#### FRANCHISE DISCLOSURE DOCUMENT

## **QUIZNOS**

#### **QUIZ HOLDINGS, LLC**

a Delaware limited liability company 4700 S. Syracuse St., Suite 225 Denver, Colorado 80237 Telephone: (720) 359-3300 www.quiznos.com ownaquiznos.com franchise@regorestaurants.com

Quiz Holdings, LLC is offering franchises to operate a QUIZNOS Restaurant serving submarine and other sandwiches, salads, soups, soft drinks and related other products under the service mark "QUIZNOS" and "QUIZNOS SUB."

The QUIZNOS Restaurant is operated from a traditional in-line commercial space with or without a drive-thru, and a standalone building with or without a drive-thru, in addition to a non-traditional location, such as a mall, transportation center or school campus.

The total investment necessary to begin operation of a single QUIZNOS Restaurant is \$220,600223,900 to \$611,000618,800. This includes \$33,000 to \$35,000 that must be paid to the franchisor or affiliate.

Certain prospective franchisees may also be offered the opportunity to become a Multi-Unit Operator, earning the right to establish and operate a minimum of two QUIZNOS Restaurants under a Multi-Unit Development Agreement containing a development schedule. If you sign a Multi-Unit Development Agreement with us for two QUIZNOS Restaurants, the total investment necessary ranges from \$250,600255,900 to \$641,000648,800, which includes \$63,000 to \$65,000 that must be paid to the franchisor or affiliate.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. Note, however, that no governmental agency has verified the information contained in this document.

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Emilee Casey 4700 S. Syracuse St., Suite 225, Denver, Colorado 80237, (720) 359-3300, franchise@regorestaurants.com.

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW., Washington, D.C. 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

## ITEM 7 ESTIMATED INITIAL INVESTMENT

## YOUR ESTIMATED INITIAL INVESTMENT FOR A SINGLE UNIT FRANCHISE

Type of Fee <sup>1</sup>	Amount <sup>2</sup>	Method of Payment	When Due	To Whom Payment is to be Made	
Initial Franchise Fee	\$5,000	Lump Sum	At signing of Franchise Agreement	Us	
Initial Franchise Support Fee	\$25,000	Lump Sum	At signing of Franchise Agreement	Us	
Leasehold Improvements <sup>3</sup>	\$50,000-\$250,000	Lump Sum	As arranged	Vendors	
Architectural <sup>4</sup>	\$15,000 - \$60,000	As arranged	Before opening	Vendors	
Restaurant Equipment <sup>5</sup>	\$77,500 to \$175,000	As arranged	Before opening	Vendors	
Uniforms	\$500	Lump Sum	Before opening	Vendors	
Computer Systems, Online Ordering, Telephones, Point-of-Sale and Delivery Equipment <sup>6</sup>	\$3,000 - \$27,500	Lump Sum	Before opening	Vendors	
Security Deposits, Utility Deposits, Permits and Business Licenses <sup>7</sup>	\$3,600 - \$8,000	As agreed	Before opening	Landlord; Vendors; or Government Agencies	
Rent <sub>2</sub> 8	<u>\$3,300 - \$7,800</u>	As incurred Monthly		Landlord	
Training Expenses <sup>89</sup>	\$3,000 - \$5,000	As agreed	Before opening	Us	
Opening Inventory and Supplies	\$3,000 - \$15,000	Lump Sum	Before opening	One of our Affiliates or Vendors	
Additional Funds (3 months) <sup>910</sup>	\$35,000 - \$40,000	As arranged	As incurred	Vendors and your Employees	
TOTAL ESTIMATED INITIAL INVESTMENT <sup>1011</sup> (excluding real estate lease or acquisition costs)	\$220,600 \$611,000\$223,900 -\$618,800				

### Notes:

- 1. <u>Type of Expenditure</u>. Unless otherwise noted, all amounts that you pay to us or our Affiliates are nonrefundable. Third party vendors will decide if payments to them are refundable. We do not offer, either directly or indirectly, financing to you for any items.
- 2. <u>Amount</u>. Investment figures represent approximate costs based on your QUIZNOS Restaurant's geographic location, site preparation, proximity and access to utility lines, landlord's concessions and

other site and location specific requirements. The figures <u>cover all types of QUIZNOS Restaurant locations and vary greatly</u> depending upon whether you are developing a QUIZNOS Restaurant to be operated from a freestanding building, a non-traditional location or from a traditional QUIZNOS location in a strip center or mall with a dining room, in addition to a drive-thru at any of those types of locations.

- 3. <u>Leasehold Improvements</u>. Leasehold improvement costs, including floor covering, wall treatment, counters, ceilings, painting, window coverings, electrical, carpentry and similar work, and contractor's fees, depending upon the site's condition, location, and size; the demand for the site among prospective lessees; the site's previous use; the build-out required to conform the site for your QUIZNOS Restaurant; and any construction or other allowances the landlord grants. Real estate costs are not included in this range. Real Estate costs vary greatly and depend on whether you own the Franchised Location before signing the Franchise Agreement or instead purchase or lease your Franchised Location. A QUIZNOS Restaurant is typically located in an outdoor or enclosed mall or a strip shopping center and generally is from 950 to 1,200 square feet. If you lease your Franchised Location, the amount of rent depends on the market, QUIZNOS Restaurant size, and common area expenses passed through to tenants. Rent for enclosed mall locations generally will be higher.
- 4. <u>Architectural</u>. These amounts include the cost of layout of the space and stamped drawings required submission to the municipality to obtain permits.
- 5. <u>Restaurant Equipment</u>. We will provide you with a list of equipment and specifications for the equipment needed for a Quiznos Restaurant. You may purchase the equipment from any vendor using our specifications.
- 6. <u>Computer Systems, Online Ordering, Telephones, Point-of-Sale and Delivery Equipment</u>. You must purchase from a designated vendor our authorized point-of-sale system, computer system, including a tablet or laptop, and credit/debit and gift card processing system, kiosk and locker system. You may also, at your option, elect to finance our authorized point-of-sale system, electronic cash register and computer system through the designated vendor. The amount you pay will vary depending upon the number of terminals and tablets you purchase.
- 7. <u>Security Deposits, Utility Deposits, Permits and Business Licenses</u>. The above amounts will vary depending upon the jurisdiction in which your QUIZNOS Restaurant will be located and the requirements of your landlord, local governmental agencies and utility companies.
- 8. Rent. These estimates include first and last months' rent and are based on a QUIZNOS Restaurant with approximately 950 to 1,200 square feet, with an average cost of \$12.00 to \$32.00 per square foot, per year.
- <u>Training Expenses</u>. You are responsible for arranging and paying for transportation and paying the expenses for meals, lodging and salaries for any persons attending the Initial Training Program. The amount expended will depend on the distance you travel, type of transportation and accommodations you choose, and potentially any local travel mandates and health authority protocol that may require isolation or quarantine before or after your travel. The estimate contemplates attendance by one person. Your expenses will be higher if more than one individual attends the training program.
- 9.10. Additional Funds. This range estimates the funds needed to cover your initial expenses for the first three months of operation. These expenses may include insurance, legal fees, accounting fees, utilities, food orders, paper supplies, and miscellaneous supplies. All of these expenses are paid to third

parties. We have relied on our predecessor's and our principals' many collective years of experience in the QUIZNOS Restaurant industry to compile these estimates.

1011. Total Estimated Initial Investment. This range does not include real estate leasing or acquisition costs. Because these figures are only estimates, it is possible both to reduce and to exceed costs in any of the areas listed above. Actual costs will vary depending on physical size and current condition of the premises. In addition, actual costs may substantially exceed these estimates in a major metropolitan market and the high range figures in this Item 7 do not reflect these costs. Neither we nor our affiliates offer financing directly or indirectly for any part of the initial investment. The availability and terms of financing depend on the availability of financing generally, your creditworthiness and collateral, and lending policies of financial institutions. The estimate does not include any finance charge, interest, or debt service obligation.

#### YOUR ESTIMATED INITIAL INVESTMENT - DEVELOPMENT AGREEMENT

#### Two Units

Type of Fee <sup>1</sup>	Amount <sup>2</sup>	Method of Payment	When Due	To Whom Payment is to be Made	
Initial Franchise Fees <sup>1</sup>	\$35,000	Lump Sum	Upon signing the Development Agreement	Us	
Initial Franchise Support Fee	\$25,000	Lump Sum	At signing of Franchise Agreement	Us	
Leasehold Improvements <sup>3</sup>	\$50,000-\$250,000	Lump Sum	As arranged	Vendors	
Architectural <sup>4</sup>	\$15,000 - \$60,000	As arranged	Before opening	Vendors	
Restaurant Equipment <sup>5</sup>	\$77,500 to \$175,000	As arranged	Before opening	Vendors	
Uniforms	\$500	Lump Sum	Before opening	Vendors	
Computer Systems, Online Ordering, Telephones, Point-of-Sale and Delivery Equipment <sup>6</sup>	\$3,000 - \$27,500	Lump Sum	Before opening	Vendors	
Security Deposits, Utility Deposits, Permits and Business Licenses <sup>7</sup>	\$3,600 - \$8,000	As agreed	Before opening	Landlord; Vendors; or Government Agencies	
Rent <sub>=</sub>	<u>\$3,300 - \$7,800</u>	<u>As incurred</u>	Monthly	<u>Landlord</u>	
Training Expenses <sup>89</sup>	\$3,000 - \$5,000	As agreed	Before opening	Us	
Opening Inventory and Supplies	\$3,000 - \$15,000	Lump Sum	Before opening	One of our Affiliates or Vendors	
Additional Funds (3 months) =	\$35,000 - \$40,000	As arranged	As incurred	Vendors and your Employees	
TOTAL ESTIMATED INITIAL INVESTMENT = (excluding real estate lease or acquisition costs)	\$250,600 \$641,000\$255,900 -\$648,800				

