

## FRANCHISE DISCLOSURE DOCUMENT



SALADWORKS, LLC  
An Illinois Limited Liability Company  
3135 1<sup>st</sup> Avenue N., Suite 15459  
St. Petersburg, FL 33733  
(727) 201-2648  
www.saladworks.com  
<https://franchise.saladworks.com>  
fransales@saladworks.com

As a franchisee, you will operate a SALADWORKS<sup>®</sup> restaurant featuring a variety of salads, sandwiches, wraps, panini, soups, grain bowls, breads, desserts and beverages for lunch, dinner, catering and take-home.

The total investment necessary to begin operating a SALADWORKS<sup>®</sup> restaurant ranges from ~~\$576,557~~ ~~\$728,457~~ ~~590,000~~ - \$764,500. This includes \$35,000 to \$36,000 that must be paid to the franchisor.

We also grant qualified parties the right to open and operate multiple SALADWORKS<sup>®</sup> restaurants within a defined geographical area under our form of area development agreement. The total investment necessary to begin operating as a multi-unit owner will vary depending on how many restaurants we grant you the right to open. By way of example, the total investment to enter into an area development agreement with us to open three (3) restaurants ranges from \$660,000 to \$834,500, which includes: (i) a \$105,000 development fee that is paid to us upon execution of your development agreement; and (ii) the initial investment to open and commence operations of the first restaurant you are granted the right to develop within your development area.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar-days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no governmental agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact Chief ~~Development~~Growth Officer, 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733, (727) 201-2648 at fransales@saladworks.com.

The terms of your franchise agreement will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contracts. Read all of your contracts carefully. Show your contracts and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "A Consumer's Guide to Buying a Franchise," which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, D.C. 20580. You can also visit the FTC's home page at [www.ftc.gov](http://www.ftc.gov) for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

Issuance Date:— January ~~22, 2024~~29, 2025

## How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
<b>How much can I earn?</b>	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit <a href="#">BC</a> or Exhibit <a href="#">GD</a> .
<b>How much will I need to invest?</b>	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor’s direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
<b>Does the franchisor have the financial ability to provide support to my business?</b>	Item 21 or Exhibit <a href="#">EF</a> includes financial statements. Review these statements carefully.
<b>Is the franchise system stable, growing, or shrinking?</b>	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
<b>Will my business be the only Saladworks business in my area?</b>	Item 12 and the “territory” provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
<b>Does the franchisor have a troubled legal history?</b>	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
<b>What’s it like to be a Saladworks franchisee?</b>	Item 20 or Exhibit <a href="#">BC</a> or Exhibit <a href="#">GD</a> lists current and former franchisees. You can contact them to ask about their experiences.
<b>What else should I know?</b>	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

## What You Need To Know About Franchising *Generally*

**Continuing responsibility to pay fees.** You may have to pay royalties and other fees even if you are losing money.

**Business model can change.** The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

**Supplier restrictions.** You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

**Operating restrictions.** The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

**Competition from franchisor.** Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

**Renewal.** Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

**When your franchise ends.** The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

### Some States Require Registration

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit [FG](#).

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

## Special Risks to Consider About *This Franchise*

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The franchise agreement requires you to resolve disputes with the franchisor by mediation, arbitration and/or litigation only in Pennsylvania. Out-of-state mediation, arbitration, or litigation may force you to accept a less favorable settlement for disputes. It may also cost more to mediate, arbitrate, or litigate with the franchisor in Pennsylvania than in your own state.
2. **Spouse Liability.** Your spouse must sign a document that makes your spouse liable for your financial obligations under the franchise agreement, even though your spouse has no ownership interest in the business. This guarantee will place both your and your spouse's personal and marital assets, perhaps including your house, at risk if your franchise fails.
3. **Unopened Franchises.** The franchisor has signed a significant number of franchise agreements with franchisees who have not yet opened their outlets. If other franchisees are experiencing delays in opening their outlets, you may also experience delays in opening your own outlet.
4. **Financial Condition.** The Franchisor's financial condition as reflected in its financial statements (see Item 21) calls into question the Franchisor's financial ability to provide services and support to you.

Certain states may require other risks to be highlighted. Check the "State Specific Addenda" (if any) to see whether your state requires other risks to be highlighted.

## MICHIGAN NOTICE

**The state of Michigan prohibits certain unfair provisions that are sometimes in franchise documents. If any of the following provisions are in these franchise documents, the provisions are void and cannot be enforced against you:**

- (a) A prohibition on the right of a franchisee to join an association of franchisees.
- (b) A requirement that a franchisee assents to a release, assignment, novation, waiver, or estoppel which deprives a franchisee of rights and protections provided in the Michigan Franchise Investment Law. This shall not preclude a franchisee, after entering into a franchise agreement, from settling any and all claims.
- (c) A provision that permits a franchisor to terminate a franchise before the expiration of its term except for good cause. Good cause shall include the failure of the franchisee to comply with any lawful provision of the franchise agreement and to cure such failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure such failure.
- (d) A provision that permits a franchisor to refuse to renew a franchise without fairly compensating the franchisee by repurchase or other means for the fair market value at the time of expiration of the franchisee's inventory, supplies, equipment, fixtures, and furnishings. Personalized materials which have no value to the franchisor and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applies only if: (i) The term of the franchise is less than 5 years and (ii) the franchisee is prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area subsequent to the expiration of the franchise or the franchisee does not receive at least 6 months advance notice of franchisor's intent not to renew the franchise.
- (e) A provision that permits the franchisor to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude the franchisee from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision which permits a franchisor to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent a franchisor from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
  - (i) The failure of the proposed transferee to meet the franchisor's then-current reasonable qualifications or standards.
  - (ii) The fact that the proposed transferee is a competitor of the franchisor or subfranchisor.
  - (iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.
  - (iv) The failure of the franchisee or proposed transferee to pay any sums owing to the franchisor or to cure any default in the franchise agreement existing at the time of the proposed transfer.
- (h) A provision that requires the franchisee to sell to the franchisor items that are not uniquely identified with the franchisor. This subdivision does not prohibit a provision that grants to a franchisor a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide 3<sup>rd</sup> party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants the franchisor the right to acquire the assets of a franchise for the market or appraised value of such assets if the franchisee has breached the lawful provisions of the franchise agreement and has failed to cure the breach in the manner provided in subdivision (c).
- (i) A provision that permits the franchisor to directly or indirectly convey, assign, or otherwise transfer its obligations to fulfill contractual obligations to franchisee unless provision has been made for providing the required contractual services.

**The fact that there is a notice of this offer on file with the Attorney General does not constitute approval, recommendation, or endorsement by the Attorney General.**

Any questions regarding this notice should be directed to the Michigan Department of Attorney General, Consumer Protection Division, 670 Law Building, Lansing, MI 48913, telephone: (517) 373-7117.

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**Item 1**  
**THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS AND AFFILIATES**

To simplify the language in this disclosure document, “we”, “us” or “our” means Saladworks, LLC, the franchisor of this business. “You” means the person who buys the franchise, and includes your owners if you are a corporation or other business entity.

Franchisor and Predecessor

We are an Illinois limited liability company formed on April 13, 2015, and maintain our principal place of business at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733. On February 17, 2015, SW Liquidation, LLC (formerly Saladworks, LLC (DE)), a Delaware limited liability company and our predecessor, filed a voluntary petition for relief under Chapter 11 Bankruptcy with the United States Bankruptcy Court for the District of Delaware in order to: (i) resolve outstanding issues between the previous equity holders; and (ii) effect a sale transaction. On June 12, 2015, pursuant to the procedures under Chapter 11, SW Acquisition Company, LLC (“Acquisition”), an Illinois limited liability company, acquired substantially all of the assets of our predecessor, including substantially all of the existing franchise agreements, multi-unit development agreements and all intellectual property, including the trademarked name “Saladworks.” On completion of the sale on June 19, 2015, Acquisition changed its name to Saladworks, LLC (“Saladworks”). As a result of the sale, we are the new franchisor of SALADWORKS franchises. We began offering franchises in August 2015.

Our Parents and Affiliates

Restaurant Co., LLC, dba WOWorks (“WOWorks”), a Delaware limited liability company, is the sole member of Saladworks. CLP Dining, LLC (“CLP”), also a Delaware limited liability company, is the sole member of WOWorks. WOWorks and CLP each maintain a principal place of business at One Grand Central Place, 60 E. 42<sup>nd</sup> Street, Suite 1400, New York, NY 10165. WOWorks and CLP are our parents and affiliates. WOWorks guarantees our performance (see Item 21). Neither WOWorks nor CLP have offered franchises in any line of business.

WOWorks also is the sole member of SW Brand Fund, LLC (“SWBF”), an Illinois limited liability company, with its principal place of business at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733. SWBF administers our Brand Development Fund for the benefit of all franchisees and the Saladworks System. SWBF is our affiliate and has not offered franchises in any line of business.

WOWorks additionally is the sole member of Garbanzo Franchising, Co., LLC (“Garbanzo”), a Delaware limited liability company, with its principal place of business at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733. Garbanzo is our affiliate and is the franchisor of the Garbanzo Mediterranean Fresh franchise system, a food service concept that features Mediterranean cuisine.

WOWorks additionally is the sole member of SW-Frutta Bowls Franchising, Co., LLC (“Frutta Bowls”), a Delaware limited liability company, with its principal place of business at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733. Frutta Bowls is our affiliate and is the franchisor of the Frutta Bowls franchise system, a food service concept that features acai, pitaya, kale and fruit bowls and smoothies. ~~Pursuant to an inter-brand licensing agreement, our franchisees may offer Frutta Bowls menu items at their SALADWORKS outlets.~~

WOWorks additionally is the sole member of Barberitos., LLC, the parent company and sole member of Barberitos Franchising Co., LLC (“Barberitos”), a Delaware limited liability company, with its principal place of business at 3135 1st Ave N., Suite 15459, St. Petersburg, FL 33733. Barberitos is our affiliate and is the franchisor of the Barberitos franchise system, a food service concept that features southwestern cuisine.

Lastly, WOWorks additionally is the sole member of Zoup Restaurant Co., LLC, the parent company and sole member of Zoup Franchising Co., LLC (“~~Zoup~~Z!Eats”), a Delaware limited liability

company, with its principal place of business at 3135 1st Ave N., Suite 15459, St. Petersburg, FL 33733. [ZoupZ!Eats](#) is our affiliate and is the franchisor of the [ZoupZ!Eats](#) franchise system, a food service concept that features soups, salads, and sandwiches.

### Our Business Activities and the Franchised Business

We do business only under our corporate name. We grant franchises for the establishment, development, and operation of unique SALADWORKS restaurants offering a variety of salads, sandwiches, wraps, panini, soups and other breads and beverages, prepared in accordance with specified recipes and procedures (the “System”). We do not engage in or offer franchises in any other line of business. We have operated a business of the type being franchised since June 2016, and an affiliate of our predecessor operated businesses of the type being franchised. Our agents for service of process are listed in Exhibit ~~FG~~ to this disclosure document.

The distinguishing characteristics of the System include standards and specifications for designs, décor, color schemes, furniture, fixtures, equipment, signs, services, and products; product preparation methods, techniques and recipes (Proprietary Recipes”); sales, merchandising, marketing and advertising techniques and systems; and procedures for the operation and management of SALADWORKS restaurants, all of which we may change, improve and further develop from time to time. Due to the evolution of the System, some older SALADWORKS restaurants may offer additional or different menu items from the items on the current System menu.

We have created and developed, and reserve the right to create and develop, private label products, including but not limited to salads, dressings, sandwiches, wraps, panini, soups and other bread and beverage products (“Proprietary Food Products”), as well as paper and plastic products, including all bowls, lids, cups and napkins containing our Proprietary Marks (the “Proprietary Trademarked Products”).

We identify SALADWORKS restaurants by means of certain trade names, service marks, trademarks, logos, emblems, and indicia of origin, including, but not limited to, the mark “SALADWORKS,” distinctive trade dress and such other trade names, trademarks, and service marks as we now designate or may later designate in writing for use in connection with the System (the “Proprietary Marks”). We continue to develop, use, and control the use of such Proprietary Marks in order to identify for the public the source of services and products marketed under the Proprietary Marks and the System, and to represent the System’s high standards of quality, appearance and service.

### Multi-Unit Offering under Development Agreement

We also offer qualified individuals and entities the right to open and operate multiple restaurants (a minimum of two) within a designated geographical area (the “Development Area”) under our current form of area development agreement that is attached to this Disclosure Document as Exhibit B (the “Development Agreement”), which will also outline a schedule or defined period of time in which you must open and commence operating each restaurant (a “Development Schedule”).

You will typically be required to sign a Franchise Agreement for your initial restaurant at the same time you sign your Development Agreement. You will be required to execute our then-current form of franchise agreement for each of the restaurants you open under the Development Schedule, which may contain terms or conditions that are different from those set forth in our current Franchise Agreement.

If we grant you the right to open multiple restaurants under a Development Agreement, you must pay us a development fee that is based on the number of franchises we grant you the right to open within your Development Area (the “Development Fee”). The Development Fee covers 100% of the Initial Franchise Fees for the number of restaurants you commit to develop during the term of the Development Agreement.

## Market and Competition

A SALADWORKS restaurant will offer its products to the general public. A SALADWORKS restaurant will compete primarily with other local businesses, as well as local, regional, national and international chains offering quick service take-out food in the same mall or center or in proximity to your location for the service of this clientele. The fast-casual restaurant segment and the restaurant industry in general is a mature and highly competitive industry. Your competitive advantage will be based on competition around your restaurant and the quality of your food and service.

## Laws and Regulations

A SALADWORKS restaurant is subject to federal, state and local laws, ordinances and regulations specifically applicable to the restaurant industry, including regulations relating to occupational hazards and health, the preparation and dispensing of food products, and menu labeling.

A SALADWORKS restaurant also is subject to federal, state and local laws and regulations that are applicable to businesses generally, including federal laws such as the Fair Labor Standards Act, National Labor Relations Act and Americans with Disabilities Act, and laws and regulations governing matters such as zoning, construction, business licensing, health and safety, minimum wages, overtime, working conditions, workers' compensation insurance, unemployment insurance, consumer protection, trade regulation, environmental protection, and taxation.

We advise you to investigate these laws and regulations before purchasing a franchise from us.

## **Item 2 BUSINESS EXPERIENCE**

### Bryan Kelly Roddy: Chief Executive Officer and President

Bryan Kelly Roddy is our Chief Executive Officer and President, a position he has held since August 2019. Kelly is also the Chief Executive Officer and President of our affiliates: Garbanzo Franchising Co., LLC, and SW-Frutta Bowls Franchising Co., LLC, since December 2020, and our affiliates Zoup Franchising Co., LLC and Barberitos Franchising Co., LLC, since May, 2022. From March 2017 to August 2019, Kelly was the President of Schlotzsky's Franchisor SPV, LLC, and from December 2007 to August 2019, Kelly was President of Schlotzsky's Franchise, LLC in Atlanta Georgia.

### Alain Souigny: Chief Financial Officer

Alain Souigny is our Chief Financial Officer, Secretary and Treasurer, a position he has held since January 2019. Alain is also the Chief Financial Officer of our affiliates: Garbanzo Franchising Co., LLC, and SW-Frutta Bowls Franchising Co., LLC, since December 2020, and our affiliates Zoup Franchising Co., LLC and Barberitos Franchising Co., LLC, since May, 2022. From October 2015 to January 2019, he was the Chief Financial Officer of Redco Foods in Little Falls, New York and was Chief Executive Officer during his last year with the company.

### Lauriena Borstein: Chief ~~Brand~~Operating Officer

Lauriena Borstein is our Chief ~~Brand~~Operating Officer, a position she has held since May 2022. She previously served as our Vice President of Operations, from May 2019 to May 2022. Lauriena is also the Chief ~~Brand~~Operating Officer of our affiliates: Zoup Franchising Co., LLC, and SW-Frutta Bowls Franchising Co., LLC, since May 2022. Lauriena previously served as the Vice President of Operations of our affiliate Garbanzo Franchising Co., LLC, from December 2020 to May 2022, and as Vice President of Operations and General Manager of our affiliate SW-Frutta Bowls Franchising Co., LLC, from December 2020 to May 2022. From December ~~2016~~2011 to ~~April~~May 2019, Lauriena served as Senior Vice President of Operations for Rita's Franchise Company in Trevose, Pennsylvania.

#### Brian Farris: Chief Development Growth Officer

~~Brian Farris is our Chief Development Officer, a position he has held since January 2022. Brian is also the Chief Development Officer of our affiliates: Garbanzo Franchising Co., LLC, and SW Frutta Bowls Franchising Co., LLC, since January 2022, and our affiliates Zoup Franchising Co., LLC and Barberitos Franchising Co., LLC, since May 2022. From June 2019 to December 2021, Brian served as Brand President of The Intelligent Office, LLC in Denver Colorado. From June 2013 to May 2019 Brian worked for FOCUS Brands in Atlanta, Georgia where he held multiple executive positions supporting Schlotzsky's domestically and Cinnabon and Auntie Anne's internationally. Steve Corp has been our Chief Growth Officer since September 2024. Prior to this role, Mr. Corp served as Vice President of Franchise Development at Fuzzy's Taco Shop from August 2023 to August 2024; as Vice President of Franchise Sales at Naf Naf Middle Eastern Grill in Chicago, Illinois from December 2019 to August 2023; and as Senior Vice President of Franchise Sales at CoreLife Eatery in Binghamton, New York from August 2017 to December 2019.~~

#### Joel Bulger: Chief Marketing Officer

~~Joel Bulger has been our Chief Marketing Officer since September 2024. Prior to this role, Mr. Bulger served as Chief Marketing Officer at On the Border TexMex from January 2024 to August 2024; as head of marketing for 18 Chestnuts, a retail gourmet soup company, from January 2023 to January 2024; as Chief Marketing Officer for Zaxby's LLC in Athens, GA from March 2018 to May 2022; and as Chief Marketing Officer at Johnny Rockets in Irving, CA from June 2013 to April 2017.~~

#### Jean Boland: Chief People and Culture Officer

Jean is our Chief People and Culture Officer a position she had held since April 2022. Jean has also served as the Chief People and Culture Officer for our affiliates: SW-Frutta Bowls Franchising Co., LLC, Garbanzo Franchising Co., LLC, and Barberitos Franchising Co., LLC, and Zoup Franchising Co., LLC, since May 2022. Jean previously served as Vice President of Human Resources for Santek Waste Services, LLC in Cleveland, Tennessee from September 2015 to January 2019. She also served as Chief People Officer and Vice President of Human Resources for Saladworks, LLC from December 2019 through October 2021 and for Garbanzo Franchising Co., LLC, from December 2020 through October 2021. Most recently she served as Chief People Officer for OMS360 from November 2021 through April 2022.

#### Kyle Mark: Chief Information Officer

Kyle Mark is our Chief Information Officer, a position he has held since March 2022. Kyle has also served as the Chief Information Officer for our affiliates SW-Frutta Bowls Franchising Co., LLC, Garbanzo Franchising Co., LLC, and Barberitos Franchising Co., LLC, and Zoup Franchising Co., LLC, since May 2022. Kyle previously served as the Director of Operations for Qu POS from September 2021 to March 2022 in Bethesda, Maryland. From October 2019 until April of 2021, he was the Director of Technology for Ciccio Restaurant Group and their portfolio of fast casual brands in Tampa, Florida. He served as Director of Technology for Gecko's Hospitality Group from June 2016 to October 2019 in Sarasota, Florida.

#### Nolan Woods: Vice President, Operations & Training

Nolan Woods is our Vice President of Operations and Training, a position he has held since April 2023. He is currently a Managing Partner for Grant House Hospitality Concepts. Prior to joining Saladworks, Nolan was the Chief of Operations for the Singelyn Group form April 2018 to March 2023.

#### John Geyerman: Chief Strategy Officer

John Geyerman has served as our Chief Strategy Officer since April of 2024. Prior to that, John served as Chief Brand Manager, June 2022 through April 2024 and Vice President and Brand General Manager, from May 2020. Prior, John also served as the Senior Vice President of Strategic Initiatives & Corporate Store Operation of our affiliate Saladworks, LLC, since October 2019. From August 2018 to March 2019, John was Vice President of Franchise Sales for Dickey’s Barbeque Restaurants, Inc., based in Dallas, Texas. From August 2015 to July 2018, John was Executive Vice President Hospitality Group for Angmar Companies in Mansfield, Texas. John was Vice President of Franchise Operations for Focus Brands, Inc. (Schlotzsky’s) in Dallas, Texas, from September 2009 to August 2015. John also founded OpsMedics, a professional consulting group based in Mansfield, Texas, which he operated from August 2018 to October 2019.

Jason Rennie: Vice President of Operations

Jason Rennie is our Vice President of Operations, a position he has held since June 2022. Previously, Jason had been Little Caesars Enterprises Regional Director of Franchise Services from October 2017 to June 2022.

**Item 3  
LITIGATION**

**Our Litigation**

Pending: None.

Concluded: None.

**Our Predecessor’s Litigation**

Pending: None.

Concluded:

JVSW, LLC v. Saladworks, LLC, et al, (Case No. 9828-VCN), in the Chancery Court of the State of Delaware. On June 26, 2014, JVSW, LLC (“Plaintiff”), a former equity holder, filed an action against Saladworks, LLC (DE), our predecessor, and one of its former equity holders (collectively, “Defendants”). Plaintiff’s complaint alleged breach of contract, fraud, waste of corporate assets and unjust enrichment relating to a “put notice” that Plaintiff sent to our predecessor on March 25, 2013 under an LLC agreement between our predecessor and Plaintiff concerning Plaintiff’s \$7,750,000 investment in our predecessor’s business in exchange for a 30% voting interest represented by 300 Class C membership shares. Plaintiff claimed that the Defendants failed to pay the “put” price, failed to make guaranteed payments and authorized overpayments of compensation and other benefits, and that the former equity holder committed fraud by receiving overpayments of compensation and other benefits. Plaintiff sought damages of at least the “put” price, declaratory relief, interest, attorney’s fees and costs. On October 23, 2015, the parties reached a global resolution of all outstanding claims during mediation and the settlement was submitted to the Bankruptcy Court overseeing our predecessor’s Chapter 11 bankruptcy filing for approval. On October 30, 2015, the Bankruptcy Court approved the settlement as part of our predecessor’s confirmed plan of liquidation and Plaintiff filed a Notice of Voluntary Dismissal with the Chancery Court on February 2, 2016.

Other than these actions, no litigation is required to be disclosed in this Item.

#### **Item 4 BANKRUPTCY**

In Re Saladworks, LLC; Case No. 15-10327 (LSS); United States Bankruptcy Court for the District of Delaware. On February 17, 2015, our predecessor, Saladworks, LLC (DE), filed a voluntary petition for relief under Chapter 11 to seek relief from litigation between the equity holders filed in Delaware Chancery Court, resolve all matters between the equity holders and pursue a sale or recapitalization of the business. As described in more detail in Item 1, we acquired substantially all of the assets of our predecessor on June 12, 2015. On July 1, 2015, our predecessor submitted a plan of liquidation of the bankruptcy estate to the Bankruptcy Court for approval. The plan was confirmed on October 30, 2015, with an effective date of November 4, 2015.

Other than the above, no bankruptcy information is required to be disclosed in this Item.

#### **Item 5 INITIAL FEES**

##### Single Unit Franchise Agreement

We offer approved prospects the right to open a SALADWORKS restaurant at a single location. If we grant you the right to open a restaurant, you must sign a franchise agreement and pay the \$35,000 initial franchise fee to us when you sign the franchise agreement. The initial franchise fee is uniformly imposed and is non-refundable when paid. ~~We also offer approved prospects the right to purchase multiple SALADWORKS restaurants simultaneously, each under a separate franchise agreement.~~ From time to time, we may offer special incentive programs as part of our franchise development activities. –We reserve the right to offer, modify or withdraw any incentive program without notice to you.

We are a member of the International Franchise Association ("IFA") and participate in IFA's VetFran Program, which provides special financial incentives to qualified veterans. We currently offer a twenty-five percent (25%) discount of the initial franchise fee to active members and honorably discharged veterans of the U.S. Armed Forces, including a spouse or widow of an active member or honorably discharged veteran. We also currently offer a twenty-five percent (25%) discount ~~of~~on the initial franchise fee to first responders.

##### Architectural Plan Review Fee

We will provide you with our Prototype Design Package ("PDP") at no charge. If you do not use our preferred architect, the PDP is to be used by your local architect, identified and engaged by you, to prepare site-specific scaled architectural, mechanical, electrical and plumbing drawings for the permitting and buildout of your restaurant ("architectural plans"). We or a third-party vendor that we select will review the architectural plans prepared by your local architect, including any revisions to the architectural plans, to ensure adherence to our standards based on the PDP. The fee for the architectural plan review is \$1,000 and is payable when you request the PDP. The architectural plan review fee is waived if you use our preferred architect. The architectural plan review fee is uniformly imposed is non-refundable when paid.

##### Development Agreement – Development Fee

~~If we grant you the right to open multiple restaurants under a Development Agreement, you must pay us a Development Fee based on the number of franchises we grant you the right to open within your~~

Development Area.

The Development Fee is due upon execution of your Development Agreement and is calculated as the sum of (i) \$35,000, multiplied by (ii) the number of restaurants to be developed pursuant to the Development Agreement. For example, if you are granted the right to develop a total of three (3) restaurants pursuant to our form of Development Agreement, the Development Fee will be equal to \$105,000. The Development Fee is paid as consideration for the territorial rights you are granted within your Development Area and is not tied to any pre-opening obligations that we must otherwise fulfill. The Development Fee is uniformly imposed, is deemed fully earned when paid is not refundable.

Uniformity and Other Relevant Disclosures

All of the initial fees and expenditures described in this Item are: (i) uniformly calculated and imposed on our franchisees; and (ii) payable in lump sum. All of the fees are deemed fully earned upon receipt and non-refundable.

**Item 6  
OTHER FEES**

<b>Fee</b>	<b>Amount</b>	<b>Due Date</b>	<b>Remarks</b>
Royalty Fee	6% of Net Sales	Wednesday of each week	See Note 1
Brand Development Fund Advertising Fee	3% of Net Sales	Wednesday of each week	See Note 2
Local Advertising and Promotion	2% of Net Sales	As Incurred	See Note 3
Technology Bundle Fee	<del>\$475,605</del> - \$1,045,400	Monthly	See Note 4
Unauthorized Advertising Fee	\$1,000 per occurrence	When billed	See Note 5
<del>Sublease Fee or Guaranty Fee</del>	<del>0.5% of Net Sales</del>	<del>As incurred</del>	<del>See Note 6</del>
Site Selection Extension Fee	\$1,500	As incurred	See Note <del>7</del> 6
Maintenance/ Repair/ Refurbishing	\$75,000 - \$150,000	As incurred	See Note <del>8</del> 7
Grand Re-Opening Marketing Fee	\$5,000	As incurred	See Note <del>8</del> 7
Transfer Fee	(i) 50% of our then-current initial franchise fee if transferring to an existing franchisee; or (ii) 75% of our then-current initial franchise fee if transferring to a new <u>third-party</u> owner. —The fee to transfer ownership among existing partners only is \$2,000.	Before the transfer	See Note <del>9</del> 8
<del>Commission</del>	<del>5% to 10% of gross purchase price</del>	<del>At closing</del>	<del>See Note 10</del>
Interest	Lesser of 18% per year, or highest rate allowed by law, plus \$100 (In California, the highest lawful rate of interest is 10% per annum.)	As incurred	See Note <del>11</del> 9
Insufficient Funds Fee	Lesser of 18% per year, or highest rate allowed by law, plus \$100	As incurred	See Note <del>11</del> 9
Costs & Attorneys' Fees	Actual amount incurred	As incurred	See Note <del>11</del> 9
Audit Expenses	Actual amount incurred; cost ranges from \$250 to \$7,500	As Incurred	See Note <del>12</del> 10

Fee	Amount	Due Date	Remarks
Insurance	Cost of insurance. If you fail to maintain your insurance as required, there is an 18% administrative cost charge if we exercise our right to procure your insurance	As required by insurer or broker	See Note <del>13</del> <u>11</u>
Renewal Fee	\$17,500	On renewal	See Note <del>14</del> <u>12</u>
Service Fee	\$600 per day	As incurred	See Note <del>15</del> <u>13</u>
Supplier Evaluation Fee	A minimum of \$500	As incurred	See Note <del>16</del> <u>14</u>
Annual Convention/Regional Meeting	Your travel and lodging expenses	As incurred	See Note <del>17</del> <u>15</u>
Failure to Attend Annual Convention/Regional Meeting	\$1,000	As incurred	See Note <del>17</del> <u>15</u>
Training Cancellation Fee	Currently \$400 per person	As incurred	See Note <del>18</del> <u>16</u>
Food Safety and Operations Excellence Report Fee	Actual amount incurred	As incurred	See Note <del>19</del> <u>17</u>
Guest Complaint Resolution Fee	\$10 - \$100	As incurred	See Note <del>20</del> <u>18</u>
Critical Operating Standards Violation	\$250 <del>for the second infraction</del> ; \$1,000 <del>for the third and any subsequent infractions</del>	As incurred	See Note <del>21</del> <u>19</u>
Additional Requested Store Opening Assistance & Additional Requested On-Site Assistance	Currently, \$500 per person per day, plus expenses	As requested	See Note <del>22</del> <u>20</u>
Additional Training	Travel and lodging expenses	As incurred	See Note <del>23</del> <u>21</u>
Additional Onsite Visit/Evaluation	Actual amount incurred.	As incurred	See Item 11
Training for Replacement Personnel	Travel and lodging expenses	As incurred	See Note <del>24</del> <u>22</u>
Affiliate Brand License	\$7,500	As incurred	See Note <del>25</del> <u>23</u>
Survey Fee	Actual amount incurred	As designated	See Note <del>26</del> <u>24</u>
Use of Proprietary Marks	Actual amount incurred	As designated	See Note <del>27</del> <u>25</u>
Indemnification	Actual amount incurred	As incurred	See Note <del>28</del> <u>26</u>
Liquidated Damages	Up to 36 months of <u>average</u> Royalty Fees and Brand Fund <del>Contribution</del> <u>Contributions paid in 12 months prior to termination, but in any event not less than \$100,000</u>	Upon termination of the Franchise Agreement due to your default	See Note <del>29</del> <u>27</u>

The table above describes recurring or isolated fees or payments that you must pay us or our affiliates, or which we or our affiliates impose or collect on behalf of a 3<sup>rd</sup> party, in whole or in part. Unless

otherwise indicated, all of the fees listed above are uniformly imposed by, payable to and collected by us and are non-refundable.

#### Notes.

Note 1. **Royalty Fee.** You must pay us a weekly royalty fee equal to **6%** of your Net Sales. Royalty fees are based on “Net Sales”. “Net Sales” includes all revenue you generate from all business conducted at or from your restaurant during the preceding reporting period, including amounts received from the sale and delivery of services, products, and merchandise of any nature whatsoever, whether in cash or for credit, and whether collected or uncollected. Net Sales includes the full amount payable by your customers, without deduction for your own or third-party delivery costs. Net Sales does not include the amount of any applicable sales tax imposed by any federal, state, municipal or other governmental authority if such taxes are stated separately when the customer is charged and you pay the amounts when due to the appropriate taxing authority. Net Sales does not include discounts, employee discounts or coupons that you honor. All barter and exchange transactions for which you furnish services or products in exchange for goods or services to be provided to you by a vendor, supplier or customer will be valued at the full retail value of the goods or services provided to you. If the Net Sales data has not been received within the time period required by the franchise agreement, then we may process an electronic funds transfer for the subject week in the amount of 125% of the last royalty fee and advertising fee paid to us (the “Automatic Draw”), provided that, if a Net Sales data for the subject week is subsequently received and reflects: (i) that the actual amount of the fee due was more than the amount of the Automatic Draw, then we may withdraw additional funds through an electronic funds transfer from your designated bank account for the difference; or (ii) that the actual amount of the fee due was less than the amount of the Automatic Draw, then we will credit the excess amount to the payment of your future obligations.

Note 2. **Brand Development Fund.** We have established a Brand Development Fund for the common benefit of our franchisees. You must participate in and pay weekly an advertising fee to the Brand Development Fund in the manner we prescribe. Currently, you must pay 3% of Net Sales. You must pay the advertising fee in the same manner as the royalty fees due under the franchise agreement. We reserve the right to increase your required Brand Development Fund contribution to an amount up to 5% of Net Sales upon 30 days’ written notice, however, any increase in the required Brand Development Fund contribution will be accompanied by a proportional reduction in your Local Advertising Requirement, such that your combined Brand Development Fund contribution and Local Advertising Requirement will in no event exceed 5% of Net Sales during the term of the Franchise Agreement. In 2016, we signed an agency agreement with our affiliate, SWBF, allowing SWBF to hold the Brand Development Fund on our behalf. We may require that a regional advertising cooperative and/or franchisee advisory council be formed, changed, dissolved or merged. Franchisor-owned outlets will not have any voting power to determine any fees imposed by the regional advertising cooperative(s). ~~If 50% or more of voting SALADWORKS franchisees elect to increase the advertising fees paid to the Brand Development Fund to higher levels, you must pay at the new percentage level.~~

Note 3. **Local Advertising and Promotion.** You must make the following expenditures on local advertising and promotion (the “Local Advertising Requirement”): 2% of your annual Net Sales. You must spend the Local Advertising Requirement as we prescribe in the Operations Manuals or otherwise in writing, which may include, without limitation, requirements for placing a certain number and/or type(s) of media advertisements, regardless of the amount(s) spent by other SALADWORKS franchisees on local advertising. You may spend any additional sums you wish on local advertising. We reserve the right to require that you expend all or a portion of the Local Advertising Requirement on services you must acquire from an approved supplier. You must use only such advertising and promotional materials as we have previously approved. You will submit to us an annual plan for your expenditure of your local marketing budget. On our request, you will submit verification of the Local Advertising Requirement to us. If you fail to meet or substantiate the Local Advertising Requirement, we will require you to submit the entire 2% of Net Sales directly to us via EFT, which will then go into the Brand Development Fund.

Note 4. **Technology Bundle Fee.** We have established a mandatory technology bundle for the benefit of our franchisees. You must pay us the monthly technology bundle fee (“Technology Bundle Fee”) via electronic funds transfer (“EFT”) for these services. The Technology Bundle Fee will range from ~~\$475,605~~ - \$1,045,400 per month, depending on the specific services required for your SALADWORKS restaurant. These services may include, but are not limited to, Point of Sale System, Online Ordering, Loyalty Program, Restaurant Music service, Profit and Loss tool, PCI Compliance Services, Intranet access, and Technology Development Fee.

Note 5. **Unauthorized Advertising Fee.** If you use unapproved advertising or marketing materials, you must pay us \$1,000 per occurrence.

~~Note 6. **Sublease or Guaranty Fee.** In certain circumstances, we or our affiliate may, in our sole discretion, sign a lease for the premises of your restaurant and sublease it to you or, at the request of the Landlord, we may, in certain circumstances, guaranty the obligations under the lease for the restaurant. If we or our affiliate do so, you must sign a sublease with us or our affiliate.~~

~~Note 7. **Site Selection Extension Fee.** You are required to obtain a site for the Restaurant which is acceptable to us within 6 months of signing the Franchise Agreement. You may request a one-time six-month extension of this deadline, which will be granted in our reasonable discretion, provided that (i) you make such request no later than fifteen (15) days prior to the expiration of the original deadline and (ii) you have paid to us a site extension fee of One Thousand Five Hundred Dollars (\$1,500), which is due and payable at the time you make the site extension request.~~

Note ~~87~~. **Maintenance/ Repair/ Refurbishing.** You must repair, refinish, repaint, replace, and/or otherwise redo your restaurant’s signs, furnishings, fixtures, equipment, decor, and any other tangible part or property of your restaurant at your sole expense at such times as we may reasonably direct. Your maintenance and repair costs may vary significantly based on economic conditions, your location, the condition of your restaurant and your furnishings, fixtures, equipment, decor and equipment, and the nature of the repair and the service providers chosen to perform the maintenance and repairs. Therefore, we have not provided an estimate. We may direct you to remodel, re-equip, and otherwise refurbish your restaurant premises in the manner necessary to bring it into conformance with other franchises of the type we and our franchisees are opening at the time of such direction. Your refurbishing costs may vary significantly based on your location, the condition of your restaurant and your furniture, fixtures and equipment, the scope of the changes required to bring your restaurant into conformity, and the contractors you select to perform the work. ~~Therefore, we have not provided an estimate.~~ Following a re-model of your restaurant, you are required to spend at least \$5,000 for local grand re-opening marketing and advertising.

Note ~~98~~. **Transfer Fee.** We have the right to condition the proposed sale or transfer of your restaurant or of your interest in your restaurant on your payment of a transfer fee equal to (i) 50% of our then-current initial franchise fee when transferring to an existing franchisee, or (ii) 75% of our then-current initial franchise fee if transferring to a new, non-franchisee. However, if certain conditions are met, there is not a transfer fee if you are an individual and transfer ownership to a corporation or limited liability company that you control.

~~Note 10. **Commission.** If we assist you in selling your restaurant, we will receive at closing a commission in the amount of 5% percent of the gross purchase price. If you sell or transfer your restaurant to a buyer who was in contact with us before you and contacted you during the buyer’s franchise due diligence process, we will receive at closing a commission in the amount of 10% percent of the gross purchase price.~~

Note ~~119~~. **Interest, Insufficient Funds and Costs & Attorneys’ Fees.** Any late payment or underpayment of the royalty fee or advertising fee, and any other charges or fees you owe us, will bear interest from the due date until paid at the lesser of 18% interest per year or the highest lawful interest rate which we may charge for commercial transactions in the state in which your restaurant is located, plus a fee of \$100 (In California, the highest interest rate allowed by law is 10%, per year). Also, if the funds in

your bank account are insufficient to cover any amounts due under the franchise agreement on the date the funds are to be withdrawn by electronic transfer, in addition to the overdue amount, we may immediately debit from your bank account interest on that amount from the date it was due until all past due amounts are paid, at a rate of the lesser of 18% per year or the maximum rate permitted by law, plus a fee of \$100 (In Minnesota, the fee for an insufficient funds check will be \$30). If you are in breach or default of any monetary or non-monetary material obligation (including failure to properly use our Proprietary Marks) under the franchise agreement or any related agreement between you and us, and we engage an attorney to enforce our respective rights (whether or not we initiate formal judicial proceedings), you must reimburse us for all reasonable attorneys' fees, court costs and litigation expenses we incur. If you institute any legal action against us in connection with the franchise agreement or any other agreement between you and us, and your claim is denied or the action is dismissed, you must reimburse us our reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending against the action. If only part of your claim is denied, you must reimburse us for the proportional attorneys' fees and costs in connection with the claims that were denied and/or dismissed. We are entitled, under the franchise agreement, to have that amount awarded as part of the judgment in the proceeding.

Note ~~12~~10. **Audit Expenses.** We and our designees have the right to inspect and/or audit your business records at any time during normal business hours, to determine whether you are current with suppliers and are otherwise operating in compliance with the terms of the franchise agreement and the Operations Manuals. If any audit reveals that you have understated your Net Sales or overstated your local advertising expenditures by more than 2%, or if you have failed to submit timely reports and/or remittances for any 2 reporting periods within any 12-month period, in addition to our right to terminate the franchise under Section 15.2 of the franchise agreement, you must pay the cost of such audit and/or inspection, including the cost of outside auditors and attorneys (to the extent that we incur such costs), together with amounts due for royalty fees, advertising fees and other fees as a result of such underreporting and/or failure to submit reports, along with all late fees and interest which may otherwise be due under the franchise agreement.

Note ~~13~~11. **Insurance.** You must purchase/procure and maintain public liability insurance, property damage insurance, workers' compensation insurance and any insurance required by law covering the operation and location of your restaurant, with insurance carriers reasonably acceptable to us. See Item 8 of this disclosure document for more information regarding the insurance requirements.

Note ~~14~~12. **Renewal Fee.** There is a renewal fee of \$17,500.

Note ~~15~~13. **Service Fee.** If you are in default, we may enter your restaurant premises and exercise complete authority with respect to the operation of your restaurant until such time as we determine, in our sole discretion, that the default has been cured, and you are otherwise in compliance with the franchise agreement. If we exercise this right, you must reimburse us for all our costs and overhead, if any, incurred in connection with our operation of your restaurant, including costs of personnel for supervising and staffing your restaurant and their travel, lodging, meal and other expenses.

Note ~~16~~14. **Supplier Evaluation Fee.** If you wish to purchase any unapproved item, including inventory, and/or acquire approved items from an unapproved supplier, you must provide us the name, address and telephone number of the proposed supplier, a description of the item you wish to purchase, and purchase price of the item, if known. At our request, you must provide us, for testing purposes, a sample of the item you wish to purchase. Your request must be submitted along with a check in the amount of \$500 to cover our costs associated with such examination and/or testing. If we incur any costs above \$500 in connection with testing a particular product or evaluating an unapproved supplier at your request, you or the supplier must reimburse us for our costs, regardless of whether we subsequently approve the item or supplier.

Note ~~17~~15. **Annual Convention/Regional Meeting.** Each year, we may hold an Annual Convention or Regional Meeting, and you must attend. You may be required to pay an attendance fee, and

you will be responsible for all costs of attendance, including travel, lodging, meals and other personal expenses. Currently, there is no fee associated with the Annual Convention or Regional Meeting. All expenses, including your and your attendees' transportation to and from the Annual Convention or Regional Meeting, and your and their lodging, meals and salaries during the Annual Convention or Regional Meeting, are your sole responsibility. If you do not attend the Annual Convention or Regional Meeting, you must pay a \$1,000 non-attendance fee, payable to us by electronic funds transfer.

Note [1816](#). **Training Cancellation Fees.** If you or any designated trainee either cancels or fails to attend any training class or program (whether in connection with the initial training program or any subsequent training) which we schedule, you must pay us a cancellation fee. Currently, the cancellation fee is \$400 per person, per class or as modified by us in the Operations Manuals.

Note [1917](#). **Food Safety and Operations Excellence Report Fee.** If you fail any inspection or evaluation by us or our third-party inspection vendor, we may perform subsequent visits or food safety compliance inspections, and you must pay our costs and expenses for such visits and inspections.

Note [2018](#). **Guest Complaint Resolution Fee.** If you do not resolve a guest complaint to our standards, we may investigate the matter and take any action we deem necessary to resolve the dispute, including, but not limited to, the issuance of a refund. You will be required to pay us a Guest Complaint Resolution Fee, in the amount set forth in the Operations Manual, plus any amounts refunded to a customer on your behalf. Currently the fee is \$10 for the first occurrence; \$25 for the second occurrence \$50 for the third occurrence; and \$100 for the fourth and each additional occurrence.

Note [2419](#). **Critical Operating Standards Violation.** We have established a set of Critical Operating Standards, which govern certain aspects of your operations. If you fail to comply with any of the Critical Operating Standards, you must pay us the then-current Critical Operating Standards Violation Fee ("COS Violation Fee"). The amount of the COS Violation Fee is currently no fee for the first occurrence; \$250 to \$1,000 for the second and all subsequent violations.

Note [2220](#). **Additional Requested Store Opening Assistance & Additional Requested On-Site Assistance.** If you request either additional store opening assistance or subsequent additional on-site assistance from us, subject to the availability of our personnel, we will provide you with assistance at the cost of \$500 per person per day, plus the travel, lodging, meal and other expenses of our personnel.

Note [2321](#). **Additional Training.** We may offer additional training or refresher courses or seminars to be conducted at our headquarters or at another place that we designate, (which may include other franchisees' locations), and you and/or your manager may be required to attend these courses. There is currently no fee for participation, but we reserve the right to charge a fee. You will incur travel and lodging expenses.

Note [2422](#). **Training for Replacement Personnel.** If any of your personnel fail to complete or pass initial training and you must send a replacement to training, or if for any other reason you must send a replacement to training, you must pay their travel and lodging expenses.

Note [2523](#). **Affiliate Brand License.** At your option, and upon our consent, you may offer menu items of our affiliate ~~brand, Frutta Bowls, brands~~ at your ~~Saladworks~~ **SALADWORKS** outlet. You will be required to sign our Affiliate Product Line Addendum (See Exhibit [GH](#)) and pay us a \$7,500 licensing fee.

Note [2624](#). **Survey Fee.** We or our affiliate, SWBF, may periodically assist SALADWORKS restaurants to maintain high quality standards through customer surveys, customer interviews, and other similar initiatives ("Surveys"). The cost of the Surveys will be borne by the Brand Development Fund. However, the cost of the Surveys may be charged directly to you if your restaurant's results from a Survey fall below established minimum standards. Any such fees charged to you will be contributed to the Brand Development Fund.

Note **2725. Use of Proprietary Marks.** If we determine that you have not used the Proprietary Marks in accordance with the franchise agreement, you must pay for the defense or must reimburse us for costs we incurred in providing the defense, including the cost of any judgment or settlement.

Note **2826. Indemnification.** You must indemnify us for: any cost we incur because of your tampering with our system-wide computer network, internet, intranet or extranet system, hardware, Software or Proprietary Software Program; any of your debts and/or taxes for which we may be held responsible; claims, obligations, liabilities and damages arising out of the operation of the Restaurant; claims or obligations related to your improper use of our Proprietary Marks, improper transfer, your infringement of any patent, copyright or any of our proprietary rights, libel, or any form of defamation of us or our system; any attorneys' fees incurred in our defense of you; any costs or liabilities incurred if we must operate your restaurant for any reason; and any sums we must pay to effectuate your assignment to us of your telephone numbers.

Note **2927. Liquidated Damages.** If the Franchise Agreement is terminated due to your default, you must pay us the average monthly Royalty Fee and Brand Fund Contribution payable by you for the 12 months prior to your default multiplied by the lesser of 36 months or the number of months remaining in the term of your Franchise Agreement.

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**Item 7 ESTIMATED INITIAL INVESTMENT**

**A. YOUR ESTIMATED INITIAL INVESTMENT  
(FOR A SINGLE RESTAURANT)**

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment Is To Be Made
Initial Franchise Fee <sup>1</sup>	\$35,000	Lump sum	On signing franchise agreement	Us
Architectural Plan Review <sup>2</sup>	\$0 - \$1,000	As incurred	On request of our PDP	Us or our preferred architect
Architect Fees <sup>2</sup>	<del>\$12,000</del> <u>13,500</u> - <del>\$15,000</del> <u>500</u>	As incurred	Before opening	Our preferred architect or your local architect
Permits & License Fee <sup>3</sup>	\$1,500 - \$5,000	As incurred	Before opening	Contractors or government agencies
Leasehold Improvements <sup>4</sup>	\$250,000 - <del>\$310</del> <u>325,000</u>	As incurred	Before opening	Contractors
Equipment <sup>5</sup>	\$150,000 - \$165,000	As incurred	Before opening	Designated Vendor
Furniture <sup>5</sup>	<del>\$914,000</del> - <del>\$1822,000</del>	As incurred	Before opening	Designated Vendor
Millwork	\$40,000 - \$55,000	As incurred	Before opening	Vendors
Smallwares <sup>6</sup>	<del>\$910,000</del> - <del>\$11,000</del> <u>12,500</u>	As incurred	Before opening	Designated Vendor
Exterior Signage <sup>7</sup>	\$6,000 - \$14,000	As incurred	Before opening	Vendor
Interior Signage and Graphics <sup>8</sup>	\$1,000 - \$2,500	As incurred	Before opening	Vendors

Type of Expenditure	Amount	Method of Payment	When Due	To Whom Payment Is To Be Made
Technology Systems <sup>9</sup>	<del>\$20,300</del> <del>\$25,200,000</del> - <u>\$32,000</u>	As incurred	Before opening	Vendors
Grand Opening Marketing <sup>10</sup>	\$15,000	As incurred	On or before opening	Vendors
Uniforms, Menu Materials, Office Supplies	<del>\$3,757,500</del> - <del>\$4,500</del>	As incurred	Before opening	Vendors
Travel & Living Expenses While Training <sup>11</sup>	\$0 - <del>\$27,500</del>	As incurred	During training	Transportation, motels & restaurants
Opening Inventory	<del>\$79,000</del> - <del>\$14,500</del> - <u>\$12,000</u>	As incurred	Before opening	Designated Vendors
<del>Insurance</del> <sup>12</sup> <u>Insurance – 3 Months</u> <sup>12</sup>	\$1,500 - \$3,500	As incurred	Before opening	Insurer
Additional Funds – 3 <del>months</del> <sup>13</sup> <u>Months</u> <sup>13</sup>	\$15,000 - \$35,000	As arranged	As incurred	Landlord, utilities, suppliers, etc.
<b>TOTAL</b>	<del>\$576,557</del> - <del>\$728,457</del> <u>\$590,000 - \$764,500</u>			

Explanatory Notes to Chart 7(A) Above:

The estimates in the table above for opening a single SALADWORKS restaurant are calculated for strip center locations and are based on both our experience franchising Restaurants and our preferred architect's and contractor's estimates. Costs for a non-traditional location will likely be lower for leasehold improvements, equipment and furniture, millwork, smallwares, signage, miscellaneous opening costs and opening inventory. All fees and payments are non-refundable, unless otherwise stated or permitted by the payee.

You must use your own non-borrowed funds to cover 20% to 30% of the total projected costs associated with the development and opening of your restaurant, depending on your lender's requirements.

Note 1

Please see Item 5 for information on incentive programs that may offer a discount on the Initial Franchise Fee. The amount stated in the Table is for one outlet operated pursuant to a single Franchise Agreement.

Note 2

Our preferred architect, to be engaged by you, will prepare the architectural plans for your restaurant based on the PDP, which is provided at no cost. You must provide us with complete architectural plans for our review and approval. If you do not use our preferred architect and choose to use a local architect, you must pay our preferred architect an architectural plan review fee of \$1,000, payable when you request the PDP. We, or third-party vendor that we choose, will review the architectural plans before or at the time of lease signing, after we have accepted your location, to ensure compliance with the PDP. The PDP includes: (i) AutoCad file of our restaurant designs and layouts; (ii) standards and specifications manual; and (iii) design guidelines. The PDP is to be used by your local architect, identified and engaged by you, to prepare site-specific scaled architectural, mechanical, electrical and plumbing drawings necessary for: (i) obtaining building permits from local authorities; (ii) obtaining landlord approval; and (iii) assisting with identifying a qualified general contractor for the construction and/or buildout of your restaurant. Your general contractor must construct your store in conformance with the PDP and the

architectural plans. We will require periodic updates from your general contractor to ensure compliance with the PDP. You must have our final approval to open your restaurant.

#### Note 3

Depending on your general contractor or subcontractor, some permit costs and license fees also may be included in the construction estimate for the premises of your restaurant.

#### Note 4

You must engage a qualified licensed general contractor approved by us to construct and/or build out the premises of your restaurant. These estimates are based on our new SALADWORKS prototypical restaurant design of 1,600 - 2,000 square feet and assume that the premises contains a level concrete floor suitable for floor covering, demising walls, air conditioning, electricity, gas, sewers, bathroom facilities, water and plumbing that meet code in your geographic area and that are suitable for your restaurant. This estimate does not include the cost for retaining the qualified licensed general contractor. Costs will vary depending on many factors, including the geographic location of your restaurant, the size of the premises, the availability and cost of labor and materials, the condition of the premises and the amount of work your landlord is willing to perform, at its expense, on the buildout of your restaurant.

Based on our experience, you may receive certain tenant improvement allowances from your landlord, which are typically paid back to you by your landlord within 90 days of opening. The range for tenant allowance, if received, is estimated to be between \$20,000 and \$55,000.

#### Note 5

You may be able to lease from third parties some or all of the furniture, fixtures, and equipment necessary to operate your restaurant. Leasing furniture, fixtures, and/or equipment may significantly reduce your initial investment by spreading these “start-up” costs over a longer period of time. The estimate set forth in the table assumes that you purchase your furniture, fixtures, and equipment. If you lease these items, you should expect to pay an initial payment of 20% of the price of the furniture, fixtures, and/or equipment (as a “down payment”) and the first and last months’ rent under the lease. We cannot estimate the effective annual interest rate or the estimated interest payments required, as these figures vary over time and depend on the lessor, the amount of equipment, furniture, and/or fixtures being leased, the terms of the lease, and your creditworthiness, among other factors. Our equipment vendors must approve any plans that are completed by other vendors. If you sign our Affiliate Product Line Addendum to offer Frutta Bowls products at your Restaurant, you may incur an additional \$18,500 in equipment costs plus tax, freight, and installation fees.

#### Note 6

If you sign our Affiliate Product Line Addendum to ~~offer Frutta Bowls~~ products from our affiliated restaurant brands at your Restaurant, you will need an additional \$5,000 to \$6,000 in smallwares.

#### Note 7

The cost of your exterior sign will vary depending on the size allowed by the landlord and municipality. It will vary based on the number of signs you are allowed/choose to have as well as any work that needs to be done to the outside of the building to prepare for the installation of the sign.

#### Note 8

If you sign our Affiliate Product Line Addendum to offer ~~Frutta Bowls~~our affiliate restaurant products at your Restaurant, you will need additional signage in the amount of \$500 plus tax and freight.

#### Note 9

This estimate covers the initial monthly Technology Bundle Fee for a single POS unit and a double POS unit, Online Ordering, Loyalty Program, Restaurant Music service, Profit and Loss tool, PCI Compliance Services, Intranet access, and Technology Development Fee. This estimate also includes menu boards. If you sign our Affiliate Product Line Addendum to offer Frutta Bowls products at your Restaurant, you will need additional menu boards in the amount of \$3,000. See Item 11 for more information regarding our POS System requirements.

#### Note 10

You must spend at least \$15,000 to conduct a Grand Opening Advertising Program beginning 2 weeks before and immediately on opening your restaurant, and you must provide proof of such expenditures before we approve your restaurant opening. We must approve the Grand Opening Advertising Program. See Item 11 for more information regarding the Grand Opening Advertising Program and other advertising expenses.

#### Note 11

This range represents the estimated costs associated with your travel, lodging, meal, and certain other expenses during your attendance at our Initial Training Program. The low end of this range assumes that you live in Philadelphia, Pennsylvania and will therefore not incur any additional expenses in attending the Initial Training Program.

#### Note 12

You must obtain insurance policies protecting yourself and us, and your and our respective officers, directors, partners, and personnel, against any demand or claim for personal injury, death, or property damage, or any loss, liability, or expense arising from the operation of your restaurant.

These policies must be written by a responsible carrier or carriers acceptable to us, and must include, at a minimum, the coverage described in Section 9 of the franchise agreement (unless we require additional coverage and higher policy limits). If the coverage required by the lease and the franchise agreement differs, the higher limits will apply.

If you perform any construction, renovation, refurbishment or remodeling of your restaurant, you must also obtain Builder's All Risks insurance and performance and completion bonds in forms and amounts, and written by a carrier or carriers, reasonably satisfactory to us.

You must provide us with Certificates of Insurance evidencing required insurance coverage. See Item 8 for additional information regarding our insurance requirements.

#### Note 13

The estimate for additional funds includes funds you will need during the first 3 months of operations, and is based on our experience and includes, but not limited to wages for hourly employees, (does not include a salary or draw for you), supplier payments, rent payments, utilities, bank fees and other miscellaneous costs and purchases. This estimate does not include your royalty fee or advertising fee payments, which are based on your Net Sales. However, this is only an estimate, and it is possible that you will need additional working capital during the first 3 months you operate your restaurant and for a longer time period after that.

**B. YOUR ESTIMATED INITIAL INVESTMENT**  
**(DEVELOPMENT AGREEMENT – 3 RESTAURANTS AS EXAMPLE)**

**YOUR ESTIMATED INITIAL INVESTMENT<sup>1</sup>**

<b><u>TYPE OF EXPENDITURE</u></b>	<b><u>AMOUNT LOW</u></b>	<b><u>AMOUNT HIGH</u></b>	<b><u>METHOD OF PAYMENT</u></b>	<b><u>WHEN PAY</u></b>	<b><u>TO WHOM PAYMENT IS TO BE MADE</u></b>
<u>Development Fee<sup>2</sup></u>	<u>\$105,000</u>	<u>\$105,000</u>	<u>Lump Sum</u>	<u>Upon execution of Development Agreement</u>	<u>Us</u>
<u>Initial Investment to Open Initial Restaurant<sup>3</sup></u>	<u>\$555,000</u>	<u>\$729,500</u>	<u>See Chart A of this Item 7 for estimated initial investment to open a single restaurant.</u>		
<b><u>TOTAL<sup>4</sup></u></b>	<b><u>\$660,000</u></b>	<b><u>\$834,500</u></b>	<u>This is the total estimated initial investment to enter into a Development Agreement for the right to own a total of three (3) restaurants, as well as the costs to open and commence operating your first restaurant during its initial three (3) month period of operations (as described more fully in Chart A of this Item 7). See Note 3.</u>		

Explanatory Notes to Chart 7(B) Above:

Note 1

All fees and payments are non-refundable, unless otherwise stated or permitted by the payee. This Chart details the estimated initial investment associated with executing a Development Agreement for the right to own and operate three (3) Restaurants, as well as the initial investment to open your Initial Restaurant under your Development Schedule.

Note 2

Development Fee. The Development Fee is described in greater detail in Item 5 of this Disclosure Document, and this Development Fee is for the right to open and operate a total of three (3) restaurants (provided you comply with your development obligations under the Development Agreement). If you choose to open three (3) or more restaurants, your Development Fee will be calculated as the sum of the following: (i) \$35,000, multiplied by (ii) the number of restaurants you are granted the right to develop pursuant to the Development Agreement.

Note 3

Investment in Connection with Initial Restaurant. This figure represents the total estimated initial investment required to open the initial restaurant you agree to open and operate under the Development Agreement. You will be required to enter into our current form of franchise agreement to govern this restaurant at the same time you sign your Development Agreement. The range includes all the items outlined in Chart 7.A. of this Item, except for the \$35,000 Initial Franchise Fee because, upon full payment of the Development Fee, you will not be required to pay any Initial Franchise Fee in connection with your initial restaurant. Please see Chart 7.A. for more details on this initial investment range.

Note 4

Total Estimated Initial Investment. Please note that this row does not include the initial investment

you will need to undertake in connection with opening your second and any other additional restaurants you are granted the right to open under your Development Agreement. These amounts were not included because you are not likely to incur such amounts until more than three (3) months after you have opened your initial restaurant.

## **Item 8**

### **RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES**

You must operate your restaurant in strict conformance with standards, specifications, recipes, techniques, systems and procedures which we prescribe in various confidential manuals and writings prepared by us for use by you in operating your restaurant (collectively the “Operations Manuals”), and which we may change in our sole discretion. The Operations Manuals cover nearly all aspects of your restaurant’s operations, such as processes, procedures and training techniques.

#### Approved Services, Products and Suppliers

You may only offer approved services and products (“Approved Services and Products”) at your restaurant. Currently, neither we, nor any of our affiliates, are an approved supplier of any required services or products. No franchisor officer owns an interest in any supplier. We will provide you with a list of the Approved Services and Products in the Operations Manuals. All Approved Services and Products must meet our standards and specifications. In order to: (i) better assure the quality and supply of the Approved Services and Products and (ii) enable us, in our sole discretion to take advantage of marketplace efficiencies, we have the right to require you to purchase certain Approved Services and Products only from us or other suppliers or distributors approved or designated by us. We may also develop certain Proprietary Products which you must purchase from us, our affiliates, or suppliers and distributors approved by us, and offer for sale at your restaurant.

You must at all times maintain sufficient levels of inventory to adequately meet consumer demand and to adequately service the customers at your restaurant. You must purchase all inventory, equipment, fixtures, furnishings, product display units, signs, uniforms, supplies and materials from designated or approved suppliers, or from us. You must offer services and products in the manner we prescribe, provide quality customer service and otherwise operate your restaurant in such a manner which will serve to emulate and enhance the image intended by us for the SALADWORKS system.

We formulate and modify our standards and specifications for services and products based on the collective experience of our franchisees and our principals. Our standards and specifications are described in the franchise agreement, the Operations Manuals, and other written documents. We have the right, under the franchise agreement, to change the standards and specifications applicable to the operation of your restaurant, including standards and specifications for products, signs, furnishings, supplies, fixtures, inventory and equipment by written notice to you or through changes in the Operations Manuals. You may incur increased costs to comply with these changes at your own expense; however, no change will materially alter your fundamental rights under the franchise agreement. We will notify you of any change to our standards and specifications by way of written amendments to the Operations Manuals or otherwise in writing.

We may, in our sole discretion, waive or modify any obligation of other SALADWORKS franchisees under any agreement, and no such waiver or modification will obligate us to grant a similar waiver or modification to you.

If you wish to obtain equipment, foodstuffs, beverages or paper goods (other than Proprietary Food Products or the Proprietary Trademarked Products) from a supplier or distributor that is not on our list of approved suppliers, you may request our approval of the supplier or distributor. We are not obligated to consider requests for approval of additional suppliers or distributors, but if we agree to do so, you must pay us a fee, which will not exceed the cost of the evaluation and the actual cost of product testing, if any.

Currently, this fee is set at a minimum of \$500. In order to be approved, the supplier's or distributor's product must conform in every respect to our standards and specifications, and the supplier or distributor must, in our sole judgment, have a good business reputation, be able and willing to provide sufficient quantities of the product and adequate service to our franchisees, and maintain processing and distribution centers which meet all requisite health and safety standards. The supplier or distributor must also provide us with information that we consider necessary to analyze the supplier or distributor's suitability, and the composition and conformity of the product to our standards and specifications. This evaluation may include a sampling of the product at either the supplier's/distributor's or our place of business, as we determine. Where appropriate, the supplier or distributor must provide us with product liability insurance. All suppliers and distributors must agree to provide reports to us with respect to all purchases by our franchisees. We cannot predict with any certainty how long an evaluation will take, but we will attempt to complete our evaluation within 30 days, and, on the completion of our evaluation, we will inform you in writing of our approval or disapproval of your request. On approval, the supplier or distributor will be added to our approved list, but our approval of a supplier or distributor will relate only to the item or product line evaluated and specifically approved by us. We do not make our criteria for supplier or distributor approval available to our franchisees. We may revoke our approval of particular products or suppliers when we determine that any products or suppliers no longer meet our standards and specifications. On receipt of written notice of such revocation, you must cease purchasing products from that supplier.

We and/or our affiliates may derive revenue from your purchase of certain foodstuffs and other required products, including purchases from designated or approved suppliers. We maintain a list of approved suppliers which currently pay us or our affiliates an administrative fee based on your purchases. The administrative fee paid to us by our currently-approved suppliers for franchisee purchases of foodstuffs and other required products varies between \$0.05 to 0.20 per lb. and/or \$.30 to \$12.00 per case, depending on the type of product purchased. We will supply you with a list of all approved suppliers on request after you sign the franchise agreement and pay the initial franchise fee.

We have established a Prime Supplier Program (the "Prime Supplier Program"). Under this program, which is subject to change, we have designated an exclusive distributor of Proprietary and non-proprietary food, paper and janitorial products. We currently receive an administrative fee based on the above purchases. If you offer menu items of any of our affiliate brand Frutta Bowls restaurant brands, you will be required to purchase certain ingredients through the Prime Supplier Program at the prices negotiated by us or our affiliates. ~~Our affiliate Frutta Bowls will receive an administrative fee based on your purchases of ingredients for their menu items. In order to obtain the pricing we or our affiliates negotiate, you must sign the Sysco Application and Agreement attached as Exhibit I to this disclosure document. From time to time, we may negotiate other purchase arrangements, including price terms, with designated and approved suppliers on behalf of all franchisees, and you may be required to use these designated and approved suppliers in accordance with our negotiated terms.~~

We provide no material benefits (such as the grant of additional franchises) based on your use of designated sources; however, failure to use approved items or designated suppliers and contractors may be a default under the Franchise Agreement.

Going forward we expect to receive revenue from franchisee purchases and leases and from these contracts with our suppliers. In the fiscal year ending September ~~24, 2023~~29, 2024, we received \$1,~~407,146~~356,213 in revenue from franchisee purchases specific to SALADWORKS (including fee payments from our designated prime supplier and approved suppliers), which comprised 4.2% of our total revenue of ~~\$34,827,414~~32,134,573.

~~If you offer menu items of our affiliate brand Frutta Bowls, Frutta Bowls will receive revenue from our suppliers based on your purchases of ingredients for these menu items. In the fiscal year ending September 24, 2023, our affiliate Frutta Bowls did not receive any revenue from required purchases by franchisees.~~

The cost of all required purchases and leases may represent between 15% and 30% of your total purchases and leases in connection with your establishment of a SALADWORKS restaurant. The cost of all required purchases and leases may represent between 40% and 60% of your total purchases and leases in connection with your operation of a SALADWORKS restaurant.

#### Leases and Leasehold Improvements

You must find an acceptable site for your restaurant. You are encouraged to use the services of our preferred broker, or a reputable broker in your search area. Assistance in identifying a reputable broker is provided in our Store Development Manual. You or your broker must present sites to us for our evaluation.

Our preferred architect or your local architect will prepare the architectural plans for your restaurant based on the PDP, which we provide to you at no cost.

Your restaurant must be designed, constructed, equipped, decorated and supplied in compliance with the PDP. You must repair, refinish, repaint, replace, remodel and/or otherwise redo your restaurant, equipment, furnishings, fixtures, decor, and any other tangible part or property of your restaurant at your expense to bring your restaurant into conformance with other franchises of the type being opened at the time of such direction. Typically, we require a full remodel on renewal or transfer, but we may direct changes at any time. Typical full remodeling costs range from \$75,000 to \$150,000 but could be higher depending on the scope of work and condition of your space.

#### Advertising

We must approve all advertising before first publication or use. Our Local Store Marketing Manual provides advertising requirements, and non-mandatory advertising guidelines and recommendations.

#### Insurance

You must purchase/procure and maintain public liability insurance, property damage insurance and workers' compensation insurance that we require, and any insurance that the law requires, covering the operation and location of your restaurant, from insurance carriers reasonably acceptable to us. Currently, you must maintain liability insurance including general liability coverage in a minimum amount of \$1,000,000 per occurrence and \$2,000,000 in the aggregate limit. General liability coverage should include hired and non-owned auto coverage in a minimum limit of \$1,000,000. If you have a delivery vehicle, you must purchase commercial auto insurance for your vehicles. You must carry all insurance required by the lease of your location or by any lender or equipment lessor you select, and such workers' compensation insurance required by applicable law. Except for your workers' compensation insurance policy, you must add us to all insurance policies as an additional insured, the cost of which is to be paid by you. No insurance policy may be subject to cancellation except on at least 30 calendar days' prior written notice to us from the insurance carrier. We have the right to increase or otherwise modify the minimum insurance requirements on 30 days' prior written notice to you, and you must comply with any requirements within the time specified in that notice.

#### Computer Hardware and Software Components

Our present computer hardware and software requirements are listed in detail in Item 11.

### **Item 9 FRANCHISEE'S OBLIGATIONS**

**This table lists your principal obligations under the franchise agreement. It will help you find more detailed information about your obligations in this agreement and in other items of this disclosure document.**

<b>Obligation</b>	<b>Section of Franchise Agreement</b>	<b>Section of Development Agreement</b>	<b>Disclosure Document Item</b>
a. Site selection and acquisition/ lease	1.3, 7.1-7.3 and Site Selection Addendum	Section 1 and Exhibit A of	7, 11 and 12
b. Pre-opening purchases/ leases	6.2, 6.4, 6.5, 7.1-7.3, 7.8 and 7.9	Nothing Additional	7 and 8
c. Site development and other pre-opening requirements	7.2, 7.3, 7.5 and Site Selection Addendum	Sections 1, 5 and Exhibit A	6, 7, 8 and 11
d. Initial and ongoing training	8	Nothing Additional	11
e. Opening	7.7	Nothing Additional	11
f. Fees	3, 6.6, 6.8, 6.9, 7.5, 7.7, 7.8.3, 7.11, 7.25, 7.26, 8.2, 11, 12.1-12.4, 14.5	Section 2	5 and 6
g. Compliance with standards and policies/operations manual	6.1 and 7	Nothing Additional	8 and 11
h. Trademarks and proprietary information	4 and 5	Nothing Additional	13 and 14
i. Restrictions on products/ services offered	7.8, 7.9 and 7.10	Nothing Additional	8, 12 and 16
j. Warranty and customer service requirements	7.10	Nothing Additional	15
k. Territorial development and sales quotas	1.4	Section 1 and Exhibit A	12
l. Ongoing product/ service purchases	7.5, 7.6, 7.8 & 7.9	Nothing Additional	8 and 11
m. Maintenance, appearance and remodeling requirements	2.2.3, 7.5, 7.11, 7.21, 7.23	Nothing Additional	6, 8 and 11
n. Insurance	9	Nothing Additional	6 and 8
o. Advertising	6.5 and 12	Nothing Additional	6 and 11
p. Indemnification	7.12.3, 7.18, 13.2, 14.2.2, 15.5, 22.8 and Attachment 4	Nothing Additional	6
q. Owners' participation/ management/staffing	7.10, 7.15, 7.16	Nothing Additional	11 and 15
r. Records and reports	10 and 11	Nothing Additional	6
s. Inspections and audits	3.3, 7.11, 10, 11, 15.2.9, 15.2.23, 16.1.11,	Nothing Additional	6 and 11
t. Transfer	14	Section 8	17
u. Renewal	2.2 and 22.5	Nothing Additional	17
v. Post-term obligations	16 and 17.2	Sections 12 and 13	17
w. Non-competition covenants	14.4.4 and 17	Section 16	17

Obligation	Section of Franchise Agreement	Section of Development Agreement	Disclosure Document Item
x. Dispute resolution	18	Sections 13 through 22	17
y. Guaranty	20 and Attachment 2	Nothing Additional	15

**Item 10  
FINANCING**

We do not offer direct or indirect financing, and we do not guarantee your note, lease or any of your obligations.

**Item 11  
FRANCHISOR’S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING**

**Except as listed below, we are not required to provide you with any assistance.**

**Single Unit Franchise Agreement**

Pre-Opening Obligations

Before you open your restaurant, we will do the following:

~~1.~~ If you have entered into a Development Agreement, we will discuss and agree upon your Development Area under your Development Agreement.

~~2.~~ We will loan you an electronic copy of the Operations Manuals, which we may amend periodically. (Franchise Agreement, Section 6.1) The Tables of Contents to the Operations Manuals are included in Exhibit D to this disclosure document.

~~23.~~ We may conduct a Franchise Orientation Seminar, which may be, in our sole discretion, either at our offices or via webinar. (Franchise Agreement, Section 6.3)

~~34.~~ We will provide initial training (except for the sanitation certification course, which you will have completed prior to attending Saladworks training). We will train you and up to 3 of your management personnel. While our training program is offered free of charge, you must pay all travel, lodging, meal and other expenses for yourself and your management personnel. If you are a partnership, corporation or limited liability company, at least 1 of the trainees must be your general partner, principal shareholder or manager, as appropriate. (Franchise Agreement, Section 7.6)

The required training lasts up to 4 weeks. Two of those weeks will be spent in the Philadelphia, Pennsylvania, area for classroom and hands-on training, followed by up to two weeks of training in your own restaurant; or another location we designate. The details of our Initial Training Program are as follows:

## TRAINING PROGRAM

Subject	Hours of Classroom/Virtual Training	Hours of On-the-Job Training	Location
Orientation/Welcome	<del>0</del> <u>1</u>	<del>4</del> <u>2</u>	Philadelphia, PA Area/Virtual
Daily Operations	<del>0</del> <u>2</u>	<del>28</del> <u>24</u>	Philadelphia, PA Area/Virtual
<del>People Operations</del> Product/Recipes	<del>3</del> <u>2</u>	<del>20</del> <u>24</u>	Philadelphia, PA Area/Virtual
Guest Service	<del>0</del> <u>1</u>	4	Philadelphia, PA Area/Virtual
POS/IT Training	<del>1</del> <u>2</u>	4	Philadelphia, PA Area/Virtual
Marketing	2	<del>0</del> <u>2</u>	Philadelphia, PA Area/Virtual
Supply Chain	1	<del>2</del> <u>4</u>	Philadelphia, PA Area/Virtual
Management Operations	<del>8</del> <u>2</u>	<del>14</del> <u>12</u>	Philadelphia, PA Area/Virtual
Financial	2	4	Philadelphia, PA Area/Virtual
<b>Total</b>	<del>17</del> <u>15</u>	80	

The training program is conducted by and under the supervision of ~~Nolan Woods. Nolan~~Katie O'Rourke. Katie has been our ~~Vice-President of Operations & Senior~~ Training Manager since April 2023. ~~Prior to joining Saladworks, Nolan was Chief of Operations for The Singelyn Group 2024~~ and has been with us and our affiliates for 3 years. Katie has more than ~~20~~18 years of experience in the subjects taught in the training program. We may substitute other trainers to supervise the training program. You or a designated operations partner and your manager must successfully complete the training program to our satisfaction. A minimum of two (2) people must successfully complete the training program at least fifteen (15) days prior to opening.

The classroom portion of the training program is conducted virtually via webinar, and the on-the-job training is conducted at our company-owned SALADWORKS restaurant currently located in the East Norriton, Pennsylvania, area. Based on availability, we also may designate alternative training restaurants that may be closer to your location. The Application of Procedures portion of your training occurs at your restaurant with you and your staff prior to opening. In addition, there is a sanitation certification course as prepared by the National Restaurant Association ("NRA") that you will be required to take online and then we will proctor the exam. You and your manager must successfully complete this sanitation certification course as prescribed by the instructor.

The number of hours you spend on each subject in your training program may be changed in our sole discretion, and will vary, depending on your previous restaurant experience. In addition, ~~1~~one of our representatives will assist you with the required mock opening of your restaurant immediately before the opening of your restaurant to the public. (See above in this Item 11; Section 6.6 of the franchise agreement).

You must train your other personnel. We will provide you with guidelines, recommendations and materials, some of which will be on our private internet site, related to training your management or non-management personnel. You may use these training resources, or may choose to use alternate training resources, so long as your management and non-management personnel are trained to operate your restaurant in a System-compliant, legal and safe manner. We will provide you with updated guidelines,

recommendations and materials as they are developed. All training materials that we provide will at all times remain our or our affiliates' property, and you agree not to challenge our or our affiliates' title or rights in or to the training materials. You may not make any unauthorized disclosure, duplication or other use of any portion of the training materials.

We may also offer additional training or refresher courses or seminars to be conducted at our corporate headquarters or at another place that we designate, and you and/or your manager may be required to attend these courses, at your expense. The fee for participation is currently \$0, but we reserve the right to charge a reasonable fee. You will incur travel and lodging expenses. However, attendance will not be required at more than 4 such programs in any calendar year, which will not collectively exceed 8 business days in duration during any calendar year. (Franchise Agreement, Section 8.3)

4. Each year, we may hold an Annual Convention or Regional Meeting, which you must attend. There may be an attendance fee, and you will pay all costs of attendance, including travel, lodging, meals and other personal expenses. If you do not attend the Annual Convention or Regional Meeting, you must us pay a \$1000 fee by electronic funds transfer. (Franchise Agreement, Section 6.9)

5. Our preferred architect or your local architect will prepare the architectural plans for your restaurant based on the PDP, which we provide to you at no cost, specifying the design and architectural requirements for the construction and/or buildout of your restaurant. You must provide us with the architectural plans for our review and approval, and unless you use our preferred architect, you must pay us an architectural plan review fee of \$1,000 when you request the PDP. We, or a third-party vendor that we choose, will review the architectural plans before or at the time of lease signing, after we have accepted your location, to ensure compliance with the PDP. (Franchise Agreement, Section 6.4).

