

**ITEM 21**  
**FINANCIAL STATEMENTS**

Attached as Exhibit M is our audited balance sheet and statement of income as of December 31, 2023 and December 31, 2022. Also attached at Exhibit M are the unaudited balance sheet and statement of incomes as of December 31, 2024. We began operations on August 1, 2022, and therefore cannot include three years of financial statements.

Our fiscal year end is December 31.

**ITEM 22**  
**CONTRACTS**

Attached are the following contracts:

- Exhibit A Preliminary Agreement
- Exhibit B Franchise Agreement for AHQ Facility
- Exhibit I General Release (to be signed upon renewal or assignment of the franchise)
- Exhibit J Assignment Agreement (applies only if you are assigning your franchise to a corporation, limited liability company, or other entity controlled by you)
- Exhibit K Assignment Agreement (applies if you are assigning your franchise to a franchisee unrelated to you)
- Exhibit L Transferee's Waiver and Release (applies only if you are buying an AHQ Facility from an existing franchisee)
- Exhibit O State Addenda (if applicable)

No statement, questionnaire or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of: (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on behalf of the Franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ITEM 23**  
**RECEIPT**

You will find copies of a detachable receipt at the very end of this Disclosure Document.

**EXHIBIT M TO FRANCHISE DISCLOSURE DOCUMENT****Financial Statements**

Attached as Exhibit M is the audited balance sheet and statement of income for the fiscal years ending December 31, 2023 and December 31, 2022. Also attached are the unaudited balance sheet and statement of income as of August 1, 2024. Since we have not been in operation for 3 fiscal years, we cannot provide the requisite financial statements.

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**THESE FINANCIAL STATEMENTS ARE PREPARED WITHOUT AN AUDIT. INVESTORS IN OR SELLERS OF FRANCHISES SHOULD BE ADVISED THAT NO CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED HIS OPINION WITH REGARD TO THEIR CONTENTS OR FORM.**