

FRANCHISE DISCLOSURE DOCUMENT



FRANCHISE DISCLOSURE DOCUMENT

MDR United LLC
A Pennsylvania limited liability company
2525 N. 117th Avenue, Third Floor, Omaha, NE 68164
1-800-644-4894
franchising@mightydogroofing.com
www.mightydogroofing.com

We offer qualified individuals the right to operate a business that offers and sells roofing services to commercial and residential customers under the "Mighty Dog Roofing" mark.

The total investment necessary to begin operation of a Mighty Dog Roofing business ranges from ~~\$214,491~~183,904 to ~~\$319,991~~235,904, which includes ~~\$126,094~~104,495 to ~~\$135,094~~113,495 in fees that must be paid to us or our affiliates prior to opening. We also offer qualified parties the right to enter into multiple franchise agreements at once and subsequently operate multiple Mighty Dog Roofing businesses. The total initial investment to operate two to three Mighty Dog Roofing businesses is ~~\$274,491~~233,904 to ~~\$434,991~~330,904, which includes ~~\$166,094~~144,495 to ~~\$210,094~~188,495 that must be paid to us or our affiliates prior to opening. The total initial investment to operate four to five Mighty Dog Roofing businesses is ~~\$379,491~~308,904 to ~~\$534,991~~410,904, which includes ~~\$231,094~~209,405 to ~~\$270,094~~248,495 that must be paid to us or our affiliates prior to opening.

This Disclosure Document summarizes certain provisions of your franchise agreement and other information in plain English. Read this Disclosure Document and all accompanying agreements carefully. You must receive this Disclosure Document at least 14 calendar days before you sign a binding agreement with, or make any payment to, us or an affiliate of ours in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your Disclosure Document in another format that is more convenient to you. To discuss the availability of disclosures in different formats, contact Mighty Dog Roofing's Home Office at 2525 N. 117th Avenue, 3rd floor, Omaha, Nebraska 68164 or call 1-800-644-4894.

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read your entire contract carefully. Show your contract and this Disclosure Document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this Disclosure Document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

The Issuance Date of this Disclosure Document is ~~May 10, 2023, as Amended September __, 2023~~April

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2023 Franchise Disclosure Document

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29, 2024.

How to Use This Franchise Disclosure Document

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current <u>and former franchisees. You can find their names and contact information in Item 20</u> and former franchisees. You can find their names and contact information in Item 20 or <u>Exhibit I</u> .
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's discretion. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or <u>Exhibit E</u> included financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Mighty Dog Roofing business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchise have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Mighty Dog Roofing franchisee?	Item 20 or <u>Exhibit I</u> list current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this Disclosure Document to better understand this franchise opportunity. See the table of contents.

What You Need to Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in [Exhibit A](#).

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda, set forth on [Exhibit D](#) and pages (v), (vi) and (vii) of this Franchise Disclosure Document.

Special Risks to Consider About *This Franchise*

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by mediation and/or litigation only in ~~Nebraska~~Pennsylvania. Out-of-state mediation or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate or litigate with the franchisor in ~~Nebraska~~Pennsylvania than in your own states.
2. **Sales Performance Required.** You must maintain minimum sales performance levels. Your inability to maintain these levels may result in loss of any territorial rights you are granted, termination of your franchise, and loss of your investment.
3. **Mandatory Minimum Payments.** You must make mandatory minimum royalty payments or advertising contributions regardless of your sales levels. Your inability to make these payments may result in termination of your franchise and loss of your investment.
4. **Supplier Control.** You must purchase all or nearly all of the inventory or supplies that are necessary to operate your business from the franchisor, its affiliates, or suppliers that the franchisor designates, at prices the franchisor or they set. These prices may be higher than prices you could obtain elsewhere for the same or similar goods. This may reduce the anticipated profit of your franchise business.
5. **Short Operating History.** The franchisor is at an early stage of development and has a limited operating history. This franchise is likely to be a riskier investment than a franchise in a system with a longer operating history.

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” set forth on Exhibit D to see whether your state requires other risks to be highlighted.

**ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF CONNECTICUT**

The State of Connecticut does not approve, recommend, endorse or sponsor any business opportunity. The information contained in this disclosure has not been verified by the state. If you have any questions about this investment, see an attorney before you sign a contract or agreement.

If the seller fails to deliver the products, equipment or supplies or fails to render the services necessary to begin substantial operation of the business within forty-five days of the delivery date stated in your contract, you may notify the seller in writing and demand that the contract be cancelled.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF MICHIGAN**

NOTICE

The State of Michigan prohibits certain unfair provisions that are sometimes in franchise documents. If any of the following provisions are in these franchise documents, the provisions are void and cannot be enforced against you.

Each of the following provisions is void and unenforceable if contained in any documents relating to a franchise:

- A. A prohibition on the right of a franchisee to join an association of franchisees.
- B. A requirement that a franchisee assent to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in this act. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- C. A provision that permits a franchisor to terminate a franchise prior to the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
- D. A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) the term of the franchise is less than 5 years and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
- E. A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- F. A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchises from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- G. A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
 - i. The failure of the proposed transferee to meet the franchisor's then current reasonable qualifications or standards.

- ii. The fact that the proposed transferee is competitor of the franchisor or sub-franchisor.
 - iii. The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.
 - iv. The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.
- H. A provision that requires the franchisee to resell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).
- I. A provision which permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to the franchise unless provision has been made for providing the required contractual services.

The fact that there is a notice of this offering on file with the attorney general does not constitute approval, recommendation, or endorsement by the attorney general.

Any questions regarding the notice should be directed to the Michigan Department of Attorney General, 670 Law Building, Lansing, MI 48913, (517) 373-7117.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

TABLE OF CONTENTS

TABLE OF CONTENTS	ix
EXHIBITS	x
ITEM 1 THE FRANCHISOR AND ANY PARENTS, PREDECESSORS, AND AFFILIATES.....	12
ITEM 2 BUSINESS EXPERIENCE	19
ITEM 3 LITIGATION	21
ITEM 4 BANKRUPTCY	22
ITEM 5 INITIAL FEES	22
ITEM 6 OTHER FEES	25
ITEM 7 ESTIMATED INITIAL INVESTMENT	42
ITEM 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES	50
ITEM 9 FRANCHISEE'S OBLIGATIONS.....	58
ITEM 10 FINANCING.....	63
ITEM 11 FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEM AND TRAINING.....	65
ITEM 12 TERRITORY.....	74
ITEM 13 TRADEMARKS	79
ITEM 14 PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION	82
ITEM 15 OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISED BUSINESS	83
ITEM 16 RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL	83
ITEM 17 RENEWAL, TERMINATION,TRANSFER AND DISPUTE RESOLUTION	84
ITEM 18 PUBLIC FIGURES	106
ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS.....	106
ITEM 20 OUTLETS AND FRANCHISEE INFORMATION.....	116
ITEM 21 FINANCIAL STATEMENTS	133
ITEM 22 CONTRACTS.....	133
ITEM 23 RECEIPTS	133

EXHIBITS

Exhibit A	List of State Administrators and Agents for Service of Process
Exhibit B	Franchise Agreement
Exhibit C	Multi-Unit Addendum
Exhibit D	State Specific Addenda
Exhibit E	Financial Statements
Exhibit F	Sample Termination and Release Agreement
Exhibit G	Operations Manual Table of Contents
Exhibit H	Confidentiality and Non-Disclosure Agreement
Exhibit I	List of Franchisees and Franchisees That Have Left the System in the Past Fiscal Year
Exhibit J	Franchisee Questionnaire/Compliance Certification
Exhibit K	State Effective Dates Exhibit L Receipts

~~ix~~ Exhibit L Receipts

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ITEM 1
THE FRANCHISOR AND ANY PARENTS, PREDECESSORS, AND AFFILIATES

The Franchisor, MDR United LLC, is referred to in this Disclosure Document as “we,” “us” or “our.” “You” or “your” means the person who buys the franchise and includes your owners and principals if you are a corporation, limited liability company, or other business entity.

The Franchisor

We are a limited liability company organized under the laws of the Commonwealth of Pennsylvania on May 12, 2020. Our principal business address is 2525 N. 117th Avenue, Omaha, Nebraska 68164. We conduct business under our corporate name, and the trade name and trademark “Mighty Dog Roofing”. Our agents for service of process are listed in [Exhibit A](#) to this Disclosure Document.

We grant qualified individuals the right to operate a business that offers and sells roofing services to residential and commercial customers under the “Mighty Dog Roofing” mark (the “Mighty Dog Roofing Business” or “Franchised Business”). We have been franchising since November 2020. Other than the above services, we do not engage in any other business activities and have not offered franchises in any other line of business.

The Mighty Dog Roofing Business

Your Mighty Dog Roofing Business will offer, sell and perform “Exterior Building Services” to residential and commercial customers within a defined protected territory (the “Protected Territory”) on a year-round basis. Specifically, Exterior Building Services include: (i) new and replacement roofing services; (ii) emergency tarping services; (iii) gutter replacement; (iv) siding replacement; (v) window replacement; and (vi) other products, services and events that we may approve and modify from time to time (collectively, the “Approved Products and Services”). You do not need any specific prior experience in these areas of service to operate a Mighty Dog Roofing Business.

Each Mighty Dog Roofing Business operates according to our proprietary business system which includes:

(a) methods to assess residential and commercial properties; (b) methods to use, provide and install the Approved Products and Services; (c) customized and proprietary software, and (d) general procedures for operating and managing a Mighty Dog Roofing Business, including scheduling, job estimating, production of the work, and sales processes (the “System”).

You must operate the Mighty Dog Roofing Business from an approved facility that meets our current standards and specifications (the “Approved Location”). You may use either a home office or leased commercial property as your Approved Location, however, if you elect to utilize a leased commercial property as your Approved Location, such proposed location must: (i) be secured within ninety (90) days after the date of execution of the Franchise Agreement; (ii) be located in a Protected Territory; (iii) be approved and consented to by Franchisor in writing, prior to execution of any lease thereon; and (iv) meet our current standards and specifications, including, but not limited to, square footage, design, layout, signage, equipment and inventory storage. The factors we consider in approving your location include but are not limited to: (i) the type of commercial space; (ii) the geographic location of the space and whether it is centrally located within your Protected Territory; (iii) whether there is enough space for office and storage; and (iv) whether the terms of the lease are favorable. We may also condition our approval of your lease upon, among other conditions, execution of a collateral assignment of lease (which is attached to the Franchise Agreement as [Exhibit F](#)) by you and your landlord, if any, under which your landlord shall grant us the rights to assume your rights and obligations under your lease in the event that you breach your lease agreement or your Franchise Agreement is terminated or expires.

You must continuously maintain an Approved Location throughout the Term of the Franchise Agreement without interruption. You may not relocate the Mighty Dog Roofing Business without our prior written consent.

We identify the System by means of certain trade names, service marks, trademarks, logos, emblems, distinctive trade dress, and indicia of origin, including, but not limited to, the mark “Mighty Dog Roofing” and such other trade names, trademarks, and service marks as we now designate or may in the future designate in writing for use in connection with the System (the “Proprietary Marks”). We continue to develop, use, and control the use of the Proprietary Marks in order to identify for the public the source of services marketed under the Proprietary Marks and System, and to represent the System’s high standards of quality, appearance and service.

You must enter into our form of franchise agreement (each, a “Franchise Agreement”), which is attached to this Disclosure Document as Exhibit B, for each Mighty Dog Roofing Business we grant you the right to open and operate.

As a franchisee, you and your team will provide estimates for customers seeking the Approved Products and Services. When a customer places a work order, you will schedule the work order with your employees or a reputable subcontractor for installation or services. It is your responsibility to maintain a team of qualified employees or otherwise create a network of reputable subcontractors who will perform the work.

Multi-Unit Offerings

We also offer qualified parties the right to enter our Multi-Unit Addendum attached to this Disclosure Document as Exhibit C (“Multi-Unit Addendum”). Subject to the terms of the Multi-Unit Addendum, you will be granted the right to execute two or more Franchise Agreements to open and operate two (2) or more Mighty Dog Roofing Businesses at once, each with their own Protected Territory that are typically contiguous to one another (“Multi-Unit Offering”). Each Mighty Dog Roofing Business will be opened and operated pursuant to its respective Franchise Agreement, but you will also need to comply with the terms and conditions set forth in our form of Multi-Unit Addendum, including, but not limited to, minimum purchasing requirements, cumulative minimum royalty fees, minimum vehicle requirements, and other requirements as set forth in this Disclosure Document and the Multi-Unit Addendum (which will apply to your operation of all Mighty Dog Roofing Businesses granted as part of your Multi-Unit Offering).

As part of the Multi-Unit Offering, you may operate the business from single Approved Location, which will serve as a central Approved Location for all of your Protected Territories. You will still be required to commence soliciting customers, marketing and providing the Approved Products and Services, in each of the Protected Territories that are granted under the multiple Franchise Agreements you have entered.

You will be required to sign all Franchise Agreements associated with your Multi-Unit Offering, as well as your Multi-Unit Addendum, at the same time. As of the issuance date of this Disclosure Document, we do not intend or expect to offer a new prospect the right to enter into a Multi-Unit Offering for more than five (5) Mighty Dog Roofing Businesses (but we reserve the right to do so).

Parents, Predecessors and Affiliates

Our parent is JEZ Investments LLC, a Pennsylvania limited liability company organized on May 12, 2020, with a principal address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164.

We have one predecessor, Roof Roof Franchising, LLC (“RRF”). RRF was a South Carolina limited liability company formed in September 2018 and began offering franchises to operate commercial and

residential roofing business under the name “Roof Roof Your Roof’s Best Friend” in January 2019. We acquired certain assets, confidential information and one existing franchise agreement from RRF on August 14, 2020. Historical information contained in this Disclosure Document relating to the events before August 14, 2020, represents information about RRF.

Our affiliate MDR United Holdings LLC, is a Pennsylvania limited liability company organized ~~on~~ October 1, 2021, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. MDR United Holdings LLC owns the MDR Marks, confidential information, copyrights, and related intellectual property associated with the MDR System. MDR United Holdings LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate, HorsePower Nation LLC, is a Pennsylvania limited liability company organized on May 19, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HorsePower Nation LLC engages in franchise consulting services and may provide these services to our franchisees and to franchisees of certain of our affiliates. HorsePower Nation LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate, HPB Accounting LLC d/b/a ZeeBOOKS, is a Pennsylvania limited liability company organized on June 21, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Accounting LLC engages in accounting services and may provide these services to our franchisees and to franchisees of certain of our affiliates. HPB Accounting LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Automotive Sales LLC, d/b/a HPB Fleet, is a Pennsylvania limited liability company organized on January 18, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Automotive Sales LLC engages in automotive sales services and may provide these services to our franchisees and to franchisees of certain of our affiliates. HPB Automotive Sales LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Blinds and Shutters LLC d/b/a Bumble Bee Blinds (“HPB Blinds and Shutters”), is a Pennsylvania limited liability company organized on June 29, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. Since September 2022, HPB ~~Lawn Care~~ Blinds and Shutters LLC has franchised a business that offers and sells blinds and shutters installation services to residential and commercial customers under the mark “Bumble Bee Blinds”.

Our affiliate HPB Blinds and Shutters Holdings LLC, is a Pennsylvania limited liability company organized on July 11, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Blinds and Shutters Holdings LLC owns the HPB Blinds and Shutters Marks, confidential information, copyrights, and related intellectual property associated with the HPB Blinds and Shutters System. HPB Blinds and Shutters Holdings LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB ~~Call Center LLC~~ Fencing LLC d/b/a Stand Strong Fencing (“HPB Fencing”), is a Pennsylvania limited liability company organized on ~~October 1, 2021~~ May 10, 2023, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. Since October 2023, HPB ~~Call Center~~ Fencing LLC ~~engages in franchise teleservices~~ has franchised a business that offers and may provide these sells fencing installation services to our franchisees residential and to franchisees of certain of our affiliates. HPB ~~Call Center~~ Fencing LLC ~~does not own or operate a business of~~ commercial customers under the type being franchised and has never offered franchises in this or any other line of business mark “Stand

Strong Fencing”.

Our affiliate HPB ~~Franchise Marketing~~Fencing Holdings LLC, ~~d/b/a Franchise Rocket (“Franchise Rocket”)~~,—is a ~~Nebraska~~Pennsylvania limited liability ~~company~~~~organized~~ company organized on ~~August 24, 2021~~ May 15, 2023, with a principal business address of ~~2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164.~~ Franchise Rocket engages in marketing and digital advertising services and may provide these services to our franchisees and to franchisees of certain of our affiliates. ~~Franchise Rocket~~HPB Fencing Holdings LLC owns the HPB Fencing Marks, confidential information, copyrights, and related intellectual property associated with the HPB Fencing System. HPB Fencing Holdings LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Foam LLC d/b/a iFoam and iFoam Insulation (“HPB Foam”), is a Pennsylvania limited liability company organized on October 1, 2021, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. Since January, 2022, HPB Foam has franchised a business that offers and sells spray foam insulation services to residential and commercial customers under the marks “iFoam” and “iFoam Insulation”

Our affiliate HPB Foam Holdings LLC, is a Pennsylvania limited liability company organized on October 1, 2021, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Foam Holdings LLC owns the HPB Foam Marks, confidential information, copyrights, and related intellectual property associated with the HPB Foam System. HPB Foam Holdings LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB iFoam Omaha LLC d/b/a iFoam Insulation 105, is a Nebraska limited liability company organized on May 12, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB iFoam Omaha LLC is a company owned iFoam franchisee.

Our affiliate HPB Glass LLC, d/b/a Gatsby Glass (“HPB Glass”), is a Pennsylvania limited liability company organized on February 3, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. Since June, 2022, HPB Glass LLC franchised a business that offers and sells glass installation products and services to residential and commercial customers under the mark “Gatsby Glass”.

Our affiliate HPB Glass Holdings LLC, is a Pennsylvania limited liability company organized on February 4, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Glass Holdings LLC owns the HPB Glass Marks, confidential information, copyrights, and related intellectual property associated with the HPB Glass System. HPB Glass Holdings LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Lawn Care LLC d/b/a Heroes Lawn Care (“HPB Lawn Care”), is a Pennsylvania limited liability company organized on May 12, 2020, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. Since March, 2022, HPB Lawn Care has franchised a business that offers and sells fertilization, irrigation, and pet waste removal services to residential and commercial customers under the marks “Heroes Lawn Care”, “Heroes Fertilizer Force”, “Heroes Irrigation Army”, and “Heroes Doody Duty”.

Our affiliate HPB Lawn Care Holdings LLC, is a Pennsylvania limited liability company organized on October 1, 2021, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska

68164. HPB Lawn Care Holdings LLC owns the Marks, confidential information, copyrights, and related intellectual property associated with the HPB Lawn Care System. HPB Lawn Care Holdings LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Lighting LLC d/b/a Bingle! and Bingle Premier Lighting (“HPB Lighting”), is a Pennsylvania limited liability company organized on May 12, 2020, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. Since November, 2021, HPB Lighting has franchised a business that offers and sells holiday lighting, installation, maintenance, and storage to residential and commercial customers under the marks “Bingle!” and “Bingle Premier Lighting” (the “Bingle! Business”).

Our affiliate HPB Lighting Holdings LLC, is a Pennsylvania limited liability company organized on October 1, 2021, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Lighting Holdings LLC owns the HPB Lighting Marks, confidential information, copyrights, and related intellectual property associated with the HPB Lighting System. HPB Lighting Holdings LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Marketing LLC d/b/a Franchise Procurement (“HPB Marketing”), is a Pennsylvania limited liability company organized on May 12, 2020, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Marketing engages in franchise procurement services and may provide these services to our franchisees and to franchisees of certain of our affiliates. HPB Marketing does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Painting LLC d/b/a Groovy Hues Peace Love Paint Powerwash (“HPB Painting”), is a Pennsylvania limited liability company organized on October 1, 2021, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. Since August 2022 HPB Painting has franchised a business that offers and sells painting and power washing services to residential and commercial customers under the mark “Groovy Hues Peace Love Paint Powerwash”.

Our affiliate HPB Painting Holdings LLC, is a Pennsylvania limited liability company organized on June 27, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Painting Holdings LLC owns the HPB Painting Marks, confidential information, copyrights, and related intellectual property associated with the HPB Painting System. HPB Painting Holdings LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Recruitment LLC d/b/a ~~ZeeRecruitZee~~, is a Pennsylvania limited liability company organized on January 11, 2022, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Recruitment LLC engages in recruiting services and may provide these services to our franchisees and to franchisees of certain of our affiliates. HPB Recruitment LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business.

Our affiliate HPB Wholesale Lighting LLC (“HPB Wholesale Lighting”), is a Pennsylvania limited liability company organized on October 1, 2021, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. HPB Wholesale Lighting is the primary vendor of lighting inventory required to be purchased in order to operate the ~~Bingle!~~HPB Wholesale Lighting Business. HPB Wholesale Lighting does not own or operate a business of the type being franchised and has never offered franchises

in this or any other line of business.

Our affiliate SVHB Marketing LLC d/b/a HorsePower Brands, a Pennsylvania limited liability company organized on May 13, 2020, with a principal business address of 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164. SVHB Marketing LLC engages in franchise administration services. SVHB Marketing LLC does not own or operate a business of the type being franchised and has never offered franchises in this or any other line of business. Except as noted above, we do not have any parent or affiliates that: (a) offer or operate franchises in any line of business; or (b) provide products or services to System franchisees.

Market and Competition

Your Mighty Dog Roofing Business will offer our Approved Products and Services to the public, which will include residential and commercial property owners, residential and commercial property builders, insurance agencies and property managers. The market for Approved Products and Services is well developed, and there will be competition from other national and regional chains and local businesses that offer roofing, gutters and similar products and services within the Protected Territory you are granted. Certain of our Approved Products and Services are seasonal and may be affected by climate, weather or other environmental conditions. Your competitive advantage in the marketplace will be based on your adherence to our System standards and guidelines, as well as your entrepreneurial and managerial abilities and focus on customer service, in the operation of your Mighty Dog Roofing Business.

Industry Specific Regulations

Your Mighty Dog Roofing Business will be subject to laws and regulations in your state, county, or municipality regarding the operation of a roofing business, which may include laws related to licenses, permits, or certifications associated with the installation ~~and/or repair of roofs of various roofing products~~ or operation of your Mighty Dog Roofing Business. Various states, including Arizona, Florida, Massachusetts, and Nevada have contractors' licensing laws, which apply generally to persons defined as "contractors" under applicable law. In addition, various states including California, Florida, Georgia, Indiana, Kentucky, Louisiana, Massachusetts, Michigan, New Jersey, New York, Ohio, Oklahoma, Texas, and West Virginia have laws which regulate the terms of home improvement contracts with customers. The Mighty Dog Roofing Business will also be subject to federal, state and local Occupational Safety and Health Administration (OSHA) and Environmental Protection Agency (EPA) regulations, and you must strictly comply with all federal, state, and local regulations regarding the use, handling, transportation, and disposal of hazardous materials. It is your sole responsibility to investigate these licensing, permitting, and certification requirements, as well as any other laws or regulations (federal, state or local), including employment laws, insurance laws, and insurance requirements, that might apply to the operation of a Mighty Dog Roofing Business and the offer and sale of our Approved Products and Services. You are advised to examine these laws and regulations before purchasing a franchise from us.

There are federal, state and possibly local laws covering how to classify workers, for example, whether as independent contractors or employees, or as exempt or non-exempt, for different purposes, such as tax, wage and hour laws, unemployment compensation and workers' compensation. These laws and regulations can vary from state to state, city to city and at the federal level, and could affect, in some instances materially, the operation of your Mighty Dog Roofing Business.

You must investigate all applicable federal, state, and local laws and regulations, and your cost to comply with such laws and regulations, with an attorney and/or financial advisor before purchasing a Mighty Dog Roofing Business from us. It is solely your responsibility to investigate these laws and regulations, and you alone are responsible for compliance despite any advice or information that we may give you. We have not researched any of these laws or regulations to determine their specific applicability to your business.

Applicable laws and regulations are subject to change.

ITEM 2 BUSINESS EXPERIENCE

Joshua Skolnick: Founding Partner

Joshua Skolnick is one of our Founding Partners and has held this position since our inception. From May 2020 until January 2021, Mr. Skolnick served as the Chief Executive Officer of our affiliate SVHB Marketing LLC d/b/a Horsepower Brands. From May 2020 until October 2021, Mr. Skolnick served as ~~our~~the Chief Executive Officer of our affiliate MDR. From May 2018 until June 2021, Mr. Skolnick served as the Chief Executive Officer of RedBox+ Franchising, LLC of Doylestown, Pennsylvania. From October 2011 until September 2021, Mr. Skolnick served as the founder, Chief Executive Officer and President of Monster Franchisee, LLC of Doylestown, Pennsylvania. From February 2005 until September 2020, Mr. Skolnick served as the founder, Chief Executive Officer and President of Monster Tree Services, Inc. of Doylestown, Pennsylvania.

Zachery Beutler: Founding Partner

Zachery Beutler is one of our Founding Partners and has held this position since our inception. ~~Since June of 2022~~From our inception until November 2023, Mr. Beutler ~~has served as the Chief Development Officer for our affiliate HPB Blinds and Shutters LLC. Since February of 2022, Mr. Beutler has served as the Chief Development Officer of our affiliate HPB Glass LLC. Since October 2021, Mr. Beutler has served as the Chief Development Officer of our affiliates HPB Foam LLC Fencing LLC, HPB Blinds and Shutters LLC, HPB Glass LLC, HPB Lighting LLC, HPB Lawn Care LLC, HPB Painting LLC and HPB Lawn Care LLC. Since May 2020, Mr. Beutler has served as our Chief Development Officer, and has served in the same capacity for our affiliates HPB Lighting and, SVHB Marketing LLC d/b/a Horsepower Brands, and MDR United LLC.~~ Since January 2020, Mr. Beutler has served as the Owner and Manager ~~of~~for Beutler Development LLC of Omaha, Nebraska. From October 2020 until June 2021, Mr. Beutler served as the Chief Development Officer ~~of~~for RedBox+ Franchising, LLC of Doylestown, Pennsylvania. From June 2017 until December 2019, Mr. Beutler served as the Vice President of Franchise Development for Franchise Fastlane, Inc. of Omaha, Nebraska. From August 2013 until February 2017, Mr. Beutler served as the Chief Executive Manager ~~of~~for 10 Thousand Percent, Co. of Lincoln, Nebraska.

Anthony Hulbert: Chief Executive Officer

Anthony Hulbert has served as our Chief Executive Officer since ~~October 2021~~February 2022. Since ~~June of 2022~~May 2023, Mr. Hulbert has served as the Chief Executive Officer ~~for~~of our affiliate HPB ~~Blinds and Shutters~~Fencing LLC. Since ~~February of June~~ 2022, Mr. Hulbert has served as the Chief Executive Officer of our affiliate HPB ~~Glass Blinds and Shutters~~ LLC. Since ~~October 2021~~February 2022, Mr. Hulbert has served as the Chief Executive Officer of our affiliates HPB ~~Lawn Care LLC, HPB Lighting LLC, HPB Painting LLC, HPB Lawn Care LLC, HPB Foam LLC, and SVHB Marketing LLC d/b/a/ Horsepower Brands, and MDR United LLC.~~ From January 2021 until December 2021, Mr. Hulbert served as ~~our~~the Chief Financial Officer, ~~and served in the same capacity~~ for our affiliates ~~SVHB Marketing LLC d/b/a Horsepower Brands, and MDR United LLC.~~ From October 2017 until January 2021, Mr. Hulbert served as the Vice President of Sales and Marketing ~~of~~for LinPepCo of Lincoln, Nebraska. From January 2014 until September 2017, Mr. Hulbert served as the Chief Financial Officer ~~of~~for 10 Thousand Percent, Co. of Lincoln, Nebraska.

Mark Stanek: Chief Operating Officer

Mark Stanek has served as our Chief Operating Officer since March 2022. Since ~~June of 2022~~May 2023, Mr. Stanek has served as the Chief Operating Officer ~~for our affiliate of our affiliate HPB Fencing LLC. Since June 2022, Mr. Stanek has served as the Chief Operating Officer of our affiliate HPB Blinds and Shutters LLC. Since March of 2022, Mr. Stanek has served as the Chief Operating Officer of our affiliates HPB Glass Painting LLC, HPB Lawn Care LLC, HPB Foam LLC, HPB Lighting LLC, HPB Painting LLC, HPB Foam LLC, and SVHB Marketing LLC d/b/a/ Horsepower Brands, and MDR United LLC.~~ From June 2021 until February 2022, Mr. Stanek served as ~~our~~the Brand President ~~for our affiliate MDR United LLC.~~ From May 2019 until May 2021, Mr. Stanek served as the Chief Financial Officer ~~of~~for Sympateco Inc. of Omaha, Nebraska. From August 2009 until May 2019, Mr. Stanek served as the Vice President of Operations and Store Development ~~of~~for Complete Nutrition of Omaha, Nebraska.

Josh Boesch: Founder

Josh Boesch has served as our Founder since March 2022. From September 2021 until March 2022, Mr. Boesch served as the Owner of BJ Shower Door Company, of Omaha Nebraska. From April 2014 until September 2021, Mr. Boesch served as a Partner of Lutz & Company, of Omaha, Nebraska.

Kelley Hoven: Brand President

Kelley Hoven has served as our Brand President since January 2023. From February 2022 until January 2023 Ms. Hoven served as our Director of Operations. From October 2021 until January 2023 Ms. Hoven served as our Director of Operations and Director of Sales. From September 2021 until February 2022, Ms. Hoven served as the Vice President of Kitchen Wise brand for Premium Service Brands of Charlottesville, Virginia. From January 2013 until September 2021, Ms. Hoven served as the Owner of Window Genie of Dallas of Dallas, Texas.

Donald Conway: Chief Operating Officer

Donald Conway has served as our Chief Operating Officer since May 2023. Since May 2023, Mr. Conway has served as the Chief Operating Officer of our affiliates HPB ~~Fencing LLC, HPB~~ Blinds and Shutters ~~LLC, HPB Glass~~ LLC, HPB Lighting LLC, HPB Painting LLC, HPB Lawn Care LLC, HPB Foam LLC, MDR United LLC, and SVHB Marketing LLC. From February 2022 until April 2023, Mr. Conway served as the Brand President for our affiliate HPB Foam LLC. From July 2021 until February 2022, Mr. Conway served as the Chief Financial Officer for Vio Security of Irving, Texas. From January 2016 until July 2021, Mr. Conway served as the Chief Financial Officer for Signal 88, LLC of Omaha, Nebraska.”

Laura Vodvarka: Chief Marketing Officer

Laura Vodvarka has served as our Chief Marketing Officer since September 2023. Since September 2023, Mrs. Vodvarka has served as the Chief Marketing Officer of our affiliates HPB ~~Fencing LLC, HPB~~ Blinds and Shutters ~~LLC, HPB Glass~~ LLC, HPB Lighting LLC, HPB Painting LLC, HPB Lawn Care LLC, HPB Foam LLC, MDR United LLC, and SVHB Marketing LLC. From January 2023 until September 2023, Mrs. Vodvarka served as the President of Customer Experience of our affiliate SVHB Marketing LLC. From May 2022 until December 2022, Mrs. Vodvarka served as ~~the~~our Brand President of our affiliate ~~HPB Glass LLC~~. From November 2020 until May 2022, Mrs. Vodvarka served as the Director of Franchise Development and Marketing for Clear Summit Group of Ontario, Toronto. From September 2007 until November 2020, Mrs. Vodvarka served as the Vice President of Innovation for Signal 88 of Omaha, Nebraska.”

Christopher Phalen: Vice President of Development

Christopher Phalen has served as our Vice President of Franchise Development since September 2022. From January 2022 until August 2022, Mr. Phalen served the Director of Franchise Development for ~~us and~~ our affiliate SVHB Marketing LLC d/b/a Horsepower Brands. From January 2021 until January 2022, Mr. Phalen served as the Market Manager for Manpower Group of Omaha, Nebraska. From May 2017 until January 2021, Mr. Phalen served as the Sr. Business Development Manager for Cornerstone Staffing, Inc. of Omaha, Nebraska.

Jacob Hanika: Thomas ‘Turp’ Ricketts Jr.: Vice President of Franchise Development

Jacob Hanika ~~Thomas ‘Turp’ Ricketts Jr.~~ has served as our Vice President of Franchise Development since July 2023. ~~March 2022. Since March 2022, Mr. Ricketts Jr. has served as the Vice President of Franchise Development of our affiliates HPB Lighting LLC, HPB Lawn Care LLC, HPB Foam LLC, SVHB Marketing LLC d/b/a Horsepower Brands, and MDR. From June 2022 May 2020 until July 2023 February 2022, Mr. Hanika Ricketts Jr. served as the~~our Director of Franchise Development. ~~Since January 2021, Mr. Ricketts Jr. has served as the Director of Franchise Development of SVHB Marketing LLC d/b/a Horsepower Brands.~~

From January 2017 until February 2020, Mr. Ricketts Jr. served as the Franchise Lending Vertical Manager for us and our affiliate SVHB Marketing LLC d/b/a Horsepower Brands, UniFi Equipment Finance of Ann Arbor, Michigan. From November 2021 until May 2022, Mr. Hanika served as the Brand President of our affiliate HPB Lawn Care LLC. From September 2018 until November 2021, Mr. Hanika served as the Chief Executive Officer and Chief Operations Officer of BQ & Associates of Omaha, Nebraska. From July 2017 until September 2018, Mr. Hanika served as the Chief Financial Officer of Midwest Maintenance of Omaha, Nebraska.

Donald Schneider: Brand President

Don Schneider has served as our Brand President since January 2023. From July 2022 until December 2022 January 2017, Mr. Schneider served as our Director of Sales. From January 2020 until July 2022, Mr. Schneider Ricketts served as the Franchise Business Consultant Development Manager for Storm Guard Franchise Strategic Franchising Systems LLC of Dallas, Texas. From November 2015 until December 2019, Mr. Schneider served as the Director of Sales and Marketing for Complete Weddings + Events of Des Moines, Iowa of Cincinnati, Ohio.

**ITEM 3
LITIGATION**

Pending Actions: None

Concluded Actions: None

Material Civil Actions During the Prior Fiscal Year Involving our Parent, Affiliates and Certain Item 2 persons:

1. Waldron, et al. v. SVHB Marketing LLC d/b/a HorsePower Brands, et al. (E.D.Pa. No. 2:23-cv-03047 MSG)-03485-MSG) (the "Waldron Case"). **We were not named as a defendant in this case. This case was dismissed prior to the issuance date of this Disclosure Document.** On August 8, 2023, Plaintiffs, ~~consisting of~~ (a group current and former Blingle! Franchisees) (the "Franchisees") filed a complaint (the "Complaint") against our affiliate, HPB Lighting, LLC ~~and (the franchisor of the Blingle! franchise system),~~ our parent, SVHB Marketing LLC ~~d/b/a HorsePower Brands, as well as,~~ and several of our affiliates and individuals listed in Item 2 of the FDD, ~~specifically,~~ HPB Lighting LLC, HPB Wholesale Lighting LLC, HPB Call Center (the "HPB Parties"). On November 28, 2023, Plaintiffs filed an Amended Complaint against the HPB Parties adding three new Plaintiffs (Calm Family LLC, ~~HPB Franchise Marketing LLC, Zachery Beutler, Joshua Skolnick, Anthony Hulbert, Mike Marlow, Ankit Bishnoi, and Courtney Bishnoi – former Blingle! franchisees (the "Bishnoi Parties"))~~, and Travis Miller, in the U.S. District Court of Eastern Pennsylvania, three new employee defendants. The Complaint asserts Plaintiffs and Bishnoi Parties asserted the following claims ~~for in~~ the Amended Complaint: fraudulent inducement, fraud, negligent misrepresentation, negligence, breach of contract, unjust enrichment, declaratory judgment, Arizona Consumer Fraud Act, Kansas Consumer Protection Act, New Jersey Deceptive Trade Practices Act, North Carolina Unfair and Deceptive Trade Practices Act, Oklahoma Consumer Protection Act, and Texas Deceptive Trade Practices Act. In response, on or about August 15, 2023, we sent Plaintiffs a Demand for Dismissal judgment, violations of several state statutes, and claims under 18 U.S.C. §1341, §1343, and §1961-62. On January 23, 2024, the HPB Parties filed a Motion to Dismiss the claims asserted in the Amended Complaint (with the exception of the claims asserted by the Bishnoi Parties) due to the Plaintiffs' failure to comply with the mediation pre-condition to litigation. On March 20, 2024, the Court entered an order dismissing Plaintiffs' claims with the exception of those asserted by the Bishnoi Parties and MAW Lighting LLC (an entity that is not a party to any agreement with any HPB Party and never operated a franchised business), due to Plaintiffs' failure to comply with the mediation pre-condition to litigation. **On April 11, 2024, HPB Parties and the Bishnoi Parties entered a joint stipulation of Complaint without Prejudice, citing, among other reasons, the mandatory mediation requirement under Section 18.3 of the Franchise Agreement. Plaintiffs voluntarily withdrew the Complaint, dismissal without prejudice, and on April 19, 2024, the HPB Parties and MAW Lighting LLC entered a joint stipulation of dismissal without prejudice.** The HPB Parties maintain that Plaintiffs' claims are without merit.

~~+2. HPB Lighting LLC v. Calm Family LLC, Ankit Bishnoi, and Courtney Bishnoi (E.D.Pa. No. 2:23-cv-4413-MSG). On November 9, 2023, HPB Lighting, LLC filed a complaint (the “Complaint”) against the Bishnoi Parties alleging breach of contract for unpaid royalties and fees and for abandonment. On December 6, 2023, the Bishnoi Parties filed an Answer and Counterclaims (the “Counterclaims”) against the HPB Parties (see disclosure of claims under the Waldron Case disclosure above). As disclosed under #1 above, this case was consolidated with the Waldron Case, was dismissed pursuant to a stipulation of dismissal on August 23, 2023 and then re-filed the Complaint on September 7, 2023. The Complaint seeks damages in excess of \$150,000 and other relief. The Complaint has not yet been served on the named defendants. HPB believes Plaintiffs’ claims to be without merit and will vigorously defend against them. April 11, 2024 and is no longer pending.~~

Other than the actions disclosed above, no litigation is required to be disclosed in this Item.

ITEM 4 BANKRUPTCY

~~On November 21, 2013, our co-founder, Zachery Beutler, filed a bankruptcy petition under Chapter 7 of the U.S. Bankruptcy Code in the United States Bankruptcy Court for the Northern District of Florida captioned In re: Zachery Michael Beutler, Case No. 13-40714 KKS. On February 18, 2014, the bankruptcy court entered a discharge.~~

~~Except as described above, no~~ bankruptcy information is required to be disclosed in this Item.

ITEM 5 INITIAL FEES

Franchise Agreement

Initial Franchise Fee. You must pay us ~~a lump sum~~ an initial franchise fee of \$59,500 (the “Initial Franchise Fee”) when you sign the Franchise Agreement, which includes a Protected Territory of approximately 50,000 owner-~~occupied homes~~ occupied homes. The Initial Franchise Fee is paid in a lump sum, but we may finance up to sixty percent (60%) of this fee for your second Protected Territory and up to eighty percent (80%) of this fee for your third Protected Territory (see Item 10 for financing terms).

You may purchase additional units each with a stand-alone Protected Territory containing approximately 50,000 owner-occupied homes by paying us the following initial franchise fees:

Number of Territories	Cumulative Initial Franchise Fees	Individual Franchise Fee	Cumulative Number Owner-Occupied Homes
#1	\$59,500	\$59,500	50,000
#2	\$99,500	\$40,000	100,000
#3	\$134,500	\$35,000	150,000
#4	\$164,500	\$30,000	200,000
#5	\$194,500	\$30,000	250,000

You must sign a separate franchise agreement for each Protected Territory purchased.

The Initial Franchise Fee is ~~nonrefundable~~. The Initial Franchise Fee is uniformly imposed and deemed fully earned ~~and nonrefundable~~ upon execution of your Franchise Agreement. The Initial Franchise Fee covers the costs of marketing, sales,

and administrative services incurred or paid by Franchisor, including fees and expenses paid by Franchisor to HorsePower Nation LLC and to third-party networks, consultants, and brokers.

If the cumulative number of owner-occupied homes figures used to calculate your Protected Territory exceed the cumulative number of owner-occupied homes figures set forth in the chart above, you are required to pay, in addition to your Initial Franchise Fee, an overage fee in an amount equal to the number of excess cumulative number of owner-occupied home(s) multiplied by one dollar and nineteen cents (\$1.19) per home.

In the event that you are an existing franchisee of one of our current or future affiliates, your Initial Franchise Fee may be discounted, at Franchisor's discretion.

All fees and expenses described in this Item 5 are nonrefundable. Except as otherwise indicated in the chart above, we expect to uniformly impose all fees and expenses listed for all franchisees who purchase a franchise under this Disclosure Document, and they are payable to us in a lump sum and are deemed fully earned upon receipt by us.

Opening Package. Within forty-five (45) days after execution of the Franchise Agreement, you must purchase from us the required opening package, which includes items such as ~~roof tarp, the~~ catch all ~~systems, software system, technology devices,~~ promotional materials, including ~~printed items, pitch books, brochures,~~ yard signs, ~~clothing, apparel,~~ and other equipment, tools, and supplies related to the operation of your Mighty Dog Roofing Business (the "Opening Package"). We estimate that the full purchase price of the Opening Package is approximately ~~\$2215,000~~ to ~~\$3420,000~~ including estimated tax and freight. If you purchase more than one (1) Protected Territory, you are only required to purchase one Opening Package. The Opening Package includes the cost of our insurance claims assistance fee ("Insurance Claims Assistance Fee"), that covers third-party vendor costs, and other expenses associated with providing you insurance claim assistance services, including investigating the building requirements in your market on a state, county and at local level, and assisting you in the preparation of insurance claims.

~~**Technology Fee.** Within forty-five (45) days after execution of the Franchise Agreement, you must pay us a technology fee (the "Technology Fee") of \$9,500 for your first twelve (12) months of invoices (as determined by Franchisor), which we collect on your behalf and remit to our designated vendor. Thereafter, a then current Technology Fee will be due and payable on a monthly basis. The Technology Fee covers the costs associated with system network functions, updating microsites, data reporting, customer relationship management, call center interfacing software, and various software programs you must utilize in connection with the operation of the Mighty Dog Roofing Business, including software to assist in measuring, training, business efficiencies, dashboard and KPIs. If you purchase more than one (1) Protected Territory, you are only required to pay one Technology Fee.~~

~~**Call Center Fee.** Within forty-five (45) days after execution of the Franchise Agreement, you must pay us or our affiliate HPB Call Center (as we designate), a Call Center Fee (defined herein) of \$3,600 for your first twelve (12) months of invoices (as determined by Franchisor). Thereafter, a then current Call Center Fee will be due and payable on a monthly basis. The Call Center Fee covers the costs of establishing and maintaining the Call Center. If you purchase more than one (1) Protected Territory, you are only required to pay one Call Center Fee.~~

~~**Local Brand Optimization Marketing Fee (First Year).** Within forty-five (45) days after execution of the Franchise Agreement, you must pay us, or an affiliate (as we designate), a local brand optimization fee ("Local Brand Optimization Fee") of \$15,000 for your first twelve (12) months of invoices (as determined by Franchisor). The Local Brand Optimization Fee covers the costs of local SEO optimization for your first twelve (12) months of invoices brand marketing fee ("Brand Marketing Fee") of \$15,000. The Brand Marketing Fee covers the costs of creation, production and distribution of brand marketing assets, strategies and other materials or activities in any medium, which may include, but not limited to, the internet, social media, search engine optimization, video production, photography, campaign development and related advertising or marketing~~

expenses, including administration expenses, in accordance with our brand standards and specifications, as more fully set forth in our Operations Manual. If you purchase more than one (1) Protected Territory you are only required to pay one (1) Brand Marketing Fee. This is a one-time fee.

~~*Creative Media Fund Fee.* Within forty-five (45) days after execution of the Franchise Agreement, you must pay us a Creative Media Fund Fee of \$6,500. The Creative Media Fund Fee covers the costs associated with video production, actors' and actresses' compensation, video editing, and related advertising or marketing expenses. This is a one-time fee. If you purchase more than one (1) Protected Territory, you are only required to pay one Creative Media Fund Fee.~~

Tuition Fee. Within forty-five (45) days after execution of the Franchise Agreement, you must pay us ~~our then-current~~ an initial training Tuition Fee (defined herein) of \$4,995 to attend our Initial Training Program (defined herein), for you and up to two (2) additional representatives you designate, one of which must be your general manager or Designated Manager (defined herein). This is a one-time fee. The Tuition Fee covers the costs of training, lodging, and certain meals during the Initial Training Program. If you purchase more than one (1) Protected Territory, you are only required to pay one Tuition Fee for the Initial Training Program for you and up to two (2) additional attendees.

~~*Accounting ServicesZeePartnerships Fee.* Within forty-five (45) days after execution of the Franchise Agreement, you must pay our designated affiliate HPB Accounting LLC d/b/a to us a ZeeBOOKS, an Accounting Servicesone-time zeepartnerships fee (the "ZeePartnerships Fee (defined herein)") of \$4,999 for your first twelve (12) months of invoices (as determined by Franchisor). Thereafter, a then-current Accounting Services Fee will be due and payable on a monthly basis, 3,000. The Accounting ServicesZeePartnerships Fee covers the costs of certain accounting, bookkeeping, building, developing, and maintaining national and related services-regional strategic partnerships that assist in promoting brand awareness and creating lead generation opportunities. If you purchase more than one (1) Protected Territory, you are only required to pay one (1) Accounting ServicesZeePartnerships Fee.~~

Except as described above, all the fees described in Item 5 are paid in a lump sum and are uniformly calculated and imposed.

**ITEM 6
OTHER FEES**

THE AMOUNTS SET FORTH ABOVE IN THIS ITEM 6 ARE SUBJECT TO CHANGE.

TYPE OF FEE	AMOUNT	DUE DATE	REMARKS
Royalty Fee	The greater of (i) 8.5 % of Gross Revenues Collected; or (ii) the Minimum Royalty Fee.	Weekly via Electronic Funds Transfer from your bank account.	See Notes 1 and 2 See Chart in Note 2 for Minimum Royalty Fee structure
<u>Technology Fee</u>	<u>The then-current ongoing Technology Fee.</u> <u>Currently, the Technology Fee is \$792 per month.</u>	<u>Billed Monthly.</u>	<u>See Note 3</u>
<u>Late Payment</u>	<u>The then-current late fee.</u> <u>Currently, \$100 per incident plus 1.5% interest per month, or maximum allowed by law.</u>	<u>When payment is past due.</u>	<u>See Note 4</u>
<u>Initial Training</u>	<u>The then-current initial training Tuition Fee.</u> <u>Currently the Tuition Fee is \$4,995 and includes training, lodging, and certain meals during formal training sessions, for up to three total (3) attendees (franchisee plus two (2) additional attendees).</u>	<u>Within forty-five (45) days after execution of the Franchise Agreement.</u>	<u>See Note 5</u>
<u>Renewal Fee</u>	<u>20% of Initial Franchise Fee per Protected Territory that is being renewed.</u>	<u>Upon signing new franchise agreement.</u>	<u>See Note 6</u>
<u>Transfer Fee</u>	<u>20% of Initial Franchise Fee per Protected Territory that is being transferred.</u>	<u>Prior to the time of the transfer.</u>	<u>See Note 7</u>

<u>Attorneys' Fees and Costs</u>	<u>Reimbursement for our actual fees and costs.</u>	<u>Upon receipt of bill.</u>	<u>See Note 8</u>
<u>Supplier and/or Non-Approved Product Approval</u>	<u>Reimbursement of actual costs incurred in reviewing any alternate supplier or non-approved product you propose.</u>	<u>As incurred.</u>	<u>See Note 9</u>
<u>Software Updates</u>	<u>Actual costs of updated software programs and training (if applicable).</u>	<u>Upon receipt of bill.</u>	<u>See Note 10</u>

Technology Fee	The then-current ongoing Technology Fee. Currently, an annual Technology Fee of \$9,500 for the first 12 months of invoices of operations. Thereafter, billed monthly at \$792 per month.	Within forty-five (45) days after execution of the Franchise Agreement, for the first 12 months of invoices. Thereafter, billed monthly.	See Note 3
Late Payment	The then-current late fee. Currently, \$100 per incident plus 1.5% interest per month, or maximum allowed by law.	When payment is past due.	See Note 4
Initial Training	The then-current initial training Tuition Fee. Currently the Tuition Fee is \$4,995 and includes training, lodging, and certain meals during formal training sessions, for up to three total (3) attendees (franchisee plus two (2) additional attendees).	Within forty-five (45) days after execution of the Franchise Agreement.	See Note 5
Assistance Training Fee	The then-current Assistance Training Fee. Currently, \$500 per day per person.	Before assistance or refresher training begins.	See Note 5
Renewal Fee	20% of then-current Initial Franchise Fee per Protected Territory that is being renewed.	Upon signing new franchise agreement.	See Note 6
Transfer Fee	20% of then-current Initial Franchise Fee per Protected Territory that is being transferred.	Prior to the time of the transfer.	See Note 7
Attorneys' Fees and Costs	Reimbursement for our actual fees and costs.	Upon receipt of bill.	See Note 8
Supplier and/or Non-Approved Product Approval	Reimbursement of actual costs incurred in reviewing any alternate supplier or non-approved product you propose.	As incurred.	See Note 9

Software Updates	Actual costs of updated software programs and training (if applicable).	Upon receipt of bill.	
Audit Costs	Actual costs of audit.	Upon receipt of bill.	See Note 11
Indemnification	Actual costs of indemnification.	Upon receipt of bill.	See Note 12
Brand Fund Contribution	If and when re-established, the then-current Brand Fund Contribution amount, which shall not exceed 3% of weekly Gross Revenues Collected. The total sum of the Brand Fund Contribution and the Royalty, as a percentage of weekly Gross Revenues Collected, shall not exceed the then-current Royalty rate effective immediately prior to establishment of the Brand Fund.	As incurred.	See Note 13
Local Advertising Deficiency	<i>Payable only if you fail to perform the Local Advertising Expenditure Requirement.</i>	As incurred.	See Note 14
	You are required to spend at least \$20,000 within the first ninety (90) days of commencing operations on Initial Marketing Expenditure Requirement. Thereafter on a monthly basis, the greater of either: (i) \$2,000 per month; or (ii) 5% of your monthly Gross Revenues Collected, on Local Advertising Expenditure Requirement.		
Insurance	Cost to obtain and maintain required insurance under the Franchise Agreement, plus a service fee (if we are forced to obtain the required insurance for you on your behalf).	As incurred.	See Note 15

Annual Conference	The then-current annual conference fee per person. Currently, \$1,000 per person.	As incurred.	See Note 16
Termination/ Expiration Expenses	The costs and expenses you incur in complying with your post-termination/expiration obligations under the Franchise Agreement.	Upon receipt of bill.	See Note 17
<u>Accounting Services Fee</u>	<u>The then-current Accounting Services Fee.</u> <u>Currently, \$440 per month, plus additional monthly fees and a one-time setup fee of \$399.</u>	<u>Billed Monthly.</u>	<u>See Note 18</u>
<u>Outstanding Account Receivable Fee</u>	<u>15% of amount collected.</u>	<u>As incurred.</u>	<u>See Note 19</u>
<u>Call Center Fee</u>	<u>The then-current Call Center Fee.</u> <u>Currently, the Call Center Fee is \$275 per month plus \$21 per appointment.</u>	<u>Billed Monthly</u>	<u>See Note 20</u>
<u>Supplementer Fee</u>	<u>Optional services to assist in supplementing insurance estimates. If elected to use services, the then-current Supplementer Fee. This fee is not required.</u>	<u>As Incurred.</u>	<u>See Note 21</u>
<u>Dues and Subscriptions</u>	<u>The then-current fees for membership to certain professional and business organizations, including the required annual \$2,500 membership to Owens Corning, and other professional and business organizations that we recommend that you join.</u> <u>Estimated total of \$3,000-\$3,500</u>	<u>Upon receipt of bill</u>	<u>See Note 22</u>

<u>Drone Kit</u>	<u>The then-current Drone Kit Fee.</u> <u>Currently, a Drone Kit Fee of \$8,600-\$10,000 for the first 12 months of invoices.</u>	<u>Annual Fee is due prior to opening. Thereafter, billed monthly.</u>	<u>See Note 23</u>
<u>Brand Marketing Fee</u>	<u>The then-current Brand Marketing Fee.</u> <u>Currently, the Brand Marketing Fee is \$15,000.</u>	<u>Within forty-five (45) days after execution of the Franchise Agreement, for the first 12 months of invoices.</u>	<u>See Note 24</u>
<u>Mapping and Measurement Software</u>	<u>You must use our recommended mapping and measurement software in performing estimates.</u> <u>The cost of the reports currently ranges between \$20 and \$65 per report.</u>	<u>Upon receipt of bill.</u>	<u>See Note 25</u>
<u>Digital Management Fee</u>	<u>The then-current Digital Management Fee.</u> <u>Currently, \$1,000 per month.</u>	<u>Billed monthly.</u>	<u>See Note 26</u>
<u>Recruiting Fee (optional)</u>	<u>Optional recruiting services, if elected to use services, the then- current Recruiting Fee. This fee is not required.</u>	<u>As incurred.</u>	<u>See Note 27</u>
<u>Administrative Fee</u>	<u>You must pay us our then-current administrative fee (the “Administrative Fee”) in the event we make and process any amendments, modifications, or otherwise supplement the Franchise Agreement at your request or is otherwise required due to your actions.</u> <u>Currently, the Administrative Fee is \$500.</u>	<u>Upon receipt of bill.</u>	

Accounting Services Fee	<p>The then current Accounting Services Fee.</p> <p>Currently, an annual Accounting Services Fee of \$4,999 for the first 12 months of invoices. Thereafter, monthly fee of \$399.</p>	<p>Within forty five (45) days after execution of the Franchise Agreement, for the first 12 months of invoices. Thereafter, billed monthly.</p>	See Note 18
Outstanding Account Receivable Fee	15% of amount collected.	As incurred.	See Note 19
Call Center Fee	<p>The then current Call Center Fee.</p> <p>Currently, an annual Call Center Fee of \$3,600 for the first twelve (12) months of invoices, plus \$15 per scheduled lead. Thereafter, monthly fee of \$300.</p>	<p>Within forty five (45) days after execution of the Franchise Agreement, for the first 12 months of invoices. Thereafter, billed monthly.</p>	See Note 20
Supplementer Fee	<p>Optional services to assist in supplementing insurance estimates. If elected to use services, the then current Supplementer Fee. This fee is not required.</p>	As Incurred.	See Note 21
Dues and Subscriptions	<p>The then current fees for membership to certain professional and business organizations, including the required annual \$2,500 membership to Owens Corning, and other professional and business organizations that we recommend that you join.</p> <p>Estimated total of \$3,000-\$3,500</p>	Upon receipt of bill	See Note 22
Drone Kit	<p>The then current Drone Kit Fee.</p> <p>Currently, a Drone Kit Fee of \$8,600-\$10,000 for the first 12 months of invoices.</p>	<p>Annual Fee is due prior to opening. Thereafter, billed monthly.</p>	See Note 23

Local Brand Optimization Fee (Optional after first year)	<p>The then current Local Brand Optimization Fee.</p> <p>Currently, a Local Brand Optimization Fee of \$15,000 for the first 12 months of invoices.</p>	<p>Within forty-five (45) days after execution of the Franchise Agreement, for the first 12 months of invoices.</p>	See Note 24
Mapping and Measurement Software	<p>You must use our recommended mapping and measurement software in performing estimates.</p> <p>The cost of the reports currently ranges between \$20 and \$65 per report.</p>	Upon receipt of bill.	See Note 25
Digital Management Fee	<p>The then current Digital Management Fee.</p> <p>Currently, \$1,000 per month.</p>	Billed monthly.	See Note 26
National Permit Database Fee	<p>The then current National Permit Database Fee.</p> <p>Currently, \$99 per month.</p>	Billed monthly.	See Note 27
Recruiting Fee (optional)	<p>Optional recruiting services, if elected to use services, the then current Recruiting Fee. This fee is not required.</p>	As incurred.	See Note 28
Administrative Fee	<p>You must pay us our then current administrative fee (the "Administrative Fee") in the event we make and process any amendments, modifications, or otherwise supplement the Franchise Agreement at your request or is otherwise required due to your actions.</p> <p>Currently, the Administrative Fee is \$500.</p>	Upon receipt of bill.	

Explanatory Notes:

1. General. The table above provides recurring or isolated fees or payments that you must pay to us or our affiliates (as we designate) or that we or our affiliates impose or collect in whole or in part on behalf of a third party or that you are required to spend by the Franchise Agreement. All fees and expenses described in this Item 6 are nonrefundable. Except as otherwise indicated in the chart above, we expect to uniformly impose all fees and expenses listed for all franchisees who purchase a franchise under this Disclosure Document, and they are payable to us and are fully earned upon receipt by us.

Manner of Payment. All sales and work orders must be inputted into the POS System. With the exception of the Initial Franchise Fee, you must pay all fees and other amounts owed to us and/or our affiliates through an electronic funds transfer program (the “EFT Program”), under which we automatically deduct all payments owed to us and/or our affiliates, from the bank account you provide to us for use in connection with EFT Program (the “EFT Account”). You must immediately deposit all revenues from operations of your Mighty Dog Roofing Business into this bank account within two (2) days upon receipt, including cash, checks, and credit card receipts. Upon execution of the Franchise Agreement, you must provide us with: (i) your bank’s name, address, and account number; and (ii) a voided check from the bank account. You must immediately notify us of any change in your banking relationship, including any change to the EFT Account.

We reserve the right to require you to report and pay any fees due under by other means as we may specify from time to time. We reserve the right to require you to provide us with verified Gross Revenue Reports in the event we are unable to process an electronic funds transfer based upon information you input you into the POS System. Each Gross Revenue Report must set forth: (i) your Gross Revenues Collected generated during the previous week; (ii) your calculation of the Royalty; and (iii) any other information we may require. We may change the form and content of the Gross Revenue Reports from time to time and/or require you to submit Gross Revenue Reports on a weekly basis, upon notice to you. If a Gross Revenue Report is subsequently received and reflects: (i) that the actual amount of the fee due was more than the amount of the electronic funds transfer, then we may withdraw additional funds through an electronic funds transfer from your designated bank account for the difference; or (ii) that the actual amount of the fee due was less than the amount of the electronic funds transfer, then we will credit the excess amount to the payment of your future obligations. Additionally, you must send us monthly finalized profit and loss statements by the 21st of the following month. Failure to do so upon 14 days’ written notice is grounds for termination of the Franchise Agreement.

2. Royalty Fee. You must pay us a weekly royalty fee (the “Royalty”) deducted via the EFT Program in an amount equal to the greater of: ~~(i) 8.5% of Gross Revenues Collected for the immediately preceding week; or (ii) the minimum royalty fee (“Minimum Royalty Fees”), as described below, based upon: (a) the number of Protected Territories you operate; and (b) the number of months the Mighty Dog Roofing Business has been open and operating.~~

~~The Minimum Royalty Fees are as follows:~~

Mighty Dog Roofing Minimum Royalty Fees Per Week Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories
Months 13-24	\$750	\$438	\$333	\$281	\$250
Months 25-36	\$875	\$563	\$500	\$469	\$438

Months 37-48	\$1,000	\$719	\$625	\$563	\$550
Months 49-60+	\$1,250	\$938	\$833	\$781	\$750

~~You will not be subject to Minimum Royalty Fees during the first twelve (12) months of operations on the condition that you strictly comply with all of your obligations during the first twelve (12) months of operations. Notwithstanding the foregoing, you shall pay the Royalty fee equal to 8.5% of Gross Revenues Collected by the Mighty Dog Roofing Business for sales made during the first twelve (12) months. The parties will true up all Royalty payments, whether actual or Minimum Royalty Fee payments for each applicable 12-month period, at the period's end by evaluating each period's obligations on an annualized basis. In the event you fail to meet the Minimum Royalty Fees or Minimum Annual Revenue Requirements, we have the right to terminate the Protected Territory or otherwise terminate the Franchise Agreement.~~

~~(i) Gross Revenues Collected:~~ 8.5% of Gross Revenues Collected for the immediately preceding week; or

(ii) the applicable weekly minimum royalty fee ("Minimum Royalty"), as described below.

Minimum Royalty Fees. The weekly Minimum Royalty is: (i) \$300 per week for the period beginning on the one-year anniversary of the Effective Date and ending on the two-year anniversary of the Effective Date; (ii) \$400 per week for the period beginning on the two-year anniversary of the Effective Date and ending on the three-year anniversary of the Effective Date; (iii) \$525 per week for the period beginning on the three-year anniversary of the Effective Date and ending on the four-year anniversary of the Effective Date; and (iv) \$650 per week for the period beginning on the four-year anniversary of the Effective Date and continuing for the remainder of the Term. Notwithstanding the foregoing, after the expiration of the fifth year of the Term, Franchisor has the right to increase the weekly Minimum Royalty for each of the sixth, seventh, eighth, ninth, and tenth year of Term, in an amount not to exceed ten percent (10%) of the Minimum Royalty payable during the immediately preceding year of the Term.

You hereby acknowledge and agree that if you are a party to more than one Franchise Agreement with Franchisor, you are required to pay the Minimum Royalty due under each such Franchise Agreement for each Protected Territory.

Failure to pay the required Royalty constitutes a material breach of your obligations under this Agreement. Without limiting your obligations under this Section and/or Franchisor's rights under this Agreement, at the end of each calendar quarter, Franchisor may conduct a review of the Royalty fees you paid to Franchisor during such calendar quarter and if Franchisor determines you failed to pay the required Royalty, you must pay the difference immediately upon your receipt of an invoice from Franchisor. Franchisor reserves the right to true-up all Royalty payments at any time and at any interval.

In addition to any and all other remedies available to Franchisor under this Agreement (including Franchisor's right to terminate) and applicable law, if you do not pay to Franchisor the required the Royalty fee, Franchisor has the right to reduce, modify or eliminate the Protected Territory rights granted to you under this Agreement as an alternative remedy option.

If you elect to renew your franchise after the expiration of the Term (which renewal is subject to your compliance with the renewal conditions set forth in this Agreement) you acknowledge and agree that the Royalty may be increased for the renewal term and will, in no event, be less than the Minimum Royalty you were required to pay to us during the last year of the Term; provided, however, the increase for the first year of the renewal term will be limited to a ten percent (10%) increase over the Royalty due during the last year of the Term (except as otherwise provided in any renewal agreement).

"Gross Revenues Collected" means any and all revenue or other compensation actually collected by Franchisee

from customers of the ~~Mighty Dog Roofing Business~~. ~~All payments are based on Gross Revenues Collected~~Franchised Business.

Gross Revenues. “Gross Revenues” are defined in the Franchise Agreement to include all income of any type or nature and from any source that ~~you receive~~Franchisee derives or receives directly or indirectly from, through, by or on account of the operation of the ~~Mighty Dog Roofing~~Franchised Business at any time after the signing of ~~you~~the Franchise Agreement, in whatever form and from whatever source, including but not limited to cash, services, in kind from barter and/or exchange, on credit or otherwise as well as business interruption insurance proceeds. Gross Revenues shall also include the total amount of all sales for labor, material, equipment and/or services performed or rendered by: (a) Franchisee, or (b) any third-party subcontractors or agents of Franchisee who perform services for Franchisee’s customers or clients as part of Franchisee’s services ~~or Mighty Dog Roofing Business~~. Gross ~~Revenues~~Sales shall also include all commissions, finder’s fees, referral fees, construction management fees or other compensation received by Franchisee on the value of any work performed. Franchisee agrees that all Royalty fees, including any Minimum Royalty ~~F~~ees, are non-refundable. However, the definition of Gross Revenues does not include sales tax that is collected from customers and ~~actually~~transmitted to the appropriate taxing authorities.

Special Programs. ~~We reserve~~Franchisor reserves the right, but not the obligation, to establish special programs that reward franchisees for meeting certain criteria. In the event Franchisor establishes any special programs, Franchisor will have the right, in Franchisor’s sole discretion, to change, modify or dissolve any special programs upon notice to Franchisee ~~(which need~~.

Royalty Incentive Programs. Franchisor reserves the right, but ~~not exceed 30 days~~the obligation, to offer royalty incentive programs for the benefit of qualifying franchisees. To qualify for such programs, Franchisee must satisfy Franchisor’s then-current specifications and standards as provided in the Operations Manual or otherwise in writing by Franchisor. Franchisor reserves the right to modify, supplement, or terminate any royalty incentive programs upon notice to Franchisee.

3. Technology Fee. ~~As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you~~You must pay us a ~~then current~~monthly Technology Fee ~~for your first twelve (12) months of invoices (as determined by Franchisor). Thereafter, the Technology Fee will be invoiced monthly. As of the date of this Disclosure Document the current annual Technology Fee is \$9,500.~~. As of the date of this Disclosure Document, the current monthly Technology Fee is \$792. We reserve the right to modify the Technology Fee as new technology and software becomes available and/or we modify the technology and software requirements that you must use for the Mighty Dog Roofing Business, and to designate and/or change the amount, scope, or manner of payment of the Technology Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days).
4. Late Payment. If you fail to timely pay your Royalty Fee or other fee owed to us (under the Franchise Agreement or otherwise), then you are subject to our then-current late fee, currently of \$100 per incident plus 1.5% interest per month of the unpaid balance, or the maximum permitted by law, whichever is greater.
5. Initial Training. As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you must pay us our then current initial training tuition fee (“Tuition Fee”) to attend our initial training program (the “Initial Training Program”), for you and up to two (2) additional representatives you designate, one of which must be your general manager or Designated Manager. As of the date of this ~~Disclosure Document~~disclosure document, the current Tuition Fee for the Initial Training Program is \$4,995. The Tuition Fee covers the costs of training, lodging, and certain meals during the Initial Training Program, however, the Tuition Fee does not include travel expenses, meals outside of the formal Initial Training Program hours, and other living or miscellaneous expenses you may incur during the time of training. Any additional personnel, or replacement personnel, you wish to attend Initial Training Program must pay an additional \$2,500 per person to our Initial Training Program (subject to class availability and the schedule/availability of our personnel). We may also establish additional assistance and/or refresher training, as we

deem necessary from time to time, and make your attendance at this training mandatory or discretionary. In the event you wish (or are required) to attend any additional assistance or refresher training, we may charge you our then-current additional assistance or refresher training fee ("Assistance Training Fee") to attend this training (subject to class availability and the schedule/availability of our personnel) and reserve the right to charge our then-current Assistance Training Fee, which currently is \$500 per person per day. Except as expressly set forth above or herein, you are responsible for all out-of-pocket expenses (including travel costs, if any) incurred in connection with your and any of your personnel's attendance at the Initial Training Program, as well as any additional assistance and/or refresher training we conduct. We may also charge our Assistance Training Fee in connection with any on-site or other assistance we provide to you in connection with the establishment and/or operation of your Mighty Dog Roofing Business, and you will be responsible for all out-of-pocket expenses (including travel costs, if any) we incur in providing any on-site assistance at your Mighty Dog Roofing Business.

6. Renewal Fee. Before we will approve the renewal of your Franchise Agreement, you must pay us a renewal fee equal to 20% of our ~~then-current~~ Initial Franchise Fee. We have a number of additional conditions that you must meet in order to renew your Franchise Agreement, including without limitation: (i) providing us with written notice of your intent to renew no less than 6 months prior to the expiration of the term of the then-current Franchise Agreement; (ii) executing our then-current form of Franchise Agreement, the terms of which may materially differ from your current agreement; (iii) substantially complying with your Franchise Agreement during the existing term; and (iv) executing our prescribed form of general release in favor of us. See Item 17 in this Disclosure Document for additional information regarding renewal.
7. Transfer Fee. You must pay us a transfer fee equal to 20% of our ~~then-current~~ Initial Franchise Fee per Protected Territory that is being transferred to transferee. In the event you transfer multiple Protected Territories at once, we reserve the right, but have no obligation, to reduce the transfer fee for any of the Protected Territories being transferred, and by any amount. If a third-party broker locates the transferee, you will also be solely responsible for any broker fees associated with the transfer. There are other conditions for transfer and all conditions must be met before the transfer is approved by us. Provided certain conditions are met, we will not charge you a transfer fee if you are an individual and transfer ownership to a corporation or limited liability company that you control. See Item 17 in this Disclosure Document for additional information regarding transfer.
8. Attorneys' Fees and Costs. If we prevail in any action or other legal/administrative proceeding brought against you arising out of the Franchise Agreement or any other agreement with us, you must reimburse us for our reasonable attorneys' fees and other costs paid that we incurred in such proceedings in the event we prevail. If you bring any legal action to interpret or enforce the terms of the Franchise Agreement or any other agreement with us, and your claim in such action is denied or the action is dismissed, then we are entitled to recover our reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending the matter, and to have such an amount awarded as part of the judgment in the proceeding.
9. Supplier and/or Non-Approved Product Approval. We reserve the right to charge you a fee for reviewing any non-approved supplier of any vehicles, supplies, equipment, inventory or services, as well as any non-approved product, which you propose for use in connection with the Mighty Dog Roofing Business. If we determine that it is necessary to inspect the supplier's facilities or conduct tests, we may require you or the supplier to pay the actual costs we incur for such inspection and testing. Please see Item 8 of this Disclosure Document for additional information regarding our approval process for alternate suppliers or non-approved products.
10. Software Updates. You must purchase all updates for your third-party software programs, as sent to you by the software provider(s). We may also send you software updates, as we deem necessary in our sole discretion, or other materials that we may develop in connection with the System or System software that we require you to purchase.
11. Audit Costs. You must maintain accurate business records, reports, accounts, books and data relating to the operation of your Mighty Dog Roofing Business. We and our designees retain the right to inspect and/or audit your business

records at any time during normal business hours, without notice, to determine whether you are current with suppliers and/or otherwise are operating in compliance with the terms of the Franchise Agreement and Operations Manual. In the event any such audit discloses an understatement of amounts reported or paid to us, you agree to pay to us the amount due, plus interest (at the rate and on the terms provided for herein) from the date originally due until the date of payment. Furthermore, you must reimburse us for our costs and expenses associated with conducting the audit in the event: (i) such audit is made necessary by your failure to timely furnish reports, supporting records, other information or financial statements required under the Franchise Agreement; or (ii) if that audit reveals an understatement of greater than 2%. These costs and expenses include, without limitation, our legal and accounting fees, travel, lodging and meal expenses and applicable per diem charges for our employees. The foregoing remedies are in addition to our other remedies and rights under the Franchise Agreement and/or applicable law. In the event any audit reveals that your information has been inaccurately reported, we reserve the right to audit other entities owned, controlled by, or affiliated with you.

12. Indemnification. You are solely responsible for and must indemnify and hold us harmless for all loss, damage, claims or demands arising out of, or related to, the operation of your Mighty Dog Roofing Business, including warranty claims. Your indemnification obligations are described more fully in the Franchise Agreement.
13. Brand Fund Contribution. We reserve the right to re-establish our Brand Fund (defined herein). If re-established, you will be required to contribute the then-current Brand Fund Contribution in the manner we prescribe. The Brand Fund Contribution shall not exceed 3% of your weekly Gross Revenues Collected, nor shall the sum of the Brand Fund Contribution and the Royalty fee exceed the then-current Royalty fee immediately preceding re-establishment of the Brand Fund, as a percentage of weekly Gross Revenues Collected. The Brand Fund Contribution must be paid to us each week in the same manner as you are required to pay your Royalty. We reserve the right to modify the Brand Fund Contribution and/or modify the digital marketing and advertising requirements that you must use for your Mighty Dog Roofing Business, and to designate and/or change the amount, scope, or manner of payment of the Brand Fund Contribution, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days). Please see Item 11 of this Disclosure Document for additional information regarding the Brand Fund and your other advertising/marketing obligations.
14. Local Advertising Deficiency. You are required to spend at least \$20,000 during the first ninety (90) days of operations of your Mighty Dog Roofing Business to satisfy your advertising requirements for the initial marketing expenditure requirement ("Initial Marketing Expenditure Requirement"). Additionally, after the first ninety (90) days of operations of your Mighty Dog Roofing Business, and for the remainder of the term of the Franchise Agreement, you must spend the greater of (i) \$2,000 per month, or (ii) 5% of monthly Gross Revenue Collected on Local Advertising Expenditures within your Protected Territory (collectively, "Local Advertising Expenditure Requirement"), of which, a minimum of \$2,000 per month must be spent on advertising, marketing, and/or related expenses, through our affiliate, or our designated vendor (as we designate) (however the above does not contemplate or include your required monthly Digital Management Fee, see section 11(c)(4) of this Disclosure Document). You must submit to us, upon our request, evidence of your Initial Marketing Expenditure Requirement and Local Advertising Expenditure Requirement. We have the right to review your books and records to determine these expenditures. We must approve all advertising and promotional materials prior to your use or distribution. If you do not expend the required Local Advertising Expenditure Requirement, we have the right to require you to pay the deficiency amount to us, which we may use to expend directly, locally in your market, or we may require that you pay the deficiency to the Brand Fund, if re-established. Please see Item 11 of this Disclosure Document for additional information.
15. Insurance. You must obtain and maintain certain insurance in connection with your Mighty Dog Roofing Business from our designated vendor. If you fail to obtain the required levels of insurance, we may obtain such insurance on your behalf and require that you reimburse us for the costs associated with obtaining this insurance for you, as well as pay us a service fee in connection with obtaining this insurance. Additionally, you agree not to permit any third-party subcontractor to perform any work or offer any services on your behalf unless such subcontractor maintains

insurance coverage in such amounts and types as we require you to maintain, with the specific addition that subcontractors cannot exclude principals from its Workers' Compensation coverage and that liability policies name us as an additional insured. You agree to maintain evidence that such insurance by subcontractors is in effect and to provide such proof of insurance as we may require, in our sole discretion, from time to time. See Item 8 for more information regarding our insurance requirements. We have the sole right, exercisable at any time and upon notice, to designate a vendor or supplier, which may include one of our affiliates, from whom you must purchase all insurance policies required by Franchisor to operate the Mighty Dog Roofing Business.

16. Annual Conference. We hold an annual conference for our System (the "Annual Conference") and require that you and your management (if applicable) attend this Annual Conference and pay us our then-current registration fee per person. As of the date of this Disclosure Document the fee for the Annual Conference is \$1,000 per person. You will be charged \$1,000 if you do not register for the Annual Conference by the deadline.
17. Post-Termination or Post-Expiration Expenses. Upon termination, expiration, non-renewal, and/or transfer of the Franchise Agreement, you are responsible for the costs associated with de-identifying yourself and your Mighty Dog Roofing Business from the Mighty Dog Roofing System. Additionally, we may elect to take steps to modify, alter or de-identify your Mighty Dog Roofing Business. If we do so, you must also reimburse us for our costs and expenses.
18. Accounting Services Fee. ~~As noted in Item 5, within forty five (45) days after execution of the Franchise Agreement, you~~ You must pay our designated affiliate HPB Accounting LLC d/b/a ZeeBOOKS, a ~~then current monthly~~ fee for all bookkeeping, payroll, and certain billing services ~~for your first twelve (12) months of invoices (as determined by Franchisor),~~ excluding the monthly subscription fees set forth below ("Accounting Services Fee"). ~~Thereafter, you will be billed on a monthly basis. As of the date of this Disclosure Document the current annual Accounting Services Fee is \$4,999 and is due within forty five (45) days after execution of the Franchise Agreement.~~ As of the date of this Disclosure Document the current monthly Accounting Services Fee is ~~\$399~~440 per month. We reserve the right to increase your required spend on the Accounting Services Fee up to 0.5% of your total Gross Revenues Collected. The Accounting Services Fee estimate does not include the costs of: (i) your required monthly subscription to online accounting software, which is currently \$60 per month per user; (ii) your required monthly payroll fee, which is currently \$70 per month; ~~or~~ (iii) the costs of a \$1 fee for each accounting service transaction; or (iv) a one-time setup fee of \$399. All Accounting Services Fees and other fees that you must pay are subject to change at any time. We reserve the right to modify the Accounting Services Fee as new bookkeeping resources and technology becomes available or changes, and/or modify the bookkeeping requirements that you must use for your Mighty Dog Roofing Business at any time upon providing reasonable notice. We also reserve the right to designate and/or change the amount, scope, structure, or manner of payment of the Accounting Services Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days). We also reserve the right to require franchisees to use our affiliate or designated vendors for payroll, sales tax filing, and other related services.
19. Outstanding A/R Collection Fee. We have the right to assist you in collecting outstanding balances from your customer for amounts more than 60 days past due. If we assist in collecting such outstanding amounts, you must pay us a fee in the amount of 15% of the amount collected.
- ~~20. Call Center Fee. We, or our affiliate HPB Call Center, have established a call center ("Call Center") which will field all calls and manage prospective and existing Mighty Dog Roofing customers and route/assign work orders/inquiries as we deem necessary in our sole discretion. As noted in Item 5, within forty five (45) days after execution of the Franchise Agreement, you~~ You must pay us ~~or our affiliate HPB Call Center (as we designate), all associated start up fees, our designated vendor a monthly fees, lead fees and surcharges associated with each scheduled lead (collectively, call center fee (the "Call -Center Fee"), which are subject to change at any time. In addition to the Call Center Fee, you must pay \$15 per scheduled lead.").~~ As of the date of this Disclosure Document, the current ~~annual Call Center Fee is \$3,600 for your first twelve (12) months of invoices (as determined by Franchisor).~~

Thereafter, you will be billed on a monthly basis. As of the date of this Disclosure Document the current monthly Call Center Fee is \$300~~275~~ per month. All scheduled lead fees will be paid as incurred or as required by us or HPB Call Center. All Call Center Fees and scheduled lead fees that you must pay are subject to change at any time, plus \$21 per appointment. You must also pay a one-time startup fee of \$300. The Call Center Fee covers the costs of fielding all calls and routing / assigning inquiries and work orders to you. We reserve the right to (a) modify the Call Center Fee as ~~call center or lead generation fees increase~~, new call center ~~or lead generation~~ technology and software becomes available ~~or changes~~, and/or ~~we~~(b) modify the call center ~~or lead generation~~ requirements, at any time upon providing reasonable notice. We also reserve the right to change the amount of the Call Center Fee as changes are made to the Call Center or as required by any third party service provider(s) or by any regulatory agency, at any time upon providing

~~21.20.~~ ~~reasonable notice to you, and to that you must use for the Mighty Dog Roofing Business, and (c)~~ designate and/or change the amount, scope, ~~structure,~~ or manner of payment of the Call Center Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days).