#### **Explanatory Notes**

1. <u>Initial Franchise Fees for Multi-Unit Development Agreement</u>. If you sign a Multi-Unit Development Agreement ("MUDA") to develop two or more QUIZNOS Restaurants in the Development Territory, you must pay to us at the time you sign the MUDA, the Initial Franchise Fee for the each QUIZNOS Restaurant to be developed by you under the MUDA. At the time you sign the MUDA, you will also pay to us the Initial Support Fee for the first QUIZNOS Restaurant to be developed by you under the MUDA. At the time you sign a Franchise Agreement for the second and for each subsequent QUIZNOS Restaurant to be developed under the MUDA, you will pay a reduced Initial Support Fee of

\$15,000 ("Reduced Initial Support Fee") for each. The Initial Franchise Fee and the Reduced Initial Support Fees are fully earned at the time you make the payment to us and are not refundable regardless of whether you ultimately open any or all of your QUIZNOS Restaurants. The Initial Franchise Fee and the Reduced Initial Support Fee may not be uniform for all franchisees due to the variable nature of negotiation including the size of the Development Territory to be developed, the number of QUIZNOS Restaurants to be opened, demographic data and trends and other conditions, and we reserve the right to charge different Initial Franchise Fees and Reduced Initial Support Fees in our sole discretion. The number of QUIZNOS Restaurants that you may develop under a particular Multi-Unit Development Agreement is determined by mutual agreement. The chart provides your initial investment to open your QUIZNOS Restaurants assuming you sign a Development Agreement to develop two QUIZNOS Restaurants.

- 2. <u>Amount</u>. Investment figures represent approximate costs based on your QUIZNOS Restaurant's geographic location, site preparation, proximity and access to utility lines, landlord's concessions and other site and location specific requirements. The figures <u>cover all types of QUIZNOS Restaurant locations and vary greatly</u> depending upon whether you are developing a QUIZNOS Restaurant to be operated from a freestanding building, a non-traditional location or from a traditional QUIZNOS location in a strip center or mall with a dining room, in addition to a drive-thru at any of those types of locations.
- 3. <u>Leasehold Improvements</u>. Leasehold improvement costs, including floor covering, wall treatment, counters, ceilings, painting, window coverings, electrical, carpentry and similar work, and contractor's fees, depending upon the site's condition, location, and size; the demand for the site among prospective lessees; the site's previous use; the build-out required to conform the site for your QUIZNOS Restaurant; and any construction or other allowances the landlord grants. Real estate costs are not included in this range. Real Estate costs vary greatly and depend on whether you own the Franchised Location before signing the Franchise Agreement or instead purchase or lease your Franchised Location. A QUIZNOS Restaurant is typically located in an outdoor or enclosed mall or a strip shopping center and generally is from 950 to 1,200 square feet. If you lease your Franchised Location, the amount of rent depends on the market, QUIZNOS Restaurant size, and common area expenses passed through to tenants. Rent for enclosed mall locations generally will be higher.
- 4. <u>Architectural</u>. These amounts include the cost of layout of the space and stamped drawings required submission to the municipality to obtain permits.
- 5. <u>Restaurant Equipment</u>. We will provide you with a list of equipment and specifications for the equipment needed for a Quiznos Restaurant. You may purchase the equipment from any vendor using our specifications.
- 6. <u>Computer Systems, Online Ordering, Telephones, Point-of-Sale and Delivery Equipment</u>. You must purchase from a designated vendor our authorized point-of-sale system, computer system, including a tablet or laptop, and credit/debit and gift card processing system, kiosk and locker system. You may also, at your option, elect to finance our authorized point-of-sale system, electronic cash register and computer system through the designated vendor. The amount you pay will vary depending upon the number of terminals and tablets you purchase.
- 7. <u>Security Deposits, Utility Deposits, Permits and Business Licenses</u>. The above amounts will vary depending upon the jurisdiction in which your QUIZNOS Restaurant will be located and the requirements of your landlord, local governmental agencies and utility companies.

- 8. Rent. These estimates include first and last months' rent and are based on a QUIZNOS Restaurant with approximately 950 to 1,200 square feet.
- <u>Training Expenses</u>. You are responsible for arranging and paying for transportation and paying the expenses for meals, lodging and salaries for any persons attending the Initial Training Program. The amount expended will depend on the distance you travel, type of transportation and accommodations you choose, and potentially any local travel mandates and health authority protocol that may require isolation or quarantine before or after your travel. The estimate contemplates attendance by one person. Your expenses will be higher if more than one individual attends the training program.
- 9.10. Additional Funds. This range estimates the funds needed to cover your initial expenses for the first three months of operation. These expenses may include insurance, legal fees, accounting fees, utilities, food orders, paper supplies, and miscellaneous supplies. All of these expenses are paid to third parties. We have relied on our predecessor's and our principals' many collective years of experience in the QUIZNOS Restaurant industry to compile these estimates.
- 1011. Total Estimated Initial Investment. This range does not include real estate leasing or acquisition costs. Because these figures are only estimates, it is possible both to reduce and to exceed costs in any of the areas listed above. Actual costs will vary depending on physical size and current condition of the premises. In addition, actual costs may substantially exceed these estimates in a major metropolitan market and the high range figures in this Item 7 do not reflect these costs. Neither we nor our affiliates offer financing directly or indirectly for any part of the initial investment. The availability and terms of financing depend on the availability of financing generally, your creditworthiness and collateral, and lending policies of financial institutions. The estimate does not include any finance charge, interest, or debt service obligation.

## ITEM 8 RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

You are required to use only authorized and/or designated vendors (which may be us or our affiliates) for certain goods and services and are required to enroll in certain mandatory service programs, as described below and as set forth in our Operations Manual. You must purchase all goods and services required for the development and operation of the QUIZNOS Restaurant from authorized and/or designated vendors or distributors (which there may be only one vendor or distributor for any given good or service) under terms and in the manner designated by us or any of our affiliates.

Except as noted in this Item, we and our affiliates currently are not authorized vendors of any item, although our affiliates may become authorized vendors at any time in the future and may even be the designated or sole vendor of one or more items, in which case you would have to buy the items from our affiliates at their then current prices.

If you desire to purchase equipment, products, services, supplies, or materials from vendors other than those previously authorized, we may permit you to do so, but you first must submit a written variance request to change the vendor. We will notify you in writing or via electronic communication of authorization or rejection of the proposed alternative vendor within a reasonable time (typically no longer than 30 business days) after completing our investigation. We may withhold authorization of the proposed vendor for any reason. In order to make a decision, we may require that samples of a proposed new product first be delivered for testing. Permission for inspection

availability of the training programs depends on space considerations and prior commitments to other QUIZNOS franchisees. (Sections 11.2(d), Franchise Agreement)

5. Provide guidance and consultation to you and/or your bookkeeping service providers, as we deem appropriate, with respect to compliance with QUIZNOS standards and specifications for the provision of those services. (Section 11.1(d), Franchise Agreement) (See Items 6 and 8)

#### Our Obligations During the Multi-Unit Development Agreement

A developer signs the Franchise Agreement for the first QUIZNOS Restaurant to be developed in the Development Schedule at the time the Multi-Unit Development Agreement is signed. Our obligations under the Franchise Agreement apply to a developer. Each time a developer signs another Franchise Agreement, our obligations are activated for the new QUIZNOS Restaurant to be established. We do not have separate obligations under the Multi-Unit Development Agreement.

#### **Marketing and Promotion**

You must pay a Marketing Fee of 2% of your weekly Gross Sales (see Item 6), which is deposited in a bank, commercial account, or savings account ("Marketing Fund"). We reserve the right to increase the Marketing Fee up to a maximum of 5% of Gross Sales based on the prior week's Gross Sales; however, we may not increase the Marketing Fee by more than 1/2% in any given year (by way of example, we may only increase the Marketing Fee to 2.5% of Gross Sales after the first year of the Initial Term of the Franchise Agreement). Affiliate-owned QUIZNOS Restaurants may not pay into the Marketing Fund on an equal percentage basis with all franchised QUIZNOS Restaurants. Certain QUIZNOS Restaurants may not contribute to the Marketing Fund or may contribute on a different percentage basis. Upon written request, annual unaudited financial statements are available to franchisees 120 days after the end of the Marketing Fund's fiscal year. The Marketing Fund is not audited.

One or more of our affiliates may administer and control the Marketing Fund, which is used to create, produce, and place advertising, in-store signs, in-store promotions, and commercial or online/digital advertising; to pay agency costs and commissions; to create and produce video, audio, and written advertisements; to administer multi-regional advertising programs, including direct mail and other media advertising; to employ advertising agencies and in-house staff assistance; to support public relations, market research, and other advertising and marketing activities; to conduct product and menu testing and develop product recipes; to create, produce, and implement websites for us and/or our franchisees; to conduct crypto currency and other blockchain promotions; develop and maintain a presence on any virtual platform (including, without limitation, the metaverse) and to develop and maintain application software designed to run on computers and similar devices, including tablets, smartphones and other mobile devices, as well as any evolutions or "next generations" of any such devices, and to promote virtual brands offered to frachisees franchisees to sell out of QUIZNOS Restaurants. The advertising may be disseminated in print, television, radio, or other interactive media. The coverage has been local, regional and national. The Marketing Fund will not be used for direct solicitation of franchisees.