6. We will provide written specifications and designate sources of supply from which you agree to purchase inventory, goods and supplies necessary for the startup and ongoing operations of your restaurant. We do not provide, deliver, or install these items for you. (Franchise Agreement, Section 6.2)

7. You must conduct an opening advertising program for your restaurant before and immediately on opening your restaurant ("Grand Opening Advertising Program"). You must spend at least \$15,000 for the Grand Opening Advertising Program and provide proof of such expenditures before we approve your restaurant to open. You must submit a detailed Grand Opening Advertising Program plan to Franchisor for approval at least 120 days before your planned Grand Opening date. We must approve your Grand Opening Advertising Program, and you must use the media and advertising formats we designate. If you fail to conduct the Grand Opening Advertising Program we require, we may either withhold approval for you to open your restaurant or deduct any amount not spent by you during the Grand Opening Advertising Program up to \$15,000 via EFT and contribute this amount to the Brand Development Fund. We also may, in our sole discretion, elect to terminate your franchise. (Franchise Agreement, Section 6.5)

8. One to 2 days before your restaurant first begins operations, we will assist you in conducting a required mock opening of your restaurant. You must cooperate fully with us in conducting the mock opening, as described in the Operations Manuals or otherwise in writing by us. We will send 1 or more of our representatives to assist with your restaurant's operation during the initial opening period. We will provide up to 5 days of on-site assistance if your restaurant is your first SALADWORKS restaurant, up to 3 days of on-site assistance if your restaurant is your second SALADWORKS restaurant and up to 1 day of on-site assistance if your restaurant is your third or subsequent SALADWORKS restaurant. During this period, our representative will also assist you in establishing and standardizing procedures and techniques essential to the operation of a SALADWORKS restaurant. If you request additional assistance from us during the opening period, and if we, in our sole discretion, consider it necessary, feasible and appropriate to comply with the request, you must reimburse us for our expenses in providing the additional assistance at our then-current service fee. (Franchise Agreement, Section 6.6)

## **Site Selection and Opening**

1. You will operate your restaurant at the ~~accepted location~~Approved Location that you and we agree on. If we have not accepted a location for your restaurant as of the date you sign the franchise agreement, you will sign the Site Selection Addendum attached as Attachment 1 to the franchise agreement, the terms of which will govern your and our site selection obligations. (Franchise Agreement, Section 7.2) Under the Site Selection Addendum, you will be given an exclusive “Site Search Area” in which you must locate a site for your restaurant. You may submit a site for our approval outside of the Site Search Area, if it is not within the protected territory or site search area of another franchisee. You must locate a site which we accept within 6 months after the signing of your franchise agreement. Failure to find a site for your restaurant within 6 months after the signing the franchise agreement may result in the termination of the franchise. If you have not signed a lease or purchased a site within 90 days after receiving our acceptance, we may withdraw our acceptance. We do not typically own any premises and lease them to franchisees.

We may consider the following – among other things – when evaluating your proposed site: (i) size and current design/layout, demographic characteristics, traffic patterns, allowed design and building, parking, visibility, and allowed signage; (ii) competition from other businesses that are offering or providing products and/or services that are similar or directly competitive with those of your restaurant; (iii) zoning restrictions and other commercial characteristics; and (iv) the size, appearance, and other physical characteristics of the proposed site. We do not assist with conforming your site or proposed site to any local ordinance and/or codes, nor do we assist in constructing, remodeling, or otherwise decorating the site.

If we determine that an on-site evaluation would be advisable, we will conduct a visit as part of our evaluation of your request for site acceptance. We will conduct 1 visit at our expense. After the first visit, you must reimburse us for our expenses, including the costs of travel, lodging and food. The expenses associated with site evaluation are not refundable and will vary depending on factors such as the distance of the proposed site from our headquarters, the accommodations selected by us and the length of stay required for an evaluation. The site selection expenses will not be collected or imposed on behalf of, nor paid to any 3<sup>rd</sup> party, in whole or in part, except to the extent that the expenses are paid to unaffiliated airlines, hotels and restaurants. In almost all cases, we consider on-site evaluations necessary.

2. Under the terms of the franchise agreement, you must begin operations at your restaurant within 12 months after signing the franchise agreement. You may not open your restaurant unless you receive our prior written approval.

3. The typical length of time between the signing of the franchise agreement and the opening of a restaurant is 12 months. This period can be longer or shorter, depending on the time of year, how quickly your site is identified and secured, availability of financing, approval of building permits, local construction delays, timing of your and/or your manager’s completion of initial training and other factors. (Franchise Agreement, Section 7.7)

4. If you have entered into a Development Agreement to open and operate multiple restaurants, your Development Agreement will include a Development Schedule containing a deadline by which you must have each of your restaurants open and operating. Your Development Schedule may depend on the number of restaurants you are granted the right to open and operate. (Development Agreement, Section 5).

If you fail to open any restaurant within the appropriate time period outlined in the Development Agreement, we may terminate your Development Agreement. You will not have any further development rights within the Development Area upon termination of your Development Agreement, except to continue operating the restaurant(s) that were already open and operating as of the termination date. We must approve of the premises you choose for each restaurant you are required to open under the Development Agreement.

## **Obligations After Opening**

### **Post-Opening Assistance**

#### **Required**

We will provide you continuing consultation and advice as we consider necessary and appropriate regarding the management and operation of your restaurant. We will provide that assistance, in our sole discretion, by telephone, facsimile, intranet communication and on-site visits. If you require and request additional on-site assistance from us, subject to the availability of our personnel, we will provide you with assistance at the cost of \$500 per person per day, plus the reasonable travel, lodging, meal and other expenses of our personnel. (Franchise Agreement, Section 6.7)

#### **Discretionary**

Additionally, we may, in our sole discretion, but are not obligated to do the following:

1. Hold an Annual Convention or Regional Meeting at a location we select. You must attend the Annual Convention or Regional Meeting. You must pay all expenses, including your and your attendees' transportation to and from the Annual Convention or Regional Meeting, and your and their lodging, meals and salaries during the Annual Convention or Regional Meeting. We or our affiliate, SWBF, may use expenditures from the Brand Development Fund for purposes related to the Annual Convention and/or Regional Meeting, including costs related to production, programs, and materials. If you do not attend the Annual Convention or Regional Meeting, you must pay us a \$1,000 fee by electronic funds transfer. (Franchise Agreement, Section 6.9)

### **Advertising and Marketing**

We will conduct advertising on behalf of the system through the Brand Development Fund (see below). Neither we nor SWBF are required to spend any amount on advertising, promotion, public relations, merchandising or media in your trade area.

### **Brand Development Fund**

We have established a Brand Development Fund ("BDF") into which you are currently required to contribute 3% of weekly Net Sales. We reserve the right to increase your required Brand Development Fund contribution to an amount up to 5% of Net Sales upon 30 days' written notice, however, any increase in the required Brand Development Fund contribution will be accompanied by a proportional reduction in your Local Advertising Requirement, such that your combined Brand Development Fund contribution and Local Advertising Requirement will in no event exceed 5% of Net Sales during the term of the Franchise Agreement. Company-owned and operated Saladworks restaurants will contribute to the BDF on the same basis as provided for in our franchise disclosure documents (FDD) in the years that we establish these Saladworks restaurants. The purpose of the BDF is to increase consumer demand for the Saladworks brand through the research, testing, creation, development, production and execution of our menu and marketing programs and materials across all elements of the marketing mix, including but not limited to advertising, promotion, public relations, merchandising and media. These media include traditional media and non-traditional media, including but not limited to digital media, social media, paid search, search engine optimization, push notifications, targeted emails, and website marketing, which may change over time. We have sole discretion over all aspects of the research, testing, creation, development, production and execution of marketing programs and materials financed by the BDF, including the planning, purchasing and placement of media.

The BDF may be used for any and all costs to direct, oversee, maintain, administer, prepare and produce marketing programs and materials, including but not limited to the cost of planning, purchasing and placement of media; the cost of retained relationships with advertising, public relations and product development agencies; the cost of developing and maintaining internet websites, smartphone apps and

social media accounts and pages; and the cost of personnel in Saladworks marketing and other functional departments that assist in any way with the aforementioned research, testing, creation, development, production and execution of menu and marketing programs and materials. The BDF will not spend any money on any marketing, advertising or promotion that is principally a solicitation for the sale of new franchises, but we may include a notation in any relevant brand communication indicating that franchises are available.

All BDF contributions are deposited into an account held by our affiliate, Saladworks Brand Fund (SWBF), under an agency agreement with us, and SWBF administers our Brand Fund. Although the BDF is intended to increase demand for the Saladworks brand in ways that benefit all locations where consumers can access it, we cannot assure you that any particular Saladworks location will benefit directly or on a pro-rata basis from the marketing programs and materials financed by the BDF, including advertising, promotion, public relations, merchandising and media. Neither we nor SWBF are obligated to ensure that expenditures from the BDF are proportionate or equivalent to your contributions to the BDF.

There is no requirement that the BDF be audited. Upon your reasonable written request after you sign the franchise agreement and pay the initial franchise fee within 120 days of our fiscal year end, we will provide an annual summary by category of the BDF, unaudited and prepared by us. If all contributions to the BDF are not spent in the fiscal year in which they accrue, any remaining amounts will be carried over to the next fiscal year. In the fiscal year ended September ~~24, 2024~~ 29, 2023, BDF expenditures were divided as follows: -Advertising Media & Production ~~322~~22%; Marketing Program Development ~~+2.3~~2.3%; Marketing Overhead ~~5761.9~~61.9%; Other Fixed & Variable Expenses ~~+13.8~~13.8%.

### **Systemwide Marketing Promotions**

Each year, we plan and execute a calendar of systemwide marketing promotions, including but not limited to new product and menu introductions, seasonal and holiday campaigns, and other-than-price promotions, such as sweepstakes, contests and special events, which we may support in traditional and/or non-traditional media. You must participate in these systemwide marketing promotions as directed by us in writing prior to each promotion, which may require you for a designated period of time to display POP merchandising or other signage in your restaurant, promote a new menu or limited-time only product, offer a promotional or discounted price for a limited time, and/or honor coupons or offers for discounted or free products. In general, we may assist you with establishing prices for the products offered through your restaurant.

### **Loyalty Marketing & Gift Card Programs**

In addition to these systemwide marketing programs, we also maintain on an ongoing basis a Saladworks loyalty marketing program and a Saladworks gift card program, each of which we also promote at specific times throughout the year. You must participate in our loyalty marketing program, by honoring at all times the terms of loyalty program membership for each member of the program as described on our loyalty marketing mobile app and on our website, by honoring promotional offers that we make to loyalty members, and by redeeming discounted or free food awards earned by our loyalty members. You also must participate in our gift card program by selling and honoring gift cards in your restaurant at all times; including those distributed digitally via our online channels. You must also promote the loyalty marketing and gift card programs as directed by us in writing prior to each loyalty marketing or gift card promotion, which may require you for a designated period of time to display POP merchandising or other signage in your restaurant, offer a promotional or discounted price, and/or honor coupons or offers for discounted or free products that promote our loyalty marketing or gift card programs.

### **Digital Marketing & Social Media**

To increase consumer demand for the Saladworks brand, we communicate with consumers in a variety of traditional and non-traditional media, including digital marketing and social media, such as Facebook,

Twitter and Instagram, which may change over time. To ensure that our brand communication in any online, digital or social medium is consistent with our brand strategy, and to maximize the efficiency and effectiveness of these media, there will be only one representation of the Saladworks brand in all online, digital and social media. We maintain and administer a Saladworks website, which we control at our sole discretion. You will be prohibited from establishing a Saladworks website of any kind for your restaurant or any website that references the Saladworks brand in any way, verbally or visually. However, you will be able to customize information within your specific ~~Text-based local~~ restaurant page. We also maintain and administer one master Saladworks account in each social medium, which we control at our sole discretion. You will be able to establish a Saladworks social media account or page of any kind for your restaurant or any social media account or page that references the Saladworks brand in ways that are consistent with our Social Media Policy. Consistent with the grand opening marketing plan for your Saladworks restaurant and concurrent with its opening, we will establish pages for your Saladworks restaurant in the social media that we choose, which we will link to a master Saladworks account and train you on how to use it in ways that are consistent with our Social Media Policy.

### **Local Advertising Requirement (“LAR”)**

In addition to the BDF contributions described in the “Brand Development Fund” section of this Item 11, you must spend 2% of your Net Sales on local store promotion, marketing, and advertising (the “Local Advertising Requirement,” or “LAR”) in the manner we prescribe in the Operations Manuals or otherwise in writing, which may include requirements for placing a certain number of and/or type(s) of advertisements or promotions in traditional media and/or non-traditional media, regardless of the amount(s) spent by our other franchisees on local advertising. You may spend any additional sums you wish on local store marketing. You acknowledge and agree that your LAR must be expended regardless of the amount(s) spent by other Saladworks franchisees on local store marketing. You must use only marketing programs and materials that have been previously approved by us. We may, at any time, require documentation of your actual approved local store marketing expenditures. After our review of the documentation, if we determine, in our sole discretion, that you have not complied with our standards for the LAR, we may require you to remit your LAR payments directly to us, which we will expend on local store marketing in your Territory as we determine in our sole discretion. We will provide documentation to you detailing these expenditures. We may, in our sole discretion, direct certain expenditures of your LAR in the form and manner we prescribe. Periodically, some or all of our franchisees will be directed to spend local store marketing monies in the form and in the manner we prescribe.

### **Regional Marketing Cooperatives**

There are currently no regional marketing cooperatives (“Cooperatives”) in existence for the Saladworks system-, ~~although we reserve the right to create one or more in the future.~~ We have the right, however, to determine the composition of all geographical territories for purposes of establishing Cooperatives, determine whether a Cooperative is applicable to your restaurant, and require you to participate. We have the right to determine how the Cooperative will be organized and governed, and each Cooperative will begin operating on a date approved in advance by us. We may require that a Cooperative Advisory Council be formed, changed, dissolved, or merged. Once established, each Cooperative will be self-administered by its members, who will elect their own officers in accordance with the bylaws and other governing documents, which may be changed only with our approval. If a Cooperative has been established that is applicable to your restaurant at the time you begin operating under the franchise agreement, you must immediately become a member of that Cooperative. If a Cooperative applicable to your restaurant is established at any later time during the term of the franchise, you must become a member of that Cooperative no later than 30 days after the date on which the Cooperative begins operation. If your restaurant is within the territory of more than 1 Cooperative, you must be a member of only 1 Cooperative.

Each Cooperative will be organized for the exclusive purpose of administering local or regional marketing programs and materials, and developing, subject to our approval, standardized marketing programs and materials for use by the members in local or regional media, including traditional and/or non-traditional

media. No marketing programs and materials may be used by a Cooperative or furnished to its members without our prior approval. All local or regional marketing programs and materials must be submitted to us in accordance with the procedure outlined in the “Local Marketing Approvals” section of this Item 11. Each Cooperative may require its members to make contributions to the Cooperative in amounts that are determined by a majority vote of the members of the Cooperative. These contributions may exceed the amount of the Local Advertising Requirement, but you will receive credit for Cooperative contributions against the Local Advertising Requirement. Any company owned and operated restaurant in a geographical territory covered by a Cooperative will make contributions to the Cooperative at the same rate and at the same time as franchisees in the Cooperative make contributions. Each member franchisee must submit to the Cooperative, no later than the Wednesday following the first Monday of each month, for the preceding month, its contribution as provided in the franchise agreement for BDF contributions, together with any other statements or reports that we may require or that may be required by the Cooperative with our approval. We may grant to any franchised or company owned and operated restaurant, in our sole discretion, an exemption for any length of time from the requirement of membership in a Cooperative, on written request of the franchisee or company owned and operated restaurant stating reasons supporting an exemption. Our decision concerning any request for exemption will be final and at our sole discretion. Because of this, other franchisees or company-owned and operated restaurants may make lower Cooperative contributions than you, or no Cooperative contribution at all.

### **Franchise Advisory Council**

We have established a Franchise Advisory Council (“FAC”) which is composed of franchisee representatives and our representatives. Franchisee representatives are elected by franchisees and serve for a 2-year term. The FAC has no decision-making power and serves in an advisory capacity only. We have the power to dissolve the FAC in our sole discretion.

### **Computer System**

Under the franchise agreement, you must obtain and use the required point-of-sale system (“POS System”) and other technologies that we designate in the Operations Manuals or otherwise in writing. You must use the POS System to record all sales transactions of your restaurant (including product mix and sales per hour), to generate department and cumulative sales reports and daily sales reports, and to provide on-line, internet protocol-based credit card, gift card and loyalty card authorization. You must participate in our approved gift card program, loyalty card program and any other future similar programs we institute in our sole discretion.

We may, at any time, retrieve information from your computer system and use it in any way that we consider appropriate without compensating you. We will have independent access to the information you record, and there are no contractual limitations on our right of access. You must allow access to the POS provider to install the necessary computer hardware and software to provide us with full and direct electronic access to all of your data, software systems, and related information. The cost of the POS System, including hardware and software, is included in your monthly Technology Bundle Fee, payable to us.

All updates, repairs and maintenance are included in the monthly Technology Bundle Fee. The monthly Technology Bundle Fee ranges from ~~\$475605~~ - ~~\$1,045400~~.

You must use our approved credit card processing company for both in store and online. Please see Exhibit K of this Disclosure Document for the form of the contract.

### **Internet Service and Email Service**

You must maintain broadband internet access directly to the back server and the POS station(s). If broadband internet access is unavailable to you, you must provide for alternative internet access acceptable to us. In addition, you must maintain an email address for correspondence with us, and must notify us immediately of any change to your e-mail address.

Minimum Wi-Fi requirements are 100 Mbps down 15 Mbps up (bare minimum based on availability could be 50/10 Mbps). 4G failover/backup is a requirement, which can be through a firewall provider since the POS is all cloud based.

We may create, in our sole discretion, a proprietary email service designed to better service communications with our franchisees. At that time, you must use the email service in the manner we prescribe in the Operations Manuals or otherwise in writing at your sole expense.

#### System-Wide Computer Network, Intranet or Extranet Participation

You must participate in any SALADWORKS system-wide computer network, intranet system or extranet system that we implement. You must install the necessary hardware and/or software to use any system that we implement. You must upgrade or update your network connection at our request, no more frequently than annually, without any limitation to cost. On your execution of the franchise agreement, we will provide you with access to our private internet site. You will use the private internet site to, among other things: (i) view and print portions of the Operations Manuals; (ii) download approved local advertising materials; (iii) communicate with us; and (iv) receive training materials. You agree to use the facilities of any system-wide computer network, intranet system or extranet system in strict compliance with the standards, protocols, and restrictions that we include in the Operations Manuals, including those related to the encryption of confidential information and prohibitions against the transmission of libelous, derogatory or defamatory statements. You may not share your password to the private internet site, nor may you share any of the content, with anyone else.

Other than the website services that we may provide to you in connection with our website, you may not maintain a website in connection with your restaurant. You may not establish a domain name or e-mail address incorporating any variation of the “SALADWORKS” name or the Proprietary Marks, without our prior written approval. You may not advertise on the internet without our prior written approval. We have created links on our website to various social media sites. You may not use any social media platforms without our prior written approval.

## **Item 12 TERRITORY**

### Franchise Agreement

You will operate your restaurant from a specific location which we approve (“~~Aceepted~~Approved Location”) which will be identified on the Data Sheet of the franchise agreement. ~~Within 30 days after Contemporaneously with our approval of~~ your ~~execution of a lease for the Aceepted~~Approved Location, we will provide you with a protected territory (“Territory”) for the ~~Aceepted~~Approved Location.

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands we control.

The scope and size of the Territory will be in our sole discretion, based on the following factors: general location, traffic patterns, parking availability, size of site in relation to building type, access, visibility, area demographics, population density, surrounding area commercial activity, and market demands. Because these factors may vary significantly from location to location, at a minimum, the Territory may be limited to the ~~Aceepted~~Approved Location.

If you have secured a site for your Restaurant at the time you sign the Franchise Agreement, you will establish your Restaurant at the ~~Aceepted~~Approved Location. If you have not yet secured a site for your Restaurant at the time you sign the Franchise Agreement, you will enter into our Site Selection Addendum, attached as Attachment 1 to the Franchise Agreement, which will govern the site selection process. Under the Site Selection Addendum, we will issue you an exclusive “Site Search Area” in which you will have six (6) months to locate a site. The Site Search Area is not the same area as, and will be larger than, the Territory.

Except as otherwise provided, for as long as you comply with the terms and conditions of the Franchise Agreement, we will not solicit orders or establish and operate, nor license any party other than you to establish and operate, any SALADWORKS restaurant under the System and the Proprietary Marks within the Territory. Your territorial protection is not dependent on achievement of a certain sales volume, market penetration, or any other contingency, provided you comply with all obligations as set forth in the Franchise Agreement. We do not grant you options, rights of first refusal, or any similar rights to obtain additional franchises. Neither us nor our affiliates operates, franchises, or has plans to operate or franchise a business under a different trademark which sells or will sell goods or services similar to those you will offer.

You may not relocate your SALADWORKS restaurant without our prior written approval. The conditions under which we may allow you to relocate include the following: condition of the premises, demographics of the surrounding area, proximity to other SALADWORKS restaurants, lease requirements, traffic patterns, vehicular and pedestrian access, proximity to major roads, available parking, and overall suitability. If you wish to relocate, you must request our approval at least 60 days in advance. If we consent to a relocation, you must identify a new location for your SALADWORKS restaurant that meets our approval, in accordance with our then-current site selection procedures, within 90 days and complete your leasehold improvements in conformance with our then-current specifications within six (6) months. If you do not identify a site, or complete your buildout, within these time periods, we may terminate the Franchise Agreement. While you are closed for relocation, you must continue to pay us a minimum Royalty and Brand Development Fund contribution equal to the average paid during the four (4) calendar quarters immediately preceding the date you cease operations at your original ~~Aecepted~~Approved Location.

#### Reservation of Rights under the Franchise Agreement

#### Development Agreement

When you sign your Development Agreement, you will receive a Development Area that is mutually agreed upon by the parties, and you will maintain certain territorial rights within this Development Area until the earlier of (i) the date you have executed a franchise agreement for each restaurant you were granted the right to open under your Development Agreement, (ii) the date your Development Agreement is terminated for breach or failure to meet your development obligation, or (iii) the date your Development Agreement expires. During the term of the Development Agreement, we will not operate, nor allow any other party to operate, a restaurant using the Proprietary Marks and System, from a physical location in your Development Area (except at non-traditional sites as described in this Item). Your Development Area under the Development Agreement will most likely be larger than the Territory granted in connection with a typical Franchise Agreement (but that may not always be the case).

You will lose your territorial rights within the Development Area you are granted under your Development Agreement if your Development Agreement is terminated on the grounds set forth in your agreement. Otherwise, you will not lose your territorial rights until the expiration of your Development Agreement.

Your Development Agreement does not grant to you a license to (a) operate a franchised restaurant, or (b) utilize our Proprietary Marks, both of which may only be granted through a franchise agreement with us. The Development Agreement simply grants you the right to develop a designated number of restaurants within your Development Area in accordance with the agreed-upon Development Schedule.

#### Reserved Rights

We and our affiliates have the right, in our sole discretion, to: (i) own and operate restaurants at any location(s) outside the Territory and/or Development Area under the same or different marks, or to license others the right to own and operate restaurants at any location(s) outside the Territory and Development Area under the same or different marks; (ii) provide services and products to any customer

who contacts us; (iii) use the Proprietary Marks and the System in connection with services and products, promotional and marketing efforts or related items, or in alternative channels of distribution, including offering gift cards and loyalty cards on our website (which you must honor) and placing for sales any product, service, salad bar, salad station and/or “store-within-a-store” in supermarkets, other retail outlets, and non-traditional and captive locations, including the use of our branded food truck, whether within or outside of your Territory and Development Area and without compensation to you; (iii) own and operate restaurants or businesses, or market similar services and products, at any location(s) inside the Territory and/or Development Area under different marks, or to license others the right to own and operate restaurants or businesses, or market similar services and products at any location(s) inside the Territory and/or Development Area under different marks; (iv) offer and sell, or license to others the right to offer and sell, Saladworks menu items at food service establishments that are located within your Territory and/or Development Area and that primarily operate under different marks; and (v) use and license to engage in any other activities not expressly prohibited in this Agreement. If your restaurant is located in a captive location, including, but not limited to an enclosed shopping center, amusement or theme park, sports stadium or arena, airport or train station, we will have the right, among others, during the term of the franchise to use, and to license others to use, the System and Proprietary Marks for the operation and licensing of other restaurants within the Territory and/or Development Area. The reserved rights mean that you may face competition from other resellers, franchisees or other channels of distribution we control. We are not required to pay any compensation to you for any authorized activities in your Territory and Development Territory Area.

**Item 13  
TRADEMARKS**

You will have the limited right to use the Proprietary Marks we designate to operate your restaurant. The principal Mark you will use is the “SALADWORKS” (and Design) Mark appearing on the cover page of this disclosure document. We have registered the following marks on the Principal Register of the United States Patent and Trademark Office (“USPTO”), and have filed all required affidavits and renewal registrations:

Mark	Registration Number	Registration Date
	5,019,072	8/9/16
		
	5,219,416	6/6/17
SALADWORKS (word mark)	1,693,647	6/09/92

We have also filed an application for the following mark on the Principal Register of the United States Patent and Trademark Office (“USPTO”), and, if and when registered, intend to file all required affidavits and renewal registrations:

<u>Mark</u>	<u>Serial Number</u>	<u>Filing Date</u>
	98820998	10/25/24

With respect to the mark listed in the latter chart only, please note that we do not have a federal registration for this mark. Therefore, this mark does not have many legal benefits and rights as a federally registered trademark. If our right to use the trademark is challenged, you may have to change to an alternative trademark, which may increase your expenses.

There are currently no effective determinations of the USPTO, the Trademark Trial and Appeal Board, the trademark administrator of any state or any court; no pending interference, opposition or cancellation proceedings; nor any pending material litigation involving the Proprietary Marks. Furthermore, there are no agreements that limit our right to use or license the use of the Proprietary Marks.

You must promptly notify us of any suspected unauthorized use of the Proprietary Marks, any challenge to the validity of the Proprietary Marks, or any challenge to our ownership of, our right to use and to license others to use, or your right to use, the Proprietary Marks. We have the sole right to direct and control any administrative proceeding or litigation involving the Proprietary Marks, including the right to settle the proceedings or litigation. We have the exclusive right, but not the obligation, to affirmatively prosecute actions against third parties for infringement or threatened infringement of the Proprietary Marks.

We will defend you against any third-party claim, suit, or demand arising out of your proper use of the Proprietary Marks. If we, in our sole discretion, determine that you have used the Proprietary Marks in accordance with the franchise agreement, we will pay the cost of defending the action, including the cost of any judgment or settlement. If we, in our sole discretion, determine that you have not used the Proprietary Marks in accordance with the franchise agreement, you will be required to pay for the defense or to reimburse us for costs we incurred in providing the defense, including the cost of any judgment or settlement. In the event of any litigation relating to your use of the Proprietary Marks, you must sign all documents and assist us, as we consider necessary, to carry out the defense or prosecution, including becoming a nominal party to any legal action. Except to the extent that the litigation is the result of your use of the Proprietary Marks in a manner inconsistent with the terms of any agreement you sign with us, we will reimburse you for your out-of-pocket costs in performing such acts.

We are not aware of any superior prior rights or infringing uses that could materially affect your use of the Proprietary Marks in any state. You should immediately notify us of any confusingly similar marks you discover.

We are the lawful and sole owner of the domain names [www.saladworks.com](http://www.saladworks.com) and [www.saladworksfranchises.com](http://www.saladworksfranchises.com). You cannot register any of the Proprietary Marks now or in the future owned by us or any abbreviation, acronym or variation of the Proprietary Marks, or any other name that could be deemed confusingly similar, as internet domain names. We retain the sole right to advertise the SALADWORKS system on the internet and to create, operate, maintain and modify, or discontinue using a website using the Proprietary Marks. You may access our website. Except as we may authorize in writing in advance, however, you cannot: (i) link or frame our website; (ii) conduct any business or offer to sell or advertise any services or products on the worldwide web; or (iii) create or register any internet domain name in connection with your franchise.

You may use only the Proprietary Marks which we designate and may use them only in the manner we authorize and permit. You may use the Proprietary Marks only for the operation of your restaurant only

at the ~~accepted location~~**Approved Location** or in advertising for your restaurant. You must use all of the Proprietary Marks without prefix or suffix and in conjunction with the symbols “SM,” “TM,” “S” or “R,” as applicable. You may not use the Proprietary Marks in connection with the offer or sale of any services or products which we have not authorized for use in connection with the System. You may not use the Proprietary Marks as part of your corporate or other legal name. Your corporate name and all fictitious names under which you propose to do business must be approved by us in writing before use. You must use your corporation or limited liability company Saladworks name either alone or followed by the initials “D/B/A” and with a geographic description as assigned by us and the word “Saladworks.” You must promptly register at the office of the county in which your restaurant is located, or any other public office as provided for by the laws of the state in which your restaurant is located, as doing business under such assumed business name.

We reserve the right to substitute different proprietary marks for use in identifying the System and the businesses operating under it. You must discontinue using all Proprietary Marks which we have notified you, in writing, have been modified or discontinued within 10 days after receiving written notice, and must promptly begin using such additional, modified or substituted Proprietary Marks at your expense.

#### **Item 14**

### **PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION**

We do not own any registered patents or copyrights which are material to the franchise; however, we claim common law copyright and trade secret protection for several aspects of the System, including the Operations Manuals, advertising, and business materials.

There are no current determinations, proceedings or litigation involving any of our copyrighted materials. Should you become aware that any unauthorized 3<sup>rd</sup> party is using any of our copyrighted materials, we request that you notify us of such unauthorized use. We may revise any of our copyrighted materials in our discretion and may require that you cease using any outdated copyrighted materials. You will be responsible for printing any revised or new advertising, marketing or other business materials.

During the term of the franchise, you will receive information which we consider trade secret and confidential information. You may not, during the term of the franchise or after their termination, communicate, divulge, or use for the benefit of any other person, partnership, association, corporation, or limited liability company, any of our trade secrets, pricing-marketing mixes, copyrighted materials, methods and other techniques and know-how concerning the operation of your restaurant (“Confidential Information”). You acknowledge and agree that the Confidential Information includes customer names and addresses, as well as vendor and approved supplier information, recommended prices, and pricing-marketing mixes. You may divulge the Confidential Information only to your personnel who must have access to it in order to perform their operational obligations. You must require your manager and any personnel having access to any of the Confidential Information to sign an agreement stating that they will maintain the confidentiality of information they receive in connection with their employment or engagement and restricting their right to work for a competitor while they are employed or engaged by you. That agreement, which will be in a form that we prescribe, will identify us as a third-party beneficiary to the agreement and will give us independent enforcement rights.

The franchise agreement provides that if you, your personnel or your principals develop any new concept, process or improvement in the operation or promotion of your restaurant, you must promptly notify us and provide us with all necessary related information, without compensation. Any such concept, process or improvement will become our sole property, and we will be the sole owner of all related patents, patent applications, trademarks, copyrights and other intellectual property rights. You and your principals must assign to us any rights you may have or acquire, including the right to modify the concept, process or improvement, and must waive and/or release all rights of restraint and moral rights. You and your principals agree to assist us in obtaining and enforcing the intellectual property rights to any such concept, process or improvement in any and all countries and further agree to sign and provide us with all necessary

documentation for obtaining and enforcing such rights. You and your principals must irrevocably designate and appoint us as your agent and attorney-in-fact to sign and file any such documentation and to do all other lawful acts to further the prosecution and issuance of patents or other intellectual property rights related to any such concept, process or improvement. If those provisions of the franchise agreement are found to be invalid or otherwise unenforceable, you and your principals must grant to us a worldwide, perpetual, non-exclusive, fully-paid license to use and sublicense the use of the concept, process or improvement to the extent such use or sublicense would, absent the franchise agreement, directly or indirectly infringe your rights.

#### **Item 15**

### **OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS**

You (or at least 1 of your principals if you are a corporation, limited liability company or partnership) must devote your best efforts to the management and operation of your restaurant. You may, however, delegate the day-to-day supervision of the operation of your restaurant to a manager (“Manager”). Your Manager must successfully complete our initial training before assuming any managerial responsibility. Your restaurant must, at all times, be managed by you or a Manager who has successfully completed our initial training. If you operate more than 1 SALADWORKS restaurant, you must have a properly trained Manager at each location. You must keep us informed at all times of the identity of any person acting as the Manager of your restaurant. A Manager must devote full time and best efforts to the day-to-day supervision of the operation of your restaurant. A Manager must have full authority to act on your behalf in dealings with us. If a Manager resigns or is otherwise terminated, you must hire a replacement Manager who meets our then-current standards for Managers within 30 days after the resignation or termination of the former Manager. The new Manager must complete initial training to our satisfaction within 60 days after being hired, subject to the availability of our training personnel. If you are a corporation or partnership, your Manager need not have an ownership interest in your restaurant.

Your Manager and all other personnel who will have access to our proprietary and Confidential Information and training must sign our Confidentiality and Restrictive Covenant Agreement, which is attached to our Franchise Agreement as Attachment 5. ~~If your SALADWORKS restaurant is owned by an entity, all owners of the entity must personally sign the Franchise Agreement as a Principal. If you are a married individual, your spouse must sign our Spouse Guaranty, which is attached to our Franchise Agreement as Attachment 2. You must execute a personal guaranty concurrently with the signing of the Franchise Agreement, which is attached to the Franchise Agreement as Attachment 2. If you are a legal entity, having more than one owner, all owners, shareholders, partners, joint venturers, and any other person who directly or indirectly owns an interest in the franchised business must execute a personal guaranty. Note that spouses of interest holders in the franchised business are required to execute a personal guaranty~~

During the initial term of the franchise, and during any renewal term, we may, in our sole discretion, perform or obtain credit reports, lien searches or other background searches on you or your principals that we consider appropriate. You consent to our performing or obtaining credit reports, lien searches or other background searches and must cooperate with us in conducting or obtaining any credit report, lien search or background checks. We will provide you with a copy of any report on your written request.

#### **Item 16**

### **RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL**

You may offer for sale and sell only those food and beverage products and accompanying services that we have approved for the System.

You must offer all services and products that we designate as required for all franchisees. You must participate in our catering program, under which you must offer catering and delivery services in accordance

with our standards and specifications, which will be provided to you by way of the Operations Manuals or otherwise in writing.

We may add additional services and products, and you must offer and sell those additional services or products and upgrade or acquire equipment, if necessary, to do so. There are no limits on our right to make changes to the types of authorized goods and services you are required to sell. This requirement is in addition to any remodeling and renovation obligations you have under the franchise agreement. We may also designate some services and products as optional. At your option, if you meet our qualifications and sign our Affiliate Product Line Addendum (Exhibit ~~GH~~ of this FDD), you may offer menu items of one of our affiliate ~~Frutta-Bowls~~restaurant brands.

You must prepare, package and serve all food and beverages, and your restaurant must be maintained and operated, in accordance with our standards and specifications. You must at all times maintain sufficient levels of inventory and adequately satisfy consumer demand.

You must operate your restaurant in accordance with all applicable laws and regulations, and in accordance with the requirements of your lease or sublease.

You may not conduct any other business at your restaurant location. Vending machines, video games or any similar coin-operated machines may not be used on your restaurant premises. Also, marketing or solicitation materials for other businesses not associated with the SALADWORKS system are not permitted without our prior written consent.

## Item 17

### RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

#### A. THE FRANCHISE RELATIONSHIP (UNDER A SINGLE UNIT FRANCHISE AGREEMENT)

**This table lists certain important provisions of the single unit franchise agreement and related agreements. You should read these provisions in the agreements attached to this disclosure document.**

	Provision	Section in Franchise Agreement	Summary
a.	Term of franchise	2.1	10 years. If the initial term of your lease for the <del>Aecepted</del> Approved Location expires more than ten (10) years after the effective date of the Franchise Agreement, <del>then we may, but are not required to, extend</del> the initial term <del>will be extended</del> so that it will expire <del>eo-terminously</del> <u>coterminous</u> with the initial term of the lease.
b.	Renewal or extension of the term	2.2	You have the right to renew the franchise for successive 10-year terms, if certain conditions are met.

	<b>Provision</b>	<b>Section in Franchise Agreement</b>	<b>Summary</b>
c.	Requirements for you to renew or extend	2.2	You timely notify us in writing of your intention to renew; you have the right to operate your restaurant at the <del>accepted location</del> <u>Approved Location</u> for the duration of the renewal term or have secured an acceptable substitute location; you have satisfactorily completed no later than 90 days before the expiration of the then-current term, all necessary maintenance, refurbishing, renovating, updating and remodeling of your restaurant premises to bring your restaurant and all equipment into full compliance with our then-current System standards and specifications; you are not in breach of any provision of the franchise agreement, or any other agreement between you and us, our affiliates, and/or our major suppliers and vendors, and you have substantially complied with all such agreements during their respective terms; you have satisfied all monetary obligations you owe us, our affiliates, and/or our major suppliers and vendors; you sign our then-current form of franchise agreement, which may have terms and conditions that are materially different from your original contract; you satisfy our then-current training requirements; you must meet our operational standards, to include but not limited to, the quality, service and cleanliness of your restaurant; you sign a general release; and you pay us a renewal fee of \$17,500. The renewal of your Franchise Agreement is at Saladworks' sole discretion.
d.	Termination by you	Not Applicable	The Franchise Agreement does not give you any right to terminate. You may seek termination upon any grounds permitted by law.
e.	Termination by us without cause	Not Applicable	Not Applicable.
f.	Termination by us with cause	15	We have the right to terminate the franchise with cause.
g.	Cause defined - default which can be cured	15.3  15.4	We have the right to terminate the franchise after providing you a 15-day cure period if: (i) you fail to pay any monies you owe us or our affiliates; (ii) you fail to immediately endorse and deliver to us any payment due to us from any 3 <sup>rd</sup> party that is erroneously made to you; (iii) you fail to maintain a sufficient inventory level; (iv) you fail to open your restaurant for business within 12 months after the date you sign the franchise agreement; (v) you fail to operate your restaurant at least during the months, days and hours that we prescribe; (vi) you fail to personally supervise your restaurant or maintain sufficient management personnel; (vii) you fail to maintain our quality controls and standards; (viii) you conduct yourself in a manner which reflects adversely on the System, the Proprietary Marks, or our products, including non-participation in system-wide programs we initiate; or (ix) you fail to procure or maintain any licenses, certifications, or permits necessary for the operation of your restaurant.  We have the right to terminate the franchise after providing you a 30-day cure period if you fail to perform or comply with any 1 or more of the terms or conditions of the franchise agreement.

	Provision	Section in Franchise Agreement	Summary
h.	Cause defined - default which cannot be cured	15.1  15.2	<p>The franchise will automatically terminate without notice or an opportunity to cure if: (i) you make an assignment for the benefit of creditors, file a voluntary petition in bankruptcy, are adjudicated bankrupt or insolvent, file or acquiesce in the filing of a petition seeking reorganization or arrangement under any federal or state bankruptcy or insolvency law, or consent to or acquiesce in the appointment of a trustee or receiver for you or your restaurant; (ii) proceedings are commenced to have you adjudicated bankrupt or to seek your reorganization under any state or federal bankruptcy or insolvency law, and such proceedings are not dismissed within 60 days, or a trustee or receiver is appointed for you or your restaurant without your consent, and the appointment is not vacated within 60 days; (iii) you purport to sell, transfer or otherwise dispose of your or any interest in your restaurant without our written approval.</p> <p>We may terminate the franchise with notice without providing you an opportunity to cure if: (i) you take part in criminal acts or misconduct; (ii) you commit fraud in the operation of your restaurant; (iii) you make any misrepresentations in connection with the franchise application; (iv) you fail to complete our initial training program; (v) you receive 2 or more written notices of default within any 12-month period; (vi) you materially breach any other agreement with us or our affiliates; (vii) you misuse the Proprietary Marks or Confidential Information; (viii) you violate any health, safety or sanitation law; (ix) your restaurant, in our reasonable opinion, is found to pose a risk to customers' health and safety; (x) you violate the in-term restrictive covenants of the franchise agreement; (xi) a lien or writ of attachment or execution is placed against you and is not released or bonded against within 30 days; (xii) you are insolvent; (xiii) you abandon your restaurant; (xiv) you offer any unauthorized or unapproved services or products at or from your restaurant; (xv) you order or purchase supplies from unapproved suppliers; (xvi) you misuse our proprietary software; (xvii) you fail to maintain insurance; (xviii) you fail to comply with any governmental notice of non-compliance with any law or regulation within 15 days after the notice; (xix) any governmental action is taken against you that results in any obligation on us; (xx) you fail to comply with any laws or regulations regarding terrorism; (xxi) you take any assets or property of your restaurant for your personal use; (xxii) there are insufficient funds in your bank account to cover a check or EFT payment to us 3 or more times within any 12-month period; (xxiii) audit reveals you have underreported Net Sales or overstated local advertising expenditures by more than 2%; and (xxiv) you fail to open your restaurant within 15 days after the expiration of the Required Opening Date or open your restaurant without our prior written approval.</p>
i.	Your obligations on termination/ non-renewal	16.1 – 16.2	<p>On termination or expiration of the franchise, you must: (i) cease all operations under the franchise agreement; (ii) promptly pay all sums you owe us; (iii) cease using the Proprietary Marks and the System; (iv) return to us the Operations Manuals and all other manuals, proprietary and Confidential Information; (v) cease using and assist in transferring all of your telephone numbers, domain names and websites to us; (vi) vacate your restaurant premises if we exercise our rights under the Collateral Assignment of Lease; (vii) promptly make such changes and modifications to facility; (viii) return to us all items reflecting the Proprietary Marks; (ix) cease holding yourself out as our franchisee; (x) take necessary action to amend or cancel any business name or equivalent registration which contains any of our trade names or Proprietary Marks; (xi) allow us to inspect your financial records; (xii) comply with the post term covenants contained in the franchise agreement; (xiii) cease to use in advertising or in any other manner any methods, procedures or techniques associated with us or the System; (xiv) pay liquidated damages, if termination was due to your default; and (xiv) sign any papers, documents, and assurances necessary to effectuate termination or nonrenewal.</p>

	<b>Provision</b>	<b>Section in Franchise Agreement</b>	<b>Summary</b>
j.	Assignment of contract by us	14.6	We have the right to assign our rights under the franchise agreement.
k.	“Transfer” by you - definition	14.3	A sale, transfer or assignment requiring our prior written consent occurs: (i) if you are a corporation, on any assignment, sale, pledge or transfer of any fractional portion of your voting stock, or any increase in the number of outstanding shares of your voting stock which results in a change in ownership; (ii) if you are a partnership, on the assignment, sale, pledge or transfer of any fractional partnership ownership interest; or (iii) if you are a limited liability company, on any assignment, sale, pledge or transfer of any fractional portion of any interest in the limited liability company.
l.	Our approval of transfer by franchisee	14.1	You may not transfer any rights in the franchise without our prior written consent. We have the right to condition our approval of any sale, transfer, assignment or encumbrance as described below.
m.	Conditions for our approval of transfer	14.3.2	We will approve a proposed transfer if: (i) all of your accrued monetary obligations to us have been paid, including, any commission due to us as a result of the sale; (ii) all existing defaults under the franchise agreement have been cured; (iii) you sign a general release in favor of us and our affiliates; (iv) you provide us a copy of the signed purchase agreement; (v) the transferee meets our qualifications; (vi) the transferee signs our then-current franchise agreement; (vii) you or the transferee pays us a transfer fee equal to 50% of our then-current initial franchise fee if transferring to an existing Saladworks franchisee or 75% of our then-current initial franchise fee if transferring to a new, non-franchisee; (viii) if we require a remodel, the transferee must have the then current remodel cost placed in a secure escrow account prior to settlement; (ix) the transferee satisfactorily completes our initial training program; (x) you comply with the post term provisions of the franchise agreement; (xi) the transferee obtains all necessary licenses and permits required to operate your restaurant; (xii) to the extent required by the terms of any leases or other agreements, the lessors or other parties have consented to the proposed transfer; (xiii) the transfer is made in compliance with all applicable laws; (xiv) the purchase price and terms of the proposed transfer are not so burdensome to the prospective transferee as to impair or materially threaten the future operation of the transferee’s restaurant and performance under the franchise agreement; (xv) you request that we provide the prospective transferee with our current form of disclosure document and we will not be liable for any representations not included in the disclosure document; (xvi) our approval of the transfer will not constitute a waiver of any claims we may have against the transferring party; (xvii) we will have the right to disclose to any prospective transferee such revenue reports and other financial information concerning you and your restaurant as you have supplied us; (xviii) you are responsible for payment of all commissions or other monies due from the sale of your restaurant if: (a) you listed your restaurant with a broker; or (b) transferee is referred to us by a broker lead referral network or otherwise; and (xix) we may withhold or condition our consent to any transfer as we deem appropriate based on the circumstances of the transfer or otherwise.
n.	Our right of 1st refusal to acquire your business	14.3.1	You must first offer to sell to us on the same terms and conditions as those offered by a 3 <sup>rd</sup> party. We will notify you, within 30 days after receiving the offer, whether we wish to exercise our right to purchase your restaurant.
o.	Our option to purchase your business	16.3	We have an option to purchase your restaurant on termination or expiration of the franchise.
p.	Your death or disability	14.2	On your death or disability, your rights under the franchise agreement may pass to your heirs or legatees, if, within 90 days after your death or disability, they agree to assume your obligations under the franchise agreement, successfully complete our initial training program, and otherwise meet our satisfaction.

	<b>Provision</b>	<b>Section in Franchise Agreement</b>	<b>Summary</b>
q.	Non-competition covenants during the term of the franchise	17.1	During the term of the franchise, neither you, your principals, nor any spouse or dependents of you or your principals or guarantor may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation: (i) own, maintain, engage in, be employed by, lend money to, extend credit to or have any interest in any other business offering or licensing others to offer, in whole or in part, entrée salads, made to order salads, sandwiches, panini, pasta or any other services and/or products similar to or offered by SALADWORKS restaurants provided, however, that this Section does not apply to the operation of any other SALADWORKS restaurant under a valid franchise agreement with us or (ii) divert or attempt to divert any business or customer of your restaurant to any competitor, by direct or indirect inducement or otherwise, or do or perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Proprietary Marks or the System.
r.	Non-competition covenants after the franchise is terminated or expires	17.2	<p>For a period of 2 years after the expiration and non-renewal, transfer or termination of the franchise, regardless of the cause, neither you, your principals, nor any spouse or dependent of you or your principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation enter into any business competing with us in granting franchises or licenses to operate businesses offering in whole or in part, entrée salads, made to order salads, sandwiches, panini, pasta or any other services and/or products similar to or offered by SALADWORKS restaurants at the time the franchise is terminated or otherwise expires and is not renewed.</p> <p>For a period of 2 years after the expiration, transfer or termination of the franchise, regardless of the cause, neither you, your principals, nor any spouse or dependent of you or your principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation: own, maintain, engage in, lend money to, be employed by, or have any interest in any other business offering, in whole or in part, entrée salads, made to order salads, sandwiches, paninis, pasta or any other services and/or products similar to or offered by SALADWORKS restaurants (i) at your restaurant; (ii) within the Territory; or (iii) within a radius of 10 miles of the perimeter of: (a) the Territory; (b) any other territory licensed by us as of the date of expiration or termination of the franchise; or (c) any territory where a SALADWORKS franchise is under development as of the date of expiration or termination of the franchise; or</p> <p>Solicit customers of your former restaurant for any competitive business purpose or contact any of our suppliers or vendors for any competitive business purpose.</p>
s.	Modification of the Franchise Agreement	22.1	The franchise agreement may only be modified or amended in a writing signed by all parties, but the Operations Manuals are subject to change.
t.	Integration/merger clauses	22.1	Only terms of franchise agreement, including its attachments, are binding (subject to state law). Any representations or promises outside of this disclosure document and the franchise agreement may not be enforceable. Notwithstanding the foregoing, nothing in the franchise agreement or any related agreement is intended to disclaim the representations made in the Franchise Disclosure Document.
u.	Dispute resolution by arbitration or mediation	18.2	You must bring any disputes to our President and/or Chief Executive Officer before bringing a claim before any 3 <sup>rd</sup> party. Failure to comply will result in irreparable harm to us.

	<b>Provision</b>	<b>Section in Franchise Agreement</b>	<b>Summary</b>
v.	Choice of forum	18.3	All claims must be brought before court of general jurisdiction in Montgomery County, Pennsylvania or the United States District Court for the Eastern District of Pennsylvania. You consent to the personal jurisdiction and venue of any court of general jurisdiction in Montgomery County, Pennsylvania, and the United States District Court for the Eastern District of Pennsylvania. (Subject to state law)
w.	Choice of law	18.1	The franchise agreement is governed by the laws of the Commonwealth of Pennsylvania. (Subject to state law)

**B. THE FRANCHISE RELATIONSHIP  
(UNDER A DEVELOPMENT AGREEMENT)**

	<b><u>Provision</u></b>	<b><u>Section in Development Agreement</u></b>	<b><u>Summary</u></b>
a.	<u>Term of franchise</u>	<u>7.1</u>	<u>The Development Agreement will commence on the date it is fully executed and end on the earlier of (a) the last day of the calendar month that the final Franchised Business is required to be opened and operating under the Development Schedule or (b) the day that the final Franchised Business is opened.</u>
b.	<u>Renewal or extension of the term</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
c.	<u>Requirements for you to renew or extend</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
d.	<u>Termination by you</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
e.	<u>Termination by us without cause</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
f.	<u>Termination by us with cause</u>	<u>7.2</u>	<u>We may terminate your Development Agreement with cause.</u>
g.	<u>Cause defined - default which can be cured</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
h.	<u>Cause defined - default which cannot be cured</u>	<u>7.2</u>	<u>Your Development Agreement can be terminated by us if: (i) you cease to actively engage in development activities in the Development Area or otherwise abandon your development business for three (3) consecutive months, or any shorter period that indicates an intent by you to discontinue development of the Franchised Businesses within the Development Area; (ii) you become insolvent or are adjudicated bankrupt, or if any action is taken by Franchisee, or by others against you, under any insolvency, bankruptcy or reorganization act, or if you make an assignment for the benefit of creditors or a receiver is appointed by you; (iii) you fail to meet your development obligations under the Development Schedule for any single Development Period, and fail to cure such default within 30 days of receiving notice thereof; and (iv) any Franchise Agreement that is entered into in order to fulfill your development obligations under the</u>

	<u>Provision</u>	<u>Section in Development Agreement</u>	<u>Summary</u>
			<u>Development Agreement is terminated or subject to termination by us, pursuant to the terms of that Franchise Agreement.</u>
i.	<u>Your obligations on termination/non-renewal</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
j.	<u>Assignment of contract by us</u>	<u>9</u>	<u>We have the right to assign our rights under the Development Agreement.</u>
k.	<u>“Transfer” by you - definition</u>	<u>9</u>	<u>Any transfer in you (if you are an entity) or your rights/obligations under the Development Agreement.</u>
l.	<u>Our approval of transfer by franchisee</u>	<u>9</u>	<u>You may not transfer any rights or obligations under the Development Agreement without our prior written consent.</u>
m.	<u>Conditions for our approval of transfer</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
n.	<u>Our right of first refusal to acquire your business</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
o.	<u>Our option to purchase your business</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
p.	<u>Your death or disability</u>	<u>Not Applicable</u>	<u>Not Applicable.</u>
q.	<u>Non-competition covenants during the term of the franchise</u>	<u>Not Applicable</u>	<u>Nothing additional. Please see non-competition covenants set forth in your Franchise Agreement(s) entered into under the Development Agreement.</u>
r.	<u>Non-competition covenants after the franchise is terminated or expires</u>	<u>Not Applicable</u>	<u>Nothing additional. Please see non-competition covenants set forth in your Franchise Agreement(s) entered into under the Development Agreement.</u>
s.	<u>Modification of the Development Agreement</u>	<u>29</u>	<u>Any modification of the Development Agreement must be in writing and signed by both parties.</u>
t.	<u>Integration/ merger clauses</u>	<u>29</u>	<u>Only the terms of the Development Agreement are binding (subject to state law). Any representations or promises made outside of the disclosure document and the Development Agreement may not be enforceable.</u>
u.	<u>Dispute resolution by mediation</u>	<u>15</u>	<u>You must first notify us of any disputes arising under or related to your Development Agreement and attempt to resolve the dispute through internal dispute resolution with our management.</u>  <u>At our option, any disputes or claims that are not resolved by internal dispute resolution must, at our option, be subject to non-binding mediation that will take place in Philadelphia, Pennsylvania. We will notify you if we decide to mediate any claim or dispute under the Franchise Agreement and/or Development Agreement, but we are not required to mediate any claim or dispute we have with you if we do not wish to do so.</u>

	<u>Provision</u>	<u>Section in Development Agreement</u>	<u>Summary</u>
v.	<u>Choice of forum</u>	<u>17</u>	<u>Litigation in Philadelphia, Pennsylvania; Pennsylvania courts (subject to state law)</u>
w.	<u>Choice of law</u>	<u>1311</u>	<u>Pennsylvania law, except federal Lanham Act (subject to state law)</u>

**Item 18  
PUBLIC FIGURES**

We do not currently use any public figure to promote our franchise.

**Item 19  
FINANCIAL PERFORMANCE REPRESENTATION**

The FTC’s Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is any reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may only be given if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

This Item contains a historic financial performance representation about our existing franchised outlets in ~~2024~~2023. As of September ~~24, 29, 2024~~2023, we had 9588 franchised outlets, ~~of which 89 had been open and operating during our entire~~. ~~In Chart 1 of this Item, we~~2023 fiscal year. We have excluded the results of 11 total outlets who were either new to the system, operate in a “kiosk”-type format, and/or did not otherwise operate for the full fiscal year. In Chart 2 of this Item, we have excluded the results of 11 additional outlets that operate in captive or semi-captive venues. Otherwise, there are no characteristics of the outlets disclosed in this Item 19 that differ materially from those of the outlet(s) that may be offered to a prospective franchisee.

The data used in preparing this financial performance representation was compiled from information submitted to us by the franchisees in their unaudited sales reports for their franchised restaurants. While we believe that these sales reports contain accurate information, we have not independently verified the information.

**Chart 1: Net Sales<sup>1</sup> Data of SALADWORKS Franchised Restaurants in ~~2024~~2023**

**By Trade Channel**

Trade Channel	# of Stores	Average Square Footage	Average Net Sales	Median Net Sales	Highest Net Sales	Lowest Net Sales
<del>Mall</del>	<del>8</del>	<del>827</del>	<del>747,129</del>	<del>733,397</del>	<del>1,118,967</del>	<del>465,441</del>
Pad Site	4	2,567	1,006,248	1,019,874	1,362,716	622,530
Strip Mall	64	2,368	833,440	858,071	1,925,955	96,724
All Others	6	1,386	925,715	781,273	1,932,013	318,378

Trade Channel	# of Stores	Average Square Footage	Average Net Sales	Median Net Sales	Highest Net Sales	Lowest Net Sales
Pad Site	4	2,567	944,270	910,011	1,243,184	713,874
Strip Mall	60	2,348	815,081	818,078	1,817,347	276,365
Urban - Streetside	2	1,900	685,063	685,063	858,364	511,762
Captive/Semi-Captive	11	1,069	870,973	736,592	2,211,738	375,994

**Chart 2: Quartiles**

Quartiles	# of Stores	Average Square Footage	Average Net Sales	Median Net Sales	Highest Net Sales	Lowest Net Sales
Top 25%	21	2,361	1,249,718	1,163,872	1,932,013	1,051,056
Tier II	20	2,296	942,079	933,151	1,049,276	854,368
Tier III	20	2,013	737,799	735,022	846,063	640,719
Bottom 25%	21	1,953	431,183	453,007	622,530	96,724

Quartiles	# of Stores	Average Square Footage	Average Net Sales	Median Net Sales	Highest Net Sales	Lowest Net Sales
Top 25%	17	2,654	1,151,131	1,058,805	1,817,347	971,837
Tier II	16	2,299	915,798	918,443	968,314	828,730
Tier III	16	2,337	742,173	762,345	807,426	622,444
Bottom 25%	17	2,096	467,958	463,817	609,668	276,365

<sup>1</sup>Net Sales means the full amount payable by the franchisees' customers, less sales taxes, discounts, and honored coupons.

Written substantiation for the financial performance representation will be made available to the prospective franchisee upon reasonable request.

**Some outlets have earned this amount. Your individual results may differ. There is no assurance that you'll earn as much.**

Other than the preceding financial performance representation, we do not make any financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to our management by contacting Bryan Kelly Roddy, Saladworks, LLC, 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733, (610) 646-1471, the Federal Trade Commission, and the appropriate state regulatory agencies.

**Item 20  
OUTLETS AND FRANCHISEE INFORMATION**

**TABLE NO. 1  
System-wide Outlet Summary For years ~~2021~~2022 to ~~2024~~2023**

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	<del>2022</del> 2021	8588	8894	+36
	<del>2023</del> 2023	8894	94	+60
	<del>2023</del> 2024	94	9588	+1-6

Company-Owned	<del>2022</del> 2021	815	157	+7
	<del>2022</del> 2023	157	75	-72
	<del>2023</del> 2024	75	53	-2
<b>Total</b>	<del>2022</del> 2021	93103	103101	+10-1
	<del>2023</del> 2022	103101	10199	-12
	<del>2023</del> 2024	10199	10091	-18

\*Two of the company outlets are also co-branded with Frutta Bowls

**TABLE NO. 2**  
**Transfers of Outlets from Franchisees to New Owners (Other Than the Franchisor)**  
**For Years ~~2021~~2022 to ~~2024~~2023**

State	Year	Number of Transfers
<del>IN</del> IL	<del>2022</del> 2021	0
	2023	0
	2024	1
IN	2022	1
	2023	0
PA	<del>2021</del> 2024	30
PA	2022	2
	2023	1
NJ	<del>2021</del> 2024	21
NJ	2022	3
	2023	3
<b>Total</b>	<del>2021</del> 2024	53
<b>Total</b>	2022	6
	2023	4
	2024	5

**TABLE NO. 3**  
**Status of Franchised Outlets for Years ~~2021-2022-2024~~2023**

State	Year	Outlets at Start of Year	Outlets Opened	Terminations	Non-Renewals	Reacquired by Franchisor	Ceased Operations-Other Reasons	Outlets at the End of the Year
AR	<del>2022</del> 2021	1	0	0	0	0	0	1
	<del>2023</del> 2022	1	0	0	0	0	0	1
	<del>2023</del> 2024	1	0	0	0	0	0	1
CA	<del>2022</del> 2021	0	1	0	0	0	0	1
	<del>2023</del> 2022	1	1	0	0	0	0	2
	<del>2023</del> 2024	2	0	0	0	0	0	2
<del>CO</del>	<del>2021</del>	1	0	0	0	0	0	1
<del>CO</del>	2022	1	0	0	0	0	0	1
	2023	1	0	0	0	0	1	0
<del>CT</del>	<del>2021</del> 2020	0	0	0	0	0	0	0
<del>CT</del>	2022	0	0	0	0	0	0	0
	2023	0	1	0	0	0	0	1
<del>DC</del>	<del>2021</del> 2020	0	0	0	0	0	0	0
<del>DC</del>	2022	0	0	0	0	0	0	0
	2023	0	1	0	0	0	0	1
<del>DE</del>	<del>2021</del> 2020	7	0	0	0	0	0	7
<del>DE</del>	2022	7	0	0	0	0	0	7
	2023	7	0	0	0	0	0	7
	2024	7	0	0	0	0	0	7
FL	<del>2022</del> 2020	0	0	0	0	0	0	0
	<del>2023</del>	0	1	0	0	0	0	1
	<del>2024</del>	1	0	0	0	0	0	1
<del>GA</del>	2022	0	0	0	0	0	0	0
	2023	0	0	0	0	0	0	0
<del>IL</del>	<del>2021</del> 2020	0	0	0	0	0	0	0
<del>IL</del>	2022	1	0	0	0	0	0	1
	2023	1	0	0	0	0	0	1
<del>IN</del>	<del>2021</del> 2020	1	0	0	0	0	0	1
<del>IN</del>	2022	1	0	0	0	0	0	1
	2023	1	0	0	0	0	0	1
<del>KY</del>	<del>2021</del> 2020	1	0	0	0	0	0	1

<u>KY</u>	2022	1	0	1	0	0	0	0
	2023	0	0	0	0	0	0	0
<u>MD</u>	<del>2021</del> <u>2024</u>	<del>50</del>	0	<del>+0</del>	0	0	0	<del>40</del>
<u>MD</u>	2022	4	0	0	0	0	0	4
	2023	4	0	0	0	0	0	4
<u>MA</u>	<del>2021</del> <u>24</u>	<del>04</del>	<del>+0</del>	0	<del>01</del>	0	0	<del>+3</del>
<u>MA</u>	2022	1	0	0	0	0	0	1
	2023	1	0	0	0	0	0	1
<u>MI</u>	<del>2021</del> <u>24</u>	<del>01</del>	0	0	0	0	0	<del>01</del>
<u>MI</u>	2022	0	1	0	0	0	0	1
	2023	1	0	0	0	0	0	1
<u>MN</u>	<del>2021</del> <u>24</u>	1	0	<del>01</del>	0	0	0	<del>40</del>
<u>MN</u>	2022	1	0	0	0	0	0	1
	2023	1	0	0	0	0	0	1
<u>NJ</u>	<del>2021</del> <u>24</u>	<del>291</del>	<del>+0</del>	<del>+0</del>	<del>+0</del>	0	0	<del>281</del>
<u>NJ</u>	2022	28	0	0	0	0	0	28
	2023	28	0	0	0	0	0	28
<u>NV</u>	<del>2021</del> <u>24</u>	<del>028</del>	1	0	<del>02</del>	0	0	<del>+27</del>
<u>NV</u>	2022	1	1	0	0	0	0	2
	2023	2	1	0	0	0	0	3
<u>NY</u>	<del>2021</del> <u>24</u>	<del>+3</del>	0	<del>01</del>	0	0	<del>01</del>	1
<u>NY</u>	2022	1	0	0	0	0	0	1
	2023	1	0	0	0	0	0	1
<u>NC</u>	<del>2021</del> <u>24</u>	<del>21</del>	0	0	0	0	0	<del>21</del>
<u>NC</u>	2022	2	0	0	0	0	0	2
	2023	2	0	0	0	0	1	1
<u>PA</u>	<del>2021</del> <u>24</u>	<del>281</del>	<del>30</del>	0	<del>+0</del>	<del>+0</del>	<del>+0</del>	<del>281</del>
<u>PA</u>	2022	28	4	1	0	0	0	31
	2023	31	0	0	0	0	2	29
<u>RI</u>	<del>2021</del> <u>24</u>	<del>+29</del>	0	0	<del>02</del>	0	0	<del>+27</del>

<u>RI</u>	2022	1	1	0	0	0	0	2
	2023	2	0	0	0	0	0	2
<u>TN</u>	<del>2021</del> <u>2024</u>	<del>2</del> <u>+2</u>	<del>0</del> <u>+0</u>	0	0	0	0	2
<u>TN</u>	2022	2	0	0	0	0	0	2
	2023	2	0	0	0	0	1	1
<u>TX</u>	<del>2021</del> <u>2024</u>	<del>1</del> <u>1</u>	<del>1</del> <u>1</u>	<del>0</del> <u>0</u>	0	0	0	<del>2</del> <u>2</u>
<u>TX</u>	2022	2	0	1	0	0	0	1
	2023	1	0	0	0	0	0	1
<u>VA</u>	<del>2021</del> <u>2024</u>	<del>4</del> <u>4</u>	0	0	<del>0</del> <u>+0</u>	0	0	<del>4</del> <u>4</u>
<u>VA</u>	2022	4	1	0	0	0	0	5
	2023	5	1	0	0	0	0	6
<b>Totals</b>	<del>2021</del> <u>2024</u>	<del>85</del> <u>85</u>	<del>9</del> <u>9</u>	<del>2</del> <u>2</u>	<del>2</del> <u>2</u>	<del>1</del> <u>+0</u>	<del>1</del> <u>+0</u>	<del>88</del> <u>88</u>
<b>Totals</b>	<b>2022</b>	<b>88</b>	<b>9</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>94</b>
	<b>2023</b>	<b>94</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>95</b>
	<b>2024</b>	<b>94</b>	<b>5</b>	<b>4</b>	<b>6</b>	<b>0</b>	<b>1</b>	<b>88</b>

**TABLE NO. 4**  
**Status of Company-Owned Outlets For Years ~~2021~~2022 to ~~2024~~2023**

State	Year	Outlets at Start of Year	Outlets Opened	Outlets Reacquired From Franchisee	Outlets Closed	Outlets Sold to Franchisee	Outlets at End of the Year
GA	<del>2022</del> <u>2024</u>	1	0	0	<del>0</del> <u>0</u>	0	<del>1</del> <u>1</u>
	<del>2022</del> <u>2023</u>	<del>1</del> <u>+0</u>	0	0	<del>0</del> <u>+0</u>	0	0
	<del>2023</del> <u>2024</u>	0	0	0	0	0	0
KY	<del>2021</del> <u>2022</u>	<del>0</del> <u>0</u>	<del>0</del> <u>+0</u>	0	<del>0</del> <u>0</u>	0	<del>0</del> <u>+0</u>
	<del>2023</del> <u>2022</u>	<del>0</del> <u>+0</u>	0	0	<del>0</del> <u>+0</u>	0	0
	<del>2023</del> <u>2024</u>	0	0	0	0	0	0
MD	<del>2021</del> <u>2022</u>	1	0	0	<del>0</del> <u>0</u>	0	<del>1</del> <u>+0</u>
	<del>2022</del> <u>2023</u>	<del>1</del> <u>+0</u>	0	0	<del>0</del> <u>+0</u>	0	0
	<del>2023</del> <u>2024</u>	0	0	0	0	0	0
NY	<del>2021</del> <u>2022</u>	<del>0</del> <u>0</u>	<del>0</del> <u>+0</u>	0	<del>0</del> <u>0</u>	0	<del>0</del> <u>+0</u>
	<del>2023</del> <u>2022</u>	<del>0</del> <u>+0</u>	0	0	<del>0</del> <u>+0</u>	0	0
	<del>2023</del> <u>2024</u>	0	0	0	0	0	0

OH	<del>2021</del> <u>2022</u>	<del>03</del> <u>30</u>	<del>30</del> <u>0</u>	<del>0</del> <u>0</u>	<del>03</del> <u>0</u>	<del>0</del> <u>30</u>
	<del>2023</del> <u>22</u>	<del>30</del> <u>0</u>	<del>0</del> <u>0</u>	<del>0</del> <u>0</u>	<del>30</del> <u>0</u>	<del>0</del> <u>0</u>
	<del>2023</del> <u>24</u>	<del>0</del> <u>0</u>	<del>0</del> <u>0</u>	<del>0</del> <u>0</u>	<del>0</del> <u>0</u>	<del>0</del> <u>0</u>
PA	<del>2021</del> <u>22</u>	<del>57</del> <u>21</u>	<del>21</del> <u>40</u>	<del>1</del> <u>1</u>	<del>01</del> <u>76</u>	<del>76</del> <u>65</u>
	<del>2023</del> <u>22</u>	<del>76</del> <u>40</u>	<del>40</del> <u>0</u>	<del>1</del> <u>1</u>	<del>1</del> <u>65</u>	<del>65</del> <u>53</u>
	<del>2023</del> <u>24</u>	<del>65</del> <u>0</u>	<del>0</del> <u>0</u>	<del>12</del> <u>40</u>	<del>40</del> <u>53</u>	<del>53</del> <u>3</u>
WV	<del>2021</del> <u>22</u>	<del>1</del> <u>0</u>	<del>0</del> <u>0</u>	<del>0</del> <u>0</u>	<del>0</del> <u>1</u>	<del>1</del> <u>10</u>
	<del>2022</del> <u>23</u>	<del>1</del> <u>0</u>	<del>0</del> <u>0</u>	<del>01</del> <u>10</u>	<del>0</del> <u>0</u>	<del>10</del> <u>0</u>
	<del>2023</del> <u>24</u>	<del>10</del> <u>0</u>	<del>0</del> <u>0</u>	<del>10</del> <u>0</u>	<del>0</del> <u>0</u>	<del>0</del> <u>5</u>
Totals	<del>2021</del> <u>22</u>	<del>815</del> <u>71</u>	<del>71</del> <u>10</u>	<del>18</del> <u>18</u>	<del>01</del> <u>157</u>	<del>157</del> <u>75</u>
	<del>2023</del> <u>22</u>	<del>157</del> <u>10</u>	<del>10</del> <u>0</u>	<del>82</del> <u>10</u>	<del>10</del> <u>75</u>	<del>75</del> <u>3</u>
	<del>2023</del> <u>24</u>	<del>75</del> <u>0</u>	<del>0</del> <u>0</u>	<del>2</del> <u>0</u>	<del>0</del> <u>5</u>	<del>5</del> <u>3</u>

**TABLE NO. 5**  
**Projected Openings as of September ~~24, 2023~~29, 2024**

State	Franchise Agreements Signed But Outlet Not Open	Projected New Franchised Outlets	Projected New Company-Owned Outlets
AL	<u>54</u>	0	0
CA	<u>52</u>	0	0
<del>CO</del>	<del>+</del>	<del>+</del>	<del>0</del>
FL	<u>12</u>	<u>01</u>	0
<del>GA</del>	<del>+</del>	<del>+</del>	<del>0</del>
IN	1	0	0
<del>MDKS</del>	<del>1</del>	<del>1</del>	<del>0</del>
<del>NJMD</del>	<del>32</del>	<del>32</del>	<del>0</del>
<del>PANJ</del>	<del>51</del>	<del>1</del>	<del>0</del>
<del>TNPA</del>	<del>14</del>	<del>1</del>	<del>0</del>
TX	<u>67</u>	<u>43</u>	0
VA	<u>41</u>	<u>21</u>	0
<b>Total</b>	<b><u>3425</u></b>	<b><u>1410</u></b>	<b>0</b>

Exhibit BC contains the names of all current franchisees, and the addresses and telephone numbers of their outlets, as of September ~~24, 2023~~29, 2024.

Exhibit ED contains the name, city and state, and the current business telephone number (or, if unknown, the last known home telephone number) of every franchisee that had a franchise terminated, cancelled, not renewed, transferred, ceased operations for other reasons or voluntarily or involuntarily

ceased to do business under the franchise agreement, or who had not communicated with us within 10 weeks of the issuance date of this disclosure document.

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the SALADWORKS system.

In the last 3 fiscal years, franchisees have signed confidentiality clauses with us and/or our predecessor. In some instances, current and former franchisees signed provisions restricting their ability to speak openly about their experiences with us and/or our predecessor. You may wish to speak with current or former franchisees but be aware that not all franchisees will be able to communicate with you.

We have established a Franchise Advisory Council (“FAC”) whose franchisee representative members are elected. The FAC has no address, telephone number, email address or website address.

## **Item 21 FINANCIAL STATEMENTS**

Exhibit ~~EF~~ includes our parent company’s (Restaurant’s) audited financial statements as of September ~~29, 2024, September 24, 2023, September 25, 2022,~~ and September ~~26, 2021~~25, 2022.

Our parent guarantees our performance under the franchise agreement.

We use a 52/53-week fiscal year ending on the last Sunday on or before September 30. Our fiscal year end in ~~2023~~2024 was September ~~24~~29.

## **Item 22 CONTRACTS**

Exhibits A, ~~GB~~, H, I, J, ~~K~~ and ~~LM~~ contain all contracts proposed for use or in use regarding the offer of this franchise, including the following agreements.

- |                       |  |
|-----------------------|--|
| Exhibit A             | Saladworks Franchise Agreement   |
|                       | Attachment 1 – Site Selection Addendum   |
|                       | Attachment 2 – <del>Spouse</del> Guaranty  |
|                       | Attachment 3 – Lease Option Agreement  |
|                       | Attachment 4 – Conditional Assignment of Franchisee’s Telephone Numbers, Domain Names and Websites |
|                       | Attachment 5 – Confidentiality and Restrictive Covenant Agreement                                  |
|                       | Attachment 6 – Electronic Funds Withdrawal Authorization   |
| Exhibit <del>GB</del> | <u>Development Agreement</u>   |
| <u>Exhibit H</u>      | Affiliate Product Line Addendum  |
| Exhibit <del>HI</del> | Sample Consent to Transfer and Termination and Release Agreement                                   |
| Exhibit <del>HJ</del> | Sysco Application and Agreement  |
| Exhibit <del>JK</del> | Worldpay Contract  |
| Exhibit <del>LM</del> | Franchisee Questionnaire   |

## **Item 23 RECEIPTS**

Exhibit ~~NO~~ includes detachable documents acknowledging your receipt of this disclosure document.

**EXHIBIT A**

**FRANCHISE AGREEMENT AND ATTACHMENTS**

**SALADWORKS, LLC  
FRANCHISE AGREEMENT**

**DATA SHEET**

Franchisee: \_\_\_\_\_  
~~(Individual(s) and~~ \_\_\_\_\_  
~~Entity, if applicable)~~ \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

~~Spouse~~ \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Guarantor(s): \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Effective Date: \_\_\_\_\_

~~Accepted~~ Approved \_\_\_\_\_ Location: \_\_\_\_\_  
\_\_\_\_\_

Territory: \_\_\_\_\_  
\_\_\_\_\_

Site Search Area: \_\_\_\_\_

Initial Franchise Fee: \_\_\_\_\_

**The terms of this Data Sheet are incorporated into the attached Franchise Agreement.**

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Attachment 6 --	Electronic Funds Withdrawal Authorization	

**SALADWORKS, LLC**  
**FRANCHISE AGREEMENT**

THIS AGREEMENT (the “Agreement” or “Franchise Agreement”) is entered into and made effective this day of \_\_\_\_\_ (the “Effective Date”), by and between Saladworks, LLC, an Illinois limited liability company, with its principal business address at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733 (“Franchisor”) and the Franchisee identified in the attached Data Sheet (“Franchisee”).

**RECITALS**

**WHEREAS**, Franchisor and/or its principal and/or predecessor: (i) has developed a system for the operation of a restaurant offering on-premises dining, carry-out services, and catering and delivery services featuring a variety of salads, sandwiches, wraps, panini, soups and other bread and beverage products, as designated by Franchisor, prepared in accordance with specified recipes and procedures (“Menu Items”); (ii) has developed and continues to further develop a proprietary line of food products including dressings and/or dressing mixes, mayonnaise, oils, seasonings, chicken, and bread products, as designated by Franchisor (“Proprietary Food Products”); and (iii) may develop and offer and sell at retail an assortment of private-labeled salad dressings, salad bowls, paper supplies, hats, and related products and merchandise bearing the Proprietary Marks (as defined below), as designated by Franchisor (“Proprietary Trademarked Products”), all of which may be changed by Franchisor from time to time; and

**WHEREAS**, Franchisor is engaged in the business of granting franchises to operate SALADWORKS® restaurants; and

**WHEREAS**, Franchisee desires to enter into an agreement with Franchisor to obtain the right to operate a SALADWORKS restaurant (the “Restaurant”) using the system developed by Franchisor or its affiliate, which system includes, without limitation, standards and specifications for designs, décor, color schemes, furniture, fixtures, equipment, signs, services, and products; product preparation methods, techniques and recipes (Proprietary Recipes”); sales, merchandising, marketing and advertising techniques and systems; and procedures for the operation and management of SALADWORKS restaurants (sometimes collectively referred to as “standards” or “standards and specifications”), in the manner set forth in this Agreement, and in the Operations Manuals, which system Franchisor may change, improve and further develop from time to time (the “System”); and

**WHEREAS**, the System is identified by means of certain trade names, service marks, trademarks, logos, emblems, and indicia of origin, including, but not limited to, the mark “SALADWORKS”, all as are now designated and may hereafter be designated by Franchisor in writing for use in connection with the System (the “Proprietary Marks”);

**WHEREAS**, Franchisee has applied to Franchisor for a franchise to operate the Restaurant and such application has been approved in reliance upon all of the representations made therein; and

**WHEREAS**, Franchisee hereby acknowledges that adherence to the terms of this Agreement and the standards and specifications of Franchisor are essential to the operation of the Restaurant and to the operations of the System.

**NOW, THEREFORE**, in consideration of the foregoing recitals and the mutual promises, commitments and understandings contained herein, Franchisor and Franchisee hereby agree as follows:

## 1. GRANT OF FRANCHISE

1.1 **Grant and Acceptance.** Franchisor hereby grants to Franchisee, upon the express terms and conditions contained in this Agreement, and Franchisee hereby accepts, the right to establish and operate the Restaurant, under the System and Proprietary Marks identified below, and the right to use the System and Proprietary Marks in the operation of the Restaurant (“the Franchise”). Franchisor has the right to supplement, improve or otherwise modify the System from time to time in Franchisor’s sole discretion, and Franchisee agrees to comply with all changes which may include, without limitation, the offer and sale of new or different services or products as Franchisor may specify.

1.2 **Exclusions and Reservations.** The foregoing grant to Franchisee does not include: (i) any right to offer any service or product via e-commerce; (ii) any right to establish an independent website or to establish a URL incorporating the Proprietary Marks or any variation thereof; (iii) any right to distribute, market, or implement Franchisor’s services and products in any channel of distribution not specifically identified in this Agreement; and (iv) any right to sell services or products at wholesale prices from the Restaurant. Franchisee expressly understands and agrees that Franchisor and Franchisor’s affiliates shall have the right, in Franchisor’s sole discretion, to: (i) own and operate restaurants at any location(s) outside Franchisee’s Territory under the same or different marks, or to license others the right to own and operate restaurants at any location(s) outside Franchisee’s Territory under the same or different marks; (ii) use the Proprietary Marks and System in connection with services and products, promotional and marketing efforts or related items, or in alternative channels of distribution, including the placing for sales any product, service, salad bar, salad station and/or “store-within-a-store” in or through supermarkets and other retail outlets, non-traditional and captive locations, including our branded food truck, without regard to location; (iii) own and operate restaurants or businesses, or market similar services and products, at any location(s) inside Franchisee’s Territory under different marks, to license others the right to own and operate restaurants or businesses, or market similar services and products at any location(s) inside Franchisee’s Territory under different marks; (iv) offer and sell, or license to others the right to offer and sell, Saladworks menu items at food service establishments that are located within Franchisee’s Territory and that primarily operate under different marks; and (v) use and license to engage in any other activities not expressly prohibited in this Agreement.

