

FRANCHISE DISCLOSURE DOCUMENT

FRANCHISOR: PACCAR LEASING COMPANY, A
DIVISION OF PACCAR FINANCIAL CORP.,
A WASHINGTON CORPORATION
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BELLEVUE, WASHINGTON 98004
(425) 468-7877
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www.paclease.com

The primary business trademark that a franchisee will use in its business is:



PacLease franchises operate commercial truck leasing and rental businesses. The total investment necessary to begin operation of a PacLease franchise is \$454,250 to \$904,250, not including a new or separate facility. This includes \$4,250 that must be paid to the franchisor.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **NOTE, HOWEVER, THAT NO GOVERNMENTAL AGENCY HAS VERIFIED THE INFORMATION CONTAINED IN THIS DOCUMENT.**

The terms of your contract will govern your franchise relationship. Do not rely on the disclosure document alone to understand your contract. Read all of your contracts carefully. Show your contracts and this disclosure document to an advisor, such as a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There also may be laws on franchising in your state. Ask your state agencies about them.

Date of Issuance: February 21, 2023/2024

STATE COVER PAGE

Your state may have a franchise law that requires a franchisor to register or file with a state franchise administrator before offering or selling in your state. REGISTRATION OF A FRANCHISE BY A STATE DOES NOT MEAN THAT THE STATE RECOMMENDS THE FRANCHISE OR HAS VERIFIED THE INFORMATION IN THIS DISCLOSURE DOCUMENT.

Call the state administrator listed in Exhibit I for information about the franchisor, or about franchising in your state.

MANY FRANCHISE AGREEMENTS DO NOT ALLOW YOU TO RENEW UNCONDITIONALLY AFTER THE INITIAL TERM EXPIRES. YOU MAY HAVE TO SIGN A NEW AGREEMENT WITH DIFFERENT TERMS AND CONDITIONS TO CONTINUE TO OPERATE YOUR BUSINESS. BEFORE YOU BUY, CONSIDER WHAT RIGHTS YOU HAVE TO RENEW YOUR FRANCHISE, IF ANY, AND WHAT TERMS YOU MIGHT HAVE TO ACCEPT TO RENEW.

Effective Date: February 21, 2024

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the estimated initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit K includes financial statements. Review these statement carefully.
Is the franchise system stable growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only PacLease business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a PacLease franchisee?	Item 20 lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the Table of Contents.

What You Need To Know About Franchising *Generally*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit I.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda.

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Item 1: The Franchisor, and any Parents, Predecessors and Affiliates

The Franchisor

To simplify the language in this disclosure document, "PACCAR Leasing" means PACCAR Leasing Company, an unincorporated division of PACCAR Financial Corp., the franchisor. "You" means the person who buys the franchise.

PACCAR Leasing is part of a Washington corporation incorporated March 31, 1961, doing business as PACCAR Leasing, PacLease and PACCAR Financial, which maintains its principal business address at 777 – 106th Avenue Northeast, Bellevue, Washington 98004.

PACCAR Leasing's agent for service of process is disclosed in Exhibit J.

Parent, Predecessors and Affiliates

PACCAR Leasing's parent company is PACCAR Inc, a Delaware Corporation. PACCAR Inc manufactures and sells, through independent truck dealers, medium and heavy duty trucks under the Kenworth, Peterbilt and DAF trade names and also sells parts and winches. PACCAR Inc, PACCAR Leasing and PACCAR Financial Corp. all have the same principal address.

PACCAR Leasing's and Parent's and Affiliates' Business

PACCAR Leasing is a franchising company, which sells franchises for operation of commercial truck rental and leasing establishments known as PacLease. PACCAR Leasing also rents and leases trucks and related equipment to both you and to end-users. PACCAR Leasing may periodically acquire or establish and operate its own retail leasing outlets and jointly-operated leasing outlets as part of the PacLease franchise system. As of **December 31, 2023**, PACCAR Leasing has **two (2) retail locations in the U.S: one in Dallas, Texas and one in Grand Prairie, Texas.**

PACCAR Leasing as a division of PACCAR Financial is involved in no other business and has never offered franchises in other lines of business. Besides its PACCAR Leasing division and business operations, PACCAR Financial is principally engaged in offering wholesale truck inventory financing to PACCAR Inc's Kenworth and Peterbilt truck dealerships and retail financing to customers purchasing Kenworth and Peterbilt trucks. PACCAR Financial has never offered franchises in any line of business except the PacLease franchises.

Franchisor's parent company, PACCAR Inc, has not offered franchises for this business, conducted a business of this type, or offered franchises in other lines of business. PACCAR Inc sells commercial trucks through dealers under state motor vehicle dealer laws in all fifty states. These dealers are not franchises under either general state franchise laws or the Federal Trade Commission franchise trade regulation rule.



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The PacLease Franchise

Each PacLease business rents and leases commercial trucks and related equipment such as trailers and provides maintenance and other services for those vehicles.

Most PacLease franchises will be owned by, or affiliated with, a Kenworth or Peterbilt truck dealership and your franchise business may be operated together with your Kenworth or Peterbilt retail truck dealership. However, PACCAR Leasing also may offer franchises to parties not affiliated with Kenworth or Peterbilt truck dealerships. These parties may own and operate their own truck leasing and rental businesses at the time they are offered a PacLease franchise. PACCAR Leasing intends to offer a PacLease franchise to these parties in locations not served by PacLease franchises affiliated with Kenworth or Peterbilt truck dealerships or in locations where a PacLease franchise affiliated with a Kenworth or Peterbilt truck dealership is not adequately serving the rental and leasing market. PacLease may also own and operate truck rental and leasing establishments in locations where the market is not served by an existing PacLease franchise or where the existing PacLease franchise is not adequately serving the market. The service and products are used primarily by the trucking industry for the transportation of goods.

The general market for full service truck rental and leasing is a mature but growing market that principally offers trucks, tractors, trailers, maintenance and related services to a wide variety of manufacturing and service industries needing to transport their goods and services.

Applicable Regulations

Local, state and federal regulations generally govern servicing, maintaining, operating and titling motor vehicles and related equipment. These include general regulations of the U.S. Department of Transportation and the Federal Highway Administration, federal and state highway use and mileage taxes, state and local use taxes, state vehicle titling and registration laws, federal and state environmental regulations affecting motor vehicles and state and local laws governing safe operation and maintenance of motor vehicles. You should investigate the application of these laws further.

You will compete with other businesses performing similar services including national full service lessors, regional full service lessors, local independent lessors operating through national associations and lessors affiliated with truck manufacturers and in some markets with other PacLease franchises or with PacLease company-owned establishments.

~~operating through national associations and lessors affiliated with truck manufacturers and in some markets with other PacLease franchises or with PacLease company owned establishments.~~

Item 2: Business Experience

Chief Executive Officer and
Director, PACCAR Financial Corp.:

H. C. Schippers

Mr. Schippers joined DAF Trucks N.V., a subsidiary of PACCAR Inc, in April 1986 as a Business Analyst. In 2010, Mr. Schippers was appointed to the position of Vice President and President of DAF Trucks N.V. In April 2016, Mr. Schippers relocated to the Corporate Office in Bellevue, Washington as PACCAR Inc Senior Vice President and later became PACCAR Inc Executive Vice President and Chief Financial Officer on February 1, 2017. On May 1, 2017, he was named Director of PACCAR Financial Corp., a position he currently holds. On January 1, 2018, Mr. Schippers was named President and Chief Financial Officer of PACCAR Inc, a position he currently holds. On July 1, 2019, Mr. Schippers was named Chief Executive Officer of PACCAR Financial Corp., a position he currently holds.

Principal Financial Officer and
Director, PACCAR Financial Corp.:

T. R. Hubbard

Mr. Hubbard was employed by DaimlerChrysler Truck Financial from 1986 to 2007, where he held positions of increasing responsibility, his last position being Director of Credit, Collections and Internal Operations. Mr. Hubbard joined PACCAR Financial Corp. in October 2007 as Assistant General Manager-Operations. In January 2010, he was named Assistant General Manager-Sales and Marketing. On April 1, 2011, Mr. Hubbard was named President of PACCAR Financial Corp. On April 20, 2011, he was named Vice President of PACCAR Inc, a position he currently holds. On August 1, 2012, Mr. Hubbard was named Director of PACCAR Financial Corp., a position he currently holds. On February 1, 2019, Mr. Hubbard was named Principal Financial Officer of PACCAR Financial Corp., a position he currently holds.

President and Director, PACCAR Financial Corp.:

C. R. Gryniewicz

Mr. Gryniewicz has been employed with PACCAR Inc and its subsidiary, PACCAR Financial Corp., in various positions of increasing responsibility since 2007. In 2011, he was named Director of Credit for PACCAR Financial Corp. and, in 2013, Director of Credit for PACCAR Inc. In 2012, Mr. Gryniewicz was named Director of Operations for PACCAR Financial Corp. In 2016, Mr. Gryniewicz was named the Director of Worldwide Credit for PACCAR Inc and, in 2018, Assistant General Manager – Sales and Marketing for PACCAR Financial Corp. On February 1, 2019, Mr. Gryniewicz was named President and a Director of PACCAR Financial Corp., positions he currently holds.

President, PACCAR Leasing Company and
Director, PACCAR Financial Corp.:

K. A. Roemer

Mr. Roemer joined PACCAR Financial Corp. in January 2003 as Southwest Area Operations Manager. In March 2004, he was named Assistant Country Manager-United Kingdom of PACCAR Financial Europe. He held that position until January 2006, when he was named Director of Operations. In March 2009, he was named Managing Director and held that position until May 2011 when he was named Assistant General Manager, Sales & Marketing, of PACCAR Financial Corp. On April 16, 2014, Mr. Roemer was named a Director of PACCAR Financial Corp., a position he currently holds. On October 1, 2014, Mr. Roemer was named Assistant General Manager of Operations of PACCAR Leasing Company. He held that position until October 1, 2015 when he was named President of PACCAR Leasing Company, a position he currently holds.

Treasurer, PACCAR Financial Corp.:

R. C. Strauss

Mr. Strauss joined PACCAR Inc in 2009 and has held positions of increasing responsibility within PACCAR Inc and PACCAR Financial Corp. In 2013, he was promoted to Director of Treasury Funding and Director of Fleet Credit for PACCAR Financial Corp.. On February 1, 2019, Mr. Strauss was named Treasurer of PACCAR Financial Corp., a position he currently holds.

Secretary, PACCAR Inc and PACCAR Financial Corp.:

M. R. Beers

Mr. Beers joined PACCAR Inc in January 2017 as Senior Counsel, a position he currently holds. In May 2017, he was named Assistant Secretary of PACCAR Inc and PACCAR Financial Corp. In December 2021, Mr. Beers was promoted to Secretary of PACCAR Inc and PACCAR Financial Corp. Prior to joining PACCAR, Mr. Beers was a Partner at the law firm of Cairncross & Hempelmann, P.S. in Seattle, where he worked for over nine years. He has also practiced law at the Seattle offices of Dorsey & Whitney LLP and Holland & Knight LLP.

Assistant General Manager, PACCAR Leasing Company:

M. R. Willey

Mr. Willey was employed by Penske Truck Leasing from 1996 to 2014 where he held positions of increasing responsibility, his last position being National Account Executive in Chicago, IL. Mr. Willey also served as Sergeant in the U.S. Marines from 1988 to 1996. He joined PACCAR Leasing in June 2014 as Director of National Accounts. In December 2017, he was named Director of Sales. Mr. Willey was appointed Assistant General Manager of PACCAR Leasing Company on August 2018, a position he currently holds.

Director of Franchise Operations, PACCAR Leasing Company:

DA. [REDACTED] JW.

KeaneMercier

~~Mr. Keane joined PACCAR Financial Corp. as a Treasury Analyst in July 2007. In 2012, he transferred to Kenworth as the Assistant Director of Credit, and in 2013 he took the role of Senior Financial Services Auditor for PACCAR Inc Internal Audit. He held that position until March 2015, at which time he joined PACCAR Financial Corp. as Area Credit Manager. In 2016, he was named Kenworth National Account Manager, and in 2017 was named Southwest Region Manager. Mr. Keane transferred to PACCAR Parts as the Director of Fleet Services in April 2020. Mr. Keane joined PACCAR Leasing Company in October 2021, when he was named Director of Franchise Operations, a position he currently holds.~~
Mr. Mercier joined PACCAR Financial Corp. as a Human Resources Assistant in November 2004 and has held positions of increasing responsibility within Operations, Credit, and Sales. In 2005, Mr. Mercier was promoted to Director of Fleet Credit and became Director of Credit in 2017. He took on the role of a Finance Associate and was promoted to a Senior Finance Associate in 2007. He held that position until 2010 when he was promoted to a Credit Analyst and then a Senior Credit Analyst position. In 2012, Mr. Mercier became the Fleet Credit Manager, followed by a move to the Assistant National Fleet Credit Manager in 2013, and a promotion to the Director of Fleet Credit in 2014. In 2022, XXXX, Mr. Mercier became the PFC Director of National Accounts for Kenworth. Mr. Mercier joined PACCAR Leasing Company in February 2024, when he was named Director of Franchise Operations, a position he currently holds.

Director of Company Direct Operations, PACCAR Leasing Company:

E. M. Hruby

Mr. Hruby joined PACCAR Inc in July 2007 where he held positions of increasing responsibility within Corporate Logistics and Purchasing. In 2016, he transferred to PACCAR Parts as the Assistant Director of Aftermarket Purchasing. In 2018, he joined PACCAR Financial Corp. and was named National Used Equipment Sales Manager and held that position through March 2021. Mr. Hruby joined PACCAR Leasing Company in April 2021, when he was named Director of Company Direct Operations, a position he currently holds.

Director of Marketing and Services, PACCAR Leasing Company:

M. K. Harry

Ms. Harry worked for PACCAR Parts, a division of PACCAR Inc, from March 1999 to October 2005, where she performed various roles in inventory and materials management. In 2005, Ms. Harry was named a Dealer Performance Manager. In 2009, she joined Kenworth Truck Company, a division of PACCAR Inc, and held management positions in inventory control and marketing. In 2016, Ms. Harry was named Director of Marketing and Services of PACCAR Leasing Company, a position she currently holds.

Director of Credit, PACCAR Leasing Company:

J. A. Wehrli

Mr. Wehrli started his career with PACCAR in October 2014, where he has held positions of increasing responsibility in Finance, his last position being Assistant Area Credit Manager for PACCAR Financial from 2018 through 2021. Mr. Wehrli joined PACCAR Leasing Company in January 2021 as Director of Credit, a position that he

currently holds.

Director of Sales Peterbilt, PACCAR Leasing Company:

K. W. Davis

Mr. Davis was employed by Ryder Transportation Services from 1989 through 2008, where he held positions of increasing responsibility, his last position being Director of Sales. Mr. Davis joined PACCAR Leasing Company in January 2008 as Region Manager. He was appointed Area Operations Manager in 2012 and Director of Franchise Sales in 2015. In 2016, Mr. Davis was appointed Director of Customer Direct and, in August 2018, he was appointed Director of Company Stores. In May 2019, he was named Director of Sales, a position that he currently holds.

Director of Sales Kenworth, PACCAR Leasing Company:

T. S. Berger

Mr. Berger was previously employed by Penske Truck Leasing Company & Penske Logistics from 1982 through 2013, where he held positions of increasing responsibility, his last position being a Strategic Account Executive at Penske Logistics. Mr. Berger joined PACCAR Leasing Company in January 2014 as the Director of National Accounts. In June 2022, he was appointed Director of Sales-Kenworth, a position that he currently holds. He earned his Certified Transportation Professional (CTP) designation through the National Private Truck Council (NPTC) in 1997, and currently serves on the NPTC Board of Governors and NPTC Board of Directors.

Item 3: Litigation

No litigation is required to be disclosed in this item.

Item 4: Bankruptcy

No bankruptcy information is required to be disclosed in this item.

Item 5: Initial Fees

You must pay an initial fee in the amount of \$4,000.00 for your base location in a lump sum 30 days from the date you sign the Franchise Agreement.

The initial franchise fee for a base location may not be uniform in all cases and may be waived under certain circumstances. PACCAR Leasing may change the initial franchise fee upon notice to you.

~~In 2023, PACCAR Leasing did not appoint any one new franchises in the U.S. MPG LEASE AND RENTAL LLC, effective October 5, 2023, with one main location in Sioux City, IA, and four branch locations (Council Bluffs, IA, Ankeny, IA, Lincoln, NE and Norfolk, NE).~~

PACCAR Leasing does not refund the initial franchise fee in whole or in part under any circumstances.

You must also pay to PACCAR Leasing a \$250 deposit which may be used by Franchisor to reimburse other PacLease franchises for unpaid service work provided to your customers under Franchisor's procedures for reciprocal service as described in the Standard Operating Procedures (Exhibit B-1 to this disclosure document). This deposit is not refundable in whole or in part.

