (317) 300-9372 |
| Mang Cer Ki | 123 Beau Arbre CT | Covington | LA | 70433 | (317) 478-7433 |
| Mang Cer Ki | 123 Beau Arbre CT | Covington | LA | 70433 | (317) 478-7433 |
| Ngun Bor Cin | 721 Olivia Ln | Greta | LA | 70056 | (504) 799-9358 |
| San Za Kap | 1024 Price Dr. | Harvey | LA | 70058 | (504) 598-6043 |
| TITUSBAWI SUSHI LLC. (Phun Bawi) | 727 Hutchinson St | Mandeville | LA | 70448 | (469) 348-6825 |
| Awnra Dayu | 736 Heavens Dr., Unit #7 | Mandeville | LA | 70471 | (817) 739-4755 |
| Awnra Dayu | 736 Heavens Dr., Unit #7 | Mandeville | LA | 70471 | (817) 739-4755 |
| Aye Mya Kyi Wa-Ga | 942 Labarre Street | Mandeville | LA | 70448 | (985) 288-9860 |
| Aye Mya Kyi Wa-Ga | 942 Labarre Street | Mandeville | LA | 70448 | (985) 288-9860 |
| Htoi Seng Ra Lazum | 2516 BOURGEOIS LN | Marrero | LA | 70072 | (985) 773-8989 |
| Van Lal Cung Za | 3409 Severn Ave., #105 | Metairie | LA | 70002 | (985) 414-9821 |
| Naw Ja Lahpai | 5021 Hearst St | Metairie | LA | 70001 | (504) 516-5733 |
| HKAHKU (Htoi San Sinpraw) | 4016 Lake Villa Dr. | Metairie | LA | 70002 | (504) 516-3189 |
| Mung Dan Mashaw | 8508 Dumonte Street | Metairie | LA | 70003 | (504) 616-8630 |
| Htaw Li Naw Dayu | 8508 Dumonte St. | Metairie | LA | 70003 | (904) 434-5326 |
| Mung Pawn Tu | 3928 S. I-10 Service Rd., Apt # 109 | Metairie | LA | 70001 | (314) 473-7031 |
| Zuni Lian | 1770 Tchoupitoulas St., Apt 105 | New Orleans | LA | 70130 | (404) 429-5063 |
| Zam Boih | 201 State Street, Apt #A | New Orleans | LA | 70118 | (469) 685-3091 |
| Zam Boih | 201 State Street, Apt #A | New Orleans | LA | 70118 | (469) 685-3091 |
| VAN'S SUSHI, LLC. | 676 Fairfield Loop | Slidell | LA | 70458 | (518) 312-9612 |
| Cung Bik Lian | 857 Mystic Avenue | Terrytown | LA | 70056 | (574) 355-5892 |
| Ram Hu Lal | 402 Wisteria Dr | Thibodaux | LA | 70301 | (985) 413-4600 |
| USHA ENTERPRISE INC. | 25 Round Hill Street Apt 2 | Jamaica Plain | MA | 2130 | (857) 265-1904 |
| Mai Kao Lee | 921 Euclid St #1A | St Paul | MN | 55106 | (612) 458-7095 |
| Mayra Gardea | 107 Rainey Lane | New Albany | MS | 38652 | (859) 693-2240 |
| AL WINBERT CORPORATION | 466 68th Street 1R | Brooklyn | NY | 11220 | (347) 856-1667 |
| Ye Myint Naing | 4225 76th Street | Elmhurst | NY | 11373 | (347) 837-5259 |
| Ye Myint Naing | 4225 76th Street | Elmhurst | NY | 11373 | (347) 837-5259 |
| Ye Myint Naing | 4225 76th Street | Elmhurst | NY | 11373 | (347) 837-5259 |
| THAGYAR CO. | 1718 Bryden Rd | Columbus | OH | 43205 | (614) 500-0775 |

AFC Food Service Counters
Ceased Operations
as of March 31, 2024

| Name | Address | City | State | Zip | Phone |
|-------------------------------|------------------------------------|--------------|-------|------------|----------------|
| THAGYAR CO. | 1718 Bryden Rd | Columbus | OH | 43205 | (614) 500-0775 |
| Mang Men Thluai | 300 N Autumn Crest Place | Taylors | SC | 29687 | (864) 329-6787 |
| Jonathan Omar Narvaez Esparza | 1312 International St. | Edinburg | TX | 78539-2101 | (956) 420-2100 |
| Oh Young Kwon | 4054 Midlands Rd | Williamsburg | VA | 23188-2582 | (757) 947-4306 |
| Kyaw Peik | 15036 29th Ave. S | Seatac | WA | 98188-2006 | (253) 202-9269 |
| Wera Karla | 475 S. Westhaven Drive, Apt. E-201 | Oshkosh | WI | 54904 | (920) 216-9697 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

AFC Food Service Counters
List of Franchises Reacquired by Franchisor
In the year ended March 31, 2024

| Name | Address | City | State | Zip |
|-----------------------|----------------------------------|------------------|-------|-------|
| Ye Thway Aung | 3014 Allison Bonnett Memorial Dr | Hueytown | AL | 35023 |
| Je Hrum Nghak | 1800 Honda Drive | Lincoln | AL | 35096 |
| Ye Thway Aung | 3201 Endeavor Ln | Vestavia Hills | AL | 35242 |
| Bong Ho Jun | 1637 N Trekell Rd. | Casa Grande | AZ | 85122 |
| Kee Choi | 1637 N Trekell Rd. | Casa Grande | AZ | 85122 |
| JJ MOI LLC. | 16605 E. Palisades | Fountain Hills | AZ | 85268 |
| Ceu Za Thawng | 7720 E. Highway 69 | Prescott | AZ | 86314 |
| Ah Si Lee | 3275 N. Swan Rd. | Tucson | AZ | 85712 |
| BARAKA TRADES LLC. | 1190 N. Main St | Bishop | CA | 93514 |
| OO FAMILY INC. | 3380 Coach In | Cameron Park | CA | 95682 |
| BARAKA TRADES LLC. | 481 Old Mammoth Rd | Mammoth Lakes | CA | 93546 |
| Weijun Situ | 1915 Douglas Blvd | Roseville | CA | 95661 |
| XI HAN INCORPORATION | 638 Camino del los Mares | San Clemente | CA | 92673 |
| Hmun Cung | 7055 Austin Bluffs Parkway | Colorado Springs | CO | 80923 |
| Robert John | 27152 Main Street | Conifer | CO | 80433 |
| Than Tun Min | 83 Stony Hill Road | Bethel | CT | 06801 |
| Thin Doh | 67 Prospect Hill Road | E Windsor | CT | 06088 |
| Thawng Cin Zam | 1705 West Broadway St. | Idaho Falls | ID | 83402 |
| Yu Yu Swe | 655 Main St. NW | Bourbonnaise | IL | 60914 |
| Fung Than Hre | 965 E. Rollins Rd | Round Lake Beach | IL | 60073 |
| Laban Hlichal | 2113 S Alex Plaisance Blvd | Golden Meadow | LA | 70357 |
| VEEL MANAGEMENT INC. | 5665 Nelson Road | Lake Charles | LA | 70605 |
| Laban Hlichal | 13086 Highway 3235 | LaRose | LA | 70373 |
| Kap Cung | 1428 Crescent Ave | Lockport | LA | 70374 |
| Khen Khup Thang | 14101 Darnestown Rd. | Germantown | MD | 20874 |
| Nay Tun Lin | 143 Ritche Hwy N | Severna Park | MD | 21146 |
| Neng Vue | 8600 North 114th Avenue | Champlin | MN | 55316 |
| VDELICIOUS LLC. | 11253 St. charles Rock Rd | Bridgeton | MO | 63044 |
| VDELICIOUS LLC. | 2511 Kehrs Mill Rd | Chesterfield | MO | 63017 |
| SMILE, LLC. | 1017 Canopy Lane | Fort Bragg | NC | 28310 |
| Khin Zaw Lin Maung | 380 Warrior Dr. | Grand Forks AFB | ND | 58205 |
| Brang Nan Hting Nan | 390 W. MAIN STREET | BATAVIA | NY | 14020 |
| Brang Nan Hting Nan | 128 W. MAIN STREET | Leroy | NY | 14482 |
| TNMIN LLC. | 642 East 3rd St | Bend | OR | 97701 |
| ARAKAN MURWINN LLC | 1500 Coburg Rd. | Eugene | OR | 97401 |
| NERMOO, LLC. | 17779 Lower Boones Ferry Rd. | Lake Oswego | OR | 97035 |
| Ye Ni Htun | 180 Westside Mall | Edwardsville | PA | 18704 |
| Steven Awn Sian Khual | 6220 US Hwy 287 | Arlington | TX | 76017 |
| Steven Awn Sian Khual | 833 NE Alsbury Road | Burleson | TX | 76028 |
| William Sang | 100 W. Southlake Blvd | Southlake | TX | 76092 |
| Tialceu Zathang | 1550 Crystal Dr. | Arlington | VA | 22202 |
| Tialceu Zathang | 10360 Fairfax Blvd | Fairfax | VA | 22030 |
| Min Oo Kyaw | 19350 Winmeade Dr. | Lansdowne | VA | 20176 |
| Tialceu Zathang | 7807 Sudley Rd | Manassas | VA | 20109 |
| Dong Khan Mung | 21301 Hwy 410 | Bonneylake | WA | 98380 |
| Thet Mar Lwin | 400 Bridge St | Clarkston | WA | 99403 |
| Thawng Uk | 9620 28th Ave. SW | Seattle | WA | 98126 |
| Thawng Uk | 4754 42nd Ave. SW | Seattle | WA | 98116 |
| NGWE TUN LLC. | 600 Franklin St | Shelton | WA | 98584 |
| Biak Nawl Ceu | 17202 15TH AVE NE | Shoreline | WA | 98155 |
| San Mawng Nei Lian | 17520 SR 9 SE | Snohomish | WA | 98296 |
| Tee Mu | 933 Mission Ave | Spokane | WA | 99202 |
| Tee Mu | 6520 North Nevada St | Spokane | WA | 99208 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Wild Blue Franchise List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|---------------------------------|------------------|-------|-------|----------------|
| AUNG, Baby | 350 Student Center Cir | Mobile | AL | 36688 | (251) 4606101 |
| KWAG, Giljong | 1050 S. Knoles Drive | Flagstaff | AZ | 86011 | (928) 523-3975 |
| AYE, Ko Thein | 4701 W Thunderbird Road | Glendale | AZ | 85306 | (602) 543-5000 |
| MAUNG, Win Htwe | 5999 S. Backus Mall | Mesa | AZ | 85212 | (480) 727-1585 |
| AUNG, Zay Zay | 120 East Taylor Street | Phoenix | AZ | 85004 | (602) 496-1310 |
| MUANG, Cin Za | 3300 West Camelback Road | Phoenix | AZ | 85017 | (602) 639-7500 |
| NA, Hyeon Mi | 6500 Soquel Drive | Aptos | CA | 95003 | (408) 460-0199 |
| ZAYAR, Nai | 438 Plaza Ave | Arcata | CA | 95521 | (707) 826-3011 |
| YU, Tianshu | 11340 South St (B) | Cerritos | CA | 90703 | (888) 280-4331 |
| KHAING, Myo Myo | 16325 Ventura Blvd | Encino | CA | 91436 | (888) 280-4331 |
| Ma, Kun | 1100 S Harbor Blvd | Fullerton | CA | 92832 | (888) 280-4331 |
| LEE, Moonhee | 1509 East Campus Drive | Fullerton | CA | 92834 | (657) 278-1661 |
| THANG, Ngun | 25800 Carlos Bee Blvd. | Hayward | CA | 94542 | (510) 885-4791 |
| KIM, Taeho | 6911 Warner Ave | Huntington Beach | CA | 92647 | (888) 280-4331 |
| SOE, Maung Min | 13672 Jamboree Rd | Irvine | CA | 92602 | (888) 280-4331 |
| KIM, Taeho | 1610 W Imperial Hwy | La Habra | CA | 90631 | (888) 533-5659 |
| LAI, Dongquan | 6235 E Spring St | Long Beach | CA | 90808 | (888) 280-4331 |
| ROT, Nai Saiké | 6855 S La Cienega Blvd | Los Angeles | CA | 90045 | (888) 599-5653 |
| Ji, Young Chel | 742 E Los Angeles Ave | Moorpark | CA | 93021 | (888) 280-4331 |
| PUANGCHAN, Phatsany Nina | 40481 Murrieta Hot Springs Rd | Murrieta | CA | 92563 | (888) 280-4331 |
| SEO, Byung Mo | 18111 Nordhoff St. | Northridge | CA | 91330 | (818) 677-1200 |
| SUSANTO, Cathrine Cahya | 5000 MacArthur Blvd. | Oakland | CA | 94613 | (510) 430-2255 |
| SOE, Steve | 3425 E Colorado Blvd | Pasadena | CA | 91107 | (888) 280-4331 |
| PAY, Hla | 5500 University Parkway | San Bernardino | CA | 92407 | (909) 537-5000 |
| PAING, Khin Ei Ei | Paseo de San Carlos | San Jose | CA | 95112 | (408) 924-1000 |
| MAY, Kyu Kyu | 211 S. 9th Street | San Jose | CA | 95192 | (408) 924-1000 |
| YAN, Shang Xiuzi | 211 S. 9th Street | San Jose | CA | 95192 | (408) 924-1000 |
| KYAW, Dawi | 301 Market St. | Santa Clara | CA | 95053 | (408) 389-9380 |
| WIN, Kyaw Zin Lat | 140 Promenade Way | Thousand Oaks | CA | 91362 | (888) 280-4331 |
| HTIN, Henry | 1 University Cir | Turlock | CA | 95382 | (209) 667-3666 |
| LAU, James Pak-Kit | 15225 Whittier Blvd | Whittier | CA | 90603 | (888) 280-4331 |
| AUNG, Hnin Sandar | 6245 Topanga Canyon Blvd | Woodland Hills | CA | 91367 | (888) 280-4331 |
| NAWL, Zion Za | 1100 North Avenue | Grand Junction | CO | 81501 | (970) 248-1020 |
| SUSU, Chaw | 168 Grove Street | New Haven | CT | 06511 | (203) 436-9127 |
| MOE, Aung Soe | 620 Michigan Ave NE | Washington | DC | 20064 | (202) 319-5000 |
| THITE, Saw Min | 777 Glades Rd. | Boca Raton | FL | 33431 | (561) 297-3548 |
| HTOO, Hser Tha You | 421 N Woodland Blvd | Deland | FL | 32723 | (386) 822-7000 |
| AUNG , Yu Khine | Turlington Hall 330 Newell Dr. | Gainesville | FL | 32603 | (352) 392-2492 |
| LEE, Kyung-Ja | 1 UNF Dr | Jacksonville | FL | 32224 | (904) 620-2543 |
| SHEMZA, Meerya | 1000 Holt Ave | Winter Park | FL | 32789 | (407) 6462000 |
| HUO, Qiaomin | 404 Georgia Circle | Dahlonega | GA | 30597 | (678) 717-3639 |
| HMUNG, Nelson | 404 W Army Trail Rd | Bloomington | IL | 60188 | (888) 280-4331 |
| RUAN, Yun F. | 828 S. Wolcott Ave | Chicago | IL | 60612 | (312) 996-7000 |
| ENG, Sung | 1351 E Ogden Ave | Naperville | IL | 60563 | (888) 280-4331 |
| UK, Khrih Thian | 3116 S. Route 59th | Naperville | IL | 60564 | (888) 280-4331 |
| ENG, Za | 7229 West 24th St. | North Riverside | IL | 90546 | (888) 280-4331 |
| SWE, Min | 16 East Golf Road | Schaumburg | IL | 60016 | (888) 280-4331 |
| CHEN, Dingnan | 900 East Seventh Street | Bloomington | IN | 47405 | (812) 855-4848 |
| SAN, San | 109 B Nunn Drive | Highland Heights | KY | 41099 | (859) 572-6036 |
| CHAN, Steven Samuel | 6363 Saint Charles Ave. BOX 243 | New Orleans | LA | 70118 | (504) 865-2014 |
| HMUNG, Pyang Van | 31 McAlister Drive | New Orleans | LA | 70118 | (504) 865-5294 |
| ZA, Van Lal Cung | 104 Ellendale-NSU Dr. | Thibodaux | LA | 70310 | (985) 852-1315 |
| BIAN, Chao | 300 The Fenway | Boston | MA | 02115 | (617) 521-2000 |
| XU, Han Qing | 100 Main Market Place | Cambridge | MA | 02139 | (617) 324-1668 |
| XU, Hanchen | 84 Massachusetts Ave | Cambridge | MA | 02139 | (617) 253-1000 |
| WANG, Ling | 320 Washington St | North Easton | MA | 02356 | (508) 565-1000 |
| MAUNG, Shan Y | 1215 Wilbraham Road | Springfield | MA | 01119 | (413) 782-3111 |
| BIAN, Chao | 415 South St. | Waltham | MA | 02453 | (781) 736-2000 |
| REH, Poe | 577 Western Ave | Westfield | MA | 01086 | (413) 572-5300 |
| GYATSO, Sherap | 950 Main Street | Worcester | MA | 01610 | (508) 793-7711 |
| MAUNG, Soe Lwin | 24 Boynton St. | Worcester | MA | 01605 | (508) 831-5000 |
| WOSE, Xirao | 486 Chandler St | Worcester | MA | 01602 | (508) 752-1118 |
| SEI, Thang | 5463 Wisconsin Ave | Chevy Chase | MD | 20815 | (888) 280-4331 |
| LI, Yun | 312 Meadow Brook Road | Rochester | MI | 48309 | (248) 370-2100 |
| LAL, Cung Uk | 900 Oakwood St | Ypsilanti | MI | 48197 | (734) 487-1849 |
| VANG, Payee | 300 Washington Ave SE | Minneapolis | MN | 55455 | (612) 625-5000 |
| YANG, Khoua | 2004 Randolph Ave | St. .Paul | MN | 55105 | (651) 690-8719 |
| SENG, Htoi | 17 Arnold Grobman Dr. | St. Louis | MO | 63121 | (314) 516-5451 |
| MON, Myat Myat | 511 South Holden Street | Warrensburg | MO | 64093 | (660) 543-4174 |
| WIN, Maung Myo | 9201 University City Blvd | Charlotte | NC | 28223 | (704) 687-8622 |
| LIAM, Lin Ngun | 405 N Main Street | Davidson | NC | 28035 | (336) 698-5945 |
| Mawi, Sui Hlawn | 100 Dalton McMichael Dr. | Elon | NC | 27244 | (336) 278-5333 |