1.3 **~~A~~Accepted~~Approved~~ Location.** Franchisee may operate the Restaurant only at the ~~accepted~~approved location identified in the Data Sheet (the “~~A~~Accepted~~Approved~~ Location”). If Franchisor has not accepted a location for Franchisee to operate the Restaurant as of the date Franchisee signs this Agreement, the parties shall enter into the Site Selection Addendum attached as Attachment 1 to this Agreement, the terms of which shall govern the parties’ site selection obligations. Franchisee may not relocate the Restaurant without Franchisor’s prior written consent, which must be requested at least sixty (60) days in advance. If Franchisor consents to a relocation, Franchisee shall:

1.3.1 identify a new location for the Restaurant that meets Franchisor’s approval, in accordance with Franchisor’s then-current site selection procedures, within ninety (90) days of Franchisor’s consent to relocate;

1.3.2 construct and develop the new site to conform to Franchisor's then-current specifications for design, appearance and leasehold improvements for Restaurants within six (6) months of Franchisor’s consent to the new site;

1.3.3 remove any signs or other property from the original Restaurant location which identified the original Restaurant location as part of the Saladworks® system;

1.3.4 remain liable to pay a minimum Royalty Fee and Brand Development Fund contribution that is equal to the average amount paid by Franchisee during the four (4) calendar quarters immediately preceding the date that operations cease or the shorter period that Franchisee had been in business at the original Restaurant location.

If a relocation site acceptable to Franchisor is not identified within ninety (90) days following Franchisee's request to relocate, or if Franchisee fails to complete the build-out and open for business at the new location within six (6) months of Franchisor's consent to the new site, Franchisor may terminate this Agreement. The term of this Agreement shall not abate during any relocation of the Restaurant.

1.4 **Territory.** Except as otherwise provided in this Agreement, for so long as Franchisee complies with the terms and conditions hereof, Franchisor shall not establish and operate, nor license any party other than Franchisee to establish and operate, any SALADWORKS restaurant under the System and the Proprietary Marks within the protected area identified in the Data Sheet, the terms of which are incorporated herein by reference ("Territory"), during the term of the Franchise; provided, however, that Franchisor and its affiliates retain all other rights, including without limitation to, the right to distribute services and products as described in Section 1.2 hereof within the Territory. If Franchisor has not accepted a location for Franchisee to operate the Restaurant as of the date Franchisee signs this Agreement, Franchisor shall assign the Territory within 30 days after Franchisee's execution of a lease for an ~~Accepted~~Approved Location. Franchisor shall have the right, among others, during the term of the Franchise to use, and to license others to use, the System and Proprietary Marks for the operation and licensing of other restaurants at any locations outside of the Territory. The scope of the Territory shall be within Franchisor's discretion. Notwithstanding the foregoing, Franchisor shall have the right, among others, during the term of the Franchise, to use, and to license others to use, the System and Proprietary Marks for the operation and licensing of other restaurants within Franchisee's Territory, if the restaurants are located in captive locations, including, but not limited to enclosed shopping centers, amusement or theme parks, sports stadiums and arenas, airports or train stations.

1.5 **Other Channels of Distribution.** Franchisee acknowledges and agrees that certain of Franchisor's or its affiliates' products, whether now existing or developed in the future, may be distributed in Franchisee's Territory by Franchisor, Franchisor's affiliates, or Franchisor's franchisees, licensees or designees, in such manner and through such channels of distribution as Franchisor, in its sole discretion, shall determine. Such alternate channels of distribution shall include, but are not limited to, placing for sales any product, service, salad bar, salad station and/or "store-within-a-store" in offered under the Proprietary Marks at or through grocery stores, supermarkets, catering services, amusement or theme parks, sports stadiums and arenas, enclosed shopping centers, institutional feeding facilities, military bases, airports, train stations, gas stations or any other non-traditional or captive locations, including our branded food truck. Franchisor reserves the right, among others, as to any distribution arrangements relating thereto. Franchisee understands that this Agreement grants Franchisee no rights: (i) to distribute such products as described in this Section 1.6; or (ii) to share in any of the proceeds received by any such party therefrom.

## 2. INITIAL TERM AND RENEWAL TERMS

2.1 **Initial Term.** The initial term of the Franchise Agreement shall be for a period of ten (10) years commencing as of the Effective Date; ~~provided, however, that if.~~ If the initial term of Franchisee's lease for the ~~Accepted~~Approved Location expires more than ten (10) years after the Effective Date, then Franchisor may, at its sole discretion and without any obligation to do so,

~~extend~~ the Initial Term ~~shall be extended so so~~ that it shall expire ~~co-terminously~~coterminous with the initial term of the lease.

2.2 **Renewal Terms.** Franchisee has the right to renew this Agreement for successive 10-year periods, provided Franchisee has met the following conditions:

2.2.1 Franchisee has notified Franchisor of Franchisee's intention to renew this Agreement in writing at least 6 months, but not more than 12 months, prior to expiration of the then-current term;

2.2.2 Franchisee has demonstrated to Franchisor's satisfaction that Franchisee has the right to operate the Restaurant at the ~~Aceeped~~Approved Location for the duration of the renewal term; or, if Franchisee is unable to operate the Restaurant at the ~~Aceeped~~Approved Location, Franchisee has secured a substitute location which has been accepted by Franchisor;

2.2.3 Franchisee has completed, to Franchisor's satisfaction, no later than 90 days prior to the expiration of the then-current term, all maintenance, refurbishing, renovating, updating and remodeling of the Restaurant premises required by Franchisor to bring the Restaurant and all equipment into full compliance with Franchisor's then-current System standards and specifications;

2.2.4 Franchisee is not in default of any provision of this Agreement, or any other agreement between Franchisee and Franchisor, Franchisor's affiliates, or Franchisor's major suppliers and vendors, and Franchisee has substantially complied with all such agreements during their respective terms;

2.2.5 Franchisee has satisfied all monetary obligations Franchisee owes Franchisor, Franchisor's affiliates, and Franchisor's suppliers and vendors;

2.2.6 Franchisee executes Franchisor's then-current form of franchise agreement, the terms of which may vary materially from the terms of this Agreement and may include, without limitation, increased royalty fees and advertising obligations;

2.2.7 Franchisee satisfies Franchisor's then-current training requirements for renewing franchisees at Franchisee's expense, as of the date of such renewal, if any;

2.2.8 Franchisee signs a general release, in the form Franchisor prescribes. The release shall not be inconsistent with any applicable state statute regulating franchises; and

2.2.9 Franchisee pays Franchisor a renewal fee of \$17,500.

2.3 Within 90 days after its receipt of such timely notice, Franchisor shall furnish Franchisee with written notice of: (i) reasons which could cause Franchisor not to grant a renewal to Franchisee, including, but not limited to, any deficiencies which require correction and a schedule for correction thereof by Franchisee; and (ii) Franchisor's then-current requirements relating to the image, appearance, decoration, furnishing, equipping and stocking of SALADWORKS restaurants, and a schedule for effecting upgrading or modifications in order to bring the Restaurant into compliance therewith, as a condition of renewal. Renewal of the Franchise shall be conditioned upon Franchisee's compliance with such requirements and continued compliance with all the terms and conditions of this Agreement up to the date of expiration of the initial term of the Franchise. If Franchisor elects not to renew the Franchise Agreement, Franchisor shall provide written notice of its election not to renew the Franchise Agreement at least 2 months prior to the expiration of the initial term of the Franchise.

### 3. FEES

3.1 **Initial Franchise Fee.** In consideration of the Franchise granted to Franchisee by Franchisor, Franchisee must pay Franchisor an initial franchise fee of \$35,000, in full, when Franchisee signs this Agreement. The initial franchise fee is non-refundable and is deemed fully earned upon payment in consideration of administrative and other expenses Franchisor incurs in granting the Franchise and for Franchisor's lost or deferred opportunity to franchise others.

3.2 **Royalty Fee.** Franchisee must pay Franchisor a weekly royalty fee equal to 6% of Net Sales. "Net Sales" include all revenue Franchisee generates from all business conducted at or from the Restaurant during the preceding reporting period, including amounts received from the sale and delivery of services, products, and merchandise of any nature whatsoever, whether in cash or for credit, and whether collected or uncollected. "Net Sales" includes the full amount payable by Franchisee's customers, without deduction for Franchisee's own or third-party delivery costs. "Net Sales" do not include the amount of any applicable sales tax imposed by any federal, state, municipal or other governmental authority if such taxes are stated separately when the customer is charged and Franchisee pays such amounts as and when due to the appropriate taxing authority. Net Sales do not include discounts, employee discounts or coupons honored by Franchisee. All barter and exchange transactions for which Franchisee furnishes services or products in exchange for goods or services to be provided to Franchisee by a vendor, supplier or customer will be valued at the full retail value of the goods or services provided to Franchisee.

3.3 **Calculation of Royalty Fee.** Franchisee shall supply Franchisor with all Net Sales data specified by Franchisor in this Agreement and in the Operations Manuals or as Franchisor directs from time to time for the purpose of calculating the weekly royalty fee. All Net Sales data which is electronically provided to Franchisor on a weekly basis through the Restaurant's point of sale system shall be certified to be true and correct by Franchisee on the form as prescribed by Franchisor. Franchisor shall review the Net Sales data provided by Franchisee and shall deduct the required royalty fee in accordance with Section 3.5 of this Agreement. Franchisee will make available to Franchisor, either through compatible computer communications equipment or some other medium as designated by Franchisor in its sole discretion, for reasonable inspection at reasonable times, all original books and records that Franchisor may deem necessary to ascertain Net Sales.

3.4 **Technology Bundle Fee.** Franchisee must pay Franchisor a monthly technology bundle fee ("Technology Bundle Fee") for the following services: POS System, Managed Internet Hardware, Online Ordering, Loyalty Program, Music System, Profit and Loss software and Intranet and Portal services. Payment of the Technology Bundle Fee shall be made through the EFT Program, as described in Section 3.5 below. The amount of the Technology Bundle Fee is ~~\$475,605~~ - \$1,045,400 monthly as of the date of this Agreement. Franchisor reserves the right to modify the amount of the Technology Bundle Fee and the services included therein at any time.

3.5 **Manner of Payment.** Payment of royalty fees shall be made on a weekly basis, following receipt of each week's Net Sales data, and shall be by an electronic funds transfer program (the "EFT Program") under which Franchisor automatically deducts all payments owed to Franchisor under this Agreement, or any other agreement between Franchisee and Franchisor, from Franchisee's bank account. Franchisee shall deposit all revenue from the operation of the Restaurant into one bank account within 2 days after receipt, including cash, checks, and credit card receipts. Before opening the Restaurant, Franchisee shall provide Franchisor with Franchisee's bank name, address and account number, a voided check from such bank account, and sign and give to Franchisor and Franchisee's bank, all documents, including Attachment 6 to this Agreement, necessary to effectuate the EFT Program and Franchisor's ability to withdraw funds from such bank account via electronic funds transfer. Franchisee shall immediately notify

Franchisor of any change in Franchisee's banking relationship, including changes in account numbers. Franchisor reserves the right to require Franchisee to pay any fees due under this Agreement by such other means as Franchisor may specify from time to time. If the Net Sales data has not been received within the time period required by this Agreement, then Franchisor may process an electronic funds transfer for the subject week in the amount of 125% of the last royalty fee and brand development fund fee paid by Franchisee to Franchisor (the "Automatic Draw"), provided, that if a Net Sales data for the subject week is subsequently received and reflects: (i) that the actual amount due was more than the amount of the Automatic Draw, then Franchisor shall be entitled to withdraw additional funds through EFT from Franchisee's designated bank account for the difference; or (ii) that the actual amount due was less than the amount of the Automatic Draw, then Franchisor shall credit the excess amount to the payment of Franchisee's future obligations. Franchisor reserves the right to apply any payment received from Franchisee to any amounts Franchisee owes Franchisor or its affiliates under this Agreement or any other agreement regardless if Franchisee has designated the payment for another purpose or account. Franchisor may accept any check or payment in any amount from Franchisee without prejudice to Franchisor's right to recover the balance of the amount due or to pursue any other right or remedy. No endorsement or statement on any check or payment or in any letter accompanying any check or payment or elsewhere shall constitute or be considered as an accord or satisfaction.

3.6 **Insufficient Funds.** As part of Franchisee's participation in the EFT Program, if the funds in Franchisee's bank account are insufficient to cover any amounts due under this Agreement on the date such funds are due, in addition to the overdue amount, Franchisor has the right to immediately debit from Franchisee's bank account interest on such amount from the date it was due until all past due amounts are paid, at a rate of the lesser of 18% per annum or the maximum rate permitted by law, plus a fee of \$100. Should any EFT not be honored by Franchisee's bank for any reason, Franchisee agrees that Franchisee shall be responsible for that payment and any service charge. If any payments are not received when due, Franchisee will be charged a fee of \$100, and interest may be charged at a rate of the lesser of 18% per annum or the maximum rate permitted by law.

3.7 **Failure to Timely Pay Fees.** Any late payment or underpayment of the royalty fee or advertising fee, and any other charges or fees Franchisee owes Franchisor or Franchisor's affiliates, will bear interest from the due date until paid at the lesser of 18% interest per year or the highest lawful interest rate which may be charged for commercial transactions in the state in which the Restaurant is located. Nothing contained in this Section shall prevent Franchisor from exercising, in Franchisor's sole judgment, any other rights or remedies available to Franchisor under this Agreement, plus a fee of \$100.

3.8 **Taxes on Payments.** In the event any taxing authority, wherever located, imposes any future tax, levy or assessment on any payment Franchisee makes to Franchisor, Franchisee must, in addition to all payments due to Franchisor, pay such tax, levy or assessment.

## 4. PROPRIETARY MARKS

### 4.1 Franchisee's Use of the Proprietary Marks.

4.1.1 Franchisee shall use only the Proprietary Marks which Franchisor designates, and shall use them only in the manner Franchisor authorizes and permits;

4.1.2 Franchisee shall use the Proprietary Marks only for the operation of the Restaurant and only at the ~~Aeecepted~~Approved Location and in advertising for the Restaurant;

4.1.3 Franchisee shall use all Proprietary Marks without prefix or suffix and in conjunction with the symbols: "TM", "SM", "S", or "®", as applicable. Franchisee may not use

the Proprietary Marks in connection with the offer or sale of any products which Franchisor has not authorized for use in connection with the System. Franchisee may not use the Proprietary Marks as part of Franchisee's corporate or other legal name, or in any internet domain name or website, or with any prefix, suffix, or other modifying words, terms, designs, or symbols, or in any modified form. Franchisee's corporate name and all fictitious names under which Franchisee proposes to do business must be approved by Franchisor in writing before use. Franchisee must promptly register at the office of the county in which the Restaurant is located, or such other public office as provided for by the laws of the state in which the Restaurant is located, as doing business under such assumed business name;

4.1.4 Franchisee must identify itself as the owner of the Restaurant (in the manner Franchisor prescribes) in conjunction with any use of the Proprietary Marks including, without limitation, on invoices, order forms, receipts, and business stationery, as well as at such conspicuous locations as Franchisor may designate in writing at the Restaurant premises. Franchisee must use Franchisee's corporate or limited liability company name either alone or followed by the initials "D/B/A" and the business name "Saladworks", along with the geographic description as assigned by Franchisor;

4.1.5 Franchisee's right to use the Proprietary Marks is limited to such uses as are authorized under this Agreement, and any unauthorized use thereof shall constitute an infringement of Franchisor's rights;

4.1.6 Franchisee shall not use the Proprietary Marks to incur any obligation or indebtedness on Franchisor's behalf;

4.1.7 Franchisee shall execute all documents Franchisor deems necessary to obtain protection for the Proprietary Marks or to maintain the Proprietary Marks' continued validity and enforceability;

4.1.8 Franchisee must promptly notify Franchisor of any suspected unauthorized use of the Proprietary Marks, any challenge to the validity of the Proprietary Marks, or any challenge to Franchisor's ownership of, Franchisor's right to use and to license others to use, or Franchisee's right to use, the Proprietary Marks. Franchisee acknowledges that Franchisor has the sole right to direct and control any administrative proceeding or litigation involving the Proprietary Marks, including any settlement thereof. Franchisor has the right, but not the obligation, to take action against uses by others that may constitute infringement of the Proprietary Marks. Franchisor shall defend Franchisee against any third-party claim, suit, or demand arising out of Franchisee's use of the Proprietary Marks. If Franchisor, in Franchisor's sole discretion, determines that Franchisee has used the Proprietary Marks in accordance with this Agreement, Franchisor shall bear the cost of such defense, including the cost of any judgment or settlement. If Franchisor, in Franchisor's sole discretion, determines that Franchisee has not used the Proprietary Marks in accordance with this Agreement, Franchisee shall bear the cost of such defense, including the cost of any judgment or settlement. In the event of any litigation relating to Franchisee's use of the Proprietary Marks, Franchisee shall execute any and all documents and do such acts as may, in Franchisor's opinion, be necessary to carry out such defense or prosecution including, without limitation, becoming a nominal party to any legal action. Except to the extent that such litigation is the result of Franchisee's use of the Proprietary Marks in a manner inconsistent with the terms of this Agreement, Franchisor agrees to reimburse Franchisee for Franchisee's out-of-pocket costs in performing such acts.

4.1.9 Franchisee expressly understands and acknowledges:

4.1.9.1 Franchisor owns all right, title, and interest in and to the Proprietary Marks and the goodwill associated with and symbolized by them, and Franchisor has the right to use, and license others to use, the Proprietary Marks;

4.1.9.2 The Proprietary Marks are valid and serve to identify the System and those who are authorized to operate under the System;

4.1.9.3 During the term of the Franchise Agreement and after the expiration or termination of the Franchise Agreement, Franchisee shall not directly or indirectly contest the validity of, or Franchisor's ownership of, or right to use and to license others to use, the Proprietary Marks;

4.1.9.4 Franchisee's use of the Proprietary Marks does not give Franchisee any ownership interest or other interest in or to the Proprietary Marks;

4.1.9.5 Any and all goodwill arising from Franchisee's use of the Proprietary Marks shall inure solely and exclusively to Franchisor's benefit; and upon expiration or termination of the Franchise Agreement, no monetary amount shall be assigned as attributable to any goodwill associated with Franchisee's use of the System or the Proprietary Marks;

4.1.9.6 Except as specified in Section 1.2 hereof, the license of the Proprietary Marks granted to Franchisee hereunder is non-exclusive and Franchisor retains the right, among others: (i) to use the Proprietary Marks itself in connection with selling services and products; (ii) to grant other licenses for the Proprietary Marks; and (iii) to develop and establish other systems using the Proprietary Marks, similar proprietary marks, or any other proprietary marks, and to grant licenses thereto without providing any rights therein to Franchisee; and

4.1.9.7 Franchisor reserves the right, in Franchisor's sole discretion, to substitute different Proprietary Marks for use in identifying the System and the businesses operating under the System. Franchisee shall discontinue using all Proprietary Marks which Franchisor has modified or discontinued within 10 days after receiving written notice from Franchisor and, at Franchisee's sole cost and expense, shall promptly begin using such additional, modified or substituted Proprietary Marks.

## 5. CONFIDENTIAL INFORMATION

5.1 **Nondisclosure.** During the term of the Franchise, Franchisee will receive information which Franchisor considers trade secrets and confidential information, including standards and specifications for preparing Menu Items, Proprietary Recipes, the buildout of a typical SALADWORKS restaurant, information about proprietary merchandise, any proprietary software Franchisor may now or in the future create, and the Operations Manuals ("Confidential Information"). Franchisee shall not, during the term of the Franchise or thereafter, communicate, divulge, or use for the benefit of any other person, partnership, association, corporation, or limited liability company any Confidential Information, including, without limitation, trade secrets, the Proprietary Recipes, the Franchisor's copyrighted materials, methods and other techniques and know-how concerning the of operation of the Restaurant which may be communicated to Franchisee or of which Franchisee may be apprised by virtue of Franchisee's operation of the Restaurant. Franchisee also acknowledges and agrees that certain information, including sources of supply, marketing and advertising techniques, sanitation and maintenance procedures, and maintenance of quality standards also constitute trade secrets and confidential information of

Franchisor. Franchisee may divulge Confidential Information only to such of Franchisee's personnel as must have access to it in order to operate the Restaurant. Any and all information, knowledge, know-how, techniques, and other data which Franchisor designates as confidential will be deemed Confidential Information for purposes of this Agreement.

5.2 **Personnel.** Franchisee must require Franchisee's officers, directors, the Managers (as defined in Section 7.10.6), and any personnel having access to any Confidential Information to execute covenants that they will maintain the confidentiality of information they receive in connection with their employment or engagement by Franchisee at the Restaurant. Such covenants shall be in a form satisfactory to Franchisor including, without limitation, specific identification of Franchisor as a third-party beneficiary of such covenants with independent rights to enforce them.

5.3 **New Concepts, Processes and Improvements.** If Franchisee, Franchisee's principals or Franchisee's personnel develop any new concept, process or improvement in the operation or promotion of the Restaurant, Franchisee shall promptly notify Franchisor and provide Franchisor with all necessary related information, without compensation. Any such concept, process or improvement shall become Franchisor's sole property, and Franchisor shall be the sole owner of all patents, patent applications, trademarks, copyrights and other intellectual property rights related thereto. Franchisee and Franchisee's principals hereby assign to Franchisor any rights Franchisee may have or acquire therein, including the right to modify such concept, process or improvement, and otherwise waive and/or release all rights of restraint and moral rights therein and thereto. Franchisee and Franchisee's principals agree to assist Franchisor in obtaining and enforcing the intellectual property rights to any such concept, process or improvement in any and all countries and further agree to execute and provide Franchisor with all necessary documentations for obtaining and enforcing such rights. Franchisee and Franchisee's principals hereby irrevocably designate and appoint Franchisor as Franchisee's agent and attorney-in-fact to execute and file any such documentation and to do all other lawful acts to further the prosecution and issuance of patents or other intellectual property rights related to any such concept, process or improvement. In the event that the foregoing provisions of this Section are found to be invalid or otherwise unenforceable, Franchisee and Franchisee's principals hereby grant to Franchisor a worldwide, perpetual, non-exclusive, fully-paid license to use and sublicense the use of the concept, process or improvement to the extent such use or sublicense would, absent this Agreement, directly or indirectly infringe Franchisee's rights therein.

## 6. FRANCHISOR'S OBLIGATIONS

6.1 **Operations Manuals.** Franchisor will loan Franchisee one copy of Franchisor's proprietary and confidential operations and training manuals (collectively, "Operations Manuals") in electronic format. Franchisee shall operate the Restaurant in strict compliance with the Operations Manuals, as they may be reasonably changed from time to time. The Operations Manuals shall remain confidential and Franchisor's exclusive property, the contents of which are protected by the copyright law of the United States. Franchisee shall not disclose, duplicate or make any unauthorized use of any portion of the Operations Manuals to any person or entity not affiliated with Franchisor, and shall not duplicate, copy, reproduce or alter the Operations Manuals in any way. A violation of Franchisor's copyright will be punishable to the maximum extent permitted by law. The provisions of the Operations Manuals constitute provisions of this Agreement as if fully set forth herein. Franchisee shall ensure that Franchisee's copy of the Operations Manuals is current and up to date. Franchisor reserves the right to post updates or revised versions of the Operations Manuals on its secure intranet, accessible only to Franchisor and its franchisees, and to require Franchisee to download such updated versions. If Franchisee requests a copy in an alternate format or a replacement hard copy of the Operations Manuals, Franchisor will provide an alternate or replacement copy for Franchisor's then-current fee. If there is a dispute relating to the contents of

the Operations Manuals, the master copy which Franchisor maintains at Franchisor's corporate headquarters will control.

6.2 **Start-up and Ongoing Inventory and Supplies.** Franchisor will provide specifications for and designate sources of supply from which Franchisee agrees to purchase inventory, goods and supplies necessary for the start-up and ongoing operations of the Restaurant.

6.3 **Franchise Orientation Seminar.** Franchisor or its designee will conduct a mandatory orientation at its headquarters or via webinar for Franchisee within 30 days after the signing this Agreement, or at a time designated by Franchisor. All expenses incurred by Franchisee and its personnel in attending the Franchise Orientation Seminar, including, without limitation, the travel, lodging and meal expenses of Franchisee's personnel, and the salaries of Franchisee's personnel, shall be the sole responsibility of Franchisee. General information regarding the franchise program will be discussed, as well as site selection and store buildout criteria and training. If Franchisee fails to attend the Franchise Orientation Seminar, Franchisee must attend the Franchise Orientation Seminar at a time as prescribed by Franchisor.

6.4 **Prototype Design Package; Plans and Specifications for Prototypical Layout and Design.** Franchisor's Prototype Design Package ("PDP") will be provided to Franchisee at no cost before or at the time of lease signing, and only after Franchisor has accepted Franchisee's location, specifying Franchisor's specifications and requirements for the fixtures, decor, electronic cash register, equipment and signs required for the opening of the Restaurant, as well as plans and specifications for the layout and design of a prototypical SALADWORKS restaurant for use by Franchisor's preferred architect or Franchisee's local architect, identified and engaged by Franchisee, to prepare site specific, scaled architectural mechanical, electrical and plumbing drawings necessary to: (i) obtain building permits from local authorities; (ii) obtain landlord approval; and (iii) assist with identifying a qualified general contractor for the construction and/or buildout of the Restaurant. As detailed in Section 7.5 of this Agreement, Franchisee is solely responsible for the preparation of architectural and working drawings necessary to complete construction and/or buildout at the ~~Accepted~~Approved Location which conform to Franchisor's standards and specifications.

6.5 **Grand Opening Advertising.** Franchisee must conduct an opening advertising program for the Restaurant prior to and immediately upon the opening of the Restaurant ("Grand Opening Advertising Program"). Franchisee must spend at least \$15,000 for the Grand Opening Advertising Program and provide proof of such expenditures before Franchisor approves the Restaurant to open. The Grand Opening Advertising Program must be approved by Franchisor, and Franchisee must use the media and advertising formats designated by Franchisor. If Franchisee fails to conduct the Grand Opening Advertising Program as required by Franchisor, Franchisor reserves the right to either (i) withhold approval for Franchisee to open the Restaurant or (ii) deduct any amount not spent by Franchisee on the Grand Opening Advertising Program up to \$15,000 via EFT and contribute this amount to the Brand Development Fund. If Franchisee fails to conduct the Grand Opening Advertising Program as required by Franchisor, Franchisor may, at its sole discretion, elect to terminate the Franchisee.

6.6 **Store Opening Assistance.** Prior to the day the Restaurant first begins operations, Franchisor shall assist Franchisee in conducting required training at the Restaurant. Franchisee must submit a detailed Grand Opening Advertising Program plan to Franchisor for approval at least 120 days prior to Franchisee's planned Grand Opening date. Franchisee shall cooperate fully with Franchisor in conducting such training, as described in the Operations Manuals or otherwise in writing by Franchisor. Franchisor will send one of its representatives to assist with the Restaurant's operation during the initial opening period. Franchisor will provide up to 5 days of on-site assistance if the Restaurant is Franchisee's first SALADWORKS restaurant or if Franchisee

purchased an existing Restaurant from another franchisee, up to 3 days of on-site assistance if the Restaurant is Franchisee's second SALADWORKS restaurant and up to 1 day of on-site assistance if the Restaurant is Franchisee's third or subsequent SALADWORKS restaurant. During this period, such representative will assist Franchisee in establishing and standardizing procedures and techniques essential to the operation of the Restaurant. Should Franchisee request additional assistance from Franchisor during the opening, and should Franchisor, in its discretion, deem it necessary, feasible and appropriate to comply with the request, Franchisee shall reimburse Franchisor for Franchisor's expenses in providing such additional assistance at Franchisor's then-current rate.

6.7 **Ongoing Assistance.** Franchisor will provide Franchisee continuing consultation and advice as Franchisor deems necessary and appropriate regarding the management and operation of the Restaurant. Franchisor will provide such assistance, in Franchisor's discretion, by telephone, facsimile, intranet communication and on-site visits.

6.8 **Toll Free Telephone Number.** Franchisor has the right, but not the obligation, to establish and maintain a toll-free telephone number for the purpose of accepting and confirming customer orders nationwide, customer service, and customer follow-up and satisfaction surveys. If Franchisor establishes a toll-free number, Franchisee must comply with Franchisor's procedures for implementing the nationwide service as Franchisor specifies in the Operations Manuals or otherwise in writing, and Franchisee may be required to pay a fee related to the establishment, operation and maintenance of the toll free telephone number.

6.9 **Annual Convention.** Franchisor may, in Franchisor's discretion, hold an Annual Convention at a location to be selected by Franchisor. Franchisor shall determine the topics and agenda for the Annual Convention to serve the purpose among other things, of updating franchisees on new developments affecting franchisees, exchanging information between franchisees and Franchisor's personnel regarding restaurant operations and programs, and recognizing franchisees for their achievements. Franchisee is required to attend the Annual Convention and to pay Franchisor's then-current registration fee. All expenses, including Franchisee's and its attendees' transportation to and from the Annual Convention, and its and their lodging, meals and salaries during the Annual Convention, are Franchisee's sole responsibility. Franchisor or its designee may use expenditures from the Brand Development Fund for purposes related to the Annual Convention, including costs related to production, programs, and materials. Franchisee's failure to attend any Annual Convention will result in the payment of a \$1,000 non-attendance fee to Franchisor by electronic funds transfer.

## 7. FRANCHISEE'S OBLIGATIONS

7.1 **Restaurant Location and Lease Approval.** Franchisee must secure real estate, by purchase or lease, for the operation of the Restaurant. Franchisor's approval of the Lease shall be conditioned upon Franchisee and Franchisee's landlord's execution of a Lease Option Agreement described in Section 7.3, as well as the inclusion in the Lease of terms acceptable to Franchisor. ~~In the event that Franchisee signs a Lease where Franchisor serves as a prime tenant, co-tenant or guarantor, Franchisor reserves the right to charge a Guaranty Fee of 0.5% of Net Sales. The Guaranty Fee shall be payable at the same time and in the same manner as Royalties for so long as Franchisor is a prime tenant, co-tenant or guarantor of Franchisee's Lease.~~ At Franchisor's option, any lease for the Restaurant ("the Lease") will be required to contain certain provisions, including, but not limited to:

7.1.1 A provision expressly prohibiting Franchisee from subleasing or assigning all or any part of its occupancy rights, or extending the term of or renewing the Lease without Franchisor's prior written consent;

7.1.2 A provision which expressly requires the lessor to provide Franchisor all sales and other information lessor may have related to the operation of the Restaurant, as Franchisor may request;

7.1.3 A provision which requires the lessor to concurrently provide Franchisor with a copy of any written notice of default under the Lease sent to Franchisee and which grants to Franchisor, in its sole discretion, the right (but not the obligation) to enter the premises to make modifications necessary, in Franchisor's sole discretion, to protect the Proprietary Marks or the System or to cure any default: (i) under the Lease within 15 business days after the expiration of the period in which Franchisee had to cure any such default should Franchisee fail to do so; or (ii) under this Agreement;

7.1.4 A provision which evidences the right of Franchisee to display the Proprietary Marks and signage in accordance with the specifications required by the Operations Manuals, subject only to the provisions of applicable law;

7.1.5 A provision that the premises be used solely for the operation of the Restaurant;

7.1.6 A provision which expressly states that any default under the Lease shall constitute a default under this Agreement, and any default under this Agreement shall constitute a default under the Lease; and

7.1.7 A provision specifically approving Franchisor's signage specifications.

7.2 **Site Selection Addendum.** The parties shall enter into the Site Selection Addendum attached as Attachment 1 to this Agreement, the terms of which shall govern the parties' site selection obligations, unless Franchisor has previously accepted a site submitted by Franchisee. Franchisee is encouraged to use the services of a reputable broker in Franchisee's search area. Franchisee or Franchisee's broker must present sites to Franchisor for evaluation. The term of the Lease, including any options, for the ~~Aecepted~~Approved Location must be equal to or greater than the term of the Franchise. Franchisor has the right to review, evaluate and approve the Lease prior to execution. Neither Franchisor's review of the Lease nor Franchisor's acceptance of the site Franchisee has selected constitutes a representation or guarantee that Franchisee will succeed at the selected ~~Aecepted~~Approved Location or an expression of Franchisor's opinion regarding the terms of the Lease. Franchisor encourages Franchisee to seek independent counsel from a lawyer or business adviser to assist Franchisee in selecting the site and negotiating the Lease.

7.3 **Lease Option Agreement.** Franchisor may condition Franchisor's approval of any proposed Lease on, among other things, Franchisee and Franchisee's landlord's execution of a Lease Option Agreement (attached as Attachment 3 to this Agreement) which: (i) grants Franchisor or its affiliate the right, but not the obligation, to assume the Lease upon (a) Franchisee's default on the Lease, or (b) termination, transfer or expiration of the Franchise, and (ii) authorizes and requires Franchisee's landlord to disclose to Franchisor, upon Franchisor's request, sales and other information Franchisee has furnished to the landlord. Franchisee must deliver an executed copy of the Lease and the Lease Option Agreement to Franchisor within 10 days after execution of the Lease.

7.4 **Post Location Approval.** After obtaining possession of the ~~Aecepted~~Approved Location, Franchisee shall, at Franchisee's expense, promptly:

7.4.1 obtain all required zoning changes, building, utility, health, sanitation and sign permits and licenses, and any other required permits and licenses;

7.4.2 purchase or lease equipment, fixtures, furniture and signs as provided herein;

7.4.3 complete the construction and/or remodeling, equipment, fixtures, furniture and sign installation and decorating of the Restaurant in full and strict compliance with plans and specifications approved by Franchisor, and all applicable ordinances, building codes, permit requirements and the Americans with Disabilities Act;

7.4.4 obtain all customary contractors' sworn statements and partial and final waivers of lien for construction, remodeling, decorating and installation services; and

7.4.5 otherwise complete development of and have the Restaurant ready to open and commence the conduct of its business in accordance with Section 7.7 of this Agreement, or within 120 days after receiving possession of the ~~Aeecepted~~Approved Location, whichever is earlier.

**7.5 Restaurant Appearance and Construction.** The Restaurant shall conform to Franchisor's standards and specifications for appearance, layout and design. Franchisee is solely responsible for the preparation of complete architectural and working drawings necessary to complete construction and/or buildout at the ~~Aeecepted~~Approved Location (the "Plans"). Franchisee must provide Franchisor with the Plans for Franchisor's review and approval, and unless Franchisee uses Franchisor's preferred architect, Franchisee must pay Franchisor an architectural plan review fee of \$1,000 when Franchisee requests the PDP. Franchisor, or a third-party vendor of Franchisor's choosing, will review the Plans before or at the time of Lease signing, after Franchisor has accepted Franchisee's location, to ensure compliance with the PDP. Franchisor must approve the Plans before Franchisee begins construction/ buildout. Franchisor must approve subsequent material changes to the Plans before such changes may be implemented. Franchisee must select a qualified general contractor with the assistance of its local architect, to construct and/or buildout the Restaurant. Franchisee's qualified, licensed contractor must construct Franchisee's Restaurant in conformance with Franchisor's PDP and the Plans provided by Franchisee's local architect. Franchisor requires periodic updates from Franchisee's general contractor to ensure compliance. Franchisor's final approval is required to open the Restaurant. Franchisee must use its own non-borrowed funds to cover at least 20% of the total project cost associated with the development and opening of the Restaurant.

**7.6 Training.** Franchisee (or Franchisee's principal, as applicable) and Franchisee's Manager must attend and successfully complete Franchisor's initial training program as set forth in Section 8.

**7.7 Opening Requirements.** Franchisee must commence operation of the Restaurant within 12 months of the Effective Date of this Agreement (the "Required Opening Date"). Franchisee may not open the Restaurant unless Franchisee receives Franchisor's prior written approval. The parties further agree and acknowledge that if Franchisee is opening and operating the Restaurant pursuant to its development obligations under an Area Development Agreement ("Development Agreement") with Franchisor, then that Development Agreement will control the timeline for opening and operating the Restaurant in the event there is an inconsistency between the Development Agreement and this Agreement. Franchisee must open and commence operations of the Restaurant within the time period prescribed in the development schedule set forth in the Development Agreement (even if Franchisor does not require Franchisee to execute this Agreement until Franchisee has secured an approved location for the Restaurant).

## 7.8 **Purchasing Requirements.**

7.8.1 Compliance with Standards and Specifications. Franchisee acknowledges and agrees that Franchisee's obligations set forth in this Agreement and the Operations Manuals are necessary for the operation of the Restaurant and to maintain uniformity throughout the System. Franchisee shall adhere to the standards and specifications set forth in this Agreement and the Operations Manuals and any revisions or amendments to them. Franchisee shall use signs, furnishings, supplies, fixtures, equipment and inventory which comply with Franchisor's then-current standards and specifications (including, without limitation, standards and specifications for products, services, equipment, furnishings, audio and video materials, fixtures and signage) which Franchisor establishes from time to time. Franchisor has the right to change Franchisor's standards and specifications in Franchisor's sole discretion. Franchisee acknowledges that Franchisee may incur an increased cost to comply with such changes at Franchisee's expense. Franchisor may, in Franchisor's sole discretion, waive or modify any obligation of other System franchisees under any agreement and no such waiver or modification shall obligate Franchisor to grant a similar waiver or modification to Franchisee.

7.8.2 Designated and Approved Suppliers. Recognizing that preservation of the System depends upon product and service uniformity and the maintenance of Franchisor's trade dress, Franchisee agrees to purchase certain signs, furnishings, supplies, fixtures, equipment, inventory and other items, and certain services from Franchisor or from approved or designated third-party suppliers as Franchisor shall specify, from time to time, in the Operations Manuals and otherwise in writing. Franchisee hereby acknowledges that Franchisor, Franchisor's affiliate and/or a third-party may be one of several, or the only, approved supplier of any item or service. Franchisee further acknowledges and agrees that Franchisor and/or Franchisor's affiliates may and have the right to realize a profit on any item or service that Franchisor, Franchisor's affiliate or an approved supplier supplies to Franchisee.

7.8.3 Supplier Approval. In the event Franchisee wishes to purchase any unapproved item or service and/or to acquire an approved item or service from an unapproved supplier (other than the Proprietary Food Products and Proprietary Trademarked Products), Franchisee must provide Franchisor the name, address and telephone number of the proposed supplier, a description of the item or service Franchisee wishes to purchase, and purchase price of the item or service, if known. At Franchisor's request, Franchisee must provide Franchisor, for testing purposes, a sample of the item or service that Franchisee wishes to purchase. Franchisee's request must be submitted along with a check in the amount of \$500 to cover Franchisor's costs with such examination and/or testing. If Franchisor incurs any costs above \$500 in connection with testing a particular item or service or evaluating an unapproved supplier, at Franchisee's request, Franchisee or the supplier must reimburse Franchisor for Franchisor's reasonable testing costs, regardless of whether Franchisor subsequently approves the item, service or supplier. Nothing in the foregoing shall be construed to require Franchisor to approve any particular supplier. Franchisor may base Franchisor's approval of any such proposed item or supplier on considerations relating not only directly to the item or supplier itself, but also indirectly to the uniformity, efficiency, and quality of operation Franchisor deems necessary or desirable in Franchisor's System as a whole. Franchisor has the right to receive payments from suppliers on account of their dealings with Franchisee and other franchisees and to use all amounts Franchisor receives without restriction (unless instructed otherwise by the supplier) for any purposes Franchisor deems appropriate. Nothing herein shall require Franchisor to approve an unreasonable number of suppliers for a given item or service, which approval might, in Franchisor's reasonable judgment, result in higher costs or prevent the effective or economical supervision of approved suppliers. Franchisor may revoke Franchisor's approval of particular items, services or suppliers when Franchisor determines, in Franchisor's sole discretion, that such items, services or suppliers no longer meet Franchisor's

standards. Upon receipt of written notice of such revocation, Franchisee must cease purchasing items or services, or from such suppliers. Franchisee must use items and services purchased from approved suppliers solely in connection with the operation of the Restaurant and not for any competitive business purpose.

7.8.4 **System Suppliers.** Franchisor may establish business relationships, from time to time, with suppliers who may produce, among other things, certain furnishings, supplies, fixtures, equipment, inventory, and other items, and certain services, according to Franchisor's standards and specifications, or private label goods which Franchisor has authorized and prescribed for sale by System franchisees ("System Suppliers"). Franchisee recognizes that such items and services are essential to the operation of the Restaurant and to the System generally. Franchisee further recognizes that Franchisee's failure to pay System Suppliers may interfere with such suppliers' willingness to supply the System which may result in other System franchisees' inability to obtain items or services or ability to obtain items or services only on less favorable credit terms. Accordingly, Franchisee agrees to pay System Suppliers as and when due.

7.9 **Authorized Services and Products.** Franchisee shall offer for sale all services and products which Franchisor prescribes and only those services and products which Franchisor prescribes. Franchisee may not offer any other services or products for sale, rent or lease without having received Franchisor's prior written authorization. Franchisee shall at all times maintain a sufficient inventory of ingredients, food and beverage products, supplies and other products of the type, quantity and quality specified in the Operations Manuals, to adequately satisfy consumer demand. Franchisee must offer and sell all private label products which Franchisor designates for sale by System franchisees. Such items may include, without limitation, proprietary food, dessert and beverage items.

#### 7.10 **Operations.**

7.10.1 Franchisee must operate the Restaurant for at least those months, days and hours that Franchisor specifies in the Operations Manuals or otherwise in writing.

7.10.2 Franchisee must maintain the Restaurant in a clean, safe and attractive manner, and in accordance with all applicable requirements of law, including all federal, state and local health laws or regulations, and the Operations Manuals. Franchisee and its personnel must give prompt, courteous and efficient service to the public and otherwise operate the Restaurant so as to preserve, maintain and enhance the reputation and goodwill of the System.

7.10.3 In order to ensure that all food items prepared by Franchisee meet Franchisor's high standards of taste, texture, appearance and freshness, and in order to protect Franchisor's goodwill, Proprietary Marks, Proprietary Recipes and Proprietary Food Products and Proprietary Trademarked Products, all food items and products shall be prepared only by properly trained personnel strictly in accordance with Franchisor's recipes, preparation techniques and processes, and the Operations Manuals, and shall be sold only at retail to customers in conformity with Franchisor's marketing plan and concept. Franchisee acknowledges that such recipes, preparation techniques and processes are integral to the System and failure to strictly adhere to such recipes, preparation techniques and processes (including the handling and storage of both ingredients and fully prepared food items) shall be detrimental to the System and Proprietary Marks and shall constitute a default of this Agreement.

7.10.4 Franchisee shall maintain a sufficient number of qualified, trained and competent personnel to offer prompt, courteous and efficient service to the public, and otherwise to operate the Restaurant in compliance with the System, so as to preserve, maintain and enhance the reputation and goodwill of the System. All personnel engaged in the operation of the Restaurant

shall dress in conformance with Franchisor's standards, shall present a neat and clean appearance (wearing Franchisor's required uniforms) in conformance with Franchisor's reasonable standards, and shall render competent, efficient service to customers of the Restaurant.

7.10.5 Franchisee agrees to operate the Restaurant in accordance with the Operations Manuals. Franchisee shall train and supervise its personnel, initially and on a continuing basis, in accordance with the Operations Manuals. The Operations Manuals shall set forth the practices, procedures and methods to be utilized in the Restaurant, and Franchisor may require Franchisee to conform Franchisee's practices with national programs, including but not limited to Franchisor's gift card and loyalty card programs, which Franchisor has designed and promulgated as part of the System.

7.10.6 Franchisee (or at least one of Franchisee's principals if Franchisee is a corporation, company or partnership) must devote personal full-time attention and best efforts to the management and operation of the Restaurant. Franchisee may, however, delegate the day-to-day supervision of the operation of the Restaurant to a manager (the "Manager"). The Manager must successfully complete Franchisor's initial training program before assuming any managerial responsibility. The Restaurant must, at all times, be staffed with a Manager who has successfully completed Franchisor's initial training program as set forth in Section 8. The Manager must have full authority to act on Franchisee's behalf in Franchisee's dealings with Franchisor. In the event that Franchisee operates more than one SALADWORKS restaurant, Franchisee shall have a properly trained Manager at each location. Franchisee shall keep Franchisor informed at all times of the identity of any person acting as the Manager of the Restaurant. The Manager shall devote full time and best efforts to the day-to-day supervision of the operation of the Restaurant. In the event that a Manager resigns or is otherwise terminated from the Restaurant, Franchisee shall hire a replacement Manager who meets Franchisor's then-current standards for Managers within 30 days after resignation or termination of the prior Manager. The new Manager must complete initial training to Franchisor's satisfaction within 60 days after hiring, subject to the availability of Franchisor's training personnel.

7.10.7 Franchisee must at all times maintain such working capital as may be reasonably necessary to enable Franchisee to properly and fully carry out and perform all of Franchisee's duties, obligations and responsibilities hereunder and to operate the Restaurant in a businesslike, proper and efficient manner.

7.10.8 Franchisee must at all times maintain sufficient levels of inventory to adequately meet consumer demand.

7.11 **Site Inspection.** Franchisee agrees, that in order to maintain the high quality and uniform standards associated with the System and to protect its goodwill and reputation, to permit Franchisor during business hours, to inspect the Restaurant, confer with Franchisee and Franchisee's personnel and customers, check inventories, monitor procedures and perform any other inspection which Franchisor deems necessary to protect the standards of quality and uniformity of the System and Franchisee's performance under this Agreement. Any feedback, coaching or recommendations given by Franchisor to any personnel of the Restaurant during any inspection will be informational and non-mandatory. Franchisee is obligated to make changes to Franchisee's operations based upon any inspections by Franchisor and to immediately remove any item which does not conform to Franchisor's specifications and/or standards. Franchisor may, at Franchisee's expense, remove or destroy any item which does not conform to Franchisor's standards and/or specifications. If Franchisor determines that any condition in the Restaurant presents a threat to customers or public health or safety, Franchisor may take whatever measures Franchisor deems necessary, including requiring Franchisee to immediately close the Restaurant until the situation is remedied to Franchisor's reasonable satisfaction. Franchisor's inspections and

evaluations may include a “mystery shopper” program or a third-party food safety and operational assessment from time to time. If Franchisee fails any inspection or evaluation, Franchisee must pay the costs and expenses of subsequent “mystery shopper” or food safety and operational assessment visits.

**7.12 Computer Software and Hardware.** Franchisee shall purchase and use any and all computer software programs (“Software”) which Franchisor has developed or may develop and/or designate for use for the System, and shall purchase such computer hardware as may be necessary for the efficient operation of the Software, including without limitation, a point-of-sale electronic cash register system and credit card machine. Franchisor has the right to require Franchisee to update or upgrade computer hardware components and/or Software as Franchisor deems necessary from time to time but not more than one time per calendar year. In addition, Franchisor has the right to require Franchisee to enter into a separate maintenance agreement for such computer hardware and/or Software. Franchisor reserves the right to require Franchisee to install a “systems backup solution” which backs up critical data in Franchisee’s computer system using an off-premises storage scheme. Franchisee shall not install any other software onto the computer hardware without Franchisor’s prior written consent. Notwithstanding the fact that Franchisee must buy, use and maintain the computer hardware and Software under Franchisor’s standards and specifications, Franchisee will have the sole and complete responsibility for: (i) the acquisition, operation, maintenance and upgrading of the computer hardware and Software; and (ii) any and all consequences that may arise if the computer hardware and Software is not properly operated, maintained and upgraded, including but not limited to PCI compliance for the handling of customer’s personal information. To the extent that the Software supports modules for personnel-related functions, such as employee timekeeping, employee scheduling or payroll processing, Franchisee shall have the option to use those modules, to use alternate software to handle those functions, or to handle those functions in any other manner that Franchisee chooses.

**7.12.1** If and at such time Franchisor develops and custom designs a software program for conducting accounting, inventory and point-of-sale functions and related activities (“Proprietary Software Program”) or engages a third-party to perform such services (“Third-Party Software Program”), Franchisee, at Franchisee’s own expense, agrees to obtain the computer hardware required to implement the Proprietary Software Program or the Third-Party Software Program into the Restaurant, and to comply with all standards and specifications prescribed by Franchisor regarding the Proprietary Software Program or the Third-Party Software Program as provided from time to time in the Operations Manuals. The Proprietary Software Program will be deemed Confidential Information. It is possible that Franchisor might not be able to alter the Proprietary Software Program to accommodate each and every franchisee of the System, and therefore, at such time that Franchisor requires the implementation of such Proprietary Software Program, Franchisee shall only utilize the Proprietary Software Program as prescribed by Franchisor. To the extent that the Proprietary Software Program or the Third-Party Software Program supports modules for personnel-related functions, such as employee timekeeping, employee scheduling or payroll processing, Franchisee shall have the option to use those modules, to use alternate software to handle those functions, or to handle those functions in any other manner that Franchisee chooses. Franchisor reserves the right to require Franchisee to download Proprietary Software Program or Third-Party Software Program upgrades from Franchisor’s intranet system or from such third-party, as Franchisor deems necessary. Franchisor also reserves the right to require Franchisee to utilize Franchisor’s private and secured computer communications network utilizing broadband Internet Protocol (IP) based technologies. At such time when the network is deployed, Franchisee will be required to install the necessary hardware and/or software to connect to the private network at Franchisee’s sole expense.

7.12.2 Franchisee is required to maintain broadband internet access and an email address for purposes of communicating with Franchisor. If broadband internet access is unavailable to Franchisee, Franchisee shall provide alternate internet access acceptable to Franchisor. Franchisor reserves the right to create, at its sole discretion, a proprietary email service to facilitate communications with System franchisees. At such time, Franchisee will be required to utilize such email service in the manner Franchisor prescribed in the Operations Manuals or otherwise in writing at Franchisee's sole expense.

7.12.3 Franchisee agrees not to tamper with or alter any system-wide computer network, intranet system, extranet system, hardware, Software or Proprietary Software Program without the prior written authorization of Franchisor. In addition to Franchisor's right to terminate the Franchise pursuant to Section 15.2.16, Franchisee agrees to indemnify Franchisor from all costs incurred as a result of Franchisee's tampering or altering any system-wide computer network, intranet system, extranet system, hardware, Software or Proprietary Software Program, regardless if Franchisee receives prior approval from Franchisor.

**7.13 System-Wide Computer Network, Private Internet System or Extranet Participation.** Franchisee is required to participate in any system-wide computer network, private internet system or extranet system that Franchisor implements and may be required by Franchisor to use such system-wide computer network, private internet system or extranet system to, among other things: (i) submit Franchisee's reports due under this Agreement to Franchisor on-line; (ii) participate in gift card and loyalty card programs; (iii) participate in on-line food ordering through our third-party vendor; (iv) view and print portions of the Operations Manuals; (v) download approved local advertising materials; (vi) communicate with Franchisor and other System franchisees; and (vii) receive training materials. Franchisee will be required to install the necessary computer hardware and/or software to utilize any system that Franchisor implements. Franchisee may be required to upgrade or update Franchisee's network connection upon Franchisor's request, no more frequently than annually, without any limitation to cost. Franchisee agrees to use any such system-wide computer network, private internet system or extranet system in strict compliance with the standards, protocols and restrictions that Franchisor included in the Operations Manuals, including those related to the encryption of confidential information and prohibitions against the transmission of libelous, derogatory or defamatory statements. Franchisee is not authorized to share Franchisee's password to the private internet site, nor is Franchisee authorized to share any of the content of the site, with anyone else.

**7.14 Internet Website.** In accordance with Section 12.5 hereof, Franchisee shall not establish or maintain a website, or otherwise maintain a presence or advertise on the internet or any other public computer network, in connection with the Restaurant.

**7.15 Personal Conduct.** Franchisee agrees to refrain from committing any act or pursuing any course of conduct that tends to bring the Proprietary Marks into disrepute.

**7.16 Best Efforts.** Franchisee must use best efforts to promote and increase the demand for the goods and services of the Restaurant. All of Franchisee's advertising and promotion shall be completely factual and shall conform to the highest standards of ethical advertising. Franchisee agrees to refrain from any business or advertising practice which may be injurious to the Restaurant, other restaurants within the SALADWORKS system, or the goodwill associated with the Proprietary Marks and System.

**7.17 Telephone.** Franchisee must obtain a new telephone number and telephone listing at Franchisee's expense, to be listed under the "Saladworks" name and not under Franchisee's corporate, partnership, or individual name, to be used exclusively in connection with Franchisee's operation of the Restaurant. Upon the expiration, transfer or termination of the Franchise for any

reason, Franchisee shall terminate Franchisee's use of such telephone number and listing and assign same to Franchisor or Franchisor's designee. Franchisee must answer the telephone in the manner Franchisor specifies in the Operations Manuals.

7.18 **Payment of Debts.** Franchisee is solely responsible for selecting, retaining and paying Franchisee's personnel; paying all invoices for the purchase of goods for use in the Restaurant; and determining whether, and on what terms, to obtain any financing or credit which Franchisee deems advisable or necessary for the conduct of the Restaurant. Franchisee agrees to pay all current obligations and liabilities to suppliers, lessors and creditors on a timely basis. Franchisee agrees to indemnify Franchisor in the event that Franchisor is held responsible for debts owed by Franchisee if Franchisor elects to pay any of Franchisee's obligations in order to preserve the relationship between System Suppliers and System franchisees. Franchisee agrees to make prompt payment of all federal, state and local taxes, including individual and corporate taxes, sales and use taxes, franchise taxes, gross receipts taxes, employee withholding taxes, FICA taxes, personal property and real estate taxes arising from Franchisee's operation of the Restaurant. Franchisee agrees to indemnify Franchisor in the event that Franchisor is held responsible for these taxes.

7.19 **Compliance with Applicable Laws.** Franchisee must comply with all applicable federal, state and local laws, ordinances and regulations regarding the construction and operation of the Restaurant, including federal laws such as the Fair Labor Standards Act, National Labor Relations Act and Americans with Disabilities Act; and laws, ordinances and regulations governing matters such as occupational hazards and health, the preparation and dispensing of food products, menu labeling, zoning, construction, business licensing, health and safety, minimum wages, overtime, working conditions, workers' compensation insurance, unemployment insurance, consumer protection, trade regulation, environmental protection, and the withholding and payment of income, social security, sales, use and property taxes.

7.20 **Confidential Information.** Franchisee must maintain the confidentiality of all Confidential Information as set forth in Section 5 of this Agreement.

7.21 **Image.** Franchisee acknowledges that Franchisor has developed the System to offer and sell services and products which will distinguish the Restaurant as a restaurant of distinction and from restaurants and chains which offer similar services and products valued at different prices and with less attention paid to quality and customer service. Franchisee agrees to offer services and products and to operate the Restaurant in such a manner that will serve to emulate and enhance the image Franchisor intended for the System. Franchisee further acknowledges and agrees that each aspect of the System is important not only to Franchisee but also to Franchisor and to other System franchisees in order to maintain the highest operating standards, achieve system-wide uniformity and increase the demand for the products sold and services rendered by System franchisees. Franchisee agrees to comply with the standards and specifications Franchisor sets forth in order to uniformly convey the distinctive image of a SALADWORKS restaurant. Franchisee shall, in the operation of the Restaurant, use only displays, trays, boxes, bags, wrapping paper, labels, forms and other paper and plastic products imprinted with the Proprietary Marks and colors as prescribed from time to time by Franchisor.

7.22 **Pending Actions.** Franchisee shall notify Franchisor, in writing, within 5 days after the commencement of any action, suit or proceeding and the issuance of any order, suit or proceeding of any court, agency or other government instrumentality, including the receipt of any notice or citation, which may adversely affect the operation or financial condition of Franchisee, the Restaurant or the System.

7.23 **Standard Maintenance.** Franchisee agrees to repair, refinish, repaint, replace, and/or otherwise redo the Restaurant's signs, furnishings, fixtures, equipment, and any other tangible part or property of the Restaurant at Franchisee's sole expense at such times as Franchisor may reasonably direct. Franchisee agrees that Franchisor has the right to direct Franchisee to remodel, re-equip, and otherwise refurbish the Restaurant premises in the manner necessary to bring it into conformance with other SALADWORKS restaurants of the type Franchisor and Franchisor's franchisees are opening at the time of such direction.

7.24 **Credit Reports and Lien Searches.** During the term of the Franchise, and any renewal term, Franchisor may, in its sole and absolute discretion, perform or obtain credit reports, lien searches or other background searches on Franchisee or Franchisee's principals that Franchisor shall deem appropriate. Franchisee hereby consents to Franchisor performing or obtaining credit reports, lien searches or other background searches and shall cooperate with Franchisor in conducting or obtaining any credit report, lien search or background checks. Franchisor will provide Franchisee with a copy of any report upon Franchisee's written request.

7.25 **Customer Dispute Resolution.** Franchisee acknowledges Franchisor's philosophy that exceeding customers' expectations is essential to Franchisee's success as well as the reputation and success of the System and other Saladworks franchisees. Accordingly, Franchisee agrees to: (i) use its best efforts to ensure the complete satisfaction of each of Franchisee's customers; (ii) respond to customer complaints in a courteous, prompt, and professional manner; (iii) use its best efforts to promptly and fairly resolve customer disputes; and (iv) within twenty-four (24) hours of receiving a request from Franchisor, provide Franchisor a written summary of the dispute. If Franchisee fails to resolve a dispute with a customer to Franchisor's standards, Franchisor, in its sole discretion and for the sole purpose of protecting the goodwill and reputation of the System and the Marks, may (but shall not be obligated to) investigate the matter and take such action as Franchisor may deem necessary or appropriate to resolve the dispute fairly and promptly, including, but not limited to, the issuance of a refund on Franchisee's behalf. Within ten (10) days after receiving notice thereof, Franchisee shall pay to Franchisor a Guest Complaint Resolution Fee, in the amount set forth in the Operations Manual, as well any amounts refunded to a customer on Franchisee's behalf. **Franchisee hereby authorizes Franchisor to take payment of the Guest Complaint Resolution Fee and any refunded amounts, at Franchisor's option, through electronic funds transfer or ACH payment.** Nothing contained in this Section or any other provision of this Agreement shall be construed to impose liability upon Franchisor to any third party for any action by or obligation of Franchisee.

7.26 **Critical Operations Standards.** Franchisor has established certain critical operations standards, as set forth in the Operations Manual. Franchisee acknowledges that any deviation from a critical operations standard constitutes a violation of this Agreement and will require Franchisor to incur incalculable administrative and management costs to address such violation. Accordingly, Franchisee agrees that, to compensate Franchisor for its incalculable administrative and management costs due to Franchisee's critical operations standard violation, Franchisee shall pay Franchisor a Critical Operations Standard Violation Fee, as set forth in the Operations Manual, for each violation of a critical operations standard. **Franchisee hereby authorizes Franchisor to take payment of the Critical Operations Standard Violation Fee, at Franchisor's option, through electronic funds transfer or ACH payment.** Franchisor need not give Franchisee a cure opportunity before charging the Critical Operations Standard Violation Fee, and Franchisor's imposition of a Critical Operations Standard Violation Fee does not preclude Franchisor from seeking injunctive relief to restrain any subsequent or continuing violation, formally defaulting and terminating this Agreement or exercising any of Franchisor's rights under this Agreement.

## **8. TRAINING**

**8.1 Initial Training Program.** Prior to commencement of operations of the Restaurant, Franchisor shall make initial training available to Franchisee and up to 3 of Franchisee's management personnel free of charge, provided that Franchisee and such management personnel attend the initial training program simultaneously. If Franchisee is a partnership, corporation or limited liability company, at least 1 of the trainees must be Franchisee's general partner, principal shareholder, or manager as appropriate. The required training lasts about 4 weeks and consists of classroom and practical experience, including training in financial controls and general bookkeeping procedures, food preparation service and operational techniques, marketing and advertising techniques, sanitation and maintenance procedures, and maintenance of quality standards. A 2-day sanitation certification course, prepared by the National Restaurant Association, and presented by Franchisor's training department, must be successfully completed by Franchisee and at least 1 of Franchisee's management personnel. All training shall be held at a site designated by Franchisor. All training-related expenses, including Franchisee's and its trainees' transportation to and from the training site, and lodging, meals, uniforms and salaries during training, are Franchisee's sole responsibility. Franchisee and its management personnel shall attend and complete Franchisor's initial training program to Franchisor's satisfaction at least 15 days prior to the opening of the Restaurant.

**8.2** Should Franchisee or Franchisee's management personnel fail to complete the initial training program to Franchisor's satisfaction, the respective person(s) may repeat the course, or in the case of a management personnel, Franchisee may send a replacement (the "Replacement Personnel") to the next available initial training program at a site designated by Franchisor for Franchisor's then-current training fee as published in the Operations Manuals or otherwise designated in writing. Failure by Franchisee, management personnel or any Replacement Personnel to complete the initial training program to Franchisor's satisfaction is a cause for termination of the Franchise. Franchisor will provide Franchisee with training materials for Franchisee to use in training Franchisee's personnel. Only Franchisor's provided training materials may be used by Franchisee in training Franchisee's personnel. Updated training materials will be provided to Franchisee by Franchisor as they are developed. All training materials provided to Franchisee by Franchisor shall at all times remain Franchisor's property, and Franchisee agrees not to challenge Franchisor's or Franchisor's affiliates' title or rights in or to the training materials. Franchisee may not make any disclosure, duplication or other unauthorized use of any portion of the training materials.

**8.3** Franchisor from time to time may provide refresher training programs or seminars, and if it does, may require that previously-trained and experienced franchisees, their managers and/or management personnel attend and successfully complete such refresher training programs or seminars, to be conducted at Franchisor's headquarters or at such other place as Franchisor shall designate. Attendance at such refresher training programs or seminars shall be at Franchisee's sole expense, provided, however, that attendance shall not be required at more than 4 such programs in any calendar year, which shall not collectively exceed 8 business days in duration during any calendar year.

**8.4** Franchisee will pay Franchisor, by electronic funds transfer, a cancellation fee of \$400 per person for any cancellation or failure to attend any previously agreed-upon training program session.

## **9. INSURANCE**

Franchisee agrees to procure and maintain public liability insurance, property damage insurance and workers' compensation insurance as required by Franchisor, and any insurance required by

law, covering the operation and location of the Restaurant, from insurance carriers reasonably acceptable to Franchisor. Currently, Franchisee must maintain liability Insurance which includes General Liability Coverage in a minimum amount of \$1,000,000 per occurrence and \$2,000,000 in the aggregate limit. General Liability coverage must include Hired and Non-Owned Auto Coverage in a minimum limit of \$1,000,000. If Franchisee has a delivery vehicle, Franchisee must purchase commercial auto insurance for Franchisee's company vehicles. Insurance carriers must be approved by Franchisor in advance and in writing. All insurance policies shall be issued by insurance companies with a financial rating of at least "A" status or better as rated in the most recent edition of AM Best's Insurance Reports. Franchisor's acceptance of an insurance carrier does not constitute Franchisor's representation or guarantee that the insurance carrier will be capable of meeting claims during the term of the insurance policy. Franchisee agrees to carry such insurance as may be required by the Lease of the ~~Accepted~~Approved Location or by any of Franchisee's lenders or equipment lessors and such workers' compensation insurance as may be required by applicable law. Except for Franchisee's workers' compensation insurance policy, Franchisee shall add Franchisor to all insurance policies as an additional insured, the cost of which will be paid by Franchisee. No insurance policy will be subject to cancellation, termination, nonrenewal or material modification, except upon at least 30 calendar days' prior written notice from the insurance carrier to Franchisor. Franchisee must submit a certification of insurance which demonstrates compliance with this Section. If Franchisee fails to comply with the minimum insurance requirements set forth herein, Franchisor has the right to obtain such insurance and keep same in force and effect and Franchisee shall pay Franchisor, on demand, the premium cost thereof and administrative costs of 18% in connection with Franchisor's obtaining the insurance. Franchisor has the right to increase or otherwise modify the minimum insurance requirements upon 30 days prior written notice to Franchisee, and Franchisee shall comply with any such modification within the time specified in said notice.

## **10. FINANCIAL RECORDS AND REPORTS**

Franchisee must maintain for at least 7 fiscal years from their preparation complete financial records for the Restaurant in accordance with generally accepted accounting principles and must provide Franchisor, at Franchisor's request, with (i) a weekly sales report through Franchisee's POS system or if a weekly sales report is unavailable through its POS system, then Franchisee will provide a weekly sales report signed by Franchisee and in the form Franchisor specifies which contains the sales information pertaining to the preceding week including, without limitation, a summary of all monies received during the relevant period, as well as customer counts and average sales, and such other additional information which Franchisor deems necessary to properly evaluate the Restaurant's performance; (ii) a monthly income statement and profit and loss statement, in a format specified by Franchisor, including a standard chart of accounts; (iii) an annual financial report and operating statement in the form Franchisor specifies, prepared by a certified public accountant or state licensed public accountant, within 90 days after the close of each of Franchisee's fiscal years; (iv) state and local sales tax returns or reports and federal, state and local income tax returns for each year in which the Restaurant is operated, within 30 days after their timely completion; and (v) such other reports as Franchisor may from time to time require, in the form and at the time Franchisor prescribes. Franchisee's fiscal year must be on a calendar year basis. Franchisee agrees to provide unaudited monthly profit and loss statements for the Restaurant. These statements are due on the tenth day of each month. To assist Franchisee in recording and keeping accurate and detailed financial records for reports and tax returns, Franchisor, in Franchisor's sole discretion, may specify the form in which the business records are to be maintained, provide a uniform set of business records for Franchisee to use, and specify the type of cash register or other equipment to be used in connection with the Restaurant. Franchisee acknowledges that Franchisor shall have the right to require Franchisee to utilize computer-based point-of-sale cash registers with

non-resettable cash register receipts which are fully compatible with any computer program or system which Franchisor, in Franchisor's sole discretion, may employ. If Franchisor requires such computerized cash registers, all Net Sales and sales information shall be recorded on such equipment. Franchisor shall have full access to all of Franchisee's data, system, and related information by means of direct access, whether in person, or by telephone/modem installed and maintained at Franchisee's sole expense.

## 11. BOOKS AND RECORDS

Franchisee must maintain accurate business records, reports, accounts, books and data relating to the operation of the Restaurant. Franchisor and Franchisor's designees have the right to inspect and/or audit Franchisee's business records at any time during normal business hours, to determine whether Franchisee is current with suppliers and is otherwise operating the Restaurant in compliance with the terms of this Agreement and the Operations Manuals. If any audit reveals that Franchisee has understated Franchisee's Net Sales or overstated Franchisee's local advertising expenditures, by more than 2%, or if Franchisee has failed to submit timely reports and/or remittances for any 2 reporting periods within any 12-month period, in addition to Franchisor's right to terminate the Franchise pursuant to Section 15.2, Franchisee must pay the reasonable cost of such audit and/or inspection, including the cost of outside auditors and attorneys (to the extent Franchisor incurs such costs), together with amounts due for royalty fees, advertising fees and other fees as a result of such underreporting and/or failure to submit reports, along with all late fees and interest which may otherwise be due under this Agreement.

## 12. ADVERTISING

Recognizing the value of advertising and promotion, and the importance of the standardization of advertising and promotional programs to the furtherance of the goodwill and public image of the System, the parties agree as follows:

12.1 **Generally.** With regard to advertising generally for the Restaurant, Franchisee shall place or display at the ~~Accepted~~Approved Location (interior and exterior) only such signs, emblems, lettering, logos and displays and advertising materials as Franchisor approves in writing from time to time. Franchisee shall submit to Franchisor, at least 15 days prior to publication or use, samples of all advertising and promotional materials Franchisee desires to use, including, but not limited to, print, radio and television advertising, signage, supplies and packaging which Franchisor has not previously approved. Such submission shall not affect Franchisee's right to determine the prices at which it sells its services and products. Within 10 business days after Franchisor's receipt of any sample advertising or promotional materials from Franchisee, Franchisor shall notify Franchisee in writing of its approval or disapproval of the materials; provided, however, Franchisor's failure to approve or disapprove the materials within 10 days after receipt shall be deemed a disapproval. Franchisee shall not use any advertising or promotional materials for which Franchisor has not given Franchisor's prior written approval. If Franchisee uses unapproved advertising or promotional materials, Franchisee must pay Franchisor \$1,000 per occurrence. All advertising and promotional materials shall prominently display the Proprietary Marks and shall comply with any standards for use of the Proprietary Marks Franchisor establishes as set forth in the Operations Manuals or otherwise in writing. Franchisor may require Franchisee to discontinue the use of any advertising or marketing material, within time frames prescribed by Franchisor, at Franchisee's sole cost and expense. Franchisor reserves the right to disapprove any discount or coupon issued by Franchisee. Franchisee must refrain from any merchandising, advertising or promotional practice which is unethical, or which may be injurious to the System or to the goodwill associated with the Proprietary Marks.

12.2 **Brand Development Fund.** Franchisor has established a national advertising fund (the “Brand Development Fund”) for the common benefit of System franchisees. Franchisee is required to participate in and pay weekly a brand fund development fee (“Brand Fund Development Fee”) to the Brand Development Fund in the manner Franchisor prescribes. Currently, Franchisee must pay 3% of Net Sales. Franchisee must pay the Brand Fund Development Fee in the same manner as the royalty fees due under this Agreement. ~~If 50% or more of voting System franchisees elect to increase the Brand Fund Development Fee to the Brand Development Fund to levels higher than 3%, then Franchisee must make payments to the Brand Development Fund at the new percentage level applicable to the Restaurant. For voting purposes, a franchisee is entitled to one (1) vote for each SALADWORKS franchise agreement in good standing with an open and operating restaurant.~~ Franchisor reserves the right to increase the amount of the Brand Development Fund contribution to up to 5% of Net Sales upon 30 days’ written notice, provided, however, that any increase in the required Brand Development Fund contribution will be accompanied by a proportional reduction in Franchisee’s Local Advertising Requirement, such that Franchisee’s combined Brand Development Fund contribution and Local Advertising Requirement will in no event exceed 5% of Net Sales during the Initial Term of this Agreement. Franchisor has the right to require that a regional advertising cooperative and/or franchisee advisory council be formed, changed, dissolved or merged.

12.2.1 Franchisor in its sole discretion, either directly or through a designated affiliate, will use the Brand Development Fund payments and contributions to develop, produce and distribute national, regional and/or local advertising and to create advertising materials and public relations programs which promote the services and products offered by System franchisees. Franchisor or its designated affiliate has the sole right to determine expenditures from the Brand Development Fund, or any other advertising program, and sole authority to determine, without limitation, the selection of the advertising and promotional materials and programs; provided, however, that Franchisor or its designated affiliate will make a good faith effort to expend the Brand Development Fund in the general best interests of the System. Franchisor or its designated affiliate may use the Brand Development Fund to satisfy any and all costs of maintaining, administering, directing, preparing and producing marketing programs and materials, including but not limited to the cost of planning, purchasing and placement of media; the cost of retained relationships with advertising, public relations and product development agencies; the cost of developing and maintaining internet websites, smartphone apps and social media accounts and pages; and the cost of personnel in SALADWORKS marketing and other functional departments that assist in any way with the aforementioned research, testing, creation, development, production and execution of menu and marketing programs and materials; the cost of holding the Annual Convention and personnel and other departmental costs for advertising that Franchisor or its designated affiliate internally administers or prepares. Nevertheless, Franchisee acknowledges that not all System franchisees will benefit directly or on a pro rata basis from such expenditures. While Franchisor does not anticipate that any part of the Brand Development Fund will be used for advertising which is principally a solicitation for franchisees, Franchisor and its designated affiliate reserve the right to use the Brand Development Fund for public relations or recognition of the SALADWORKS brand, for the creation and maintenance of a website, a portion of which can be used to explain the franchise offering and solicit potential franchisees, and to include a notation in any advertisement indicating “Franchises Available.”

12.2.2 Franchisor or its designated affiliate may periodically assist System Franchisees to maintain high quality standards through customer surveys, customer interviews, and other similar initiatives (“Surveys”). The cost of such programs will be borne by the Brand Development Fund. The cost of such programs may be charged directly to Franchisee if

Franchisee's results from a Survey fall below System established minimum standards for such Surveys. Any such fees charged will be contributed to the Brand Development Fund.

12.2.3 Franchisor and/or its designated affiliate have the right to be reimbursed from the Brand Development Fund for such reasonable costs and overhead, if any, as Franchisor or its designated affiliate may incur in activities reasonably related to the direction and implementation of the Brand Development Fund.

12.2.4 Franchisor's contribution to the Brand Development Fund for subsequent company-owned restaurants will be equal to that provided for in Franchisor's franchise disclosure document in the year that the company-owned restaurant is established. Should Brand Fund Development Fee payments for the System decrease at any time, Franchisor has the right to reduce Franchisor's contributions from company-owned restaurants to the Brand Fund Development Fee rate specified for franchised restaurants.

12.2.5 Franchisor or its designated affiliate will prepare on an annual basis an unaudited accounting of the operation of the Brand Development Fund. If Franchisee submits a written request to Franchisor to review the statement on or before March 31, Franchisor will provide Franchisee a copy of the statement after its preparation for the most recently completed fiscal year. If Franchisee does not submit a written request before March 31 for the statement prepared for the most recently completed fiscal year, Franchisee will not be entitled to receive a copy of the statement.

12.2.6 It is anticipated that all payments and contributions to the Brand Development Fund shall be expended for development and promotional purposes during Franchisor's fiscal year within which payments and contributions are made. If, however, excess amounts remain in the Brand Development Fund at the end of such fiscal year, all remaining amounts will carry over to the next fiscal year.

12.2.7 Franchisee agrees and acknowledges that the Brand Development Fund is not a trust and the Franchisor has no fiduciary duty to Franchisee in administering the Brand Development Fund.

12.3 **Regional Advertising Cooperative.** Franchisor shall have the right, in Franchisor's sole discretion, to determine the composition of all geographical territories for purposes of establishing regional advertising cooperatives ("Cooperatives"), and to determine whether a Cooperative is applicable to the Restaurant. If a Cooperative has been established applicable to the Restaurant at the time Franchisee begins operating under this Agreement, Franchisee must immediately become a member of the Cooperative. If a Cooperative applicable to the Restaurant is established at any later time during the term of the Franchise, Franchisee must become a member of the Cooperative no later than 30 days after the date on which the Cooperative begins operation. If the Restaurant is within the territory of more than one Cooperative, Franchisee is required to be a member of only one Cooperative. The following provisions will apply to each Cooperative:

12.3.1 Each Cooperative will be organized and governed in a form and manner, and will commence operation on a date, approved in advance by Franchisor and Franchisor may require that an advisory council be formed, changed, dissolved or merged;

12.3.2 Each Cooperative will be organized for the exclusive purpose of administering regional advertising programs and developing, subject to Franchisor's approval, standardized advertising and promotional materials for use by the members;

12.3.3 No advertising or promotional materials or plans may be used by a Cooperative or furnished to its members without Franchisor's prior approval. All such materials and plans shall be submitted to Franchisor in accordance with the procedure set forth in Section 12.1 hereof;

12.3.4 Once established, each Cooperative will be self-administered by its members who will elect their own officers in accordance with the bylaws and other governing documents, which may be changed only with Franchisor's approval;

12.3.5 All contributions to and activities of the Cooperative shall be determined by a majority vote of the members of the Cooperative. Contributions to the Cooperative may exceed the Local Advertising Requirement. However, Franchisee will receive credit for Cooperative contributions against the Local Advertising Requirement. Any company-owned Restaurant in a geographical territory covered by a Cooperative will make contributions to the Cooperative at the same rate and at the same time as the members of the Cooperative make contributions;

12.3.6 Each member franchisee must submit to the Cooperative, no later than the Wednesday following the first Monday of each month, for the preceding month, its respective contribution as provided in this Agreement together with such other statements or reports as Franchisor may require or as may be required by the Cooperative with Franchisor's approval; and

12.3.7 Franchisor may grant to any franchisee or company-owned restaurant, in Franchisor's sole discretion, an exemption for any length of time from the requirement of membership in a Cooperative, upon written request of such franchisee or company-owned restaurant stating reasons supporting such exemption. Franchisor's decision concerning any such request for exemption will be final.