Item 6: OTHER FEES

Name of Fee	Amount	Due Date	Remarks
Location Fee (Notes 1 and 2)	\$500 per month per Franchise Ownership Group	Payable quarterly	Monthly fee is per Franchise Ownership Group
Revenue Fee (Notes 1 and 2)	1% of reportable revenue up to \$6 million annually, 0.5% of reportable revenue from \$6 million to \$12 million annually and 0% for revenues over \$12 million	Payable quarterly or monthly	All revenue from your location(s) from all lease, rental, insurance and contract maintenance business. (Note 3)
TRALA Fee	\$0-\$1,500 calculated based on length of franchise relationship, and fleet size.	Payable annually	These charges pay for a portion of the annual membership fees to the Truck Renting And Leasing Association
Insurance Charge (Note 1 when purchased)	\$18-\$48 per Class 8, \$9-\$27 other power units, \$5-\$10 per trailer	Payable monthly 30 days from date of invoice	These charges pay for a standard policy of contingency and excess automobile liability insurance insuring you for losses up to \$5 million per occurrence.
Vehicle Permitting, Tax Reporting, and Licensing Services (Note 1)	\$10 - \$20 per vehicle per month plus one-time setup fee of \$10 per vehicle	Payable monthly 30 days from date of invoice	For these fees, PACCAR Leasing provides tax reporting and filing services to meet state tax and licensing requirements.
National Account Sales Executive (Note 1) (Note 2 NASE commission)	\$100 per truck	30 days after the date the vehicle is placed in service	This fee offsets a small portion of PACCAR Leasing's National Account Sales assistance
National Account Transfer Reserve Fee (Note 1)	\$150 per truck	At time of funding	These charges support the transfer of national account trucks within the network

Notes:

- (1) All fees are imposed by and are payable to PACCAR Leasing. All fees are non-refundable and all of these fees may be changed by PACCAR Leasing. All fees are uniformly imposed.
- (2) These fees in part compensate PACCAR Leasing for providing programs and services including: (1) training course for mechanics on truck maintenance; (2) a marketing program; (3) area operations manager; (4) national accounts sales; (5) rental development program; (6) software tools; and (7) national training.
- (3) PacLease outlets owned and operated by PACCAR Leasing do not have any voting rights or other rights related to fees imposed by franchisee cooperatives. (PacLease franchisees have not established any cooperatives to date nor must they do so under terms or conditions established by PACCAR Leasing.)

Item 7: ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment Is To Be Made
Initial Franchise Fee	\$4,000 (Note 1)	Lump Sum	30 days after signing Franchise Agreement	PACCAR Leasing
Service Work Deposit	\$250 (Note 1)	Lump Sum	Same as above	PACCAR Leasing
Real Estate/Facility	(Note 2)	(Note 2)	(Note 2)	(Note 2)
Equipment/Tooling	(Note 3)	(Note 3)	(Note 3)	(Note 3)
Opening Parts Inventory (Note 4)	(Note 4)	(Note 4)	Monthly (Note 4)	Suppliers/ Affiliated Dealership (Note 4)
Opening Vehicle Inventory	\$80,000 - \$150,000 per vehicle (Note 5)	Installment Payments (Note 5)	Monthly over 36-72 months (Note 5)	PACCAR Leasing or other truck financing sources (Note 5)
Miscellaneous Opening Costs	None (Note 6)			
Additional Funds - 3 months	\$50,000 to \$150,000	As Incurred	As Incurred	Employees (Note 7)
Advertising	None			
Total	\$454,250 to \$904,250 (Note 8)			

Real estate costs and vehicle costs are not included. (See Notes 2 and 5.)

Notes:

- (1) PACCAR Leasing does not finance any fees. Fees are not refundable (see Item 5).

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- (2) Unless you and PACCAR Leasing agree otherwise, your existing facilities, equipment, tools and service capacity as a Kenworth or Peterbilt truck dealer or an independent truck leasing and rental business will be adequate to operate your PacLease franchise. No initial investment in facilities will be needed. You may need to lease or acquire additional or separate facilities if your fleet of vehicles grows beyond the capacity of your existing facility.
 - (3) Equipment and tooling existing in your Kenworth or Peterbilt truck dealership or in your independent leasing company will be adequate to operate your PacLease business. If you agree to open additional facilities after your franchise's vehicle fleet exceeds a specific size, equipment and tooling can range from \$50,000 to \$75,000 which is usually paid over several years (typically seven years) to miscellaneous equipment suppliers (none of which are affiliated with PACCAR Leasing).
 - (4) Parts inventory ordered for your existing dealership or truck leasing operation should be adequate for at least your initial two months of operation. As your vehicle fleet grows, the average dollar value of additional parts inventory you will need is approximately \$175-250 per vehicle per month. As with your current parts inventory, you can purchase this inventory from your existing suppliers, including your Kenworth or Peterbilt truck dealership.
 - (5) PACCAR Leasing recommends that you order between 5 – 20 rental fleet vehicles (depending on the size of your market area) within the first three months of operation to be delivered for use in operating your franchise within the first year of operation. When you order vehicles, you can order them through PACCAR Leasing, your Kenworth or Peterbilt dealership or, if you are an independent truck leasing operation, through the Kenworth or Peterbilt dealership of your choice. You can seek financing on retail installment sales contracts or finance leases from any financing source you choose, including PACCAR Leasing or PACCAR Financial. If you choose to finance the vehicles with a source other than PACCAR Leasing, you may lose the preferential pricing afforded to PACCAR Leasing financed vehicles. Most U.S. PacLease franchises obtain 70-75% of their vehicle financing from PACCAR Leasing under an agreement called a Lease for Re-Lease Agreement (Exhibit C is a copy of this agreement). The lease term for vehicle financing under the Lease for Re-Lease Agreement is typically five years and you guarantee to PACCAR Leasing the pre-determined residual value. This residual value can vary from 15% to 45% of the original cost of the vehicle based on your decisions and your estimates of the payments you expect to receive in leasing or renting the vehicle. You make monthly payments whether or not you receive payments from your customer. As an example, your payments to PACCAR Leasing for a vehicle with a \$130,000 initial cost could vary from \$1,875 per month assuming a residual value of 35%, to \$1,685 per month assuming a residual value of 45%. Interest rates PACCAR Leasing pays for borrowing funds used to pay the vehicle manufacturer also affect your payments under the Lease for Re-Lease Agreement. No down payment is required. PACCAR Leasing may refuse to finance your vehicle fleet.

- (6) Because you already have paid security deposits, utility costs and incorporation fees for your existing Kenworth or Peterbilt dealership or truck leasing operations, you are not required to incur these costs in the initial phase of your operations.
- (7) You will not need to hire any additional mechanics, receptionists or clerical personnel in the initial six months of operating your PacLease franchise if you operate a truck leasing business. If you own or are affiliated with a Kenworth or Peterbilt dealership, PACCAR Leasing requires that you hire a qualified lease salesperson prior to or within the first three months of operation. PACCAR Leasing does not guarantee that you will have no additional expenses in starting your PacLease business. Your costs especially the cost for a qualified lease salesperson, will vary significantly depending on your location, management experience related to truck leasing, the prevailing wage rate and how fast your vehicle fleet grows during the first six months of operation.
- (8) PACCAR Leasing makes these estimates based on its 43 years of experience in full service truck rental and leasing. PACCAR Leasing recommends that you review this information carefully with a business advisor before making your decision to become a PacLease franchisee.

PACCAR Leasing provides financing for your vehicle fleet as described in both Note 5, above, and Item 10 of the disclosure document.

Item 8: Restrictions on Sources of Products and Services

You must purchase vehicle decals and automobile liability insurance on vehicles in your PacLease lease and rental fleet from PACCAR Leasing or other sources PACCAR Leasing approves. Currently PACCAR Leasing is the only approved supplier for these decals. You also must purchase any promotional items using PACCAR Leasing trademarks (for example, caps, jackets, pens) from PACCAR Leasing's approved licensee, BDA Corporate Branding. BDA Corporate Branding is not affiliated with PACCAR Leasing. In the year ending **December 31, 2023**, PACCAR Leasing had revenues of **\$941,430,175** from the sale of decals and promotional items to franchisees which was a small fraction of PACCAR Leasing's total franchise lease revenues (including fee and service income) of **\$1,2950 million** in the U.S.

PACCAR Leasing does not require you to purchase any promotional items or decals in establishing your business. As you add vehicles to your operation, your cost for vehicle decals will range from **\$125 to \$1,200** per truck depending on the type of vehicle and the number of decals per truck you choose to buy. These costs will be an insignificant portion of your total purchases in establishing your PacLease operation. For a fleet of 25 vehicles, the total cost typically will not exceed **\$30,000**. This is less than 1% of your cost to purchase 25 vehicles. This cost is typically funded and amortized by PACCAR Leasing.

For insurance your rates range from **\$18 to \$48** per month per heavy duty vehicle, **\$9 to \$27** per month per medium duty vehicle and **\$5 to \$10** per month per trailer. This is less than 1% of your cost to purchase a vehicle or trailer. This provides you with a standard policy of contingency and excess automobile liability insurance, insuring you for losses up to **\$5 million** per occurrence. PACCAR Leasing cannot make a more meaningful estimate of your costs for vehicle insurance or their relationship to your total purchases to establish your franchise because these amounts will vary depending on (1) the number of vehicles and amount of vehicle use; (2) insurance availability and market conditions for the insurance; and (3) your ability to control insurance losses through effective safety programs in accordance with PACCAR Leasing's safety programs and policies.

PACCAR Leasing's insurance revenues were **\$2.32 million** for the year ending **December 31, 2023** which was **1.75%** of PACCAR Leasing's total revenues in that year. PACCAR Leasing uses these revenues to pay for the cost of the insurance and to cover claims, actual insured losses and administrative costs.

Your cost for decals, promotional items and automobile liability insurance per vehicle will represent less than **5%** of your total cost in establishing and operating your business. Your cost for trucks used in your truck rental and leasing fleet will represent **10% to 20%** of your total cost in establishing your business and **50% to 80%** of your total cost in operating your business after your first six months of operation.

You can purchase all other goods, services, supplies, fixtures, equipment or inventory from any source as long as the items purchased comply with the specifications of PACCAR Leasing's Brand and Graphic Guidelines as provided on the PACCAR.net Leasing site for that item.

PACCAR Leasing furnishes this information to you and all other franchisees. PACCAR Leasing may make changes to the Brand and Graphic Guidelines section and will provide you with at least 30 days prior notice of the changes.

As disclosed in Note 1 of this Item and in Item 10, PACCAR Leasing offers you financing for your vehicle purchases. In the year ending **December 31, 2023**, PACCAR Leasing had revenues of **\$49119 million** from providing this financing to franchisees in the U.S. This was **70%** of PACCAR Leasing's total revenues of **\$12950 million** in the U.S.

You can purchase forms, tires, oil, antifreeze, and vehicles from PACCAR Leasing. You also can purchase these supplies from any supplier you choose, if they meet graphic standards. PACCAR Leasing does not maintain a list of approved suppliers or criteria for approving suppliers. PACCAR Leasing negotiates national discounts for you and all other franchisees; you are not required to make any purchases or leases under any of these programs.

No officer of PACCAR Leasing owns an interest in any supplier.

PACCAR Leasing does not provide material benefit to a franchisee such as granting additional franchises based on a franchisee's use of designated or approved sources.

Notes:

- (1) As one of its principal business objectives, PACCAR Leasing seeks to promote the sale of Kenworth and Peterbilt trucks and tractors through full service truck rental and leasing. For that reason, Kenworth and Peterbilt truck dealers own or are affiliated with approximately **92.35%** of all U.S. PacLease franchisees. If you are owned by or affiliated with a Peterbilt or Kenworth truck dealership, you may order your vehicles from that dealership or you may order vehicles and obtain financing from PACCAR Leasing which obtains them through the Kenworth or Peterbilt truck divisions and truck dealers. You then can purchase your vehicles from any truck dealer selling that brand or order directly from PACCAR Leasing which obtains the vehicles through Kenworth or Peterbilt truck divisions and truck dealers. (You also can purchase other brands of vehicles from any source you choose). You are encouraged but not required to purchase or lease from PACCAR Leasing or an approved supplier of vehicles. PACCAR Leasing, however, is under no obligation to fund any non-PACCAR product.
- (2) PACCAR Leasing does not require you to purchase specific computer hardware and software. However, to use all of the programs provided by PACCAR Leasing, you must have a computer running Windows 10 or higher and internet access with an e-mail address.

Item 9: FRANCHISEE’S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

	Obligation	Section in Agreements	Item in Disclosure Document
a.	Site selection and acquisition/lease	Sections 4.1 to 4.3 of Franchise Agreement	Items 7 and 11
b.	Pre-opening purchase/leases	Section 4.2 of Franchise Agreement	Items 7 and 8
c.	Site development and other pre-opening requirements	Not applicable	Items 6, 7 and 11
d.	Initial and ongoing training	Section 4.3 of Franchise Agreement	Item 11
e.	Opening	Not applicable	Item 11
f.	Fees	Section 2 of Franchise Agreement; Section 4.1 through 4.5 of Standard Operating Procedures	Items 5 and 6
g.	Compliance with standards and policies/operating procedures	Sections 4.7, 4.10, 4.11, 4.12 and 5 of Franchise Agreement	Items 11 and 13
h.	Trademarks and proprietary information	Sections 1.1 through 1.4, 2, 3.1, 3.7, 5 and 8.4 of Franchise Agreement	Items 13 and 14
i.	Restrictions on products/ services offered	Not applicable	Item 16
j.	Warranty and customer service requirements	Sections 4.2, 4.3 and 4.9 of Franchise Agreement, Sections 6 and 7 of Lease for Re-Lease Agreement	Item 17
k.	Territorial development and sales quotas	Not applicable	Item 12
l.	Ongoing product/service purchases	Section 4.5 and 4.6 of Franchise Agreement	Item 8
m.	Maintenance, appearance and remodeling requirements	Sections 4.1 and 4.2 of Franchise Agreement	Items 6, 8 and 11
n.	Insurance	Sections 4.4 and 4.8 of Franchise Agreement; Section 4.5 of Standard Operating Procedures; and Sections 8 and 9 of the Lease for Re-Lease Agreement	Items 6 and 8

	Obligation	Section in Agreements	Item in Disclosure Document
o.	Advertising	Section 4.6 of Franchise Agreement; Section 3.7 of Standard Operating Procedures	Items 6 and 11
p.	Indemnification	Section 4.13 of Franchise Agreement, Sections 8 and 9 of Lease for Re-Lease Agreement	Items 10 and 17
q.	Owner's participation/management/staffing	Sections 4.3 and 4.5, 10.1 and 10.4 of Franchise Agreement	Item 15
r.	Records/reports	Section 4.10 and 4.12 of Franchise Agreement	Items 11 and 17
s.	Inspections/audits	Section 4.10 of Franchise Agreement	Items 11 and 17
t.	Transfer	Section 8.3.b of Franchise Agreement, Section 15 of Lease for Re-Lease Agreement and Section 8 of Standard Operating Procedures	Item 17
u.	Renewal	Section 7 of the Franchise Agreement	Item 17
v.	Post-termination obligations	Sections 1.4 and 8.4 of Franchise Agreement, Sections 10, 12B, 13, 15 and 16 of Lease for Re-Lease Agreement	Item 17
w.	Non-competition covenants	Not Applicable	Item 17
x.	Dispute resolution	Not Applicable	Item 17
y.	Other	Not Applicable	Not Applicable

Item 10: Financing

PACCAR Leasing offers you lease financing alternatives for the purchase of trucks and trailers if you meet PACCAR Leasing's credit standards. PACCAR Leasing offers this financing most often under an agreement called the Lease for Re-Lease Agreement which will be called the "Lease" in this Item. (Exhibit C is a copy of this agreement.) PACCAR Leasing publishes in advance the terms of the lease financing offered and bases financing rates on market conditions. If you choose this option, you will typically pay \$1,685 to \$1,875 a month for 60 months for a vehicle with an acquisition cost of \$130,000 and no down payment (acquisition costs typically vary from \$80,000 to \$150,000). Prices may vary. As disclosed in Note 5 to Item 7, the monthly payment varies depending on the residual value you choose (the residual value is the estimated fair market value at the end of the lease term). See Exhibit C. The Annual Percentage Rate ("APR") varies depending on PACCAR Leasing's cost of funds. As of January 2023, the average APR on a 60 month term is 7.35%. PACCAR Leasing retains legal title to the vehicle during the lease term (Section 13 of the Lease). During the lease term, you may terminate the lease for any vehicle early, although that may involve an early termination payment to PACCAR Leasing under Section 12 of the Lease. If you do not make a payment on time, PACCAR Leasing can demand payment of all past due rental or lease payments, remove the vehicles without legal process or notice to you and terminate the Lease. PACCAR Leasing may then hold, lease or sell any vehicle as it chooses and you shall be liable if sales proceeds or rental payments are insufficient under the terms of the Lease (Section 13 of Lease). You do not waive your rights to assert other defenses. PACCAR Leasing can also recover all costs and expenses of collection, including reasonable attorneys' fees (Section 13 of Lease). PACCAR Leasing may require a personal guarantee, a corporate guarantee, and retain a security interest in all rental or lease or other proceeds you derive from the vehicle and in the vehicle itself if the lease is not treated as a true lease under the laws of your jurisdiction. Finally, PACCAR Leasing may sell, assign or discount your lease obligations under the Lease to a third party who may be immune to any defenses or claims you may have against PACCAR Leasing. PACCAR Leasing does not guarantee any notes, leases, contracts or obligations.