Our affiliates may be reimbursed from the Marketing Fund for administrative costs, salaries, and overhead expenses related to administering the Marketing Fund and its marketing programs, including conducting market research, preparing material, and collecting and accounting for Marketing Fund contributions. In any fiscal year, the Marketing Fund may spend more or less than the aggregate contribution of all QUIZNOS Restaurants to the Marketing Fund in that year. QUIZNOS affiliates may,

periodically and in our discretion, make additional investments into the Marketing Fund to supplement the efforts of that fund.

The Marketing Fund may also borrow from QUIZNOS affiliates (at commercially reasonable rates) or third-party lenders to cover deficits or invest any surplus for future use Any amounts that remain in the Marketing Fund at the end of each year accrue and are applied toward the next year's expenses. The Marketing Fund is not our or any affiliate's asset. The Marketing Fund is to maximize recognition of the Marks and patronage of QUIZNOS Restaurants. Although our affiliates will try to use the Marketing Fund to develop advertising and marketing materials and programs and to place advertising and marketing that will benefit all franchisees, they need not ensure that Marketing Fund expenditures in or affecting any geographic area are proportionate or equivalent to Marketing Fund contributions by QUIZNOS Restaurants operating in that geographic area or that any franchisee benefits directly or in proportion to its Marketing Fund contribution from the development of advertising and marketing materials or the placement of advertising. We and our affiliates have the right to deposit into the Marketing Fund any advertising, marketing, or similar allowances paid by vendors. (See Item 8). We and our affiliates assume no other direct or indirect liability or obligation to you for collecting amounts due to or maintaining, directing, or administering, any advertising account.

Our affiliates may use collection agents and institute legal proceedings to collect Marketing Fund contributions at the Marketing Fund's expense. Our affiliates also may forgive, waive, settle, and compromise all claims by or against the Marketing Fund. Our affiliates may at any time defer or reduce a franchisee's contributions and, upon 30 days' prior written notice to you, reduce or suspend Marketing Fund contributions and operations for one or more periods of any length and terminate (and, if terminated, reinstate) the Marketing Fund. If the Marketing Fund is terminated, our affiliates will distribute all unspent monies to the contributors in proportion to their respective Marketing Fund contributions during the preceding 12-month period.

You may create your own advertising and promotion materials; however, all your advertising and promotion must be in authorized media and formats, be conducted in a dignified manner, and conform to QUIZNOS standards and requirements. You may not use any advertising or promotional plans or materials until you receive our written authorization.

You must participate in any promotion campaigns, advertising, loyalty programs, and other programs periodically established or authorized for QUIZNOS Restaurants, whether on a national, regional or local basis. This includes accepting coupons and gift cards that we or our affiliates issue. In some instances, while participation is mandatory, we may allow you to participate at different price points (subject to our right to establish maximum and minimum pricing). We do not require franchisees to participate in any local or regional advertising cooperatives.

In-house personnel and outside ad agencies create advertising and promotions for the Marketing Fund. During the fiscal year ending December 31, 2023, the Marketing Fund spent 45% of its total expenses on digital advertising, loyalty programs and social media, 11% on print and production; 10% on brand promotion and 34% on administrative expenses.

#### **Franchisee Advisory Council**

We currently have an advisory council composed of franchisees that volunteer to serve a 2-year term. The advisory council provides feedback on brand direction, strategic programs, key initiatives and makes recommendations for operational improvements. Council participants provide insight to us in an advisory capacity only on how we can continue to improve business initiatives and drive growth; they do not have authorization or veto rights of any expenditures. Council members are selected by us. We may

	Provision	Section in franchise or other agreement	Summary
s.	Modification of the agreement	Section 27.3 of the Franchise Agreement	No modifications generally, but Operations Manual subject to change.
t.	Integration/merger clause	Section 27.4 of the Franchise Agreement; Section 8.4 of the Multi-Unit Development Agreement	Only terms of Franchise Agreement and exhibits are binding (subject to state law). Any representations or promises outside of the Disclosure Document and Franchise Agreement may not be enforceable.
u.	Dispute resolution by arbitration or mediation	Section 24.1 of the Franchise Agreement; Section 7.1 of the Multi-Unit Development Agreement	We and you must arbitrate all disputes at a location within 50 miles of our current principal place of business (currently, Denver, Colorado) (subject to state law).
v.	Choice of forum	Section 24.3 of the Franchise Agreement	Denver, Colorado (subject to state law).
w.	Choice of law	Section 24.2 of the Franchise Agreement; Section 7.2 of the Multi-Unit Development Agreement	Except for federal law, Colorado law applies (unless prohibited by state law).

#### ITEM 18 PUBLIC FIGURES

We currently do not use any public figure to promote our franchise.

#### ITEM 19 FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the Disclosure Document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

#### As of December 31, 2023 we had 156 franchised outlets.

The following table reflects the annual sales <u>(defined below)</u> for the <u>fiscal year ending on 156</u> franchised outlets that were open for at least 12 full months as of December 31, 2023.

2023 Annual Sales							
	Non-Traditional Franchised Restaurants	Non-Traditional Company Owned Restaurants	Traditional Franchised Restaurants				
Count of Stores	4344	1	112				
Average (\$)	\$502,654	\$5,468,736	\$417,139				
Median – Low	\$37,232	\$37,232	<u>\$113,005</u>				
Median – High	\$5,468,768	\$5,468,768	\$804,403				

<u>"Average Sales"</u> means the average weekly sales of a QUIZNOS location in any given week, times 52 weeks.

<u>Some outlets have earned this amount. Your individual results may differ. There is no assurance that you will earn as much.</u>

Other than the preceding financial performance repsentation, we do not make any representations about a franchisee's future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Quiz Holdings, LLC, 4700 S. Syracuse St., Suite 225, Denver, Colorado 80237, Attn: Legal Department, (720) 359-3300, the Federal Trade Commission, and the appropriate state regulatory agencies. Written substantiation for the financial performance representation will be made available to the prospective franchisee upon reasonable request.

#### ITEM 20 OUTLETS AND FRANCHISEE INFORMATION

#### TABLE NO. 1

#### FRANCHISED QUIZNOS RESTAURANT SYSTEMWIDE QUIZNOS RESTAURANT SUMMARY FOR YEARS 2021 to 2023

Outlet Type	Year	QUIZNOS Restaurants at the Start of the Year	QUIZNOS Restaurants at the End of the Year	Net Change
Franchised	2021	228	201	-27
	2022	201	165	-36
	2023	165	156	-9
Company-Owned(	2021	1	1	0
1)	2022	1	1	0
	2023	1	1	0
<b>Total Outlets</b>	2021	229	202	-27
	2022	202	166	-36
	2023	166	157	-9

#### Notes

1. Company-owned QUIZNOS Restaurants are operated by our affiliate, Quiz-DIA Holdings, LLC.

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STATE	STATE ADMINISTRATOR	AGENT FOR SERVICE OF PROCESS
WASHINGTON	Department Washington Depart. Financial Institutions Securities Division 150 Israel Rd S.W. Tumwater, WA 98501 360-902-8760	Director, Washington Financial Institutions Securities Division 150 Israel Rd S.W. Tumwater, WA 98501
WISCONSIN	Wisconsin Dept. of Financial Institutions Division of Securities 345 W. Washington Avenue, 4th Floor Madison, WI 53703 608-266-8557	Wisconsin Commissioner of Securities Same Address

## STATE SPECIFIC ADDENDA TO FRANCHISE DISCLOSURE DOCUMENT, FRANCHISE AGREEMENT, AND MULTI-UNIT DEVELOPMENT AGREEMENT

The following modifications are to the QUIZ HOLDINGS, LLC Franchise Disclosure Document and may supersede, to the extent then required by valid applicable state law, certain portions of the Franchise Agreement, Statement of Franchisee, and Multi-Unit Development Agreement.

#### **CALIFORNIA**

California Corporations Code, Section 31125 requires us to give you a disclosure document, in a form containing the information that the commissioner may by rule or order require, before a solicitation of a proposed material modification of an existing franchise.

THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE FRANCHISE DISCLOSURE DOCUMENT.

Neither the franchisor, nor any person or franchise broker in ITEM 2 of the Franchise Disclosure Document is subject to any currently effective order of any national securities association or nation securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 78a et seq., suspending or expelling such persons from membership in such association or exchange.

OUR WEBSITE HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION AND INNOVATION at <a href="https://www.dfpi.ca.gov">www.dfpi.ca.gov</a>

The Department of Financial Protection and Innovation requires that the franchisor defer the collection of all initial fees from California franchisees until the franchisor has completed all its pre-opening obligations and franchisee is open for business. For California franchisees who sign a development agreement, the payment of the development and initial fees attributable to a specific unit in your development schedule is deferred until that unit is open.

ITEM 1 is amended by the addition of the following language to the original language:

"Because you collect information from customers, it may contain personal information of individuals which is protected by law. You are also responsible for complying with all applicable current and future federal, state and local laws, regulations, and requirements, including the California Consumer Privacy Act (as applicable), pertaining to the collection, protection, use, sale, disposal and maintenance of such personal information. Personal information includes information that identifies, relates to, describes, is capable of being associated with, or could reasonably be linked, directly or indirectly, with a particular consumer, potential consumer, individual or household, as such term may be further defined or amended by applicable federal, state and local laws, regulations and requirements. You may also be required to comply with opt-in requirements on your website."

ITEM 8 is amended by the addition of the following language to the original language:

we will not seek to intervene or defend in any way the legality of any no-poach provision in any litigation in which a franchisee may claim third-party beneficiary status rights to enforce an existing No-Poaching Provision. If we become aware of a QUIZNOS franchisee in the State of Washington attempting to enforce the No-Poaching Provision, we will notify the Washington Attorney General.