12.4 **Local Advertising.** In addition to the Cooperative contributions described above, Franchisee shall be required to make the following expenditures on local advertising and promotion (the "Local Advertising Requirement"): (a)(i) 2% of annual Net Sales if the Restaurant is located in a mall food court, less the amount paid to the mall for marketing or (ii) 2% of annual Net Sales, if the Restaurant is not located in a mall food court, and (b) at least Five Thousand Dollars (\$5,000.00) for grand re-opening following any remodel of the Restaurant. Franchisee must spend the Local Advertising Requirement as Franchisor prescribes in the Operations Manuals or otherwise in writing, which may include, without limitation, requirements for placing a certain number and/or certain type(s) of media advertisements, regardless of the amount(s) spent by other System franchisees on local advertising. Franchisee may spend any additional sums Franchisee wishes on local advertising. Franchisee must use only such advertising and promotional materials as have been previously approved by Franchisor or obtained through Franchisor's intranet site. Franchisee will submit to Franchisor an annual plan for Franchisee's expenditure of Franchisee's local marketing budget. Franchisee will provide Franchisor with proof of these expenditures upon Franchisor's request. Franchisee acknowledges and agrees that the Local Advertising Requirement must be expended regardless of the amount(s) spent by other System franchisees on local advertising. Franchisor may, at any time, require documentation of Franchisee's actual approved local store marketing expenditures. After Franchisor's review of such documentation, if Franchisor determines, in its sole discretion, that Franchisee has not complied with Franchisor's standards for the Local Advertising Requirement, Franchisor reserves the right to require Franchisee to remit the Local Advertising Requirement payments directly to Franchisor, which Franchisor will expend on advertising in Franchisee's region as Franchisor determines in its sole discretion. Franchisor will provide documentation to Franchisee detailing these expenditures. Franchisor reserves the right, in its sole discretion, to direct certain expenditures of Franchisee's Local Advertising Requirement in the form and manner as Franchisor prescribes. From time to time, some or all System franchisees

will be directed to spend local advertising monies in the form and in the manner as Franchisor prescribes.

## **12.5 Internet Website.**

12.5.1 Franchisor has established a website that provides information about the System and Franchisor's services and products. Franchisor may use part of the monies from the funds that Franchisor collects under this Agreement to pay or reimburse the costs associated with the development, maintenance and update of such website. Franchisor will be the web master, either directly or through a third party, and have sole discretion and control over such website.

12.5.2 Franchisor may design and provide to Franchisee a web page for the promotion of the Restaurant on Franchisor's website. In such case, Franchisor will be the web master, either directly or through a third party, and have sole discretion and control over such web page. Franchisor will review and execute, subject to Franchisor's approval, requested changes to Franchisee's web page. Franchisee will not violate Franchisor's privacy policies as posted on the website. Franchisee must also participate in any system-wide computer network, intranet system, or extranet implemented by Franchisor as described in Section 7.13 above.

12.5.3 Franchisee acknowledges that Franchisor is the lawful, rightful and sole owner of the internet domain name [www.saladworks.com](http://www.saladworks.com), and any other internet domain names registered by Franchisor, and unconditionally disclaims any ownership interest in those or any similar internet domain names. Franchisee agrees not to register any internet domain name in any class or category that contains words used in or similar to any brand name owned by Franchisor or Franchisor's affiliates, or that contains any abbreviation, acronym, phonetic variation or visual variation of those words. In the event that Franchisee violates this Section, Franchisee shall be responsible for all costs incurred in transferring such domain name to Franchisor, as well as those incurred in registering a new domain name.

## **13. INDEPENDENT CONTRACTOR; INDEMNIFICATION**

### **13.1 Independent Contractor.**

13.1.1 Relationship of Parties. Under this Agreement, Franchisee is an independent contractor with entire control and direction of the Restaurant, subject only to the terms of this Agreement and its attachments. This Agreement is not intended to and does not create a fiduciary or other special relationship between the parties, or make any party a principal, agent, legal representative, parent, affiliate, subsidiary, joint venturer, partner, employer, joint employer, employee or servant of any other party for any purpose. In that regard:

13.1.1.1 Franchisor has no right or duty to operate the Restaurant and disclaims any liability under this Agreement for any damages arising out of the operation of the Restaurant.

13.1.1.2 Franchisee is solely responsible for recruiting, interviewing, hiring, timekeeping, scheduling, payroll processing, supervising, disciplining and firing Franchisee's personnel, and Franchisee's personnel are not Franchisor's employees, independent contractors or agents. Franchisor has no right or duty to supervise, or to exercise control over, Franchisee's personnel in the operation of the Restaurant, and disclaims any rights or responsibilities as to Franchisee's personnel. Franchisee is solely responsible for consulting with its own third-party HR service provider and/or legal counsel concerning compliance with personnel laws and regulations that are applicable within the Territory, and for complying with those laws and regulations.

13.1.1.3 Except as provided in this Agreement, Franchisee is solely responsible for training its personnel. To the extent that Franchisor provides Franchisee with guidelines, recommendations and materials related to training Franchisee's management or non-management personnel, Franchisee may use those resources, or may choose to use alternate resources, so long as its management and non-management personnel are trained to operate the Restaurant in a System-compliant, legal and safe manner.

13.1.1.4 Franchisee is solely responsible for establishing and enforcing its own policies related to personnel practices and labor relations policies. To the extent that Franchisor provides Franchisee with guidelines, recommendations and materials related to personnel practices and labor relations, Franchisee may use those resources, or may choose to use alternate resources. Franchisee is solely responsible for consulting with its own third-party HR service provider and/or legal counsel concerning compliance with personnel and labor relations laws and regulations that are applicable within the Territory, and for complying with those laws and regulations.

13.1.2 Notices to Public, Etc. During the Term, Franchisee shall hold itself out, to the public, public officials, its suppliers, its independent contractors and others, as an independent contractor operating the Restaurant pursuant to rights granted by Franchisor, but not jointly with Franchisor. Franchisee shall take any reasonable action that Franchisor considers necessary to that end, including exhibiting notices of the parties' relationship in a conspicuous manner at the Restaurant, and on websites, letterhead, forms, business cards, electronic communications, advertisements, and other materials Franchisor designates. At Franchisor's request, Franchisee shall prominently display a "Franchises Available" notice at a place or places in the Restaurant that Franchisor designates. Franchisor reserves the right to specify and change the content and form of these notices.

13.1.3 Statements to and Acknowledgements by Employees. During the Term, Franchisee shall hold itself out to its prospective employees, and to its employees, as an independent contractor operating the Restaurant pursuant to rights granted by Franchisor, but not jointly with Franchisor. Franchisee shall take any reasonable action that Franchisor considers necessary to that end, including: (i) stating conspicuously on each employment application that the prospective employee is applying to be Franchisee's employee and not an employee of Franchisor; (ii) stating Franchisee's entire business name, rather than just using Franchisor's brand name and/or logo, on Franchisee's payroll checks and/or payroll-related communications to employees; and (iii) requiring employees to sign acknowledgements that they are not employees of Franchisor, even though they are selling services and products identified by Franchisor's brand name and/or logo, are receiving payroll checks and other communications that contain Franchisor's brand name and/or logo, may have applied for jobs through Franchisor's website, or may communicate with or receive non-mandatory feedback, coaching or recommendations from representatives of Franchisor in emails or other electronic or written communications, or during telephone calls, meetings or inspections. Franchisor reserves the right to specify and change the content and form of these statements and acknowledgements.

13.1.4 Contracts, Etc. Nothing in this Agreement authorizes Franchisee to make any contract, agreement, warranty or representation on Franchisor's behalf; to incur any obligation, debt or expense in Franchisor's name; or to make any representation to any third party tending to indicate a business relationship with Franchisor beyond that created under this Agreement. Franchisor disclaims any liability for, and shall not be liable under this Agreement for, any claim or judgment arising as a result of any such action by Franchisee. Nor shall Franchisor be liable by reason of any of Franchisee's acts or omissions in the operation of the Restaurant, or for any claim

or judgment arising therefrom against Franchisee or Franchisor. Under this Agreement, no party is responsible for any obligations, debts or expenses of any other party.

**13.2 Indemnification.** Franchisee and Franchisee's principals agree to indemnify, defend and hold Franchisor, Franchisor's affiliates and their respective shareholders, members, directors, officers, employees, agents, successors and assignees ("Indemnitees") harmless against and to reimburse them for all claims, obligations, liabilities and damages ("Claims"), including any and all taxes, directly or indirectly arising out of, in whole or in part: (a) the operation of the Restaurant, including the use, condition, or construction, equipping, decorating, maintenance or operation of the Restaurant, the sale of any food products, service or merchandise sold from the Restaurant, Franchisee's failure to comply with System standards or the terms of this Agreement, and Franchisee's advertising; (b) the use of the Proprietary Marks; (c) the transfer of any interest in this Agreement or the Restaurant in any manner not in accordance with this Agreement; (d) all lease obligations for Franchisee's premises whether Franchisor is a party to the lease as tenant and/or guarantor; (e) the infringement, alleged infringement, or any other violation or alleged violation by Franchisee or any of Franchisee's principals of any patent, mark or copyright or other proprietary right owned or controlled by third parties; or (f) libel, slander or any other form of defamation of Franchisor, the System or any franchisee or developer operating under the System, by Franchisee or by any of Franchisee's principals. For purposes of this indemnification, "Claims" shall mean and include all obligations, actual, consequential, punitive and other damages, and costs reasonably incurred in the defense of any action, including attorneys', attorney assistants' and expert witness fees, costs of investigation and proof of facts, court costs, other litigation expenses, and travel and living expenses, whether or not such Claims exceed the amount of insurance coverage available through Franchisee to Franchisor. Franchisor shall have the right to defend any such Claim against it in such manner as Franchisor deems appropriate or desirable in Franchisor's sole discretion. Such an undertaking by Franchisor shall, in no manner or form, diminish Franchisee's and each of Franchisee's principals' obligations to indemnify the Indemnitees and to hold them harmless. Franchisee specifically acknowledges that: (a) Franchisor does not have any reserved or general right to exercise control over, and does not exercise any direct or indirect control over, the day-to-day operation of the Restaurant (including operations-related functions such as safety and security, the use of equipment and motor vehicles, and the delivery of services and products to customers, and personnel-related functions such as recruiting, interviewing, hiring, timekeeping, scheduling, payroll processing, supervising, disciplining and firing), (b) all liability arising out of the operation of the Restaurant is therefore Franchisee's responsibility, and (c) Franchisee's indemnification obligation under this Section 13.2 covers any "joint employer," "agency," "ostensible agency" or similar claims by third parties based on the establishment or operation of the Restaurant. Franchisee's indemnification obligation under this Section 13.2 shall continue in full force and effect subsequent to and notwithstanding the expiration or termination of the Franchise.

## **14. SALE OR TRANSFER**

**14.1 Transfer.** Franchisee's rights under this Agreement are personal, and Franchisee shall not sell, transfer, assign or encumber Franchisee's interest in the Franchise, Franchisee, the Restaurant or this Agreement without Franchisor's prior written consent. Any sale, transfer, assignment or encumbrance made without Franchisor's prior written consent shall be voidable at Franchisor's option and shall subject the Franchise to termination as specified herein.

### **14.2 Death or Disability.**

**14.2.1 Legal Representative's Right to Continue as Franchisee.** In the event of Franchisee's death, disability or incapacitation (or the death, disability or incapacitation of Franchisee's partners or personal guarantors), Franchisee's legal representative (or Franchisee's

partner's or guarantor's respective legal representative, as applicable) shall have the right to continue the operation of the Restaurant as Franchisee under this Agreement if: (i) within 90 days from the date of death, disability or incapacity (the "90-day period"), such person has obtained Franchisor's prior written approval and has executed Franchisor's then-current franchise agreement for the unexpired term of the Franchise, or has furnished a personal guaranty of any partnership, corporate or limited liability company franchisee's obligations to Franchisor and Franchisor's affiliates; and (ii) such person successfully completes Franchisor's training program (which Franchisor will provide at Franchisor's then-current fee). Such assignment by operation of law will not be deemed in violation of this Agreement, provided such heirs or legatees accept the conditions imposed by this Agreement and are acceptable to Franchisor.

14.2.2 **Restaurant Operation During and After 90-Day Period.** Franchisor is under no obligation to operate the Restaurant, or to incur any obligation on behalf of any incapacitated franchisee, during or after the 90-day period. If necessary, Franchisee (or Franchisee's legal representative, as applicable) shall appoint a previously approved acting interim Manager to operate the Restaurant during the 90-day period. In the event of Franchisee's death, disability, absence or otherwise, Franchisor may (but is not required to) operate the Restaurant on Franchisee's behalf and at Franchisee's expense for such period of time (and under such terms and conditions) as Franchisor determines, including paying out of the assets and/or revenue of the Restaurant any or all past, current and/or future obligations of the Restaurant (including any amounts owed to Franchisor and/or any affiliate) in such priorities as Franchisor determines from time to time in Franchisor's sole discretion. Franchisor may pay itself a reasonable amount as reimbursement for Franchisor's management services and other costs. Franchisor may obtain approval of a court or arbitrator for any such arrangements, the attorneys' fees and other costs incurred in connection with obtaining such approval to be charged against the assets and/or revenue of the Restaurant. Franchisee (and/or Franchisee's estate) will indemnify Franchisor against any costs and/or liabilities incurred by Franchisor in connection with, or related in any way to, the operation or non-operation of the Restaurant during or after the 90-day period.

14.3 **Ownership Changes.** A sale, transfer or assignment requiring Franchisor's prior written consent shall be deemed to occur: (i) if Franchisee is a corporation, upon any assignment, sale, pledge or transfer of any fractional portion of Franchisee's voting stock or any increase in the number of outstanding shares of Franchisee's voting stock which results in a change of ownership, (ii) if Franchisee is a partnership, upon the assignment, sale, pledge or transfer of any fractional partnership ownership interest; or (iii) if Franchisee is a limited liability company, upon the assignment, sale, pledge or transfer or any interest in the limited liability company. Any new shareholder, partner, member or manager will be required to personally guarantee Franchisee's obligations under this Agreement. A transfer pursuant to (i) and (iii) above shall not be subject to Franchisor's right of first refusal as set forth in Section 14.3.1.

14.3.1 **Right of First Refusal.** If Franchisee proposes to transfer either the Franchise or all, or substantially all, of the assets used in connection with the operation of the Restaurant or any interest in Franchisee's Lease to any third party (other than a corporation or limited liability company as set forth in Section 14.4 hereof), Franchisee shall first offer to sell such interest to Franchisor on the same terms and conditions as offered by such third party. Franchisee shall obtain from the third party and provide Franchisor a statement in writing, signed by the third party and Franchisee, of the terms of the offer ("Letter of Intent"). If Franchisor elects not to accept the offer within a 30-day period, Franchisee shall have a period not to exceed 60 days to complete the transfer described in the Letter of Intent subject to the conditions for approval set forth in Section 14.3.2 hereof. Franchisee shall effect no other sale or transfer as contemplated under the Letter of Intent without first complying with this Section 14.3.1. Any material change in the terms of the offer shall be deemed a new proposal subject to Franchisor's right of first refusal. So long as

Franchisee has obtained Franchisor's prior written consent, which shall not be unreasonably withheld, a transfer to an existing shareholder, partner or member, or a transfer as a result of the death, disability or incapacitation of a shareholder, partner or member, in accordance with the provisions set forth below, is not subject to Franchisor's first right of refusal.

14.3.2 Conditions for Approval. Franchisor may condition Franchisor's approval of any proposed sale or transfer of the Restaurant or of Franchisee's interest in this Agreement upon satisfaction of the following occurrences:

14.3.2.1 All of Franchisee's accrued monetary obligations to Franchisor, Franchisor's affiliates, and Franchisor's major suppliers and vendors, are satisfied;

14.3.2.2 Franchisee must cure all existing defaults under this Agreement, or any other agreements between Franchisee and Franchisor, Franchisor's affiliates, and Franchisor's major suppliers and vendors, within the period permitted for cure and have substantially complied with such agreements during their respective terms;

14.3.2.3 Franchisee and Franchisee's principals (if Franchisee is a partnership, corporation or limited liability company), and the transferee (if it has had any previous relationship with Franchisor or Franchisor's affiliates), must execute a general release under seal, in a form satisfactory to Franchisor, of any and all claims against Franchisor and Franchisor's affiliates and officers, directors, shareholders and employees, in their corporate and individual capacities; provided, however, the release shall not be inconsistent with any applicable state statute regulating franchising;

14.3.2.4 Franchisee or the transferee shall provide Franchisor a copy of the executed purchase agreement relating to the proposed transfer with all supporting documents and schedules, including transferee's assumption of and agreement to faithfully perform all of Franchisee's obligations under this Agreement;

14.3.2.5 The transferee shall demonstrate to Franchisor's satisfaction that he or she meets Franchisor's educational, managerial and business standards; possesses a good moral character, business reputation and credit rating; has the aptitude and ability to conduct the business to be transferred; and has adequate financial resources and capital to meet the performance obligations under this Agreement; however, transferee shall not be in the same business as Franchisor either as licensor, franchisor, independent operator or licensee of any other restaurant, chain or network which is similar in nature or in competition with Franchisor, except that the transferee may be an existing franchisee of Franchisor;

14.3.2.6 The transferee shall execute Franchisor's then-current Franchise Agreement;

14.3.2.7 The transferee agrees to renovate, refurbish, remodel, or replace, at the transferee's own cost, the real and personal property, signage and equipment used in operating the Restaurant within the timeframe specified by Franchisor in order to comply with Franchisor's then current specifications. Franchisor may require the transferee to place the full amount of the anticipate remodeling cost in an escrow account;

14.3.2.8 Franchisee or transferee shall pay Franchisor a transfer fee equal to 50% of Franchisor's then-current initial franchise fee if transferring to an existing Saladworks franchisee; or 75% of Franchisor's then-current initial franchise fee if transferring to a new, non Saladworks franchisee; if Franchisee sells a portion of the

business to a new partner, the partner will be required to pay a percentage of the transfer fee equal to the percentage of the business being transferred; or if Franchisee is removing a partner and at least one existing partner is remaining on the Franchise Agreement and Franchisor approves of such change of ownership, then Franchisee or transferee shall pay Franchisor an administrative fee of \$2,000 to effect such transfer of ownership.

14.3.2.9 The transferee shall satisfactorily complete Franchisor's training program at the transferee's expense prior to assuming responsibility for the operation of the Restaurant;

14.3.2.10 Franchisee (and Franchisee's principals if Franchisee is a partnership, corporation or limited liability company), and their spouses and dependents must comply with the post-termination provisions of this Agreement;

14.3.2.11 The transferee must obtain, within the time limits set by Franchisor, and maintain thereafter, all permits and licenses required for the operation of the Restaurant;

14.3.2.12 To the extent required by the terms of any leases or other agreements, the lessors or other parties must have consented to the proposed transfer;

14.3.2.13 The transfer must be made in compliance with any laws that apply to the transfer, including state and federal laws governing the offer and sale of franchises;

14.3.2.14 The purchase price and terms of the proposed transfer are not so burdensome to the prospective transferee as to impair or materially threaten its future operation of the Restaurant and performance under its Franchise Agreement;

14.3.2.15 Franchisee must request that Franchisor provide the prospective transferee with Franchisor's then-current form of franchise disclosure document and Franchisor shall not be liable for any representations not included in Franchisor's franchise disclosure document;

14.3.2.16 Franchisor's approval of the transfer shall not constitute a waiver of any claims Franchisor may have against the transferring party;

14.3.2.17 Franchisor shall have the right to disclose to any prospective transferee such revenue reports and other financial information concerning Franchisee and the Restaurant as Franchisee has supplied Franchisor hereunder;

14.3.2.18 Franchisee is responsible for payment of all commissions or other monies due related to the sale of the Restaurant if: (i) Franchisee listed the Restaurant with a broker; or (ii) transferee is referred to Franchisor by a broker network or otherwise; and

14.3.2.19 In any event, Franchisor may withhold or condition Franchisor's consent to any transfer as Franchisor deems appropriate based on the circumstances of the transfer or otherwise.

**14.4 Transfer to a Corporation or Limited Liability Company.** If Franchisee is an individual and desires to extend its rights under this Agreement to a corporation or limited liability company, and if all of the following conditions are met, Franchisor will consent to the transfer without assessing the transfer fee set forth in Section 14.3.2.7, and such transfer will not be subject to Franchisor's right of first refusal in Section 14.3.1:

14.4.1 The corporation or limited liability company is newly organized, and its activities are confined to operating the Restaurant;

14.4.2 Franchisee is, and at all times remains, the owner of 51% or more of the outstanding shares of the corporation or a controlling interest in the limited liability company;

14.4.3 The corporation or limited liability company agrees in writing to perform and be bound by all of Franchisee's obligations hereunder;

14.4.4 Franchisee shall remain personally liable for the performance of all obligations of the Franchisee under this Agreement and is not released from any obligations to the Franchisor. All other stockholders, officers and directors of the corporation, or all members and managers of the limited liability company, as applicable, shall personally guarantee prompt payment and performance by the corporation or limited liability company of all its obligations to Franchisor and Franchisor's affiliates, under this Agreement and any other agreement between Franchisee and Franchisor and/or Franchisor's affiliates, and execute a non-competition agreement as set forth in Section 17.4 hereof; and

14.4.5 Franchisee submits to Franchisor a copy of the filed incorporation or formation document for the corporation or limited liability company, and a copy of a resolution or operating agreement naming the stockholders, members, directors, officers and managers, as applicable, of the corporation or limited liability company.

14.5 **Commission.** If Franchisor assists Franchisee in selling the Restaurant in a manner similar to a broker, Franchisor will receive at closing a commission in the amount of 5% percent of the gross purchase price. In the event that Franchisee sells or transfers the Restaurant to a buyer who was in contact with Franchisor prior to Franchisee, Franchisor will receive at closing a commission in the amount of 10% percent of the gross purchase price.

14.6 **Franchisor's Right to Transfer.** Franchisor has the right to sell, transfer, assign and/or encumber all or any part of Franchisor's assets and Franchisor's interest in, and rights and obligations under, this Agreement in Franchisor's sole discretion.

## 15. DEFAULT AND TERMINATION

15.1 **Automatic Termination.** The Franchise Agreement shall automatically terminate without notice or an opportunity to cure upon the occurrence of any of the following:

15.1.1 Voluntary Bankruptcy. If Franchisee makes an assignment for the benefit of creditors, files a voluntary petition in bankruptcy, is adjudicated bankrupt or insolvent, files or acquiesces in the filing of a petition seeking reorganization or arrangement under any federal or state bankruptcy or insolvency law, or consents to or acquiesces in the appointment of a trustee or receiver for Franchisee or the Restaurant.

15.1.2 Involuntary Bankruptcy. If proceedings are commenced to have Franchisee adjudicated bankrupt or to seek Franchisee's reorganization under any state or federal bankruptcy or insolvency law, and such proceedings are not dismissed within 60 days, or a trustee or receiver is appointed for Franchisee or the Restaurant without Franchisee's consent and the appointment is not vacated within 60 days.

15.1.3 Unauthorized Transfer. Franchisee purports to sell, transfer or otherwise dispose of the Franchise or any interest in the Restaurant in violation of Section 14 of this Agreement.

15.2 **With Notice and Without Opportunity to Cure.** Franchisor has the right to terminate the Franchise upon notice without providing Franchisee an opportunity to cure for any of the following defaults:

15.2.1 Criminal Acts. If Franchisee or any of Franchisee's principals is convicted of or pleads guilty or no contest to a felony or takes part in any criminal misconduct relevant to the operation of the Restaurant.

15.2.2 Abuse/Assault. If Franchisee or any of Franchisee's principals verbally or physically assaults or abuses any other franchisee or any officer, director, member, manager, or employee of Franchisor or any of its affiliates after receiving a verbal or written warning against such conduct.

15.2.3 Fraud. If Franchisee or any of Franchisee's principals commits any fraud or misrepresentation in the operation of the Restaurant.

15.2.4 Misrepresentation. If Franchisee or any of Franchisee's principals makes any misrepresentation or omission in connection with Franchisee's franchise application, including but not limited to any financial misrepresentation.

15.2.5 Failure to Complete Training or Attend Seminar. If Franchisee fails to complete initial training as provided in Section 8.1, or to attend the Franchise Orientation Seminar as provided in Section 6.3.

15.2.6 Repeated Defaults. If Franchisor sends Franchisee 2 or more written notices to cure pursuant to Sections 15.3 or 15.4 of this Agreement within any 12-month period.

15.2.7 Default of Other Agreements. If Franchisee or any of Franchisee's principals, or the principals of any entity formed for the purpose of entering into any other agreement with Franchisor, materially defaults on any other agreement with Franchisor or any of Franchisor's affiliates, or threatens any material default under any other agreement, or any Lease for the ~~Accepted~~Approved Location, and fails to cure such default within any permitted period for cure.

15.2.8 Misuse of the Proprietary Marks or Confidential Information. If Franchisee or any of Franchisee's principals materially violates any provision hereof pertaining to Proprietary Marks or Confidential Information or misuses the Proprietary Marks or Confidential Information.

15.2.9 Violation of Health Code. If Franchisee violates any health, safety or sanitation law, ordinance or regulation or operates the Restaurant in a manner that presents a health or safety hazard to customers or the general public.

15.2.10 Health and Sanitation. If any inspection by Franchisor or Franchisor's third-party vendor discloses that the Restaurant, in Franchisor's reasonable discretion, poses an imminent health or safety risk to customers.

15.2.11 Violation of In-Term Restrictive Covenant. If Franchisee violates the in-term restrictive covenant contained in Section 17.1.

15.2.12 Liens. If a levy of writ of attachment or execution or any other lien is placed against Franchisee or any of Franchisee's principals or any of their assets which is not released or bonded against within 30 days.

15.2.13 Insolvency. If Franchisee or any of Franchisee's principals becomes insolvent.

15.2.14 Abandonment. If Franchisee abandons the Restaurant. The term “abandon” includes any conduct, intentional or otherwise, voluntary or involuntary, which results in the Franchisee failing to operate the Restaurant as a SALADWORKS restaurant for a period of 2 or more consecutive days without Franchisor’s prior written approval.

15.2.15 Unauthorized Services or Products. If Franchisee offers any unauthorized and unapproved services or products at or from the Restaurant.

15.2.16 Unapproved Purchases. Franchisee orders or purchases supplies, signs, furnishings, fixtures, equipment or inventory if they are required to be ordered or purchased from an approved supplier which Franchisor has not approved, or services and products from an unapproved supplier.

15.2.17 Unauthorized Use. Franchisee misuses or makes unauthorized use of Franchisor’s system-wide computer network, intranet system, extranet system, or Proprietary Software Program.

15.2.18 Insurance. Franchisee fails to maintain insurance or to repay Franchisor for insurance paid for by it, or otherwise fails to adhere to the requirements of Section 9.

15.2.19 Government Regulations. Franchisee fails, within 15 calendar days after notification of non-compliance by any federal, state or local government authority, to comply with any law or regulation applicable to the Restaurant.

15.2.20 Government Actions. Any government action is taken against Franchisee that results in any obligation upon Franchisor which in Franchisor’s sole judgment is uneconomical, not in the best interests of Franchisor, or would result in Franchisor having an unintended relationship or obligation.

15.2.21 Anti-Terrorist Activities. Franchisee fails to comply with the provisions of Section 22.8.

15.2.22 Personal Use of Restaurant Property. If Franchisee takes for Franchisee’s own personal use any assets or property of the Restaurant, including sales taxes, employee taxes, FICA, insurance or benefits.

15.2.23 Insufficient Funds. If there are insufficient funds in Franchisee’s bank account to cover a check or EFT payment to Franchisor 3 or more times within any 12-month period.

15.2.24 Under-Reporting of Net Sales. If any audit reveals that Franchisee has understated Franchisee’s Net Sales, or has overstated Franchisee’s local advertising expenditures, by more than 2%, or if Franchisee has failed to submit timely reports and/or remittances for any 2 reporting periods within any 12-month period, as described in Section 11.

15.2.25 Failure to Open/Unauthorized Opening. If the Restaurant has not been opened by the Required Opening Date or Franchisee opens the Restaurant without Franchisor’s prior written approval.

**15.3 Upon 15 Days’ Notice to Cure**. Franchisor has the right to terminate the Franchise if any of the following defaults remains uncured after expiration of the 15-day cure period:

15.3.1 Nonpayment. If Franchisee fails to pay as and when due any sums owed to Franchisor, any of Franchisor’s affiliates, or any of Franchisor’s major suppliers or vendors.

15.3.2 Endorsement of Checks. Franchisee fails to immediately endorse and deliver to Franchisor any payment due to Franchisor from any third party that is erroneously made to Franchisee.

15.3.3 Failure to Maintain Sufficient Inventory Level. If Franchisee fails to maintain sufficient levels of inventory to adequately meet consumer demand.

15.3.4 Interruption of Service. If Franchisee fails to maintain at least the months, days or hours of operation at the Restaurant prescribed by Franchisor.

15.3.5 Failure to Personally Supervise Restaurant Operations or Maintain Sufficient Management Personnel. If Franchisee fails, in Franchisor's sole discretion, to personally supervise the day-to-day operation of the Restaurant, or fails to maintain sufficient trained, qualified and competent management personnel to supervise the day-to-day operation of the Restaurant.

15.3.6 Quality Control. If Franchisee fails to maintain the strict quality controls and standards reasonably required by this Agreement and/or the Operations Manuals.

15.3.7 Other Conduct Reflecting Adversely on System. Franchisee conducts itself in a manner that, although not criminal, reflects adversely on the System, the Proprietary Marks, or the services or products offered through the System, including but not limited to, failure to participate in any system-wide programs initiated by Franchisor.

15.3.8 Licenses, Certifications and Permits. Franchisee fails to procure or maintain any licenses, certifications or permits necessary for the operation of the Restaurant.

15.3.9 Applicable Law. Franchisee fails to operate the Restaurant in accordance with any applicable law.

15.4 **Upon 30 Days' Notice to Cure**. Franchisor has the right to terminate the Franchise if Franchisee fails to perform or comply with any one or more of the terms or conditions of this Agreement or any ancillary agreements between Franchisee and Franchisor or Franchisor's affiliates.

15.5 **Step-In Rights**. In addition to Franchisor's right to terminate the Franchise, and not in lieu of such right, or any other rights Franchisor may have against Franchisee, upon a failure to cure any default within the applicable time period (if any), Franchisor has the right, but not the obligation, to enter upon the Restaurant premises and exercise complete authority with respect to the operation of the Restaurant until such time as Franchisor determines, in Franchisor's sole discretion, that the default has been cured and Franchisee is otherwise in compliance with this Agreement. In the event Franchisor exercises the right described in this Section, Franchisee must reimburse Franchisor for all reasonable costs and overhead, if any, incurred in connection with its operation of the Restaurant including, without limitation, costs of personnel for supervising and staffing the Restaurant, including their payroll expenses, and their reasonable travel, lodging, meal and other expenses. If Franchisor undertakes to operate the Restaurant pursuant to this Section, Franchisee agrees to indemnify and hold Franchisor (and Franchisor's employees and agents) harmless from and against any fines, claims, suits or proceedings which may arise out of Franchisor's operation of the Restaurant.

15.6 **Nonwaiver**. Franchisor's delay in exercising or failing to exercise any right or remedy under this Agreement or Franchisor's acceptance of any late or partial payment due hereunder shall not constitute a waiver of any of Franchisor's rights or remedies against Franchisee.

15.7 **Disclaimer.** Franchisor disclaims any right under this Section 15 to control Franchisee's decisions or actions related to the essential terms and conditions of employment of Franchisee's personnel.

## **16. RIGHTS AND DUTIES UPON TERMINATION OR EXPIRATION**

16.1 **Franchisee's Obligations.** Upon termination of the Franchise, regardless of the cause, and upon expiration and non-renewal or transfer of the Franchise, Franchisee must, at Franchisee's cost and expense:

16.1.1 Cease immediately all operations under this Agreement;

16.1.2 Pay Franchisor immediately all unpaid fees and pay Franchisor, Franchisor's affiliates, and Franchisor's suppliers and vendors, all other monies owed;

16.1.3 Discontinue immediately the use of the Proprietary Marks;

16.1.4 Immediately return to Franchisor the Operations Manuals and all other manuals and Confidential Information Franchisor loaned to Franchisee, and immediately and permanently cease use of the Confidential Information;

16.1.5 Immediately cease using all telephone numbers and listings, domain names and websites used in connection with the operation of the Restaurant and direct the telephone company and internet providers to transfer all such numbers, listings, domain names and websites to Franchisor or Franchisor's designee pursuant to the Conditional Assignment of Telephone Numbers, Domain Names and Websites attached hereto as Attachment 4 or, if Franchisor directs, to disconnect the numbers and/or listings and take down the domain names and websites;

16.1.6 Immediately vacate the Restaurant premises if Franchisor exercises its rights pursuant to the Lease Option Agreement attached as Attachment 3;

16.1.7 If directed by Franchisor, promptly make such changes and modifications to Franchisee's facility, and otherwise as Franchisor directs so as to effectively distinguish Franchisee's facility from any appearance as a System restaurant;

16.1.8 Promptly surrender all stationery, printed matter, signs, advertising materials and other items containing the Proprietary Marks as Franchisor directs and all items which are a part of the trade dress of the System;

16.1.9 Cease to hold itself out as Franchisor's franchisee;

16.1.10 Take such action as shall be necessary to amend or cancel any assumed name, business name or equivalent registration which contains any trade name or Proprietary Mark that Franchisor licensed to Franchisee and furnish Franchisor evidence satisfactory to Franchisor of compliance with this obligation within 30 calendar days after the termination, expiration or transfer of the Franchise;

16.1.11 Permit Franchisor to make final inspection of Franchisee's financial records, books, and other accounting records within 6 months after the effective date of termination, expiration, or transfer;

16.1.12 Comply with the post-termination covenants set forth in Section 17 hereof, all of which shall survive the transfer, termination or expiration of the Franchise; and

16.1.13 Cease to use in advertising or in any other manner, any methods, procedures or techniques associated with Franchisor or the System.

16.2 **Power of Attorney.** Franchisee hereby irrevocably appoints Franchisor as Franchisee's attorney-in-fact to execute in Franchisee's name and on Franchisee's behalf all documents necessary to discontinue Franchisee's use of the Proprietary Marks and the Confidential Information.

16.3 **Option to Purchase Personal Property.**

16.3.1 Upon the termination or expiration of the Franchise, Franchisor, or Franchisor's designee, shall have the right, but not the obligation, to be exercised by notice of intent to do so within 60 days after termination or expiration, to purchase any or all assets of the Restaurant, including furniture, fixtures, equipment, supplies, and other inventory, advertising materials, and all items bearing the Proprietary Marks, at Franchisee's cost or fair market value with no allowance for goodwill, whichever is less. If the parties cannot agree on fair market value within 120 days, the determination of an independent appraiser designated by Franchisor shall be binding. If Franchisor elects to exercise any option to purchase as herein provided, it shall have the right to set off all amounts due from Franchisee under this Agreement, if any, against any payment therefore and the cost of the appraisal, if any. All items to be purchased by Franchisor, if any, shall be free and clear of any and all liens, judgments, claims or the like. If Franchisor exercises Franchisor's option to purchase, pending the closing of such purchase, Franchisor has the right to appoint a manager to maintain operation of the Restaurant, or Franchisor may require that Franchisee close the Restaurant during such period without removing any assets. Franchisee is required to maintain in force the Lease for the Restaurant and all insurance policies required under this Agreement until the date of such closing. Franchisor has the unrestricted right to assign this option to purchase the assets of the Restaurant. Franchisor will be entitled to all customary warranties and representations in connection with Franchisor's purchase of Franchisee's property, including, without limitation, representations and warranties as to ownership and condition of and title to the property; liens and encumbrances on the property; validity of contracts and agreements; and liabilities affecting the property, contingent or otherwise.

16.3.2 Exclusions. Franchisor may exclude from the personal property purchased hereunder cash or its equivalent and any equipment, signs, inventory, materials and supplies that are not reasonably necessary (in function or quality) to the Restaurant's operation or that Franchisor has not approved as meeting standards for the Restaurant.

16.4 **Damages, Costs, and Expenses.** In the event of termination of the Franchise for any default by Franchisee, Franchisee shall promptly pay to Franchisor all damages, costs and expenses, including reasonable attorneys' fees, incurred by Franchisor as a result of the default, which obligation shall give rise to and remain, until paid in full, a lien in favor of Franchisor against any and all of Franchisee's personal property, furnishings, equipment, signs, fixtures and inventory related to the operation of the Restaurant.

16.5 **Liquidated Damages.** In the event of a termination of the Franchise for any default by Franchisee, Franchisee shall pay Franchisor a lump sum payment (as liquidated damages and not as a penalty) in an amount equal to: (a) the average weekly Royalty Fee and Brand Fund Contribution payable by Franchisee over the twelve (12) month period immediately prior to the date of termination (or such shorter time period if the Franchised Business has been open less than twelve (12) months); (b) multiplied by the lesser of (i) thirty-six (36) months or (ii) the number of months then remaining in the then-current term of this Agreement; provided that the liquidated damages described above shall in no event be less than \$100,000. Franchisee acknowledges that a precise calculation of the full extent of the damages Franchisor will incur in the event of termination of this Agreement as a result of Franchisee's default is difficult to determine and that this lump sum payment is reasonable in light thereof. The liquidated damages payable by Franchisee pursuant to this Section 16.5 shall be in addition to all other amounts payable under this Agreement and shall

not affect Franchisor's right to obtain appropriate injunctive relief and remedies pursuant to any other provision of this Agreement.

## **17. COVENANTS**

Franchisee acknowledges that as a participant in the System, Franchisee will receive proprietary and confidential information and materials, trade secrets, and the unique methods, procedures and techniques which Franchisor has developed. Therefore, to protect Franchisor and all System franchisees, Franchisee agrees as follows:

**17.1 During the Term of the Franchise.** During the term of the Franchise, neither Franchisee, Franchisee's principals, nor any spouse or dependent of Franchisee or Franchisee's principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:

17.1.1 Own, maintain, engage in, be employed by, lend money to, extend credit to or have any interest in any other business offering or licensing others to offer, in whole or in part, entrée salads, made to order salads, or any other services and/or products similar to or offered by SALADWORKS restaurants ("Competing Business"), provided, however, that this Section does not apply to the operation of any other SALADWORKS restaurant pursuant to a valid franchise agreement with Franchisor;

17.1.2 Divert or attempt to divert any business or customer of the Restaurant to any Competing Business, by direct or indirect inducement or otherwise, or do or perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Proprietary Marks or the System.

### **17.2 After the Term of the Franchise.**

17.2.1 For a period of 2 years after the expiration and non-renewal, transfer or termination of the Franchise, regardless of the cause, neither Franchisee, Franchisee's principals, nor any spouse or dependent of Franchisee or Franchisee's principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation enter into any business competing with Franchisor in granting franchises or licenses to operate businesses offering in whole or in part, entrée salads, made to order salads, sandwiches, panini, pasta or any other services and/or products similar to or offered by SALADWORKS restaurants at the time the Franchise is terminated or otherwise expires and is not renewed.

17.2.2 For a period of 2 years after the expiration, transfer or termination of the Franchise, regardless of the cause, neither Franchisee, Franchisee's principals, nor any spouse or dependent of Franchisee or Franchisee's principals may, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:

17.2.2.1 Own, maintain, engage in, lend money to, be employed by, or have any interest in any other business offering, in whole or in part, entrée salads, made to order salads, sandwiches, paninis, pasta or any other services and/or products similar to or offered by SALADWORKS restaurants (i) at the Restaurant; (ii) within the Territory; or (iii) within a radius of 10 miles of the perimeter of: (a) the Territory being granted hereunder; (b) any other territory licensed by Franchisor as of the date of expiration or termination of the Franchise Agreement; or (c) any territory where a SALADWORKS restaurant is under development as of the date of expiration or termination of the Franchise Agreement; or

17.2.2.2 Solicit customers of the former Restaurant for any competitive business purpose or contact any of Franchisor's suppliers or vendors for any competitive business purpose.

17.3 **Intent and Enforcement.** It is the parties' intent that the provisions of this Section 17 be judicially enforced to the fullest extent permissible under applicable law. Accordingly, the parties agree that any reduction in scope or modification of any part of the non-competition provisions contained herein shall not render any other part unenforceable. In the event of the actual or threatened default of this Section 17 by Franchisee, any of Franchisee's principals, or any spouse or dependent of Franchisee or Franchisee's principals, Franchisor shall be entitled to an injunction restraining such person from any such actual or threatened default. Franchisee agrees that in the event of the actual or threatened default of this Section 17, Franchisor's harm will be irreparable, and that Franchisor has no adequate remedy at law to prevent such harm. Franchisee acknowledges and agrees on Franchisee's own behalf and on behalf of the persons who are liable under this Section 17 that each has previously worked or been gainfully employed in other careers and that the provisions of this Section 17 in no way prevent any such person from earning a living. Franchisee further acknowledges and agrees that the time limitation of this Section 17 shall be tolled during any default under this Section.

17.4 **Principals, Managers and Other Management Personnel.** Franchisee shall ensure that Franchisee's principals, Managers and other management personnel execute Confidentiality and Restrictive Covenant Agreements, in the form attached as Attachment 5 to this Agreement, or as Franchisor, in Franchisor's sole discretion, otherwise prescribes. On request, Franchisee must furnish Franchisor a copy of each executed agreement.

17.5 **No Defense.** Franchisee hereby agrees that the existence of any claim Franchisee may have against Franchisor, whether or not arising from this Agreement, shall not constitute a defense to Franchisor's enforcement of the covenants contained in this Section 17. Franchisee agrees to pay all costs and expenses (including reasonable attorneys' fees) which Franchisor incurs in connection with the enforcement of this Section 17.

## 18. DISPUTE RESOLUTION

18.1 **Choice of Law.** This Agreement shall be governed by and construed in accordance with the laws of the Commonwealth of Pennsylvania, without reference to this state's conflict of laws principles, except for any actions or disputes involving any franchise or business opportunity law that must be governed by the law of the state where the Franchised Business is located.

18.2 **Internal Dispute Resolution.** The parties have reached this Agreement in good faith and with the belief that it is advantageous to each of them. In recognition of the strain on time, unnecessary expense and wasted resources potentially associated with litigation and/or arbitration, and in the spirit of cooperation, the parties pledge to try to resolve any dispute amicably, without litigation or arbitration. Accordingly, Franchisee must first bring any claim or dispute between Franchisee and Franchisor to Franchisor's President and/or Chief Executive Officer, after providing notice as set forth in Section 21 of this Agreement, and make every effort to resolve the dispute internally. Franchisee must exhaust this internal dispute resolution procedure before Franchisee may bring Franchisee's dispute before a third party. This agreement to first attempt resolution of disputes internally shall survive termination or expiration of this Agreement.

18.3 **Mediation.** Other than an Excluded Claim brought by Franchisor or a Franchisor Related Party (as defined herein), and with the exception of injunctive relief or specific performance actions, before the filing of any arbitration, Franchisee and Franchisor agree to mediate any dispute, controversy or claim between Franchisor and/or any of Franchisor's affiliates,

officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a “Franchisor Related Party”), on the one hand, and Franchisee and/or any of Franchisee’s affiliates, officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a “Franchisee Related Party”), including without limitation, in connection with any dispute, controversy or claim arising under, out of, in connection with or in relation to: (a) this Agreement; (b) the parties’ relationship; or (c) the events occurring prior to the entry into this Agreement. Good faith participation in these procedures to the greatest extent reasonably possible, despite lack of cooperation by one or more of the other parties, is a precondition to maintaining any arbitration or legal action, including any action to interpret or enforce this Agreement. This agreement to first attempt resolution of disputes internally and through mediation shall survive termination or expiration of this Agreement.

Mediation will be conducted in Montgomery County, Pennsylvania. Persons authorized to settle the dispute must attend each mediation session in person. The party seeking mediation (the “Initiating Party”) must commence mediation by sending the other party/parties a written notice of its request for mediation (the “Mediation Notice”). The Mediation Notice must specify, to the fullest extent possible, the nature of the dispute, the Initiating Party’s version of the facts surrounding the dispute, the amount of damages and the nature of any injunctive or other such relief such party claims, and must identify one or more persons with authority to settle the dispute for the Initiating Party. Upon receipt of the Mediation Notice, the parties will endeavor, in good faith, to resolve the dispute outlined in the Mediation Notice. If the parties have been unable to resolve any such dispute within thirty (30) days after the date the Mediation Notice is provided by the Initiating Party to the other party, either party may initiate a mediation procedure in accordance with this provision. The parties agree to participate in the mediation proceedings in good faith with the intention of resolving the dispute if at all possible, within sixty (60) days of the notice from the party seeking to initiate the mediation procedures. The parties agree to participate in the mediation procedure to its conclusion, as set forth in this section.

The mediator shall advise the parties in writing of the format for the meeting or meetings. If the mediator believes it will be useful after reviewing the position papers, the mediator shall give both himself or herself and the authorized person designated by each party an opportunity to hear an oral presentation of each party’s views on the matter in dispute. The mediator shall assist the authorized persons to negotiate a resolution of the matter in dispute, with or without the assistance of counsel or others. To this end, the mediator is authorized both to conduct joint meetings and to attend separate private caucuses with the parties. All mediation sessions will be strictly private. The mediator must keep confidential all information learned unless specifically authorized by the party from which the information was obtained to disclose the information to the other party.

The mediation may be concluded: (a) by the signing of a settlement agreement by the parties; (b) by the mediator’s declaration that the mediation is terminated; or (c) by a written declaration of either party, no earlier than at the conclusion of a full day’s mediation, that the mediation is terminated. Even if the mediation is terminated without resolving the dispute, the parties agree not to terminate negotiations and not to begin any arbitration or legal action or seek another remedy before the expiration of five (5) days following the mediation. A party may begin arbitration within this period only if the arbitration might otherwise be barred by an applicable statute of limitations or in order to request an injunction from a Court of competent jurisdiction to prevent irreparable harm.

The fees and expenses of the mediator shall be shared equally by the parties. The mediator may not later serve as a witness, consultant, expert, or counsel for any party with respect to the dispute or any related or similar matter in which either of the parties is involved. The mediation procedure is a compromise negotiation or settlement discussion for purposes of federal and state rules of

evidence. The parties agree that no stenographic, visual, or audio record of the proceedings may be made. Any conduct, statement, promise, offer, view, or opinion, whether oral or written, made in the course of the mediation by the parties, their agents or employees, or the mediator is confidential and shall be treated as privileged. No conduct, statement, promise, offer, view, or opinion made in the mediation procedure is discoverable or admissible in evidence for any purpose, not even impeachment, in any proceeding involving either of the parties. However, evidence that would otherwise be discoverable or admissible shall not be excluded from discovery or made inadmissible simply because of its use in the mediation.

**18.4. Arbitration.** With the exception of “Excluded Claims” (as defined below), and if not resolved by the negotiation and mediation procedures set forth in Sections 18.2 and 18.3 above, any dispute, controversy or claim between Franchisee and/or any Franchisee Related Party, on the one hand, and Franchisor and/or any Franchisor Related Party, on the other hand, including, without limitation, any dispute, controversy or claim arising under, out of, in connection with or in relation to: (a) this Agreement, (b) the parties’ relationship, (c) the events leading up to the entry into this Agreement, (d) the Designated Territory, (e) the scope or validity of the arbitration obligation under this Agreement, (f) any System standard; and/or (g) any claim based in tort or any theory of negligence shall be submitted to binding arbitration under the authority of the Federal Arbitration Act and must be determined by arbitration administered by the American Arbitration Association pursuant to its then-current commercial arbitration rules and procedures.

Any arbitration must be on an individual basis and the parties and the arbitrator will have no authority or power to proceed with any claim as a class action, associational claim, or otherwise to join or consolidate any claim with any other claim or any other proceeding involving third parties. In the event a court determines that this limitation on joinder of or class action certification of claims is unenforceable, then this entire commitment to arbitrate shall become null and void and the parties shall submit all claims to the jurisdiction of the courts.

The arbitration must take place in Montgomery County, Pennsylvania. The arbitration will be heard before one arbitrator. The arbitrator must follow the law and not disregard the terms of this Agreement. The arbitrator must have at least five (5) years of significant experience in franchise law. Any issue as to whether a matter is subject to arbitration will be determined by the arbitrator. A judgment may be entered upon the arbitration award by any state or federal court in Montgomery County, Pennsylvania.

In connection with any arbitration proceeding, each party will submit or file any claim which would constitute a compulsory counterclaim (as defined by the then-current Rule 13 of the Federal Rules of Civil Procedure) within the same proceeding as the claim to which it relates. Any such claim which is not submitted or filed in such proceeding will be forever barred. The decision of the arbitrator will be final and binding on all parties to the dispute; however, the arbitrator may not under any circumstances: (1) stay the effectiveness of any pending termination of this Agreement; (2) assess punitive or exemplary damages; (3) certify a class or a consolidated action; or (4) make any award which extends, modifies or suspends any lawful term of this Agreement or any reasonable standard of business performance that we set. The arbitrator shall have the right to make a determination as to any procedural matters that a court of competent jurisdiction would be permitted to make in the state in the Commonwealth of Pennsylvania. Further, the arbitrator shall decide all factual, procedural, or legal questions relating in any way to the dispute between the parties, including, without limitation, questions relating to whether Sections 18.2, 18.3, or 18.4 is applicable and enforceable as against the parties; the subject matter, timeliness, and scope of the dispute; any available remedies; and the existence of unconscionability and/or fraud in the inducement.

The arbitrator can issue summary orders disposing of all or part of a claim and provide for temporary restraining orders, preliminary injunctions, injunctions, attachments, claim and delivery proceedings, temporary protective orders, receiverships, and other equitable and/or interim/final relief. Each party consents to the enforcement of such orders, injunctions, etc., by any court having jurisdiction.

The arbitrator shall have subpoena powers limited only by the laws of the Commonwealth of Pennsylvania. The parties ask that the arbitrator limit discovery to the greatest extent possible consistent with basic fairness in order to minimize the time and expense of arbitration. The parties to the dispute shall otherwise have the same discovery rights as are available in civil actions under the laws of the Commonwealth of Pennsylvania. All other procedural matters shall be determined by applying the statutory, common laws, and rules of procedure that control a court of competent jurisdiction in the Commonwealth of Pennsylvania.

Other than as may be required by law, the entire arbitration proceedings (including, without limitation, any rulings, decisions or orders of the arbitrator), shall remain confidential and shall not be disclosed to anyone other than the parties to this Agreement.

The judgment of the arbitrator on any preliminary or final arbitration award shall be final and binding and may be entered in any court having jurisdiction.

Franchisor reserves the right, but has no obligation, to advance Franchisee's share of the costs of any arbitration proceeding in order for such arbitration proceeding to take place and by doing so shall not be deemed to have waived or relinquished Franchisor's right to seek recovery of those costs against Franchisee.

**18.5 Exceptions to Mediation and/or Arbitration (the "Excluded Claims").** Notwithstanding Section 18.3 or 18.4, the parties agree that the following claims will not be subject to internal dispute resolution, mediation, or arbitration:

(a) any action for declaratory or equitable relief, including, without limitation, seeking preliminary or permanent injunctive relief pursuant to Section 18.9 below, specific performance, other relief in the nature of equity to enjoin any harm or threat of harm to such party's tangible or intangible property, brought at any time, including, without limitation, prior to or during the pendency of any arbitration proceedings initiated hereunder;

(b) any action in ejectment or for possession of any interest in real or personal property; or

(c) any claim by Franchisor and/or any Franchisor Related Party: (i) relating to Franchisee's failure to pay any fee due to Franchisor and/or its affiliates under this Agreement or any other agreement; (ii) relating to Franchisee's or any Franchisee Related Party's failure to comply with the confidentiality and non-competition covenants set forth in this Agreement; (iii) relating to Franchisee's indemnification obligations under this Agreement; and/or (iv) relating to Franchisee's use of the Marks and/or the System, including, without limitation, claims for violations of the Lanham Act.

**18.6 Venue.** Subject to Franchisor's right to obtain injunctive relief in any court of competent jurisdiction, the parties hereby expressly agree that the United States District Court for the Eastern District of Pennsylvania (or, if our corporate headquarters is no longer in Montgomery County, Pennsylvania, the applicable District Court where our corporate headquarters is then-located), or if such court lacks subject matter jurisdiction, the applicable state court located in or nearest to Montgomery County, Pennsylvania (or, if our corporate headquarters is no longer in Montgomery County, Pennsylvania, the county where our corporate headquarters is then-located),

shall be the exclusive venue and exclusive proper forum in which to adjudicate any case or controversy arising out of or related to, either directly or indirectly, this Agreement, ancillary agreements, or the business relationship between the parties. The parties further agree that, in the event of such litigation, they will not contest or challenge the jurisdiction or venue of these courts. Franchisee acknowledges and agrees that this Agreement has been entered into in the Commonwealth of Pennsylvania and that Franchisee is to receive valuable and continuing services emanating from Franchisor's headquarters. Without limiting the generality of the foregoing, the parties waive all questions of jurisdiction or venue for the purposes of carrying out this provision. Franchisee acknowledges and agrees that this location for venue is reasonable and the most beneficial to the needs of and best meets the interest of all of the members of the System. In recognition of such services and their origin, Franchisee hereby irrevocably consents to the personal jurisdiction of the state and federal courts of Pennsylvania as set forth in this Section.

**18.7 Prior Notice of Claims.** As a condition precedent to commencing an action for damages or for violation or default of this Agreement, Franchisee must notify Franchisor within 30 days after the occurrence of the violation or default, and failure to timely give such notice shall preclude any claim for damages.

**18.8 No Right to Offset.** Franchisee shall not withhold all or any part of any payment to Franchisor or any of its affiliates on the grounds of Franchisor's alleged nonperformance or as an offset against any amount Franchisor or any of Franchisor's affiliates allegedly may owe Franchisee under this Agreement or any related agreements.

**18.9 Injunctive Relief.** Nothing in this Agreement shall prevent Franchisor from seeking to obtain injunctive relief, without posting a bond, against threatened conduct that will cause Franchisor loss or damages, under the usual equity rules, including the applicable rules for obtaining restraining orders and preliminary and permanent injunctions. If injunctive relief is granted, Franchisee's only remedy will be the court's dissolution of the injunctive relief. If the injunctive relief was wrongfully issued, Franchisee expressly waives all claims for damages Franchisee incurred as a result of the wrongful issuance.

**18.10 Limitation of Action.** Franchisee further agrees that no cause of action arising out of or under this Agreement may be maintained by Franchisee against Franchisor unless brought before the expiration of 1 year after the act, transaction or occurrence upon which such action is based or the expiration of 1 year after the Franchisee becomes aware of facts or circumstances reasonably indicating that Franchisee may have a claim against the Franchisor, whichever occurs sooner, and that any action not brought within this period shall be barred as a claim, counterclaim, defense or set-off. Franchisee hereby waives the right to obtain any remedy based on the alleged fraud, misrepresentation, or deceit by Franchisor, including, without limitation, rescission of this Agreement, in any arbitration, judicial, or other adjudicatory proceeding arising hereunder, except upon a ground expressly provided in this Agreement, or pursuant to any right expressly granted by any applicable statute expressly regulating the sale of franchises, or any regulation or rules promulgated thereunder.

**18.11 Waiver of Punitive Damages.** Franchisee hereby waives to the fullest extent permitted by law, any right to or claim for any punitive, exemplary, incidental, indirect, special or consequential damages (including, without limitation, lost profits) against Franchisor arising out of any cause whatsoever (whether such cause be based in contract, negligence, strict liability, other tort or otherwise), and agrees that in the event of a dispute, Franchisee's recovery is limited to actual damages. If any other term of the Franchise is found or determined to be unconscionable or unenforceable for any reason, the foregoing provisions shall continue in full force and effect, including, without limitation, the waiver of any right to claim any consequential damages.

**18.12 JURY TRIAL WAIVER. THE PARTIES HEREBY AGREE TO WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR EQUITY, REGARDLESS OF WHICH PARTY BRINGS SUIT. THIS WAIVER SHALL APPLY TO ANY MATTER WHATSOEVER BETWEEN THE PARTIES WHICH ARISES OUT OF OR IS RELATED IN ANY WAY TO THIS AGREEMENT, THE PERFORMANCE OF EITHER PARTY, AND/OR FRANCHISEE'S PURCHASE FROM FRANCHISOR OF THE FRANCHISE AND/OR ANY ITEMS OR SERVICES.**

## **19. REPRESENTATIONS**

**19.1 No Authority.** NO SALESPERSON, REPRESENTATIVE OR OTHER PERSON HAS THE AUTHORITY TO BIND OR OBLIGATE FRANCHISOR EXCEPT FRANCHISOR'S AUTHORIZED OFFICER BY A WRITTEN DOCUMENT. FRANCHISEE ACKNOWLEDGES THAT NO REPRESENTATIONS, PROMISES, INDUCEMENTS, GUARANTEES OR WARRANTIES OF ANY KIND WERE MADE BY FRANCHISOR OR ON FRANCHISOR'S BEHALF WHICH HAVE LED FRANCHISEE TO ENTER INTO THIS AGREEMENT, OTHER THAN REPRESENTATIONS IN FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT. FRANCHISEE UNDERSTANDS THAT WHETHER FRANCHISEE SUCCEEDS AS A FRANCHISEE IS DEPENDENT UPON FRANCHISEE'S EFFORTS, BUSINESS JUDGMENT, THE PERFORMANCE OF FRANCHISEE'S PERSONNEL, MARKET CONDITIONS AND VARIABLE FACTORS BEYOND FRANCHISOR'S CONTROL OR INFLUENCE. FRANCHISEE FURTHER UNDERSTANDS THAT SOME FRANCHISEES ARE MORE OR LESS SUCCESSFUL THAN OTHER FRANCHISEES, AND THAT FRANCHISOR HAS MADE NO REPRESENTATION THAT FRANCHISEE WILL DO AS WELL AS ANY OTHER FRANCHISEE.

**19.2 Receipt.** FRANCHISEE ACKNOWLEDGES RECEIPT OF FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT AT LEAST 14 CALENDAR DAYS PRIOR TO THE EXECUTION OF THIS AGREEMENT. FRANCHISEE FURTHER ACKNOWLEDGES THAT IT RECEIVED A COMPLETED COPY OF THIS AGREEMENT, AND ALL RELATED AGREEMENTS ATTACHED TO FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT, WITH ANY CHANGES TO SUCH AGREEMENTS UNILATERALLY AND MATERIALLY MADE BY FRANCHISOR AT LEAST 7 CALENDAR DAYS PRIOR TO THE DATE ON WHICH THIS AGREEMENT AND ALL RELATED AGREEMENTS WERE EXECUTED.

**19.3 Opportunity for Review by Franchisee's Advisors.** FRANCHISEE ACKNOWLEDGES THAT FRANCHISOR HAS RECOMMENDED, AND THAT FRANCHISEE HAS HAD THE OPPORTUNITY TO OBTAIN, REVIEW OF THIS AGREEMENT AND FRANCHISOR'S FRANCHISE DISCLOSURE DOCUMENT BY FRANCHISEE'S LAWYER, ACCOUNTANT OR OTHER BUSINESS ADVISOR PRIOR TO EXECUTION HEREOF.

**19.4 Execution of Agreement.** EACH OF THE UNDERSIGNED PARTIES WARRANTS THAT IT HAS THE FULL AUTHORITY TO SIGN AND EXECUTE THIS AGREEMENT. IF Franchisee IS A PARTNERSHIP OR CORPORATION, THE PERSON EXECUTING THIS AGREEMENT ON BEHALF OF SUCH PARTNERSHIP OR CORPORATION WARRANTS TO FRANCHISOR, BOTH INDIVIDUALLY AND IN HIS OR HER CAPACITY AS PARTNER OR OFFICER, THAT ALL OF THE PARTNERS OF THE PARTNERSHIP OR ALL OF THE SHAREHOLDERS OF THE CORPORATION, AS APPLICABLE, HAVE READ AND APPROVED THIS AGREEMENT, INCLUDING ANY

RESTRICTIONS WHICH THIS AGREEMENT PLACES UPON RIGHTS TO TRANSFER THEIR INTERESTS IN THE PARTNERSHIP OR CORPORATION.

**20. SPOUSE GUARANTY**

Each married principal of Franchisee shall cause his or her spouse to execute the Guaranty attached hereto as Attachment 2.

**21. NOTICES**

All notices and requests to be given under this Agreement are to be in writing, and delivered by either hand delivery or overnight mail by a recognized carrier offering a delivery receipt, to the following addresses (which may be changed by written notice):

Notices to Franchisor: SALADWORKS, LLC  
3135 1<sup>st</sup> Avenue N., Suite 15459  
St. Petersburg, FL 33701  
Attn: President

Notices to Franchisee: at the address specified on the Data Sheet

All notices to Franchisee required under this Section shall be sent to the Restaurant upon its opening. Franchisee shall promptly notify Franchisor in writing of any change of address of Franchisee or any Guarantor.

**22. MISCELLANEOUS**

22.1 **Entire Agreement.** This Agreement and its attachments are the entire agreement of the parties, superseding all prior written or oral agreements of the parties concerning the same subject matter, and superseding all prior written or oral representations made to Franchisee, except representations made to Franchisee in Franchisor’s franchise disclosure document (including its exhibits and any updates or amendments). Nothing in this or in any related agreement is intended to disclaim the representations made in Franchisor’s franchise disclosure document that was furnished to Franchisee. The terms of this Agreement are binding on the parties, and on their heirs, executors, administrators, successors and assigns. This Agreement may not be modified except by a written document signed by all parties.

22.2 **Construction of Language.** The language of this Agreement shall be construed according to its fair meaning, and not strictly for or against either party. All words in this Agreement refer to whatever number or gender the context requires. If more than one party or person is referred to as Franchisee, their obligations and liabilities shall be joint and several. Headings are for reference purposes and do not control interpretation. Reference to “dependent” means any individual for whom Franchisee or Franchisee’s principal (i) provides financial support or (ii) may exercise control over such individual’s property or rights, at any time during any non-competition period. Reference to “Franchisee’s principals” means Franchisee’s owners, partners, officers, directors, shareholders, members and managers, as applicable. Reference to “Franchisor” and “Franchisee” include the party’s successors, assigns or transferees.

22.3 **Severability.** If any provision of this Agreement is deemed invalid or inoperative for any reason, that provision shall be deemed modified to the extent necessary to make it valid and operative or, if it cannot be so modified, it shall then be eliminated, and the remainder of this Agreement shall continue in full force and effect as if this Agreement had been signed with the invalid provision so modified or eliminated; provided, however, that if any provision of this Agreement relating to payments to Franchisor or any of its affiliates or protection of the Proprietary

Marks or the Confidential Information, including the Operations Manuals and Franchisor's other trade secrets, is declared invalid or unenforceable, then Franchisor at Franchisor's option may terminate the Franchise immediately upon written notice to Franchisee.

22.4 **No Right to Offset.** Franchisee shall not withhold all or any part of any payment to Franchisor or Franchisor's affiliates on the grounds of Franchisor's alleged nonperformance or as an offset against any amount Franchisor may owe or allegedly owe Franchisee under this Agreement or any related agreements.

22.5 **State Law Applies.** If any provision of this Agreement, including but not limited to its provisions relating to transfer, renewal, termination, notice of termination, or cure rights, is inconsistent with any valid law or regulation of the state in which the Restaurant is located, then the valid law or regulation of that state applicable to the Franchise shall supersede any provision of this Agreement that is less favorable to Franchisee.

22.6 **Additional Documentation.** Franchisee must from time to time, subsequent to the date first set forth above, at Franchisor's request and without further consideration, execute and deliver such other documentation or agreement and take such other action as Franchisor reasonably may require in order to effectuate the transactions contemplated herein. In the event that Franchisee fails to comply with the provisions of this Section, Franchisee hereby appoints Franchisor as Franchisee's attorney-in-fact to execute any and all documents on Franchisee's behalf, reasonably necessary to effectuate the transactions contemplated herein.

22.7 **Force Majeure.** Neither Franchisee, Franchisor, nor Franchisor's affiliates will be liable for loss or damage or deemed to be in default of this Agreement or any related agreement if its failure to perform its obligations is not the fault nor within the reasonable control of the person, but results from, without limitation, fire, flood, natural disasters, acts of God, governmental acts or orders, or civil disorders. Any delay resulting from any such cause will extend the time of performance for the period of such delay or for such other reasonable period of time as the parties agree in writing or will excuse performance, in whole or in part, as Franchisor deems reasonable.

22.8 **Anti-Terrorist Activities.** Franchisee certifies that neither Franchisee, nor Franchisee's owners, principals, employees or anyone associated with Franchisee is listed in the Annex to Executive Order 13224. (The Annex is available at <http://www.treasury.gov/offices/enforcement/ofac/sdn/index.shtml>). Franchisee agrees not to hire or have any dealings with a person listed in the Annex. Franchisee certifies that Franchisee has no knowledge or information that, if generally known, would result in Franchisee, Franchisee's owners, principals, employees, or anyone associated with Franchisee being listed in the Annex to Executive Order 13224. Franchisee agrees to comply with and/or assist Franchisor to the fullest extent possible in Franchisor's efforts to comply with the Anti-Terrorism Laws (as defined below). In connection with such compliance, Franchisee certifies, represents, and warrants that none of Franchisee's property or interests are subject to being "blocked" under any of the Anti-Terrorism Laws, and that Franchisee and Franchisee's principals are not otherwise in violation of any of the Anti-Terrorism Laws. Franchisee is solely responsible for ascertaining what actions must be taken by Franchisee to comply with all such Anti-Terrorism Laws, and Franchisee specifically acknowledges and agrees that Franchisee's indemnification obligation as provided in Section 13.2 of this Agreement pertains to Franchisee's obligations under this Section 22.8. Any misrepresentation by Franchisee under this Section or any violation of the Anti-Terrorism Laws by Franchisee or Franchisee's principals shall constitute grounds for immediate termination of the Franchise and any other agreement Franchisee has entered into with Franchisor or one of Franchisor's affiliates in accordance with the terms of Section 15.2 of this Agreement. As used herein, "Anti-Terrorism Laws" mean Executive Order 13224 issued by the President of the United States, the Terrorism Sanctions Regulations (Title 31, Part 595 of the U.S. Code of Federal

Regulations), the Foreign Terrorist Organizations Sanctions Regulations (Title 31, Part 597 of the U.S. Code of Federal Regulations), the Cuban Assets Control Regulations (Title 31, Part 515 of the U.S. Code of Federal Regulations), the USA PATRIOT Act, and all other present and future federal, state and local laws, ordinances, regulations, policies lists and any other requirements of any Governmental Authority (including without limitation, the United States Department of Treasury Office of Foreign Assets Control) addressing or in any way relating to terrorist acts and acts of war.

**22.9 Attorneys' Fees.** If Franchisee is in default of any monetary or non-monetary material obligation under this Agreement or any related agreement between Franchisee and Franchisor and/or any of Franchisor's affiliates, and Franchisor engages an attorney to enforce Franchisor's rights (whether or not formal judicial proceedings are initiated), Franchisee must pay all reasonable attorneys' fees, court costs and litigation expenses Franchisor incurs. If Franchisee institutes any legal action against Franchisor in connection with this Agreement or any other Agreement, and Franchisee's claim in such action is denied or the action is dismissed, Franchisor is entitled to recover its reasonable attorneys' fees, and all other reasonable costs and expenses incurred in defending against same, and to have such an amount awarded as part of the judgment in the proceeding. In the event that only part of Franchisee's claims are denied, then Franchisor may recover its proportional attorneys' fees and costs in connection with such claims that were denied and/or dismissed.

## **23. ACKNOWLEDGMENTS**

**23.1 Independent Investigation.** Franchisee acknowledges that Franchisee has conducted an independent investigation of the Restaurant contemplated by this Agreement and recognizes that it involves business risks which make the success of the venture largely dependent upon Franchisee's business abilities and efforts. Franchisee acknowledges that Franchisee has been given the opportunity to clarify any provision of this Agreement that Franchisee may not have initially understood and that Franchisor has advised Franchisee to have this Agreement reviewed by an attorney.

**23.2 No Guarantees of Earnings.** Franchisee understands that Franchisor, and that any of Franchisor's employees and representatives with whom Franchisee has met, have not made and are not making any guarantees as to the extent of Franchisee's success in the Restaurant, and have not and are not in any way representing or promising any specific amounts of earnings or profits in association with the Restaurant.

**23.3 Receipt of Franchisor's Franchise Disclosure Document.** Franchisee acknowledges that this Agreement and Franchisor's franchise disclosure document have been in Franchisee's possession for at least 14 calendar days before Franchisee signed this Agreement. Franchisee also acknowledges that Franchisee received a completed copy of this Agreement, and all related agreements attached to the Franchisor's franchise disclosure document, with any changes to such agreements unilaterally and materially made by Franchisor at least 7 calendar days prior to the date on which this Agreement and all related agreements were executed.

**23.4 No Personal Liability.** Franchisee agrees that fulfillment of any and all of Franchisor's obligations written in this Agreement or based on any oral communications which may be ruled to be binding in a Court of Law shall be Franchisor's sole responsibility, and that none of Franchisor's employees, representatives or other persons associated with Franchisor's franchise company shall be personally liable to Franchisee for any reason. Franchisee agrees that nothing that Franchisee believes Franchisee has been told by Franchisor or Franchisor's employees or representatives shall be binding unless it is written in this Agreement. This is an important part

of this Agreement. Do not sign this Agreement if there is any question concerning its contents or any representations made.

**IN WITNESS WHEREOF, AND INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HAVE CAUSED THIS AGREEMENT TO BE EXECUTED EFFECTIVE THE DATE FIRST SET FORTH ABOVE.**

**SALADWORKS, LLC**

**FRANCHISEE:**

By: \_\_\_\_\_

\_\_\_\_\_

Title: \_\_\_\_\_

**Print Name:** \_\_\_\_\_

**FRANCHISEE:**

\_\_\_\_\_

\_\_\_\_\_ **Print Name:** \_\_\_\_\_

## ATTACHMENT 1

### SITE SELECTION ADDENDUM

Saladworks, LLC (“we”) and \_\_\_\_\_ (“you”), have this day of \_\_\_\_\_, entered into a Franchise Agreement for the operation of a SALADWORKS restaurant using our Marks and System (the “Restaurant”), and desire to supplement its terms as set forth below. The parties therefore agree as follows:

1. Within 6 months after signing the Franchise Agreement (the “Site Confirmation Deadline”), you shall obtain a site, at your expense, which has been accepted by us, for the Restaurant. If you have not consummated a lease or purchase for the site within 90 days after receiving our acceptance, we have the right to withdraw such acceptance. Time is of the essence. The site shall be within the following geographic area:

\_\_\_\_\_  
\_\_\_\_\_ (the “Site Search Area”).

2. Your failure to obtain a site for the Restaurant which is acceptable to us by the Site Confirmation Deadline shall constitute a default under the Franchise Agreement and this Site Selection Addendum. Time is of the essence. Notwithstanding the foregoing, you may request a one-time six-month extension of the Site Confirmation Deadline, which will be granted in our reasonable discretion, provided that (i) you make such request no later than fifteen (15) days prior to the expiration of the original Site Confirmation Deadline and (ii) you have paid to us a site extension fee of One Thousand Five Hundred Dollars (\$1,500), which is due and payable at the time you make the site extension request.

3. Recognizing that time is of the essence, within 45 days after you locate a proposed site for the Restaurant, you shall cause to be prepared, and submit to us, the plans for the Restaurant in accordance with Section 6.4 of the Franchise Agreement, which is incorporated herein by reference. We shall have 14 days after receipt of such information and materials from you to accept or reject, in our sole discretion, the site as a location for the Restaurant. No proposed site shall be deemed accepted unless we have expressly accepted it in writing.

4. We shall furnish to you such site selection guidelines, consultations and on-site evaluations as we deem advisable as part of our evaluation of your request for site acceptance. We shall not, however, provide an on-site evaluation for any proposed site prior to our receipt of the Site Plans and all other information and materials required by paragraph 3 above. If we deem on-site evaluation necessary and appropriate, we shall conduct up to 2 on-site evaluations at our cost. For each additional on-site evaluation (if any), you shall reimburse us for our reasonable expenses including, without limitation, the costs of travel, lodging, and meals.

5. If you will occupy the Restaurant premises under a lease, you shall comply with all obligations set forth in Section 7.1 and 7.3 of the Franchise Agreement before entering into any lease. Our approval of the Lease will be subject to the conditions specified in Section 7.1 and 7.3 of the Franchise Agreement.

6. You shall furnish us a copy of any executed lease and Lease Option Agreement in the form attached to the Franchise Agreement as Attachment 3, within 10 days after execution thereof.

7. After we have accepted a site for the Restaurant in writing and you have acquired the site in accordance with the terms of this Site Selection Addendum and the Franchise Agreement, the

site shall constitute the ~~Accepted~~Approved Location referred to in Section 1 of the Franchise Agreement.

8. You hereby acknowledge and agree that our acceptance of a site does not constitute an assurance, representation or warranty of any kind, express or implied, as to the suitability of the site for the Restaurant or for any other purpose. Our acceptance of the site indicates only that we believe the site complies with acceptable minimum criteria established by us solely for our purposes as of the time of the evaluation. The parties to this Site Selection Addendum acknowledge that the application of criteria that have been effective with respect to other sites and premises may not be predictive of the potential for all sites and that, subsequent to our acceptance of a site, demographic and/or economic factors, such as competition from other similar businesses, included in or excluded from our criteria could change, thereby altering the potential of a site. Such factors are unpredictable and beyond our control. We shall not be responsible for the failure of a site accepted by us to meet your expectations as to revenue or operational criteria. You further acknowledge and agree that your acceptance of a Franchise for the operation of the Restaurant at the site is based on your own independent investigation of the suitability of the site.

9. This Site Selection Addendum constitutes an integral part of the Franchise Agreement between the parties, and the terms of this Site Selection Addendum shall be controlling with respect to the subject matter hereof. Except as modified or supplemented by this Site Selection Addendum, the terms of the Franchise Agreement are hereby ratified and confirmed.

The parties have duly executed this Site Selection Addendum on the day and year first above written.

**SALADWORKS, LLC**

**FRANCHISEE/ENTITY:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Name/Title: \_\_\_\_\_

Name/Title: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

ATTACHMENT 2

**SPOUSE GUARANTY**

This Guaranty and Covenant (this “Guaranty”) is given by the undersigned (“Guarantor”) on \_\_\_\_\_, (the “Effective Date”)NOTE: IF FRANCHISEE IS A CORPORATION, LIMITED LIABILITY COMPANY OR OTHER BUSINESS ENTITY, THEN EACH INDIVIDUAL/ENTITY WITH AN OWNERSHIP INTEREST IN FRANCHISEE (PRINCIPALS/MEMBERS/SHAREHOLDERS/MANAGERS/ PARTNERS/ETC.) AND THEIR RESPECTIVE SPOUSES MUST EXECUTE THIS FORM OF PERSONAL GUARANTY. IF FRANCHISEE IS AN INDIVIDUAL AND FRANCHISEE’S SPOUSE HAS NOT SIGNED THE FRANCHISE AGREEMENT DIRECTLY, THEN FRANCHISEE’S SPOUSE MUST EXECUTE THIS FORM OF PERSONAL GUARANTY.

**ARTICLE I**  
**PERSONAL GUARANTY**

~~The undersigned persons (individually and collectively “you”) hereby represent to Saladworks, LLC, an Illinois a limited liability company (“the “Franchisor”), in order to induce Franchisor to enter into”) that certain Franchise Agreement dated on or about the Effective Date hereof (the “Franchise Agreement”) with \_\_\_\_\_, a(n) \_\_\_\_\_, \_\_\_\_\_ and \_\_\_\_\_ (collectively “Franchisee”).~~

~~Guarantor acknowledges that Guarantor is the spouse of Franchisee’s Principal, as that term is used in the Franchise Agreement.~~

~~Guarantor acknowledges that Guarantor has read the terms and conditions of the Franchise Agreement and acknowledges that the execution of this Guaranty you are in partial consideration for, and a condition to the granting of, the rights granted in the Franchise Agreement to Franchisee, and that Franchisor would not have granted these rights without the execution of this Guaranty by Guarantor.~~

~~Guarantor hereby individually makes, agrees to be bound by, and agrees to perform, all of the monetary obligations and non-competition covenants and agreements of the Franchisee as set forth in the Franchise Agreement, including but not limited to, the covenants set forth in Section 5.1 and Article 17 of the Franchise Agreement (“Guaranteed Obligations”). Guarantor shall perform and/or make punctual payment to Franchisor of the Guaranteed Obligations in accordance with the terms of the Franchise Agreement or other the owners/principals/members/shareholders/managers/partners, as applicable document forthwith upon demand by Franchisor.~~

~~This Guaranty is an absolute and unconditional continuing guaranty of payment and performance of the Guaranteed Obligations. This Guaranty shall not be discharged by renewal of any claims guaranteed by this instrument, change in ownership or control of the Franchisee, of the business entity, transfer of the Franchise Agreement, the suffering of any indulgence to any debtor, extension of time of payment thereof, nor the discharge of Franchisee by bankruptcy, operation of law or otherwise. Presentment, demand, protest,~~



In consideration of the grant by Franchisor to the Franchisee as herein provided, each of you hereby agree, in consideration of benefits received and to be received by each of you, jointly and severally, and for yourselves, your heirs, legal representatives and assigns, to be firmly bound by all of the terms, provisions and conditions of the franchise agreement entered into between Franchisee and Franchisor (the “Franchise Agreement”), as well as any other agreement between Franchisee and Franchisor and/or its affiliates, and do hereby unconditionally guarantee the full and timely performance by Franchisee of each and every obligation of Franchisee under the aforesaid Franchise Agreement or other agreement between Franchisor and Franchisee, including, without limitation: (i) any indebtedness of Franchisee arising under or by virtue of the aforesaid Franchise Agreement; (ii) the prohibition of any change in the percentage of Franchisee owned, directly or indirectly, by any person, without first obtaining the written consent of Franchisor prior to said proposed transfer as set forth in the Franchise Agreement; (iii) those obligations related to confidentiality, non-disclosure and indemnification; and (iv) the in-term and post-term covenants against competition, as well as all other restrictive covenants set forth in the Franchise Agreement.