~~22.21.~~ Supplementer Fee. We offer an optional service assisting franchisees in supplementing insurance estimates. The Supplementer Fee is optional. You may, but are not required to, elect services to assist in supplementing insurance estimates. If you elect to receive services to assist in supplementing insurance estimates, you must pay us or our affiliate (as we designate) the then-current supplementer fee ("Supplementer Fee").

~~23.22.~~ Dues and Subscriptions. We require you to pay for continuing annual membership with our designated vendor, Owens Corning, for eligibility for participation in the annual Owens Corning Platinum Preferred Contractor Status program, under which you may receive up to a 1% rebate on all products you purchase from Owens Corning in the operation of your Mighty Dog Roofing Business. As of the date of this Disclosure Document, the current fee for annual Owens Corning Platinum Preferred Contractor Status program is \$2,500, with the first payment due prior to opening. You must continue your annual membership in the Owens Corning Platinum Preferred Contractor Status program throughout the term of your Franchise Agreement. Under the Owens Corning Platinum Preferred Contractor Status program, you must achieve and maintain certain criteria for continued eligibility and participation in the Owens Corning Platinum Preferred Contractor Status program, as determined by Owens Corning, in its sole discretion. All fees must be paid directly to Owens Corning. We may also recommend, but do not require, membership to other professional and business organizations. The estimated total figure of \$3,000 to \$3,500 includes the required \$2,500 Owens Corning membership as well as other memberships we might recommend you join.

~~24.23.~~ Drone Kit. We require you to operate and choose at least one (1) drone kit package that meets or exceeds our minimum drone specifications ("Drone Kit") in the operation of your Mighty Dog Roofing Business. Within forty-five (45) days after the execution of the Franchise Agreement, you must pay our designated vendor the then-current Drone Kit fees and related service fees (the "Drone Kit Fee"). As of the date of this Disclosure Document, the current annual Drone Kit Fee ranges between \$8,600-\$10,000 for the first twelve (12) months of invoices (as determined by Franchisor), depending on the Drone Kit package and options you select. After the first year of invoices, payment of the Drone Kit Fee is not required.

~~25.24.~~ ~~Local Brand OptimizationMarketing Fee (First Year).~~ As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you must pay us or our affiliate (as we designate) a ~~Local Brand OptimizationMarketing Fee~~ of \$15,000 ~~for your first twelve (12) months of invoices (as determined by Franchisor).~~

~~26.25.~~ Mapping and Measurement Software. We offer an optional aerial/satellite image services assisting franchisees in mapping and measuring commercial and residential roofs and structures. As of the date of this Disclosure Document, the cost per mapping or measurement report ranges between ~~\$20 and \$65.~~
~~\$20 and \$65.~~

~~27.26.~~ Digital Management Fee. You must pay our affiliate, or our designated vendor (as we designate), a monthly digital management fee (the "Digital Management Fee"). Currently, the Digital Management Fee is a monthly fee of \$1,000 per month. The Digital Management Fee covers the costs of digital marketing and website management. We reserve the right to (a) modify

the Digital Management Fee as new digital marketing and advertising technology and software becomes available or changes, and/or (b) modify the digital marketing and advertising requirements that you must use for the Mighty Dog Roofing Business, and (c) designate and/or change the amount, scope, or manner of payment of the Digital Management Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days).

~~28. National Permit Database Fee. You must pay us a monthly national permit database fee (the "National Permit Database Fee"), which we collect on your behalf and remit to our designated vendor. As of the date of this Disclosure Document, the National Permit Database Fee is \$99 per month. We also reserve the right to modify the National Permit Database Fee as new permit database resources and technology becomes available or changes, and/or modify the new permit database requirements that you must use for your Mighty Dog Roofing Business, and to designate and/or change the amount, scope, or manner of payment of the National Permit Database Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days). This budget is directed towards access, training, and use of certain real property permit databases in your local market.~~

~~29;~~27. Recruiting Fee. Our affiliate HPB Recruitment LLC d/b/a ZeeRecruit~~Zee~~ currently offers optional recruiting services to assist in recruiting key employees and subcontractors. The Recruiting Fee is optional. You may, but are not required to, elect recruiting services. If you elect to receive recruiting services, you must pay us or our affiliate (as we designate) the then-current recruiting fee ("Recruiting Fee").

ITEM 7
ESTIMATED INITIAL INVESTMENT

**A. YOUR ESTIMATED INITIAL INVESTMENT FOR A SINGLE MIGHTY DOG ROOFING
FRANCHISED BUSINESS IN A SINGLE PROTECTED TERRITORY**

Type of Expenditure	Amount		Method of Payment	When Due	Payment Payable
	Low	High			
Initial Fee ⁽¹⁾	\$59,500	\$59,500	Lump Sum	At Signing of the Franchise Agreement	Us
Insurance (90 days) ⁽²⁾	\$4,500	\$10,000	As Arranged	Before Opening	Designated Vendor
Tuition Fee ⁽³⁾	\$4,995	\$4,995	Lump Sum	Within forty-five (45) days after execution of the Franchise Agreement	Us
Travel and Living Expenses while Training ⁽⁴⁾	\$1,500	\$3,500	As Incurred	Before Opening	Third-Party Providers
Opening Package ⁽⁵⁾	\$22 \$15,000	\$34 \$20,000	Lump Sum	Within forty-five (45) days after execution of the Franchise Agreement	Us
Utilities (90 days) ⁽⁶⁾	<u>\$300</u>	<u>\$600</u>	<u>As Incurred</u>	<u>Before Opening</u>	<u>Utility Providers</u>
<u>Furniture, Fixtures, and Equipment</u> ⁽⁷⁾	<u>\$0</u>	<u>\$10,000</u>	<u>Lump Sum</u>	<u>Before Opening</u>	<u>Approved Suppliers, which may include Us</u>
<u>Vehicles</u> ⁽⁸⁾	<u>\$16,200</u>	<u>\$18,600</u>	<u>As Incurred</u>	<u>As required by Suppliers or Us or affiliate</u>	<u>Approved Suppliers, which may include Us or an affiliate</u>
<u>Licenses, Certificates and Permits</u> ⁽⁹⁾	<u>\$3,200</u>	<u>\$10,000</u>	<u>As Incurred</u>	<u>Before Opening</u>	<u>Licensing Authorities</u>
<u>Signage</u> ⁽¹⁰⁾	<u>\$500</u>	<u>\$1,500</u>	<u>As Incurred</u>	<u>Before Opening</u>	<u>Designated Vendor</u>
<u>Professional Fees</u> ⁽¹¹⁾	<u>\$0</u>	<u>\$5,000</u>	<u>As Incurred</u>	<u>Before Opening</u>	<u>Third-Party Providers (Attorneys / Accountants)</u>
<u>Technology Fee</u> ⁽¹²⁾	<u>\$2,375</u>	<u>\$2,375</u>	<u>Lump Sum</u>	<u>Within forty-five (45) days after execution of the Franchise Agreement</u>	<u>Us</u>
<u>Call Center Fee</u>	<u>\$1,125</u>	<u>\$3,225</u>	<u>Lump Sum</u>	<u>Within forty-five (45) days after</u>	<u>Us or an affiliate</u>

<u>(13)</u>				<u>execution of the Franchise Agreement</u>	
<u>Dues and Subscriptions</u> ⁽¹⁴⁾	<u>\$3,000</u>	<u>\$3,500</u>	<u>Lump Sum</u>	<u>Before Opening</u>	<u>Business and Construction or Contracting Associations</u>
<u>Brand Marketing Fee</u> ⁽¹⁵⁾	<u>\$15,000</u>	<u>\$15,000</u>	<u>Lump Sum</u>	<u>Within forty-five (45) days after execution of the Franchise Agreement</u>	<u>Us or affiliate</u>
<u>Initial Marketing Expenditure and Local Advertising Expenditure (90 days)</u> ⁽¹⁶⁾	<u>\$20,000</u>	<u>\$20,000</u>	<u>Lump Sum</u>	<u>Before Opening</u>	<u>Third-Party Providers or Designated Vendors</u>
<u>Drone Kit Fee</u> ⁽¹⁷⁾	<u>\$8,600</u>	<u>\$10,000</u>	<u>As incurred</u>	<u>Before Opening</u>	<u>Designated Vendor</u>
<u>Digital Management Fee</u> ⁽¹⁸⁾	<u>\$3,000</u>	<u>\$3,000</u>	<u>As Incurred</u>	<u>Paid Monthly</u>	<u>Affiliate or Designated Vendors</u>
<u>Accounting Services Fee</u> ⁽¹⁹⁾	<u>\$2109</u>	<u>\$2109</u>	<u>As Incurred</u>	<u>After Opening</u>	
<u>ZeePartnerships Fee (20)</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>Lump Sum</u>	<u>Within forty-five (45) days after execution of the Franchise Agreement</u>	<u>Us</u>
<u>Additional Funds</u> ⁽²¹⁾	<u>\$20,000</u>	<u>\$30,000</u>	<u>As Incurred</u>	<u>After Opening</u>	<u>Employees, Suppliers, etc.</u>
<u>Total</u>	<u>\$183,904</u>	<u>\$235,904</u>			

Utilities (90 days) ⁽⁶⁾	\$300	\$600	As Incurred	Before Opening	Utility Providers
Furniture, Fixtures, and Equipment ⁽⁷⁾	\$0	\$10,000	Lump Sum	Before Opening	Approved Suppliers, which may include Us
Vehicles ⁽⁸⁾	\$13,500	\$57,500	As Incurred	As required by Suppliers or Us or affiliate	Approved Suppliers, which may include Us or an affiliate
Licenses, Certificates and Permits ⁽⁹⁾	\$3,200	\$10,000	As Incurred	Before Opening	Licensing Authorities
Signage ⁽¹⁰⁾	\$500	\$1,500	As Incurred	Before Opening	Designated Vendor
Professional Fees ⁽¹¹⁾	\$0	\$5,000	As Incurred	Before Opening	Third Party Providers (Attorneys/ Accountants)
Technology Fee ⁽¹²⁾	\$9,500	\$9,500	Lump Sum	Within forty five (45) days after execution of the Franchise Agreement	Us
Call Center Fee ⁽¹³⁾	\$3,600	\$3,600	Lump Sum	Within forty five (45) days after execution of the Franchise Agreement	Us or an affiliate
Dues and Subscriptions ⁽¹⁴⁾	\$3,000	\$3,500	Lump Sum	Before Opening	Business and Construction or Contracting Associations
Local Brand Optimization Fee (First Year) ⁽¹⁵⁾	\$15,000	\$15,000	Lump Sum	Within forty five (45) days after execution of the Franchise Agreement	Us or affiliate
Creative Media Fund Fee ⁽¹⁶⁾	\$6,500	\$6,500	Lump Sum	Within forty five (45) days after execution of the Franchise Agreement	Us
Initial Marketing Expenditure and Local Advertising Expenditure (90 days) ⁽¹⁷⁾	\$20,000	\$20,000	Lump Sum	Before Opening	Third Party Providers or Designated Vendors
Drone Kit Fee ⁽¹⁸⁾	\$8,600	\$10,000	As incurred	Before Opening	Designated Vendor
Digital Management Fee ⁽¹⁹⁾	\$3,000	\$3,000	As Incurred	Paid Monthly	Affiliate or Designated Vendors
National Permit Database Fee ⁽²⁰⁾	\$297	\$297	As Incurred	Paid Monthly	Us

Accounting Services Fee ⁽²¹⁾	\$4,999	\$4,999	Lump Sum	Within forty-five (45) days after execution of the Franchise Agreement	ZeeBOOKS
Additional Funds ⁽²²⁾	\$30,000	\$50,000	As Incurred	After Opening	Employees, Suppliers, etc.
Total ⁽²³⁾	\$214,491	\$319,991			

Explanatory Notes:

Generally. All fees and payments described above are non-refundable, unless otherwise stated or permitted by the payee. Actual costs will vary for each franchise location depending on several factors, including market condition and the geographic location of your Mighty Dog Roofing Business.

1. Initial Franchise Fee. Upon execution of your Franchise Agreement, you must pay to us an Initial Franchise Fee of \$59,500 which you must pay in a lump sum. The Initial Franchise Fees is non-refundable and deemed fully earned upon execution of your Franchise Agreement. See Item 5 of this Disclosure Document for additional information.
2. Insurance (90 days). We estimate that your initial insurance deposit will be approximately \$4,500 to \$10,000 and will include coverage for general liability/pollution liability/professional liability, commercial auto/equipment, and worker's compensation (state specific). You should check with the designated vendor for actual premium quotes and costs, as well as the actual cost of the deposit. The cost of coverage will vary based upon the area in which your Mighty Dog Roofing Business will be located, your experience with the insurance carrier, your loss experience, your level of sales and other factors beyond our control. You should also check with our designated vendor or other insurance agent or broker regarding any additional insurance that you may want to carry.
3. Tuition Fee. As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you must pay us our then-current initial training Tuition Fee to attend our Initial Training Program, for you and up to two (2) additional representatives you designate, one of which must be your general manager or Designated Manager. As of the date of this Disclosure Document, the current Tuition Fee for the Initial Training Program is \$4,995. The Tuition Fee covers the costs of training, lodging, and certain meals during the Initial Training Program, however, the Tuition Fee does not include travel expenses, meals outside of the formal Initial Training Program hours, and other living or miscellaneous expenses you may incur during the time of training. See Note 5 in Item 6. Please see Item 11 of this Disclosure Document for additional information.
4. Travel and Living Expenses While Training. We estimate that your travel and living expenses for attendance to our Initial Training Program will be \$1,500 to \$3,500. While your Tuition Fee includes expenses and fees for training, lodging, and certain meals during the Initial Training Program, you are required to pay for transportation to and from our offices (or any other location) and pay all expenses associated with travel and other living and miscellaneous expenses during the time of training (including any employee wages). We estimate costs of approximately \$500 per day, per person, for living and other miscellaneous expenses, plus travel expenses to and from your personal residence. The range assumes that no additional people other than you and two (2) additional attendees, one of which must be your general manager or Designated Manager, will attend our Initial Training Program. See Note 5 in Item 6. Please see Item 11 of this Disclosure [Document for additional information.](#)

~~Document for additional information.~~

5. Opening Package. As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you must purchase from us the required ~~Opening Package~~opening package, which includes items such as ~~roof tarp, the catch-all systems, small system, technology devices, promotional materials such as, including brochures, yard signs, clothing, printed items, pitch books, and other supplies related to the operation of your franchise apparel, and other equipment, tools, and supplies related to the operation of your Mighty Dog Roofing Business. If you purchase more than one (1) Protected Territory, you may, but will not be obligated to, purchase additional Opening Packages. (the "Opening Package").~~ We estimate that ~~the~~ full purchase price of the ~~entire~~ Opening Package is approximately \$~~2215,000~~ to \$~~3120,000~~, including estimated tax and freight. ~~We reserve the right to modify the components, standards and/or specifications of this Opening Package, which may modify the total costs associated with this.~~If you purchase more than one (1) Protected Territory, you are only required to purchase one Opening Package. Tax and freight charges associated with delivery of the Opening Package ~~may vary~~includes the cost of our insurance claims assistance fee ("Insurance Claims Assistance Fee"), that covers third-party vendor costs, and other expenses associated with providing you insurance claim assistance services, including investigating the building requirements in your market on a state, county and at local level, and assisting you in the preparation of insurance claims. The Opening Package includes the costs of the Insurance Claims Assistance Fee described in more detail in Item 5.
6. Utilities. Utilities includes electric, water, trash, and other utilities for your home office or leased office. Utilities may vary depending on geographic location, size, length of lease and general market conditions. The figures above assume that all necessary equipment, tools, and supplies are stored within the required vehicles and that the required vehicles are kept at the home(s) of the sales managers or other employees.
7. Furniture, Fixtures and Equipment. In addition to the Opening Package, you may secure desks, file cabinet, chairs, conference room table and chairs and miscellaneous office furniture, fixtures, equipment, and supplies for your home office or leased office, if any. We estimate that the cost of the office furniture, fixtures, equipment, and supplies will range between \$0 to \$10,000, depending on what items you already have that are available.
8. Vehicles. You are required to acquire the following vehicle: one (1) pick-up truck sales vehicle as designated by our standards and specifications, ~~including the~~. The required vehicles must be upfitted with our Proprietary Mark vehicle wraps and certain equipment, tools, and supplies, including any required equipment and/or upfit to be used in the operation of your Mighty Dog Roofing Business. You must procure the required vehicle and equipment prior to commencing operations of your Mighty Dog Roofing Business, from an Approved Supplier ~~or, which may be us or an affiliate (as we designate). We estimate that the initial expenses for the required vehicle will range between~~ \$13,500
- The "low" and ~~\$57,500~~. ~~The amounts "high" estimates above reflects the total financing or purchase price cost of one~~
- ~~(1) sales vehicle, upfitted to our System standards and specifications, including the vehicle wrap. As of the date of this Disclosure Document, the estimated cost costs to finance or lease the required vehicle and equipment upfitted to our System standards and specifications, including the vehicle wrap, is~~ vehicles, as set forth below:
- ~~\$13,500 and is based upon financing the total purchase price of the required vehicle and equipment of \$57,500. The \$13,500 financing estimate is based on a twenty percent (20%) deposit of the final purchase invoice, with the remainder financed over a 60 month term, at an interest rate of seven percent (7%), plus three (3) months of payments. As of the date of this Disclosure Document, the estimated total cost to purchase one (1) required sales vehicle upfitted to our System standards and specifications, including the vehicle wrap, is \$57,500. These estimates may vary based upon market conditions, supply chain~~

These may vary lender or global market interest

location, vehicle options select. estimates above and the initial vehicle

<u>Sales Truck</u>		<u>Low</u>	<u>High</u>
	<u>Vehicle Cost</u>	<u>\$62,195.00</u>	<u>\$68,414.50</u>
	<u>Deposit</u>	<u>\$12,439.00</u>	<u>\$13,682.90</u>
	<u>Amount Financed or Lease</u>	<u>\$49,756.00</u>	<u>\$54,731.60</u>
	<u>Term in Months</u>	<u>60</u>	<u>60</u>
	<u>Rate</u>	<u>7.00%</u>	<u>7.00%</u>
	<u>Per Month</u>	<u>\$985.23</u>	<u>\$1,083.75</u>
	<u>3 Months Payment</u>	<u>\$2,956.00</u>	<u>\$3,252.00</u>
	<u>Transportation Costs</u>	<u>\$800.00</u>	<u>\$1,600.00</u>
	<u>TOTAL VEHICLE COST</u>	<u>\$16,200.00</u>	<u>\$18,600.00</u>

estimates based upon supplier, supply chain, conditions, rate, geographic and the package you may select. The reflected herein are for required and

equipment used in the operation of a single Mighty Dog Roofing Business in a single Protected Territory. We strongly recommend and expect that you will obtain leasing or financing for the vehicles from a third party. We do not provide any leasing or financing services in connection with the required vehicles and equipment. If you choose to lease or finance the purchase of your vehicle, your actual payments will depend on your credit worthiness, as determined by the lender or supplier, global supply chain, market conditions, supply chain, interest rate, geographic location, the vehicle package options you may select, and the lease or finance options you select. Your deposit, term and interest rate may vary. The vehicle must be (i) wrapped in accordance with our designated requirements which incorporate our Proprietary Marks, and (ii) upfitted to our System standards and specifications. All sales calls, estimates, and installations must be done using the required wrapped vehicle.

9. Licenses, Certifications, and Permits. You must acquire a general business license, any specialty licenses required by your state or federal agency, and any third-party certifications that may be required by us. We estimate that the costs of these licenses and certifications will range between \$3,200 and \$10,000.
~~\$3,200 and \$10,000.~~
10. Signage. You must display at least one (1) prominent external "Mighty Dog Roofing" sign at your Approved Location, subject to compliance with any local building codes applicable to your premises of your Approved Location. We estimate that the cost of the signage, will range between \$500 and \$1,500.
11. Professional Fees. This estimate is based on the fees necessary to create a franchisee entity and retaining legal counsel and accountants to review this Disclosure Document and Franchise Agreement, as well as review applicable state or local laws and regulations pertaining to your business.
12. Technology Fee. ~~As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you~~ You must pay us a monthly Technology Fee of \$9,500 for your first twelve (12) months of invoices 792, which we collect on your behalf and remit to our designated vendor. ~~Thereafter, the Technology Fee will be invoiced monthly.~~ See Note 3 in Item 6. See Item 11 of this Disclosure Document for additional information.
13. Call Center Fee. ~~As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you~~ You must pay ~~us or our affiliate HPB Call Center (as we designate)~~ designated vendor a monthly Call Center Fee of \$3,600 for your first twelve (12) months of invoices. ~~Thereafter, you will be billed \$300 monthly for Call Center Fees. The amounts above do not include the additional \$15275 plus \$21 per scheduled lead that you will be required to pay appointment.~~ See Note 20 in Item 6. The high figure above reflects 100 appointments at \$21 per appointment.
14. Dues and Subscriptions. These fees will cover the cost of membership to certain professional and business organizations, including your required annual \$2,500 membership to Owens Corning for your Platinum Preferred

Contractor Status, and other professional and business organizations that we recommend that you join. We estimate that these costs may range between \$3,000 and \$3,500.

~~15. Local Brand Optimization Marketing Fee (First Year).~~ As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you must pay us, or our affiliate (as we designate), a Local Brand Optimization Marketing Fee of \$15,000 ~~for your first twelve (12) months of invoices. See Note 24 in Item 6.~~

~~16.15. Creative Media Fund Fee.~~ As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you must pay us a Creative Media Fund Fee of \$6,500 ~~to cover costs associated with video production, actors' and actresses' compensation, video editing, and related advertising or marketing expenses. This is a one-time fee.~~

~~17.16.~~ Initial Marketing Expenditure Requirement and Local Advertising Expenditure Requirement. You are required to spend at least \$20,000 during the first ninety (90) days of operations of your Mighty Dog Roofing Business to satisfy your advertising requirements for the initial marketing expenditure requirement ("Initial Marketing Expenditure Requirement"). Additionally, after the first ninety (90) days of operations of your Mighty Dog Roofing Business, and for the remainder of the term of the Franchise Agreement, you must spend the greater of (i) \$2,000 per month, or (ii) 5% of monthly Gross Revenue Collected on Local Advertising Expenditures within your Protected Territory (collectively, "Local Advertising Expenditure Requirement"), of which, a minimum of \$2,000 per month must be spent on advertising, marketing, and/or related expenses, through our affiliate, or our Designated Vendor (as we designate) (however the above does not contemplate or include your required monthly Digital Management Fee, see section 11(e)(4) of this Disclosure Document) or Designated Vendors. See Item 11 of this Disclosure Document for additional information.

~~18.17.~~ Drone Kit Fee. Prior to opening, you must pay our designated vendor a one-time Drone Kit Fee for the first twelve (12) months of invoices. See Note 23 in Item 6.

~~19.18.~~ Digital Management Fee. You must pay our affiliate, or our Designated Vendor (as we designate), a monthly Digital Management Fee. See Note 26 in Item 6.

~~20. National Permit Database Fee.~~ You must pay us a monthly National Permit Database Fee of \$99. ~~This budget is directed towards access, training, and use of certain real property permit databases in your local market. See Note 27 in Item 6.~~

~~19.~~ Accounting Services Fee. You must pay our affiliate ZeeBOOKS a monthly Accounting Services Fee of \$440 plus additional monthly fees. See Note 18 in Item 6.

~~21.20.~~ ZeePartnerships Fee. As noted in Item 5, within forty-five (45) days after execution of the Franchise Agreement, you must pay ~~our affiliate ZeeBOOKS an Accounting Services Fee~~ to us a ZeePartnerships fee in the amount of \$3,000. ~~This is a one-time fee.~~
~~\$4,999 for the first twelve (12) months of invoices. Thereafter, you will be billed \$399 monthly for Accounting Services Fees. See Note 18 in Item 6.~~

~~22.21.~~ Additional Funds. The estimate of additional funds of \$20,000 to \$30,000 ~~to \$50~~ is for a period of at least three months and is based on an owner-operated business and does not include any allowance for an owner's draw or salary. The estimate of additional funds of \$20,000 to \$30,000 is for a period of at least three months and is based on an owner-operated business and does not include any allowance for an owner's draw or salary. We estimate that, in general, you may expect to put additional cash into the business during the first three months of operations, and sometimes longer, but we cannot estimate or promise when or whether, you will achieve a positive cash flow or profits. This estimate does not include any fees paid for debt services. These figures are estimates and we cannot guarantee

that you will not have additional expenses in starting the business. Your costs will depend on factors such as: how closely you follow our methods and procedures; your management skills, experience, and business acumen; local economic conditions; the local market for our products and services; the prevailing wage rate. If you purchase more than one (1) Protected Territory we recommend, but do not require, that you allocate an estimated \$10,000 to \$20,000 of additional funds for each additional Protected Territory you purchase.

23.22. **Initial Investment.** These estimates are based on our experience in offering and selling franchises since 2020, as well as the experience of predecessor and estimates we have received from third- party vendors. We do not directly or indirectly offer financing for your initial investment. See Item 10 for more details.

B. YOUR ESTIMATED INITIAL INVESTMENT FOR A MULTI- UNIT OFFERING WITH MULTIPLE TERRITORIES

TYPE OF EXPENDITURE	AMOUNT- Two to Three Territories	Four to Five Territories	Method of Payment	Time of Payment	To Whom PAYMENT IS TO BE MADE
<i>Initial Franchise Fees</i> (Note 1)	\$99,500 – \$134,500	\$164,500 - \$194,500	Lump Sum	Upon execution of the Multi-Unit Addendum	Us
Initial Investment – First Territory (less initial franchise fee)	\$154,991 - \$260,494 <u>\$124,404</u> \$176,404	\$154,991 - \$260,494 <u>\$24,404</u> \$176,404			
Additional Expenditures (Note 2)	\$10,000 - \$20,000 \$40,000	\$602,000 - \$840,000		See Item 7, Chart A (Note 22)	
Total (Note 3)	\$274,491 - \$434,994 <u>\$233,904</u> \$330,904	\$379,491 - \$534,994 <u>\$8,904</u> \$410,904		See Item 7, Chart A (Note 21)	

Generally. The Chart above relates to the operation of one (1) Approved Location for two (2) to three (3) Mighty Dog Roofing Businesses in two (2) to three (3) Protected Territories, and for one (1) Approved Location for four (4) to five (5) Mighty Dog Roofing Businesses in four (4) to five (5) Protected Territories. All fees and payments are non-refundable, unless otherwise stated or permitted by the payee. Actual costs will vary for each franchise location depending on several factors, including market condition and the geographic location of your Approved Location and Mighty Dog Roofing Businesses.

1. **Multi-Unit Initial Franchise Fees.** You will be required to execute a Franchise Agreement for each Mighty Dog Roofing Business you are granted to open, as well as our prescribed form of Multi- Unit Addendum, all at the same time. The Initial Franchise Fees will be paid in a lump-sum at the time you execute each Franchise Agreement and Multi-Unit Addendum. The multi-unit Initial Franchise Fees are deemed fully earned and non-refundable upon payment. Please

see Item 5 of this Disclosure Document for additional information on the multi-unit Initial Franchise Fees.

2. Additional Expenditures Associated with Opening and Operating Mighty Dog Roofing Businesses. We expect that you will operate your Mighty Dog Roofing Businesses from a single centralized Approved Location and using: (i) the same vehicles; (ii) initial inventory; and (iii) the required equipment, tools, and supplies. However, we recommend that you allocate additional funds depending on the number of Protected Territories you purchase.

The additional expenditures are as follows:

# of Territories	Additional Funds
2-3	\$20,000 \$10,000 - \$40,000
4-5	\$60 20,000 - \$80 40,000

If you purchase four (4) or more Protected Territories, you may, but are not required to, purchase an additional Opening Package. You will only be required to purchase or pay for a single Opening Package, Technology Fee, Call Center Fee, ~~Creative Media Fund Fee, and National Database Permit Fee,~~ regardless of the number of Protected Territories you purchase. Please review the Explanatory Notes following Charts 7(A) and 7(B) for additional information, as well as the Multi- Unit Addendum attached as Exhibit C.

We only require you to attend, and successfully complete, our Initial Training Program once in connection with the purchase of multiple Mighty Dog Roofing Protected Territories. We reserve the right to require you to invest in additional infrastructure and/or equipment and staffing requirements, as may be set forth more specifically in the Operations Manual, to ensure adequate brand servicing in the Protected Territory, including in the event your accounts receivable grows in excess of 40% (or such other percentage as we may designate) of your overall Gross Collected Revenue or your backlog of jobs reaches 12 weeks (or such other time period as we may designate).

3. Initial Investment. These estimates are based on our experience in offering and selling franchises since 2020, as well as the experience of our predecessor and estimates we have received from third-party vendors.

ITEM 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

You must operate your Mighty Dog Roofing Business in conformance with our methods, standards, and specifications, which we prescribe in our ~~confidential operations manual, our~~ proprietary and confidential operations Manual (the "Operations Manual"), and various other confidential manuals, writings, and other information prepared by us for your use in operating a Mighty Dog Roofing Business which are provided in the Operations Manual or communicated to you in writing or other means of communication. We may periodically change our standards and specifications at our sole discretion, and you must comply with all changes.

1. Approved Products and Services

All vehicles, supplies, equipment, and inventory used by you in the Mighty Dog Roofing Business must meet our then-current System standards and specifications, including but not limited to branding requirements (including color and label requirements) that comply with our then-current standards and specifications, which we will establish and modify at our discretion. You may incur an increased cost to comply with such changes at your own expense.

We reserve the right to require you to purchase any of the items necessary to establish and operate your Mighty Dog Roofing Business in accordance with our standards and specifications and/or from an Approved Supplier, from us, an affiliate, or our designated vendors and suppliers.

You must offer for sale all products and services which we prescribe and only those products and services which we prescribe. You may not offer any other products or services for sale without having received our prior written authorization. You must always maintain sufficient levels of inventory as specified in the Operations Manual, to adequately satisfy consumer demand. You must offer, use, and sell all private label products which we may now or in the future designate for sale by System franchisees. Some suppliers may provide us with test equipment for use in our training center, advertise in our newsletters, and may also sponsor events and/or rent booth space at our Annual Conference or regional meetings.

2. Designated and Approved Suppliers

As of the date of this Disclosure Document, we, or our affiliates, are the Approved Supplier for certain services, supplies, equipment, and inventory required for the establishment and operation of your Mighty Dog Roofing Business, as determined by us and as set forth in the Operations Manual. We reserve the right to require you to purchase or lease certain goods or services from ~~and designated vendors or~~ Approved Suppliers, which may include us or an affiliate, and/or to negotiate arrangements, or modify the structure, terms, or prices of such arrangements, with these designated vendors or Approved Suppliers, which may be us or an affiliate, including service requirements for our franchisees, prices, and terms, for the benefit of the franchisees, as well as rebates.

You must purchase your Drone Kit from one of our ~~designated vendor(s)~~ Approved Suppliers or one of our Designated Vendors (as we designate). Please see Item 5 for a description of the Initial Inventory.

You must purchase your initial vehicles, and certain other equipment, tools, and supplies, from one of our Approved Suppliers, which may be us or an affiliate. We strongly recommend and expect that you enter into a financing or leasing arrangement with a third party for your vehicles and certain other equipment, tools, and supplies you must procure for the operation of your Mighty Dog Roofing Business, and your payments made in connection with these financed or leased items will be paid to that third-party financing/leasing provider and not us or an affiliate.

As of the issuance date of this Disclosure Document, we and/or our affiliates are also the only Approved Suppliers for the following goods and services: (i) Opening Package; (ii) ~~Local Brand Optimization~~; (iii) ~~Creative Media~~; (iv) ~~Call Center services~~; ~~(Marketing Fee)~~; (v) Technology; ~~(vi) National Permit Database Fee~~; (vii) Tuition Fee; ~~(xiii) Accounting Services~~; (iv) Zeepartnerships fee; (ix) Recruiting services; and (x) all sales materials and merchandise bearing the Proprietary Marks.

As of the issuance date of this Disclosure Document, we and/or our affiliates may be a designated vendor or Approved Supplier for the following goods and services: (i) Opening Package; and (ii) Vehicles.

Following your initial purchase of the aforementioned items from us, you must purchase merchandise with our Proprietary Marks from us, an affiliate, or our designated vendor.

Recognizing that preservation of the System depends upon product and service uniformity and the maintenance of our trade dress, you must purchase those certain goods, services, furnishings, fixtures, computer hardware and software, including CRM software and Microsoft Office 365 accounts with support for applications such as Outlook email, OneDrive file sharing, and Teams communication tools, and other equipment, tools, supplies, and inventory, from us or from approved or designated suppliers that we will specify, from time to time, in the Operations Manual and otherwise in writing (each an "Approved Supplier"). We, our affiliates or a designated third party may be one of several, or the only, Approved Supplier of any particular good or service. We reserve the right to require you to purchase any products and services, including equipment, supplies, computer hardware and software, directly from us or our affiliate. We and our affiliates have the right to realize a profit or otherwise derive revenue on any products or services that we, our affiliates,

or our Approved Suppliers supply and/or provide to you.

Recognizing that preservation of the System depends upon product and service uniformity and the maintenance of our trade dress, you must purchase product samples and other supplies, services, computer hardware and software, and other equipment from us or from approved or designated suppliers that we will specify, from time to time, in the Operations Manual and otherwise in writing (each an “Approved Supplier”). We, our affiliates or a designated third party may be one of several, or the only, Approved Supplier of any item (including any service). We reserve the right to require you to purchase any products and services, including equipment, supplies, computer hardware and software, directly from us or our affiliate. We and our affiliates have the right to realize a profit or otherwise derive revenue on any products or services that we, our affiliates, or our Approved Suppliers supply and/or provide to you.

~~or services that we, our affiliates, or our Approved Suppliers supply and/or provide to you.~~

We may establish business relationships, from time to time, with suppliers who may produce and/or provide certain goods or services that you are required to purchase from only that supplier (each a “System Supplier”). These System Suppliers may provide, among other things, supplies, fixtures, technology, software, and equipment, all in accordance with our proprietary standards and specifications or private label goods that we have authorized and prescribed for sale by System Mighty Dog Roofing Businesses. You recognize that such products and services are essential to the operation of your Mighty Dog Roofing Business and to the System generally. Your failure to pay System Suppliers may interfere with such suppliers’ willingness to supply the System and may result in other System Mighty Dog Roofing Businesses’ inability to obtain a product or an ability to obtain a product only on less favorable credit terms. Accordingly, you must pay System Suppliers as and when due. You must use products purchased from Approved Suppliers solely in connection with the operation of your Mighty Dog Roofing Business and not for any competitive business purpose.

3. Ownership Interest in Approved Suppliers / Revenue Derived from Franchise Purchases and Leases

Our officers Josh Skolnick, Jon Sabo, and Zach Beutler own interests in us. Officers Josh Skolnick and Zach Beutler own interests in certain of the affiliates listed in Item 1 of this Disclosure Document. Other than these ownership interests, as of the issuance date of this Disclosure Document, neither we, our affiliate nor any of our officers currently own an interest in any of our other Approved Suppliers.

We and our affiliates may derive revenues from required purchases and leases by franchisees as well as in the form of rebates or marketing allowances paid to us or our affiliates by Approved Suppliers that we require you to use. As of the issuance date of this Disclosure Document, our affiliate HPB Procurement has negotiated arrangements on our behalf with Approved Suppliers pursuant to which these suppliers pay our affiliate HPB Procurement certain rebates ranging from \$5,175 to \$155,575, determined on the basis of either number of units of required products purchased, new accounts established, or a percentage of total value of sales orders of required purchases on account of franchisee purchases. During our fiscal year ended December 31, 2022~~3~~, our affiliate HPB Procurement derived ~~\$657,626~~\$1,420,389, or 100% of HPB Procurement’s total revenues for rebate income of ~~\$657,626~~\$1,420,389 on account of required franchisee purchases for us and our affiliates, of which ~~\$55,994~~\$16,366.80 was allocated to us in 2022~~3~~. We and our affiliates reserve the right to negotiate arrangements with these Approved Suppliers including service requirements for our franchisees, prices, and terms, for the benefit of the franchisees, as well as rebates.

Your obligations to purchase or lease certain products or services from us, our affiliates and/or our Approved Suppliers, and to purchase or lease goods, services, supplies, fixtures, equipment, computer hardware and software, training and real estate that meet our specifications, are considered “Required Purchases. We estimate that your Required Purchases will account for approximately ~~54.73~~% to ~~62.78~~% of your total costs incurred in establishing your Mighty Dog Roofing Business, and approximately ~~20.36~~% to ~~34.41~~% of your ongoing costs to operate the Mighty Dog Roofing Business after the initial start-up phase.

We have the sole right, exercisable at any time and upon notice, to designate a vendor or supplier, which may include one of our affiliates, from whom you must purchase all insurance policies required by Franchisor to operate the Mighty Dog Roofing Business.

We and our affiliates reserve the right to derive revenue from the Required Purchases you make from us and our affiliates, as well as purchases or leases made from or by our designated vendors and Approved Suppliers.

As we are a newly formed entity, neither we nor any affiliate has derived any revenue from our franchisees’ required purchases or lease as of the issuance date of this Disclosure Document.

4. Alternative Product or Supplier Approval

If you wish to purchase any unapproved item, including inventory, and/or acquire approved items from an unapproved

supplier or provider, you must provide us the name, address and telephone number of the proposed supplier or provider, a description of the item you wish to purchase, and the purchase price of the item, if known. At our request, you must provide us, for testing purposes, a sample of the item you wish to purchase. We are not required to approve any particular product or supplier. We may base our approval of any such proposed item or supplier on considerations relating not only directly to the item or supplier/provider itself, but also indirectly to the uniformity, efficiency, and quality of operation we consider necessary or desirable in our System as a whole, as well as the maintenance of our Confidential Information, in our sole discretion. We have the right to receive payments from suppliers on account of their dealings with you and other Mighty Dog Roofing Businesses and to use all amounts we receive without restriction (unless instructed otherwise by the supplier) for any purposes we deem appropriate. We are not required to approve an unreasonable number of suppliers or providers for a given item if we believe that such approval may result in higher costs or prevent the effective or economical supervision of approved suppliers or providers.

You, or the proposed supplier or provider, must advance us our reasonable costs we estimate we will incur in connection with inspecting the alternate supplier or provider, its facilities and/or the previously non-approved item(s) you propose prior to any purchase. If the costs we incur are more than the amount you advanced, then we may withdraw additional funds through the EFT Program from your designated bank account for the difference; or if the actual amount we incur is less than the amount of the advancement, then we will credit the excess amount to the payment of your future obligations.

We will use reasonable efforts to notify you in writing if your request is approved or denied within 30 days of: (i) our receipt of all supporting information from you regarding your request; and (ii) our completion of any necessary inspection or testing associated with your request. If we do not provide written approval within this period, then your request will be deemed denied.

We may, but are not required to, provide your proposed supplier or provider with our specifications for the item that you wish the third-party to supply, provided that third-party executes our required non-disclosure agreement form. Each proposed supplier or provider that we approve of must comply with our requirements regarding insurance, indemnification, and non-disclosure. If we approve any supplier or provider, you may enter supply contracts or other agreements with that third party, but under no circumstances will we guarantee your performance of any such supply contract or other agreement.

We may re-inspect and revoke our approval of particular products or suppliers/providers if we determine that such products or suppliers no longer meet our standards, in our sole discretion. Once you receive written notice from us that we have revoked our approval, you must immediately cease purchasing products from that supplier or provider.

We do not provide any material benefit to you if you buy from sources we approve, but we may default you under (or terminate) your Franchise Agreement, or otherwise deny your request to enter into or renew these agreements, based on your failure to make required purchases from our Approved Suppliers or otherwise in accordance with our standards and specifications.

5. Approved Location

You must operate the Mighty Dog Roofing Business from an approved facility that meets our current standards and specifications (the "Approved Location"). ~~You may use either a home office or leased commercial property as your Approved Location, however, if you elect to utilize a leased commercial~~ You may use either a home office or leased commercial property as your Approved Location, however, if you elect to utilize a leased commercial property as your Approved Location, such proposed location must: (i) be secured within ninety (90) days after the date of execution of the Franchise Agreement; (ii) be located in a Protected Territory; (iii) be approved and consented to by Franchisor in writing, prior to execution of any lease thereon; and (iv) meet our current standards and specifications, including, but not limited to, square footage, design, layout, signage, equipment and inventory storage. The factors we consider in approving your location include but are not limited to: (i) the type of commercial space; (ii) the geographic location of the space and whether it is centrally located within your Protected Territory; (iii) whether there is enough space for office and storage; and (iv) whether the terms of the lease are favorable. We may also condition our approval of your lease upon, among

other conditions, execution of a collateral assignment of lease (which is attached to the Franchise Agreement as Exhibit F) by you and your landlord, if any, under which your landlord shall grant us the rights to assume your rights and obligations under your lease in the event that you breach your lease agreement or your Franchise Agreement is terminated or expires.

~~property as your Approved Location, such proposed location must: (i) be secured within ninety (90) days after the date of execution of the Franchise Agreement; (ii) be located in a Protected Territory; (iii) be approved and consented to by Franchisor in writing, prior to execution of any lease thereon; and (iv) meet our current standards and specifications, including, but not limited to, square footage, design, layout, signage, equipment and inventory storage. We may also condition our approval of your lease upon, among other conditions, execution of a collateral assignment of lease (which is attached to the Franchise Agreement as Exhibit F) by you and your landlord, if any, under which your landlord shall grant us the rights to assume your rights and obligations under your lease in the event that you breach your lease agreement or your Franchise Agreement is terminated or expires.~~ You must continuously maintain an Approved Location throughout the Term of the Franchise Agreement without interruption. You may not relocate the Mighty Dog Roofing Business without our prior written consent.

6. Advertising and Promotional Materials

We must approve all self-generated or non-approved third-party advertising materials prior to publication or use.

7. Insurance

You must purchase and maintain, at your own expense, the types and minimum amounts of insurance coverage and bonds we specify for Mighty Dog Roofing Business. You must purchase the required insurance from our designated vendor at least 30 days before opening your Mighty Dog Roofing Business or upon signing a lease for the Approved Location or commercial office or warehouse, if any, whichever is earlier. The limits described in the paragraph below are the minimum amounts that you are required to purchase. You must carry insurance required by the lease of your Approved Location or commercial office or warehouse, if any, by any of your lenders or equipment lessors, and such Worker's Compensation Insurance as may be required by applicable law. If you sign a lease for the Approved Location or commercial office or warehouse, if any, or any agreement that requires a higher amount than provided below, then you must obtain the higher level of coverage under the terms of the lease or agreement. However, if you sign a lease for the Approved Location or commercial office or warehouse or any agreement that does not require the minimum coverage set forth below, you must still purchase and maintain insurance that meet our requirements.

The paragraph below sets out our current required and recommended insurance coverage as of the date of this Disclosure Document, which are subject to change:

(i) Commercial General Liability insurance in the amount of \$1,000,000 per occurrence and \$2,000,000 aggregate limit per location, which will include products and completed operations coverage, personal and advertising injury, fire damage liability and medical payments coverage; and it will be provided on an occurrence form. Also, the Contractor's Pollution and Professional Liability policies may be combined with the Commercial General Liability policy; (ii) Automobile Liability and Physical Damage insurance in the amount of \$1,000,000 Combined Single Limit coverage for all owned, non-owned and hired vehicles and include physical damage coverage with deductibles not higher than \$1,000 for comprehensive and collision damage; (iii) Contractor's Equipment Floater insurance in the amount of to cover the mobile equipment used in your franchised business; (iv) Employment Practices Liability insurance in the amount of \$250,000 aggregate including third party endorsement and naming franchisor as Co-Defendant; (v) Workers' Compensation and Employer's Liability statutory coverage and Employer's Liability insurance in the amount of \$1,000,000 by accident, \$1,000,000 by disease-policy limit, \$1,000,000 by disease each accident; (vi) Contractor's Professional Liability insurance in the amount of \$1,000,000 to cover errors and omissions claims; (vii) Property Insurance for one hundred percent (100%) of the replacement cost of your business personal property; and, notwithstanding the foregoing; and (viii) Umbrella Liability insurance to be excess over Commercial General Liability, Automobile Liability and Employer's Liability. We reserve the right to increase or modify the insurance coverage requirements and/or require different or additional kinds of insurance for which you will comply upon written notice from us.

We must approve all insurance carriers in advance and in writing. Our acceptance of an insurance carrier does not constitute our representation or guarantee that the insurance carrier will be capable of meeting claims during the term of the insurance policy.

Each of your insurance policies must be written by a carrier with an industry rating of A-VII or better as reported in the most recent edition of A.M. Best's Insurance Reports, must name us, our subsidiaries, affiliates, and respective officers, directors, members, shareholders and employees as additional insureds, and must not have deductibles, exclusions or co-insurance that are unacceptable to us, in our sole discretion. Each insurance policy must contain an express waiver by the insurance company of subrogation rights in favor of us, our affiliates, successors, assigns and any party we designate and will be primary and non-contributory to any insurance we might carry. All insurance policies you hold will be primary and non-contributory to any policy or policies held by us or our affiliates. Each insurance policy will list us as an additional insured except the Employment Practices Liability policy will provide us coverage. The Employment Practices Liability policy is required to have an endorsement as listed on Form CG 20 29 or its equivalent and must name franchisor as Co-Defendant.

At least 30 days prior to opening your Mighty Dog Roofing Business, you must provide us with certificates of insurance demonstrating that you have met the requirements. At least 10 days before expiration of a policy, you must furnish evidence of renewal or replacement insurance. If you do not obtain the required coverage, we have the right (but no obligation) to obtain insurance on your behalf. If we do so, you must reimburse us for the cost of insurance, plus a reasonable fee for our services. All insurance policies you hold will be primary to any policy or policies held by us or our affiliates.

Additionally, you agree not to permit any third-party subcontractor to perform any work or offer any services on your behalf unless such subcontractor maintains insurance coverage in such amounts and types as we require you to maintain, with the specific addition that subcontractors cannot exclude principals from its workers' compensation coverage and that liability policies name us and our affiliates as additional insured parties. You agree to maintain evidence that such insurance by your subcontractors is in effect and to provide such proof of insurance as we may require, in our sole discretion, from time to time.

We have the sole right, exercisable at any time and upon notice, to designate a vendor or supplier, which may include one of our affiliates, from whom you must purchase all insurance policies required by us to operate the Mighty Dog Roofing Business.

8. Computer Hardware and Software

You must purchase any computer hardware, software and peripherals that meet our System standards and specifications. Please see Item 11 of this Disclosure Document for additional information regarding our computer hardware and software purchasing requirements.

9. Purchasing and Distribution Cooperatives; Rebate Programs

We reserve the right to participate in certain purchasing or distribution cooperatives; and we reserve the right to establish these types of cooperatives in the future. We, or our affiliates, may negotiate certain purchase arrangements (including price terms) for the purchase of certain items with suppliers for the benefit of franchises. There are currently no purchasing or distribution cooperatives for Mighty Dog Roofing Businesses.

We and/or our affiliates and/or designated suppliers (as we designate or authorize) reserve the right to establish rebate programs for certain purchases of certain products and/or services, and/or in connection with use of our approved suppliers or designated vendors (the "Rebate Program") which may include discounted pricing, special terms, rebates, or other incentives or benefits (individually and collectively, the "Rebate"). We, and/or our affiliates, and/or third party suppliers reserve the right to (but are not contractually required to) establish and offer you an opportunity to participate in one or more Rebate Programs and to condition your participation in any such Rebate Program on, among other conditions we may designate, your: (i) meeting certain eligibility requirements; (ii) execution of a designated form of Rebate Program participation agreement or amendment, which may include, among other terms, a general release of claims you, your owners and/or affiliates may have against us and/or any of our affiliates, owners, employees, officers, directors, successors

and/or assigns; and (iii) compliance with purchasing requirements. We, our affiliates and third-party suppliers are not required to establish or offer Rebate Programs, but may do so at any time. Additionally, if established, we, our affiliates and third-party suppliers reserve the right to discontinue or terminate any Rebate Program at any time effective on notice to you. We, and/or our affiliates, may derive revenue, material consideration and/or receive a commission or fee in connection with any Rebate Program.

~~Resale of Certain Surplus Equipment or Vehicles~~

~~In the event that you hold a surplus of certain equipment or vehicles that you no longer need for the operation of your Franchised Business, we may, in our sole discretion, assist you in the resale of certain equipment or vehicles, using commercially reasonable best efforts, through us or our affiliates, including the resale of vehicles through our affiliate HPB Fleet.~~

As of the date of this Disclosure Document we have not received any revenues from any Rebate Program.

Recognizing that preservation of the System depends upon product and service uniformity and the maintenance of our trade dress, you must purchase those certain goods, services, furnishings, fixtures, computer hardware and software, including CRM software and Microsoft Office 365 accounts with support for applications such as Outlook email, OneDrive file sharing, and Teams communication tools, and other equipment, tools, supplies, and inventory, from us or from approved or designated suppliers that we will specify, from time to time, in the Operations Manual and otherwise in writing (each an “Approved Supplier”). We, our affiliates or a designated third party may be one of several, or the only, Approved Supplier of any particular good or service. We reserve the right to require you to purchase any products and services, including equipment, supplies, computer hardware and software, directly from us or our affiliate. We and our affiliates have the right to realize a profit or otherwise derive revenue on any products or services that we, our affiliates, or our Approved Suppliers supply and/or provide to you.

**ITEM 9
FRANCHISEE’S OBLIGATIONS**

The table lists your principal obligations under the Franchise Agreement and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this Disclosure Document.

Obligation	Section in Franchise Agreement	Section in Multi-Unit Addendum	Item of Disclosure Document
a. Site selection and acquisition/lease	7.1	Not Applicable	Items 7, 8, 11 and 12
b. Pre-opening purchases/ leases	7.1, 7.3, 7.4, 7.8, and 7.11	4	Items 7 and 8
c. Site development and other pre-opening requirements	7.1 and 9	Not Applicable	Items 6, 7, 8 and 11
d. Initial and ongoing training	7.2 and 8	2	Items 6 and 11
e. Opening	7.3	Not Applicable	Items 11
<u>f. Fees</u>	<u>2.2.9, 3, 12.3, 14.3.2.7, 14.3.2.8, and 22.8</u>	<u>3</u>	<u>Items 5, 6, 7, and 11</u>
<u>g. Compliance with standards and policies/ operations manual</u>	<u>6, 7.4 through 7.10, 7.14, 7.15 and 7.17</u>	<u>Not Applicable</u>	<u>Items 8 and 11</u>
<u>h. Trademarks and proprietary information</u>	<u>4, 5, 7.8 and 7.14</u>	<u>Not Applicable</u>	<u>Items 13 and 14</u>

<u>i. Restrictions on products/ services offered</u>	<u>1.2 through 1.7, 7.4 and 7.5</u>	<u>Not Applicable</u>	<u>Items 8, 12 and 16</u>
<u>j. Warranty and customer service requirements</u>	<u>7.18 and 7.19</u>	<u>Not Applicable</u>	<u>Items 15 and 16</u>
<u>k. Territorial development and sales quotas</u>	<u>Not Applicable</u>	<u>Not Applicable</u>	<u>Items 12, and 17</u>
<u>l. Ongoing product/ service purchases</u>	<u>7.4 and 7.5</u>	<u>Not Applicable</u>	<u>Items 8 and 11</u>
<u>m. Maintenance, appearance and remodeling requirements</u>	<u>7.1.2, 7.15, and 7.17</u>	<u>Not Applicable</u>	<u>Items 6, 7, 8 11, and 12</u>
<u>n. Insurance</u>	<u>9</u>	<u>Not Applicable</u>	<u>Items 6, 7 and 8</u>
<u>o. Advertising</u>	<u>12</u>	<u>Not Applicable</u>	<u>Items 6 and 11</u>
<u>p. Indemnification</u>	<u>13.2</u>	<u>Not Applicable</u>	<u>Item 6</u>
<u>q. Owners' participation/ management/ staffing</u>	<u>7.6.3 through 7.6.5, and 7.10</u>	<u>5</u>	<u>Items 11 and 15</u>
<u>r. Records and reports</u>	<u>10 and 11</u>	<u>Not Applicable</u>	<u>Item 6</u>
<u>s. Inspections and audits</u>	<u>7.7 and 11</u>	<u>Not Applicable</u>	<u>Items 6 and 11</u>
<u>t. Transfer</u>	<u>14</u>	<u>Not Applicable</u>	<u>Item 17</u>
<u>u. Renewal</u>	<u>2.2</u>	<u>Not Applicable</u>	<u>Item 17</u>
<u>v. Post term obligations</u>	<u>16.1 and 17.2</u>	<u>Not Applicable</u>	<u>Item 17</u>

f. Fees	2.2.9, 3, 12.3, 14.3.2.7, 14.3.2.8, and 22.8	3
g. Compliance with standards and policies/ operations manual	6, 7.4 through 7.10, 7.14, 7.15 and 7.17	Not Applicable
h. Trademarks and proprietary information	4, 5, 7.8 and 7.14	Not Applicable
i. Restrictions on products/services offered	1.2 through 1.7, 7.4 and 7.5	Not Applicable

j. Warranty and customer service requirements	7.18 and 7.19	Not Applicable
k. Territorial development and sales quotas	Not Applicable	Not Applicable
l. Ongoing product/service purchases	7.4 and 7.5	Not Applicable
m. Maintenance, appearance and remodeling requirements	7.1.2, 7.15, and 7.17	Not Applicable

n. Insurance	9	Not Applicable
e. Advertising	12	Not Applicable
p. Indemnification	13.2	Not Applicable
q. Owners' participation/ management/ staffing	7.6.3 through 7.6.5, and 7-10	5
r. Records and reports	10 and 11	Not Applicable

s. Inspections and audits	7.7 and 11	Not Applicable
t. Transfer	14	Not Applicable
u. Renewal	2.2	Not Applicable
v. Post term obligations	16.1 and 17.2	Not Applicable
w. Noncompetition covenants	17	Not Applicable
x. Dispute Resolution	18	Not Applicable

ITEM 10 FINANCING

~~We do not offer direct or indirect financing. We will not guarantee your note, lease or other obligations.~~

We may, in limited circumstances and at our option, but under no circumstances are we obligated to, finance a portion of your Initial Franchise Fee, up to sixty percent (60%) of the Initial Franchise Fee for the purchase of your second (2nd) Protected Territory and up to eighty percent (80%) of the Initial Franchise Fee for the purchase of your third (3rd) Protected Territory, up to a maximum of \$52,000 (the “Maximum Amount”). Our decision to finance a portion of your Initial Franchise Fees for the purchase of your second (2nd) or third (3rd) Protected Territory will be based, in part, on your creditworthiness, the collateral you have available to secure the financing and our then-current financing policies. We do not offer financing of the Initial Franchise Fee for the purchase of your first (1st) Protected Territory.

If you wish to finance a portion of your Initial Franchise Fee up to the Maximum Amount, and we agree to provide such financing, you must sign a Secured Promissory Note and General Security Agreement substantially in the form of Exhibit J to the Franchise Agreement. If you are a corporation or limited liability company, all of the franchisee’s owners must

personally guarantee the obligations of the corporation or limited liability company (as applicable), a Personal Guarantee of Corporate Obligations substantially in the form of Exhibit A to the Franchise Agreement. The Secured Promissory Note obligates you to pay us the amount of your Initial Franchise Fee that we agree to finance, plus interest at the rate set forth below, plus any fees set forth in the Secured Promissory Note. The General Security Agreement grants us a security interest in substantially all of your assets, including after acquired property, to secure your payments under the Secured Promissory Note, pursuant to which we will file a UCC financing statement with the appropriate governmental authority. Under the terms of the Secured Promissory Note, you agree to waive your right to notice of a collection action and to assert any defenses to collection against us. You may prepay the principal amount of the Secured Promissory Note at any time without prepayment penalty. All franchisees approved for financing agree to the same financing terms for the portion of the Initial Franchise Fee that is financed.

The terms under which we may finance a portion of your Initial Franchise Fee include:

<u>Item Financed</u>	<u>Amount Financed</u>	<u>Term (months)</u>	<u>Rate of Interest Plus Finance Charge</u>	<u>Monthly Payment</u>	<u>Prepay Penalty</u>	<u>Liability Upon Default</u>	<u>Loss of Legal Right</u>
<u>Initial Franchise Fee— 2nd Territory</u>	<u>Up to 60% (\$24,000)</u>	<u>Up to 36 Months</u>	<u>Prime Rate (defined in Note 1) + 2%</u>	<u>Variable</u>	<u>None.</u>	<u>Lose franchise / balance of loan accelerated upon default / attorney fees, and costs of enforcement. See Note 2.</u>	<u>See Note 2.</u>
<u>Initial Franchise Fee— 3rd Territory</u>	<u>Up to 80% (\$28,000)</u>	<u>Up to 36 Months</u>	<u>Prime Rate (defined in Note 1) + 2%</u>	<u>Variable</u>	<u>None.</u>	<u>Lose franchise / balance of loan accelerated upon default / attorney fees, and costs of enforcement. See Note 2.</u>	<u>See Note 2.</u>

Notes:

1. “Prime Rate” means the U.S. prime interest rate as published in The Wall Street Journal on the date immediately preceding the date of execution of the Franchise Agreement, or if not published on such date, the most recent such rate previously published in The Wall Street Journal.
2. Potential Liabilities Upon Default: If you do not pay on time, we can call the loan and demand immediate payment of the full outstanding balance and obtain court costs and attorneys’ fees if a collection action is necessary. We also have the right to terminate your Franchise Agreement if you do not make your note payments on time. If your Franchise Agreement is terminated, you will lose your right to operate the Franchised Business and will be responsible for complying with all post-termination obligations under the Franchise Agreement, including payment of lost future royalty fees and any and all damages associated with the termination, including attorney’s fees and costs of enforcement. You waive your rights to notice of a collection action and to assert any defenses to collection against us. We may discount the Secured Promissory Note to a third party who may be immune under the law to any defenses to payment you may have against us. If we elect to offer financing of the Initial Franchise Fee to franchisees, we expect that all franchisees approved for financing must agree to the same financing terms disclosed in this Item 10.

Currently, we have no practice or intent of selling, assigning, or discounting to a third party any note, contract or other instrument that you execute, although we reserve the right to do so. We and our affiliates do not receive any direct or indirect payments from any person for the placement of financing.

Except as described above, we do not offer direct or indirect financing. We do not guarantee your note or any other obligation.

ITEM 11

FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEM AND TRAINING

Except as listed below, we are not required to provide you with any assistance.

A. Pre-Opening Obligations.

Before you open your Mighty Dog Roofing Business, we, an affiliate or our designee will provide you with the following assistance:

1. Define your Protected Territory. (Franchise Agreement, Section 1.2).
2. Provide you the Opening Package upon your payment of the required fees. (Franchise Agreement, Sections 3.5 and 6.2)
3. Provide you with our list of all other Approved Products and Services, items and equipment needed to open your Mighty Dog Roofing Business, along with our proprietary list of Approved Suppliers for those items (as applicable) (Franchise Agreement, Sections 6.2).
4. Provide you access to our confidential Operations Manual and grant you access to our Intranet System, which includes access to our confidential and proprietary information, including our standards and specifications. You must operate the Mighty Dog Roofing Business in accordance with the Operations Manual and all applicable laws and regulations. The Operations Manual may be amended or modified to reflect changes in the System. You must keep the Operations Manual confidential and current and may not copy any part of any Operations Manual without our consent. (Franchise Agreement, Section 6.1). The table of contents for our Operations Manual as of the Issue Date of this Disclosure Document is attached as Exhibit G and currently the Operations Manual has ~~627~~590 pages.
5. Provide you and two (2) additional individuals, one of which must be your general manager or Designated Manager, with our Initial Training Program, that you must attend and complete to our satisfaction, in accordance with the Initial Training Program chart below. (Franchise Agreement, Section 8.1).
6. Provide advice and guidance, as we deem necessary in our sole discretion, in preparing to open your Mighty Dog Roofing Business, including standards and procedures for obtaining inventory and supplies, providing approved services, advertising and promoting the business and otherwise operating the Mighty Dog Roofing Business during the start-up phase. (Franchise Agreement, Sections 6.1 and 8.1).
7. Provide you with a dedicated phone number and email accounts which you must use in connection with your Mighty Dog Roofing Business and in all marketing items. (Franchise Agreement, Section 7.11).

~~8.~~ Provide you with assistance in coordinating brand ~~optimization and creative media~~

~~9.8. program marketing~~ and the other pre-opening and opening services as we deem appropriate in our discretion. (Franchise Agreement, Section ~~3-6.10, 7.17~~).

B. Training.

You (or your operating principal if you are an entity) and up to two (2) additional attendees, one of whom must be your general manager or Designated Manager, for a total of three (3) attendees, must attend and successfully complete our Initial Training Program to our satisfaction prior to commencing operations of your Mighty Dog Roofing Business and commence operating within 180 days of signing the Franchise Agreement. You must pay us our then current Tuition Fee for attendance to the Initial Training Program. As of the date of this Disclosure Document, the current Tuition Fee for the Initial Training Program is \$4,995. The Tuition Fee covers the costs of training, lodging, and certain meals during the Initial Training Program, however, the Tuition Fee does not include travel expenses, meals outside of the formal Initial Training Program hours, and other living or miscellaneous expenses you may incur during the time of training. The Initial Training Program, as provided below, and is conducted at our facility in Omaha, Nebraska (or other facility that we may designate). If the franchisee is a business entity, each franchise owner must attend and successfully complete the Initial Training Program. The primary materials used in connection with the Initial Training Program are contained in our Operations Manual, and we reserve the right to supplement and modify any training materials as we deem necessary in our sole discretion. (Franchise Agreement, Section 8.1). We reserve the right to substitute any in-person training for virtual training at our discretion.

INITIAL TRAINING PROGRAM

Initial Training Schedule	Classroom-Corporate (Hours)	On the Job-Your Territory (Hours)	Location
Introductions & History of the Mighty Dog Roofing	1	0	Omaha, NE
Pre-Launch Manual Review/Questions	1	0	Omaha, NE
Personnel/Human Resources/Staffing	2	0	Omaha, NE
Marketing of Your Mighty Dog Roofing Business	2	0	Omaha, NE
Operations Software	5	4	Omaha, NE
Daily Office Operations: Scheduling, Material	4	4	Omaha, NE
Daily Field Operations: In-Home Sales,	6	4	Omaha, NE
Daily Field Operations: Estimating, Insurance,	6	4	Omaha, NE
Customer Service and Warranty	2	0	Omaha, NE
Accounting, KPI's, Royalty Reporting	2	0	Omaha, NE
Final Review and Open Questions & Answers	1	0	Omaha, NE
TOTAL HOURS	32	16	

The subjects taught and the time periods allocated for each subject may vary based on the experience of the people being trained. We intend to offer initial training classes each month. You and your attendees (if applicable) are all responsible for all personal

expenses in connection with all training programs, including costs and expenses for travel expenses, meals outside of the formal Initial Training Program hours, and other living or miscellaneous expenses you may incur during the time of training, including employee wages incurred during training and employee benefits. In addition to these costs and expenses, you will also be responsible for paying an additional fee of \$2,500 per attendee for the Initial Training Program for: (i) any individuals other than you and the two (2) additional representatives of your Mighty Dog Roofing Business that attend the Initial Training Program; and (ii) any replacement personnel that we may require attend our Initial Training Program. (Franchise Agreement, Section 8.1). We may also offer additional or refresher training and continuing education from time to time. Some of the additional/refresher training and/or continuing education may be mandatory, and some may be optional. These courses may be conducted digitally online, at our facility in Omaha, Nebraska or at any other location that we designate. We may charge you and any others who attend this training or continuing education courses our then-current Assistance Training Fee for this type of training/education. As of the date of this Disclosure Document, the current Assistance Training Fee is \$500 per person per day. You and your attendees (if applicable) are responsible for all personal expenses in connection with all training programs, including costs and expenses for transportation, lodging, meals, employee wages incurred during training, and employee benefits. (Franchise Agreement, Section 8.2).

Our training managers and their years of experience within the industry and with us are listed below, but we reserve the right to substitute instructors and use various of our and our affiliate's personnel, as well as existing franchisees, to provide instruction. Our training managers may utilize other employees to assist them with all aspects of training. Failure to complete initial training to our satisfaction within the applicable period may result in termination of the Franchise Agreement. (Franchise Agreement, Section 8.1).

INSTRUCTOR	SUBJECTS TAUGHT	YEARS OF EXPERIENCE IN THE INDUSTRY	YEARS OF EXPERIENCE WITH FRANCHISOR
Owner Don Schneider, Mark	Financial Education, Accounting, Key Performance Indicators	23	32
Founder Ben Christensen	Estimating, Material Ordering, Scheduling	16	31
Director of Operations Adelaide Opitz	Software/POS/CRM	5	32
Brand President Adelaide Opitz	Business Management	5	32
Director of Finance	Financial Education, Accounting	6	2
Director of Marketing Chris Conlee	Marketing	8	2

We will train any additional or replacement personnel, subject to the availability of our personnel, digitally online, at our corporate headquarters, or any other location we may select. We reserve the right to charge our then-current training Assistance Training Fee. (Franchise Agreement, Section 8.1). As of the date of this Disclosure Document, the current Assistance Training Fee is \$500 per person per day. You may only use the training materials we provide you with to train your other employees. We will provide updated training materials to you as we develop them. All training materials we provide you with will remain our property, and you agree not to challenge our or our affiliates' title or rights in or to the training materials. You may not make any disclosure, duplication, or other unauthorized use of any portion of the training materials. (Franchise Agreement, Section 8.1~~7~~.)

C. Site Selection Assistance.

1. You must operate the Mighty Dog Roofing Business from an approved facility that meets our current standards and specifications (the "Approved Location"). You may use either a home office or leased commercial property as your Approved Location, however, if you elect to utilize a leased commercial property as your Approved Location, such proposed location must: (i) be secured within ninety (90) days after the date of execution of the Franchise Agreement; (ii) be located in a Protected Territory; (iii) be approved and consented to by Franchisor in writing, prior to execution of any lease thereon; and (iv) meet our current standards and specifications, including, but not limited to, square footage, design, layout, signage, equipment and inventory storage. The factors we consider in approving your location include but are not limited to: (i) the type of commercial space; (ii) the geographic location of the space and whether it is centrally located within your Protected Territory; (iii) whether there is enough space for office and storage; and (iv) whether the terms of the lease are favorable. We may also condition our approval of your lease upon, among other conditions, execution of a collateral assignment of lease (which is attached to the Franchise Agreement as Exhibit F) by you and your landlord, if any, under which your landlord shall grant us the rights to assume your rights and obligations under your lease in the event that you breach your lease agreement or your Franchise Agreement is terminated or expires. You must continuously maintain an Approved Location throughout the Term of the Franchise Agreement without interruption. You may not relocate the Mighty Dog Roofing Business without our prior written consent.
2. We may (but are under no obligation to): (i) provide you with standards and/or guidelines for ~~your office or warehouse~~leased commercial property, if any; and/or (ii) otherwise assist you in locating an office or ~~warehouse~~leased commercial property, if any, to operate your Mighty Dog Roofing Business (Franchise Agreement, Section 1.3).
3. If you elect to utilize a leased commercial property as your Approved Location, and such proposed location has not been approved as of date of execution of the Franchise Agreement, we will enter into our prescribed form of Site Selection Addendum (as attached as Exhibit E to the Franchise Agreement), the terms of which will govern the parties' site selection obligations.
4. We estimate that it will take between 60 and 120 days for you to commence operations of your Mighty Dog Roofing Business and complete our Initial Training Program and otherwise comply with all your other pre-opening obligations under your Franchise Agreement. The actual length of this period will depend upon factors such as whether you can acquire acceptable financing arrangements, our training schedules, and time necessary to obtain zoning permits, licenses, and variances in your area. You must successfully comply and complete all your pre-opening obligations and open your Mighty Dog Roofing Business within 180 days of executing your Franchise Agreement or we may terminate your Franchise Agreement upon notice to you. (Franchise Agreement, Sections 7.3 and 15.2.25).

D. Post-Opening Obligations.

After you open your Mighty Dog Roofing Business, we, or our affiliate or designee, will provide you with the following assistance:

1. We may schedule, and require you, your general manager or Designated Manager (if applicable), estimators, installers, and other employees to attend, additional or remedial training courses. (Franchise Agreement, Sections 6.4 and 6.5). We may charge you our then-current Assistance Training Fee, which, as of the date of this Disclosure Document, is \$500 per person per day, for you and any other persons that attend such additional or refresher training, and you will be solely responsible for any and all expenses associated with such training except as provided herein (including transportation, certain meals, living expenses, employee wages incurred during training, and employee benefits). We will provide this training to you and your employees digitally online, at our corporate headquarters or other training facility we designate. (Franchise Agreement, Section 8.2).
2. We may also provide you with remedial training if we determine, in our sole discretion after conducting an audit

or inspection of your Mighty Dog Roofing Business, that you are not complying with our System standards and specifications. The purpose of remedial training is to get you back on track and in compliance with our standards and specifications. (Franchise Agreement, Section 8.2).

3. Upon your request, or as we deem necessary in our sole discretion, we may provide on-site training or consultation at the location of your Mighty Dog Roofing Business, subject to the availability of our personnel. If we provide such assistance, you will be solely responsible for paying us our then-current Assistance Training Fee, which is presently between \$500 per person per day, as well as any expenses we incur in providing such assistance. (Franchise Agreement, Section 8.3).
4. We may, as we deem necessary in our sole discretion, modify and update the System and Operations Manual, including any standards and specifications, and provide you with updated lists of: (i) Approved Products and Services; (ii) Approved Suppliers; and (iii) items you must purchase in accordance with our System standards and specifications (i.e., equipment, fixtures, inventory, and supplies). (Franchise Agreement, Section 6.1)
5. Provide you with our list of all other Approved Products and Services, equipment, tools, supplies, and other items we require you to use in connection with the operation of your Mighty Dog Roofing Business, along with our proprietary list of Approved Suppliers or sources of supply for those items (as applicable). (Franchise Agreement, Section 6.2)
6. We and/or our affiliate or designated vendor have established and may operate a Call Center which will field all calls and manage prospective and existing Mighty Dog Roofing customers and route/assign work orders/inquiries as we deem necessary in our sole discretion. We and our affiliates or designated vendor reserve the right to discontinue the Call Center at any time. (Franchise Agreement, Section 6.6~~7~~).
7. We and our affiliates reserve the right to ~~re~~-establish, administer and maintain the Brand Fund as described in further detail below. (Franchise Agreement, Section 12.3).
8. You may only offer for sale all products and services which we prescribe, and only those products and services. You must offer, use, and sell all private label products that we may now, or in the future, designate for sale by System franchises. (Franchise Agreement, Section 7.5).
9. We will review any alternate supplier or non-approved item you propose for use in connection with the Mighty Dog Roofing Business, and subsequently approve or deny these proposals as disclosed more fully in Item 8 of this Disclosure Document. (Franchise Agreement, Section 7.4).
10. We may conduct periodic inspections and/or audits of your Mighty Dog Roofing Business and/or financial records, as we deem advisable in our sole discretion. (Franchise Agreement, Sections 7.7 and 11.1).
11. We may provide periodic advice and guidance regarding the ongoing operation of your Mighty Dog Roofing Business and/or the use of the Proprietary Marks and System in general, as we deem necessary or advisable in our sole discretion. Our advice and assistance may be provided through meetings, printed materials and/or other media that we may make available to you in the System from time to time, or otherwise by telephone, e-mail, electronically, or other manner of communication. In certain circumstances, we reserve the right to charge our then-current Assistance Training Fee in connection with providing such assistance and/or be reimbursed for our reasonable expenses in providing any on-site assistance. (Franchise Agreement, Section 6.3).

E. Advertising and Marketing.

1. Brand Fund

We previously established a creative national brand fund (the “Brand Fund”) for the common benefit of the System, however, as of the date of this Disclosure Document, the Brand Fund is inactive. If the Brand Fund is re-established, you will be required to participate in and contribute up to 3% of your Gross Revenues Collected (the “Brand Fund Contribution”). However, the Brand Fund Contribution shall not exceed 3% of your weekly Gross Revenues Collected, nor shall the sum of the Brand Fund Contribution and the Royalty fee exceed the then-current Royalty fee immediately preceding re-establishment of the Brand Fund, as a percentage of weekly Gross Revenues Collected (Franchise Agreement, Section 12.3). The Brand Fund Contribution must be paid to us each week in the same manner as you are required to pay your Royalty. We reserve the right to modify the Brand Fund Contribution and/or modify the digital marketing and advertising requirements that you must use for your Mighty Dog Roofing Business, and to designate and/or change the amount, scope, or manner of payment of the Brand Fund Contribution, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days).

If required by us, Brand Fund Contributions will be payable weekly (or on such other recurring basis as we designate) directly to the Brand Fund via EFT for Gross Revenues Collected during the immediately preceding week. We will have the right to use Brand Fund Contributions, in our sole discretion, to develop, produce, and distribute national, regional and/or local marketing materials and to create advertising materials and public relations materials which promote, in our sole judgment, the services offered by System franchisees. (Franchise Agreement, Section 12.3). We may use Brand Fund Contributions to satisfy any and all costs of maintaining, administering, directing, preparing, and producing advertising, including the cost of preparing and producing internet, television, radio, social media, magazine, and newspaper advertising campaigns; the cost of direct mail and outdoor billboard advertising; the cost of soliciting NORAs; the cost of public relations activities and advertising agencies; the cost of developing and maintaining an internet website; personnel and other departmental costs for advertising that we internally administer or prepare; and building partnerships with national and regional brands. Not all System franchisees will benefit directly or on a pro rata basis from such expenditures. (Franchise Agreement, Section 12.3). While we do not anticipate that any part of Brand Fund Contributions will be used for advertising which is principally a solicitation for franchisees, we reserve the right to use the Brand Fund Contribution for public relations or recognition of our brand, for the creation and maintenance of a web site, a portion of which can be used to explain the franchise offering and solicit potential franchisees, and to include a notation in any advertisement indicating “Franchises Available.” (Franchise Agreement, Section 12.3).

If all Brand Fund Contributions are not spent by the end of each fiscal year, the funds will be carried forward into the next fiscal year. You will be required to contribute to the Brand Fund regardless of amounts due from other System franchisees.

We will prepare on an annual basis and will have available for you within 120 days of the end of the fiscal year, an unaudited statement of contributions and expenditures for the Brand Fund. Upon your written request, we will provide you with the statement. There is no requirement that the Brand Fund be audited. (Franchise Agreement, Section 12.3).

We have the right to incorporate the Brand Fund as a separate business entity. The Brand Fund is not a trust or our asset and we are not a fiduciary to you with respect to, or a trustee of, the Brand Fund or the monies therein, and we assume no obligation or liability to you with respect to the maintenance, direction or administration of the Brand Fund. (Franchise Agreement, Section 12.3). We may periodically assist franchisees to maintain high quality standards through customer surveys, customer interviews, and other similar initiatives (“Surveys”). The cost of such programs will be borne by the Brand Fund. The cost of these programs may be charged directly to you if your results from a Survey fall below System- established minimum standards for such Surveys, which will be determined at the time we conduct a Survey. (Franchise Agreement, Section 12.3).