Wild Blue Franchise List
As of March 31, 2024

| Franchisee Name | Address | City | State | Zip | Phone |
|--------------------------|--------------------------------|-----------------|-------|-------|----------------|
| NYEIN, Steven | 1601 E. Market Street | Greensboro | NC | 27411 | (336) 455-6171 |
| CHO, San | 833 Montlieu Ave | High Point | NC | 27262 | (800) 345-6993 |
| SAI, Soe Win | 601 South College Rd. | Wilmington | NC | 28403 | (910) 962-3000 |
| THANG, Kaam Sian | 220 N Camden RD | Wingate | NC | 28174 | (704) 233-8000 |
| MARTIN, SAM | 1 Normal Ave | Montclair | NJ | 07043 | (973) 655-4036 |
| SHON, JASON | 30 E Ridgewood Ave | Paramus | NJ | 07652 | (888) 280-4331 |
| TUN, Thant Z | Jadwin Gym/Faculty Road | Princeton | NJ | 08544 | (609) 258-3000 |
| TUAN, Mung Khan | 1600 International Mall | Las Cruces | NM | 88003 | (575) 646-0111 |
| THANG, Moung | 1400 Washington Ave | Albany | NY | 12222 | (518) 442-3300 |
| THANG, Moung | 1400 Washington Ave | Albany | NY | 12222 | (518) 442-3300 |
| THANG, Awn Kee | 106 New Scotland Ave | Albany | NY | 12208 | (518) 694-7349 |
| HTING NAN, Brang Nan | 1000 E. Henrietta Road | Rochester | NY | 14623 | (585) 292-2513 |
| TUN NAING, Si Thu | 807 Union Street | Schenectady | NY | 12308 | (518) 388-6000 |
| AUNG, Nwe Nwe | 15th Street and Sage Ave. | Troy | NY | 12180 | (518) 276-6000 |
| XUE, Ying | 283 Cleveland Ave | Columbus | OH | 43215 | (614) 287-5353 |
| OO, Nilar | 40 Rowland Ave, Spring | Delaware | OH | 43015 | (800) 922-8953 |
| LI, Mengxue | 1075 Risman Drive | Kent | OH | 44242 | (330) 672-2541 |
| LI, Leah | 135 W. Lorain St. | Oberlin | OH | 44074 | (330) 730-1950 |
| MANG, Suan Kham | 440 South Gary | Tulsa | OK | 74104 | (918) 6312000 |
| TUN, Zin Zin | 2043 College Way | Forest Grove | OR | 97116 | (503) 352-2217 |
| BIK, Duh | 250 University Ave | California | PA | 15419 | (724) 938-4000 |
| THET, Aye A | 2755 Station Ave | Center Valley | PA | 18034 | (610) 282-1100 |
| WANG, Wenpan | 3330 Market Street | Philadelphia | PA | 19148 | (215) 895-2000 |
| THAWNG LIAN, Melvin Ngun | 3725 Sutherland Dr | Pittsburg | PA | 15213 | (412) 624-4141 |
| THAWNG LIAN, Melvin Ngun | 3595 Forbes Ave | Pittsburg | PA | 15213 | (412) 624-4141 |
| THAWNG LIAN, Melvin Ngun | 3301 Fifth Ave | Pittsburgh | PA | 15213 | (800) 333-2275 |
| THAWNG LIAN, Melvin Ngun | 3990 Fifth Ave (Cathedral) | Pittsburgh | PA | 15213 | (412) 624-4141 |
| SAING, Ponnyar | 4765 Forbes Ave | Pittsburgh | PA | 15213 | (626) 421-9606 |
| THAWNG LIAN, Melvin Ngun | 3990 Fifth Ave | Pittsburgh | PA | 15213 | (412) 624-4141 |
| THAWNG LIAN, Melvin Ngun | 3990 Fifth Ave | Pittsburgh | PA | 15213 | (412) 624-4141 |
| Lian, Hrang Za | 200 Campus Drive | Slippery Rock | PA | 16057 | (724) 738-4950 |
| WAWN, Chang | 110 W Rosedale Avenue | West Chester | PA | 19382 | (610) 436-1000 |
| LYNN, Tin | 1 Old Ferry Rd. | Bristol | RI | 02809 | (401) 254-3735 |
| MANG, Rebeccaex Khuat | 1 University Park Drive | Nashville | TN | 37204 | (615) 966-1000 |
| LUN, Vung T | 3001 S. Congress Ave | Austin | TX | 78704 | (512) 448-8400 |
| SENG, Thkunmin | 300 Olsen Blvd | College Station | TX | 77845 | (979) 458-1826 |
| LIAN, Hram Hmun | 1155 Union Circle | Denton | TX | 76203 | (940) 565-2000 |
| KHAI, Hau Cin | 4700 CALHOUN RD | Houston | TX | 77204 | (713) 743-2255 |
| KHAI, Hau Cin | 2700 Bay Area Blvd | Houston | TX | 77058 | (713) 221-8000 |
| HAU, Dim Deih | 1 Main St | Houston | TX | 77002 | (713) 221-8000 |
| CHOIE, Salai Thang | 1802 Avenue I | Huntsville | TX | 77340 | (936) 294-1111 |
| LABYA, La Seng | 2601 N. Floyd Rd. (SU-23) | Richardson | TX | 75080 | (972) 883-2111 |
| CIAKIP, Tluang Hnin | 11052 ASU Station | San Angelo | TX | 76909 | (325) 9422555 |
| CIN, Sui | 2115 University Circle | Ogden | UT | 84408 | (801) 626-6000 |
| LIN, Maung Htin | 200 South Central Campus Drive | Salt Lake City | UT | 84112 | (801) 581-7200 |
| BUBAN, Bernadette | 7005 Manchester Blvd | Franconia | VA | 22310 | (888) 280-4331 |
| HA, Yong Hui | 1301 Carrier Dr. | Harrisonburg | VA | 22807 | (540) 568-6237 |
| TANG BAU, Ya Ku | 395 South High Street | Harrisonburg | VA | 22801 | (540) 568-4543 |
| TANG BAU, Ya Ku | 800 S. Main Street | Harrisonburg | VA | 22807 | (540) 568-6211 |
| Pyae, Hsu Latt | 9409 Lorton Market St | Lorton | VA | 22079 | (888) 280-4331 |
| NAW, Kiss | 590 Main St | Burlington | VT | 05405 | (802) 656-3131 |
| MAWII, Lal | 1701 S Commons | Federal Way | WA | 98003 | (800) 250-0668 |
| LIAN, Za | 901 12AVE | Seattle | WA | 98122 | (206) 296-6000 |
| BO, Nai Bo Rot Mon | 100 Grant St. | De Pere | WI | 54115 | (920) 403-3156 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Wild Blue Company Owned Locations
As of March 31, 2024