Item 11: Franchisor's Assistance, Advertising, Computer Systems and Training

Except as listed below, PACCAR Leasing is not required to provide any assistance to you.

Pre-Opening Assistance:

Before you open your business, PACCAR Leasing will:

- (1) Assist in establishing a standardized accounting and cost control system for use in the truck rental and leasing business (Franchise Agreement, Section 3.3).
- (2) PACCAR Leasing may offer training for you and other individuals from your staff at a two-day orientation which occurs at PACCAR Leasing's Bellevue, Washington headquarters or via online courses; PACCAR Leasing describes this orientation course and other training in more detail in an attached table (11). PACCAR Leasing does not require successful completion of training before opening your business. PACCAR Leasing also provides forms in electronic format. (Franchise Agreement, Section 3.2).

Post-Opening Assistance:

During the operation of your PacLease business, PACCAR Leasing will:

- (1) Have its Area Operations Manager telephone you periodically during the first 120 days after you open your operation to discuss any issues or your requests for additional training (Franchise Agreement, Section 3.2).
- (2) Promote a national truck leasing and rental system identified with PACCAR Leasing's trademark(s) (Franchise Agreement, Section 3.1).
- (3) Provide training and consulting services on operating a truck rental and leasing business including facility selection, office and business management procedures and marketing approaches (Franchise Agreement, Section 3.2).
- (4) Assist in arranging for insurance coverage for the vehicles rented and leased by you to third parties (Franchise Agreement, Section 3.4).
- (5) Provide a marketing program described in more detail below (Franchise Agreement, Section 3.5).
- (6) Offer financing so that you can acquire truck and trailer lease and rental inventory if you meet PACCAR Leasing's credit standards (Franchise Agreement, Section 3.6).
- (7) Take appropriate action to protect PACCAR Leasing's trademark(s) against

infringement (Franchise Agreement, Section 3.7).

(8) Periodically issue a directory containing the names and addresses of all Franchisees (Franchise Agreement, Section 3.8).

~~(8)~~

(9) Promote compliance with Standard Operating Procedures and policies by all Franchisees through personal visits and inspections at their business locations (Franchise Agreement, Section 3.9).

(10) Provide appropriate assistance to resolve disputes between Franchisees (Franchise Agreement, Section 3.10).

Advertising:

PACCAR Leasing provides and administers marketing and advertising programs to promote generally the PacLease rental and lease products on behalf of the PacLease franchise network on a regional and North American basis. PACCAR Leasing's general operating funds are used to pay for these marketing and advertising expenses. Franchise fees as part of PACCAR Leasing's general operating funds contribute to the marketing and advertising budget (see Item 6). PACCAR Leasing reserves the right in the future to use these fees from the PacLease system to conduct marketing programs, place advertising or get publicity coverage in media (including print or other).

You do not have to contribute to or participate in any advertising fund or other advertising program related to PACCAR Leasing's marketing and advertising program.

PACCAR Leasing has no obligation to conduct advertising. At different times in the past, PACCAR Leasing has used a local, independent advertising agency, a local independent public relations agency, and a local graphic design agency to create materials and place advertising and publicity articles. PACCAR Leasing uses marketing funds to promote the PacLease product on a regional and North American basis. PACCAR Leasing does not use advertising and marketing funds to sell additional franchises.

During 2023, PACCAR Leasing spent approximately 136.54% of the marketing budget for PACCAR Leasing franchise operations on advertising and electronic marketing, 134.25% on trade shows, 165.16% on public relations and 23.33% on market research. PACCAR Leasing does not use any of its marketing and advertising budget to solicit new franchise sales. You may obtain an accounting of advertising expenditures by contacting PACCAR Leasing's Director of Marketing and Services, Michelle Harry, at (425)468-7406.

PACCAR Leasing has not established an advertising council of PacLease franchisees to advise PACCAR Leasing on advertising policies. You may develop advertising materials for your own use, at your own cost. PACCAR Leasing must approve these advertising materials in advance and in writing. Unless otherwise agreed to in writing by PACCAR Leasing, your individual franchise's advertising efforts must be limited to the marketing area in which you do business. PACCAR Leasing does not have the right to require franchisee advertising cooperatives to be formed and PacLease

franchisees have not formed any cooperatives to date.

PACCAR Leasing is not obligated to spend any amount in advertising in the area or territory where you are located.

Computer Systems:

PACCAR Leasing does not require you to buy or use specific electronic cash registers or computer systems but does require you to have a computer system with Internet access and an email address. You may often need Microsoft Word, Excel and Adobe PDF Reader. If you are the owner and operator of a Kenworth or Peterbilt truck dealership or an independent truck rental and leasing company, your existing computer system will meet these requirements without additional cost to you. If you choose to purchase another computer for use in your franchise, the cost will likely range from \$1,000 to \$2,000, depending on the computer you select. Your computer system must be maintained and updated by you at your expense to carry out ordinary business functions. Your annual costs for software updates or upgrades for whatever computer you use for your PacLease franchise operations may be up to \$600. PACCAR Leasing will not have direct access to your computer system but may conduct audits of your financial and business records maintained on your system. See Item 9 ("r. Records/reports" and "s. Inspections/audits").

Facilities:

You select the site of your business (you choose the portion of your existing facilities used by you now to operate a Peterbilt or Kenworth truck dealership or an independent truck leasing and rental business). See also Item 7, Note 2. PACCAR Leasing, however, must approve your site. PACCAR Leasing approves the site based upon easy ingress and egress, space to maneuver trucks and trailers, and its general suitability for operation of a commercial truck rental and leasing business. PACCAR Leasing will not offer you a PacLease franchise or enter into a franchise agreement with you until the facilities where you now operate your truck dealership or independent leasing business are approved by PACCAR Leasing. You and PACCAR Leasing agree on the time limit to approve your site. Typically, PACCAR Leasing will inspect and approve your facilities within ten days after your request for approval.

You and PACCAR Leasing agree on the length of time between signing the Franchise Agreement and the opening of your business. You must pay the initial fee 30 days after the Franchise Agreement is signed. Most franchises open for business within 30 days of signing the Franchise Agreement.

TABLE 11

TRAINING PROGRAM

SUBJECT	HOURS OF CLASSROOM OR ONLINE TRAINING	ON THE JOB TRAINING HOURS	LOCATION
Franchise Orientation (Note 1)	2-10	None	Bellevue, WA
Annual Seminars (Note 2)	19.5	None	To be Determined
Maintenance / Service Managers (Note 3)	19.5	None	Franchise Location
On-Site Sales and Service Training (Note 4)		8 to 16	Franchise Location
ASE Certification for Mechanics (Note 5)		(Note 5)	ASE Approved Testing Centers
Rental Management Training (Note 6)	20	None	St-Louis, MO Chicago, IL
Accelerated Sales Training (Note 6)	20	None	Dallas, TX
Sales Excellence Training (Note 6)	24	None	Chicago, IL Denver, CO
Champions of Service Management Training (Note 6)	20	None	Franchise Location
Mastering Franchise Management (Note 6)	20	None	Phoenix, AZ
Strategic Selling (Note 6)	20	None	Atlanta, GA St. Louis, MO
PacLease Virtual Training (Note 7)	Various	None	Online via Microsoft Teams

Notes:

- (1) The franchise orientation is general training in a variety of subjects including sales, lease pricing, contract administration, credit and collections, marketing, maintenance/warranty, insurance, fuel tax reporting, licensing and permitting, operations and administrative services. Franchise Orientation modules can be accessed online through the PACCAR.net Leasing pages.

PACCAR Leasing does not require you to attend specific training offered by PACCAR Leasing but PACCAR Leasing expects you to complete the Franchise Orientation training within three to six months after opening the business and periodically attend other training courses offered by PACCAR Leasing.

PACCAR Leasing offers additional follow-up training in the sales and maintenance areas for you at your PacLease operation.

- (2) PACCAR Leasing conducts yearly seminars for all franchisees. PACCAR Leasing does not charge franchisees for these seminars but you must pay the travel and living expenses for yourself and any of your employees attending. A variety of leasing related subjects are covered and managers and salespeople from various equipment suppliers make presentations regarding using, selling and maintaining their equipment. Instructors include various representatives from PACCAR Leasing and various representatives from equipment suppliers. Instructional materials include handouts, brochures, software and worksheets. PACCAR Leasing does not require successful completion of any annual seminars. The location for the sales seminar has not yet been determined for 2023.
- (3) PACCAR Leasing offers to conduct periodic training for franchisee operations and services managers as well as service technicians. Subjects covered are variable cost benchmarks, maintenance best practices, tire maintenance and 24 hour road service. There are also presentations and updates by vendors. Training is conducted by a PacLease Maintenance Manager. PACCAR Leasing does not require successful completion of any service training. The location for the maintenance service managers training has not yet been determined for 2023.
- (4) Within 60 days from your orientation training, PACCAR Leasing's Area Operations Managers travel to your PacLease facility at your request to provide additional on the job training. This training typically lasts from 8 to 16 hours and focuses on actual sales, maintenance, operations and administration activities concerning the truck rental and leasing business. PACCAR Leasing does not charge you for this training. Instructional materials include software tools such as Lease vs. Lease, Lease vs. Own and Variable Cost Analysis. PACCAR Leasing does not require successful completion of this on-site job training.
- (5) PACCAR Leasing, along with The Institute for Automotive Service Excellence, provides the opportunity for PacLease mechanics to get ASE Certified. Testing periods are in the spring and fall of each year. Your mechanics can take this certification at an approved ASE testing center. Instructional materials include software, handbooks and study guides.

- (6) Through PacLease University, PACCAR Leasing offers six courses in Sales, Rental, Maintenance and Franchise Management areas: (1) Accelerated Sales, for lease and rental salespeople, (2) Sales Excellence for lease salespeople, (3) Strategic Selling for lease salespeople, (4) Rental Management for rental personnel, (5) Champions of Service Management, for service shop managers, and (6) Mastering Franchise Management for General Managers.

The duration of each course is two and one-half to three (2.5 to 3) consecutive days and each will be scheduled a minimum of once per year at the locations listed above or alternative locations to be determined.

PACCAR Leasing currently charges \$1,100.50 per attendee per training course. Traveling and living expenses are to be covered by the franchise.

- (7) Virtual Training sessions will be offered by PacLease in 2023 via the Microsoft Teams platform. The online training topics may include Virtual Sales 1 and Virtual Sales 2.

Item 12: Territory

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control, including solicitations through the Internet or other advertising media such as catalogs, telemarketing or other direct marketing. PACCAR Leasing is not required to pay you any compensation for soliciting or accepting orders in any geographic area in which you do business. PACCAR Leasing and its affiliates also are not restricted from operating or franchising a business under a different trademark which sells products and services similar to those offered by you. PACCAR Leasing and its affiliates do not now operate or plan to operate or franchise such a business. PACCAR Leasing does not know of a trademark used by anyone in a geographic area relevant to you based on a claim of superior prior rights to PACCAR Leasing's.

Your franchise is granted for a specific location rather than a minimum area and PACCAR Leasing must approve the location or relocation of your base outlet and any additional outlets. Conditions under which PACCAR Leasing will approve your re-location or establishment of additional outlets are the need for bigger facilities as your fleet size increases, the proposed outlet's ease of access and space to maneuver trucks and trailers, and its general suitability for operation of a commercial truck rental and leasing business and proximity to potential customers. You do not have any options, rights of first refusal or similar rights to acquire additional franchises.

You have the right to solicit and accept business from customers without restrictions as to territory, including solicitations through the Internet or other advertising media, such as catalogs, telemarketing or other direct marketing.

PACCAR Leasing ~~now~~ has **two (2) active company-owned retail locations** using PACCAR Leasing's trademark(s) in the U.S. These are company-owned PacLease leasing and rental operations.

In connection with its franchise operations, PACCAR Leasing may continue to periodically acquire or establish and operate its own retail leasing and jointly operated outlets as part of the PacLease system. The Kenworth and Peterbilt dealers, company stores, Customer Direct locations, or authorized fleet customers or independent service providers provide all of the maintenance and service on the lease and rental fleet. In **2023**, PACCAR Leasing may establish additional PacLease outlets which are either company-owned or jointly operated with current Kenworth and Peterbilt truck dealers.

Item 13: Trademarks

PACCAR Leasing gives you the right to operate a franchise under the trade name "PacLease" and the "PacLease & Design" trademark. By trademark, PACCAR Leasing means trade names, trademarks, service marks and logos used to identify your franchise. PACCAR Leasing claims common law rights to these trademarks from its prior use of these marks, and has been awarded a registration on the principal register by the U.S. Department of Commerce, Patent and Trademark Office for "PacLease & Design" Registration #1,210,908 registered on September 28, 1982, and registration of "PacLease" registration #1,227,800, granted on February 15, 1983. PACCAR Leasing recently filed the requisite maintenance documents for these registrations. Once reviewed and accepted by Trademark Office, Registration #1,210,908 will have an expiration date of September 28, 2032 and Registration #1,227,800 will have an expiration date of February 15, 2033. These trademarks have not been registered with any state. There is no pending litigation involving these trademarks which is relevant to their use in any state, including infringement, opposition or cancellation proceedings in which PACCAR Leasing or its parent company, PACCAR Inc, sought to prevent registration of a trademark. Neither the Patent Office, the trademark administrator of this state or any court has made any effective determinations involving proprietary marks material to you. PACCAR Leasing does not know of a trademark use by anyone in a geographic area relevant to you based on a claim of superior prior rights to PACCAR Leasing's.

You must use all names and marks in full compliance with the rules established periodically by PACCAR Leasing. PACCAR Leasing prohibits you from using the PACCAR Leasing trademarks or trade name as part of your leasing company's legal name and you must identify your leasing company in a manner consistent with the PacLease Brand and Graphic Guidelines furnished by PACCAR Leasing (Franchise Agreement, Sections 1.3, 5 and 8.4).

You may not use PACCAR Leasing's trademarks for the sale of an unauthorized product or service or in a manner not authorized in writing by PACCAR Leasing.

No agreements limit the rights of PACCAR Leasing to use or license the use of the above-mentioned trademarks, service marks, trade names, logotypes or other commercial symbols in any manner material to you.

PACCAR Leasing is not required to defend you against a claim against your use of our trademarks. However, PACCAR Leasing will take the action we think appropriate and only PACCAR Leasing has the right to control and direct any litigation relating to use of our trademarks.

PACCAR Leasing is not required to compensate you for the loss of or substantial modification to the trade names or trademarks.

PACCAR Leasing does not know of any infringing uses that could materially affect your use of PACCAR Leasing's trademarks.

Item 14: PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

PACCAR Leasing does not own rights in, or licenses to, patents or copyrights or claim proprietary rights in other confidential information or trade secrets material to the Franchise.

PACCAR Leasing does not have any pending patent applications material to the Franchise.

Item 15: Obligation of the Franchisee to Participate in the Actual Operation of the Franchise Business

The Franchise Agreement provides that the individual signing the Franchise Agreement for Franchisee must actively participate in the management of the business. This individual may be either one of the owners of Franchise or a manager designated by one of the owners. Neither this individual nor any other manager has to sign any confidentiality or non-competition agreements. PACCAR Leasing does not place limitations on whom you can hire as an on-premises supervisor or require the on- premises supervisor to complete PACCAR Leasing's training program.

If Franchisee obtains financing, PACCAR Leasing will require a cross-corporate guarantee from any affiliated dealership entities, and may require a personal guarantee or a letter of credit from individual owners with a **twenty percent (20%)** or greater equity ownership interest in Franchisee.

Franchisee is required to forward audited or reviewed annual financial statements to PACCAR Leasing Company no later than one hundred twenty (120) days following the close of its fiscal year.