We have the sole right to determine how to spend contributions to the Brand Fund, or any funds from any other advertising program, and the sole authority to determine the selection of the advertising materials and programs; provided, however, that we will make a good faith effort to expend such funds in the general best interests of the System on a national or regional basis. We are not required, under the Franchise Agreement, to spend any amount on

advertising in your Protected Territory. Not all System franchisees will benefit directly or on a pro rata basis from our expenditures. Franchise Agreement, Section 12.3).

We have the right to reimbursement from the Brand Fund Contributions for reasonable costs and overhead, if any, as we may incur in activities which are reasonably related to directing and implementing the Brand Fund. (Franchise Agreement, Section 12.3).

Company or affiliate-owned Mighty Dog Roofing Businesses may contribute to the Brand Fund, but they are not required to do so. (Franchise Agreement, Section 12.3). We reserve the right to suspend or terminate the Brand Fund at any time and any surplus funds may only be used for marketing and advertising purposes until fully expended. (Franchise Agreement, Section 12.3).

During our fiscal year ended December 31, 2021, we expended Brand Fund Contributions as follows: (a) 38% on advertising and marketing; (b) 24% on creative design; (c) 29% on public relations. We retained 8% of the Brand Fund Contributions collected during the 2021 fiscal year, which funds will be rolled over for anticipated expenditure in the 2022 fiscal year. During our fiscal year ended December 31, 2022, we expended Brand Fund Contributions as follows: (a) 98% on advertising and marketing; (b) 1 % on creative design; (c) 1% on public relations.

2. Advisory Council

We reserve the right to form an Advisory Council for the purpose of exchanging ideas and problem-solving methods, advising us on expenditures for System-wide advertising, and 43 coordinating franchisee efforts (an "Advisory Council"). In the event established and you are elected and accept, you must participate actively in the Advisory Council and participate in all Advisory Council meetings as we require. We reserve the right to prepare and amend the governing documents for the Advisory Council from time to time as we deem necessary, and we will determine the topic areas to be considered by the Advisory Council. The Advisory Council shall act in an advisory capacity only, and we shall have the right to form, change, or dissolve an Advisory Council at any time, as we deem necessary in our sole discretion. (Franchise Agreement, Section 12.6).

3. Initial Marketing Expenditure Requirement and Local Advertising Expenditure Requirement

You are required to spend at least \$20,000 during the first ninety (90) days of operations of your Mighty Dog Roofing Business to satisfy your advertising requirements for the initial marketing expenditure requirement ("Initial Marketing Expenditure Requirement"). Additionally, after the first ninety (90) days of operations of your Mighty Dog Roofing Business, and for the remainder of the term of the Franchise Agreement, you must spend the greater of (i) \$2,000 per month, or (ii) 5% of monthly Gross Revenue Collected on Local Advertising Expenditures within your Protected Territory (collectively, "Local Advertising Expenditure Requirement"), of which, a minimum of \$2,000 per month must be spent on advertising, marketing, and/or related expenses, through our affiliate, or our Designated Vendor (as we designate) (however the above does not contemplate or include your required monthly Digital Management Fee, see section 11(e)(4) of this Disclosure Document) (Franchise Agreement, Section 12.5). You must submit to us, upon our request, evidence of your Initial Marketing Expenditure Requirement and Local Advertising Expenditure Requirement. We also have the right to review your books and records to determine these expenditures. We must approve all advertising and promotional materials prior to your use or distribution. If you do not meet the minimum Local Advertising Expenditure Requirement, we have the right to require you to pay the deficiency amount to us, which we may use to expend directly on local advertising for your Mighty Dog Roofing Business, or contribute the deficiency amount to the Brand Fund Contribution, if re-established.

If you wish to use any advertising or promotional materials other than those currently approved for use by System franchisees, then you must submit the materials you wish to use to us for our prior written approval at least 30 days prior to your intended use or publication. We will use commercially reasonable efforts to notify you of our approval or disapproval of your proposed materials within 15 days of the date we receive the proposed materials from you. If you

do not receive our written approval during that period, the proposed materials shall be deemed disapproved. Once approved, you may use the materials unless we withdraw or revoke our approval, which we may do at any time with written notice. All advertising must prominently display the Proprietary Marks and must comply with any standards we establish as specified in the Operations Manual or in any other writing. We may require you to discontinue using any advertising or marketing material within a specified time frame, and at your own cost and expense. (Franchise Agreement, Section 12.1).

The Local Advertising Expenditure Requirement is in addition to the ~~\$24,500~~18,000 you must pay us or an affiliate for ~~Local Brand Optimization (First Year), Creative Media Fund Fees~~Marketing Fee, and Digital Management Fees (first three months), as described below and in Item 7.

Within forty-five (45) days after execution of the Franchise Agreement, you must pay us or an affiliate (as we designate): (i) ~~Local Brand Optimization~~Marketing Fee of \$15,000 to cover the costs ~~of local SEO optimization for your first twelve (12) months of invoices; and (ii) Creative Media Fund Fee of \$6,500 to cover the costs associated with videocrecreation, production, actors' and actresses' compensation, video editing, and related advertising or and distribution of brand marketing expenses~~assets.

4. Digital Management Fee.

You must pay our affiliate, or ~~Designated Vendor~~our designated vendor (as we designate), a monthly digital management fee (the "Digital Management Fee"). Currently, the Digital Management Fee is a monthly fee of \$1,000 per month. The Digital Management Fee covers the costs of digital marketing and website management. We reserve the right to (a) modify the Digital Management Fee as new digital marketing and advertising technology and software becomes available or changes, and/or (b) modify the digital marketing and advertising requirements that you must use for the Mighty Dog Roofing Business, and (c) designate and/or change the amount, scope, or manner of payment of the Digital Management Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days).

F. Website and Internet Presence.

You must have and maintain adequate hardware and software in order to access the internet at the bit speed we require from time to time. We have the right, but not the obligation, to establish and maintain website(s) that provides information about the System and the products and services offered by Mighty Dog Roofing franchises. If we exercise our right to create such website(s), we will have sole discretion and control over it. We also have the right, but not the obligation, to create interior pages on our website(s) that contain information about your Mighty Dog Roofing Business and other Mighty Dog Roofing locations. If we do create such website(s), we may require you to prepare all or a portion of the website(s) page(s) for the Mighty Dog Roofing Business, at your sole expense, and may require you to use a template that we provide. (Franchise Agreement, Sections 12.2.1 and 12.2.2).

Unless you obtain our prior written consent, you are prohibited from establishing or maintaining a separate website, or otherwise maintaining a splash page or other presence on the internet through any social networking site in connection with the operation of your Mighty Dog Roofing Business, including without limitation, Facebook, Twitter, LinkedIn, YouTube, Pinterest, Instagram, Snapchat, or any other social media and/or networking site that uses any variation of the Proprietary Marks or references the System. If you seek and obtain our approval to create a separate website or other web presence, you must: (i) establish and operate the website or other web presence according to our standards and policies as we describe in the Operations Manual or otherwise in writing from time to time; and (ii) utilize any templates that we provide to you to create and/or modify your website(s) or other web presence. We may require you to update the content of any social media and/or networking site(s) at the times and in the manner we decide. (Franchise Agreement, Section 12.2.3).

We have the right to modify our policies regarding both our and your use of Internet websites as we deem necessary or appropriate for the best interests of the System. (Franchise Agreement, Section 12.2). We are currently the sole

registrant of the domain name www.mightydogroofing.com and we will be the sole registrant of any other domain names we decide to register in connection with the System in the future. You are prohibited from registering any domain name that contains words used in, or similar to, any trademark or service mark owned or used by us or our affiliate, or any colorable variation thereof (including any abbreviation, acronym, phonetic variation or visual variation). (Franchise Agreement, Section 12.2.5).

G. Computer Hardware and Software.

We have the right to specify or require that certain brands, types, makes, and/or models of communications, computer systems, and hardware be used by you, including without limitation: (a) a compatible computer system that complies with our standards and specifications as set forth in the Operations Manual, and is capable of operating financial and other business software; (b) printers and other peripheral hardware or devices; (c) archival back-up systems; and (d) Internet access mode and bandwidth (collectively, the “Computer System”). (Franchise Agreement, Section 7.8).

Presently, you are required to purchase a computer system that meets our Computer System standards and specifications. We also have the right, but not the obligation, to develop or have developed for us, or to designate: (a) computer software programs that you must use in connection with any component of the Computer System, including Microsoft software, CRM software, accounting or bookkeeping software, and proprietary software, including, but not limited to annual participation in our proprietary roofing mobile app which you must license from us (collectively, the “Required Software”), ~~which you must license from us;~~; (b) updates, supplements, modifications, or enhancements to the Required Software, which you must install at your expense; (c) the tangible media upon which you record data; and (d) the database file structure of the Computer System. At our request, you must purchase or lease, and thereafter maintain, the hardware necessary to support Required Software. You must purchase the components of the System and required software from Approved Suppliers or designated vendors or third-party suppliers (as we designate). You agree, at your own expense, to keep your Computer System in good maintenance and repair and install such additions, changes, modifications, substitutions, and/or replacements to your Computer System or Required Software as we direct from time to time in writing. There currently are no maintenance and support contracts for your Computer System, but we reserve the right to require them at any time. (Franchise Agreement, Section 7.8).

We may modify the specifications and the components of the Computer System from time to time, and may require you to obtain specified computer hardware and/or software, including a license to use proprietary software developed by us or others, as well as service and support contracts for the hardware and software. The Franchise Agreement does not impose a limit as to the number or cost of such changes to the Computer System. The estimated cost of purchasing the Computer System is approximately \$5,000 and includes two tablets for your sales person/estimators, one mobile printer, owner’s computer and printer. We may require that your Computer System be programmed to automatically transmit data and reports about the operation of the Mighty Dog Roofing Business to us. (Franchise Agreement, Section 7.8).

We have the right to independently access, monitor, and retrieve any data you input or collect electronically, including access to your Computer System or for any other purpose we deem necessary. You must deliver to us all access codes, static internet protocol (“IP”) addresses and other information to facilitate our access to the data within 30 days of opening the Mighty Dog Roofing Business (Franchise Agreement, Section 7.8). We are the sole owners of all databases, lists, templates, programs and any other software components that have been created and/or customized by us using the e-CCM System, Computer System and/or Required Software (the “Proprietary Software”). In the future, we may customize the Proprietary Software and create programs that conduct other activities. You are required to obtain the computer hardware that is necessary to implement the Proprietary Software and comply with all our specifications and standards as provided in the Operations Manual. This Proprietary Software will be our proprietary product and the information collected from it will be our confidential information. (Franchise Agreement, Section 7.8).

You are required to participate in any System-wide computer network, intranet system, or extranet system that we

implement and may be required to use the computer network, intranet system, or extranet system to, among other things: (i) submit your reports due under the Franchise Agreement to us on-line; (ii) view and print portions of the Manuals; (iii) download approved local advertising materials; (iv) communicate with us and other System franchisees; and (v) to complete initial or ongoing training as we designate. You must use the computer network, intranet system or extranet system that strictly complies with the standards, protocols, and restrictions provided in the Operations Manual, including those related to the encryption of confidential information and prohibitions against the transmission of libelous, derogatory or defamatory statements. You will be solely responsible for any licensing and/or maintenance fee(s) associated with any intranet or extranet described above. (Franchise Agreement, Section 7.8).

H. Pre-Opening and Post-Opening Progress Meetings

During the pre-opening phase(s) of the Franchised Business, you must participate in and complete thirty (30) minute pre-opening progress meetings with our designated representative at various stages or phases before you begin operation of the Franchised Business, as we designate or as set forth in the Operations Manual. These meetings are designed to evaluate Franchisee progress and performance, and our completion of our pre-opening requirements. You must also participate in thirty (30) minute post-opening progress meetings with us at various stages or phases after you begin operating the Franchised Business, as we determine or as set forth in the Operations Manual. The pre-opening and post-opening progress meetings may be held or conducted digitally, electronically, or as otherwise as we designate. (Franchise Agreement, Section 7.20).

H.I. Additional Investment

We have the right to require you to remodel, reequip, and otherwise refurbish your Mighty Dog Roofing Business to bring it into conformity with our then-current brand image. (Franchise Agreement, Section 7.17).

ITEM 12 TERRITORY

Approved Location

You must operate the Mighty Dog Roofing Business from an approved facility that meets our current standards and specifications (the "Approved Location"). You may use either a home office or leased commercial property as your Approved Location, however, if you elect to utilize a leased commercial property as your Approved Location, such proposed location must: (i) be secured within ninety (90) days after the date of execution of the Franchise Agreement; (ii) be located in a Protected Territory; (iii) be approved and consented to by Franchisor in writing, prior to execution of any lease thereon; and (iv) meet our current standards and specifications, including, but not limited to, square footage, design, layout, signage, equipment and inventory storage. The factors we consider in approving your location include but are not limited to: (i) the type of commercial space; (ii) the geographic location of the space and whether it is centrally located within your Protected Territory; (iii) whether there is enough space for office and storage; and (iv) whether the terms of the lease are favorable. We may also condition our approval of your lease upon, among other conditions, execution of a collateral assignment of lease (which is attached to the Franchise Agreement as Exhibit F) by you and your landlord, if any, under which your landlord shall grant us the rights to assume your rights and obligations under your lease in the event that you breach your lease agreement or your Franchise Agreement is terminated or expires. You must continuously maintain an Approved Location throughout the Term of the Franchise Agreement without interruption. You may not relocate the Mighty Dog Roofing Business without our prior written consent. The Approved Location must be within the Protected Territory granted to you under the Franchise Agreement, unless consented to in writing by the Franchisor or as provided herein. You may not relocate your Mighty Dog Roofing Business without our written consent, which we will not unreasonably withhold provided that the new location meets our then-current criteria for an Approved Location. You are not required to have more than one Approved Location in the event that you purchase two or more contiguous Protected Territories.

Protected Territory

We will grant you a Protected Territory within which to develop your Mighty Dog Roofing Business.

The size of your Protected Territory may vary from other System franchisees based on the location and demographics surrounding your Approved Location. Typically, a single Protected Territory will consist of or contain approximately 50,000 owner-occupied homes, depending upon geography, demographics, and other factors. The demographics, geography, and other factors we use in defining your Protected Territory are based upon information provided to us by third-party sources that we select in our sole discretion. If the cumulative number of owner-occupied homes figures used to calculate your Protected Territory exceed the number of owner-occupied homes figures set forth in Item 5, you are required to pay, in addition to your Initial Franchise Fee, an overage fee in an amount equal to the number of excess owner-occupied home(s) figures multiplied by one dollar and nineteen cents (\$1.19) per home.

~~figures multiplied by one dollar and nineteen cents (\$1.19) per home.~~

If you purchase two (2) or more Mighty Dog Roofing Businesses, you will be granted separate Protected Territories under each Franchise Agreement you execute, which are generally, but not always, contiguous and immediately adjacent to each other.

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control. While you will not receive any exclusive rights to provide our Approved Products and Services within your Protected Territory, it will be protected in that we will not establish or allow another person to establish a Mighty Dog Roofing Business utilizing the Proprietary Marks and System within your Protected Territory or allow another Mighty Dog Roofing franchise to provide Approved Products and Services within your Protected Territory excepted as stated below. As of the issuance date of this Disclosure Document and unless and until we designate otherwise, you must use the Call Center, which will assign appointments based on several factors including your willingness or ability to perform these appointments in your Protected Territory. Appointments are not guaranteed to be assigned to you, including through your use of the Call Center.

You may not solicit, advertise or attempt to service or service any customers outside of your Protected Territory without our prior written consent (which may be withheld for any reason). If you solicit, advertise or sell products or services outside of the Protected Territory without our prior written consent, in addition to all other rights and remedies available to us for a breach of this agreement, we will have the right to terminate the Franchise Agreement.

If, at any time during the term of your Franchise Agreement, more than 5% of your Gross Revenues are derived from operations from or within specific location(s) or area(s) that are outside of your Protected Territory, we may, among other conditions, require you to purchase an additional franchise and enter into our then-current franchise agreement and pay to us the then-current initial fees required under that agreement. We are not required to offer you the opportunity to enter into a franchise agreement to continue operations in any area outside of your Protected Territory and we may revoke any prior granted approval allowing you to operate outside of the Protected Territory at any time, effective on notice to you.

~~You must meet and maintain the following minimum annual Gross Revenue requirements ("Minimum Annual Revenue Requirements") per Protected Territory during the terms of your Franchise Agreements. Your Minimum Annual Revenue Requirements are based upon: (a) the number of Protected Territories you have purchased, and (b) the number of months the Mighty Dog Roofing Business(es) have been open and operating.~~

~~In addition, you~~ You must meet and maintain the following weekly Minimum Royalty Fees per Protected Territory during the terms of your Franchise Agreements. ~~Your weekly Minimum Royalty Fees are based upon: (a) the number of Protected Territories you have purchased, and (b) the number of months the Mighty Dog Roofing Business(es) have been open and operating.;~~

~~Your Minimum Annual Revenue Requirements and Minimum Royalty Fees are as follows:~~

Mighty Dog Roofing Minimum Annual Revenue Requirements Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories

Months 13–24	\$600,000	\$350,000	\$266,667	\$225,000	\$200,000
Months 25–36	\$700,000	\$450,000	\$400,000	\$375,000	\$350,000
Months 37–48	\$800,000	\$575,000	\$500,000	\$450,000	\$440,000
Months 49–60+	\$1,000,000	\$750,000	\$666,667	\$625,000	\$600,000

Mighty-Dog Roofing Minimum Royalty Fees Per Week Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories
Months 13–24	\$750	\$438	\$333	\$281	\$250
Months 25–36	\$875	\$563	\$500	\$469	\$438
Months 37–48	\$1,000	\$719	\$625	\$563	\$550
Months 49–60+	\$1,250	\$938	\$833	\$781	\$750

~~If you do not meet the above minimum revenue and royalties in any period, we may terminate the Protected Territory or otherwise terminate the Franchise Agreement(s). You will not be subject to a Minimum Royalty Fee during the first twelve (12) months of operations (but are still required to pay the 8.5% Royalty Fee during such period) on the condition that you strictly comply with all of your obligations during such period.~~

~~The weekly Minimum Royalty is: (i) \$300 per week for the period beginning on the one-year anniversary of the Effective Date and ending on the two-year anniversary of the Effective Date; (ii) \$400 per week for the period beginning on the two-year anniversary of the Effective Date and ending on the three-year anniversary of the Effective Date; (iii) \$525 per week for the period beginning on the three-year anniversary of the Effective Date and ending on the four-year anniversary of the Effective Date; and (iv) \$650 per week for the period beginning on the four-year anniversary of the Effective Date and continuing for the remainder of the Term. Notwithstanding the foregoing, after the expiration of the fifth year of the Term, Franchisor has the right to increase the weekly Minimum Royalty for each of the sixth, seventh, eighth, ninth, and tenth year of Term, in an amount not to exceed ten percent (10%) of the Minimum Royalty payable during the immediately preceding year of the Term.~~

~~Failure to pay the required Royalty constitutes a material breach of your obligations under this Agreement. Without limiting your obligations under this Section and/or Franchisor's rights under this Agreement, at the end of each calendar quarter, Franchisor may conduct a review of the Royalty fees you paid to Franchisor during such calendar quarter and if Franchisor determines you failed to pay the required Royalty, you must pay the difference immediately upon your receipt of an invoice from Franchisor. Franchisor reserves the right to true-up all Royalty payments at any time and at any interval.~~

National and Regional Accounts

We have the exclusive right to create National and Regional Account (“NORA”) programs for a group of customers, a partnership or group of partners, that operate under common ownership or control, under the same trademarks or service marks through independent franchises, dealers or licensees, or some other association, located at multiple locations, Chain Customers (as defined below) and other similar organizations for the benefit of the System. We have the exclusive right to solicit and service NORA customers within or outside of your Protected Territory. You may not solicit, service or otherwise pursue any NORA relationships, whether the contacts for these relationships are in your Protected Territory or not, without our prior written consent. You may not service, solicit or otherwise pursue a relationship with a NORA or potential NORA or any of its members or associates, without notice to us and our prior written consent. A “Chain Customer” is a non-residential customer, a group of customers, a partnership or group of partners, that operate under common ownership or control, under the same trademarks or service marks through independent franchises, dealers or licensees, or some other association, located at multiple locations whose presence is not confined within any one particular territory.

Following the execution of a contract with or the acceptance of a bid by a NORA customer which contemplates the provision of services to one or more NORA locations within the Protected Territory, we may, at our sole option, provide you the option to perform such services pursuant to the terms and conditions of the NORA contract or on such terms and conditions as we determine in our sole discretion. In order to service any NORA customers, you must enter into our then-current form of NORA participation agreement, the terms of which will govern all NORA work. If we elect to exclusively service a NORA customer within the Protected Territory, if you are unable to service the NORA customer or are otherwise in default of your franchise agreement, or if you elect not to provide services to a NORA customer in conformity with the terms and conditions of the NORA bid or contract, we shall have the right, exercisable in its sole discretion, to:

1. provide, directly or through any other licensee or franchisee utilizing the Proprietary Marks, services to the NORA customer location(s) within the Protected Territory on the terms and conditions contained in the NORA bid or contract; and/or
2. contract with another party to provide such services to the NORA customer location(s) within the Protected Territory on the terms and conditions contained in the NORA bid or contract between us and the NORA customer, utilizing the Proprietary Marks or any other trademarks, service marks or trade names.

Neither the direct provision by us (or a System franchisee, licensee, or our agent) of services to NORA customers, nor our contracting with another party to provide such services shall constitute a violation of your rights in the Protected Territory. You disclaim any compensation or consideration for work performed by us or others in the Protected Territory on account of NORA customers within the Protected Territory.

Rights Reserved by Us

We and our affiliates also reserve the exclusive right to: (i) establish and operate, and license third parties the right to establish and operate, other Mighty Dog Roofing Businesses using the Proprietary Marks and System at any location outside of the Protected Territory; (ii) acquire, merge with, engage in joint ventures with, or otherwise affiliate with, and thereafter own and operate and franchise others the right to own and operate, any business of any kind regardless of location, except for businesses that offer roof repair and roof replacement within your Protected Territory; (iii) open and operate, or license third parties the right to open or operate, businesses that offer products and services similar to the Mighty Dog Roofing Business under marks other than the Proprietary Marks at any location; (iv) use the Proprietary Marks and System, and license others to use the Proprietary Marks and System, to engage in any other activities not expressly prohibited under your Franchise Agreement; (v) have any of our affiliates operate under the trade name Mighty Dog Roofing, provide support to you and your Mighty Dog Roofing Business and/or perform work within the Protected Territory, including the provision of labor, materials, equipment, and project management on projects in the Protected Territory, as well as charge you its then-current fee to provide such services; (vi) sell and distribute, directly or indirectly, or license others to sell and distribute within or outside the Protected Territory, directly or indirectly, any products, services or merchandise, Approved Products and Services, from any location or to any purchaser or through any alternative channel or method of distribution including, but not limited to, via retail and wholesale distribution, in supermarkets, hardware stores, club stores and other retail facilities, via mail order and e-commerce channels, as long as these sales are not conducted from a Mighty Dog Roofing Business physically operated from a location within the Protected Territory; (vii) designate and service NORAs within and outside the Protected Territory as described above; (viii) service, route, and/or assign any and all customer work orders and inquiries received through our System and/or Call Center.

Moreover, in the event of a natural disaster or other similar catastrophic situation, as we determine in our sole discretion, we, our affiliates and other Mighty Dog Roofing Businesses may be permitted to provide support to you and/or perform work in the Protected Territory, including the provision of labor, materials, equipment, and project management on projects in the Protected Territory, and you will not be entitled to any proceeds from the provision of these services performed by third parties within the Protected Territory.

Alternate Channels of Distribution

We, our affiliates, or third parties may distribute our and our affiliates’ products and services in your Protected Territory, including those products or services already developed and those yet to be developed, through any alternate channels of distribution that we may choose. These alternate channels of distribution will include, but are not limited to, the sale and distribution of the products and services via the internet and through joint marketing with partner companies under terms and conditions that we deem appropriate. You have no right to: (i) to distribute such products or services through alternative channels of distribution; or (ii) to share in any of the proceeds that a party received through these alternate channels.

Call Center and Servicing Customers Within in Your Protected Territory


Under the Franchise Agreement, you must ensure that all initial calls made to your Mighty Dog Roofing Business are forwarded to our System-wide Call Center. Once a customer’s call is routed to our Call Center and we have set up an assignment, we will route that customer’s work to you if the customer’s location (where the work will be performed) is within your Protected Territory, unless: (i) we determine that the work is in the nature of an emergency and (a) you do not respond to the work assigned to you within a time period we deem appropriate under the circumstances, or (b) you are not able to perform the required services for the customer within a time period we deem appropriate in our sole discretion; (ii) the work is of such a large scope and/or commercial nature that we determine, in our sole discretion, that your Mighty Dog Roofing Business is not capable of performing the work requested in accordance with our System standards and specification and/or the prevailing standard of care in the industry for the type of work requested (in which case we may route the work to you and additional franchisees, or other franchisees, or our affiliate, for completion); or (iii) the work is mistakenly routed to another franchisee or affiliate-owned business due to either the customer providing incorrect information to our Call Center representative or an inadvertent error on the part of the Call Center representative when taking the information from the customer; or (iv) you are not operating the Mighty Dog Roofing Business in compliance with the Franchise Agreement; or (v) an area that includes your Protected Territory has been subjected to a disaster or catastrophe as determined solely by us.

It is important for us to have the right to route customers from our Call Center as described in this Item so that we can protect the integrity and goodwill of our System, and also account for inadvertent mistakes by our customers and our Call Center. You do not have any right to share in the revenues generated from customers that are serviced within your Protected Territory by us or other franchisees for the reasons stated above.

**ITEM 13
TRADEMARKS**


You will have the limited right to use the following Proprietary Marks we have registered with the United States Patent and Trademark Office (“USPTO”), as well as any other Proprietary Marks we may now or in the future designate in connection with the System, provided you use these marks in accordance with our System standards and specifications:

We have registered with the USPTO for the following ~~character marks~~marks:



MARK	REGISTRATION NO.	REGISTRATION DATE	REGISTER
“Mighty Dog Roofing”	6247298	January 12, 2021	Principal
	<u>7142068</u>	<u>August 22, 2023</u>	<u>Principal</u>

~~Additionally, we have applied to the USPTO for the following design mark:~~

MARK	SERIAL NO.	FILING DATE	REGISTER
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	97267213	February 15, 2022	Principal
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Additionally, we have secured a South Carolina and Nebraska trademark registration for the following trademarks:

MARK	REGISTRATION DATE	STATE REGISTER
	December 16, 2020	South Carolina
	March 9, 2022	Nebraska

~~We do not have a federal registration for certain of the above trademarks. Therefore, they do not have as many legal benefits and rights as a federally registered trademark. If our right to use the trademark is challenged, you may have to change to an alternative trademark, which may increase your expenses.~~

We and our principals derived the right to use the Proprietary Marks from a license agreement we entered into with our affiliate MDR United Holdings LLC (the "License Agreement"). Under the License Agreement, we have the right to use the Proprietary Marks and System, as well as license third parties the right to use the Proprietary Marks and System to operate the Mighty Dog Roofing Business(es), as part of our franchise system.

There are currently no effective determinations of the USPTO, the Trademark Trial and Appeal Board, the trademark administrator of any state or any court; no pending interference, opposition or cancellation proceedings; nor any pending material litigation involving any of the Proprietary Marks. Currently, there is no litigation pending or otherwise that limits our ability to use or license the Proprietary Marks to you or any other franchisee. There are no other agreements that will affect our right to use, and license you to use, the Proprietary Marks in any manner material to the System and franchises offered in this Disclosure Document.

Your right to use the Proprietary Marks granted under the Franchise Agreement is non-exclusive, and we retain the right, among others: (i) to use the Proprietary Marks for selling products and services; (ii) to grant others licenses for the Proprietary Marks, in addition to those licenses already granted to existing franchisees; and (iii) to develop and establish other systems using the same or similar Proprietary Marks, or any other proprietary marks, and to grant licenses or franchises in those systems without providing any rights to you.

All your usage of the marks and any goodwill you establish will be for our exclusive benefit and you retain no rights in the Proprietary Marks on the termination or expiration of the Franchise Agreement. You may not use the Proprietary Marks as a part of any corporate or trade name or as part of a domain name, or an electronic address, nor may you use any trade name, trademark, service mark, emblem or logo other than the Proprietary Marks, as we may designate. You must prominently display the Proprietary Marks on the items we designate, including signs and packaging materials. You must obtain fictitious or assumed name registrations we require or under applicable law. You must identify yourself as the owner of the Mighty Dog Roofing Business by placing your name on the Mighty Dog Roofing Business and on all checks, invoices, receipts, contracts and other documents that bear any of the Proprietary Marks, and on all printed materials your name must be followed by the phrase "a Mighty Dog Roofing franchisee" or any other phrase as we direct. Upon termination or expiration of the Franchise Agreement, you are required to de-identify your Mighty Dog Roofing Business, removing all our trademarks, logos, or other proprietary or intellectual property items that we specify.

You must immediately notify us of any information that you acquire concerning any use by others of names or marks which are the same, or confusingly or deceptively similar to any of the Proprietary Marks. At our request, you must assist us to protect and maintain our interest in the Proprietary Marks, and we will pay or reimburse your reasonable costs incurred in rendering such assistance, unless we are required to take action to protect our interests because of your wrongful acts or those of any

person under your control.

We are not obligated to protect you from the right to continued use of the Proprietary Marks. Although our right to pursue any third-party infringers of our Proprietary Marks is optional, as a company policy, we may elect to aggressively protect our rights under the Proprietary Marks. If at any time we consider it to be advisable (in our sole discretion) for us and/or you to modify or discontinue the use of any Proprietary Mark and/or use one or more additional or substitute trade or service marks, you must comply with our directions within a reasonable time after receiving notice from us and at your expense. We are not obligated to reimburse you for the costs you incur in complying with our directions or the loss of revenue or expenses caused by any modification or discontinuance of a Proprietary Mark. We are not required to protect you against third party claims of trademark infringement or unfair competition; however, we reserve the right to assist in the defense of such matters.

You must immediately notify us of any apparent infringement or challenge to your use of any Proprietary Mark, or any claim by any person of any rights in any Proprietary Mark. You agree not to communicate with any person other than us, our attorneys of choice and your attorneys in connection with any such claim or challenge. If we choose to take over or control the defense of any claim or challenge the cost of such defense will be paid by us, provided that if any claim or challenge is caused by your wrongful acts, we may request that you indemnify us for any claims or damages we incur. This includes paying all our attorneys', experts or other professional fees we may incur to defend any claim or challenge resulting from any of your wrongful acts. In limited instances, if we ~~take over~~take over any claim or challenge, we may reimburse you for the reasonable expenses you incur in connection with cooperating with us, as we deem necessary in our sole discretion.

ITEM 14 PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

We hold no patents and have no pending patent applications that are material to the franchise. We claim common law copyright and trade secret protection for several aspects of the System including, without limitation, our Operations Manual, training materials, advertising, and business materials.

There are no current determinations, proceedings or litigation involving any of our copyrighted materials. Should you become aware that any unauthorized third party is using any of our patented and/or copyrighted materials, we request that you notify us of such unauthorized use. We may revise our System and any of our copyrighted materials in our discretion and may require that you cease using any outdated copyrighted material. You will be responsible for printing any revised or new advertising, marketing, or other business materials.

During the term of the Franchise Agreement, you will receive information that we consider trade secrets and confidential information. You may not, during the term of the Franchise Agreement or any time after that, communicate, divulge, or use for the benefit of any other person, partnership, association, corporation, or limited liability company any of these trade secrets, copyrighted materials, methods and other techniques and know-how concerning the operation of the Mighty Dog Roofing Business (the "Confidential Information"). You may divulge such Confidential Information only to your employees who must have access to it to perform their employment obligations.

You must require your managers and other key employees to sign our then-current form of Confidentiality and Restrictive Covenant Agreement, where these individuals agree that they will maintain the confidentiality of information they receive in connection with their employment and restrict their right to work for a competitor while they are employed by you. This agreement will identify us as a third-party beneficiary to the agreement and will give us independent enforcement rights.

The Franchise Agreement provides that if you, your employees, or principals develop any new concept, process or improvement in the operation or promotion of any Mighty Dog Roofing Business, you will promptly notify us and provide us with all necessary related information, without compensation or consideration, including, but not limited to, bestowing any rights to you related thereto. Any new concept, process or improvement will become our sole property and we will be the sole owner of all patents, patent applications, trademarks, copyrights, and other intellectual property rights whatsoever related to such new concepts. You and your principals will assign to us any rights you may have or acquire in new concepts you or your employees or contractors develop, including the right to modify such concept, process or improvement, and otherwise will

waive and/or release all rights of restraint and moral rights to any new concepts you or your employees or contractors develop. You and your principals agree to assist us in obtaining and enforcing the intellectual property rights to any such concept, process or improvement in any and all countries and further agree to execute and provide us with all necessary documentation for obtaining and enforcing such rights. You and your principals will irrevocably designate and appoint us as your agent and attorney-in-fact to execute and file any such documentation and to do all other lawful acts to further the prosecution and issuance of patents or other intellectual property rights related to any such concept, process or improvement. In the event that these provisions in the Franchise Agreement are found to be invalid or otherwise unenforceable, you and your principals will grant to us a worldwide, perpetual, non-exclusive, fully paid license to use and sublicense the use of the concept, process or improvement to the extent such use or sublicense would, absent the Franchise Agreement, directly or indirectly infringe on your rights to the new concepts.

We may revise any of our copyrighted materials at our discretion and may require that you cease using any outdated item or portion of the Manuals.

ITEM 15

OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISED BUSINESS

You (or your principals) must devote his or her personal attention, skill and best efforts to the management and operation of the Mighty Dog Roofing Business and to promote and increase the demand for our products and services within the Protected Territory. You agree that you may not, without our prior written consent, engage in any commercial activity that may be injurious to the Mighty Dog Roofing Business or the goodwill associated with the Proprietary Marks or System. Your (or your principals') violation of these terms will be a material breach of the Franchise Agreement, and we may terminate the Franchise Agreement with notice and without an opportunity to cure.

Upon your written request, we shall permit you to employ a manager to manage the day-to-day operations of the Mighty Dog Roofing Business (the "Designated Manager"), provided the Designated Manager: (i) is approved by us in writing prior to hiring; and (ii) successfully completes our Initial Training Program before assuming any managerial responsibility. The Mighty Dog Roofing Business must always be staffed with at least one individual who has successfully completed the Initial Training Program. If a Designated Manager resigns or is otherwise terminated, the replacement must be trained pursuant to our then-current standards. The new Designated Manager must successfully complete training within 30 days of hiring. The Designated Manager is not permitted to seek or maintain other employment or engage in any other business activities during the term of the Franchise Agreement.

ITEM 16

RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You must offer for sale all products and services which we prescribe and only those products and services which we prescribe. You may not offer any other products or services for sale without having received our prior written authorization. You must always maintain sufficient levels of inventory as specified in the Operations Manual, to adequately satisfy consumer demand. You must offer, use, and sell all private label products which we may now or in the future designate for sale by System franchisees.

All products and services you use or offer for sale from your Mighty Dog Roofing Business must comply with our standards and specifications. Our standards and specifications are set forth in the Operations Manual, which is revised from time to time. You are responsible for ensuring that your Mighty Dog Roofing Business always meets these standards. We have the right to inspect your Mighty Dog Roofing Business or attend a project site for quality control purposes. We have the right to change our System, and the requirements thereunder, from time to time.

You must agree to offer and honor, at your own cost, a warranty on all materials and work sold by your Mighty Dog Roofing Business to each of your customers in accordance with the terms we establish and modify from time to time.

ITEM 17
RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

This table lists certain important provisions of the Franchise Agreement and related agreements pertaining to renewal, termination, transfer and dispute resolution. You should read these provisions in the agreements attached to this Disclosure Document.

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
<u>Length of the franchise term</u>	<u>2.1</u>	<u>Ten (10) years, which will commence on the date we execute the Franchise Agreement.</u>
<u>Renewal or extension of term</u>	<u>2.2</u>	<u>One (1) successive ten (10) year term.</u>
<u>A. Length of the franchise term</u> <u>Requirements for franchisee to renew or extend</u>	<u>2.2.1 through 2.2.9</u>	<u>Ten (10) years, which will commence on the date we execute the Franchise Agreement. You must: (i) provide notice of your renewal no fewer than 12 months and no greater than 18 months prior to the end of the term; (ii) demonstrate to our satisfaction that you have the right to operate the Mighty Dog Roofing Business at the Approved Location for the duration of the renewal term; (iii) complete to our satisfaction, no later 90 days prior to expiration of your then-current term, any updating as necessary to bring the Mighty Dog Roofing Business into full compliance with our then- current System standards and specifications for new franchisees; (iv) not be in breach of any provision of the Franchise Agreement, or any other agreement with us, our affiliates, approved/designated suppliers and vendors, and also have been in substantial compliance with these agreements during their respective terms; (v) satisfy all monetary obligations you have to us, our affiliates, and approved or designated suppliers/vendors; (vi) execute our then- current form of franchise agreement, the terms of which may materially vary from the terms of your current Franchise Agreement; (vii) satisfy our then- current training requirements; (viii) execute a general release in favor of us and our affiliates in the form we prescribe; and (ix) pay a renewal fee equal to 20% of your Initial Franchise Fee.</u>
<u>Termination by franchisee</u>	<u>Not Applicable.</u>	<u>Not Applicable.</u>
<u>Termination by franchisor without cause</u>	<u>Not Applicable.</u>	<u>Not Applicable.</u>
<u>Termination by franchisor with cause</u>	<u>15.1 through 15.4</u>	<u>We may terminate your agreement upon your default and, in some instances, failure to cure. Termination is effective upon delivery of written notice, except as otherwise provided in the Franchise Agreement.</u>

<u>B. Renewal or extension of term "Cause" defined – curable defaults</u>	<u>2.2 15.3</u>	<u>One (1) successive ten (10) year term. The following are curable defaults under the Franchise Agreement, provided you cure the default within 15 days of our notice of: (i) your failure to pay any sums due us, our affiliates or any of our System suppliers/vendors; (ii) your failure to immediately endorse and deliver to us any payments due us from any third party that are erroneously made to you; (iii) your failure to maintain sufficient levels of materials and other supplies; (iv) your failure to maintain the prescribed months, days or hours of operations at the Mighty Dog Roofing Business; (v) your failure to personally supervise day-to-day operations or fail to employ a sufficient number of qualified, competent personnel as we prescribe; (vi) your failure to maintain the strict quality controls reasonably required by this Agreement and/or the Manuals; (vii) your failure to procure or maintain any licenses, certification or permits necessary for the operation of the Mighty Dog Roofing Business; and (viii) your failure to submit finalized Profit & Loss statements by the 21st of each month (or other date required by us).</u>
	<u>15.4</u>	<u>Notwithstanding Sections 15.1, 15.2 and 15.3 of the Franchise Agreement, you will have 30 days to cure any other default under the Franchise Agreement, or any other agreement between us and our affiliates, from the date of our notice.</u>
<u>"Cause" defined – non-curable defaults</u>	<u>15.1</u>	<u>The Franchise Agreement will automatically terminate without notice or opportunity to cure upon the occurrence of any of the following: (i) if you make an assignment for the benefit of creditors, file a voluntary petition in bankruptcy, are adjudicated bankrupt or insolvent, file or acquiesce in the filing of a petition seeking reorganization or arrangement under any federal or state bankruptcy or insolvency law, or consent to or acquiesce in the appointment of a trustee or receiver for you or the Mighty Dog Roofing Business; (ii) if proceedings are commenced to have you adjudicated bankrupt or seek your reorganization under any state or federal bankruptcy or insolvency law and such proceedings are not dismissed within 60 days, or a trustee is appointed for you or the Mighty Dog Roofing Business without your consent and the appointment is not vacated within 60 days; or (iii) you lose the right to occupy the premises or operate the Mighty Dog Roofing Business from the Approved Location.</u>
	<u>15.2</u>	<u>We have the right to terminate the Franchise Agreement upon notice and without opportunity to cure upon the occurrence of any of the following</u>

		<p>defaults: (i) you or one of your principal (s) are convicted of, or plead guilty or no contest to, a felony or other offense related to the operation of the Mighty Dog Roofing Business or which we believe, in our sole discretion, is likely to have an adverse effect on our Proprietary Marks or the goodwill associated therewith; (ii) you or your principal(s) commit any fraud or misrepresentation in the operation of the Mighty Dog Roofing Business, including a misrepresentation (financial or otherwise) made in completing your franchise application; (iii) if you or any of your principals, guarantors or agents engage in activity or conduct that materially impairs the goodwill associated with the System or Proprietary Marks and fails to cease and correct such activities or conducts within twenty-four hours of being notified of this breach; (iv) if you or your principals make any misrepresentation or omission in connection with your franchise application, including but not limited to any financial misrepresentation; (v) if you fail to complete the Initial Training Program in the required time period; (vi) if we send you two or more written notices to cure any of the defaults set forth in Sections 15.3 and 15.4 of the Franchise Agreement in any twelve month period, regardless of whether or not you subsequently cure these defaults; (vii) your material breach under any other agreement with us or our affiliates, or threaten any material breach of these agreements, or any lease for the Approved Location, and fail to cure such breach within the prescribed time period set forth in that agreement; (viii) your or your principals misuse of our Proprietary Marks or Confidential Information in any manner; (ix) your or your principals disclose any contents of the Operations Manual, Confidential Information, and/or Trade Secretes; (x) your violation of any law, ordinance or regulation, as well as your operation of the Mighty Dog Roofing Business in a manner that presents a health or safety hazard to customers or the general public; (xi) your violation of the any of the restrictive covenants set forth in the Franchise Agreement; (xii) if a levy or writ of attachment or execution or any other lien is placed against you or any of your principals or any of their assets which are not released or bonded against within 30 days; (xiii) insolvency of you or your principals; (xiv) if you voluntarily or otherwise abandon the Mighty Dog Roofing Business; (xv) if you make any unauthorized transfers of the Mighty Dog Roofing</p>
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		<p><u>Business; (xvi) if you offer any unauthorized or unapproved products or services at or from the Mighty Dog Roofing Business; (xvii) if you order or purchase supplies, signs, furnishings, fixtures, equipment or inventory from an unapproved supplier; (xviii) you misuse, or make unauthorized use of, any Proprietary Software that we may develop; (xix) your failure to maintain the required insurance or repay us for insurance we paid for you; (xx) if you fail, within 15 calendar days after notification of non-compliance by federal/state/local government authorities, to comply with any law or regulation applicable to the Mighty Dog Roofing Business; (xxi) if the government takes any action against you that results in an obligation upon us that we believe is uneconomical, not in our best interest, or which would result in having an unintended relationship or obligation; (xxii) if you fail to comply with any anti-terrorism law or provisions; (xxiii) if you take any assets or property of the Mighty Dog Roofing Business for personal use; (xxiv) if there are insufficient funds in your EFT bank account to cover any payment to Franchisor two or more times in any twelve month period; (xxv) if you fail to commence operations within the required time period; (xxvi) if you operate or conduct business outside of the Protected Territory without our consent; and (xxvii) if you or your principals do not provide your best efforts as described in Section 7.10 of the Franchise Agreement.</u></p>
<p><u>Franchisee's obligations on termination/non-renewal</u></p>	<p><u>16.1</u></p>	<p><u>Upon termination or expiration of the Franchise Agreement, your obligations include: (i) immediately cease all operations of the Mighty Dog Roofing Business; (ii) immediately pay all amounts owed to us, our affiliates and our major suppliers and vendors; (iii) immediately discontinue using the Proprietary Marks; (iv) immediately cease using the Mighty Dog Roofing System and Operations Manual, and within ten days return all proprietary and confidential materials; (v) immediately cease use of all telephone and facsimile numbers, and related listing, as well as any permitted domain names and/or Social Media Pages, that were used in connection with the Mighty Dog Roofing Business (collectively, the "Assigned Property") and take all necessary steps to assign the Assigned Property to us or our designee; (vi) immediately vacate the premises of the Mighty Dog Roofing Business; (vii) within ten days, return all stationery, printer matter, signs, advertising materials and other items</u></p>

		<p><u>containing our Proprietary Marks; (viii) cease holding yourself or the Mighty Dog Roofing Business out as part of our System; (ix) cease all contact with Mighty Dog Roofing customers; (x) take all actions necessary to amend or cancel any assumed name, business name or equivalent registration that contains any trade name or Proprietary Mark, and furnish evidence to us that you have complied with this obligation within 15 days; (xi) permit us to make a final inspection of your financial records, books and other accounting records within one (1) month of the termination/expiration of your Franchise Agreement; (xii) comply with your post-term restrictive covenants set forth in Section 17 of the Franchise Agreement; (xiii) cease advertising or using in other any other manner any methods, procedures or techniques associated with us or the System; (xiv) de-identify all vehicles used in connection with the Mighty Dog Roofing Business; and (xv) execute from time to time any necessary papers, documents, and assurances to effectuate Section 16 of the Franchise Agreement.</u></p>
<u>Franchisor's right to transfer</u>	<u>14.5</u>	<p><u>There are no restrictions on our right to sell, transfer, or assign the Franchise Agreement.</u></p>
<u>"Transfer" by franchisee-defined</u>	<u>14.1 and 14.4</u>	<p><u>You, or any of your principals', assignment, sale, gift, pledge, or other disposition of any interest in the Franchise Agreement or the Mighty Dog Roofing Business (whether voluntary or involuntary, direct or indirect).</u></p>
<u>Franchisor approval of transfer by franchisee</u>	<u>14.1 and 14.4</u>	<p><u>Any transfer requires our prior written consent.</u></p>
<u>Conditions for franchisor approval of transfer</u>	<u>14.3.2</u>	<p><u>Our approval of a proposed transfer is conditioned upon the satisfaction of the following conditions, as applicable: (i) all of your accrued monetary obligations to us, our affiliates, suppliers, and vendors have been paid; (ii) you have cured all existing defaults under the Franchise Agreement, and any other agreement with us our affiliates and designated/approved suppliers, within the time period permitted for cure and have substantially complied with these agreements during their respective terms; (iii) you and your principals and the transferee (if it had any prior relationship with us or our affiliates) must execute a general release under seal in favor of us and our affiliates (including our officers, directors, shareholders and employees, in their corporate and individual capacities) in the form we prescribe; (iv) you or the transferee has provided us with a copy of the executed purchase agreement for the Mighty Dog</u></p>

		<p><u>Roofing Business, as well as all other documents relevant to the transaction, and we agree to the terms of the agreement; (v) transferee must satisfactorily demonstrate to us, in our sole discretion, that it meets our educational, managerial and business standards to operate the Mighty Dog Roofing Business; (vi) transferee must execute our then-current form of franchise agreement, which may contain materially different terms than your Franchise Agreement, and assume a full term as set forth in the then-current form of franchise agreement for new franchisees; or, at our option, entering into an assignment and assumption of the Mighty Dog Roofing Business and all rights and obligations thereunder; (vii) you and transferee must pay us our transfer fee (per agreement transferred) of 20% of our Initial Franchise Fee and training fees; (viii) transferee must satisfactorily complete our Initial Training Program at its own expense within the time frame we set forth; (ix) you and your principals must comply with the post-termination provisions of the Franchise Agreement; (x) transferee must obtain and maintain all permits and licenses required for the operation of the Mighty Dog Roofing Business within the time limits we set; (xi) if you are operating from a lease location, the lessor of that location must approve the assignment of the lease to the transferee; (xii) the transfer must comply with any state and federal laws that apply to the transfer; (xiii) you must insure that all projects in progress at the time of the transfer will be continued without interruption, and the transferee must promptly notify all current customers of the change in ownership; (xiv) the purchase price and its terms are not overly burdensome; (xv) you must request that we provide the transferee with our current form of disclosure documents; (xvi) our approval of your transfer does not constitute a waiver of any claims we might have against you; (xvii) we may disclose to any prospective transferee financial information concerning you and your Mighty Dog Roofing Business which you have supplied to us under the Franchise Agreement; and (xviii) we may withhold or condition our consent to any transfer as we deem appropriate based on the circumstances of the transfer or otherwise.</u></p>
	14.4	<p><u>You do not need to pay a transfer fee if you are an individual and you wish to transfer the Franchise Agreement to a corporation or limited liability company, provided the following conditions are</u></p>

		<u>met: (i) the business entity is newly organized, and its activities are confined to operating the Mighty Dog Roofing Business; (ii) you remain, at all times, the owner of at least 51% of the outstanding shares of the corporation or limited liability company; (iii) the business entity agrees to assume all of your obligations under the Franchise Agreement; (iv) all stockholders of the corporation, or members of the limited liability company, personally guarantee all of the transferee entity's obligations under the Franchise Agreement will be performed; and (v) at our request, you provide all true and correct copies of any documents and contracts governing the rights, obligations, and powers of the owners.</u>
<u>Franchisor's right of first refusal to acquire franchisee's business</u>	<u>14.3.1</u>	<u>We have the right to match any bona fide third-party offer to buy your franchise rights, assets or controlling interest that is the subject of a proposed transfer (other than a transfer from an individual franchisee to a business entity as described in Section 14.4 of the Franchise Agreement). We may exercise this right of first refusal within 30 days of the date you provide us with a copy of the third-party offer and any other information that we request. If we do not exercise this option, you must complete the transfer to the third-party within 60 days, subject to the conditions set forth in Section 14.3.2. Otherwise, we will once again have our right of first refusal.</u>
<u>Franchisor's option to purchase franchisee's business</u>	<u>16.2</u>	<u>Upon your termination, we may purchase personal property used in connection with the operation of the Mighty Dog Roofing Business by: (i) providing you with notice of our election to do so within 60 calendar days of the expiration/termination of your Franchise Agreement; and (ii) pay you the book value for such personal property within 60 days of providing you with this notice.</u>
<u>Death or disability of franchisee</u>	<u>14.2.1</u>	<u>Upon the death, disability, physical or mental incapacity of any person with an interest in the Franchise Agreement, the franchisee, or in all or substantially all of the assets of the Mighty Dog Roofing Business, the personal representative of such person shall have the right to continue operation of the Mighty Dog Roofing Business if: (i) within 180 days from the death/disability/incapacity, the representative meets our then-current standards to own a Mighty Dog Roofing Business, and has obtained our prior written approval and has executed our then-current form of franchise agreement for the unexpired terms of the franchise or has otherwise furnished a personal guaranty of any business entity franchisee's</u>

		<u>obligations to us and our affiliates; and (ii) this person successfully completes our then-current Initial Training Program, which will be provided at our then-current training Tuition Fee rate. In the case of a transfer by demise or inheritance, if the heirs or beneficiaries of any deceased person are unable to meet the aforementioned conditions, the personal representative of the deceased franchisee will have a reasonable time, in our sole discretion and not to exceed 180 days from the date of transfer by demise or inheritance, to dispose of the deceased's interest in the Mighty Dog Roofing Business subject to all the terms of the Franchise Agreement. If the interest is not disposed of in the manner and time frame provided in the immediately preceding sentence, then we may terminate the Franchise Agreement.</u>
	<u>14.2.2</u>	<u>We may, but are not obligated to, operate the Mighty Dog Roofing Business during the 180-day period following the death/incapacity/disability, and we may pay ourselves a reasonable amount to reimburse us for providing management services and our other costs.</u>
<u>Non-competition covenants during the term of the franchise</u>	<u>17.1</u>	<u>During the term of the Franchise Agreement, neither you, nor your owners, officers, directors, principals or Designated Managers may directly or indirectly: (a) own, maintain, engage in, be employed as an officer, director, or principal of, lend money to, extend credit to or have any interest in any other business that, directly or indirectly, by itself or through licensees or franchisees, offers commercial or residential lighting services or any other products and/or services authorized or offered for sale by System franchisees (a "Competitive Business") regardless of location provided that Section 17.1.1 of the Franchise Agreement does not apply to: (i) your ownership of a Mighty Dog Roofing Business under a Franchise Agreement with us; or (ii) your ownership of a less than five percent (5%) legal or beneficial interest in any publicly traded company providing such services; (b) solicit any current, former, or prospective customer solicited by your Mighty Dog Roofing Business or any other customer that you become aware of as a result of access to our System and other franchisees for any competitive purpose.</u>
<u>Non-competition covenants after the franchise is terminated or expires</u>	<u>17.2</u>	<u>For a period of two (2) years after the expiration and nonrenewal, transfer or termination of the Franchise Agreement, regardless of the cause, neither you, your owners, officers, directors, or principals, nor any member of the immediate family</u>

		<u>of you or your owners, officers, directors, principals, or Designated Managers may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation: (1) Own, maintain, engage in, be employed as an officer, director, or principal of, lend money to, extend credit to or have any interest in any Competitive Business (a) within the Protected Territory, (b) within a 25-mile radius of the Protected Territory or (c) within a 25-mile radius of any other protected territory franchised or licensed by us to a Mighty Dog Roofing Business as of the date of expiration/termination of the Franchise Agreement. This covenant does not apply to: (i) your ownership of a Mighty Dog Roofing Business under a Franchise Agreement with Franchisor; or (ii) your ownership of a less than five percent (5%) legal or beneficial interest in any publicly traded company providing Competitive Services; or (2) solicit any current, former, or prospective customer solicited by your Mighty Dog Roofing Business or any other customer that you have become aware of as a result of access to our System and other franchisees for any competitive purpose.</u>
<u>Modification of the agreement</u>	<u>22.1</u>	<u>The Franchise Agreement may not be modified except by a written agreement that both of us sign.</u>
<u>Integration/ merger clause</u>	<u>22.1</u>	<u>Only the terms of the Franchise Agreement and the Franchise Disclosure Document are binding (subject to state law). Any representations or promises made outside of the disclosure document and franchise agreement may not be enforceable. Nothing in the Franchise Agreement or any related agreement is intended to disclaim the representations we made in this Disclosure Document.</u>
<u>Dispute resolution by arbitration or mediation</u>	<u>18.2</u>	<u>You must first bring any claim that is between us to the attention of our management. You must first exhaust our internal dispute resolution procedures before you may bring your dispute before a third party. The requirement that you must first attempt to resolve disputes internally will survive the termination or expiration of your term.</u>
	<u>18.3</u>	<u>Before commencing any legal action against us or our affiliates with respect to any such claim or dispute, you must submit a notice to us, which specifies, in detail, the precise nature and grounds of such claim or dispute. Any and all disputes and claims that are not resolved by Internal Dispute Resolution must, be submitted to mediation, unless</u>

		<p><u>we provide in writing otherwise. The mediation will take place in Bucks County, Pennsylvania, under the auspices of the American Arbitration Association (“AAA”) in accordance with the AAA’s Commercial Mediation Rules then in effect.</u></p> <p><u>Any and all disputes and claims that are not resolved by mediation must, be submitted to arbitration, unless we provide in writing otherwise. The arbitration will take place in Bucks County, Pennsylvania, under the auspices of the American Arbitration Association (“AAA”) in accordance with the AAA’s Commercial Arbitration Rules then in effect.</u></p> <p><u>You may not commence any action against us or our affiliates regarding any claim or dispute in any court unless and until the occurrence of both: (a) mediation proceedings have occurred, or mediation proceedings have been terminated either: (i) as the result of a written declaration of the mediator(s) that further mediation efforts are not worthwhile; or (ii) as a written declaration by us; and then (b) arbitration proceedings have occurred, or such arbitration proceedings have been terminated either: (i) as the result of a written declaration of the arbitrator(s) that further arbitration efforts are not worthwhile; or (ii) as a result of a written declaration by us. Our right to mediation and arbitration may be specifically enforced by us. Each party shall bear its own cost of mediation and/or arbitration, except that we will share the mediator’s fees with you equally. This agreement to mediate and arbitrate will survive any termination or expiration of the Franchise Agreement.</u></p>
	<u>18.3.1</u>	<p><u>The parties shall not be required to first attempt to mediate and arbitrate a controversy, dispute, or claim through mediation if such controversy, dispute, or claim relates to an allegation that Franchisee has violated (or threatens to violate, or poses an imminent risk of violating): (i) any federally protected intellectual property rights in the Proprietary Marks, the System, or in any Confidential Information; (ii) any of the restrictive covenants contained in the Franchise Agreement; or (iii) the indemnification provisions set forth in the Franchise Agreement.</u></p>
<u>Choice of forum</u>	<u>18.4</u>	<p><u>All claims not subject to mediation or arbitration must only be brought in a competent court of general jurisdiction located in Bucks County.</u></p>

		<u>Pennsylvania or, if appropriate, the United States District Court for the Eastern District of Pennsylvania (subject to state law).</u>
<u>Choice of law</u>	<u>18.1</u>	<u>Subject to state law, Pennsylvania law governs all claims arising out of the Franchise Agreement, without reference to its conflict of laws provisions.</u>
<u>Liquidated Damages</u>	<u>18.13</u>	<u>Franchisor and Franchisee agree that if this Agreement is terminated as a result of Franchisee's default before the expiration of the Term, it would be impossible to calculate with reasonable precision the losses that would be incurred by Franchisor because of the unpredictability of future business conditions, inflationary prices, the impact on Franchisor's reputation from having closed a franchised business, Franchisor's ability to replace the Franchised Business in the same market and other factors. Accordingly, if this Agreement is terminated as a result of any default by Franchisee, Franchisor will be entitled to recover as liquidated damages, and not as a penalty, an amount equal to the greater of: (a) \$150,000; or (b) the aggregate royalty and other ongoing fees due to Franchisor under this Agreement (the "Continuing Fees") during the thirty-six (36) full calendar months during which the Franchised Business was open and operating immediately before the termination date (or, if the Franchised Business has not been open and operating for thirty-six (36) months before the termination date, the average monthly Continuing Fees due to Franchisor for all months during which the Franchised Business was open and operating) multiplied by thirty-six (36) or the number of months remaining in the then-current term of this Agreement, whichever is less. Notwithstanding anything contained herein to the contrary, if a court determines that this liquidated damages provision is unenforceable, then Franchisor may pursue all other available remedies, including claims for lost future royalty fees.</u>

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
C. Requirements for franchisee to renew or extend	2.2.1 through 2.2.9	You must: (i) provide notice of your renewal no fewer than 12 months and no greater than 18 months prior to the end of the term; (ii) demonstrate to our satisfaction that you have the right to operate the Mighty Dog Roofing Business at the Approved Location for the duration of the renewal term or, if you are unable to continue operating at the Approved Location and within the Protected Territory, secure a substitute location that is acceptable to us; (iii) complete to our satisfaction, no later 90 days prior to expiration of your then current term, all maintenance, refurbishing, renovating, updating and remodeling of the Mighty Dog Roofing Business premises, as well as any updated to require vehicles, inventory, hardware and software, as necessary to bring the Mighty Dog Roofing Business and all equipment into full compliance with our then current System standards and specifications for new franchisees; (iv) not be in breach of any provision of the Franchise Agreement, or any other agreement with us, our affiliates, approved/designated suppliers and vendors, and also have been in substantial compliance with these agreements during their respective terms; (v) satisfy all monetary obligations you have to us, our affiliates, and approved or designated suppliers/vendors; (vi) execute our then current form of franchise agreement, the terms of which may materially vary from the terms of your current Franchise Agreement; (vii) satisfy our then current training requirements; (viii) execute a general release in favor of us and our affiliates in the form we prescribe; and (ix) pay a renewal fee equal to 20% of our then current Initial Franchise Fee.
D. Termination by franchisee	Not Applicable.	Not Applicable.
E. Termination by franchisor without cause	Not Applicable.	Not Applicable.
F. Termination by franchisor with cause	15.1 through 15.4	We may terminate your agreement upon your default and, in some instances, failure to cure. Termination is effective upon delivery of written notice, except as otherwise provided in the Franchise Agreement.

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
G. "Cause" defined— curable defaults	15.3	The following are curable defaults under the Franchise Agreement, provided you cure the default within 15 days of our notice of: (i) your failure to pay any sums due us, our affiliates or any of our System suppliers/vendors; (ii) your failure to immediately endorse and deliver to us any payments due us from any third party that are erroneously made to you; (iii) your failure to maintain sufficient levels of materials and other supplies; (iv) your failure to maintain the prescribed months, days or hours of operations at the Mighty Dog Roofing Business; (v) your failure to personally supervise day to day operations or fail to employ a sufficient number of qualified, competent personnel as we prescribe; (vi) your failure to maintain the strict quality controls reasonably required by this Agreement and/or the Manuals; (vii) your failure to procure or maintain any licenses, certification or permits necessary for the operation of the Mighty Dog Roofing Business; and (viii) your failure to submit finalized Profit & Loss statements by the 21st of each month (or other date required by us).
	15.4	Notwithstanding Sections 15.1, 15.2 and 15.3 of the Franchise Agreement, you will have 30 days to cure any other default under the Franchise Agreement, or any other agreement between us and our affiliates, from the date of our notice.
H. "Cause" defined non— curable defaults	15.1	The Franchise Agreement will automatically terminate without notice or opportunity to cure upon the occurrence of any of the following: (i) if you make an assignment for the benefit of creditors, file a voluntary petition in bankruptcy, are adjudicated bankrupt or insolvent, file or acquiesce in the filing of a petition seeking reorganization or arrangement under any federal or state bankruptcy or insolvency law, or consent to or acquiesce in the appointment of a trustee or receiver for you or the Mighty Dog Roofing Business; (ii) if proceedings are commenced to have you adjudicated bankrupt or seek your reorganization under any state or federal bankruptcy or insolvency law and such proceedings are not dismissed within 60 days, or a trustee is appointed for you or the Mighty Dog Roofing Business without your consent and the appointment is not vacated within 60 days; or (iii) you lose the right to occupy the premises or operate the Mighty Dog Roofing Business from the Approved Location.

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
	15.2	<p>We have the right to terminate the Franchise Agreement upon notice and without opportunity to cure upon the occurrence of any of the following defaults: (i) you or one of your principal(s) are convicted of, or plead guilty or no contest to, a felony or other offense related to the operation of the Mighty Dog Roofing Business or which we believe, in our sole discretion, is likely to have an adverse effect on our Proprietary Marks or the goodwill associated therewith; (ii) you or your principal(s) commit any fraud or misrepresentation in the operation of the Mighty Dog Roofing Business, including a misrepresentation (financial or otherwise) made in completing your franchise application; (iii) if you or any of your principals, guarantors or agents engage in activity or conduct that materially impairs the goodwill associated with the System or Proprietary Marks and fails to cease and correct such activities or conducts within twenty four hours of being notified of this breach; (iv) if you or your principals make any misrepresentation or omission in connection with your franchise application, including but not limited to any financial misrepresentation; (v) if you fail to complete the Initial Training Program in the required time period; (vi) if we send you two or more written notices to cure any of the defaults set forth in Sections 15.3 and 15.4 of the Franchise Agreement in any twelve month period, regardless of whether or not you subsequently cure these defaults; (vii) your material breach under any other agreement with us or our affiliates, or threaten any material breach of these agreements, or any lease for the Approved Location, and fail to cure such breach within the prescribed time period set forth in that agreement; (viii) your or your principals misuse of our Proprietary Marks or Confidential Information in any manner; (ix) your or your principals disclose any contents of the Operations Manual, Confidential Information, and/or Trade Secretes; (x) your violation of any law, ordinance or regulation, as well as your operation of the Mighty Dog Roofing Business in a manner that presents a health or safety hazard to customers or the general public; (xi) your violation of the any of the restrictive covenants set forth in the Franchise Agreement; (xii) if a levy or writ of attachment or execution or any other lien is placed against you or any of your principals or any of their assets which are not released or bonded against within 30 days; (xiii) insolvency of you or your principals; (xiv) if you voluntarily or otherwise abandon</p>

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
		<p>the Mighty Dog Roofing Business; (xv) if you make any unauthorized transfers of the Mighty Dog Roofing Business; (xvi) if you offer any unauthorized or unapproved products or services at or from the Mighty Dog Roofing Business; (xvii) if you order or purchase supplies, signs, furnishings, fixtures, equipment or inventory from an unapproved supplier; (xviii) you misuse, or make unauthorized use of, any Proprietary Software that we may develop; (xix) your failure to maintain the required insurance or repay us for insurance we paid for you; (xx) if you fail, within 15 calendar days after notification of non compliance by federal/state/local government authorities, to comply with any law or regulation applicable to the Mighty Dog Roofing Business; (xxi) if the government takes any action against you that results in an obligation upon us that we believe is uneconomical, not in our best interest, or which would result in having an unintended relationship or obligation; (xxii) if you fail to comply with any anti terrorism law or provisions; (xxiii) if you take any assets or property of the Mighty Dog Roofing Business for personal use; (xxiv) if there are insufficient funds in your EFT bank account to cover any payment to Franchisor two or more times in any twelve month period; (xxv) if you fail to commence operations within the required time period; (xxvi) if you operate or conduct business outside of the Protected Territory without our consent; (xxvii) if you or your principals do not provide your best efforts as described in Section 7.10 of the Franchise Agreement; and (xxviii) you fail to meet the Minimum Annual Revenue Requirements or Minimum Royalty Fee for any territory granted hereunder in any period.</p>
1. Franchisee's obligations on termination/no n-renewal	16.1	<p>Upon termination or expiration of the Franchise Agreement, your obligations include: (i) immediately cease all operations of the Mighty Dog Roofing Business; (ii) immediately pay all amounts owed to us, our affiliates and our major suppliers and vendors; (iii) immediately discontinue using the Proprietary Marks; (iv) immediately cease using the Mighty Dog Roofing System and Operations Manual, and within ten days return all proprietary and confidential materials; (v) immediately cease use of all telephone and facsimile numbers, and related listing, as well as any permitted domain names and/or Social Media Pages, that were used in connection with the Mighty Dog Roofing Business</p>

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
		(collectively, the “Assigned Property”) and take all necessary steps to assign the Assigned Property to us or our designee; (vi) immediately vacate the premises of the Mighty Dog Roofing Business; (vii) within ten days, return all stationery, printer matter, signs, advertising materials and other items containing our Proprietary Marks; (viii) cease holding yourself or the Mighty Dog Roofing Business out as part of our System; (ix) cease all contact with Mighty Dog Roofing customers; (x) take all actions necessary to amend or cancel any assumed name, business name or equivalent registration that contains any trade name or Proprietary Mark, and furnish evidence to us that you have complied with this obligation within 15 days; (xi) permit us to make a final inspection of your financial records, books and other accounting records within one (1) month of the termination/expiration of your Franchise Agreement; (xii) comply with your post term restrictive covenants set forth in Section 17 of the Franchise Agreement; (xiii) cease advertising or using in other any other manner any methods, procedures or techniques associated with us or the System; (xiv) de identify all vehicles used in connection with the Mighty Dog Roofing Business; and (xv) execute from time to time any necessary papers, documents, and assurances to effectuate Section 16 of the Franchise Agreement.
J. Franchisor’s right to transfer	14.5	There are no restrictions on our right to sell, transfer, or assign the Franchise Agreement.
K. “Transfer” by franchisee defined	14.1 and 14.4	You, or any of your principals’, assignment, sale, gift, pledge, or other disposition of any interest in the Franchise Agreement or the Mighty Dog Roofing Business (whether voluntary or involuntary, direct or indirect).
L. Franchisor approval of transfer by franchisee	14.1 and 14.4	Any transfer requires our prior written consent.
M. Conditions for franchisor approval of transfer	14.3.2	Our approval of a proposed transfer is conditioned upon the satisfaction of the following conditions, as applicable: (i) all of your accrued monetary obligations to us, our affiliates, suppliers, and vendors have been paid; (ii) you have cured all existing defaults under the Franchise Agreement, and any other agreement with us our affiliates and designated/approved suppliers, within the time period permitted for cure and have substantially complied with these agreements during their respective

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
		<p>terms; (iii) you and your principals and the transferee (if it had any prior relationship with us or our affiliates) must execute a general release under seal in favor of us and our affiliates (including our officers, directors, shareholders and employees, in their corporate and individual capacities) in the form we prescribe; (iv) you or the transferee has provided us with a copy of the executed purchase agreement for the Mighty Dog Roofing Business, as well as all other documents relevant to the transaction, and we agree to the terms of the agreement;</p> <p>(v) transferee must satisfactorily demonstrate to us, in our sole discretion, that it meets our educational, managerial and business standards to operate the Mighty Dog Roofing Business; (vi) transferee must execute our then current form of franchise agreement, which may contain materially different terms than your Franchise Agreement, and assume a full term as set forth in the then current form of franchise agreement for new franchisees; or, at our option, entering into an assignment and assumption of the Mighty Dog Roofing Business and all rights and obligations thereunder; (vii) you and transferee must pay us our transfer fee (per agreement transferred) of 20% of our then current Initial Franchise Fee and training fees; (viii) transferee must satisfactorily complete our Initial Training Program at its own expense within the time frame we set forth; (ix) you, your principals and members of their respective immediate families must comply with the post-termination provisions of the Franchise Agreement; (x) transferee must obtain and maintain all permits and licenses required for the operation of the Mighty Dog Roofing Business within the time limits we set; (xi) if you are operating from a lease location, the lessor of that location must approve the assignment of the lease to the transferee; (xii) the transfer must comply with any state and federal laws that apply to the transfer; (xiii) you must insure that all projects in progress at the time of the transfer will be continued without interruption, and the transferee must promptly notify all current customers of the change in ownership; (xiv) the purchase price and its terms are not overly burdensome; (xv) you must request that we provide the transferee with our current form of disclosure documents; (xvi) our approval of your transfer does not constitute a waiver of any claims we might have against you; (xvii) we may disclose to any prospective transferee financial information concerning you and your Mighty Dog Roofing Business which you have supplied</p>

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
		to us under the Franchise Agreement; and (xviii) we may withhold or condition our consent to any transfer as we deem appropriate based on the circumstances of the transfer or otherwise.
	14.4	You do not need to pay a transfer fee if you are an individual and you wish to transfer the Franchise Agreement to a corporation or limited liability company, provided the following conditions are met: (i) the business entity is newly organized and its activities are confined to operating the Mighty Dog Roofing Business; (ii) you remain, at all times, the owner of at least 51% of the outstanding shares of the corporation or limited liability company; (iii) the business entity agrees to assume all of your obligations under the Franchise Agreement; (iv) all stockholders of the corporation, or members of the limited liability company, personally guarantee all of the transferee entity's obligations under the Franchise Agreement will be performed; and (v) at our request, you provide all true and correct copies of any documents and contracts governing the rights, obligations, and powers of the owners.
N. Franchisor's right of first refusal to acquire franchisee's business	14.3.1	We have the right to match any bona fide third party offer to buy your franchise rights, assets or controlling interest that is the subject of a proposed transfer (other than a transfer from an individual franchisee to a business entity as described in Section 14.4 of the Franchise Agreement). We may exercise this right of first refusal within 30 days of the date you provide us with a copy of the third party offer and any other information that we request. If we do not exercise this option, you must complete the transfer to the third party within 60 days, subject to the conditions set forth in Section 14.3.2. Otherwise, we will once again have our right of first refusal.
O. Franchisor's option to purchase franchisee's business	16.2	Upon your termination, we may purchase personal property used in connection with the operation of the Mighty Dog Roofing Business by: (i) providing you with notice of our election to do so within 60 calendar days of the expiration/termination of your Franchise Agreement; and (ii) pay you the book value for such personal property within 60 days of providing you with this notice.
P. Death or disability of franchisee	14.2.1	Upon the death, disability, physical or mental incapacity of any person with an interest in the Franchise Agreement, the franchisee, or in all or substantially all of the assets of the Mighty Dog Roofing Business, the personal representative of such person shall have the right to continue operation of the Mighty Dog Roofing Business if: (i) within 180 days from the

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
		<p>death/disability/incapacity, the representative meets our then current standards to own a Mighty Dog Roofing Business, and has obtained our prior written approval and has executed our then current form of franchise agreement for the unexpired terms of the franchise, or has otherwise furnished a personal guaranty of any business entity franchisee's obligations to us and our affiliates; and</p> <p>(ii) this person successfully completes our then current Initial Training Program, which will be provided at our then current training Tuition Fee rate. In the case of a transfer by demise or inheritance, if the heirs or beneficiaries of any deceased person are unable to meet the aforementioned conditions, the personal representative of the deceased franchisee will have a reasonable time, in our sole discretion and not to exceed</p> <p>180 days from the date of transfer by demise or inheritance, to dispose of the deceased's interest in the Mighty Dog Roofing Business subject to all the terms of the Franchise Agreement. If the interest is not disposed of in the manner and time frame provided in the immediately preceding sentence, then we may terminate the Franchise Agreement.</p>
	14.2.2	<p>We may, but are not obligated to, operate the Mighty Dog Roofing Business during the 180 day period following the death/incapacity/disability, and we may pay ourselves a reasonable amount to reimburse us for providing management services and our other costs.</p>
Q. Non-competition covenants during the term of the franchise	17.1	<p>During the term of the Franchise Agreement, neither you, nor your owners, officers, directors, principals or Designated Managers, nor any member of the their immediate families may directly or indirectly: (a) own, maintain, engage in, be employed as an officer, director, or principal of, lend money to, extend credit to or have any interest in any other business that, directly or indirectly, by itself or through licensees or franchisees, offers commercial or residential roofing installation, repairs, gutters, rain spouts or any other products and/or services authorized or offered for sale by System franchisees (a "Competitive Business") regardless of location provided that Section 17.1.1 of the Franchise Agreement does not apply to: (i) your ownership of a Mighty Dog Roofing Business under a Franchise Agreement with us; or (ii) your ownership of a less than five percent (5%) legal or beneficial interest in any publicly traded company providing such services; (b) directly or indirectly induce or seek to induce anyone employed by us, our affiliates or any other System</p>

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
		franchisee to leave his or her employment thereat; or (c) solicit any current, former, or prospective customer solicited by your Mighty Dog Roofing Business or any other customer that you become aware of as a result of access to our System and other franchisees for any competitive purpose.
R. Non-competition covenants after the franchise is terminated or expires	17.2	For a period of two (2) years after the expiration and nonrenewal, transfer or termination of the Franchise Agreement, regardless of the cause, neither you, your owners, officers, directors, or principals, nor any member of the immediate family of you or your owners, officers, directors, principals, or Designated Managers may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation: (1) Own, maintain, engage in, be employed as an officer, director, or principal of, lend money to, extend credit to or have any interest in any Competitive Business (a) within the Protected Territory, (b) within a 25 mile radius of the Protected Territory or (c) within a 25 mile radius of any other protected territory franchised or licensed by us to a Mighty Dog Roofing Business as of the date of expiration/termination of the Franchise Agreement. This covenant does not apply to: (i) your ownership of a Mighty Dog Roofing Business under a Franchise Agreement with Franchisor; or (ii) your ownership of a less than five percent (5%) legal or beneficial interest in any publicly traded company providing Competitive Services; (2) directly or indirectly induce or seek to induce anyone employed by us, our affiliates or any other System franchisee to leave his or her employment thereat; or (3) solicit any current, former, or prospective customer solicited by your Mighty Dog Roofing Business or any other customer that you have become aware of as a result of access to our System and other franchisees for any competitive purpose.
S. Modification of the agreement	22.1	The Franchise Agreement may not be modified except by a written agreement that both of us sign.
T. Integration/merger clause	22.1	Only the terms of the Franchise Agreement and the Franchise Disclosure Document are binding (subject to state law). Any representations or promises made outside of the disclosure document and franchise agreement may not be enforceable. Nothing in the Franchise Agreement or any related agreement is intended to disclaim the representations we made in this Disclosure Document.

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
U. Dispute resolution by arbitration or mediation	18.2	You must first bring any claim that is between us to the attention of our management. You must first exhaust our internal dispute resolution procedures before you may bring your dispute before a third party. The requirement that you must first attempt to resolve disputes internally will survive the termination or expiration of your term.
	18.3	<p>At our option, any disputes and claims that are not resolved by Internal Dispute Resolution must, at our option, be submitted to mediation. The mediation will take place in Douglas County, Nebraska, under the auspices of the American Arbitration Association (“AAA”) in accordance with the AAA’s Commercial Mediation Rules then in effect. Before commencing any legal action against us or our affiliates with respect to any such claim or dispute, you must submit a notice to us, which specifies, in detail, the precise nature and grounds of such claim or dispute. Once we receive your notice, we will have thirty (30) days to notify you as to whether we or our affiliates elect to exercise the option to submit such claim or dispute to mediation.</p> <p>You may not commence any action against us or our affiliates regarding any claim or dispute in any court unless we fail to exercise our option to submit the claim or dispute to mediation, or such mediation proceedings have been terminated either: (i) as the result of a written declaration of the mediator(s) that further mediation efforts are not worthwhile; or (ii) as a result of a written declaration by us. Our right to mediation, as set forth herein, may be specifically enforced by us. Each party shall bear its own cost of mediation, except that we will share the mediator’s fees with you equally. This agreement to mediate will survive any termination or expiration of the Franchise Agreement.</p>
	18.3.1	The parties shall not be required to first attempt to mediate a controversy, dispute, or claim through mediation if such controversy, dispute, or claim relates to an allegation that a party has violated (or threatens to violate, or poses an imminent risk of violating): (i) any federally protected intellectual property rights in the Proprietary Marks, the System, or in any Confidential Information; (ii) any claims pertaining to or arising out of any warranty issue; or (iii) any of the restrictive covenants contained in the Franchise Agreement.