## ARTICLE II CONFIDENTIALITY

During the initial and any renewal terms of the Franchise Agreement and this Guaranty, you will receive information, which Franchisor considers to be Confidential Information, trade secrets and/or confidential information, including without limitation: (i) site-selection criteria for a franchise restaurant operated utilizing Franchisor’s proprietary marks (the “Proprietary Marks”) and System (as defined below) (each, a “Restaurant”); (ii) methods, techniques and trade secrets for use in connection with the proprietary business operating system that Franchisor and its affiliates have developed (the “System”) for the establishment and operation of a franchised business (hereafter, a “Franchised Business”); (iii) marketing research and promotional, marketing and advertising programs for the Franchised Business; (iv) knowledge of specification for and suppliers of, and methods of ordering, certain products, fixtures, furnishings, equipment and inventory used at the Franchised Business; (v) knowledge of the operating results and financial performance of other Restaurants; (vi) customer communication and retention programs, along with data used or generated in connection with those programs; (vii) Franchisor’s proprietary Manuals and other instructional manuals, as well as any training materials and information Franchisor has developed for use in connection with the System; (viii) information regarding the development of Franchisor’s proprietary marks (the “Proprietary Marks”); (ix) information generated by, or used or developed in, the Restaurant’s operation, including customer names, addresses, telephone numbers and related information and any other information contained in the Franchised Business’s computer system; (x) the design, build-out and any construction/remodeling plans for the interior and exterior of the Franchised Business; (xi) Franchisor’s proprietary Operations Manual and other instructional manuals, as well as any training materials and information Franchisor has developed for use in connection with the System; and (xii) any other proprietary information or confidential information that is provided to Franchisee by Franchisor during the term of the Franchise Agreement (collectively, “Confidential Information”). You shall not, during the term of this Agreement or anytime thereafter, communicate, divulge, or use for the benefit of any other person, partnership, association, corporation, or limited liability company any Confidential Information and trade secrets, including, without limitation: Franchisor’s copyrighted materials; price marketing mixes related to the offer and sale of restaurant products and other Approved Services and Products (as defined in the Franchise Agreement); standards and specifications for providing the Approved Services and Products and other merchandise or services offered or authorized for sale by System franchisees; methods, special recipes, ingredients, menu item preparation, and other techniques and know-how concerning the of operation of the Franchised Business, which may be communicated to you or of which you may become apprised by virtue of your role as a guarantor of the Franchisee’s obligations under the Franchise Agreement. You also acknowledge and agree that the following also constitutes “Confidential Information” under this Section: (i) former, current and prospective customer information, including customer names and addresses,

contracts/agreements (collectively “Customer Lists”), and (ii) sources and pricing matrices of any approved or designated suppliers; and (iii) any and all information, knowledge, know-how, techniques, and other data, which Franchisor designates as confidential.

### **ARTICLE III** **NON-COMPETITION**

You acknowledge that as a participant in the Franchisor’s System, you will receive proprietary and confidential information and materials, trade secrets, and the unique methods, procedures and techniques which Franchisor has developed. Therefore, to protect Franchisor and all Franchisor’s franchisees, you agree as follows:

**1. During the Term of the Franchise Agreement and this Guaranty.** During the term of the Franchise Agreement and this Personal Guaranty, each of the undersigned may not, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:

1.1. Own, maintain, engage in, be employed or serve as an officer, director, or principal of, lease space to, lend money or extend credit to, or have any other interest in or involvement with any other restaurant or business offering or licensing others to offer, in whole or in part, entrée salads, made to order salads, or any other services and/or products similar to or offered by SALADWORKS restaurants; provided, however, that this Section does not apply to your operation of a SALADWORKS franchise pursuant to a valid franchise agreement with Franchisor, or your ownership of less than two percent (2%) of the interests in a publicly traded company.

1.2. Divert or attempt to divert business or customers of any Franchisee-owned Franchised Businesses to any competitor, by direct or indirect inducement or otherwise, or do or perform, directly or indirectly, any other act injurious or prejudicial to the goodwill associated with the Proprietary Marks or the System.

**2. After the Term of This Agreement.**

2.1. For a period of two (2) years after the expiration and nonrenewal, transfer or termination of the Franchise Agreement, regardless of the cause, the undersigned may not, directly or indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation enter into any business competing in whole or in part with Franchisor in offering or granting franchises or licenses, or establishing joint ventures, for the ownership or operation of a Competing Business. The scope of the non-compete described in this Section shall be the geographical area where Franchisor can demonstrate that it has offered and sold franchises as of the date the Franchise Agreement is terminated or expires (or, if applicable, as of the date Franchisee assigns/transfers the Franchise Agreement).

2.2. For a period of two (2) years after the expiration, transfer or termination of the Franchise Agreement, regardless of the cause, the undersigned may not, directly or

indirectly, for themselves or through, on behalf of, or in conjunction with any other person, partnership or corporation:

2.2.1. Own, maintain, engage in, be employed or serve as an officer, director, or principal of, lease space to, lend money or extend credit to, or have any other interest in or involvement with, any Competing Business that is located (i) at the Restaurant; (ii) within the Territory; or (iii) within a ten (10) mile radius of: (a) the perimeter of the Territory granted under the Franchise Agreement; (ii) any other Territory licensed by Franchisor as of the date of expiration or termination of the Franchise Agreement; or (c) any Territory where a SALADWORKS restaurant is under development as of the date of expiration or termination of the Franchise Agreement;

2.2.2. Contact any of Franchisor's suppliers or vendors for any competitive business purpose; or

2.2.3. Solicit any of Franchisor's employees, or the employees of Franchisor's affiliates, or any other System franchisee to discontinue employment (to the extent permitted by and subject to applicable law).

3. **Intent and Enforcement.** It is the parties' intent that the provisions of this Article III be judicially enforced to the fullest extent permissible under applicable law. Accordingly, the parties agree that any reduction in scope or modification of any part of the noncompetition provisions contained herein shall not render any other part unenforceable. In the event of the actual or threatened breach of this Article III by you, any of your principals, or any members of their immediate family, Franchisor shall be entitled to an injunction restraining such person from any such actual or threatened breach. You agree that in the event of the actual or threatened breach of this Article III, Franchisor's harm will be irreparable and that Franchisor has no adequate remedy at law to prevent such harm. You acknowledge and agree that each of you has previously worked or been gainfully employed in other careers and that the provisions of this Article III in no way prevents you from earning a living. You further acknowledge and agree that the time limitation of this Article III shall be tolled during any default under this Guaranty.

#### ARTICLE IV DISPUTE RESOLUTION

1. **Acknowledgment.** You acknowledge that this Guaranty is not a franchise agreement and does not confer upon you any rights to use the Franchisor's proprietary marks or its system.

2. **Governing Law.** This Guaranty shall be deemed to have been made in and governed by the laws of the Commonwealth of Pennsylvania.

3. **Internal Dispute Resolution.** You must first bring any claim or dispute arising out of or relating to the Franchise Agreement or this Personal Guaranty to Franchisor's Chief Executive Officer and/or President. You agree to exhaust this internal dispute resolution procedure before bringing any

dispute before a third party. This agreement to engage in internal dispute resolution first shall survive the termination or expiration of this Agreement.

4. **Mediation.** Other than an Excluded Claim brought by Franchisor or a Franchisor Related Party (as defined herein), and with the exception of injunctive relief or specific performance actions, before the filing of any arbitration, you and Franchisor agree to mediate any dispute, controversy or claim between Franchisor and/or any of Franchisor’s affiliates, officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a “Franchisor Related Party”), on the one hand, and you and/or any of your or Franchisee’s affiliates, officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a “Franchisee Related Party”), including without limitation, in connection with any dispute, controversy or claim arising under, out of, in connection with or in relation to: (a) this Guaranty, (b) the Franchise Agreement; (c) the parties’ relationship; or (d) the events occurring prior to the entry into this Guaranty and/or the Franchise Agreement. Good faith participation in these procedures to the greatest extent reasonably possible, despite lack of cooperation by one or more of the other parties, is a precondition to maintaining any arbitration or legal action, including any action to interpret or enforce this Guaranty and/or the Franchise Agreement. This agreement to first attempt resolution of disputes internally and through mediation shall survive termination or expiration of this Guaranty.

Mediation will be conducted in Montgomery County, Pennsylvania. Persons authorized to settle the dispute must attend each mediation session in person. The party seeking mediation (the “Initiating Party”) must commence mediation by sending the other party/parties a written notice of its request for mediation (the “Mediation Notice”). The Mediation Notice must specify, to the fullest extent possible, the nature of the dispute, the Initiating Party’s version of the facts surrounding the dispute, the amount of damages and the nature of any injunctive or other such relief such party claims, and must identify one or more persons with authority to settle the dispute for the Initiating Party. Upon receipt of the Mediation Notice, the parties will endeavor, in good faith, to resolve the dispute outlined in the Mediation Notice. If the parties have been unable to resolve any such dispute within thirty (30) days after the date the Mediation Notice is provided by the Initiating Party to the other party, either party may initiate a mediation procedure in accordance with this provision. The parties agree to participate in the mediation proceedings in good faith with the intention of resolving the dispute if at all possible, within sixty (60) days of the notice from the party seeking to initiate the mediation procedures. The parties agree to participate in the mediation procedure to its conclusion, as set forth in this section.

The mediator shall advise the parties in writing of the format for the meeting or meetings. If the mediator believes it will be useful after reviewing the position papers, the mediator shall give both himself or herself and the authorized person designated by each party an opportunity to hear an oral presentation of each party’s views on the matter in dispute. The mediator shall assist the authorized persons to negotiate a resolution of the matter in dispute, with or without the assistance of counsel or others. To this end, the mediator is authorized both to conduct joint meetings and to attend separate private caucuses with the parties. All mediation sessions will be strictly private. The mediator must keep confidential all information learned unless specifically authorized by the party from which the information was obtained to disclose the information to the other party.

The mediation may be concluded: (a) by the signing of a settlement agreement by the parties; (b) by the mediator’s declaration that the mediation is terminated; or (c) by a written declaration of either party, no earlier than at the conclusion of a full day’s mediation, that the mediation is terminated. Even if the mediation is terminated without resolving the dispute, the parties agree not to terminate negotiations and not to begin any arbitration or legal action or seek another remedy before the expiration of five (5)

days following the mediation. A party may begin arbitration within this period only if the arbitration might otherwise be barred by an applicable statute of limitations or in order to request an injunction from a Court of competent jurisdiction to prevent irreparable harm.

The fees and expenses of the mediator shall be shared equally by the parties. The mediator may not later serve as a witness, consultant, expert, or counsel for any party with respect to the dispute or any related or similar matter in which either of the parties is involved. The mediation procedure is a compromise negotiation or settlement discussion for purposes of federal and state rules of evidence. The parties agree that no stenographic, visual, or audio record of the proceedings may be made. Any conduct, statement, promise, offer, view, or opinion, whether oral or written, made in the course of the mediation by the parties, their agents or employees, or the mediator is confidential and shall be treated as privileged. No conduct, statement, promise, offer, view, or opinion made in the mediation procedure is discoverable or admissible in evidence for any purpose, not even impeachment, in any proceeding involving either of the parties. However, evidence that would otherwise be discoverable or admissible shall not be excluded from discovery or made inadmissible simply because of its use in the mediation.

5. **Arbitration.** With the exception of “Excluded Claims” (as defined below), and if not resolved by the negotiation and mediation procedures set forth above, any dispute, controversy or claim between you and/or any Franchisee Related Party, on the one hand, and Franchisor and/or any Franchisor Related Party, on the other hand, including, without limitation, any dispute, controversy or claim arising under, out of, in connection with or in relation to: (a) this Guaranty; (b) the Franchise Agreement, (c) the parties’ relationship, (d) the events leading up to the entry into this Agreement, (e) the Designated Territory, (f) the scope or validity of the arbitration obligation under this Guaranty and/or the Franchise Agreement, (g) any System standard; and/or (h) any claim based in tort or any theory of negligence shall be submitted to binding arbitration under the authority of the Federal Arbitration Act and must be determined by arbitration administered by the American Arbitration Association pursuant to its then-current commercial arbitration rules and procedures.

Any arbitration must be on an individual basis and the parties and the arbitrator will have no authority or power to proceed with any claim as a class action, associational claim, or otherwise to join or consolidate any claim with any other claim or any other proceeding involving third parties. In the event a court determines that this limitation on joinder of or class action certification of claims is unenforceable, then this entire commitment to arbitrate shall become null and void and the parties shall submit all claims to the jurisdiction of the courts.

The arbitration must take place in Montgomery County, Pennsylvania. The arbitration will be heard before one arbitrator. The arbitrator must follow the law and not disregard the terms of this Guaranty. The arbitrator must have at least five (5) years of significant experience in franchise law. Any issue as to whether a matter is subject to arbitration will be determined by the arbitrator. A judgment may be entered upon the arbitration award by any state or federal court in Montgomery County, Pennsylvania.

In connection with any arbitration proceeding, each party will submit or file any claim which would constitute a compulsory counterclaim (as defined by the then-current Rule 13 of the Federal Rules of Civil Procedure) within the same proceeding as the claim to which it relates. Any such claim which is not submitted or filed in such proceeding will be forever barred. The decision of the arbitrator will be final and binding on all parties to the dispute; however, the arbitrator may not under any circumstances: (1) stay the effectiveness of any pending termination of this Agreement; (2) assess punitive or exemplary damages; (3) certify a class or a consolidated action; or (4) make any award which extends, modifies or suspends any lawful term of this Guaranty and/or the Franchise Agreement or any reasonable standard of business performance that we set. The arbitrator shall have the right to make a determination as to any procedural

matters that a court of competent jurisdiction would be permitted to make in the state in the Commonwealth of Pennsylvania. Further, the arbitrator shall decide all factual, procedural, or legal questions relating in any way to the dispute between the parties, including, without limitation, questions relating to whether these dispute resolution provisions are applicable and enforceable as against the parties; the subject matter, timeliness, and scope of the dispute; any available remedies; and the existence of unconscionability and/or fraud in the inducement.

The arbitrator can issue summary orders disposing of all or part of a claim and provide for temporary restraining orders, preliminary injunctions, injunctions, attachments, claim and delivery proceedings, temporary protective orders, receiverships, and other equitable and/or interim/final relief. Each party consents to the enforcement of such orders, injunctions, etc., by any court having jurisdiction.

The arbitrator shall have subpoena powers limited only by the laws of the Commonwealth of Pennsylvania. The parties ask that the arbitrator limit discovery to the greatest extent possible consistent with basic fairness in order to minimize the time and expense of arbitration. The parties to the dispute shall otherwise have the same discovery rights as are available in civil actions under the laws of the Commonwealth of Pennsylvania. All other procedural matters shall be determined by applying the statutory, common laws, and rules of procedure that control a court of competent jurisdiction in the Commonwealth of Pennsylvania.

Other than as may be required by law, the entire arbitration proceedings (including, without limitation, any rulings, decisions or orders of the arbitrator), shall remain confidential and shall not be disclosed to anyone other than the parties to this Agreement.

The judgment of the arbitrator on any preliminary or final arbitration award shall be final and binding and may be entered in any court having jurisdiction. Franchisor reserves the right, but has no obligation, to advance Franchisee's share of the costs of any arbitration proceeding in order for such arbitration proceeding to take place and by doing so shall not be deemed to have waived or relinquished Franchisor's right to seek recovery of those costs against Franchisee.

**6. Exceptions to Mediation and/or Arbitration.** Notwithstanding Sections 4 and 5 herein, the parties agree that the following claims will not be subject to internal dispute resolution, mediation, or arbitration (the "Excluded Claims"):

(a) any action for declaratory or equitable relief, including, without limitation, seeking preliminary or permanent injunctive relief, specific performance, other relief in the nature of equity to enjoin any harm or threat of harm to such party's tangible or intangible property, brought at any time, including, without limitation, prior to or during the pendency of any arbitration proceedings initiated hereunder;

(b) any action in ejectment or for possession of any interest in real or personal property; or

(c) any claim by Franchisor and/or any Franchisor Related Party: (i) relating to your and/or Franchisee's failure to pay any fee due to Franchisor and/or its affiliates under this Guaranty and/or the Franchise Agreement or any other agreement; (ii) relating to your and/or Franchisee's or any Franchisee Related Party's failure to comply with the confidentiality and non-competition covenants set forth in this Guaranty; (iii) relating to your and/or Franchisee's indemnification obligations under this Guaranty; and/or (iv) relating to your and/or Franchisee's use of the Marks and/or the System, including, without limitation, claims for violations of the Lanham Act.

**7. Jurisdiction and Venue.** Subject to the other dispute resolution provisions in this Personal Guaranty, the parties agree that any action at law or in equity instituted against either party to this Guaranty must be commenced and litigated to conclusion (unless settled) only in any court of competent jurisdiction located closest to Montgomery County, Pennsylvania, or, if appropriate, the United States District Court for the Eastern District of Pennsylvania. The undersigned hereby irrevocably consent to the jurisdiction of these courts.

**8. Third Party Beneficiaries.** Franchisor's officers, directors, shareholders, agents and/or employees are express third-party beneficiaries of this Agreement and the mediation and other dispute resolution provisions contained herein, each having authority to specifically enforce the right to mediate and litigate claims asserted against such person(s) by you.

**9. Right to Injunctive Relief.** Nothing contained in this Guaranty shall prevent Franchisor from applying to or obtaining from any court having jurisdiction a writ of attachment, temporary injunction, preliminary injunction and/or other emergency relief available to safeguard and protect Franchisor's interest prior to the filing of any mediation or arbitration proceeding, or pending the trial or handing down of a decision or award pursuant to any mediation or arbitration proceeding conducted hereunder. If injunctive relief is granted, your only remedy will be the court's dissolution of the injunctive relief. If the injunctive relief was wrongfully issued, you expressly waive all claims for damages you incurred as a result of the wrongful issuance.

**10. JURY TRIAL AND CLASS ACTION WAIVER. THE PARTIES HEREBY AGREE TO WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR EQUITY, REGARDLESS OF WHICH PARTY BRINGS SUIT. THIS WAIVER SHALL APPLY TO ANY MATTER WHATSOEVER BETWEEN THE PARTIES HERETO WHICH ARISES OUT OF OR IS RELATED IN ANY WAY TO THIS AGREEMENT, THE PERFORMANCE OF EITHER PARTY, AND/OR FRANCHISEE'S PURCHASE FROM FRANCHISOR OF THE FRANCHISE AND/OR ANY GOODS OR SERVICES. THE PARTIES AGREE THAT ALL PROCEEDINGS ARISING OUT OF OR RELATED TO THIS AGREEMENT, OR THE SALE OF THE FRANCHISED BUSINESS, WILL BE CONDUCTED ON AN INDIVIDUAL, NOT A CLASS-WIDE BASIS, AND THAT ANY PROCEEDING BETWEEN FRANCHISEE, FRANCHISEE'S GUARANTORS AND FRANCHISOR OR ITS AFFILIATES/OFFICERS/EMPLOYEES MAY NOT BE CONSOLIDATED WITH ANY OTHER PROCEEDING BETWEEN FRANCHISOR AND ANY OTHER THIRD PARTY.**

**11. Limitation of Action.** You further agree that no cause of action arising out of or under this Guaranty may be maintained by you unless brought before the expiration of one year after the act, transaction or occurrence upon which such action is based or the expiration of one year after you become aware of facts or circumstances reasonably indicating that you may have a claim against us, whichever occurs sooner, and that any action not brought within this period shall be barred as a claim, counterclaim, defense or set-off.

**12. Punitive Damages.** You hereby waive to the fullest extent permitted by law, any right to or claim for any punitive, exemplary, incidental, indirect, special or consequential damages (including, without limitation, lost profits) which you may have against us, arising out of any cause whatsoever (whether such cause be based in contract, negligence, strict liability, other tort or otherwise) and agrees that in the event of a dispute, that your recovery shall be limited to actual damages. If any other term of

this Guaranty is found or determined to be unconscionable or unenforceable for any reason, the foregoing provisions shall continue in full force and effect, including, without limitation, the waiver of any right to claim any consequential damages.

**13. Costs and Attorneys' Fees.** Whether or not formal legal proceedings are initiated, in the event Franchisor incurs any legal fees or other costs associated with enforcing the terms of this Guaranty or the Franchise Agreement against you, then Franchisor will be entitled to recover from you all costs and expenses, including reasonable attorneys' fees, incurred in enforcing the terms of this Guaranty or the Franchise Agreement.

**14. Nonwaiver.** Franchisor's failure to insist upon strict compliance with any provision of this Guaranty shall not be a waiver of our right to do so, any law, custom, usage or rule to the contrary notwithstanding. Delay or omission by us respecting any breach or default shall not affect Franchisor's rights respecting any subsequent breaches or defaults. All rights and remedies granted in this Guaranty shall be cumulative. Your election to exercise any remedy available by law or contract shall not be deemed a waiver or preclude exercise of any other remedy.

**15. No Personal Liability.** You agree that fulfillment of any and all of Franchisor's obligations written in the Franchise Agreement or this Guaranty, or based on any oral communications which may be ruled to be binding in a court of law, shall be Franchisor's sole responsibility and none of our owners, officers, agents, representatives, nor any individuals associated with Franchisor shall be personally liable to you for any reason. This is an important part of this Guaranty. You agree that nothing that you believe you have been told by us or our representatives shall be binding unless it is written in the Franchise Agreement or this Guaranty. Do not sign this Agreement if there is any question concerning its contents or any representations made.

**16. Severability.** The parties agree that if any provisions of this Guaranty may be construed in two ways, one of which would render the provision illegal or otherwise voidable or unenforceable and the other which would render it valid and enforceable, such provision shall have the meaning, which renders it valid and enforceable. The language of all provisions of this Guaranty shall be construed according to fair meaning and not strictly construed against either party. The provisions of this Guaranty are severable, and this Guaranty shall be interpreted and enforced as if all completely invalid or unenforceable provisions were not contained herein, and partially valid and enforceable provisions shall be enforced to the extent that they are valid and enforceable. If any material provision of this Guaranty shall be stricken or declared invalid, the parties agree to negotiate mutually acceptable substitute provisions. In the event that the parties are unable to agree upon such provisions, Franchisor reserves the right to terminate this Guaranty.

**17. Construction of Language.** Any term defined in the Franchise Agreement which is not defined in this Guaranty will be ascribed the meaning given to it in the Franchise Agreement. The language of this Guaranty will be construed according to its fair meaning, and not strictly for or against either party. All words in this Guaranty refer to whatever number or gender the context requires. If more than one party or person is referred to as you, their obligations and liabilities must be joint and several. Headings are for reference purposes and do not control interpretation.

**18. Successors.** References to "Franchisor" or "the undersigned," or "you" include the respective parties' heirs, successors, assigns or transferees.

**IN WITNESS WHEREOF, the parties hereto have executed and delivered this Guaranty on the date stated on the first page hereof.**

**PERSONAL GUARANTORS**

\_\_\_\_\_  
\_\_\_\_\_  
[Insert Name of Guarantor] [Insert Name of Spouse]

\_\_\_\_\_  
\_\_\_\_\_  
[Insert Name of Guarantor] [Insert Name of Spouse]

\_\_\_\_\_  
\_\_\_\_\_  
[Insert Name of Guarantor] [Insert Name of Spouse]

\_\_\_\_\_  
\_\_\_\_\_  
[Insert Name of Guarantor] [Insert Name of Spouse]

**ATTACHMENT 3**

**LEASE OPTION AGREEMENT**

**FOR VALUE RECEIVED**, the undersigned \_\_\_\_\_ ("Assignor") hereby assigns and transfers to Saladworks, LLC, an Illinois limited liability company with a notice address of 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733 ("Assignee"), all of Assignor's right, title and interest as tenant in, to and under that certain lease, a copy of which shall be attached hereto (the "Lease") respecting premises commonly known as \_\_\_\_\_. This Assignment is for collateral purposes only and except as specified herein, Assignee shall have no liability or obligation of any kind whatsoever arising from or in connection with this Assignment or the Lease unless Assignee takes possession of the premises demised by the Lease pursuant to the terms hereof and assumes the obligations of Assignor thereunder.

Assignor represents and warrants to Assignee that Assignor has full power and authority to so assign the Lease and Assignor's interest therein and that Assignor has not previously assigned or transferred, and is not obligated to assign or transfer, any of Assignor's interest in the Lease or the premises demised thereby.

Upon a default by Assignor under the Lease or under the franchise agreement for a Saladworks Restaurant between Assignee and Assignor (the "Franchise Agreement"), or in the event of a default by Assignor under any document or instrument securing the Franchise Agreement, Assignee shall have the right and is hereby empowered to take possession of the Premises demised by the Lease, expel Assignor therefrom, and, in such event, Assignor shall have no further right, title or interest in the Lease.

Assignor agrees that it will not suffer or permit any surrender, termination, amendment or modification of the Lease without the prior written consent of Assignee. Throughout the term of the Franchise Agreement and any renewals thereto, Assignor agrees that it shall elect and exercise all options to extend the term of or renew the Lease not less than thirty (30) days prior to the last day that the option must be exercised, unless Assignee otherwise agrees in writing. If Assignee does not otherwise agree in writing, and upon failure of Assignor to so elect to extend or renew the Lease as aforesaid, Assignor hereby appoints Assignee as its true and lawful attorney-in-fact to exercise such extension or renewal options in the name, place and stead of Assignor for the purpose of effecting such extension or renewal.

ASSIGNOR:

DATED: \_\_\_\_\_

DATED: \_\_\_\_\_

**CONSENT AND AGREEMENT OF LANDLORD**

to that Conditional Assignment of Lease from \_\_\_\_\_ (Assignor) to Saladworks, LLC (Assignee) dated \_\_\_\_\_ for the property known as \_\_\_\_\_.

The undersigned Landlord under the aforescribed Lease further hereby:

- A. Agrees that the leased Premises will only be used in connection with the operation of Assignor’s Saladworks franchised business;
- B. Agrees that Assignee has the right to enter the Premises to make any modifications necessary to protect Assignee’s Proprietary Marks;
- C. Agrees to allow Assignor, upon written request from Assignee, to provide Assignee with a current copy of the lease;
- D. Agrees to notify Assignee in writing of and upon the failure of Assignor to cure any default by Assignor under the Lease, and also provide Assignee with the right to cure said default under the Lease within thirty (30) days of being notified (but Assignee is under no obligation to do so);
- E. Agrees that Assignee or its affiliate will have the option, but not the obligation, to assume or renew the lease and the occupancy of the business Premises, including the right to assign or sublease to another franchisee, for all or any part of the remaining term of the lease, upon Assignor’s default or termination hereunder or upon Assignor’s default or termination or expiration of the Franchise Agreement, and in connection with said assumption Assignee, or its affiliate, will not be obligated to pay to the landlord past due rent, common area maintenance, and other charges attributable to more than one (1) month. The landlord shall give Assignee or its affiliate thirty (30) days, upon termination of Assignor’s rights under the lease, to exercise this option; and
- F. Agrees that the lease may not be materially amended, assigned, or sublet without Assignee’s prior written approval.

DATED: \_\_\_\_\_

LANDLORD:

\_\_\_\_\_  
\_\_\_\_\_

**ATTACHMENT 4**

**CONDITIONAL ASSIGNMENT  
OF FRANCHISEE’S TELEPHONE NUMBERS, DOMAIN NAMES AND WEBSITES**

1. \_\_\_\_\_, doing business at \_\_\_\_\_ (“Assignor”), in exchange for valuable consideration provided by SALADWORKS, LLC (“Assignee”), receipt of which is hereby acknowledged, hereby conditionally assigns to Assignee all telephone numbers and telephone listings, domain names, if any, and websites, if any, utilized by Assignor in the operation of its Restaurant at Assignor’s above-referenced address. The telephone and fax numbers and the domain names and websites are as follows:

Phone: \_\_\_\_\_

Fax: \_\_\_\_\_

Domain Name: \_\_\_\_\_ Domain Name Registrar: \_\_\_\_\_

Other Related Domain Names (i.e., .com, .net, .biz, etc.) \_\_\_\_\_

Website: \_\_\_\_\_

Website Host (i.e., “Go Daddy”, “Network Solutions”) \_\_\_\_\_

2. The conditional assignment will become effective automatically upon termination of Assignor’s franchise. Upon the occurrence of that condition, Assignor must do all things required by the telephone company and internet service provider to assure the effectiveness of the assignment of telephone numbers and domain names and websites, as applicable, as if the Assignee had been originally issued such telephone numbers, telephone listings, domain names, and websites and the usage thereof.

3. Assignor agrees to pay the telephone company and any internet service provider on or before the effective date of assignment all amounts owed for the use of the telephone numbers, telephone listings, domain names and websites, including, without limitation, Yellow Pages or internet advertising. Assignor further agrees to indemnify Assignee for any sums Assignee must pay the telephone company and internet service provider to effectuate this assignment, and agrees to fully cooperate with the telephone company, any internet service provider and Assignee in effectuating this assignment.

ASSIGNOR:

BY: \_\_\_\_\_

Date: \_\_\_\_\_

TITLE: \_\_\_\_\_

ASSIGNEE:

SALADWORKS, LLC

By: \_\_\_\_\_

TITLE: \_\_\_\_\_

**ATTACHMENT 5**

**CONFIDENTIALITY AND RESTRICTIVE COVENANT AGREEMENT**  
*(For management personnel of Franchisee)*

In consideration of my being a \_\_\_\_\_ of \_\_\_\_\_  
\_\_\_\_\_ (the “Franchisee”), and other good and valuable consideration,  
the receipt and sufficiency of which is acknowledged, I hereby acknowledge and agree that the Franchisee,  
doing business as \_\_\_\_\_  
\_\_\_\_\_, has acquired the right and franchise from SALADWORKS, LLC (the “Company”) to establish  
and operate a SALADWORKS restaurant (the “Restaurant”) and the right to use in the operation of the  
Restaurant the Company’s trade names, trademarks and service marks (the “Proprietary Marks”), and the  
Company’s unique and distinctive format and system relating to the establishment and operation of  
SALADWORKS restaurants (the “System”), as they may be changed, improved and further developed  
from time to time in the Company’s sole discretion, only at the following authorized and accepted location:  
\_\_\_\_\_  
\_\_\_\_\_ (the “Restaurant Premises”).

1. The Company possesses certain proprietary and confidential information relating to the operation of the System, which includes certain trade secrets, recipes, copyrighted materials, methods, techniques and know-how (the “Confidential Information”).

2. Any and all information, knowledge, know-how, and techniques which the Company specifically designates as confidential shall be deemed to be Confidential Information for purposes of this Agreement.

3. As \_\_\_\_\_ of the Franchisee, the Company and Franchisee will disclose the Confidential Information to me in furnishing to me the training program and subsequent ongoing training, the SALADWORKS Confidential Operations Manuals and other written materials (collectively, the “Operations Manuals”) and other general assistance during the term of the Franchise.

4. I will not acquire any interest in the Confidential Information, other than the right to utilize it in the operation of the Restaurant during the term hereof, and I agree that my use or duplication of the Confidential Information for any use outside the System would constitute an unfair method of competition.

5. The Confidential Information is proprietary, involves trade secrets of the Company, and is disclosed to me solely on the condition that I agree, and I do hereby agree, that I shall hold in strict confidence all Confidential Information and all other information designated by the Company as confidential. Unless the Company otherwise agrees in writing, I will disclose and/or use the Confidential Information only in connection with my duties as \_\_\_\_\_ of the Franchisee, and will continue not to disclose any such information even after I cease to be in that position and will not use any such information even after I cease to be in that position unless I can demonstrate that such information has become generally known or easily accessible other than by the default of an obligation of Franchisee under the Franchise Agreement.

6. Except as otherwise approved in writing by the Company, I shall not, while in my position with the Franchisee, for myself, or through, on behalf of, or in conjunction with any person, persons, partnership, corporation or limited liability company, own, maintain, engage in, be employed by, or have any interest in any other business which operates or licenses any other retail restaurant which sells salads or prepared food products, desserts, and related food and beverage items, except a SALADWORKS restaurant operating under the System and Proprietary Marks.

7. I agree that each of the foregoing covenants shall be construed as independent of any other covenant or provision of this Agreement. If all or any portion of a covenant in this Agreement is held unreasonable or unenforceable by a court or agency having valid jurisdiction in an unappealed final decision to which the Company is a party, I expressly agree to be bound by any lesser covenant subsumed within the terms of such covenant that imposes the maximum duty permitted by law, as if the resulting covenant were separately stated in and made a part of this Agreement.

8. I understand and acknowledge that the Company shall have the right, in its sole discretion, to reduce the scope of any covenant set forth in this Agreement, or any portion thereof, without my consent, effective immediately upon receipt by me of written notice thereof; and I agree to comply forthwith with any covenant as so modified.

9. The Company is a third-party beneficiary of this Agreement and may enforce it, solely and/or jointly with the Franchisee. I am aware that my violation of this Agreement will cause the Company and/or the Franchisee irreparable harm; therefore, I acknowledge and agree that the Franchisee and/or the Company may apply for the issuance of an injunction preventing me from violating this Agreement, and I agree to pay the Franchisee and the Company all the costs it/they incur(s), including, without limitation, legal fees and expenses, if this Agreement is enforced against me. Due to the importance of this Agreement to the Franchisee and the Company, any claim I have against the Franchisee or the Company is a separate matter and does not entitle me to violate this Agreement, or justify any violation of this Agreement.

10. This Agreement shall be construed under the laws of the Commonwealth of Pennsylvania. The only way this Agreement can be changed is in writing signed by both the Franchisee and me.

Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Address: \_\_\_\_\_

Title: \_\_\_\_\_

**ACKNOWLEDGED BY FRANCHISEE**

By: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**ATTACHMENT 6**

**ELECTRONIC FUNDS WITHDRAWAL AUTHORIZATION**

Bank Name: \_\_\_\_\_

ABA#: \_\_\_\_\_

Acct. No.: \_\_\_\_\_

Acct. Name: \_\_\_\_\_

Effective as of the date of the signature below, \_\_\_\_\_ hereby authorizes Saladworks, LLC (“Company”) or its designee to withdraw funds from the above referenced bank account, electronically or otherwise, to make the following payments to Company under the Franchise Agreement for the restaurant located at \_\_\_\_\_: (1) all royalty fees; (2) all advertising fees; and (3) all other amounts due under the Franchise Agreement or any other agreement between Company and \_\_\_\_\_ or as directed by Company in its then-current Operations Manuals. Such withdrawals shall occur on a weekly basis, or on such other schedule as Company shall specify in writing. Company is also authorized to deposit funds into the above-referenced account, electronically or otherwise. This authorization shall remain in full force and effect until terminated in writing by Company. \_\_\_\_\_ shall provide Company, in conjunction with this authorization, a voided check from the above-referenced account.

AGREED:

FRANCHISEE

By: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**EXHIBIT B**

**DEVELOPMENT AGREEMENT**

## **DEVELOPMENT AGREEMENT**

This Development Agreement (“Agreement”) entered into this \_\_\_\_\_ (the “Effective Date”) between: (i) Saladworks, LLC, an Illinois limited liability company with its principal place of business at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733 (the “Franchisor”); and (ii) \_\_\_\_\_, a (resident of) (corporation organized in) (limited liability company organized in) \_\_\_\_\_ with a business address at \_\_\_\_\_ (the “Developer”).

### **BACKGROUND**

A. Franchisor and its principals and affiliates have expended a considerable amount of time, effort, and money to develop a system for the operation of unique retail eating establishments specializing in dine-in and carry-out featuring a menu of salads, sandwiches, wraps, panini, soups breads, beverages, and other approved items that Franchisor authorizes under the name “SALADWORKS” and/or other proprietary marks we designate (the “Franchised Business” or “Restaurant”).

B. Restaurants are established and operated using a unique operating system, the distinguishing characteristics of which include: (i) unique proprietary recipes (the “Proprietary Recipes”); (ii) uniform specifications for food and beverage preparation and presentation; (iii) distinctive interior and exterior Restaurant design, decor and color schemes; (iv) uniform specifications for furniture, fixtures, equipment, and signage; (v) merchandising, marketing, advertising, and inventory management systems; and (vi) other standards and procedures for operation and management of a Restaurant in the manner set forth in this Agreement and in the Operations Manual provided by Franchisor, as modified from time to time (the “System”).

C. The System is identified by proprietary trademarks, service marks, trade dress, logos and other indicia of origin including, without limitation, the trade name and service mark “SALADWORKS” (the “Proprietary Marks”). The rights to all such Proprietary Marks as are now, or shall hereafter be, designated as part of the System will be owned exclusively by Franchisor or its affiliates and be used for the benefit of Franchisor, its affiliates and Franchisor’s franchisees to identify to the public the source of the products and services marketed thereunder. Franchisor continues to develop, expand, use, control, and add to the Proprietary Marks and System for the benefit of itself, its affiliates, and its franchisees and licensees in order to identify for the public the source of products and services marketed thereunder and to represent the System’s high standards of quality and service.

D. Franchisor offers franchises to qualified individuals for the right to operate a single or multiple Restaurants under the System and Proprietary Marks.

E. Developer desires to obtain the exclusive right to develop the designated territory granted hereunder (“Development Area”) by opening multiple Restaurants pursuant to the Mandatory Development Schedule set forth herein (the “Development Business”).

F. Developer understands and acknowledges the importance of Franchisor’s uniformly high standards of quality and service and the necessity of ensuring that Developer operates Developer’s Restaurants in strict conformity with Franchisor’s quality control standards and specifications.

G. Franchisor hereby grants to Developer the right to operate multiple Restaurants, in reliance upon all of the representations made in Developer’s application and in this Agreement.

**NOW, THEREFORE**, for valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

## AGREEMENT

### 1. **Development Area.**

1.1 Subject to the terms and conditions set forth herein, Franchisor grants Developer the right, and Developer undertakes the obligation, to develop and establish \_\_\_\_\_ Restaurants within the Development Area defined in the Data Sheet attached hereto as Exhibit A (the “Data Sheet”), provided Developer opens and commences operations of such Restaurants in strict accordance with the mandatory development schedule also set forth in the Data Sheet (the “Development Schedule”) and otherwise subject to the terms and conditions set forth herein.

1.2 Except as provided in Section 1.3 and otherwise herein, during the term of this Agreement Franchisor will not open or operate, or license any third party the right to open or operate, any Restaurant utilizing the Proprietary Marks and System within the Development Area.

1.3 Developer agrees and acknowledges that Franchisor will have the right to modify the boundaries of the Development Area upon written notice to Developer to account for any designated territory that is granted to another System franchisee or developer in connection with a premises for a Restaurant at a location that (a) Developer secures, and (b) is close to the outer boundaries of the Development Area, to the extent necessary to avoid overlap between that designated territory and the Development Area. In the event Franchisor notifies Developer that it is modifying the Development Area as set forth in this Section, Developer agrees to work in good faith with Franchisor to enter into an addendum to this Agreement detailing the modified Development Area.

### 2. **Development Fee**

2.1 Developer shall pay Franchisor the development fee set forth in the Data Sheet (the “Development Fee”) immediately upon the execution of this Agreement. The parties hereby agree and acknowledge that (i) the Development Fee is paid is consideration solely for the territorial rights that are being granted to Developer within the Development Area under this Agreement; (ii) the Development Fee is not tied to (a) any particular franchise, or (b) the pre-opening or other obligations of either party in connection with any particular franchise; and (iii) the Development Fee shall be deemed fully earned upon payment and is not refundable under any circumstances.

2.2 Upon Developer’s payment of the Development Fee, Developer shall not be required to pay Franchisor an initial franchise fee in connection with each of the Restaurants that Developer is granted the right to develop and open pursuant to this Agreement.

3. **Initial Franchise Agreement.** Contemporaneous with the execution of this Agreement, Developer must enter into Franchisor’s current form of Franchise Agreement for the first Restaurant that Developer is required to open within the Development Area (the “Initial Restaurant”). In the event Developer is a business entity of any kind, then Developer’s principals/owners must each execute the form of personal guaranty attached to the foregoing Franchise Agreement, as well as any additional Franchise Agreements described in Section 4 of this Agreement.

4. **Additional Franchise Agreements.** Developer agrees and acknowledges that it must: (i) enter into Franchisor’s then-current form of Franchise Agreement for each additional Restaurant that Developer is required to open under this Agreement; and (ii) unless Franchisor otherwise provides its written

consent otherwise, enter into each such Franchise Agreement(s) upon the earlier to occur of (i) six (6) months before the expiration of the Development Period for the applicable Restaurant, or (ii) within ten (10) business days of executing a lease or otherwise securing an approved premises for the applicable Restaurant. Without limitation of any of the foregoing, Developer acknowledges and agrees that Developer is required to execute any additional Franchise Agreement(s) for the Restaurant(s) that Developer must develop pursuant to this Agreement within the time necessary to timely meet, and strictly adhere to, its obligations under the agreed-upon Development Schedule.

5. **Development Obligations.** Developer must ensure that, at a minimum, Developer: (i) opens and commences operations of the number of new Restaurants during each of the development periods defined in the Development Schedule (each, a “Development Period”); and (ii) has the minimum cumulative number of Restaurants open and operating at the expiration of each such Development Period. The parties agree and acknowledge that time is of the essence with respect to the foregoing development obligations, and that Developer’s failure to comply with the Development Schedule in any manner with respect to any Development Period is grounds for immediate termination of this Agreement (and any future development rights granted hereunder) if not timely cured as set forth in Section 7.2 of this Agreement.

6. **Training.** Franchisor and Developer hereby agree and acknowledge that each Restaurant developed and opened by Developer pursuant to this Agreement must, at all times, be staffed with a Manager who has successfully completed Franchisor’s initial training program. Developer hereby agrees and acknowledges that it shall comply with all training-related provisions of the applicable franchise agreement with respect each Restaurant to be developed and opened by Developer pursuant to this Agreement.

7. **Term and Termination.**

7.1 This Agreement will commence as of the date it is fully executed and, unless earlier terminated by Franchisor, will expire on the earlier of: (i) the last day of the calendar month that the final Restaurant is required to be opened and operating under the Development Schedule; or (ii) the date Developer actually opens the final Restaurant that Developer is granted the right to open under this Agreement. Upon expiration or termination of this Agreement for any reason, Developer will not have any rights within the Development Area other than the territorial rights granted in connection with any “Territory” associated with a Restaurant that Developer has opened and commenced operating as of the date this Agreement is terminated or expires (as such rights are granted by Franchisor under the respective Franchise Agreement(s) into which Developer has entered for such Restaurant(s)).

7.2 Franchisor will have the right, at its option, to terminate this Agreement and all rights granted to Developer hereunder, without affording Developer any opportunity to cure such default, effective upon written notice to Developer, upon the occurrence of any of the following events: (i) if Developer ceases to actively engage in development activities in the Development Area or otherwise abandons its Development Business for three (3) consecutive months, or any shorter period that indicates an objective intent by Developer to discontinue development of the Restaurants within the Development Area; (ii) if Developer becomes insolvent or is adjudicated bankrupt, or if any action is taken by Developer, or by others against the Developer, under any insolvency, bankruptcy or reorganization act, or if Developer makes an assignment for the benefit of creditors or a receiver is appointed by the Developer; (iii) if Developer fails to meet its development obligations under the Development Schedule for any single Development Period, and fails to cure such default within 30 days of receiving notice thereof; or (iv) if any Franchise Agreement that is entered into in order to fulfill Developer’s development obligations under this Agreement is terminated or subject to termination by Franchisor, pursuant to the terms of that Franchise Agreement.

8. **Reservation of Rights.** Except as provided in Section 1 of this Agreement, the parties agree and acknowledge that the rights granted in this Agreement are non-exclusive and that Franchisor and its

affiliates reserve all other rights not expressly granted to Developer herein.

9. **Sale or Assignment.** Developer's rights under this Agreement are personal and Developer may not sell, transfer, or assign any right granted herein without Franchisor's prior written consent, which may be withheld in its sole discretion. Notwithstanding, if Developer is an individual or a partnership, Developer has the right to assign its rights under this Agreement to a corporation or limited liability company that is wholly owned by Developer according to the same terms and conditions as provided in Developer's initial Franchise Agreement. Franchisor has the right to assign this Agreement in whole or in part in its sole discretion.

10. **Acknowledgment.** Developer acknowledges that this Agreement is not a Franchise Agreement and does not confer upon Developer any rights to use the Franchisor's Proprietary Marks or System.

11. **Notices.** All notices, requests and reports to be given under this Agreement are to be in writing, and delivered either by hand, overnight mail via recognized courier such as UPS or FedEx, or certified mail, return receipt requested, prepaid, to the addresses set forth above (which may be changed by written notice).

12. **Choice of Law.** This Agreement shall be governed by and construed in accordance with the laws of the Commonwealth of Pennsylvania, without reference to this state's conflict of laws principles.

13. **Internal Dispute Resolution.** The parties have reached this Agreement in good faith and with the belief that it is advantageous to each of them. In recognition of the strain on time, unnecessary expense and wasted resources potentially associated with litigation and/or arbitration, and in the spirit of cooperation, the parties pledge to try to resolve any dispute amicably, without litigation or arbitration. Accordingly, Developer must first bring any claim or dispute between Developer and Franchisor to Franchisor's President and/or Chief Executive Officer, after providing notice as set forth in Section 11 of this Agreement and make every effort to resolve the dispute internally. Developer must exhaust this internal dispute resolution procedure before Developer may bring Developer's dispute before a third party. This agreement to first attempt resolution of disputes internally shall survive termination or expiration of this Agreement.

14. **Mediation.** Other than an Excluded Claim brought by Franchisor or a Franchisor Related Party (as defined herein), and with the exception of injunctive relief or specific performance actions, before the filing of any arbitration, Developer and Franchisor agree to mediate any dispute, controversy or claim between Franchisor and/or any of Franchisor's affiliates, officers, directors, managers, members, owners, guarantors, employees or agents (each a "Franchisor Related Party"), on the one hand, and Developer and/or any of Developer's affiliates, officers, directors, managers, shareholders, members, owners, guarantors, employees or agents (each a "Developer Related Party"), including without limitation, in connection with any dispute, controversy or claim arising under, out of, in connection with or in relation to: (a) this Agreement; (b) the parties' relationship; or (c) the events occurring prior to the entry into this Agreement. Good faith participation in these procedures to the greatest extent reasonably possible, despite lack of cooperation by one or more of the other parties, is a precondition to maintaining any arbitration or legal action, including any action to interpret or enforce this Agreement. This agreement to first attempt resolution of disputes internally and through mediation shall survive termination or expiration of this Agreement.

Mediation will be conducted in Montgomery County, Pennsylvania. Persons authorized to settle the dispute must attend each mediation session in person. The party seeking mediation (the "Initiating Party") must commence mediation by sending the other party/parties a written notice of its request for mediation (the "Mediation Notice"). The Mediation Notice must specify, to the fullest extent possible, the nature of the dispute, the Initiating Party's version of the facts surrounding the dispute, the amount of damages and the nature of any injunctive or other such relief such party claims, and must identify one or more persons with

authority to settle the dispute for the Initiating Party. Upon receipt of the Mediation Notice, the parties will endeavor, in good faith, to resolve the dispute outlined in the Mediation Notice. If the parties have been unable to resolve any such dispute within thirty (30) days after the date the Mediation Notice is provided by the Initiating Party to the other party, either party may initiate a mediation procedure in accordance with this provision. The parties agree to participate in the mediation proceedings in good faith with the intention of resolving the dispute if at all possible, within sixty (60) days of the notice from the party seeking to initiate the mediation procedures. The parties agree to participate in the mediation procedure to its conclusion, as set forth in this section.

The mediator shall advise the parties in writing of the format for the meeting or meetings. If the mediator believes it will be useful after reviewing the position papers, the mediator shall give both himself or herself and the authorized person designated by each party an opportunity to hear an oral presentation of each party's views on the matter in dispute. The mediator shall assist the authorized persons to negotiate a resolution of the matter in dispute, with or without the assistance of counsel or others. To this end, the mediator is authorized both to conduct joint meetings and to attend separate private caucuses with the parties. All mediation sessions will be strictly private. The mediator must keep confidential all information learned unless specifically authorized by the party from which the information was obtained to disclose the information to the other party.

The mediation may be concluded: (a) by the signing of a settlement agreement by the parties; (b) by the mediator's declaration that the mediation is terminated; or (c) by a written declaration of either party, no earlier than at the conclusion of a full day's mediation, that the mediation is terminated. Even if the mediation is terminated without resolving the dispute, the parties agree not to terminate negotiations and not to begin any arbitration or legal action or seek another remedy before the expiration of five (5) days following the mediation. A party may begin arbitration within this period only if the arbitration might otherwise be barred by an applicable statute of limitations or in order to request an injunction from a Court of competent jurisdiction to prevent irreparable harm.

The fees and expenses of the mediator shall be shared equally by the parties. The mediator may not later serve as a witness, consultant, expert, or counsel for any party with respect to the dispute or any related or similar matter in which either of the parties is involved. The mediation procedure is a compromise negotiation or settlement discussion for purposes of federal and state rules of evidence. The parties agree that no stenographic, visual, or audio record of the proceedings may be made. Any conduct, statement, promise, offer, view, or opinion, whether oral or written, made in the course of the mediation by the parties, their agents or employees, or the mediator is confidential and shall be treated as privileged. No conduct, statement, promise, offer, view, or opinion made in the mediation procedure is discoverable or admissible in evidence for any purpose, not even impeachment, in any proceeding involving either of the parties. However, evidence that would otherwise be discoverable or admissible shall not be excluded from discovery or made inadmissible simply because of its use in the mediation.

15. **Arbitration.** With the exception of "Excluded Claims" (as defined below), and if not resolved by the negotiation and mediation procedures set forth in Sections 13 and 14 above, any dispute, controversy or claim between Developer and/or any Developer Related Party, on the one hand, and Franchisor and/or any Franchisor Related Party, on the other hand, including, without limitation, any dispute, controversy or claim arising under, out of, in connection with or in relation to: (a) this Agreement, (b) the parties' relationship, (c) the events leading up to the entry into this Agreement, (d) the Development Area, (e) the scope or validity of the arbitration obligation under this Agreement, (f) any System standard; and/or (g) any claim based in tort or any theory of negligence shall be submitted to binding arbitration under the authority of the Federal Arbitration Act and must be determined by arbitration administered by the American Arbitration Association pursuant to its then-current commercial arbitration rules and procedures.

Any arbitration must be on an individual basis and the parties and the arbitrator will have no authority or power to proceed with any claim as a class action, associational claim, or otherwise to join or consolidate

any claim with any other claim or any other proceeding involving third parties. In the event a court determines that this limitation on joinder of or class action certification of claims is unenforceable, then this entire commitment to arbitrate shall become null and void and the parties shall submit all claims to the jurisdiction of the courts.

The arbitration must take place in Montgomery County, Pennsylvania. The arbitration will be heard before one arbitrator. The arbitrator must follow the law and not disregard the terms of this Agreement. The arbitrator must have at least five (5) years of significant experience in franchise law. Any issue as to whether a matter is subject to arbitration will be determined by the arbitrator. A judgment may be entered upon the arbitration award by any state or federal court in Montgomery County, Pennsylvania.

In connection with any arbitration proceeding, each party will submit or file any claim which would constitute a compulsory counterclaim (as defined by the then-current Rule 13 of the Federal Rules of Civil Procedure) within the same proceeding as the claim to which it relates. Any such claim which is not submitted or filed in such proceeding will be forever barred. The decision of the arbitrator will be final and binding on all parties to the dispute; however, the arbitrator may not under any circumstances: (1) stay the effectiveness of any pending termination of this Agreement; (2) assess punitive or exemplary damages; (3) certify a class or a consolidated action; or (4) make any award which extends, modifies or suspends any lawful term of this Agreement or any reasonable standard of business performance that we set. The arbitrator shall have the right to make a determination as to any procedural matters that a court of competent jurisdiction would be permitted to make in the state in the Commonwealth of Pennsylvania. Further, the arbitrator shall decide all factual, procedural, or legal questions relating in any way to the dispute between the parties, including, without limitation, questions relating to whether Sections 13, 14, or 15 are applicable and enforceable as against the parties; the subject matter, timeliness, and scope of the dispute; any available remedies; and the existence of unconscionability and/or fraud in the inducement.

The arbitrator can issue summary orders disposing of all or part of a claim and provide for temporary restraining orders, preliminary injunctions, injunctions, attachments, claim and delivery proceedings, temporary protective orders, receiverships, and other equitable and/or interim/final relief. Each party consents to the enforcement of such orders, injunctions, etc., by any court having jurisdiction.

The arbitrator shall have subpoena powers limited only by the laws of the Commonwealth of Pennsylvania. The parties ask that the arbitrator limit discovery to the greatest extent possible consistent with basic fairness in order to minimize the time and expense of arbitration. The parties to the dispute shall otherwise have the same discovery rights as are available in civil actions under the laws of the Commonwealth of Pennsylvania. All other procedural matters shall be determined by applying the statutory, common laws, and rules of procedure that control a court of competent jurisdiction in the Commonwealth of Pennsylvania.

Other than as may be required by law, the entire arbitration proceedings (including, without limitation, any rulings, decisions or orders of the arbitrator), shall remain confidential and shall not be disclosed to anyone other than the parties to this Agreement.

The judgment of the arbitrator on any preliminary or final arbitration award shall be final and binding and may be entered in any court having jurisdiction.

Franchisor reserves the right, but has no obligation, to advance Developer's share of the costs of any arbitration proceeding in order for such arbitration proceeding to take place and by doing so shall not be deemed to have waived or relinquished Franchisor's right to seek recovery of those costs against Developer.

**16. Exceptions to Mediation and/or Arbitration (the "Excluded Claims").** Notwithstanding Section 14 and 15, the parties agree that the following claims will not be subject to internal dispute resolution, mediation, or arbitration:

(a) any action for declaratory or equitable relief, including, without limitation, seeking preliminary or permanent injunctive relief pursuant to Section 19 below, specific performance, other relief in the nature of equity to enjoin any harm or threat of harm to such party's tangible or intangible property, brought at any time, including, without limitation, prior to or during the pendency of any arbitration proceedings initiated hereunder;

(b) any action in ejectment or for possession of any interest in real or personal property; or

(c) any claim by Franchisor and/or any Franchisor Related Party: (i) relating to Developer's failure to pay any fee due to Franchisor and/or its affiliates under this Agreement or any other agreement; (ii) relating to Developer's or any Developer Related Party's failure to comply with the confidentiality and non-competition covenants set forth in this Agreement; (iii) relating to Developer's indemnification obligations under this Agreement; and/or (iv) relating to Developer's use of the Marks and/or the System, including, without limitation, claims for violations of the Lanham Act.

17. **Venue.** Subject to Franchisor's right to obtain injunctive relief in any court of competent jurisdiction, the parties hereby expressly agree that the United States District Court for the Eastern District of Pennsylvania (or, if our corporate headquarters is no longer in Montgomery County, Pennsylvania, the applicable District Court where our corporate headquarters is then-located), or if such court lacks subject matter jurisdiction, the applicable state court located in or nearest to Montgomery County, Pennsylvania (or, if our corporate headquarters is no longer in Montgomery County, Pennsylvania, the county where our corporate headquarters is then-located), shall be the exclusive venue and exclusive proper forum in which to adjudicate any case or controversy arising out of or related to, either directly or indirectly, this Agreement, ancillary agreements, or the business relationship between the parties. The parties further agree that, in the event of such litigation, they will not contest or challenge the jurisdiction or venue of these courts. Developer acknowledges and agrees that this Agreement has been entered into in the Commonwealth of Pennsylvania and that Developer is to receive valuable and continuing services emanating from Franchisor's headquarters. Without limiting the generality of the foregoing, the parties waive all questions of jurisdiction or venue for the purposes of carrying out this provision. Developer acknowledges and agrees that this location for venue is reasonable and the most beneficial to the needs of and best meets the interest of all of the members of the System. In recognition of such services and their origin, Developer hereby irrevocably consents to the personal jurisdiction of the state and federal courts of Pennsylvania as set forth in this Section.

18. **Prior Notice of Claims.** As a condition precedent to commencing an action for damages or for violation or default of this Agreement, Developer must notify Franchisor within 30 days after the occurrence of the violation or default, and failure to timely give such notice shall preclude any claim for damages.

19. **Injunctive Relief.** Developer acknowledges and agrees that irreparable harm could be caused to Franchisor by Developer's violation of certain provisions of this Agreement and, as such, in addition to any other relief available at law or equity, Franchisor shall be entitled to obtain in any court of competent jurisdiction, without bond, restraining orders or temporary or permanent injunctions in order to enforce, among other items, the provisions of this Agreement relating to: (i) Developer's use of the Proprietary Marks and Franchisor's confidential information; (ii) Developer's covenant not to compete, as well as any other violations of the restrictive covenants set forth in this Agreement or any Franchise Agreement with Franchisor; (iii) Developer's obligations on termination or expiration of this Agreement; (iv) disputes and controversies based on or arising under the Lanham Act, or otherwise involving the Proprietary Marks, as now or hereafter amended; (v) disputes and controversies involving enforcement of the Franchisor's rights with respect to confidentiality under this Agreement; and (vi) prohibiting any act or omission by Developer or its employees that constitutes a violation of applicable law, threatens Franchisor's franchise system or threatens other franchisees of Franchisor. Developer's only remedy if such an injunction is entered will be the dissolution of the injunction, if appropriate, and Developer waives all damage claims if the injunction is wrongfully issued.

20. **Third Party Beneficiaries.** Franchisor's officers, directors, shareholders, agents and/or employees are express third party beneficiaries of this Agreement and the dispute resolution procedures contained herein, including without limitation, the right to specifically utilize and exhaust the mediation procedure with respect to any and all claims asserted against such person(s) by Developer or its principals.

21. **JURY TRIAL WAIVER.** THE PARTIES HEREBY AGREE TO WAIVE TRIAL BY JURY IN ANY ACTION, PROCEEDING OR COUNTERCLAIM, WHETHER AT LAW OR EQUITY, REGARDLESS OF WHICH PARTY BRINGS SUIT. THIS WAIVER WILL APPLY TO ANY MATTER WHATSOEVER BETWEEN THE PARTIES HERETO WHICH ARISES OUT OF OR IS RELATED IN ANY WAY TO THIS AGREEMENT, THE PERFORMANCE OF EITHER PARTY, AND/OR DEVELOPER'S PURCHASE FROM FRANCHISOR OF THE DEVELOPMENT RIGHTS DESCRIBED HEREIN.

22. **WAIVER OF CLASS ACTIONS.** THE PARTIES AGREE THAT ALL PROCEEDINGS ARISING OUT OF OR RELATED TO THIS AGREEMENT, OR THE SALE OF THE DEVELOPMENT RIGHTS GRANTED HEREIN, WILL BE CONDUCTED ON AN INDIVIDUAL, NOT A CLASS-WIDE BASIS, AND THAT ANY PROCEEDING BETWEEN DEVELOPER, DEVELOPER'S GUARANTORS AND FRANCHISOR OR ITS AFFILIATES/OFFICERS/EMPLOYEES MAY NOT BE CONSOLIDATED WITH ANY OTHER PROCEEDING BETWEEN FRANCHISOR AND ANY OTHER THIRD PARTY.

23. **Waiver of Punitive Damages.** Developer waives to the fullest extent permitted by law, any right to or claim for any punitive, exemplary, incidental, indirect, special or consequential damages (including, without limitation, lost profits) that Developer may have against Franchisor arising out of any cause whatsoever (whether such cause be based in contract, negligence, strict liability, other tort or otherwise) and agree that in the event of a dispute, Developer's recovery will be limited to actual damages. If any other term of this Agreement is found or determined to be unconscionable or unenforceable for any reason, the foregoing provisions will continue in full force and effect, including, without limitation, the waiver of any right to claim any consequential damages.

24. **Attorneys' Fees.** If either party institutes any judicial or mediation proceeding to enforce any monetary or nonmonetary obligation or interpret the terms of this Agreement and Franchisor prevails in the action or proceeding, Developer will be liable to Franchisor for all costs, including reasonable attorneys' fees and court costs, incurred in connection with such proceeding.

25. **Nonwaiver.** Franchisor's failure to insist upon strict compliance with any provision of this Agreement will not be a waiver of Franchisor's right to do so, any law, custom, usage or rule to the contrary notwithstanding. Delay or omission by Franchisor respecting any breach or default will not affect Franchisor's rights respecting any subsequent breaches or defaults. All rights and remedies granted in this Agreement will be cumulative. Franchisor's election to exercise any remedy available by law or contract will not be deemed a waiver or preclude exercise of any other remedy.

26. **Severability.** The parties agree that if any provisions of this Agreement may be construed in two ways, one of which would render the provision illegal or otherwise voidable or unenforceable and the other which would render it valid and enforceable, such provision will have the meaning which renders it valid and enforceable. The provisions of this Agreement are severable, and this Agreement will be interpreted and enforced as if all completely invalid or unenforceable provisions were not contained herein, and partially valid and enforceable provisions will be enforced to the extent that they are valid and enforceable. If any material provision of this Agreement will be stricken or declared invalid, the parties agree to negotiate mutually acceptable substitute provisions. In the event that the parties are unable to agree upon such provisions, Franchisor reserves the right to terminate this Agreement.

27. **Construction of Language.** The language of this Agreement will be construed according to its fair meaning, and not strictly for or against either party. All words in this Agreement refer to whatever number or gender the context requires. If more than one party or person is referred to as Developer, their obligations and liabilities must be joint and several. Headings are for reference purposes and do not control interpretation.

28. **Successors.** References to “Franchisor” or “Developer” include the respective parties’ successors, assigns or transferees, subject to the limitations of Section 8 of this Agreement.

29. **Additional Documentation.** Developer must, from time to time, subsequent to the date first set forth above, at Franchisor’s request and without further consideration, execute and deliver such other documentation or agreements and take such other action as Franchisor may reasonably require in order to effectuate the transactions contemplated in this Agreement. In the event that Developer fails to comply with the provisions of this Section, Developer hereby appoints Franchisor as Developer’s attorney-in-fact to execute any and all documents on Developer’s behalf, as reasonably necessary to effectuate the transactions contemplated herein.

30. **No Right to Offset.** Developer may not withhold all or any part of any payment to Franchisor or any of its affiliates on the grounds of the alleged nonperformance of Franchisor or any of its affiliates or as an offset against any amount Franchisor or any of its affiliates may owe or allegedly owe Developer under this Agreement or any related agreements.

31. **Entire Agreement.** This Agreement contains the entire agreement between the parties concerning Developer’s development rights within the Development Area; no promises, inducements or representations (other than those in the Franchise Disclosure Document) not contained in this Agreement have been made, nor will any be of any force or effect, or binding on the parties. Modifications of this Agreement must be in writing and signed by both parties. Franchisor reserves the right to change Franchisor’s policies, procedures, standards, specifications or manuals at Franchisor’s discretion. In the event of a conflict between this Agreement and any Franchise Agreement(s), the terms, conditions and intent of this Agreement will control. Nothing in this Agreement, or any related agreement, is intended to disclaim any of the representations Franchisor made to Developer in the Franchise Disclosure Document that Franchisor provided to Developer.

***THE REST OF THIS PAGE HAS BEEN LEFT INTENTIONALLY BLANK  
SIGNATURES ON THE FOLLOWING PAGE.***

**IN WITNESS WHEREOF, AND INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HERETO HAVE CAUSED THIS AGREEMENT TO BE EXECUTED EFFECTIVE THE DATE FIRST SET FORTH ABOVE.**

**FRANCHISOR: SALADWORKS, LLC**

**DEVELOPER:**

\_\_\_\_\_

\_\_\_\_\_

Print Name: \_\_\_\_\_

**IF AN INDIVIDUAL:**

Date: \_\_\_\_\_

By: \_\_\_\_\_

Print Name: \_\_\_\_\_

Date: \_\_\_\_\_

Spouse Signature: \_\_\_\_\_

Spouse Name: \_\_\_\_\_

Date: \_\_\_\_\_

**IF LLC, CORPORATION, OR OTHER ENTITY:**

By: \_\_\_\_\_

Print Name: \_\_\_\_\_

Title: \_\_\_\_\_

Owner Signature: \_\_\_\_\_

Owner Name: \_\_\_\_\_

Owner Signature: \_\_\_\_\_

Owner Name: \_\_\_\_\_

Date: \_\_\_\_\_

**EXHIBIT A to DEVELOPMENT AGREEMENT**

**DATA SHEET**

1. **Development Area.** The Development Area, as referred to in Section 1 of the Development Agreement, is described below (or an attached map) by geographic boundaries and will consist of the following area or areas:

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2. **Development Schedule.** The Development Schedule referred to in Section 5 of the Development Agreement is as follows:

<b>Expiration of Development Period (each, a “Development Period”)</b>	<b># of New Restaurants Opened Within Development Period</b>	<b>Cumulative # of Restaurants that Must Be Open and Operating</b>
___ Months from Effective Date	1	1
___ Months from Effective Date	1	2
___ Months from Effective Date	1	3

3. **Development Fee.** The Development Fee that is due and payable to Franchisor immediately upon execution of this Agreement shall be \$\_\_\_\_\_.

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SIGNATURES ON THE FOLLOWING PAGE.***

**APPROVED AND ACCEPTED BY:**

**FRANCHISOR: SALADWORKS, LLC**

\_\_\_\_\_

Print Name: \_\_\_\_\_

Date: \_\_\_\_\_

**DEVELOPER:**

\_\_\_\_\_  
(Individual, Partnership or Corporation Name)

By: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**EXHIBIT C**

**FRANCHISEES**

**OPEN AND OPERATING STORES AS OF SEPTEMBER ~~24, 2023~~29, 2024**

<b>Franchisee</b>	<b>Contact</b>	<b>Store Address</b>	<b>Telephone</b>
<b>ARKANSAS</b>			
Southern Salads, LLC	Aguilar, Mauricio	Wellington Center at Chenal; 15400 Chenal Parkway; Little Rock, AR 72211	501-747-2220
<b>CALIFORNIA</b>			
Tossed Salad, LLC	Laib, John	Hollister Farms Center, 1210 E. Park Street #102, Hollister, CA 95023	831-635-9984
Green Puppy, LLC*	Jensen, Unni	820 Sterling Parkway, Unit #3070, Lincoln, CA 95648	347-528-2205
<b><u>COLORADO</u></b>			
<u>CS Soup 4 HIM, LLC</u>	<u>Valois, Rob</u>	<u>2130 Southgate Rd Suite 101, Colorado Springs, CO 80906</u>	<u>719-632-4022</u>
<b>CONNETICUT</b>			
JBC Ventures, LLC	Cadigan, Jack	95 Elm Street, Enfield, CT 06082	860-835-5047
<b>DELAWARE</b>			
Lean Greens, LLC	Burton, Joshua L.	Fox Run Shopping Center, 206 Fox Hunt Drive, Bear, DE 19701	302-302-8344
Fresh Leaf Salads of North Dover	Webb, Sandra	Farley Plaza - 1211 N. DuPont Highway, Suite 5 Dover, DE 19901	302-747-7224
Freshleaf Salads of Middletown, LLC	Webb, Sandra	Middletown Crossing Shopping Center, 492-494 East Main Street, Middletown, DE 19709	302-376-3772
GIJO 1, LLC	Trace, Glenn	Christiana Mall, 232 Christiana Mall Road, Newark, DE 19702	302-738-3530
DreamView Associates, LLC	Morrow, John	Concord Square, 4127 Concord Pike, Wilmington, DE 19803	302-477-1987
SW Wilmington, Inc.	High, Curtis Rideout, Jordan	Millcreek Shopping Center, 4565-4567 Kirkwood Highway, Wilmington, DE 19808	302-543-6495
SW Harmony, Inc.	High, Curtis Rideout, Jordan	Harmony Plaza Shopping Center, 4150 Ogletown Stanton Road, Newark, DE 19713	302-273-3702
<b>FLORIDA</b>			
	Gourley, Brian & Diana	1455 State Road 70 E, Lakewood Ranch, FL 34202	941-201-4343
<b><u>GEORGIA</u></b>			
<u>Classic Lifestyle, LLC</u>	<u>Praphaphan Dougherty</u>	<u>6835 Midland Commons Blvd. Suite G, Columbus, GA 31909</u>	<u>762-583-4323</u>
<b>ILLINOIS</b>			
<u>O'Hare HPH Axion ORD Ventures, Inc. LLC</u>	<u>Kushida, Tara Brooks, Marc</u>	O'Hare Venture, PO Box 66048, O'Hare Field, Chicago, IL 60666	773-686-2711
<b>INDIANA</b>			
SW Hamilton LLC	Zammar, Antoine Matar, Dalia	Monon Crossing of Westfield, 827 E. SR 32 Westfield, IN 46074	317-785-2255
<b>MARYLAND</b>			
<u>UMCP JMS Food, LLC</u>	<u>Jang, Doo-Seok</u>	<u>Stamp Student Union, University of MD, Unit # 0214, College Park, MD 20742</u>	<u>301-314-0947</u>
A Plus Salads, Inc.	Nichols, Clyde	Avalon Plaza, 2737-B North Salisbury Blvd., Salisbury, MD 21804	410-572-6170
A Plus Salads 2, Inc.	Nichols, Clyde	1405 S. Salisbury Boulevard Salisbury, MD 21801	443-736-4005

Franchisee	Contact	Store Address	Telephone
CR Salads Tollgate, LLC*	Herman, Thomas Johnson, Amanda	Tollgate Marketplace Shopping Center 615 Bel Air Road, Unit 25, Bel Air, MD 21014	410-652-2777
<b>MASSACHUSETTS</b>			
Zeeato, LLC	Shah, Atit & Tosha	Woburn Village; 300 Mishawum Ave., Unit 710, Woburn, MA 01801	978-298-9054
<b>MICHIGAN</b>			
<del>Zilla, LLC</del>	<del>Hiller, Justin</del>	<del>4301 Orchard Lake Road Unit 110, West Bloomfield, MI 48323</del>	<del>248-867-2106</del>
<b>MINNESOTA</b>			
Sixth & Crescent, LLC	Pencille, Kristi & Travis Sawyer, Michael & Stephanie	Rochester Marriott Subway, Rochester Marriott Hotel, 101 1st Avenue SW #S27, Rochester, MN 55902	507-361-3333
<b>NEW JERSEY</b>			
Batavia Management, LLC	DiFillippo, Paul	Berlin Circle Plaza, 116 Walker Avenue, Space 7F, West Berlin, NJ 08091	856-210-6161
SW Bridgewater Enterprise, Inc.	Mostafa, Ali	Bridgewater Commons, Space 3500 - 400 Commons Way, Bridgewater, NJ 08807	908-526-3155
Arugula, Inc.	DiFillippo, Paul	Cherry Hill Mall, 2000 Route 38, Cherry Hill, NJ 08002	856-665-2772
Mesclun Management, LLC	DiFillippo, Suzanne	Barclay Farms Shopping Center, 1409 E. Route 70, Unit #85, Cherry Hill, NJ 08034	856-795-9799
Cinnaminson SW, Inc.	Veli, Orhan	Shoppes at Cinnaminson, 175 Route 130 Cinnaminson, NJ 08077	856-829-1629
Gusmo, LLC	BonVardo, Cheri BonVardo, Karen	Cherrywood Plaza, 1484 Blackwood-Clementon Road, Clementon, NJ 08021	856-309-5010
Rena Group, Inc.	Carabases, Aki	663 Haddon Avenue, Collingswood, NJ 08108	856-858-7799
Delran SW, Inc	Veli, Orhan	Hartford Corners at Delran, 1321B Fairview Blvd, Delran, NJ 08075	856-255-5040
New Deptford, LLC	DiFillippo, Paul	Locust Grove Plaza, 1692 Clements Bridge Road, Deptford, NJ 08096	856-202-5418
<del>Da Big Salad, LLC SW, East Rutherford Enterprise Inc</del>	<del>Sensenig, Nathan, Mostafa, Ali</del>	<del>Lowe's Shopping Center, 30 Route 17 North, East Rutherford, NJ 07073</del>	<del>201-939-8886</del>
Grab A Salad, LLC	Sanders, Evan	Edgewater Marketplace, 725-1 River Road, Edgewater, NJ 07020	201-943-1000
Freehold SW, LLC	Veli, Orhan Velikhanly, George	Colonial Plaza, 341 W. Main Street Freehold, NJ 07728	732-462-0275
Veli, Orhan Velikhanly, George	Veli, Orhan Velikhanly, George	68 West Jimmie Leeds Road, Suite 1B, Galloway Twp., NJ 08205	609-241-6494
<del>VEENU Corporation</del>	<del>Kapoor, Rumi</del>	<del>Garwood Plaza, 319 Route 28 (North Avenue), Garwood, NJ 07027</del>	<del>908-232-0999</del>
Veli, Orhan Velikhanly, George	Veli, Orhan Velikhanly, George	Collegetown Shopping Center, 791 Delsea Drive, Glassboro, NJ 08028	856-863-2200
Rymaraz, Michael	Rymaraz, Michael	Crossroads Plaza, 1520 Route 38 East, Building 7, Hainesport, NJ 08036	609-702-8100
Hamilton Freshworks, LLC	Patel, Katan	Hamilton Square Shopping Center, 957 Highway 33, Suite 9, Hamilton Square, NJ 08690	609-890-2410
<del>American Salads of Hillsborough, LLC</del>	<del>Umbrell, Stephen</del>	<del>Hillsborough Promenade, 30 Falcon Rd, Suite 1200-5, Hillsborough, NJ 08844</del>	<del>908-874-0022</del>
Holmdel Saladworks, LLC	Bajaj, Harjit	Commons at Holmdel, 2136 State Highway 35- South, Holmdel, NJ 07733	732-671-3388

Franchisee	Contact	Store Address	Telephone
DiFillippo II, Incorporated	DiFillippo, Paul	Greentree Square Shopping Center, 914 N. Route 73, Marlton, NJ 08053	856-596-1991
DiFillippo X, Inc.	DiFillippo, Paul	Marlton Crossing Shopping Center, 241 S. Route 73, Marlton, NJ 08053	856-396-0011
<u>Win Leaf Corp</u>	<u>Liao, Ivanka</u>	<u>55 Parsonage Road, Edison, NJ 08837</u>	<u>908-304-4108</u>
<del>Keshav JI, LLC</del> <u>Maruti441 Inc</u>	Patel, <del>Jatin</del> <u>Krushal</u>	Bank of America Plaza, 3131 Route 38, Mt. Laurel, NJ 08054	856-439-0100
<del>DARRR, Sarju Sewell</del> LLC	<del>Barqawi,</del> <u>Bassam</u> <u>Patel, Ketan</u>	Crosskeys Plaza, Unit #2, 444 Hurffville Crosskeys Road, Sewell, NJ 08080	856-553-6325
Carriage Salads, LLC	DiBello, Nicholas	Crosskeys Shopping Center, 693 Berlin - Crosskeys Hwy & Johnson Road, Sicklerville, NJ 08081	856-740-0505
Toms River SW, LLC	Veli, Orhan Valikhanly, George	Orchards at Dover, St. Catherine Blvd & Route 37, Toms River, NJ 08755	732-505-8200
Earley Enterprises, LLC	Earley, Robert	Cumberland Mall, Routes 47 & 55, Vineland, NJ 08360	856-327-4600
<u>Wozmayer LLC</u>	<u>Wozniak, Jeffrey</u>	<u>501 US-9, Unit B4, Waretown, NJ 08758</u>	<u>609-242-6730</u>
SW Willowbrook Enterprise LLC	Mostafa, Ali	Willowbrook Mall, 1400 Willowbrook Mall, Suite 1135, Wayne, NJ 07470	973-237-0000
SW Wayne Enterprise Inc.	Mostafa, Ali	Waynechester Plaza, 1628 Route 23 North, Wayne, NJ 07470	973-628-1687
<b>NEVADA</b>			
FreshEats, LLC	Anderson, Joel Anderson, John	Ridgeview Plaza; 5150 Mae Anne Ave, Suite 810B, Reno, NV 89523	775-622-8600
<u>Larson, Jeremy</u>	<u>Larson, Jeremy</u>	<u>6572 N. Decatur Boulevard, Unit F100 Las Vegas, NV 89131</u>	<u>702-419-8407</u>
<u>FreshEats, LLC</u>	<u>Anderson, Joel</u> <u>Anderson, John</u>	<u>Longley Town Center; 5210 Longly Lane, Suite 100, Reno, NV 89511</u>	<u>775-451-5007</u>
<b>NEW YORK</b>			
Global Tasty Food LLC	Mostafa, Ali	Palisades Center, 1000 Palisades Center Drive, West Nyack, NY 10994	845-358-8033
<b>NORTH CAROLINA</b>			
Eat Your Greens, LLC	Randazzo, Gary	Rosedale Shopping Center, 9911 Rose Commons Drive, Suite A, Huntersville, NC 28078	704-992-9006
<b>PENNSYLVANIA</b>			
SW Allentown, Inc.	High, Curtis	CedarPointe Corporate Center, 1403 North Cedar Crest Boulevard, Suite 120, Allentown, PA 18104	610-437-0400
VMVC, Inc.	Rosetti, Vincent	2104 Street Road, Bensalem, PA 19020	215-639-5401
Bethlehem Crispy Greens, Inc.	Smith, Lee	3215 Schoenersville Road, Bethlehem, PA 18017	610-264-4444
Veli, Orhan Velikhanly, George	Veli, Orhan	Lawrence Park Shopping Center, Sproul (Route 320) and Lawrence Roads, Broomall, PA 19008	610-359-9926
<u>RideHigh Corporation</u>	<u>High, Curtis</u>	<u>Capital City Mall, 3645 Capital City Mall Drive, Unit # FC 6, Camp Hill, PA 17011</u>	<u>717-761-4470</u>
SW Camp Hill, Inc.	High, Curtis & Rideout, Jordan	Giant, 3301 Trindle Road, Camp Hill, PA 17011	717-724-1166
Garden Foods LLC	Bottos, Constantinos	Plymouth Square Shopping Center, 200 West Ridge Pike, Store #101, Conshohocken, PA 19428	610-825-5211
SW Doylestown, Inc.	Curtis High Jordan Rideout	Cross Keys Place Shopping Center, 4371 Swamp Road, Doylestown, PA 18901	215-345-7878
SW Feasterville, LLC	Veli, Orhan	Main Street at Exton, 124 Woodcutter Street Exton, PA 19341	610- 363-2760
<del>KASKAD—Feasterville, EFS</del> <u>Green</u> LLC	<del>Konstantinova,</del> <u>Alona</u> <u>Elbeshbishy,</u> <u>Ahmed</u>	Bucks Crossing, 115 E. Street Road, Feasterville, PA 19053	267-288-5730

Franchisee	Contact	Store Address	Telephone
Maharaj, Inc.	Yoo, James	Horsham Point Shopping Center, 314 Horsham Road, Horsham, PA 19044	215-773-8229
Veli, Orhan Velikhanly, George	Veli, Orhan Velikhanly, George	Huntingdon Valley Shopping Center, 759B Huntingdon Pike, Huntingdon Valley, PA 19006	215-379-5490
SW Centerville, Inc.	High, Curtis	Centerville Square Shopping Center, 584-B Centerville Road, Lancaster, PA 17601	717-459-3039
Neshaminy SW, LLC	Orhan Veli George Velikhanly	Hart Plaza Shopping Center, 360 North Oxford Valley Road, Langhorne, PA 19047	215-269-9644
Turnki Lansdale, LLC	Patel, Alvin Patel, Kinnari	Pavilion at Lansdale, 443 South Broad Street, Lansdale, PA 19446	215-420-9351
SW Linglestown Inc.	High, Curtis Rideout, Jordan	Giant, 2300 Linglestown Road, Linglestown, PA 17110	717-545-0489
RideHigh Corporation	High, Curtis	Shoppes at Kissel Village, 988 B Lititz Pike, Lititz, PA 17543	717-627-1144
Liberty Salad, Inc.	Cattie, Barbara	Shops at Liberty Place, 1625 Market Street, Space #204, Philadelphia, PA 19103	215-963-9099
Salad NE1, Inc.	Rosetti, Vincent	Tremont Shopping Center, 2508-10 Welsh Road, Philadelphia, PA 19152	215-676-0320
<del>Mehar 30<sup>th</sup> Street Station, LLC</del>	<del>Anthony, Douglas Handa, Ramjit</del>	<del>Amtrak Station, 2955 Market Street, Suite 221, Philadelphia, PA 19104</del>	<del>215-222-2277</del>
Andorra SW LLC	High, Curtis Rideout, Jordan	Giant, 2201 Cottman Ave, Philadelphia, PA 19149	215-722-2043
Fresh Team, Inc.	Liong, Andrew	Philadelphia Premium Outlets, 18 W. Lightcap Rd. Unit 1043, Pottstown, PA 19464	610-327-1346
Turnki Southampton, LLC	Patel, Alvin Patel, Kinnari	Southampton Shopping Center, 484 Second Street Pike, Southampton, PA 18966	215-322-5680
SW Trexlertown Inc.	High, Curtis Rideout, Jordan	Giant, 7150 Hamilton Boulevard, Trexlertown, PA 18087	610-391-0152
Konstantinova, Alona	Konstantinova, Alona	Center Pointe Place, 774 W. Street Rd., Warminster, PA 18974	215-444-0752
Gateway SW, Inc.	Veli, Orhan Velikhanly, George Dooney, James	Gateway Shopping Center, 159 E. Swedesford Road, Wayne, PA 19087	610-688-5755
Crestmont Salads, LLC	DiBello, Nicholas	Shoppes at Jenners Village, 31 Jenners Village Center, West Grove, PA 19390	610-869-8500
Whitehall Crispy Greens, Inc.	Smith, Lee	2419 MacArthur Road Whitehall, PA 18052	610-434-5400
<del>KDJax, LLC</del>	<del>Jaxheimer, David</del>	<del>Willow Grove Mall, 3008 Moreland Road, Willow Grove, PA 19090</del>	<del>215-657-6565</del>
SW Wyomissing, Inc.	High, Curtis	Wyomissing Plaza Shopping Center, 2101 State Hill Road, Wyomissing, PA 19610	610-378-9100
<b>RHODE ISLAND</b>			
JAJ Restaurant Group, LLC	Pisaturo, John	75 Fountain Street, Providence, RI 02903	401-383-2100
Healthy Adventures, LLC	Pisaturo, John	1276 Bald Hill Road, Warwick, RI	401-580-6816
<b>TENNESSEE</b>			
<del>Taveau Industries, LLC*ETHOS Wellness Inc.</del>	<del>Taveau, Diane Goldsmith, Paul</del>	<del>University Center, 1120 West State of Franklin 5201 Port Royal Road, Space #2, Johnson City Spring Hill, TN 37604 37174</del>	<del>423-207-6295 931-451-7172</del>

Franchisee	Contact	Store Address	Telephone
<b>TEXAS</b>			
<del>VSA Kay Lester Enterprises, Inc. Incorporated</del>	<del>Reese, Tamia Rubin, Todd Allana, Venus</del>	Riverstone Place, 18802 University Blvd., Sugar Land, TX 77479	281-207-6004
<b>VIRGINIA</b>			
<del>Antipasta Ventures, LLC</del>	<del>Reddecliff, John Reddecliff Cohen, MaryAnn</del>	<del>638 Hilltop West Shopping Center Virginia Beach, VA 23451</del>	<del>757-961-1222</del>
<del>Sinnet Group Reynolds, LLC</del>	<del>Long, Kevin Miller, Travis</del>	<del>The Shoppes at Reynolds Crossing 7000 Forest Avenue, Suite 1100 Richmond, VA 23230</del>	<del>804-288-7141</del>
MilJac Ventures, LLC	Reddecliff, John Cohen, MaryAnn	Towne Place at Greenbrier; 717-741 Eden Way North, Suite 614; Chesapeake, VA 23320	757-410-4385
<del>Healthy Fusion LLC</del>	<del>Sanchez, Rogelio Sanchez, Cherie</del>	<del>14446 Hull Street Rd., Chesterfield, VA 23832</del>	<del>804-200-4025</del>
Okra Ventures, LLC	Reddecliff, John Cohen, MaryAnn	Landstown Commons, 3388 Princess Anne Road Suite 301, Virginia Beach, VA 23456	757-301-2712
Allsquare, LLC*	Coleman, Shaun	110 N. Henry Street, Williamsburg, VA 23185	954-557-6726
Devkinandan LLC	Patel, Kirin	1037 Independence Blvd, Virginia Beach, VA 23455	757-254-4717
<b>WASHINGTON, DC</b>			
Eat Good Live Good, LLC	Lovette, Cliff	320 Florida Avenue, Washington DC 20002	202-993-6145

\*These franchisees have signed multiple franchise agreements.