| Operator Name | Address | City | State | Zip | Phone |
|---------------|-------------------------------|----------------|-------|-------|----------------|
| AFCFC | 3211 Providence Drive | Anchorage | AK | 99508 | (907) 786-1800 |
| AFCFC | 2229 Foothill Blvd | La Verne | CA | 92691 | (888) 280-4331 |
| AFCFC | 1250 Bellflower Blvd. | Long Beach | CA | 90840 | (562) 985-4111 |
| AFCFC | 5101 Lankershim Blvd | Los Angeles | CA | 91601 | (888) 280-4331 |
| AFCFC | 26940 Crown Valley Pkwy | Mission Viejo | CA | 92691 | (888) 280-4331 |
| AFCFC | 19340 Rinaldi St | Northridge | CA | 91326 | (818) 363-3933 |
| AFCFC | 22135 Hawthorne Blvd | Torrance | CA | 90503 | (888) 280-4331 |
| AFCFC | 14249 Whittier Blvd | Whittier | CA | 90605 | (888) 280-4331 |
| AFCFC | 22001 Ventura Blvd | Woodland Hills | CA | 91364 | (888) 280-4331 |
| AFCFC | 1733 14th St NW #2 | Washington | DC | 20009 | (888) 280-4331 |
| AFCFC | 222 W. Merchandise Mart Plaza | Chicago | IL | 60654 | (888) 280-4331 |
| AFCFC | 130 E. Randolph St | Chicago | IL | 60601 | (888) 280-4331 |
| AFCFC | 113 S Franklin St | Chicago | IL | 60606 | (888) 280-4331 |
| AFCFC | 600 W. Chicago Ave | Chicago | IL | 60654 | (888) 280-4331 |
| AFCFC | 500 W. Madison | Chicago | IL | 60606 | (888) 280-4331 |
| AFCFC | 6939 Dempster St | Morton Grove | IL | 60053 | (888) 280-4331 |
| AFCFC | 4211 N. Harlem Ave | Norridge | IL | 60706 | (888) 280-4331 |
| AFCFC | 4031 W 95th St. | Oak Lawn | IL | 60453 | (888) 280-4331 |
| AFCFC | 30 W 63rd St | Westmont | IL | 60559 | (888) 280-4331 |
| AFCFC | 8525 Chevy Chase Lake Terrace | Chevy Chase | MD | 20815 | (800) 250-0668 |
| AFCFC | 1400 Townsend Drive | Houghton, MI | MI | 49931 | (906) 476-1885 |
| AFCFC | 200 College Dr. | Blackwood | NJ | 08012 | (856) 374-4965 |
| AFCFC | 720 Northern Blvd | Brookville | NY | 11548 | (516) 299-3668 |
| AFCFC | 3620 Long Beach Rd | Oceanside | NY | 11572 | (888) 280-4331 |
| AFCFC | 101 Broad St | Plattsburg | NY | 12901 | (518) 564-2000 |
| AFCFC | 2924 Springfield Road | Broomall | PA | 19008 | (800) 250-0668 |
| AFCFC | 389 Easton Rd | Warrington | PA | 18976 | (888) 280-4331 |
| AFCFC | 1550 Crystal Dr. | Arlington | VA | 22202 | (888) 280-4331 |
| AFCFC | 10360 Fairfax Blvd | Fairfax | VA | 22030 | (888) 280-4331 |
| AFCFC | 7807 Sudley Rd | Manassas | VA | 20109 | (888) 280-4331 |
| AFCFC | 3903 Factoria Blvd SE | Bellevue | WA | 98006 | (888) 280-4331 |
| AFCFC | 4008 132nd st SE | Mill Creek | WA | 98012 | (882) 280-4331 |
| AFCFC | 15518 Meridian Ave. E. | Puyallup | WA | 98375 | (888) 280-4331 |
| AFCFC | 13201 Aurora Ave N | Seattle | WA | 98133 | (888) 280-4331 |
| AFCFC | 1423 4th St | Seattle | WA | 98101 | (888) 280-4331 |
| AFCFC | 1906 Terry Avenue | Seattle | WA | 98101 | (888) 280-4331 |
| AFCFC | 2309 S Jackson St. | Seattle | WA | 98144 | (888) 280-4331 |
| AFCFC | 610 E Pike Street | Seattle | WA | 98122 | (888) 280-4331 |
| AFCFC | 1122 Madison St | Seattle | WA | 98104 | (888) 280-4331 |
| AFCFC | 300 Boren Ave | Seattle | WA | 98109 | (888) 280-4331 |
| AFCFC | 2131 7th Ave | Seattle | WA | 98121 | (888) 280-4331 |

Wild Blue Locations
List of Franchisees Who Transferred
Ended March 31, 2024

| FC Name | Address | City | State | Zip | Phone |
|-------------------|-----------------------------|------------------|-------|-------|----------------|
| JLAU LLC. | 14472 Sahara Lane | Huntington Beach | CA | 92647 | (714) 948-3889 |
| HE KHAING LLC. | 15231 Imperial Hwy. Apt # 7 | La Mirada | CA | 90638 | (650) 250-2570 |
| SANONE MON INC. | 2257 Euclid Ave | Long Beach | CA | 90815 | (916) 277-3986 |
| Hla Moe Myint | 3108 Kirby Smith Dr | Wilmington | NC | 28409 | (910) 392-4318 |
| Ma Ye Khin | 295 Wilmot Rd | Rochester | NY | 14618 | (224) 627-3904 |
| Steven Cung Nawl | 2109 Kingwood Dr | Deer Park | TX | 77536 | (832) 740-2663 |
| Howa Law Tsang La | 3946 Wisteria Ln. | Haltom City | TX | 76137 | (904) 382-2289 |
| Van Cung Thawng | 15427 Bammel Oak St | Houston | TX | 77014 | (832) 508-3892 |
| S & B SUSHI INC. | 1052 Springwood Dr | North Salt Lake | UT | 84054 | (801) 856-9293 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Wild Blue Locations
Terminated List
As of March 31, 2024

| Franchisee Name | Franchisee Home Address | City | State | Zip | Phone |
|---------------------|---------------------------------|--------------|-------|-------|----------------|
| 2K SUSHI LLC. | 3417 Corte Brezo | Carlsbad | CA | 92009 | (858) 204-9090 |
| BEPPU HOUSE LLC. | 1499 Westcastle | West Covina | CA | 91791 | (626) 497-8822 |
| Mawi Te | 518 Timber Ridge Dr., APT 304 C | Carol Stream | IL | 60188 | (630) 520-1416 |
| LF SUSHI LLC. | 8828 Cross Country Pl | Gaithersburg | MD | 20879 | (917) 833-0865 |
| Mnaing Banyar Auang | 9900 Washington Blvd. #409 | N Laurel | MD | 20723 | (240) 856-7264 |
| Mnaing Banyar Auang | 9900 Washington Blvd. #409 | N Laurel | MD | 20723 | (240) 856-7264 |
| Ngun Kai | 101 Beas Way Apt. 101 | Plattsburgh | NY | 12901 | (518) 495-9383 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Wild Blue Non-Renewal List As of March 31, 2024

[illegible]

Wild Blue Locations
Ceased Operations
As of March 31, 2024

| Name | ID | Address | City | State | Zip | Phone | Store Code |
|---------------------|--------|-----------------|--------------|-------|------------|----------------|------------|
| AIRBUR TLANG LLC | FF-129 | 7542 Donegal Dr | Indianapolis | IN | 46217 | (480) 290-5366 | INU002 |
| Khen Thawng | AA-021 | 6032 Toomey Ln | Elkridge | MD | 21075-4500 | (410) 349-6559 | TOW001 |
| Mang Hnin Thang | S-321 | 11 N River Rd | Fletcher | NC | 28732 | (828) 489-4677 | UNA001 |
| ETHAN KWAH KYI LLC. | EE-768 | 52499 SE 4th St | Scappoose | OR | 97056 | (971) 413-0602 | PSU001 |
| Yi Mon Oo | FF-125 | 716 George St. | Norristown | PA | 19401 | (610) 733-3227 | SJP001 |
| Yi Mon Oo | FF-125 | 717 George St. | Norristown | PA | 19402 | (610) 733-3228 | SJP002 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

Wild Blue List of Franchises Reacquired by Franchisor
as of end of March 31, 2024

| Name | Address | City | State | Zip | Phone |
|---------------------|-------------------------------|---------------|-------|-------|----------------|
| FENG, Zhe | 2229 Foothill Blvd | La Verne | CA | 92691 | (888) 280-4331 |
| SEO, Eun Jung | 26940 Crown Valley Pkwy | Mission Viejo | CA | 92691 | (888) 280-4331 |
| AUANG, Naing Banyar | 1733 14th St NW #2 | Washington | DC | 20009 | (888) 280-4331 |
| Te, Mawi | 30 W 63rd St | Westmont | IL | 60559 | (888) 280-4331 |
| FENG, Bin | 8525 Chevy Chase Lake Terrace | Chevy Chase | MD | 20815 | (800) 250-0668 |
| KAI, Ngun | 101 Broad St | Plattsburg | NY | 12901 | (518) 564-2000 |
| ZATHANG, Tialceu | 1550 Crystal Dr. | Arlington | VA | 22202 | (888) 280-4331 |
| ZATHANG, Tialceu | 10360 Fairfax Blvd | Fairfax | VA | 22030 | (888) 280-4331 |
| FEL, Purin | 13201 Aurora Ave N | Seattle | WA | 98133 | (888) 280-4331 |

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

EXHIBIT N

LIST OF STATE ADMINISTRATORS AND AGENTS FOR SERVICE OF PROCESS

LIST OF STATE ADMINISTRATORS AND STATE AGENTS FOR SERVICE OF PROCESS

| STATE | STATE ADMINISTRATOR | AGENT FOR SERVICE OF PROCESS |
|-------------------|--|--|
| CALIFORNIA | Department of Financial Protection and Innovation 320 West 4 th Street, Suite 750 Los Angeles, California 90013 (213) 576-7505 (866) 275-2677 website:www.dfpi.ca.gov email: Ask.DFPI@dfpi.ca.gov | California, Commissioner of Financial Protection and Innovation 320 West 4 th Street, Suite 750 Los Angeles, California 90013 (213) 576-7505 (866) 275-2677 website:www.dfpi.ca.gov email: Ask.DFPI@dfpi.ca.gov |
| HAWAII | Business Registration Division Department of Commerce and Consumer Affairs 335 Merchant Street Room 203 Honolulu, Hawaii 96813 (808) 586-2722 | Commissioner of Securities, Department of Commerce & Consumer Affairs 335 Merchant Street Room 203 Honolulu, Hawaii 96813 (808) 586-2722 |
| ILLINOIS | Franchise Bureau Office of the Attorney General 500 South Second Street Springfield, Illinois 62706 (217) 782-4465 | Franchise Bureau Office of the Attorney General 500 South Second Street Springfield, Illinois 62706 (217) 782-4465 |
| INDIANA | Indiana Secretary of State Securities Division 302 West Washington Street, Room E-111 Indianapolis, Indiana 46204 (317) 232-6681 | Indiana Secretary of State 201 State House 200 West Washington Street Indianapolis, Indiana 46204 (317) 232-6531 |
| MARYLAND | Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, Maryland 21202-2021 (410) 576-6360 | Maryland Securities Commissioner Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, Maryland 21202-2021 (410) 576-6360 |
| MICHIGAN | Michigan Department of Attorney General Consumer Protection Division Attn: Franchise Section 525 West Ottawa G. Mennen Williams Building, 1 st Floor Lansing, Michigan 48933 (517) 335-7567 | Michigan Department of Commerce Corporations and Securities Bureau P.O. Box 30054 6546 Mercantile Way Lansing, Michigan 48909 (517) 241-6345 |
| MINNESOTA | Minnesota Department of Commerce 85 7 th Place East, Suite 280 St. Paul, Minnesota 55101-2198 (651) 539-1600 | Commissioner of Commerce Minnesota Department of Commerce 85 7 th Place East, Suite 280 St. Paul, Minnesota 55101-2198 (651) 539-1600 |
| NEBRASKA | Nebraska Department of Banking and Finance Bureau of Securities/Financial Institutions Division 1526 K Street, Suite 300 Lincoln, Nebraska 68508-2723 (402) 471-2171 | Nebraska Department of Banking and Finance Bureau off Securities/Financial Institutions Division 1526 K Street, Suite 300 Lincoln, Nebraska 68508-2723 (402) 471-2171 |