Item 16: Restrictions on What the Franchisee May Sell

PACCAR Leasing does not restrict the type of goods or services that you may offer. However, because ~~92.52%~~ of all franchises are owned by, or affiliated with, Kenworth or Peterbilt truck dealerships, PACCAR Leasing expects your vehicle lease and rental fleet to be made up primarily of Kenworth and Peterbilt vehicles (as of ~~December 31, 2023~~, ~~97.84.5%~~ of all vehicles leased by PacLease franchisees were Peterbilts or Kenworths and ~~3-25.5%~~ were used equipment and trailers). PACCAR Leasing does not have the right to add additional authorized products and services that you are required to offer.

Item 17: Renewal, Termination, Transfer and Dispute Resolution

This table lists certain important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

THE FRANCHISE RELATIONSHIP

	PROVISION	SECTION OF FRANCHISE AGREEMENT	SUMMARY
a.	Term of the Franchise	7	Term is 3 years.
b.	Renewal or extension of the term	7	If not in default of agreement, franchise is renewable for 1 to 3 year terms.
c.	Requirements for franchisee to renew or extend	8.2	You can renew the agreement for successive terms without signing a contract with materially different terms from the original contract unless PACCAR Leasing terminates it for cause under Section 8.
d.	Termination by you	8.1	You may terminate any time with 90 days prior notice.
e.	Termination by PACCAR Leasing without cause	Not Applicable	
f.	Termination by PACCAR Leasing with cause	8.2	PACCAR Leasing can terminate if you are in default under Sections 2, 4, 5 and 6 of the Agreement.
g.	"Cause" defined – defaults which can be cured	8.2	You have 60 days to cure any defaults under Sections 2, 4, 5 and 6 of the Agreement.
h.	"Cause" defined – defaults which cannot be cured	8.3 a, b and c	Unapproved transfers, insolvency, unapproved change in ownership or management. The franchise agreement provides for termination upon bankruptcy. This provision may not be enforceable under federal bankruptcy law (11 U.S.C.A Sec.. 101 et seq..).
i.	Your obligations on termination/non-renewal	1.4, 8.4	Discontinue use of signs, trademarks, trade names, advertising.
j.	Assignment of contracts by PACCAR Leasing	Not Applicable	

	PROVISION	SECTION OF FRANCHISE AGREEMENT	SUMMARY
k.	"Transfer" by you – definition	8.3 b and c	Includes any transfer or assignment of Franchise Agreement and/or change in ownership or management. You can only transfer with PACCAR Leasing's prior consent, which will not be unreasonably withheld.
l.	PACCAR Leasing's approval of transfer by franchisee	8.3 b and c	
m.	Conditions for PACCAR Leasing's approval of transfer	8.3 b and c	New franchisee must be reasonably qualified to assume responsibilities under the Franchise Agreement.
n.	PACCAR Leasing's Right of First Refusal to acquire your business	See Addendum to Franchise Agreement - Right of First Refusal (Exhibit G)	If you decide to sell your franchise, PACCAR Leasing will have the first opportunity to purchase it. PACCAR Leasing also has the right to purchase your franchise at a lower price if offered to a third party.
o.	PACCAR Leasing's option to purchase your business	Not Applicable	Limited to Right of First Refusal Addendum (see above).
p.	Your death or disability	8.3 c	PACCAR Leasing may terminate unless your estate passes the franchise to someone who is reasonably qualified to assume your responsibilities.
q.	Non-competition covenants during the term of the franchise	Not Applicable	
r.	Non-competition covenants after the franchise is terminated or expires	Not Applicable	This type of covenant may be negotiated by a person who buys your franchise.
s.	Modification of the agreement	12.4	Changes or additions are binding only when in writing and executed by both parties but PACCAR Leasing may change Standard Operating Procedures.

	PROVISION	SECTION OF FRANCHISE AGREEMENT	SUMMARY
t.	Integration/merger clause	12.4	Only the terms of the franchise agreement and other related written agreements are binding (subject to applicable state law.) Any representations or promises outside of the disclosure document and franchise agreement may not be enforceable.
u.	Dispute resolution by arbitration or mediation	Not Applicable	
v.	Choice of forum	Not Applicable	
w.	Choice of law	Not Applicable	

Item 18: Public Figures

PACCAR Leasing does not use any public figure to promote its franchise.

Item 19: Financial Performance Representations

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

We do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting [Andrew Dane Mercier Keane](mailto:Andrew.Dane.Mercier@pacar.com), Director of Franchise Operations, 777 106th Ave NE, Bellevue, WA 98004, [425-468-7877](tel:425-468-7877), andrew.keane@pacar.com, dane.mercier@pacar.com, the Federal Trade Commission, and the appropriate state regulatory agencies.

Item 20: Outlets and Franchisee Information

(Table No. 1)
System-wide Outlet Summary
 For years ~~2021~~ to ~~2023~~

Outlet Type - US	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2021	366	374	+8
	2022	374	390	+16
	2023	374 390	415 390	+25 +16
Company Owned	2021 20	7 13	3 7	-4 -6
	2022 20 21	3 7	2 3	-1 -4
	2023	2	2	0
Total Outlets	2021 20	373 375	377 373	+4 -2
	2022 20 21	377 373	392 377	+15 +4
	2023	392	417	+25

(Table No. 2)
**Transfers of Outlets from Franchisees to New Owners
(other than the Franchisor)
For years ~~2020~~ to ~~2023~~**

State	Year	Number of Transfers
AK	2021 2020	<u>2</u>
	2022 2021	<u>2</u>
	2023	
CA	2021 2020	
	2022 2021	<u>4</u>
	2023	
	2022	<u>4</u>
FL	2021 2020	<u>6</u>
	2022 2021	<u>6</u>
	2023	
	2022	
MT	2021 2020	<u>2</u>
	2022 2021	<u>2</u>
	2023	
	2022	
OR	2021 2020	<u>4</u>
	2022 2021	<u>4</u>
	2023	
	2022	
WA	2021 2020	<u>1</u>
	2022 2021	<u>1</u>
	2023	
	2022	

(Table No. 3)
Status of Franchised Outlets
For years 20201 to 20233

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reaquired by Franchisor	Ceased Operations - Other Reasons	Outlets at End of Year
AK	2020 <u>1</u>	<u>44</u>	<u>2</u>				<u>2</u>	<u>44</u>
	2021 <u>1</u>	<u>44</u>	<u>2</u>				<u>2</u>	<u>44</u>
	2022 <u>2</u>	<u>44</u>						<u>44</u>
AL	2021 <u>2020</u>	<u>66</u>						<u>66</u>
	2022 <u>2021</u>	<u>66</u>	<u>3</u>					<u>96</u>
	2023 <u>2022</u>	<u>96</u>	<u>3</u>					<u>99</u>
AR	2021 <u>2020</u>	<u>44</u>						<u>44</u>
	2022 <u>2021</u>	<u>44</u>						<u>44</u>
	2023 <u>2022</u>	<u>44</u>						<u>44</u>
AZ	2021 <u>2020</u>	<u>55</u>						<u>55</u>
	2022 <u>2021</u>	<u>55</u>						<u>55</u>
	2023 <u>2022</u>	<u>55</u>	<u>1</u>					<u>65</u>
CA	2021 <u>2020</u>	<u>2626</u>						<u>2626</u>
	2022 <u>2021</u>	<u>2626</u>	<u>4</u>				<u>4</u>	<u>2626</u>
	2023 <u>2022</u>	<u>2626</u>	<u>4</u>				<u>4</u>	<u>2626</u>
CO	2021 <u>2020</u>	<u>77</u>					<u>1</u>	<u>67</u>
	2022 <u>2021</u>	<u>67</u>					<u>1</u>	<u>66</u>
	2023 <u>2022</u>	<u>66</u>						<u>66</u>
CT	2021 <u>2020</u>	<u>11</u>	<u>2</u>					<u>31</u>
	2022 <u>2021</u>	<u>31</u>	<u>22</u>					<u>53</u>
	2023 <u>2022</u>	<u>53</u>	<u>2</u>					<u>55</u>
DE	2021 <u>2020</u>	<u>11</u>						<u>11</u>
	2022 <u>2021</u>	<u>11</u>						<u>11</u>
	2023 <u>2022</u>	<u>11</u>	<u>1</u>					<u>21</u>
FL	2021 <u>2020</u>	<u>1111</u>	<u>6</u>				<u>7</u>	<u>1011</u>
	2022 <u>2021</u>	<u>1011</u>	<u>46</u>				<u>7</u>	<u>1410</u>
	2023 <u>2022</u>	<u>1410</u>	<u>4</u>					<u>1414</u>
GA	2021 <u>2020</u>	<u>66</u>						<u>66</u>
	2022 <u>2021</u>	<u>66</u>	<u>1</u>					<u>76</u>
	2023 <u>2022</u>	<u>76</u>	<u>1</u>					<u>77</u>
IA	2021 <u>2020</u>	<u>1615</u>	<u>1</u>					<u>1616</u>
	2022 <u>2021</u>	<u>1616</u>						<u>1616</u>
	2023 <u>2022</u>	<u>1616</u>	<u>3</u>					<u>1916</u>
ID	2021 <u>2020</u>	<u>1312</u>	<u>1</u>					<u>1313</u>
	2022 <u>2021</u>	<u>1313</u>						<u>1313</u>
	2023 <u>2022</u>	<u>1313</u>						<u>1313</u>

IL	<u>20212020</u>	<u>1415</u>	<u>1</u>				<u>2</u>	<u>1414</u>
	<u>20222021</u>	<u>1414</u>						<u>1414</u>
	<u>20232022</u>	<u>1414</u>						<u>1414</u>
IN	<u>20212020</u>	<u>1716</u>	<u>13</u>				<u>2</u>	<u>1817</u>
	<u>20222021</u>	<u>1817</u>	<u>11</u>				<u>3</u>	<u>1618</u>
	<u>20232022</u>	<u>1618</u>	<u>11</u>				<u>3</u>	<u>1716</u>
KS	<u>20212020</u>	<u>66</u>						<u>66</u>
	<u>20222021</u>	<u>66</u>	<u>1</u>					<u>76</u>
	<u>20232022</u>	<u>76</u>	<u>21</u>					<u>97</u>
KY	<u>20212020</u>	<u>99</u>					<u>1</u>	<u>89</u>
	<u>20222021</u>	<u>89</u>					<u>1</u>	<u>88</u>
	<u>20232022</u>	<u>88</u>						<u>88</u>
LA	<u>20212020</u>	<u>79</u>		<u>2</u>				<u>77</u>
	<u>20222021</u>	<u>77</u>						<u>77</u>
	<u>20232022</u>	<u>77</u>						<u>77</u>
MA	<u>20212020</u>	<u>11</u>						<u>11</u>
	<u>20222021</u>	<u>11</u>	<u>1</u>					<u>21</u>
	<u>20232022</u>	<u>21</u>	<u>1</u>					<u>22</u>
MD	<u>20212020</u>	<u>22</u>	<u>1</u>					<u>32</u>
	<u>20222021</u>	<u>32</u>	<u>1</u>					<u>33</u>
	<u>20232022</u>	<u>33</u>	<u>2</u>					<u>53</u>
MI	<u>20212020</u>	<u>88</u>						<u>88</u>
	<u>20222021</u>	<u>88</u>						<u>88</u>
	<u>20232022</u>	<u>88</u>						<u>88</u>
MN	<u>20212020</u>	<u>1010</u>	<u>1</u>				<u>1</u>	<u>1010</u>
	<u>20222021</u>	<u>1010</u>						<u>1010</u>
	<u>20232022</u>	<u>1010</u>						<u>1010</u>
MO	<u>20212020</u>	<u>78</u>					<u>1</u>	<u>77</u>
	<u>20222021</u>	<u>77</u>					<u>1</u>	<u>67</u>
	<u>20232022</u>	<u>67</u>					<u>1</u>	<u>66</u>
MS	<u>20212020</u>	<u>12</u>		<u>1</u>				<u>11</u>
	<u>20222021</u>	<u>11</u>						<u>11</u>
	<u>20232022</u>	<u>11</u>						<u>11</u>
MT	<u>20212020</u>	<u>33</u>	<u>3</u>				<u>2</u>	<u>43</u>
	<u>20222021</u>	<u>43</u>	<u>3</u>				<u>2</u>	<u>44</u>
	<u>20232022</u>	<u>44</u>						<u>44</u>
NC	<u>20212020</u>	<u>77</u>						<u>77</u>
	<u>20222021</u>	<u>77</u>						<u>77</u>
	<u>20232022</u>	<u>77</u>	<u>1</u>					<u>87</u>
ND	<u>20212020</u>	<u>11</u>						<u>11</u>
	<u>20222021</u>	<u>11</u>						<u>11</u>
	<u>20232022</u>	<u>11</u>						<u>11</u>
NE	<u>20212020</u>	<u>55</u>						<u>55</u>
	<u>20222021</u>	<u>55</u>						<u>55</u>

	2023 2022	<u>55</u>	<u>2</u>					<u>75</u>
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NH	2021 2020	<u>00</u>						<u>00</u>
	2022 2021	<u>00</u>	<u>1</u>					<u>10</u>
	2023 2022	<u>10</u>	<u>±</u>					<u>1±</u>
NJ	2021 2020	<u>1213</u>					<u>±</u>	<u>1212</u>
	2022 2021	<u>1212</u>	<u>3</u>					<u>1512</u>
	2023 2022	<u>1512</u>	<u>3</u>					<u>1515</u>
NM	2021 2020	<u>34</u>					<u>±</u>	<u>33</u>
	2022 2021	<u>33</u>						<u>33</u>
	2023 2022	<u>33</u>						<u>33</u>
NV	2021 2020	<u>44</u>						<u>44</u>
	2022 2021	<u>44</u>						<u>44</u>
	2023 2022	<u>44</u>						<u>44</u>
NY	2021 2020	<u>55</u>	<u>9</u>	<u>7</u>				<u>75</u>
	2022 2021	<u>75</u>	<u>29</u>	<u>7</u>				<u>97</u>
	2023 2022	<u>97</u>	<u>82</u>					<u>179</u>
OH	2021 2020	<u>1210</u>	<u>2</u>					<u>1212</u>
	2022 2021	<u>1212</u>						<u>1212</u>
	2023 2022	<u>1212</u>	<u>1</u>					<u>1312</u>
OK	2021 2020	<u>44</u>						<u>44</u>
	2022 2021	<u>44</u>						<u>44</u>
	2023 2022	<u>44</u>						<u>44</u>
OR	2021 2020	<u>1413</u>	<u>4±</u>				<u>4</u>	<u>1414</u>
	2022 2021	<u>1414</u>	<u>14</u>				<u>4</u>	<u>1514</u>
	2023 2022	<u>1514</u>	<u>±</u>					<u>1515</u>
PA	2021 2020	<u>1413</u>	<u>4±</u>					<u>1814</u>
	2022 2021	<u>1814</u>	<u>4</u>					<u>1818</u>
	2023 2022	<u>1818</u>						<u>1818</u>
SC	2021 2020	<u>55</u>						<u>55</u>
	2022 2021	<u>55</u>						<u>55</u>
	2023 2022	<u>55</u>	<u>1</u>					<u>65</u>
SD	2021 2020	<u>22</u>						<u>22</u>
	2022 2021	<u>22</u>						<u>22</u>
	2023 2022	<u>22</u>						<u>22</u>
TN	2021 2020	<u>44</u>	<u>1</u>					<u>54</u>
	2022 2021	<u>54</u>	<u>1±</u>					<u>65</u>
	2023 2022	<u>65</u>	<u>±</u>					<u>66</u>
TX	2021 2020	<u>3029</u>	<u>1±</u>				<u>2</u>	<u>2930</u>
	2022 2021	<u>2930</u>	<u>±</u>				<u>2</u>	<u>2929</u>
	2023 2022	<u>2929</u>	<u>1</u>					<u>3029</u>
UT	2021 2020	<u>99</u>						<u>99</u>
	2022 2021	<u>99</u>						<u>99</u>
	2023 2022	<u>99</u>						<u>99</u>

VA	2021 2020	<u>54</u>	<u>11</u>					<u>65</u>
	2022 2021	<u>65</u>	<u>1</u>					<u>66</u>
	2023 2022	<u>66</u>	<u>2</u>				<u>1</u>	<u>76</u>