**SIGNED BUT NOT YET OPEN AS OF SEPTEMBER 24, 202329, 2024**

Franchisee	Contact	Address	Telephone
<b>ALABAMA</b>			
SouthernRoots MMW, LLC	Weeks, Mark	Auburn, AL	334-740-0344
SouthernRoots MMW, LLC	Weeks, Mark	Auburn, AL	334-740-0344
SouthernRoots MMW, LLC	Weeks, Mark	Auburn, AL	334-740-0344
SouthernRoots MMW, LLC	Weeks, Mark	Auburn, AL	334-740-0344
<del>SouthernRoots MMW, LLC</del>	<del>Weeks, Mark</del>	<del>Auburn, AL</del>	<del>334-740-0344</del>
<b>CALIFORNIA</b>			
Jensen, Unni*	Jensen, Unni	Rocklin, CA	347-528-2205
Jensen, Unni*	Jensen, Unni	Roseville, CA	347-528-2205
<b>COLORADO</b>			
<del>Valois, Rob &amp; Michelle</del>	<del>Valois, Rob &amp; Michelle</del>	<del>Colorado Springs, CO</del>	<del>719-632-4022</del>
<b>FLORIDA</b>			
Menendez, Lazaro	Menendez, Lazaro	Miami Dade, FL	305-761-9083
<del>GEORGIA Treasure Coast Salads, LLC</del>	Espinola, Jeffrey	Port St. Lucie, FL	802-734-2944
<del>Dougherty, Praphaphan</del> <b>KANSAS</b>			
<del>Reese, Tamara Patel, Paresh Byrd, Candace</del>	<del>Reese, Tamara Rubin, Todd Byrd, Candace Patel, Paresh</del>	<del>Stoekbridge, GA Overland Park, KS</del>	<del>281-299-6157 913-244-1473</del>
<b>MARYLAND</b>			
Taylor, Celeste Taylor, Brian	Taylor, Celeste	Clinton, MD	301-385-0368

Franchisee	Contact	Address	Telephone
<a href="#"><u>Patel, Snehal</u></a>	<a href="#"><u>Patel, Snehal</u></a>	<a href="#"><u>Rockville, MD</u></a>	<a href="#"><u>267-755-8287</u></a>
<b>PENNSYLVANIA</b>			
Hamati-Sayegh, John Kyle	Hamati-Sayegh, John Kyle	Allentown, PA	484-538-9571
Hamati-Sayegh, John Kyle	Hamati-Sayegh, John Kyle	Easton, PA	484-538-9571
Hamati-Sayegh, John Kyle	Hamati-Sayegh, John Kyle	Bethlehem, PA	484-538-9571
<a href="#"><u>Burns, Tim</u></a>	<a href="#"><u>Burns, Tim</u></a>	<a href="#"><u>Phoenixville, PA</u></a>	<a href="#"><u>267-755-8287</u></a>
<b>NEW JERSEY</b>			
<a href="#"><u>Wozmayer, LLC</u></a>	<a href="#"><u>Wozniak, Jeffery</u> <a href="#"><u>Hopmayer, Johnathan</u></a></a>	<a href="#"><u>Waretown, NJ</u></a>	<a href="#"><u>609-242-6730</u></a>
Encarnacion Industries, LLC	Encarnacion, Ana	Perth Amboy, NJ	908-205-5548
<b>TENNESSEE</b>			
<a href="#"><u>Goldsmith, Paul</u></a>	<a href="#"><u>Goldsmith, Paul</u></a>	<a href="#"><u>Spring Hill, TN</u></a>	<a href="#"><u>312-772-6781</u></a>
<b>TEXAS</b>			
<a href="#"><u>JKM Elite Ventures, LLC</u></a>	<a href="#"><u>Tostado, Tiffany</u></a>	<a href="#"><u>Bulverde, TX</u></a>	<a href="#"><u>210-683-9905</u></a>
Dang, Udit	Dang, Udit	Dallas, TX	239-404-4775
Reese, Tamara Rubin, Todd Byrd, Candace	Reese, Tamara Rubin, Todd Byrd, Candace	League City, TX	281-299-6157
Reese, Tamara Rubin, Todd Byrd, Candace	Reese, Tamara Rubin, Todd Byrd, Candace	<del>Sugar Land</del> <a href="#"><u>Pearland, TX</u></a>	281-299-6157
<a href="#"><u>Pugs &amp; Labs Laredo Salads, LLC</u></a>	Gamez JR., Jose Luis Gamez, Rebecca	Laredo, TX	956-206-7357
<a href="#"><u>JKM Elite Ventures, LLC</u></a>	<a href="#"><u>Tostado, Tiffany</u></a>	<a href="#"><u>San Antonio, TX</u></a>	<a href="#"><u>210-683-9905</u></a>
<a href="#"><u>Mayer, Christine</u></a>	<a href="#"><u>Mayer, Christine</u></a>	<a href="#"><u>San Antonio, TX</u></a>	<a href="#"><u>210-699-4422</u></a>
<b>VIRGINIA</b>			
<a href="#"><u>Healthy Fusion LLC</u></a>	<a href="#"><u>Sanchez, Rogelio</u> <a href="#"><u>Sanchez, Cherie</u></a></a>	<a href="#"><u>Chesterfield, VA</u></a>	<a href="#"><u>856-673-6913</u></a>
Kakadia, Jaysukh	Kakadia, Jaysukh	Newport News, VA	703-659-3794
<a href="#"><u>Allsquare, LLC*</u></a>	<a href="#"><u>Coleman, Shaun</u></a>	<a href="#"><u>Newport News, VA</u></a>	<a href="#"><u>757-345-6099</u></a>
<a href="#"><u>Allsquare, LLC*</u></a>	<a href="#"><u>Coleman, Shaun</u></a>	<a href="#"><u>Williamsburg, VA</u></a>	<a href="#"><u>757-345-6099</u></a>

\*These franchisees have signed multiple franchise agreements.

**EXHIBIT CD**

**FORMER FRANCHISEES**

Franchisees that had an outlet terminated, canceled, not renewed, or otherwise voluntarily or involuntarily ceased to do business under the Franchise Agreement during the most recently completed fiscal year or has not communicated with the franchisor within the 10 weeks preceding the Issuance Date of this Disclosure Document:

**TERMINATIONS / CEASED OPERATIONS**

<b>Franchisee</b>	<b>Contact</b>	<b>Address</b>	<b>Telephone</b>
<u>VEENU Corporation</u>	<u>Kapoor, Rumi</u>	<u>Garwood Plaza, 319 Route 28 (North Avenue), Garwood, NJ 07027</u>	<u>908-232-0999</u>
<u>Zilla, LLC</u>	<u>Hiller, Justin</u>	<u>4301 Orchard Lake Road Unit 110, West Bloomfield, MI 48323</u>	<u>248-867-2106</u>
<u>UMCP JMS Food, LLC</u>	<u>Jang, Doo Seok</u>	<u>Stamp Student Union, University of MD, Unit # 0214, College Park, MD 20742</u>	<u>301-314-0947</u>
<del>Mehar 30<sup>th</sup> Street Station</del> <u>American Salads of Hillsborough, LLC</u>	<u>Anthony, Douglas Handa, Ramjit Umbrell, Stephen</u>	<del>Amtrak Station, 2955 Market Street, Suite 221, Philadelphia, PA 19104</del> <u>Hillsborough Promenade, 30 Falcon Rd, Suite 1200-5, Hillsborough, NJ 08844</u>	<del>215-222-2277</del> <u>908-874-0022</u>
<u>Larson, Jeremy</u>	<u>Larson, Jeremy</u>	<u>6572 N. Decatur Boulevard, Unit F100 Las Vegas, NV 89131</u>	<u>702-419-8407</u>
<del>Burley Foods</del> <u>FreshEats, LLC</u>	<u>Burley, Marcus Anderson, Joel Anderson, John</u>	<del>Ballantyne Corners Shopping Center, 11318 N. Community House Road, 5210 Longly Lane, Suite 211, Charlotte, NC 28277</del> <u>100, Reno, NV 89511</u>	<del>704-733-9123</del> <u>775-451-5007</u>
<u>RideHigh Corporation</u>	<u>High, Curtis</u>	<u>Capital City Mall, 3645 Capital City Mall Drive, Unit # FC-6, Camp Hill, PA 17011</u>	<u>717-761-4470</u>
<u>KDJax, LLC</u>	<u>Jaxheimer, David</u>	<u>Willow Grove Mall, 3008 Moreland Road, Willow Grove, PA 19090</u>	<u>215-657-6565</u>
<u>Taveau Pinnacle Industries, LLC*</u>	<u>Taveau, Diane</u>	<del>The Plaza Shops at the Pinnacle, 408 Pinnacle Parkway</del> <u>University Center, 1120 West State of Franklin Road, Space 520, Bristol#2, Johnson City, TN 37620</u> <u>37604</u>	<del>423-573-4670</del> <u>207-6295</u>
<u>VSA Enterprises, Inc.</u>	<u>Allana, Venus</u>	<u>Riverstone Place, 18802 University Blvd., Sugar Land, TX 77479</u>	<u>281-207-6004</u>
<del>NA N2C2</del> <u>Antipasta Ventures, LLC</u>	<del>Wootan Carmela Pratt, Nakoma</del> <u>Reddecliff, John Reddecliff-Cohen, MaryAnn</u>	<del>Broadmoor Town Center 2130 Southgate Road, Suite 103; Colorado Springs, CO 80906</del> <u>638 Hilltop West Shopping Center Virginia Beach, VA 23451</u>	<del>719-510-3577</del> <u>757-961-1222</u>
<del>Healthy Alternative</del> <u>Sinnet Group-Reynolds, LLC</u>	<del>Bassily, Ehab</del> <u>Long, Kevin Miller, Travis</u>	<del>Northampton Crossing, 3812A Easton Nazareth Highway, Easton, PA 18045</del> <u>The Shoppes at Reynolds Crossing 7000 Forest Avenue, Suite 1100 Richmond, VA 23230</u>	<del>610-759-0220</del> <u>804-288-7141</u>

**TRANSFERS**

<del>Eironea, Inc.</del> <u>Franchisee</u>	<del>Carabases, Aki</del> <u>Contact</u>	<del>Shoppes at Cinnaminson, 175 Route 130 Cinnaminson, NJ 08077</del> <u>Address</u>	<del>856-829-4629</del> <u>Telephone</u>
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<del>Malaki O'Hare Ventures, Inc.</del>	<del>Carabases, Aki Kushida, Taro</del>	<del>Hartford Corners at Delran, 1321 B Fairview Blvd, Delran, NJ 08075 O'Hare Venture, PO Box 66048, O'Hare Field, Chicago, IL 60666</del>	<del>856-255-5040 773-686-2711</del>
<del>Eggy Veggies Da Big Salad, LLC</del>	<del>Burton, Stanley Sensenig, Nathan</del>	<del>Crossroads Plaza, 1520 Lowe's Shopping Center, 30 Route 3817 North, East, Building 7, Hainsport Rutherford, NJ 08036</del>	<del>609-702-8100 201-939-8886</del>
<del>Keshav Warminster, LLC</del>	<del>Patel, Jatin—Patel, Ghanshyam</del>	<del>Center Point Plaza 774 W. Street Road, Warminster, PA 18974 Bank of America Plaza, 3131 Route 38, Mt. Laurel, NJ 08054</del>	<del>215-444-0752 856-439-0100</del>
<del>DARRR, LLC</del>	<del>Barqawi, Bassam</del>	<del>Crosskeys Plaza, Unit #2, 444 Hurffville Crosskeys Road, Sewell, NJ 08080</del>	<del>856-553-6325</del>
<del>KASKAD Feasterville, LLC</del>	<del>Konstantinova, Alona</del>	<del>Bucks Crossing, 115 E. Street Road, Feasterville, PA 19053</del>	<del>267-288-5730</del>

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the SALADWORKS system.

**EXHIBIT ~~D~~E**

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# SALADWORKS OPERATIONS MANUAL

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**EXHIBIT ~~EF~~**

**FINANCIAL STATEMENTS**

**RESTAURANT Co., LLC dba WOWorks**

*Consolidated Financial Statements  
September 29, 2024 and September 24, 2023*



# RESTAURANT Co., LLC dba WOWorks

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors Restaurant Co., LLC dba WOWorks  
St. Petersburg, Florida

### Opinion

We have audited the accompanying consolidated financial statements of Restaurant Co., LLC (a Delaware corporation) dba WOWorks, and its Subsidiaries (collectively known hereafter as the "Company"), which comprise the consolidated balance sheets as of September 29, 2024 and September 24, 2023, and the related consolidated statements of operations and changes in member's equity, and cash flows for the fiscal years then ended, and the related notes to the consolidated financial statements (collectively known hereafter as the "financial statements").

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of September 29, 2024 and September 24, 2023, and the results of its operations and its cash flows for the fiscal years then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audits opinion.

### Prior Period Financial Statements

The financial statements as of September 24, 2024, were audited by Zapken & Loeb LLP, who merged with Hill, Barth & King LLC and whose report expressed an unmodified opinion on those statements.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

*Hill, Barth & King LLC*

Certified Public Accountants  
January 29, 2025

# RESTAURANT Co., LLC dba WOWorks

## Consolidated Balance Sheets

	<u>September 29, 2024</u>	<u>September 24, 2023</u> <i>(Reclassified)</i>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 641,460	\$ 836,175
Accounts receivable, net of allowance for credit losses	3,930,919	3,656,387
Employee Retention Credit receivable	2,557,779	2,113,603
Inventory	103,946	157,090
Prepaid expenses	445,777	423,244
Other current assets	148,852	81,192
<b>Total Current Assets</b>	<b>7,828,733</b>	<b>7,267,691</b>
<b>Property and Equipment - net</b>	<b>1,086,667</b>	<b>1,694,474</b>
<b>Other Assets</b>		
Identifiable intangible assets, net of accumulated amortization	26,575,751	27,559,000
Goodwill, net of accumulated amortization	5,001,930	5,688,750
Other long-term assets	80,480	109,526
Finance lease right-of-use assets	361,337	873,273
Operating lease right-of-use assets	3,049,624	4,357,609
<b>TOTAL ASSETS</b>	<b>\$ 43,984,522</b>	<b>\$ 47,550,323</b>
<b>LIABILITIES AND MEMBER'S EQUITY</b>		
<b>Current Liabilities</b>		
Accounts payable and accrued expenses	\$ 2,722,272	\$ 3,284,073
Deferred revenue	2,427,230	2,183,190
Term debt, current	333,459	331,579
Promissory notes, current	927,000	40,603
Finance lease liability, current	340,164	595,881
Operating lease liability, current	729,711	1,039,955
Other liabilities, current	357,212	401,078
<b>Total Current Liabilities</b>	<b>7,837,048</b>	<b>7,876,359</b>
<b>Long-Term Liabilities</b>		
Term debt, net of current portion and unamortized deferred finance costs	27,165,221	27,306,934
Promissory notes, net of current portion	7,316,119	6,202,958
Finance lease liability, net of current portion	8,837	285,446
Operating lease liability, net of current portion	2,554,564	3,614,233
Other liabilities, net of current portion	27,463	74,208
<b>Total Long-Term Liabilities</b>	<b>37,072,204</b>	<b>37,483,779</b>
<b>Member's Equity</b>	<b>(924,730)</b>	<b>2,190,185</b>
<b>TOTAL LIABILITIES AND MEMBER'S EQUITY</b>	<b>\$ 43,984,522</b>	<b>\$ 47,550,323</b>

# RESTAURANT Co., LLC dba WOWorks

## Consolidated Statements of Operations and Changes in Member's Equity

	<i>For the Fiscal Year Ended</i>	
	<i>September 29, 2024</i>	<i>September 24, 2023</i>
<b>Revenue</b>		
Franchise and royalty	\$ 10,220,907	\$ 10,460,874
Food and beverage	12,382,154	15,361,295
Support and marketing fees	9,447,996	8,937,993
Rental income from subleases	83,516	67,252
	<u>32,134,573</u>	<u>34,827,414</u>
<b>Operating Costs</b>		
Selling, general and administrative	17,056,868	17,658,654
Food and beverage	3,890,888	5,031,596
Restaurant operating	5,531,008	7,022,599
Depreciation and amortization	2,621,276	2,598,562
	<u>29,100,040</u>	<u>32,311,411</u>
<b>Income Before Other (Income) Expenses and Provision for Income Tax</b>	<u>3,034,533</u>	<u>2,516,003</u>
<b>Other (Income) Expenses</b>		
Interest expense	5,108,900	4,407,603
Grant income, ERC receivable and interest thereon	(444,176)	(2,113,603)
Sell-side transaction expenses	666,237	720,532
Loss on property closures	880,451	279,415
Management fees	250,000	250,000
Other (income) expense	(319,132)	(22,303)
	<u>6,142,280</u>	<u>3,521,644</u>
<b>Loss Before Provision for Income Tax</b>	<u>(3,107,747)</u>	<u>(1,005,641)</u>
<b>Provision for Income Tax</b>	<u>7,168</u>	<u>4,065</u>
<b>Net Loss</b>	<u>(3,114,915)</u>	<u>(1,009,706)</u>
<b>Member's Equity at Fiscal Year Beginning</b>	<u>2,190,185</u>	<u>3,199,891</u>
<b>Member's (deficit) Equity at Fiscal Year End</b>	<u>\$ (924,730)</u>	<u>\$ 2,190,185</u>

# RESTAURANT Co., LLC dba WOWorks

## Consolidated Statements of Cash Flows

Page 1 of 2

	<i>For the Fiscal Year Ended</i>	
	<i>September 29, 2024</i>	<i>September 24 2023</i>
<b>Cash Flows from Operating Activities</b>		
Net loss	\$ (3,114,915)	\$ (1,009,706)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	2,441,973	2,559,047
Finance lease Amortization	179,303	-
Gain on sale of property and equipment	(320,030)	-
Right-of-use assets impairment	-	39,515
Amortization deferred financing costs	360,811	300,229
Amortization of right-of-use assets - operating leases	919,383	1,052,195
Loss on property closures	265,531	279,415
Interest of promissory notes added to principal outstanding	608,897	505,555
Grant income, ERC receivable and interest thereon	(444,176)	(2,113,603)
Changes in assets and liabilities:		
<i>(Increase) decrease in:</i>		
Accounts receivable	(274,532)	(1,521,767)
Inventory	53,144	13,772
Prepaid expenses	(22,533)	(44,868)
Other current assets	(67,660)	14,882
Other long-term assets	29,046	121,710
Repayment of operating lease liabilities	(914,209)	(1,070,998)
Accounts payable and accrued expenses	(561,801)	257,822
Deferred revenue	244,040	1,002,955
Other liabilities	(90,611)	(589,380)
Net cash flows used in by operating activities	<u>(708,339)</u>	<u>(203,225)</u>
<b>Cash Flows from Investing Activities</b>		
Sale of property and equipment	940,000	-
Purchases of intangible assets	(367,983)	(845,646)
Purchases of property and equipment	(416,084)	(207,158)
Net cash flows provided by (used in) investing activities	<u>155,933</u>	<u>(1,052,804)</u>
<b>Cash Flows from Financing Activities</b>		
Borrowings of term debt	117,912	1,051,838
Repayments of term debt	(437,630)	(577,567)
Payment of deferred financing costs	(222,265)	(80,480)
Principal payments on finance lease liabilities	(532,326)	(739,793)
Proceeds from promissory notes	1,432,000	505,000
Net cash flows provided by financing activities	<u>357,691</u>	<u>158,998</u>

Continued

Continued

	<i>For the Year Ended</i>	
	<u>September 29, 2024</u>	<u>September 24 2023</u>
<b>Net Decrease in Cash and Cash Equivalents</b>	<b>\$ (194,715)</b>	<b>\$ (1,097,031)</b>
<b>Cash and Cash Equivalents</b> - beginning	<u>836,175</u>	<u>1,933,206</u>
<b>Cash and Cash Equivalents</b> - end	<u><b>\$ 641,460</b></u>	<u><b>\$ 836,175</b></u>
<b>Supplemental Disclosures of Cash Flow Information</b>		
<i>Cash paid for:</i>		
Interest	<u><b>\$ 4,106,641</b></u>	<u>\$ 3,648,711</u>
Income taxes	<u><b>\$ 7,168</b></u>	<u>\$ 4,065</u>
<b>Noncash operating activities:</b>		
Lease assets obtained in exchange for operating lease obligations	<u><b>\$ 478,219</b></u>	<u><b>\$ 5,449,319</b></u>

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

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## 1 - ORGANIZATION AND NATURE OF THE BUSINESS

Restaurant Co., LLC dba WOWorks, a subsidiary of CLP Dining, LLC (the “Parent”), is a Delaware limited liability company formed on April 13, 2015, to hold the Parent’s initial investment in Saladworks, LLC, a wholly owned subsidiary, and an Illinois limited liability company. The Company has continued to make acquisitions of franchises since inception. The consolidated financial statements comprise Restaurant Co., LLC, and its subsidiaries (together referred to as the “Company”). The Company is primarily involved in the franchising of different quick service restaurant concepts providing marketing strategies, organizational expertise, and site acquisition support for a network of food service franchises specializing in the sale of fresh, “better for you” food under salad, soup, Mediterranean, Southwestern and acai bowl concepts and related products, to the general public. The Company’s principal market is the United States of America. Substantially all revenues are derived from franchise royalties, sales of franchise rights, marketing and support funds provided by franchisees, suppliers and vendors, food and beverage revenues from Company-owned restaurants, and sublease rentals.

As of September 29, 2024, the Company’s system-wide restaurant network includes 353 locations, of which 13 are Company-owned restaurants. The company operates through five distinct brands: Saladworks, Frutta Bowls, Garbanzo, Barberitos, and Zoup Eatery.

## 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- a. **Basis of Accounting** - The Company prepared the accompanying consolidated financial statements in accordance with accounting principles generally accepted in the United States of America (“GAAP”). The consolidated financial statements include the operations, assets and liabilities of the Company. In the opinion of the Company’s management, the accompanying consolidated financial statements contain all adjustments, consisting of normal recurring accruals, necessary to fairly present the accompanying consolidated financial statements.
- b. **Principles of Consolidation** - The consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.
- c. **Fiscal Year** - The Company utilizes a 52 and 53-week fiscal year. Accordingly, the Company’s consolidated financial statements reflected accounts and balances as of and for the fiscal year ended September 29, 2024, and September 24, 2023, are based on 53 weeks and 52 weeks, respectively.
- d. **Revenue Recognition** – The Company recognizes revenue in accordance with the provisions of Accounting Standards Codification (“ASC”) 606 “*Revenue from Contracts with Customers*” (“ASC 606”). Under ASC 606, a performance obligation is a promise within a contract to transfer a distinct good or service to a customer. Revenue is recognized when performance obligations are satisfied, and the customer obtains control of promised good or services. The amount of revenue recognized reflects the consideration to which the Company expects to be entitled to receive in exchange for goods or services. Under the standard, a contract’s transaction price is allocated to each distinct performance obligation. To determine revenue recognition for arrangements that the Company determines are within the scope of ASC 606, the Company performs the following five steps: (i) identifies the contract with a customer; (ii) identifies the performance obligations with the contract including whether they are distinct and capable of being distinct in the context of the contract; (iii) determines the transaction price; (iv) allocates the transaction price to the performance obligations in the contract; and (v) recognizes revenue when, or as, the Company satisfies each performance obligation.

In conjunction with ASC 606, the Company has elected the practical expedient permitted Accounting Standards Update (“ASU”) 2021-02 – Franchisors – *Revenue from Contracts with Customers* (“ASU 2021-02”). This election allows the Company to treat the pre-opening services as a single performance obligation, distinct from the franchise license. Accordingly, recognition of revenues from these pre-opening services occurs upon the opening of the franchisee location.

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

*Franchise Fees* - Franchise fees, which are typically received prior to completion of the revenue recognition process, are non-refundable and consist of the following performance obligations:

- 1) pre-opening costs, and
- 2) the franchise licenses

In accordance with ASU 2021-02, pre-opening costs are distinct from the franchise license and grouped into one performance obligation. A portion of the total franchise initial fee, equal to the total costs of pre-opening services, is allocated to the performance obligation. Upon opening of the franchisee store location, this obligation is then deemed satisfied, and allocated revenue is recognized.

The remaining portion of the initial fee is allocated to the franchise license, and upon receipt is recorded as deferred revenue. The performance obligation for the franchise license is satisfied over the term of the agreement, which is generally 10 years. Amounts reflective of performance obligations to be recognized over time are recorded initially as deferred revenue, and subsequently recognized as income.

During the years ended September 29, 2024, and September 24, 2023, the aggregate revenues recognized over-time were approximately \$51,000 and \$34,000, respectively. These franchise fees represent the only amounts recognized over-time; all other revenues are recognized at the point-in-time at which they are earned.

#### *Accounts Receivables and Deferred Revenue –*

The following table provides information about receivables and contract liabilities (deferred revenue) from contracts with customers as of September 29, 2024, September 24, 2023, and September 25, 2022:

	<u>September 29, 2024</u>	<u>September 24, 2023</u>	<u>September 25, 2022</u> <i>(Reclassified)**</i>
<b>Accounts receivable, net</b>	\$ 3,930,919	\$ 3,656,387	\$ 2,134,620
<b>* Deferred revenue</b>	\$ 2,427,230	\$ 2,183,190	\$ 1,180,235

\* *Note* – Deferred revenue shown above is net of prepaid expenses for amounts spent on stores not yet opened as of respective balance sheet dates.

\*\* *Note* - Amounts receivable from merchant processing collections are both short term and highly liquid, and are typically converted to cash within three days of the sales transaction, and were reclassified to cash and cash equivalents

*Royalty Fees* - Franchise royalty fees include continuing fees received from the franchising of restaurants. Franchise agreements are executed for each franchise restaurant which establishes the terms of the arrangement between the Company with the franchisee. These agreements require the franchisee to pay ongoing royalties between 3.00% and 6.00% of net sales (or a minimum) as defined. As the royalties meet the criteria to be subject to the sales and usage-based royalties' exception for licenses of intellectual property, the Company recognizes royalty fees at the time of billing and does not consider royalties part of the total "transaction price" under the franchise agreement. Royalties are billed on a weekly basis and debited from the franchisee's checking account through an ACH transaction initiated by the Company.

*Advertising Service Fees* - Additionally, management has determined the advertising services provided to franchisees are highly interrelated with the franchise right and therefore not distinct. As a result, revenues for advertising services are recognized when the related restaurant sales occur based on the application of the sales-based royalty exception within ASC 606. Revenues for these services are typically billed and paid weekly. These revenues are presented as franchise contributions for advertising and other services. Expenses incurred to provide these services are presented as Franchise advertising and other services expense. When revenues of an advertising

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

cooperative exceed the related advertising expenses, advertising costs are accrued up to the amount of revenues on an annual basis.

*Brand Development Fund* - The Company utilizes a subsidiary for each store brand concept ("Brand Development Fund" or "BDF") for the purposes of administering a system-wide advertising fund for each store brand for the benefit of the franchisees. Under the Company's franchise agreements, advertising contributions received from franchisees are designated to each store brand BDF account where it must be spent on advertising, product development, marketing, and other activities to promote each store brand. BDF and each related store brand LLC are subject to a fund management agreement that provides for an agency relationship under which a designated portion of the fees received from franchisees is required to be segregated and used specifically for advertising and other brand development initiatives.

In accordance with the provisions of ASC 606, management has determined the Company acts as a principal in the transactions entered into by the advertising cooperatives it is required to consolidate based on its responsibility to define the nature of the goods or services provided and/or its responsibility to define which franchisees receive the benefit of the goods or services. Additionally, management has determined the advertising services provided to franchisees are highly interrelated with the franchise right and therefore not distinct. Franchisees remit to the Company a percentage of restaurant sales as consideration for providing the advertising services. As a result, revenues for advertising services are recognized when the related restaurant sales occur based on the application of the sales-based royalty exception within ASC 606. Revenues for these services are typically billed and paid on a weekly basis. These revenues are presented as support and marketing fees. Expenses incurred to provide these services are included in Selling, general and administrative expenses. When revenues of an advertising cooperative exceed the related advertising expenses, advertising costs are accrued up to the amount of revenues on an annual basis.

The sales-based royalty fee and sales-based advertising fee are considered variable consideration and are recognized as revenue as such sales are earned by the franchisees. Both sales-based fees qualify under the royalty constraint exception, and do not require an estimate of future transaction price. Additionally, the Company is utilizing the practical expedient available under ASC 606, regarding disclosure of the aggregate amount of the transaction price allocated to the performance obligations that are unsatisfied for sales-based royalties.

*Advertising Expense* – The Company makes expenditures on advertising initiatives. Advertising recorded as the obligation to contribute to the advertising fund and is accrued, generally when the associated revenue is recognized.

Advertising Expense, which is a component of selling, general, and administrative expenses, is comprised of the following:

	For the Fiscal Year Ended	
	September 29, 2024	September 24, 2023
<b>Franchisor advertising expense</b>		
Promoting franchising	\$ 242,428	\$ 304,672
Corporate stores local marketing	125,738	90,144
<b>Total franchisor advertising expense</b>	368,166	394,816
<b>Brand development fund advertising expense</b>	1,551,825	1,810,893
<b>Total advertising expense</b>	<u>\$ 1,919,991</u>	<u>\$ 2,205,709</u>

Continued

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

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- e. **Food and Beverage** - The Company has various agreements with food suppliers and manufacturers. The Company receives revenues from franchisee purchases in the form of administrative and merchandising fees, which are recognized when products are shipped. Food and beverage revenues related to Company-owned restaurants are recorded at the time of delivery to the store.
- f. **Cash and Cash Equivalents** - Cash and cash equivalents, if any, consist of cash on deposit with financial institutions and liquid investments with maturities at the time of purchase, of three months or less. Amounts receivable from merchant processing collections are also considered cash equivalents since they are both short term and highly liquid and are typically converted to cash within three days of the sales transaction. The merchant processing receivables included in cash and cash equivalents totals \$125,847 on September 29, 2024, and \$191,878 on September 24, 2023.
- g. **Accounts Receivable** - Accounts receivable are recorded at their estimated realizable value after reduction for an allowance for estimated credit losses. The allowance for credit losses is determined primarily through specific identification and evaluation of past due accounts supplemented by an estimate applied to the remaining balance of past due accounts, which is based on historical experience. Accounts are deemed past due when payment has not been received within the stated time period. The Company reviews past due amounts periodically and writes off amounts for which all collection efforts are deemed to have been exhausted. The allowance for credit losses was \$125,189 on September 29, 2024, and \$121,350 on September 24, 2023.
- h. **Property and Equipment** - Property and equipment are stated at cost less accumulated depreciation and amortization. Depreciation and amortization is provided on the straight-line method over the estimated useful lives of the assets. Estimated useful lives of property and equipment are as follows:

Furniture, fixtures, and equipment	5-7 years
Machinery and equipment	5-7 years
Computer equipment	5-7 years
Leasehold improvements	Over the shorter of the life of lease or useful life of the related assets

- i. **Goodwill and Intangible Assets** - Goodwill represents the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recorded. The excess of the purchase price over the estimated fair value of net assets of businesses acquired in a business combination is recognized as goodwill. The Company amortizes goodwill over a ten-year period as a privately held enterprise under the provisions of ASU No. 2014-02, Intangibles - Goodwill and Other (Topic 350): *Accounting for Goodwill*.

Goodwill is assessed for impairment upon occurrence of a triggering event under the provisions of (ASU) 2021-03, Intangibles—Goodwill and Other (Topic 350): *Accounting Alternative for Evaluating Triggering Events*. Goodwill impairment is assessed with respect to trigger events annually as of the end of the reporting period. At the time a triggering event occurs, management would make a qualitative assessment is first made to determine whether it is necessary to quantitatively test goodwill for impairment. This initial assessment includes, among other things, consideration of macroeconomic conditions and financial performance. If the qualitative assessment indicates that it is more likely than not that an impairment exists, a quantitative analysis is performed by determining the fair value of each reporting unit using a combination of the income approach and the market approach. Based on the outcome of the quantitative assessments, the Company would compare the estimated fair value of each reporting unit with their respective carrying values, including goodwill. An impairment loss would be recognized to the extent that the carrying amount of goodwill exceeds the asset's implied fair value. There were no such triggering events during the fiscal years ended September 29, 2024, or September 24, 2023.

Other intangible assets consist of trademarks, trade name, franchise agreements, software, architectural designs and the customer loyalty program. Identifiable intangible assets deemed to

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

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have indefinite lives are not amortized. Identifiable intangible assets that have finite lives are amortized over their estimated useful lives. Trademarks, trade names, vendor contracts, and pre-existing franchisor contracts are indefinite lived assets. Amortization for other intangible assets is provided on straight line method over the estimated useful life of assets. Estimated life of other intangible assets are as follows:

Architectural designs	5-15 years
Computer software	5 years
Customer loyalty program	10 years
Rebranding	5 years

- j. **Impairment of Long-Lived Assets** - The carrying amount of long-lived assets, including finite-lived intangible assets related to assets acquired in business acquisitions, is reviewed whenever events or circumstances exist which indicate that the carrying value of such assets may not be recoverable, or at least annually. When such conditions exist, the Company accumulates the estimated undiscounted cash flows over the remaining life of the related assets. If such amount is less than the carrying amount of the related assets, the Company adjusts the carrying amounts of such assets to their estimated fair value.
- k. **Business Combinations** - The Company accounts for acquisitions in accordance with ASC 805, Business Combinations. The purchase price of an acquisition is measured as the aggregate fair value of the consideration transferred at the date of acquisition. The purchase price is allocated to the fair values of the tangible and intangible assets acquired and liabilities assumed, with any excess recorded as goodwill. These fair value determinations require judgment and may involve the use of significant estimates and assumptions. The purchase price allocation may be provisional during a measurement period of up to one year from the acquisition date to provide reasonable time to obtain the information necessary to identify and measure the assets acquired and liabilities assumed. Only facts and circumstances that existed as of the acquisition date are considered for subsequent adjustment to the purchase price allocation, and any such adjustment will be recognized in the period in which it is determined prior to completion of the measurement period. Transaction costs associated with acquisitions are expensed as incurred.
- l. **Loyalty Program** - Loyalty program members earn points based on the money they spend at all Company's store brand restaurants. Loyalty program members can redeem rewards, which the Company tracks on their behalf, for discounted food and beverages, promotional items, and other special in-store offers. The loyalty program is available at all Company owned and franchise locations in the United States of America and the liability for any loyalty rewards is that of the participating restaurant. Franchise agreements require that franchisees reimburse the Company currently for the costs of operating the loyalty program, including marketing, promotion, communication with, and performing member services for loyalty program members. The fees paid by franchisees for the costs of operating the loyalty program are included as a component of support and marketing fees in the consolidated statements of operations and changes in member's equity. Loyalty program liability is not recorded at year ended September 29, 2024 as the amount is immaterial.
- m. **Gift Cards** - The Company sells gift cards to customers. There are no administrative fees on unused gift cards and the gift cards do not have an expiration date. Gift card sales are recorded as a liability in the BDF account of the respective store brands to the gift card liability as a component of accounts payable and accrued expenses when sold and are recognized as revenue when either the gift card is redeemed, or the likelihood of the gift card being redeemed is remote. Gift card liabilities on September 29, 2024, totaled \$512,107 and on September 24, 2023, totaled \$486,638. Gift card liabilities are included in Accounts payable and accrued expenses in the consolidated balance sheet.

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

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- n. **Income Taxes** - The Company is a single member limited liability company and has elected to be reported as a taxable entity. As such, the Company uses the liability method of accounting for income taxes. Under this method, deferred income tax asset and liabilities are determined based on differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes and are measured using the enacted income tax rates at which the resulting income taxes are expected to be paid. All deferred income tax assets and liabilities are reported as long-term on the consolidated balance sheets. The Company files federal income taxes and also files income taxes in the majority of the states.
- o. **Uncertain Income Tax Positions** - The Company recognizes an income tax position as a benefit only if it is "more likely than not" that the income tax position would be sustained in an income tax examination, with an income tax examination being presumed to occur. The amount recognized is the largest amount of the income tax benefit that is greater than 50.00% likely of being realized on examination, with an examination being presumed to occur. For income tax positions not meeting the more-likely-than-not test, no income tax benefit is recorded. As of September 29, 2024, the Company had no amounts recognized for uncertain income tax positions in its consolidated balance sheets. The Company does not expect the total amount of unrecognized income tax benefits and uncertain tax positions to significantly change in the next 12 months. The Company's policy is to include interest and penalties as a component of income tax expense (benefit).
- p. **Limited Liability Company** - Since the Company is a limited liability company, no member, manager, agent, or employee of the Company shall be personally liable for the debts, obligations, or liabilities of the Company, whether arising in contract, tort, or otherwise, or for the acts or omissions of any other member, director, manager, agent, or employee of the Company, unless the individual has signed a specific personal guarantee. The duration of the Company is perpetual. As a limited liability company, the member's liability is limited to the amounts reflected in their respective member's equity account.
- q. **Concentration of Credit Risk** - The Company places its cash with high quality credit institutions. At times, balances may be in excess of the Federal Deposit Insurance Corporation ("FDIC") insurance limit. All accounts at an insured depository institution are insured by the FDIC up to the standard maximum deposit insurance of \$250,000 per institution. The balance in excess of the FDIC insurance limit was approximately \$203,000 at September 29, 2024.
- r. **Estimates** - The preparation of the consolidated financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenues and expenses during the reported periods. Actual results could differ from these estimates.
- s. **Stock Options** - The Company uses the Black-Scholes-Merton ("Black-Scholes") option-pricing model to estimate the fair value of the incentive stock options at the measurement date. Grant date is deemed to be the appropriate measurement date for stock options issued to employees and nonemployees. The use of the Black-Scholes option-pricing model requires the use of subjective assumptions, including the fair value and projected volatility of the underlying common stock and the expected term of the award.
- t. **Company-owned Restaurant Closure Costs and Impairments** - The Company recognizes a charge and related reserve for future lease payments associated with Company-owned restaurants that are no longer being utilized in its current operations for the leases that are not covered under ASU 2016-02, *Leases* (Topic 842), or are classified as short-term leases. The reserve is calculated using the present value of the remaining noncancelable lease payments, CAM charges or any other charges payable for the closed stores after the cease use date, less an estimate of subtenant income. If subtenant income is expected to be higher than the current lease payments, no reserve is recorded. Lease payments included in the closed store reserve are expected to be paid over the remaining terms of the respective leases. The Company's assumptions about subtenant income are based on its experience and knowledge of the area in which the closed property is located,

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

guidance received from local brokers and agents, commercial market value analysts, and existing economic conditions. As part of its analysis, the Company may acquire third-party fair value reports, which provide independent estimates of the fair values of similar rental properties. Adjustments to the closed store reserve relate primarily to changes in subtenant income and other assumptions differing from original estimates, as well as reductions to the reserve resulting from periodic lease payments. Adjustments are recorded for changes in estimates in the period in which the change becomes known.

During the fiscal year ended September 29, 2024, the Company closed two (2) Company-owned traditional locations and three (3) Store-within-A-Store ("SWAS") kiosks in grocery retail locations and during the year ended September 24, 2023, the Company closed two (2) Company-owned traditional locations.

	For the Fiscal Year Ended	
	September 29, 2024	September 24, 2023
<b>Opening balance</b>	\$ 303,455	\$ 605,609
Closures during the fiscal year	360,439	279,415
Prior reserve adjustments	56,347	(97,963)
Expenses applied during year	(376,026)	(483,606)
<b>Ending balance</b>	<b>344,215</b>	<b>303,455</b>
<b>Less: short-term liability portion</b>	(344,215)	(301,082)
<b>Long-term liability portion</b>	<b>\$ -</b>	<b>\$ 2,373</b>

## u. Leases

### **Operating Leases –**

The Company is the lessee under a non-cancelable operating lease for corporate stores which are measured in accordance with FASB ASC 842, *Leases*. The right-of-use assets and lease liabilities are measured and recorded upon lease commencement at the present value of the future minimum lease payments. As the interest rate implicit in its leases is not readily determinable, the Company has used US Treasury bond yield rates with terms which are comparable to the respective lease terms. Lease costs for lease payments are recognized on a straight-line basis over the lease term.

For certain franchised restaurants, the Company is the lessor or sublessor of properties on which certain franchisee restaurants are located. The properties are subleased to franchisees under operating leases. Rental income for these operating leases is recognized on the straight-line basis over the terms of the leases and presented separately as rental income from subleases in the consolidated statement of operations and changes in member's Equity.

Similarly, certain franchisee leases with third parties periodically require a guarantee of the franchisee/lessee performance on the lease. These guarantees range from a rolling 12-month window up to the full term of the respective lease (generally up to 10 years). The Company follows the guidance within FASB 460 - *Guarantees* with respect to these arrangements. The Company records a liability as a component of other long-term liabilities for the fair value of these guarantees at lease inception, which is adjusted throughout the duration of the guarantee. The Company determined that the fair value of its guarantees was immaterial for both fiscal years ended September 29, 2024, and September 24, 2023.

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Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

## **Finance Leases –**

With respect to finance leases, the lease liabilities are measured at amortized cost using the effective-interest method. Finance lease ROU assets are initially measured at cost, which consist of (i) initial measurement of the lease liability; (ii) lease payments made to the lessor at or before the commencement date less any lease incentives received; and (iii) initial direct costs incurred by the Company.

The finance lease ROU assets are subsequently amortized using the straight-line method from the lease commencement date to the end of useful life of the underlying asset. The amortization of the ROU assets is recognized and presented separately from interest expense on the lease liability.

- v. **Inventory** - Inventories are valued at the lower cost or net realizable value with cost determined by utilizing last cost which approximates the first-in, first-out method. Net realizable value is based on the selling price less disposal costs. Inventory is comprised of food and packaging used at restaurants operated by the Company. Spoiled inventory is written off when identified and discarded.

## **3 - PROPERTY AND EQUIPMENT**

Property and equipment consist of the following:

	<b>September 29 2024</b>	<b>September 24 2023</b>
		<i>(Reclassified)</i>
Leasehold improvements	\$ 788,234	\$ 1,249,915
Machinery and equipment	806,142	1,086,443
Computer equipment	641,368	348,420
Office equipment	6,370	4,698
Furniture and fixtures	31,024	49,890
	<u>2,273,138</u>	<u>2,739,366</u>
Less: Accumulated depreciation and amortization	<u>(1,186,471)</u>	<u>(1,044,892)</u>
	<u>\$ 1,086,667</u>	<u>\$ 1,694,474</u>

Depreciation and amortization expense related to property and equipment charged to operations was \$403,921 and \$435,871 for the fiscal years ended September 29, 2024, and September 24, 2023, respectively.

As a result of the adoption of ASC 842 in the prior year, certain assets were reclassified from Property and Equipment to Finance Lease Right-of-Use Assets. However, an amount of \$632,785 was inadvertently classified under Finance Lease Right-of-Use Assets. In 2024, this amount of \$632,785 has been reclassified back to Property and Equipment.

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

## 4 - IDENTIFIABLE INTANGIBLE ASSETS

Identifiable intangible assets and related accumulated amortization consisted of the following as of September 29, 2024:

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Carrying Value</u>
<b>Amortized identifiable intangible assets:</b>			
Customer loyalty program	\$ 9,800,000	\$ (3,292,947)	\$ 6,507,053
Goodwill	6,823,162	(1,821,232)	5,001,930
Computer software	1,406,650	(607,309)	799,341
Architectural design	491,796	(175,335)	316,461
Rebranding	365,371	(32,475)	332,896
	<u>\$ 18,886,979</u>	<u>\$ (5,929,298)</u>	<u>\$ 12,957,681</u>
<b>Unamortized identifiable intangible assets:</b>			
Trademarks/tradename	\$ 17,720,000	\$ -	\$ 17,720,000
Vendor contracts	900,000	-	900,000
	<u>\$ 18,620,000</u>	<u>\$ -</u>	<u>\$ 18,620,000</u>

Amortization expense for the fiscal year ended September 29, 2024, was \$1,351,232 and \$686,820 for intangible assets and goodwill, respectively.

Identifiable intangible assets and related accumulated amortization consisted of the following as of September 24, 2023:

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Carrying Value</u>
<b>Amortized identifiable intangible assets:</b>			
Customer loyalty program	\$ 9,800,000	\$ (2,296,838)	\$ 7,503,162
Goodwill	6,823,162	(1,134,412)	5,688,750
Computer software	1,277,410	(328,230)	949,180
Architectural design	491,796	(131,766)	360,030
Rebranding	126,628	-	126,628
	<u>\$ 18,518,996</u>	<u>\$ (3,891,246)</u>	<u>\$ 14,627,750</u>
<b>Unamortized identifiable intangible assets:</b>			
Trademarks/tradename	\$ 17,720,000	\$ -	\$ 17,720,000
Vendor contracts	900,000	-	900,000
	<u>\$ 18,620,000</u>	<u>\$ -</u>	<u>\$ 18,620,000</u>

Amortization expense for the fiscal year ended September 24, 2023, was \$1,250,485 and \$665,701 for intangible assets and goodwill, respectively.

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

Amortization expense for fiscal years subsequent to September 29, 2024, is as follows:

<u>For the Fiscal Years Ending</u>	<u>Total</u>	<u>Goodwill</u>	<u>Other Intangible Assets</u>
September 28, 2025	\$ 2,012,027	\$ 680,447	\$ 1,331,580
September 27, 2026	1,904,781	680,447	1,224,334
September 26, 2027	1,843,580	680,447	1,163,133
October 01, 2028	1,754,866	680,447	1,074,419
September 30, 2029	1,611,391	680,447	930,944
Thereafter	3,831,036	1,599,695	2,231,341
	<u>\$ 12,957,681</u>	<u>\$ 5,001,930</u>	<u>\$ 7,955,751</u>

## 5 - TERM DEBT

	<u>September 29, 2024</u>	<u>September 24, 2023</u>
On May 10, 2022, the Company entered into a credit and guaranty agreement with private lender (the "2022 Credit Agreement") with an original principal balance of \$28,000,000, with a maturity date of May 10, 2027, secured by substantially all of the Company's assets and subject to certain financial covenants. The loan is also guaranteed by the Parent. The Company shall repay the Lender a principal repayment of \$70,000 on a quarterly basis for the first year and then one quarter of 1% of the outstanding principal amount at the end of each quarter thereafter.	\$ 27,440,000	\$ 27,720,000
On September 18, 2023, the Company increased its senior debt by \$1,000,000 as its First Amendment to the 2022 Credit Agreement.	1,000,000	1,000,000
On July 25, 2023; September 6, 2023 and September 18, 2023, the company entered into three finance agreements where the Company authorizes lender to fund the principal amount directly to vendors and/or other parties in satisfaction of invoices for \$22,826, \$19,425 and \$9,587 respectively. These amounts are repayable on a monthly installment basis over a period of 12 months to 24 months expiring September 2025.	10,259	51,838
On November 17, 2023; December 6, 2023; December 20, 2023; May 21, 2024 and July 16, 2024, the company entered into five finance agreements where the Company authorizes lender to fund the principal amount directly to vendors and/or other parties in satisfaction of invoices for \$16,495, \$5,527, \$65,331, \$12,656 and \$9,109 respectively. These amounts are repayable on a monthly installment basis over a period of 12 months to 24 months expiring June 2025.	43,200	-
<b>Principal balance</b>	<u>28,493,459</u>	<u>28,771,838</u>
Unamortized deferred finance costs	(994,779)	(1,133,325)
Less: current portion	<u>(333,459)</u>	<u>(331,579)</u>
<b>Long-term debt, net of unamortized deferred finance costs</b>	<u>\$ 27,165,221</u>	<u>\$ 27,306,934</u>

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# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

Amortization of deferred finance costs totaling \$360,811 and \$300,229, is included as part of interest expense in the consolidated statements of operations and member's equity for the years ended September 29, 2024, and September 24, 2023, respectively.

Aggregate future maturities of Term Debt are as follows:

<b><i>For the Fiscal Years Ending</i></b>	
September 28, 2025	\$ 333,459
September 27, 2026	280,000
September 26, 2027	27,880,000
	<b><u>\$ 28,493,459</u></b>

## 6 - PROMISSORY NOTES

The Company entered into the following promissory note payable agreements for the fiscal years ended September 29, 2024, and September 24, 2023:

- a) On May 1, 2024, the Company received \$900,000 of funding in exchange for a secured promissory note (the "2024 Note") including loan fees of \$27,000, for a total of \$927,000. The 2024 Note is secured by the ERC receivable and was used mostly to pay the sell-side related transaction expenses. The 2024 Note was obtained from a related party, and bears interest at a rate of 10.50% compounded annually, with interest payable monthly. The principal amount of the 2024 Note is payable upon maturity, which occurs on May 1, 2025. On September 29, 2024, the balance of the 2024 Note is \$933,759, which includes \$6,759 of accrued interest.
- b) In connection with information technology related projects, the Company received on October 24, 2023 \$500,000 and on July 18, 2023 \$500,000 of funding in exchange for an unsecured promissory note (the "2023 Note") including loan fees of \$5,000, for a total of \$505,000. The 2023 Note was obtained from a related party, and bears interest at a rate of 8.75% compounded annually, with interest payable monthly. The principal amount of the 2023 Note is payable upon maturity, which occurs on January 18, 2025 and January 24, 2025, respectively. Subsequent to the year end, the maturity date of these notes has been extended to January 18, 2026 and January 24, 2026, respectively. On September 29, 2024, the balance of the 2023 Note is \$1,011,718, which includes \$1718 of accrued interest. On September 24, 2023, the balance of the 2023 Note is \$505,736, which includes \$736 of accrued interest.
- c) On May 10, 2022, in connection with the acquisition of Zoup! Systems L.L.C. and Barberitos Franchising Inc. as part of the refinancing consummated during 2022, the Company, via its Parent, received a Promissory Note of \$5,000,000 which bears interest of 10% compounded annually, with interest and principal due in full at the maturity date of December 31, 2027. On September 29, 2024, the balance on the note was \$6,306,119, including \$1,306,119 in accrued interest. On September 24, 2023, the balance on the note was \$5,697,222, including \$697,222 in accrued interest.
- d) On April 29, 2021, in connection with the acquisition of the Saladworks store located in East Norriton, PA, the purchase was payable under a promissory note agreement with E&C Salads, Inc. in an amount totaling \$325,000, payable over 32 equal monthly installments of \$10,367, including principal and interest at the rate of 1.5% annually. As of September 29, 2024, the note was repaid in full. As of September 24, 2023, the balance on the note was \$41,339, including principal and accrued interest.
- e) On December 31, 2020, in connection with the acquisition of Garbanzo Mediterranean Grill LLC, a portion of the purchase was payable under a subordinated promissory note agreement with MHS Telluride, LLC for \$350,000, which bears interest of 7% annually. Quarterly interest payments, payable in arrears, commenced January 1, 2021. Principal payment of \$175,000 was made on

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Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

January 1, 2021. The second and final payment of the \$175,000 outstanding principal balance was repaid on January 1, 2023, the maturity date. Aggregate maturities of promissory notes are as follows:

<b>For the Fiscal Years Ending</b>	
September 28, 2025	\$ 927,000
September 27, 2026	1,010,000
September 26, 2027	6,306,119
	<b>\$ 8,243,119</b>

## 7 - Income Taxes

Income tax expense consists of the following:

	<b>For the Fiscal Year Ended</b>	
	<b>September 29, 2024</b>	<b>September 24, 2023</b>
Current income tax expense	\$ 7,168	\$ 4,065
Deferred income tax expense (benefit)	(898,312)	(249,094)
Change in deferred income tax valuation allowance	898,312	249,094
<b>Income Tax Expense</b>	<b>\$ 7,168</b>	<b>\$ 4,065</b>

The difference between the federal statutory income tax rate and the Company's effective income tax rate for the fiscal year ended September 29, 2024, was primarily due to the impact of permanent differences, state income taxes, and the impact of the valuation allowance.

The difference between the federal statutory income tax rate and the Company's effective income tax rate for the fiscal year ended September 24, 2023, was primarily due to the impact of permanent differences, state income taxes and the impact of the valuation allowance.

Deferred income tax assets (liabilities) consist of the following:

	<b>September 29, 2024</b>	<b>September 24, 2023</b>
Net operating losses	\$ 3,430,809	\$ 3,024,514
Identifiable intangible assets	3,282	16,763
Allowance for doubtful accounts	32,061	31,830
Lease liability (ASC 842)	841,103	1,220,793
Other	1,281,155	1,100,952
<b>Total Deferred Income Tax Assets</b>	<b>\$ 5,588,410</b>	<b>\$ 5,394,852</b>

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Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

	September 29, 2024	September 24, 2023
Property and equipment	\$ (527,663)	\$ (882,181)
Goodwill	(23,691)	(116,144)
Prepaid expenses	(105,240)	(100,571)
Right of use assets (ASC 842)	(781,009)	(1,143,001)
Employee Retention Credit	(655,047)	(554,398)
Other	(45,782)	(46,891)
<b>Total Deferred Income Tax Liabilities</b>	<u>(2,138,432)</u>	<u>(2,843,186)</u>
<b>Net Deferred Income Tax Assets before valuation allowance</b>	3,449,978	2,551,666
Valuation allowance	<u>(3,449,978)</u>	<u>(2,551,666)</u>
<b>Net Deferred Income Tax Assets (Liabilities)</b>	<u>\$ -</u>	<u>\$ -</u>

The Company had net operating losses attributable to Federal, state, and local tax filings. As of September 29, 2024, Federal operating losses totaled approximately \$13,306,000, and state and local operating losses totaled approximately \$11,260,000. Federal net operating losses totaling approximately \$11,620,000 as of September 29, 2024, carryforward indefinitely, with the remaining carryforwards set to begin expiring in the fiscal year ending September 28, 2036.

Significant judgment is required in determining whether the Company's deferred income tax assets will be realized in full or in part. A valuation allowance is required for deferred income tax assets when it is more likely than not that all or some portion of specific deferred income tax assets will not be realized. Accordingly, as of September 29, 2024, the net deferred income tax assets have been reduced by a full valuation allowance due primarily to the fact that the Company has generated a cumulative net loss since the inception of its operations.

## 8 - BUSINESS DISPOSITION

On March 22, 2024, the Company refranchised four (4) of its Barberitos owned restaurants via an assets sale agreement to one of its franchisees for an aggregate selling price totaled \$1,140,000.

Based on the fair market value of the assets sold, the sale consideration was allocated as follows:

<i>Description</i>	<i>Amount</i>
Inventory	\$ 20,000
Machinery and Equipment	365,000
Leasehold Improvement	535,000
Furniture	40,000
<b>Total</b>	<b>960,000</b>
Transition Service Fees	180,000
<b>Total Cash Considerations</b>	<b><u>\$ 1,140,000</u></b>

## 9 - LEASES

During 2021, the Company closed its administrative offices in West Conshohocken, Pennsylvania which was under a lease set to expire on September 30, 2024. The Company relocated its headquarters to a new office in St. Petersburg, Florida on a month-to-month lease arrangement which ended in April 30, 2022. Upon vacating the St. Petersburg office, the Company established a business and mailing address in St. Petersburg, Florida. The Company was able to sublease its old administrative offices

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Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

effective June 1, 2021. The Company was responsible for its pro-rata share of real estate taxes and other operating expenses under this lease and sublease agreement during the year. The office lease was terminated on March 7, 2023.

The Company has entered various long term lease arrangements for corporate stores throughout the United States expiring at various times through 2031. As of September 29, 2024, there are 12 active leases that are classified as operating leases under ASC 842. The Company has further subleased one store.

During the fiscal year ended December 30, 2018, the Company entered into a master equipment lease agreement ("First Sale-leaseback Agreement") with a financial institution. The First Sale-leaseback Agreement allows the Company to sell individual assets to the buyer/lessor for the original purchase price of the respective asset(s) and simultaneously lease the same assets from the buyer/lessor. The maximum draw on the First Sale-leaseback Agreement is \$1,000,000 and the agreement has a 32-month term. The arrangement is accounted for as a finance lease due to a bargain purchase option at the end of the lease and due to the present value of cash flows under the lease exceeding 90.00% of the fair market of assets leased at the beginning of the lease term. The monthly payment is adjusted based upon the amounts sold and leased back. No new amounts were sold/leased under the First Sale-leaseback Agreement during the fiscal years ended September 29, 2024, and September 24, 2023.

During the fiscal year ended September 27, 2020, the Company entered into a master lease agreement ("Second Sale-leaseback Agreement") with a different financial institution. The Second Sale-leaseback Agreement allows the Company to sell individual assets to the buyer/lessor for the original purchase price of the respective asset(s) and simultaneously lease the same assets from the buyer/lessor. Assets under the Second Sale-leaseback Agreement are leased for a period of 36 months. The arrangement is accounted for as a finance lease due to a bargain purchase option at the end of the lease and also as a result of the present value of cash flows under the lease exceeding 90.00% of the fair market of assets leased at the beginning of the lease term. The monthly payment is adjusted based upon the amounts sold and leased back. During the fiscal years ended September 29, 2024, and September 24, 2023, the Company did not have any assets sold/leased under the Second Sale-leaseback Agreement.

The following table discloses the components of the Company's lease costs and other information regarding the Company's lease arrangements:

	<i>For the Fiscal Year Ending September 29, 2024</i>	<i>For the Fiscal Year Ending September 24, 2023</i>
<b><u>Lease Cost:</u></b>		
Finance lease cost:		
* Amortization of right-of-use assets	\$ 179,303	\$ 206,990
Interest on lease liabilities	138,624	262,921
Operating lease cost	1,070,058	1,254,299
Short-term lease cost	-	63,495
Variable lease cost	380,753	392,750
Sublease income	(83,516)	(67,252)
<b>Total lease cost</b>	<b>\$ 1,685,222</b>	<b>\$ 2,113,203</b>
Weighted-average remaining lease term - finance leases	1.42 Years	2.33 Years
Weighted-average remaining lease term - operating leases	4.82 Years	5.37 Years
Weighted-average discount rate - finance leases	16.70%	16.70%
Weighted-average discount rate - operating leases	3.99%	4.04%

\* Amortization of finance lease ROU assets is included as part of depreciation and amortization totaling \$179,303 and \$206,990 in the consolidated statement of operations for the year ended September 29, 2024 and September 24, 2023, respectively.

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

**\*\* Interest on finance leases liability is included as part of interest expense totaling \$138,624 and \$262,921 in the consolidated statement of operations for the year ended September 29, 2024 and September 24, 2023, respectively.**

The following table presents an analysis of lease liability maturities:

<b><i>For the Fiscal Years Ending</i></b>	<b><i>Operating Lease</i></b>	<b><i>Finance Lease</i></b>
September 28, 2025	\$ 833,503	\$ 387,473
September 27, 2026	769,636	9,888
September 26, 2027	723,612	
October 01, 2028	529,282	
September 30, 2029	393,180	
Thereafter	348,170	
Total lease payments	\$ 3,597,383	\$ 397,361
<i>Less: imputed interest</i>	313,108	48,360
Present value of lease liabilities	\$ 3,284,275	\$ 349,001
<i>Less: current maturities of lease liabilities</i>	(729,711)	(340,164)
<b>Long term lease liabilities</b>	<b>\$ 2,554,564</b>	<b>\$ 8,837</b>

## 10 - RETIREMENT PLAN

The Company has a 401(k) defined contribution plan (the "Plan"), which is an employee salary deferral plan only for the benefit of all eligible employees of the Company.

All employees of the Company who have attained age 21 and have completed one year of service are eligible to participate in the Plan. Employee salary deferrals are subject to statutory limits. Participants are immediately vested in their elective deferral contributions plus actual earnings thereon. The Company made contributions to the Plan totaling \$193,058 during the fiscal year ended September 29, 2024 and \$186,691 during the fiscal year ended September 24, 2023.

## 11 - RELATED PARTY – MANAGEMENT FEES

The Company receives management and oversight services from the Parent of the Company and is required to pay management fees of \$250,000 per fiscal year under this contract. For each of the fiscal years ended September 29, 2024, and September 24, 2023, the Company incurred \$250,000 of management fees, which is included in other expenses on the consolidated statements of operations and changes in member's equity. On September 29, 2024, an amount of \$185,915, and on September 24, 2023, an amount of \$60,915, is owed to the Parent of the Company for management and oversight services and was included in accounts payable and accrued expenses within the consolidated balance sheets.

## 12 - GOVERNMENT ASSISTANCE – EMPLOYEE RETENTION CREDITS

The Employee Retention Credits ("ERC") program, a provision of the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act"), was extended through 2021 by the American Rescue Plan Act. Initial legislation prohibited companies from obtaining funding under both the Paycheck Protection Program ("PPP") which the Company had previously obtained, and the Employee Retention Credit. However, subsequent changes permit companies to obtain assistance under both programs, provided the same wage dollars used for forgiveness under the PPP are not used in obtaining ERC funding and the company meets the ordinary eligibility criteria of the program.

For 2020, ERC claims are applied against certain payroll taxes, including an employer's share of social security taxes for wages paid between March 12, 2020, and December 31, 2020. The tax credit is 50%

# RESTAURANT Co., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 29, 2024, and September 24, 2023

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of the qualified wages up to \$10,000 per employee per quarter, limited to \$5,000 per employee for the 2020 period from March 12, 2020, through December 31, 2020.

On November 15, 2021, the Infrastructure Investment and Jobs Act was signed into law and retroactively ended the ERC on September 30, 2021. For 2021, the credit amount is limited to 70% of qualified wages up to \$10,000 per employee per calendar quarter, capped at \$7,000 per employee for each quarter.

The Company has elected to account for ERC consistent with prior treatment of PPP funding, as an in-substance grant, analogous to international Accounting Standard ("IAS") 20, *Accounting for Government Grants and Disclosure of Government Assistance*. By analogy to IAS 20, an ERC receivable is recorded upon attaining reasonable assurance an entity has or will comply with the provisions of a grant. Management made such an assessment and determination during 2023 with respect to eligibility under the provisions of the ERC program. Accordingly, as the Company had already incurred the permissible expenses in previous periods, the determination of eligibility during 2024 results in the Company's recognition of grant income and the related ERC receivable in the consolidated financial statements as of and for the year ended September 29, 2024.

For the year ended September 29, 2024, the Company did not record any grant income from the ERC compared to \$2.11 million in total grant income booked for the year ended September 24, 2023. For the year ended September 29, 2024, the Company has accrued interest amounting to \$444,176 on ERC receivables. As of the date of issuance these consolidated financial statements, the Company has submitted all ERC claims and awaits a response from the Internal Revenue Service ("IRS"). On October 10, 2024, the IRS announced they were lifting the moratorium and resuming the processing of claims received by the department.

Without entity-specific information to the contrary, a refund issued by the IRS after an entity claims the credit (generally by filing quarterly Form 941) does not necessarily indicate that the employer was entitled to the ERC. The IRS may subsequently initiate an ERC audit to recover ERC refunds that were issued, including potential penalties and interest, if the IRS determines the employer is not ERC-eligible or is ineligible for the full ERC claimed. The general statute of limitations for employment tax audits is three years, but the IRS's ERC guidance has an extended five-year statute for the third quarter of 2021.

## 13 - RECLASSIFICATION OF PRIOR YEAR PRESENTATION

Certain prior year amounts have been reclassified for consistency with the current year presentation. The reclassifications had no effect on the reported results of operations.

## 14 - STOCK OPTIONS

The Company issued non-qualified stock options to two of its key employees in accordance with the terms of the Restaurant Co., LLC 2016 Equity Incentive Plan (the "Option Plan"), providing an option to purchase the number of units of membership interests of the Company at exercise price of ten dollars per unit. Management has determined, based on the Black Scholes option pricing model, the value of the options to be immaterial, largely due to the enterprise value at the date of issuance. The total number of units granted under the Option Plan is 70,000 units, of which 25% of the options (time-based awards) vest over a defined service period. The remaining 75% vest upon achievement of certain performance criteria, including both financial performance and measurement trigger events. As of the date of these consolidated financial statements, there have been no triggering events with respect to the performance-based options, and thus no vesting. The total number of vested, time-based options awarded as of September 29, 2024, is 13,750 options with an aggregate intrinsic value of approximately \$317,000. No options were granted, exercised, or forfeited during the year ended September 29, 2024.

## 15 - LITIGATION AND CONTINGENCIES

The Company may be subject to litigation and other legal proceedings that could be time-consuming, require significant amounts of management time and result in the diversion of significant operational resources. The Company is involved in lawsuits, claims and proceedings incident to the ordinary course

# RESTAURANT Co., LLC dba WOWorks

*Notes to Consolidated Financial Statements*

*For the Fiscal Years Ended September 29, 2024, and September 24, 2023*

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of business. Based upon counsel and management's opinion, the outcome of such matters is not expected to have a material adverse effect on the Company's consolidated financial statements.

## **16 - SUBSEQUENT EVENTS**

The Company evaluated all events and transactions that occurred after September 29, 2024, through January 29, 2025, the date these consolidated financial statements were available to be issued. During this period, the Company did not have any material subsequent events and concluded no such events or transactions occurred other than as disclosed in the consolidated financial statements.

# **RESTAURANT CO., LLC dba WOWorks**

*Consolidated Financial Statements  
September 24, 2023 and September 25, 2022*

# RESTAURANT CO., LLC dba WOWorks

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors Restaurant Co., LLC dba WOWorks  
St. Petersburg, Florida

### Opinion

We have audited the accompanying consolidated financial statements of Restaurant Co., LLC (a Delaware corporation) dba WOWorks, and its Subsidiaries (collectively known hereafter as the "Company"), which comprise the consolidated balance sheets as of September 24, 2023 and September 25, 2022, and the related consolidated statements of operations and changes in member's equity, and cash flows for the fiscal years then ended, and the related notes to the consolidated financial statements (collectively known hereafter as the "financial statements").

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of September 24, 2023 and September 25, 2022, and the results of its operations and its cash flows for the fiscal years then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

A handwritten signature in black ink that reads "Zapken & Loeb LLP". The signature is written in a cursive, flowing style.