| STATE | STATE ADMINISTRATOR | AGENT FOR SERVICE OF PROCESS |
|---------------------|---|---|
| NEW YORK | NYS Department of Law Investor Protection Bureau 28 Liberty Street, 21 st Fl New York, New York 10005 (212) 416-8285 (Phone) (212) 416-6042 (Fax) | New York Department of State One Commerce Plaza 99 Washington Avenue, 6 th Floor Albany, New York 12231-0001 (518) 473-2492 |
| NORTH DAKOTA | North Dakota Securities Department 600 East Boulevard Avenue State Capitol Fifth Floor, Department 414 Bismarck, North Dakota 58505-0510 (701) 328-4712 | North Dakota Securities Commissioner 600 East Boulevard Avenue State Capitol, Fifth Floor, Department 414 Bismarck, North Dakota 58505-0510 (701) 328-4712 |
| RHODE ISLAND | Securities Division State of Rhode Island Department of Business Regulation, Bldg. 69, First Floor John O. Pastore Center 1511 Pontiac Avenue, Cranston, Rhode Island 02920 (401) 462-9582 | Director, Securities Division Department of Business Regulation Bldg. 69, First Floor John O. Pastore Center 1511 Pontiac Avenue, Cranston, Rhode Island 02920 (401) 462-9582 |
| SOUTH DAKOTA | Department of Labor and Regulation Division of Insurance Securities Regulation 124 South Euclid, Suite 104 Pierre, South Dakota 57501 (605) 773-3563 | Director, Department of Labor and Regulation Division of Insurance Securities Regulation 124 South Euclid, Suite 104 Pierre, South Dakota 57501 (605) 773-3563 |
| VIRGINIA | State Corporation Commission Division of Securities and Retail Franchising 1300 East Main Street, First Floor Richmond, Virginia 23219 (804) 371-9051 | Clerk of the State Corporation Commission 1300 East Main Street, First Floor Richmond, Virginia 23219 (804) 371-9733 |
| WASHINGTON | Securities Division Department of Financial Institutions P.O. Box 41200 Olympia, Washington 98504-1200 (360) 902-8760 | Director, Department of Financial Institutions Securities Division 150 Israel Road S.W. Tumwater, Washington 98501 (360) 902-8760 |
| WISCONSIN | Franchise Registration Division of Securities Wisconsin Department of Financial Institutions 201 West Washington Avenue, Suite 300 Madison, Wisconsin 53703 (608) 266-1064 | Securities and Franchise Registration Wisconsin Securities Commission 201 West Washington Avenue, Suite 300 Madison, Wisconsin 53703 (608) 266-1064 |

EXHIBIT O

STATE SPECIFIC ADDENDA

STATE SPECIFIC DISCLOSURE REQUIREMENTS

The laws of several states require that we provide this Franchise Disclosure Document to you at the following earlier dates:

1. Iowa requires that we give you this disclosure document at the earlier of the first personal meeting or 14 calendar-days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship.
2. New York requires that we give you a copy of this Franchise Disclosure Document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship.
3. Michigan requires that we give you this Franchise Disclosure Document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

For franchises that we sell for locations in CALIFORNIA, HAWAII, ILLINOIS, MARYLAND, MICHIGAN, MINNESOTA, NEW YORK, NORTH DAKOTA, RHODE ISLAND, VIRGINIA and WASHINGTON, applicable state law requires us to disclose additional information. Please refer to the separate state addendum pages in this Exhibit for the additional disclosures that may apply to you.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE DISCLOSURE DOCUMENT - REQUIRED BY THE STATE OF CALIFORNIA**

The California Franchise Investment Law requires a copy of all proposed agreements relating to the sale of the franchise to be delivered together with the Franchise Disclosure Document 14 days prior to execution of any agreement.

Neither Advanced Fresh Concepts Franchise Corp, nor any person or franchise broker in item 2 of the Franchise Disclosure Document is subject to any currently effective order of any National Securities Association or National Securities Exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 78a et seq., suspending or expelling these persons from membership in this association or exchange.

You must sign a general release if you renew or transfer your franchise. California Corporations Code §31512 voids a waiver of your rights under the Franchise Investment Law (California Corporations Code §§31000 through 31516). Business and Professions Code §20010 voids a waiver of your rights under the Franchise Relations Act (Business and Professions Code §§20000 through 20043).

The California Business and Professions Code Sections 20000 through 20043 provide rights to the Franchisee concerning termination, transfer or non-renewal of a franchise. If the Franchise Agreement contains a provision that is inconsistent with the law, the law will control.

The Franchise Agreement provides for termination upon bankruptcy. This provision may not be enforceable under Federal Bankruptcy Law (11 U.S.C.A. sec. 101 et. seq.).

The Franchise Agreement contains a covenant not to compete which extends beyond the termination of the franchise. This provision may not be enforceable under California law.

The Franchise Agreement requires binding arbitration. The arbitration will occur in Los Angeles, California, according to the rules of the American Arbitration Association, with attorneys' fees being borne by the losing party.

Section 31125 of the Franchise Investment Law requires us to give to you a Disclosure Document approved by the Commissioner of Department of Financial Protection and Innovation before we ask you to consider a material modification of your Franchise Agreement.

Our website 'www.afcsushi.com' has not been reviewed or approved by the California Department of Financial Protection and Innovation. Any complaints concerning the contents of this website may be directed to the California Department of Financial Protection and Innovation at www.dfpi.ca.gov.

The Franchise Agreement contains a liquidated damages clause. Under California Civil Code Section 1671, certain liquidated damages are unenforceable.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

California enacted California Labor Code Sections 1474, 1475 and 1476, to provide for a state-wide increase in the minimum wage for fast food restaurant employees to \$20 per hour effective as of April 1, 2024, the

creation of a Fast Food Council, and changes to employment standards in the fast-food restaurant industry. The new law applies to employees in national fast-food chains, which includes Zenshi Counters/AFC Food Service Counters/Wild Blue Counters.

The registration of this franchise offering by the California Department of Financial Protection and Innovation does not constitute approval, recommendation, or endorsement by the commissioner.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE AGREEMENT – CALIFORNIA**

For the purposes of Cal. Bus. & Prof. Code Section 20022, Franchisor and Franchisee agree that:

1. The parties will use the declining-balance depreciation method to calculate the value of Franchisee's assets (inventory, supplies, equipment, fixtures, and furnishings) for the purposes of a purchase by Franchisor under Section 20022. The purchase price by Franchisor for these assets will not include the cost of removal and transportation of those assets, which will be Franchisee's responsibility.
2. For purposes of Section 20022, franchisee is not able to provide to Franchisor "clear title and possession" to Franchisee's assets if those assets are subject to liens or encumbrances including: (i) purchase money security interests; (ii) blanket security interests; (iii) rights of first refusal; (iv) liens by Franchisee's landlord; or (v) tax liens.
3. For the purposes of Section 20022(h), Franchisor's right of offset will include the following amounts owed by Franchisee to Franchisor or Franchisor's affiliates: (i) compensation to franchisor; (ii) marketing fund fees (if applicable); (iii) liquidated damages; (iv) transfer fees; and (v) any other type of fee or amounts owed by Franchisee to Franchisor or Franchisor's affiliates.

For the purposes of Cal. Bus. & Prof. Code Section 20035, Franchisor and Franchisee agree that:

1. **"Fair market value of the franchise assets"** means the value of Franchisee's assets, valued according to the declining-balance method of depreciation. The purchase price by franchisor for the assets will not include the cost of removal and transportation of those assets, which will be Franchisee's responsibility.
2. **"Fair market value of the franchised business"** means the **"fair market value of the franchise assets"** as defined above, plus goodwill. The parties agree that the value of goodwill is the amount of compensation to Franchisor paid by franchisee pursuant to the Franchise Agreement and any applicable addenda within the twelve (12) month period immediately before franchisor's termination or failure to renew if Franchisor is in violation of the California Franchise Relations Act.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Dated this ____ day of _____ 20__.

FRANCHISEE

Signature: _____
Print Name: _____

FRANCHISOR

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

By: _____
Print Name: _____

DISCLOSURES REQUIRED BY HAWAII

THESE FRANCHISES WILL BE/HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS OR A FINDING BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL A FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER COMES FIRST, A COPY OF THE FRANCHISE DISCLOSURE DOCUMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF A FRANCHISE.

THIS FRANCHISE DISCLOSURE DOCUMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

NO STATEMENT, QUESTIONNAIRE, OR ACKNOWLEDGEMENT SIGNED OR AGREED TO BY A FRANCHISEE IN CONNECTION WITH THE COMMENCEMENT OF THE FRANCHISE RELATIONSHIP SHALL HAVE THE EFFECT OF (I) WAIVING ANY CLAIMS UNDER ANY APPLICABLE STATE FRANCHISE LAW, INCLUDING FRAUD IN THE INDUCEMENT, OR (II) DISCLAIMING RELIANCE ON ANY STATEMENT MADE BY ANY FRANCHISOR, FRANCHISE SELLER, OR OTHER PERSON ACTING ON BEHALF OF FRANCHISOR. THIS PROVISION SUPERSEDES ANY OTHER TERM OF ANY DOCUMENT EXECUTED IN CONNECTION WITH THE FRANCHISE.

THE FOLLOWING IS ADDED TO THE END OF SECTION 16.3 OF THE FRANCHISE AGREEMENT:

FRANCHISEE ACKNOWLEDGES THAT FRANCHISEE DID NOT RECEIVE ANY PROMISE, REPRESENTATION, OR WARRANTY, EXPRESS OR IMPLIED, AS TO POTENTIAL SALES, VOLUME, PROFITS OR SUCCESS OF ANY FOOD SERVICE COUNTER. NOTHING IN THE AGREEMENT IS INTENDED TO DISCLAIM THE REPRESENTATIONS MADE TO FRANCHISEE IN THE FRANCHISE DISCLOSURE DOCUMENT.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE DISCLOSURE DOCUMENT - REQUIRED BY THE STATE OF ILLINOIS**

Illinois law governs the agreements between the parties to this franchise.

Section 4 of the Illinois Franchise Disclosure Act provides that any provision in a franchise agreement that designates jurisdiction or venue outside the State of Illinois is void. However, a franchise agreement may provide for arbitration outside of Illinois.

Section 41 of the Illinois Franchise Disclosure Act provides that any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Your rights upon termination and non-renewal of a franchise agreement are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE AGREEMENT - REQUIRED BY THE STATE OF ILLINOIS**

Illinois law governs the agreements between the parties to this franchise.

Section 4 of the Illinois Franchise Disclosure Act provides that any provision in a franchise agreement that designates jurisdiction or venue outside the State of Illinois is void. However, a franchise agreement may provide for arbitration outside of Illinois.

Section 41 of the Illinois Franchise Disclosure Act provides that any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Your rights upon termination and non-renewal of a franchise agreement are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Dated this ____ day of _____ 20__.

FRANCHISEE

FRANCHISOR

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

Signature: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE DISCLOSURE DOCUMENT - REQUIRED BY THE STATE OF MARYLAND**

The following is added to Items 1 and 12 of the Franchise Disclosure Document in Maryland:

Section 14-226 of the Maryland Franchise Registration and Disclosure Law prohibits us from requiring you to release or waive your rights as a condition of purchasing our franchise.