PROVISION	SECTION IN FRANCHISE AGREEMENT	SUMMARY
V. Choice of forum	18.4	All claims not subject to mediation must only be brought in a competent court of general jurisdiction located in Douglas County, Nebraska or, if appropriate, the United States District Court for the District of Nebraska (subject to state law).
W. Choice of law	18.1	Pennsylvania law governs all claims arising out of the Franchise Agreement, without reference to its conflict of laws provisions.

ITEM 18 PUBLIC FIGURES

We do not currently use any public figure to promote our System.

ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

Background

As of January 1, 2023, there were sixty-five (65) franchised businesses in operation. During the 2023 calendar year, thirty-nine (39) new franchisees commenced operations, five (5) franchisees were terminated (the "Terminated Franchisees"), one (1) franchisee was reacquired by the Franchisor (the "Reacquired Franchisee"), and seven (7) franchisees transferred their franchised businesses ("Transferred Franchisees"). As of December 31, 2023, there were one hundred three (103) franchisees in operation. We excluded the Terminated Franchisees, the Transferred Franchisees, and the Reacquired Franchisee from the financial information presented in this Item 19.

Fifty-two (52) of the one hundred three (103) franchisees were in operation for the entire 2023 calendar year. This Item 19 discloses certain historical financial performance information for those fifty-two (52) franchisees (the "Item 19 Franchisees"). Two of the Item 19 Franchisees are owned by our Founder, Jon Sabo. The history of this "Founder Business" is disclosed below.

The Founder Business

On August 14, 2020, weMDR United LLC purchased certain assets of Roof Roof Franchising, LLC, (the "Founder Business"), including rights in two existing franchise agreements for two (2) franchise businesses operating in territories within North Carolina and South Carolina. One of the franchised businesses is ownedThe Founder Business was, prior to August 14, 2020, and is currently, owned, and operated by our Founder Jon Sabo, our founder and Director of Operations. These two (2) franchise businesses were open. The Founder Business operates a roofing installation and operating prior to our acquisition of Roof Roof Franchising, LLC and operated under the principal trademark "Roof Roof Your Roof's Best Friend" but offered repair business in territories in North Carolina and South Carolina and offers substantially similar products and services as the business Mighty Dog Roofing Business that you will operate under the Mighty Dog Roofing trademark. These two (2) franchise businesses were completely rebranded to Mighty Dog RoofingPrior to our acquisition of certain assets of the Founder Business on August 14, 2020, the Founder Business previously operated under the principal trademark "Roof Roof Your Roof's Best Friend". The Founder Business serves as of December 2020our flagship outlet and served as the base from which we created the franchise model offered under this Disclosure Document.

This Item 19 sets forth historical revenue and cost information for: (i) twenty (20) established Mighty Dog Roofing Business franchises that were open and continuously operating for at least one (1) full calendar year ("Conforming Franchisee(s)") from the period beginning between January 1, 2022 through December 31, 2022 (the "Measurement Period"); and (ii) five (5) established Mighty Dog Roofing Business franchise that were open and operating for at least one (1) full calendar year but inactive for a period of at least 45 days during the Measurement Period or are otherwise non-conforming ("Non-Conforming Franchisee(s)");

~~generated and incurred in connection with the Reporting Group operations during the Measurement Period in connection with the Reporting Group provision of the Approved Products and Services, as reported to us by the Reporting Group. The five (5) Non-Confirming Franchisees are: one (1) franchise that served as our founding location, that is owned and operated by our Founder Jon Sabo; one (1) franchise that was reacquired by Franchisor; one (1) franchise that was resold to another Mighty Dog Roofing franchisee; and two (2) franchises that did not achieve \$225,000 or more in Gross Sales during the Measurement Period and that Franchisor considers to be “at risk” franchises.~~

~~We have sixty five (65) Mighty Dog Roofing Businesses that are established, open and operating as of the date of this Disclosure Document, however, only the twenty (20) Conforming Franchisee(s) have been open and operating continuously for at least a period of twelve (12) months during the Measurement Period. The financial information set forth below has been made available to us by each owner of the twenty five (25) reporting Mighty Dog Roofing Businesses (each a “Reporting Business” and collectively, the “Reporting Group”). The Reporting Group provided us with unaudited financial information for the Measurement Period. The Founder Business was in operation for the entirety of the 2023 calendar year. During the 2023 calendar year, the Founder Business operated a business substantially similar to the franchised business offered under this Disclosure Document, or two (2) “Outlets”, under the principal trademark “Mighty Dog Roofing” in an area that would encompass approximately seven (7) Protected Territories.~~

2023 Financial Performance Information for the Item 19 Franchisees

This Item sets forth historical revenue information for the Item 19 Franchisees, including the Founder Business, during the 2023 calendar year. The Item 19 Franchisees provided us with unaudited financial information for the 2023 calendar year. We based the historical financial performance information presented in this Item 19 on this unaudited financial information and we did not audit or otherwise independently verify this information.

~~The Reporting Group exclusively used subcontractors to furnish the Approved Products and Services during the Measurement Period. Each of the Reporting Businesses have unique geographic and market characteristics. Except for the exclusions of certain costs and expenses as noted below in the Tables set forth below, and the exclusive use of subcontractors, the reporting Mighty Dog Roofing Businesses are substantially similar to the Mighty Dog Business offered under this Disclosure Document.~~

~~Table 1 sets forth Average Revenue achieved by the Reporting Group during the Measurement Period, divided into the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group.~~

~~Table 2 sets forth Gross Profit Margin achieved by the Reporting Group during the Measurement Period, divided into the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group.~~

~~Table 3 sets forth Expenses as a Percent of Revenue incurred by the Reporting Group during the Measurement Period, divided into the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group.~~

~~Table 4 sets forth Average Ticket achieved by the Reporting Group during the Measurement Period, divided into the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group.~~

~~Table 5 sets forth Average Closing Percent achieved by the Reporting Group during the Measurement Period, divided into the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group.~~

Table 1 of this Item 19 discloses the Aggregate Gross Sales per Group, Average Gross Sales in Group, Highest Gross Sales in Group, Lowest Gross Sales in Group, Median Gross Sales per Group, Number Exceeding Group Average, and Percent Exceeding Group Average, for each quartile "Group" (Top 25%, 2nd Quartile, 3rd Quartile, and Bottom 25%), during the 2023 calendar year as reported to us by the Item 19 Franchisees.

Table 2 of this Item 19 discloses the Gross Sales for commercial jobs and residential jobs, and Percentage of Gross Sales for commercial jobs and residential jobs, during the 2023 calendar year as reported to us by the Item 19 Franchisees.

Table 3 of this Item 19 discloses the Aggregate Gross Sales per Group, Residential Average Ticket per Group, Highest Average Ticket in Group, Lowest Average Ticket in Group, Median Average Ticket per Group, Number Exceeding Group Average, and Percent Exceeding Group Average, for each quartile "Group" (Top 25%, 2nd Quartile, 3rd Quartile, and Bottom 25%), during the 2023 calendar year as reported to us by the Item 19 Franchisees.

We derived the figures set forth in the tables below from data made available by the ~~Reporting Group.~~ Item 19 Franchisees. As disclosed above, we have not audited or independently verified the data submitted by the ~~Reporting Group.~~ Item 19 Franchisees and no assurance can be offered that the data does not contain inaccuracies that an audit might disclose. ~~Certain reporting Mighty Dog Roofing Business owner expenses and owner compensation were not included in the financial information set forth in this Item 19.~~ We will provide you with written substantiation for the financial performance representation upon reasonable request.

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	Average Revenue
Top 10%	\$3,436,997.36
Top 25%	\$2,490,249.60
Top 50%	¹⁰⁸ \$1,917,235.98
Top 75%	\$1,545,413.03
Bottom 25%	\$556,780.54

TABLE 1

Quartile	# of Franchisees in Group	# of Territories	Aggregate Gross Sales for Group	Average Gross Sales per Group	Highest Gross Sales in Group	Lowest Gross Sales in Group	Median Gross Sales for Group	Number Exceeding Group Average	Percent Exceeding Group Average
Top 25%	13	49	\$ 43,223,706	\$ 3,324,900	\$ 5,714,081	\$ 2,041,701	\$ 3,087,600	4	30.8%
2nd Quartile	13	57	19,081,721	1,467,825	1,947,945	1,156,180	1,390,983	6	46.2%
3rd Quartile	13	44	11,864,997	912,692	1,128,161	679,009	903,449	6	46.2%
Bottom 25%	13	37	5,534,165	425,705	644,965	128,725	449,925	7	53.8%
Total System	52	187	\$ 79,704,589	\$ 1,532,781	\$ 5,714,081	\$ 128,725	\$ 1,142,171	17	32.7%

Notes:

1. In some cases, a franchisee may have increased or decreased its number of Territories during the fiscal year. For purpose of the Table, we include all of the territories operated by a franchise that were operated the entire time of the Measurement Period.
2. This Table 1, to Item 19 discloses 52 Franchisees, ranked in order highest Average Revenue Gross Sales per Franchisee to lowest Average Gross Sales per Franchisee.
3. "Gross Sales" is defined as the average all revenue generated by the Item 19 Franchisees during the 2023 calendar year, as reported to us by the Item 19 Franchisees. The term "Gross Sales" does not include (a) tips paid directly to subcontractors or other personnel, or (b) sales tax that is collected directly from customers and paid to the appropriate taxing authority.
4. "Highest Gross Sales in Group" is defined as the Gross Sales achieved by the Reporting Group during top performing Item 19 Franchisee within the Measurement Period. We determined respective quartile, as reported to us by the Item 19 Franchisees.
5. "Lowest Gross Sales in Group" is defined as the Gross Sales achieved by the lowest performing Item 19 Franchisee within the respective quartile, as reported to us by the Item 19 Franchisees.
6. "Median Gross Sales in Group" is defined as the median Gross Sales achieved by the Item 19 Franchisees within the respective quartile, as reported to us by the Item 19 Franchisees.
7. "Number Exceeding Group Average Revenue as follows" is defined as the number of Item 19 Franchisees within each quartile who are exceeding the quartile group average, as reported to us by the Item 19 Franchisees.
8. "Percent Exceeding Group Average" is defined as the percentage of Item 19 Franchisees within each quartile who are exceeding the quartile group average, as reported to us by the Item 19 Franchisees.
9. The Bottom 25% has a total of eight (8) Item 19 Franchisees that were not: (i) first, we received the Gross Sales for each Reporting Business as provided to us by the Reporting Group operating in accordance with our suggested organizational structure; (ii) then we calculated the total Gross Sales for the Reporting Group; and following the organic marketing strategy; or (iii) then, based upon the figures spending the minimum of \$2,000 in local advertising.

used in (ii) above we calculated the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group. The calculation method used in this Table 1 is independent of and not related to the calculation methods used in Table 2, Table 3, Table 4, or Table 5 of this Item 19.

TABLE 2

	Gross Profit Margin
Top 10%	50.2%
Top 25%	45.8%
Top 50%	41.9%
Top 75%	39.5%
Bottom 25%	28.6%

TABLE 2

Table 2 sets forth the total system-wide sales for residential and commercial, as reported to us by the Disclosed Franchised Locations.

Segment	Gross Sales	Percentage of Sales
Residential	\$ 71,724,172	90.0%
Commercial	7,980,417	10.0%
Total System	\$ 79,704,589	100.0%

Notes:

1. "Gross Profit Margin" is defined as the percentage of Gross Sales achieved by the Reporting Group during the Measurement Period less applicable Direct Costs of Goods and Services Sold incurred during the Measurement Period. We determined the Gross Profit Margin as follows: (i) first, we received the Gross Sales for each Reporting Business as provided to us by the Reporting Group; (ii) then we received the Direct Cost of Goods and Services Sold for each Reporting Business as provided to us by the Reporting Group; (iii) then we calculated the Gross Profit Margin for each Reporting Business; and (iv) based upon the figures used in (iii) above we calculated the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group. The calculation method used in this Table 2 is independent of and not related to the calculation methods used in Table 1, Table 3, Table 4, or Table 5 of this Item 19.

TABLE 3

	Expenses as a % of Revenue
Top 10%	24.5%
Top 25%	26.6%
Top 50%	30.4%

Top 75%	35.1%
Bottom 25%	68.6%

1. **“Gross Sales”** is defined all revenue generated by the Item 19 Franchisees during the 2023 calendar year, as reported to us by the Item 19 Franchisees. The term “Gross Sales” does not include (a) tips paid directly to subcontractors or other personnel, or (b) sales tax that is collected directly from customers and paid to the appropriate taxing authority.
2. **“Residential”** is defined as the total gross sales for residential roofing jobs performed during the 2023 calendar year, as reported to us by the Item 19 Franchisees.
3. **“Commercial”** is defined as the total gross sales for commercial roofing jobs performed during the 2023 calendar year, as reported to us by the Item 19 Franchisees.
4. **“Total System”** is defined all revenue generated by the Item 19 Franchisees over the 2023 calendar year, from January 1, 2023, to December 31, 2023, as reported to us by the Item 19 Franchisees. The term “Gross Sales” does not include (a) tips paid directly to subcontractors or other personnel, or (b) sales tax that is collected directly from customers and paid to the appropriate taxing authority.

TABLE 3

Quartile	# of Franchisees in Group	# of Territories	Aggregate Gross Sales for Group	Residential Average Ticket per Group	Highest Average Ticket in Group	Lowest Average Ticket in Group	Median Average Ticket for Group	Number Exceeding Group Average	Percent Exceeding Group Average
Top 25%	13	49	\$ 43,223,706	\$ 15,549	\$ 47,273	\$ 6,066	\$ 19,411	8	61.5%
2nd Quartile	13	57	19,081,721	10,756	49,940	3,577	9,372	6	46.2%
3rd Quartile	13	44	11,864,997	9,071	57,981	2,325	13,012	8	61.5%
Bottom 25%	13	37	5,534,165	3,305	17,916	631	3,478	7	53.8%
Total System	52	187	\$ 79,704,589	\$ 10,514	\$ 57,981	\$ 631	\$ 9,597	24	46.2%

Notes:-

1. ~~“Expenses as a % of Revenue” is defined as the percentage of expenses against total revenue reported by the Reporting Group during the Measurement Period. Expenses include, but may not be limited to, advertising and promotion, insurance expenses, payroll expenses, fuel, rent, utilities, trash, merchant fees and bank fees, automobile repair and maintenance, office supplies, and other miscellaneous expenses incurred in the operation of the business during the Measurement Period. We determined the Expenses as a % of Revenue as follows: (i) first, we received the Average Revenue for each Reporting Business as provided to us by the Reporting Group; (ii) then we received the Expenses incurred for each Reporting Business as provided to us~~

by the Reporting Group; (iii) then we calculated the Expenses as a % of Revenue for each Reporting Business; and (iv) based upon the figures used in (iii) above we calculated the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group. The calculation method used in this Table 3 is independent of and not related to the calculation methods used in Table 1, Table 2, Table 4, or Table 5 of this Item 19.

TABLE 4

	Average Ticket
Top 10%	\$20,085
Top 25%	\$14,814
Top 50%	\$11,774
Top 75%	\$10,159
Bottom 25%	\$5,162

Notes:

“

1. **“Residential Average Ticket”** is defined as the average dollars spent per transaction for residential roofing replacement or repair jobs performed by the Reporting Group during the Measurement Period. We determined the Average Ticket as follows: (i) first, we received the total number of roof replacement or repair transactions or “tickets” for 2023 Calendar Year within each Reporting Business quartile, as provided reported to us by the Reporting Group; Item 19 Franchisees.

(ii) then we received the total dollars received for the total number of roof replacement or repair transactions or “tickets” for each Reporting Business as provided to us by the Reporting Group; (iii) then we calculated the Average Ticket for each Reporting Business by dividing the total dollars received for the total number of roof replacement or repair transactions or “tickets” for each Reporting Business and dividing by the total number of roof replacement or repair transactions or “tickets” for each Reporting Business as provided to us by the Reporting Group; and (iv) based upon the figures used in (iii) above we calculated the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group. The calculation method used in this Table 4 is independent of and not related to the calculation methods used in Table 1, Table 2, Table 3, or Table 5 of this Item 19.

TABLE 5

	Average Closing %
Top 10%	59.0%
Top 25%	54.0%
Top 50%	49.0%
Top 75%	45.0%
Bottom 25%	24.0%

Notes:

1. ~~“Average Closing %” is defined as the percentage of total estimates written that resulted in~~

invoices reported by the Reporting Group during the Measurement Period. We determined the Average Closing % as follows: (i) first, we received the number of total estimates written for each Reporting Business as provided to us by the Reporting Group; (ii) then we received the total number of invoices reported for each Reporting Business as provided to us by the Reporting Group; (iii) then we calculated the Average Closing % for each Reporting Business by dividing the total number of estimates written for each Reporting Business by the total number of invoices reported for each Reporting Business as provided to us by the Reporting Group; and (iv) based upon the figures used in (iii) above we calculated the Top 10%, Top 25%, Top 50%, Top 75%, and Bottom 25% of the Reporting Group. The calculation method used in this Table 5 is independent of and not related to the calculation methods used in Table 1, Table 2, Table 3, or Table 4 of this Item 19.

2. **“Highest Average Ticket in Group”** is defined as the Average Ticket achieved by the top performing Item 19 Franchisee within the respective quartile, as reported to us by the Item 19 Franchisees.
3. **“Lowest Average Ticket in Group”** is defined as the Average Ticket achieved by the lowest performing Item 19 Franchisee within the respective quartile, as reported to us by the Item 19 Franchisees.
4. **“Median Average Ticket in Group”** is defined as the median Average Ticket achieved by the Item 19 Franchisees within the respective quartile, as reported to us by the Item 19 Franchisees.
5. **“Number Exceeding Group Average”** is defined as the number of Item 19 Franchisees within each quartile who are exceeding the quartile group average, as reported to us by the Item 19 Franchisees.
6. **“Percent Exceeding Group Average”** is defined as the percentage of Item 19 Franchisees within each quartile who are exceeding the quartile group average, as reported to us by the Item 19 Franchisees.

Assumptions and Additional Notes:

1. The Item 19 historical financial performance representation included in this Item includes certain reported performance information reported by the ~~Reporting Group~~Item 19 Franchisees during the ~~Measurement Period~~2023 calendar year only. It is not a representation of what you can expect to achieve in connection with the operation of a Mighty Dog Roofing Business. ~~This analysis does not contain complete information concerning the operating costs and expenses that you will incur in operating your Mighty Dog Roofing Business. Operating costs and expenses may vary substantially from business to business.~~
 1. ~~In addition to the items noted above, the above figures exclude, among other costs and expenses, payroll, payroll taxes, owner compensation/salary, healthcare, employee benefits, uniforms, office supplies, certain equipment costs associated with running your own crews, postage, travel and entertainment expenses, late fees, training fees, and other fees and expenses which you will incur as a franchisee.~~
 2. ~~The above figures exclude tax liabilities that you will be responsible for.~~
2. ~~Interest~~financial information presented in this Item 19 does not disclose any cost, expense, interest income, depreciation, amortization and other income or expenses will vary substantially from business to business, depending on the amount and kind of financing you obtain to establish profit information. You will incur costs and expenses in launching and operating your Mighty Dog Roofing Business. ~~You should consult with your tax advisor regarding depreciation and amortization schedules and the period over which assets of and there is no guarantee your Mighty Dog Roofing Business may be amortized or depreciated, as well as the effect, if any, of any recent or proposed tax legislation will be profitable.~~

3. Investing in a franchise is a significant decision that comes with a great deal of responsibility, contractual commitment, financial exposure and risk. We recommend that you make your own independent investigation of this franchise opportunity with the assistance of a business advisor and franchise attorney to ensure that you understand and appreciate what it means to be a “franchisee”, and to determine whether you should invest in this franchise and whether it may be profitable to you. We also strongly suggest that you consult your financial advisor or personal accountant concerning financial projections (which we do not make and will not review or comment on), anticipated costs and expenses to be incurred in the area in which you’re looking to operate, and federal, state and local income taxes and any other applicable taxes that you may incur in operating a Mighty Dog Roofing Business.

The franchisees report sales and cost of goods sold into the software tool to provide estimates to its customers. According to the data reflected in the software during the measurement period, the average gross profit percentage was 35.8%. Gross profit is determined by taking sales less the cost of subcontractor labor, materials and costs directly related to the job as reported to us by the Item 19 Franchisees via the proprietary reporting software.

Gross profit percentage is determined by dividing Gross Profit by the Gross Sales to arrive to a percentage. We have not independently verified this amount. Gross Profit may vary from this average, depending upon the number and nature of competitors in your area, the pricing in your market, your abilities and efforts, the type of roofing materials sold, whether the job is related to retail or insurance and several other factors.

In addition to the cost of goods sold, you will also incur other expenses that are not included in this calculation, such as monthly payments (lease or financing) for the required van, labor costs for anyone you hire, rent for office/warehouse space (especially if you do not work out of your home), telephone and other utility expenses, automobile, general liability, and other types of insurance, royalties and advertising expenses, federal, state and local taxes, and financing expenses if you finance any part of your investment. You may also incur other expenses, depending upon the manner in which you operate the business. You should consult with your advisors and with other business owners concerning the other types and amounts of expenses you will incur.

Some outlets have earned this amount. Your individual results may differ. There is no assurance you’ll earn as much.

~~We recommend that you make your own independent investigation to determine whether the franchise may be profitable to you. We suggest strongly that you consult your financial advisor or personal accountant concerning financial projections and federal, state and local income taxes and any other applicable taxes that you may incur in operating a Mighty Dog Roofing Business.~~

Other than the preceding financial performance representation, MDR United LLC does not make any financial performance representations. We also do not authorize our employees or representatives to make any such either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor’s management by contacting Zachery Beutler at 2525 N. 117th Avenue, Omaha, Nebraska 68164 and 1 (800) 644- 4894, the Federal Trade Commission, and the appropriate state regulatory agencies.

~~Zachery Beutler at 2525 N. 117th Avenue, Omaha, Nebraska 68164 and 1 (800) 644 4894, the Federal Trade Commission, and the appropriate state regulatory agencies.~~

~~The Item 19 Franchisees exclusively used subcontractors to furnish the Approved Products and Services during the 2023 calendar year. Each of the Item 19 Franchisees have unique geographic and market characteristics. Except for the exclusions of certain costs and expenses as noted below in the Tables set forth below, and the exclusive use of subcontractors, the reporting Mighty Dog Roofing Businesses are substantially similar to the Mighty Dog Business offered under this Disclosure Document.~~

**ITEM 20
OUTLETS AND FRANCHISEE INFORMATION**

**Table No. 1:
System-wide Outlet Summary For years 2020~~1~~ to 2022~~3~~**

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2020 1	2*	2 26	-1 24
	2021 2	2 26	26 64	+24 38
	2022 3	26 64	65 103	+39
Company-Owned and Affiliate-Owned	2020 1	-	-	-
	2021 2	-	-1	-1
	2022 3	-1	1	+10
Total Outlets	2020 1	2	2 26	-1 24
	2021 2	2 26	26 65	+24 39
	2022 3	26 65	63 103	+37 38

*These two Outlets are owned and operated by Jon Sabo, our Founder and comprise seven (7) Protected Territories.

**Table No. 2: ~~Transfers of Outlets from Franchisees to New Owners (Other than the Franchisor)~~²:
Transfers of Outlets from Franchisees to New Owners (Other than the Franchisor)
For years 2020~~1~~ to 2022~~3~~**

	Year	Number of Transfers
Georgia	2020	0
	2021	0

TOTAL	<u>2022</u>	<u>1</u>
	<u>2021</u>	<u>0</u>
	<u>2024</u>	<u>0</u>
	<u>2022</u>	<u>12</u>
	<u>2023</u>	<u>7</u>

Table No. 3:
Status of Franchised Outlets For years 2021 to 2023

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non - Renewals	Reacquired by Franchisor	Ceased Operations - Other Reasons	Outlets at End of Year
AL	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	<u>-1</u>	-	-	-	-	<u>-1</u>
	<u>2023</u>	<u>-1</u>	<u>1</u>	-	-	-	-	<u>12</u>
AK	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
AR <u>AZ</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	<u>-1</u>	-	-	-	-	<u>-1</u>
AZ <u>AR</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	<u>-1</u>	-	-	-	-	<u>-1</u>
CA	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
CO	<u>2021</u>	-	<u>-1</u>	-	-	-	-	<u>-1</u>
	<u>2022</u>	<u>-1</u>	<u>1</u>	-	-	-	-	<u>12</u>
	<u>2023</u>	<u>12</u>	<u>13</u>	-	-	-	-	<u>25</u>
CT	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	<u>-1</u>	-	-	-	-	<u>-1</u>
	<u>2023</u>	<u>-1</u>	<u>1</u>	-	-	-	-	<u>1</u>
DE	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
FL	<u>2021</u>	-	<u>-2</u>	-	-	-	-	<u>-2</u>
	<u>2022</u>	<u>-2</u>	<u>14</u>	-	-	-	-	<u>16</u>
	<u>2023</u>	<u>16</u>	<u>49</u>	-	-	-	-	<u>515</u>
GA	<u>2021</u>	-	<u>-3</u>	-	-	-	-	<u>-3</u>
	<u>2022</u>	<u>-3</u>	<u>31</u>	-	-	-	-	<u>34</u>
	<u>2023</u>	<u>34</u>	<u>1</u>	-	-	-	-	<u>45</u>
HI	<u>2021</u>	-	-	-	-	-	-	-

	<u>202+2</u>	-	-	-	-	-	-	-
	<u>202+3</u>	-	-	-	-	-	-	-
ID	<u>202+1</u>	-	-	-	-	-	-	-
	<u>202+2</u>	-	-1	-	-	-	-	-1
	<u>202+3</u>	-1	+	-	-	-	-	1
IL	<u>202+1</u>	-	-	-	-	-	-	-
	<u>202+2</u>	-	-	-	-	-	-	-
	<u>2023</u>	=	=	=	=	=	=	=
IN	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	1	=	=	=	=	1
IA	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
KS	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	1	=	=	=	=	1
	<u>2023</u>	1	=	=	=	=	=	1
KY	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	1	=	=	=	=	1
	<u>2023</u>	1	1	=	=	=	=	2
LA	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	2	=	=	=	=	2
	<u>2023</u>	2	=	1	=	=	=	1
ME	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
MD	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
MA	<u>2021</u>	=	1	=	=	=	=	1
	<u>2022</u>	1	=	=	=	=	=	1
	<u>2023</u>	1	3	=	=	=	=	4
MI	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	4	=	=	=	=	4
	<u>2023</u>	4	2	2	=	=	=	4
MN	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	2	=	=	=	=	2
MS	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	1	=	=	=	=	1
	<u>2023</u>	1	=	=	=	=	=	1

<u>MO</u>	<u>2021</u>	=	<u>2</u>	=	=	=	=	<u>2</u>
	<u>2022</u>	<u>2</u>	<u>1</u>	=	=	<u>1</u>	=	<u>2</u>
	<u>2023</u>	<u>2</u>	<u>1</u>	=	=	=	=	<u>3</u>
<u>MT</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	<u>1</u>	=	=	=	=	<u>1</u>
	<u>2023</u>	<u>1</u>	=	=	=	=	=	<u>1</u>
<u>NE</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	<u>1</u>	=	=	=	=	<u>1</u>
<u>NV</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
<u>NH</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
<u>NJ</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	<u>1</u>	=	=	=	=	<u>1</u>
	<u>2023</u>	<u>1</u>	<u>5</u>	=	=	=	=	<u>6</u>
<u>NM</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
<u>NY</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
<u>NC</u>	<u>2021</u>	=	<u>2</u>	=	=	=	=	<u>2</u>
	<u>2022</u>	<u>2</u>	<u>2</u>	=	=	=	=	<u>4</u>
	<u>2023</u>	<u>4</u>	=	=	=	=	=	<u>4</u>
<u>ND</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
<u>OH</u>	<u>2021</u>	=	<u>4</u>	=	=	=	=	<u>4</u>
	<u>2022</u>	<u>4</u>	=	=	=	=	=	<u>4</u>
	<u>2023</u>	<u>4</u>	<u>1</u>	=	=	=	=	<u>5</u>
<u>OK</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	<u>1</u>	=	=	=	=	<u>1</u>
	<u>2023</u>	<u>1</u>	=	=	=	=	=	<u>1</u>
<u>OR</u>	<u>2021</u>	=	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=	=
<u>PA</u>	<u>2021</u>	=	<u>1</u>	=	=	=	=	<u>1</u>
	<u>2022</u>	<u>1</u>	<u>2</u>	=	=	=	=	<u>3</u>

	<u>2023</u>	<u>3</u>	<u>2</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>5</u>
<u>RI</u>	<u>2021</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2022</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2023</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
<u>SC</u>	<u>2021</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>1</u>
	<u>2022</u>	<u>1</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>2</u>
	<u>2023</u>	<u>2</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>3</u>
<u>SD</u>	<u>2021</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2022</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2023</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
<u>TN</u>	<u>2021</u>	<u>=</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>1</u>
	<u>2022</u>	<u>1</u>	<u>2</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>3</u>
	<u>2023</u>	<u>3</u>	<u>2</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>5</u>
<u>TX</u>	<u>2021</u>	<u>=</u>	<u>7</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>7</u>
	<u>2022</u>	<u>7</u>	<u>8</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>15</u>
	<u>2023</u>	<u>15</u>	<u>2</u>	<u>2</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>17</u>
<u>UT</u>	<u>2021</u>	<u>=</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>1</u>
	<u>2022</u>	<u>1</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>2</u>
	<u>2023</u>	<u>2</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>3</u>
<u>VA</u>	<u>2021</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2022</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2023</u>	<u>=</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>1</u>
<u>VT</u>	<u>2021</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2022</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2023</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
<u>WA</u>	<u>2021</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2022</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2023</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
<u>WV</u>	<u>2021</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2022</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2023</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
<u>WI</u>	<u>2021</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2022</u>	<u>=</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>1</u>
	<u>2023</u>	<u>1</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>1</u>
<u>WY</u>	<u>2021</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2022</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
	<u>2023</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>
<u>TOTALS</u>	<u>2021</u>	<u>1</u>	<u>25</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>26</u>
	<u>2022</u>	<u>26</u>	<u>39</u>	<u>=</u>	<u>=</u>	<u>1</u>	<u>=</u>	<u>64</u>
	<u>2023</u>	<u>64</u>	<u>44</u>	<u>5</u>	<u>=</u>	<u>=</u>	<u>=</u>	<u>103</u>

Table No.4:

Status of Company-Owned Outlets For years 2021 to 2023

<u>State</u>	<u>2022Year</u>	<u>- Outlets at Start of Year</u>	<u>- Outlets Opened</u>	<u>-Outlets Reacquired from Franchisee</u>	<u>-Outlets Closed</u>	<u>-Outlets Sold to Franchisee</u>	<u>-Outlets at End of Year</u>
<u>AL</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	-	-	-	-	-
<u>AK</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	-	-	-	-	-
<u>SAZ</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	<u>1</u>	-	-	-	-
<u>VAR</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	<u>1</u>	-	-	-	-
<u>ACA</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	<u>2</u>	-	-	-	-
<u>MECO</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	-	-	-	-	-
<u>MDCT</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	-	-	-	-	-
<u>MADE</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	<u>1</u>	-	-	-	-
	<u>20223</u>	<u>1</u>	-	-	-	-	-
<u>MIFL</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	<u>4</u>	-	-	-	-
<u>MNGA</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	-	-	-	-	-
<u>MOHI</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	<u>2</u>	-	-	-	-
	<u>20223</u>	<u>2</u>	<u>1</u>	-	-	<u>1</u>	-
<u>MSID</u>	<u>20201</u>	-	-	-	-	-	-
	<u>20212</u>	-	-	-	-	-	-
	<u>20223</u>	-	<u>1</u>	-	-	-	-
	<u>20201</u>	-	-	-	-	-	-

Deleted Cells

<u>MT</u> <u>IL</u>	<u>2021</u> <u>2</u>	-	-	-	-	-	-	-
	<u>2022</u> <u>3</u>	-	<u>1</u>	-	-	-	-	<u>1</u>
<u>NC</u> <u>IN</u>	<u>2020</u> <u>1</u>	<u>1</u>	-	-	-	-	-	<u>1</u>
	<u>2021</u> <u>2</u>	<u>1</u>	<u>2</u>	-	-	-	-	<u>3</u>
	<u>2022</u> <u>3</u>	<u>3</u>	<u>2</u>	-	-	-	-	<u>5</u>
<u>ND</u> <u>IA</u>	<u>2020</u> <u>1</u>	-	-	-	-	-	-	-
	<u>2021</u> <u>2</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>KS</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>KY</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>LA</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>ME</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>MD</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>MA</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>MI</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>MN</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>MS</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-
<u>MO</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	<u>1</u>	-	-	<u>1</u>	-
	<u>2023</u>	<u>1</u>	-	-	<u>1</u>	-	-	-
<u>MT</u>	<u>2021</u>	-	-	-	-	-	-	-
	<u>2022</u>	-	-	-	-	-	-	-
	<u>2023</u>	-	-	-	-	-	-	-

<u>NE</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>NV</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>NH</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>NJ</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>NM</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>NY</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>NC</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>ND</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>OH</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>OK</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>OR</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>PA</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>RI</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>SC</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=

	<u>2023</u>	=	=	=	=	=	=
<u>SD</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>TN</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>TX</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>UT</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>VA</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>VT</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>WA</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>WV</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>WI</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>WY</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	=	=	=	=
	<u>2023</u>	=	=	=	=	=	=
<u>TOTALS</u>	<u>2021</u>	=	=	=	=	=	=
	<u>2022</u>	=	=	<u>1</u>	=	=	<u>1</u>
	<u>2023</u>	<u>1</u>	=	=	<u>1</u>	=	=

Table No. 5:
Projected Openings as of December 31, 2023 for the 2024 Fiscal Year

<u>State</u>	<u>2022Franchise Agreements Signed but Outlet Not Opened</u>	<u>-Projected New Franchised Outlets in the Next Fiscal Year</u>	<u>-Projected New Affiliate-Owned Outlets in the Next Fiscal Year</u>	<u>-Projected New Company-Owned Outlet in the Next Fiscal Year</u>	=	=	=	=
	<u>2020</u>	-	-	-	-	-	-	-

Deleted Cells

Deleted Cells

Deleted Cells

Deleted Cells

NE	2021	-	-	-	-	-	-	-
	2022	-	-	-	-	-	-	-
NH	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
NJ	2022	-	-	-	-	-	-	-
	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
NM	2022	-	+	-	-	-	-	+
	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
NV	2022	-	-	-	-	-	-	-
	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
NY	2022	-	-	-	-	-	-	-
	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
OH	2022	-	-	-	-	-	-	-
	2021	-	4	-	-	-	-	4
	2020	4	-	-	-	-	-	4
OK	2022	-	+	-	-	-	-	+
	2021	-	-	-	-	-	-	-
	2020	-	-	-	-	-	-	-
OR	2022	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2020	-	-	-	-	-	-	-
PA	2022	+	2	-	-	-	-	3
	2021	-	+	-	-	-	-	+
	2020	-	-	-	-	-	-	-
RI	2022	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2020	-	-	-	-	-	-	-
SC	2022	+	+	-	-	-	-	2
	2021	+	-	-	-	-	-	-
	2020	+	-	-	-	-	-	-
SD	2022	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2020	-	-	-	-	-	-	-
TN	2022	+	2	-	-	-	-	3
	2021	-	+	-	-	-	-	+
	2020	-	-	-	-	-	-	-
TX	2022	-	7	-	-	-	-	7
	2021	-	-	-	-	-	-	-

	2022	7	8	-	-	-	-	15
UT	2020	-	-	-	-	-	-	-
	2021	-	1	-	-	-	-	1
	2022	1	1	-	-	-	-	2
VA	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2022	-	-	-	-	-	-	-
VT	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2022	-	-	-	-	-	-	-
WA	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2022	-	-	-	-	-	-	-
WY	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2022	-	-	-	-	-	-	-
WI	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2022	-	1	-	-	-	-	1
WY	2020	-	-	-	-	-	-	-
	2021	-	-	-	-	-	-	-
	2022	-	-	-	-	-	-	-
Totals	2020	1	-	-	-	-	-	1
	2021	1	24	-	-	-	-	25
	2022	26	38	-	-	1	-	63

Table No. 4: Status of Company Owned Outlets For years 2020 to 2022

State	Year	Outlets at Start of Year	Outlets Opened	Outlets- Rencquired from Franchisee	Outlets Closed	Outlets- Sold to Franchisee	Outlets- at End of Year
AL	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
AK	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
AR	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
AZ	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
CA	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
CO	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
CT	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
DE	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
FL	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
GA	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
HI	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
ID	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
IL	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-

	2022	-	-	-	-	-	-
IN	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
IA	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
KS	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
KY	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
LA	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
ME	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
MD	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
MA	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
MI	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
MN	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
MS	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
MO	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	+	-	-	+
MT	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
NE	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
NY	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-

	2022	-	-	-	-	-	-
NH	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
NJ	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
NM	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
NY	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
NC	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
ND	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
OH	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
OK	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
OR	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
PA	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
RI	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
SC	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
SD	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
TN	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
TX	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-

	2022	-	-	-	-	-	-
UT	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
VA	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
VT	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
WA	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
WV	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
WI	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
WY	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	-	-	-	-
Totals	2020	-	-	-	-	-	-
	2021	-	-	-	-	-	-
	2022	-	-	+	-	-	+

Table No.-
5:-
Projected-
Openings-
as of-
December-
31, 2022-
for the
2023 Fiscal
Year

State	Franchise- Agreements Signed- but Outlet Not Opened	Projected New Franchised- Outlets in the Next Fiscal Year	Projected New- Affiliate-Owned- Outlets in the Next Fiscal Year

AL	1	-	-	-			
AK	-	-	-	-			
AR	-	-	-	-			
AZ	1	1	-	-			
CA	-	-	-	-			
CO	-	-	-	-			
CT	1	-	-	-			
DE	-	-	-	-			
FL	5	2	-	-			

AL	1	-	-	-	
AK	-	-	-	-	
AR	-	-	-	-	
AZ	1	1	-	-	
CA	-	-	-	-	
CO	-	-	-	-	
CT	1	-	-	-	
DE	-	-	-	-	
FL	5	2	-	-	

GA	1	1	-	-
HI	-	-	-	-
ID	-	1	-	-
IL	-	-	-	-
IN	1	1	-	-
IA	-	-	-	-
KS	-	1	-	-
KY	1	1	-	-
LA	-	-	-	-
ME	-	-	-	-
MD	-	-	-	-
MA	3	1	-	-
MI	2	1	-	-
MN	1	1	-	-
MS	-	-	-	-
MO	-	1	-	-
MT	-	-	-	-
NE	-	-	-	-
NV	-	-	-	-
NH	-	-	-	-
NJ	3	-	-	-
NM	-	-	-	-
NY	-	-	-	-
NC	-	-	-	-
ND	-	-	-	-
OH	-	1	-	-
OK	-	-	-	-
OR	1	-	-	-
PA	1	-	-	-
RI	-	-	-	-
SC	-	1	-	-
SD	-	-	-	-
TN	1	1	-	-
TX	1	2	-	-
UT	-	-	-	-
VA	1	-	-	-
VT	-	-	-	-
WA	-	-	-	-
WV	-	-	-	-
WI	-	1	-	-
WY	-	-	-	-
Totals	25	18	-	-

Attached as Exhibit I are the names, addresses and telephone numbers of all franchisees as of the issuance date of this Disclosure Document. Except as provided herein, we have not had any franchisees who had a

franchise terminated, cancelled and not renewed or who otherwise voluntarily or involuntarily ceased to do business under the Franchise Agreement as of the issuance date, or who has not communicated with us within 10 weeks of the issuance date of this Disclosure Document. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

During the last three fiscal years, we have not had franchisees sign confidentiality provisions that would restrict their ability to speak openly about their experience with our System. There are no trademark-specific organizations formed by our franchisees that are associated with our System.

ITEM 21
FINANCIAL STATEMENTS

Attached as Exhibit E to this Disclosure Document ~~is are~~ our audited financial statements as of and for the year ended December 31, ~~2023, as of and for the year ended December 31, 2022. As we are a newly formed entity, we do not have three years of audited financial statements, and as of and for the year ended December 31, 2021.~~ Our fiscal year end is December 31.

ITEM 22
CONTRACTS

Attached to this Disclosure Document are the following contracts and their attachments:

Exhibit B:	Franchise Agreement and Exhibits
Exhibit C:	Multi-Unit Addendum
Exhibit D:	State Specific Addenda
Exhibit F	Sample Termination and Release Agreement
Exhibit H: Confidentiality and Non-Disclosure Agreement	
Exhibit J: Franchisee Questionnaire/Compliance Certification	
Exhibit H:	Confidentiality and Non-Disclosure Agreement
Exhibit J:	Franchisee Questionnaire/Compliance Certification

ITEM 23
RECEIPTS

Exhibit L of this Franchise Disclosure Document contains a detachable document, in duplicate, acknowledging receipt of this Franchise Disclosure Document by a prospective franchisee. You should sign both copies of the Receipt. You should retain one signed copy for your records and return the other signed copy to MDR United LLC at 2525 N. 117th Avenue, ~~Third Floor,~~ Omaha, ~~Nebraska~~ NE 68164.

**Exhibit A
to
MDR United LLC
Franchise Disclosure Document**

~~List of State Administrators and Agents for Service of Process~~

List of State Administrators and Agents for Service of Process

CONNECTICUT

The Banking Commissioner
The Department of Banking
Securities and Business Investment Division
260 Constitution Plaza
Hartford, CT 06103-1800
(860) 240-8299

ILLINOIS

Illinois Office of the Attorney General Franchise
Division
500 South Second Street
Springfield, Illinois 62706
(217) 782-4465

INDIANA

Secretary of State Franchise Section
302 West Washington, Room E-111
Indianapolis, Indiana 46204
(317) 232-6681

MICHIGAN

Consumer Protection Division
Attn: Franchise Section
525 W. Ottawa Street
G. Mennen Williams Building, 1st Floor
Lansing, MI 48933
(517) 373-7117

MINNESOTA

Minnesota Department of Commerce 857th Place
East,
Suite 280
St. Paul, Minnesota 55101
(651) 539-1500

NORTH DAKOTA

North Dakota Securities Department
600 Boulevard Avenue,
State Capitol Fifth Floor, Dept. 414
Bismarck, North Dakota 58505-0510
(701) 328-4712

RHODE ISLAND

Department of Labor and Regulation Securities
Division
Bldg. 69, First Floor John O. Pastore Center
1511 Pontiac Avenue
Cranston, Rhode Island 02920
(401) 462-9527

SOUTH DAKOTA

Department of Labor and Regulation Director of
Division of Securities
124 E. Euclid, Suite 104
Pierre, South Dakota 57501
(605) 773-4823

VIRGINIA

Clerk of the State
Corporation Commission
1300 East Main Street, 1st Floor
Richmond, Virginia 23219

WISCONSIN

Office of the Commissioner of Securities
345 West Washington Avenue, Fourth Floor
Madison, Wisconsin 53703
(608) 261-9555

AGENTS OF SERVICE OF PROCESS

NORTH DAKOTA

North Dakota Securities Department
600 Boulevard Avenue,
State Capitol Fifth Floor, Dept. 414
Bismarck, North Dakota 58505-0510
(701) 328-4712

ILLINOIS

Illinois Office of the Attorney General Franchise
Division
500 South Second Street
Springfield, Illinois 62706
(217) 782-4465

INDIANA

Secretary of State Franchise Section
302 West Washington, Room E-111
G. Mennen Williams Building, 1 Lansing, MI
48933
(517) 373-7117

MINNESOTA

Minnesota Department of Commerce 857th Place
East, Suite 280
St. Paul, Minnesota 55101
(651) 539-1500

CONNECTICUT

The Banking Commissioner
The Department of Banking
Securities and Business Investment Division
260 Constitution Plaza
Hartford, CT 06103-1800
(860) 240-8299

VIRGINIA

State Corporation Commission Division of
Securities and Retail Franchising
1300 East Main Street, 9th Floor Richmond,
Virginia 23219
(804) 371-9051

RHODE ISLAND

Department of Labor and Regulation Securities
Division
Bldg. 69, First Floor John O. Pastore Center
1511 Pontiac Avenue
Cranston, Rhode Island 02920
(401) 462-9527

SOUTH DAKOTA

Department of Labor and Regulation Director of
Division of Securities
124 E. Euclid, Suite 104
Pierre, South Dakota 57501
(605) 773-4823

WISCONSIN

Office of the Commissioner of Securities
345 West Washington Avenue, Fourth Floor
Madison, Wisconsin 53703
(608) 261-9555

Exhibit B~~to~~
to
MDR United LLC
Franchise Disclosure Document
Franchise Agreement
MDR UNITED LLC

~~FRANCHISEE AFFIRMATIONS AND ACKNOWLEDGEMENTS-~~
~~QUESTIONNAIRE~~

~~As you know, MDR United LLC (“we”, “us”, “Mighty Dog Roofing” or “Franchisor”), and you are preparing to enter into a Franchise Agreement for the operation of a Mighty Dog Roofing franchise (a “Franchised Business”). The purposes of this Questionnaire are to: (i) fact find for internal purposes; (ii) confirm you are making an informed investment decision; (iii) determine whether any statements or promises were made to you that we have not authorized and that may be untrue, inaccurate, or misleading. Please review each of the following questions carefully and provide honest and complete responses to each question. **You cannot sign or date this Questionnaire the same day as the Receipt for the Franchise Disclosure Document, but you must sign and date it the same day you sign the Franchise Agreement and pay your franchise fee.**~~

- ~~1. Have you received and personally reviewed the Franchise Agreement, as well as each exhibit or schedule attached to this agreement, you intend to enter into with us?~~

~~Yes/No: _____~~

- ~~2. Do you understand that this Questionnaire pertains and relates to each and all of the Franchise Agreements, if more than one (1) Franchise Agreement, you intend to enter into with us?~~

~~Yes/No: _____~~

~~If “No,” what part of this do you not understand?~~

~~Have you received and personally reviewed the~~

Exhibit C
to
MDR United LLC
Franchise Disclosure Document
Multi-Unit Addendum

Exhibit D
to
MDR United LLC
Franchise Disclosure Document ~~we provided?~~

Yes/No: _____

~~3. Did you sign a receipt for the Disclosure Document indicating the date you received it?~~

Yes/No: _____

~~4. Do you understand all the information contained in the Disclosure Document and the Franchise Agreement you intend to enter into with us?~~

Yes/No: _____

If “No,” what parts of the Franchise Agreement do you not understand?

~~5. Have you reviewed the Disclosure Document and Franchise Agreement with a lawyer, accountant or other professional advisor and discussed the benefits and risks of operating a Franchised Business with these professional advisor(s)?~~

Yes/No: _____

~~6. Do you understand the success or failure of your Franchised Business will depend in large part upon your skills, abilities and efforts and those of the persons you employ, as well as many factors beyond your control such as weather, competition, interest rates, the economy, inflation, labor and supply costs, lease terms and the marketplace?~~

Yes/No: _____

If “No,” what parts of this do you not understand?

~~7. Do you understand we have only granted you certain protected territorial rights under the Franchise Agreement and that we have reserved certain rights under the Franchise Agreement?~~

Yes/No: _____

If “No,” what part of this do you not understand?

~~8. Do you understand we and our affiliates retain the exclusive unrestricted right to engage, directly or through others, in the providing of services under the Franchisor’s mark or other marks, at any~~

~~location outside your Protected Territory, without regard to the proximity of these activities to the premises of your Franchised Business?~~

~~Yes/No: _____~~

~~If “No,” what part of this do you not understand?~~

~~9. Do you understand all disputes or claims you may have arising out of or relating to the Franchise Agreement must be mediated, at our option, in Douglas County, Nebraska?~~

~~Yes/No: _____~~

~~If “No,” what part of this do you not understand?~~

~~10. Do you understand the Franchise Agreement provides you can only collect compensatory damages on any claim under or relating to the Franchise Agreement and you are not entitled to any punitive, consequential or other special damages?~~

~~Yes/No: _____~~

~~If “No,” what part of this do you not understand?~~

~~11. Do you understand the sole entity or person against whom you may bring a claim under the Franchise Agreement is MDR United LLC?~~

~~Yes/No: _____~~

~~If “No,” what part of this do you not understand?~~

~~12. Do you understand all persons whose names appear on the Franchise Agreement must successfully complete the appropriate initial training program(s) before we will allow the Franchised Business to open or consent to a transfer of that Franchised Business?~~

~~Yes/No: _____~~

~~If "No," what part of this do you not understand?~~

~~13. Do you understand that we require you to successfully complete certain initial training program(s) and if you do not successfully complete the applicable training program(s) to our satisfaction, we may terminate your Franchise Agreement?~~

~~Yes/No: _____~~

~~If "No," what part of this do you not understand?~~

~~14. Do you understand we do not have to sell you a franchise or additional franchises or consent to your purchase of existing franchises?~~

~~Yes/No: _____~~

~~If "No," what part of this do you not understand?~~

~~15. Do you understand that we will send written notices, as required by your Franchise Agreement, to either your Franchised Business or home address until you designate a different address by sending written notice to us?~~

~~Yes/No: _____~~

~~If "No," what part of this do you not understand?~~

~~16. Do you understand that we will not approve your purchase of a Franchised Business, or we may immediately terminate your Franchise Agreement, if we are prohibited from doing business with you under any anti-terrorism law enacted by the United States Government?~~

~~Yes/No: _____~~

~~If "No," what part of this do you not understand?~~

~~17. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise regarding the costs involved in operating a Franchised Business that is not contained in the Disclosure Document or that is contrary to, or different from, the information contained in the Disclosure Document?~~

~~Yes/No: _____~~

~~If "Yes," please describe the nature of the statements and by whom they were made by?~~

~~18. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise regarding the actual, average or projected profits or earnings, the likelihood of success, the amount of money you may earn, or the total amount of revenue a Franchised Business will generate, that is not contained in the Disclosure Document or that is contrary to, or different from, the information contained in the Disclosure Document?~~

~~Yes/No: _____~~

~~If "No," please describe the nature of the statements and by whom they were made by?~~

~~19. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise or agreement, other than those matters addressed in your Franchise Agreement concerning advertising, marketing, media support, marketing penetration, training, support service or assistance that is contrary to, or different from, the information contained in the Disclosure Document?~~

~~Yes/No: _____~~

~~If "No," please describe the nature of the statements and by whom they were made by?~~

~~20. Is it true that no broker, employee or other person providing services to you on our behalf has solicited or accepted any loan, gratuity, bribe, gift or any other payment in money, property or services from you in connection with a Franchised Business purchase with exception of those payments or loans provided in the Disclosure Document?~~

~~Yes/No: _____~~

~~If "No," please describe the nature of the statements and by whom they were made by?~~

~~21. Do you understand that the Item 19 financial performance disclosure contained in Item 19 of the Disclosure Document is not a representation of what you can expect to achieve in connection with the operation of a Franchised Business?~~

~~Yes/No: _____~~

~~If "No," what part of this do you not understand?~~

~~22. Do you understand that you are entirely responsible for all employment related matters in connection with the operation of your Franchised Business and that we are not responsible for, and do not control, directly or indirectly, your employees?~~

~~Yes/No: _____~~

~~If "No," what part of this do you not understand?~~

~~23. Did you receive the Franchise Disclosure Document at least fourteen (14) days before you completed and signed this Questionnaire?~~

~~Yes/No: _____~~

~~24. Did you receive the Franchise Agreement at least seven (7) days before you completed and signed this Questionnaire?~~

~~Yes/No: _____~~

~~If any Illinois, Indiana, Michigan, Minnesota, North Dakota, Rhode Island, South Dakota, Virginia or Wisconsin franchisee completes this Questionnaire, it is adjusted or determined to be against the public policy of Illinois, Indiana, Michigan, Minnesota, North Dakota, Rhode Island, South Dakota, Virginia or Wisconsin, such Questionnaire will be considered void and unenforceable, and MDR United LLC will disregard and will not rely on this Questionnaire as a disclaimer, release, or otherwise defense, in any~~

~~claim made pursuant to or under the relevant state anti-fraud or anti-waiver statutes, rules, regulations, or similar applicable laws.~~

~~NO STATEMENT, QUESTIONNAIRE, OR ACKNOWLEDGMENT SIGNED OR AGREED TO BY A FRANCHISEE IN CONNECTION WITH THE COMMENCEMENT OF THE FRANCHISE RELATIONSHIP SHALL HAVE THE EFFECT OF (I) WAIVING ANY CLAIMS UNDER ANY APPLICABLE STATE FRANCHISE LAW, INCLUDING FRAUD IN THE INDUCEMENT, OR (II) DISCLAIMING RELIANCE ON ANY STATEMENT MADE BY ANY FRANCHISOR, FRANCHISE SELLER, OR OTHER PERSON ACTING ON BEHALF OF THE FRANCHISOR. THIS PROVISION SUPERSEDES ANY OTHER TERM OF ANY DOCUMENT EXECUTED IN CONNECTION WITH THE FRANCHISE.~~

~~YOU UNDERSTAND THAT YOUR ANSWERS ARE IMPORTANT TO US AND THAT WE WILL RELY ON THEM. BY SIGNING THIS QUESTIONNAIRE, YOU ARE REPRESENTING THAT YOU HAVE CONSIDERED EACH QUESTION CAREFULLY AND RESPONDED TRUTHFULLY TO THE ABOVE QUESTIONS.~~

Franchisee, individually

Dated: _____



SECTION

TABLE OF CONTENTS

PAGE

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

xii

5

7

4

6

17

19

20

1

2

3

35

0

1

45

49

52

53

56

EXHIBITS

~~Exhibit A — Personal Guaranty and Guaranty of Spouses~~

~~Exhibit B — Conditional Assignment of Franchisee's Telephone Numbers,
Facsimile Numbers and Domain Names~~

~~Exhibit C — Confidentiality and Restrictive Covenant~~

~~Agreement for Employees Exhibit D — Electronic Funds~~

~~Withdrawal Authorization~~

~~Exhibit E — Site~~

~~Selection Addendum Exhibit F~~

~~— Collateral~~

~~Assignment of Lease Exhibit~~

~~G — Territory~~

~~Map~~

~~Exhibit H — Multi Unit Addendum~~

~~Exhibit I — **State Specific Addenda**~~

DATA SHEET

Franchisee: _____

Guarantors: _____

Effective Date: _____, 2023

Approved Location: _____

Protected Territory: See "Territory ____" set forth on the Map attached as Exhibit "G" to Franchise Agreement

Telephone Number: _____

E-Mail Address: _____

Initial Franchise Fee: _____

~~The terms of this Data Sheet are incorporated into the attached Franchise Agreement.~~

**MDR UNITED LLC
FRANCHISE AGREEMENT**

THIS AGREEMENT (the "Agreement" or "Franchise Agreement") is entered into and made effective this day of , 2023, by and between MDR United LLC, a Pennsylvania limited liability company, with its principal place of business at 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164 ("Franchisor"), and , an individual with an address at , which is identified more fully in the attached Data Sheet ("Franchisee").

RECITALS

A. ~~Through the expenditure of a considerable amount of time, effort, and money, Franchisor has developed a system for the operation of Mighty Dog Roofing businesses (each, a "Franchised Business") that offer, sell and perform roofing services in residential and commercial properties, including: (i) new and replacement roofing services; (ii) emergency tarping services; (iii) gutter replacement; (iv) siding replacement; (v) window replacement; and (vi) other products, services and events that Franchisor may approve and modify from time to time (collectively, the "Approved Products and Services").~~

B. ~~Franchised Businesses are established and operated using Franchisor's proprietary operating system, the distinguishing characteristics of which currently include: (i) Franchisor's proprietary standards and specifications for certain products and services used in connection with providing Franchisor's Approved Products and Services to customers; (ii) certain proprietary products developed by Franchisor; (iii) Franchisor's standards and specifications for sales techniques, marketing and advertising programs; (iv) Franchisor's centralized System wide call center (the "Call Center"); (v) proprietary initial and ongoing training programs; and (vi) standards and specifications for operating the Franchised Business in the manner set forth in this Agreement and Franchisor's proprietary and confidential operations manual (the "Operations Manual") that franchisees have access to, which may be modified from time to time by Franchisor (collectively, the "System").~~

C. ~~The System is identified by Franchisor's proprietary trademarks, service marks, trade dress, logos and other indicia of origin and intellectual property, including, without limitation, the "Mighty Dog Roofing" word mark registered on the Principal Register of the United States Patent and Trademark Office, as well as the "Mighty Dog Roofing" design mark(s) pending registration on the Principal Register of the United States Patent and Trademark Office (collectively, the "Proprietary Marks"). The rights to all such Proprietary Marks as are now, or shall hereafter be, designated as part of the System will be owned exclusively by Franchisor or its affiliates and be used for the benefit of Franchisor, its affiliates and Franchisor's franchisees to identify to the public the source of the products and services marketed thereunder. Franchisor may continue to develop, expand, use, control, and add to the Proprietary Marks and System for the benefit of itself, its affiliates, and its franchisees and licensees in order to identify for the public the source of products and services marketed thereunder and to represent the System's high standards of quality and service.~~

D. ~~Franchisor offers franchises for the development and operation of Franchised Businesses to be operated and promoted within a designated geographical territory (the "Protected Territory").~~

~~E. Franchisee desires to establish and operate a Franchised Business within the Protected Territory hereinafter designated, to use in connection therewith the Franchisor's System and the Proprietary Marks and to derive the benefits of Franchisor's information, experience, advice, guidance and customer goodwill.~~

~~F. Franchisor wishes to grant Franchisee the right to open and operate a Franchised Business based on Franchisee's representations to Franchisor, including those representations set forth in Franchisee's franchise application, in accordance with the terms and conditions set forth in this Agreement.~~

~~G. Franchisee recognizes the importance to Franchisor, to its other franchisees and to the public of maintaining the integrity, standards, qualities and attributes of products and services associated with the Proprietary Marks and System, and is willing to adhere to certain uniform standards, procedures and policies to maintain such integrity, standards, qualities and attributes.~~

~~NOW, THEREFORE, in consideration of the foregoing recitals and the mutual promises, commitments and understandings contained herein, Franchisor and Franchisee hereby agree as follows:~~

~~1 GRANT OF FRANCHISE~~

~~1.1 Grant and Acceptance. Franchisor hereby grants to Franchisee, upon the express terms and conditions contained in this Agreement, and Franchisee hereby accepts, a non-exclusive license to establish and operate one Franchised Business, under the System and Proprietary Marks identified below, and the right to use the System and Proprietary Marks in the operation of the Franchised Business. Except as otherwise provided in this Agreement, Franchisee may offer, sell and perform Franchisor's Approved Products and Services within the Protected Territory set forth in Section 1.2 herein. Franchisor has the right to supplement, improve or otherwise modify the System from time to time in Franchisor's discretion, and Franchisee agrees to comply with all changes which may include, without limitation, the offer and sale of new or different products or services as Franchisor may specify. Franchisee acknowledges and agrees that this Agreement does not grant Franchisee the option or right to purchase additional Franchised Businesses and/or additional Protected Territories.~~

~~1.2 Protected Territory. Except as otherwise provided in this Agreement and for so long as Franchisee is not in default of this Agreement, Franchisor shall not establish and operate, nor license any other third party the right to establish and operate, any Franchised Business under the System and the Proprietary Marks within the protected area identified in the Data Sheet, the terms of which are incorporated herein by reference (the "Protected Territory") during the term of this Agreement. Franchisor and its affiliates retain all other rights, including without limitation, those rights set forth in Sections 1.4 through Section 1.8 of this Agreement. Franchisee is permitted to conduct the Franchised Business outside of the Protected Territory provided that (a) Franchisee will not be operating within another franchisee's Protected Territory, and (b) Franchisee received Franchisor's prior written consent, which may be withheld for any reason. Other than these operations, Franchisee is not permitted to operate the Franchised Business outside of the Protected Territory without Franchisor's prior written consent. All sales and other activities conducted within or outside the Protected Territory must be conducted in accordance with the terms of this Agreement and Franchisor's operating methods, standards and~~

specifications as set forth in the Operations Manual (as defined in Section 6.1 herein). If, at any time during the term of this Agreement, more than 5% of Franchisee's Gross Revenues are derived from or within specific locations or areas that are outside of the Protected Territory, Franchisor may, among other conditions, require Franchisee to purchase an additional franchise, enter into Franchisor's then current franchise agreement and pay to Franchisor its then current initial franchise fee. Franchisor is not required to offer Franchisee the opportunity to enter into a franchise agreement to continue operations in any area outside of the Protected Territory and may revoke any prior granted approval allowing Franchisee permission to operate outside of the Protected Territory at any time, effective on notice to Franchisee.

1.3 — Approved Location. Franchisee must operate the Mighty Dog Roofing Business from an approved facility that meets Franchisor's current standards and specifications (the "Approved Location"). Franchisee may use either a home office or leased commercial property as the Franchisee's Approved Location, however, if Franchisee elects to utilize a leased commercial property as Franchisee's Approved Location, such proposed location must: (i) be secured within ninety (90) days after the date of execution of the Franchise Agreement; (ii) be located in a Protected Territory; (iii) be approved and consented to by Franchisor in writing, prior to execution of any lease thereon; and (iv) meet Franchisor's current standards and specifications, including, but not limited to, square footage, design, layout, signage, equipment and inventory storage. If Franchisor has not approved a location from which Franchisee must operate the Franchised Business as of the date Franchisee signs this Agreement, the parties will enter into Franchisor's prescribed form of Site Selection Addendum (attached hereto as Exhibit E), the terms of which will govern the parties' site selection obligations. Franchisee may not relocate the Franchised Business without Franchisor's prior written consent.

1.4 — National and Regional Accounts. Franchisor has the exclusive right to create National and Regional Account ("NORA") programs for a group of customers, a partnership or group of partners, that operate under common ownership or control, under the same trademarks or service marks through independent franchises, dealers or licensees, or some other association, located at multiple locations, Chain Customers (as defined below) and other similar organizations for the benefit of the System. Franchisor or any party Franchisor may designate has the exclusive right to solicit and service NORA customers within or outside of the Protected Territory, including, the right to offer and sell Approved Products and Services. Franchisee may not solicit, service or otherwise pursue any NORA relationships, whether the contacts for these relationships are in the Protected Territory or not, without Franchisor's prior written consent. Franchisee may not service, solicit or otherwise pursue a relationship with a NORA or potential NORA or any of its members or associates, without notice to Franchisor and Franchisor's prior written consent. Any dispute as to whether a particular customer is considered a NORA customer will be determined by Franchisor, and its determination will be final and binding. A Chain Customer is a non-residential customer, a group of customers, a partnership or group of partners, that operate under common ownership or control, under the same trademarks or service marks through independent franchises, dealers or licensees, or some other association, located at multiple locations whose presence is not confined within any one particular territory. Following the execution of a contract with or the acceptance of a bid by a NORA customer which contemplates the provision of services to one or more NORA locations within the Protected Territory, Franchisor may, at its sole option, provide Franchisee the option to perform such services pursuant to the terms and conditions of the NORA contract or on such terms and conditions as Franchisor determines in its sole discretion. In order to service any NORA customers, Franchisee must enter into Franchisor's then current form of NORA participation agreement, the terms of which will govern all NORA work. Franchisee is not entitled to any right to compensation or

~~consideration for work performed by others in the Protected Territory for NORAs.~~

~~1.4.1 Franchisor also shall have the right, exercisable in its sole discretion, to:~~

- ~~A. provide, directly or through any other licensee or franchisee utilizing the Proprietary Marks, services to the NORA customer location(s) within the Protected Territory on the terms and conditions contained in the NORA bid or contract; and/or~~
- ~~B. contract with another party to provide such services to the NORA customer location(s) within the Protected Territory on the terms and conditions contained in the NORA bid or contract between Franchisor and the NORA customer, utilizing the Proprietary Marks or any other trademarks, service marks or trade names.~~

~~Neither the direct provision by Franchisor (or a System franchisee, licensee, or Franchisor's agent or designee) of services to NORA customers, nor Franchisor's contracting with another party to provide such services shall constitute a violation of Franchisee's rights in the Protected Territory. Franchisee disclaims any compensation or consideration for work performed by others in the Protected Territory on account of NORA customers within the Protected Territory.~~

~~1.5 **Reservation of Rights.** Franchisee acknowledges that, except as otherwise provided in this Agreement, Franchisee's right to provide the Approved Products and Services, and otherwise use the Proprietary Marks and System, within the Protected Territory is non-exclusive and Franchisor and its affiliates expressly reserve the right to: (i) establish and operate, and license third parties the right to establish and operate, Franchised Businesses using the Proprietary Marks and System at any location outside of the Protected Territory; (ii) acquire, merge with, engage in joint ventures with, or otherwise affiliate with, and thereafter own and operate and franchise others the right to own and operate, any business of any kind regardless of location, except for businesses that offer roof repair and roof replacement within the Protected Territory; (iii) establish and operate, and license others the right to open and operate, businesses that offer similar products and services to those offered by the Franchised Business under any other mark other than the Proprietary Marks at any location, within or outside the Protected Territory; (iv) exercise its rights under Section 1.6 of this Agreement in the events of catastrophe(s); (v) designate and service NORAs within and outside the Protected Territory as set forth more fully in Section 1.4; (vi) service, route, and/or assign any and all customer work orders and inquiries received through Franchisor's Call Center in accordance with Section 1.8 of this Agreement; (vii) sell and distribute, directly or indirectly, or license others to sell and distribute within or outside the Protected Territory, directly or indirectly, any products, services or merchandise, including Approved Products and Services, from any location or to any purchaser or through any alternative channel or method of distribution including, but not limited to, via retail and wholesale distribution, in supermarkets, hardware stores, club stores and other retail facilities, via mail order and e-commerce channels; and (viii) use the Proprietary Marks and System, and license others to use the Proprietary Marks and System to engage in any other activities not expressly prohibited in this Agreement.~~

~~1.6 **Events of Catastrophe.** Notwithstanding Section 1.4, in the event of a natural disaster or other similar catastrophic situation, as Franchisor determines in its sole discretion, Franchisor, its affiliates and/or other System franchisees may be permitted to provide support to Franchisee and/or~~

perform work in the Protected Territory, including the provision of labor, materials, equipment, and project management on projects in the Protected Territory, and Franchisee will not be entitled to any proceeds from the provision of these services performed by third parties within the Protected Territory.

~~1.7 — **Alternate Channels of Distribution.** Franchisee acknowledges and agrees that certain of Franchisor's or its affiliates' products and services, whether now existing or developed in the future, may be distributed in Franchisee's Protected Territory by Franchisor, Franchisor's affiliates, or other third parties that Franchisor designates, in such manner and through such channels of distribution as Franchisor, in its sole discretion, shall determine. Such alternate channels of distribution will include, but are not limited to, the sale and distribution of the products and services via the Internet and through joint marketing with partner companies under terms and conditions that Franchisor deems appropriate. Franchisee understands that this Agreement grants Franchisee no rights: (i) to distribute Approved Products and Services as described in this Section 1.7; or (ii) to share in any of the proceeds received by any such party therefrom.~~

~~1.8 — **Right to Service Customers in Protected Territory; Use of Call Center.**~~

~~1.8.1 — Franchisee must ensure that all initial calls made to the Franchised Business are forwarded to the Call Center. Once a customer's call is routed to the Call Center and assigned to the Franchised Business, Franchisor (or its designee) will route that customer's work to Franchisee if the customer's location (where the work is to be performed) is within the Protected Territory, unless: (i) Franchisor determines that the work is in the nature of an emergency and (a) Franchisee does not respond to the assignment within a time period Franchisor deems in its sole discretion appropriate under the circumstances, or (b) Franchisee is not able to perform the required services for the customer within a time period Franchisor deems appropriate in its sole discretion; (ii) the work is of such a large scope, complexity and/or commercial nature that Franchisor determines, in its sole discretion, that the Franchisee is not capable of performing the work requested in accordance with System standards and specifications and/or the prevailing standard of care in the industry for the type of work requested (in which case Franchisor may route the work order to Franchisee and additional franchisees, or other franchisees, or Franchisor's affiliate, for completion); (iii) the work order is mistakenly routed to another franchisee or affiliate-owned business due to either the customer providing incorrect information to a Call Center representative or an inadvertent error on the part of the Call Center representative when taking the information from the customer; (iv) Franchisee is not operating the Franchised Business in compliance with this Agreement; or (v) Franchisor reasonably determines that a portion of the Protected Territory has been subjected to a disaster or catastrophe.~~

~~1.8.2 — Franchisee agrees and acknowledges that Franchisor's rights under this Section are necessary to: (i) maintain uniformity across the System and ensure that all work performed under the Proprietary Marks meets Franchisor's System standards for customer service; and (ii) account for inadvertent mistakes by Franchisor's customers and Franchisor's Call Center. Franchisee further acknowledges that it does not have any right to share in the Gross Revenue generated from customers that are serviced within the Protected Territory unless Franchisee is assigned, and subsequently provides services to, such customers.~~

~~2 — **TERM AND RENEWAL**~~

~~2.1 — **Term.** The initial term of the Franchise is for a period of ten (10) years, which will commence on the date Franchisor executes this Agreement.~~

~~2.2 — **Renewal.** Franchisee has the right to renew this Agreement for one successive, additional ten (10)-year period, provided Franchisee has met the following conditions:~~

~~2.2.1 — Franchisee has notified Franchisor of Franchisee's intention to renew this Agreement in writing at least twelve (12) months, and no more than eighteen (18) months, prior to expiration of the current term;~~

~~2.2.2 — Franchisee has demonstrated to Franchisor's satisfaction that Franchisee has the right to operate the Franchised Business at the Approved Location and within the Protected Territory for the duration of the renewal term; or, if Franchisee is unable to operate the Franchised Business at the Approved Location, Franchisee has secured a substitute location within the Protected Territory acceptable to Franchisor;~~

~~2.2.3 — Franchisee has completed, to Franchisor's satisfaction, ninety (90) days prior to the expiration of the then current term, any updates to all required equipment, tools, supplies, inventory, hardware and software, and vehicles to bring the Franchised Business into full compliance with Franchisor's then current System standards and specifications and, Franchisee has completed all maintenance, refurbishing, renovating, updating and remodeling of the Franchised Business's Approved Location so that it satisfies Franchisor's then current standards;~~

~~2.2.4 — Franchisee is not in breach of any provision of this Agreement, or any other agreement between Franchisee and Franchisor, Franchisor's affiliates, Franchisor's approved/designated suppliers and vendors, and Franchisee has substantially complied with all such agreements during their respective terms;~~

~~2.2.5 — Franchisee has satisfied all monetary obligations Franchisee owes Franchisor, Franchisor's affiliates, Franchisor's approved/designated suppliers and vendors, and has timely met these obligations throughout the term of this Agreement;~~

~~2.2.6 — Franchisee executes Franchisor's then current form of franchise agreement, the terms of which may vary materially from the terms of this Agreement (which may include, without limitation, increased royalty and other fees and insurance requirements);~~

~~2.2.7 — Franchisee satisfies Franchisor's then current training requirements for renewing franchisees at Franchisee's expense, if any, as of the date of such renewal, and Franchisee has otherwise obtained and maintained all licenses, permits and approvals required by federal and state law applicable to operating the Franchised Business or providing the Approved Products and Services at any location within the Protected Territory;~~

~~2.2.8 — Franchisee and its principals execute a general release in the form Franchisor prescribes; and~~

~~2.2.9 — Franchisee pays a renewal fee in the amount of twenty percent (20%) of the then-~~

current initial franchise fee:

~~3 FEES AND MANNER OF PAYMENT~~

~~3.1 Initial Franchise Fee.~~ In consideration of the franchise granted to Franchisee by Franchisor, Franchisee must pay Franchisor a lump sum initial franchise fee, calculated as follows (the “Initial Franchise Fee”):

Number of Territories	Cumulative Initial Franchise Fees	Individual Franchise Fee	Cumulative Number Owner-Occupied Homes
#1	\$59,500	\$59,500	50,000
#2	\$99,500	\$40,000	100,000
#3	\$134,500	\$35,000	150,000
#4	\$164,500	\$30,000	200,000
#5	\$194,500	\$30,000	250,000

The Initial Franchise Fee is due upon execution of this Agreement and deemed fully earned and non-refundable upon payment, in consideration of administrative and other expenses Franchisor incurs in granting the franchise and for Franchisor’s lost or deferred opportunity to franchise others. If the cumulative number of owner-occupied homes figures used to calculate Franchisee’s Protected Territory exceeds the number of owner-occupied homes figures set forth in this Section 3.1, Franchisee shall pay, in addition to the Initial Franchise Fee set forth in this Section 3.1, an overage fee in an amount equal to the number of excess owner-occupied home(s) figures multiplied by one dollar and nineteen cents (\$1.19) per home.

~~3.2 Royalty Fee.~~ Franchisee must pay Franchisor a weekly royalty fee (the “Royalty”) in an amount equal to the greater of: (i) eight and one-half percent (8.5%) of Gross Revenues Collected during the immediately preceding week; or (ii) the minimum royalty fee (“Minimum Royalty Fee”), as described in Section 3.2.1.

~~3.2.1 Minimum Royalty Fee and Minimum Annual Revenue Requirements.~~

Franchisee must meet and maintain the following weekly Minimum Royalty Fees per Protected Territory throughout the Term. Franchisee’s weekly Minimum Royalty Fees are based upon: (a) the number of Protected Territories Franchisee has purchased, and (b) the number of months the Franchised Business(es) have been open and operating.

Franchisee’s Minimum Royalty Fees are as follows:

Mighty Dog Roofing Minimum Royalty Fees Per Week Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories
Months 13-24	\$750	\$438	\$333	\$281	\$250

Months 25-36	\$875	\$563	\$500	\$469	\$438
Months 37-48	\$1,000	\$719	\$625	\$563	\$550
Months 49-60+	\$1,250	\$938	\$833	\$781	\$750

~~In addition, Franchisee must meet and maintain the following minimum annual Gross Revenue requirements ("Minimum Annual Revenue Requirements") per Protected Territory throughout the Term. Franchisee's Minimum Annual Revenue Requirements are based upon: (a) the number of Protected Territories Franchisee has purchased, and (b) the number of months the Franchised Business(es) have been open and operating.~~

~~Franchisee's Minimum Annual Revenue Requirements are as follows:~~

Mighty Dog Roofing Minimum Annual Revenue Requirements Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories
Months 13-24	\$600,000	\$350,000	\$266,667	\$225,000	\$200,000
Months 25-36	\$700,000	\$450,000	\$400,000	\$375,000	\$350,000
Months 37-48	\$800,000	\$575,000	\$500,000	\$450,000	\$440,000
Months 49-60+	\$1,000,000	\$750,000	\$666,667	\$625,000	\$600,000

~~The parties will true up all Royalty payments, whether actual or Minimum Royalty Fee payments for each applicable 12-month period, at the period's end by evaluating each period's obligations on an annualized basis. In the event Franchisee's fails to meet the above Minimum Royalty Fees or Minimum Annual Revenue Requirements, Franchisor may terminate the Protected Territory or otherwise terminate this Agreement.~~

~~However, Franchisee will not be subject to a Minimum Royalty Fee during the first twelve (12) months of operations on the condition that Franchisee strictly complies with all its obligations during the first twelve (12) months of operations and Franchisee shall pay the Royalty fee equal to eight and one-half percent (8.5%) of Gross Revenues Collected by the Franchised Business during the first twelve (12) months of operations.~~

~~"Gross Revenues Collected" means any and all revenue or other compensation actually collected by Franchisee from customers of the Franchised Business.~~

~~"Gross Revenues" are defined in the Franchise Agreement to include all income of any type or nature and from any source that Franchisee derives or receives directly or indirectly from, through, by or on account of the operation of the Franchised Business at any time after the signing of the Franchise Agreement, in whatever form and from whatever source, including but not limited to cash, services, in kind from barter and/or exchange, on credit or otherwise as well as business interruption insurance proceeds. Gross Revenues shall also include the total amount of all sales for labor, material, equipment and/or services performed or rendered by: (a) Franchisee, or (b) any third party subcontractors or agents of Franchisee who perform services for Franchisee's customers or clients as part of Franchisee's services. Gross Sales shall also include all commissions, finder's fees, referral fees, construction management fees or other compensation received by Franchisee on the value of any work performed. Franchisee agrees that all~~

Royalty Fees, including any Minimum Royalty Fee, are non-refundable. However, the definition of Gross Revenues does not include sales tax that is collected from customers and transmitted to the appropriate taxing authorities.

3.2.2 Special Programs. Franchisor reserves the right, but not the obligation, to establish special programs that reward franchisees for meeting certain criteria. In the event Franchisor establishes any special programs, Franchisor will have the right, in Franchisor's sole discretion, to change, modify or dissolve any special programs upon notice to Franchisee.