Zapken & Loeb, LLP

Woodbury, New York  
January 12, 2024

# RESTAURANT CO., LLC dba WOWorks

## Consolidated Balance Sheets

	<i>September 24, 2023</i>	<i>September 25, 2022 (Reclassified)</i>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 836,175	\$ 1,933,206
Accounts receivable, net of allowance for doubtful accounts	3,656,387	2,134,620
Employee Retention Credit receivable	2,113,603	-
Inventory	157,090	170,862
Prepaid expenses	423,244	378,376
Other current assets	81,192	96,074
<b>Total Current Assets</b>	<b>7,267,691</b>	<b>4,713,138</b>
<b>Property and Equipment - net</b>	<b>1,061,689</b>	<b>3,006,998</b>
<b>Other Assets</b>		
Identifiable intangible assets, net of accumulated amortization	27,559,000	27,963,838
Goodwill, net of accumulated amortization	5,688,750	6,354,452
Other long-term assets	109,526	231,236
Finance lease right-of-use assets	1,506,058	-
Operating lease right-of-use assets	4,357,609	-
<b>TOTAL ASSETS</b>	<b>\$ 47,550,323</b>	<b>\$ 42,269,662</b>
<b>LIABILITIES AND MEMBER'S EQUITY</b>		
<b>Current Liabilities</b>		
Accounts payable and accrued expenses	\$ 3,284,073	\$ 3,026,251
Deferred revenue	2,183,190	1,180,235
Term debt, current	331,579	280,000
Promissory notes, current	40,603	297,632
Finance lease liability, current	595,881	730,158
Operating lease liability, current	1,039,955	-
Other liabilities, current	401,078	635,258
<b>Total Current Liabilities</b>	<b>7,876,359</b>	<b>6,149,534</b>
<b>Long-Term Liabilities</b>		
Term debt, net of current portion and unamortized deferred finance costs	27,306,934	26,366,926
Promissory notes, net of current portion	6,202,958	5,232,941
Finance lease liability, net of current portion	285,446	890,962
Operating lease liability, net of current portion	3,614,233	-
Other liabilities, net of current portion	74,208	429,408
<b>Total Long-Term Liabilities</b>	<b>37,483,779</b>	<b>32,920,237</b>
<b>Member's Equity</b>	<b>2,190,185</b>	<b>3,199,891</b>
<b>TOTAL LIABILITIES AND MEMBER'S EQUITY</b>	<b>\$ 47,550,323</b>	<b>\$ 42,269,662</b>

# RESTAURANT CO., LLC dba WOWorks

## Consolidated Statements of Operations and Changes in Member's Equity

	<i>For the Fiscal Year Ended</i>	
	<i>September 24, 2023</i>	<i>September 25, 2022 (Reclassified)</i>
<b>Revenue</b>		
Franchise and royalty	\$ 10,460,874	\$ 7,593,742
Food and beverage	15,361,295	11,132,841
Support and marketing fees	8,937,993	6,728,593
Rental income from subleases	67,252	440,348
	<b>34,827,414</b>	<b>25,895,524</b>
<b>Operating Costs</b>		
Selling, general and administrative	17,658,654	13,139,601
Food and beverage	5,031,596	3,793,969
Restaurant operating	7,022,599	5,510,641
Rental expense from subleases	-	440,348
Depreciation and amortization	2,598,562	1,487,050
	<b>32,311,411</b>	<b>24,371,609</b>
<b>Income Before Other (Income) Expenses and Provision for Income Tax</b>	<b>2,516,003</b>	<b>1,523,915</b>
<b>Other (Income) Expenses</b>		
Interest expense	4,407,603	1,991,298
Grant income - Employee Retention Credit	(2,113,603)	-
Sell-side transaction expenses	720,532	-
Loss on property closures	279,415	671,924
Acquisition expenses	-	1,023,000
Management fees	250,000	250,000
Other (income) expense	(22,303)	3,402
	<b>3,521,644</b>	<b>3,939,624</b>
<b>Loss Before Provision for Income Tax</b>	<b>(1,005,641)</b>	<b>(2,415,709)</b>
<b>Provision for Income Tax</b>	<b>4,065</b>	<b>42,583</b>
<b>Net Loss</b>	<b>(1,009,706)</b>	<b>(2,458,292)</b>
<b>Member's Equity at Fiscal Year Beginning</b>	<b>3,199,891</b>	<b>5,658,183</b>
<b>Member's Equity at Fiscal Year End</b>	<b>\$ 2,190,185</b>	<b>\$ 3,199,891</b>

# RESTAURANT CO., LLC dba WOWorks

## Consolidated Statements of Cash Flows

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	<i>For the Fiscal Year Ended</i>	
	<i>September 25, 2023</i>	<i>September 26, 2022</i> <i>(Reclassified)</i>
<b>Cash Flows from Operating Activities</b>		
Net loss	\$ (1,009,706)	\$ (2,458,292)
Adjustments to reconcile net loss to net cash (used in) provided by operating activities:		
Depreciation and amortization	2,559,047	1,487,050
Right-of-use assets impairment	39,515	-
Amortization deferred financing costs	300,229	165,462
Amortization of right-of-use asset - operating lease	1,052,195	-
Loss on property closures	279,415	671,924
Interest of promissory notes added to principal outstanding	505,555	191,667
Grant income - Employee Retention Credit	(2,113,603)	-
Changes in assets and liabilities:		
<i>(Increase) decrease in:</i>		
Accounts receivable	(1,521,767)	(760,353)
Inventory	13,772	(115,833)
Prepaid expenses	(44,868)	192,358
Other current assets	14,882	50,101
Other long-term assets	121,710	(2,338)
Repayment of operating lease liabilities	(1,070,998)	-
Accounts payable and accrued expenses	257,822	526,394
Deferred revenue	1,002,955	156,831
Other liabilities	(589,380)	(23,964)
Net cash flows (used in) provided by operating activities	<u>(203,225)</u>	<u>81,007</u>
<b>Cash Flows from Investing Activities</b>		
Payments for acquisitions (Note 8)	-	(16,673,586)
Proceeds from the sales of property and equipment	-	1,940
Purchases of intangible assets	(845,646)	(352,556)
Purchases of property and equipment	(207,158)	(189,388)
Net cash flows used in investing activities	<u>(1,052,804)</u>	<u>(17,213,590)</u>
<b>Cash Flows from Financing Activities</b>		
Borrowings of term debt	1,051,838	28,000,000
Repayments of term debt	(577,567)	(13,250,000)
Payment of deferred financing costs	(80,480)	(1,518,536)
Principal payments on finance lease liabilities	(739,793)	(457,722)
Proceeds from promissory notes	505,000	-
Principal increases on promissory notes	-	4,402,643
Net cash flows provided by financing activities	<u>158,998</u>	<u>17,176,385</u>

Continued

	<i>For the Year Ended</i>	
	<u>September 25, 2023</u>	<u>September 26, 2022</u> <i>(Reclassified)</i>
<b>Net (Decrease) Increase in Cash and Cash Equivalents</b>	<b>(1,097,031)</b>	<b>\$ 43,802</b>
<b>Cash and Cash Equivalents - beginning</b>	<b>1,933,206</b>	<b>1,889,404</b>
<b>Cash and Cash Equivalents - end</b>	<b><u>\$ 836,175</u></b>	<b><u>\$ 1,933,206</u></b>
 <b>Supplemental Disclosures of Cash Flow Information</b>		
<i>Cash paid for:</i>		
Interest	<b><u>\$ 3,648,711</u></b>	<b><u>\$ 1,554,888</u></b>
Income taxes	<b><u>\$ 4,065</u></b>	<b><u>\$ 2,311</u></b>
 <b>Noncash investing and financing activities:</b>		
Property and equipment additions in capital leases	<b><u>\$ -</u></b>	<b><u>\$ 512,038</u></b>
Property and equipment write-off against prior year closing reserves	<b><u>\$ -</u></b>	<b><u>\$ 181,513</u></b>
Lease asset obtained in exchange for operating lease obligation	<b><u>\$ 5,449,319</u></b>	<b><u>\$ -</u></b>

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

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## 1 - ORGANIZATION AND NATURE OF THE BUSINESS

Restaurant Co., LLC dba WOWorks, a subsidiary of CLP Dining, LLC (the "Parent"), is a Delaware limited liability company formed on April 13, 2015, to hold the Parent's initial investment in Saladworks, LLC, a wholly owned subsidiary, and an Illinois limited liability company. The Company has continued to make acquisitions of franchises since inception. The consolidated financial statements comprise Restaurant Co., LLC, and its subsidiaries (together referred to as the "Company"). The Company is primarily involved in the franchising of different quick service restaurant concepts providing marketing strategies, organizational expertise, and site acquisition support for a network of food service franchises specializing in the sale of fresh, "better for you" food under salad, soup, Mediterranean, Southwestern and acai bowl concepts and related products, to the general public. The Company's principal market is the United States of America. Substantially all revenues are derived from franchise royalties, sales of franchise rights, marketing and support funds provided by franchisees, suppliers and vendors, food and beverage revenues from Company-owned restaurants, and sublease rentals.

As of September 24, 2023, the Company's system-wide restaurant network includes 352 locations, of which 20 are Company-owned restaurants. For the fiscal year ended September 25, 2022, the Company made three acquisitions. On October 4, 2021, the Company acquired, via an asset purchase agreement, three (3) *The Simple Greek* restaurants from RL Gyro Boarman, LLC, Gyro Hermitage, LLC, and TSG Niles LLC. All these restaurants were converted into a Garbanzo brand concept and added as Company-owned restaurants under Garbanzo Costor, LLC. Subsequently, on May 10, 2022, the Company acquired, via asset purchase agreement, Zoup! Systems L.L.C. and Barberitos Franchising Inc., the franchise business, and related trademarks, including five (5) Company-owned restaurants and formed two Delaware limited liability companies, Zoup Restaurant Co., LLC and Barberitos, LLC.

## 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- a. **Basis of Accounting** - The Company prepared the accompanying financial statements in accordance with accounting principles generally accepted in the United States of America ("GAAP"). The consolidated financial statements include the operations, assets and liabilities of the Company. In the opinion of the Company's management, the accompanying consolidated financial statements contain all adjustments, consisting of normal recurring accruals, necessary to fairly present the accompanying consolidated financial statements.
- b. **Principles of Consolidation** - The consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.
- c. **Fiscal Year** - The Company utilizes a 52 and 53-week fiscal year. Accordingly, the Company's consolidated financial statements reflected accounts and balances as of and for the fiscal year ended September 24, 2023 and September 25, 2022, are both based on 52 weeks.
- d. **Revenue Recognition** - The Company recognizes revenue in accordance with the provisions of Accounting Standards Codification ("ASC") 606 "*Revenue from Contracts with Customers*" ("ASC 606"). Under ASC 606, a performance obligation is a promise within a contract to transfer a distinct good or service to a customer. Revenue is recognized when performance obligations are satisfied, and the customer obtains control of promised good or services. The amount of revenue recognized reflects the consideration to which the Company expects to be entitled to receive in exchange for goods or services. Under the standard, a contract's transaction price is allocated to each distinct performance obligation. To determine revenue recognition for arrangements that the Company determines are within the scope of ASC 606, the Company performs the following five steps: (i) identifies the contract with a customer; (ii) identifies the performance obligations with the contract including whether they are distinct and capable of being distinct in the context of the contract; (iii) determines the transaction price; (iv) allocates the transaction price to the performance obligations in the contract; and (v) recognizes revenue when, or as, the Company satisfies each performance obligation.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

In conjunction with ASC 606, the Company has elected the practical expedient permitted Accounting Standards Update (“ASU”) 2021-02 – Franchisors – *Revenue from Contracts with Customers* (“ASU 2021-02”). This election allows the Company to treat the pre-opening services as a single performance obligation, distinct from the franchise license. Accordingly, recognition of revenues from these pre-opening services occurs upon the opening of the franchisee location.

**Franchise Fees** - Franchise fees, which are typically received prior to completion of the revenue recognition process, are non-refundable and consist of the following performance obligations:

- 1) pre-opening costs, and
- 2) the franchise licenses

In accordance with ASU 2021-02, pre-opening costs are distinct from the franchise license and grouped into one performance obligation. A portion of the total franchise initial fee, equal to the total costs of pre-opening services, is allocated to the performance obligation. Upon opening of the franchisee store location, this obligation is then deemed satisfied, and allocated revenue is recognized.

The remaining portion of the initial fee is allocated to the franchise license, and upon receipt is recorded as deferred revenue. The performance obligation for the franchise license is satisfied over the term of the agreement, which is generally 10 years. Amounts reflective of performance obligations to be recognized over time are recorded initially as deferred revenue, and subsequently recognized as income.

During the years ended September 24, 2023, and September 25, 2022, the aggregate revenues recognized over-time were approximately \$34,000 and \$45,000, respectively. These franchise fees represent the only amounts recognized over-time; all other revenues are recognized at the point-in-time at which they are earned.

#### *Accounts Receivables and Deferred Revenue –*

The following table provides information about receivables and contract liabilities (deferred revenue) from contracts with customers as of September 24, 2023, September 25, 2022, and September 26, 2021:

	<b>September 24, 2023</b>	<b>September 25, 2022</b>	<b>September 26, 2021</b>
	<u>\$ 3,656,387</u>	<u>(Reclassified)** \$ 2,134,620</u>	<u>(Reclassified)** \$ 1,279,008</u>
<b>Accounts receivable, net</b>			
<b>* Deferred revenue</b>	<u>\$ 2,183,190</u>	<u>\$ 1,180,235</u>	<u>\$ 1,023,466</u>

\* *Note* – Deferred revenue shown above is net of prepaid expenses for amounts spent on stores not yet opened as of respective balance sheet dates.

\*\* *Note* - Amounts receivable from merchant processing collections are both short term and highly liquid, and are typically converted to cash within three days of the sales transaction, and were reclassified to cash and cash equivalents

**Royalty Fees** - Franchise royalty fees include continuing fees received from the franchising of restaurants. Franchise agreements are executed for each franchise restaurant which establishes the terms of the arrangement between the Company with the franchisee. These agreements require the franchisee to pay ongoing royalties between 3.00% and 6.00% of net sales (or a minimum) as defined. As the royalties meet the criteria to be subject to the sales and usage-based royalties' exception for licenses of intellectual property, the Company recognizes royalty fees at the time of billing and does not consider royalties part of the total “transaction price” under the franchise agreement. Royalties are billed on a weekly basis and debited from the franchisee’s checking account through an ACH transaction initiated by the Company.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

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*Advertising Service Fees* - Additionally, management has determined the advertising services provided to franchisees are highly interrelated with the franchise right and therefore not distinct. As a result, revenues for advertising services are recognized when the related restaurant sales occur based on the application of the sales-based royalty exception within Topic 606. Revenues for these services are typically billed and paid weekly. These revenues are presented as franchise contributions for advertising and other services. Expenses incurred to provide these services are presented as Franchise advertising and other services expense. When revenues of an advertising cooperative exceed the related advertising expenses, advertising costs are accrued up to the amount of revenues on an annual basis.

*Brand Development Fund* - The Company utilizes a subsidiary for each store brand concept ("Brand Development Fund" or "BDF") for the purposes of administering a system-wide advertising fund for each store brand for the benefit of the franchisees. Under the Company's franchise agreements, advertising contributions received from franchisees are designated to each store brand BDF account where it must be spent on advertising, product development, marketing, and other activities to promote each store brand. BDF and each related store brand LLC are subject to a fund management agreement that provides for an agency relationship under which a designated portion of the fees received from franchisees is required to be segregated and used specifically for advertising and other brand development initiatives.

In accordance with the provisions of Topic 606, management has determined the Company acts as a principal in the transactions entered into by the advertising cooperatives it is required to consolidate based on its responsibility to define the nature of the goods or services provided and/or its responsibility to define which franchisees receive the benefit of the goods or services. Additionally, management has determined the advertising services provided to franchisees are highly interrelated with the franchise right and therefore not distinct. Franchisees remit to the Company a percentage of restaurant sales as consideration for providing the advertising services. As a result, revenues for advertising services are recognized when the related restaurant sales occur based on the application of the sales-based royalty exception within Topic 606. Revenues for these services are typically billed and paid on a weekly basis. These revenues are presented as Franchise contributions for advertising and other services. Expenses incurred to provide these services are presented as Franchise advertising and other services expense. When revenues of an advertising cooperative exceed the related advertising expenses, advertising costs are accrued up to the amount of revenues on an annual basis.

The sales-based royalty fee and sales-based advertising fee are considered variable consideration and are recognized as revenue as such sales are earned by the franchisees. Both sales-based fees qualify under the royalty constraint exception, and do not require an estimate of future transaction price. Additionally, the Company is utilizing the practical expedient available under ASC Topic 606, "Revenue from Contracts with Customers" ("Topic 606") regarding disclosure of the aggregate amount of the transaction price allocated to the performance obligations that are unsatisfied for sales-based royalties.

*Advertising Expense* – The Company makes expenditures on advertising initiatives. Advertising recorded as the obligation to contribute to the advertising fund and is accrued, generally when the associated revenue is recognized.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

Advertising Expense, which is a component of selling, general, and administrative expenses, is comprised of the following:

	For the Fiscal Year Ended	
	September 24, 2023	September 25, 2022
<b>Franchisor advertising expense</b>		
Promoting franchising	\$ 304,672	\$ 257,142
Corporate stores local marketing	90,144	214,434
<b>Total franchisor advertising expense</b>	394,816	471,576
<b>Brand development fund advertising expense</b>	1,810,893	2,034,207
<b>Total advertising expense</b>	<u>\$ 2,205,709</u>	<u>\$ 2,505,783</u>

- e. **Food and Beverage** - The Company has various agreements with food suppliers and manufacturers. The Company receives revenues from franchisee purchases in the form of administrative and merchandising fees, which are recognized when products are shipped. Food and beverage revenues related to Company-owned restaurants are recorded at the time of delivery to the store.
- f. **Cash and Cash Equivalents** - Cash and cash equivalents, if any, consist of cash on deposit with financial institutions and liquid investments with maturities at the time of purchase, of three months or less. Amounts receivable from merchant processing collections are also considered cash equivalents since they are both short term and highly liquid, and are typically converted to cash within three days of the sales transaction. The merchant processing receivables included in cash and cash equivalents totals \$191,878 on September 24, 2023, and \$151,295 on September 25, 2022.
- g. **Accounts Receivable** - Accounts receivable are recorded at their estimated realizable value after reduction for an allowance for estimated uncollectible accounts. The allowance for uncollectible accounts is determined primarily through specific identification and evaluation of past due accounts supplemented by an estimate applied to the remaining balance of past due accounts, which is based on historical experience. Accounts are deemed past due when payment has not been received within the stated time period. The Company reviews past due amounts periodically and writes off amounts for which all collection efforts are deemed to have been exhausted. The allowance for doubtful accounts was \$121,350 on September 24, 2023 and \$67,270 on September 25, 2022.
- h. **Property and Equipment** - Property and equipment are stated at cost less accumulated depreciation and amortization. Depreciation is provided on the straight-line method over the estimated useful lives of the assets. Estimated useful lives of property and equipment are as follows:

Furniture, fixtures, and equipment	5-7 years
Machinery and equipment	5-7 years
Computer equipment	5-7 years
Leasehold improvements	Over the shorter of the life of lease or useful life of the related assets

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

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- i. **Goodwill and Intangible Assets** - Goodwill represents the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recorded. The excess of the purchase price over the estimated fair value of net assets of businesses acquired in a business combination is recognized as goodwill. The Company amortizes goodwill over a ten-year period as a privately held enterprise under the provisions of ASU No. 2014-02, Intangibles - Goodwill and Other (Topic 350): *Accounting for Goodwill*.

Goodwill is assessed for impairment upon occurrence of a triggering event under the provisions of (ASU) 2021-03, Intangibles—Goodwill and Other (Topic 350): *Accounting Alternative for Evaluating Triggering Events*. Goodwill impairment is assessed with respect to trigger events annually as of the end of the reporting period. At the time a triggering event occurs, management would make a qualitative assessment is first made to determine whether it is necessary to quantitatively test goodwill for impairment. This initial assessment includes, among other things, consideration of macroeconomic conditions and financial performance. If the qualitative assessment indicates that it is more likely than not that an impairment exists, a quantitative analysis is performed by determining the fair value of each reporting unit using a combination of the income approach and the market approach. Based on the outcome of the quantitative assessments, the Company would compare the estimated fair value of each reporting unit with their respective carrying values, including goodwill. An impairment loss would be recognized to the extent that the carrying amount of goodwill exceeds the asset's implied fair value. There were no such triggering events during the fiscal years ended September 24, 2023, or September 25, 2022.

Other intangible assets consist of trademarks, trade name, franchise agreements, software, architectural designs and the customer loyalty program. Identifiable intangible assets deemed to have indefinite lives are not amortized. Identifiable intangible assets that have finite lives are amortized over their estimated useful lives. Trademarks, trade names, vendor contracts, and pre-existing franchisor contracts are indefinite lived assets. Amortization for other intangible assets is provided on straight line method over the estimated useful life of assets. Estimated life of other intangible assets are as follows:

Architectural designs	5-15 years
Computer software	5 years
Customer loyalty program	10 years

- j. **Impairment of Long-Lived Assets** - The carrying amount of long-lived assets, including finite-lived intangible assets related to assets acquired in business acquisitions, is reviewed whenever events or circumstances exist which indicate that the carrying value of such assets may not be recoverable, or at least annually. When such conditions exist, the Company accumulates the estimated undiscounted cash flows over the remaining life of the related assets. If such amount is less than the carrying amount of the related assets, the Company adjusts the carrying amounts of such assets to their estimated fair value.
- k. **Business Combinations** - The Company accounts for acquisitions in accordance with ASC 805, Business Combinations. The purchase price of an acquisition is measured as the aggregate fair value of the consideration transferred at the date of acquisition. The purchase price is allocated to the fair values of the tangible and intangible assets acquired and liabilities assumed, with any excess recorded as goodwill. These fair value determinations require judgment and may involve the use of significant estimates and assumptions. The purchase price allocation may be provisional during a measurement period of up to one year from the acquisition date to provide reasonable time to obtain the information necessary to identify and measure the assets acquired and liabilities assumed. Only facts and circumstances that existed as of the acquisition date are considered for subsequent adjustment to the purchase price allocation, and any such adjustment will be recognized in the period in which it is determined prior to completion of the measurement period. Transaction costs associated with acquisitions are expensed as incurred.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

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- i. **Loyalty Program** - Loyalty program members earn points based on the money they spend at all Company's store brand restaurants. Loyalty program members can redeem rewards, which the Company tracks on their behalf, for discounted food and beverages, promotional items, and other special in-store offers. The loyalty program is available at all Company owned and franchise locations in the United States of America and the liability for any loyalty rewards is that of the participating restaurant. Franchise agreements require that franchisees reimburse the Company currently for the costs of operating the loyalty program, including marketing, promotion, communication with, and performing member services for loyalty program members. The fees paid by franchisees for the costs of operating the loyalty program are included as a component of support and marketing fees in the consolidated statements of operations and changes in member's equity. Loyalty program liability is not recorded at year ended September 24, 2023 as the amount is immaterial.
- m. **Gift Cards** - The Company sells gift cards to customers. There are no administrative fees on unused gift cards and the gift cards do not have an expiration date. Gift card sales are recorded as a liability in the BDF account of the respective store brands to the gift card liability as a component of accounts payable and accrued expenses when sold and are recognized as revenue when either the gift card is redeemed, or the likelihood of the gift card being redeemed is remote. Gift card liabilities on September 24, 2023, totaled \$486,638 and on September 25, 2022, totaled \$684,806.
- n. **Income Taxes** - The Company is a single member limited liability company and has elected to be reported as a taxable entity. As such, the Company uses the liability method of accounting for income taxes. Under this method, deferred income tax assets and liabilities are determined based on differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes and are measured using the enacted income tax rates at which the resulting income taxes are expected to be paid. All deferred income tax assets and liabilities are reported as long-term on the consolidated balance sheets. The Company files federal income taxes and also files income taxes in the majority of the states.
- o. **Uncertain Income Tax Positions** - The Company recognizes an income tax position as a benefit only if it is "more likely than not" that the income tax position would be sustained in an income tax examination, with an income tax examination being presumed to occur. The amount recognized is the largest amount of the income tax benefit that is greater than 50.00% likely of being realized on examination, with an examination being presumed to occur. For income tax positions not meeting the more-likely-than-not test, no income tax benefit is recorded. Management believes that with few exceptions, the Company is no longer subject to income tax examinations by any income tax authorities for fiscal years prior to 2019. As of September 24, 2023, the Company had no amounts recognized for uncertain income tax positions in its consolidated balance sheets. The Company does not expect the total amount of unrecognized income tax benefits and uncertain tax positions to significantly change in the next 12 months. The Company's policy is to include interest and penalties as a component of income tax expense (benefit).
- p. **Limited Liability Company** - Since the Company is a limited liability company, no member, manager, agent, or employee of the Company shall be personally liable for the debts, obligations, or liabilities of the Company, whether arising in contract, tort, or otherwise, or for the acts or omissions of any other member, director, manager, agent, or employee of the Company, unless the individual has signed a specific personal guarantee. The duration of the Company is perpetual. As a limited liability company, the member's liability is limited to the amounts reflected in their respective member's equity account.
- q. **Concentration of Credit Risk** - The Company places its cash with high quality credit institutions. At times, balances may be in excess of the Federal Deposit Insurance Corporation ("FDIC") insurance limit. All accounts at an insured depository institution are insured by the FDIC up to the standard maximum deposit insurance of \$250,000 per institution. The balance in excess of the FDIC insurance limit was approximately \$260,000 on September 24, 2023.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

- r. **Estimates** - The preparation of the consolidated financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenues and expenses during the reported periods. Actual results could differ from these estimates.
- s. **Stock Options** - The Company uses the Black-Scholes-Merton ("Black-Scholes") option-pricing model to estimate the fair value of the incentive stock options at the measurement date. Grant date is deemed to be the appropriate measurement date for stock options issued to employees and nonemployees. The use of the Black-Scholes option-pricing model requires the use of subjective assumptions, including the fair value and projected volatility of the underlying common stock and the expected term of the award.
- t. **Company-owned Restaurant Closure Costs and Impairments** - The Company recognizes a charge and related reserve for future lease payments associated with Company-owned restaurants that are no longer being utilized in its current operations for the leases that are not covered under ASU 2016-02, *Leases* (Topic 842), or are classified as short-term leases. The reserve is calculated using the present value of the remaining noncancelable lease payments, CAM charges or any other charges payable for the closed stores after the cease use date, less an estimate of subtenant income. If subtenant income is expected to be higher than the current lease payments, no reserve is recorded. Lease payments included in the closed store reserve are expected to be paid over the remaining terms of the respective leases. The Company's assumptions about subtenant income are based on its experience and knowledge of the area in which the closed property is located, guidance received from local brokers and agents, commercial market value analysts, and existing economic conditions. As part of its analysis, the Company may acquire third-party fair value reports, which provide independent estimates of the fair values of similar rental properties. Adjustments to the closed store reserve relate primarily to changes in subtenant income and other assumptions differing from original estimates, as well as reductions to the reserve resulting from periodic lease payments. Adjustments are recorded for changes in estimates in the period in which the change becomes known.

During the fiscal year ended September 24, 2023, the Company closed two (2) Company-owned traditional locations and during the year ended September 25, 2022, the Company closed or transferred a total of seven (7) Company-owned non-traditional locations.

	<b>For the Fiscal Year Ended</b>	
	<b>September 24, 2023</b>	<b>September 25, 2022</b>
<b>Opening balance</b>	\$ 605,609	\$ 903,495
Closures during the fiscal year	279,415	671,924
Prior reserve adjustments	(123,901)	(4,133)
Expenses applied during year	(483,606)	(965,677)
<b>Ending balance</b>	<b>303,455</b>	<b>605,609</b>
<b>Less: short-term liability portion</b>	(301,082)	(535,258)
<b>Long-term liability portion</b>	<b>\$ 2,373</b>	<b>\$ 70,351</b>

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

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u. **New Accounting Standard** –ASU 2016-02, *Leases* (Topic 842)

In February 2016, the Financial Accounting Standards Board (“FASB”) issued ASU 2016-02, *Leases* (Topic 842), which supersedes existing guidance in Topic 840, *Leases*. The FASB subsequently issued the following additional ASUs, which amend and clarify Topic 842: ASU 2018-01, *Land Easement Practical Expedient for Transition to Topic 842*; ASU 2018-10, *Codification Improvements to Topic 842, Leases*; ASU 2018-11, *Leases* (Topic 842): *Targeted Improvements*; ASU 2018-20, *Narrow-scope Improvements for Lessors*; and ASU 2019-01, *Leases* (Topic 842): *Codification Improvements*. Topic 842 amends both lessor and lessee accounting with the most significant change being the requirement for lessees to recognize right-of-use (“ROU”) assets and lease liabilities on the balance sheet for operating leases. The Company also considered and applied the content included in ASU 2021-09, *Leases* (Topic 842): *Discount Rate for Lessees That Are Not Public Business Entities* in determining the appropriate discount rate and lease term as related to confirming with the ASU. Accordingly, the Company used the discount rate and remaining lease term on September 26, 2022.

The Company adopted the leasing standards effective September 26, 2022, using the modified retrospective approach with September 26, 2022, as the initial date of application. The Company elected to use all available practical expedients provided in the transition guidance. These allowed the Company to not reassess the identification, classification, and initial direct costs of lessor agreements and to use hindsight in lessee and lessor agreements for determining lease term and right-of-use asset impairment. The Company has elected not to capitalize leases with terms of less than one year and to not separate lease and non-lease components for all classes of underlying assets. Variable lease costs are expensed as incurred and are not included in the determination of lease assets or liabilities. As of September 26, 2022, adoption of Topic 842 did not result in any material adjustments to balance sheet accounts related to lessor accounting, but it did result in an increase in operating lease ROU assets of approximately \$5,449,000, an increase in operating lease liabilities of approximately \$5,686,000, on September 26, 2022, related to lessee accounting.

**Operating Leases –**

The Company is the lessee under a non-cancelable operating lease for corporate stores which are measured in accordance with FASB ASC 842, *Leases*. The ROU asset and lease liability are measured and recorded upon lease commencement at the present value of the future minimum lease payments. As the interest rate implicit in its leases is not readily determinable, the Company has used US Treasury bond yield rates with terms which are comparable to the respective lease terms. Lease costs for lease payments are recognized on a straight-line basis over the lease term.

For certain franchised restaurants, the Company is the lessor or sublessor of properties on which certain franchisee restaurants are located. The properties are subleased to franchisees under operating leases. Rental income for these operating leases is recognized on the straight-line basis over the terms of the leases.

Similarly, certain franchisee leases with third parties periodically require a guarantee of the franchisee/lessee performance on the lease. These guarantees range from a rolling 12-month window up to the full term of the respective lease (generally up to 10 years). The Company follows the guidance within ASC 460 - *Guarantees* with respect to these arrangements. The Company records a liability as a component of other long-term liabilities for the fair value of these guarantees at lease inception, which is adjusted throughout the duration of the guarantee. The Company determined that the fair value of its guarantees was immaterial for both fiscal years ended September 24, 2023, and September 25, 2022.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

## **Finance Leases –**

With respect to finance leases, the lease liabilities are measured at amortized cost using the effective-interest method. Finance lease ROU assets are initially measured at cost, which consist of (i) initial measurement of the lease liability; (ii) lease payments made to the lessor at or before the commencement date less any lease incentives received; and (iii) initial direct costs incurred by the Company.

The finance lease ROU assets are subsequently amortized using the straight-line method from the lease commencement date to the end of useful life of the underlying asset. The amortization of the ROU assets is recognized and presented separately from interest expense on the lease liability.

- v. **Inventory** - Inventories are valued at the lower cost or net realizable value with cost determined by utilizing last cost which approximates the first-in, first-out method. Net realizable value is based on the selling price less disposal costs. Inventory is comprised of food and packaging used at restaurants operated by the Company. Spoiled inventory is written off when identified and discarded.

## **3 - PROPERTY AND EQUIPMENT**

Property and equipment consist of the following:

	<b>September 24</b> <b>2023</b>	<b>September 25</b> <b>2022</b>
		<i>(Reclassified)</i>
Leasehold improvements	\$ 669,112	\$ 1,940,524
Machinery and equipment	717,052	1,612,482
Computer equipment	346,435	281,170
Office equipment	4,698	4,066
Furniture and fixtures	49,890	29,043
	<u>1,787,187</u>	<u>3,867,285</u>
Less: Accumulated depreciation and amortization	<u>(725,498)</u>	<u>(860,287)</u>
	<u><u>\$ 1,061,689</u></u>	<u><u>\$ 3,006,998</u></u>

Depreciation and amortization expense related to property and equipment charged to operations was \$435,871 and \$481,322 the fiscal years ended September 24, 2023 and September 25, 2022, respectively.

Computer software and any related accumulated amortization as of September 25, 2022, totaling \$627,175 and \$232,575, respectively, have been reclassified to identified intangible assets in conformity with 2023 presentation.

Property and equipment and any related accumulated amortization for the assets acquired under financing lease arrangements have been reclassified to Finance lease right of use asset in conformity with ASC 842 presentation requirements. The value of reclassified assets amounts to \$1,506,058 as of September 25, 2023.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

## 4 - IDENTIFIABLE INTANGIBLE ASSETS

Identifiable intangible assets and related accumulated amortization consisted of the following as of September 24, 2023:

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Carrying Value</u>
<b>Amortized identifiable intangible assets:</b>			
Customer loyalty program	\$ 9,800,000	\$ (2,296,838)	\$ 7,503,162
Goodwill	6,823,162	(1,134,412)	5,688,750
Computer software	1,277,410	(328,230)	949,180
Architectural design	491,796	(131,766)	360,030
Rebranding	126,628	-	126,628
	<u>\$ 18,518,996</u>	<u>\$ (3,891,246)</u>	<u>\$ 14,627,750</u>
<b>Unamortized identifiable intangible assets:</b>			
Trademarks/tradename	\$ 17,720,000	-	\$ 17,720,000
Vendor contracts	900,000	-	900,000
	<u>\$ 18,620,000</u>	<u>\$ -</u>	<u>\$ 18,620,000</u>

Amortization expense for the fiscal year ended September 24, 2023, was \$1,250,485 and \$665,701 for intangible assets and goodwill, respectively.

Identifiable intangible assets and related accumulated amortization consisted of the following as of September 25, 2022:

	<u>Cost</u> <i>(Reclassified)</i>	<u>Accumulated Amortization</u> <i>(Reclassified)</i>	<u>Carrying Value</u> <i>(Reclassified)</i>
<b>Amortized identifiable intangible assets:</b>			
Customer loyalty program	\$ 9,800,000	\$ (1,273,775)	\$ 8,526,225
Goodwill	6,823,162	(468,710)	6,354,452
Computer software	627,175	(143,638)	483,537
Architectural design	423,013	(88,937)	334,076
	<u>\$ 17,673,350</u>	<u>\$ (1,975,060)</u>	<u>\$ 15,698,290</u>
<b>Unamortized identifiable intangible assets:</b>			
Trademarks/tradename	\$ 17,720,000	-	\$ 17,720,000
Vendor contracts	900,000	-	900,000
	<u>\$ 18,620,000</u>	<u>\$ -</u>	<u>\$ 18,620,000</u>

Amortization expense for the fiscal year ended September 25, 2022, was \$645,047 and \$330,420 for intangible assets and goodwill, respectively.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

Amortization expense for fiscal years subsequent to September 24, 2023, is as follows:

<b><i>For the Fiscal Years Ending</i></b>	<b><i>Total</i></b>	<b><i>Goodwill</i></b>	<b><i>Intangible Assets</i></b>
September 29, 2024	\$ 1,990,948	\$ 682,316	\$ 1,308,632
September 28, 2025	1,952,329	682,316	1,270,013
September 27, 2026	1,840,517	682,316	1,158,201
September 26, 2027	1,779,940	682,316	1,097,624
September 25, 2028	1,657,761	682,316	975,445
Thereafter	5,406,255	2,277,170	3,129,085
	<u>\$ 14,627,750</u>	<u>\$ 5,688,750</u>	<u>\$ 8,939,000</u>

## 5 - TERM DEBT

	<b><u>September 24, 2023</u></b>	<b><u>September 25, 2022</u></b>
On May 10, 2022, the Company entered into a credit and guaranty agreement with private lender (the "2022 Credit Agreement") with an original principal balance of \$28,000,000, with a maturity date of May 10, 2027, secured by substantially all of the Company's assets and subject to certain financial covenants. The loan is also guaranteed by the Parent. The Company shall repay the Lender a principal repayment of \$70,000 on a quarterly basis for the first year and then one quarter of 1% of the outstanding principal amount at the end of each quarter thereafter.	\$ 27,720,000	\$ 28,000,000
On September 18, 2023, the Company increase it senior debt by \$1,000,000 as its First Amendment to the 2022 Credit Agreement.	1,000,000	-
On July 25, 2023; September 6, 2023 and September 18, 2023, the company entered into three finance agreements where the Company authorizes lender to fund the principal amount directly to vendors and/or other parties in satisfaction of invoices for \$22,826, \$19,425 and \$9,587 respectively. These amounts are repayable on a monthly installment basis over a period of 12 months to 24 months expiring September 2025.	51,838	-
<b>Principal balance</b>	<u>28,771,838</u>	<u>28,000,000</u>
Unamortized deferred finance costs	(1,133,325)	(1,353,074)
Less: current portion	<u>(331,579)</u>	<u>(280,000)</u>
<b>Long-term debt, net of unamortized deferred finance costs</b>	<u>\$ 27,306,934</u>	<u>\$ 26,366,926</u>

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

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Amortization of deferred finance costs totaling \$300,229 and \$165,462, is included as part of interest expense in the consolidated statements of operations for the years ended September 24, 2023, and September 25, 2022, respectively.

Aggregate future maturities of Term Debt are as follows:

<b><u>For the Fiscal Years Ending</u></b>		
September 29, 2024	\$	331,579
September 28, 2025		300,299
September 27, 2026		286,994
September 26, 2027		287,982
September 25, 2028		290,000
Thereafter		26,141,660
	<b><u>\$</u></b>	<b><u>27,638,513</u></b>

## 6 - PROMISSORY NOTES

The Company entered into the following promissory note payable agreements for the fiscal years ended September 24, 2023, and September 25, 2022:

- a) On July 18, 2023, in connection with information technology related projects, the Company received \$500,000 of funding in exchange for an unsecured promissory note (the "2023 Note") including loan fees of \$5,000, for a total of \$505,000. The 2023 Note was obtained from a related party, and bears interest at a rate of 8.75% compounded annually, with interest payable monthly. The principal amount of the 2023 Note is payable upon maturity, which occurs on January 18, 2025. On September 24, 2023, the balance of the 2023 Note is \$505,736, which includes \$736 of accrued interest.
- b) On May 10, 2022, in connection with the acquisition of Zoup! Systems L.L.C. and Barberitos Franchising Inc. as part of the refinancing consummated during 2022, the Company, via its Parent, received a Promissory Note of \$5,000,000 which bears interest of 10% compounded annually, with interest and principal due in full at the maturity date of December 31, 2027. On September 24, 2023, the balance on the note was \$5,697,222, including \$697,222 in accrued interest. On September 25, 2022, the balance on the note was \$5,191,667, including \$191,667 of accrued interest.
- c) On April 29, 2021, in connection with the acquisition of the Saladworks store located in East Norriton, PA, the purchase was payable under a promissory note agreement with E&C Salads, Inc. in an amount totaling \$325,000, payable over 32 equal monthly installments of \$10,367, including principal and interest at the rate of 1.5% annually. As of September 24, 2023, the balance on the note was \$41,339, including principal and accrued interest. As of September 25, 2022, the balance on the note was \$164,124, including principal and accrued interest.
- d) On December 31, 2020, in connection with the acquisition of Garbanzo Mediterranean Grill LLC, a portion of the purchase was payable under a subordinated promissory note agreement with MHS Telluride, LLC for \$350,000, which bears interest of 7% annually. Quarterly interest payments, payable in arrears, commenced January 1, 2021. Principal payment of \$175,000 was made on January 1, 2021. The second and final payment of the \$175,000 outstanding principal balance was repaid on January 1, 2023, the maturity date. On September 25, 2022, an interest amount of \$14,266 was accrued and included in the balance due on the promissory note, totaling \$189,266 in principal and interest.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

Aggregate maturities of promissory notes are as follows:

<b>For the Fiscal Years Ending</b>	
September 29, 2024	\$ 40,603
September 28, 2025	505,736
September 27, 2026	-
September 26, 2027	-
September 25, 2028	5,697,222
Thereafter	-
	<b>\$ 6,243,561</b>

## 7 - Income Taxes

Income tax expense consists of the following:

	<b>For the Fiscal Year Ended</b>	
	<b>September 24, 2023</b>	<b>September 25, 2022</b>
Current income tax expense	\$ 4,065	\$ 42,583
Deferred income tax expense (benefit)	(249,094)	(2,849,105)
Change in deferred income tax valuation allowance	249,094	2,849,105
<b>Income Tax Expense</b>	<b>\$ 4,065</b>	<b>\$ 42,583</b>

The difference between the federal statutory income tax rate and the Company's effective income tax rate for the fiscal year ended September 24, 2023, was primarily due to the impact of permanent differences, state income taxes, and the impact of the valuation allowance.

The difference between the federal statutory income tax rate and the Company's effective income tax rate for the fiscal year ended September 25, 2022, was primarily due to the impact of permanent differences, state income taxes, tax adjustments related to the prior year, and the impact of the valuation allowance.

Deferred income tax assets (liabilities) consist of the following:

	<b>September 24, 2023</b>	<b>September 25, 2022</b>
Net operating losses	\$ 3,024,514	\$ 2,695,277
Identifiable intangible assets	16,763	22,591
Allowance for doubtful accounts	31,830	18,123
Lease liability (ASC 842)	1,220,793	-
Other	1,100,952	807,420
<b>Total Deferred Income Tax Assets</b>	<b>\$ 5,394,852</b>	<b>\$ 3,543,411</b>

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

	<u>September 24, 2023</u>	<u>September 25, 2022</u>
Property and equipment	\$ (882,181)	\$ (965,636)
Goodwill	(116,144)	(147,562)
Prepaid expenses	(100,571)	(79,482)
Right of use assets (ASC 842)	(1,143,001)	-
Employee Retention Credit	(554,398)	-
Other	<u>(46,891)</u>	<u>(48,160)</u>
<b>Total Deferred Income Tax Liabilities</b>	<u>(2,843,186)</u>	<u>(1,240,840)</u>
<b>Net Deferred Income Tax Assets before valuation allowance</b>	2,551,666	2,302,571
Valuation allowance	<u>(2,551,666)</u>	<u>(2,302,571)</u>
<b>Net Deferred Income Tax Assets (Liabilities)</b>	<u>\$ -</u>	<u>\$ -</u>

The Company had net operating losses attributable to Federal, state, and local tax filings. As of September 24, 2023, Federal operating losses totaled approximately \$11,817,000, and state and local operating losses totaled approximately \$9,100,000. Federal net operating losses totaling approximately \$10,130,000 as of September 24, 2023, carryforward indefinitely, with the remaining carryforwards set to begin expiring in the fiscal year ending September 28, 2036.

Significant judgment is required in determining whether the Company's deferred income tax assets will be realized in full or in part. A valuation allowance is required for deferred income tax assets when it is more likely than not that all or some portion of specific deferred income tax assets will not be realized. Accordingly, as of September 24, 2023, the net deferred income tax assets have been reduced by a full valuation allowance due primarily to the fact that the Company has generated a cumulative net loss since the inception of its operations.

## 8 - BUSINESS ACQUISITIONS

**Zoup! Systems L.L.C.** - On May 10, 2022, the Company acquired 100% of the operating assets of the franchising operations of Zoup! Systems L.L.C., including intellectual property, trademarks, and franchise agreements, and one (1) Corporate-Owned restaurant via an asset purchase agreement. The aggregate purchase price totaled \$7,500,000 and paid cash at closing.

Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Identifiable intangible assets	\$ 5,320,000
Goodwill	2,015,000
Leasehold improvements	100,000
Machinery and equipment	50,000
Computer hardware	<u>15,000</u>
Purchase Price	<u>\$ 7,500,000</u>

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

**Barberitos Franchising Inc.** - On May 10, 2022, the Company acquired 100% of the operating assets of the franchising operations of Barberitos Franchising Inc., including intellectual property, trademarks, and franchise agreements, and four (4) Corporate-Owned restaurants via an asset purchase agreement. The aggregate purchase price totaled \$9,023,581 and paid cash at closing.

Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Identifiable intangible assets	\$ 4,500,000
Goodwill	3,660,000
Leasehold improvements	500,000
Machinery and equipment	275,000
Computer software	50,000
Computer hardware	15,000
Prepaid expenses	18,264
Security deposit on leases	5,317
Purchase Price	<u>\$ 9,023,581</u>

## 9 - LEASES

During 2021, the Company closed its administrative offices in West Conshohocken, Pennsylvania which was under a lease set to expire on September 30, 2024. The Company relocated its headquarters to a new office in St. Petersburg, Florida on a month-to-month lease arrangement which ended in April 30, 2022. Upon vacating the St. Petersburg office, the Company established a business and mailing address in St. Petersburg, Florida. The Company was able to sublease its old administrative offices effective June 1, 2021. The Company was responsible for its pro-rata share of real estate taxes and other operating expenses under this lease and sublease agreement during the year. The office lease was terminated on March 7, 2023.

The Company has entered various long term lease arrangements for corporate stores throughout the United States expiring at various times through 2031. As of September 25, 2023, there are 21 active leases that are classified as operating leases under ASC 842. The Company has further subleased one store.

During the fiscal year ended December 30, 2018, the Company entered into a master equipment lease agreement ("First Sale-leaseback Agreement") with a financial institution. The First Sale-leaseback Agreement allows the Company to sell individual assets to the buyer/lessor for the original purchase price of the respective asset(s) and simultaneously lease the same assets from the buyer/lessor. The maximum draw on the First Sale-leaseback Agreement is \$1,000,000 and the agreement has a 32-month term. The arrangement is accounted for as a finance lease due to a bargain purchase option at the end of the lease and due to the present value of cash flows under the lease exceeding 90.00% of the fair market of assets leased at the beginning of the lease term. The monthly payment is adjusted based upon the amounts sold and leased back. No new amounts were sold/leased under the First Sale-leaseback Agreement during the fiscal years ended September 25, 2023, and September 26, 2022.

During the fiscal year ended September 27, 2020, the Company entered into a master lease agreement ("Second Sale-leaseback Agreement") with a different financial institution. The Second Sale-leaseback Agreement allows the Company to sell individual assets to the buyer/lessor for the original purchase price of the respective asset(s) and simultaneously lease the same assets from the buyer/lessor. Assets under the Second Sale-leaseback Agreement are leased for a period of 36 months. The arrangement is accounted for as a finance lease due to a bargain purchase option at the end of the lease and also as a result of the present value of cash flows under the lease exceeding 90.00% of the fair market of assets leased at the beginning of the lease term. The monthly payment is adjusted based upon the amounts sold and leased back. During the fiscal years ended September 25, 2023, and September 26, 2022, the Company did not have any assets sold/leased under the Second Sale-leaseback Agreement.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

The following table discloses the components of the Company's lease costs and other information regarding the Company's lease arrangements:

	<b>For the Fiscal Year Ending September 24, 2023</b>	
<b>Lease Cost:</b>		
Finance lease cost:		
* Amortization of right-of-use assets	\$	206,990
Interest on lease liabilities		262,921
Operating lease cost		1,254,299
Short-term lease cost		63,495
Variable lease cost		392,750
Sublease income		(67,252)
<b>Total lease cost</b>	<b>\$</b>	<b>2,113,203</b>
Weighted-average remaining lease term - finance leases		2.33 Years
Weighted-average remaining lease term - operating leases		5.37 Years
Weighted-average discount rate - finance leases		16.70%
Weighted-average discount rate - operating leases		4.04%

\* Amortization of finance lease ROU assets is included as part of depreciation and amortization totaling \$2,598,562 in the consolidated statement of operations for the year ended September 24, 2023.

The following table presents an analysis of lease liability maturities:

<b>For the Fiscal Years Ending</b>	<b>Operating Lease</b>	<b>Finance Lease</b>
September 29, 2024	\$ 1,178,617	\$ 646,058
September 28, 2025	1,009,575	349,991
September 27, 2026	834,860	11,510
September 26, 2027	751,325	-
September 24, 2028	545,439	-
Thereafter	825,971	-
Total lease payments	\$ 5,145,788	\$ 1,007,559
Less: imputed interest	(491,600)	(126,232)
Present value of lease liabilities	\$ 4,654,188	\$ 881,327
Less: current maturities of lease liabilities	(1,039,955)	(595,881)
<b>Long term lease liabilities</b>	<b>\$ 3,614,233</b>	<b>\$ 285,446</b>

## 10 - RETIREMENT PLAN

The Company has a 401(k) defined contribution plan (the "Plan"), which is an employee salary deferral plan only for the benefit of all eligible employees of the Company.

All employees of the Company who have attained age 21 and have completed one year of service are eligible to participate in the Plan. Employee salary deferrals are subject to statutory limits. Participants are immediately vested in their elective deferral contributions plus actual earnings thereon. The Company made contributions to the Plan totaling \$186,691 during the fiscal year ended September 24, 2023, and \$111,302 during the fiscal year ended September 25, 2022.

## 11 - RELATED PARTY – MANAGEMENT FEES

Continued

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# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

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The Company receives management and oversight services from the Parent of the Company and is required to pay management fees of \$250,000 per fiscal year under this contract. For each of the fiscal years ended September 24, 2023, and September 25, 2022, the Company incurred \$250,000 of management fees, which is included in other expenses on the consolidated statements of operations and changes in member's equity. On September 24, 2023, an amount of \$60,915, and on September 25, 2022, an amount of \$123,419, is owed to the Parent of the Company for management and oversight services and was included in accounts payable and accrued expenses within the consolidated balance sheets.

## 12 - GOVERNMENT ASSISTANCE – EMPLOYEE RETENTION CREDITS

The Employee Retention Credits ("ERC") program, a provision of the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act"), was extended through 2021 by the American Rescue Plan Act. Initial legislation prohibited companies from obtaining funding under both the Paycheck Protection Program ("PPP") which the Company had previously obtained, and the Employee Retention Credit. However, subsequent changes permit companies to obtain assistance under both programs, provided the same wage dollars used for forgiveness under the PPP are not used in obtaining ERC funding and the company meets the ordinary eligibility criteria of the program.

For 2020, ERC claims are applied against certain payroll taxes, including an employer's share of social security taxes for wages paid between March 12, 2020, and December 31, 2020. The tax credit is 50% of the qualified wages up to \$10,000 per employee per quarter, limited to \$5,000 per employee for the 2020 period from March 12, 2020, through December 31, 2020.

On November 15, 2021, the Infrastructure Investment and Jobs Act was signed into law and retroactively ended the ERC on September 30, 2021. For 2021, the credit amount is limited to 70% of qualified wages up to \$10,000 per employee per calendar quarter, capped at \$7,000 per employee for each quarter.

The Company has elected to account for ERC consistent with prior treatment of PPP funding, as an in-substance grant, analogous to international Accounting Standard ("IAS") 20, *Accounting for Government Grants and Disclosure of Government Assistance*. By analogy to IAS 20, an ERC receivable is recorded upon attaining reasonable assurance an entity has or will comply with the provisions of a grant. Management made such an assessment and determination during 2023 with respect to eligibility under the provisions of the ERC program. Accordingly, as the Company had already incurred the permissible expenses in previous periods, the determination of eligibility during 2023 results in the Company's recognition of grant income and the related ERC receivable in the consolidated financial statements as of and for the year ended September 24, 2023.

For the year ended September 24, 2023, the Company recorded \$2.11 million in total grant income from the ERC in the consolidated statements of operations, of which \$1.87 million relates to the calendar year 2021, with the remaining \$240,000 relating to the calendar year 2020. As of the date of issuance these consolidated financial statements, the Company has submitted all ERC claims and awaits a response from the Internal Revenue Service ("IRS"), as the IRS announced a moratorium on processing new ERC claims through, at the earliest, December 31, 2023.

Without entity-specific information to the contrary, a refund issued by the IRS after an entity claims the credit (generally by filing quarterly Form 941) does not necessarily indicate that the employer was entitled to the ERC. The IRS may subsequently initiate an ERC audit to recover ERC refunds that were issued, including potential penalties and interest, if the IRS determines the employer is not ERC-eligible or is ineligible for the full ERC claimed. The general statute of limitations for employment tax audits is three years, but the IRS's ERC guidance has an extended five-year statute for the third quarter of 2021.

# RESTAURANT CO., LLC dba WOWorks

Notes to Consolidated Financial Statements

For the Fiscal Years Ended September 24, 2023, and September 25, 2022

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## 13 - RECLASSIFICATION OF PRIOR YEAR PRESENTATION

Certain prior year amounts have been reclassified for consistency with the current year presentation. The reclassifications had no effect on the reported results of operations.

## 14 - STOCK OPTIONS

The Company issued non-qualified stock options to two of its key employees in accordance with the terms of the Restaurant Co., LLC 2016 Equity Incentive Plan (the "Option Plan"), providing an option to purchase the number of units of membership interests of the Company at exercise price of ten dollars per unit. Management has determined, based on the Black Scholes option pricing model, the value of the options to be immaterial, largely due to the enterprise value at the date of issuance. The total number of units granted under the Option Plan is 70,000 units, of which 25% of the options (time-based awards) vest over a defined service period. The remaining 75% vest upon achievement of certain performance criteria, including both financial performance and measurement trigger events. As of the date of these consolidated financial statements, there have been no triggering events with respect to the performance-based options, and thus no vesting. The total number of vested, time-based options awarded as of September 24, 2023, is 11,250 options with an aggregate intrinsic value of approximately \$179,000. No options were granted, exercised, or forfeited during the year ended September 24, 2023.

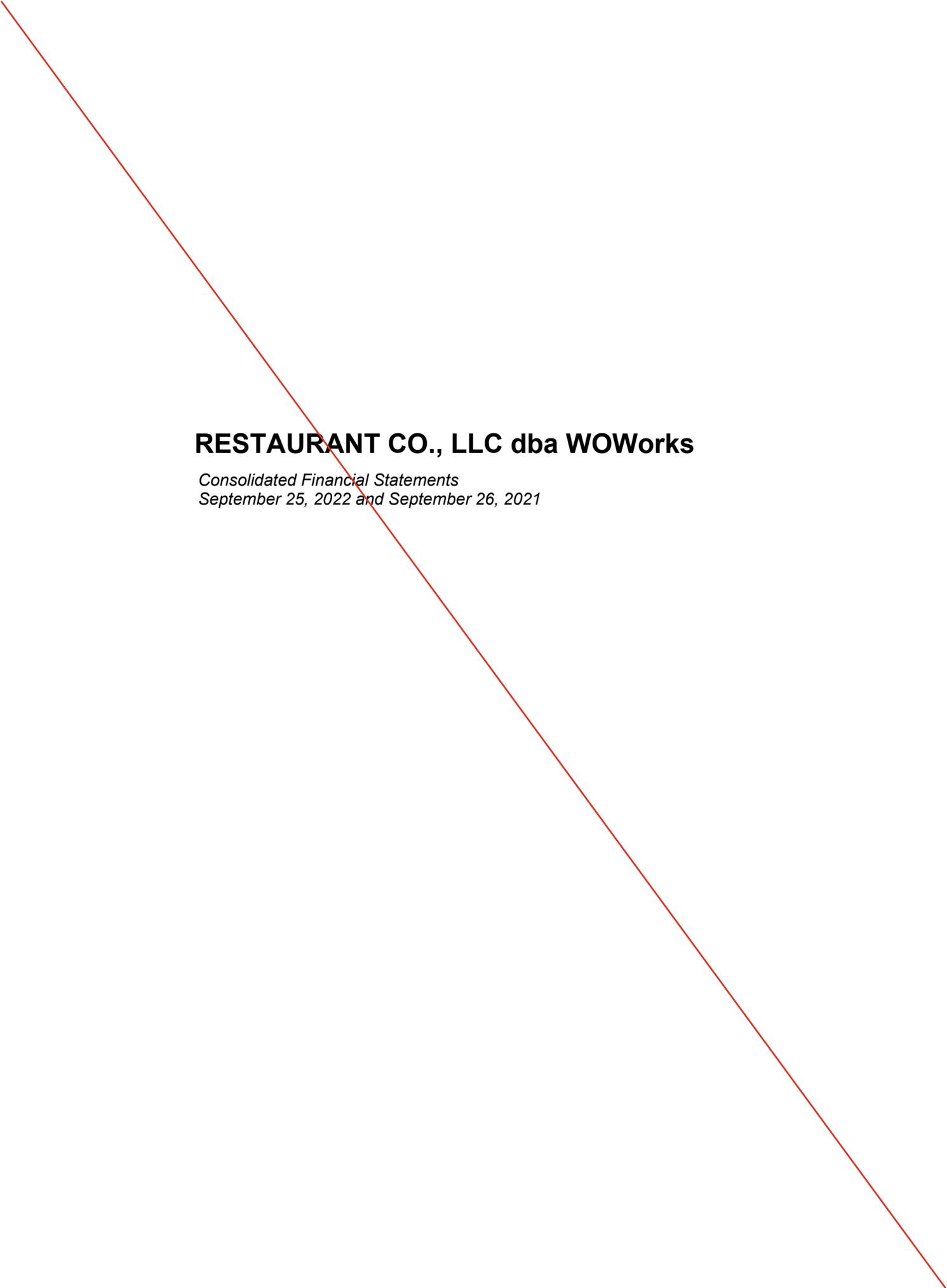
## 15 - LITIGATION AND CONTINGENCIES

The Company may be subject to litigation and other legal proceedings that could be time-consuming, require significant amounts of management time and result in the diversion of significant operational resources. The Company is involved in lawsuits, claims and proceedings incident to the ordinary course of business. Based upon counsel and management's opinion, the outcome of such matters is not expected to have a material adverse effect on the Company's consolidated financial statements.

## 16 - SUBSEQUENT EVENTS

In the past year, the Company has retained the service of an investment banker to start the process of finding a new owner to support the next phase of the growth plan of the business. In doing so, the Company received, during November 2023, several letters of intent to acquire the substantially all controlling shares of the Company including the repayment of the existing debts to outside creditors. Management anticipates finalizing a sale transaction under one of the prospective letters of intent during 2024.

The Company evaluated all events and transactions that occurred after September 24, 2023, through January 12, 2024, the date these consolidated financial statements were available to be issued. During this period, the Company did not have any material subsequent events and concluded no such events or transactions occurred other than as disclosed in the consolidated financial statements.



**RESTAURANT CO., LLC dba WOWorks**

*Consolidated Financial Statements  
September 25, 2022 and September 26, 2021*

# RESTAURANT CO., LLC dba WOWorks

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*September 25, 2022*

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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors Restaurant Co., LLC dba WOWorks  
St. Petersburg, Florida

### Opinion

We have audited the accompanying consolidated financial statements of Restaurant Co., LLC (a Delaware corporation) dba WOWorks, and its Subsidiaries (collectively known hereafter as the "Company"), which comprise the consolidated balance sheet as of September 25, 2022, and the related consolidated statements of operations and changes in member's equity, and cash flows for the year then ended, and the related notes to the consolidated financial statements (collectively known hereafter as the "financial statements").

In our opinion, the 2022 financial statements referred to above present fairly, in all material respects, the financial position of the Company as of September 25, 2022, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Prior Period Financial Statements

The financial statements of the Company as of September 26, 2021, were audited by other auditors whose report dated January 13, 2022, expressed an unmodified opinion on those statements.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

*Zapken + Loeb LLP*

Zapken & Loeb, LLP

Woodbury, New York  
April 1, 2023

# RESTAURANT CO., LLC dba WOWorks

## Consolidated Balance Sheets

	<u>September 25, 2022</u>	<u>September 26, 2021</u>
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 1,781,911	\$ 1,691,192
Accounts receivable, net of allowance for doubtful accounts	2,285,915	1,477,220
Inventory	170,862	119,773
Prepaid expenses	378,376	611,798
Other current assets	96,074	70,826
<b>Total Current Assets</b>	<b>4,713,138</b>	<b>3,970,809</b>
<b>Property and Equipment</b> - net	<b>3,824,611</b>	<b>3,110,736</b>
<b>Other Assets</b>		
Identifiable intangible assets, net of accumulated amortization	27,146,225	17,845,348
Goodwill, net of accumulated amortization	6,354,452	709,872
Other long-term assets	231,236	228,898
<b>TOTAL ASSETS</b>	<b>\$ 42,269,662</b>	<b>\$ 25,865,663</b>
<b>LIABILITIES AND MEMBER'S EQUITY</b>		
<b>Current Liabilities</b>		
Accounts payable and accrued expenses	\$ 3,026,189	\$ 2,613,530
Deferred revenue	1,180,297	1,023,466
Term debt, current	280,000	-
Promissory notes, current	297,632	300,008
Capital lease liability, current	730,158	566,562
Other liabilities, current	635,258	626,193
<b>Total Current Liabilities</b>	<b>6,149,534</b>	<b>5,129,759</b>
<b>Long-Term Liabilities</b>		
Term debt, net of current portion and unamortized deferred finance costs	26,366,926	13,250,000
Promissory notes, net of current portion	5,232,941	336,255
Capital lease liability, net of current portion	890,962	999,083
Other liabilities, net of current portion	429,408	492,383
<b>Total Long-Term Liabilities</b>	<b>32,920,237</b>	<b>15,077,721</b>
<b>Member's Equity</b>	<b>3,199,891</b>	<b>5,658,183</b>
<b>TOTAL LIABILITIES AND MEMBER'S EQUITY</b>	<b>\$ 42,269,662</b>	<b>\$ 25,865,663</b>

See notes to consolidated financial statements.

# RESTAURANT CO., LLC dba WOWorks

## Consolidated Statements of Operations and Changes in Member's Equity

	<i>For the Year Ended</i>	
	<u>September 25, 2022</u>	<u>September 26, 2021</u>
<b>Revenue</b>		
Franchise and royalty	\$ 7,593,742	\$ 5,319,205
Food and beverage	11,132,841	6,925,861
Support and marketing fees	6,728,593	4,644,218
Rental income from subleases	440,348	389,948
	<u>25,895,524</u>	<u>17,279,232</u>
<b>Operating Costs</b>		
Selling, general and administrative	13,139,337	9,628,087
Food and beverage	3,793,969	2,115,453
Restaurant operating	5,510,905	3,218,824
Rental expense from subleases	440,348	389,948
Depreciation and amortization	1,487,050	729,669
	<u>24,371,609</u>	<u>16,081,981</u>
<b>Income Before Other Expenses and Provision for Income Tax</b>	<u>1,523,915</u>	<u>1,197,251</u>
<b>Other (Income) Expenses</b>		
Interest expense	1,991,298	525,078
Loss on property closures	671,924	1,225,000
Acquisition expenses	1,023,000	1,071,805
Grant income - Paycheck Protection Program	-	(1,019,260)
Gain on bargain purchase of Garbanzo, LLC and Frutta Bowls LLC	-	(2,178,691)
Management fees	250,000	250,000
Other expense	3,402	15,148
	<u>3,939,624</u>	<u>(110,920)</u>
<b>(Loss) Income Before Provision for Income Tax</b>	<u>(2,415,709)</u>	<u>1,308,171</u>
<b>Provision for Income Tax</b>	<u>42,583</u>	<u>5,223</u>
<b>Net (Loss) Income</b>	<u>(2,458,292)</u>	<u>1,302,948</u>
<b>Member's Equity at Fiscal Year Beginning</b>	<u>5,658,183</u>	<u>1,855,235</u>
<b>Contributions from Member</b>	<u>-</u>	<u>2,500,000</u>
<b>Member's Equity at Fiscal Year End</b>	<u>\$ 3,199,891</u>	<u>\$ 5,658,183</u>

See notes to consolidated financial statements.

# RESTAURANT CO., LLC dba WOWorks

## Consolidated Statements of Cash Flows

Page 1 of 2

	<i>For the Year Ended</i>	
	<u>September 25, 2022</u>	<u>September 26, 2021</u>
<b>Cash Flows from Operating Activities</b>		
Net (loss) income	\$ (2,458,292)	\$ 1,302,948
Adjustments to reconcile net (loss) income to net cash (used in) provided by operating activities:		
Bargain purchase gain on acquisitions	-	(2,178,691)
Forgiveness of Paycheck Protection Program	-	(1,019,260)
Depreciation and amortization	1,487,050	729,669
Amortization deferred financing costs	165,462	-
Loss on property closures	671,924	1,225,000
Changes in assets and liabilities:		
<i>(Increase) decrease in:</i>		
Accounts receivable	(808,695)	(699,314)
Inventory	(115,833)	(56,841)
Prepaid expenses	192,358	53,048
Other current assets	50,101	(364)
Other long-term assets	(2,338)	(147,527)
Accounts payable and accrued expenses	621,653	1,061,757
Deferred revenue	156,831	(136,024)
Other long-term liabilities	(23,964)	47,091
Net cash flows (used in) provided by operating activities	<u>(63,743)</u>	<u>181,492</u>
<b>Cash Flows from Investing Activities</b>		
Payments for acquisitions (Note 8)	(16,673,586)	(1,629,771)
Proceeds from the sales of property and equipment	1,940	2,088
Purchases of property and equipment	(541,944)	(956,900)
Net cash flows used in investing activities	<u>(17,213,590)</u>	<u>(2,584,583)</u>
<b>Cash Flows from Financing Activities</b>		
Borrowings of term debt	28,000,000	-
Repayments of term debt	(13,250,000)	-
Payment of deferred financing costs	(1,518,536)	-
Principal payments on term debt	-	(1,194)
Principal payments on capital lease liability	(457,722)	(308,424)
Proceeds from sale-leaseback transactions	-	300,792
Principal increases (payments) on promissory notes	4,594,310	(38,737)
Proceeds from Paycheck Protection Program	-	1,019,260
Contributions from member	-	2,500,000
Net cash flows provided by financing activities	<u>17,368,052</u>	<u>3,471,697</u>

Continued

See notes to consolidated financial statements.

# RESTAURANT CO., LLC

## Consolidated Statements of Cash Flows

Page 2 of 2

Continued

	For the Year Ended	
	September 25, 2022	September 26, 2021
<b>Net Increase in Cash and Cash Equivalents</b>	<b>90,719</b>	\$ 1,068,606
<b>Cash and Cash Equivalents</b> - beginning	<b>1,691,192</b>	622,586
<b>Cash and Cash Equivalents</b> - ending	<b>1,781,911</b>	\$ 1,691,192
<b>Supplemental Disclosures of Cash Flow Information</b>		
<i>Cash paid for:</i>		
Interest	<b>\$ 1,554,888</b>	\$ 472,773
Income taxes	<b>\$ 2,311</b>	\$ -
<b>Noncash investing and financing activities:</b>		
Property and equipment additions in capital leases	<b>\$ 512,038</b>	\$ 1,042,299
Property and equipment write-off against prior year closing reserves	<b>\$ 181,513</b>	\$ -
Property and equipment additions in accounts payable	<b>\$ -</b>	\$ 24,750
Interest accrued on promissory notes	<b>\$ 191,667</b>	\$ -
Acquisition related promissory notes	<b>\$ -</b>	\$ 675,000

See notes to consolidated financial statements.

# RESTAURANT CO., LLC dba WOWorks

Consolidated Financial Statements

For the Fiscal Years Ended September 25, 2022, and September 26, 2021

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## 1 - ORGANIZATION AND NATURE OF THE BUSINESS

Restaurant Co., LLC dba WOWorks, a subsidiary of CLP Dining, LLC (the "Parent"), is a Delaware limited liability company formed on April 13, 2015, to hold the Parent's initial investment in Saladworks, LLC, a wholly owned subsidiary, and an Illinois limited liability company. The Company has continued to make acquisitions of franchises since inception. The consolidated financial statements comprise Restaurant Co., LLC, and its subsidiaries (together referred to as the "Company"). The Company is primarily involved in the franchising of different quick service restaurant concepts providing marketing strategies, organizational expertise, and site acquisition support for a network of food service franchises specializing in the sale of fresh, "better for you" food under salad, soup, Mediterranean, Southwestern and acai bowl concepts and related products, to the general public. The Company's principal market is the United States of America. Substantially all revenues are derived from franchise royalties, sales of franchise rights, marketing and support funds provided by franchisees, suppliers and vendors, food and beverage revenues from Company-owned restaurants, and sublease rentals.

As of September 25, 2022, the Company's system-wide restaurant network includes 351 locations, of which 22 are Company-owned restaurants. For the fiscal year ended September 25, 2022, the Company made three acquisitions. On October 4, 2021, the Company acquired, via an asset purchase agreement, three (3) *The Simple Greek* restaurants from RL Gyro Boarman, LLC, Gyro Hermitage, LLC, and TSG Niles LLC. All these restaurants were converted into a Garbanzo brand concept and added as Company-owned restaurants under Garbanzo Costor, LLC. Subsequently, on May 10, 2022, the Company acquired, via asset purchase agreement, Zoup! Systems L.L.C. and Barberitos Franchising Inc., the franchise business, and related trademarks, including five (5) Company-owned restaurants and formed two Delaware limited liability companies, Zoup Restaurant Co., LLC and Barberitos, LLC.

For the fiscal year ended September 26, 2021, the Company made several acquisitions starting in December 2020, by acquiring, via asset purchase agreements out of bankruptcy, the Garbanzo Mediterranean Grill, LLC business, as well as Frutta Bowls Franchising LLC business, and formed two Delaware limited liability companies, Garbanzo, LLC and SW Frutta Bowls, LLC. In addition, on April 1, 2021, the Company acquired The Simple Greek, LLC restaurant business via an asset purchase agreement, and on April 29, 2021, acquired a Saladworks restaurant located in E. Norriton, PA (see Note 8 on acquisitions).

## 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- a. **Basis of Accounting** - The Company prepared the accompanying financial statements in accordance with accounting principles generally accepted in the United States of America ("GAAP"). The consolidated financial statements include the operations, assets and liabilities of the Company. In the opinion of the Company's management, the accompanying consolidated financial statements contain all adjustments, consisting of normal recurring accruals, necessary to fairly present the accompanying consolidated financial statements.
- b. **Principles of Consolidation** - The consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.
- c. **Fiscal Year** - The Company utilizes a 52 and 53-week fiscal year. Accordingly, the Company's consolidated financial statements reflected accounts and balances as of and for the fiscal year ended September 25, 2022 and September 26, 2021, are both based on 52 weeks.

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d. **Revenue Recognition** – The Company recognizes revenue in accordance with the provisions of Accounting Standards Codification (“ASC”) 606 “Revenue from Contracts with Customers” (“ASC 606”). Under ASC 606, a performance obligation is a promise within a contract to transfer a distinct good or service to a customer. Revenue is recognized when performance obligations are satisfied, and the customer obtains control of promised good or services. The amount of revenue recognized reflects the consideration to which the Company expects to be entitled to receive in exchange for goods or services. Under the standard, a contract’s transaction price is allocated to each distinct performance obligation. To determine revenue recognition for arrangements that the Company determines are within the scope of ASC 606, the Company performs the following five steps: (i) identifies the contract with a customer; (ii) identifies the performance obligations with the contract including whether they are distinct and capable of being distinct in the context of the contract; (iii) determines the transaction price; (iv) allocates the transaction price to the performance obligations in the contract; and (v) recognizes revenue when, or as, the Company satisfies each performance obligation.

In conjunction with ASC 606, the Company has elected the practical expedient permitted Accounting Standards Update (“ASU”) 2021-02 – Franchisors – *Revenue from Contracts with Customers* (“ASU 2021-02”). This election allows the Company to treat the pre-opening services as a single performance obligation, distinct from the franchise license. Accordingly, recognition of revenues from these pre-opening services occurs upon the opening of the franchisee location.

**Franchise Fees** - Franchise fees, which are typically received prior to completion of the revenue recognition process, are non-refundable and consist of the following performance obligations:

- 1) pre-opening costs, and
- 2) the franchise licenses

In accordance with ASU 2021-02, pre-opening costs are distinct from the franchise license and grouped into one performance obligation. A portion of the total franchise initial fee, equal to the total costs of pre-opening services, is allocated to the performance obligation. Upon opening of the franchisee store location, this obligation is then deemed satisfied, and allocated revenue is recognized.

The remaining portion of the initial fee is allocated to the franchise license, and upon receipt is recorded as deferred revenue. The performance obligation for the franchise license is satisfied over the term of the agreement, which is generally 10 years. Amounts reflective of performance obligations to be recognized over time are recorded initially as deferred revenue, and subsequently recognized as income.

During the years ended September 25, 2022, and September 26, 2021, the aggregate revenues recognized over-time were approximately \$45,000 and \$8,000, respectively. These franchise fees represent the only amounts recognized over-time; all other revenues are recognized at the point-in-time at which they are earned.

#### *Receivables and Deferred Revenue* –

The following table provides information about receivables and contract liabilities (deferred revenue) from contracts with customers as of September 25, 2022, September 26, 2021, and September 27, 2020:

	<b>September 25, 2022</b>	<b>September 26, 2021</b>	<b>September 27, 2020</b>
<b>Accounts receivable, net</b>	\$ 2,285,915	\$ 1,477,220	\$ 750,394
<b>Deferred revenue</b>	\$ 1,180,297	\$ 1,023,466	\$ 787,500

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*Royalty Fees* - Franchise royalty fees include continuing fees received from the franchising of restaurants. Franchise agreements are executed for each franchise restaurant which establishes the terms of the arrangement between the Company with the franchisee. These agreements require the franchisee to pay ongoing royalties between 3.00 and 6.00% of net sales (or a minimum) as defined. As the royalties meet the criteria to be subject to the sales and usage-based royalties' exception for licenses of intellectual property, the Company recognizes royalty fees at the time of billing and does not consider royalties part of the total "transaction price" under the franchise agreement. Royalties are billed on a weekly basis and debited from the franchisee's checking account through an ACH transaction initiated by the Company.

*Advertising Service Fees* - Additionally, management has determined the advertising services provided to franchisees are highly interrelated with the franchise right and therefore not distinct. As a result, revenues for advertising services are recognized when the related restaurant sales occur based on the application of the sales-based royalty exception within Topic 606. Revenues for these services are typically billed and paid weekly. These revenues are presented as franchise contributions for advertising and other services. Expenses incurred to provide these services are presented as Franchise advertising and other services expense. When revenues of an advertising cooperative exceed the related advertising expenses, advertising costs are accrued up to the amount of revenues on an annual basis.

*Brand Development Fund* - The Company utilizes a subsidiary for each store brand concept ("Brand Development Fund" or "BDF") for the purposes of administering a system-wide advertising fund for each store brand for the benefit of the franchisees. Under the Company's franchise agreements, advertising contributions received from franchisees are designated to each store brand BDF account where it must be spent on advertising, product development, marketing, and other activities to promote each store brand. BDF and each related store brand LLC are subject to a fund management agreement that provides for an agency relationship under which a designated portion of the fees received from franchisees is required to be segregated and used specifically for advertising and other brand development initiatives.

In accordance with the provisions of Topic 606, management has determined the Company acts as a principal in the transactions entered into by the advertising cooperatives it is required to consolidate based on its responsibility to define the nature of the goods or services provided and/or its responsibility to define which franchisees receive the benefit of the goods or services. Additionally, management has determined the advertising services provided to franchisees are highly interrelated with the franchise right and therefore not distinct. Franchisees remit to the Company a percentage of restaurant sales as consideration for providing the advertising services. As a result, revenues for advertising services are recognized when the related restaurant sales occur based on the application of the sales-based royalty exception within Topic 606. Revenues for these services are typically billed and paid on a weekly basis. These revenues are presented as Franchise contributions for advertising and other services. Expenses incurred to provide these services are presented as Franchise advertising and other services expense. When revenues of an advertising cooperative exceed the related advertising expenses, advertising costs are accrued up to the amount of revenues on an annual basis.

The sales-based royalty fee and sales-based advertising fee are considered variable consideration and are recognized as revenue as such sales are earned by the franchisees. Both sales-based fees qualify under the royalty constraint exception, and do not require an estimate of future transaction price. Additionally, the Company is utilizing the practical expedient available under ASC Topic 606, "Revenue from Contracts with Customers" ("Topic 606") regarding disclosure of the aggregate amount of the transaction price allocated to the performance obligations that are unsatisfied for sales-based royalties.

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**Advertising Expense** – The Company makes expenditures on advertising initiatives. Advertising recorded as the obligation to contribute to the advertising fund and is accrued, generally when the associated revenue is recognized. Advertising Expense, which is a component of selling, general, and administrative expenses, is comprised of the following:

	For the Fiscal Year Ended	
	September 25, 2022	September 26, 2021
<b>Franchisor advertising expense</b>		
Promoting franchising	\$ 257,142	\$ 153,033
Corporate stores local marketing	214,434	92,353
<b>Total franchisor advertising expense</b>	471,576	245,386
<b>Brand development fund advertising expense</b>	2,034,207	907,356
<b>Total advertising expense</b>	<u>\$ 2,505,783</u>	<u>\$ 1,152,742</u>

- e. **Food and Beverage** - The Company has various agreements with food suppliers and manufacturers. The Company receives revenues from franchisee purchases in the form of administrative and merchandising fees, which are recognized when products are shipped. Food and beverage revenues related to Company-owned restaurants are recorded at the time of delivery to the store.
- f. **Cash and Cash Equivalents** - Cash and cash equivalents, if any, consist of cash on deposit with financial institutions and liquid investments with maturities at the time of purchase, of three months or less.
- g. **Accounts Receivable** - Accounts receivable are recorded at their estimated realizable value after reduction for an allowance for estimated uncollectible accounts. The allowance for uncollectible accounts is determined primarily through specific identification and evaluation of past due accounts supplemented by an estimate applied to the remaining balance of past due accounts, which is based on historical experience. Accounts are deemed past due when payment has not been received within the stated time period. The Company reviews past due amounts periodically and writes off amounts for which all collection efforts are deemed to have been exhausted. The allowance for doubtful accounts was \$67,270 on September 25, 2022 and September 26, 2021.
- h. **Property and Equipment** - Property and equipment are stated at cost less accumulated depreciation and amortization. Depreciation is provided on the straight-line method over the estimated useful lives of the assets. Estimated useful lives of property and equipment are as follows:

Furniture, fixtures, and equipment	5-7 years
Machinery and equipment	5-7 years
Architectural designs	10-15 years
Computer software	5 years
Computer equipment	5-7 years
Leasehold improvements	Over the shorter of the life of lease or useful life of the related assets

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- i. **Goodwill and Intangible Assets** - Goodwill represents the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recorded. The excess of the purchase price over the estimated fair value of net assets of businesses acquired in a business combination is recognized as goodwill. The Company amortizes goodwill over a ten-year period as a privately held enterprise under the provisions of ASU No. 2014-02, Intangibles - Goodwill and Other (Topic 350): *Accounting for Goodwill*.