VT	2021 2020	<u>31</u>	<u>2</u>	<u>1</u>				<u>23</u>
	2022 2021	<u>23</u>		<u>1</u>				<u>22</u>
	2023 2022	<u>22</u>						<u>22</u>
WA	2021 2020	<u>1818</u>	<u>1</u>				<u>1</u>	<u>1818</u>
	2022 2021	<u>1818</u>	<u>11</u>				<u>21</u>	<u>1718</u>
	2023 2022	<u>1718</u>	<u>1</u>				<u>2</u>	<u>1717</u>
WI	2021 2020	<u>1818</u>						<u>1818</u>
	2022 2021	<u>1818</u>						<u>1818</u>
	2023 2022	<u>1818</u>						<u>1818</u>
WV	2021 2020	<u>55</u>						<u>55</u>
	2022 2021	<u>55</u>						<u>55</u>
	2023 2022	<u>55</u>						<u>55</u>
WY	2021 2020	<u>11</u>						<u>11</u>
	2022 2021	<u>11</u>						<u>11</u>
	2023 2022	<u>11</u>						<u>11</u>
TOTALS	2021 2020	<u>366</u> <u>362</u>	<u>36</u> <u>15</u>	<u>8</u> <u>3</u>			<u>20</u> <u>8</u>	<u>374</u> <u>366</u>
	2022 2021	<u>374</u> <u>366</u>	<u>22</u> <u>36</u>	<u>8</u>			<u>6</u> <u>20</u>	<u>390</u> <u>374</u>
	2023 2022	<u>390</u> <u>374</u>	<u>26</u> <u>22</u>				<u>16</u>	<u>415</u> <u>390</u>

(Table No. 4)
**Status of Company-Owned Outlets
 For Years
 2020 to 2023**

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired from Franchisees	Outlets Closed	Outlets Sold to Franchisees	Outlets at End of Year
CT	2021 2020	<u>22</u>				<u>2</u>	<u>02</u>
	2022 2021	<u>02</u>				<u>2</u>	<u>00</u>
	2023 2022	<u>00</u>					<u>0</u>
MD	2021 2020	<u>11</u>				<u>1</u>	<u>01</u>
	2022 2021	<u>01</u>				<u>1</u>	<u>00</u>
	2023 2022	<u>00</u>					<u>0</u>
MI	2021 2020	<u>11</u>					<u>11</u>
	2022 2021	<u>11</u>				<u>1</u>	<u>01</u>
	2023 2022	<u>01</u>				<u>1</u>	<u>00</u>
PA	2021 2020	<u>11</u>				<u>1</u>	<u>01</u>
	2022 2021	<u>01</u>				<u>1</u>	<u>00</u>
	2023 2022	<u>00</u>					<u>0</u>
TX	2021 2020	<u>24</u>				<u>2</u>	<u>22</u>
	2022 2021	<u>22</u>					<u>22</u>
	2023 2022	<u>22</u>					<u>22</u>
Totals	2021 2020	<u>7</u> 13			<u>1</u>	<u>4</u> 5	<u>3</u> 7
	2022 2021	<u>3</u> 7				<u>1</u> 4	<u>2</u> 3
	2023 2022	<u>23</u>				<u>1</u>	<u>2</u> 2

(Table No. 5)

Projected Openings as of **December 31, 2023**

State	Franchise Agreements Signed but Outlet Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
AK			
AR		<u>1</u>	
AZ			
CA			
CO			
CT			
FL			
GA			
IL			
KS		<u>2</u>	
<u>LA</u>		<u>1</u>	
MA			
MD			
ME			
MN			
MO			
MS		<u>1</u>	
ND			
NE			
<u>NH</u>			
NJ			
NM			
NV			
NY		<u>2</u>	
OH			
OK			
PA			
SD			
TN			
TX			
VA			
VT			
WI			
WY			

Total	0	<u>34</u>	0
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LIST OF OUTLETS
As of January 31, 2023

State	City	Address	Zip Code	Phone	Franchise Name
AK	Anchorage	2225 E. 4 th Ave	_99501	907-276-2020	CRAIG TAYLOR EQUIPMENT COMPANY
		2838 Porcupine Drive	_99501	907-279-0602	Papé Kenworth PacLease
	Fairbanks	2262 Van Horn Road	_99701	907-455-9900	Papé Kenworth PacLease
		3419 S. Cushman 3000 Peger Road	_9970999701	907-474-0939	CRAIG TAYLOR EQUIPMENT COMPANY
AL	Birmingham	2220 Finley Boulevard	_35234	205-909-4221	Truckworx PacLease
		601 Republic Circle	_35214	205-791-2293	RUSH TRUCK LEASING, INC.
	Dothan	461 Ross Clark Circle	_36303	334-712-4900	Truckworx PacLease
	Graysville	1100 Bankhead Hwy SW	35073	205-909-4221	Truckworx PacLease
	Irvington	8620 110 Service Road	36544	251-957-4000	Truckworx PacLease
	Madison	15090 AL Highway 20	35756	256-308-0162	Truckworx PacLease
	Montgomery	3401 Industrial Drive	36108	334-263-3101	Truckworx PacLease
	Thomasville	2400 Joe Davis Industrial Blvd	36784	334-636-4380	Truckworx PacLease
	Tuscaloosa	3933 Reese Phifer Ave	_35401	205-526-2160	Truckworx PacLease
AR	Little Rock	7015 Scott Hamilton Drive	_72209	501-565-4800	MHC TRUCK LEASING, LLC
	Van Buren	1915 Industrial Park Rd.	72956	479-785-9600	MHC TRUCK LEASING, LLC
	Lowell	715 North Bloomington	72745	479-439-8116	TLG Peterbilt-PacLease
	Van Buren	6915 Alma Highway	72956	479-632-9140	TLG Peterbilt-PacLease
AZ	Phoenix	625 South 27th Avenue, Suite 160	85009	602-278-0348	RUSH TRUCK LEASING, INC.

AZ	Mesa	4142 East Valley Auto Drive	85206	480-824-9300	Inland Lease & Rental Inc.
	Phoenix	625 South 27th Avenue, Suite 160	85009	602-278-0348	RUSH TRUCK LEASING, INC.
	Tolleson	8314 West Roosevelt Street	85353	602-258-7791	Inland PacLease
	Tucson	3737 North Interstate 10 Frontage Road	85705	520-888-0028	Inland PacLease
		755 East 44th Street	85713	520-884-5870	RUSH TRUCK LEASING, INC.
	Yuma	3382 East Gila Ridge Drive	85365	928-726-9818	RUSH TRUCK LEASING, INC.
CA	Anderson	20769 Industry Road	96007	530-222-1212	Papé Kenworth PacLease
	Bakersfield	1450 South Union Avenue	93307	661-833-1700	Golden State Peterbilt PacLease
		19414 Quinn Road	93308	661-323-2931	Papé Kenworth PacLease
	Bloomington	3121 South Riverside Avenue	92316	909-302-5720	RUSH TRUCK LEASING, INC.
	Carson	1202 East Carson Street	90745	310-984-3430	Inland PacLease
	El Cajon	500 North Johnson Avenue	92020	619-328-1600	Inland PacLease
		275 Vernon Way	92020	858-935-3100	RUSH TRUCK LEASING, INC.
	Eureka	2660 Jacobs Avenue	95501	707-443-7073	Coast Counties Peterbilt PacLease
	Fontana	14490 Slover Avenue	92337	909-829-0085	RUSH TRUCK LEASING, INC.
		9730 Cherry Avenue	92335	909-823-9955	Inland PacLease
	French Camp	10998 South Harlan Road	95231	209-983-6970	Papé Kenworth PacLease

CA	Fresno	2892 East Jensen Avenue	93706	559-268-4344	Papé Kenworth PacLease
		4390 South Bagley Avenue	93725	559-442-1590	Golden State Peterbilt PacLease- Golden State Peterbilt PacLease
	Montebello	1600 Washington Boulevard	90640	323-278-4100	Inland PacLease
	Morgan Hill	16715 Condit Road	95037	408-842-5383	Papé Kenworth PacLease
	Pico Rivera	7837 East Telegraph Road	90660	562-927-6215	RUSH TRUCK LEASING, INC.
	Porterville	15243 Road 192	93257	559-782-5800	Golden State Peterbilt PacLease
	Redding	1800 Twin View Boulevard	96003	530-246-2460	Dobbs Leasing
	Sacramento	707 Display Way	95838	916-371-3372	Papé Kenworth PacLease
	Salinas	920 Elvee Drive	93901	831-758-2441	Coast Counties Peterbilt PacLease
	San Jose	1740 North Fourth Street	95112	408-453-5510	Coast Counties Peterbilt PacLease
	San Leandro	1755 Adams Avenue	94577	510-836-6100	Coast Counties Peterbilt PacLease
		260 Doolittle Drive	94577	510-568-6933	Coast Counties Peterbilt PacLease
	Santa Maria	1344 White Court	93458	805-614-1629	Papé Kenworth PacLease
	West Sacramento	504 Harbor Boulevard	95691	916-376-9241	Dobbs Leasing
	Windsor	7675 Conde Lane	95492	707-837-2727	Coast Counties Peterbilt PacLease
CO	Colorado Springs	3350 New Nichols Heights	80907	719-247-4900	RUSH TRUCK LEASING, INC.
		4255 North Nevada Avenue	80907	719-598-1000	MHC TRUCK LEASING, LLC
	Denver	379 W. 66th Way	80221	720-292-5800	RUSH TRUCK LEASING, INC.
		7000 East 46th Avenue Drive	80216	303-370-6937	MHC TRUCK LEASING, LLC
	Fruita	309 Raptor Road	81521	970-858-3524	Jackson Group PacLease

<u>CO</u>	<u>Pueblo</u>	<u>4435 North Elizabeth Street</u>	<u>81008</u>	<u>719-545-5380</u>	<u>MHC TRUCK LEASING, LLC</u>
<u>CT</u>	<u>Enfield</u>	<u>1 Depot Hill Road</u>	<u>06082</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>
	<u>Hartford</u>	<u>277 New Park Ave</u>	<u>06106</u>	<u>860-570-7060</u>	<u>Gabrielli PacLease</u>
		<u>256 Murphy Road</u>	<u>06114</u>	<u>860-960-6262</u>	<u>Miller PacLease</u>
	<u>Milford</u>	<u>312 Woodmont Rd</u>	<u>06460</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>
		<u>401 Old Gate Lane</u>	<u>06460</u>	<u>203-877-3281</u>	<u>Gabrielli PacLease</u>
<u>DE</u>	<u>Dover</u>	<u>613 Clara Street</u>	<u>19904</u>	<u>302-674-2300</u>	<u>All Roads Rental and Leasing, LLC</u>
	<u>Seaford</u>	<u>9075 Dolby Road</u>	<u>19973</u>	<u>302-536-5700</u>	<u>The Pete Store Truck Leasing</u>
<u>FL</u>	<u>Clewiston</u>	<u>111 S San Benito St</u>	<u>33440</u>	<u>863-301-3700</u>	<u>The Pete Store Truck Leasing-PACLEASE OF FLORIDA</u>
	<u>Doral</u>	<u>8440 NW 58th Street</u>	<u>33166</u>	<u>786-785-4400</u>	<u>The Pete Store Truck Leasing-PACLEASE OF FLORIDA</u>
	<u>Fort Lauderdale</u>	<u>2441 South State Road 7 Highway 441</u>	<u>33317</u>	<u>954-584-3200</u>	<u>The Pete Store Truck Leasing-PACLEASE OF FLORIDA</u>
	<u>Fort Myers</u>	<u>5313 State Road 82/Martin Luther King Boulevard</u>	<u>33905</u>	<u>239-337-0188</u>	<u>The Pete Store Truck Leasing-PACLEASE OF FLORIDA</u>
	<u>Fort Pierce</u>	<u>5750 Orange Avenue</u>	<u>34947</u>	<u>772-489-2300</u>	<u>The Pete Store Truck Leasing-PACLEASE OF FLORIDA</u>
	<u>Ft. Myers</u>	<u>17473 A/B Jean Street</u>	<u>33967</u>	<u>239-295-1188</u>	<u>Premier PacLease</u>
	<u>Jacksonville</u>	<u>718 Lane Ave. N</u>	<u>32254</u>	<u>904-695-9387</u>	<u>RUSH TRUCK LEASING, INC.</u>
		<u>1121 Suemac Road</u>	<u>32254</u>	<u>904-739-2296</u>	<u>PacLease of Jacksonville</u>
<u>Lakeland</u>	<u>5004 N Combee Rd</u>	<u>33805</u>	<u>863-668-9525</u>	<u>Premier PacLease</u>	



<u>FL</u>	<u>Orlando</u>	<u>1800 N Orange Blossom Trail</u>	<u>32804</u>	<u>407-425-3170</u>	<u>Premier PaLease</u>
		<u>9407 Bachman Road</u>	<u>32824</u>	<u>407-240-7511</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>Tampa</u>	<u>6905 East Drive Martin Luther King Jr. Blvd</u>	<u>33619</u>	<u>813-623-2834</u>	<u>Premier PaLease</u>
		<u>8109 East Adamo Drive</u>	<u>33619</u>	<u>813-371-2130</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>West Palm Beach</u>	<u>7206 Belvedere Road</u>	<u>33411</u>	<u>561-478-4078</u>	<u>The Pete Store Truck Leasing</u>
<u>GA</u>	<u>Albany</u>	<u>2702 Palmyra Rd</u>	<u>31701</u>	<u>229-883-6550</u>	<u>Worldwide Equipment Leasing, Inc.</u>
	<u>Conyers</u>	<u>1636 Iris Drive SW</u>	<u>30012</u>	<u>770-409-8777</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>East Point</u>	<u>1525 Willingham Drive</u>	<u>30344</u>	<u>404-682-3710</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Gainesville</u>	<u>1830 Athens Highway</u>	<u>30507</u>	<u>770-535-7767</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>McDonough</u>	<u>2003 Industrial Parkway</u>	<u>30253</u>	<u>678-432-3989</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Norcross</u>	<u>1923 Graves Road</u>	<u>30093</u>	<u>770-409-8777</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Ringgold</u>	<u>21 Candy Lane</u>	<u>30736</u>	<u>706-965-8638</u>	<u>The Pete Store Truck Leasing</u>
<u>IA</u>	<u>Ankeny</u>	<u>5825 SE Delaware Ave.</u>	<u>50021</u>	<u>515-957-5603</u>	<u>MPG PaLease - Des Moines</u>
	<u>Cedar Falls</u>	<u>6220 Production Drive</u>	<u>50613</u>	<u>319-266-4010</u>	<u>Brown Mid-America PaLease</u>
	<u>Cedar Rapids</u>	<u>9201 6th Street SW</u>	<u>52404</u>	<u>319-848-4131</u>	<u>GTG Peterbilt PaLease, Inc.</u>
	<u>Clear Lake</u>	<u>1705 6th Avenue South</u>	<u>50428</u>	<u>641-357-5131</u>	<u>Brown Mid-America PaLease</u>
		<u>2209 4th Avenue South</u>	<u>52404</u>	<u>641-357-8240</u>	<u>Allstate Leasing, LLC</u>

IA	Council Bluffs	2546 Mid America Dr.	51501	712-325-9700	MPG PacLease - Council Bluffs
	Davenport	5600 Rockingham Road	52802	563-324-3207	Brown Mid-America PacLease
		8100 North Fairmount Avenue	52806	563-391-4300	GTG Peterbilt - - PacLease, Inc.
	Des Moines	2000 East 17th Street	50316	515-265-7565	Brown Mid-America PacLease
		4111 Delaware Ave.	50313	515-261-6340	MHC TRUCK LEASING, LLC
	Greenfield	116 NW Town Line Road	50849	641-743-2254	Brown Mid-America PacLease
	Grimes	2855 SE Enterprise Drive	50111	515-986-7368	Brown Mid-America PacLease
	Iowa Falls	701 Oak, Suite D	50126	641-648-2929	Brown Mid-America PacLease
	North Liberty	2740 Stoner Court	52317	319-665-9075	Brown Mid-America PacLease
	Pella	310 South Clark Street	50219	641-628-3226	Brown Mid-America PacLease
	Peosta	15186 Depot Ridge	52068	563-588-1280	Brown Mid-America PacLease
	Sargeant Bluff	2260 Andrew Avenue	50154	712-252-2278	Custom Truck Leasing, Inc.
	Sioux City	4135 Harbor Drive	51111	712-252-4566	MPG PacLease - Sioux City
	Storm Lake	1916 Expansion Boulevard	50588	712-732-4584	Brown Mid-America PacLease
ID	Boise	3940 South Transport Street	83705	208-345-6410	Kenworth Sales - Company PacLease
		6633 Federal Way	83716	208-344-8515	Jackson Group PacLease
	Caldwell	1505 Industrial Way	83605	208-453-7020	Jackson Group PacLease
		323A La Fond Street	83605	208-454-2073	Kenworth Sales Company PacLease
	Heyburn	322 South 600 West	83336	208-678-3039	Kenworth Sales Company PacLease
		357 S 400 West	83336	208-679-3600	Jackson Group PacLease
	Idaho Falls	2585 North Boulevard	83401	208-525-8334	Kenworth Sales Company PacLease
		4460 W Andco Drive	83402	208-528-0004	Jackson Group PacLease
	302 East Frontage Road			Jackson Group	