3.3 Gross Revenue Reporting. Franchisee agrees to report Gross Revenue in such form or format as Franchisor may specify from time to time. Franchisor may, at any time, and from time to time, modify the required form or format. Franchisor reserves the right to require Franchisee to provide Franchisor with verified Gross Revenue Reports in the event Franchisor is unable to process electronic funds transfer based upon information Franchisee inputs into the POS System. Each Gross Revenue Report must set forth: (i) Gross Revenues Collected generated during the previous week; (ii) calculation of the Royalty; and (iii) any other information Franchisor may require. If a Gross Revenue Report is subsequently received and reflects: (i) that the actual amount of the fee due was more than the amount of the electronic funds transfer, then Franchisor may withdraw additional funds through an electronic funds transfer from Franchisee's designated bank account for the difference; or (ii) that the actual amount of the fee due was less than the amount of the electronic funds transfer, then Franchisor will credit the excess amount to the payment of Franchisee's future obligations.

3.4 Method of Payment. With the exception of the Initial Franchise Fee, Franchisee shall pay all fees and other amounts due to Franchisor and/or its affiliates under this Agreement through an electronic funds transfer program (the "EFT Program"), under which Franchisor automatically deducts all payments owed to Franchisor under this Agreement, or any other agreement between Franchisee and Franchisor or its affiliates, via wire transfer or from the bank account Franchisee provides to Franchisor for use in connection with EFT Program (the "EFT Account"). Franchisee shall immediately deposit all revenues from operation of the Franchised Business into this bank account within two (2) days upon receipt, including cash, checks, and credit card receipts. At least ten (10) days prior to opening the Franchised Business, Franchisee shall provide Franchisor with: (i) Franchisee's bank's name, address and account number; and (ii) a voided check from such bank account. Contemporaneous with the execution of this Agreement, Franchisee shall sign and provide to Franchisor and Franchisee's bank, all documents, including Franchisor's form of EFT Authorization Form attached as Exhibit D to this Agreement, necessary to effectuate the EFT Program and Franchisor's ability to withdraw funds from such bank account via electronic funds transfer. Franchisee shall immediately notify Franchisor of any change in Franchisee's banking relationship, including any change to the EFT Account. Franchisor reserves the right to require Franchisee to pay any fees due under this Agreement by such other means as Franchisor may specify from time to time.

3.5 Opening Package. Within forty five (45) days after execution of this Agreement, Franchisee must purchase from Franchisor, or its affiliate or designated vendor (as designated by Franchisor), the required opening package at its then current cost, which includes items such as tarp, catch all system promotional materials, including printed items, pitch books, yard signs, clothing, and other equipment, tools, and supplies related to the operation of the franchised Mighty Dog Roofing Business (the "Opening Package"). The current cost of the Opening Package is \$22,000 to \$31,000, plus

shipping and freight costs. Franchisor reserves the right to modify the components, standards and/or specifications of the Opening Package, which may modify the total costs associated with the Opening Package. The Opening Package includes the cost of Franchisor's insurance claims assistance fee ("Insurance Claims Assistance Fee"), that covers third party vendor costs and other expenses associated with insurance claim assistance services provided to Franchisee by Franchisor or its affiliate or designated vendor, including investigating the building requirements in Franchisee's market on a state, county and at local level, and assisting Franchisee in the preparation of insurance claims. If Franchisee purchases more than one (1) Protected Territory, Franchisee may, but shall not be required, to purchase additional Opening Packages.

3.6 — Local Brand Optimization Fee (First Year). Within forty five (45) days after execution of this Agreement, Franchisee must pay to Franchisor or its affiliate a local brand optimization fee in the amount of \$15,000 (the "Local Brand Optimization Fee"), in connection with the costs of local SEO optimization for Franchisee's first twelve (12) months of invoices (as determined by Franchisor).

3.7 — Brand Fund Contribution. As set forth more fully in Section 12.3 of this Agreement, Franchisor reserves the right to re-establish a national brand fund for advertising and brand promotion (the "Brand Fund"). If re-established, Franchisee shall be required to make weekly contributions of up to three percent (3%) of Gross Revenues Collected by the Franchised Business for sales made during the immediately preceding week (the "Brand Fund Contribution"). The Brand Fund Contribution shall not exceed three percent (3%) of Franchisee's weekly Gross Revenues Collected, nor shall the sum of the Brand Fund Contribution and the Royalty fee exceed the then current Royalty fee immediately preceding re-establishment of the Brand Fund, as a percentage of weekly Gross Revenues. If re-established, Franchisee must pay the Brand Fund Contribution to Franchisor each week in the same manner as Franchisee is required to pay their Royalty fees. Franchisor may require Brand Fund Contributions to be paid as directed by Franchisor via the EFT Program, or as otherwise required by the Operations Manual or in writing by Franchisor. Franchisor will have the right to expend the funds accumulated in the Brand Fund in Franchisor's sole discretion. Franchisor reserves the right to modify the Brand Fund Contribution and/or modify the digital marketing and advertising requirements that Franchisee must use in the operation of the Franchised Business, and to designate and/or change the amount, scope, or manner of payment of the Brand Fund Contribution, including the party to whom payment is made, at any time upon providing reasonable notice to Franchisee (which need not exceed 30 days).

3.8 — Technology Fee. Within forty five (45) days after execution of this Agreement, Franchisee must pay Franchisor a then current annual technology fee (the "Technology Fee") for Franchisee's first twelve (12) months of invoices (as determined by Franchisor), which Franchisor will collect on Franchisee's behalf and remit to its designated vendors. Thereafter, Franchisee must pay Franchisor or its designated vendors the Technology, on a monthly basis. The current annual Technology Fee is \$9,500. The current monthly Technology Fee is \$792. The Technology Fee covers the costs associated with using and maintaining the required computer hardware and software, hosting services and solutions, system network functions, updating microsites, data reporting, various software programs, and any other technology Franchisee must utilize in connection with the operation of, or otherwise used in the operation of, the Franchised Business, including software to assist in measuring, training, business efficiencies, dashboard and KPIs. Franchisee shall pay the Technology Fee to Franchisor in the manner prescribed by Franchisor or the designated vendor, as applicable, or as otherwise set forth in the Operations Manual or in writing by Franchisor. Franchisor reserves the right to change the amount of the fee described in this Section as changes are made to the System's hardware, software and other computer

or technology requirements or as required by the third-party service provider(s) or by any regulatory agency. If Franchisee purchases more than one Protected Territory, Franchisee shall only be required to pay one Technology Fee.

3.9 — Call Center Fee. Franchisor, or Franchisor's affiliate HPB Call Center, has established a call center ("Call Center") which will field all calls and manage prospective and existing Mighty Dog Roofing customers and route/assign work orders/inquiries as Franchisor deems necessary in Franchisor's sole discretion. Within forty five (45) days after execution of this Agreement, Franchisee must pay Franchisor or Franchisor's affiliate HPB Call Center (as Franchisor designates) all associated start up fees, monthly fees, lead fees and surcharges associated with each scheduled lead (collectively, the "Call Center Fee"), which are subject to change at any time. In addition to the Call Center Fee, Franchisee must pay \$15 per scheduled lead. As of the date of this disclosure document, the current annual Call Center Fee is \$3,600 for Franchisee's first twelve (12) months of invoices (as determined by Franchisor). Thereafter, Franchisee will be billed on a monthly basis. As of the date of this disclosure document, the current monthly Call Center Fee is \$300 per month. All scheduled lead fees will be paid as incurred or as required by Franchisor, or Franchisor's affiliate HPB Call Center. All Call Center Fees and scheduled lead fees that Franchisee must pay are subject to change at any time. Franchisor reserves the right to modify the Call Center Fee as call center or lead generation fees increase, new call center or lead generation technology and software becomes available, and/or Franchisor modifies the call center or lead generation requirements, at any time upon providing reasonable notice. Franchisor also reserves the right to change the amount of the Call Center Fee as changes are made to the Call Center or as required by any third-party service provider(s) or by any regulatory agency, at any time upon providing reasonable notice to Franchisee, and to designate and/or change the amount, scope, structure, or manner of payment of the Call Center Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days).

3.10 — Creative Media Fund Fee. Within forty five (45) days after execution of this Agreement, Franchisee must pay Franchisor a creative media fund fee ("Creative Media Fund Fee") of \$6,500 to cover costs associated with video production, actors' and actresses' compensation, video editing, and related advertising or marketing expenses. This is a one time fee. If Franchisee purchases more than one (1) Protected Territory, Franchisee shall only be required to pay one Creative Media Fund Fee.

3.11 — Digital Management Fee. Franchisee must pay Franchisor's affiliate or Franchisor's Designated Vendor (as Franchisor designates), a monthly digital management fee (the "Digital Management Fee"). Currently, the Digital management Fee is \$1000 per month. The Digital Management Fee covers the costs of digital marketing and website management. Franchisor reserves the right to modify the Digital Management Fee as Franchisor modifies the digital marketing and advertising requirements that Franchisee must use for the Franchised Business, and to designate and/or change the amount, scope, structure, or manner of payment of the Digital Management Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days). If Franchisee purchases more than one (1) Protected Territory, Franchisee shall only be required to pay one Digital Management Fee.

3.12 — Late and/or Under Payments and Interest. All fee payments, amounts due for purchases by Franchisee from Franchisor and/or its affiliated company, and other amounts which Franchisee owes to the Franchisor and/or its affiliated company, not received on or before the due date, shall be deemed past due. If any payment or contribution is past due, Franchisee shall pay to the Franchisor immediately upon demand, in addition to the past due amount, Franchisor's then current late fee per incident, plus interest on the past due amount from the date it was due until paid at the rate of one

and one-half percent (1.5%) per month, or the maximum rate permitted by law, whichever is greater. Nothing contained in this Section shall prevent Franchisor from exercising, in Franchisor's sole judgment, any other rights or remedies available to Franchisor under this Agreement.

3.13 — No Right to Off Set. Franchisee shall not be entitled to set off any payments required to be made under this Section 3 against any monetary claim it may have against Franchisor.

3.14 — Non-Exclusive Remedies. Franchisor's right to recover interest and late payment fees under this Section shall not prevent Franchisor from obtaining, or otherwise waive, any other remedy available to Franchisor for Franchisee's breach of this Section as set forth in this Agreement or under applicable law.

3.15 — Taxes on Payments. In the event any taxing authority, wherever located, imposes any future tax, levy or assessment on any payment Franchisee makes to Franchisor, Franchisee must, in addition to all payments due to Franchisor, pay such tax, levy or assessment.

3.16 — Administrative Fee. Franchisee must pay Franchisor its then current administrative fee (the "Administrative Fee") in the event Franchisor makes and processes any amendments, modifications, or otherwise supplements this Agreement at the request of Franchisee or is otherwise required due to Franchisee's actions.

3.17 — Outstanding A/R Collection Fee. Franchisor has the right to assist Franchisee in collecting outstanding balances from Franchisee's customers for amounts more than 60 days past due. If Franchisor assists in collecting such outstanding amounts, Franchisee must pay Franchisor a fee in the amount of 15% of the amount collected.

3.18 — Insurance Claims Assistance Fee. Prior to opening, Franchisee must pay Franchisor a fee of \$1,000 to cover Franchisor's costs in providing Franchisee insurance claim assistance services, in which Franchisor will investigate the building requirements on a state, county and at local level in Franchisee's market in order to assist Franchisee in preparing insurance claims. Such costs may be used to cover third-party vendors costs that are non-refundable upon payment. This Insurance Claims Assistance Fee is included in the cost of the Opening Package.

3.19 — Memberships and Subscriptions. Franchisee must participate in all membership and subscription services that Franchisor requires. Currently, Franchisee must participate in the Owens Corning Platinum Preferred Contractor program immediately upon launching the Franchised Business and pay all dues associated with the program, currently \$2,500 per year, which are subject to increases from time to time. Franchisees must continue this annual membership, or any similar membership that Franchisor may require from time to time.

3.20 — Accounting Services Fee. Within forty-five (45) days after execution of this Agreement, Franchisee must pay Franchisor's designated affiliate HPB Accounting LLC d/b/a ZeeBOOKS, a then-current fee for all bookkeeping, payroll, and certain billing services for Franchisee's first twelve (12) months of invoices (as determined by Franchisor), excluding the monthly subscription fees set forth below ("Accounting Services Fee"). As of the date of this Agreement the current annual Accounting Services Fee is \$4,999 and is due within forty-five (45) days after execution of this Agreement. Thereafter, Franchisee will be billed on a monthly basis. As of the date of this Agreement the current

~~monthly Accounting Services Fee is \$399 per month, which is subject to increases over the term of the Franchise Agreement. Franchisor reserves the right to increase Franchisee's required spend on the Accounting Services Fee up to 0.5% of Franchisee's total Gross Revenues Collected. The Accounting Services Fee does not include the costs of: (i) Franchisee's required monthly subscription to online accounting software, which is currently \$60 per month per user; (ii) Franchisee's required monthly payroll fee, which is currently \$70 per month; or (iii) a \$1 fee for each accounting service transaction. These fees are subject to change at any time. Franchisor also reserves the right to modify the Accounting Services Fee as new bookkeeping resources and technology becomes available or changes, and/or modify the bookkeeping requirements that Franchisee must use for the Mighty Dog Roofing Business, and to designate and/or change the amount, scope, structure, or manner of payment of the Accounting Services Fee, including the party to whom payment is made, at any time upon providing reasonable notice.~~

~~3.21 — **Annual Conference Fee.** Franchisee must pay to Franchisor an annual fee for Franchisee's registration and attendance to Franchisor's annual conference for the System (the "Annual Conference"); if held by Franchisor, and as further described in Section 6.8. Franchisee and Franchisee management (if applicable) must register for and attend the Annual Conference and pay Franchisor the then current registration and attendance fee (the "Annual Conference Fee"), which shall not exceed \$1,000 per attendee. If Franchisee does not register for the Annual Conference, Franchisee must pay Franchisor a fee of \$1,000.~~

~~3.22 — **Drone Kit Fee.** Franchisee must pay to Franchisor's designated vendor a then current drone kit fee ("Drone Kit Fee") for Franchisee's first twelve (12) months of invoices (as determined by Franchisor). The current Drone Kit Fee is between \$8,600-\$10,000 depending on the Drone Kit package and options Franchisee selects. Franchisor also reserves the right to modify the Drone Kit Fee, to modify the drone kit requirements that Franchisee must use in the operation of the Franchised Business, and to designate and/or change the amount, scope, or manner of payment of the Drone Kit Fee, including the party to whom payment is made, at any time upon providing reasonable notice to Franchisee.~~

~~3.23 — **National Permit Database Fee.** Franchisee must pay to Franchisor a then current monthly National Permit Database Fee in the amount designated by Franchisor. This budget is directed towards access, training, and use of certain real property permit databases in Franchisee's local market. As of the date of this disclosure document, the National Permit Database Fee is \$99 per month. Franchisor reserves the right to modify the National Permit Database Fee as new permit database resources and technology becomes available or changes, and/or modify the new permit database requirements that Franchisee must use for the operation of the Franchised Business, and to designate and/or change the amount, scope, or manner of payment of the National Permit Database Fee, including the party to whom payment is made, at any time upon providing reasonable notice (which need not exceed 30 days).~~

~~3.24 — **Recruiting Fee.** Franchisor offers optional recruiting services to Franchisee to assist Franchisee in recruiting key employees and subcontractors. Franchisee may, but is not required to, elect this service, and if so elected, Franchisee must pay Franchisor, or its affiliate, a then current recruiting fee.~~

4 — PROPRIETARY MARKS

~~4.1 — Franchisee's Use of the Proprietary Marks and Other Proprietary Material.~~

~~4.1.1 — Franchisee shall use only the Proprietary Marks which Franchisor designates, and shall use them only in the manner Franchisor authorizes and permits.~~

~~4.1.2 — Franchisee shall use the Proprietary Marks only for the operation of the Franchised Business and only in the Protected Territory and in sales and marketing for the Franchised Business.~~

~~4.1.3 — Franchisee shall use all Proprietary Marks without prefix or suffix and in conjunction with the symbols "TM," "SM," "S," or "®," as applicable. Franchisee may not use the Proprietary Marks in connection with the offer or sale of any services or products which Franchisor has not authorized for use in connection with the System. Franchisee may not use the Proprietary Marks as part of Franchisee's corporate or other legal name. Franchisee's corporate name and all fictitious names under which Franchisee proposes to do business must be approved by Franchisor in writing before use. Franchisee must use Franchisee's corporate or limited liability company name either alone or followed by the initials "D/B/A" and a business name approved in advance by Franchisor. Franchisee must promptly register at the office of the county in which Franchisee's Franchised Business is located, or such other public office as provided for by the laws of the state in which Franchisee's Franchised Business is located, as doing business under such assumed business name.~~

~~4.1.4 — Franchisee must identify itself as the owner of the Franchised Business (in the manner Franchisor prescribes) in conjunction with any use of the Proprietary Marks including, without limitation, on invoices, order forms, receipts, customer forms and questionnaires, business stationery, and advertisements, as well as at such conspicuous locations as Franchisor may designate in writing at the Franchised Business premises.~~

~~4.1.5 — Franchisee's right to use the Proprietary Marks is limited to such uses as are authorized under this Agreement, and any unauthorized use thereof shall constitute an infringement of Franchisor's rights.~~

~~4.1.6 — Franchisee shall not use the Proprietary Marks to incur any obligation or indebtedness on Franchisor's behalf.~~

~~4.1.7 — Franchisee shall execute all documents Franchisor deems necessary to obtain protection for the Proprietary Marks or to maintain their continued validity and enforceability.~~

~~4.1.8 — Franchisee must promptly notify Franchisor of any suspected unauthorized use of the Proprietary Marks that Franchisor may now or hereafter designate for use in connection with the System, any challenge to the validity of the Proprietary Marks, or any challenge to Franchisor's ownership of, Franchisor's right to use and to license others to use, or Franchisee's right to use, the Proprietary Marks and Operations Manual (collectively the "Proprietary Material"). Franchisee acknowledges that Franchisor has the sole right to direct and control any administrative proceeding or litigation involving the Proprietary Material, including any settlement thereof. Franchisor has the right, but not the obligation, to take action against uses by others that may constitute infringement of the Franchisor's rights to the Proprietary Material. Franchisor shall defend Franchisee against any third party claim, suit, or demand arising out of Franchisee's use of the Proprietary Material. If Franchisor, in~~

~~Franchisor's sole discretion, determines that Franchisee has used the Proprietary Material in accordance with this Agreement, Franchisor shall bear the cost of such defense, including the cost of any judgment or settlement. If Franchisor, in Franchisor's sole discretion, determines that Franchisee has not used the Proprietary Material in accordance with this Agreement, Franchisee shall bear the cost of such defense, including the cost of any judgment or settlement. In the event of any litigation relating to Franchisee's use of the Proprietary Material, Franchisee shall execute any and all documents and do such acts as may, in Franchisor's opinion, be necessary to carry out such defense or prosecution including, without limitation, becoming a nominal party to any legal action. Except to the extent that such litigation is the result of Franchisee's use of the Proprietary Material in a manner inconsistent with the terms of this Agreement, Franchisor agrees to reimburse Franchisee for Franchisee's out of pocket costs in performing such acts.~~

~~4.1.9 Franchisee expressly understands and acknowledges that:~~

~~4.1.9.1 Franchisor or its affiliates or licensors own all right, title, and interest in and to the Proprietary Marks and the goodwill associated with and symbolized by them, and Franchisor has the right to use, and license others to use, the Proprietary Marks;~~

~~4.1.9.2 The Proprietary Marks are valid and serve to identify the System and those who are authorized to operate under the System;~~

~~4.1.9.3 During the term of this Agreement and after its expiration or termination, Franchisee shall not directly or indirectly contest the validity of, or Franchisor's ownership of, or right to use and to license others to use, the Proprietary Marks or any other Proprietary Material;~~

~~4.1.9.4 Franchisee's use of the Proprietary Material does not give Franchisee any ownership interest or other interest in or to the Proprietary Material;~~

~~4.1.9.5 Any and all goodwill arising from Franchisee's use of the Proprietary Material shall inure solely and exclusively to Franchisor's benefit, and upon expiration or termination of this Agreement, no monetary amount shall be assigned as attributable to any goodwill associated with Franchisee's use of the System, the Proprietary Marks, or any other Proprietary Material;~~

~~4.1.9.6 Except as specified in this Agreement, the license of the Proprietary Marks granted to Franchisee hereunder is non exclusive and Franchisor retains the right, among others, to: (i) use the Proprietary Marks itself in connection with selling products and services; (ii) grant other licenses for the Proprietary Marks; and (iii) develop and establish other systems using the Proprietary Marks, similar proprietary marks, or any other proprietary marks, and to grant licenses thereto without providing any rights therein to Franchisee; and~~

~~4.1.9.7 Franchisor reserves the right, in Franchisor's sole discretion, to substitute different proprietary marks for use in identifying the System and the businesses operating thereunder. Franchisee shall discontinue using all Proprietary Marks which Franchisor has notified Franchisee, in writing, have been modified or discontinued within ten (10) days of receiving written notice and, at Franchisee's sole cost and expense, shall promptly begin using such additional, modified or substituted Proprietary Marks.~~

~~5 — CONFIDENTIAL INFORMATION~~

~~5.1 — Nondisclosure.~~ During the term of this Agreement, Franchisee will receive information which Franchisor considers its trade secret and confidential information. Franchisee may not, during the term of this Agreement or thereafter, communicate, divulge, or use for the benefit of any other person or entity any Confidential Information, as defined in Section 5.2. Upon termination or expiration of this Agreement, regardless of reason, Franchisee shall return all copies of such Confidential Information to Franchisor immediately and Franchisee may not use the Confidential Information for any purpose other than operating the Franchised Business in accordance with Franchisor's standards and specifications.

~~5.2 — Confidential Information.~~ Confidential Information hereby includes, without limitation, any and all confidential, proprietary, and trade secret information relating to the operation of a Franchised Business, such as: all financial, operational, technical and marketing information; the Operations Manual and Franchisor's System policies or procedures, and franchising materials, brochures, marketing plans, forecasts, and related information; cost data; pricing information; business plans; financial records and results of Franchisor's operations and other persons or entities operating a Franchised Business; photographs, devices, samples, models, and illustrations; software developed by or for Franchisor; customer lists and any information relating to Franchisor's customers or the customers of other System franchisees; patent, trademark, service mark, and copyright applications; information relating to inventions, discoveries, software and any other research and development information; methods of conducting the Franchised Business developed by Franchisor or other franchisees, and any forms, memoranda, outlines, protocol, presentations, proposals, software, or other documents or information related to such methods; any information of a customer not generally known or available to the public; any Trade Secrets (as defined in Section 5.3 of this Agreement), or of a customer of Franchisor, or of any other franchisee; and any information about or originating from any Franchisee which, if it was information of Franchisor, are expressly deemed Confidential Information pursuant to the foregoing (collectively, "Confidential Information"). Any and all information, knowledge, know how, techniques, and other data which Franchisor designates as confidential will be deemed Confidential Information for purposes of this Agreement.

~~5.3 — Trade Secrets.~~ Notwithstanding Section 5.2, trade secret means information (including, but not limited to, components of the System, product marketing and promotional techniques, confidential business information, technical or non technical data, formulas, patterns, compilations, programs, devices, methods, techniques, drawings, processes, financial data, financial plans, product plans, list of actual or potential customers or suppliers) that: (i) derives economic value, actual or potential, from not being generally known to, and not being readily ascertainable by proper means by, other persons who can obtain economic value from its disclosure or use; and (ii) is the subject of efforts that are reasonable under the circumstances to maintain its secrecy (collectively, "Trade Secrets"). To the extent that applicable law mandates a definition of "trade secret" inconsistent with the foregoing definition, then the foregoing definition shall be construed in such a manner as to be consistent with the mandated definition under applicable law.

~~5.4 — Employees and Subcontractors.~~ All of Franchisee's employees and subcontractors must execute covenants that they will maintain the confidentiality of information they receive in connection

~~with their employment or engagement by Franchisee at the Franchised Business. Such covenants shall be in a form satisfactory to Franchisor and substantially similar to the Confidentiality and Restrictive Covenant Agreement attached as Exhibit C to this Agreement. Employee non-compete and restrictive covenant agreements must include, without limitation, specific identification of Franchisor as a third-party beneficiary of such covenants with independent rights to enforce them.~~

~~**5.5 — New Concepts.** If Franchisee, or Franchisee's employees, principals or subcontractors, develop(s) any new concept, process or improvement in the operation or promotion of the Franchised Business, including, but not limited to, any modifications or additions to the Proprietary Material, Franchisee shall promptly notify Franchisor and provide Franchisor with all necessary related information, without compensation. Any such concept, process or improvement shall become Franchisor's sole property and Franchisor shall be the sole owner of all patents, patent applications, trademarks, copyrights and other intellectual property rights related thereto. Franchisee and Franchisee's principals and agents hereby assign to Franchisor any rights they may have or acquire therein, including the right to modify such concept, process or improvement, and otherwise waive and/or release all rights of restraint and moral rights therein and thereto. Franchisee and Franchisee's principals and agents agree to assist Franchisor in obtaining and enforcing the intellectual property rights to any such concept, process or improvement in any and all countries, and further agree to execute and provide Franchisor with all necessary documentations for obtaining and enforcing such rights. Franchisee and Franchisee's principals and agents hereby irrevocably designate and appoint Franchisor as their agent and attorney in fact to execute and file any such documentation and to do all other lawful acts to further the prosecution and issuance of patents or other intellectual property rights related to any such concept, process or improvement. In the event that the foregoing provisions of this Section 5.5 are found to be invalid or otherwise unenforceable, Franchisee and Franchisee's principals and agents hereby grant to Franchisor a worldwide, perpetual, non-exclusive, fully-paid license to use and sublicense the use of the concept, process or improvement to the extent such use or sublicense would, absent this Agreement, directly or indirectly infringe Franchisee's rights therein.~~

~~**5.6 — Customer Privacy.** Franchisee agrees to adhere to the terms of Franchisor's customer privacy policies Franchisor may now or in the future develop. Franchisee may not divulge personal information regarding any customers, except as absolutely necessary to operate the Franchised Business.~~

6 — FRANCHISOR'S OBLIGATIONS

~~**6.1 — Operations Manual.** Prior to commencing operation of the Franchised Business, Franchisor will provide Franchisee with secure access to its operations manual and intranet system, which contains mandatory and suggested specifications, standards and operating procedures for the System, which may be modified and/or supplemented by Franchisor at any time as Franchisor deems advisable in its sole discretion, including Franchisor's proprietary and confidential operations manual for operating a Franchised Business ("Operations Manual"). The Operations Manual may cover such topics as pre-opening procedures, systems and procedures, personnel policies, specifications for vehicles and vehicle wraps, supplies, equipment and inventory, marketing, accounting and bookkeeping and related matters as may be incorporated from time to time. The Operations Manual will remain confidential and the property of the Franchisor, constituting a trade secret of Franchisor, and may not be shared, loaned out, duplicated, distributed or copied in whole or in part in any manner. The provisions of the Operations Manual constitute provisions of this Agreement as if fully set forth herein. Franchisor will have the right~~

to add to and otherwise modify the contents of the Operations Manual from time to time in writing in any manner, including through the Operations Manual, email, Franchisor's website, or any other means. Franchisee must always follow the directives in the Operations Manual, as they may be modified by Franchisor from time to time. Such compliance by Franchisee is necessary to protect the integrity and reputation of the System.

6.2 — Opening Package, Initial Equipment, Tools and Supplies. Franchisor, or its affiliates or designated vendors, as determined by Franchisor in its sole discretion, will provide Franchisee with an Opening Package upon Franchisee's payment of the required fees. Franchisor will also provide a list of all items, equipment, tools, and supplies required to open and operate the Franchised Business, along with the proprietary list of Approved Suppliers for those items (as applicable), which may include Franchisor its affiliates, and designated third-party suppliers, with which Franchisee must comply.

6.3 — Ongoing Assistance. Franchisor may provide Franchisee continuing consultation and advice, as Franchisor deems necessary and appropriate in its sole discretion, regarding the management and operation of the Franchised Business. Franchisor will provide such assistance, in Franchisor's discretion, by telephone, facsimile, intranet communication, on-site visits, or other means. If Franchisee requires and requests additional on-site assistance from Franchisor, subject to the availability of Franchisor's personnel, Franchisor may provide Franchisee with such assistance at Franchisor's then-current Assistance Training Fee, plus expenses, including Franchisor's travel and lodging expenses, as Franchisor deems necessary in its sole discretion. Franchisor may also use the Operations Manual, as defined in Section 6.6, to provide some self-serve training materials.

6.4 — Additional Training. As set forth more fully in Section 8.2, Franchisor may, in Franchisor's sole discretion, hold refresher and ongoing training courses, or training courses to provide additional information and/or updates regarding Franchisor's System and/or the operation of the Franchised Business. Except as otherwise provided in this Agreement, Franchisor may require Franchisee and Franchisee's personnel to attend such additional training at a location to be selected by Franchisor and pay Franchisor's then-current additional assistance or refresher training fee ("Assistance Training Fee"). All expenses, including Franchisee's and Franchisee's employees' transportation, meal, and lodging expenses to attend such training shall be Franchisee's sole responsibility. If training is conducted at Franchisee's Approved Location or in Franchisee's Protected Territory, Franchisee will be responsible for all of Franchisor's employees' expenses to conduct such training, including transportation, meal, and lodging expenses.

6.5 — Remedial Training. In the event Franchisor determines that Franchisee is not operating the Franchised Business as required under the Franchise Agreement or in compliance with the System standards, Franchisor may require Franchisee to remedial training (in addition to any required training under Section 6.4). Franchisor has the right to schedule remedial training at its corporate headquarters or other designated training facility, or Franchisor may provide such training on-site at the Franchised Business. In either case, Franchisor may charge Franchisee its then-current Assistance Training Fee to provide such remedial training. All expenses, including Franchisee's and Franchisee's employees' transportation, meal, and lodging expenses to attend such training shall be Franchisee's sole responsibility. If training is conducted at Franchisee's Approved Location or in Franchisee's Protected Territory, Franchisee will be responsible for all of Franchisor's employees' expenses to conduct such training, including transportation, meal, and lodging expenses.

~~6.6 — **Call Center.** Franchisor, or Franchisor's affiliate HPB Call Center, has established and currently maintains the Call Center. Franchisee must comply with Franchisor's procedures for using the Call Center as Franchisor specifies in the Operations Manual or otherwise in writing, including any fees Franchisee must pay to Franchisor or Franchisor's affiliate HPB Call Center (as Franchisor designates) in connection with administering and maintaining Call Center services. Franchisor or Franchisor's affiliate HPB Call Center has the absolute right to receive all customer calls to the Franchised Business, and subsequently service, route and/or assign any work orders or inquiries resulting from such calls, as well as provide digital sales services, including an online sales platform, as Franchisor deems advisable in its sole discretion, regardless of whether the customer is located within Franchisee's Protected Territory. All Franchised Business related phone numbers and internet lead sources are required to be ported to or directed to Franchisor or its affiliates. Franchisor or Franchisor's affiliate HPB Call Center reserves the right to discontinue the Call Center and the Call Center services at any time.~~

~~6.7 — **Pricing.** Franchisor may advise Franchisee from time to time concerning suggested retail prices. Franchisor and Franchisee agree that any list or schedule of prices furnished to Franchisee by Franchisor is a recommendation only and is not to be construed as mandatory upon Franchisee. Nothing contained herein shall be deemed a representation or warranty by Franchisor that the use of Franchisor's suggested prices will result in a profit. Franchisee may charge whatever prices it deems appropriate without regard to Franchisor's suggested pricing.~~

~~6.8 — **Annual Conference.** Franchisor may, in Franchisor's discretion, hold an annual conference at a location to be selected by Franchisor (the "Annual Conference"). Franchisor will determine the topics and agenda for such conference to serve the purpose, among other things, of updating franchisees on new developments affecting franchisees, exchanging information between franchisees and Franchisor's personnel regarding operations and programs, and recognizing franchisees for their achievements. Franchisor may require Franchisee to attend the Annual Conference and pay Franchisor's then current registration fee if it chooses to charge a registration fee in its sole discretion. Franchisor reserves the right to charge Franchisee a fee to cover convention expenses in the event the Franchisee chooses not to attend. All expenses, including Franchisee's and Franchisee's employees' transportation to and from the Annual Conference, as well as lodging, meals, and salaries during the Annual Conference, are Franchisee's sole responsibility. Franchisor may use Brand Fund Contributions for purposes related to the Annual Conference, including costs related to productions, programs, and materials.~~

~~6.9 — **Resale of Certain Surplus Equipment or Vehicles.** In the event that Franchisee holds a surplus of certain equipment or vehicles that Franchisee no longer needs for the operation of the Franchised Business, Franchisor may, in Franchisor's sole discretion, assist Franchisee in the resale of certain equipment or vehicles, using commercially reasonable best efforts, through Franchisor or Franchisor's affiliates, including the resale of vehicles through Franchisor's affiliate HPB Fleet.~~

~~7 — **FRANCHISEE'S OBLIGATIONS**~~

~~7.1 — **Site Location and Lease Approval.** Franchisee shall operate the Franchised Business from an approved facility that meets Franchisor's then current standards and specifications for an Approved Location. Franchisee may use either a home office or leased commercial property as Franchisee's Approved Location, however, if Franchisee elects to utilize a leased commercial property as the Approved Location, such proposed location must: (i) be secured within ninety (90) days after the date of execution of this Agreement; (ii) be located in a Protected Territory; (iii) be approved and consented to by Franchisor in writing, prior to execution of any lease thereon; and (iv) meet Franchisor's current standards and specifications, including, but not limited to, square footage, design, layout, signage, equipment and inventory storage. Franchisee must continuously maintain an Approved Location throughout the Term of the Franchise Agreement without interruption. Franchisee may not relocate the Mighty Dog Roofing Business without Franchisor's prior written consent. Franchisor may condition Franchisor's approval of any proposed Lease on, among other things, Franchisee and Franchisee's landlord's execution of a Collateral Assignment of Lease in the form attached hereto as Exhibit F.~~

~~7.1.1 — **Relocation.** If, for any reason, the Lease term is shorter than the term of this Agreement and the Lease cannot be renewed or extended, or Franchisee cannot continue for any other reason to occupy the Location, Franchisee must relocate Franchisee's Franchised Business to a mutually acceptable site within Franchisee's Protected Territory to complete the unexpired portion of the term of this Agreement. Franchisee must notify Franchisor of Franchisee's intention to relocate, procure a site acceptable to Franchisor within ninety (90) days prior to closing operations at Franchisee's current Approved Location, and open for business at the new Approved Location within forty five (45) days of closing business at Franchisee's existing Approved Location. Franchisor may require Franchisee to reimburse Franchisor for its reasonable costs and expenses associated with evaluating Franchisee's relocation request and/or any locations proposed by Franchisee for relocation.~~

~~7.1.2 — **Franchised Business Appearance and Approved Location Construction.** Franchisee agrees that the Franchised Business must conform to Franchisor's standards and specifications for the appearance, layout, and design of a Franchised Business. Franchisee is solely responsible for the preparation of architectural and working drawings necessary to complete construction and/or build out at the Approved Location and must ensure that plans meet with applicable ordinances, building codes, permits requirements, and any other applicable local, state, or federal law.~~

~~7.1.3 — **Use of Premises.** The location of Franchisee's Approved Location approved by Franchisor in accordance with this Agreement shall be used solely for the purpose of operating the Franchised Business, unless otherwise approved in writing by Franchisor. Franchisee must obtain Franchisor's prior written consent to conduct any other business or commercial activity from the Approved Location.~~

~~7.2 — **Training.** Franchisee (or if Franchisee is an entity, then Franchisee's principals) must attend and successfully complete Franchisor's Initial Training Program as set forth more fully in Section 8 of this Agreement. Franchisor has the right to require up to two (2) individuals to attend in addition to Franchisee, one of which must be Franchisee's general manager or Designated Manager.~~

~~7.3 — **Opening Requirements.** Franchisee shall open and commence operating the Franchised Business within one hundred eighty (180) days of executing this Agreement. In addition to any other pre-opening obligations set forth in this Agreement, Franchisee is required to complete the following prior to~~

~~commencing operations: (i) obtain all required licenses, certifications, permits and other governmental approvals necessary to operate the Franchised Business in the Protected Territory, and provide Franchisor with written proof thereof; (ii) purchase all required vehicles, equipment, tools, supplies, and inventory in accordance with Franchisor's standards and specifications and, if appropriate, from Franchisor's Approved Suppliers, that Franchisee is required to purchase prior to opening; (iii) attend and successfully complete Franchisor's Initial Training Program as described defined in this Agreement, as well as any other pre-opening training Franchisor may prescribe; and (iv) provide Franchisor with any and all documents and information necessary for Franchisor to effectuate the EFT Program to automatically withdraw all payments due and owing Franchisor and its affiliates under the Franchise Agreement.~~

~~7.4 — Purchasing Requirements.~~

~~7.4.1 — Compliance with Standards. Franchisee acknowledges and agrees that Franchisee's obligations set forth in this Agreement and the Operations Manual are reasonable and necessary for the operation of the Franchised Business and to maintain uniformity throughout the System. Franchisee shall adhere to the standards and specifications set forth in this Agreement and the Operations Manual and any revisions or amendments to same. Franchisee shall use the furnishings, supplies, fixtures, equipment, computer hardware and software, and product samples and promotional materials that comply with Franchisor's then current standards and specifications, which Franchisor will establish and modify at Franchisor's discretion. Franchisee acknowledges that Franchisee may incur an increased cost to comply with such changes at Franchisee's expense.~~

~~7.4.2 — Designated and Approved Suppliers. Franchisee must currently use Franchisor's designated suppliers to purchase any items and/or services necessary to operate the Franchised Business. Recognizing that preservation of the System depends upon product and service uniformity and the maintenance of Franchisor's trade dress, Franchisee agrees to purchase product samples and other supplies, services, furnishings, fixtures, computer hardware and software, and other equipment from Franchisor or from approved or designated suppliers as Franchisor shall specify, from time to time, in the Operations Manual and otherwise in writing (each an "Approved Supplier"). Franchisee hereby acknowledges that Franchisor, Franchisor's affiliates and/or a third party may be one of several, or the only, Approved Supplier of any item. Franchisee further acknowledges and agrees that Franchisor and/or Franchisor's affiliates have the right to realize a profit or otherwise derive revenue and other material consideration on any products and/or services that Franchisor, Franchisor's affiliates and/or Franchisor's Approved Suppliers supply and/or provide to Franchisee. Franchisor has the irrevocable right to modify, supplement or otherwise change its lists of Approved Suppliers and any items that must be purchased from such Approved Suppliers at any time, as Franchisor deems advisable in its sole discretion. Franchisor may provide Franchisee with notice of such modifications to these lists via the Operations Manual or any other manner Franchisor deems appropriate.~~

~~7.4.3 — Supplier Approval. In the event Franchisee wishes to purchase any unapproved item, including inventory, and/or acquire approved items from an unapproved supplier, Franchisee must provide Franchisor the name, address and telephone number of the proposed supplier, a description of the item Franchisee wishes to purchase, and the purchase price of the item, if known. At Franchisor's request, Franchisee must provide Franchisor, for testing purposes, a sample of the item Franchisee wishes to purchase. Nothing in the foregoing shall be construed to require Franchisor to approve any particular supplier. Franchisor may base Franchisor's approval of any such proposed item or supplier on~~

considerations relating not only directly to the item or supplier itself, but also indirectly to the uniformity, efficiency, and quality of operation Franchisor deems necessary or desirable in Franchisor's System as a whole, as well as the maintenance of Franchisor's Confidential Information. Franchisor has the right to receive payments from suppliers on account of their dealings with Franchisee and other franchisees and to use all amounts Franchisor receives without restriction (unless instructed otherwise by the supplier) for any purposes Franchisor deems appropriate. Nothing herein shall require Franchisor to approve an unreasonable number of suppliers for a given item, which approval might, in Franchisor's reasonable judgment, result in higher costs or prevent the effective or economical supervision of approved suppliers.

7.4.3.1 Franchisee, or the proposed supplier, must pay Franchisor in advance for Franchisor's reasonable costs that Franchisor estimates it will incur in connection with inspecting the alternate supplier, its facilities, and/or the previously non-approved item(s) proposed by Franchisee. If the costs Franchisor incurs are more than the amount Franchisee or the proposed supplier advanced, then Franchisor may withdraw additional funds through the EFT Program from Franchisee's designated bank account for the difference, or if the actual amount Franchisor incurs is less than the amount of the advancement, then Franchisor shall credit the excess amount to the payment of Franchisee's future obligations.

7.4.3.2 Franchisor will use commercially reasonable efforts to notify Franchisee in writing whether or not Franchisee's request is approved or denied within thirty (30) days of: (i) Franchisor's receipt of all supporting information from Franchisee regarding Franchisee's request under this Section; and (ii) if applicable, Franchisor's completion of any inspection or testing associated with Franchisee's request. If Franchisor does not provide written approval within this time period, then Franchisee's request will be deemed denied.

7.4.3.3 Franchisor may, but is not obligated to, provide Franchisee's proposed supplier or provider with its specifications for the item that Franchisee wishes the third party to supply, provided that third party executes Franchisor's prescribed form of non-disclosure agreement.

7.4.3.4 Each supplier that Franchisor approves of must comply with Franchisor's requirements regarding insurance, indemnification and non-disclosure. If Franchisor approves any supplier, Franchisee may enter into supply contracts with such third party, but under no circumstances will Franchisor guarantee Franchisee's performance of any supply contract.

7.4.3.5 Franchisor may re-inspect and revoke Franchisor's approval of particular products or suppliers when Franchisor determines, in Franchisor's sole discretion, that such products or suppliers no longer meet Franchisor's standards. Upon receipt of written notice of such revocation, Franchisee must cease purchasing products from such supplier.

7.4.4 ~~System Suppliers.~~ Franchisor may establish business relationships, from time to time, with suppliers, including affiliates of Franchisor, who may produce and/or provide certain goods or services that Franchisee is required to purchase from only that supplier (each a "System Supplier"). These System Suppliers may provide, among other things, supplies, fixtures, technology, software, and equipment, all in accordance with Franchisor's proprietary standards and specifications, or private label goods that Franchisor has authorized and prescribed for sale by System franchisees. Franchisee recognizes that such products and services are essential to the operation of the Franchised Business and to the System generally. Franchisee further recognizes that Franchisee's failure to pay System Suppliers

~~may interfere with such suppliers' willingness to supply the System and may result in other System franchisees' inability to obtain product or ability to obtain product only on less favorable credit terms. Accordingly, Franchisee agrees to pay System Suppliers as and when due. Franchisee must use products purchased from Approved Suppliers solely in connection with the operation of the Franchised Business and not for any competitive business purpose.~~

~~7.4.5 — *Rebate Program.* Franchisor and/or its affiliates and/or designated suppliers reserve the right to establish one or more rebate programs for qualifying purchases of certain products and/or services, and/or use of Franchisor's approved suppliers or designated vendors (the "Rebate Program") which may include discounted pricing, special terms, rebates, or other incentives or benefits (individually and collectively, the "Rebate"). Franchisee may, but is not required to, participate in the Rebate Program. Franchisor, or its affiliate, approved supplier, or designated vendor, shall provide a Rebate to Franchisee upon Franchisee's election to participate in the Rebate Program and Franchisee's compliance with the terms and conditions of the Rebate Program, on the terms and conditions set forth by Franchisor, in its sole discretion. Franchisor and/or its affiliates and/or third party suppliers reserve the right to (but are not contractually required to) establish and offer Franchisee an opportunity to participate in one or more Rebate Programs and to condition Franchisee's participation in any such Rebate Program on, among other conditions Franchisor may designate, Franchisee: (i) meeting certain eligibility requirements; (ii) executing Franchisor's designated form of Rebate Program participation agreement or amendment, which may include, among other terms, a general release of any and all claims in favor of Franchisor and its owners, officers, directors, affiliates, parents, subsidiaries, predecessors, successors and assigns; and (iii) compliance with purchasing requirements. Franchisor, its affiliates and third party suppliers are not required to establish or offer Rebate Programs, but may do so at any time. The determination of qualifying purchases of certain products or services, or use of Franchisor's approved suppliers or designated vendors for the Rebate Program shall be made by Franchisor in its sole discretion. If Franchisee elects to participate in the Rebate program, Franchisee's participation in the Rebate Program may require Franchisee to meet certain conditions, which shall be communicated to Franchisee by Franchisor in writing. The terms and conditions of the Rebate Program, including the administration and/or establishment or continuance thereof, shall be determined by Franchisor in its sole discretion and may change at any time, upon reasonable notice to Franchisee. Franchisee must comply with all of the terms and conditions of the Rebate Program to receive the Rebate. Franchisee acknowledges, understands, and agrees that regardless of Franchisee's election to participate in the Rebate Program, Franchisee shall meet the purchasing requirements, terms, and conditions set forth in the disclosure document, Franchise Agreements, Operations Manual, or Franchisor policies and procedures. All fees or Rebates that are not provided to Franchisee under the Rebate Program may retained by Franchisor, or its affiliate, approved supplier or designated vendor, to cover administrative costs, promotion of Franchisor's System, or Franchisor's brand. Additionally, if established, Franchisor, its affiliates and third party suppliers reserve the right to discontinue or terminate any Rebate Program at any time effective upon reasonable notice to Franchisee. Franchisee acknowledges, understands, and agrees that Franchisor, and/or its affiliates, may derive revenue or receive a commission or fee from the Rebate Program and hereby consents thereto.~~

~~7.5 — *Authorized Products and Services.* Franchisee shall offer for sale all products and services which Franchisor prescribes and only those products and services which Franchisor prescribes. Franchisee may not offer any other products or services for sale without having received Franchisor's prior written authorization. Franchisee shall at all times maintain sufficient levels of inventory, as~~

~~specified in the Operations Manual, to adequately satisfy consumer demand. Franchisee must offer, use and sell all private label products which Franchisor may now or in the future designate for sale by System franchisees. In the event Franchisee wishes to offer any Approved Products or Services that Franchisor indicates requires additional training or certification from Franchisor or its designee, then Franchisee must complete such training and/or obtain such certification, at Franchisee's sole expense, prior to providing these specialized Approved Products and Services.~~

~~7.6—Operations.~~

~~7.6.1—Hours of Operation. Franchisee must operate the Franchised Business for at least those days and number of hours Franchisor specifies in the Operations Manual.~~

~~7.6.2—Maintenance of Premises and Project Sites. Franchisee must maintain the Franchised Business and all project sites in a clean, safe and attractive manner, and in accordance with all applicable requirements of law, including all federal, state and local health laws, as well as this Agreement and the Operations Manual. Franchisee and Franchisee's employees must give prompt, courteous and efficient service to the public and otherwise operate the Franchised Business so as to preserve, maintain and enhance the reputation and goodwill of the System.~~

~~7.6.3—Personnel/Staffing. Franchisee must employ a sufficient number of qualified, competent personnel, offer prompt, courteous and efficient service to the public, and otherwise operate the Franchised Business in compliance with the System so as to preserve, maintain and enhance the reputation and goodwill of the System. All employees engaged in the operation of the Franchised Business during working hours shall dress conforming to Franchisor's standards and shall present a neat and clean appearance in conformance with Franchisor's reasonable standards and shall render competent, efficient service to the customers of the Franchised Business.~~

~~7.6.4—Compliance with Operations Manual and Training of Employees. Franchisee agrees to conduct the Franchised Business in accordance with the Operations Manual. Franchisee shall immediately train and instruct Franchisee's employees in accordance with the Operations Manual and shall continue such training and instruction as long as each employee is employed. Franchisee shall cause any third party subcontractor engaged by Franchisee to perform work on behalf of Franchisee with respect to the Franchised Business to comply with all applicable requirements of this Agreement, including, but not limited to, Franchisor's quality and performance standards. The Operations Manual shall set forth the practices, procedures and methods to be utilized in the Franchised Business and Franchisor may require Franchisee to conform Franchisee's practices to national programs, which Franchisor has designed as part of Franchisor's System.~~

~~7.6.5—Management Participation. Franchisee (or at least one of Franchisee's principals if Franchisee is a corporation or partnership) must devote his or her personal full time attention and best efforts to the management and operation of the Franchised Business. Upon Franchisee's written request, Franchisor shall permit Franchisee to employ a manager to manage the day to day operations of the Franchised Business (the "Designated Manager"), provided the Designated Manager: (i) is approved by Franchisor in writing prior to hiring; and (ii) successfully completes Franchisor's Initial Training Program before assuming any managerial responsibility. The Franchised Business must, at all times, be staffed with at least one (1) individual who has successfully completed Franchisor's Initial Training Program as~~

~~set forth in Section 8.1. In the event that Franchisee operates more than one Franchised Business, Franchisor may require Franchisee to have a properly trained Designated Manager who has been approved by Franchisor at each location. Franchisee will keep Franchisor informed at all times of the identity of any employee acting as Designated Manager of the Franchised Business. In the event that a Designated Manager resigns or is otherwise terminated from the Franchised Business, the replacement must be trained pursuant to Franchisor's then current standards. The new Designated Manager must successfully complete training within thirty (30) days of hiring. Franchisor reserves the right, without the obligation, to train the new Designated Manager directly.~~

~~7.6.6 — *Working Capital.* Franchisee must at all times maintain such working capital as may be reasonably necessary to enable Franchisee to properly and fully carry out and perform all of Franchisee's duties, obligations and responsibilities hereunder and to operate the business in a businesslike, proper and efficient manner.~~

~~7.6.7 — *Equipment and Inventory.* Prior to commencement of operations, Franchisee shall adequately supply the Franchised Business with representative vehicles (each wrapped in accordance with Franchisor's specifications), equipment, tools, supplies, and inventory as prescribed by the Franchisor, and any other items of the type, quantity and quality as specified by the Franchisor. Franchisee must, at all times, maintain sufficient levels of inventory, including Franchisor's proprietary products and other equipment and supplies used at project sites, as required by Franchisor to adequately meet consumer demand. Franchisor reserves the right to require Franchisee to invest in additional infrastructure and/or equipment and staffing requirements, as may be set forth more specifically in the Manual or otherwise in writing, to ensure adequate brand servicing in the Protected Territories, including in the event Franchisee's accounts receivable grows in excess of 40% (or such other percentage as Franchisor may designate) of Franchisee's overall Gross Revenues Collected or Franchisee's backlog of jobs reaches 12 weeks (or such other time period as Franchisor may designate).~~

~~7.6.8 — *Products with Proprietary Marks.* Franchisee shall in the operation of its Franchised Business, use and display labels, forms, vehicles, supplies, equipment and inventory imprinted with the Proprietary Marks and colors as prescribed by the Franchisor. Franchisee must wrap each vehicle used in connection with the operation of the Franchised Business in accordance with Franchisor's specifications.~~

~~7.6.9 — *Market Research.* Franchisor may, from time to time, conduct market research and testing to determine the viability of new products and services. Franchisee must cooperate by participating in such programs and by purchasing and promoting the sale of such test products and services, if required by the Franchisor.~~

~~7.7 — **Franchised Business Inspection.** Franchisee agrees that, in order to maintain the high quality and uniform standards associated with the Franchise System and to protect its goodwill and reputation, Franchisee will permit Franchisor, during business hours, to inspect Franchisee's Franchised Business or attend a project site, confer with Franchisee and Franchisee's employees and customers, observe and evaluate Franchisee's sales techniques and operation methods, and perform any other inspection which Franchisor deems necessary to protect the standards of quality and uniformity of the franchise System and Franchisee's performance under this Agreement, the Operations Manual, and other standards and specifications required by Franchisor. Franchisee is obligated to make changes to~~

Franchisee's operations based upon any inspections by Franchisor. Franchisor is not required to provide Franchisee with any notice prior to conducting such an inspection.

7.8 — Computer Software and Hardware.

7.8.1 — Computer System. Franchisor shall have the right to specify or require that certain brands, types, makes, and/or models of communications, computer systems, applications, and hardware be used by Franchisee, including without limitation: (a) a compatible computer system that complies with Franchisor's standards and specifications and is capable of operating financial and other business software; (b) printers and other peripheral hardware or devices; (c) archival back up systems; and (d) Internet access mode and bandwidth (collectively, the "Computer System").

7.8.2 — Required Software. Franchisor shall have the right, but not the obligation, to develop or designate: (a) computer software programs that Franchisee must use in connection with any component of the Computer System, including Franchisor's proprietary software (collectively, the "Required Software"), which Franchisee must license from Franchisor; (b) updates, supplements, modifications, or enhancements to the Required Software, which Franchisee must install at its expense; (c) the tangible media upon which Franchisee records data; and (d) the database file structure of the Computer System.

7.8.3 — Compliance with Requirements. At Franchisor's request, Franchisee shall purchase or lease, and thereafter maintain, the Computer System and, if applicable, the Required Software. Franchisee expressly agrees to strictly comply with Franchisor's standards and specifications for all items associated with Franchisee's Computer System and any Required Software. Franchisee agrees, at its own expense, to keep its Computer System in good maintenance and repair and install such additions, changes, modifications, substitutions, and/or replacements to Franchisee's Computer System or Required Software as Franchisor directs from time to time in writing. Franchisee agrees that its compliance with this Section 7.8.3 shall be at Franchisee's sole cost and expense.

7.8.4 — Franchisor's Access. Franchisor may require that Franchisee's Computer System be programmed to automatically transmit data and reports about the operation of the Franchised Business to Franchisor. Franchisor shall also have the right to, at any time without notice, electronically connect with Franchisee's Computer System to monitor or retrieve data stored on the Computer System or for any other purpose Franchisor deems necessary. There are no contractual limitations on Franchisor's right to access the information and data on Franchisee's POS system and Computer System. Franchisee shall deliver to Franchisor all access codes, static internet protocol ("IP") addresses and other information to facilitate Franchisor's access to the data described in this Section 7.8 within thirty (30) days of opening the Franchised Business.

7.8.5 — Proprietary Software. Franchisor has a proprietary interest in all databases, lists, templates, programs and any other software components that have been created and/or customized by Franchisor using the Computer System and/or Required Software (the "Proprietary Software"). In the future, Franchisor may further customize the Proprietary Software and create programs that conduct, among other things, scheduling, accounting, inventory, and related activities. Franchisee must obtain the computer hardware necessary to implement the Proprietary Software into the Franchised Business and comply with all specifications and standards prescribed by Franchisor regarding the Proprietary Software as provided in the Operations Manual. This Proprietary Software will be Franchisor's proprietary product and the information collected therefrom will be deemed Franchisor's confidential information.

~~7.8.6 — Computer Network.~~ Franchisee is required to participate in any System-wide computer network, intranet system, or extranet system that Franchisor implements and may be required by Franchisor to use such computer network, intranet system, or extranet system to, among other things: (i) submit Franchisee's reports due under this Agreement to Franchisor on line; (ii) view and print portions of the Operations Manual, including any updates or modifications thereto; (iii) download approved marketing materials; (iv) communicate with Franchisor and other System franchisees; and (v) to complete any initial or ongoing training, in the event Franchisor makes such training accessible through this medium. Franchisee agrees to use the facilities of any such computer network, intranet system or extranet system in strict compliance with the standards, protocols, and restrictions that Franchisor included in the Operations Manual, including those related to the encryption of confidential information and prohibitions against the transmission of libelous, derogatory or defamatory statements. Franchisee understands and agrees that it is solely responsible for any licensing and/or maintenance fee(s) associated with any intranet or extranet described in this Section.

~~7.9 — Personal Conduct.~~ Franchisee agrees to refrain from committing any act or pursuing any course of conduct that tends to bring Franchisor's Proprietary Marks into disrepute.

~~7.10 — Best Efforts.~~ Franchisee (or Franchisee's principals or designated manager) must devote his or her personal full-time attention, skill and best efforts to the management and operation of the Franchised Business and to promote and increase the demand for the Franchisor's products and services within the Protected Territory. Franchisee agrees that Franchisee may not, without the prior written consent of Franchisor, engage in any commercial activity that may be injurious to the Franchised Business or the goodwill associated with the Proprietary Marks and System. Franchisee acknowledges that Franchisee's (or Franchisee's principals' or designated manager) violation of the terms in this Section 7.10 will be a material breach of this Agreement, and Franchisor may terminate this Agreement with notice and without an opportunity to cure. The foregoing remedy shall be in addition to any other legal or equitable remedies that the Franchisor may possess.

~~7.11 — Telephone and Email Access.~~ Franchisor reserves the right to procure and supply dedicated telephone numbers and email accounts associated with the Franchised Business.

~~7.12 — Payment of Debts.~~ Franchisee is solely responsible for: selecting, retaining and paying Franchisee's employees; the payment of all invoices for the purchase of goods and services used in connection with operating the Franchised Business; and determining whether, and on what terms, to obtain any financing or credit which Franchisee deems advisable or necessary for the conduct of the Franchised Business. Franchisee agrees to pay all current obligations and liabilities to suppliers, lessors, and creditors on a timely basis. Franchisee agrees to indemnify Franchisor in the event that Franchisor is held responsible for debts owed by Franchisee if Franchisor elects to pay any of Franchisee's obligations in order to preserve the relationship between System suppliers and System franchisees. Franchisee agrees to make prompt payment of all federal, state and local taxes, including individual and corporate taxes, sales and use taxes, franchise taxes, gross receipts taxes, employee withholding taxes, FICA taxes, personal property and real estate taxes arising from Franchisee's operation of the Franchised Business. Franchisee agrees to indemnify Franchisor in the event that Franchisor is held responsible for these taxes.

~~7.13 — Compliance with Applicable Laws.~~ Franchisee must comply with all applicable

~~federal, state and local laws, ordinances and regulations regarding the operation of the Franchised Business (including, without limitation, all government regulations relating to occupational hazards and health, trademark and copyright infringement, fair marketing laws, consumer protection, trade regulation, workers' compensation, unemployment insurance, withholding and payment of Federal and State income taxes and social security taxes and sales, use and property taxes, and the applicable provisions of the Americans with Disabilities Act ("ADA") regarding the operation of the Franchised Business). Franchisee will have sole authority and control over the day to day operations of the Franchised Business and Franchisee's employees and/or independent contractors. Franchisee agrees to be solely responsible for all employment decisions and to comply with all state, federal, and local hiring laws and functions of the Franchised Business, including without limitation, those related to hiring, firing, training, wage and hour requirements, compensation, promotion, record keeping, supervision, and discipline of employees, paid or unpaid, full or part time. At no time will Franchisee or Franchisee's employees be deemed to be employees of Franchisor or Franchisor's affiliates.~~

~~7.14 — Trade Secrets and Confidential Information. Franchisee and all employees and subcontractors must maintain the confidentiality of all Confidential Information as set forth in Section 5 of this Agreement.~~

~~7.15 — Image. Franchisee acknowledges that Franchisor has developed the System to offer and sell products and services which will distinguish the Franchised Business from other roofing service businesses that offer similar products and services valued at different prices and with less attention paid to product quality and customer service. Franchisee agrees to offer products and services and to conduct the Franchised Business in such a manner which will serve to emulate and enhance the image Franchisor intended for the System. Franchisee further acknowledges and agrees that each aspect of the System is important not only to Franchisee, but also to Franchisor and to other System franchisees in order to maintain the highest operating standards, achieve System wide uniformity and increase the demand for the products sold and services rendered by System franchisees. Franchisee agrees to comply with the standards, specifications and requirements Franchisor set forth in order to uniformly convey the distinctive image of a Mighty Dog Roofing franchised business. Franchisee shall, in the operation of the Franchised Business, use only displays, bags, labels, forms, stationery and other products Franchisor designates that are imprinted with the Proprietary Marks and colors, as prescribed from time to time by Franchisor.~~

~~7.16 — Pending Actions. Franchisee shall notify Franchisor, in writing, within five (5) days of the commencement of any action, suit or proceeding and the issuance of any order, suit or proceeding of any court, agency or other government instrumentality, including the receipt of any notice or citation, which may adversely affect the operation or financial condition of Franchisee or the Franchised Business.~~

~~7.17 — Standard Maintenance and System Conformity. Franchisee agrees to repair, refinish, replace, and/or otherwise refurbish the Franchised Business's Computer System, POS System, Required Software, vehicle(s), trailer(s), equipment, tools and the Approved Location's furnishings, fixtures, decor, and any other tangible part or property of the Franchised Business at Franchisee's sole expense at such times as Franchisor may reasonably direct. Franchisor has the right to direct Franchisee to remodel, re-equip, and otherwise refurbish the Approved Location in the manner necessary to bring it into conformance with other franchises of the type Franchisor's franchisees are opening at the time of such direction. If at any time, in Franchisor's judgment, the general state of repair or the appearance of the~~

premises of the Approved Location or its vehicles or equipment, does not meet Franchisor's standards, Franchisor shall so notify Franchisee, specifying the action to be taken by Franchisee to correct such deficiency. If Franchisee fails or refuses to initiate within fifteen (15) days after receipt of such notice Franchisor shall have the right, in addition to all other remedies, to enter upon the premises of the Approved Location and affect such maintenance on behalf of Franchisee, and Franchisee shall pay the entire costs thereof on demand.

~~7.18 — Customer Service.~~ Franchisee must comply with any standards, specifications or methodologies that Franchisor establishes in the Operations Manual or otherwise in writing regarding customer service requirements, warranties on any Approved Products or Services offered or sold by the Franchised Business, refund policies and other standards and specifications.

~~7.19 — Warranty.~~ Franchisee agrees to offer and honor such warranty on all materials and workmanship sold by Franchisee as Franchisor may designate from time to time in the Operations Manual or otherwise in writing. Franchisee shall cooperate with Franchisor warranty claims and shall make no statements or admissions as to liability. Franchisee shall promptly report all warranty claims to Franchisor and shall undertake all warranty work under the Proprietary Marks. All costs associated with administering and honoring the warranty service shall be borne by Franchisee. Franchisee agrees that it shall remain liable during the Term or upon the termination or expiration of this Agreement for all warranties issued by Franchisee. If Franchisee does not remedy, in full, any warranty claim made by a customer within a reasonable amount of time after receiving notice of such claim, as determined by Franchisor in its sole discretion, Franchisee and its principals acknowledge and agree that Franchisor may thereafter address such warranty claim, and Franchisee and principals are required to promptly reimburse Franchisor for all warranty costs or customer reimbursements incurred by Franchisor plus Franchisor's then current administration charge.

8 — TRAINING

~~8.1 — Initial Training Program.~~ Franchisee and up to two (2) additional attendees that Franchisee designates, one of which must be Franchisee's Designated Manager, must attend Franchisor's then current initial training program (the "Initial Training Program"). Within forty five (45) days after execution of this Agreement, Franchisee must pay Franchisor its then current initial training tuition fee for the Initial Training Program. The current training tuition fee for the Initial Training Program is \$4,995. The training tuition fee covers the costs of training, lodging, and certain meals during the Initial Training Program, however, the training tuition fee does not include travel expenses, meals outside of the Initial Training Program hours, and other living or miscellaneous expenses Franchisee or Franchisee's attendees may incur during the time of training. Any additional personnel, replacement personnel, or otherwise attendees Franchisee wishes to attend Initial Training Program must pay an additional \$2,500 per attendee to attend the Initial Training Program (subject to class availability and the schedule/availability of Franchisor personnel). Franchisee must attend and successfully complete the Initial Training Program to Franchisor's satisfaction at Franchisor's facility in Omaha, Nebraska, or other location that Franchisor may designate, prior to commencing operations of the Franchised Business. If Franchisee is a business entity, each franchise owner must attend and successfully complete the Initial Training Program. Except as expressly set forth above or herein, Franchisee will be solely responsible for all out-of-pocket expenses (including travel costs, if any) Franchisee and its attendees incur in connection with attending the Initial Training Program. Franchisor reserves the right to substitute any in person

training for virtual training at its discretion.

~~8.1.1—*Timing for Completion.* Franchisee and its designated trainees must participate in and complete the Initial Training Program to Franchisor's satisfaction prior to opening the Franchised Business and within one hundred eighty (180) days from the date this Agreement is fully executed. In the event Franchisee does not complete the Initial Training Program to Franchisor's satisfaction, then Franchisor may terminate this Agreement.~~

~~8.1.2—*Additional Employees.* In the event Franchisee wishes for more than two (2) additional persons to participate in the Initial Training Program (other than Franchisee or Franchisee's partner or principal shareholder), Franchisor may provide the Initial Training Program to such additional persons, subject to the availability of Franchisor's personnel, and charge Franchisee its then current training tuition fee.~~

~~8.1.3—*Replacement Personnel.* In the event Franchisee or Franchisee's employee(s) or attendee(s) fail to complete the Initial Training Program to Franchisor's satisfaction, the respective persons may repeat the course, or, in the case of an employee or attendee, Franchisee may send a replacement (the "Replacement Personnel") to the next available training session. Franchisor may charge its then current training tuition fee for such Replacement Personnel to attend the Initial Training Program. Failure by Franchisee, an employee, attendee, or any Replacement Personnel to complete the Initial Training Program to Franchisor's satisfaction within the time period prescribed in this Agreement shall constitute default of this Agreement and Franchisor may terminate the Agreement.~~

~~8.1.4—*Employee Training.* Franchisee must ensure that any and all employees of the Franchised Business that do not attend the Initial Training Program are properly trained to perform their respective duties in connection with the Franchised Business prior to such employee(s) undertaking these duties.~~

~~8.1.5—*Training Materials.* Franchisor may provide Franchisee with training materials for Franchisee to use in training Franchisee's personnel. Only Franchisor's provided training materials may be used by Franchisee in training Franchisee's personnel. Updated training materials may be available to Franchisee in the Operations Manual or by other means in Franchisor's sole discretion. All training materials provided to Franchisee by Franchisor shall at all times remain Franchisor's property, and Franchisee agrees not to challenge Franchisor's or Franchisor's affiliates' title or rights in or to the training materials. Franchisee may not make any disclosure, duplication or other unauthorized use of any portion of the training materials.~~

~~8.2—**Additional and Remedial Training.** Franchisor may conduct, and require Franchisee, Franchisee's Designated Manager (if applicable), estimators, installers, and other employees to attend additional and/or refresher training courses that Franchisor develops for the benefit of the System, as Franchisor deems advisable in its sole discretion. Franchisor may charge Franchisee its then current Assistance Training Fee for Franchisee and any other persons that attend such additional or refresher training, and Franchisee will be solely responsible for any and all expenses associated with such training (including travel, lodging, meals, and employee wages incurred). Additional and/or refresher training may take place at Franchisor's facility in Omaha, Nebraska, or any other location that Franchisor may designate. Franchisor will provide Franchisee with thirty (30) days' notice of any upcoming additional or~~

refresher training that Franchisee is required to attend.

~~8.3 — Reasonable Training and Assistance Requests. Upon Franchisee's written request, Franchisor may provide Franchisee with additional training and/or assistance, as Franchisor deems necessary in its sole discretion, subject to the availability and schedules of Franchisor's personnel. Franchisor may charge Franchisee its then current Assistance Training Fee for any training or assistance that Franchisor provides at Franchisee's request, and Franchisee is solely responsible for any expenses and costs incurred: (i) by Franchisee and its representatives in connection with attending such additional trainings; and (ii) by Franchisor in connection with providing such training or assistance, whether at the Franchisor's facility in Omaha, Nebraska, or on site at Franchisee's Approved Location or within the Protected Territory. Additional assistance may be provided by Franchisor over the phone, via email or Franchisor's Operations Manual.~~

~~9 — INSURANCE~~

~~9.1 — General. Franchisee must maintain, at Franchisee's expense, in full force and effect throughout the term of this Agreement, the types of insurance and the minimum policy limits specified in the Operations Manual or otherwise in writing. In determining and modifying such requirements, Franchisor agrees to use reasonable business judgment and only require such insurance and minimum policy limits that are reasonable and customary in the roofing services industry. Franchisee must obtain the required insurance from Franchisor's designated vendor. The insurance policy or policies must be in effect upon the earlier of: (a) thirty (30) days prior to opening the Franchised Business; or (b) upon signing a lease agreement for the premises of the Franchised Business. The insurance policy or policies must protect Franchisee, Franchisor, and Franchisor's respective, past, present, and future officers, directors, owners, managers, members, stockholders, affiliates, employees, consultants, attorneys, and agents against any loss, liability, personal injury, death, property damage or expense whatsoever arising out of or occurring upon or in connection with the condition, operation, use, or occupancy of the Franchised Business. Franchisee shall have MDR United LLC, and its subsidiaries, affiliates, and respective officers, directors, members, shareholders and employees as additional insureds under each policy, except for policies required by statute in Franchisee's jurisdiction, including, but not limited to, workers' compensation and employer's liability insurance policies. The employment practices liability policy is required to: (a) have an endorsement as listed on Form CG 20 29 or its equivalent; and (b) name Franchisor as Co-Defendant. Franchisor reserves the right to amend, modify, and/or supplement additional types of coverage and/or increase the required minimum amount of coverage upon providing Franchisee reasonable notice (which need not exceed 30 days) through the Operations Manual or otherwise in writing by Franchisor. Franchisee's obligation to obtain coverage is not limited in any way by insurance that Franchisor maintains. Franchisee must provide Franchisor with certificates of insurance evidencing the required coverage at least 30 days prior to opening. Franchisee shall continue to provide Franchisor with certificates of insurance evidencing the required coverage and any other documentation in connection therewith on an annual basis or as otherwise specified in the Operations Manual.~~

~~9.2 — Designation of Carrier, Insurance Rating, Approval, and Certification. Franchisor has the sole right, exercisable at any time and upon notice to Franchisee, to designate a vendor or supplier, which may include an affiliate of Franchisor, from whom Franchisee must purchase all insurance policies required by Franchisor to operate the Franchised Business. All insurance carriers must be approved by Franchisor in advance and in writing. All insurance policies must be issued by insurance companies with a rating of A-VII or better as reported in the most recent edition of A.M. Best's Insurance~~

Report. Franchisor's acceptance of an insurance carrier does not constitute Franchisor's representation or guarantee that the insurance carrier will be capable of meeting claims during the term of the insurance policy. Franchisee agrees to carry such insurance as may be required by the lease of the Approved Location or by any of Franchisee's lenders or equipment lessors, and such workers' compensation insurance as may be required by applicable law. Franchisee must deliver a certificate of insurance to Franchisor at least thirty (30) days prior to opening the Franchised Business and ten (10) days prior to any renewal of the required policies, as evidence that all insurance requirements have been met. All insurance policies held by Franchisee will be primary and non-contributory to any policy or policies held by Franchisor or its affiliates.

9.3 — Designees. All policies will list Franchisor, its subsidiaries, affiliates, and respective officers, directors, members, shareholders and employees as additional insureds and contain a waiver of subrogation in favor of Franchisor and any parties Franchisor designates and will be primary and non-contributory to any insurance Franchisor might carry. Franchisor reserves the right to modify required insurance coverage during the course of Franchisee's agreement based on changes in risk factors for which Franchisee must comply with upon written notice from Franchisor.

9.4 — Claims Cancellation. Franchisee must provide Franchisor with copies of any insurance claims or insurance cancellations within twenty-four (24) hours of Franchisee's receipt of said claims or cancellations. Franchisee has a twenty-four (24) hour opportunity to cure any lapses in insurance coverage. No insurance policy must be subject to cancellation, termination, non-renewal or material modification, except upon at least thirty (30) calendar days' prior written notice from the insurance carrier to Franchisor. Franchisee must submit a certification of insurance which demonstrates compliance with this Section 9.

9.5 — Failure to Maintain Insurance. If Franchisee fails to comply with the minimum insurance requirements set forth herein, Franchisor has the right to obtain such insurance and keep same in force and effect and Franchisee shall pay Franchisor, on demand, the premium cost thereof and a reasonable administrative fee for the costs incurred in connection with Franchisor obtaining the insurance.

9.6 — Modification of Requirements. Franchisor has the right to increase or otherwise modify the minimum insurance requirements upon thirty (30) days' prior written notice to Franchisee, and Franchisee shall comply with any such modification within the time specified in said notice.

9.7 — Third-Party Subcontractors Insurance. Franchisee agrees not to permit any third-party subcontractor to perform any work or offer any services on behalf of Franchisee in respect of the Franchised Business unless such subcontractor maintains insurance coverage in such amounts and types as Franchisee is required to maintain under the provisions of this Section 9, with the specific addition that subcontractors cannot exclude principals from its Workers' Compensation coverage and that liability policies name Franchisor as an additional insured. Franchisee agrees to maintain evidence that such insurance by its subcontractors is in effect and to provide such proof of insurance as Franchisor may require, in its sole discretion, from time to time.

10 — FINANCIAL RECORDS AND REPORTS

10.1 — Reporting. Franchisee must maintain, for at least five (5) fiscal years from their

~~preparation, full, complete accurate records of all sales, marketing activities, contracts, estimates, authorizations, receipts, payroll and accounts payable and any other documents and records used in connection with the Franchised Business, in accordance with the standard accounting system described by the Franchisor in the Operations Manual or otherwise specified in writing. Franchisee must also provide Franchisor with complete financial records for the operation of the Franchised Business as described in this Section 10.1 in accordance with generally accepted accounting principles.~~

~~10.1.1 — Franchisee will, at its expense, submit to the Franchisor within sixty (60) days of the end of each calendar year of the Franchised Business during the term of this Agreement, a complete financial statement for the said calendar year, including, without limitation, both an income statement and balance sheet, which may be unaudited, together with such other information in such form as the Franchisor may require.~~

~~10.1.2 — Each financial statement shall be signed by Franchisee or by an individual authorized by the Franchisee, attesting that the statement is true and correct and prepared in accordance with the Franchisor's requirements.~~

~~10.1.3 — Franchisee must also provide Franchisor with access to the information generated by any software Franchisor requires Franchisee to use in connection with its bookkeeping and other accounting obligations under this Agreement, including QuickBooks and Franchisor's proprietary software provider.~~

~~10.1.4 — Franchisee shall provide Franchisor any other data, information and supporting records that Franchisor designates from time to time, including all reports set forth in the Operations Manual.~~

~~10.2 — Tax Returns.~~ In addition to the information and materials set forth in Section 10.1, Franchisee agrees to maintain, and furnish to Franchisor within thirty (30) days of filing: (i) complete copies of all federal, state and local tax returns, including those detailing income, sales, value added, use and service taxes, as well as employee withholding, workers' compensation, and similar reports filed by Franchisee reflecting financial activities of the Franchised Business; and (ii) Franchisee's (or Franchisee's principals') personal federal, state and local tax returns.

~~10.3 — Right to Disclose Information.~~ Franchisor has the right to disclose data derived from the reports Franchisee furnishes.

~~10.4 — Bookkeeping/Accounting Service.~~ To ensure Franchisee is properly reporting to Franchisor financial records and reports, Franchisee must use the services of Franchisor, its affiliate, or designated and preferred bookkeeping service providers. Franchisee is required to pay the bookkeeping service its then current fee which is subject to future increases.

~~10.5 — Monthly Profit and Loss Statements.~~ Franchisee must send Franchisor finalized profit and loss statements by the 21st of the following month. Failure to do so upon 15 days' written notice is grounds for termination of the Franchise Agreement under Section 15.3.8.