Item 5 is amended to disclose the following: Persons who receive financial incentives to refer franchise prospects to us may be required to register as franchise brokers under the laws of some states.

The State of Washington has imposed a financial condition under which the initial fees due will be deferred until the franchisor has fulfilled its initial pre-opening obligations under the Franchise Agreement and the franchise is open for business. Because the Franchisor has material pre-opening obligations with respect to each franchised business the Franchisee opens under the Multi-Unit Agreement, the State of Washington will require that the franchise fees be released proportionally with respect to each franchised business.

Section 5.1 of the Franchise Agreement is amended to state that the collection of the initial fees will be deferred until the franchisor has fulfilled its initial pre-opening obligations and the franchisee is open for business.

Because the Franchisor has material pre-opening obligations with respect to each franchised business the Franchisee opens under the Multi-Unit Agreement, the State of Washington will require that the franchise fees be released proportionally with respect to each franchised business.

The Franchise Agreement and Multi Unit Agreement contain provisions requiring you to acknowledge certain statements which are prohibited by Washington law, including acknowledgements that: you have read or understand the franchise disclosure document or any exhibit; you understand the risks associated with the purchase of the franchise; no representations outside of or different from any representation in the disclosure document or any exhibit are binding; the success of the franchise is dependent solely or primarily on you; and you have had the opportunity to consult with professional advisors. These specific provisions within Section 27.6 and 27.9, of the Franchise Agreement and within 8.3 of the Multi Unit Agreement are omitted as prohibited statements under Washington law.

The Franchise Agreement and Multi-Unit Agreement contain provisions that reiterate or duplicate representations or statements already made in the disclosure document and provisions that may have the effect of shifting the franchisor's disclosure obligations under federal or state law to you. These specific provisions within Section 27.6 and 27.9 of the Franchise Agreement and 8.3 of the Multi-Unit Agreement are omitted as prohibited by Washington law

Section 27.9, of the Franchise Agreement and 8.3 of the Multi-Unit Agreement are prohibited statements under Washington law and are hereby deleted in their entirety.

Exhibit F - Franchisee Questionnaire and Acknowledgement is hereby deleted in its entirety.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement by any franchisor, franchise seller, or other person acting on behalf of franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

IN WITNESS WHEREOF, the Parties have caused this Agreement to be made effective as of the Effective Date.

FRANCHISOR: QUIZ HOLDINGS, LLC
By:
Name: Tim Casey
Title: Chief Executive Officer
*Date:
(*This is the Effective Date)
FRANCHISEE:
By:
Name:
Date:
GUARANTOR
By:
Name:
By:
Name:

\*\*This release does not apply with respect to claims arising under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

### THUS, signed by the parties shown below and made effective as of the Effective Date.

SELLER(S): If Seller is a leg	al entity, name of entity:	
By:	By:	
Print Name:	Print Name:	
Title (if applicable):	Title (if applicable):	
Date:	Date:	
Ву:	By:	
Print Name:	Print Name:	
Title (if applicable):	Title (if applicable):	
Date:	Date:	
By:	Print Name: By:	_
FRANCHISOR: QUIZ  By: Name: Title (if applicable): Date:		

\*\*This release does not apply with respect to claims arising under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

# QUIZNOS

### **EXHIBIT J**

### LIST OF CURRENT FRANCHISEES AS OF DECEMBER 31, 2023

Store Number	Franchisee Company Name	First Name	Last Name	Address	City	State	Phone
3709		Nilesh	Patel	5095 Moores Mill Rd	Huntsville	AL	(256) 852-7676
3741	J S Ram Inc.	<del>Tripurari</del> "Pintu"	Singh	407 N Arkansas Ave Ste 3	Russellville	AR	<del>(479)</del> 968-7827
5161	J S RAM INC.	Tripurari "Pintu"	Singh	2850 Prince St Ste 9	Conway	AR	(501) 329-7827
11239	Aramark Food and Support Services Group, Inc.	Jack	Wixted	201 S Donaghey	Conway	AR	(501) 450-3226
<u>3741</u>	J S Ram Inc.	<u>Tripurari</u> <u>"Pintu"</u>	Singh	407 N Arkansas Ave Ste 3	Russellville	<u>AR</u>	<u>(479)</u> 968-7827
2915	GA & Sons, LLC	Arvind	Kararia	9230 W Northern Ave Ste 107	Glendale	AZ	(623) 772-0220
3607	Trinity Sub, LLC	George	Varghese	5110 E Southern Ave Ste 112	Mesa	AZ	(480) 832-1604
<u>15170</u>	Reef Kitchens LLC			9841 N Black Canyon Hwy	<u>Mesa</u>	<u>AZ</u>	
5538	Golden Leaves, LLC	Sudheer	Nair	4001 E Broadway Rd Ste B12A	Phoenix	AZ	(602) 431-5754
13066	WK Investments, LLC	Kyle	Williamson	21043 N Cave Creek Rd Ste A2	Phoenix	AZ	(602) 765-0535
<del>15161</del>		Parish	Patel	7127 E Shea Blvd	Scottsdale	AZ	<del>(602)</del> <del>635-7363</del>
15169	Reef Kitchens LLC			1858 E. Apache Boulevard	Phoenix	AZ	
<u>15161</u>		<u>Parish</u>	<u>Patel</u>	7127 E Shea Blvd	<u>Scottsdale</u>	<u>AZ</u>	<u>(602)</u> <u>635-7363</u>
<u>12951</u>		<u>Jaskamaljit</u>	<u>Kaur</u>	216 W Merced St, Ste 104	<u>Fowler</u>	<u>CA</u>	<u>(559)</u> 834-6284
<u>14811</u>	Bagga Enterprises, Inc.	<u>Dev</u>	<u>Bagga</u>	<u>43937 Hugo Ter</u>	<u>Fremont</u>	<u>CA</u>	<u>(510)</u> 991-6732
<u>6739</u>		<u>Joginder</u>	Sachdeva	1595 N Peach Ave Ste 101	<u>Fresno</u>	<u>CA</u>	<u>(559)</u> 454-8477
<u>7371</u>	<u>DHPC Investment,</u> <u>Inc.</u>	<u>Peter</u>	Chung	2909 W 120th St	<u>Hawthorne</u>	<u>CA</u>	(323) 779-9007
<del>15170</del>	Reef Kitchens LLC			9841 N Black Canyon Hwy	Mesa	AZ	
648	BKC Investment, Inc.	Peter	Chung	1441 W Knox St	Torrance	CA	<del>(310)</del> <del>320-0939</del>
<del>2839</del>		Mohammad	Mirzaee	1001 Avenida Pico Ste F	San Clemente	CA	<del>(949)</del> <del>218-1930</del>
3253	PrimSub Corporation	Widianto	Gunawan	22312 Foothill Blvd	Hayward	CA	(510) 733-5881
5608	Nutri Stores, Inc.	Shahrokh	Davood	1528 N Vermont Ave Ste A	Hollywood	CA	(323) 805-2200
6068	Nutri Stores, Inc.	Shahrokh	Davood	201 N Los Angeles St	Los Angeles	CA	(213)