The following is added to Item 12 of the Franchise Disclosure Document in Maryland:

The general release required as a condition of relocation will not apply to any liability under the Maryland Franchise Registration and Disclosure Law, unless the relocation is part of an agreement between us to resolve an alleged registration and/or disclosure claim.

The following is added to Item 17(m) of the Franchise Disclosure Document in Maryland:

The general release required as a condition of transfer will not apply to any liability under the Maryland Franchise Registration and Disclosure Law, unless the transfer is part of an agreement between us to resolve an alleged registration and/or disclosure claim.

The following is added to Item 17(u) of the Franchise Disclosure Document in Maryland:

You may sue in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law, to the extent the dispute is neither pre-empted by the Federal Arbitration Act nor governed by the arbitration provisions of Section 16.8 of the Franchise Agreement. Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

The following is added to the Franchise Disclosure and Compliance Questionnaire:

The Franchise Disclosure and Compliance Questionnaire requires prospective franchisees to disclaim the occurrence and/or acknowledge the non-occurrence of acts that would constitute a violation of the Franchise Law. Such representations are not intended to nor shall they act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise. Any questionnaire and specific Acknowledgments shall not apply to prospective franchisees who are Maryland residents or who seek to purchase a franchise located in Maryland.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE AGREEMENT - REQUIRED BY THE STATE OF MARYLAND**

The following is added to Section 3.2 of the Franchise Agreement in Maryland:

The general release required as a condition of relocation shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law, unless Franchisor's consent to the relocation is part of an agreement between Franchisee and Franchisor to resolve an alleged registration and/or disclosure claim.

The following is added to Section 14.9 of the Franchise Agreement in Maryland:

The general release required as a condition of transfer shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law, unless Franchisor's consent to the transfer is part of an agreement between Franchisee and Franchisor to resolve an alleged registration and/or disclosure claim.

Section 16.14 is added to the Franchise Agreement in Maryland as follows:

Nothing in this Agreement is intended to or shall act as a release, estoppel or waiver of any liability incurred under the Maryland Franchise Registration and Disclosure Law.

The following is added to Section 16.8:

Franchisee may sue in Maryland for claims arising under the Maryland Franchise Registration and Disclosure Law, to the extent the dispute is neither pre-empted by the Federal Arbitration Act nor governed by the arbitration provisions of Section 16.8 of this Agreement. Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise. Any questionnaire and specific Acknowledgments shall not apply to prospective franchisees who are Maryland residents or who seek to purchase a franchise located in Maryland.

Dated this ____ day of _____ 20__.

FRANCHISEE

FRANCHISOR

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

Signature: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT PURSUANT TO
THE MICHIGAN FRANCHISE INVESTMENT LAW**

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU.

Each of the following provisions is void and unenforceable if contained in any documents relating to a Franchise:

- (a) A prohibition on the right of a Franchisee to join an association of Franchisees.
- (b) A requirement that a Franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a Franchisee of rights and protections provided in this act. This shall not preclude a Franchisee, after entering into a Franchise agreement from settling any and all claims.
- (c) A provision that permits a franchisor to terminate a Franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the Franchisee to comply with any lawful provision of the Franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
- (d) A provision that permits a franchisor to refuse to renew a Franchise without fairly compensating the Franchisee by repurchase or other means for the fair market value at the time of expiration of the Franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishing not reasonably required in the conduct of the Franchise business are not subject to compensation. This subsection applies only if: (i) the term of the Franchise is less than 5 years and (ii) the Franchisee is prohibited by the Franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area subsequent to the expiration of the Franchise or the Franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the Franchise.
- (e) A provision that permits the franchisor to refuse to renew a Franchise on terms generally available to other Franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the Franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a Franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the Franchise. Good cause shall include, but is not limited to:
 - (i) The failure of the proposed transferee to meet the franchisor's then-current reasonable qualifications or standards.
 - (ii) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.
 - (iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

- (iv) The failure of the Franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the Franchise agreement existing at the time of the proposed transfer.
- (h) A provision that requires the Franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a Franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a Franchise for the market or appraised value of such assets if the Franchisee has breached the lawful provisions of the Franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).
- (i) A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the Franchisee unless provision has been made for providing the required contractual services.
- (j) No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL RECOMMENDATION, OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Any questions regarding this notice should be directed to:

State of Michigan / Department of Attorney General
Consumer Protection Agency
Attention: Franchise
670 Law Building
525 West Ottawa Street
Lansing, Michigan 48913
Telephone Number: (517) 335-7567

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE DISCLOSURE DOCUMENT - REQUIRED BY THE STATE OF MINNESOTA**

THESE FRANCHISES HAVE BEEN FILED UNDER THE MINNESOTA FRANCHISE ACT. REGISTRATION DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE COMMISSIONER OF COMMERCE OF MINNESOTA OR A FINDING BY THE COMMISSIONER THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE MINNESOTA FRANCHISE ACT MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WHICH IS SUBJECT TO REGISTRATION WITHOUT FIRST PROVIDING THE PROSPECTIVE FRANCHISEE, AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, WHICHEVER COMES FIRST, A COPY OF THIS PUBLIC OFFERING STATEMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE FRANCHISE.

THIS PUBLIC OFFERING STATEMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR AN UNDERSTANDING OF ALL RIGHTS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

The following is added to the Cover Page and Item 17 of the Franchise Disclosure Document in Minnesota:

Minn. Stat. §80C.21 and Minn. Rule 2860.4400J prohibits us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the franchise disclosure document or agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

The following is added to Item 13 the Franchise Disclosure Document in Minnesota:

With respect to franchises governed by Minnesota law, we will comply with Minn. Stat. Sec. 80C.12, Subd. 1(g), which requires us to protect your rights to use the trademarks, service marks, tradenames, logotypes or other commercial symbols or indemnify you from any loss, costs or expenses arising out of any claim, suit or demand regarding the use of the name.

The following is added to Item 17 Franchise Disclosure Document in Minnesota:

With respect to franchises governed by Minnesota law, we will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4, and 5 which require, except in certain specified cases, that you be given 90 days notice of termination (with 60 days to cure) and 180 days notice for non-renewal of the franchise agreement, and that our consent to the transfer of the franchise will not be unreasonably withheld.

The following is added to Item 17 of the Franchise Disclosure Document in Minnesota:

With respect to franchises governed by Minnesota law, we will comply with Minn. Rule 2860.4400J, which prohibits us from requiring you to waive any rights, including consent to injunctive relief. However, we may still seek injunctive relief.

The following is added to Item 17 of the Franchise Disclosure Document in Minnesota:

With respect to franchises governed by Minnesota law, we will comply with Minn. Rule 2860.4400D which prohibits us from requiring you to assent to a general release, except in connection with the voluntary settlement of disputes.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE AGREEMENT - REQUIRED BY THE STATE OF MINNESOTA**

The following is added to Section 4.3 of the Franchise Agreement in Minnesota:

Franchisor will protect Franchisee's rights to use the licensed trademarks, or indemnify Franchisee from any loss, costs or expenses arising out of any claim, suit or demand regarding the use of the licensed trademarks.

The following is added to Section 14.2 of the Franchise Agreement in Minnesota:

Consent to the transfer of the franchise will not be unreasonably withheld.

The following is added to Section 14.9 of the Franchise Agreement in Minnesota:

Franchisor will not require Franchisee to assent to a general release exceeding the limits permitted by Minn. Rule 2860.400D.

The following is added to Section 15.2 of the Franchise Agreement in Minnesota:

Except as and when otherwise permitted by law, Franchisee will be given 90 days notice of termination (with 60 days to cure) and except as and when otherwise permitted by law, 180 days notice for non-renewal of this agreement.

The following is added to Section 16.9 of the Franchise Agreement in Minnesota:

Franchisor will not require Franchisee to waive any rights, including consent to injunctive relief, exceeding the limits permitted by Minn. Rule 2860.4400J. However, Franchisor may still seek such relief.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Dated this _____ day of _____ 20____.

FRANCHISEE

FRANCHISOR

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

Signature: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE DISCLOSURE DOCUMENT - REQUIRED BY AND FOR THE
STATE OF NEW YORK**

1. The following information is added to the cover page of the Franchise Disclosure Document in New York:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT N OR YOUR PUBLIC LIBRARY FOR SOURCES OF INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN THAT ANYTHING IN THE FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND THE NEW YORK STATE DEPARTMENT OF LAW, BUREAU OF INVESTOR PROTECTION AND SECURITIES, 28 LIBERTY STREET, 21ST FLOOR, NEW YORK, NEW YORK 10005. THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS WHICH ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is added at the end of Item 3 of the Franchise Disclosure Document in New York:

Except as provided above, with regard to AFC, its predecessor, a person identified in Item 2, or an affiliate offering franchises under AFC's principal trademark:

A. No such party has an administrative, criminal or civil action pending against that person alleging: a felony; a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property; unfair or deceptive practices or comparable civil or misdemeanor allegations.

B. No such party has pending actions, other than routine litigation incidental to the business, which are significant in the context of the number of franchisees and the size, nature or financial condition of the franchise system or its business operations.

C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10-year period immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud or securities law, fraud, embezzlement, fraudulent conversion or misappropriation of property, or unfair or deceptive practices or comparable allegations.

D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under a Federal, State or Canadian franchise, securities, antitrust, trade regulation or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license of as a real estate broker or sales agent.

3. The following is added to the end of Item 4 of the Franchise Disclosure Document in New York:

Neither AFC, its Affiliates, its Predecessors, officers, or general partner during the 10-year period immediately before the date of the disclosure document: (a) filed as debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code; (b) obtained a discharge of its debts under the bankruptcy code; or (c) was a principal officer of a company or a general partner in a partnership that either filed as a debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code or that obtained a discharge of its debts under the U.S. Bankruptcy Code during or within 1 year after the officer or general partner of the franchisor held this position in the company or partnership.

4. The following is added to the end of Item 5 of the Franchise Disclosure Document in New York:

The initial franchise fee constitutes part of our general operating funds and will be used as such in our discretion.

5. The following is added to the end of the “Summary” section of Item 17(c) titled “**Requirements for franchisee to renew or extend,**” and Item 17(m), entitled “**Conditions for AFC’s approval of transfer**”:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this provision that the non-waiver provisions of the General Business Law Sections 687.4 and 687.5 be satisfied.

6. The following language replaces the “Summary” section of Item 17(d), titled “**Termination by you**” in New York:

You may terminate the agreement on any grounds available by law.

7. The following is added to the end of the “Summary” section of Item 17(j), titled “**Assignment of contract by AFC**” in New York:

However, no assignment will be made except to an assignee who in the good faith and judgment of AFC, is willing and financially able to assume AFC’s obligations under the Franchise Agreement.

8. The following is added to the end of the “Summary” sections of Item 17(v), titled “**Choice of forum**”, and Item 17(w), titled “**Choice of law**”:

The foregoing choice of law should not be considered a waiver of any right conferred upon AFC or upon the franchisee by Article 33 of the General Business Law of the State of New York.

9. No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE DISCLOSURE DOCUMENT - REQUIRED BY THE STATE OF NORTH DAKOTA**

Item 17(i) of the Franchise Disclosure Document is revised in North Dakota to delete the provision requiring you to pay our expenses in the event of your breach or default.

The following is added to Item 17(r) of the Franchise Disclosure Document in North Dakota:

Covenants not to compete such as those mentioned above are generally considered unenforceable in the State of North Dakota.

Item 17(u) of the Franchise Disclosure Document is revised in North Dakota to allow the site of arbitration to be as agreeable to all parties.

The provisions contained in Item 17(v) of the Franchise Disclosure Document are deleted in North Dakota.

The provisions contained in Item 17(w) of the Franchise Disclosure Document are deleted in North Dakota.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE AGREEMENT - REQUIRED BY THE STATE OF NORTH DAKOTA**

If Franchisee's location is in North Dakota, then Section 15.6(E) of the Franchise Agreement is deleted.

If Franchisee's location is in North Dakota, then Section 6 of the Franchise Agreement will be interpreted in accordance with Section 9-08-06 of the North Dakota Century Code.

If Franchisee's location is in North Dakota then Sections 16.7 of the Franchise Agreement is deleted.