	<u>Jerome</u>	<u>North</u>	<u>83338</u>	<u>208-644-9000</u>	<u>PacLease</u>
	<u>Hickory Hills</u>	<u>9620 South 76th Avenue</u>	<u>60457</u>	<u>708-430-9011</u>	<u>JX PacLease — Hickory Hills</u>
	<u>Lansing</u>	<u>2100 Bernice Road</u>	<u>60438</u>	<u>708-889-4666</u>	<u>JX PacLease — Lansing</u>
	<u>Morton</u>	<u>225 W Courtland St, Bldg 2</u>	<u>61550</u>	<u>309-291-7001</u>	<u>JX PacLease — Morton</u>
	<u>Rockford</u>	<u>4260 Linden Road</u>	<u>61109</u>	<u>815-874-3433</u>	<u>JX PacLease — Rockford</u>
	<u>Sauget</u>	<u>2350 Sauget Industrial Parkway</u>	<u>62206</u>	<u>618-337-4000</u>	<u>TLG Peterbilt PacLease</u>
	<u>South Holland</u>	<u>16055 Van Drunen Road</u>	<u>60473</u>	<u>708-333-0863</u>	<u>AIM PacLease</u>
	<u>Urbana</u>	<u>2408 N Cunningham Ave</u>	<u>61802</u>	<u>217-344-2780</u>	<u>JX PacLease — Champaign</u>
	<u>Wadsworth</u>	<u>42400 Old Highway 41</u>	<u>60083</u>	<u>847-395-7222</u>	<u>JX PacLease — Wadsworth</u>

<u>ID</u>		<u>322 East Frontage Road North</u>	<u>83338</u>	<u>208-324-8886</u>	<u>Kenworth Sales Company PacLease</u>
	<u>Lewiston</u>	<u>1643 Old Spiral Highway</u>	<u>83501</u>	<u>208-746-7087</u>	<u>Kenworth Sales Company PacLease</u>
	<u>Pocatello</u>	<u>6715 South 5th Ave</u>	<u>83201</u>	<u>208-244-5222</u>	<u>Jackson Group PacLease</u>
		<u>2555 Garrett Way</u>	<u>83201</u>	<u>208-232-1230</u>	<u>Kenworth Sales Company PacLease</u>
<u>IL</u>	<u>Bloomington</u>	<u>607 Truckers Lane</u>	<u>61704</u>	<u>309-828-1331</u>	<u>JX PacLease - Bloomington</u>
	<u>Bolingbrook</u>	<u>535 East South Frontage Road</u>	<u>60440</u>	<u>815-741-0842</u>	<u>JX PacLease - Joliet</u>
	<u>Chicago</u>	<u>700 East 107th Street</u>	<u>60628</u>	<u>773-344-3071</u>	<u>AIM PacLease</u>
	<u>Effingham</u>	<u>1010 Outer Belt West</u>	<u>62401</u>	<u>217-347-2242</u>	<u>Palmer Leasing Group</u>
	<u>Elmhurst</u>	<u>216 West Diversey Avenue</u>	<u>60126</u>	<u>630-616-3933</u>	<u>JX PacLease - Elmhurst</u>
		<u>782 Industrial Drive</u>	<u>60126</u>	<u>630-834-8100</u>	<u>AIM PacLease</u>
	<u>Hickory Hills</u>	<u>9620 South 76th Avenue</u>	<u>60457</u>	<u>708-430-9011</u>	<u>JX PacLease - Hickory Hills</u>
	<u>Lansing</u>	<u>2100 Bernice Road</u>	<u>60438</u>	<u>708-889-4666</u>	<u>JX PacLease - Lansing</u>
	<u>Morton</u>	<u>225 W Courtland St, Bldg 2</u>	<u>61550</u>	<u>309-291-7001</u>	<u>JX PacLease - Morton</u>
	<u>Rockford</u>	<u>4260 Linden Road</u>	<u>61109</u>	<u>815-874-3433</u>	<u>JX PacLease - Rockford</u>
	<u>Sauget</u>	<u>2350 Sauget Industrial Parkway</u>	<u>62206</u>	<u>618-337-4000</u>	<u>TLG Peterbilt-PacLease</u>
	<u>South Holland</u>	<u>16055 Van Drunen Road</u>	<u>60473</u>	<u>708-333-0863</u>	<u>AIM PacLease</u>

<u>IL</u>	<u>Urbana</u>	<u>2408 N Cunningham Ave</u>	<u>61802</u>	<u>217-344-2780</u>	<u>JX PacLease - Champaign</u>
	<u>Wadsworth</u>	<u>42400 Old Highway 41</u>	<u>60083</u>	<u>847-395-7222</u>	<u>JX PacLease - Wadsworth</u>
<u>IN</u>	<u>Evansville</u>	<u>8516 Baumgart Road</u>	<u>47711</u>	<u>812-867-7411</u>	<u>Palmer Leasing Group</u>
		<u>990 East Mount Pleasant Road</u>	<u>47725</u>	<u>812-868-6000</u>	<u>TLG Peterbilt-PacLease</u>
	<u>Fort Wayne</u>	<u>2121 Production Road</u>	<u>46808</u>	<u>260-496-8484</u>	<u>Palmer Leasing Group</u>
		<u>7006 Ardmore Avenue</u>	<u>46809</u>	<u>260-969-6095</u>	<u>Palmer Leasing Group</u>
	<u>Fremont</u>	<u>6505 N. Old Highway 27</u>	<u>46737</u>	<u>260-316-5712</u>	<u>Palmer Leasing Group</u>
	<u>Indianapolis</u>	<u>2835 South Holt Road</u>	<u>46241</u>	<u>317-248-4717</u>	<u>Palmer Leasing Group</u>
		<u>4255 Harding Street</u>	<u>46217</u>	<u>317-788-0299</u>	<u>JX PacLease</u>
		<u>9704 E 30th St.</u>	<u>46229</u>	<u>317-899-3556</u>	<u>Palmer Leasing Group</u>
	<u>Jeffersonville</u>	<u>4415 Hamburg Pike</u>	<u>47130</u>	<u>812-288-8007</u>	<u>TLG Peterbilt-PacLease</u>
	<u>Lafayette</u>	<u>2410 South 30th Street</u>	<u>47909</u>	<u>219-785-1980</u>	<u>Whiteford Kenworth PacLease</u>
		<u>2701 Schuyler Avenue</u>	<u>47905</u>	<u>765-423-2355</u>	<u>JX PacLease</u>
	<u>New Haven</u>	<u>12010 Declaration Drive</u>	<u>46774</u>	<u>260-493-4300</u>	<u>JX PacLease - Fort Wayne</u>
	<u>Portage</u>	<u>5900 Southport Road</u>	<u>46368</u>	<u>219-763-7227</u>	<u>TLG Peterbilt-PacLease</u>
	<u>Sellersburg</u>	<u>1503 Avco Blvd.</u>	<u>47172</u>	<u>317-899-3556</u>	<u>Palmer Leasing Group</u>
	<u>South Bend</u>	<u>25901 IN-2</u>	<u>46619</u>	<u>574-800-6090</u>	<u>TLG Peterbilt-PacLease</u>
		<u>4625 Western Avenue</u>	<u>46619</u>	<u>574-234-9007</u>	<u>Whiteford Kenworth PacLease</u>
<u>Terre Haute</u>	<u>6391 East State Road 42</u>	<u>47803</u>	<u>812-877-4800</u>	<u>Palmer Leasing Group</u>	

KS	Dodge City	2830 East Trail Street	67801	620-225-3920	Dodge City Kenworth PacLease
	Emporia	1130 Overlander	66801	620-343-6303	Emporia Kenworth PacLease
	Great Bend	336 NE Hwy 156	67530	620-792-2491	GTG Peterbilt PacLease, Inc.
	Kansas City	7030 Kaw Dr.	66111	816-483-0137	MHC TRUCK LEASING, LLC
		8915 Woodend Road	66111	913-441-2888	Peterbilt PacLease of Kansas City Kansas
	Liberal	342 South Country Estates Road	67901	620-624-2500	Liberal Kenworth PacLease
	Olathe	1250 West 151st Street	66061	913-390-0800	MHC TRUCK LEASING, LLC
	Wichita	11118 W. Kellogg Dr.	67209	316-722-6034	GTG Peterbilt PacLease, Inc.
5115 North Broadway		67219	316-838-0867	Wichita Kenworth PacLease	
KY	Bowling Green	131 Parker Avenue	42101	270-842-7770	Palmer Leasing Group
	Erlanger	635 Viox Drive	41018	859-534-6021	TLG Peterbilt-PacLease
	Lexington	1677 JaggieFox Way	40511	859-233-3740	Worldwide Equipment Leasing, Inc.
	London	252 South Barbourville Road	40744	606-878-1418	Worldwide Equipment Leasing, Inc.
	Louisville	4330 Poplar Level Road	40213	502-459-1200	Palmer Leasing Group
	Middlesboro	17th Street & Mack Avenue	40965	606-248-5100	Worldwide Equipment Leasing, Inc.
	Prestonsburg	107 WE Drive	41653	606-874-7854	Worldwide Equipment Leasing, Inc.
	Somerset	208 Industry Road	42501	606-274-4020	Worldwide Equipment Leasing, Inc.
LA	Carencro	4110 NE Evangeline Trwy	70520	337-896-4997	Southland PPacLease
MS	Richland	421 Highway 49 South	39218	601-939-5300	Truckworx PacLease

<u>LA</u>	<u>Gray</u>	<u>3699 West Park Avenue</u>	<u>70359</u>	<u>985-876-3000</u>	<u>Southland PacLease</u>
	<u>Harahan</u>	<u>1001 Edwards Avenue</u>	<u>70123</u>	<u>504-818-1300</u>	<u>Southland PacLease</u>
	<u>Lake Charles</u>	<u>441 South Goodman Road</u>	<u>70615</u>	<u>337-405-7856</u>	<u>Southland PacLease</u>
	<u>Monroe</u>	<u>2109 Center Street</u>	<u>71202</u>	<u>318-509-8079</u>	<u>Southland PacLease</u>
	<u>Port Allen</u>	<u>1302 Bridgeview Drive</u>	<u>70767</u>	<u>225-303-0440</u>	<u>Southland PacLease</u>
	<u>Shreveport</u>	<u>7030 W 70th St.</u>	<u>71129</u>	<u>318-415-7450</u>	<u>Southland PacLease</u>
<u>MA</u>	<u>Braintree</u>	<u>40 Arnold Street</u>	<u>02184</u>	<u>508-431-6172</u>	<u>Miller PacLease</u>
	<u>Franklin</u>	<u>1199 W. Central Street</u>	<u>02038</u>	<u>888-265-2900</u>	<u>Miller PacLease</u>
<u>MD</u>	<u>Baltimore</u>	<u>5100 Holabird Avenue</u>	<u>21224</u>	<u>410-342-3400</u>	<u>The Pete Store Truck Leasing</u>
		<u>8540 Pulaski Hwy</u>	<u>21237</u>	<u>410-682-4000</u>	<u>PacLease of Maryland</u>
	<u>Landover</u>	<u>8319 Ardwick-Ardmore Road</u>	<u>20785</u>	<u>240-487-3370</u>	<u>PacLease of Maryland</u>
		<u>8300 Ardwick-Ardmore Road</u>	<u>20785</u>	<u>301-341-5500</u>	<u>The Pete Store Truck Leasing</u>
	<u>Mardela Springs</u>	<u>24360 Ocean Getaway</u>	<u>21837</u>	<u>410-742-0400</u>	<u>PacLease of Maryland</u>
<u>MI</u>	<u>Clare</u>	<u>9989 Rebak Way</u>	<u>48617</u>	<u>989-727-6001</u>	<u>JX PacLease - Mt. Pleasant</u>
	<u>Clinton Township</u>	<u>43320 North Gratiot</u>	<u>48036</u>	<u>586-468-6301</u>	<u>Premier PacLease</u>
	<u>Dearborn</u>	<u>3031 Wyoming Avenue</u>	<u>48120</u>	<u>313-842-3000</u>	<u>Premier PacLease</u>
<u>ND</u>	<u>Fargo</u>	<u>3611 38th Street SW</u>	<u>58104</u>	<u>701-282-6200</u>	<u>Allstate Leasing, LLC</u>

<u>NH</u>	<u>Bow</u>	<u>1548 Route 3A</u>	<u>03304</u>	<u>800-639-7383</u>	<u>Lucky's PacLease</u>
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<u>MI</u>	<u>Gaylord</u>	<u>1134 Milbocker Road</u>	<u>49735</u>	<u>989-731-1499</u>	<u>Premier PacLease</u>
	<u>Grand Rapids</u>	<u>7393 Expressway Court SW</u>	<u>49548</u>	<u>616-281-8610</u>	<u>Premier PacLease</u>
	<u>Romulus</u>	<u>28610 Hildebrandt Street</u>	<u>48174</u>	<u>734-946-1433</u>	<u>AIM PacLease</u>
	<u>Saginaw</u>	<u>3046 Commerce Centre</u>	<u>48601</u>	<u>989-754-4500</u>	<u>Premier PacLease</u>
	<u>Wyoming</u>	<u>4800 Clyde Park Avenue SW</u>	<u>49509</u>	<u>616-532-3654</u>	<u>JX PacLease</u>
<u>MN</u>	<u>Albert Lea</u>	<u>77847 209th Street</u>	<u>56007</u>	<u>507-552-1340</u>	<u>Rihm PacLease</u>
	<u>Coon Rapids</u>	<u>9400 Evergreen Blvd.</u>	<u>55433</u>	<u>651-236-6080</u>	<u>Rihm PacLease</u>
	<u>Golden Valley</u>	<u>9105 10th Avenue North</u>	<u>55427</u>	<u>763-450-0633</u>	<u>Allstate Leasing, LLC</u>
	<u>Minnesota City</u>	<u>6830 Martina Road</u>	<u>55959</u>	<u>507-457-4400</u>	<u>Rihm PacLease</u>
	<u>North Mankato</u>	<u>2265 Howard Drive West</u>	<u>56003</u>	<u>507-388-9312</u>	<u>Allstate Leasing, LLC</u>
	<u>Red Wing</u>	<u>860 Bench Street</u>	<u>55066</u>	<u>651-388-7067</u>	<u>Rihm PacLease</u>
	<u>Rogers</u>	<u>21800 John Deere Lane</u>	<u>55374</u>	<u>763-428-4333</u>	<u>Allstate Leasing, LLC</u>
	<u>South St. Paul</u>	<u>425 Concord Avenue South</u>	<u>55075</u>	<u>651-646-7833</u>	<u>Rihm PacLease</u>
		<u>558 E. Villaume Ave</u>	<u>55075</u>	<u>651-681-4900</u>	<u>Allstate Leasing, LLC</u>
	<u>Stewartville</u>	<u>610 Schumann Dr NW</u>	<u>55976</u>	<u>507-523-2333</u>	<u>Allstate Leasing, LLC</u>
<u>MO</u>	<u>Bethany</u>	<u>389 South 39th Street</u>	<u>64424</u>	<u>660-425-6344</u>	<u>Peterbilt PacLease of Kansas City, Kansas</u>

	<u>O'Fallon</u>	<u>1 North Central Drive</u>	<u>63366</u>	<u>636-240-0773</u>	<u>TLG Peterbilt- PacLease</u>
	<u>Sedalia</u>	<u>29211 Meadowlark Road South 65 Highway</u>	<u>65301</u>	<u>660-827-6983</u>	<u>Peterbilt PacLease of - Sedalia</u>