Quiz Holdings, LLC

FDD 2024

Store Number	Franchisee Company Name	First Name	Last Name	Address	City	State	Phone
1 (41110-1	company 1 (unic			Ste 22			995-3100
<u>14986</u>	VESTACOM, Inc.	<u>Gity</u>	<u>Kiamanesh</u>	8625 Woodley Ave	North Hills	<u>CA</u>	<u>(818)</u> 895-0095
<u>14309</u>	Bagga Enterprises, Inc	<u>Dev</u>	Bagga	2175 Meeker Ave	Richmond	<u>CA</u>	<u>(510)</u> <u>620-1930</u>
<u>12913</u>	Garcha Ventures, <u>Inc.</u>	<u>Dalbir</u>	<u>Garcha</u>	3031 Foothills Blvd Ste 100	Roseville	<u>CA</u>	<u>(916)</u> <u>788-3031</u>
<del>6739</del>		<del>Joginder</del>	Sachdeva	1595 N Peach Ave Ste 101	Fresno	CA	<del>(559)</del> 454-8477
7063		Amandeep	Singh	6306 Garfield Ave	Sacramento	CA	(916) 334-0284
<u>2839</u>		Mohammad	Mirzaee	1001 Avenida Pico Ste F	San Clemente	<u>CA</u>	<u>(949)</u> 218-1930
<u>648</u>	BKC Investment, Inc.	<u>Peter</u>	<u>Chung</u>	<u>1441 W Knox St</u>	Torrance	<u>CA</u>	<u>(310)</u> <u>320-0939</u>
7371	DHPC Investment, Inc.	Peter	Chung	2909 W 120th St	Hawthorne	CA	<del>(323)</del> <del>779-9007</del>
12737	Dillon & Sons, Inc.	Rajpal	Dillon	202 North Plaza Drive	Visalia	CA	(559) 651-1665
<u>11584</u>	FS Subs Prairie Center LLC	<u>Adam</u>	Sinnard	2237 Prairie Center Pkwy Ste E	<u>Brighton</u>	<u>CO</u>	(303) 654-1160
12913	Garcha Ventures, Inc.	<del>Dalbir</del>	Garcha	3031 Foothills Blvd Ste 100	Roseville	CA	<del>(916)</del> <del>788-3031</del>
12951		<del>Jaskamaljit</del>	Kaur	216 W Merced St, Ste 104	Fowler	CA	<del>(559)</del> <del>834-6284</del>
14309	<del>Bagga Enterprises,</del> <del>Inc</del>	<del>Dev</del>	Bagga	2175 Meeker Ave	Richmond	CA	<del>(510)</del> <del>620-1930</del>
14811	Bagga Enterprises, Inc.	Dev	Bagga	4 <del>3937 Hugo Ter</del>	Fremont	CA	<del>(510)</del> 991-6732
<del>14986</del>	VESTACOM, Inc.	Gity	Kiamanesh	8625 Woodley Ave	North Hills	CA	<del>(818)</del> <del>895-0095</del>
23	FS SUBS BROADWAY, LLC	Adam	Sinnard	8053 S Broadway	Littleton	CO	<del>(303)</del> 795-1500
<del>560</del>	5 Eagles Inc.	Allen Dean	Anderson	113 E Olive St	<del>Lamar</del>	CO	<del>(719)</del> <del>336-3040</del>
<del>5437</del>	Curtiss Enterprises Inc.	<del>Jeffrey</del>	Curtiss	1550 Main St	Windsor	CO	<del>(970)</del> 674-3377
6751	<del>JYH, LLC</del>	Yoong	Bang	8426 Pearl St	Thornton	CO	<del>(303)</del> <del>288-3211</del>
10810	FS Subs Peoria, LLC	Adam	Sinnard	4505 Peoria St Unit 102	Denver	СО	(303) 574-3033
11308	J & J Food Enterprise	Young	Kim	4640 Pecos St Unit A	Denver	СО	(303) 433-0895
11584	FS Subs Prairie Center LLC	Adam	Sinnard	2237 Prairie Center Pkwy Ste E	Brighton	CO	<del>(303)</del> 654-1160
46	Quiz DIA Holding LLC	Anand	Gowda	8700 Pena Blvd	Denver	СО	(720) 359-3300
<u>560</u>	5 Eagles Inc.	Allen Dean	Anderson	113 E Olive St	<u>Lamar</u>	<u>CO</u>	<u>(719)</u> 336-3040
<u>23</u>	<u>FS SUBS</u> <u>BROADWAY, LLC</u>	<u>Adam</u>	Sinnard	8053 S Broadway	<u>Littleton</u>	<u>CO</u>	<u>(303)</u> 795-1500
<u>6751</u>	<u>JYH, LLC</u>	<u>Yoong</u>	Bang	8426 Pearl St	Thornton	<u>CO</u>	(303) 288-3211
<u>5437</u>	<u>Curtiss Enterprises</u> <u>Inc.</u>	<u>Jeffrey</u>	<u>Curtiss</u>	<u>1550 Main St</u>	Windsor	<u>CO</u>	<u>(970)</u> <u>674-3377</u>
4494	SAEEDA RESTAURANT LLC	Haider	Abbas	263 Boston Post Rd Ste 2	Orange	CT	(203) 795-7000

Store Number	Franchisee Company Name	First Name	Last Name	Address	City	State	Phone
<u>15080</u>	Bradenton Petroleum LLC	Mohammed	<u>Isa</u>	575 66th Street Court East	Bradenton	<u>FL</u>	<u>(941)</u> 909-7757
<u>15190</u>		Mohammed	<u>Isa</u>	5410 14 <sup>th</sup> Street West	Bradenton	<u>FL</u>	<u>(941)</u> 202-0808
<u>15162</u>		<u>Yogesh</u>	<u>Patel</u>	314 Del Prado Blvd N	Cape Coral	<u>FL</u>	<u>(239)</u> 242-0818
<del>2119</del>	OM SAI 9 LLC	Harshit	<del>Patel</del>	224 N Hogan St	<del>Jacksonville</del>	FL	<del>(904)</del> <del>798-8889</del>
<del>8109</del>	Host International, Inc.	<del>Jeffrey</del>	Poersch	4250 NW 20th St	<del>Miami</del>	FL	<del>(305)</del> <del>876-0815</del>
11649	Host International, Inc.	Jeffrey	Poersch	11000 Terminal Axis Road	Fort Myers	FL	(239) 482-3507
<u>2119</u>	OM SAI 9 LLC	<u>Harshit</u>	<u>Patel</u>	224 N Hogan St	<u>Jacksonville</u>	<u>FL</u>	<u>(904)</u> 798-8889
14294	<del>Jelujo Inc</del>	<del>John</del>	Enriquez	7100 SW Bird Road	<del>Miami</del>	FL	<del>(305)</del> <del>661-2890</del>
14481	Nick & Moes Inc.	Mohammed	Isa	4410 Kathleen Rd	Lakeland	FL	(863) 858-0928
<u>15188</u>		Mohammed	<u>Isa</u>	<u>2750 US Highway 98 N</u>	Lakeland	<u>FL</u>	<u>(863)</u> 816-4775
14996	LWR Petroleum LLC	Mohammed	Isa	14315 East State Road 70	Lakewood Ranch	FL	(941) 755-1455
<u>8109</u>	Host International, Inc.	<u>Jeffrey</u>	<u>Poersch</u>	4250 NW 20th St	<u>Miami</u>	<u>FL</u>	(305) 876-0815
<u>14294</u>	<u>Jelujo Inc</u>	<u>John</u>	<u>Enriquez</u>	7100 SW Bird Road	<u>Miami</u>	<u>FL</u>	(305) 661-2890
<del>15080</del>	Bradenton Petroleum LLC	Mohammed	<del>Isa</del>	575 66th Street Court East	Bradenton	FL	<del>(941)</del> <del>909-7757</del>
<del>15162</del>		<del>Yogesh</del>	Patel	314 Del Prado Blvd N	Cape Coral	FL	<del>(239)</del> <del>242-0818</del>
15164		Yogesh	<del>Patel</del>	110 Pointe Loop Drive	Venice	FL	<del>(941)</del> <del>218-6143</del>
15165	Golden Glades Express Inc	Alex	Sanchez	17080 NW 7 <sup>th</sup> Avenue	Miami	FL	(305) 655-1932
<u>15164</u>		<u>Yogesh</u>	<u>Patel</u>	110 Pointe Loop Drive	<u>Venice</u>	<u>FL</u>	<u>(941)</u> 218-6143
<del>15188</del>		Mohammed	<del>Isa</del>	2750 US Highway 98 N	Lakeland	FL	<del>(863)</del> <del>816-4775</del>
<del>15190</del>		Mohammed	<del>Isa</del>	5410-14 <sup>th</sup> Street West	Bradenton	FL	<del>(941)</del> <del>202-0808</del>
4562	Y & W International, LLC	Fang-Ting	Yang	29 Marietta St NW	Atlanta	GA	(404) 589-8025
15032	GTRAC XPRESS INC	Amandeep	Gill	5289 Laurel Island Parkway	Kingsland	GA	(912) 576-2702
11907	Host International, Inc.	Jeffrey	Poersch	HMS Host, Honolulu International Airport	Honolulu	HI	(808) 833-9939
14987	BG GOURMET SOUPS AND SANDWICHES, LLC	Bobby	Guieb	1 Schofield Barracks	Schofield Barracks	НІ	(808) 624-1292
298	J&B Investments, Inc.	Joe	Logan	600 Blairs Ferry Rd NE Ste E	Cedar Rapids	IA	(319) 294-8524
<u>4063</u>	<u>Jelo, L.L.C.</u>	<u>Jeff</u>	Wieneke	<u>1426 9th St SE</u>	<u>Dyersville</u>	<u>IA</u>	<u>(563)</u> 875-2434
<u>11790</u>		<u>Nathan</u>	Gottschalk	627 E Pennsylvania Ave	<u>Ottumwa</u>	<u>IA</u>	<u>(641)</u> 684-5661
744		Andrew	<del>Aeilts</del>	7205 Vista Dr Ste 120	West Des	<del>IA</del>	<del>(515)</del>