If Franchisee's location is in North Dakota then Section 16.8(D) of the Franchise Agreement is revised to provide that the site of arbitration shall be agreeable to all parties.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Dated this ____ day of _____ 20__.

FRANCHISEE

FRANCHISOR

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

Signature: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

DISCLOSURES REQUIRED BY RHODE ISLAND

Under Section 19-28.1-14 of the Rhode Island Franchise investment Act, a provision in a Franchise Agreement restricting jurisdiction or venue to a forum outside of Rhode Island or requiring the application of the laws of another state is void with respect to an otherwise enforceable claim that is not subject to binding arbitration.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE AGREEMENT - REQUIRED BY THE STATE OF RHODE ISLAND**

If Franchisee's location is in Rhode Island, then the parties agree that to the extent that any provision in any of the agreements entered into by the parties are inconsistent with the Rhode Island Franchise Investment Act, the provisions of the Act shall control. The parties furthermore expressly agree that Rhode Island law shall be applied to, and govern, any claim between the parties that alleges violation of the Act.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Dated this ____ day of _____ 20__.

FRANCHISEE

FRANCHISOR

ADVANCED FRESH CONCEPTS
FRANCHISE CORP.

Signature: _____

By:: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

DISCLOSURES REQUIRED BY VIRGINIA

Item 17 is amended by the addition of the following:

“According to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the Franchise Agreement does not constitute “reasonable cause,” as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.”

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ADDENDUM TO THE ADVANCED FRESH CONCEPTS FRANCHISE CORP.
FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE AGREEMENT - REQUIRED BY
THE STATE OF WASHINGTON**

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

The state of Washington has a statute, RCW 19.100, and the rules adopted thereunder, which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal rights of your franchise. There may also be court decisions that supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration involving a franchise purchased in Washington, the arbitration site shall be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights signed by the franchisee will not include rights under the Washington Franchise Investment Protection Act except when signed under a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those that unreasonably restrict or limit the statute of limitations period for claims under the Act, rights or remedies under the Act, such as a right to a jury trial may not be enforceable.

Transfer fees are collectable to the extent that they may reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

The following sentence is added to Item 1 of the Franchise Disclosure Document:

For Washington residents and for locations in the state of Washington, following your request, we will allow you to view an unredacted version of the underlying agreement with the venue where your Food Service Counter will be located. Following your request, we will provide you with a copy of the underlying agreement with the venue where your Food Service Counter is or will be located, subject to redaction of confidential provisions negotiated with the venue. Provisions subject to redaction include the percentage of rent payable to other facilities covered by the agreement, payment methods, payment terms, term of the agreement, and Exhibit A, which lists locations covered by the agreement not relevant to your proposed operations.

The following sentence is added to Item 1 of the Franchise Disclosure Document:

For locations outside Washington, we offer franchisees the opportunity to operate Food Service Counters under the trademarks "Southern Tsunami" and "Hybrid Sushi". We do not offer this opportunity to Washington residents or for locations in the state of Washington. Accordingly, you will not be able to use these marks at your locations.

The following sentence is added to Item 6, Note 4 of the Franchise Disclosure Document and Section 9.3 of the Franchise Agreement:

For Washington residents and for locations in the state of Washington, we will never retain more than 11% of the amounts collected on account of your operations (plus any amounts you owe us) and you will never receive less than 62% of the amounts collected from your operations (adjusted for any amounts you owe us).

For Washington residents and for locations in the state of Washington, the following sentence is deleted in Section 3.2 of the Franchise Agreement:

"Franchisee releases Franchisor and its affiliates, and each of their respective officers, directors, agents and employees from any loss of right or consent to operate at the location, and further agrees not to hold Franchisor liable for any such event during the term of this Agreement or thereafter".

In Re Assurance of Discontinuance:

For many years AFC franchise agreements said a franchisee must not hire employees of AFC or of other AFC franchisees. Generally, this was Section 6.7 of the Franchise Agreement. Previously, this clause was never challenged.

The Attorney General of Washington State claimed our provision was a restraint of trade and demanded that AFC not enforce the provision. AFC denied the Attorney General's claim. Because we and our franchisees are all one brand, we believed our steps were lawful and pro-competitive.

In June 2019, before we were contacted by Washington State, AFC preemptively removed the no-poach provision from our standard Franchise Agreement, and decided we will not enforce and will not require franchisees to comply with it. On November 15, 2019, without admitting liability and solely to avoid protracted and expensive litigation with the Washington Attorney General (AG), AFC entered into an agreement with Washington State. Under the agreement, AFC agreed: (1) not to include no-poach provisions in future franchise agreements for locations in the United States; (2) not to enforce no-poach provisions in our existing U.S. franchise agreements and not seek to intervene in any action brought by the Washington AG to defend the legality of the no-poach provision; (3) to notify all U.S. franchisees of AFC's agreement with the Washington AG and to provide them a copy of the AOD on request; (4) to notify the Washington AG if we learn of any effort by a Washington franchisee to enforce an existing no-poach agreement; (5) within 90 days of the entry of the AOD to endeavor to amend all existing franchise agreements in Washington to remove the no-poach provision and to provide the Washington AG the name and address of franchisees who decline our offer to amend the franchise agreement; (6) as they come up for renewal or renegotiation, to amend existing U.S. franchise agreements to remove the no-poach provision; and (7) within 30 days of the conclusion of the above time periods to notify the AG's office of our compliance.

The AOD we entered into was a voluntary settlement and was not an admission of law, fact, liability, misconduct or wrongdoing on AFC's part.

No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any

applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

The undersigned does hereby acknowledge receipt of this addendum.

Dated this _____ day of _____ 20____.

FRANCHISEE

FRANCHISOR

ADVANCED FRESH CONCEPTS FRANCHISE CORP.

Signature: _____

By: _____

Print Name: _____

Print Name: _____

Title: _____

Title: _____

EXHIBIT P

CONFIDENTIALITY AGREEMENT

CONFIDENTIALITY AGREEMENT

This Confidentiality Agreement (this "Agreement") is made and entered into on _____, 20__ between Advanced Fresh Concepts Franchise Corp. a California corporation ("Franchisor") with an address of 19700 Mariner Avenue Torrance, California 90503, on the one hand, and _____, a _____ ("Candidate") with an address of _____, on the other hand, with reference to the following facts:

A. Franchisor has developed the "AFC System" for the establishment and operation of one or more Zenshi Counter(s), AFC Food Service Counter(s), and Wild Blue Counter(s) in grocery stores, retail stores and other locations ("Food Service Counters") that offer prepared sushi and other Asian style foods under the trade names and service marks "Zenshi," "Advanced Fresh," the oval AFC logo, "Wild Blue," "Hybrid Sushi," "Southern Tsunami," the Southern Tsunami logo and other related trademarks, service marks, logos and commercial symbols, and the trade dress used to identify the Food Service Counters (collectively, the "AFC Marks"). The "AFC System" means the unique system developed by Franchisor that includes operating methods and business practices related to Food Service Counters, the relationship between Franchisor and its franchisees, Food Service Counter design, other items of trade dress, specifications for equipment, fixtures and uniforms, defined product offerings, recipes and preparation methods, Franchisor specified pricing and promotions, restrictions on ownership, standard operating and administrative procedures, management and technical training programs, marketing and public relations programs, and Franchisor's website, all as Franchisor may modify from time to time.

B. Franchisor has the right to use, and to license others to use, the AFC Marks and the AFC System, and has, as a result of its expenditure of time, skill, effort, and money, developed a distinctive franchise model for qualified franchisees to obtain the right to operate a Food Service Counter using the AFC Marks and the AFC System.

C. Franchisor may provide Candidate with confidential, proprietary and/or trade secret information regarding the AFC System prior to granting or declining to grant Candidate a franchise or entering into a Franchise Agreement with Candidate. Franchisor desires that Candidate maintain the confidentiality of all such confidential, proprietary and/or trade secret information on the terms and conditions set forth in this Agreement.

NOW, THEREFORE, IT IS AGREED:

1. INCORPORATION OF RECITALS.

The recitals set forth in Paragraphs A through Paragraph C above are true and correct and are hereby incorporated by reference into the body of this Agreement.

2. CONFIDENTIALITY.

Candidate acknowledges and agrees that:

2.1. **Confidential Information.** Candidate's knowledge of the elements of the AFC System and any other proprietary data that may be disclosed to Candidate by Franchisor, or any affiliate of Franchisor, including, without limitation, any and all confidential and/or proprietary knowledge, data or information of Franchisor and any and all confidential and/or proprietary knowledge, data or information which Candidate has obtained or obtains from Franchisor which Franchisor treats as proprietary or designates (whether or not in writing or electronic form) as confidential shall constitute "Confidential Information". By way of illustration, but not limitation, "Confidential Information" includes tangible and intangible information (whether or not in electronic form) relating to Franchisor's business operations, styles, products and services, recipes, sources of materials and equipment, client management and other software, data, other content, formulations, patterns, compilations, programs, devices and processes, business relationships, contact information for industry professionals, developmental or experimental work and services, improvements, discoveries, plans for research, potential new or supplemental products and services,

websites, advertisements or ancillary products and services, marketing and selling methods and/or plans, business plans, budgets and unpublished financial statements, licenses, prices and costs, vendors, collaborators, current customer and prospective customer names and addresses, information on Franchisor, Franchisor's arrangements and contracts with the facility owners where the Food Service Counters are located, information regarding credit extensions to customers, customer service purchasing histories and prices charged to customers, customer lists and other customer data, information regarding the skills and compensation of employees and contractors of Franchisor, designs, drawings, specifications, source code, object code, documentation, diagrams, flowcharts, research, development, marketing techniques and materials, trademarks, trade secrets, sales/license techniques, inventions, copyrightable material, trademarkable material, databases, relationships between Franchisor and other companies, persons or entities, the AFC System, and any other information or material considered proprietary by Franchisor whether or not designated as confidential information by Franchisor, that is not generally known by the public, or which derives independent economic value (actual or potential) from not being generally known to the public or persons unaffiliated with Franchisor or its affiliates and which is the subject of efforts by Franchisor that are reasonable under the circumstances to maintain its secrecy, and any other information in oral, written, graphic or electronic form which, given the circumstances surrounding its disclosure, would be considered confidential. Confidential Information also includes the manner in which any of the above described items may be combined with any other information or products or synthesized or used by Candidate. Confidential Information does not include any information that was in the lawful and unrestricted possession of Candidate prior to its disclosure by Franchisor; is or becomes generally available to the public by acts other than those of Candidate after receiving it; has been received lawfully and in good faith by Candidate from a third party who did not derive it from Franchisor or Candidate; or is shown by acceptable evidence to have been independently developed by Candidate.

2.2. **Value**. The Confidential Information has been developed by Franchisor, and its parent company and affiliate by the investment of time, skill, effort and money and is widely recognized by the public and is of substantial value.

2.3. **Proprietary**. The Confidential Information is proprietary, confidential and constitutes a trade secret of Franchisor and its affiliates.

2.4. **Maintain Confidentiality**. Candidate will fully and strictly maintain the confidentiality of the Confidential Information, will exercise the highest degree of diligence in safeguarding the Confidential Information and will not disclose or reveal the Confidential Information to any person other than another person who is actively and directly participating in the acquisition of the franchise with Candidate, but only after first disclosing the identity of such person to Franchisor in writing and obtaining such person's signature on a Non-Disclosure Agreement similar to this Agreement, unless covered by attorney-client privilege.

2.5. **Reproduction and Use**. Candidate will not directly or indirectly reproduce or copy any Confidential Information or any part thereof and will make no use of any Confidential Information for any purpose whatsoever unless and until Candidate becomes a franchisee of Franchisor, and then only in accordance with the provisions of Candidate's Franchise Agreement.

2.6 **No Prior Experience**. Candidate specifically acknowledges and agrees that prior to the execution of this Agreement, Candidate had no experience, information or knowledge whatsoever about Food Service Counters or restaurants that serve or offer prepared sushi and other Asian style foods and that Candidate's knowledge of the Confidential Information was obtained solely from Franchisor pursuant to this Agreement. In addition, Candidate specifically acknowledges that, pursuant to this Agreement, Candidate will receive valuable Confidential Information regarding the operational, sales, promotional, and marketing methods and techniques of Franchisor and the AFC System, which are unique and proprietary to Franchisor, derive independent economic value from not being generally known to the public and are the subject of Franchisor's efforts and that are reasonable under the circumstances to maintain their secrecy.