~~11 — BOOKS AND RECORDS~~

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~~11.1—Records and Audits. Franchisee must maintain accurate business records, reports, accounts, books and data relating to the operation of the Franchised Business, including a complete listing of all work performed by any subcontractors. Franchisor and Franchisor's designees have the right to inspect and/or audit Franchisee's business records at any time during normal business hours, to determine whether Franchisee is current with suppliers and otherwise operating in compliance with the terms of this Agreement and the Operations Manual. Moreover, Franchisee must also provide Franchisor with access to the information generated by any software Franchisor requires Franchisee to use in connection with its bookkeeping and other accounting obligations under this Agreement, including QuickBooks and Franchisor's proprietary software provider(s). If any audit reveals that Franchisee has understated Franchisee's financial information, including but not limited to Royalty or Brand Fund Contribution payments, by more than two percent (2%), or if Franchisee has failed to submit timely reports and/or remittances for any two (2) reporting periods within any twelve (12) month period, Franchisee must pay the reasonable cost of such audit and/or inspection, including the cost of outside auditors and attorneys (to the extent Franchisor incurs such costs), together with amounts due for Royalty and other fees as a result of such underreporting and/or failure to submit reports, along with all late fees and interest which may otherwise be due under this Agreement.~~

~~11.2—Corporate or Limited Liability Company Franchisee Records. If Franchisee becomes a corporation, limited liability company or other business entity either prior to executing this Agreement, or at any time during the term of this Agreement, the following requirements, when applicable, shall apply:~~

~~11.2.1—Copies of Franchisee's Articles of Incorporation or Charter, minutes of the annual meeting, by laws and other governing documents, and any amendments thereto, copies of initial shareholder certificates and Shareholder Agreements, if any, and the Resolutions of the Board of Directors authorizing entry into this Agreement as required by the Franchisor and as set forth in the Operations Manual shall be promptly furnished to Franchisor.~~

~~11.2.2—Franchisee shall maintain a current list of all owners or members of record and all beneficial owners of any class of stock of Franchisee and shall furnish such list to Franchisor annually.~~

~~11.2.3—All members with or shareholders of Franchisee shall jointly and severally guarantee Franchisee's performance hereunder and shall bind themselves to the terms of a Personal Guaranty in a form approved by the Franchisor (see Exhibit "A" to this Agreement). All members and/or shareholders shall also be individually subject to the non-disclosure and confidentiality provisions as set forth in this Agreement, as well as any and all in term and post term restrictive covenants. However, the requirements of this subsection shall not apply to any corporation registered under the Securities Exchange Act of 1934 (hereinafter known as a "Publicly Held Corporation").~~

~~11.2.4—The majority equity owner in the entity that becomes the Franchisee must complete the Initial Training Program and all other training required by the Franchisor and work directly in the day-to-day operations of the business and devote his or her personal full-time attention, skill and best efforts to the management and operation of the Franchised Business, unless Franchisor agrees otherwise in writing.~~

~~11.2.5 All issued and outstanding stock certificates of such corporation shall bear the following legend:~~

~~EXAMPLE: "Transfers of these shares is subject to certain restrictions contained in a Franchise Agreement between _____ and MDR United LLC, dated _____."~~

~~12~~ ~~ADVERTISING~~

~~Recognizing the value of advertising and promotion, and the importance of the standardization of advertising and promotion programs to further the goodwill and public image of the System, the parties agree as follows:~~

~~12.1 — Generally.~~ With regard to advertising generally for the Franchised Business, Franchisee will only use or display the advertising materials Franchisor approves in writing. If Franchisee wishes to use any advertising or promotional materials other than those currently approved for use by System franchisees, then Franchisee must submit Franchisee's proposed materials to Franchisor for approval at least thirty (30) days prior to its intended use. Franchisor will use commercially reasonable efforts to notify Franchisee of Franchisor's approval or disapproval of the proposed materials within fifteen (15) days of the date such materials are received. If Franchisee does not receive Franchisor's written approval within fifteen (15) days, proposed materials shall be deemed disapproved. All advertising must prominently display the Proprietary Marks and will comply with any standards for use of the Proprietary Marks that Franchisor establishes, as set forth in the Operations Manual or otherwise in writing. Franchisor may require Franchisee to discontinue the use of any advertising or marketing material, within time frames prescribed by Franchisor, at Franchisee's sole cost and expense.

~~12.2 — Internet Website.~~ Franchisee must have and maintain adequate hardware and software in order to access the Internet at the bit speed Franchisor requires from time to time. Franchisee is prohibited, however, from establishing any website or other presence on the Internet, except as provided herein. Franchisor may unilaterally modify the provisions of this Section 12.2 from time to time in its sole discretion.

~~12.2.1 —~~ Franchisor may, but is not obligated to, establish an Internet website that provides information about the System and the products and services offered by franchised businesses. In the event Franchisor exercises its right to create such a website, Franchisor shall have sole discretion and control over the website (including timing, design, content and continuation).

~~12.2.2 —~~ Franchisor may, but is not obligated to, create interior pages on its website(s) that contain information about Franchisee's Franchised Business and other franchised businesses. If Franchisor does create such pages, Franchisor may require Franchisee to prepare all or a portion of the page for Franchisee's Franchised Business, at Franchisee's expense, using a template that Franchisor provides. All such information will be subject to Franchisor's approval prior to posting.

~~12.2.3 —~~ Except as approved in advance in writing by Franchisor, Franchisee must not establish or maintain a separate website, splash page, profile or other presence on the Internet, or otherwise advertise on the Internet or any other public computer network in connection with the

Franchised Business, including any profile on Facebook, Twitter, LinkedIn, YouTube, Pinterest, Instagram, Snapchat, or any other social media and/or networking site. If such approval is granted by Franchisor, Franchisee must: (i) establish and operate such site or page in accordance with System standards and any other policies Franchisor designates in the Operations Manual or otherwise in writing from time to time; and (ii) utilize any templates that Franchisor provides to Franchisee to create and/or modify such site(s).

12.2.4 Franchisor may use a portion of the Brand Fund Contribution to pay or reimburse itself for the costs incurred in connection with the development, maintenance and update of its website.

12.2.5 Franchisee acknowledges that Franchisor and/or Franchisor's affiliates are the lawful, rightful and sole owner of the Internet domain name as well as any other Internet domain names registered by Franchisor and/or Franchisor's affiliates, and unconditionally disclaims any ownership interest in such Internet domain names and any Internet domain names similar thereto. Franchisee agrees not to register any Internet domain name in any class or category that contains words used in or similar to any brand name owned by Franchisor or Franchisor's affiliates or any abbreviation, acronym, phonetic variation or visual variation of those words.

12.3 **Brand Fund.** Franchisor reserves the right to re-establish and administer a Brand Fund for the common benefit of System franchisees. If re-established, Franchisee will be required to participate in and contribute weekly (or on such other recurring basis as Franchisor may designate) up to three percent (3%) of the Franchised Business's Gross Revenues Collected to the Brand Fund. However, the total sum of the Brand Fund Contribution and the Royalty fee shall not exceed the then current Royalty fee, as a percentage of weekly Gross Revenues Collected. If re-established, Franchisee will be required to pay the Brand Fund Contribution directly to the Brand Fund via EFT on a weekly basis on the same basis as the Royalties. Franchisor reserves the right to modify the frequency, manner, or method of payment upon providing reasonable notice to Franchisee (which need not exceed 30 days).

12.3.1 If re-established, Franchisor may use the Brand Fund, in Franchisor's sole discretion, to develop, produce and distribute national, regional and/or local advertising and to create advertising materials and public relations programs which promote, in Franchisor's sole judgment, the services offered by System franchisees. Franchisor has the sole right to determine contributions and expenditures from the Brand Fund, or any other advertising program, and sole authority to determine, without limitation, the selection of the advertising materials and programs, provided, however, that Franchisor will make a good faith effort to expend the Brand Fund in the general best interests of the System on a national or regional basis. Franchisor may use the Brand Fund to satisfy any and all costs of maintaining, administering, directing, preparing, and producing advertising, including: the cost of preparing and producing internet, television, radio, magazine and newspaper advertising campaigns; the cost of direct mail and outdoor billboard advertising; the cost of soliciting NORAs; the cost of public relations activities and advertising agencies; the cost of developing and maintaining an Internet website; personnel and other departmental costs for advertising that Franchisor internally administers or prepares; and the costs of building partnerships with national or regional brands. Nevertheless, Franchisee acknowledges that not all System franchisees will benefit directly or on a pro rata basis from such expenditures. If established, the Brand Fund will not be used for the direct solicitation of franchise sales, but Franchisor reserves the right to include a notation in any advertisement indicating "Franchises Available." Franchisor also reserves the right to use the Brand Fund for public relations or recognition of the Mighty Dog Roofing brand.

~~12.3.2 Franchisor may periodically assist franchisees to maintain high quality standards through customer surveys, customer interviews, and other similar initiatives (“Surveys”). The cost of such programs will be borne by the Brand Fund. The cost of these programs may be charged directly to Franchisee if Franchisee’s results from a Survey fall below System established minimum standards for such Surveys.~~

~~12.3.3 Franchisor has the right to reimburse itself from the Brand Fund for such reasonable costs and overhead, if any, as Franchisor may incur in activities reasonably related to the direction and implementation of the Brand Fund.~~

~~12.3.4 In Franchisor’s sole discretion, businesses owned and operated by Franchisor or its affiliates may, but are not obligated to, contribute to the Brand Fund. Franchisee acknowledges that the use of the Brand Fund or other advertising funds or accounts and the expenditures made thereby, may benefit Franchisor and its businesses, even though the businesses operated by Franchisor or its affiliates may or may not contribute to the Brand Fund or other advertising funds or accounts.~~

~~12.3.5 Franchisor will prepare on an annual basis and will have available for Franchisee within one hundred twenty (120) days of the end of the fiscal year, a statement of contributions and expenditures for the Brand Fund. The statement will be presented to Franchisee upon Franchisee’s written request. The Brand Fund is not required to be independently audited.~~

~~12.3.6 Franchisor has the right to require that an advertising cooperative and/or franchisee advisory council be formed, changed, dissolved or merged.~~

~~12.3.7 Franchisor assumes no obligation or liability to Franchisee with respect to the maintenance, direction or administration of the Brand Fund or any other advertising funds or accounts maintained in connection with this Agreement, except as expressly set forth in this Section. Franchisor also has the right to cause the Brand Fund to be incorporated or operated through a separate entity at such time as Franchisor deems appropriate, and such successor entity will have all of the rights and duties specified herein.~~

~~12.3.8 Franchisee acknowledges that the Brand Fund is not a trust or an asset of Franchisor and that Franchisor is not a fiduciary to Franchisee with respect to, or a trustee of, the Brand Fund or the monies therein.~~

~~12.3.9 Franchisor may suspend or terminate the Brand Fund at any time, and any surplus funds may only be used for marketing and advertising purposes until fully expended.~~

~~12.4 **Regional Advertising and Promotional Cooperative.** Franchisor may, in Franchisor’s discretion, designate any geographical area for purposes of establishing a regional advertising and promotional cooperative (“Cooperative”), and to determine whether a Cooperative is applicable to the Franchised Business. If a Cooperative is established applicable to the Franchised Business, Franchisee must participate in the Cooperative. Cooperative contributions will be credited towards the Local Marketing Requirement discussed in Section 12.5 below. The following provisions will apply to each Cooperative:~~

~~12.4.1— Each Cooperative will be organized and governed in a form and manner, and will commence operation on a date, approved in advance by Franchisor;~~

~~12.4.2— Each Cooperative will be organized for the exclusive purpose of administering regional advertising programs and developing, subject to Franchisor's approval, standardized advertising materials for use by the members in local marketing;~~

~~12.4.3— No promotional or advertising plans or materials may be used by a Cooperative or furnished to its members without Franchisor's prior approval. All such plans and materials must be submitted to Franchisor in accordance with the procedure set forth in Section 12.1 hereof;~~

~~12.4.4— Each Cooperative will have the right to require its members to make contributions to the Cooperative in such amounts as determined by the Cooperative; however, the Cooperative may, by a two thirds majority vote of its members, require a Cooperative contribution in excess of the Local Marketing Requirement;~~

~~12.4.5— Each member franchisee must submit to the Cooperative its respective contribution together with such other statements or reports as Franchisor may require or as may be required by the Cooperative with Franchisor's approval;~~

~~12.4.6— Franchisor may grant to Franchisee, in its sole discretion, an exemption for any length of time from the requirement of membership in a Cooperative, upon written request from Franchisee stating reasons supporting such exemption. Franchisor's decision concerning such request for exemption will be final; and~~

~~12.4.7— Franchisor will have the power to require any Cooperative to be formed, changed, dissolved, or merged at any time.~~

~~**12.5— Initial Marketing Expenditure Requirements and Local Advertising Expenditure Requirements.**~~

~~12.5.1 *Initial Marketing Expenditure Requirements.* Franchisee is required to spend a minimum amount of twenty thousand dollars (\$20,000) no later than ninety (90) days after the commencement of operations or opening of the Franchised Business to satisfy Franchisee's initial marketing expenditure requirements ("Initial Marketing Expenditure Requirements"). Any Initial Marketing Expenditures must be conducted in accordance with Franchisor's standards and specification, as described in the Operations Manual or this Agreement. Franchisee must submit to Franchisor, upon Franchisor's request, evidence of Franchisee's Initial Marketing Expenditures.~~

~~12.5.2 *Local Advertising Expenditure Requirements.* In addition to the Brand Fund Contributions (if any) described above in Section 12.3, and the Initial Marketing Expenditure Requirements describe above in Section 12.5.1, after the first ninety (90) days of operations of the Franchised Business, for each month during the Term, Franchisee shall be required to spend the greater of: (i) \$2,000 per month; or (ii) at least five percent (5%) of Gross Revenues Collected during the immediately preceding calendar month, on local advertising and promotion in accordance with Franchisor's standards and specifications (the "Local Advertising Expenditure Requirements") of which, a minimum of \$2,000 per month must be spent on advertising, marketing, and/or related expenses, through Franchisor's affiliate, or Franchisor's Designated Vendor (as Franchisor designates) (however the above does not contemplate or include~~

Franchisee's required monthly Digital Management Fee, see Section 3.11 of this Franchise Agreement). Franchisee must spend the Local Advertising Expenditures as Franchisor prescribes in the Operations Manual or otherwise in writing, which may include, without limitation, requirements for placing a certain number and/or type(s) of media advertisements, or engaging certain public figures to assist the Franchisee in promoting its Franchised Business. The Local Advertising Expenditures must be expended within Franchisee's Protected Territory. Franchisee acknowledges and agrees that Franchisee's Local Advertising Expenditures must be expended regardless of the amount(s) spent by other System franchisees on local marketing. Franchisee may spend any additional sums Franchisee wishes on local marketing. Franchisee must submit, for Franchisor's approval, all proposed advertising and promotional materials prior to Franchisee's use or distribution. Franchisee must submit to Franchisor, upon Franchisor's request, evidence of Franchisee's Local Advertising Expenditures. Franchisor shall have the right to review Franchisee's books and records to determine these expenditures. If Franchisee does not meet the minimum Local Advertising Expenditures requirement, Franchisor shall have the right to require Franchisee to pay to Franchisor any such deficiency amount (the "Local Advertising Expenditure Deficiency"). Franchisor shall have the right to spend the Local Advertising Expenditure Deficiency on local advertising for the Franchised Business, or, if applicable, require that the Local Advertising Expenditure Deficiency be paid to the Brand Fund as an additional contribution. All phone numbers used in local advertising by the Franchised Business of any form must be forwarded to Franchisor's Call Center. If Franchisee desires to use any advertising or promotional materials other than those currently approved for use by System franchisees, then Franchisee must submit the materials Franchisee desires to use to Franchisor for prior written approval at least 30 days prior to Franchisee's intended use or publication. Franchisor will use commercially reasonable efforts to notify Franchisee of Franchisor's approval or disapproval of Franchisee's proposed materials within 15 days of the date Franchisor received the proposed materials from Franchisee. If Franchisee does not receive Franchisor's written approval during that period, the proposed materials shall be deemed disapproved. Once approved, Franchisee may use the materials unless Franchisor withdraws or revokes approval, which Franchisor may do at any time upon written notice. All advertising must prominently display the Proprietary Marks and must comply with any standards Franchisor establishes, as specified in the Operations Manual or in any other writing. Franchisor may require Franchisee to discontinue using any advertising or marketing material within a specified time frame, and at Franchisee's own cost and expense.

~~12.5.3 Local Brand Optimization Fee.~~ Within forty five (45) days after execution of this Agreement, Franchisee must pay to Franchisor or its affiliate (as designated by Franchisor) a Local Brand Optimization Fee of \$15,000 to cover the costs of local SEO optimization for Franchisee's first year of operations.

~~12.5.4 Creative Media Fund Fee.~~ Within forty five (45) days after execution of this Agreement, Franchisee must pay to Franchisor a Creative Media Fund Fee of \$6,500 to cover costs associated with video production, actors' and actresses' compensation, video editing, and related advertising or marketing expenses.

~~12.6 Advisory Council.~~ Franchisor reserves the right to establish a Mighty Dog Roofing Advisory Council for the purpose of exchanging ideas and problem solving methods, advising Franchisor on expenditures for System wide advertising, and coordinating franchisee efforts ("Advisory Council"). If established, elected franchisee(s) must participate actively in the Advisory Council as Franchisor designates, and participate in all Advisory Council meetings approved by Franchisor. Franchisor reserves the right to prepare and amend the governing documents for the Advisory Council from time to time, in

~~its sole discretion, at any time. Franchisor, in its sole discretion, will determine the topic areas to be considered by the Advisory Council. The purposes of the Advisory Council shall include, but are not limited to, exchanging ideas and problem-solving methods, advising Franchisor on expenditures for System-wide advertising, and coordinating franchisee efforts. Amounts and expenditures may vary from time to time due to variations in Advisory Council participation and costs, as determined by the Advisory Council, and as approved by Franchisor. The Advisory Council shall act in an advisory capacity only. Franchisor will have the right to form, change, or dissolve any Advisory Council at any time in its sole discretion.~~

~~13—INDEPENDENT CONTRACTOR; INDEMNIFICATION~~

~~13.1—Independent Contractor Status.~~ Franchisee is an independent contractor responsible for full control over the internal management and daily operation of the Franchised Business, and neither party to this Agreement is the agent, principal, partner, employee, employer or joint venture partner of the other party. Franchisee may not act or represent itself, directly or by implication, as Franchisor's agent, partner, employee or joint venture partner, and Franchisee may not incur any obligation on Franchisor's behalf or in Franchisor's name. All stationery, business cards and contractual agreements entered into by Franchisee shall contain Franchisee's corporate or fictitious name and a conspicuously displayed notice, in the place Franchisor designates, that Franchisee operates the Franchised Business as an independently owned and operated Mighty Dog Roofing business, and that Franchisee independently owns and operates the Franchised Business as a System franchisee. Nothing in this Agreement authorizes Franchisee to make any contract, agreement, warranty, or representation on Franchisor's behalf, or to incur any debt or other obligation in Franchisor's name, and Franchisor shall in no event assume liability for, or be deemed liable hereunder as a result of, any such action, nor shall Franchisor be liable by reason of any of Franchisee's acts or omissions in the operation of the Franchised Business or for any claim or judgment arising therefrom against Franchisee or Franchisor. Neither this Agreement nor Franchisor's course of conduct is intended, nor may anything in this Agreement (nor Franchisor's course of conduct) be construed to state or imply that Franchisor is the employer of Franchisee's employees and/or independent contractors. It is understood and agreed by the parties hereto that this Agreement does not establish any fiduciary relationship between them.

~~13.2—Indemnification.~~ Franchisee and Franchisee's principals agree to indemnify, defend and hold Franchisor, Franchisor's affiliates and their respective shareholders, directors, officers, employees, agents, successors and assignees ("Indemnitees") harmless against and to reimburse them for all claims, obligations, liabilities and damages ("Claims"), including any and all taxes, directly or indirectly arising out of, in whole or in part: (i) the operation of the Franchised Business, including the use, condition, or construction, equipping, maintenance or operation of the Franchised Business and Franchisee's advertising, and the sale and installation of all Approved Products by Franchisee, its employees or subcontractors and all warranty claims; (ii) the unauthorized use of the Proprietary Marks and other Proprietary Material; (iii) the transfer of any interest in this Agreement or the Franchised Business in any manner not in accordance with this Agreement; (iv) the infringement, alleged infringement, or any other violation or alleged violation by Franchisee or any of Franchisee's principals of any patent, trademark or copyright or other proprietary right owned or controlled by third parties; or (v) libel, slander or any other form of defamation of Franchisor, the System or any franchisee or developer operating under the System, by Franchisee or by any of Franchisee's principals. For purposes of this indemnification, "Claims" shall mean and include all obligations, actual, consequential, punitive and other damages, and costs reasonably

incurred in the defense of any action, including attorneys', attorney assistants' and expert witness fees, costs of investigation and proof of facts, court costs, other litigation expenses, and travel and living expenses, whether or not such claims exceed the amount of insurance coverage available through Franchisee to Franchisor. Franchisor shall have the right to defend any such claim against it in such manner as Franchisor deems appropriate or desirable in Franchisor's sole discretion. Such an undertaking by Franchisor shall, in no manner or form, diminish Franchisee's and each of Franchisee's principals' obligations to indemnify the Indemnities and to hold them harmless. This indemnity shall continue in full force and effect subsequent to and notwithstanding the expiration or termination of this Agreement.

14 — SALE OR TRANSFER

14.1 — Transfer. Franchisee's rights under this Agreement are personal, and Franchisee shall not sell, transfer, assign or encumber Franchisee's interest in the Franchise Business without Franchisor's prior written consent. Any sale, transfer, assignment or encumbrance made without Franchisor's prior written consent shall be voidable at Franchisor's option and shall subject this Agreement to termination as specified herein.

14.2 — Death or Disability.

14.2.1 — Representative's Right to Continue as Franchisee. In the event of Franchisee's death, disability or incapacitation (or the death, disability or incapacitation of Franchisee's partners or personal guarantors), Franchisee's legal representative, or Franchisee's partner's or guarantor's respective legal representative, as applicable, will have the right to continue the operation of the Franchised Business as franchisee under this Agreement if: (i) within one hundred eighty (180) days from the date of death, disability or incapacity (the "180 Day Period"), such person (a) meets Franchisor then current standards to become a franchisee, as described in Section 14.3.2.5, and (b) has obtained Franchisor's prior written approval and has executed Franchisor's then current franchise agreement for the unexpired term of the franchise, or has furnished a personal guaranty of any partnership, corporate or limited liability company franchisee's obligations to Franchisor and Franchisor's affiliates; and (ii) such person successfully completes Franchisor's training program (which Franchisor will provide at Franchisor's then current tuition rate). Such assignment by operation of law will not be deemed in violation of this Agreement, provided such heirs or legatees accept the conditions imposed by the Franchise Agreement and are acceptable to Franchisor. However, in the case of a transfer by demise or inheritance, if the heirs or beneficiaries of any deceased person are unable to meet the conditions contained in this Agreement, the personal representative of the deceased Franchisee will have a reasonable time, in Franchisor's sole discretion, which shall not exceed one hundred eighty (180) days from the date of transfer by demise or inheritance, to dispose of the deceased's interest in the Franchised Business and such disposition will be subject to all the terms and conditions for transfer contained in this Agreement. If the interest is not disposed of in the manner and time frame provided in the immediately preceding sentence, then Franchisor may terminate this Agreement.

14.2.2 — Franchised Business Operation During and After 180 Day Period. Franchisor is under no obligation to operate the Franchised Business or incur any obligation on behalf of any incapacitated franchisee, during or after the 180 Day Period. If necessary, Franchisee (or Franchisee's legal representative, as applicable) shall appoint a previously approved acting interim manager to operate the Franchised Business during the 180 Day Period. In the event of Franchisee's death, disability, absence

~~or otherwise, Franchisor may (but is not required to) operate Franchisee's Franchised Business on Franchisee's behalf and at Franchisee's expense for such period of time (and under such terms and conditions) as Franchisor determines, including paying out the assets and/or revenues of the Franchised Business to cover any or all past, current and/or future obligations of the Franchised Business (including any amounts owed to Franchisor and/or any affiliate) in such priorities as Franchisor determines from time to time in Franchisor's sole and absolute discretion. Franchisor may pay itself a reasonable amount to reimburse Franchisor for Franchisor's management services and other costs. Franchisor may obtain approval of a court or arbitrator for any such arrangements, the attorneys' fees and other costs incurred in connection with obtaining such approval to be charged against the assets and/or revenues of the Franchised Business. Franchisee (and/or Franchisee's estate) will indemnify Franchisor against any costs and/or liabilities incurred by it in connection with, or related in any way to, the operation (or otherwise) of the Franchised Business.~~

14.3—Ownership Changes. A sale, transfer or assignment requiring Franchisor's prior written consent shall be deemed to occur: (i) if Franchisee is a corporation, upon any assignment, sale, pledge or transfer of any fractional portion of Franchisee's voting stock or any increase in the number of outstanding shares of Franchisee's voting stock which results in a change of ownership, (ii) if Franchisee is a partnership, upon the assignment, sale, pledge or transfer of any fractional partnership ownership interest; or (iii) if Franchisee is a limited liability company, upon the assignment, sale, pledge or transfer or any interest in the limited liability company. Any new partner, shareholder, or member or manager will be required to personally guarantee Franchisee's obligations under this Agreement. A transfer pursuant to (i) and (iii) above shall not be subject to Franchisor's right of first refusal as set forth in Section 14.3.1.

14.3.1—Right of First Refusal. If Franchisee proposes to transfer either this Agreement or all, or substantially all, of the assets used in connection with the Franchised Business or any interest in Franchisee's lease to any third party (other than a corporation or limited liability company as set forth in Section 14.4 hereof), Franchisee shall first offer to sell such interest to Franchisor on the same terms and conditions as offered by such third party. Franchisee shall obtain from the third party and provide Franchisor a statement in writing, signed by the third party and Franchisee, of the terms of the offer ("Letter of Intent"). If Franchisor elects not to accept the offer within a thirty (30) day period, Franchisee shall have a period not to exceed sixty (60) days to complete the transfer described in the Letter of Intent subject to the conditions for approval set forth in Section 14.3.2 hereof. Franchisee shall affect no other sale or transfer as contemplated under the Letter of Intent without first complying with this Section

14.3.1. Any material change in the terms of the offer shall be deemed a new proposal subject to Franchisor's right of first refusal. So long as Franchisee has obtained Franchisor's prior written consent, which shall not be unreasonably withheld, a transfer to an existing partner, shareholder, or member, or a transfer as a result of the death, disability or incapacitation of a shareholder or partner, in accordance with the provisions set forth below, is not subject to Franchisor's first right of refusal. In the event the consideration, terms and/or conditions offered by a third party are such that Franchisor may not reasonably be required to furnish the same consideration, terms and/or conditions, then Franchisor may purchase the interest proposed to be sold for the reasonable equivalent in cash. If the parties cannot agree within thirty (30) days on the reasonable equivalent in cash of the consideration, terms and/or conditions offered by the third party, an independent appraiser shall be designated by Franchisor at Franchisor's expense, and the appraiser's determination shall be binding.

~~14.3.2 Conditions for Approval.~~ Franchisee shall notify Franchisor in writing of any proposed transfer of this Agreement, any direct or indirect interest in Franchisee, or in all or substantially all of the assets of the Franchised Business, at least thirty (30) days before such transfer is proposed to take place. Franchisor may condition Franchisor's approval of any proposed sale or transfer of the Franchise Business or of Franchisee's interest in this Agreement upon satisfaction of the following occurrences:

~~14.3.2.1~~ All of Franchisee's accrued monetary obligations to Franchisor, Franchisor's affiliates, and Franchisor's designated/approved suppliers and vendors, are satisfied;

~~14.3.2.2~~ Franchisee must cure all existing defaults under this Agreement, or any other agreement between Franchisee and Franchisor, Franchisor's affiliates, Franchisor's designated/approved suppliers and vendors, within the period permitted for cure and have substantially complied with such agreements during their respective terms;

~~14.3.2.3~~ Franchisee and Franchisee's principals (if Franchisee is a partnership, corporation or limited liability company), and the transferee (if it has had any previous relationship with Franchisor or Franchisor's affiliates), must execute a general release under seal, in a form satisfactory to Franchisor, of any and all claims against Franchisor and Franchisor's affiliates and officers, directors, shareholders and employees, in their corporate and individual capacities; provided, however, the release shall not be inconsistent with any applicable state statute regulating franchising;

~~14.3.2.4~~ That the transferor and transferee have executed a mutual general release, relieving all claims against each other, excluding only such claims relating to any provision or covenant of this Agreement which imposes obligations beyond the expiration of this Agreement;

~~14.3.2.5~~ Franchisee or transferee shall provide Franchisor a copy of the executed purchase agreement relating to the proposed transfer with all supporting documents and schedules, including transferee's assumption of and agreement to faithfully perform all of Franchisee's obligations under this Agreement;

~~14.3.2.6~~ The transferee shall demonstrate to Franchisor's satisfaction that he or she meets Franchisor's educational, managerial and business standards; possesses a good moral character, business reputation and credit rating; has the aptitude and ability to conduct the business to be transferred; and has adequate financial resources and capital to meet the performance obligations under this Agreement; however, transferee shall not be in the same business as Franchisor either as licensor, franchisor, independent operator or licensee of any other business or chain which is similar in nature or in competition with Franchisor, except that the transferee may be an existing franchisee of ours;

~~14.3.2.7~~ That, at Franchisor's option, the transferee (and, if the transferee is other than an individual, such owners of a beneficial interest in the transferee as Franchisor may request) either: (i) enter into a written assignment, in a form satisfactory to Franchisor, assuming and agreeing to discharge all of Franchisee's obligations under this Agreement; or (ii) execute Franchisor's then current franchise agreement, and will receive a full then current initial term for a franchisee, which

~~term will commence on the date the transferee executes the then-current Franchise Agreement;~~

~~14.3.2.8 — Franchisee shall pay Franchisor a transfer fee equal to twenty percent (20%) of Franchisor's then-current Initial Franchise Fee per Protected Territory that is being transferred to transferee. In the event Franchisee transfers multiple Protected Territories at once, Franchisor reserves the right, but not the obligation, in Franchisor's sole discretion, to reduce the transfer fee for any of the Protected Territories being transferred, by any amount;~~

~~14.3.2.9 — The transferee shall satisfactorily complete Franchisor's training program at the transferee's expense within the time frame Franchisor sets forth;~~

~~14.3.2.10 — Franchisee (and Franchisee's principals if Franchisee is a partnership, corporation or limited liability company), and the members of their respective families must comply with the post-termination provisions of this Agreement;~~

~~14.3.2.11 — The transferee must obtain, within the time limits set by Franchisor, and maintain thereafter, all permits, and licenses required for the operation of the Franchised Business;~~

~~14.3.2.12 — To the extent required by the terms of any leases or other agreements, the lessors or other parties must have consented to the proposed transfer;~~

~~14.3.2.13 — The transfer must be made in compliance with any laws that apply to the transfer, including state and federal laws governing the offer and sale of franchises;~~

~~14.3.2.14 — Franchisee must ensure that all projects in progress at the time of the transfer will be continued without interruption, and the transferee must promptly notify all current customers of the change in ownership;~~

~~14.3.2.15 — The purchase price and terms of the proposed transfer are not so burdensome to the prospective transferee as to impair or materially threaten its future operation of the Franchised Business and performance under the transferee's franchise agreement;~~

~~14.3.2.16 — Franchisee must request that Franchisor provide the prospective transferee with Franchisor's current form of disclosure document and Franchisor shall not be liable for any representations not included in the disclosure document;~~

~~14.3.2.17 — Franchisor's approval of the transfer shall not constitute a waiver of any claims Franchisor may have against the transferring party;~~

~~14.3.2.18 — Franchisor shall have the right to disclose to any prospective transferee such revenue reports and other financial information concerning Franchisee and Franchisee's Franchised Business as Franchisee has supplied Franchisor hereunder; and~~

~~14.3.2.19 — In any event, Franchisor may withhold or condition Franchisor's~~

~~consent to any transfer as Franchisor deems appropriate based on the circumstances of the transfer or otherwise.~~

~~14.4 — **Transfer to a Corporation or Limited Liability Company.** If Franchisee is an individual and desires to assign its rights under this Agreement to a corporation or limited liability company, and if all of the following conditions are met, Franchisor will consent to the transfer without assessing the transfer fee set forth in Sections 14.3.2.8, and such assignment will not be subject to Franchisor's right of first refusal in Section 14.3.1:~~

~~14.4.1 — The corporation or limited liability company is newly organized, and its activities are confined to operating the Franchised Business;~~

~~14.4.2 — Franchisee is, and at all times remains, the owner of at least fifty one percent (51%) of the outstanding shares of the corporation or a controlling interest in the limited liability company;~~

~~14.4.3 — The corporation or limited liability company agrees in writing to assume all of Franchisee's obligations hereunder;~~

~~14.4.4 — All stockholders of the corporation, or members and managers of the limited liability company, as applicable, must execute Franchisor's prescribed form of personal guaranty; and~~

~~14.4.5 — At Franchisor's request, Franchisee will furnish true and correct copies of all documents and contracts governing the rights, obligations, and powers of Franchisee's owners and agents (such as articles of incorporation or organization and partnership, operating or shareholder agreements and similar documents).~~

~~14.5 — **Franchisor's Right to Transfer.** Franchisor has the right to sell, transfer, assign and/or encumber all or any part of Franchisor's assets and Franchisor's interest in, and rights and obligations under, this Agreement in Franchisor's sole discretion.~~

15 — BREACH AND TERMINATION

~~15.1 — **Automatic Termination.** This Agreement shall automatically terminate without notice or an opportunity to cure upon the occurrence of any of the following:~~

~~15.1.1 — *Voluntary Bankruptcy.* If Franchisee or any principal makes an assignment for the benefit of creditors, files a voluntary petition in bankruptcy, is adjudicated bankrupt or insolvent, files or acquiesces in the filing of a petition seeking reorganization or arrangement under any federal or state bankruptcy or insolvency law, or consents to or acquiesces in the appointment of a trustee or receiver for Franchisee or the Franchised Business.~~

~~15.1.2 — *Involuntary Bankruptcy.* If proceedings are commenced to have Franchisee or any of its principals adjudicated bankrupt or to seek Franchisee's reorganization under any state or federal bankruptcy or insolvency law, and such proceedings are not dismissed within sixty (60) days, or a trustee or receiver is appointed for Franchisee or the Franchised Business without Franchisee's consent, and the appointment is not vacated within 60 days.~~

~~15.1.4 *Loss of Premises.* If Franchisee loses the right to occupy the premises or operate the Franchised Business from the Approved Location, unless such loss of right is not the fault nor within the reasonable control of Franchisee and results from fire, flood, natural disasters, acts of God, governmental acts or orders, pandemics or other national health crisis or civil disorders. Any delay resulting from any such cause will extend the time of performance for the period of such delay or for such other reasonable period of time as the parties agree in writing or will excuse performance, in whole or in part, as Franchisor deems reasonable.~~

~~15.2 **With Notice and Without Opportunity to Cure.** Franchisor has the right to terminate this Agreement upon notice without providing Franchisee an opportunity to cure for any of the following breaches or defaults:~~

~~15.2.1 *Criminal Acts.* If Franchisee or Franchisee's principals are convicted of or plead guilty or no contest to a felony or other offense related to the operation of the Franchised Business or that Franchisor believes, in its sole discretion, is likely to have an adverse effect on the Proprietary Marks or the goodwill associated therewith.~~

~~15.2.2 *Fraud.* If Franchisee or Franchisee's principals commit any fraud or misrepresentation in the operation of the Franchised Business, including but not limited to, any misrepresentation made in Franchisee's franchise application.~~

~~15.2.3 *Other Actions.* If Franchisee or Franchisee's principals, including any shareholder, member, guarantors or agents, engage in activity or conduct which materially impairs that goodwill associated with the System or the Proprietary Marks and fails to cease and correct such activities or conduct within twenty-four (24) hours of Franchisee's receipt of written notice of a breach under this Section.~~

~~15.2.4 *Misrepresentation.* If Franchisee or Franchisee's principals make any misrepresentation or omission in connection with Franchisee's franchise application, including but not limited to any financial misrepresentation.~~

~~15.2.5 *Failure to Complete Training.* If Franchisee (and/or Franchisee's Designated Manager, if applicable) fails to complete the Initial Training Program as provided in Section 8.~~

~~15.2.6 *Repeated Breaches.* If Franchisor sends Franchisee two (2) or more written notices to cure pursuant to Sections 15.3 or 15.4 hereof in any 12-month period, regardless of whether the defaults set forth in the notices were subsequently cured.~~

~~15.2.7 *Breach of Other Agreements.* If Franchisee or Franchisee's principals materially breach any other agreement with Franchisor or any of Franchisor's affiliates, or threaten any material breach of any such agreement, or any lease for the Approved Location, and fails to cure such breach within any permitted period for cure.~~

~~15.2.8 *Misuse of the Proprietary Marks or Confidential Information.* If Franchisee or Franchisee's principals violate any provision hereof pertaining to Proprietary Marks or~~

~~Confidential Information or misuse the Proprietary Marks or Confidential Information.~~

~~15.2.9 ——— *Discloses Confidential Information or Trade Secrets.* If Franchisee or Franchisee's principals disclose or divulge the contents of the Operations Manual, or any other Confidential Information or Trade Secret provided to Franchisee by the Franchisor or any of its affiliates to any third party;~~

~~15.2.10 ——— *Violation of Law.* If Franchisee violates any law, ordinance or regulation or operates the Franchised Business in a manner that presents a health or safety hazard to customers, or the public.~~

~~15.2.11 ——— *Violation of In term Restrictive Covenant.* If Franchisee violates the in-term restrictive covenant contained in Section 17.1, or any of the other restrictive covenants set forth in this Agreement.~~

~~15.2.12 ——— *Liens.* If a levy of writ of attachment or execution or any other lien is placed against Franchisee or any of Franchisee's principals or any of their assets which is not released or bonded against within thirty (30) days.~~

~~15.2.13 ——— *Insolvency.* If Franchisee or any of Franchisee's principals become insolvent.~~

~~15.2.14 ——— *Abandonment.* If Franchisee voluntarily or otherwise abandons the Franchised Business. The term "abandon" includes any conduct which indicates a desire or intent to discontinue operations of the Franchised Business in accordance with the terms of this Agreement for seven (7) days or more without Franchisor's prior written consent.~~

~~15.2.15 ——— *Unauthorized Transfer.* If Franchisee purports to sell, transfer or otherwise dispose of any interest in the Franchised Business in violation of Section 14 hereof;~~

~~15.2.16 ——— *Unauthorized Products or Services.* If Franchisee offers any unauthorized and unapproved products or services at or from the Franchised Business.~~

~~15.2.17 ——— *Unapproved Purchases.* If Franchisee orders or purchases supplies, signs, furnishings, fixtures, equipment or inventory from an unapproved supplier or which Franchisor has not approved.~~

~~15.2.18 ——— *Proprietary Software.* If Franchisee misuses or makes unauthorized use of any Proprietary Software Franchisor may develop for use in connection with the System.~~

~~15.2.19 ——— *Insurance.* If Franchisee fails to maintain insurance, purchase insurance from designated vendors, or to repay Franchisor for insurance paid for by it, or otherwise fail to adhere to the requirements of Section 9.~~

~~15.2.20 ——— *Government Regulations.* If Franchisee fails, within fifteen (15) calendar days after notification of non-compliance by federal, state or local government authorities to comply with any law or regulation applicable to the Franchised Business.~~

~~15.2.21 — *Government Actions.* If any government action is taken against Franchisee that results in any obligation upon Franchisor which in Franchisor's sole judgment is uneconomical, not in the best interests of Franchisor, or would result in Franchisor having an unintended relationship or obligation.~~

~~15.2.22 — *Anti Terrorist Activities.* If Franchisee fails to comply with the provisions of Section 22.8.~~

~~15.2.23 — *Personal Use of Franchised Business Property.* If Franchisee takes for Franchisee's own personal use any assets or property of the Franchised Business, including employee taxes, FICA, insurance or benefits.~~

~~15.2.24 — *Insufficient Funds.* If there are insufficient funds in Franchisee's bank account to cover a check or EFT payment to Franchisor two (2) or more times within any twelve (12) month period.~~

~~15.2.25 — *Failure to Open.* If Franchisee fails to commence operations of the Franchised Business within the time prescribed in Section 7.3 of this Agreement.~~

~~15.2.26 — *Operating Outside of Protected Territory.* If Franchisee operates the Franchised Business outside of the Protected Territory without Franchisor's prior written consent, as provided in Section 1.2 of this Agreement.~~

~~15.2.27 — *Violation of Best Efforts.* If Franchisee or Franchisee's principals violate any of the provisions in Section 7.10 of this Agreement.~~

~~15.2.28 — *Failure to Meet Minimum Annual Revenue Requirements or Minimum Royalty Fees.* If Franchisee fails to meet the Minimum Annual Revenue Requirements or Minimum Royalty Fee for any Territory granted hereunder in any period.~~

~~15.3. — *Upon 15 Days' Notice to Cure.* Franchisor has the right to terminate this Agreement if any of the following defaults remains uncured after Franchisor provides Franchisee with notice of such default(s) and fifteen (15) days to cure:~~

~~15.3.1 — *Nonpayment.* If Franchisee fails to pay Franchisor as and when due any sums owed to Franchisor, any of Franchisor's affiliates, or any of Franchisor's system suppliers or vendors, including but not limited to Royalties, Call Center Fees, Technology Fees, Local Brand Optimization Fees, and Digital Management Fees.~~

~~15.3.2 — *Endorsement of Checks.* If Franchisee fails to immediately endorse and deliver to Franchisor any payments due to Franchisor from any third party that is erroneously made to Franchisee.~~

~~15.3.3 — *Failure to Maintain Sufficient Marketing Materials and Supplies.* If Franchisee fails to maintain sufficient levels marketing materials and other supplies necessary to~~

adequately develop the Protected Territory and meet consumer demand.

~~15.3.4 — *Interruption of Service.* If Franchisee fails to maintain the prescribed months, days, or hours of operation at the Franchised Business.~~

~~15.3.5 — *Failure to Personally Supervise Franchised Business Operations or Employ Adequate Personnel.* If Franchisee or the Designated Manager fails, in Franchisor's sole discretion, to personally supervise day to day operation of the Franchised Business or fails to employ a sufficient number of qualified, competent personnel, as Franchisor requires from time to time.~~

~~15.3.6 — *Quality Control.* If Franchisee fails to maintain the strict quality controls reasonably required by this Agreement and/or the Operations Manual.~~

~~15.3.7 — *Licenses and Permits.* If Franchisee fails to procure or maintain any licenses, certifications, or permits necessary for the operation of the Franchised Business.~~

~~15.3.8 — *Profit and Loss Statements.* If Franchisee fails to submit finalized Profit & Loss statements by the twenty first (21st) of each month (or other date Franchisor may require).~~

~~15.4 — *Upon 30 Days' Notice to Cure.* Franchisor has the right to terminate this Agreement if Franchisee fails to perform or comply with any other term or condition of this Agreement, or any ancillary agreements between Franchisee and Franchisor or Franchisor's affiliates, and Franchisee fails to cure such default(s) within thirty (30) days after being provided with notice thereof.~~

~~15.5 — *Step in Rights.* In addition to Franchisor's right to terminate this Agreement, and not in lieu of such right, or any other rights, Franchisor may have against Franchisee, upon a failure to cure any default within the applicable time period (if any), Franchisor has the right, but not the obligation, to enter upon the Franchised Business premises and exercise complete authority with respect to the operation of the Franchised Business until such time as Franchisor determines, in Franchisor's sole discretion that the default has been cured, and Franchisee is otherwise in compliance with this Agreement. In the event Franchisor exercises the rights described in this Section, Franchisee must reimburse Franchisor for all reasonable costs and overhead, if any, incurred in connection with its operation of the Franchised Business including, without limitations, costs of personnel for supervising and staffing the Franchised Business and their travel and lodging accommodations. If Franchisor undertakes to operate the Franchised Business pursuant to this Section, Franchisee agrees to indemnify and hold Franchisor (and Franchisor's representative(s) and employees) harmless from and against any fines, claims, suits or proceedings which may arise out of Franchisor's operation of the Franchised Business.~~

~~15.6 — *Nonwaiver.* Franchisor's delay in exercising or failing to exercise any right or remedy under this Agreement or Franchisor's acceptance of any late or partial payment due hereunder shall not constitute a waiver of any of Franchisor's rights or remedies against Franchisee.~~

~~16 — RIGHTS AND DUTIES UPON TERMINATION OR EXPIRATION~~

~~16.1 — *Franchisee's Obligations.* Upon termination of this Agreement, regardless of the cause, and upon expiration and nonrenewal or transfer of this Agreement, Franchisee must, at Franchisee's cost~~

and expense:

~~16.1.1 Immediately cease all operations under this Agreement;~~

~~16.1.2 Immediately pay Franchisor all unpaid fees, and pay Franchisor, Franchisor's affiliates, Franchisor's major suppliers and vendors, all other monies owed;~~

~~16.1.3 Discontinue immediately the use of the Proprietary Marks;~~

~~16.1.4 Immediately cease using the proprietary software and the Operations Manual, and return all Proprietary Materials and Confidential Information, including, without limitation, all customer lists and data, within ten (10) calendar days and immediately and permanently cease use of such information and materials;~~

~~16.1.5 Immediately cease using all telephone and facsimile numbers and listings, as well as any permitted domain names and/or Social Media Pages used in connection with the operation of the Franchised Business (collectively, the "Assigned Property"), and direct the telephone company and/or domain name registrar to transfer all such Assigned Property to Franchisor or Franchisor's designee pursuant to the Conditional Assignment of Telephone Numbers and Domain Name attached hereto as Exhibit B, and transfer all usernames and passwords for all Social Media Pages to Franchisor;~~

~~16.1.6 Immediately vacate the Franchised Business premises, and if Franchisor exercised Franchisor's rights pursuant to Franchisor's prescribed form of Collateral Assignment of Lease attached as Exhibit F, arrange for transfer of the lease to Franchisor within fifteen (15) calendar days of termination or expiration of this Agreement;~~

~~16.1.7 Immediately surrender all stationery, printed matter, signs, advertising materials, supplies and other items containing the Proprietary Marks as Franchisor directs and all items which are a part of the trade dress of the System immediately, no later than ten (10) calendar days after the termination or expiration of this Agreement;~~

~~16.1.8 Immediately cease holding itself out as Franchisor's Franchisee;~~

~~16.1.9 Immediately cease to communicate with all Mighty Dog Roofing customers;~~

~~16.1.10 Take such action as shall be necessary to amend or cancel any assumed name, business name or equivalent registration, which contains any trade name or other Proprietary Mark Franchisor licensed to Franchisee, and furnish Franchisor evidence satisfactory to Franchisor of compliance with this obligation within fifteen (15) calendar days after the termination, expiration or transfer of this Agreement;~~

~~16.1.11 Permit Franchisor to make final inspection of Franchisee's financial records, books, and other accounting records within one (1) month of the effective date of termination, expiration, or transfer;~~

~~16.1.12 Comply with the post termination covenants set forth in Section 17~~

hereof, all of which shall survive the transfer, termination or expiration of this Agreement;

~~16.1.13 Cease to use in advertising or in any other manner, any methods, procedures or techniques associated with Franchisor or the System; and~~

~~16.1.14 Immediately remove Franchisor's Proprietary Marks from vehicles used in connection with the Franchised Business, and otherwise de-identify the vehicles from being associated with Franchisor or the System;~~

~~16.1.15 Execute from time to time any necessary papers, documents, and assurances to effectuate the intent of this Section 16.~~

~~16.2 Option to Purchase Personal Property. Upon the termination or expiration of this Agreement, Franchisor, or Franchisor's designee shall have the option, but not the obligation, to purchase any personal property used in connection with operation of the Franchised Business by providing Franchisee written notice of Franchisor's election within sixty (60) calendar days after such termination or expiration and paying Franchisee the book value for such personal property within sixty (60) calendar days of such notice. For purposes of this paragraph, "book value" means the amount Franchisee actually paid for the personal property less depreciation (calculated by using the straight line depreciation method on a ten (10) year depreciation schedule irrespective of the depreciation method or schedule Franchisee uses for accounting purposes). Notwithstanding the foregoing, to the extent that Franchisor exercises Franchisor's right to purchase any personal property that is subject to a lease or finance agreement, the purchase price of such personal property shall equal the amount of Franchisee's remaining obligations under the lease or finance agreement, as applicable. Franchisor shall be entitled to offset the purchase price by the amount of money owed by Franchisee to Franchisor for any payments necessary to acquire clear title to property or for any other debt. If Franchisor exercises Franchisor's option to purchase, pending the closing of such purchase, Franchisor has the right to appoint a manager to maintain operation of the Franchised Business, or Franchisor may require that Franchisee close the Franchised Business during such period without removing any assets. Franchisee is required to maintain in force all insurance policies required under this Agreement until the date of such closing. Franchisor has the unrestricted right to assign this option to purchase the Franchised Business. Franchisor will be entitled to all customary warranties and representations in connection with Franchisor's purchase of Franchisee's property, including, without limitation, representations and warranties as to ownership and condition of and title to the property; liens and encumbrances on the property; validity of contracts and agreements; and liabilities affecting the property, contingent or otherwise.~~

~~16.3 Exclusions. Franchisor may exclude from the personal property purchased under Section 16.2 cash or its equivalent and any equipment, signs, inventory, materials and supplies that are not reasonably necessary (in function or quality) to the Franchised Business's operation or that Franchisor has not approved as meeting standards for the Franchised Business.~~

~~16.4 Damages, Costs, and Expenses. In the event of termination for any default by Franchisee, Franchisee shall promptly pay to Franchisor all damages, costs and expenses, including reasonable attorneys' fees, incurred by Franchisor as a result of the default, which obligation shall give rise to and remain, until paid in full, a lien in favor of Franchisor against any and all of Franchisee's personal property, furnishings, equipment, signs, fixtures and inventory related to the operation of the~~

Franchised Business.

~~17 — COVENANTS~~

~~Franchisee acknowledges that as a participant in Franchisor's System, Franchisee will receive proprietary and Confidential Information and materials, trade secrets, and the unique methods, procedures and techniques which Franchisor has developed. Therefore, to protect Franchisor and Franchisor's other franchisees, Franchisee agrees as follows:~~

~~**17.1 — During the Term of This Agreement.** During the term of this Agreement, neither Franchisee, Franchisee's owners, officers, directors, principals, nor any member of the immediate family of Franchisee or Franchisee's owners, officers, directors, principals will, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:~~

~~**17.1.1** Own, maintain, engage in, be employed as an officer, director, principal or of, lend money to, extend credit to or have any interest in any other business that, directly or indirectly, by itself or through licensees or franchisees, offers commercial or residential roofing installation, repairs, gutters, rain spouts or any other products and/or services authorized or offered for sale by System franchisees (a "Competitive Business") regardless of location provided that this Section 17.1.1 does not apply to: (i) such person's ownership of a Franchised Business under a Franchise Agreement with Franchisor; or (ii) such person's ownership of a less than five percent (5%) legal or beneficial interest in any publicly traded company providing such services;~~

~~**17.1.2** Directly or indirectly induce or seek to induce anyone employed by Franchisor, an affiliate or any other System franchisee to leave his or her employment thereat; or~~

~~**17.1.3** Solicit any current, former, or prospective customer solicited by Franchisee's Franchised Business or any other customer of whom Franchisee has become aware as a result of access to Franchisor's System or other franchisees for any competitive purpose.~~

~~**17.2 — After the Term of This Agreement.** For a period of two (2) years after the expiration, transfer or termination of this Agreement, regardless of the cause, neither Franchisee, Franchisee's owners, officers, directors, principals nor any member of the immediate family of Franchisee or Franchisee's owners, principals, officers, directors will, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:~~

~~**17.2.1** Own, maintain, engage in, be employed as an officer, director, principal, or of, lend money to, extend credit to or have any interest in any Competitive Business (a) within the Protected Territory, (b) within the Protected Territory of any other Franchised Business or any other Mighty Dog Roofing business, or within a twenty five (25) mile radius of the Protected Territory of any other Franchised Business, or (c) within a twenty five (25) mile radius of any Mighty Dog Roofing business operated by Franchisor or its affiliate, provided that this Section 17.2.1 does not apply to: (i) such person's ownership of a Franchised Business under a Franchise Agreement with Franchisor; or (ii) such person's ownership of a less than five percent (5%) legal or beneficial interest in any publicly traded company providing services the same as or similar to a Competitive Business;~~

~~17.2.2—Directly or indirectly induce or seek to induce anyone employed by Franchisor, an affiliate or any other System franchisee to leave his or her employment thereat; or~~

~~17.2.3—Solicit any current, former, or prospective customer solicited by Franchisee's Franchised Business or any other customer of whom Franchisee has become aware as a result of access to Franchisor's System or other franchisees for any competitive purpose.~~

~~17.3—Intent and Enforcement.~~ It is the parties' intent that the provisions of this Section 17 be judicially enforced to the fullest extent permissible under applicable law. Accordingly, the parties agree that any reduction in scope or modification of any part of the noncompetition provisions contained herein shall not render any other part unenforceable. In the event of the actual or threatened breach of this Section 17 by Franchisee, any of Franchisee's principals, or any member of the immediate family of Franchisee or Franchisee's principals, Franchisor shall be entitled to an injunction restraining such person from any such actual or threatened breach. Franchisee acknowledges that the covenants contained herein are necessary to protect the goodwill of the Franchised Business, other Mighty Dog Roofing franchisees, and the System. Franchisee further acknowledges that covenants contained in this Section 17 are necessary to protect Franchisor's procedures and know-how transmitted during the term of this Agreement. Franchisee agrees that in the event of the actual or threatened breach of this Section 17, Franchisor's harm will be irreparable, and that Franchisor has no adequate remedy at law to prevent such harm. Franchisee acknowledges and agrees on Franchisee's own behalf and on behalf of the persons who are liable under this Section 17 that each has previously worked or been gainfully employed in other careers and that the provisions of this Section 17 in no way prevent any such person from earning a living. Franchisee further acknowledges and agrees that the time limitations of this Section 17 shall be tolled during any default under this Section.

~~17.4—Employees.~~ Franchisee shall ensure that Franchisee's principals, managers, employees, and anyone else who will have access to Franchisor's Confidential Information, execute a Confidentiality and Restrictive Covenant Agreement, in the form attached as Exhibit C to the Franchise Agreement, or as Franchisor, in Franchisor's sole discretion, otherwise prescribes. Franchisee must furnish Franchisor a copy of each executed agreement.

~~17.5—No Defense.~~ Franchisee hereby agrees that the existence of any claim Franchisee may have against Franchisor, whether or not arising from this Agreement, shall not constitute a defense to Franchisor's enforcement of the covenants contained in this Section 17. Franchisee agrees to pay all costs and expenses (including reasonable attorneys' fees) that Franchisor incurs in connection with the enforcement of this Section 17.

~~18—DISPUTE RESOLUTION~~

~~18.1—Choice of Law.~~ This Agreement shall be governed by and construed in accordance with the laws of the Commonwealth of Pennsylvania, without reference to its conflict of laws principals.

~~18.2—Internal Dispute Resolution.~~ Franchisee must first bring any claim or dispute between Franchisee and Franchisor to Franchisor's management, after providing notice as set forth in Section 18.6 below. Franchisee must exhaust this internal dispute resolution procedure before Franchisee may bring Franchisee's dispute before a third party. This agreement to first attempt resolution of disputes internally

shall survive termination or expiration of this Agreement.

~~18.3 — Mediation; Arbitration. At Franchisor's option, all claims or disputes between Franchisee and Franchisor or its affiliates arising out of, or in any way relating to, this Agreement or any other agreement by and between Franchisee and Franchisor or its affiliates, or any of the parties' respective rights and obligations arising from such agreement, which are not first resolved through the internal dispute resolution procedure set forth in Section 18.2 above, must be submitted first to mediation, in Douglas County, Nebraska under the auspices of the American Arbitration Association ("AAA"), in accordance with AAA's Commercial Mediation Rules then in effect. Before commencing any legal action against Franchisor or its affiliates with respect to any such claim or dispute, Franchisee must submit a notice to Franchisor, which specifies, in detail, the precise nature and grounds of such claim or dispute. Franchisor will have a period of thirty (30) days following receipt of such notice within which to notify Franchisee as to whether Franchisor or its affiliates elects to exercise its option to submit such claim or dispute to mediation. Franchisee may not commence any action against Franchisor or its affiliates with respect to any such claim or dispute in any court unless Franchisor fails to exercise its option to submit such claim or dispute to mediation, or such mediation proceedings have been terminated either: (i) as the result of a written declaration of the mediator(s) that further mediation efforts are not worthwhile; or (ii) as a result of a written declaration by Franchisor. Franchisor's rights to mediation, as set forth herein, may be specifically enforced by Franchisor. Each party shall bear its own cost of mediation and Franchisor and Franchisee shall share mediation costs equally. This agreement to mediate shall survive any termination or expiration of this Agreement.~~

~~18.3.1 — The parties shall not be required to first attempt to mediate a controversy, dispute, or claim through mediation as set forth in this Section 18.3 if such controversy, dispute, or claim concerns an allegation that a party has violated (or threatens to violate, or poses an imminent risk of violating):~~

~~18.3.1.1 — Any federally protected intellectual property rights in the Proprietary Marks, the System, or in any Confidential Information;~~

~~18.3.1.2 — Any claims pertaining to or arising out of any warranty issue;~~

~~18.3.1.3 — Any of the restrictive covenants contained in this Agreement.~~

~~18.3.1.4 — Any of Franchisee's payment obligations that are more than forty-five (45) days past due; or~~

~~18.3.1.5 — Any claims arising out of or related to fraud or misrepresentation by Franchisee, or Franchisee's insolvency.~~

~~18.4 — Selection of Venue. Nothing contained in this Agreement shall prevent Franchisor from applying to and obtaining from any court having jurisdiction a writ of attachment, a temporary injunction, preliminary injunction and/or other emergency relief available to safeguard and protect Franchisor's interests. The parties expressly agree to the jurisdiction and venue of any court of general jurisdiction in~~

Douglas County, Nebraska and the jurisdiction and venue of the United States District Court for the District of Nebraska. Franchisee acknowledges that this Agreement has been entered into in the State of Nebraska, and that Franchisee is to receive valuable and continuing services emanating from Franchisor's headquarters in Omaha, Nebraska including but not limited to training, assistance, support and the development of the System. In recognition of such services and their origin, Franchisee hereby irrevocably consents to the personal jurisdiction of the state and federal courts of Nebraska as set forth in this Section.

18.5 Third Party Beneficiaries. Franchisor's officers, directors, shareholders, members, agents and/or employees are express third party beneficiaries of the provisions of this Agreement, including the mediation provision set forth in this Section 18, each having authority to specifically enforce the right to mediate claims asserted against such person(s) by Franchisee.

18.6 Prior Notice of Claims. As a condition precedent to commencing an action for damages or for violation or breach of this Agreement, Franchisee must notify Franchisor within thirty (30) days after the occurrence of the violation or breach, and failure to timely give such notice shall preclude any claim for damages.

18.7 No Right to Offset. Franchisee shall not withhold all or any part of any payment to Franchisor or any of its affiliates on the grounds of Franchisor's alleged nonperformance or as an offset against any amount Franchisor or any of Franchisor's affiliates allegedly may owe Franchisee under this Agreement or any related agreements.

18.8 Injunctive Relief. Nothing in this Agreement shall prevent Franchisor from seeking to obtain injunctive relief, without posting a bond, against threatened conduct that will cause Franchisor loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary and permanent injunctions. If injunctive relief is granted, Franchisee's only remedy will be the court's dissolution of the injunctive relief. If the injunctive relief was wrongfully issued, Franchisee expressly waives all claims for damages Franchisee incurred as a result of the wrongful issuance.

18.9 Limitation of Action. Franchisee further agrees that no cause of action arising out of or under this Agreement may be maintained by Franchisee against Franchisor unless brought before the expiration of one (1) year after the act, transaction or occurrence upon which such action is based or the expiration of one (1) year after the Franchisee becomes aware of facts or circumstances reasonably indicating that Franchisee may have a claim against Franchisor hereunder, whichever occurs sooner, and that any action not brought within this period shall be barred as a claim, counterclaim, defense, or set-off.

18.9.1 Franchisee hereby waives the right to obtain any remedy based on alleged fraud, misrepresentation, or deceit by Franchisor, including, without limitation, rescission of this Agreement, in any mediation, judicial, or other adjudicatory proceeding arising hereunder, except upon a ground expressly provided in this Agreement, or pursuant to any right expressly granted by any applicable statute expressly regulating the sale of franchises, or any regulation or rules promulgated thereunder.

18.9.2 Notwithstanding anything to the contrary contained herein, all actions shall be conducted on an individual, not a class-wide basis, and any proceeding between Franchisee, Franchisee's

guarantors, and Franchisor or its affiliates or employees may not be consolidated with any other proceeding between Franchisor and any other person or entity.

~~18.10—Waiver of Punitive Damages.~~ Franchisee hereby waives to the fullest extent permitted by law, any right to or claim for any punitive, exemplary, incidental, indirect, special or consequential damages (including, without limitation, lost profits) against Franchisor arising out of any cause whatsoever (whether such cause be based in contract, negligence, strict liability, other tort or otherwise) and agrees that in the event of a dispute, that Franchisee's recovery is limited to actual damages. If any other term of this Agreement is found or determined to be unconscionable or unenforceable for any reason, the foregoing provisions shall continue in full force and effect, including, without limitation, the waiver of any right to claim any consequential damages. Nothing in this Section shall be construed to prevent Franchisor from claiming and obtaining punitive or consequential damages, including lost future royalties for the balance of the term of this Agreement.

~~18.11—THE PARTIES HEREBY AGREE TO WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR EQUITY, REGARDLESS OF WHICH PARTY BRINGS SUIT. THIS WAIVER SHALL APPLY TO ANY MATTER WHATSOEVER BETWEEN THE PARTIES HERETO WHICH ARISES OUT OF OR IS RELATED IN ANY WAY TO THIS AGREEMENT, THE PERFORMANCE OF EITHER PARTY, AND/OR FRANCHISEE'S PURCHASE FROM FRANCHISOR OF THE FRANCHISE AND/OR ANY GOODS OR SERVICES.~~

~~19—REPRESENTATIONS~~

~~19.1—Proprietary Software.~~ Any proprietary software provided by Franchisor or an affiliate is on an "AS-IS" and "AS AVAILABLE" basis. Franchisor does not covenant any level, quality, continuity or standard of operation for any proprietary software, or covenant that the proprietary software will be free from defaults, viruses or other harmful components, operate on a continuous or uninterrupted basis, or provide secure access to the software or services provided thereby.

~~FRANCHISOR MAKES NO REPRESENTATION OR WARRANTY OF ANY KIND, EITHER EXPRESS OR IMPLIED, INCLUDING, WITHOUT LIMITATION, WARRANTIES OF MERCHANTABILITY, FITNESS FOR A PARTICULAR PURPOSE, TITLE OR NON-INFRINGEMENT, OR WARRANTIES REGARDING THE QUALITY, ACCURACY, TIMELINESS, AVAILABILITY, SUITABILITY, RELIABILITY OF ANY SERVICE, OR SECURITY, USEFULNESS, LACK OF VIRUSES OR OTHER HARMFUL COMPONENTS, OR WARRANTIES REGARDING COMPLETENESS OF THE CONTENT OF THE PROPRIETARY SOFTWARE, OR WARRANTIES WITH RESPECT TO THE USE OR AVAILABILITY OF ANY INFORMATION, DATA, ITEM, APPARATUS, METHOD OR PROCESS INCLUDED IN THE PROPRIETARY SOFTWARE, OR THAT SUCH WILL MEET THE FRANCHISEE'S REQUIREMENTS, OR BE ERROR FREE OR NOT INFRINGE ON THE RIGHTS OF OTHERS, OR THAT DEFECTS WILL BE CORRECTED.~~

~~19.2—No Authority.~~ NO SALESPERSON, REPRESENTATIVE OR OTHER PERSON HAS THE AUTHORITY TO BIND OR OBLIGATE FRANCHISOR EXCEPT FRANCHISOR'S AUTHORIZED OFFICER BY A WRITTEN DOCUMENT. FRANCHISEE ACKNOWLEDGES THAT

~~NO REPRESENTATIONS, PROMISES, INDUCEMENTS, GUARANTEES OR WARRANTIES OF ANY KIND WERE MADE BY FRANCHISOR OR ON FRANCHISOR'S BEHALF WHICH HAVE LED FRANCHISEE TO ENTER INTO THIS AGREEMENT. FRANCHISEE UNDERSTANDS THAT WHETHER FRANCHISEE SUCCEEDS AS A FRANCHISEE IS DEPENDENT UPON FRANCHISEE'S EFFORTS, BUSINESS JUDGMENTS, THE PERFORMANCE OF FRANCHISEE'S EMPLOYEES, MARKET CONDITIONS AND VARIABLE FACTORS BEYOND FRANCHISOR'S CONTROL OR INFLUENCE. FRANCHISEE FURTHER UNDERSTANDS THAT SOME FRANCHISEES ARE MORE OR LESS SUCCESSFUL THAN OTHER FRANCHISEES AND THAT FRANCHISOR HAS MADE NO REPRESENTATION THAT FRANCHISEE WILL DO AS WELL AS ANY OTHER FRANCHISEE.~~

~~19.3 Receipt. THE UNDERSIGNED ACKNOWLEDGES RECEIPT OF THIS AGREEMENT, WITH ALL BLANKS COMPLETED AND WITH ANY AMENDMENTS AND SCHEDULES, AT LEAST SEVEN (7) CALENDAR DAYS PRIOR TO EXECUTION OF THIS AGREEMENT. IN ADDITION, THE UNDERSIGNED ACKNOWLEDGES RECEIPT OF FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT AT LEAST FOURTEEN (14) CALENDAR DAYS PRIOR TO THE EXECUTION OF THIS AGREEMENT OR FRANCHISEE'S PAYMENT OF ANY MONIES TO FRANCHISOR, REFUNDABLE OR OTHERWISE.~~

~~19.4 Opportunity for Review by Franchisee's Advisors. FRANCHISEE ACKNOWLEDGES THAT FRANCHISOR HAS RECOMMENDED, AND THAT FRANCHISEE HAS HAD THE OPPORTUNITY TO OBTAIN, REVIEW OF THIS AGREEMENT AND FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT BY FRANCHISEE'S LAWYER, ACCOUNTANT OR OTHER BUSINESS ADVISOR PRIOR TO EXECUTION HEREOF.~~

~~19.5 Execution of Agreement. EACH OF THE UNDERSIGNED PARTIES WARRANTS THAT IT HAS THE FULL AUTHORITY TO SIGN AND EXECUTE THIS AGREEMENT. IF FRANCHISEE IS A PARTNERSHIP OR CORPORATION, THE PERSON EXECUTING THIS AGREEMENT ON BEHALF OF SUCH PARTNERSHIP OR CORPORATION WARRANTS TO FRANCHISOR, BOTH INDIVIDUALLY AND IN HIS CAPACITY AS PARTNER OR OFFICER, THAT ALL OF THE PARTNERS OF THE PARTNERSHIP OR ALL OF THE SHAREHOLDERS OF THE CORPORATION, AS APPLICABLE, HAVE READ AND APPROVED THIS AGREEMENT, INCLUDING ANY RESTRICTIONS WHICH THIS AGREEMENT PLACES UPON RIGHTS TO TRANSFER THEIR INTEREST IN THE PARTNERSHIP OR CORPORATION.~~

~~20 GUARANTEE OF PRINCIPALS AND THEIR SPOUSES~~

~~Franchisee's spouse and all partners in a limited partnership, shareholders in a corporate franchisee, or members of a limited liability company, as well as all general partners and managing members, and their spouses hereby personally and unconditionally guarantee without notice, demand or presentment, the payment of all of Franchisee's monetary obligations under this Agreement and any other agreement between Franchisee and Franchisor and/or Franchisor's affiliates, as if each were an original party to this or any other agreement in his or her individual capacity. All such personal guarantors further agree to be bound by the restrictions upon Franchisee's activities upon transfer, termination or expiration and nonrenewal of this Agreement as if each were an original party to this Agreement in his or her individual capacity. All such personal guarantors and their spouses must execute a continuing personal~~

guaranty in the form attached hereto as Exhibit A.

21 — NOTICES

All notices and requests to be given under this Agreement are to be in writing, and delivered by either hand delivery or overnight mail by a recognized carrier offering a delivery receipt, to the following addresses (which may be changed by written notice):

Franchisee Name/Address: _____

Franchisor: _____ MDR United LLC
2525 N. 117th Avenue
Omaha, Nebraska 68164

Mailing any notice hereunder sent by U.S. certified mail, postage prepaid or when sent via Federal Express or a similar overnight courier shall be presumptive evidence of delivery of the notice or request.

22 — MISCELLANEOUS

~~22.1 — Entire Agreement.~~ This Agreement contains the entire Agreement of the parties. There are no representations either oral or written, except those contained in this Agreement. This written Agreement includes all representations between the parties. This Agreement may not be modified except by a written document signed by both parties. Nothing in this Agreement or any related agreement is intended to disclaim the representations Franchisor made in the franchise disclosure document furnished to Franchisee.

~~22.2 — Construction of Language.~~ The language of this Agreement shall be construed according to its fair meaning, and not strictly for or against either party. All words in this Agreement refer to whatever number or gender the context requires. If more than one party or person is referred to as Franchisee, their obligations and liabilities shall be joint and several. Headings are for reference purposes and do not control interpretation. Reference to Franchisee's "immediate family" means Franchisee's spouse, parents, children and siblings and Franchisee's spouse's parents, children, and siblings. Reference to Franchisee's "principals" means Franchisee's partners, officers, directors, shareholders, members, and managers, as applicable. References to "Franchisor" and "Franchisee" include the party's successors, assigns or transferees. The parties have had a reasonable opportunity to review this Agreement. In the event of an ambiguity or if a question of intent or interpretation arises, this Agreement shall be construed as if drafted jointly by all of the parties, and no presumptions or burdens of proof shall arise in favor of any party by virtue of the authorship of any of the provisions of this Agreement.

~~22.3—Severability.~~ If any provision of this Agreement is deemed invalid or inoperative for any reason, that provision shall be deemed modified to the extent necessary to make it valid and operative or, if it cannot be so modified, it shall then be severed, and the remainder of that provision shall continue in full force and effect as if this Agreement had been signed with the invalid portion so modified or eliminated; provided, however, that if any part of this Agreement relating to payments to Franchisor or any of its affiliates or protection of the Proprietary Marks or the Confidential Information, including the Operations Manual and Franchisor's other trade secrets, is declared invalid or unenforceable, then Franchisor at Franchisor's option may terminate this Agreement immediately upon written notice to Franchisee.

~~22.4—State Law Applies.~~ If any provision of this Agreement, including but not limited to its provisions for transfer, renewal, termination, notice of termination, or cure rights, is inconsistent with any valid law or regulation of the state in which the Franchised Business is located, then the valid law or regulation of that state applicable to the Franchised Business shall supersede any provision of this Agreement that is less favorable to Franchisee.

~~22.5—Additional Documentation.~~ Franchisee must from time to time, subsequent to the date first set forth above, at Franchisor's request and without further consideration, execute and deliver such other documentation or agreements and take such other actions as Franchisor reasonably may require in order to effectuate the transactions contemplated herein. In the event that Franchisee fails to comply with the provisions of this Section, Franchisee hereby appoints Franchisor as Franchisee's attorney in fact to execute any and all documents on Franchisee's behalf, reasonably necessary to effectuate the transactions contemplated herein.

~~22.6—Force Majeure.~~ Neither Franchisee, Franchisor, or Franchisor's affiliates will be liable for loss or damage or deemed to be in breach of this Agreement or any related agreement if its failure to perform its obligations is not the fault nor within the reasonable control of the person due to perform but results from, without limitation, fire, flood, natural disasters, acts of God, governmental acts or orders, pandemics or other national health crisis or civil disorders. Any delay resulting from any such cause will extend the time of performance for the period of such delay or for such other reasonable period of time as the parties agree in writing or will excuse performance, in whole or in part, as Franchisor deems reasonable.

~~22.7—Anti-Terrorist Activities.~~ Franchisee certifies that neither Franchisee, nor Franchisee's owners, principals, employees or anyone associated with Franchisee is listed in the Annex to Executive Order 13224. Franchisee agrees not to hire or have any dealings with a person listed in the Annex. Franchisee certifies that Franchisee has no knowledge or information that, if generally known, would result in Franchisee, Franchisee's owners, principals, employees, or anyone associated with Franchisee being listed in the Annex to Executive Order 13224. Franchisee agrees to comply with and/or assist Franchisor to the fullest extent possible in Franchisor's efforts to comply with the Anti-Terrorism Laws (as defined below). In connection with such compliance, Franchisee certifies, represents, and warrants that none of Franchisee's property or interests are subject to being "blocked" under any of the Anti-Terrorism Laws and that Franchisee and Franchisee's owners or principals are not otherwise in violation of any of the Anti-Terrorism Laws. Franchisee is solely responsible for ascertaining what actions must be taken by Franchisee to comply with all such Anti-Terrorism Laws, and Franchisee specifically acknowledges and agrees that Franchisee's indemnification responsibilities as provided in Section 13.2 of

~~this Agreement pertain to Franchisee's obligations under this Section 22.7. Any misrepresentation by Franchisee under this Section or any violation of the Anti-Terrorism Laws by Franchisee, Franchisee's owners, principals or employees shall constitute grounds for immediate termination of this Agreement and any other agreement Franchisee has entered into with Franchisor or one of Franchisor's affiliates in accordance with the terms of Section 15.2.1 of this Agreement. As used herein, "Anti-Terrorism Laws" means Executive Order 13224 issued by the President of the United States, the Terrorism Sanctions Regulations (Title 31, Part 595 of the U.S. Code of Federal Regulations), the Foreign Terrorist Organizations Sanctions Regulations (Title 31, Part 597 of the U.S. Code of Federal Regulations), the Cuban Assets Control Regulations (Title 31, Part 515 of the U.S. Code of Federal Regulations), the USA PATRIOT Act, and all other present and future federal, state and local laws, ordinances, regulations, policies lists and any other requirements of any Governmental Authority (including without limitation, the United States Department of Treasury Office of Foreign Assets Control) addressing or in any way relating to terrorist acts and acts of war.~~

~~22.8 — Attorneys' Fees.~~ If Franchisee is in breach or default of any monetary or non-monetary material obligation under this Agreement or any related agreement between Franchisee and Franchisor and/or Franchisor's affiliates, and Franchisor engages an attorney to enforce Franchisor's rights (whether or not formal judicial proceedings are initiated), Franchisee must pay all reasonable attorneys' fees, court costs and litigation expenses Franchisor incurs. If Franchisee institutes any legal action to interpret or enforce the terms of this Agreement, and Franchisee's claim in such action is denied or the action is dismissed, Franchisor is entitled to recover Franchisor's reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending against same, and to have such an amount awarded as part of the judgment in the proceeding.

23 — ACKNOWLEDGMENTS

~~23.1 — Independent Investigation.~~ Franchisee acknowledges that Franchisee has conducted an independent investigation of the Franchised Business contemplated by this Agreement and recognizes that it involves business risks which make the success of the venture largely dependent upon Franchisee's business abilities and efforts. Franchisee acknowledges that Franchisee has been given the opportunity to clarify any provision of this Agreement that Franchisee may not have initially understood and that Franchisor has advised Franchisee to have this Agreement reviewed by an attorney.

~~23.2 — No Guarantee of Earnings.~~ Franchisee understands that Franchisor and any of Franchisor's representatives and/or agents with whom Franchisee has met have not made and are not making any guarantees as to the extent of Franchisee's success in Franchisee's Franchised Business, and have not and are not in any way representing or promising any specific amounts of earnings or profits in association with Franchisee's Franchised Business.

~~23.3 — Receipt of Franchise Disclosure Document.~~ Franchisee acknowledges that this Agreement and Franchisor's Franchise Disclosure Document have been in Franchisee's possession for at least fourteen (14) calendar days before Franchisee signed this Agreement or paid any monies to Franchisor or an affiliate and that any material changes to this Agreement were in writing in this Agreement for at least seven (7) calendar days before Franchisee signed this Agreement.

~~23.4 — No Personal Liability.~~ Franchisee agrees that fulfillment of any and all of Franchisor's obligations written in this Agreement or based on any oral communications which may be ruled to be

~~binding in a Court of Law shall be Franchisor's sole responsibility and none of Franchisor's agents, representatives, nor any individuals associated with Franchisor's franchise company shall be personally liable to Franchisee for any reason. This is an important part of this Agreement. Franchisee agrees that nothing that Franchisee believes Franchisee has been told by Franchisor or Franchisor's representatives shall be binding unless it is written in this Agreement. This is an important part of this Agreement. Do not sign this Agreement if there is any question concerning its contents or any representations made.~~

Signatures appear on following page

~~IN WITNESS WHEREOF, AND INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HERETO HAVE CAUSED THIS AGREEMENT TO BE EXECUTED EFFECTIVE THE DATE FIRST SET FORTH ABOVE.~~

~~FRANCHISOR~~

~~MDR UNITED LLC~~

By: _____
Josh Skolnick, Managing Member

By: _____
Zach Beutler, Managing Member

~~FRANCHISEE~~

_____, individually

EXHIBIT A
to
MDR UNITED LLC
FRANCHISE AGREEMENT

PERSONAL GUARANTY

~~NOTE: IF FRANCHISEE IS A CORPORATION, EACH OF FRANCHISEE'S SHAREHOLDERS AND THEIR SPOUSES MUST EXECUTE THE FOLLOWING UNDERTAKING. IF FRANCHISEE IS A PARTNERSHIP, EACH OF FRANCHISEE'S GENERAL PARTNERS AND THEIR SPOUSES MUST EXECUTE THE FOLLOWING UNDERTAKING. IF FRANCHISEE IS A LIMITED LIABILITY COMPANY, EACH OF FRANCHISEE'S MEMBERS AND MANAGERS AND THEIR SPOUSES MUST EXECUTE THE FOLLOWING UNDERTAKING.~~

ARTICLE I PERSONAL GUARANTY

~~The undersigned persons (individually and collectively "you") hereby represent to MDR United LLC ("Franchisor"), or all of the members and managers, or the spouse of any such shareholder, general partner, or member or manager of _____ ("Franchisee"), as the case may be. In consideration of the grant by Franchisor to Franchisee as provided in the foregoing franchise agreement (the "Franchise Agreement"), each of you hereby agree, in consideration of benefits received and to be received by each of you, jointly and severally, and for yourselves, your heirs, legal representatives and assigns, to be firmly bound by all of the terms, provisions and conditions of the foregoing Franchise Agreement, and any other agreement between Franchisee and Franchisor and/or its affiliates, and do hereby unconditionally guarantee the full and timely performance by Franchisee of each and every obligation of Franchisee under the aforesaid Franchise Agreement or other agreement between Franchisor and Franchisee, including, without limitation, any indebtedness of Franchisee arising under or by virtue of the aforesaid Franchise Agreement and that you (jointly and individually) will not permit or cause any change in the percentage of Franchisee owned, directly or indirectly, by any person, without first obtaining the written consent of Franchisor prior to said proposed transfer, which consent must not be unreasonably withheld, and without first paying or causing to be paid to Franchisor the transfer fee provided for in said Franchise Agreement, if applicable, and without otherwise complying with the transfer provisions of the foregoing Franchise Agreement. You further agree to be bound by the in term and post term non-competition and non-solicitation covenants set forth in Section 17 of the Franchise Agreement, as well as all other covenants set forth in the Franchise Agreement, including but not limited to those concerning confidentiality (Section 5 of the Franchise Agreement) and indemnification (Section 13.2 of the Franchise Agreement). You agree that this personal guaranty (the "Guaranty") will be governed by the dispute resolution procedures set forth in Section 18 of the Franchise Agreement.~~

ARTICLE II CONFIDENTIALITY

~~During the term of this Agreement, you will receive information which Franchisor considers a trade secret and confidential information ("Confidential Information"). You shall not, during the term of this Agreement or thereafter, communicate, divulge, or use for the benefit of any other person, partnership, association, corporation, or limited liability company any Confidential Information including, without limitation, Franchisor's Operations Manual and its contents; price lists and standards and specifications for the Approved Products and Services; standards and specifications related to Franchisor's integrated~~

bookkeeping system, and other methods, techniques, and know-how concerning the operation of a Mighty Dog Roofing business, and may be appraised by virtue of your role as a Guarantor of Franchisee.