Store Number	Franchisee Company Name	First Name	Last Name	Address	City	State	Phone
	i julijus				Moines		<del>267-0328</del>
1955		Andrew	Aeilts	11123 Plum Dr	Urbandale	IA	(515) 309-0591
<u>744</u>		Andrew	<u>Aeilts</u>	<u>7205 Vista Dr Ste 120</u>	West Des Moines	<u>IA</u>	(515) 267-0328
3696		Andrew	Aeilts	4800 Mills Civic Pkwy Ste 103	West Des Moines	IA	(515) 222-1213
<u>12007</u>	Promact Enterprise Inc.	<u>Prakash</u>	<u>Patel</u>	115 N Northwest Hwy	Barrington	<u>IL</u>	(847) 842-0584
4063	<del>Jelo, L.L.C.</del>	<del>Jeff</del>	Wieneke	1426 9th St SE	<del>Dyersville</del>	<del>IA</del>	<del>(563)</del> <del>875-2434</del>
11790		Nathan	Gottschalk	<del>627 E Pennsylvania</del> <del>Ave</del>	Ottumwa	<del>IA</del>	<del>(641)</del> <del>684-5661</del>
2392	Ganpati, Inc	<del>Sanjay</del>	Patel	1156 W Maple Ave	Mundelein	ŦŁ	<del>(847)</del> <del>837-0500</del>
4016	Bits & Bites Enterprise Inc.	Saleem	Dosa	164 W Division St	Chicago	IL	(312) 642-3355
5982	MSGA, LLC	Jonathan	McLean	1053 Century Dr	Edwardsville	IL	(618) 692-9256
6620	Acees, Inc	G Nathan	Long	2105 E 5th St	Metropolis	IL	(618) 524-5907
<u>2392</u>	Ganpati, Inc	Sanjay	<u>Patel</u>	1156 W Maple Ave	Mundelein	<u>IL</u>	<u>(847)</u> <u>837-0500</u>
7179	BAMM OF CENTRAL ILLINOIS, INC.	Matthew	Hurt	2701 W Lawrence Ave	Springfield	IL	(217) 787-7304
12007	Promact Enterprise Inc.	Prakash	<del>Patel</del>	115 N Northwest Hwy	Barrington	ŦŁ	<del>(847)</del> <del>842-0584</del>
15022	BAMM of Central Illinois, Inc.	Matthew	Hurt	5250 Shepherd Road	Springfield	IL	(217) 786-2400
<u>3813</u>		<u>Cathy</u>	Rodriguez	4212 Charlestown Rd Ste 1	New Albany	<u>IN</u>	<u>(812)</u> 981-7849
2469	DALEEN INC.	Jayesh	Patel	5971 Cambridge Way	Plainfield	IN	(317) 838-7433
2959	Pop Quiz, Inc.	Nick	Sgouroudis	2620 Laporte Ave Ste 130	Valparaiso	IN	(219) 548-2900
3813		Cathy	Rodriguez	4212 Charlestown Rd Ste 1	New Albany	IN	<del>(812)</del> <del>981-7849</del>
8425	B.B.C.C., Inc.	Kristen N	Wireman	3840 W State Road 10	Wheatfield	IN	(219) 956-4181
10924	Dodge Petroleum Inc	Nageeb	Alhaj	2615 Gary Ave	Dodge City	KS	(620) 338-8345
<u>12717</u>	Quik Quiz One, LLC	<u>David</u>	Mondebello	43106 S Airport Rd	<u>Hammond</u>	<u>LA</u>	<u>(985)</u> 542-2220
4892	Ovana2 LLC	Ahmad	Elaal	1130 S Clearview Pkwy Ste D	Harahan	LA	(504) 729-4111
<u>14731</u>	<u>LAJLUB LLC</u>	<u>Kazi</u>	<u>Islam</u>	2668 Johnston St Ste A2	<u>Lafayette</u>	<u>LA</u>	<u>(337)</u> 236-8634
6170	Anthony's Subs II, LLC	Anthony	Rockweiler Jr	1855 Barataria Blvd Ste C1	Marrero	LA	(504) 340-0887
8814	Neptune Investments, L.L.C.	Frances	Breaux	5375 Highway 308	Mathews	LA	(985) 532-0777
12717	Quik Quiz One, LLC	David	Mondebello	43106 S Airport Rd	Hammond	LA	<del>(985)</del> <del>542-2220</del>
14731	<del>LAJLUB LLC</del>	<del>Kazi</del>	<del>Islam</del>	2668 Johnston St Ste A2	Lafayette	LA	<del>(337)</del> <del>236-8634</del>
1492	KW JUN, Inc.	Jeong	Kim	55 Eastern Blvd N	Hagerstown	MD	(301)

Store Number	Franchisee Company Name	First Name	Last Name	Address	City	State	Phone
	ja ja						665-1006
2646		Mohammed	Azam	6215 Oxon Hill Rd	Oxon Hill	MD	(301) 839-0920
1231	Ava Q Inc.	Fabian	<del>Boji</del>	29814 S Wixom Rd	Wixom	MI	<del>(248)</del> 960-4808
<del>2267</del>	I & AAA, Inc.	Nitin	Manocha	39345 Michigan Ave	Wayne	MI	<del>(734)</del> <del>721-5555</del>
5011	Bihani, Inc.	<del>Johan</del>	<del>Dhakal</del>	<del>2933 Crooks Rd</del>	Rochester Hills	MI	<del>(248)</del> <del>853-4268</del>
13787	STELLAR, INC.	Nitin	Manocha	36171 Plymouth Rd	<del>Livonia</del>	MI	<del>(734)</del> <del>338-9704</del>
14973	Surya Ganga, Inc.	Johan	Dhakal	760 Benstein Road	Commerce Township	MI	(248) 669-4267
<u>13787</u>	STELLAR, INC.	<u>Nitin</u>	Manocha	36171 Plymouth Rd	<u>Livonia</u>	<u>MI</u>	<u>(734)</u> <u>338-9704</u>
<u>5011</u>	<u>Bihani, Inc.</u>	<u>Johan</u>	<u>Dhakal</u>	2933 Crooks Rd	Rochester Hills	<u>MI</u>	( <u>248)</u> 853-4268
<u>2267</u>	I & AAA, Inc.	<u>Nitin</u>	Manocha	39345 Michigan Ave	<u>Wayne</u>	<u>MI</u>	<u>(734)</u> <u>721-5555</u>
<u>1231</u>	<u>Ava Q Inc.</u>	<u>Fabian</u>	<u>Boji</u>	<u>29814 S Wixom Rd</u>	<u>Wixom</u>	<u>MI</u>	<u>(248)</u> 960-4808
<u>13805</u>		Steven	Stranger	232 Pioneer Trl	<u>Chaska</u>	<u>MN</u>	<u>(952)</u> 448-7827
<del>2805</del>	Thomas & Victoria's Classic Subs, Inc.	Hiep	<del>Pho</del>	5999 Rice Creek Pkwy Ste 106	Shoreview	MN	<del>(651)</del> <del>784-7931</del>
3031	ABW Enterprises, LLC	Joshua	Rasmusson	4406 Nathan Ln N	Plymouth	MN	(763) 559-8100
<u>2805</u>	Thomas & Victoria's Classic Subs, Inc.	<u>Hiep</u>	<u>Pho</u>	5999 Rice Creek Pkwy Ste 106	Shoreview	<u>MN</u>	<u>(651)</u> 784-7931
9124	Classic Sub Corporation	Fred	Niaz	10075 City Walk Dr Ste F	Woodbury	MN	(651) 738-1100
13805		Steven	Stranger	232 Pioneer Trl	Chaska	MN	<del>(952)</del> 448-7827
6319	<del>QSC Restaurants</del> <del>LLC</del>	<del>Sandra</del>	Waller	2384 Armour Rd	Kansas City	MO	<del>(816)</del> 421-3444
15049	Alan & Paul, LLC	Richard	Ruth	225 Cross Creek Boulevard	Branson	МО	(417) 231-4558
<u>6319</u>	QSC Restaurants LLC	<u>Sandra</u>	<u>Waller</u>	2384 Armour Rd	Kansas City	<u>MO</u>	(816) 421-3444
1482	Gourmet Foods, LLC	Parveen	Kapoor	2945 Old Canton Rd	Jackson	MS	(601) 713-0357
5016	NOSH, Inc.	Mark	Dauenhauer	2119 Amherst Ave	Butte	MT	(406) 494-4745
12890	Tabish Brothers Distributors, Inc.	Greg	Tabish	12011 US Highway 93 S	Lolo	MT	(406) 273-3800
<u>13479</u>	Compass Group USA, Inc.	<u>Cindy</u>	<u>Martin</u>	1525 W WT Harris Blvd	<u>Charlotte</u>	<u>NC</u>	<u>(704)</u> 590-4737
<u>7938</u>		<u>Marion</u>	<u>Sadler</u>	65 Sadler Rd	<u>Dunn</u>	<u>NC</u>	(910) 891-2782
<u>12927</u>	Horse Shoe Enterprises Two, Inc.	<u>Linda</u>	<u>Johnson</u>	3587 Butner Road Bldg A	Fort Bragg	<u>NC</u>	<u>(910)</u> 495-1471
<u>1612</u>	Thirteen Ventures Inc.	<u>Bryan</u>	<u>Gery</u>	1813 Wayne Memorial <u>Dr</u>	<u>Goldsboro</u>	<u>NC</u>	<u>(919)</u> 731-7315
91	S&B Food Services, Inc.	Bounsaeng	Sibounheuan g	6605 Falls of Neuse Rd	Raleigh	NC	(919) 676-1909
<del>1612</del>	Thirteen Ventures Inc.	<del>Bryan</del>	<del>Gery</del>	1813 Wayne Memorial Dr	Goldsboro	NC	<del>(919)</del> <del>731-7315</del>