3. **GENERAL.**

3.1. **Injunction.** Candidate recognizes the unique value and secondary meaning attached to the Confidential Information and the elements of the AFC System and agrees that any noncompliance with the terms of this Agreement or any unauthorized or improper use of the Confidential Information will cause irreparable damage to Franchisor and its franchisees. Candidate therefore agrees that if Candidate should engage in any such unauthorized or improper use of the Confidential Information, Franchisor shall be entitled to both permanent and temporary injunctive relief from any court of competent jurisdiction without notice or the posting of any bond, in addition to any other remedies prescribed by law.

3.2. **Heirs and Successors.** This Agreement shall be binding upon and inure to the benefit of the parties, their heirs, successors and assigns.

3.3. **Entire Agreement.** This Agreement represents the entire understanding between the parties regarding the subject matter of this Agreement and supersedes all other negotiations, agreements, representations and covenants, oral or written. This Agreement may not be modified except by a written instrument signed by Franchisor and Candidate that expressly modifies this Agreement. The parties intend this Agreement to be the entire integration of all of their agreements regarding the subject matter of this Agreement. No other agreements, representations, promises, commitments or the like, of any nature, exist between the parties.

3.4. **No Right to Use the AFC System or the AFC Marks.** This Agreement is not a Franchise Agreement or a license of any sort, and does not grant Candidate any right to use or to franchise or license the use of, the Confidential Information, which right is expressly reserved by Franchisor.

3.5. **Waiver.** Failure by Franchisor to enforce any rights under this Agreement shall not be construed as a waiver of such rights. Any waiver, including a waiver of default, in any one instance shall not constitute a continuing waiver or a waiver in any other instance.

3.6. **Validity.** Any invalidity of any portion of this Agreement shall not affect the validity of the remaining portions and unless substantial performance of this Agreement is frustrated by any such invalidity, this Agreement shall continue in full force and effect.

3.7. **Headings and Gender.** The headings herein are for purposes of convenience only and shall not be used in construing the provisions hereof. As used herein, the male gender shall include the female and neuter genders, the singular shall include the plural and the plural, the singular.

3.8. **Attorneys' Fees.** If Franchisor becomes a party to any legal proceedings concerning this Agreement by reason of any act or omission of Candidate or its authorized representatives, Candidate shall be liable to Franchisor for the reasonable attorneys' fees and court costs incurred by Franchisor in the legal proceedings. If either party commences a legal proceeding against the other party arising out of or in connection with this Agreement, the prevailing party shall be entitled to have and recover from the other party its reasonable attorneys' fees and costs of suit.

3.9. **Cumulative Remedies.** Any specific right or remedy set forth in this Agreement, legal, equitable, or otherwise, shall not be exclusive, but shall be cumulative with all other rights or remedies set forth herein or allowed or allowable by law.

3.10. **Notices.** Except as otherwise stated in this Agreement, all notices which are required by this Agreement shall be deemed to be delivered 3 days after being placed in the U.S. Mail, certified mail, return receipt requested or priority mail with delivery receipt confirmation, or one day after being sent by United Parcel Service or other receipted overnight courier service if addressed to a party at the address stated in the introductory paragraph of this Agreement, or other address of which a party has given notice to the other, or immediately by hand delivery to a party. Franchisee shall

provide Franchisor Franchisee's physical address for notice purposes under this Section and shall keep Franchisor updated of any changes thereto.

3.11. **Governing Law**. This Agreement takes effect upon its acceptance and execution by Franchisor in California, and shall be interpreted and construed under the laws of California.

3.12. **Venue**. The parties agree that any action brought by either party against the other in any court, whether federal or state, shall be brought within the city and county in which Franchisor has its principal place of business at the time the action is initiated, and the parties hereby waive all questions of personal jurisdiction or venue for the purpose of carrying out this provision.

3.13. **Counterparts and Electronic Transmission; Electronic Signatures**. This Agreement may be executed in any number of counterparts, each of which shall be deemed to be an original and all of which together shall be deemed to be one and the same instrument. Copies of this Agreement with signatures that have been transmitted by email or by facsimile shall constitute and be deemed original copies of this Agreement for all purposes, provided that the copies are fully executed, dated and identical in form to the original hard copy version of this Agreement. In addition, this Agreement may be signed electronically by the Parties and electronic signatures appearing on this Agreement shall be deemed to be the same as handwritten signatures for the purposes of the validity, enforceability and admissibility of this Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement as of the Effective Date.

FRANCHISOR:

CANDIDATE:

ADVANCED FRESH CONCEPTS FRANCHISE CORP.,
A California corporation

By: _____
Name: _____
Title: _____

By: _____
Name: _____
Title: _____

EXHIBIT Q

**TABLET AND RICE SHEETER
SPECIFICATIONS**

Appendix

Samsung Tablet A7 Lite



| | | |
|----------------------|--------------------|---|
| NETWORK | <u>Technology</u> | <u>GSM / HSPA / LTE</u> |
| LAUNCH | <u>Announced</u> | 2021, May 27 |
| | <u>Status</u> | Available. Released 2021, June 18 |
| BODY | <u>Dimensions</u> | 212.5 x 124.7 x 8 mm (8.37 x 4.91 x 0.31 in) |
| | <u>Weight</u> | 366 g (Wi-Fi), 371 g (LTE) (12.91 oz) |
| | <u>Build</u> | Glass front, aluminum back, aluminum frame, plastic ends |
| | <u>SIM</u> | Nano-SIM |
| DISPLAY | <u>Type</u> | TFT |
| | <u>Size</u> | 8.7 inches, 214.9 cm ² (~81.1% screen-to-body ratio) |
| | <u>Resolution</u> | 800 x 1340 pixels, 5:3 ratio (~179 ppi density) |
| PLATFORM | <u>OS</u> | Android 11, One UI 3.1 |
| | <u>Chipset</u> | Mediatek MT8768T Helio P22T (12 nm) |
| | <u>CPU</u> | Octa-core (4x2.3 GHz Cortex-A53 & 4x1.8 GHz Cortex-A53) |
| | <u>GPU</u> | PowerVR GE8320 |
| MEMORY | <u>Card slot</u> | microSDXC (dedicated slot) |
| | <u>Internal</u> | 32GB 3GB RAM, 64GB 4GB RAM eMMC 5.1 |
| MAIN CAMERA | <u>Single</u> | 8 MP, AF |
| | <u>Video</u> | 1080p@30fps |
| SELFIE CAMERA | <u>Single</u> | 2 MP |
| | <u>Video</u> | |
| SOUND | <u>Loudspeaker</u> | Yes, with stereo speakers |
| | <u>3.5mm jack</u> | Yes |
| COMMS | <u>WLAN</u> | Wi-Fi 802.11 a/b/g/n/ac, dual-band, Wi-Fi Direct, hotspot |
| | <u>Bluetooth</u> | 5.0, A2DP, LE |
| | <u>GPS</u> | Yes, with A-GPS, GLONASS, BDS, GALILEO |
| | <u>NFC</u> | No |
| | <u>Radio</u> | No |
| | <u>USB</u> | USB Type-C 2.0 |
| FEATURES | <u>Sensors</u> | Accelerometer, compass |
| BATTERY | <u>Type</u> | Li-Po 5100 mAh, non-removable |
| | <u>Charging</u> | Fast charging 15W |

BOHA!™ WORK STATION

The most powerful, flexible back-of-house tool.

The base of your BOHA! Work Station is a print station like no other. Best-in-class printer mechs let you print date-code, nutrition, grab 'n go, prep, Use By, even dual-column labels, all through the BOHA! Labeling app.



*iPad sold separately



Mobile WiFi Printing

Print labels from anywhere with a connected tablet via BOHA! Link's WiFi network AND fast. Labels print quickly at 5 inches per second.



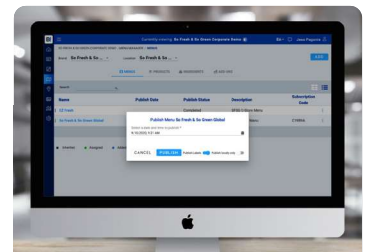
Label Flexibility

Print 1", 2" or 3" wide labels with drop-in paper loading convenience.



Crisper, Cleaner Printing

Industry leading 300dpi ensures your labels are easy-to-read and FDA compliant.



Centralized Menu Management

Centrally manage your menu information from BOHA! Control Center and send Cloud Based updates.

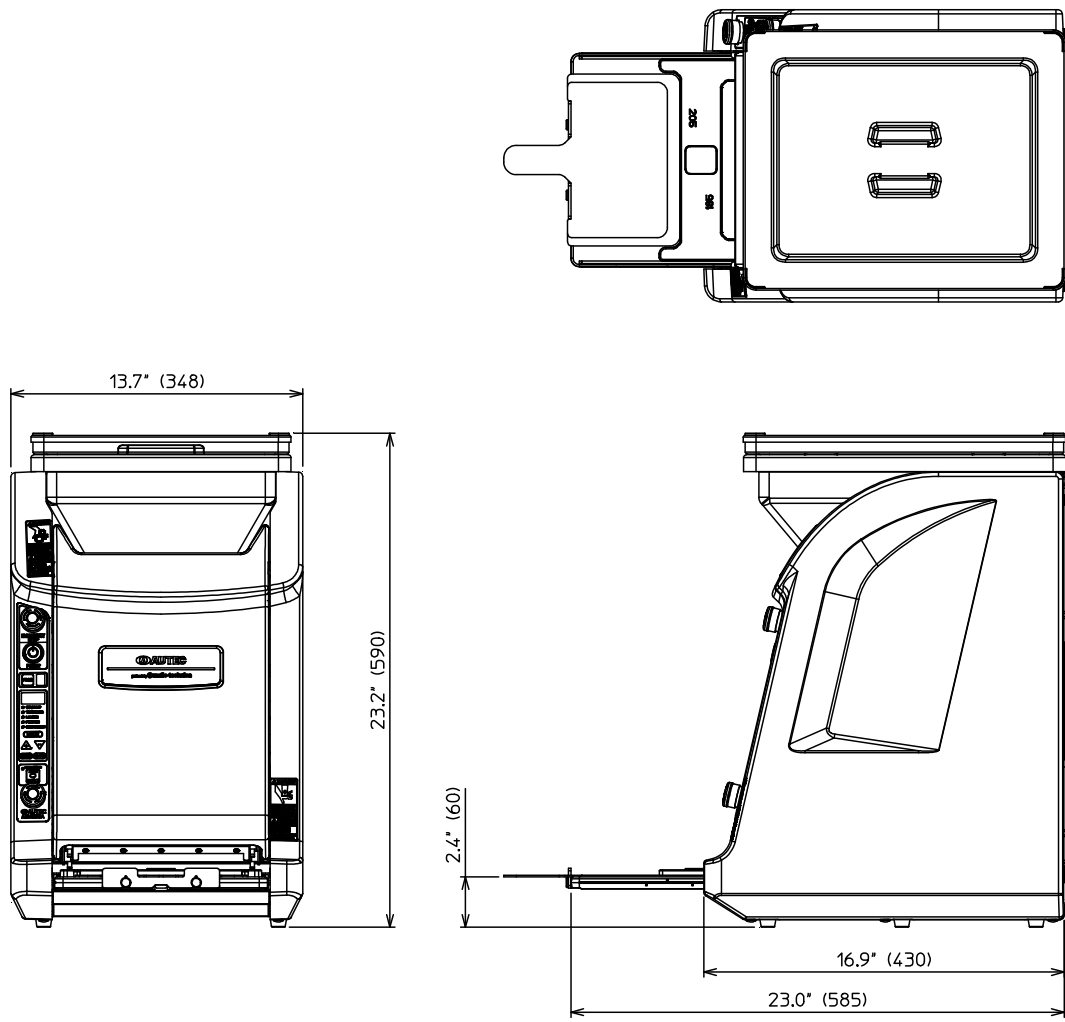
SPECIFICATIONS

| | | | |
|------------------------------------|---|---------------------------------|------------------------------------|
| Print Mechanisms | 2 | Communications | WiFi 802.11 b/g/n/ac, 2.4/5 GHz |
| Print Resolution | 300 dpi (11.8 dot/mm) | | Bluetooth 4.2 |
| Max Print Zone | 2.87" (73mm) | | Bluetooth Low Energy (BLE) |
| Print Speed | 5 ips (127mm/sec) | Ethernet | Ethernet (Max throughput 300 Mbps) |
| Print Head Life | 50 km | USB Charging Connections | 2 - USB Type A, 1 - USB Type C |
| Paper Path | Open | USB Data Ports | 3 USB 2.0 High Speed Ports |
| Label Types | Direct Thermal, Die Cut Direct Thermal, Continuous w/Liner | Program Storage | SD Card – 32 GB |
| Label Position Detection | Gap sensing | Power Supply | Internal, 110-240 VAC, 50/60Hz |
| Maximum Label Roll Diameter | 4.5" (114.3mm) | Dimensions | 10.8"W x 10.0"D x 9.3"H |
| Maximum Label Length | 22" (560mm) | Weight | 5 lbs |
| Label Width | 1"- 3" wide, fully adjustable | Operating Temperature | 5-50°C, 10-90% RH |
| | | Compliance | TUV, FCC, IC, CE, RED, ROHS 3 |
| | | Warranty | 1 Year Standard Warranty |