ARTICLE III NON-COMPETITION

1) ~~During the Term of the Franchise Agreement.~~ During the term of the Franchise Agreement, neither you, nor your owners, principals, officers, directors, nor any members of your family or the family of your owners, officers, directors, or principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person or entity:

- a) ~~Own, maintain, engage in, be employed as an officer, director, principal or of, lend money to, extend credit to or have any interest in any other business that, directly or indirectly, by itself or through licensees or franchisees, offers commercial or residential roofing installation, repairs, gutters, rain spouts or any other products or services authorized or offered for sale by System franchisees (a "Competitive Business") regardless of location provided that this Article III(1) does not apply to: (i) such person's ownership of a Franchised Business under a Franchise Agreement with Franchisor; or (ii) such person's ownership of a less than five percent (5%) legal or beneficial interest in any publicly traded company providing such services;~~
- b) ~~Directly or indirectly induce or seek to induce anyone employed by Franchisor, an affiliate or any other System franchisee to leave his or her employment thereat; or~~
- e) ~~Solicit any current, former, or prospective customer solicited by Franchisee's Franchised Business or any other customer of whom Franchisee has become aware as a result of access to Franchisor's System or other franchisees for any competitive purpose.~~

2) ~~After the Term of the Franchise Agreement.~~ For a period of two (2) years after the expiration and nonrenewal, transfer or termination of the Franchise Agreement, regardless of the cause, neither you, nor your owners, principals, officers, directors, nor any members of your family or the family of your owners, officers, directors, or principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person or entity:

- a) ~~Own, maintain, engage in, be employed as an officer, director, principal, or of, lend money to, extend credit to or have any interest in any Competitive Business (i) within the Protected Territory, (ii) within a twenty five (25) mile radius of the Protected Territory of any other Franchised Business, or (iii) within a twenty five (25) mile radius of any Mighty Dog Roofing business operated by Franchisor or its affiliate, provided that this Article III(2) does not apply to: (A) such person's ownership of a Franchised Business under a Franchise Agreement with Franchisor; or (B) such person's ownership of a less than five percent (5%) legal or beneficial interest in any publicly traded company providing services the same as or similar to a Competitive Business;~~
- b) ~~Directly or indirectly induce or seek to induce anyone employed by Franchisor, an affiliate or any other System franchisee to leave his or her employment thereat; or~~
- e) ~~Solicit any current, former, or prospective customer solicited by Franchisee's Franchised Business or any other customer of whom Franchisee has become aware as a result of access to~~

Franchisor's System or other franchisees for any competitive purpose.
refresher training that Franchisee is required to attend.

- 3) **Intent and Enforcement.** It is the parties' intent that the provisions of this Article III be judicially enforced to the fullest extent permissible under applicable law. Accordingly, the parties agree that any reduction in scope or modification of any part of the noncompetition provisions contained herein shall not render any other part unenforceable. In the event of the actual or threatened breach of this Article III by you, any of your principals, or any members of their immediate family, Franchisor shall be entitled to an injunction restraining such person from any such actual or threatened breach. You agree that in the event of the actual or threatened breach of this Article III, Franchisor's harm will be irreparable and that Franchisor has no adequate remedy at law to prevent such harm. You acknowledge and agree that each of you has previously worked or been gainfully employed in other careers and that the provisions of this Article III in no way prevent you from earning a living. You further acknowledge and agree that the time limitation of this Article III shall be tolled during any default under this Guaranty.

ARTICLE IV DISPUTE RESOLUTION

- 1) **Acknowledgment.** You acknowledge that this Guaranty is not a franchise agreement and does not confer upon you any rights to use the Franchisor's proprietary marks or its system.
- 2) **Governing Law.** This Guaranty shall be deemed to have been made in and governed by the laws of the Commonwealth of Pennsylvania, without any reference to Pennsylvania conflict of laws principles.
- 3) **Internal Dispute Resolution.** You must first bring any claim or dispute arising out of or relating to the Franchise Agreement or this Guaranty to Franchisor's management. You agree to exhaust this internal dispute resolution procedure before bringing any dispute before a third party. This agreement to engage in internal dispute resolution first shall survive the termination or expiration of this Agreement.
- 4) **Mediation.** At Franchisor's option, all claims or disputes between you and Franchisor arising out of, or in any way relating to, this Guaranty or the Franchise Agreement or any other agreement by and between you and the Franchisor, or any of the parties' respective rights and obligations arising from such agreements, must be submitted first to mediation, in Douglas County, Nebraska, under the auspices of the American Arbitration Association ("AAA"), in accordance with AAA's Commercial Mediation Rules then in effect. Before commencing any legal action against Franchisor or its affiliates with respect to any such claim or dispute, you must submit a notice to Franchisor, which specifies, in detail, the precise nature and grounds of such claim or dispute. Franchisor will have a period of thirty (30) days following receipt of such notice within which to notify you as to whether Franchisor or its affiliates elects to exercise its option to submit such claim or dispute to mediation. You may not commence any action against Franchisor or its affiliates with respect to any such claim or dispute in any court unless Franchisor fails to exercise its option to submit such claim or dispute to mediation, or such mediation proceedings have been terminated either: (i) as the result of a written declaration of the mediator(s) that further mediation efforts are not worthwhile; or (ii) as a result of a written declaration by Franchisor. Franchisor's rights to mediation, as set forth herein, may be specifically enforced by Franchisor. Each party shall bear its own cost of mediation and the parties shall share the cost of mediator. This agreement to mediate at Franchisor's option shall survive the termination or expiration of the Franchise Agreement.

~~Report. Franchisor's acceptance of an insurance carrier does not constitute Franchisor's representation or~~
~~the franchisor's acceptance of an insurance carrier does not constitute Franchisor's representation or~~
~~mediation as set forth in this Section 4 if such controversy, dispute, or claim concerns an allegation that~~
~~a party has violated (or threatens to violate, or poses an imminent risk of violating):~~

- ~~i. Any federally protected intellectual property rights in the Proprietary Marks, the System, or in any Confidential Information;~~
- ~~ii. Any claims arising out of or pertaining to any warranty issued;~~
- ~~iii. Any of the restrictive covenants contained in this agreement;~~
- ~~iv. Any of Franchisee's payment obligations that are more than forty-five (45) days past due; or~~
- ~~v. Any claims arising out of or related to fraud or misrepresentation by Franchisee, or Franchisee's insolvency.~~

~~5) **Third Party Beneficiaries.** Franchisor's officers, directors, shareholders, agents and/or employees are express third party beneficiaries of the Franchise Agreement and this Guaranty, and the mediation provisions contained herein, each having authority to specifically enforce the right to mediate and arbitrate claims asserted against such person(s) by you.~~

~~6) **Injunctive Relief.** Nothing contained in this Guaranty shall prevent Franchisor from applying to or obtaining from any court having jurisdiction, without bond, a writ of attachment, temporary injunction, preliminary injunction and/or other emergency relief available to safeguard and protect Franchisor's interest prior to the filing of any mediation proceeding or pending the trial or handing down of a decision or award pursuant to any mediation or judicial proceeding conducted hereunder.~~

~~7) **Jurisdiction and Venue.** Nothing contained in this Guaranty shall prevent Franchisor from applying to and obtaining from any court having jurisdiction a writ of attachment, a temporary injunction, preliminary injunction and/or other emergency relief available to safeguard and protect Franchisor's interests. The parties expressly agree to the jurisdiction and venue of any court of general jurisdiction in Douglas County, Nebraska and the jurisdiction and venue of the United States District Court for the District of Nebraska. The parties acknowledge and agree that this Agreement has been entered into in the State of Nebraska, and that Franchisee is to receive valuable and continuing services emanating from Franchisor's headquarters in Douglas County, Nebraska, including but not limited to training, assistance, support and the development of the System. In recognition of such services and their origin, you hereby irrevocably consent to the personal jurisdiction of the state and federal courts of Nebraska as set forth herein.~~

~~8) **Jury Trial Waiver.** THE PARTIES HEREBY AGREE TO WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR EQUITY, REGARDLESS OF WHICH PARTY BRINGS SUIT. THIS WAIVER SHALL APPLY TO ANY MATTER WHATSOEVER BETWEEN THE PARTIES HERETO WHICH ARISES OUT OF OR IS RELATED IN ANY WAY TO THIS PERSONAL GUARANTY OR THE FRANCHISE AGREEMENT, THE PERFORMANCE OF EITHER PARTY, AND/OR YOUR PURCHASE FROM FRANCHISOR OF THE FRANCHISE, OPTION AND/OR ANY GOODS~~

OR SERVICES.

- 9) ~~**Waiver of Punitive Damages.** You waive, to the fullest extent permitted by law, any right to or claim for any punitive, exemplary, incidental, indirect, special or consequential damages (including, without limitation, lost profits) which you may have against Franchisor arising out of any cause whatsoever (whether such cause be based in contract, negligence, strict liability, other tort or otherwise) and agree that in the event of a dispute, your recovery shall be limited to actual damages. If any other term of this Guaranty is found or determined to be unconscionable or unenforceable for any reason, the foregoing provisions shall continue in full force and effect, including, without limitation, the waiver of any right to claim any consequential damages.~~
- 10) ~~**Limitation on Action.** You agree that no cause of action arising out of or under this Guaranty or the Franchise Agreement may be maintained by you unless brought before the expiration of one (1) year after the act, transaction or occurrence upon which such action is based or the expiration of one (1) year after you become aware of facts or circumstances reasonably indicating that you may have a claim against the Franchisor, whichever occurs sooner, and that any action not brought within this period shall be barred as a claim, counterclaim, defense or set off. Notwithstanding anything to the contrary contained herein, all actions will be conducted on an individual, not a class wide basis, and any proceeding between you, Franchisee, and Franchisor or its affiliates or employees may not be consolidated with any other proceeding between Franchisor and any other person or entity.~~
- 11) ~~**Attorneys' Fees.** If the undersigned is in breach or default of any monetary or non-monetary material obligation under the Franchise Agreement or this Guaranty, or any related agreement between Franchisee and Franchisor and/or Franchisor's affiliates, and Franchisor engages an attorney to enforce Franchisor's rights (whether or not formal judicial proceedings are initiated), Franchisee must pay all reasonable attorneys' fees, court costs and litigation expenses Franchisor incurs. If the undersigned or Franchisee institutes any legal action to interpret or enforce the terms of this Guaranty or the Franchise Agreement, and the claim(s) in such action is denied or the action is dismissed, Franchisor is entitled to recover Franchisor's reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending against same, and to have such an amount awarded as part of the judgment in the proceeding.~~
- 12) ~~**Nonwaiver.** Franchisor's failure to insist upon strict compliance with any provision of this Guaranty and the Franchise Agreement shall not be a waiver of Franchisor's right to do so, any law, custom, usage or rule to the contrary notwithstanding. Delay or omission by Franchisor respecting any breach or default shall not affect Franchisor's rights respecting any subsequent breaches or defaults. All rights and remedies granted in this Guaranty shall be cumulative. Franchisor's election to exercise any remedy available by law or contract shall not be deemed a waiver or preclude exercise of any other remedy.~~
- 13) ~~**Severability.** The parties agree that if any provisions of this Guaranty may be construed in two ways, one of which would render the provision illegal or otherwise voidable or unenforceable and the other which would render it valid and enforceable, such provision shall have the meaning that renders it valid and enforceable. The language of all provisions of this Guaranty shall be construed according to fair meaning and not strictly construed for or against either party. The provisions of this Guaranty are severable, and this Guaranty shall be interpreted and enforced as if all completely invalid or unenforceable provisions were not contained herein, and partially valid and enforceable provisions shall be enforced to the extent that they are valid and enforceable. If any material provision of this~~

~~Guaranty shall be stricken or declared invalid, the parties agree to negotiate mutually acceptable substitute provisions. In the event that the parties are unable to agree upon such provisions, Franchisor reserves the right to terminate this Guaranty.~~

~~14) **Construction of Language.** Any term defined in the Franchise Agreement that is not defined in this Guaranty will be ascribed the meaning given to it in the Franchise Agreement. The language of this Guaranty will be construed according to its fair meaning, and not strictly for or against either party. All words in this Guaranty refer to whatever number or gender the context requires. If more than one party or person is referred to as you, their obligations and liabilities must be joint and several. Headings are for reference purposes and do not control interpretation.~~

~~15) **Successors.** References to "Franchisor" or "the undersigned, or "you" include the respective parties' successors or permitted assigns or transferees.~~

~~16) **No Personal Liability.** You agree that fulfillment of any and all of Franchisor's obligations written in this Guaranty or in the Franchise Agreement or based on any oral communications which may be ruled to be binding in a Court of Law shall be Franchisor's sole responsibility and none of Franchisor's agents, representatives, nor any individuals associated with Franchisor's franchise company shall be personally liable to Franchisee or you for any reason.~~

~~**THE REMAINDER OF THIS PAGE IS LEFT INTENTIONALLY BLANK. SIGNATURES
APPEAR ON FOLLOWING PAGE**~~

~~IN WITNESS WHEREOF, AND INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HERETO HAVE CAUSED THIS AGREEMENT TO BE EXECUTED EFFECTIVE THE DATE FIRST SET FORTH ABOVE.~~

PERSONAL GUARANTORS _____ SPOUSES

By: _____	By: _____
_____	_____
Print Name: _____	Print Name: _____
_____	_____
Address: _____	Address: _____
_____	_____
_____	_____
_____	_____
Telephone: _____	Telephone: _____
_____	_____
By: _____	By: _____
_____	_____
Print Name: _____	Print Name: _____
_____	_____
Address: _____	Address: _____
_____	_____
_____	_____
_____	_____
Telephone: _____	Telephone: _____
_____	_____

EXHIBIT B
to
MDR UNITED LLC
FRANCHISE AGREEMENT

**CONDITIONAL ASSIGNMENT OF FRANCHISEE'S TELEPHONE NUMBERS, FACSIMILE
NUMBERS AND DOMAIN NAMES**

1. _____ doing business as a Mighty Dog Roofing franchisee, ("Assignor"), in exchange for valuable consideration provided by MDR United LLC ("Assignee"), receipt of which is hereby acknowledged hereby conditionally assigns to Assignee all telephone numbers, facsimile numbers, domain names, as well as any listings associated therewith, utilized by Assignor in the operation of its Franchised Business at Assignor's above referenced address (the "Assigned Property"). The Assigned Property includes the following:

Telephone Number(s): _____
Facsimile Number(s): _____
Domain Name(s) (as permitted by Franchisor under the Franchise Agreement): _____

2. _____ The conditional agreement will become effective automatically upon termination, expiration of Assignor's franchise. Upon the occurrence of that condition, Assignor must do all things required by the telephone company and/or domain name registrar to assure the effectiveness of the assignment of Assigned Property as if the Assignee had been originally issued such Assigned Property and the usage thereof.

3. _____ Assignor agrees to pay the telephone company and/or domain name registrar, on or before the effective date of assignment, all amounts owed for the use of the Assigned Property up to the date this Assignment becomes effective. Assignor further agrees to indemnify Assignee for any sums Assignee must pay the telephone company to effectuate this Assignment, and agrees to fully cooperate with the telephone company and/or domain name registrar, as well as Assignee, in effectuating this Assignment.

ASSIGNOR:

By: _____ Date: _____

Name: _____

Title: _____

ASSIGNEE:

MDR UNITED LLC

By: _____ Date: _____

Name: _____

Title: _____

EXHIBIT C
to
MDR UNITED LLC
FRANCHISE AGREEMENT

CONFIDENTIALITY AND RESTRICTIVE COVENANT AGREEMENT
(for trained employees, shareholders, officers, directors, general partners, members and managers of Franchisee)

In consideration of my being a _____ of _____ (the "Franchisee"), and other good and valuable consideration, the receipt and sufficiency of which is acknowledged, I hereby acknowledge and agree that Franchisee, has acquired the right and franchise from MDR United LLC (the "Company") to establish and operate a Mighty Dog Roofing business (the "Franchised Business") and the right to use in the operation of the Franchised Business the Company's trade names, trademarks and service marks (the "Proprietary Marks") and the Company's unique and distinctive format and system relating to the establishment and operation of Mighty Dog Roofing Franchised Businesses (the "System"), as they may be changed, improved and further developed from time to time in the Company's sole discretion, only at the following authorized and approved location: _____ (the "Franchised Business Premises").

1. ~~The Company possesses certain proprietary and confidential information and trade secrets relating to the operation of the System and the Franchised Business, including the Company's Manuals; price lists and standards and specifications for the Approved Products and Services; standards and specifications related to the Company's integrated bookkeeping system, and other methods, techniques and know how concerning the operation of the Franchised Business which may be communicated to Franchisee or of which I may be apprised by virtue of my employment with Franchisee ("Confidential Information").~~

2. ~~Any and all information, knowledge, know how, and techniques which the Company specifically designates as confidential shall be deemed to be Confidential Information for purposes of this Agreement.~~

3. ~~In my position with the Franchisee, the Company and Franchisee will disclose the Confidential Information to me in furnishing to me the training program and subsequent ongoing training, the Company's Operations Manual (the "Operations Manual") and other general assistance during the term of this Agreement.~~

4. ~~I will not acquire any interest in the Confidential Information, other than the right to utilize it in the operation of the Franchised Business during the term hereof, and the use or duplication of the Confidential Information for any use outside the System would constitute an unfair method of competition.~~

5. ~~The Confidential Information is proprietary, involves trade secrets of the Company, and is disclosed to me solely on the condition that I agree, and I do hereby agree, that I shall hold in strict confidence all Confidential Information and all other information designated by the Company as confidential. Unless the Company otherwise agrees in writing, I will disclose and/or use the Confidential Information only in connection with my duties with the Franchisee, and will continue not to disclose any such information even after I cease to be in that position and will not use any such information even after I cease to be in that position unless I can demonstrate that such information has become generally known or easily accessible other than by the breach of an obligation of Franchisee under the Franchise Agreement.~~

~~6. Except as otherwise approved in writing by the Company, I shall not, while in my position with the Franchisee, for myself, or through, on behalf of, or in conjunction with any person, persons, partnership, corporation or limited liability company, own, maintain, engage in, be employed by, or have any interest in any other business which operates or licenses any other competing businesses, except for a Franchised Business operating under the System and Proprietary Marks.~~

~~7. I agree that each of the foregoing covenants shall be construed as independent of any other covenant or provision of this Agreement. If all or any portion of a covenant in this Agreement is held unreasonable or unenforceable by a court or agency having valid jurisdiction in an unappealed final decision to which the Company is a party, I expressly agree to be bound by any lesser covenant subsumed within the terms of such covenant that imposes the maximum duty permitted by law, as if the resulting covenant were separately stated in and made a part of this Agreement.~~

~~8. I understand and acknowledge that the Company shall have the right, in its sole discretion, to reduce the scope of any covenant set forth in this Agreement, or any portion thereof, without my consent, effective immediately upon receipt by me of written notice thereof, and I agree to comply forthwith with any covenant as so modified.~~

~~9. The Company is a third party beneficiary of this Agreement and may enforce it, solely and/or jointly with the Franchisee. I am aware that my violation of this Agreement will cause the Company and the Franchisee irreparable harm; therefore, I acknowledge and agree that the Franchisee and/or the Company may apply for the issuance of an injunction preventing me from violating this Agreement, and I agree to pay the Franchisee and the Company all the costs it/they incur(s), including, without limitation, legal fees and expenses, if this Agreement is enforced against me. Due to the importance of this Agreement to the Franchisee and the Company, any claim I have against the Franchisee or the Company is a separate matter and does not entitle me to violate, or justify any violation of this Agreement.~~

~~10. This Agreement shall be construed under the laws of the Commonwealth of Pennsylvania. The only way this Agreement can be changed is in writing signed by both the Franchisee and me.~~

Signatures appear on following page

By: _____

Name: _____

Title: _____

Date: _____

ACKNOWLEDGED BY FRANCHISEE

By: _____

Name: _____

Date: _____

EXHIBIT D
to
MDR UNITED LLC
FRANCHISE AGREEMENT

ELECTRONIC FUNDS WITHDRAWAL AUTHORIZATION

Bank Name: _____

ABA# : _____

Acct. No.: _____

Acct. Name: _____

Effective as of the date of the signature below, _____ (“Franchisee”) hereby authorizes MDR United LLC (“Company”) or its designee to withdraw funds from the above referenced bank account, electronically or otherwise, and to make the following payments to Company under the Franchise Agreement for the Franchised Business located at: _____: all Royalty fees; and all other fees due and owing to the Company, or to which the Company has rights to, under the Franchise Agreement, electronically or otherwise. Franchisee acknowledges that Royalty and all other fees may be collected by Franchisor in the manner provided for in the Franchise Agreement. Such withdrawals shall occur on a weekly and/or monthly basis, or on such other schedule as Company shall specify in writing. If necessary, Company is also authorized to deposit the Gross Revenues of Franchisee’s Franchised Business, less all amounts due under the Franchise Agreement, into the above referenced account, electronically or otherwise. Such deposits shall occur as needed or on such other schedule as Company shall specify in writing. This authorization shall remain in full force and effect until terminated in writing by Company. Franchisee shall provide Company, in conjunction with this authorization, a voided check from the above referenced account.

AGREED:

FRANCHISOR

MDR UNITED LLC

By: _____

Name: _____

Title: _____

Date: _____

FRANCHISEE

By: _____

Name: _____

Title: _____

Date: _____

EXHIBIT E
to
MDR UNITED LLC
FRANCHISE AGREEMENT

SITE SELECTION ADDENDUM TO MDR UNITED LLC

MDR United LLC, a Pennsylvania limited liability company with a principal business address at 2525 N. 117th Avenue, Omaha, Nebraska 68164 ("Franchisor"), _____, an individual with an address at _____, which is identified more fully in the attached Data Sheet ("Franchisee"), have this day of _____, 2023, entered into the foregoing Franchise Agreement(s) for the operation of a Mighty Dog Roofing franchised business using Franchisor's Proprietary Marks and System (the "Franchised Business") and desire to supplement its terms, as set forth below. The parties therefore agree as follows:

1. ~~Within ninety (90) days after Franchisee receives notice of approval of the Franchise Agreement, Franchisee must obtain a site, at Franchisee's expense, for the Franchised Business, which Franchisor will approve as hereinafter provided. The site must be within the Protected Territory granted under the Franchise Agreement.~~

2. ~~Franchisee's failure to obtain a site for the Franchised Business within the time required in Paragraph 1 will constitute a default under the Franchise Agreement and this Site Selection Addendum. Time is of the essence.~~

3. ~~Prior to Franchisee's acquisition by lease or purchase of a site for the Franchised Business, Franchisee must submit to Franchisor, in the form Franchisor specifies, a completed site review form, such other information or materials as Franchisor may reasonably require, and a letter of intent or other evidence satisfactory to Franchisor that confirms Franchisee's favorable prospects for obtaining the proposed site. Recognizing that time is of the essence, Franchisee must submit a proposed site, together with the information and materials required by this Paragraph 3, to Franchisor for Franchisor's approval within forty five (45) days after execution of this Site Selection Addendum. Franchisor will have thirty (30) days after receipt of such information and materials from Franchisee to approve or disapprove, in Franchisor's sole discretion, the site as a location for the Franchised Business. No proposed site will be deemed approved unless Franchisor has expressly approved it in writing.~~

4. ~~Franchisor will furnish to Franchisee such site selection guidelines, consultation and on site evaluation as Franchisor deems advisable as part of Franchisor's evaluation of Franchisee's request for site approval. Franchisor will not, however, provide on site evaluation for any proposed site prior to Franchisor's receipt of the information and materials required by Paragraph 3 hereof. If Franchisor deems on site evaluation necessary and appropriate, Franchisor will conduct up to one (1) on site evaluation at Franchisor's cost. For each additional on site evaluation (if any), Franchisee will reimburse Franchisor for Franchisor's reasonable expenses including, without limitation, the costs of travel, lodging, and meals.~~

5. ~~If Franchisee will be occupying the Franchised Business premises under a lease, Franchisee shall, upon Franchisor's request, prior to the execution of the lease, submit the lease to Franchisor for Franchisor's approval. Franchisor's approval of the lease may be conditioned upon Franchisee's execution of a Collateral Assignment of Lease in the form Franchisor prescribes, as well as the inclusion or exclusion of certain Franchised Business provisions. Franchisee must furnish Franchisor with a copy of any executed lease within ten (10) days after execution thereof.~~

~~6. After Franchisor has approved a site for the Franchised Business in writing and Franchisee has acquired the site, the site will constitute the Approved Location referred to in Section 1.3 of the Franchise Agreement.~~

~~7. Franchisee hereby acknowledges and agrees that Franchisor's approval of a site does not constitute an assurance, representation or warranty of any kind, express or implied, as to the suitability of the site for the Franchised Business or for any other purpose. Franchisor's approval of the site indicates only that Franchisor believes the site complies with acceptable minimum criteria established by Franchisor solely for Franchisor's purposes as of the time of the evaluation. Both parties to this Agreement acknowledge the application of criteria that have been effective with respect to other sites and premises may not be predictive of potential for all sites and that, subsequent to Franchisor's approval of a site, demographic and/or economic factors, such as competition from other similar businesses, included in or excluded from Franchisor's criteria could change thereby altering the potential of a site. Such factors are unpredictable and are beyond Franchisor's control. Franchisor will not be responsible for the failure of a site approved by Franchisor to meet Franchisee's expectations as to revenue or operational criteria. Franchisee further acknowledges and agrees that Franchisee's acceptance of a franchise for the operation of the Franchised Business at the site is based on Franchisee's own independent investigation of the suitability of the site.~~

~~8. This Site Selection Addendum constitutes an integral part of the Franchise Agreement between the parties hereto, and terms of this Site Selection Addendum will be controlling with respect to the subject matter hereof. Except as modified or supplemented by this Site Selection Addendum, the terms of the Franchise Agreement are hereby ratified and confirmed.~~

~~IN WITNESS WHEREOF, the parties hereto have duly executed this Addendum on the day and year first above written.~~

~~FRANCHISEE~~

~~_____, individually~~

~~FRANCHISOR~~

~~MDR UNITED LLC~~

~~_____
Zach Beutler, Managing Member~~

EXHIBIT F
to
MDR UNITED LLC
FRANCHISE AGREEMENT
COLLATERAL ASSIGNMENT OF LEASE

~~FOR VALUE RECEIVED~~, the undersigned (“Assignor”) hereby assigns and transfers to MDR United LLC, a Pennsylvania limited liability company, with its principal place of business address at 2525 N. 117th Avenue, Omaha, Nebraska 68164 (“Assignee”), all of Assignor’s right, title and interest as tenant in, to and under that certain lease, a copy of which is attached hereto as ~~Exhibit 1~~ (the “Lease”) respecting premises commonly known as _____, This Assignment is for collateral purposes only and except as specified herein, Assignee has no liability or obligation of any kind whatsoever arising from or in connection with this Assignment or the Lease unless Assignee takes possession of the premises demised by the Lease pursuant to the terms hereof and assumes the obligations of Assignor thereunder.

Assignor represents and warrants to Assignee that it has full power and authority to so assign the Lease and its interest therein and that Assignor has not previously assigned or transferred, and is not obligated to assign or transfer, any of its interest in the Lease or the premises demised thereby.

~~Upon a default by Assignor under the Lease or under the franchise agreement for a Franchised Business between Assignee and Assignor (the “Franchise Agreement”), or in the event of a default by Assignor under any document or instrument securing the Franchise Agreement, or upon expiration or termination of the Franchise Agreement or this Agreement, Assignee has the right and is hereby empowered to take possession of the premises demised by the Lease, expel Assignor therefrom, and, in such event, Assignor will have no further right, title or interest in the Lease. Assignor hereby authorizes the Lessor to disclose to Assignee, upon its request, sales and other information furnished to the Lessor by Assignor.~~

~~Assignor agrees that it will not suffer or permit any surrender, termination, amendment or modification of the Lease without the prior written consent of Assignee. Throughout the term of the Franchise Agreement and any renewals thereto, Assignor agrees that it must elect and exercise all options to extend the term of or renew the Lease not less than thirty (30) days prior to the last day that the option must be exercised, unless Assignee otherwise agrees in writing.~~

~~If Assignee does not otherwise agree in writing, and upon failure of Assignor to so elect to extend or renew the Lease as aforesaid, Assignor hereby appoints Assignee as its true and lawful attorney in fact to exercise such extension or renewal options in the name, place and instead of Assignor for the purpose of effecting such extension or renewal.~~

~~ASSIGNOR:~~

Dated: _____

SIGNED AND SEALED this
day of _____, 20____

Notary Public

CONSENT AND AGREEMENT OF LESSOR

The undersigned Lessor under the afore described Lease hereby:

(a) ~~Agrees to notify Assignee in writing of and upon the failure of Assignor to cure any default by Assignor under the Lease;~~

(b) ~~Agrees that Assignee has the right, but must not be obligated, to cure any default by Assignor under the Lease within thirty (30) days (or such longer period of time as reasonably necessary to cure the default, so long as Assignee commences the cure within 30 days and thereafter diligently pursues the cure to completion) after delivery by Lessor of notice thereof in accordance with paragraph (a) above;~~

(c) ~~Consents to the foregoing Collateral Assignment and agrees that if Assignee takes possession of the premises demised by the Lease and confirms to Lessor the assumption of the Lease by Assignee as tenant thereunder, Lessor must recognize Assignee as tenant under the Lease, provided that Assignee cures within the time period set forth above the defaults, if any, of Assignor under the Lease;~~

(d) ~~Agrees that Assignee may further assign the Lease to a person, firm or corporation who must agree to assume the tenant's obligations under the Lease and who is reasonably acceptable to Lessor and upon such assignment Assignee will have no further liability or obligation under the Lease as assignee, tenant or otherwise.~~

DATED: _____

Exhibit “1” to Collateral Assignment of Lease
adequately develop the Protected Territory and meet consumer demand.
~~Agreement attached~~

and expense:

~~EXHIBIT G~~
~~to~~
~~MDR UNITED LLC~~
~~FRANCHISE AGREEMENT~~
~~PROTECTED TERRITORY MAP~~
~~Protected Territory _____ Map Attached~~

hereof, all of which shall survive the transfer, ~~termination~~ or expiration of this Agreement;

~~to~~
MDR UNITED LLC
FRANCHISE AGREEMENT

MULTI UNIT ADDENDUM

~~THIS MULTI UNIT ADDENDUM (the “Addendum”) is made and entered into this _____ day of _____, 2023, by and between MDR United LLC, a Pennsylvania limited liability company with an address at 2525 N. 117th Avenue, Omaha, Nebraska 68164 (“Franchisor”), and _____, an individual with an address at _____, which is identified more fully in the attached Data Sheet (“Franchisee”).~~

BACKGROUND

~~A. Contemporaneous with the execution of this Addendum, Franchisee and Franchisor have entered into those certain _____ franchise agreements (collectively, the “Applicable Franchise Agreements”) pursuant to which Franchisee obtained the right and undertook the obligation to operate Mighty Dog Roofing franchised businesses within the territories defined therein (each a “Franchised Business”).~~

~~B. Each Franchised Business will operate within a designated protected territory wherein Franchisee is required to actively promote and operate the Franchised Businesses (collectively, the territories granted under the Applicable Franchise Agreements will be referred to as the “Protected Territories”).~~

~~C. Franchisor expects that Franchisee will operate the Franchised Business from a single Approved Location using the same vehicles, supplies, equipment and inventory as required by Franchisor.~~

~~D. The parties now wish to amend certain provisions of the Applicable Franchise Agreements pursuant to the terms and conditions set forth in this Addendum.~~

AGREEMENT

~~NOW, THEREFORE, for valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:~~

~~1. **Multi Unit Initial Franchise Fees.** Notwithstanding anything contained in Section 3.1 of the Applicable Franchise Agreements, Franchisee will not be required to pay Franchisor an Initial Franchise Fee under any Applicable Franchise Agreement. Instead, Franchisee shall pay Franchisor lump sum multi unit Initial Franchise Fee as follows (the “Multi Unit Initial Franchise Fee”):~~

Number of Territories	Cumulative Initial Franchise Fees	Individual Franchise Fee	Cumulative Number Owner Occupied Homes
#1	\$59,500	\$59,500	50,000
#2	\$99,500	\$40,000	100,000
#3	\$134,500	\$35,000	150,000
#4	\$164,500	\$30,000	200,000
#5	\$194,500	\$30,000	250,000

Franchised Business.

~~The entire Multi Unit Initial Franchise Fee must be paid upon execution of the Applicable Franchise Agreements and this Addendum, and this fee is deemed fully earned upon payment and non-refundable under any circumstances.~~

~~2. **Initial Training Program.** Franchisee is only required to attend and complete Franchisor's Initial Training Program described more fully in Section 8.1 of the Applicable Franchise Agreements, respectively, once in connection with the Franchised Businesses governed by this Addendum. All other provisions regarding Franchisee's training obligations in the Applicable Franchise Agreements are hereby ratified and confirmed.~~

~~3. **Minimum Royalty Fee and Minimum Annual Revenue Requirement.**~~

~~a. **Minimum Royalty Fee.** Notwithstanding anything contained in Section 3.2.1 of the Applicable Franchise Agreements, Franchisee will not be required to pay Franchisor a separate Minimum Royalty Fee under each Applicable Franchise Agreement. Instead, Franchisee shall pay Franchisor the following Minimum Royalty Fees depending on (a) the number of Applicable Franchise Agreements the parties entered into, and (b) the number of months the Franchised Businesses have been in operation:~~

Mighty Dog Roofing Minimum Royalty Fees Per Week Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories
Months 13-24	\$750	\$438	\$333	\$281	\$250
Months 25-36	\$875	\$563	\$500	\$469	\$438
Months 37-48	\$1,000	\$719	\$625	\$563	\$550
Months 49-60+	\$1,250	\$938	\$833	\$781	\$750

~~The parties further acknowledge and agree that Franchisee is subject to the Minimum Royalty Fees set forth herein in the event the Franchisee's Royalty based on the Gross Revenues Collected is less than the Minimum Royalty Fee obligation for any given week.~~

~~b. **Minimum Annual Revenue Requirements.** Notwithstanding anything contained in Section 3.2.1 of the Applicable Franchise Agreements, Franchisee shall meet and maintain the following minimum annual Gross Revenue requirements depending on (a) the number of Applicable Franchise Agreements the parties entered into, and (b) the number of months the Franchised Businesses have been in operation, as follows (the "Minimum Annual Revenue Requirements"):~~

Mighty Dog Roofing Minimum Annual Revenue Requirements Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories
Months 13-24	\$600,000	\$350,000	\$266,667	\$225,000	\$200,000
Months 25-36	\$700,000	\$450,000	\$400,000	\$375,000	\$350,000
Months 37-48	\$800,000	\$575,000	\$500,000	\$450,000	\$440,000
Months 49-60+	\$1,000,000	\$750,000	\$666,667	\$625,000	\$600,000

All other provisions regarding Franchisee's payment obligations, including those related to Franchisee's Royalty or other fees, of the Franchise Agreements are hereby confirmed and ratified. Franchisor reserves the right, but not the obligation, to offer a royalty incentive programs for the benefit of qualifying franchisees. To qualify for such programs, Franchisee must satisfy Franchisor's then current specifications and standards as provided in the Operations Manual or otherwise in writing by Franchisor. Franchisor reserves the right to modify, supplement, or terminate any royalty incentive programs upon notice to Franchisee. If Franchisee fails to meet the Minimum Annual Revenue Requirements in any period, Franchisor may terminate the Franchisee's Protected Territories or otherwise terminate the Franchise Agreements.

4. ~~Opening Package.~~ Notwithstanding anything contained in Section 3.5 of the Applicable Franchise Agreements, Franchisee will not be required to purchase a separate Opening Package under each Applicable Franchise Agreement. If Franchisee purchases four (4) or more Protected Territories, Franchisor recommends, but does not require, Franchisee to purchase an additional Opening Package.

5. ~~Technology Fee.~~ Notwithstanding anything contained in Section 3.8 of the Applicable Franchise Agreements, Franchisee will not be required to pay a separate Technology Fee under each Applicable Franchise Agreement. Instead, Franchisee shall pay a single Technology Fee regardless of the number of Applicable Franchise Agreements executed.

6. ~~Call Center Fee.~~ Notwithstanding anything contained in Section 3.9 of the Applicable Franchise Agreements, Franchisee will not be required to pay a separate Call Center Fee under each Applicable Franchise Agreement. Instead, Franchisee shall pay a single Call Center Fee regardless of the number of Applicable Franchise Agreements executed.

7. ~~Creative Media Fund Fee.~~ Notwithstanding anything contained in Section 3.10 of the Applicable Franchise Agreements, Franchisee will not be required to pay a separate Creative Media Fund Fee under each Applicable Franchise Agreement. Instead, Franchisee shall pay a single Creative Media Fund Fee regardless of the number of Applicable Franchise Agreements executed.

8. ~~Approved Location.~~ Notwithstanding anything contained in Section 1.3 of the Applicable Franchise Agreements, Franchisee shall only be required to have one physical location that satisfies Franchisee's Approved Location requirement, if, and only if, Franchisee's Territories are contiguous.

9. ~~Default of Addendum Constitutes Default Under All Applicable Franchise Agreements.~~ In the event Franchisee breaches any of the provisions of this Addendum, such breach will constitute a material default of all Applicable Franchise Agreements and must be cured within 30 days from Franchisee's receipt of Franchisor's written notice of such breach as set forth in Section 15.4 of the Applicable Franchise Agreements. If Franchisee fails to cure such breaches within the prescribed period, Franchisor may, at its option, terminate one or more of the Applicable Franchise Agreements immediately upon providing written notice, or otherwise terminate Franchisee's Protected Territories.

10. ~~Ratification and Confirmation of the Applicable Franchise Agreements.~~ Except as amended by this Addendum, any and all other terms and conditions set forth in the Applicable Franchise Agreements are hereby ratified and confirmed as if fully restated herein, including without limitation, those provisions regarding dispute resolution and venue, which will also apply to any claims or disputes arising out of or related to this Addendum. All capitalized terms not specifically defined in this Addendum will be afforded the definition given to them in the Applicable Franchise Agreements.

~~11. **Entire Agreement.** The Applicable Franchise Agreements and this Addendum constitute the entire, full, and complete agreement between the parties concerning the subject matter set forth herein and supersede any and all prior agreements. In the event of a conflict between the terms of any Applicable Franchise Agreement and the terms of this Addendum, the terms of this Addendum shall control. This Addendum constitutes an amendment to all Applicable Franchise Agreements.~~

~~Notwithstanding the foregoing, nothing in this or any related agreement is intended to disclaim the representations made in the franchise disclosure document.~~

Signatures appear on following page

~~IN WITNESS WHEREOF~~, the parties hereto, intending to be legally bound hereby, have duly executed and delivered this Addendum the date and year first written above.

~~FRANCHISOR:~~

~~MDR UNITED LLC~~

By: _____
Josh Skolnick, Managing Member

Date: _____

By: _____
Zach Deutler, Managing Member

Date: _____

~~FRANCHISEE:~~

~~, individually~~

Date: _____

EXHIBIT I
to
MDR UNITED LLC
FRANCHISE AGREEMENT
STATE SPECIFIC ADDENDA

**~~ADDENDUM TO MDR UNITED LLC~~ FRANCHISE AGREEMENT
REQUIRED BY THE STATE OF MINNESOTA**

The Franchise Agreement is specifically amended as follows:

In recognition of the Minnesota Franchise Law, Minn. Stat., Chapter 80C, Sections 80C.01 through 80C.22, and the Rules and Regulations promulgated pursuant thereto by the Minnesota Commission of Securities, Minnesota Rule 2860.4400, et seq., the parties to the attached Franchise Agreement ("Agreement") agree as follows:

With respect to franchises governed by Minnesota law, Franchisor will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that Franchisee be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice of non- renewal of the Agreement.

As required by Minnesota Franchise Act, Minn. Stat. Sec. 80C.12(g), Franchisor will reimburse Franchisee for any costs incurred by Franchisee in the defense of Franchisee's right to use the Marks, so long as Franchisee was using the Marks in the manner authorized by Franchisor, and so long as Franchisor is timely notified of the claim and is given the right to manage the defense of the claim including the right to compromise, settle or otherwise resolve the claim, and to determine whether to appeal a final determination of the claim.

With respect to franchises governed by Minnesota law, Franchisor will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that Franchisee be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice of non- renewal of the Agreement.

A general release shall not relieve any person from liability imposed by the Minnesota Franchise Law, Minn. Stat., Chapter 80C, Section 80C.22.

The franchisee cannot consent to franchisor obtaining injunctive relief. The franchisor may seek injunctive relief. *See* Minn. Rule 2860.4400J. A court will determine if a bond is required.

Nothing in the Disclosure Document or Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes 1984, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

Any claims brought pursuant to the Minnesota Franchises Act, § 80C.01 et seq. must be brought within 3 years after the cause of action accrues. To the extent that any provision of the Franchise Agreement imposes a different limitations period, the provision of the Act shall control.

Any checks that are dishonored due to insufficient funds are governed by Minnesota Statute 604.113, which limits the service charge imposed on the payee of the dishonored check to a \$30 service charge. To the extent that any provision of the Franchise Agreement imposes a different service charge, Minnesota Statute 604.113 shall control.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, each of the undersigned hereby acknowledges having read this Amendment, understands and consents to be bound by all of its terms.

~~MDR United~~ **HPB Fencing** LLC

Franchisee: _____

By: _____

By: _____ Title: _____

Title: _____

**ADDENDUM TO MDR UNITED LLC
FRANCHISE AGREEMENT
REQUIRED BY THE STATE OF NORTH DAKOTA**

For franchises and franchisees subject to the North Dakota Franchise Investment Law, the following information supersedes or supplements, as the case maybe, the corresponding disclosures in the main body of the text of the MDR United LLC Franchise Agreement:

1. Section 2.2.8 of the Franchise Agreement is hereby amended to provide that any provision requiring a franchisee to sign a general release upon renewal of a franchise agreement is deleted in its entirety.

2. Section 3.1 is amended as follows:

Based on our financial statements and our duties to furnish goods and services, the North Dakota Securities Commissioner requires that we defer all initial franchise fees until we have fulfilled all of our pre-opening obligations to you under the Franchise Agreement and the franchisee has commenced during business pursuant to the franchise agreement.

3. Section 17.2 of the Franchise Agreement is hereby amended to add the following language: "Covenants not to compete such as those mentioned above are generally considered unenforceable in the State of North Dakota."

4. Section 18.1 of the Franchise Agreement is hereby amended to add the following language:

Any provision requiring that the Franchise Agreement be construed according to the laws of a state other than North Dakota is unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law and is void. These provisions are hereby amended to provide that the Franchise Agreement is to be construed according to the laws of North Dakota.

5. Section 18.2 of the Franchise Agreement is hereby amended to add the following language:

Any provision requiring a franchisee to agree to mediation or courts outside of North Dakota has been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. These provisions are amended to provide the site of mediation or litigation must be agreeable to all parties and may not be remote from the franchisee's place of business.

6. Section 18.3 of the Franchise Agreement is hereby amended to add the following language:

Any provision requiring a franchisee to agree that arbitration or mediation disputes are to be held in Nebraska has been determined to be unfair, unjust, and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. This provision is hereby amended to provide that the site of arbitration or mediation must be agreeable to all parties and may not be remote from the franchisee's place of business.

7. Section 18.4 of the Franchise Agreement is hereby amended to add the following language: Any provision which designates jurisdiction or venue or requires the franchisee to agree to jurisdiction or venue in a forum outside of North Dakota is void with respect to any cause of action which is otherwise enforceable in North Dakota.

~~8. Section 18.9 of the Franchise Agreement is hereby amended to provide that the statute of limitations under North Dakota law will apply.~~

~~9. Section 18.10 of the Franchise Agreement are hereby amended to provide that any provision requiring a franchisee to consent to a waiver of exemplary and punitive damages is unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law and is void.~~

~~10. Section 18.11 of the Franchise Agreement is hereby amended to provide that any provision requiring a franchisee to waive his or her right to a jury trial has been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law and is void.~~

~~11. Section 16.4 is hereby deleted in its entirety.~~

~~12. Section 22.8 of the Franchise Agreement is hereby amended to provide that any provision requiring a franchisee to pay all costs and expenses incurred by the franchisor in enforcing the Franchise Agreement is unfair, unjust, and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. This provision is amended to provide that the prevailing party in any enforcement action is entitled to recover all costs and expenses including attorney's fees.~~

~~No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.~~

Franchisee Initials/Date

Franchisor's Initials/Date

**ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT, FRANCHISE AGREEMENT
AND MULTI UNIT AGREEMENT
REQUIRED BY THE STATE OF ILLINOIS**

Illinois law shall apply to and govern the Franchise Agreement.

In conformance with Section 4 of the Illinois Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place out of Illinois.

Franchisees' right upon Termination and Non-Renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Item 5 of Franchise Disclosure Document—*Initial Franchise Fee*, and Section 3.1 of the Franchise Agreement—**Initial Franchise Fee**, are amended as follows:

Based on Franchisor's financial statements and Franchisor's duty to furnish goods and services, the Illinois Attorney General's Office requires that Franchisor defer all initial franchise fees until Franchisor has fulfilled all of Franchisor's pre-opening obligations to Franchisee under the Franchise Agreement and the Franchisee has commenced doing business pursuant to the Franchise Agreement. The Illinois Attorney General's Office imposed this deferral requirement due to Franchisor's financial condition.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Franchisee Initials/Date

Franchisor's Initials/Date

~~Exhibit C~~
to
~~MDR United LLC~~
~~Franchise Disclosure Document~~
Multi-Unit Addendum

MULTI-UNIT ADDENDUM

THIS MULTI-UNIT ADDENDUM (the “Addendum”) is made and entered into this _____ day of _____, 2023, by and between MDR United LLC, a Pennsylvania limited liability company with an address at 2525 N. 117th Avenue, Omaha, Nebraska 68164 (“Franchisor”), and _____, an individual with an address at _____, which is identified more fully in the attached Data Sheet (“Franchisee”).

BACKGROUND

A. Contemporaneous with the execution of this Addendum, Franchisee and Franchisor have entered into those certain _____ franchise agreements (collectively, the “Applicable Franchise Agreements”) pursuant to which Franchisee obtained the right and undertook the obligation to operate Mighty Dog Roofing franchised businesses within the territories defined therein (each a “Franchised Business”).

B. Each Franchised Business will operate within a designated protected territory wherein Franchisee is required to actively promote and operate the Franchised Businesses (collectively, the territories granted under the Applicable Franchise Agreements will be referred to as the “Protected Territories”).

C. Franchisor expects that Franchisee will operate the Franchised Business from a single Approved Location using the same vehicles, supplies, equipment and inventory as required by Franchisor.

D. The parties now wish to amend certain provisions of the Applicable Franchise Agreements pursuant to the terms and conditions set forth in this Addendum.

AGREEMENT

NOW, THEREFORE, for valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

1. **Multi Unit Initial Franchise Fees.** Notwithstanding anything contained in Section 3.1 of the Applicable Franchise Agreements, Franchisee will not be required to pay Franchisor an Initial Franchise Fee under any Applicable Franchise Agreement. Instead, Franchisee shall pay Franchisor lump sum multi unit Initial Franchise Fee as follows (the “Multi Unit Initial Franchise Fee”):

Number of Territories	Cumulative Initial Franchise Fees	Individual Franchise Fee	Cumulative Number Owner Occupied Homes
#1	\$59,500	\$59,500	50,000
#2	\$99,500	\$40,000	100,000
#3	\$134,500	\$35,000	150,000
#4	\$164,500	\$30,000	200,000
#5	\$194,500	\$30,000	250,000

The entire Multi Unit Initial Franchise Fee must be paid upon execution of the Applicable Franchise Agreements and this Addendum, and this fee is deemed fully earned upon payment and non-refundable under any circumstances.

2. **Initial Training Program.** Franchisee is only required to attend and complete Franchisor's Initial Training Program described more fully in Section 8.1 of the Applicable Franchise Agreement.

Agreements, respectively, once in connection with the Franchised Businesses governed by this Addendum. All other provisions regarding Franchisee's training obligations in the Applicable Franchise Agreements are hereby ratified and confirmed.

3. ~~Minimum Royalty Fee and Minimum Annual Revenue Requirement.~~

a. ~~Minimum Royalty Fee.~~ Notwithstanding anything contained in Section 3.2.1 of the Applicable Franchise Agreements, Franchisee will not be required to pay Franchisor a separate Minimum Royalty Fee under each Applicable Franchise Agreement. Instead, Franchise shall pay Franchisor the following Minimum Royalty Fees depending on (a) the number of Applicable Franchise Agreements the parties entered into, and (b) the number of months the Franchised Businesses have been in operation:

Mighty Dog Roofing Minimum Royalty Fees Per Week Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories
Months 13-24	\$750	\$438	\$333	\$281	\$250
Months 25-36	\$875	\$563	\$500	\$469	\$438
Months 37-48	\$1,000	\$719	\$625	\$563	\$550
Months 49-60+	\$1,250	\$938	\$833	\$781	\$750

The parties further acknowledge and agree that Franchisee is subject to the Minimum Royalty Fees set forth herein in the event the Franchisee's Royalty based on the Gross Revenues Collected is less than the Minimum Royalty Fee obligation for any given week.

b. ~~Minimum Annual Revenue Requirements.~~ Notwithstanding anything contained in Section 3.2.1 of the Applicable Franchise Agreements, Franchisee shall meet and maintain the following minimum annual Gross Revenue requirements depending on (a) the number of Applicable Franchise Agreements the parties entered into, and (b) the number of months the Franchised Businesses have been in operation, as follows (the "Minimum Annual Revenue Requirements"):

Mighty Dog Roofing Minimum Annual Revenue Requirements Per Territory					
Months of Operation	1 Territory	2 Territories	3 Territories	4 Territories	5 Territories
Months 13-24	\$600,000	\$350,000	\$266,667	\$225,000	\$200,000
Months 25-36	\$700,000	\$450,000	\$400,000	\$375,000	\$350,000
Months 37-48	\$800,000	\$575,000	\$500,000	\$450,000	\$440,000
Months 49-60+	\$1,000,000	\$750,000	\$666,667	\$625,000	\$600,000

All other provisions regarding Franchisee's payment obligations, including those related to Franchisee's Royalty or other fees, of the Franchise Agreements are hereby confirmed and ratified. Franchisor reserves the right, but not the obligation, to offer a royalty incentive programs for the benefit of qualifying franchisees. To qualify for such programs, Franchisee must satisfy Franchisor's then current specifications and standards as provided in the Operations Manual or otherwise in writing by Franchisor. Franchisor reserves the right to modify, supplement, or terminate any royalty incentive programs upon notice to Franchisee. If Franchisee fails to meet the Minimum Annual Revenue Requirements in any period, Franchisor may terminate the Franchisee's Protected Territories or otherwise terminate the Franchise Agreements.

4. ~~Opening Package.~~ Notwithstanding anything contained in Section 3.5 of the Applicable Franchise Agreements, Franchisee will not be required to purchase a separate Opening Package under each Applicable Franchise Agreement. If Franchisee purchases four (4) or more Protected Territories, Franchisor recommends, but does not require, Franchisee to purchase an additional Opening Package.

5. ~~Technology Fee.~~ Notwithstanding anything contained in Section 3.8 of the Applicable Franchise Agreements, Franchisee will not be required to pay a separate Technology Fee under each Applicable Franchise Agreement. Instead, Franchisee shall pay a single Technology Fee regardless of the number of Applicable Franchise Agreements executed.

6. ~~Call Center Fee.~~ Notwithstanding anything contained in Section 3.9 of the Applicable Franchise Agreements, Franchisee will not be required to pay a separate Call Center Fee under each Applicable Franchise Agreement. Instead, Franchisee shall pay a single Call Center Fee regardless of the number of Applicable Franchise Agreements executed.

7. ~~Creative Media Fund Fee.~~ Notwithstanding anything contained in Section 3.10 of the Applicable Franchise Agreements, Franchisee will not be required to pay a separate Creative Media Fund Fee under each Applicable Franchise Agreement. Instead, Franchisee shall pay a single Creative Media Fund Fee regardless of the number of Applicable Franchise Agreements executed.

8. ~~Approved Location.~~ Notwithstanding anything contained in Section 1.3 of the Applicable Franchise Agreements, Franchisee shall only be required to have one physical location that satisfies Franchisee's Approved Location requirement, if, and only if, Franchisee's Territories are contiguous.

9. ~~Default of Addendum Constitutes Default Under All Applicable Franchise Agreements.~~ In the event Franchisee breaches any of the provisions of this Addendum, such breach will constitute a material default of all Applicable Franchise Agreements and must be cured within 30 days from Franchisee's receipt of Franchisor's written notice of such breach as set forth in Section 15.4 of the Applicable Franchise Agreements. If Franchisee fails to cure such breaches within the prescribed period, Franchisor may, at its option, terminate one or more of the Applicable Franchise Agreements immediately upon providing written notice, or otherwise terminate Franchisee's Protected Territories.

10. ~~Ratification and Confirmation of the Applicable Franchise Agreements.~~ Except as amended by this Addendum, any and all other terms and conditions set forth in the Applicable Franchise Agreements are hereby ratified and confirmed as if fully restated herein, including without limitation, those provisions regarding dispute resolution and venue, which will also apply to any claims or disputes arising out of or related to this Addendum. All capitalized terms not specifically defined in this Addendum will be afforded the definition given to them in the Applicable Franchise Agreements.

~~entire, full, and complete agreement between the parties concerning the subject matter set forth herein and supersede any and all prior agreements. In the event of a conflict between the terms of any Applicable Franchise Agreement and the terms of this Addendum, the terms of this Addendum shall control. This Addendum constitutes an amendment to all Applicable Franchise Agreements.~~

~~Notwithstanding the foregoing, nothing in this or any related agreement is intended to disclaim the representations made in the franchise disclosure document.~~

Signatures appear on following page

~~IN WITNESS WHEREOF~~, the parties hereto, intending to be legally bound hereby, have duly executed and delivered this Addendum the date and year first written above.

~~FRANCHISOR:~~

~~MDR UNITED LLC~~

By: _____
Josh Skolnick, Managing Member

Date: _____

By: _____
Zach Deutler, Managing Member

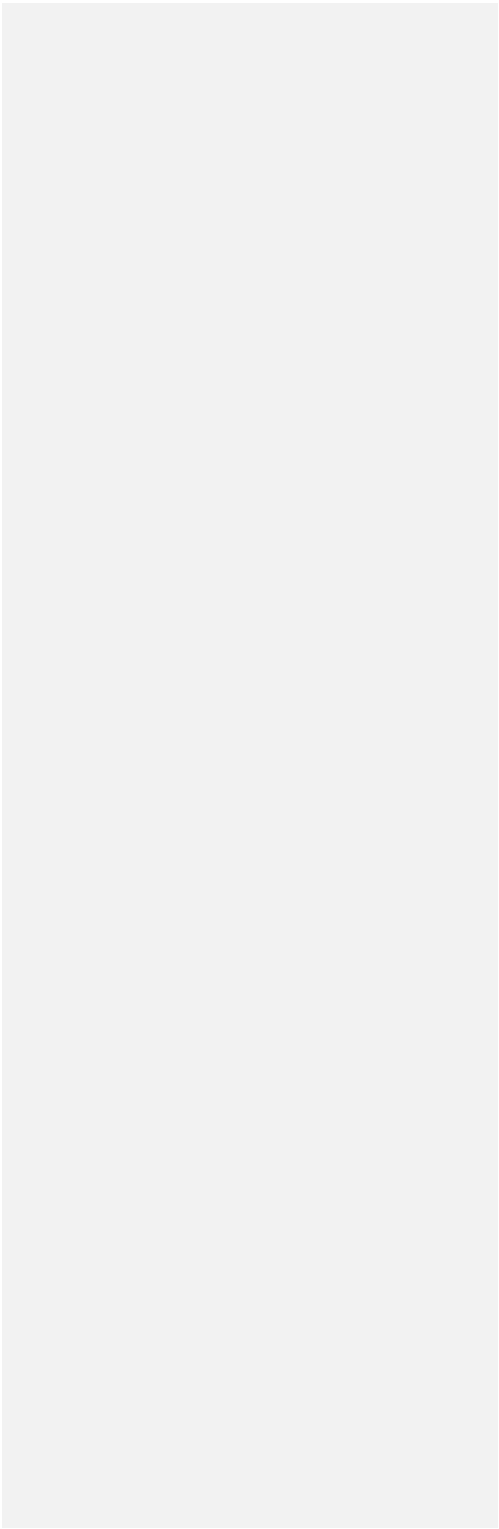
Date: _____

~~FRANCHISEE:~~

~~, individually~~

Date: _____

|



~~Exhibit D-~~
~~to~~
~~MDR United LLC~~
~~Franchise Disclosure Document-~~
State Specific Addenda

**ADDENDUM TO MDR UNITED LLC
FRANCHISE AGREEMENT
REQUIRED BY THE STATE OF MINNESOTA**

The Franchise Agreement is specifically amended as follows:

In recognition of the Minnesota Franchise Law, Minn. Stat., Chapter 80C, Sections 80C.01 through 80C.22, and the Rules and Regulations promulgated pursuant thereto by the Minnesota Commission of Securities, Minnesota Rule 2860.4400, et seq., the parties to the attached Franchise Agreement ("Agreement") agree as follows:

With respect to franchises governed by Minnesota law, Franchisor will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that Franchisee be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice of non-renewal of the Agreement.

As required by Minnesota Franchise Act, Minn. Stat. Sec. 80C.12(g), Franchisor will reimburse Franchisee for any costs incurred by Franchisee in the defense of Franchisee's right to use the Marks, so long as Franchisee was using the Marks in the manner authorized by Franchisor, and so long as Franchisor is timely notified of the claim and is given the right to manage the defense of the claim including the right to compromise, settle or otherwise resolve the claim, and to determine whether to appeal a final determination of the claim.

With respect to franchises governed by Minnesota law, Franchisor will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that Franchisee be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice of non-renewal of the Agreement.

A general release shall not relieve any person from liability imposed by the Minnesota Franchise Law, Minn. Stat., Chapter 80C, Section 80C.22.

The franchisee cannot consent to franchisor obtaining injunctive relief. The franchisor may seek injunctive relief. See Minn. Rule 2860.4400J. A court will determine if a bond is required.

Nothing in the Disclosure Document or Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes 1984, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

Any claims brought pursuant to the Minnesota Franchises Act, § 80C.01 et seq. must be brought within 3 years after the cause of action accrues. To the extent that any provision of the Franchise Agreement imposes a different limitations period, the provision of the Act shall control.

Any checks that are dishonored due to insufficient funds are governed by Minnesota Statute 604.113, which limits the service charge imposed on the payee of the dishonored check to a \$30 service charge. To the extent that any provision of the Franchise Agreement imposes a different service charge, Minnesota Statute 604.113 shall control.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance

~~on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.~~

~~**IN WITNESS WHEREOF**, each of the undersigned hereby acknowledges having read this Amendment, understands and consents to be bound by all of its terms.~~

MDR United LLC Franchisee: _____

By: _____ By: _____

Title: _____ Title: _____

**ADDENDUM TO MDR UNITED LLC FRANCHISE AGREEMENT
REQUIRED BY THE STATE OF NORTH DAKOTA**

to
**MDR UNITED LLC
FRANCHISE AGREEMENT**

For franchises and franchisees subject to the North Dakota Franchise Investment Law, the following information supersedes or supplements as the case may be, the corresponding disclosures in the main body of the text of the MDR United LLC Franchise Agreement.

1. Section 2.2.8 of the Franchise Agreement is hereby amended to provide that any provision requiring a franchisee to sign a general release upon renewal of a franchise agreement is deleted in its entirety.

2. Section 3.1 is amended as follows:

Based on our financial statements and our duties to furnish goods and services, the North Dakota Securities Commissioner requires that we defer all initial franchise fees until we have fulfilled all of our pre-opening obligations to you under the Franchise Agreement and the franchisee has commenced during business pursuant to the franchise agreement.

3. Section 17.2 of the Franchise Agreement is hereby amended to add the following language: "Covenants not to compete such as those mentioned above are generally considered unenforceable in the State of North Dakota."

4. Section 18.1 of the Franchise Agreement is hereby amended to add the following language:

Any provision requiring that the Franchise Agreement be construed according to the laws of a state other than North Dakota is unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law and is void. These provisions are hereby amended to provide that the Franchise Agreement is to be construed according to the laws of North Dakota.

5. Section 18.2 of the Franchise Agreement is hereby amended to add the following language:

Any provision requiring a franchisee to agree to mediation or courts outside of North Dakota has been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. These provisions are amended to provide the site of mediation or litigation must be agreeable to all parties and may not be remote from the franchisee's place of business.

6. Section 18.4 of the Franchise Agreement is hereby amended to add the following language:

Any provision which designates jurisdiction or venue or requires the franchisee to agree to jurisdiction or venue in a forum outside of North Dakota is void with respect to any cause of action which is otherwise enforceable in North Dakota.

7. Section 18.9 of the Franchise Agreement is hereby amended to provide that the statute of limitations under North Dakota law will apply.

8. Section 18.10 of the Franchise Agreement are hereby amended to provide that any provision requiring a franchisee to consent to a waiver of exemplary and punitive damages is unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law and is void.

EXHIBIT E
to
MDR UNITED LLC
FRANCHISE AGREEMENT

9. Section 18.11 of the Franchise Agreement is hereby amended to provide that any provision requiring a franchisee to waive his or her right to a jury trial has been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law and is void.

10. Section 16.4 is hereby deleted in its entirety.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Franchisee Initials/Date

Franchisor's Initials/Date

**ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT,
FRANCHISE AGREEMENT AND MULTI-UNIT AGREEMENT
REQUIRED BY THE STATE OF ILLINOIS**

Illinois law shall apply to and govern the Franchise Agreement.

In conformance with Section 4 of the Illinois Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place out of Illinois.

Franchisees' right upon Termination and Non-Renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

Item 5 of Franchise Disclosure Document—*Initial Franchise Fee*, and Section 3.1 of the Franchise Agreement—**Initial Franchise Fee**, are amended as follows:

Based on Franchisor's financial statements and Franchisor's duty to furnish goods and services, the Illinois Attorney General's Office requires that Franchisor defer all initial franchise fees until Franchisor has fulfilled all of Franchisor's pre-opening obligations to Franchisee under the Franchise Agreement and the Franchisee has commenced doing business pursuant to the Franchise Agreement. The Illinois Attorney General's Office imposed this deferral requirement due to Franchisor's financial condition.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Franchisee Initials/Date

Franchisor's Initials/Date

ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF INDIANA

To the extent the Indiana Franchise Registration and Disclosure Law applies, the terms of this Addendum apply. Item 17, Additional Disclosures. The following statements are added to Item 17:

The laws of the State of Indiana supersede any provisions of the Franchise Agreement/ the other agreements or Nebraska law if such provisions are in conflict with Indiana law.

Any provision in the Franchise Agreement which designates jurisdiction or venue, or requires the Franchisee to agree to jurisdiction or venue, in a forum outside of Indiana, is deleted from any Franchise Agreement issued in the State of Indiana.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF MAINE

NOTICE

1. As required by Maine law, we have secured a bond in the amount of \$30,000 issued by SureTec Insurance Company, 2103 City West Boulevard, Suite 1300, Houston, Texas 77042. Before signing a contract to purchase a business opportunity, you should check with the surety company to determine the current status of the bond.
2. Pursuant to Maine statute you have the right to avoid the contract for purchase of this business opportunity within 3 business days following the signing of the contract. You should obtain and study a copy of the law regulating the sale of business opportunities before you attempt to avoid the contract. This law is found in the Maine Revised Statutes, Title 32, section 4698.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF MINNESOTA

In accordance with the requirements of the state of Minnesota the following disclosure should be read in conjunction with the Disclosure Document. Any inconsistency with the information contained in the Disclosure Document will be resolved in favor of this Minnesota Addendum.

1. Item 13 **Trademarks** is amended by adding the following:

As required by the Minnesota Franchise Act, Minn. Stat. Sec. 80C.12(g), we will reimburse you for any of your costs incurred in the defense of your right to use the Marks, so long as you were using the Marks in the manner authorized by us, and so long as we are timely notified of the claim and are given the right to manage the defense of the claim including the right to compromise, settle or otherwise resolve the claim, and to determine whether to appeal a final determination of the claim.

2. Item 17 **Renewal, Termination, Transfer and Dispute Resolution** is amended by adding the following:

A. Renewal and Termination

With respect to franchises governed by Minnesota law, we will comply with Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 which require, except in certain specified cases, that you be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice for non-renewal of the Agreement.

B. Choice of Forum

Nothing in the Disclosure Document or Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes 1984, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

C. Releases

A general release shall not relieve any person from liability imposed by the Minnesota Franchise Law, Minn. Stat., Chapter 80C, Sections 80C.22.

Any checks that are dishonored due to insufficient funds are governed by Minnesota Statute 604.113, which limits the service charge imposed on the payee of the dishonored check to a \$30 service charge. To the extent that any provision of the Franchise Disclosure Document imposes a different service charge, Minnesota Statute 604.113 shall control.

These franchises have been registered under the Minnesota Franchise Act, registration does not constitute approval, recommendation, or endorsement by the Commissioner of Commerce of Minnesota or a finding by the Commissioner that the information provided herein is true, complete, and not misleading.

The Minnesota Franchise Act makes it unlawful to offer or sell any franchise in this state which is subject to registration without first providing to the franchisee, at least 7 days prior to the execution by the prospective franchisee of any binding franchise or other agreement, or at least 7 days prior to the payment of any consideration, by the franchisee, whichever occurs first, a copy of this Disclosure Document, together with a copy of all proposed agreements relating to the franchise. This Disclosure Document

contains a summary only of certain material provisions of the Franchise Agreement. The contract or agreement should be referred to for an understanding of all rights and obligations of both the franchisor and the franchisee.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF NORTH CAROLINA

The State of North Carolina has not reviewed and does not approve, recommend, endorse or sponsor any business opportunity. The information contained in this disclosure has not been verified by the State. If you have any questions about this investment, see an attorney before you sign a contract or agreement.

If the seller fails to deliver the product(s), equipment or supplies necessary to begin substantial operation of the business within 45 days of the delivery date stated in your contract, you may notify the seller in writing and demand that the contract be cancelled.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF NORTH DAKOTA

In recognition of the requirements of the North Dakota Franchise Investment Law, N.D. Cent. Code, §§ 51-19-01 through 51-19-17, and the policies of the office of the State of North Dakota Securities Commission, the Franchise Disclosure Document for MDR United LLC shall be amended by the addition of the following language:

1. Item 5 is amended by the following:

Based on our financial statements and our duties to furnish goods and services, the North Dakota Securities Commissioner requires that we defer all initial franchise fees until we have fulfilled all of our pre-opening obligations to you under the Franchise Agreement and the franchisee has commenced during business pursuant to the franchise agreement.

2. Item 17: The North Dakota Securities Commissioner has held the following to be unfair, unjust, or inequitable to North Dakota franchisees (Section 51-19-09, North Dakota Century Code ("N.D.C.C")):

A. Restrictive Covenants: Franchise Disclosure Documents which disclose the existence of covenants restricting competition contrary to Section 9-08-06 N.D.C.C., without further disclosing that such covenants will be subject to this statute.

B. Situs of Arbitration Proceedings: Franchise agreements providing that the parties must agree to mediate or arbitrate disputes at a location that is remote from the site of the franchisee's business.

C. Restriction on Forum: Requiring North Dakota franchisees to consent to the jurisdiction of courts outside of North Dakota.

D. Liquidated Damages and Termination Penalties: Requiring North Dakota franchisees to consent to liquidated damages or termination penalties.

E. Applicable Laws: Franchise agreements which specify that any claims arising under the North Dakota franchise law will be governed by the laws of a state other than North Dakota.

F. Waiver of Trial by Jury: Requiring North Dakota franchisees to consent to the waiver of a trial by jury.

G. Waiver of Exemplary and Punitive Damages: Requiring North Dakota franchisees to consent to a waiver of exemplary and punitive damages.

H. General Release: Requiring North Dakota franchisees to execute a general release of claims as a condition of renewal or transfer of a franchise.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Franchisee Initials/Date

Franchisor's Initials/Date

**ADDENDUM TO MDR UNITED LLC
CONSENT AND AGREEMENT OF LESSOR
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF SOUTH CAROLINA**

The State of South Carolina has not reviewed and does not approve, recommend, endorse or sponsor any business opportunity. The information contained in this disclosure has not been verified by the State. If you have any questions about this investment, see an attorney before you sign a contract or agreement.

If the seller fails to deliver the product, equipment or supplies necessary to begin substantial operation of the business within forty-five (45) days of the delivery date stated in your contract, you may notify the seller in writing and demand that the contract be cancelled.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF VIRGINIA

In recognition of the restrictions contained in Section 13.1-564 of the Virginia Retail Franchising Act, the Franchise Disclosure Document for MDR United LLC for use in the Commonwealth of Virginia shall be amended as follows:

Additional Disclosure: The following statements are added to Item 17.h.

Pursuant to Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any ground for default for termination state in the franchise agreement does not constitute “reasonable cause,” as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Exhibit E
Exhibit “1” to Collateral Assignment of Lease
MDR United LLC Franchise
Disclosure Document
Financial Statements

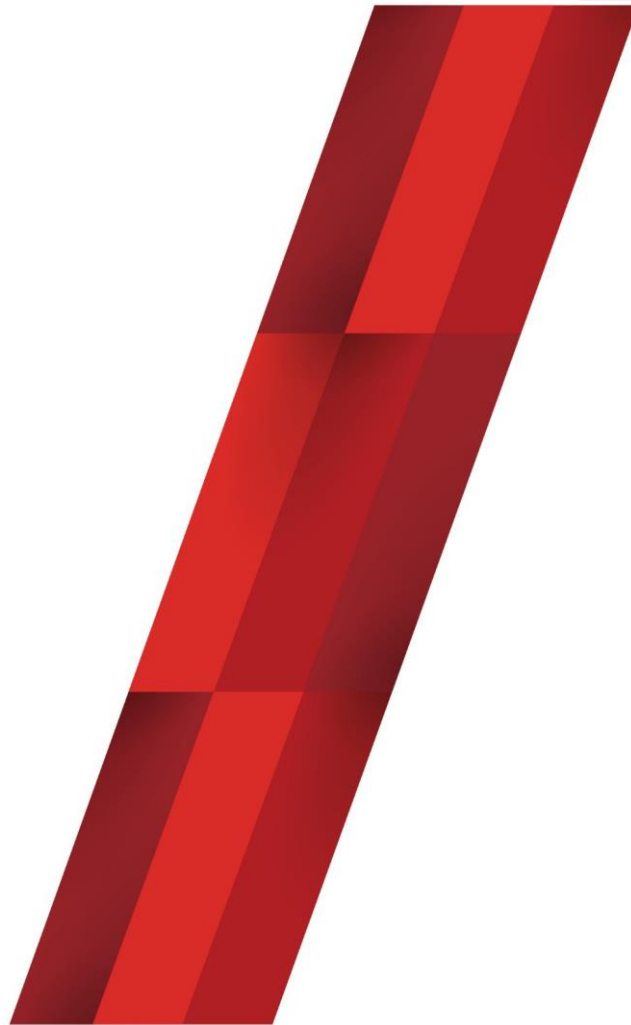


Exhibit F
to
MDR United LLC

~~d/b/a Mighty Dog Roofing~~

~~Independent Auditor's Report
and Financial Statements~~

~~December 31, 2022~~

MDR United LLC
d/b/a Mighty Dog Roofing
December 31, 2022

Contents

Independent Auditor's Report.....	1
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Financial Statements

Balance Sheet.....	3
Statement of Income	4
Statement of Members' Deficit.....	5
Statement of Cash Flows.....	6
Notes to Financial Statements.....	7



1120 S. 101st Street, Suite 410 / Omaha, NE 68124
P 402.392.1040 / F 402.392.1772
forvis.com

Independent Auditor's Report

To the Members and Management
MDR United LLC
Omaha, Nebraska

Opinion

We have audited the financial statements of MDR United LLC d/b/a Mighty Dog Roofing (the Company), which comprise the balance sheet as of December 31, 2022, and the related statements of income, members' deficit and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of MDR United LLC d/b/a Mighty Dog Roofing as of December 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that these financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

FORVIS, LLP

Omaha, Nebraska
April 27, 2023

MDR United LLC
d/b/a Mighty Dog Roofing
Balance Sheet
December 31, 2022

Assets

Current Assets

Cash	\$ 3,507,955
Accounts receivable	1,470,828
Due from related parties	695,162
Prepaid expenses	12,427
Other assets	65,399
Prepaid franchise commissions, current portion	529,826

Total current assets	6,281,597
----------------------	-----------

Prepaid Franchise Commissions, Net of Current Portion	4,378,421
---	-----------

Property and Equipment, Net	112,699
-----------------------------	---------

Total assets	\$ 10,772,717
--------------	---------------

Liabilities and Members' Deficit

Current Liabilities

Accounts payable and accrued expenses	\$ 474,176
Due to related parties	434,289
Deferred service fee revenue	195,654
Deferred franchise fee revenue, current portion	1,525,204

Total current liabilities	2,629,323
---------------------------	-----------

Deferred Franchise Fee Revenue, Net of Current Portion	8,402,971
--	-----------

Members' Deficit	(259,577)
------------------	-----------

Total liabilities and members' deficit	\$ 10,772,717
--	---------------

MDR United LLC
d/b/a Mighty Dog Roofing
Statement of Income
Year Ended December 31, 2022

Revenues	
Franchise fees	\$ 1,727,509
Royalties	2,079,239
Other service fees	2,165,118
	<u>5,971,866</u>
Cost of Revenue	
Franchise consulting commissions	856,419
Cost of sales	162,160
	<u>1,018,579</u>
Gross Profit	<u>4,953,287</u>
Operating Expenses	
Advertising	752,777
General and administrative	3,784,373
	<u>4,537,150</u>
Net Income	<u><u>\$ 416,137</u></u>

MDR United LLC
d/b/a Mighty Dog Roofing
Statement of Members' Deficit
Year Ended December 31, 2022

Balance, January 1, 2022	\$ (1,226,872)
Net income	416,137
Members' contributions	3,251,832
Members' distributions	<u>(2,700,674)</u>
Balance, December 31, 2022	<u><u>\$ (259,577)</u></u>

MDR United LLC
d/b/a Mighty Dog Roofing
Statement of Cash Flows
Year Ended December 31, 2022

Operating Activities	
Net income	\$ 416,137
Item not requiring cash	
Depreciation expense	15,859
Changes in	
Accounts receivable	247,692
Due from related parties	(695,162)
Other current assets	(65,399)
Prepaid franchise commissions	(2,540,357)
Accounts payable and accrued expenses	108,859
Due to related parties	244,289
Deferred service fee revenue	(52,690)
Deferred franchise fee revenue	4,008,700
Net cash provided by operating activities	<u>1,687,928</u>
Investing Activities	
Purchase of property and equipment	<u>(36,072)</u>
Net cash used in investing activities	<u>(36,072)</u>
Financing Activities	
Members' contributions	3,251,832
Members' distributions	<u>(2,700,674)</u>
Net cash provided by financing activities	<u>551,158</u>
Increase in Cash	2,203,014
Cash, Beginning of Year	<u>1,304,941</u>
Cash, Ending of Year	<u><u>\$ 3,507,955</u></u>

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2022

Note 1: — Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

~~MDR United LLC was formed on May 12, 2020, for the purpose of selling franchises under the brand name Mighty Dog Roofing. The Company is a franchisor of independent franchisees and grants qualified individuals the right to operate a business that offers and sells roofing services to residential and commercial customers under the Mighty Dog Roofing trade name.~~

Use of Estimates

~~The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.~~

Cash

~~The Company maintains cash balances at several financial institutions, the balance of which may exceed the threshold for insurance provided by the Federal Deposit Insurance Corporation (FDIC). At December 31, 2022, the Company's bank balances exceeded federally insured limits by approximately \$3,008,000.~~

Accounts Receivable

~~Accounts receivable are stated at the amount of consideration from customers of which the Company has an unconditional right to receive plus any accrued and unpaid interest. The Company provides an allowance for doubtful accounts, which is based upon a review of outstanding receivables, historical collection information and existing economic conditions. The Company deemed an allowance for doubtful accounts unnecessary at December 31, 2022.~~

~~Accounts receivable are ordinarily due 30 days after the issuance of the invoice. Accounts past due more than 120 days are considered delinquent. Delinquent receivables are written off based on individual credit evaluation and specific circumstances of the customer.~~

Property and Equipment

~~Property and equipment acquisitions are stated at cost and are depreciated over the estimated useful life of each asset using the straight line method.~~

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2022

Note 1: ~~Nature of Operations and Summary of Significant Accounting Policies~~
~~Continued~~

Property and Equipment—Continued

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Computers, printers and hardware	3 years
Vehicles	6 years
Furniture, fixtures and equipment	10-20 years

Prepaid Franchise Commissions

~~In connection with entering into new franchise agreements with franchisees, the Company pays specified commissions to third parties for services provided to facilitate the execution of the franchise agreement. These commissions are deferred and amortized into expense in future periods over the life of the franchise agreement. The franchise agreement terms are generally ten years.~~

Deferred Revenue

~~Revenue from franchise fees collected under the franchise agreements are initially deferred and recognized as revenue over the term of the franchise agreement, which is generally ten years. Revenue for certain other services performed by the Company on an annual basis under the franchise agreements are initially deferred and recognized as revenue ratably over a 12-month period as the services are performed.~~

Long-lived Asset Impairment

The Company evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value. No asset impairment was recognized during the year ended December 31, 2022.