Store Number	Franchisee Company Name	First Name	Last Name	Address	City	State	Phone
7938		Marion	Sadler	65 Sadler Rd	<del>Dunn</del>	NC	<del>(910)</del> 891-2782
12927	Horse Shoe Enterprises Two, Inc.	Linda	<del>Johnson</del>	3587 Butner Road Bldg A	Fort Bragg	NC	<del>(910)</del> 495-1471
13479	Compass Group USA, Inc.	Cindy	Martin	1525 W WT Harris Blvd	Charlotte	NC	<del>(704)</del> <del>590-4737</del>
3621	KTS Subs Inc.	Kelly	Seckerson	721 1st Ave S	Jamestown	ND	(701) 251-9348
<del>178</del>	SA JO Retail, Inc.	Scott	<del>Johnson</del>	3004 Highway 30 W	Kearney	NE	<del>(308)</del> 234-6554
6500	Taylor & Schweer  Management, L.L.C.	<del>Tammy</del>	Schweer	320 South Burlington Avenue	Hastings	NE	<del>(402)</del> 4 <del>61-3800</del>
15171		Charles	Bossleman	3436 S Locust	Grand Island	NE	
15173		Charles	Bossleman	3208 42 <sup>nd</sup> St	Columbus	NE	(402) 564-8007
<u>15171</u>		<u>Charles</u>	Bossleman	3436 S Locust	Grand Island	<u>NE</u>	
15194		Charles	Bossleman	2155 Diers Ave	Grand Island	NE	
<u>6500</u>	Taylor & Schweer Management, L.L.C.	<u>Tammy</u>	Schweer	320 South Burlington Avenue	<u>Hastings</u>	<u>NE</u>	<u>(402)</u> <u>461-3800</u>
<u>178</u>	SA JO Retail, Inc.	Scott	<u>Johnson</u>	<u>3004 Highway 30 W</u>	<u>Kearney</u>	<u>NE</u>	(308) 234-6554
1062	DDI INVESTMENTS LLC	Dushan	Fernando	901 S Rancho Dr	Las Vegas	NV	(702) 384-1911
1344	WONDERFUL INC.	Tammy	Starring	5757 Wayne Newton BLvd	Las Vegas	NV	(702) 261-7330
<del>5221</del>	AS & PR, LLC	<del>Ajay</del>	<del>Sharma</del>	2905 Northtowne Ln, Ste 120	Reno	NV	<del>(775)</del> <del>674-3222</del>
13104	Meritage Restaurant Group, LLC	Andrew	McCook	3150 Paradise Rd	Las Vegas	NV	(702) 460-5400
<u>5221</u>	AS & PR, LLC	<u>Ajay</u>	<u>Sharma</u>	2905 Northtowne Ln, Ste 120	<u>Reno</u>	<u>NV</u>	<u>(775)</u> 674-3222
<del>5278</del>	Al Jordan, Inc.	Kenny	<del>Faraj</del>	1980 Cooper Foster Park Rd W	<del>Lorain</del>	OH	<del>(440)</del> <del>282-3382</del>
7008	Bel-Morr Market, Ltd.	Kristen	Wallace	66440 Belmont Morristown Rd	Belmont	ОН	(740) 782-0015
<u>5278</u>	Al Jordan, Inc.	<u>Kenny</u>	<u>Faraj</u>	1980 Cooper Foster Park Rd W	<u>Lorain</u>	<u>OH</u>	<u>(440)</u> 282-3382
<del>865</del>		Giti	Ahmadi	10031 E 71st St Ste F	<del>Tulsa</del>	<del>OK</del>	<del>(918)</del> 4 <del>59-7966</del>
6608	Sandark Food & Services LLC	Steven	<del>Stark</del>	701 E Main St Ste A	Weatherford	<del>OK</del>	<del>(580)</del> <del>772-7849</del>
7572	The Board of Regents of the University of Oklahoma Ex Rel., The University of Oklahoma	Frank	Henry	900 Asp Ave	Norman	OK	(405) 325-3763
<u>865</u>		<u>Giti</u>	<u>Ahmadi</u>	<u>10031 E 71st St Ste F</u>	<u>Tulsa</u>	<u>OK</u>	<u>(918)</u> 459-7966
<u>6608</u>	Sandark Food & Services LLC	Steven	<u>Stark</u>	701 E Main St Ste A	Weatherford	<u>OK</u>	<u>(580)</u> 772-7849
5823	LEF Subs Inc.	Luis	Fuste	369 De Diego	Rio Piedias	PR	(787) 754-0245
12433	LEF Subs, Inc.	Luis	Fuste	Universidad Ave Ste 8	Rio Piedras	PR	(787) 221-1144

Store Number	Franchisee Company Name	First Name	Last Name	Address	City	State	Phone
14885	TIACON CORPORATION	Juan	Garcia Marchand	1463 Calle Asia	Santurce	PR	(787) 523-5242
3623		Reginald	Martin	2100 Highland Way	Mitchell	SD	(605) 995-1010
13678	ANUVIC LLC	Vikash	Patel	2505 W Russell St	Sioux Falls	SD	(605) 334-5550
<u>12750</u>	Host International, Inc.	<u>Jeffrey</u>	<u>Poersch</u>	2055 Alcoa Highway	<u>Alcoa</u>	<u>TN</u>	(865) 342-2969
4148	Country Pride Hospitality LLC	Spencer	Wang	919 Conference Dr	Goodlettsville	TN	(615) 851-3636
11125	Marsha Foods and Fuel Inc.	Girish	Panchal	5500 Highway 31 W	Portland	TN	<del>(615)</del> <del>325-1159</del>
11962	Peabody Corner Marketplace, LLC	Spencer	Wang	319 Peabody St	Nashville	TN	(615) 988-8848
<u>11125</u>	Marsha Foods and Fuel Inc.	<u>Girish</u>	<u>Panchal</u>	<u>5500 Highway 31 W</u>	<u>Portland</u>	<u>TN</u>	<u>(615)</u> 325-1159
12750	Host International, Inc.	<del>Jeffrey</del>	Poersch	2055 Alcoa Highway	Alcoa	TN	<del>(865)</del> <del>342-2969</del>
1043	<del>Gajavaktra, LLC</del>	<del>Tejas</del>	Nasit	650 W Bough Ln Ste 130	Houston	TX	<del>(713)</del> <del>647-9966</del>
1529	S. Tejani, Inc.	Salem	Tejani	2150 N Josey Ln Ste 122	Carrollton	TX	(972) 446-2852
<u>14922</u>	Ike's Management, LLC	<u>Iqbal</u>	<u>Inayatali</u>	504 Medical Center Blvd	Conroe	<u>TX</u>	<u>(936)</u> 703-5008
<u>14833</u>	JYKM Elgin Travel Center, LLC	<u>Yasin</u>	Mohammed	962 East Highway 290	<u>Elgin</u>	<u>TX</u>	(512) 285-9819
<u>14969</u>	JYKM Walburg Travel Center, LLC	<u>Yasin</u>	Mohammed	4610 North Interstate 35	Georgetown	<u>TX</u>	(512) 688-5152
<u>1043</u>	<u>Gajavaktra, LLC</u>	<u>Tejas</u>	<u>Nasit</u>	650 W Bough Ln Ste 130	<u>Houston</u>	<u>TX</u>	<u>(713)</u> 647-9966
1994	Zion LLC.	Justin	Thomas	8502 Main St Ste A	Houston	TX	(832) 778-8014
<del>2152</del>	HMMVS Enterprises, LLC	Manorama	<del>Trivedi</del>	11339 Fountain Lake <del>Dr</del>	Stafford	TX	<del>(281)</del> <del>277-2444</del>
2362	Erant Enterprises LLC	Enrique	Antunano Jr	603 Louis Henna Blvd Ste B120	Round Rock	TX	<del>(512)</del> <del>248-2929</del>
3054	<del>ViGie Investments,</del> <del>LLC</del>	Vincent	Chitolie	1440A Lake Woodlands <del>Dr</del>	The Woodlands	TX	<del>(281)</del> 419-5968
4960	CYPRAN CORPORATION	Nick	Karaolis	6408 Callaghan Rd	San Antonio	TX	<del>(210)</del> 308-5525
13117	<del>Gajavaktra, LLC</del>	<del>Tejas</del>	Nasit	280 Legacy Parkway, Suite 200	Plano	TX	<del>(972)</del> <del>575-8700</del>
13198	Crown Retail Business Corporation	Moez	Dhuka	10920 W Little York Rd	Houston	TX	(713) 937-6145
13570	KSA GROUP, LLC	Vikas	Agrawal	5805 E Sam Houston Pkwy N Ste H	Houston	TX	(281) 458-9696
<u>13117</u>	<u>Gajavaktra, LLC</u>	<u>Tejas</u>	<u>Nasit</u>	280 Legacy Parkway, Suite 200	<u>Plano</u>	<u>TX</u>	<u>(972)</u> 575-8700
<u>2362</u>	Erant Enterprises LLC	<u>Enrique</u>	Antunano Jr	603 Louis Henna Blvd Ste B120	Round Rock	<u>TX</u>	<u>(512)</u> 248-2929
<u>4960</u>	<u>CYPRAN</u> <u>CORPORATION</u>	<u>Nick</u>	Karaolis	6408 Callaghan Rd	San Antonio	<u>TX</u>	(210) 308-5525
<u>2152</u>	HMMVS Enterprises, LLC	Manorama	<u>Trivedi</u>	11339 Fountain Lake <u>Dr</u>	Stafford	<u>TX</u>	(281) 277-2444
<u>3054</u>	ViGie Investments, LLC	Vincent	<u>Chitolie</u>	1440A Lake Woodlands Dr	<u>The</u> Woodlands	<u>TX</u>	(281) 419-5968
14833	JYKM Elgin Travel	Yasin	Mohammed	962 East Highway 290	Elgin	TX	(512)