Product Specifications

| | |
|--|--|
| Product Name | Rice Mat Maker for Commercial Use |
| Machine Name | MAK I MAKER |
| Model Name | ASM865A |
| Power Source | AC120V, 60Hz |
| Power Consumption | 115W, 1A |
| External Dimensions | W 13.7in. x D 16.9 in. (max 23.0 in.) x H 23.2 in. (W 348 mm x D 430 mm (max585mm) x H 590 mm) * Excluding the Power Cord and salient of the Screws. |
| Weight | 70.5 lbs. (32 kg.) |
| Rice Mat Forming Size | |
| Rice Mat Width | 7.4 in.(185mm) (vertical roll forming unit)/8.2 in.(205mm) (horizontal roll forming unit) |
| Rice Mat Length | 1.2 in. ~ 8.6 in. (30 mm to 215 mm) |
| Rice Mat Thickness | 0.2 in. ~ 0.6 in. (5 mm to 15 mm) |
| Rice Amount Adjustable Range | 1.4 oz. ~ 14.0 oz. (40 to 400 g) |
| Seaweed Size Available | 7.4in. x 4.2 in. ~ 8.4 in. (185mm x 105 mm to 210 mm) |
| Forming Capacity (Continuous Supply Operation) | |
| Cycle time | 3.0 to 4.0 seconds |
| Forming capacity per hour | 900 to 1200 mats per hour |
| Hopper Capacity (Rice Amount) | Maximum: Approx. 18.1 lbs. (8.2 kg) |
| Rice Supply | Automatic stirring supply (beltless) method |
| Rice Mat Thickness Adjustment Method | Motor drive method (Automatic setting) |
| Optional Functions | Heater function: equipped with a heater at the back of the Rice Guide Auto supply function: equipped with a function to automatically start operation after the rice mat is removed |
| Accessories | Pick Plate x 2 |
| Optional Parts | Extension switch & extension cable (The switch can be used as a foot switch when connected to the extension cable.) |
| Fuse Capacity | 2 amperes (A) |
| Power Cord | Grounding type Plug (9.8 ft. (3m) Cord) Inlet plug-in type |

External Diagrams



● Specifications and design of the machine are liable to change without prior notice for purposes of improvement.

Specifications

General Specifications

| | | |
|----------------------|-------------|---|
| Name | | Rice Sheet MACHINE |
| Model | | SVR-NYA-EH |
| Dimensions | | W360 X D550 X H640 mm |
| Weight | | Approx. 36 kg or less (reference value) |
| Power Supply | | AC 110V - 120V |
| Power Consumption | | 70W |
| Rated Frequency | | 50/60Hz |
| Power Cord | | A UL/CSA approved power supply cord set shall be used. Type STO, 60 C, VW-1, 3Cx16AWG, rated 300V, 2 mm finished length min, with molded-on attachment plug NEMA5-15p. |
| Hopper Capacity | | 7.5kg (Approximately 2.5 "shou"*3) |
| Number of Roll Sizes | | 6 Settable Patterns |
| Rice Amount*1 | Thin Roll | Approx. 80g |
| | Medium Roll | Approx. 140g |
| | Thick Roll | Approx. 285g |
| Performance*2 | Thin Roll | Approx. 950 rolls/hour |
| | Medium Roll | Approx. 850 rolls/hour |
| | Thick Roll | Approx. 750 rolls/hour |

| | | |
|---|---------------------------|--|
| Operation Environment (items prepared by the customer) | Installation Site | Indoors |
| | Condition of Installation | On a flat counter or table, where the top surface is not slippery. |
| | Ambient Air Temperature | Between 5°C and 35°C Under the condition of no dew condensations on any point of the machine surface. |
| | Relative Humidity | Between 30% and 85% |
| | Atmosphere Environment | No dust No corrosive gas |

*1 The default value is adjustable. The value depends on the settings of length, thickness, and density of rice.

*2 Handling time of filling, 3 seconds for each roll, is included.

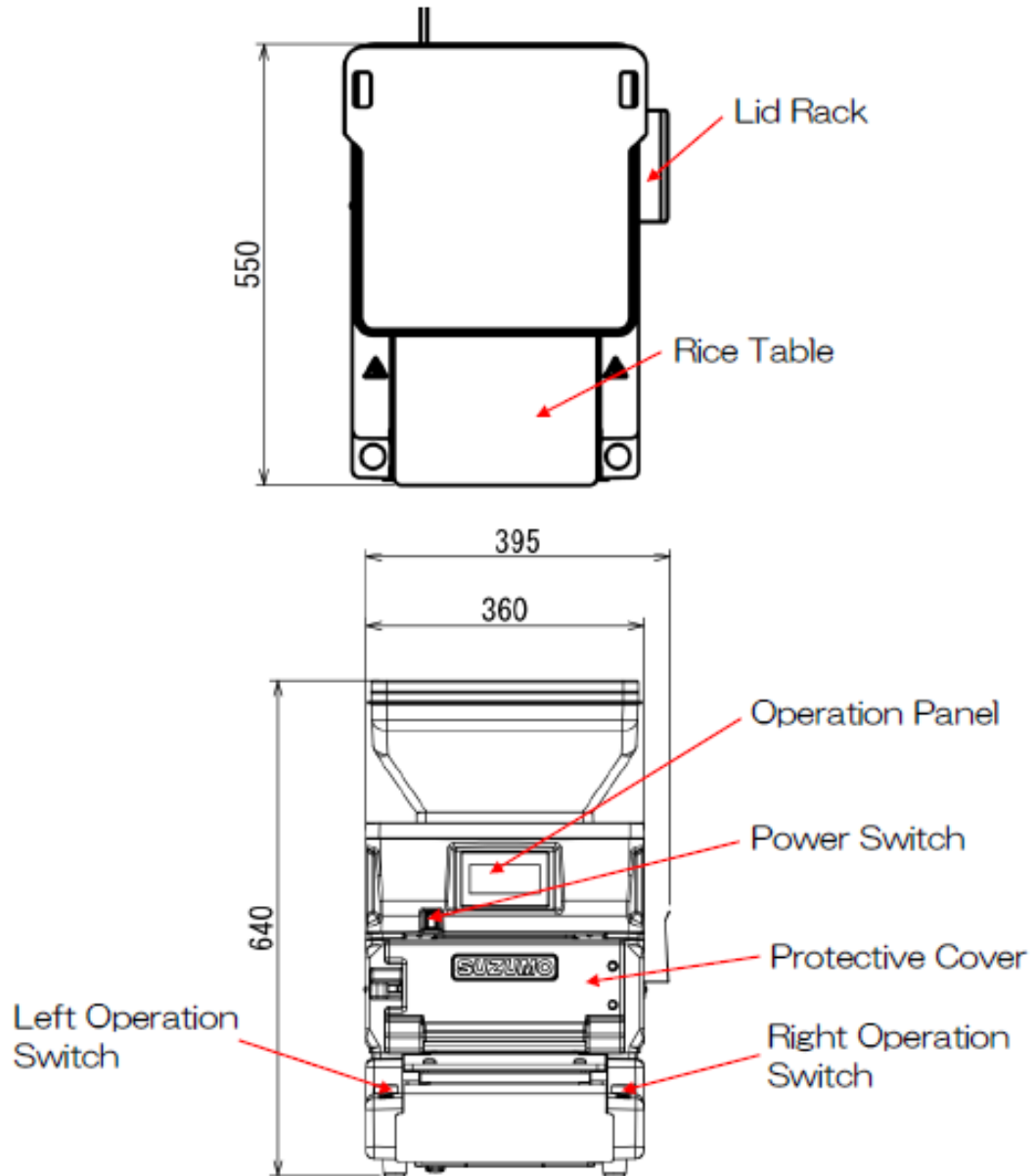
*3 “shou” is a Japanese measurement unit for the amount of dried rice. The weight of cooked rice is to be about 3 kg for 1 “shou”. 7.5kg of sushi rice corresponds to 12.5L (liters).

Note!

- Place the machine on a flat surface. If the machine is placed on an inclined plane, it cannot work enough as shown in Specifications.

Line Drawings

■ SVR-NYA-EH



EFFECTIVE DATES

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

| State | Effective Date |
|--------------|----------------|
| California | Exempt |
| Hawaii | Pending |
| Illinois | Exempt |
| Indiana | Pending |
| Maryland | Exempt |
| Michigan | Pending |
| Minnesota | Pending |
| North Dakota | Pending |
| New York | Exempt |
| Rhode Island | Pending |
| South Dakota | Pending |
| Virginia | Exempt |
| Washington | Pending |
| Wisconsin | Pending |

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

EXHIBIT R

RECEIPTS

RECEIPT
(Franchisee's Copy)

This disclosure document summarizes provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If AFC offers you a franchise, AFC must provide this disclosure document to you 14 calendar-days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

New York requires that we give you this disclosure document at the earlier of the first personal meeting or 10 business days before the execution of the franchise or other agreement or the payment of any consideration that relates to the franchise relationship. Michigan requires that we give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration that relates to the franchise relationship, whichever occurs first.

If AFC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal and state law may have occurred and should be reported to the Federal Trade Commission, Washington D.C. 20580 and the state administrator listed in Exhibit N to the disclosure document.

The name, principal business address and phone number of each franchise seller offering the franchise is:

Franchisor:

Advanced Fresh Concepts Franchise Corp.
19700 Mariner Avenue
Torrance, California 90503
Telephone: 310-604-3200
info@afcsushi.com
www.afcsushi.com

Franchise Seller:

Name of Individual(s) selling on behalf of Franchisor:

Advanced Fresh Concepts Franchise Corp.
19700 Mariner Avenue
Torrance, California 90503
Telephone: 310-604-3200

Issuance Date: July 23, 2024.

We authorize Incorp Services, Inc. 5716 Corsa Avenue, Suite 110, Westlake Village, California 91362-7354 to receive service of process for us or see Exhibit N if you are located outside California.

I received a Disclosure Document dated July 23, 2024, that included the following Exhibits:

| | | | |
|----|--|----|--|
| A. | Financial Statements | J. | Food Service Counter Transfer Agreement |
| B. | Franchise Application | K. | Promissory Note |
| C. | Franchise Agreement | L. | Table of Contents of Manuals |
| D. | Full-Time Location Franchise Addendum | M. | List of Franchisees, Company Owned Locations, Transfers, Terminations, Non-Renewals, Ceased Operations/Other in our Last Fiscal Year |
| E. | Part-Time Location Franchise Addendum | N. | List of State Administrators and Agents for Service of Process |
| F. | Self-Service Location Addendum | O. | State Specific Addenda |
| G. | General Release | P. | Confidentiality Agreement |
| H. | Assignment of Franchise Agreement and Franchisor Consent | Q. | Tablet and Rice Sheeter Specifications |
| I. | Asset Sale and Purchase Agreement | R. | Receipts |

Date: _____

PROSPECTIVE FRANCHISEE'S SIGNATURE

(Print Name)

Keep This Copy for Your Records.

RECEIPT
(Franchisor's Copy)

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Date: _____

PROSPECTIVE FRANCHISEE'S SIGNATURE

(Print Name)

Return this copy to us.