<u>MO</u>	<u>Springfield</u>	<u>2215 East Division Street</u>	<u>65803</u>	<u>417-799-1340</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>St. Joseph</u>	<u>3803 Fox Hill Drive</u>	<u>64503</u>	<u>816-233-9131</u>	<u>Peterbilt PacLease of Kansas City, Kansas</u>
	<u>Strafford</u>	<u>3026 North Mulroy</u>	<u>65757</u>	<u>417-865-5355</u>	<u>TLG Peterbilt-PacLease</u>
<u>MS</u>	<u>Richland</u>	<u>421 Highway 49 South</u>	<u>39218</u>	<u>601-939-5300</u>	<u>Truckworx PacLease</u>
<u>MT</u>	<u>Billings</u>	<u>3225 N. Frontage Road</u>	<u>59101</u>	<u>406-252-5667</u>	<u>Jackson Group PacLease</u>
	<u>Columbia Falls</u>	<u>5565 Highway 2 West</u>	<u>59912</u>	<u>406-892-3271</u>	<u>Jackson Group PacLease</u>
	<u>Missoula</u>	<u>8295 Highway 10 West</u>	<u>59802</u>	<u>406-721-2760</u>	<u>Kenworth Sales Company PacLease</u>
		<u>9550 Cartage Road</u>	<u>59808</u>	<u>406-721-6100</u>	<u>Jackson Group PacLease</u>
<u>NC</u>	<u>Charlotte</u>	<u>230 East Westinghouse Boulevard</u>	<u>28273</u>	<u>704-909-2493</u>	<u>MHC TRUCK LEASING, LLC</u>
		<u>3917 Trailer Dr</u>	<u>28296</u>	<u>704-597-8600</u>	<u>TLG Peterbilt-PacLease</u>
	<u>Concord</u>	<u>5331 Davidson Highway</u>	<u>28027</u>	<u>704-886-0272</u>	<u>MHC TRUCK LEASING, LLC</u>
		<u>Greensboro</u>	<u>6442 Burnt Poplar Road</u>	<u>27409</u>	<u>336-605-2746</u>
	<u>7061 Albert Pick Road</u>		<u>27409</u>	<u>336-668-3050</u>	<u>TLG Peterbilt-PacLease</u>
	<u>Longview</u>	<u>3500 17th Avenue Circle SW</u>	<u>28602</u>	<u>828-345-5088</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Raleigh</u>	<u>7500 Reba Drive</u>	<u>27616</u>	<u>919-876-2952</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Wilmington</u>	<u>200 Sutton Steam Plant Road</u>	<u>28401</u>	<u>910-343-0567</u>	<u>MHC TRUCK LEASING, LLC</u>
<u>ND</u>	<u>Fargo</u>	<u>3611 38th Street SW</u>	<u>58104</u>	<u>701-282-6200</u>	<u>Allstate Leasing, LLC</u>
<u>NE</u>	<u>Columbus</u>	<u>3130 East 23rd Street</u>	<u>68601</u>	<u>608-241-5616</u> <u>Ext</u> <u>121</u>	<u>Premier PacLease</u>

	<u>Kearney</u>	<u>2206 East 25th Street</u>	<u>68847</u>	<u>608-241-5616</u> <u>Ext</u> <u>121</u>	<u>Premier PacLease</u>
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<u>NE</u>	<u>Lincoln</u>	<u>6262 Arbor Road</u>	<u>68517</u>	<u>402-858-8400</u>	<u>MPG PacLease - Lincoln</u>	
	<u>Norfolk</u>	<u>2001 S. 13th Street</u>	<u>68701</u>	<u>402-844-4749</u>	<u>MPG PacLease - Norfolk</u>	
	<u>Omaha</u>	<u>7502 L. Street</u>		<u>68127</u>	<u>402-574-6450</u>	<u>MHC TRUCK LEASING, LLC</u>
		<u>4324 South 90th Street</u>		<u>68127</u>	<u>402-339-4150</u>	<u>Brown Mid-America PacLease</u>
	<u>York</u>	<u>2737 South Lincoln Avenue</u>		<u>68467</u>	<u>608-241-5616 Ext 121</u>	<u>Premier PacLease</u>
<u>NH</u>	<u>Bow</u>	<u>1548 Route 3A</u>	<u>03304</u>	<u>800-639-7383</u>	<u>Lucky's PacLease</u>	
<u>NJ</u>	<u>Bloomsbury</u>	<u>963 Route 173</u>	<u>08804</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>	
	<u>Cinnaminson</u>	<u>1504 Mainline Drive</u>	<u>08077</u>	<u>856-662-4262</u>	<u>Miller PacLease</u>	
	<u>Clarksburg</u>	<u>524 Monmouth Road/Highway 537</u>	<u>08510</u>	<u>609-259-5950</u>	<u>Hunter Peterbilt PacLease</u>	
	<u>Dayton</u>	<u>2300 US Highway 130</u>	<u>08810</u>	<u>732-438-5740</u>	<u>Gabrielli PacLease</u>	
	<u>Egg Harbor Township</u>	<u>1240 Doughty Road</u>	<u>08234</u>	<u>609-646-6497</u>	<u>Miller PacLease</u>	
	<u>Hasbrouck Heights</u>	<u>39-47 Industrial Ave</u>	<u>07604</u>	<u>201-528-7923</u>	<u>Miller PacLease</u>	
	<u>Lakewood</u>	<u>575 Prospect Street Unit256</u>	<u>08701</u>	<u>732-674-6802</u>	<u>Miller PacLease</u>	
	<u>Logan Township</u>	<u>63 Repaupo Station Road</u>	<u>08085</u>	<u>609-760-3621</u>	<u>Miller PacLease</u>	
	<u>Mt. Holly</u>	<u>301 Mill Street</u>	<u>08060</u>	<u>609-265-2910</u>	<u>Miller PacLease</u>	
	<u>New Brunswick</u>	<u>107 How LN</u>	<u>08901</u>	<u>732-358-4027</u>	<u>Miller PacLease</u>	
	<u>Pennsville</u>	<u>454 North Broadway</u>	<u>08070</u>	<u>856-299-5010</u>	<u>Hunter Peterbilt PacLease</u>	

<u>NJ</u>	<u>Perth Amboy</u>	<u>975 High Street</u>	<u>08861</u>	<u>888-265-2900</u>	<u>Miller PacLease</u>
	<u>Ridgefield Park</u>	<u>239-277 Bergen Turnpike</u>	<u>07660</u>	<u>201-641-4440</u>	<u>Gabrielli PacLease</u>
	<u>Rockaway</u>	<u>80 Green Pond Rd</u>	<u>07866</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>
	<u>Vineland</u>	<u>1197 North Main Road</u>	<u>08360</u>	<u>856-696-4848</u>	<u>Miller PacLease</u>
<u>NM</u>	<u>Albuquerque</u>	<u>7711 Fortuna Road NW</u>	<u>87121</u>	<u>505-884-0300</u>	<u>Inland PacLease</u>
		<u>901 64th Steet NW</u>	<u>87121</u>	<u>505-767-7407</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>Farmington</u>	<u>3924 Bloomfield Highway</u>	<u>87401</u>	<u>505-327-0200</u>	<u>Inland PacLease</u>
<u>NV</u>	<u>Elko</u>	<u>1355 West Main Street</u>	<u>89801</u>	<u>775-738-0404</u>	<u>Jackson Group PacLease</u>
	<u>Las Vegas</u>	<u>4150 Artic Spring</u>	<u>89115</u>	<u>702-970-7910</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>North Las Vegas</u>	<u>4830 Donovan Way</u>	<u>89081</u>	<u>702-399-2424</u>	<u>Kenworth Sales Company PacLease</u>
	<u>Sparks</u>	<u>2272 Larkin Circle</u>	<u>89431</u>	<u>775-336-5327</u>	<u>Peterbilt PacLease of Reno/Sparks</u>
<u>NY</u>	<u>Albany</u>	<u>90 Harts Lane</u>	<u>12204</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>
		<u>65 Railroad Ave</u>	<u>12205</u>	<u>518-459-1122</u>	<u>-LUCKY'S PacLease</u>
	<u>Bronx</u>	<u>3333 Conner Street</u>	<u>10475</u>	<u>718-994-8300</u>	<u>Gabrielli PacLease</u>
	<u>Buffalo</u>	<u>25 Dingens Street</u>	<u>14206</u>	<u>716-826-6895</u>	<u>AIM PacLease</u>
		<u>2370 Walden Avenue</u>	<u>14225</u>	<u>716-684-0010</u>	<u>Hunter Peterbilt PacLease</u>
	<u>East Syracuse</u>	<u>6014 Drott Dr</u>	<u>13057</u>	<u>315-432-1122</u>	<u>LUCKY'S PacLease</u>
	<u>Henrietta</u>	<u>472 Summit Point Dr</u>	<u>14467</u>	<u>585-321-5250</u>	<u>LUCKY'S PacLease</u>
	<u>Hicksville</u>	<u>880 South Oyster Bay Road</u>	<u>11801</u>	<u>516-931-7915</u>	<u>Gabrielli PacLease</u>
	<u>Jamaica</u>	<u>153-20 South Conduit Avenue</u>	<u>11434</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>
	<u>Marcy</u>	<u>9411 River Rd</u>	<u>13403</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>

<u>NY</u>	<u>Medford</u>	<u>3180 Horseblock Road</u>	<u>11763</u>	<u>631-475-4559</u>	<u>Gabrielli PacLease</u>
	<u>Montgomery</u>	<u>135 Neelytown Rd</u>	<u>12549</u>	<u>845-457-7000</u>	<u>Gabrielli PacLease</u>
	<u>Monticello</u>	<u>48 Bridgeville Road</u>	<u>12701</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>
	<u>Newburgh</u>	<u>242 Route 17K</u>	<u>12550</u>	<u>845-245-4042</u>	<u>LUCKY'S PacLease</u>
	<u>North Utica</u>	<u>5636 Horatio St. Route 12</u>	<u>13502</u>	<u>315-732-4300</u>	<u>LUCKY'S PacLease</u>
	<u>Owego</u>	<u>1000 Route 434</u>	<u>13827</u>	<u>607-867-1200</u>	<u>LUCKY'S PacLease</u>
	<u>Rensselaer</u>	<u>545 Riverside Ave</u>	<u>12144</u>	<u>718-977-7348</u>	<u>Gabrielli PacLease</u>
<u>OH</u>	<u>Cincinnati</u>	<u>2550 Annuity Drive</u>	<u>45241</u>	<u>513-772-1740</u>	<u>TLG Peterbilt-PacLease</u>
		<u>65 Partnership Way</u>	<u>45241</u>	<u>513-771-0012</u>	<u>Palmer Leasing Group</u>
	<u>Cleveland</u>	<u>2699 East 51st</u>	<u>44104</u>	<u>216-431-8890</u>	<u>AIM PacLease</u>
	<u>Columbus</u>	<u>4182 Janitrol Road</u>	<u>43228</u>	<u>614-274-5100</u>	<u>AIM PacLease</u>
	<u>Dayton</u>	<u>7740 Center Point 70 Boulevard</u>	<u>45424</u>	<u>937-235-2589</u>	<u>Palmer Leasing Group</u>
	<u>Garfield Heights</u>	<u>8150 Old Granger Road</u>	<u>44125</u>	<u>216-883-6300</u>	<u>AIM PacLease</u>
	<u>Girard</u>	<u>1500 Trumbull Avenue</u>	<u>44420</u>	<u>330-759-0438</u>	<u>AIM PacLease</u>
	<u>Lima</u>	<u>1420 Findlay Road</u>	<u>45801</u>	<u>419-222-9595</u>	<u>Whiteford Kenworth PacLease</u>
	<u>Perrysburg</u>	<u>12650 Eckel Junction Road</u>	<u>43551</u>	<u>419-874-3511</u>	<u>Whiteford Kenworth PacLease</u>
	<u>Tipp City</u>	<u>450 Kinna Drive</u>	<u>45371</u>	<u>937-398-7080</u>	<u>TLG Peterbilt-PacLease</u>
	<u>Toledo</u>	<u>5950 Brent Drive</u>	<u>43611</u>	<u>567-318-4100</u>	<u>Whiteford Kenworth PacLease</u>
	<u>Troy</u>	<u>1130 Horizon W. Ct</u>	<u>45373</u>	<u>937-335-5173</u>	<u>AIM PacLease</u>
	<u>Walton Hills</u>	<u>20311 Hannan Parkway</u>	<u>44146</u>	<u>440-735-1228</u>	<u>AIM PacLease</u>
<u>OK</u>	<u>Oklahoma City</u>	<u>401 N Sara Rd</u>	<u>73099</u>	<u>405-427-5000</u>	<u>MHC TRUCK LEASING, LLC</u>
		<u>8700 I-40 West ServiceRoad</u>	<u>73128</u>	<u>405-782-3500</u>	<u>RUSH TRUCK LEASING, INC.</u>

<u>OK</u>	<u>Tulsa</u>	<u>8621 E. Skelly Dr.</u>	<u>74129</u>	<u>918-665-2971</u>	<u>MHC TRUCK LEASING, LLC</u>
		<u>6015 South 49th West Avenue</u>	<u>74107</u>	<u>918-447-8630</u>	<u>RUSH TRUCK LEASING, INC.</u>
<u>OR</u>	<u>Central Point</u>	<u>4300 Hadley Drive, Suite 100</u>	<u>97502</u>	<u>541-772-5211</u>	<u>Papé Kenworth PacLease</u>
	<u>Coburg</u>	<u>91195 Coburg Industrial Way</u>	<u>97408</u>	<u>541-485-1191</u>	<u>Papé Kenworth PacLease</u>
	<u>Klamath Falls</u>	<u>9135 Highway 97 South</u>	<u>97603</u>	<u>541-850-6440</u>	<u>Papé Kenworth PacLease</u>
	<u>Ontario</u>	<u>920 SE 9th Avenue</u>	<u>97914</u>	<u>541-881-1747</u>	<u>Kenworth Sales Company PacLease</u>
		<u>588 SE 1st Ave</u>	<u>97914</u>	<u>541-823-5100</u>	<u>Jackson Group PacLease</u>
	<u>Pendleton</u>	<u>72567 Highway 331</u>	<u>97801</u>	<u>885-889-1499</u>	<u>Kenworth Sales Company PacLease</u>
	<u>Phoenix</u>	<u>3727 Fern Valley Road</u>	<u>97535</u>	<u>541-535-1446</u>	<u>Jackson Group PacLease – Oregon</u>
	<u>Portland</u>	<u>550 NE Columbia Boulevard</u>	<u>97211</u>	<u>503-285-6808</u>	<u>Papé Kenworth PacLease</u>
		<u>5555 North Lagoon Ave</u>	<u>97217</u>	<u>503-285-7771</u>	<u>Jackson Group PacLease – Oregon</u>
		<u>9002 North Sever Court</u>	<u>97203</u>	<u>503-233-8054</u>	<u>Dobbs Leasing</u>
	<u>Redmond</u>	<u>352 NE Hemlock Avenue</u>	<u>97756</u>	<u>801-641-1629</u>	<u>Papé Kenworth PacLease</u>
	<u>Salem</u>	<u>1150 Hawthorne Ave NE</u>	<u>97301</u>	<u>971-345-3220</u>	<u>Jackson Group PacLease – Oregon</u>
	<u>Springfield</u>	<u>1626 30th Street</u>	<u>97478</u>	<u>541-632-7789</u>	<u>Jackson Group PacLease – Oregon</u>
	<u>Tangent</u>	<u>33687 McFarland Road</u>	<u>97389</u>	<u>541-812-0207</u>	<u>Papé Kenworth PacLease</u>
<u>Troutdale</u>	<u>1701 NW Sundial Road</u>	<u>97060</u>	<u>503-405-3600</u>	<u>Jackson Group PacLease - Oregon</u>	
<u>PA</u>	<u>Breinigsville</u>	<u>9981 Old Route 22</u>	<u>18031</u>	<u>610-285-2244</u>	<u>Hunter Peterbilt PacLease</u>
	<u>Butler</u>	<u>519 Pittsburgh Road</u>	<u>16002</u>	<u>724-586-7744</u>	<u>Hunter Peterbilt PacLease</u>
	<u>Carlisle</u>	<u>198 Kost Road</u>	<u>17013</u>	<u>717-766-8000</u>	<u>Motor Truck PacLease</u>
	<u>Cheswick</u>	<u>721 Gulf Lab Road</u>	<u>15024</u>	<u>412-261-1810</u>	<u>AIM PacLease</u>

	<u>Clintonville</u>	<u>4054 State Road 308</u>	<u>16372</u>	<u>814-385-1040</u>	<u>Motor Truck PacLease</u>
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PA	Dunmore	109 Keystone Industrial Park	18512	570-347-5671	Motor Truck PacLease
	Eau Claire	101 East Main	16030	724-791-2525	Hunter Peterbilt PacLease
	Erie	8125 Wattsburg Road	16509	814-825-6661	AIM PacLease
	Freedom	2500 Lovi Road	15042	724-773-8181	AIM PacLease
	Lancaster	1463 Manheim Pike	17601	717-299-6630	Hunter Peterbilt PacLease
		66 Keller Avenue	17601	717-945-6205	Miller PacLease
	Leesport	2666 Leisczs Bridge Road	19533	484-277-2354	Miller PacLease
	McKees Rocks	67 Neville Avenue	15136	412-778-0160	Motor Truck PacLease
	New Stanton	530 North Center Ave	15672	724-925-5000	Motor Truck PacLease
	Philadelphia	2196 Bennett Road	19116	215-552-9832	Miller PacLease
		3200 South 7th Street	19148	215-644-8326	Miller PacLease
	Pittsburgh	218 Bilmar Drive	15205	724-695-2762	AIM PacLease
	Shartlesville	16 Motel Drive	19554	610-488-1660	Motor Truck PacLease
SC	Columbia	707 Cherokee Lane	29169	803-926-2900	Worldwide Equipment Leasing, Inc.
	Duncan	199 Freeman Farm Road	29334	864-269-7202	The Pete Store Truck Leasing
	Greenville	1055 ParkWest Blvd	29611	864-220-2509	Worldwide Equipment Leasing, Inc.
	Harleyville	181 Judge Street	29448	843-879-0253	TLG Peterbilt-PacLease