Store Number	Franchisee Company Name	First Name	Last Name	Last Name Address		State	Phone
	Center, LLC						<del>285-9819</del>
14922	<del>Ike's Management,</del> <del>LLC</del>	<del>Iqbal</del>	<del>Inayatali</del>	504 Medical Center Blvd	Conroe	TX	<del>(936)</del> <del>703-5008</del>
14969	JYKM Walburg Travel Center, LLC	<del>Yasin</del>	Mohammed	4610 North Interstate 35	Georgetown	TX	<del>(512)</del> <del>688-5152</del>
<del>576</del>		Mackenzie	Ricker	1775 S 4130 W Ste D	Salt Lake City	<del>UT</del>	<del>(801)</del> <del>973-6300</del>
12175	L & F Management, Inc.	Farrell	Newland	420 N Redwood Rd Unit A	North Salt Lake	UT	(801) 294-3384
<u>576</u>		<u>Mackenzie</u>	Ricker	<u>1775 S 4130 W Ste D</u>	Salt Lake City	<u>UT</u>	(801) 973-6300
<del>7092</del>		Marion	Sadler	932 W Atlantic St	<del>Emporia</del>	<del>VA</del>	<del>(434)</del> <del>348-7827</del>
7729	Rudd & Rudd LLC	Michael	Smith	2883 Highway 903	Bracey	VA	(434) 689-5000
<u>7092</u>		Marion	<u>Sadler</u>	932 W Atlantic St	<u>Emporia</u>	<u>VA</u>	<u>(434)</u> 348-7827
<del>2440</del>	BRANNEEDA SOKSAN, LLC	Paul	San	1217 Northeast 99th Street Suite 103	Vancouver	WA	<del>(360)</del> <del>546-5396</del>
3122	HARVIR SANGHA INC.	Harvir	Sangha	7058 State Highway 303 NE Ste B	Bremerton	WA	(360) 698-7210
<u>4372</u>	<u>TNT Berquist</u> <u>Enterprises LLC</u>	<u>Tina</u>	Berquist	136 W High St	<u>Centralia</u>	<u>WA</u>	(360) 330-5100
<del>3287</del>	Green Bamboo, LLC	Xiaozhu	Deng	1330 164th St SW Ste 110	Lynnwood	₩A	<del>(425)</del> <del>745-7718</del>
<del>3697</del>	Donna H&L Corporation	<del>Donna</del>	Huynh	7620 NE 119th Pl Unit 102	Vancouver	WA	<del>(360)</del> <del>944-0906</del>
3972	JJ CORAM DEO LLC	Ji Young	Harmon	1520 Wilmington Dr Ste C2	Dupont	WA	(253) 964-4700
<del>4015</del>	C.F.J. Investment, L.L.C.	<del>Jon</del>	<del>DiLuzio</del>	1202 E Yelm Ave Ste E	<del>Yelm</del>	WA	<del>(360)</del> 400-7827
4372	TNT Berquist Enterprises LLC	<del>Tina</del>	Berquist	136 W High St	Centralia	WA	<del>(360)</del> <del>330-5100</del>
4376	CAM-SON FOODS, LLC	Andrew C.	Olson	14110 Main St NE Ste C	Duvall	WA	(425) 844-0755
<u>7553</u>	MAA Foods LLC	<u>Nipun</u>	<u>Prashar</u>	3625 Broadway Ste B	<u>Everett</u>	<u>WA</u>	<u>(425)</u> 258-9496
<u>3287</u>	Green Bamboo, LLC	<u>Xiaozhu</u>	<u>Deng</u>	1330 164th St SW Ste 110	<u>Lynnwood</u>	<u>WA</u>	<u>(425)</u> 745-7718
<u>14972</u>	<u>HARVIR SANGHA</u> <u>INC.</u>	<u>Harvir</u>	<u>Sangha</u>	1888 SE Sedgwick Rd, Ste 103	Port Orchard	<u>WA</u>	( <u>360)</u> 874-9612
<u>11744</u>	SNL Sub Company	<u>Stephinie</u>	<u>Logan</u>	19810 Old Highway 99 SW	Rochester	<u>WA</u>	(360) 273-0102
<u>10822</u>	Host International, Inc.	<u>Jeffrey</u>	Poersch	9000 W Airport Dr Ste 401	Spokane	<u>WA</u>	<u>(509)</u> <u>624-3400</u>
7186	LIGHT & SALT LLC	Kyung	Kim	13038 Interurban Ave S Ste 140	Tukwila	WA	(206) 444-6119
<u>2440</u>	BRANNEEDA SOKSAN, LLC	<u>Paul</u>	San	1217 Northeast 99th Street Suite 103	<u>Vancouver</u>	<u>WA</u>	(360) 546-5396
<u>3697</u>	<u>Donna H&amp;L</u> <u>Corporation</u>	<u>Donna</u>	<u>Huynh</u>	7620 NE 119th Pl Unit 102	<u>Vancouver</u>	<u>WA</u>	<u>(360)</u> 944-0906
7553	MAA Foods LLC	Nipun	Prashar	3625 Broadway Ste B	Everett	WA	<del>(425)</del> <del>258-9496</del>
9814	Bush Investments, Inc.	Jennifer	Bush	5603 Summitview Ave Unit 102	Yakima	WA	(509) 469-7111
<u>4015</u>	<u>C.F.J. Investment,</u> <u>L.L.C.</u>	<u>Jon</u>	<u>DiLuzio</u>	1202 E Yelm Ave Ste E	<u>Yelm</u>	<u>WA</u>	<u>(360)</u> <u>400-7827</u>

Store Number	Franchisee Company Name	First Name	Last Name	Address	City	State	Phone
<u>14615</u>		<u>Gurdeep</u>	<u>Grewal</u>	<u>200 US Highway 12/16</u>	Camp Douglas	<u>WI</u>	<u>(608)</u> 427-3115
10822	Host International, Inc.	<del>Jeffrey</del>	Poersch	9000 W Airport Dr Ste 401	<del>Spokane</del>	WA	<del>(509)</del> <del>624-3400</del>
11744	SNL Sub Company	Stephinie	<del>Logan</del>	19810 Old Highway 99 SW	Rochester	WA	<del>(360)</del> <del>273-0102</del>
14972	HARVIR SANGHA INC.	Harvir	Sangha	1888 SE Sedgwick Rd, Ste 103	Port Orchard	WA	<del>(360)</del> <del>874-9612</del>
12721	Q King Corporation	Dilip	Tanna	1231 N Port Washington Rd	Grafton	WI	(262) 375-4664
14245	Freshway Foods Inc.	Sukhvir	Mann	318 S Park Street	Madison	WI	(608) 268-1010
14421	Simran Corporation	Magan	Patel	1030 E CLifton St	Tomah	WI	(608) 372-4677
14615		Gurdeep	Grewal	200 US Highway 12/16	Camp Douglas	₩I	<del>(608)</del> 427-3115
4590	O & Y Eats, Inc.	Omar	<del>Torres</del> <del>Loredo</del>	101 Gateway Blvd Ste A	Rock Springs	₩¥	<del>(307)</del> <del>362-6485</del>
7124	HAVSON LLC	Robert	Thomson III	1325 S Highway 89	<del>Jackson Hole</del>	₩¥	<del>(307)</del> <del>733-0201</del>
11778		Twila	Stensland	1103 E Boxelder Road	Gillette	WY	(307) 682-9548
<u>7124</u>	<u>HAVSON LLC</u>	Robert	Thomson III	<u>1325 S Highway 89</u>	<u>Jackson Hole</u>	<u>WY</u>	<u>(307)</u> <u>733-0201</u>
<u>4590</u>	O & Y Eats, Inc.	<u>Omar</u>	<u>Torres</u> <u>Loredo</u>	101 Gateway Blvd Ste A	Rock Springs	<u>WY</u>	<u>(307)</u> 362-6485

### FRANCHISEES SIGNED BUT NOT YET OPENED AS OF DECEMBER 31, 2023

Name	Address	City	State	Phone
Gordon Doerle	TBD	Many	Louisiana	(337) 380-8207
Jennifer Spiers	TBD	Swartz Creek	Michigan	(248) 802-8688

## FRANCHISEES WHO HAVE LEFT THE SYSTEM AS OF DECEMBER 31, 2023

Store Number	Franchisee Company Name	First Name	Last Name	City	State	Phone
2136	SteLina, LLC	Ji	Myung	Culver City	CA	(310) 670-2752
1764	Boulos Foods, Inc.	David	Boulos	Turlock	CA	(209) 668-2858
8305		Sandeep	Kaur	Lathrop	CA	(209) 858-1380
17		Dominik	Mendoza	Denver	CO	(303) 837-9096
15062		Dominik	Mendoza	Broomfield	CO	(303) 837-9096
15007		Dominik	Mendoza	Denver	CO	(303) 837-9096
7665	Aramark Food and Support Services Group, Inc.	Jack	Wixted	Newark	DE	(302) 831-0510
2832		Ishwar	Adhikari	Towson	MD	
6198	Mangu, Inc.	Nabil	Awad	Elkridge	MD	(410) 540-9303
<u>8344</u>	Great Foods (BWI), LLC	<u>Major</u>	Riddick Jr	<u>Baltimore</u>	<u>MD</u>	(410) 694-0994
2304	Do, Inc.	David	Gruenberg	Roseville	MN	(651) 255-3344
13092	Scrivener Oil Company, Inc.	Richard	Scrivener	Ozark	МО	(417) 581-9898
537		Joe	Rantz	Springfield	MO	(417) 877-0606
15033		Ken	Derksen	Gulfport	MS	
5071		Amanda	Cox	Hobbs	NM	
15110	C F Lifestyle Investiments, LLC.	Dominik	Mendoza	Hobbs	NM	(303) 837-9096
4008	K2 Investments, LLC	Kori	Park	Hermiston	OR	(541) 567-5050
12496	Texas Tech University	Kirk	Rodriguez	Lubbock	TX	(806) 742-4502
14835	Texas Tech University	Kirk	Rodriguez	Lubbock	TX	(806) 742-4502
14928	JYKM Splawn Ranch, LLC	Yasin	Mohammed	Killeen	TX	(254) 781-7900
246		Kwon H.	Kim	Austin	TX	(512) 494-9300
13901	Ranglers Convenience Stores Inc.	Donald	Haile	Hamilton	TX	(254) 386-8903 Ext 2

#### **State Effective Dates**

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

STATE	EFFECTIVE DATE
CALIFORNIA	
HAWAII	May 23, 2024
ILLINOIS	<u>June 4, 2024</u>
INDIANA	May 30, 2024
MARYLAND	May 31, 2024
MICHIGAN	<u>February 2, 2024</u>
MINNESOTA	
NEW YORK	<u>August 12, 2024</u>
NORTH DAKOTA	<u>June 27, 2024</u>
RHODE ISLAND	<u>June 8, 2024</u>
SOUTH DAKOTA	May 16, 2024
VIRGINIA	<u>August 28, 2024</u>
WASHINGTON	Pending
WISCONSIN	May 16, 2024

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.