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2022

Note 1: ~~Nature of Operations and Summary of Significant Accounting Policies~~
~~Continued~~

Revenue Recognition

~~The Company generates revenue from the sale of franchise licenses under various agreements. The initial franchise fee is due at signing and is earned based on the recognition of specific performance obligations. The Company can charge various other fees as outlined in the Franchise Disclosure Document. Revenue from royalties is recognized in the period in which the underlying sale occurs.~~

~~The Company accounts for revenue under the provisions of Financial Accounting Standards Board (FASB) ASC 606 and Accounting Standards Update 2021-02, *Franchisors—Revenue from Contracts with Customers* (Subtopic 952-606). ASC 606 prescribes a five-step model for revenue recognition that includes:~~

- ~~1) Identify the contract;~~
- ~~2) Identify the performance obligations;~~
- ~~3) Determine the transaction price;~~
- ~~4) Allocate the transaction price to the performance obligations; and~~
- ~~5) Recognize revenue as performance obligations are satisfied~~

~~The practical expedients under ASU 2021-02 aim to simplify the application about identifying performance obligations by permitting franchisors that are not public business entities to account for pre-opening services provided to a franchisee as distinct from the franchise license. The Company has elected to apply the practical expedients under ASU 2021-02.~~

Income Taxes

~~The Company's members have elected to have the Company's income taxed as a partnership under provisions of the Internal Revenue Code and a similar section of the Nebraska income tax law. Therefore, taxable income or loss is reported to the individual members for inclusion in their respective tax returns and no provision for federal and state income taxes is included in these financial statements.~~

Limitation of Liability

~~The Company is a limited liability company, therefore no member, agent or employee of the Company shall be personally liable for the debts, obligations or liabilities of the Company, whether arising in contract, tort or otherwise, or for the acts or omissions of any other member, director, manager, agent or employee of the Company. As a limited liability company, the members' liability is limited to amounts reflected in their respective member equity accounts.~~

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2022

Note 2: —Revenue from Contracts with Customers

Franchise Fees

Upon the execution of a franchise agreement, the franchisee will pay the Company an initial franchise fee, which varies based on the number of territories covered under the franchise agreement. Revenue from franchise fees are recognized ratably over the franchise agreement term, which is generally ten years.

Variable Consideration

Franchise agreements contain variable considerations in the form of royalty, technology, software, lead generation, and national advertising fees. These fees are recorded as revenue and recognized as these services are delivered because the variable payment relates specifically to the performance obligation of using the license.

Contract Balances

The following table provides information about the Company's receivables, contract assets and contract liabilities from contracts with customers as of December 31, 2022:

Accounts receivable, beginning of year	\$ —1,221,444
Accounts receivable, end of year	1,470,828
Contract liabilities, beginning of year	\$ —6,167,819
Contract liabilities, end of year	10,123,829

The Company has no contract assets as of December 31, 2022.

Accounting Policies and Practical Expedients Elected

The Company is applying an accounting policy election, which allows an entity to exclude from revenue any amounts collected from customers on behalf of third parties, such as sales taxes and other similar taxes the Company collects concurrent with revenue producing activities. Therefore, revenue is presented net of sales taxes and similar revenue-based taxes.

For incremental costs of obtaining a contract, the Company elected a practical expedient, which permits an entity to recognize incremental costs to obtain a contract as an expense when incurred if the amortization period is less than one year. This election had an immaterial effect on the Company's financial statements.

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2022

Note 3: ~~Property and Equipment~~

~~Property and equipment was comprised of the following at December 31, 2022:~~

Computers, printers and hardware	\$ 16,091
Vehicles	67,263
Furniture, fixtures and equipment	51,318
	134,672
Less accumulated depreciation	21,973
	\$ 112,699

Note 4: ~~Related Party Transactions~~

~~The Company has an affiliate, SVHB Marketing, LLC, a Pennsylvania limited liability company formed on May 13, 2020. All individuals performing services for the Company are employed by SVHB Marketing, LLC, and the Company recognizes an allocation of the compensation expense from the affiliate company. Expenses allocated to the Company from SVHB Marketing, LLC for the year ending December 31, 2022 totaled \$1,448,612. At December 31, 2022, due to related parties includes \$193,138 for amounts owed to SVHB Marketing, LLC for allocated expenses.~~

~~The Company has several affiliates that collectively operate under the trade name of Horsepower Brands. During the course of operations, some affiliates may pay certain costs on behalf of the Company, which are allocated to the Company and other affiliates or directly reimbursed. Costs allocated to the Company from these other affiliates for the year ending December 31, 2022 totaled \$1,324,883. At December 31, 2022, due to related parties include \$72,796 for these charges. Due to short term cash needs at other Horsepower Brands affiliates, the Company may advance funds to other affiliates which will be repaid from operations. The outstanding amount of these advances totaled \$695,162 at December 31, 2022.~~

~~The Company has an affiliate that operates under the trade name Horsepower Nation. This affiliate provides internal broker services to the brands and allocates costs for the procurement of franchisees. For the year ending December 31, 2022, franchise commissions from Horsepower Nation totaled \$544,512. At December 31, 2022, due to related parties included \$168,355 for amounts owed to Horsepower Nation for these commissions.~~

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2022

Note 5: Subsequent Events

~~Subsequent events have been evaluated through April 27, 2023, which is the date the financial statements were available to be issued.~~

MDR United LLC

d/b/a Mighty Dog Roofing

Independent Auditor's Report and Financial Statements

December 31, 2021

MDR United LLC
d/b/a Mighty Dog Roofing
December 31, 2021

Contents

Independent Auditor's Report.....	1
--	----------

Financial Statements

Balance Sheet.....	3
Statement of Operations.....	4
Statement of Members' Equity (Deficit).....	5
Statement of Cash Flows.....	6
Notes to Financial Statements.....	7

Independent Auditor's Report

To the Members and Management
MDR United LLC
Omaha, Nebraska

Opinion

We have audited the financial statements of MDR United LLC d/b/a Mighty Dog Roofing (the Company), which comprise the balance sheet as of December 31, 2021, and the related statements of operations, members' equity, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of MDR United LLC d/b/a Mighty Dog Roofing as of December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that these financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

BKD, LLP

Omaha, Nebraska

April 26, 2022

MDR United LLC
d/b/a Mighty Dog Roofing
Balance Sheet
December 31, 2021

Assets

Current Assets

Cash	\$ 1,304,941
Accounts receivable	1,718,520
Prepaid expenses	12,427
Prepaid franchise commissions	248,111
Total current assets	<u>3,283,999</u>

Other Assets

Property and equipment, net	92,486
Prepaid franchise commissions, net of current portion	2,119,779
Total other assets	<u>2,212,265</u>
Total assets	<u><u>\$ 5,496,264</u></u>

Liabilities and Members' Deficit

Current Liabilities

Accounts payable and accrued expenses	\$ 365,317
Due to related parties	190,000
Deferred service fee revenue	248,344
Deferred franchise fee revenue, current portion	1,067,703
Total current liabilities	1,871,364

Other Liabilities

Deferred franchise fee revenue, net of current portion	4,851,772
Total liabilities	6,723,136

Members' Deficit	<u>(1,226,872)</u>
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Total liabilities and members' deficit	<u><u>\$ 5,496,264</u></u>
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MDR United LLC
d/b/a Mighty Dog Roofing
Statement of Operations
Year Ended December 31, 2021

Revenues	
Franchise fees	\$ 697,556
Royalties	497,215
Other service fees	118,941
	<u>1,313,712</u>
Cost of Revenue	
Franchise consulting commissions	464,744
Cost of sales	39,747
	<u>504,491</u>
Gross Profit	<u>809,221</u>
Operating Expenses	
Selling	363,654
General and administrative	2,427,495
	<u>2,791,149</u>
Operating Loss	<u>(1,981,928)</u>
Other Income (Expense)	
Other income	69,738
Other expense	(34,352)
	<u>35,386</u>
Net Loss	<u><u>\$ (1,946,542)</u></u>

MDR United LLC
d/b/a Mighty Dog Roofing
Statement of Members' Equity (Deficit)
Year Ended December 31, 2021

Balance, Beginning of Year	\$ 1,071,584
Net loss	(1,946,542)
Members' contributions	860,000
Members' distributions	<u>(1,211,914)</u>
Balance, End of Year	<u>\$ (1,226,872)</u>

MDR United LLC
d/b/a Mighty Dog Roofing
Statement of Cash Flows
Year Ended December 31, 2021

Operating Activities	
Net loss	\$ (1,946,542)
Items not requiring cash	
Depreciation expense	6,114
Changes in	
Accounts receivable	(1,718,520)
Prepaid expenses	4,780
Prepaid franchise commissions	(2,367,890)
Accounts payable and accrued expenses	266,803
Due to related parties	190,000
Deferred service fee revenue	248,344
Deferred franchise fee revenue	5,919,475
Net cash provided by operating activities	<u>602,564</u>
Investing Activities	
Purchase of property and equipment	<u>(98,600)</u>
Net cash used in investing activities	<u>(98,600)</u>
Financing Activities	
Members' contributions	860,000
Members' distributions	<u>(1,211,914)</u>
Net cash used in financing activities	<u>(351,914)</u>
Increase in Cash	152,050
Cash, Beginning of Year	<u>1,152,891</u>
Cash, End of Year	<u><u>\$ 1,304,941</u></u>

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

Note 1: — Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

~~MDR United LLC was formed on May 12, 2020, for the purpose of selling franchises under the brand name Mighty Dog Roofing. The Company is a franchisor of independent franchisees and grants qualified individuals the right to operate a business that offers and sells roofing services to residential and commercial customers under the Mighty Dog Roofing trade name.~~

Use of Estimates

~~The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.~~

Cash

~~The Company maintains cash balances at a financial institution, the balance of which may exceed the threshold for insurance provided by the Federal Deposit Insurance Corporation (FDIC). At December 31, 2021, the Company's bank balances exceeded federally insured limits by approximately \$1,065,000.~~

Accounts Receivable

~~Accounts receivable are stated at the amount of consideration from customers of which the Company has an unconditional right to receive plus any accrued and unpaid interest. The Company provides an allowance for doubtful accounts, which is based upon a review of outstanding receivables, historical collection information and existing economic conditions. The Company deemed an allowance for doubtful accounts unnecessary at December 31, 2021.~~

~~Accounts receivable are ordinarily due 30 days after the issuance of the invoice. Accounts past due more than 120 days are considered delinquent. Delinquent receivables are written off based on individual credit evaluation and specific circumstances of the customer.~~

Property and Equipment

~~Property and equipment acquisitions are stated at cost and are depreciated over the estimated useful life of each asset using the straight line method.~~

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

Note 1: ~~Nature of Operations and Summary of Significant Accounting Policies – Continued~~

Property and Equipment – Continued

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Computers, printers and hardware	3 years
Vehicles	6 years
Furniture, fixtures and equipment	10-20 years

Prepaid Franchise Commissions

In connection with entering into new franchise agreements with franchisees, the Company pays specified commissions to third parties for services provided to facilitate the execution of the franchise agreement. These commissions are deferred and amortized into expense in future periods when the related franchise fee revenue is recognized. The franchise agreement terms are generally ten years.

Deferred Revenue

Revenue from franchise fees collected under the franchise agreements are initially deferred and recognized as revenue over the term of the franchise agreement, which is generally ten years. Revenue for certain other services performed by the Company on an annual basis under the franchise agreements are initially deferred and recognized as revenue ratably over a 12-month period as the services are performed.

Long-lived Asset Impairment

The Company evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value. No asset impairment was recognized during the year ended December 31, 2021.

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

Note 1: ~~Nature of Operations and Summary of Significant Accounting Policies – Continued~~

Revenue Recognition

~~The Company generates revenue from the sale of franchise licenses under various agreements. The initial franchise fee is due at signing and is earned based on the recognition of specific performance obligations. The Company can charge various other fees as outlined in the Franchise Disclosure Document. Revenue from royalties is recognized in the period in which the underlying sale occurs.~~

~~The Company accounts for revenue under the provisions of Financial Accounting Standards Board (FASB) ASC 606 and Accounting Standards Update 2021-02, *Franchisors – Revenue from Contracts with Customers (Subtopic 952-606)*. ASC 606 prescribes a five step model for revenue recognition that includes:~~

- ~~1) Identify the contract;~~
- ~~2) Identify the performance obligations;~~
- ~~3) Determine the transaction price;~~
- ~~4) Allocate the transaction price to the performance obligations; and~~
- ~~5) Recognize revenue as performance obligations are satisfied~~

~~The practical expedients under ASU 2021-02 aim to simplify the application about identifying performance obligations by permitting franchisors that are not public business entities to account for pre-opening services provided to a franchisee as distinct from the franchise license. The Company has elected to apply the practical expedients under ASU 2021-02.~~

Income Taxes

~~The Company's members have elected to have the Company's income taxed as a partnership under provisions of the Internal Revenue Code and a similar section of the Nebraska income tax law. Therefore, taxable income or loss is reported to the individual members for inclusion in their respective tax returns and no provision for federal and state income taxes is included in these financial statements.~~

Limitation of Liability

~~The Company is a limited liability company, therefore no member, agent or employee of the Company shall be personally liable for the debts, obligations or liabilities of the Company, whether arising in contract, tort or otherwise, or for the acts or omissions of any other member, director, manager, agent or employee of the Company. As a limited liability company, the member's liability is limited to amounts reflected in their respective member equity accounts.~~

MDR United LLC
ADDENDUM TO MDR UNITED LLC
d/b/a Mighty Dog Roofing
FRANCHISE DISCLOSURE DOCUMENT
Notes to Financial Statements
December 31, 2021

Note 2: — Revenue from Contracts with Customers

Changes in Accounting Principles

The Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*, that replaces existing revenue recognition guidance. The new standard requires companies to recognize revenue in a way that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. In addition, Topic 606 requires disclosures of the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. The Company adopted this standard on January 1, 2021. The Company's adoption of Topic 606 did not result in a change to the timing of revenue recognition.

Franchise Fees

Upon the execution of a franchise agreement, the franchisee will pay the Company an initial franchise fee, which varies based on the number of territories covered under the franchise agreement. Revenue from franchise fees are recognized ratably over the franchise agreement term, which is generally ten years.

Variable Consideration

Franchise agreements contain variable considerations in the form of royalty, technology, software, lead generation, and national advertising fees. These fees are recorded as revenue and recognized as these services are delivered because the variable payment relates specifically to the performance obligation of using the license.

Contract Balances

The following table provides information about the Company's receivables, contract assets and contract liabilities from contracts with customers as of December 31, 2021:

Accounts receivable, beginning of year	\$	
Accounts receivable, end of year		1,221,444
Contract liabilities, beginning of year	\$	
Contract liabilities, end of year		6,167,819

The Company has no contract assets as of December 31, 2021.

MDR United LLC
ADDENDUM TO FRANCHISE DISCLOSURE DOCUMENT
d/b/a Mighty Dog Roofing
REQUIRED BY THE STATE OF MAINE
Notes to Financial Statements
December 31, 2021

Note 2: — Revenue from Contracts with Customers — Continued

Accounting Policies and Practical Expedients Elected

The Company is applying an accounting policy election, which allows an entity to exclude from revenue any amounts collected from customers on behalf of third parties, such as sales taxes and other similar taxes the Company collects concurrent with revenue producing activities. Therefore, revenue is presented net of sales taxes and similar revenue-based taxes.

For incremental costs of obtaining a contract, the Company elected a practical expedient, which permits an entity to recognize incremental costs to obtain a contract as an expense when incurred if the amortization period is less than one year. This election had an immaterial effect on the Company's financial statements.

Note 3: — Property and Equipment

Property and equipment is comprised of the following at December 31, 2021:

Computers, printers and hardware	\$ — 8,078
Vehicles	39,203
Furniture, fixtures and equipment	51,319
	<hr/>
	98,600
Less accumulated depreciation	6,114
	<hr/>
	\$ — 92,486

Note 4: — Related Party Transactions

The Company has a parent, SVHB Marketing, LLC, a Pennsylvania limited liability company formed on May 13, 2020. All individuals performing services for the Company are employed by SVHB Marketing, LLC, and the Company recognizes an allocation of the compensation expense from the parent company. Expenses allocated to the Company from SVHB Marketing, LLC for the year ending December 31, 2021 totaled \$1,403,316.

ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

Note 4: — Related Party Transactions — Continued

~~The Company also has several affiliates that collectively operate under the trade name of Horsepower Brands. During the course of operations, some affiliates may often pay certain costs on behalf of the Company, which are allocated to the other affiliates or directly reimbursed. Costs paid by the Company which were allocated to the other affiliates totaled approximately \$400,000 and are included in accounts receivable as of December 31, 2021. Amounts owed to other affiliates totaled approximately \$30,000 as of December 31, 2021.~~

Note 5: — Subsequent Events

~~Subsequent events have been evaluated through April 26, 2022, which is the date the financial statements were available to be issued.~~

EISNERAMPER

MDR UNITED LLC

FINANCIAL STATEMENTS

DECEMBER 31, 2020



**ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT
REQUIRED BY THE STATE OF NORTH CAROLINA**

~~TABLE OF CONTENTS~~

EXHIBIT	PAGE
INDEPENDENT AUDITORS' REPORT	1 2
FINANCIAL STATEMENTS	
Balance Sheet as of December 31, 2020	3
Statement of Operations and Members' Equity for the Year Ended December 31, 2020	4
Statement of Cash Flows for the Year Ended December 31, 2020	5
Notes to Financial Statements	6 9
SUPPLEMENTARY INFORMATION (UNAUDITED)	
INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION	10
Schedule of Operating Expenses for the Year Ended December 31, 2020	11

REQUIRED BY THE STATE OF NORTH DAKOTA**INDEPENDENT AUDITORS' REPORT**

To the Members and Management
MDR United LLC

We have audited the accompanying financial statements of MDR United LLC (a Pennsylvania Limited Liability Company), which comprise the balance sheet as of December 31, 2020, and the related statements of operations and members' equity, and cash flows for the period from inception (May 12, 2020) to December 31, 2020, and the related notes to the financial statements.

Management's Responsibility for the Financial Statement

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



EISNERAMPER

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of MDR United LLC as of December 31, 2020, and the results of its operations and its cash flow for the period from inception (May 12, 2020) to December 31, 2020, in accordance with accounting principles generally accepted in the United States of America.

EisnerAmper LLP

EISNERAMPER LLP
Merchantville, New Jersey
April 21, 2021

EISNERAMPER
LLP



MDR UNITED LLC
~~BALANCE SHEET~~
~~DECEMBER 31, 2020~~

ADDENDUM TO MDR UNITED LLC
FRANCHISE DISCLOSURE DOCUMENT

~~ASSETS~~

~~CURRENT ASSETS~~

~~Cash~~ ~~\$ 1,152,891~~

~~Prepaid expenses~~ ~~17,207~~

~~TOTAL CURRENT ASSETS~~ ~~\$ 1,170,098~~

~~CURRENT LIABILITIES~~

~~Accounts payable and accrued expenses~~ ~~\$ 98,514~~

~~TOTAL CURRENT LIABILITIES~~ ~~98,514~~

~~MEMBERS' EQUITY~~ ~~1,071,584~~

~~TOTAL LIABILITIES AND MEMBERS' EQUITY~~ ~~\$ 1,170,098~~

MDR UNITED LLC

STATEMENT OF OPERATIONS AND MEMBERS' EQUITY
PERIOD FROM INCEPTION (MAY 12, 2020) TO DECEMBER 31, 2020

REVENUES	\$
OPERATING EXPENSES	<u>301,316</u>
LOSS FROM OPERATIONS	(301,316)
MEMBERS' EQUITY, BEGINNING	
Member contributions	1,557,900
Member distributions	<u>(185,000)</u>
MEMBERS' EQUITY, ENDING	<u>\$ 1,071,584</u>

See accompanying notes.

MDR UNITED LLC
STATEMENT OF CASH FLOWS
PERIOD FROM INCEPTION (MAY 12, 2020) TO DECEMBER 31, 2020

MDR United LLC
d/b/a Mighty Dog Roofing

CASH FLOWS FROM OPERATING ACTIVITIES

Net loss	\$ (301,316)
Adjustments to reconcile net loss to net cash used by operating activities	
Increase in operating assets	
Prepaid expenses	(17,207)
Increase in operating liabilities	
Accounts payable and accrued expenses	98,514

NET CASH USED BY OPERATING ACTIVITIES ~~(220,009)~~

CASH FLOWS FROM FINANCING ACTIVITIES

Member contributions	1,557,900
Member distributions	(185,000)

NET CASH PROVIDED BY FINANCING ACTIVITIES ~~1,372,900~~

NET INCREASE IN CASH ~~1,152,891~~

CASH, BEGINNING

CASH, ENDING ~~\$ 1,152,891~~

See accompanying notes.

MDR United LLC
d/b/a Mighty Dog Roofing

NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations

~~MDR United LLC (the Company) was formed on May 12, 2020, for the purpose of selling franchises under the brand name Mighty Dog Roofing. The Company grants qualified individuals the right to operate a business that offers and sells roofing services to residential and commercial customers under the “Mighty Dog Roofing” mark.~~

~~On August 14, 2020, the Company acquired certain assets, confidential information, and one existing franchise agreement from a predecessor, Roof Roof Franchising, LLC (RRF) in exchange for cash consideration and a royalty agreement with the predecessor.~~

~~The Company does not own or operate any businesses of this type being franchised. As of December 31, 2020, there were no signed franchise agreements.~~

Basis of Accounting and Going Concern

~~The Company’s financial statements have been prepared on the accrual basis in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). Any reference in these notes to applicable guidance is meant to refer to the authoritative U.S. GAAP as found in the *Accounting Standards Codification (ASC)* and *Accounting Standards Update (ASU)* of the *Financial Accounting Standards Board (FASB)*. All amounts are expressed in United States dollars, which is the Company’s functional currency.~~

~~Since its inception, the Company has devoted substantially all of its efforts to the development of its franchise system. The accompanying financial statements have been prepared on a going concern basis, which contemplates the continuation of operations, realization of assets, and liquidation of liabilities in the ordinary course of business.~~

~~As reflected in the financial statements, the Company had a net loss of approximately \$301,000, with a members’ equity position of approximately \$1,072,000.~~

~~To date, the Company has largely financed its operations through capital contributions from its majority Partner. The ultimate realization of the Company’s assets is dependent upon a successful franchise system with expansion of franchise units. There is no assurance that the Company will be successful in achieving these objectives. These conditions raise substantial doubt about the Company’s ability to continue as a going concern. The accompanying financial statements do not include any adjustments that might result from the outcome of unforeseen circumstances.~~

Use of Estimates

~~The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.~~

Concentration of Credit Risk—Cash

~~The Company maintains cash balances at a financial institution, which at various times during the year may exceed the threshold for insurance provided by the Federal Deposit Insurance Corporation (FDIC). The account is insured by the FDIC up to \$250,000.~~

MDR United LLC
d/b/a Mighty Dog Roofing

~~NOTE 1 — SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)~~

~~Revenue Recognition~~

~~The Company will generate revenue from the sale of franchise licenses under various agreements. The initial franchise fee is due at signing and is earned based on the recognition of specific performance obligations. From time to time the Company can charge various other fees as outlined in the Franchise Disclosure Document. See Note 2, "Revenue from Contracts with Customers" for further information regarding implementation and disclosures.~~

~~Under some circumstances, revenue may be derived in the form of rebates or marketing allowances paid by approved suppliers that the franchisees are required to use. The Company has not derived any such revenue for the period from inception (May 12, 2020) to December 31, 2020.~~

~~Accounts Receivable~~

~~Accounts receivable will be reported at the amount management expects to collect from outstanding balances. Account balances that are still outstanding after management has used reasonable collection efforts will be written off through a charge to the valuation allowance, and a credit to the allowance account. There is no valuation allowance recorded as of December 31, 2020.~~

~~Property and Equipment and Depreciation~~

~~Property and equipment will be stated at cost. Depreciation will be provided by using the straight line method over the estimated useful lives of the assets. The useful lives of property and equipment for purposes of computing depreciation will be between five (5) to seven (7) years.~~

~~Income Taxes~~

~~No provision has been made for federal income taxes since the Company elected to file as a partnership for tax filing purposes with distributable partnership interests, whereby the income is taxed directly to the members. The same tax status is maintained for state income tax purposes. The Company is subject to income tax examinations for 2020, its initial year of operations.~~

~~Limited Liability Company~~

~~Since the Company is a limited liability company, no member, manager, agent, or employee of the Company shall be personally liable for the debts, obligations, or liabilities of the Company, whether arising in contract, tort, or otherwise, or for the acts or omissions of any other member, director, manager, agent, or employee of the Company, unless the individual has signed a specific personal guarantee. The duration of the entity is perpetual.~~

~~Advertising, Marketing, and Website Maintenance Costs~~

~~Advertising, marketing, and website maintenance costs are charged to operations in the year incurred. Total costs for the period from inception (May 12, 2020) to December 31, 2020 was \$69,874.~~

MDR United LLC
d/b/a Mighty Dog Roofing

~~NOTE 2 — REVENUE FROM CONTRACTS WITH CUSTOMERS~~

Franchise Fees

~~The Company recognizes franchise fees in two (2) parts. The amount allocated to the initial training program is earned when the training is complete. The amount allocated to the franchise license is earned over time based on the franchise agreement as performance obligations are satisfied due to the continuous transfer of control to the franchisee. There were no franchise sales for the period from inception (May 12, 2020) to December 31, 2020.~~

Variable Considerations

~~Franchise agreements contain variable considerations in the form of royalty, technology, software, lead generation, and national advertising fees. These fees are recorded as revenue and recognized as these services are delivered because the variable payment relates specifically to the performance obligation of using the license.~~

~~There were no royalty, technology, software, lead generation, or national advertising fees earned for the year ended December 31, 2020.~~

Adoption of New Accounting Standard

~~In January 2021, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2021-02, Franchisors Revenue from Contracts with Customers (Subtopic 952-606) ("ASU 2021-02"). This ASU provides a practical expedient to ASU 2014-09 Revenue from Contracts with Customers (Topic 606). The new guidance allows franchisors to simplify the application of the guidance about identifying performance obligations for franchisors that perform pre-opening services by allowing a franchisor to account for pre-opening services as distinct if they are consistent with those included in a predefined list of pre-opening services. This standard is effective for annual reporting periods beginning after December 15, 2020 with early adoption permitted. The company is currently assessing the impact of adopting this practical expedient.~~

Contract Assets and Liabilities

~~Contract assets, costs paid to facilitate a franchise sale, will be amortized over the life of the franchise agreements.~~

~~Contract liabilities will consist of the remaining initial franchise fees to be amortized over the life of the franchise agreements. Contract liabilities are a result of the collection of the initial franchise fee at the time of the signing of the franchise agreement and will fluctuate each year based on the number of franchise agreements signed. There was no revenue recognized during the period from inception (May 12, 2020) to December 31, 2020 that was included in the contract liability balance at the beginning of the period.~~

~~As of December 31, 2020, there were no contract assets and contract liabilities from contracts with franchisees.~~

Remaining Performance Obligations

~~Remaining performance obligations will consist of initial franchise fees for all executed franchise agreements and will be reported as contract liabilities franchise fees, on the balance sheet. There is no revenue expected to be recognized in the future related to performance obligations that are either unsatisfied or partially satisfied at December 31, 2020.~~

**MDR UNITED LLC
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2020**

MDR United LLC

d/b/a Mighty Dog Roofing

~~NOTE 3 — MEMBERSHIP INTERESTS~~
Notes to Financial Statements

December 31, 2022

~~Net profits, losses, and other income, gain, loss, deductions, and credits of the Company shall be allocated among the members in proportion to each member's unit percentage as specified in the limited liability operating agreement.~~

~~NOTE 4 — UNCERTAINTIES~~

~~On March 11, 2020 the World Health Organization declared the novel strain of coronavirus (Covid-19), a global pandemic and recommended containment and mitigation measures worldwide. As of the report date, the extent of the impact and effects of the recent outbreak of Covid-19 on the operation and financial performance of the business is unknown. However, the Company does not expect that the outbreak will have a material adverse effect on the business or financial results at this time.~~

~~NOTE 5 — SUBSEQUENT EVENTS~~

~~The Company has evaluated events or transactions that have occurred after December 31, 2020 (the financial statement date) through April 21, 2021, the date that the financial statements were available to be issued. During this period, the Company did not have any material recognizable subsequent events that would require adjustment to, or disclosure in the financial statements.~~

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2022

~~MDR United LLC~~ Franchise Disclosure Document

Sample Termination and Release Agreement

**SAMPLE TERMINATION AND RELEASE OF FRANCHISE AGREEMENT
AND RELEASE UPON TRANSFER TO AN AUTHORIZED FRANCHISEE**
MDR United LLC
d/b/a Mighty Dog Roofing

This Termination of Franchise Agreement and Release (the "Agreement") is made this

day of

December 31, 2022

_____, 20____, by and between MDR United LLC, a Pennsylvania limited liability company, with its principal place of business at 2525 N. 117th Avenue, Third Floor, Omaha, Nebraska 68164 ("Franchisor") and

_____, a _____ with its principal place of business at _____ ("Transferor").

BACKGROUND

A. On _____, Transferor entered into a franchise agreement (the "Franchise Agreement") with Franchisor for the right to operate a Mighty Dog Roofing Business under Franchisor's proprietary marks and system (the "System") at the following approved location:

(the "Mighty Dog Roofing Business").

B. Transferor has satisfied all conditions of transfer as specified in the Franchise Agreement and now desires to sell the business to _____, who has been approved by Franchisor as an authorized transferee.

C. In order to complete Transferor's sale of the business, Transferor now desires to terminate the Franchise Agreement and all rights and obligations between the parties relating to the Franchise Agreement, and Franchisor desires to accept such termination, pursuant to the terms of this Agreement.

AGREEMENT

In consideration of the mutual promises and covenants contained in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which is acknowledged, and intending to be legally bound, the parties agree as follows:

1. Subject to the terms and conditions contained in this Agreement, the Franchise Agreement and all rights and obligations between Franchisor and Transferor arising from or related to the Franchise Agreement are terminated, effective as of the date of this Agreement.
2. Notwithstanding anything in this Agreement to the contrary, the parties agree that Transferor shall remain bound by all of the post-term covenants and obligations contained in the Franchise Agreement including, without limitation, those relating to Confidential Information and Non-competition.
3. Transferor represents and warrants that all of Transferor's monetary obligations to Franchisor and its subsidiaries and affiliates have been satisfied in full as of the date of this Agreement.
4. Transferor, for itself and all persons and entities claiming by, through or under it, release, acquit and forever discharge Franchisor and its present and former officers, employees, shareholders, directors, agents, servants, representatives, affiliates, successors and assigns (the "Franchisor Releasees") from all obligations, claims, debts, demands, covenants, contracts, promises, agreements, liabilities, costs, attorney's fees, actions or causes of action whatsoever, whether known or unknown, which Transferor, by itself, on behalf of, or in conjunction with any other person, persons, partnership

or corporation, have, had or claim any claim against the Franchisor Releasees arising out of or related to the offer, sale and operation of the business, and the parties' rights or obligations under the Franchise Agreement.

MDR United LLC

d/b/a Mighty Dog Roofing

Notes to Financial Statements

December 31, 2022

5. Excluding the indemnification obligations in the Franchise Agreement, and Transferor's obligations as in Section 2 of this Agreement, Franchisor, for itself and all persons and entities claiming by, through or under it, releases, acquits and forever discharges Transferor and Transferor's employees, agents, servants, representatives, affiliates, successors and assigns (the "Transferor Releasees") from all obligations, claims, debts, demands, covenants, contracts, promises, agreements, liabilities, costs, attorney's fees, actions or causes of action whatsoever, whether known or unknown, which it, by itself, on behalf of, or in conjunction with any other person, persons, partnership or corporation, have, had or claim to have against the Transferor Releasees arising out of or related to the offer, sale and operation of the business, and the parties' rights or obligations under the Franchise Agreement. Specifically excepted from this release are any claims asserted against Franchisor or any of its present and former officers, employees, members, directors, agents, servants, representatives, affiliates, successors or assigns (the "Indemnified Parties") by any third party, which claims arise out of or relate to the Franchise Agreement prior to the Effective Date of this Agreement. Transferor agrees to indemnify and hold the Indemnified Parties harmless from all losses, damages, liabilities, claims, costs, expenses, or judgments, including reasonable attorneys' fees incurred in connection with such claims (in the manner prescribed in the Franchise Agreement).

6. This Agreement constitutes the entire integrated agreement of the parties with respect to the subject matter contained in this Agreement and may not be subject to any modification without the written consent of the parties.

7. This Agreement shall be construed under the laws of the Commonwealth of Pennsylvania, which laws shall control in the event of any conflict of law.

8. This Agreement shall be for the benefit of and binding upon the parties and their respective representatives, successors and assigns.

9. Each party acknowledges that the terms of this Agreement have been completely read and are fully understood and voluntarily accepted by each party, after having a reasonable opportunity to retain and confer with counsel. This Agreement is entered into after a full investigation by the parties, and the parties are not relying upon any statements or representations not embodied in this Agreement.

10. In the event that Franchisor retains the services of legal counsel to enforce the terms of this Agreement, it shall be entitled to recover all costs and expenses, including reasonable attorney's fees, incurred in enforcing the terms of this Agreement.

11. Transferor agrees that Transferor has and had a relationship with Franchisor at its offices in the State of Nebraska and that, with the exception of Franchisor's right to seek injunctive relief in any appropriate jurisdiction, any action by or against Franchisor arising out of or relating to this Agreement shall be commenced and concluded in the State of Nebraska pursuant to the mediation, venue and jurisdiction provisions of the Franchise Agreement.

12. This Agreement may be executed in multiple counterparts by the various parties and the failure to have the signatures of all parties on a single Agreement shall not affect the validity or enforceability of any part of this Agreement against any party who executes any counterpart of the Agreement. Executed facsimile copies of this Agreement shall be deemed to be effective as original signatures.

I HAVE READ THE ABOVE AGREEMENT AND UNDERSTAND ITS TERMS. I
WOULD NOT SIGN THIS AGREEMENT IF I DID NOT UNDERSTAND AND AGREE TO BE
BOUND BY ITS TERMS.

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2022

By: _____

FRANCHISEE

By: _____

Exhibit G to
10
MDR United LLC
d/b/a Mighty Dog Roofing
Franchise Disclosure Document
Notes to Financial Statements
December 31, 2022
Operations Manual Table of Contents

Mighty Dog Roofing TOC: 03/~~06/2023~~—~~62728/2024~~ 590 pages

Section A: Introduction # Pages: ~~41~~42

WELCOME LETTER

MIGHTY DOG ROOFING MISSION STATEMENT

HISTORY OF MIGHTY DOG ROOFING

FRANCHISE ONBOARDING PROCESS

SERVICES PROVIDED TO MIGHTY DOG ROOFING FRANCHISEES

- Advertising Materials & Sales Aids
- Approved Suppliers
- Corporate Website
- Sample Form Agreements
- Franchise Advisory Council
- Ongoing Training & Support
- On-Site Assistance
- Operations Manual
- Pre-Launch Training
- Protected Marketing Territory
- Use of Trademarks

RESPONSIBILITIES AS AN MIGHTY DOG ROOFING FRANCHISEE

- Responsibilities to Customers
- Responsibilities to Your Crews
- Responsibilities to Your Fellow Franchisees
- Responsibilities to the Franchisor ~~PAYING OTHER FEES~~

~~PAYING OTHER FEES~~

- Accounting Service Fee
- Administrative Fee
- Audit
- Annual Conference
- Assistant Training Fee
- Attorney's Fees & Cost
- ~~Brand Fund Contribution~~
- Call Center Fee
- Dues & Subscriptions
- Drone Kit
- Digital Management Fee
- Indemnification
- Insurance
- Initial Training
- Late Payment
- ~~Local Brand Optimization~~ Marketing Fee (First Year)
- Local Advertising Deficiency
- Mapping and Measurement Software
- ~~National Permit Database~~
- Outstanding Account Receivable Fee
- ~~Owens Corning Annual Membership~~
- Post-Termination or Post-Expiration Expenses
- Renewal
- Royalty Fee

- Software Updates
- Supplementer
- ~~Supplier and/or Non-Approved Product~~
- Technology Fee
- Transfer Fee
- ZeePartnerships

Section B: Pre-Launch Procedures # Pages: 98-96

PRE-LAUNCH CHECKLIST

ESTABLISHMENT OF BUSINESS

- Business Structure
 - Traction
 - EOS
- Overview of Entity Choices
- Org Charts
- Naming the Entity
- Obtaining your Employer Identification Number
- Obtaining your Business License

SECURING A LOCATION

- Site Criteria
- Market Analysis
- Gaining Site Acceptance

REQUIRED EQUIPMENT & SUPPLIES LIST

VEHICLE SPECIFICATIONS

SIGNAGE & LOGO SPECIFICATIONS

- Business Cards
- Letterhead
- Signage Requirements
 - Door Hangers
 - Yard Signs

~~ACCOUNTING/BOOKKEEPING-OPENING BANK ACCOUNTS CALL CENTER~~

ACCOUNTING/BOOKKEEPING

OPENING BANK ACCOUNTS

CALL CENTER

ACCULYNX

ZEERECRUIT

Operations Software Account Set-Up

- Supplier/Vendor Account Set-Up
- Subcontractor Hiring/Recruiting
- Subcontractor Insurance Requirements
- Pre-Launch Market Research

LICENSING/PERMITS

OFFICE SET-UP

- Business Phone Number
- Email Set-Up
- Ordering Business Cards/Promo Materials/Apparel
- Utilities
- Office Furniture/Supplies

PROCURING REQUIRED INSURANCE

MARKETING SET-UP

- ~~Pre-Launch Marketing~~
- ~~Third-Party Lead Sources~~
- ~~Angi-Lead~~
- ~~Starter Kits~~
- ~~Website Set-Up~~

- Paid Lead Services Account Set-Up
- Online Directories Account Set-Up
- Organic Social Media Account Set-Up
- Google Business Profile (GBP) Set-Up
- Local Search Set-Up

PAYING TAXES

- Federal Taxes
- State Taxes
- Sales & Usage Tax

OSHA COMPLIANCE

- OSHA Requirements
- Small Business Employers
- Contact Information

MIGHTY DOG ROOFING UNIVERSITY

SCHEDULE INITIAL TRAINING

- Initial Training Outlines
- On-Site Training Outlines
- Alternate Training Outline

Section C: Human Resources # Pages: ~~69~~70

HELPFUL LINKS/RESOURCES

EEOC GUIDELINES FOR HIRING EMPLOYEES

WAGE AND LABOR LAWS

- Fair Labor Standards Act
- What the FLSA Requires
- FLSA Minimum Wage Poster
- Other Mandatory Labor Law Posters

LAWS REGARDING HARRASSMENT

- Sexual Harassment
- Racial and Ethnic Harassment
- Pregnancy Discrimination
- Religious Accommodation ~~IMMIGRATION REFORM/CONTROL ACT AMERICANS WITH-~~
~~DISABILITIES ACT~~

IMMIGRATION REFORM/CONTROL ACT AMERICANS WITH DISABILITIES ACT

PROFILE OF THE IDEAL MIGHTY DOG ROOFING CREW MEMBER

JOB DESCRIPTIONS

- General Manager
- Office Coordinator
- A/R Specialist
- Finance Manager
- Sales Manager
- Project Manager
- Operations Manager

- Quality Assurance Manager

RECRUITING EMPLOYEES

- Generating Applicants
- Screening Applicants

THE INTERVIEW PROCESS

- Interview Overview
 - EEOC Pre-Employment
 - Do's & Don'ts
- Reference Check Procedure
- Job Offer

NEW EMPLOYEE ORIENTATION & TRAINING

- New Hire Paperwork
- Orientation Process
- Training
- Ongoing Training
- Performance Management
- Onboarding Process
- Offboarding Process

TRAINING OUTLINES

PAYROLL

- Subcontractor
- Commissions Payments

UNIFORM/DRESS CODE

EXPENSES

Section D: Estimating & Sales Procedures # Pages: ~~189~~155

PREPARING FOR SALES ACTIVITIES

- Mighty Dog Roofing's Competitive Advantage
- Prepare for the Customer

BUILDING A PIPELINE

- Role of CSR

LOVELAND

- ~~Supplementing Assistance~~
- ~~Storm Tracking-Hail Trace~~
- ~~Assessing Damage~~
- ~~Reading Estimates~~

THE SALES PLAN

GUTTER'S SALE PROCESS

IN-HOUSE REPAIR PROCESS

- Acculynx Process
- Repair Sales

CANVASSING

PRICING JOBS

DRONES

INGAGE

- Training Video
- Ingage Help Deck
- Financing and Payment Options

- Measuring Tools

QUALITY CONTROL CHECKS

Section E: Office Procedures: # Pages: 11~~2~~1

SUGGESTED HOURS OF OPERATION

CUSTOMER SERVICE

- Customer Service Philosophy
- Gathering Feedback
- Handling Customer Complaints
- Product Warranty

MANAGING CUSTOMER FILES

- Customer Files in Acculynx
- Scheduling Jobs
- Confirming Jobs
- Siding Templates
- Manually adding Measurements
- Assigning a Lead
- Production

INVENTORY MANAGEMENT

- Using Approved Suppliers
- Changing Approved Suppliers
- Ordering Material & Labor Procedures
- Physical Inventory Counts

INVOICING PROCEDURES

- Accepting Payment
- Biller Genie
- Bookkeeping
- Collections

OPERATIONAL FRANCHISE REPORTING

FRANCHISE REPORTING REQUIREMENTS

REQUIRED REPORTS

- Royalty Payments
- Brand Development Fee
- Electronic Funds Transfer (ACH)

OFFICE MAINTENANCE

VEHICLE MAINTENANCE

VEHICLE WORKFLOW

SAFETY PROCEDURES

- Safety Rules
- Job Site Safety
- Accident Reporting & Investigation
- Worker's Compensation Issues
- Fire Safety
- Chemical Safety
- Safe Lifting
- Ladder Safety
- Fall Protection

Section F: Insurance & Supplementing Claims # Pages: ~~27~~28

INSURANCE CLAIMS

- 4 Basic Steps
 - Inspection
 - ACV (Actual Cash Value) Checks
 - Build Project

SUPPLEMENTING TRAINING MANUAL

Section G: Product Knowledge # Pages: ~~22~~19

EQUIPMENT BASICS

~~Materials Issues~~

~~Hand & Power Tools~~ PRODUCT KNOWLEDGE

- Roofing
- Gutters
- Leaf Solutions
- Siding
- Windows

SAFETY EQUIPMENT (PPE)

HOUSE CAPE

DRONES

Section H: Marketing # Pages: 37

ESTABLISH & DEVELOP A MARKETING PLAN

- Components of MDR Marketing Plan
- Reviews- Long Term Success
- Drone
- Marketing Truck Tool Kit
- 14/30/60/90/120

INSIDER

MARKETING WITHIN YOUR TERRITORY

- Home Shows
- Direct Mail
- Door Hangers
- Print
- Building Referral Relationships ~~LEAD GENERATION~~

LEAD GENERATION

- Paid Leads
- Local Search Leads
- Lead Source
- Owens Corning
- BBB: Better Business Bureau

SOCIAL MEDIA

PUBLIC RELATIONS/COMMUNITY INVOLVEMENT

REQUIRED ADVERTISING EXPENSES

- Initial Launch Advertising Plan
- Brand Development Fund
- Local Marketing Requirement
 - Local Marketing Guide

OBTAINING ADVERTISING APPROVAL

Field Code Changed

APPENDIX # Pages: 9

Forms and Samples

- Accident-Incident Reporting Form
- Site Acceptance Form
- Change of Supplier Request Form
- Employee Warning Sample
- Interview Report Sample
- Drug testing Consent Sample
- Employee Corrective Action Sample
- Employee Emergency Contact Sample
- Employee Status Change Sample
- Performance Review Sample

Exhibit H
to
MDR United LLC
Franchise Disclosure Document
Confidentiality and Non-Disclosure Agreement

CONFIDENTIALITY AND NONDISCLOSURE AGREEMENT

I _____, in consideration of the approval by MDR United LLC ("Franchisor") to review certain confidential information including, without limitation, certain price lists, manuals and/or other information relating to the operation of a Mighty Dog Roofing franchise ("Confidential Information") before completing my contemplated purchase of such franchise, hereby agree to maintain the confidentiality of all such Confidential Information in recognition that such information is confidential and is divulged only to Mighty Dog Roofing franchisees. If I am unable to consummate the contemplated purchase of the Mighty Dog Roofing franchise or to otherwise become a Mighty Dog Roofing franchisee, I shall not disclose any of this information to any other person. I further represent and warrant that I shall not use such information in any other capacity except as an authorized Mighty Dog Roofing franchisee. I hereby acknowledge that I shall not reproduce any of the Confidential Information being entrusted to me today, nor shall I make any oral or written notes regarding any of the information contained therein.

I acknowledge and agree that disclosure or unauthorized use of any of the Confidential Information presented to me is likely to cause Franchisor or an affiliate of Franchisor immediate and irreparable harm, which is not compensable in money damages. I hereby consent, in the event of my unauthorized use or disclosure of such Confidential Information, to the entry of injunctive relief in favor of Franchisor or an affiliate of Franchisor, including temporary restraining orders and preliminary injunctions, without the requirement of bond, under the usual equity rules.

I HAVE READ THE ABOVE CONFIDENTIALITY AGREEMENT AND UNDERSTAND ITS TERMS. I WOULD NOT SIGN THIS AGREEMENT IF I DID NOT UNDERSTAND IT AND AGREE TO BE BOUND BY ITS TERMS.

Dated: _____

Signature

Printed Name

Exhibit H
MDR United LLC
d/b/a **Wright Dog Roofing**
Franchise Disclosure Document

List of Franchisees and Franchisees That Have Left the System in the Past Fiscal Year

LIST OF CURRENT FRANCHISED LOCATIONS OF THE ISSUANCE DATE

The names of all current operational franchisees and telephone number of each of their locations as of the date of this disclosure document.

Name	Address	Location	Territories	Phone
<u>Aaron Lima, Philip Lima, Heidi Yoos</u>	<u>2920 N Academy Blvd Ste 210, Colorado Springs, CO 80917</u>	<u>Colorado Springs</u>	<u>3</u>	<u>864-847-5300</u>
<u>Abhijit Natu</u>	<u>531 Roselane St. NW Ste 400-152, Marietta, GA 30060</u>	<u>Northwest Atlanta, Georgia</u>	<u>5</u>	<u>980-666-4889</u>
<u>Adam Grefer</u>	<u>1225 Birney Lane, Cincinnati, OH 45230</u>	<u>East Cincinnati, Ohio</u>	<u>2</u>	<u>303-876-7697</u>
<u>Adam Yoe</u>	<u>3372 Goodman Rd E, Southaven, MS 38672</u>	<u>Southeast Memphis, Mississippi</u>	<u>3</u>	<u>781-206-2717</u>
<u>Amar Nyamdavaa</u>	<u>545 Concord Ave, Cambridge, Massachusetts 02138</u>	<u>North Boston</u>	<u>3</u>	<u>941-214-2550</u>
<u>Anthony Munchak</u>	<u>50 Dedham Ave R2, Needham, MA 2492</u>	<u>West Boston Metro, Massachusetts</u>	<u>4</u>	<u>215-586-4142</u>
<u>Anthony Traficante</u>	<u>22 Madison Ave 103A, Paramus, NJ 7652</u>	<u>Northeast New Jersey</u>	<u>3</u>	<u>919-736-6878</u>
<u>Austin Miller</u>	<u>860 US HIGHWAY 1 Ste 203G, North Palm Beach, FL 33408</u>	<u>Palm Beach Gardens</u>	<u>3</u>	<u>614-860-5544</u>
<u>Ben Hobbs</u>	<u>2833 Crockett St #182, Fort Worth, TX 76107</u>	<u>West Fort Worth, Texas</u>	<u>3</u>	<u>512-855-7076</u>
<u>Bob Welch, Monica Welch</u>	<u>5523 Farm to Market Rd 1488 Ste E, Magnolia, TX 77354</u>	<u>The Woodlands, Texas</u>	<u>3</u>	<u>972-703-4222</u>
<u>Brantley Smith, David Saraiva</u>	<u>5404 Hoover Blvd Ste 4, Tampa, Florida 33634</u>	<u>West Tampa</u>	<u>3</u>	<u>614-963-3234</u>
<u>Brian Alfaro, Chris Petrakis, Sid Shamim</u>	<u>8 Walking Stick Trail, Missouri City, TX 77459</u>	<u>SW Houston</u>	<u>4</u>	<u>817-761-0778</u>
<u>Brian Farrar, Katie Farrar</u>	<u>3737 Holland Blvd, Unit F, Chesapeake, Virginia 23323</u>	<u>Hampton Roads</u>	<u>3</u>	<u>713-844-8544</u>
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Gray Lewis	116 Rand Park Dr, Garner, NC 27529	Garner, NC	3	919-823-9277
Josh Trapp and Nick Lankford	871 7 Oaks Blvd, Suite 200 Smyrna, TN 37167	Nashville, TN	5	615-492-8370
David Ludington	5716 Fayetteville Rd, Suite 201 Durham, NC 27713	Durham, NC	3	919-626-3529
Tyler and Ben Ramirez	1197 Rockledge Blvd, Suite 2 Rockledge, FL 32955	Cocoa Beach, FL	3	321-257-2286
Dan Flanagan	46113 Five Mile Rd, Plymouth, MI 48170	Ann Arbor, MI	3	734-821-7120
Dallas and Ashley Shults	4900 O'Hear Avenue, Suite 100 North Charleston, SC 29405	Charleston, SC	4	843-473-3080
Jim Rossiter	3901 W 86th St, Indianapolis, IN 46268	Carmel, IN	3	317-899-9883
Martin Shreffler	601 Lagonda Ave, Suite 20 Lexington, KY 40505	Georgetown, KY	4	859-600-6220
Adam Barnes	10936 N. 56th St, Suite 202 Tempe Terrace, FL 33617	Dade City, FL	3	813-819-8603
Anthony Traficante and Jose Beras	22 Madison Ave, 103a Paramus, NJ 07652	Lodi, NJ	3	201-720-6987
Vish Mazumder and Rachel Whitaker	91 Main St, Suite 303 Concord, MA 01742	Chelmsford, MA	3	978-487-5184
Chris Brown	609 Cherry St., Suite B317 Macon, GA 31201	Forsyth, GA	2	478-347-7854
Drue Smallwood	8110 East 126th St S, Bixby, OK 74008	Broken Arrow, OK	4	918-300-3955
Chris Black	1981 Market Square Blvd Waynesboro, PA 17268	Waynesboro, PA	2	717-946-8955
Tom Burrell	500 Renaissance Drive, Suite 104B St. Joseph, MI 49085	Coloma, MI	2	269-280-4658
Michael Greenstein	1044 State Route 23, Suite 101 Wayne, NJ 07470	Watchung, NJ	5	973-339-0825
Jon Stephens	9582 Madison Boulevard, Suite 9 Madison, AL 35758	Harvest, AL	3	256-827-4936
Austin Miller	860 US-1, Suite 203g, North Palm Beach, FL 33408	Palm Beach Gardens, FL	3	561-783-2558

Brian Lassiter	2726 E O'Connell Ave, Suite 101 Johnson City, TN 37601	MDR United LLC d/b/a Mighty Dog Roofing	Chuckey, TN	3	423-460-9455
Matthew Hemighaus	309 Franklin Highway Sewell, NJ 08080		Dridgeton, NJ	5	856-367-6459
Mike Nielsen	11001 Bluegrass Parkway, Suite 265 Louisville, KY 40299		Louisville, KY	3	502-289-6966
Mariano Aras	4800 N Federal Hwy 200 Office 170 Boca Raton, FL 33431		Boca Raton, FL	3	561-475-2830
Amar Nyamadavaa	545 Concord Ave, Suite 102 Cambridge, MA 02138		Cambridge, MA	3	617-405-8443
James and Kimberly Smith	448 Turnpike ST, Suite B-2 South Easton, MA 02375		Bridgewater, MA	3	508-372-8687
Brantley Smith and David Saraiva	5404 Hoover Blvd, Suite 4 Tampa, FL 33634		Lutz, FL	3	813-499-1324

LIST OF FRANCHISES WHO HAVE SIGNED FRANCHISE AGREEMENTS BUT ARE NOT OPEN AS OF THE ISSUANCE DATE

Name	Location	Territories	Email
Kevin Prior Andrew Letarte, Alisha Letarte	Northville, MI Iowa, IA	32	ALetarte@mightydogroofing.com ALetarte@mightydogroofing.com
Rafael Echeverria	Chesterfield, VA	3	mdr187@mightydogroofing.com
John and Lauren Malke Patrick Conrad, Amy Conrad	Queen Creek, AZ Somerset and Middlesex, NJ	5	PConrad@mightydogroofing.com AConrad@mightydogroofing.com
Malik and Munir Taimoor Cannon Cox	McKinney, TX	25	CCox@mightydogroofing.com
Eric Ratchman Fred Hervey, Sarah Hervey	Madison, CT Myers	54	FHervey@mightydogroofing.com SHervey@mightydogroofing.com
Brooks and Angela Lambert Peter Gwynn-Sackson	Minnetonka, MN Arlington, DC	3	PeterGS@mightydogroofing.com
Manoj Kumar Venumuddala Isaac Stellmacher	Lithia, FL West Portland, OR	3	IStellmacher@mightydogroofing.com
Bryan Meadows, Rachel Meadows	Southeast North Carolina, NC	3	BMeadows@mightydogroofing.com
Eduardo Szkolnik, John Szkolnik, Josi Kiblisky, Mauricio Kiblisky, Thomas Miller, Tricia Miller	Aventura Greater Northeast Orlando, FL	54	ThMiller@mightydogroofing.com
Rusty Hansen Brian Dikun	Provo, UT Greater West Chester	25	BDikun@mightydogroofing.com
James Richter	St. Louis, MO	3	mdr199@mightydogroofing.com
Christopher Giannini	Castle Rock, CO	4	mdr200@mightydogroofing.com
Gaetano DiMaggio	Gary, IN	3	mdr201@mightydogroofing.com

Matthew and Sara Stewart	Minneapolis, MN	MDR United LLC	3	mdr202@mightydogroofing.com
Anthony Bedell Russell Hacking	Southwest Chicago, IL	MDR United LLC	3	RHacking@mightydogroofing.com
Nicholas Ohara	Greater Des Moines Area, IA	MDR United LLC	3	NOhara@mightydogroofing.com
Jim Larsen, Erin Endress	Greater Chadds Ford, PA	MDR United LLC	3	JLarsen@mightydogroofing.com EEndress@mightydogroofing.com
Robert Lamb, Molly Lamb	Tucson, AZ	MDR United LLC	4	RLamb@mightydogroofing.com MLamb@mightydogroofing.com
Matt Bauman Daniel Turner, Francesca Gortzounian, Herbert Turner	South Dayton, OH Greater Fairfax, VA	MDR United LLC	3	DTurner@mightydogroofing.com FGortzounian@mightydogroofing.com HTurner@mightydogroofing.com

LIST OF FORMER FRANCHISES AND THE ISSUANCE DATE

MDR United LLC
d/b/a Mighty Dog Roofing

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

The name, location, and last known telephone number of every franchisee who has had an outlet terminated, cancelled, not renewed or otherwise voluntarily or involuntarily ceased to do business during the most recently completed fiscal year or as of the date of this Disclosure Document:

Name	Location	Territories Terminated	Phone	Status
Jorge Loor Jon Lyons	Charlotte, NC South Salt Lake City, UT	4	704-222-8887 801-448-0582	Terminate d:- TransferC losed
David Potesta	St. Petersburg, FL	3	727-477-3435	Closed
Chris and Christopher & Christa S. Chancellor	Southeast St. Louis, MO	4	314-265-2365 530-2262	Terminat ed:- Reacquisi tionC losed
Javier Heredia and Chris Azzaretto	Central Dallas, TX	5	469-223-3066 214-699-6384 978-3837	Terminate d:- TransferC losed
Dave Potesta Robert & Jennifer Young	St. Petersburg, FL Katy, TX	3	760-989-0176 346-384-8832	Terminate d:- TransferC losed
Gage Corte	Baton Rouge, LA	3	225-351-7099	Closed
Leigh Anna Stone	East Kansas City, MO	5	816-327-1158	Closed
Shane Bowen	West Central MI Or Grand Rapids, MI	5	630-878-6589 616-504-6535	Terminat ed:- ResaleC losed
Shane Bowen	Kalamazoo, Southwest MI	2	630-878-6589 269-216-9199	Terminat ed:- ResaleC losed
Colin Fogarty	Atlanta, GA	4	912-658-0058	Terminated:- Transfer
Anthony Corridore Ryan & Bridget Taylor	Houston South Austin, TX	4 3	571-239-1196 512-812-9139	Terminate d:- ResaleC losed
Colin Fogarty Jason & Casey Greb	Pittsburgh, PA Birmingham, AL	3 5	912-658-0058 205-635-2684	Terminate d:- TransferC losed

Brady Hayes	Damascus, OR	3	503-351-1555	Terminated :- Voluntarily ceased to do business in order to purchase a separate franchise from an affiliate of Franchisor.
Jonathan Schott	Bridgeville, PA	3	412-445-4621	Terminated:- Resale
Michael Delahoz Steve Gonzales	Trophy Club Lubbock, TX	32	817-470-2577 806-556-4988	Terminated:- Resale Closed
Augi and Brenda Chavez Adam Barnes	Highlands Ranch, CO North Tampa, FL	3	303-917-1900 813-776-6599	Terminated:- Resale Closed
Mark and Raenesha Jones Brian McNeese	Cincinnati, OH North Atlanta, GA	34	513-886- 1497 bmcneese@mighty dogroofing.com	Terminate d:- Reseissio nClosed
Bill Rhew	Greensboro, NC	5	336-469-7453	Terminated:- Rescission

MDR United LLC
Exhibit J
to
d/b/a Mighty Dog Roofing
MDR United LLC
Franchise Disclosure Document

Franchisee Questionnaire/Compliance Certification

MDR United LLC
FRANCHISEE AFFIRMATIONS AND ACKNOWLEDGEMENTS QUESTIONNAIRE
d/b/a Mighty Dog Roofing

Notes to Financial Statements

As you know, ~~MDR United~~HPB Might Dog Roofing LLC (“we”, “us”, “Might Dog Roofing” or “Franchisor”), and you are preparing to enter into a Franchise Agreement for the operation of a Might Dog Roofing franchise (a “Franchised Business”). The purposes of this Questionnaire are to: (i) fact find for internal purposes; (ii) confirm you are making an informed investment decision; (iii) determine whether any statements or promises were made to you that we have not authorized ~~and/or~~ that may be untrue, inaccurate, or misleading. Please review each of the following questions carefully and provide honest and complete responses to each question. **You cannot sign or date this Questionnaire the same day as the Receipt for the Franchise Disclosure Document, but you must sign and date it the same day you sign the Franchise Agreement and pay your franchise fee.**

1. Have you received and personally reviewed the Franchise Agreement, ~~as well as and~~ each exhibit or schedule attached to ~~this agreement, the Franchise Agreement~~ you intend to enter into with us?

Yes/No: _____

2. Do you understand that this Questionnaire pertains and relates to each and ~~all of the Franchise Agreements, if more than one (1) every~~ Franchise Agreement, you intend to enter into with us?

Yes/No: _____

If “No,” what part of this do you not understand?

3. Have you received and personally reviewed the Franchise Disclosure Document we provided?

Yes/No: _____

4. Did you sign a receipt for the Disclosure Document indicating the date you received it?

Yes/No: _____

~~Do~~

5. ~~Did you read and do you understand all the information contained in the Disclosure Document and the Franchise Agreement you intend to enter into?~~ **MDR United LLC**
d/b/a Mighty Dog Roofing

Notes to Financial Statements
December 31, 2021

Yes/No: _____

If "No," what parts of the Disclosure Document do you not understand?

6. Did you read and do you understand the Franchise Agreement and your obligations under the Franchise Agreement?

Yes/No: _____

If "No," what parts of the Franchise Agreement do you not understand?

- ~~6.7.~~ Have you reviewed the Disclosure Document and Franchise Agreement with a lawyer, accountant or other professional advisor and discussed the benefits and risks of operating a Franchised Business with these professional advisor(s)?

Yes/No: _____

- ~~7.8.~~ Do you understand the success or failure of your Franchised Business will depend in large part upon your skills, abilities and efforts and those of the persons you employ, as well as many factors beyond your control such as weather, competition, interest rates, the economy, inflation, labor and supply costs, lease terms and the marketplace?

Yes/No: _____

If "No," what parts of this do you not understand?

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

8.9. Do you understand ~~we have only~~that the territory protection you are granted ~~you certain protected territorial rights~~ under the Franchise Agreement is limited and that we have reserved certain rights to engage in certain activities in your Protected Territory under the Franchise Agreement?

Yes/No: _____

If "No," what part of this do you not understand?

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

~~9.10.~~ Do you understand we and our affiliates retain the exclusive unrestricted right to engage, directly or through others, in the providing of services under ~~the Franchisor's~~ our mark or other marks, at any location outside your Protected Territory, ~~without regard to the proximity~~ regardless of how close these activities are to ~~the premises of your Franchised Business~~ Protected Territory?

Yes/No: _____

If "No," what part of this do you not understand?

11. Do you understand that the Franchisor first began offering franchises in 2020 and that the Mighty Dog Roofing franchise system is a newly launched franchise system with limited operating history?

Yes/No: _____

If "No," what part of this do you not understand?

~~10.12.~~ Do you understand all disputes or claims you may have arising out of or relating to the Franchise Agreement must be mediated, ~~at our option, and arbitrated~~ in ~~Douglas~~ Bucks County, ~~Nebraska~~ Pennsylvania?

Yes/No: _____

If "No," what part of this do you not understand?

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

~~11,13.~~ 13. Do you understand the Franchise Agreement ~~provides you can only collect compensatory limits the amount and type of damages on any claim under or relating to the Franchise Agreement and you can recover, and that you are~~ not entitled to any punitive, consequential or other special damages?

Yes/No: _____

If "No," what part of this do you not understand?

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

~~12.~~14. Do you understand the sole entity or person against whom you may bring a claim under the Franchise Agreement is **HPB** MDR United LLC?

Yes/No: _____

If "No," what part of this do you not understand?

~~13.~~15. Do you understand all persons whose names appear on the Franchise Agreement must successfully complete the appropriate initial training program(s) before we will allow the Franchised Business to open or consent to a transfer of that Franchised Business?

Yes/No: _____

If "No," what part of this do you not understand?

~~44.16.~~ Do you understand that we require you to successfully complete certain initial training program(s) and if you do not successfully complete the applicable training program(s) to our satisfaction, we may terminate your Franchise Agreement?

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

Yes/No: _____

If "No," what part of this do you not understand?

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

~~15~~17. Do you understand we do not have to sell you a franchise or additional franchises or consent to your purchase of existing franchises?

Yes/No: _____

If "No," what part of this do you not understand?

~~16~~18. Do you understand that we will send written notices, as required by your Franchise Agreement, to either your Franchised Business or home address until you designate a different address by sending written notice to us?

Yes/No: _____

If "No," what part of this do you not understand?

~~17~~19. Do you understand that we will not approve your purchase of a Franchised Business, or we may immediately terminate your Franchise Agreement, if we are prohibited from doing business with you under any anti-terrorism law enacted by the United States Government?

Yes/No: _____

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

If “No,” what part of this do you not understand?

MDR United LLC
d/b/a Mighty Dog Roofing
Notes to Financial Statements
December 31, 2021

~~18.~~20. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise regarding the costs involved in operating a Franchised Business that is not contained in the Disclosure Document or that is contrary to, or different from, the information contained in the Disclosure Document?

Yes/No: _____

If "~~Yes~~No," please describe the nature of the statements and by whom they were made by?

~~19.~~21. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise regarding the actual, average or projected profits or earnings, the likelihood of success, the amount of money you may earn, or the total amount of revenue a Franchised Business will generate, that is not contained in the Disclosure Document or that is contrary to, or different from, the information contained in the Disclosure Document?

Yes/No: _____

If "No," please describe the nature of the statements and by whom they were made by?

~~20.~~22. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise or agreement, other than those matters addressed in your Franchise Agreement concerning advertising, marketing,

media support, marketing penetration, training support, service or assistance that is contrary to, or different from, the information contained in the Disclosure Document?

MDR United LLC

d/b/a Mighty Dog Roofing

Notes to Financial Statements

December 31, 2021

Yes/No: _____

If "No," please describe the nature of the statements and by whom they were made by?

~~21-23.~~ 22-23. Is it true that no broker, employee or other person providing services to you on our behalf has solicited or accepted any loan, gratuity, bribe, gift or any other payment in money, property or services from you in connection with a Franchised Business purchase with exception of those payments or loans provided in the Disclosure Document?

Yes/No:

If "No," please describe the nature of the statements and by whom they were made by?

~~22-24.~~ 22-24. Do you understand that the Item 19 financial performance disclosure contained in Item 19 of the Disclosure Document is not a representation of what you can expect to achieve in connection with the operation of a Franchised Business?

Yes/No:

If "No," what part of this do you not understand?

23.25. Do you understand that you will control and are entirely responsible for all employment related matters in connection with the operation of your Franchised Business and that we are not responsible for, and do not control, directly or indirectly, your employment practices or your employees?

Yes/No: _____

If "No," what part of this do you not understand?

~~24.~~26. Did you receive the Franchise Disclosure Document at least fourteen (14) days before you completed and signed this Questionnaire?

Yes/No:

~~25.~~27. Did you receive the Franchise Agreement at least seven (7) days before you completed and signed this Questionnaire?

Yes/No:

If any Illinois, Indiana, Michigan, Minnesota, North Dakota, Rhode Island, South Dakota, Virginia or Wisconsin franchisee completes this Questionnaire, it is adjusted or determined to be against the public policy of Illinois, Indiana, Michigan, Minnesota, North Dakota, Rhode Island, South Dakota, Virginia or Wisconsin, such Questionnaire will be considered void and unenforceable, and **HPB** MDR United LLC will disregard and will not rely on this Questionnaire as a disclaimer, release, or otherwise defense, in any claim made pursuant to or under the relevant state anti-fraud or anti-waiver statutes, rules, regulations, or similar applicable laws.

~~NO STATEMENT, QUESTIONNAIRE, OR ACKNOWLEDGMENT SIGNED OR AGREED TO BY A FRANCHISEE IN CONNECTION WITH THE COMMENCEMENT OF THE FRANCHISE RELATIONSHIP SHALL HAVE THE EFFECT OF (I) WAIVING ANY CLAIMS UNDER ANY APPLICABLE STATE FRANCHISE LAW, INCLUDING FRAUD IN THE INDUCEMENT, OR (II) DISCLAIMING RELIANCE ON ANY STATEMENT MADE BY ANY FRANCHISOR, FRANCHISE SELLER, OR OTHER PERSON ACTING ON BEHALF OF THE FRANCHISOR. THIS PROVISION SUPERSEDES ANY OTHER TERM OF ANY DOCUMENT EXECUTED IN CONNECTION WITH THE FRANCHISE.~~

YOU UNDERSTAND THAT YOUR ANSWERS ARE IMPORTANT TO US AND THAT WE WILL RELY ON THEM. BY SIGNING THIS QUESTIONNAIRE, YOU ARE REPRESENTING THAT YOU HAVE CONSIDERED EACH QUESTION CAREFULLY AND RESPONDED TRUTHFULLY TO THE ABOVE QUESTIONS.

Franchisee, individually
Dated:

|

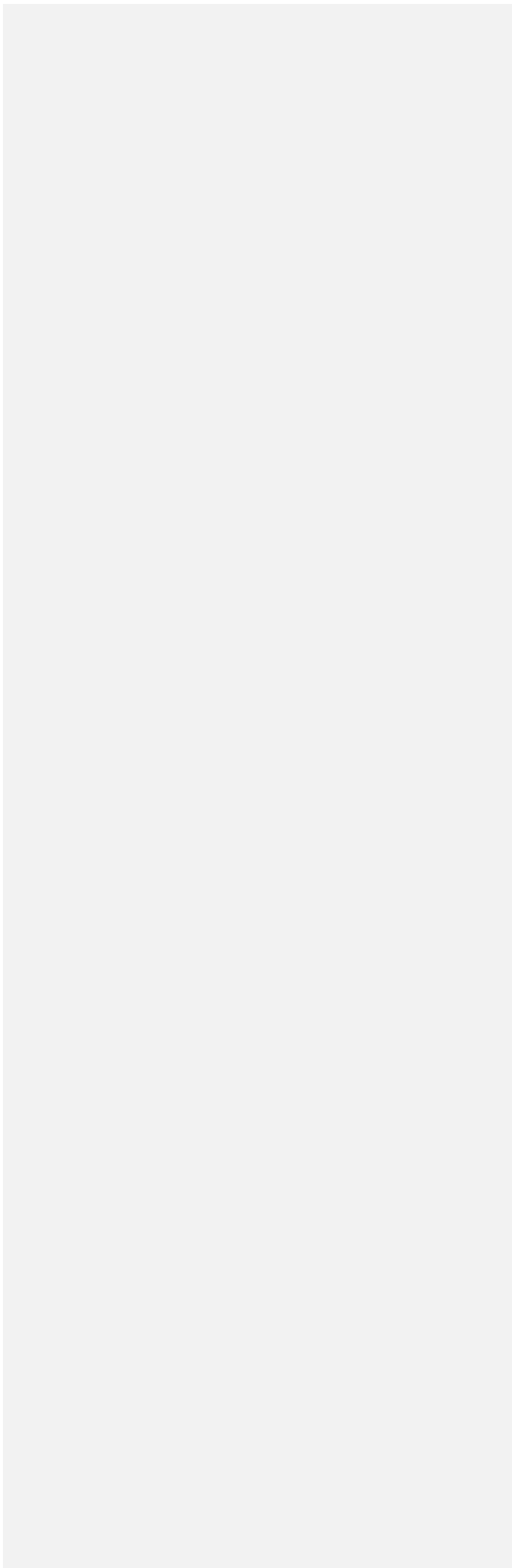


Exhibit K
to
MDR United LLC
Franchise Disclosure Document
STATE EFFECTIVE DATES

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the states, or be exempt from registration: California, Florida, Hawaii, Illinois, Indiana, Kentucky, Maryland, Michigan, Minnesota, Nebraska, New York, North Dakota, Rhode Island, South Dakota, Texas, Utah, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered, or exempt from registration, as of the Effective Date stated below:

STATE	STATUS
CALIFORNIA	Not Registered
FLORIDA	Exempt
HAWAII	Not Registered
ILLINOIS	Registered
INDIANA	Effective
KENTUCKY	Exempt
MARYLAND	Not Registered
MICHIGAN	Registered
MINNESOTA	Registered Pending Registration
NEBRASKA	Exempt
NEW YORK	Not Registered
NORTH DAKOTA	Registered Pending Registration
RHODE ISLAND	Registered Pending Registration
SOUTH DAKOTA	Registered
TEXAS	Exempt
UTAH	Exempt
VIRGINIA	Not Registered
WASHINGTON	Not Registered
WISCONSIN	Registered

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

Exhibit L
to
MDR United LLC Franchise Disclosure Document
Receipts

RECIEPTS (OUR COPY)

This disclosure document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If MDR United LLC offers you a franchise it must provide this disclosure document to you 14 calendar-days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

If MDR United LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state administrator identified in Exhibit A of this Franchise Disclosure Document. A list of franchisor's agents registered to receive service of process is listed as Exhibit A to this Franchise Disclosure Document.

Issue date: ~~May 10, 2023, as Amended September __, 2023~~ April 29, 2024

I have received a Franchise Disclosure Document with an issue date of ~~May 10, 2023, as Amended September __, 2023, which included the following Exhibits:~~ April 29, 2024

A – List of State Administrators and Agents for Service of Process	G – Operations Manual Table of Contents
B – Franchise Agreement	H – Confidentiality and Non-Disclosure Agreement
C – Multi-Unit Addendum	I – List of Franchisees and Franchisees That Have <u>Left the System in the Past Fiscal Year</u>
D – State Specific Addenda	<u>Left the System in the Past Fiscal Year</u> J –
E – Financial Statements	Franchisee Questionnaire/Compliance Certification
F – Sample Termination and Release Agreement	K – State Effective Dates Page
	L -Receipt

The franchise seller(s) for this offering is/are as follows: Josh Skolnick, 2525 N. 117th Avenue, Omaha, Nebraska 68164; Zachery Beutler, 2525 N. 117th Avenue, Omaha, Nebraska 68164; SVHB Marketing LLC d/b/a Horsepower Brands, 2525 N. 117th Avenue, Omaha, Nebraska 68164.

If an Individual:

By: _____

Name: _____

Date: _____

If a Business Entity:

Name: _____

Title: _____

Name of Entity: _____

Address: _____

RECEIPTS (KEEP THIS COPY)

This disclosure document summarizes certain provisions of the Franchise Agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If MDR United LLC offers you a franchise it must provide this disclosure document to you 14 calendar- days before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

If MDR United LLC does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the state administrator identified in Exhibit A of this Franchise Disclosure Document. A list of franchisor's agents registered to receive service of process is listed as Exhibit A to this Franchise Disclosure Document.

Issue date: ~~May 10, 2023, as Amended September __, 2023~~ April 29, 2024

I have received a Franchise Disclosure Document with an issue date of ~~May 10, 2023, as Amended September __, 2023- which included the following Exhibits:~~ April 29, 2024

List of State Administrators and Agents for Service of Process

B – Franchise Agreement

C – Multi-Unit Addendum

D – State Specific Addenda

E – Financial Statements

F – Sample Termination and Release Agreement

G – Operations Manual Table of Contents

H – Confidentiality and Non-Disclosure Agreement

I – List of Franchisees and Franchisees That Have Left the System in the Past Fiscal Year

J – Franchisee Questionnaire/Compliance Certification

K – State Effective Dates Page

L -Receipt

The franchise seller(s) for this offering is/are as follows: Josh Skolnick, 2525 N. 117th Avenue, Omaha, Nebraska 68164; Zachery Beutler, 2525 N. 117th Avenue, Omaha, Nebraska 68164; SVHB Marketing LLC d/b/a Horsepower Brands, 2525 N. 117th Avenue, Omaha, Nebraska 68164.

If an Individual:

By: _____

Name: _____

Date: _____

If a Business Entity:

Name: _____

Title: _____

Name of Entity: _____

Address: _____

MDR UNITED LLC

See accompanying notes.

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Franchise Disclosure Document

56

Exhibit L to FDD