<u>SC</u>	<u>Summerville</u>	<u>780 Jedburg Road</u>	<u>29483</u>	<u>843-725-5378</u>	<u>Worldwide Equipment Leasing, Inc.</u>
	<u>West Columbia</u>	<u>225 Rolling Meadows Lane</u>	<u>29172</u>	<u>803-832-7700</u>	<u>The Pete Store Truck Leasing</u>
<u>SD</u>	<u>Rapid City</u>	<u>2910 East Mall Drive</u>	<u>57701</u>	<u>605-343-2812</u>	<u>Custom Truck Leasing, Inc.</u>
	<u>Sioux Falls</u>	<u>4500 North Cliff Avenue</u>	<u>57104</u>	<u>605-332-5297</u>	<u>Custom Truck Leasing, Inc.</u>
<u>TN</u>	<u>Knoxville</u>	<u>5218 Rutledge Pike</u>	<u>37924</u>	<u>865-546-9553</u>	<u>The Pete Store Truck Leasing</u>
	<u>La Vergne</u>	<u>25 Ingram Blvd</u>	<u>37086</u>	<u>615-267-4152</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Memphis</u>	<u>1745 East Brooks Road</u>	<u>38116</u>	<u>901-332-4000</u>	<u>Dobbs Leasing</u>
		<u>1721 Transport Avenue</u>	<u>38116</u>	<u>901-332-0080</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Nashville</u>	<u>1234 Fesslers Lane</u>	<u>37210</u>	<u>615-366-2532</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Smyrna</u>	<u>900 Expo Drive</u>	<u>37167</u>	<u>615-220-7720</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>TX</u>	<u>Amarillo</u>	<u>4378 Canyon Drive</u>	<u>79109</u>	<u>806-731-1316</u>
<u>8000 Interstate 40 East</u>			<u>79118</u>	<u>855-366-8250</u>	<u>RUSH TRUCK LEASING, INC.</u>
<u>Arlington</u>		<u>1900 East Division Street</u>	<u>76011</u>	<u>469-203-8174</u>	<u>RUSH TRUCK LEASING, INC.</u>
<u>Austin</u>		<u>1205 Smith Road</u>	<u>78721</u>	<u>512-312-1146</u>	<u>RUSH TRUCK LEASING, INC.</u>
<u>Beaumont</u>		<u>5255 West Cardinal</u>	<u>77705</u>	<u>409-842-2446</u>	<u>RUSH TRUCK LEASING, INC.</u>
<u>Converse</u>		<u>9010 Interstate Highway 10 East</u>	<u>78109</u>	<u>210-662-9333</u>	<u>Premier PacLease</u>
		<u>8810 IH 10 East</u>	<u>78109</u>	<u>210-835-2207</u>	<u>RUSH TRUCK LEASING, INC.</u>

TX	<u>Corpus Christi</u>	<u>1313 Corn Products Road</u>	<u>78409</u>	<u>361-289-2181</u>	<u>Premier PaLease</u>
	<u>Dallas</u>	<u>34661 Lyndon B. Johnson Freeway</u>	<u>75241</u>	<u>469-341-3550</u>	<u>MHC TRUCK LEASING, LLC</u>
		<u>4646 Irving Boulevard</u>	<u>75247</u>	<u>214-920-7355</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>El Paso</u>	<u>12253 Gateway West</u>	<u>79936</u>	<u>915-778-6435</u>	<u>RUSH TRUCK LEASING, INC.</u>
		<u>10901 Gateway West</u>	<u>79935</u>	<u>915-593-2641</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Fort Worth</u>	<u>2951 Braswell</u>	<u>76111</u>	<u>-817-624-7200</u>	<u>MHC TRUCK LEASING, LLC</u>
		<u>1480 North East Loop 820</u>	<u>76106</u>	<u>-817-625-9500</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>Grand Prairie</u>	<u>2626 West Pioneer Parkway</u>	<u>75051</u>	<u>-945-237-7101</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Houston</u>	<u>6300 North Loop East</u>	<u>77026</u>	<u>-832-942-5800</u>	<u>RUSH TRUCK LEASING, INC.</u>
		<u>5808 W Sam Houston Pkwy North</u>	<u>77041</u>	<u>832-823-6220</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>Laredo</u>	<u>10216 Union Pacific Boulevard</u>	<u>78045</u>	<u>956-724-7383</u>	<u>RUSH TRUCK LEASING, INC.</u>
		<u>8402 Milo Road</u>	<u>78045</u>	<u>956-727-7886</u>	<u>Premier PaLease</u>
	<u>Lubbock</u>	<u>4510 Avenue A</u>	<u>79404</u>	<u>806-853-9786</u>	<u>Roberts PaLease</u>
		<u>4515 Avenue A</u>	<u>79404</u>	<u>806-373-5450</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>Lufkin</u>	<u>3901 North Medford Drive</u>	<u>75901</u>	<u>936-637-7383</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>Odessa</u>	<u>1230 South Grandview</u>	<u>79761</u>	<u>855-366-8250</u>	<u>RUSH TRUCK LEASING, INC.</u>
		<u>12913 West Interstate 20</u>	<u>79766</u>	<u>432-307-6100</u>	<u>MHC TRUCK LEASING, LLC</u>
	<u>Pharr</u>	<u>4300 North Cage Road</u>	<u>78577</u>	<u>956-781-2401</u>	<u>Premier PaLease</u>
		<u>4700 North Cage</u>	<u>78577</u>	<u>956-782-4511</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>Robinson</u>	<u>1247 Sun Valley Road</u>	<u>76706</u>	<u>254-662-5400</u>	<u>RUSH TRUCK LEASING, INC.</u>
		<u>3001 IH 69 Access Road</u>			<u>RUSH TRUCK</u>

	<u>Robstown</u>		<u>78380</u>	<u>361-726-4851</u>	<u>LEASING, INC.</u>
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<u>TX</u>	<u>Sealy</u>	<u>4606 NE IH-10 @ Frontage Road</u>	<u>77474</u>	<u>979-877-0145</u>	<u>RUSH TRUCK LEASING, INC.</u>
	<u>Tyler</u>	<u>10791 Highway 69 North</u>	<u>75706</u>	<u>903-525-0500</u>	<u>RUSH TRUCK LEASING, INC.</u>
<u>UT</u>	<u>London</u>	<u>965 W. 325 N</u>	<u>84042</u>	<u>801-443-7200</u>	<u>Jackson Group PacLease</u>
	<u>Naples</u>	<u>715 South 1500 East</u>	<u>84078</u>	<u>435-828-7383</u>	<u>Jackson Group PacLease</u>
	<u>Ogden</u>	<u>1559 West 2550 North</u>	<u>84404</u>	<u>385-333-7150</u>	<u>Jackson Group PacLease</u>
	<u>Salina</u>	<u>305 West Industrial Park Drive</u>	<u>84654</u>	<u>435-529-2240</u>	<u>Kenworth Sales Company PacLease</u>
		<u>385 East 1620 South</u>	<u>84654</u>	<u>435-562-7383</u>	<u>Jackson Group PacLease</u>
	<u>Salt Lake City</u>	<u>1910 South 5500 West</u>	<u>84104</u>	<u>801-486-8781</u>	<u>Jackson Group PacLease</u>
	<u>St. George</u>	<u>4484 So. Desert Color Pkwy</u>	<u>84790</u>	<u>435-688-8000</u>	<u>Kenworth Sales Company PacLease</u>
	<u>Washington</u>	<u>203 East Playa Della Rosita Drive</u>	<u>84780</u>	<u>435-216-7800</u>	<u>Jackson Group PacLease</u>
	<u>West Valley City</u>	<u>2125 South Constitution Boulevard</u>	<u>84119</u>	<u>801-487-4161</u>	<u>Kenworth Sales Company PacLease</u>
<u>VA</u>	<u>Abingdon</u>	<u>18285 Lee Highway</u>	<u>24210</u>	<u>888-505-3273</u>	<u>Worldwide Equipment Leasing, Inc.</u>
	<u>Chesapeake</u>	<u>1031 Cavalier Blvd</u>	<u>23323</u>	<u>757-485-4960</u>	<u>Kenworth Sales Company PacLease</u>
	<u>Gainesville</u>	<u>5509 Wellington Road</u>	<u>22155</u>	<u>703-372-4500</u>	<u>The Pete Store Truck Leasing</u>
	<u>Manassas</u>	<u>7394 Gallerher Rd. Bldg. B</u>	<u>20155</u>	<u>301-773-7044</u>	<u>AIM PacLease</u>
	<u>Raphine</u>	<u>670 Oakland Circle</u>	<u>24472</u>	<u>540-377-9090</u>	<u>The Pete Store Truck Leasing</u>
	<u>Richmond</u>	<u>2800A Deepwater Terminal Road</u>	<u>23234</u>	<u>804-231-9800</u>	<u>The Pete Store Truck Leasing</u>
	<u>Springfield</u>	<u>7397 Ward Park Lane</u>	-	<u>703-440-0853</u>	<u>AIM PacLease</u>

			<u>221</u>		
<u>VT</u>	<u>Colchester</u>	<u>41 Hercules Drive</u>	<u>05446</u>	<u>802-654-4420</u>	<u>LUCKY'S PacLease</u>
	<u>South Royalton</u>	<u>402 Vermont Route 107</u>	<u>05068</u>	<u>802-763-2585</u>	<u>LUCKY'S PacLease</u>

<u>WA</u>	<u>Aberdeen</u>	<u>120 South Maple Street</u>	<u>98520</u>	<u>360-533-3356</u>	<u>Papé Kenworth PacLease</u>
	<u>Cosmopolis</u>	<u>112 1st Street</u>	<u>98537</u>	<u>360-533-8990</u>	<u>Dobbs Leasing</u>
	<u>Kelso</u>	<u>2408 Talley Way</u>	<u>98626</u>	<u>360-425-5856</u>	<u>Jackson Group PacLease - Oregon</u>
		<u>2504 Talley Way</u>	<u>98626</u>	<u>360-575-9959</u>	<u>Papé Kenworth PacLease</u>
	<u>Lakewood</u>	<u>12507 Pacific Highway SW</u>	<u>98499</u>	<u>253-536-8800</u>	<u>Papé Kenworth PacLease</u>
	<u>Liberty Lake</u>	<u>23501 East Knox Avenue</u>	<u>99019</u>	<u>509-535-4241</u>	<u>Dobbs Leasing</u>
	<u>Marysville</u>	<u>15330 Smokey Point Boulevard</u>	<u>98271</u>	<u>360-659-7383</u>	<u>Dobbs Leasing</u>
	<u>Moses Lake</u>	<u>12238 North Frontage Road</u>	<u>98837</u>	<u>509-764-9130</u>	<u>Dobbs Leasing</u>
	<u>Pasco</u>	<u>1435 East Hillsboro Street</u>	<u>99301</u>	<u>509-545-3700</u>	<u>Dobbs Leasing</u>
		<u>2402 North Commercial Avenue</u>	<u>99301</u>	<u>509-542-0138</u>	<u>Kenworth Sales Company PacLease</u>
	<u>SeaTac</u>	<u>20220 International Boulevard South</u>	<u>98198</u>	<u>206-433-5911</u>	<u>Papé Kenworth PacLease</u>
	<u>Seattle</u>	<u>3707 Airport Way South</u>	<u>98134</u>	<u>206-624-7383</u>	<u>Dobbs Leasing</u>
	<u>Spokane</u>	<u>6420 East Broadway</u>	<u>99212</u>	<u>509-535-5753</u>	<u>Kenworth Sales Company PacLease</u>
	<u>Sumner</u>	<u>2800 136th Avenue Ct E</u>	<u>98390</u>	<u>253-344-5255</u>	<u>Dobbs Leasing</u>
	<u>Tulalip</u>	<u>11300 31st Drive NE</u>	<u>98271</u>	<u>360-658-7049</u>	<u>Papé Kenworth PacLease</u>
	<u>Yakima</u>	<u>2028 Rudkin Road</u>	<u>98903</u>	<u>509-453-3700</u>	<u>Dobbs Leasing</u>
		<u>907 South 18th Street</u>	<u>98901</u>	<u>509-452-8564</u>	<u>Papé Kenworth PacLease</u>
<u>WI</u>		<u>W6246 County Road BB</u>			

	Appleton		54914	920-997-1764	Premier PacLease
		4205 Anderson Drive			
	DeForest		53532	608-241-4101	JX PacLease
	Depere	201 Lawrence Drive	54115	920-337-2560	JX PacLease
	Eau Claire	6500 Texaco Drive	54703	715-874-4747	Allstate Leasing, LLC

WI Cant Merge	Green Bay	580 Potts Avenue	54304	920-494-3696	Premier PacLease
	Janesville	1720 Morse Street, Suite 100	53545	608-807-6838	Premier PacLease
	Kronenwetter	1039 Kronenwetter Drive	54455	715-692-2250	JX PacLease
	LaCrosse	3090 Berlin Drive	54601	608-781-5360	Premier PacLease
	Menomonie	5913 3M Drive	54751	715-235-5000	Premier PacLease
	Mineral Point	681 County Road O	53565	608-240-7049	JX PacLease
	Mosinee	1354 Old Highway 51	54455	715-693-3900	Premier PacLease
	Neenah	911 Haase Street	54956	920-725-2994	JX PacLease
	Oak Creek	1800 Ridgeview Drive	53154	414-761-1658	JX PacLease
		9350 South 22nd Street	53154	414-761-5959	Premier PacLease
	Pewaukee	820 Silvernail Road, Suite A	53072	262-547-0001	JX PacLease
	Superior	211 Hammond Avenue	54880	715-392-4440	Allstate Leasing, LLC
	West Salem	55 Buol Road	54669	608-779-4905	Allstate Leasing, LLC
	Windsor	6395 Lake Road	53598	608-846-5451	Premier PacLease
	WV	Cross Lanes	408 New Goff Mountain Road	25313	304-744-1321
Huntington		120 13th Street West	25704	304-523-4567	Worldwide Equipment Leasing, Inc.
		5650 US Route 60 East	25705	304-776-3401	Worldwide Equipment Leasing, Inc.

	Jane Lew	Lewis County Industrial Park	_26378	304-884-7815	Worldwide Equipment Leasing, Inc.
	Princeton	I-77 & U.S. 460	_24740	304-425-7511	Worldwide Equipment Leasing, Inc.
WY	Rock Springs	384 Blairtown Road	_82901	307-362-6669	Kenworth Sales Company PacLease

Former Franchisee Contact Information As of **December 31, 2023**

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

No current or former franchisees have signed confidentiality agreements or provisions during the last three years or before then restricting their ability to speak to you about their experience with the PacLease franchise system or their franchise relationship.

~~PacLease Peterbilt of Louisiana was terminated in 2020—~~**PATSY'S LEASING CORPORATION and DeCAROLIS TRUCK RENTAL, INC. were terminated in 2021.**

No franchises were terminated in **2022 or 2023**.

Franchisee Association Disclosures

PACCAR Leasing has no trademark specific franchisee associations and no independent franchisee organization has asked to be included in this disclosure document.

Item 21: Financial Statements

PACCAR Financial Corp., submits with this disclosure document its Audited Financial Statements (including Balance Sheets and Statements of Income), which include the results of PACCAR Leasing Company, a division of PACCAR Financial Corp., dated December 31 for the years 2023. (Exhibit K).

Item 22: Contracts

See copies of the following agreements and other documents attached to this disclosure document:

- Franchise Agreement (Exhibit A)
- Standard Operating Procedures (Exhibit B)
- Lease for RE-Lease Agreement (Exhibit C)
- Vehicle Permitting and Licensing Service Agreement (Exhibit D)
- Security Agreement and Collateral Assignment of Leases (Exhibit E)
- Personal Guarantee (Exhibit F)
- Right of First Refusal Addendum to Franchise Agreement (Exhibit G)
- Agreement for Electronic Submission of Dealer Truck Purchase Orders (Exhibit H)
- List of State Administrators (Exhibit I)
- List of Agents for Service of Process (Exhibit J)
- PACCAR Financial Corp.'s Audited Financial Statement for the years ~~2023, 2022, 2021~~ (Exhibit K)
- Disclosure Document Receipts (Exhibit L)

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Documents be registered or filed with the state, or be exempt from registration:

California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
Minnesota	Pending
Wisconsin	Pending

Other states may require registration, filing, or exemption of a franchised under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

Item 23: Receipts

You will find copies of a detachable receipt in Exhibit L at the very end of this disclosure document.