Goodwill is assessed for impairment upon occurrence of a triggering event under the provisions of (ASU) 2021-03, Intangibles—Goodwill and Other (Topic 350): *Accounting Alternative for Evaluating Triggering Events*. Goodwill impairment is assessed with respect to trigger events annually as of the end of the reporting period. At the time a triggering event occurs, management would make a qualitative assessment is first made to determine whether it is necessary to quantitatively test goodwill for impairment. This initial assessment includes, among other things, consideration of macroeconomic conditions and financial performance. If the qualitative assessment indicates that it is more likely than not that an impairment exists, a quantitative analysis is performed by determining the fair value of each reporting unit using a combination of the income approach and the market approach. Based on the outcome of the quantitative assessments, the Company would compare the estimated fair value of each reporting unit with their respective carrying values, including goodwill. An impairment loss would be recognized to the extent that the carrying amount of goodwill exceeds the asset's implied fair value. There were no such triggering events during the fiscal years ended September 25, 2022, or September 26, 2021.

Other intangible assets consist of trademarks, trade name, franchise agreements, and the customer loyalty program. Identifiable intangible assets deemed to have indefinite lives are not amortized. Identifiable intangible assets that have finite lives are amortized over their estimated useful lives. Trademarks, trade names, vendor contracts, and pre-existing franchisor contracts are indefinite lived assets. Customer loyalty program is amortized on a straight-line basis over ten years.

- j. **Impairment of Long-Lived Assets** - The carrying amount of long-lived assets, including finite-lived intangible assets related to assets acquired in business acquisitions, is reviewed whenever events or circumstances exist which indicate that the carrying value of such assets may not be recoverable, or at least annually. When such conditions exist, the Company accumulates the estimated undiscounted cash flows over the remaining life of the related assets. If such amount is less than the carrying amount of the related assets, the Company adjusts the carrying amounts of such assets to their estimated fair value.
- k. **Leases** - For the Company's operating leases, the Company recognizes rent expenses on a straight-line basis over the terms of the leases. Accordingly, the Company records the difference between cash rent payments and the recognition of rent expenses as deferred rent liabilities, which are a component of other long-term liabilities in the consolidated balance sheets.

The Company periodically receives landlord-funded leasehold improvements that are recorded as tenant allowances, which are a component of other long-term liabilities in the consolidated balance sheets and are amortized as a reduction of rent expense over the noncancelable terms of the operating leases. There were no tenant allowances on September 25, 2022. Tenant allowances totaled \$29,112 on September 26, 2021.

For certain franchised restaurants, the Company is the lessor or sublessor of properties on which certain franchisee restaurants are located. The properties are subleased to franchisees under operating leases. Rental income and rental expense for these operating leases are recognized on the straight-line basis over the terms of the leases.

Similarly, certain franchisee leases with third parties periodically require a guarantee of the franchisee/lessee performance on the lease. These guarantees range from a rolling 12-month window

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up to the full term of the respective lease (generally up to 10 years). The Company follows the guidance within ASC 460 - Guarantees with respect to these arrangements.

The Company records a liability as a component of other long-term liabilities for the fair value of these guarantees at lease inception, which is adjusted throughout the duration of the guarantee. The Company determined that the fair value of its guarantees was immaterial for both fiscal years ended September 25, 2022 and September 26, 2021. See Note 9.

- l. **Capitalized Leases** - Capitalized leases are stated at the lesser of the present value of future minimum lease payments or the fair value of the leased property. The related amortization expense and imputed interest are charged against income in lieu of the lease rental expense. The amortization of assets under capitalized leases is calculated using the straight-line method over the term of the lease. As of September 25, 2022, the cost and accumulated amortization of assets under capitalized leases totaled \$1,338,131 and \$381,901, respectively. As of September 26, 2021, the cost and accumulated amortization of assets under capitalized leases totaled \$1,851,265 and \$508,334, respectively.
- m. **Company-owned Restaurant Closure Costs and Impairments** - The Company recognizes a charge and related reserve for future operating lease payments associated with Company-owned restaurants that are no longer being utilized in its current operations. The reserve is calculated using the present value of the remaining noncancelable lease payments after the cease use date less an estimate of subtenant income. If subtenant income is expected to be higher than the current lease payments, no reserve is recorded. Lease payments included in the closed store reserve are expected to be paid over the remaining terms of the respective leases. The Company's assumptions about subtenant income are based on its experience and knowledge of the area in which the closed property is located, guidance received from local brokers and agents, commercial market value analysts, and existing economic conditions. As part of its analysis, the Company may acquire third-party fair value reports, which provide independent estimates of the fair values of similar rental properties. Adjustments to the closed store reserve relate primarily to changes in subtenant income and other assumptions differing from original estimates, as well as reductions to the reserve resulting from periodic lease payments. Adjustments are recorded for changes in estimates in the period in which the change becomes known.

During the fiscal year ended September 25, 2022, the Company closed or transferred a total of seven (7) Company-owned non-traditional locations. For the fiscal year ended September 26, 2021, the Company made the decision to close three (3) Company-owned restaurants.

	For the Fiscal Year Ended	
	September 25, 2022	September 26, 2021
<b>Opening balance</b>	\$ 903,495	\$ 125,860
Closures during the fiscal year	671,924	1,000,000
Prior reserve adjustments	(4,133)	-
Expenses applied during year	(965,677)	(222,365)
<b>Ending balance</b>	<b>605,609</b>	<b>903,495</b>
<b>Less: short-term liability portion</b>	<b>(535,258)</b>	<b>(552,529)</b>
<b>Long-term liability portion</b>	<b>\$ 70,351</b>	<b>\$ 350,966</b>

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- n. **Business Combinations** - The Company accounts for acquisitions in accordance with ASC 805, Business Combinations. The purchase price of an acquisition is measured as the aggregate fair value of the consideration transferred at the date of acquisition. The purchase price is allocated to the fair values of the tangible and intangible assets acquired and liabilities assumed, with any excess recorded as goodwill. These fair value determinations require judgment and may involve the use of significant estimates and assumptions. The purchase price allocation may be provisional during a measurement period of up to one year from the acquisition date to provide reasonable time to obtain the information necessary to identify and measure the assets acquired and liabilities assumed. Only facts and circumstances that existed as of the acquisition date are considered for subsequent adjustment to the purchase price allocation, and any such adjustment will be recognized in the period in which it is determined prior to completion of the measurement period. Transaction costs associated with acquisitions are expensed as incurred.
- o. **Loyalty Program** - Loyalty program members earn points based on the money they spend at all Company's store brand restaurants. Loyalty program members can redeem rewards, which the Company tracks on their behalf, for discounted food and beverages, promotional items, and other special in-store offers. The loyalty program is available at all Company owned and franchise locations in the United States of America and the liability for any loyalty rewards is that of the participating restaurant. Franchise agreements require that franchisees reimburse the Company currently for the costs of operating the loyalty program, including marketing, promotion, communication with, and performing member services for loyalty program members. The fees paid by franchisees for the costs of operating the loyalty program are included as a component of support and marketing fees in the consolidated statements of operations and changes in member's equity.
- p. **Gift Cards** - The Company sells gift cards to customers. There are no administrative fees on unused gift cards and the gift cards do not have an expiration date. Gift card sales are recorded as a liability in the BDF account of the respective store brands to the gift card liability as a component of accounts payable and accrued expenses when sold and are recognized as revenue when either the gift card is redeemed, or the likelihood of the gift card being redeemed is remote. Gift card liabilities on September 25, 2022, totaled \$684,806 and on September 26, 2021, totaled \$176,618.
- q. **Income Taxes** - The Company is a single member limited liability company and has elected to be reported as a taxable entity. As such, the Company uses the liability method of accounting for income taxes. Under this method, deferred income tax assets and liabilities are determined based on differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes and are measured using the enacted income tax rates at which the resulting income taxes are expected to be paid. All deferred income tax assets and liabilities are reported as long-term on the consolidated balance sheets. The Company files federal income taxes and also files income taxes in the majority of the states.
- r. **Uncertain Income Tax Positions** - The Company recognizes an income tax position as a benefit only if it is "more likely than not" that the income tax position would be sustained in an income tax examination, with an income tax examination being presumed to occur. The amount recognized is the largest amount of the income tax benefit that is greater than 50.00% likely of being realized on examination, with an examination being presumed to occur. For income tax positions not meeting the more-likely-than-not test, no income tax benefit is recorded. Management believes that with few exceptions, the Company is no longer subject to income tax examinations by any income tax authorities for fiscal years prior to 2019. As of September 26, 2022, the Company had no amounts recognized for uncertain income tax positions in its consolidated balance sheets. The Company does not expect the total amount of unrecognized income tax benefits and uncertain tax positions to significantly change in the next 12 months. The Company's policy is to include interest and penalties as a component of income tax expense (benefit).

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- s. **Limited Liability Company** - Since the Company is a limited liability company, no member, manager, agent, or employee of the Company shall be personally liable for the debts, obligations, or liabilities of the Company, whether arising in contract, tort, or otherwise, or for the acts or omissions of any other member, director, manager, agent, or employee of the Company, unless the individual has signed a specific personal guarantee. The duration of the Company is perpetual. As a limited liability company, the member's liability is limited to the amounts reflected in their respective member's equity account.
- t. **Concentration of Credit Risk** - The Company places its cash with high quality credit institutions. At times, balances may be in excess of the Federal Deposit Insurance Corporation ("FDIC") insurance limit. All accounts at an insured depository institution are insured by the FDIC up to the standard maximum deposit insurance of \$250,000 per institution. The balance in excess of the FDIC insurance limit was approximately \$800,000 on September 25, 2022.
- u. **Estimates** - The preparation of the consolidated financial statements in accordance with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenues and expenses during the reported periods. Actual results could differ from these estimates.
- v. **Inventory** - Inventories are valued at the lower cost or net realizable value with cost determined by utilizing last cost which approximates the first-in, first-out method. Net realizable value is based on the selling price less disposal costs. Inventory is comprised of food and packaging used at restaurants operated by the Company. Spoiled inventory is written off when identified and discarded.

### 3 - PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	<u>September 25</u> <u>2022</u>	<u>September 25</u> <u>2021</u>
Leasehold improvements	\$ 1,940,524	\$ 1,828,035
Machinery and equipment	1,612,482	1,400,880
Architectural design	423,013	376,547
Computer software	627,175	321,085
Computer equipment	281,170	178,116
Office equipment	4,066	-
Furniture and fixtures	29,043	50,270
	<u>4,917,473</u>	<u>4,154,933</u>
Less: Accumulated depreciation and amortization	<u>(1,092,862)</u>	<u>(1,044,197)</u>
	<u>\$ 3,824,611</u>	<u>\$ 3,110,736</u>

Depreciation and amortization expense related to property and equipment charged to operations was \$607,246 and \$485,598 for the fiscal years ended September 25, 2022 and September 26, 2021, respectively.

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## 4 - IDENTIFIABLE INTANGIBLE ASSETS

Identifiable intangible assets and related accumulated amortization consisted of the following as of September 25, 2022:

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Carrying Value</u>
<b>Amortized identifiable intangible assets:</b>			
Customer loyalty program	\$ 9,800,000	\$ (1,273,775)	\$ 8,526,225
Goodwill	6,823,162	(468,710)	6,354,452
	<u>\$ 16,623,162</u>	<u>\$ (1,742,485)</u>	<u>\$ 14,880,677</u>
<b>Unamortized identifiable intangible assets:</b>			
Trademarks/tradename	\$ 17,720,000	\$ -	\$ 17,720,000
Vendor contracts	900,000	-	900,000
	<u>\$ 18,620,000</u>	<u>\$ -</u>	<u>\$ 18,620,000</u>

Amortization expense for the fiscal year ended September 25, 2022, was \$519,123 and \$330,420 for intangible assets and goodwill, respectively.

Identifiable intangible assets and related accumulated amortization consisted of the following as of September 26, 2021:

	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Carrying Value</u>
<b>Amortized identifiable intangible assets:</b>			
Customer loyalty program	\$ 2,400,000	\$ (754,652)	\$ 1,645,348
Goodwill	848,162	(138,290)	709,872
	<u>\$ 3,248,162</u>	<u>\$ (892,942)</u>	<u>\$ 2,355,220</u>
<b>Unamortized identifiable intangible assets:</b>			
Trademarks/tradename	\$ 15,300,000	\$ -	\$ 15,300,000
Vendor contracts	900,000	-	900,000
	<u>\$ 16,200,000</u>	<u>\$ -</u>	<u>\$ 16,200,000</u>

Amortization expense for the fiscal year ended September 26, 2021, was \$173,096 and \$173,096 for intangible assets and goodwill, respectively.

Amortization expense for fiscal years subsequent to September 25, 2022, is as follows:

<u>For the Fiscal Years Ending</u>	<u>Total</u>	<u>Goodwill</u>	<u>Intangible Assets</u>
September 24, 2023	\$ 1,662,316	\$ 682,316	\$ 980,000
September 29, 2024	1,662,316	682,316	980,000
September 28, 2025	1,631,363	682,316	949,047
September 27, 2026	1,552,316	682,316	870,000
September 26, 2027	1,552,316	682,316	870,000
Thereafter	6,820,050	2,942,871	3,877,179
	<u>\$ 14,880,677</u>	<u>\$ 6,354,451</u>	<u>\$ 8,526,226</u>

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## 5 - TERM DEBT

	<u>September 25, 2022</u>	<u>September 26, 2021</u>
On May 10, 2022, the Company entered into a credit and guaranty agreement with private lender (the "2022 Credit Agreement") with an original principal balance of \$28,000,000, with a maturity date of May 10, 2027, secured by substantially all of the Company's assets. The loan is also guaranteed by the Parent.	\$ 28,000,000	\$ -
Principal is repayable quarterly based on amortization rate of 1.0% per year. The interest is based on the either the Federal Reserve Bank rate or Secured Overnight Financing Rate ("SOFR") plus a 7.25% margin, subject to a 1% floor rate and credit adjustment rate of 0.1%. The effective interest rate was approximately 10.5% as of September 25, 2022. As of September 25, 2022, the Company was in compliance with the financial and non-financial covenants included in the 2022 Credit Agreement.		
On January 29, 2020, the Company and the Parent entered into a loan agreement with a financial institution with an original principal balance of \$12,500,000, and an initial maturity date of October 7, 2021, which was extended through March 31, 2023. Interest was based on a 6-month London Interbank Offered Rate ("LIBOR") plus an applicable margin of 1.75%. This loan was repaid in connection with the Company obtaining financing under the 2022 Credit Agreement.	-	12,500,000
On April 1, 2020, the Company and the Parent entered into an additional borrowing agreement with a financial institution with an original principal balance of \$750,000, and an initial maturity date of October 7, 2021, which was extended through March 31, 2023. Interest was based on a 6-month LIBOR plus an applicable margin of 1.75%. This loan was repaid in connection with the Company obtaining financing under the 2022 Credit Agreement.	-	750,000
<b>Principal balance</b>	<u>28,000,000</u>	<u>13,250,000</u>
Unamortized deferred finance costs	(1,353,074)	-
Less: current portion	<u>(280,000)</u>	<u>-</u>
<b>Long-term debt, net of unamortized deferred finance costs</b>	<u><u>\$ 26,366,926</u></u>	<u><u>\$ 13,250,000</u></u>

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# RESTAURANT CO., LLC dba WOWorks

Consolidated Financial Statements

For the Fiscal Years Ended September 25, 2022, and September 26, 2021

Aggregate future maturities of Term Debt are as follows:

<b>For the Fiscal Years Ending</b>	
September 24, 2023	\$ 280,000
September 29, 2024	277,200
September 28, 2025	274,428
September 27, 2026	271,684
September 26, 2027	268,967
Thereafter	26,627,721
	<b>\$ 28,000,000</b>

As a result of the economic uncertainty stemming from the impact of the coronavirus, the Company received two Paycheck Protection Program ("PPP") loans in the principal amounts of \$728,300 on April 28, 2020, and \$1,019,260 on February 22, 2021, from the United States of America Small Business Administration ("SBA"). The PPP loans had a stated interest rate of 1.00% per annum and no payments of principal or interest are required until the end of a statutorily provided deferral period, which occurs when the SBA concludes on the amount of the loan that will be forgiven. The contractual maturity dates of these loans was February 22, 2026, and April 28, 2022, respectively. Forgiveness under the provisions of the PPP was obtained for both loans, with the first round forgiven during 2021, and the second forgiven during 2022.

The Company has elected to account for its PPP loan as an in-substance grant, analogous to International Accounting Standard ("IAS") 20, *Accounting for Government Grants and Disclosure of Government Assistance*. Under IAS 20, the PPP loan proceeds were initially recorded as a deferred grant income liability and subsequently recognized on a systematic basis into other income as the related permissible expenses were incurred and forgiveness of the loan was reasonably assured. The first round of the PPP funding was recognized as grant income during the fiscal year 2020, as the related expenses were incurred during that fiscal year. The PPP loan received on February 22, 2021, was recognized as grant income of \$1,019,260 as a component of other income in the consolidated statements of operations and changes in member's equity consistent with the amount of qualifying expenses incurred during the fiscal year ended September 26, 2021. Cash inflows and cash outflows from the PPP loan are classified as operating cash flows.

## 6 - PROMISSORY NOTES

The Company entered into the following promissory note payable agreements for the fiscal years ended September 25, 2022, and September 26, 2021:

- On May 10, 2022, in connection with the acquisition of Zoup! Systems L.L.C. and Barberitos Franchising Inc. as part of the refinancing, the Company, via its Parent, received a Promissory Note of \$5,000,000 which bears interest of 10% compounded annually, with interest and principal due in full at the maturity date of December 31, 2027. On September 25, 2022, the balance on the note was \$5,191,667, including \$191,667 in accrued interest.
- On April 29, 2021, in connection with the acquisition of the Saladworks store located in E. Norriton, PA, the purchase was payable under a promissory note agreement with E&C Salads, Inc. for the amount of \$325,000 payable in 32 equal monthly installments of \$10,367, including principal and interest at the rate of 1.5% annually. As of September 26, 2022, the balance on the note was \$164,124, including \$218 in accrued interest with a current portion due on the promissory note of \$122,784 in principal and interest. As of September 26, 2021, the balance on the note was \$285,403, including \$321 in accrued interest with a current portion due on the promissory note of \$121,279 in principal and interest.

# RESTAURANT CO., LLC dba WOWorks

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c) On December 31, 2020, in connection with the acquisition of Garbanzo Mediterranean Grill LLC, a portion of the purchase was payable under a subordinated promissory note agreement with MHS Telluride, LLC for the amount of \$350,000, which bears interest of 7.0% annually. Quarterly interest payments, payable in arrears, commenced January 1, 2021. Principal payment of \$175,000 was made on January 1, 2021. The second and final payment of the \$175,000 outstanding principal balance was repaid on January 1, 2023, the maturity date. On September 25, 2022, an interest amount of \$14,266 was accrued and included in the current portion due on the promissory note, totaling \$189,266 in principal and interest. On September 26, 2021, an interest amount of \$18,988 was accrued and included in the current portion due on promissory note, totaling \$193,988 in principal and interest.

Aggregate maturities of promissory notes are as follows:

<b>For the Fiscal Years Ending</b>	
September 24, 2023	\$ 297,632
September 29, 2024	41,274
September 28, 2025	-
September 27, 2026	-
September 26, 2027	5,191,667
Thereafter	-
	<b>\$ 5,530,573</b>

## 7 - Income Taxes

Income tax expense consists of the following:

	<b>For the Fiscal Year Ended</b>	
	<b>September 25, 2022</b>	<b>September 26, 2021</b>
Current income tax expense	\$ 42,583	\$ 5,223
Deferred income tax expense (benefit)	(2,849,105)	1,881,005
Change in deferred income tax valuation allowance	2,849,105	(1,881,005)
<b>Income Tax Expense</b>	<b>\$ 42,583</b>	<b>\$ 5,223</b>

The difference between the federal statutory income tax rate and the Company's effective income tax rate for the fiscal year ended September 25, 2022, was primarily due to the impact of permanent differences, state income taxes, tax adjustments related to the prior year and the impact of the valuation allowance.

The difference between the federal statutory income tax rate and the Company's effective income tax rate for the fiscal year ended September 26, 2021, was primarily due to the impact of permanent differences, the impact of state income taxes, and the impact of the valuation allowance.

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Deferred income tax assets (liabilities) consist of the following:

	<u>September 25, 2022</u>	<u>September 26, 2021</u>
Net operating losses	\$ 2,695,277	\$ 260,231
Identifiable intangible assets	22,591	98,472
Allowance for doubtful accounts	18,123	18,329
Other	807,420	586,737
<b>Total Deferred Income Tax Assets</b>	<u>3,543,411</u>	<u>963,769</u>
Property and equipment	(965,636)	(904,217)
Goodwill	(147,562)	(39,393)
Prepaid expenses	(79,482)	(20,159)
Other	(48,160)	-
<b>Total Deferred Income Tax Liabilities</b>	<u>(1,240,840)</u>	<u>(963,769)</u>
<b>Net Deferred Income Tax Assets before valuation allowance</b>	2,302,571	-
Valuation allowance	(2,302,571)	-
<b>Net Deferred Income Tax Assets (Liabilities)</b>	<u>\$ -</u>	<u>\$ -</u>

The Company had net operating losses attributable to Federal, state, and local tax filings. As of September 25, 2022, Federal operating losses totaled approximately \$10,249,000, and state and local operating losses totaled approximately \$9,069,000. Federal net operating losses totaling approximately \$8,561,000 as of September 25, 2022, carryforward indefinitely, with the remaining carryforwards set to begin expiring in the fiscal year ending September 28, 2036.

Significant judgment is required in determining whether the Company's deferred income tax assets will be realized in full or in part. A valuation allowance is required for deferred income tax assets when it is more likely than not that all or some portion of specific deferred income tax assets will not be realized. Accordingly, as of September 25, 2022, the net deferred income tax assets have been reduced by a full valuation allowance due primarily to the fact that the Company has generated a cumulative net loss since the inception of its operations.

## 8 - BUSINESS ACQUISITIONS

**Zoup! Systems L.L.C.** - On May 10, 2022, the Company acquired 100% of the operating assets of the franchising operations of Zoup! Systems L.L.C., including intellectual property, trademarks, and franchise agreements, and one (1) Corporate-Owned restaurant via an asset purchase agreement. The aggregate purchase price totaled \$7,500,000 and paid cash at closing.

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Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Identifiable intangible assets	\$ 5,320,000
Goodwill	2,015,000
Leasehold improvements	100,000
Machinery and equipment	50,000
Computer hardware	15,000
Purchase Price	<u>\$ 7,500,000</u>

**Barberitos Franchising Inc.** - On May 10, 2022, the Company acquired 100% of the operating assets of the franchising operations of Barberitos Franchising Inc., including intellectual property, trademarks, and franchise agreements, and four (4) Corporate-Owned restaurants via an asset purchase agreement. The aggregate purchase price totaled \$9,023,581 and paid cash at closing.

Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Identifiable intangible assets	\$ 4,500,000
Goodwill	3,660,000
Leasehold improvements	500,000
Machinery and equipment	275,000
Computer software	50,000
Computer hardware	15,000
Prepaid expenses	18,264
Security deposit on leases	5,317
Purchase Price	<u>\$ 9,023,581</u>

**RL Gyro Boarman, LLC, Gyro Hermitage, LLC, and TSG Niles LLC** – On October 4, 2021, the Company acquired, via an asset purchase agreement, substantially all the assets related to the operations of three (3) *The Simple Greek* restaurants owned by a group of investors. Each restaurant operates as a separate limited liability company. The aggregate purchase price totaled \$450,000, of which \$150,000 was paid at closing, with the remaining balance deferred over three (3) years with quarterly payments of \$25,000 which commenced January 1, 2022.

Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Machinery and equipment	\$ 150,000
Goodwill	300,000
Purchase Price	<u>\$ 450,000</u>

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**E&C, LLC** - On April 29, 2021, the Company acquired 100% of the operating assets of the restaurant operations of E&C, LLC for a Saladworks restaurant located in E. Norriton, PA via an asset purchase agreement. The purchase price of \$325,000 was payable under a promissory note in thirty-two (32) equal monthly installments beginning May 29, 2021.

Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Goodwill	\$ 175,000
Leasehold improvement	100,000
Furniture, fixtures, and equipment	50,000
Purchase Price	<u>\$ 325,000</u>

**The Simple Greek** - On April 1, 2021, the Company acquired 100% of the operating assets of the franchising operations of The Simple Greek, LLC including intellectual property, trademarks, and franchise agreements out of financial distress via an asset purchase agreement. The purchase price was \$380,000, of which \$130,000 was paid at closing, with the remaining balance of \$250,000 paid on March 31, 2022, based on the projected 12 months sales level after closing.

Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Identifiable intangible assets	\$ 1,300,000
Gain on bargain purchase	<u>(920,000)</u>
Purchase Price	<u>\$ 380,000</u>

**Frutta Bowls Franchising, LLC** - On December 28, 2020, the Company acquired 100% of the operating assets of the franchising operations of Frutta Bowls Franchising, LLC including intellectual property, trademarks, and franchise agreements out of financial distress via an asset purchase agreement. The purchase price of \$693,879 was paid at closing.

Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Identifiable intangible assets	\$ 1,100,000
Gain on bargain purchase	<u>(406,121)</u>
Purchase Price	<u>\$ 693,879</u>

**Garbanzo Grill Mediterranean LLC** - On December 21, 2020, the Company acquired 100% of the operating assets of the franchising operations of Garbanzo Mediterranean Grill LLC, including intellectual property, trademarks, and franchise agreements, and five (5) Corporate-Owned restaurants out of bankruptcy via an asset purchase agreement. The aggregate purchase price totaled \$907,092, of which an amount of \$557,052 was paid at closing and \$350,000 payable under a subordinated note as referred to in Note 6.

# RESTAURANT CO., LLC dba WOWorks

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Based on the fair market value of the assets acquired, the purchase price was allocated as follows:

<u>Description</u>	<u>Amount</u>
Identifiable intangible assets	\$ 1,600,000
Leasehold improvements	329,920
Furniture and fixtures	200,490
Inventory	27,806
Assumed liabilities	(398,554)
Gain on bargain purchase	<u>(852,570)</u>
Purchase Price	<u>\$ 907,092</u>

## 9 - COMMITMENTS

**Operating Leases:** The Company has entered into various agreements for marketing, advertising, franchise brokers, and public relations. These agreements have various terms ranging from month-to-month to three-year terms. All payments made for these services are charged to expense in the fiscal year costs are incurred.

During 2021, the Company closed its administrative offices in West Conshohocken, Pennsylvania which was under a lease set to expire on September 30, 2024. The Company relocated its headquarters to a new office in St. Petersburg, Florida on a month-to-month lease arrangement which ended in April 30, 2022. Upon vacating the St. Petersburg office, the Company established a business and mailing address in St. Petersburg, Florida. The Company was able to sublease its old administrative offices effective June 1, 2021. The Company is still responsible for its pro-rata share of real estate taxes and other operating expenses under this lease and sublease agreement. The Company accrued for the administrative offices closure costs an amount of \$90,433 on September 25, 2022, and an amount of \$113,926 on September 26, 2021.

Under the terms of various lease agreements, the Company acts as an over-tenant for premises that are subleased to certain franchisees. For these leases, the franchisees are responsible for minimum rental payments and other operating expenses. Should these franchisees default on these sublease agreements, the Company is responsible for payment on such leases.

<u>For the Fiscal Years Ending</u>	<u>Company Commitment</u>	<u>Sublease and Guarantor Commitment</u>	<u>Net Commitment</u>
September 24, 2023	\$ 1,576,920	\$ (360,833)	\$ 1,216,087
September 29, 2024	1,438,914	(270,935)	1,167,979
September 28, 2025	1,049,945	(165,693)	884,252
September 27, 2026	881,425	(168,460)	712,965
September 26, 2027	641,836	(171,237)	470,599
Thereafter	1,298,967	(107,329)	1,191,638
	<u>\$ 6,888,007</u>	<u>\$ (1,244,487)</u>	<u>\$ 5,643,520</u>

Rent expense for the fiscal years ended September 25, 2022, and September 26, 2021, totaled \$1,417,293 and \$1,128,328, respectively.

# RESTAURANT CO., LLC dba WOWorks

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**Capital Lease and Sale-leaseback Transactions** - During the fiscal year ended December 30, 2018, the Company entered into a master equipment lease agreement ("First Sale-leaseback Agreement") with a financial institution. The First Sale-leaseback Agreement allows the Company to sell individual assets to the buyer/lessor for the original purchase price of the respective asset(s) and simultaneously lease the same assets from the buyer/lessor. The maximum draw on the First Sale-leaseback Agreement is \$1,000,000 and the agreement has a 32-month term. The arrangement is accounted for as a capital lease due to a bargain purchase option at the end of the lease and due to the present value of cash flows under the lease exceeding 90.00% of the fair market of assets leased at the beginning of the lease term. The monthly payment is adjusted based upon the amounts sold and leased back. No amounts were sold/leased under the First Sale-leaseback Agreement during the fiscal years ended September 25, 2022 and September 26, 2021.

During the fiscal year ended September 27, 2020, the Company entered into a master lease agreement ("Second Sale-leaseback Agreement") with a different financial institution. The Second Sale-leaseback Agreement allows the Company to sell individual assets to the buyer/lessor for the original purchase price of the respective asset(s) and simultaneously lease the same assets from the buyer/lessor. Assets under the Second Sale-leaseback Agreement are leased for a period of 36 months. The arrangement is accounted for as a capital lease due to a bargain purchase option at the end of the lease and also as a result of the present value of cash flows under the lease exceeding 90.00% of the fair market of assets leased at the beginning of the lease term. The monthly payment is adjusted based upon the amounts sold and leased back. During the fiscal year ended September 25, 2022, the Company did not have any assets sold/leased under the Second Sale-leaseback Agreement. During the fiscal year ended September 26, 2021, the Company sold/leased assets with a carrying value of \$300,792 for proceeds of \$300,792.

The aggregate future minimum rental commitments for future fiscal years for all capitalized leases as of September 25, 2022, were as follows:

<b>For the Fiscal Years Ending</b>	
September 24, 2023	\$ 948,574
September 29, 2024	627,420
September 28, 2025	<u>397,684</u>
Total minimum lease payments	1,973,678
Imputed interest	<u>(352,558)</u>
Present value of net minimum lease payments	1,621,120
Current portion	<u>(730,158)</u>
Long-term portion	<u>\$ 890,962</u>

Interest rates on capitalized leases range from approximately 12.00% to approximately 20.00%. Amortization expense for assets under capitalized leases is recorded as a component of depreciation expense in the consolidated statements of operations and changes in member's equity.

# RESTAURANT CO., LLC dba WOWorks

Consolidated Financial Statements

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## 10 - RETIREMENT PLAN

The Company has a 401(k) defined contribution plan (the "Plan"), which is an employee salary deferral plan only for the benefit of all eligible employees of the Company.

All employees of the Company who have attained age 21 and have completed one year of service are eligible to participate in the Plan. Employee salary deferrals are subject to statutory limits. Participants are immediately vested in their elective deferral contributions plus actual earnings thereon. The Company made contributions to the Plan totaling \$111,302 during the fiscal year ended September 25, 2022, and \$80,394 during the fiscal year ended September 26, 2021.

## 11 - RELATED PARTIES

The Company receives management and oversight services from the Parent of the Company and is required to pay management fees of \$250,000 per fiscal year under this contract. For the fiscal years ended September 25, 2022 and September 26, 2021, the Company incurred \$250,000 of management fees, which is included in other expenses on the consolidated statements of operations and changes in member's equity. On September 26, 2022, an amount of \$123,419, and on September 26, 2021, an amount of \$333,229, is owed to the Parent of the Company for management and oversight services and was included in accounts payable and accrued expenses within the consolidated balance sheets.

As outlined in Note 5 – Term Debt, the Company has issued in 2022 a Promissory Note and in 2021 was a party to a credit agreement in conjunction with the Parent of the Company.

## 12 - RECLASSIFICATION OF PRIOR YEAR PRESENTATION

Certain prior year amounts have been reclassified for consistency with the current year presentation. The reclassifications had no effect on the reported results of operations.

## 13 - SUBSEQUENT EVENTS

On February 6, 2023, the Company signed a letter of intent to purchase substantially all the assets, including intellectual property and trademarks of a quick service restaurant concept for an amount of \$15,000,000, with \$5,000,000 to be paid at closing and \$10,000,000 to be paid within 2 years of closing. Part of the assets purchased under the agreement include a new leased manufacturing facility where the capital expenditures will be assumed by the Company which is estimated to be approximately \$500,000. The closing date is scheduled to take place in May 2023.

The Company evaluated all events and transactions that occurred after September 25, 2022, through April 1, 2023, the date these consolidated financial statements were available to be issued. During this period, the Company did not have any material subsequent events and concluded no such events or transactions occurred other than as disclosed in the consolidated financial statements.

## GUARANTEE OF PERFORMANCE

For value received, Restaurant Co., LLC, dba WOWorks, a Delaware limited liability company (the "Guarantor"), located at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida 33733, absolutely and unconditionally guarantees to assume the duties and obligations of Saladworks, LLC, also located at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida 33733 (the "Franchisor"), under its franchise registration in each state where the franchise is registered, and under its Franchise Agreement identified in its 2024 Franchise Disclosure Document, as it may be amended, and as that Franchise Agreement may be entered into with franchisees and amended, modified or extended from time to time. This guarantee continues until all such obligations of the Franchisor under its franchise registrations and the Franchise Agreement are satisfied or until the liability of Franchisor to its franchisees under the Franchise Agreement has been completely discharged, whichever first occurs. The Guarantor is not discharged from liability if a claim by a franchisee against the Franchisor remains outstanding. Notice of acceptance is waived. The Guarantor does not waive receipt of notice of default on the part of the Franchisor. This guarantee is binding on the Guarantor and its successors and assigns.

The Guarantor signs this guarantee at Sellersville, NY, on this 22<sup>nd</sup> day of January, 2024.

Guarantor:

Restaurant Co., LLC

By:   
Alain Souigny, Chief Financial Officer

**GUARANTEE OF PERFORMANCE**

For value received, Restaurant Co., LLC, dba WOWorks, a Delaware limited liability company (the "Guarantor"), located at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida 33733, absolutely and unconditionally guarantees to assume the duties and obligations of Saladworks, LLC, also located at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida 33733 (the "Franchisor"), under its franchise registration in each state where the franchise is registered, and under its Franchise Agreement identified in its 2024 Franchise Disclosure Document, as it may be amended, and as that Franchise Agreement may be entered into with franchisees and amended, modified or extended from time to time. This guarantee continues until all such obligations of the Franchisor under its franchise registrations and the Franchise Agreement are satisfied or until the liability of Franchisor to its franchisees under the Franchise Agreement has been completely discharged, whichever first occurs. The Guarantor is not discharged from liability if a claim by a franchisee against the Franchisor remains outstanding. Notice of acceptance is waived. The Guarantor does not waive receipt of notice of default on the part of the Franchisor. This guarantee is binding on the Guarantor and its successors and assigns.

The Guarantor signs this guarantee at Niskayuna, New York, on this 29th day of January, 2025.

Guarantor:

**Restaurant Co., LLC**

Signed by:  
By: Alain Souigny  
Alain Souigny, Chief Financial Officer

**EXHIBIT FG**

**AGENCIES/AGENTS FOR SERVICE OF PROCESS**

This list includes the names, addresses and telephone numbers of state agencies having responsibility for franchising disclosure/registration laws, and serving as our agents for service of process (to the extent that we are registered in their states). This list also includes the names, addresses and telephone numbers of other agencies, companies or entities serving as our agents for service of process.

<b>State</b>	<b>State Agency</b>	<b>Agent for Service of Process</b>
CALIFORNIA	California Commissioner of Financial Protection & Innovation Department of Financial Protection & Innovation 320 West 4 <sup>th</sup> Street, Suite 750 Los Angeles, CA 90013 (213) 576-7505 Toll-free (866-275-2677)	California Commissioner of Financial Protection & Innovation
HAWAII	Business Registration Division Department of Commerce and Consumer Affairs 335 Merchant Street, Room 203 Honolulu, HI 96813 (808) 586-2722	Commissioner of Securities of the State of Hawaii
ILLINOIS	Office of Attorney General Franchise Division 500 South Second Street Springfield, IL 62706 (217) 782-4465	Illinois Attorney General
INDIANA	Indiana Secretary of State Securities Division 302 West Washington St., Room E-111 Indianapolis, IN 46204 (317) 232-6681	Indiana Secretary of State 201 State House Indianapolis, IN 46204
MARYLAND	Office of the Attorney General Division of Securities 200 St. Paul Place Baltimore, MD 21202-2020 (410) 576-6360	Maryland Securities Commissioner 200 St. Paul Place Baltimore, MD 21202-2020 (410) 576-6360
MICHIGAN	Michigan Department of Attorney General Consumer Protection Division Antitrust and Franchise Unit 670 Law Building Lansing, MI 48913 (517) 373-7117	Michigan Department of Commerce, Corporations and Securities Bureau
MINNESOTA	Minnesota Department of Commerce 85 7 <sup>th</sup> Place East, Suite 500 St. Paul, MN 55101-2198 (651) 296-4026	Minnesota Commissioner of Commerce

<b>State</b>	<b>State Agency</b>	<b>Agent for Service of Process</b>
NEW YORK	NYS Department of Law Investor Protection Bureau 28 Liberty Street, 21st Floor New York, NY 10005 (212) 416-8222	Attn: New York Secretary of State New York Department of State One Commerce Plaza, 99 Washington Avenue, 6 <sup>th</sup> Floor Albany, NY 11231-0001 (518) 473-2492
NORTH DAKOTA	North Dakota Securities Department 600 East Boulevard Avenue State Capitol, 14th Floor Dept 414 Bismarck, ND 58505-0510 (701) 328-4712	North Dakota Securities Commissioner
RHODE ISLAND	Department of Business Regulation Division of Securities 1511 Pontiac Avenue, Building 69-1 Cranston, RI 02920 (401) 462-9585	Director of Rhode Island Department of Business Regulation
SOUTH DAKOTA	Division of Insurance Securities Regulation 124 South Euclid Suite 104 Pierre, SD 57501 (605) 773-3563	Director of South Dakota Division of Insurance – Securities Regulation
VIRGINIA	State Corporation Commission Division of Securities and Retail Franchising 1300 East Main Street, 9 <sup>th</sup> Floor Richmond, VA 23219 (804) 371-9051	Clerk of State Corporation Commission 1300 East Main Street, 1 <sup>st</sup> Floor Richmond, VA 23219 (804) 371-9733
WASHINGTON	Department of Financial Institutions Securities Division P.O. Box 9033 Olympia, WA 98507-9033	Director of Department of Financial Institutions Securities Division 150 Israel Road SW Tumwater, WA 98501 (360) 902-8760
WISCONSIN	Wisconsin Securities Commissioner Securities and Franchise Registration 345 W. Washington Avenue Madison, WI 53703 (608) 266-8559	Commissioner of Securities of Wisconsin

**EXHIBIT GH**

**ADDENDUM TO FRANCHISE AGREEMENT  
(AFFILIATE PRODUCT LINE)**

THIS ADDENDUM TO FRANCHISE AGREEMENT (this “Addendum”) is entered into, effective as of this day of \_\_\_\_\_ (the “Effective Date”), by and between ~~Saladworks, LLC, an Illinois~~ \_\_\_\_\_, a \_\_\_\_\_ limited liability company with its principal place of business at 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733 (the “Franchisor”), and \_\_\_\_\_ a(n) \_\_\_\_\_, with its principal place of business located at \_\_\_\_\_ and \_\_\_\_\_’s principals \_\_\_\_\_, an individual residing at \_\_\_\_\_ and \_\_\_\_\_, an individual residing at \_\_\_\_\_ (“Principal(s)”). \_\_\_\_\_ and Principal(s) shall be collectively referred to in this Addendum as the “Franchisee”.

**RECITALS**

**WHEREAS**, Franchisor and Franchisee are parties to a franchise agreement dated \_\_\_\_\_ that grants Franchisee the rights to open and operate a ~~Saladworks~~ \_\_\_\_\_ restaurant in \_\_\_\_\_ (the “Restaurant”), in accordance with said agreement (the “Franchise Agreement”);

**WHEREAS**, pursuant to a licensing agreement, Franchisor may permit franchisees of the Saladworks system to offer and sell menu items of ~~the Frutta Bowls~~ brand at ~~Saladworks~~ its affiliated restaurant brands at \_\_\_\_\_ outlets (“Affiliated Brand Items”);

**WHEREAS**, Franchisee desires to offer and sell Affiliated Brand Items at the Restaurant operated under the Franchise Agreement; and

**WHEREAS**, Franchisor agrees to permit Franchisee to offer and sell Affiliated Brand Items at the Restaurant, strictly in accordance with the terms and conditions contained herein.

**NOW THEREFORE**, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, and in consideration of the mutual promises and covenants herein contained and in the Franchise Agreement, the parties hereto, intending to be legally bound hereby, do covenant and agree as follows:

1. **Recitals.** All Recitals set forth above are hereby incorporated into and made a part of this ~~Supplement~~ Addendum.

2. **Addendum to Franchise Agreement.** This Addendum supplements, modifies and amends the Franchise Agreement only to the extent set forth herein. In the event of a conflict between the terms of this Addendum and the terms of the Franchise Agreement, the terms of this Addendum shall control. Capitalized terms used herein, which are not otherwise defined, shall have the meaning ascribed to such terms in the Franchise Agreement.

3. **Grant of Right.** Franchisor hereby grants to Franchisee the right to offer and sell Affiliated Brand Items at the Restaurant, using the System and the proprietary recipes, trademarks and other intellectual property of ~~Frutta Bowls~~ \_\_\_\_\_, as specified by Franchisor, in accordance with this Addendum and the Franchise Agreement (“Additional Grant”).

4. **~~Initial~~ Additional Grant Fee.** In consideration of the Additional Grant to Franchisee by Franchisor,

Franchisee shall pay Franchisor an Additional Grant ~~franchise~~ fee of Seven Thousand Five Hundred Dollars (\$7,500.00), in full, when Franchisee signs this Addendum. The Additional Grant ~~franchise~~ fee is non-refundable and is deemed fully earned upon payment.

5. **Term.** The term of this Addendum and the rights granted pursuant to Paragraph 3 above, shall commence on the Effective Date and shall expire, unless sooner terminated in accordance with Paragraph 10 below or otherwise, concurrently with the expiration of the Term set forth in the Franchise Agreement.

6. **Equipment Purchase.** Franchisee shall, at Franchisee's sole expense, purchase any additional equipment, appliances, kitchen tools and/or supplies Franchisor requires for the offer, preparation and service of Affiliated Brand Items. Franchisee shall make such purchases only from those supplier(s) approved or designated by Franchisor. Franchisee's failure to use approved or designated supplier(s) shall be a material default of the Franchise Agreement.

7. **Inventory Purchase.** Franchisee shall, at Franchisee's sole expense, purchase all ingredients and other inventory items necessary to prepare Affiliated Brand Items only from those supplier(s) approved or designated by Franchisor. Franchisee's failure to use approved or designated supplier(s) shall be a material default of the Franchise Agreement.

8. **Intellectual Property.** Franchisee expressly understands and acknowledges that ~~SW Frutta Bowls Franchising Co., LLC~~ \_\_\_\_\_ (the "Licensor"), is the record owner of all intellectual property rights ("Intellectual Property"), including recipes, trademarks and other proprietary information, associated with the Affiliated Brand Items, as of the Effective Date, and Franchisor holds the right to license the Intellectual Property to Franchisee. Neither Franchisee nor any Principal shall take any action that would prejudice or interfere with the validity of Franchisor's or Licensor's rights with respect to the Intellectual Property. Nothing in this Addendum shall give Franchisee any right, title, or interest in or to any of the Intellectual Property, except the right to use the Intellectual Property in accordance with this Addendum, the Franchise Agreement and Franchisor's specifications. With respect to the Intellectual Property, Franchisee further understands and agrees that:

(i) any and all goodwill arising from Franchisee's use of the Intellectual Property shall inure solely and exclusively to the benefit of Franchisor and Licensor, and upon expiration or termination of this Addendum and/or the Franchise Agreement, no monetary amount shall be assigned as attributable to any goodwill associated with Franchisee's use of the Intellectual Property;

(ii) any unauthorized use of the Intellectual Property shall constitute an infringement of Franchisor's or Licensor's rights in the Intellectual Property and a material event of default hereunder and under the Franchise Agreement;

(iii) information relating to the Affiliated Brand Items, including but not limited to, preparation standards and specifications and recipes, are deemed Confidential Information, as that term is defined in Section 5.1 of the Franchise Agreement, and all obligations relating to Confidential Information set forth in the Franchise Agreement shall apply to such information and the Intellectual Property licensed hereunder.

9. **Inclusion Under Applicable Terms.** All references in the Franchise Agreement to the Menu Items or Franchise shall be deemed to include Franchisee's offer and sale of the Affiliated Brand Items pursuant to this Addendum. Accordingly, all of Franchisee's obligations with regard to the Menu Items and Franchise are applicable to Franchisee's offer and sale of the Affiliated Brand Items, including, but not limited to, Franchisee's insurance and indemnification obligations and Franchisee's obligations to record Net Sales of the Affiliated Brand Items and to pay Royalty Fees and Brand Development Fund Contributions thereon. Franchisee's default of any obligation, whether set forth in this Addendum or in the Franchise Agreement, as such may relate to the offer and sale of Affiliated Brand Items, shall be a default of the Franchise Agreement and all rights and obligations of Articles 15 and 16 of the Franchise Agreement shall apply.

10. **Default.** In the event that Franchisee (i) fails to pay any amount due to Franchisor pursuant to the Franchise Agreement or this Addendum, (ii) breaches any covenant of Franchisee set forth herein or (vi) defaults under the Franchise Agreement, Franchisee shall be in default hereunder without opportunity to cure, and upon notice by Franchisor, the Additional Grant shall immediately terminate.

11. **Termination or Expiration.** At the expiration or earlier termination of the Term, Franchisee shall comply with all post-term obligations set forth in Article 16 of the Franchise Agreement, as applicable. In particular, Franchisee shall promptly remove all trademarks, logos, and other identifiers of Affiliated Brand Items and make all other changes and modifications as Franchisor directs so as to effectively distinguish the Restaurant from any appearance that it is associated with the ~~Frutta Bowls~~<sup>®</sup> \_\_\_\_\_<sup>®</sup> brand.

12. **Effect.** Except as modified by this Addendum, the Franchise Agreement and all of the covenants, agreements, terms and conditions thereof shall remain in full force and effect and are hereby in all respects ratified, confirmed and incorporated herein.

**-Remainder of Page Intentionally Blank-**

The parties hereto have duly signed and executed this Addendum to Franchise Agreement as of the day and year first above written.

FRANCHISOR:

**SALADWORKS, LLC**

By: \_\_\_\_\_

\_\_\_\_\_  
**Brian Farris**, Chief Development Officer

(Print Name, Title)

FRANCHISEE:

\_\_\_\_\_

By: \_\_\_\_\_

\_\_\_\_\_

(Print Name, Title)

**PRINCIPAL:**

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

(Print Name)

**PRINCIPAL:**

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

(Print Name)

**EXHIBIT III**

**SAMPLE CONSENT TO TRANSFER AND TERMINATION AND RELEASE AGREEMENT**  
**SALADWORKS # \_\_\_\_\_**

This AGREEMENT, made this \_\_\_\_\_ day of, 202\_\_\_\_, by and among Saladworks, LLC, an Illinois limited liability company (“Franchisor”), \_\_\_\_\_ (herein “Individual Transferors”), \_\_\_\_\_ a \_\_\_\_\_ (herein “Franchisee”), \_\_\_\_\_ (herein “Individual Transferees”) and \_\_\_\_\_, a \_\_\_\_\_ corporation (herein “Transferee Corporation”).

**BACKGROUND**

Franchisee, an entity, and Individual Transferors are parties to a Franchise Agreement with Franchisor dated the \_\_\_ day of \_\_\_\_\_, 20\_\_\_\_ (herein the “Franchise Agreement”), whereby Individual Transferors and Franchisee were granted the right to open and operate a SALADWORKS restaurant at \_\_\_\_\_ (the “SALADWORKS Restaurant”). Individual Transferors and/or Franchisee have entered into an agreement with Transferee Corporation and/or Individual Transferees by which the SALADWORKS Restaurant is being transferred, sold or otherwise assigned to Transferee Corporation and/or Individual Transferees. Franchisor has agreed to permit said transfer upon the terms and conditions set forth herein.

**AGREEMENT**

NOW, THEREFORE, the parties hereto, in consideration of the mutual covenants and promises herein contained, and for other good and valuable consideration, acknowledged by each of them to be satisfactory and adequate, and each of said parties intending to be legally bound hereby, agree as follows:

1. Transferee Corporation and Individual Transferees shall simultaneously execute Franchisor’s current form Franchise Agreement (the “New Franchise Agreement”).
2. Transferee Corporation covenants and agrees that it will at all times during the term of the New Franchise Agreement, including any renewal Terms, observe and perform each and every one of the covenants, obligations and undertakings required to be performed or observed under the New Franchise Agreement, including by illustration and not limitation, the payment of all sums due to Franchisor under the New Franchise Agreement.
3. Franchisee and Individual Transferors, jointly and severally, shall continue to be bound by the following provisions of the Franchise Agreement: (i) the confidentiality set forth in Section 5; (ii) the post-termination obligations respecting the Franchise set forth in Section 17; and (iii) the indemnification obligation set forth in Section 13.
4. In further consideration of Franchisor granting its consent to the transfer with respect to this Agreement, Individual Transferors and Franchisee, and their respective shareholders, members, partners, directors, officers, employees, successors, spouses, heirs, representatives, and assigns, hereby release and forever discharge Franchisor and its successors and assigns, and its respective shareholders, members, partners, officers, directors, employees, and agents, in their corporate and individuals capacities, by and from all liabilities whatsoever in law or in equity which against Franchisor the Individual Transferors or Franchisee ever had or now have, or by reason of any cause, matter or thing whatsoever existing up until the date of this Agreement.

[FOR CALIFORNIA RESIDENTS]

INDIVIDUAL TRANSFERORS AND FRANCHISEE, AND THEIR RESPECTIVE SHAREHOLDERS, MEMBERS, PARTNERS, DIRECTORS, OFFICERS, SUCCESSORS,

SPOUSES, HEIRS, REPRESENTATIVES AND ASSIGNS ACKNOWLEDGE THAT THEY ARE FAMILIAR WITH THE PROVISIONS OF CALIFORNIA CIVIL CODE SECTION 1542, WHICH PROVIDES AS FOLLOWS:

“A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS THAT THE CREDITOR OR RELEASING PARTY DOES NOT KNOW OR SUSPECT TO EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE, AND THAT, KNOWN BY HIM OR HER, WOULD HAVE MATERIALLY AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR OR RELEASED PARTY.”

INDIVIDUAL TRANSFERORS AND FRANCHISEE, AND THEIR RESPECTIVE SHAREHOLDERS, MEMBERS, PARTNERS, DIRECTORS, OFFICERS, SUCCESSORS, SPOUSES, HEIRS, REPRESENTATIVES AND ASSIGNS, BEING AWARE OF THIS CODE SECTION, HEREBY EXPRESSLY WAIVE ALL OF THEIR RIGHTS THEREUNDER AS WELL AS UNDER ANY OTHER STATUTES OR COMMON LAW PRINCIPLES OF SIMILAR EFFECT OF ANY APPLICABLE JURISDICTION, INCLUDING, WITHOUT LIMITATION, CALIFORNIA AND/OR [JURISDICTIONS OF FRANCHISEE(S)' RESIDENCE AND LOCATION OF FRANCHISED UNITS].

5. Upon execution of this Agreement, Franchisor, and its respective shareholders, members, partners, directors, officers, successors, representatives and assigns, hereby releases and forever discharge Individual Transferors and Franchisee, and their respective shareholders, members, partners, directors, officers, employees, successors, heirs, representatives and assigns, in their corporate and individual capacities, by and from all liabilities whatsoever in law or in equity, which against Individual Transferors, or Franchisee the Franchisor ever had or now has, or by reason of any cause, matter or thing whatsoever arising from the negotiation of, execution of, performance of or transfer of the Franchise Agreement, existing up until the date of this Agreement.
6. Individual Transferees, jointly and severally, hereby represent that: (i) each has read the New Franchise Agreement and agree to be bound by its terms; (ii) each unconditionally and irrevocably guarantees and acts as surety for the full, prompt and complete payment and performance of all or any of the indebtedness, liabilities and obligations of Transferee Corporation arising, incurred or evidenced pursuant to the New Franchise Agreement; (iii) each agrees that their individual obligations as provided herein shall be construed as an absolute, continuing and unlimited guarantee and surety of payment and performance; and (iv) that Franchisor shall not be required to proceed against Transferee Corporation before resorting to each Individual Transferee, jointly and severally, for payment and performance of all or any of the indebtedness, liabilities and obligations arising, incurred or evidenced pursuant to this Agreement or the New Franchise Agreement.
7. Franchisor shall be paid a Transfer Fee in the amount of (\$        ).
8. Individual Transferees shall have successfully completed Franchisor's training program prior to the date of transfer.
9. Individual Transferors and Franchisee must be current in all obligations to Franchisor.
10. Individual Transferor and Franchisee must be current in all obligations to vendors, including, but not limited to, the landlord and suppliers of inventory or services for the operation of the SALADWORKS Restaurant. Individual Transferor and Franchisee shall provide proof of all final payments to such vendors.
11. All terms and conditions of the Franchise Agreement and New Franchise Agreement are incorporated herein as if fully set forth.

IN WITNESS WHEREOF, the parties set their hands and seals effective the date set forth above.

**FRANCHISEE:**

**TRANSFeree CORPORATION:**

BY: \_\_\_\_\_

BY: \_\_\_\_\_

TITLE: \_\_\_\_\_

TITLE: \_\_\_\_\_

**INDIVIDUAL TRANSFERORS:**

**INDIVIDUAL TRANSFEREES:**

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**FRANCHISOR:**

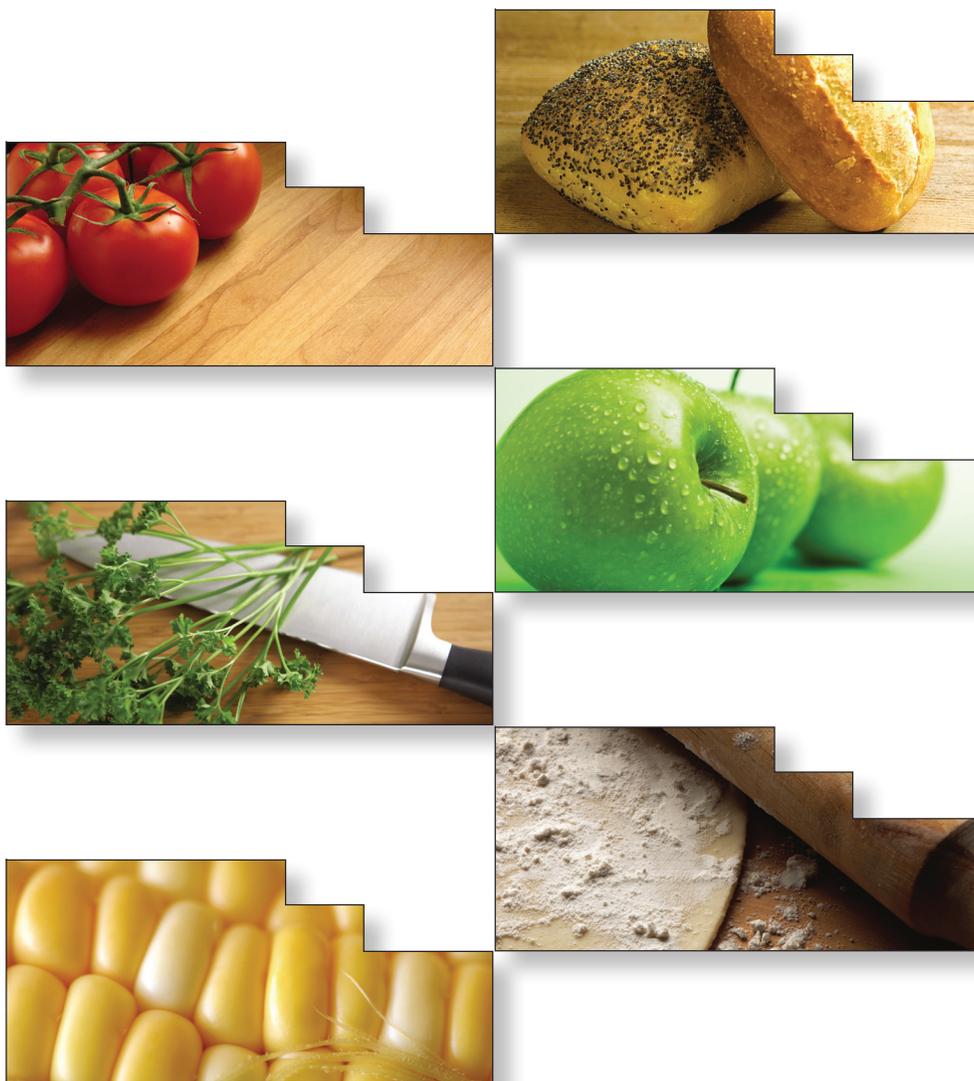
SALADWORKS, LLC

BY: \_\_\_\_\_

TITLE: \_\_\_\_\_

**EXHIBIT ~~H~~J**

**SYSCO APPLICATION AND AGREEMENT**



## Customer Account Application

**Sysco Philadelphia, LLC**  
an affiliate of Sysco Corporation

600 Packer Avenue  
Philadelphia, PA 19148

So we deliver accurate orders, on time, to the right person, at the right place...

So we understand your company's history...

So the products and services we offer fit your needs exactly...

So we're familiar with your professional support people...

So we understand your company's personality in the marketplace...

MARKETING ASSOCIATES NAME & CODE: \_\_\_\_\_

WE'D LIKE YOUR BILLING AND SHIPPING ADDRESSES:

DATE \_\_\_\_\_

SHIPPING ADDRESS:

DBA TRADE NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_

CITY, STATE, ZIP+4 \_\_\_\_\_

PHONE NUMBER \_\_\_\_\_

FEDERAL TAX ID \_\_\_\_\_

BILLING ADDRESS:

LEGAL NAME OF COMPANY (CORPORATE, PARTNERSHIP OR PROPRIETORSHIP NAME) \_\_\_\_\_

ADDRESS \_\_\_\_\_

CITY, STATE, ZIP+4 \_\_\_\_\_

ACCOUNTS PAYABLE CONTACT AND PHONE NUMBER \_\_\_\_\_

A/P FAX NUMBER \_\_\_\_\_ A/P EMAIL ADDRESS \_\_\_\_\_

SHOULD YOU HAVE MULTIPLE UNITS PLEASE ATTACH A COMPLETE LIST

METHOD OF STATEMENT DELIVERY MAIL \_\_\_\_\_ EMAIL \_\_\_\_\_ FAX \_\_\_\_\_

TELL US THE FACTS ABOUT YOUR BUSINESS:

PROPRIETORSHIP  PARTNERSHIP  LIMITED PARTNERSHIP  CORPORATION (State incorporated in \_\_\_\_\_)  LIMITED LIABILITY COMPANY  NON-PROFIT

NEW OWNER?  YES  NO PURCHASE DATE \_\_\_\_\_ LENGTH OF PRESENT OWNERSHIP \_\_\_\_\_

NEW BUSINESS?  YES  NO LENGTH OF TIME IN BUSINESS \_\_\_\_\_ LENGTH OF PRESENT OWNERSHIP \_\_\_\_\_

BUILDING/FACILITIES:  OWNED  LEASED OWNER'S NAME \_\_\_\_\_

ARE THE APPLICANT(S) PARTY TO ANY PENDING LITIGATION OR LEGAL PROCEEDINGS?  YES  NO

HAVE YOU EVER DONE BUSINESS OR DO YOU HAVE EXISTING ACCOUNTS WITH ANY SYSCO ENTITY?  YES  NO

PROVIDE THE FOLLOWING INFORMATION FOR INDIVIDUAL PROPRIETORS, GENERAL PARTNERS OR CORPORATE OFFICERS:

NAME AND TITLE \_\_\_\_\_ NAME AND TITLE \_\_\_\_\_ NAME AND TITLE \_\_\_\_\_

HOME ADDRESS \_\_\_\_\_ HOME ADDRESS \_\_\_\_\_ HOME ADDRESS \_\_\_\_\_

CITY, STATE, ZIP \_\_\_\_\_ CITY, STATE, ZIP \_\_\_\_\_ CITY, STATE, ZIP \_\_\_\_\_

HOME PHONE NO. \_\_\_\_\_ HOME PHONE NO. \_\_\_\_\_ HOME PHONE NO. \_\_\_\_\_

SOCIAL SECURITY NO. %OWNERSHIP \_\_\_\_\_ SOCIAL SECURITY NO. %OWNERSHIP \_\_\_\_\_ SOCIAL SECURITY NO. %OWNERSHIP \_\_\_\_\_

DRIVER'S LICENSE NO. STATE \_\_\_\_\_ DRIVER'S LICENSE NO. STATE \_\_\_\_\_ DRIVER'S LICENSE NO. STATE \_\_\_\_\_

TELL US ABOUT YOUR OPERATION:

TYPE OF BUSINESS:  RESTAURANT/FINE DINING  FAST FOOD  FAMILY  MOTEL/HOTEL  CAPACITY \_\_\_\_\_  INSTITUTIONAL

HOSPITAL  NURSING HOME NUMBER OF BEDS \_\_\_\_\_  OTHER (please specify) \_\_\_\_\_

CUISINE \_\_\_\_\_

GENERAL INFORMATION: WEEKLY PURCHASES \$ \_\_\_\_\_ MONTHLY SALES VOLUME \$ \_\_\_\_\_ NO. OF EMPLOYEES \_\_\_\_\_

Customer estimates are not binding upon Sysco and shall not limit liability for goods or services received.

AUTOMATIC PAYMENT IS AVAILABLE: WOULD YOU LIKE MORE INFORMATION?  YES  NO

FILL US IN ON WHO YOUR BANKER IS:

BANK NAME \_\_\_\_\_ ADDRESS \_\_\_\_\_ CITY, STATE, ZIP \_\_\_\_\_

LOAN OFFICER/CONTACT PERSON \_\_\_\_\_ PHONE NO. \_\_\_\_\_

CHECKING (ACCOUNT NO.) BALANCE \_\_\_\_\_ LOANS (ACCOUNT NO.) BALANCE \_\_\_\_\_

GIVE US A FEW REFERENCES, FOOD DISTRIBUTORS PREFERRED:

BUSINESS NAME \_\_\_\_\_ BUSINESS NAME \_\_\_\_\_ BUSINESS NAME \_\_\_\_\_

STREET ADDRESS \_\_\_\_\_ STREET ADDRESS \_\_\_\_\_ STREET ADDRESS \_\_\_\_\_

CITY, STATE, ZIP \_\_\_\_\_ CITY, STATE, ZIP \_\_\_\_\_ CITY, STATE, ZIP \_\_\_\_\_

PHONE NO. \_\_\_\_\_ PHONE NO. \_\_\_\_\_ PHONE NO. \_\_\_\_\_

ACCOUNT NUMBER \_\_\_\_\_ ACCOUNT NUMBER \_\_\_\_\_ ACCOUNT NUMBER \_\_\_\_\_

Signed this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_ by: \_\_\_\_\_

Authorized Officer's Printed Name

Authorized Officer's Title

Authorized Officer's Signature \_\_\_\_\_

(This credit application is to be signed by customer's authorized party and not by any sales representative)

# TERMS, CONDITIONS & SECURITY AGREEMENT

1. **Purpose and parties.** This document is your credit application with Sysco, and if your application is approved, your credit agreement with Sysco (as the same may be renewed, extended, amended or restated from time to time, the "Credit Agreement"). "Sysco" means, separately and collectively, Sysco Corporation, The SYGMA Network Inc., FreshPoint, Inc., and their respective operating subsidiaries and affiliates. You may obtain a complete list of these companies from Sysco's credit department. The term Sysco in context therefore means one or more Sysco companies that provide goods, services, credit, or financial accommodations, to Customer from time to time. "Customer" means applicant. This application is not binding upon Sysco unless approved by Sysco in writing. Even if approved, Sysco in its sole discretion may terminate Customer's credit privileges under this Credit Agreement at any time without prior notice to Customer, except as otherwise provided by law.
2. **Scope of agreement.** This Credit Agreement applies to all of Customer's purchases of goods and services from Sysco. This agreement consists of these terms and conditions and any distribution agreements, invoices or other Sysco documents approved by Sysco in writing to evidence Customer's obligations to Sysco (the "Obligations"), all of which are incorporated in this agreement by reference. Except as to quantity of goods ordered, Customer agrees that Sysco is not subject to any terms and conditions set forth in any purchase order, confirmation or other communication from Customer that would supplement or vary this agreement.
3. **Payment and performance.** Payment is due at the physical location of the Sysco company that provided this credit application, or at such other address as Sysco may designate in writing from time to time. If Customer does not pay or perform on time, all amounts owed, less any unearned charges, become immediately due and payable in full. Subject to any legal limits, Customer agrees to pay: (a) interest of the lesser of (i) 1.5% per month and (ii) the highest non-usurious rate permitted by applicable law on past due amounts from date due until paid; which rate shall apply to post judgment interest also; (b) all costs of collection (e.g., attorneys' fees and expenses); and (c) a \$25 fee for each returned item (whether check or ACH) that is dishonored for any reason, or such greater amount allowed by law. In each instance, all charges and fees, and Sysco's rights and remedies, are subject to and automatically constrained by applicable law.
4. **Governing law; forum for disputes.** The parties choose the laws of the state of Pennsylvania to govern all aspects of this credit application and agreement and all transactions and disputes by and between the parties, without regard to any conflicts of law provisions of Pennsylvania. The parties agree to designate the federal and state courts of Pennsylvania as the exclusive place of venue and jurisdiction for any dispute between them; and Customer waives any right Customer may have to transfer or change venue regarding Customer's obligations to Sysco under this credit application.
5. **Special orders.** If Customer ceases doing business with Sysco for any reason, Customer must immediately purchase from Sysco any remaining proprietary or special order items in Sysco's inventory obtained or held for Customer.
6. **Prompt notice of any nonconforming items.** Customer agrees that Sysco is not responsible for any product nonconformity as to quantity, quality or price, unless noted on the original delivery receipt at the time of delivery, or unless Sysco is specifically notified in writing the nonconformity within three (3) days of delivery by certified mail return receipt requested.
7. **Credit approvals; no assignments.** Sysco may establish a credit limit for Customer's account. Customer agrees that Sysco in its sole discretion may increase, decrease or terminate credit at any time. Customer may not assign any rights or benefits under this Credit Agreement without Sysco's prior written consent, which consent may be withheld in Sysco's sole discretion. If Customer is a corporation or other entity, a transfer or assignment of a majority of the equity interest in Customer is considered an assignment within the meaning of this provision.
8. **Payment Terms.** Sysco in its sole discretion may establish or determine payment terms with Customer or any related customer. Sysco reserves the right to modify payment terms for Customer or any related customer if, in Sysco's sole discretion, Sysco becomes aware of circumstances that may materially and adversely impact such entity's ability to meet its financial obligations when due. These rights to modify payment terms are not deemed to be a modification of the Terms and Conditions of this Credit Agreement for credit and are in addition to the rights described in any of Sysco's credit, return and collection policies that may have been provided to Customer.
9. **Credit reports and credit information.** Sysco is relying upon the information provided by Customer as inducement to extend credit to Customer. Customer understands this and certifies to Sysco that all information Customer has provided, or provides in the future, is true, complete, and not misleading, in each and every respect. Customer authorizes Sysco to investigate Customer's credit and business affairs. Upon Customer's request, Sysco will inform Customer if a consumer report was requested and the name and address of any reporting agency that furnished any such consumer report. Customer agrees to notify Sysco in writing by certified mail return receipt requested of any material changes in Customer's financial condition or business affairs, including, without limitation, any changes in financial information or condition, ownership, addresses, business locations, telephone, contact information, and other matters.
10. **Security Agreement.** In the event this application is approved, as collateral security for the prompt and complete payment and performance of all of Customer's present or future indebtedness, obligations and liabilities to Sysco (the "Obligations"), Customer hereby grants to Sysco a continuing security interest in, and mortgage to, to the following (the "Collateral"): all (i) goods, including, without limitation, all goods now or hereafter delivered on credit to Customer pursuant to this Credit Agreement, and more fully described on invoices issued to Customer by Sysco, (ii) inventory, (iii) equipment; (iv) instruments, (v) chattel paper, (vi) documents, (vii) accounts, (viii) accounts receivable, (ix) general intangibles, (x) deposit accounts, (xi) investment property, (xii) payment intangibles in which Customer now has or hereafter acquires any right or interest, and the proceeds, insurance proceeds and products thereof, together with all books and records, customer lists, credit files, computer files, programs, printouts and other computer materials and records related thereto, (xiii) intellectual property and (xiv) rebates.
11. **Financing Statements.** Customer hereby irrevocably authorizes Sysco at any time, and from time to time, to file in any filing office in any Uniform Commercial Code ("UCC") jurisdiction any initial financing statements describing the Collateral as all assets of Customer or language of similar effect and any continuation statements or amendments thereto. Customer also ratifies its authorization for Sysco to have filed in any UCC jurisdiction, any like initial financing statements, or continuation statements, or amendments, if filed before the date of this Credit Agreement.
12. **Events of default.** Each of the following constitutes an "Event of Default": (a) not paying or performing all or any part of the Obligations when due; (b) any representation or warranty made or deemed made by Customer, or any guarantor of the Obligations (each a "Guarantor" and together with Customer, the "Obligated Parties"), in this Credit Agreement or in any related document shall be false, misleading, or erroneous in any material respect when made or deemed to have been made; (c) any Obligated Party shall suspend or discontinue its business operations, or shall generally fail to pay its debts as they mature, or shall file a petition commencing a voluntary case concerning any Obligated Party under any chapter of the United States Bankruptcy Code; or any involuntary case shall be commenced against any Obligated Party under the United States Bankruptcy Code; or any Obligated Party shall become insolvent (howsoever such insolvency may be evidenced); (d) Any Obligated Party, shall fail to pay when due any principal of or interest on any debt (other than the Obligations), or the maturity of any such debt shall have been accelerated, or any event shall have occurred that permits any holder of such debt to accelerate the maturity thereof; (e) this Credit Agreement or any related documents shall cease to be in full force and effect or enforceability thereof shall be contested by any Obligated Party or any Obligated Party shall deny that it has any further liability under this Credit Agreement or any related documents, or any lien created by this Credit Agreement shall for any reason cease to be a valid, first priority perfected lien upon any of the collateral purported to be covered thereby; or (f) the death or incapacity of any Guarantor. Upon an Event of Default, Sysco may without notice terminate Customer's credit privileges under this Credit Agreement or declare the Obligations or any part thereof to be immediately due and payable, or both, and the same shall thereupon become immediately due and payable, without notice, demand, presentment, notice of dishonor, notice of acceleration, notice of intent to accelerate, notice of intent to demand, protest, or other formalities of any kind, all of which are hereby expressly waived by Customer; provided, however, that upon the occurrence of an Event of Default under clause (c) above, the Customer's credit privileges shall automatically terminate, and the Obligations shall become immediately due and payable, in each case without notice, demand, presentment, notice of dishonor, notice of acceleration, notice of intent to accelerate, notice of intent to demand, protest, or other formalities of any kind, all of which are hereby expressly waived by Customer. In addition to the foregoing, if any Event of Default shall occur and be continuing, Sysco may exercise all rights and remedies available to it in law or in equity, including, all the remedies of a secured party under the UCC, under this Credit Agreement, or otherwise. Reasonable notification of the time and place of any public sale of the Collateral, or reasonable notification of the time after which any private sale or other intended disposition of the Collateral is to be made, shall be sent to Customer at the address provided in this application and to any other person entitled to notice under the UCC; provided that, if any of the Collateral threatens to decline speedily in value or is of the type customarily sold on a recognized market, Sysco may sell or otherwise dispose of the Collateral without notification, advertisement, or other notice of any kind. It is agreed that notice sent or given not less than five (5) business days prior to the taking of the action to which the notice relates is reasonable notification.
13. **Severability.** Each and every provision of the Agreement is severable from any and all other provisions of this Agreement. In the event that any provision of this Agreement is held to be invalid, the other provisions shall continue in full force and effect, and the offending provision, to the extent practicable, shall be reformed so as to achieve its intended purpose.
14. **Other provisions.** This Agreement is binding upon Sysco and Customer and their respective heirs, successors, assigns, representatives and survivors and shall inure to the benefit of Sysco, its successors and assigns. I (We) certify that this request is for the extension of credit for business purposes only and is not intended for the extension of credit for personal, family or household purposes. Any modification to this agreement must be in writing and signed by Sysco's credit manager.
15. **Notice to Sysco.** Any notices that Customer provides to Sysco regarding this Credit Agreement must be in writing and directed to the attention of Sysco's credit department manager at the company and address specified below:  

Sysco Philadelphia, LLC  
 600 Packer Avenue  
 Philadelphia, PA 19148

**Notice for non-trade customers only.** This notice is for applicants who have not requested trade credit from Sysco. If this application is not fully approved or if any other adverse action is taken, the applicant has the right to request a statement of specific reasons for such action within 60 days of Sysco's notification of such adverse action. Sysco must then provide the statement within 30 days of applicant's request. An applicant's request for a statement of specific reasons should be directed to: Sysco Credit Department, 600 Packer Avenue, Philadelphia, PA 19148. The Federal Equal Credit Opportunity Act prohibits creditors from discrimination against credit applicants on the basis of race, color, religion, national origin, sex, marital status, or age (provided that the applicant has the capacity to enter into a binding contract); because all or part of the applicant's income derives from any public assistance programs; or because the applicant has in good faith exercised any right under the Consumer Credit Protection Act. The federal agency that administers compliance with this law concerning the creditor is the Federal Trade Commission, Equal Credit Opportunity, Washington, D.C. 20580.

ACCEPTANCE OF THIS APPLICATION DOES NOT INDICATE AN OFFER OF TERMS.

THE PERSON EXECUTING THIS AGREEMENT HAS AUTHORITY TO BIND THE CUSTOMER AND IS AUTHORIZED BY THE CUSTOMER TO ENTER INTO THE CREDIT APPLICATION TERMS AND CONDITIONS.

LEGAL NAME OF COMPANY (CORPORATE, PARTNERSHIP OR PROPRIETORSHIP NAME): \_\_\_\_\_ DBA NAME (SHIP TO NAME) \_\_\_\_\_

BY AUTHORIZED AGENT: (PRINTED NAME & TITLE) \_\_\_\_\_ SIGNATURE \_\_\_\_\_ DATE \_\_\_\_\_

## AUTHORIZATION FOR CREDIT REPORT

The undersigned is executing this Authorization for Credit Report individually for the purpose of authorizing Sysco to obtain a consumer credit report from time to time on the undersigned individual(s) through credit and consumer reporting agencies or other sources, in order to further evaluate the creditworthiness of such individual in connection with the credit evaluation process and the proposed extension of business credit to the Applicant. The undersigned, as an individual, hereby knowingly consents to the use of such credit report in accordance with the federal fair credit reporting act as contained in 15 U.S.C.1681, ET SEQ., as amended from time to time.

PRINT NAME \_\_\_\_\_ SIGNATURE \_\_\_\_\_ DATE \_\_\_\_\_

For Sysco's use only  
 Notwithstanding the signature below of a sales representative, evidencing only the optional review of the foregoing, the credit department of Sysco shall in no way be bound thereby to act upon this application or extend credit to the Applicant.

SALES REPRESENTATIVE NAME \_\_\_\_\_ SIGNATURE \_\_\_\_\_ DATE \_\_\_\_\_

# INDIVIDUAL PERSONAL GUARANTY

- Purpose and parties.** In this guaranty, Sysco has the same meaning set forth in Sysco's Terms and Conditions above (as the same may be renewed, extended, amended or restated from time to time, the "Credit Agreement"). In this Guaranty "Customer" means the Individual or Business Entity Applicant set forth immediately above the signature blocks hereto. "Guarantor" means each signing below, who, by executing this guaranty, represents that he has a personal financial interest in Customer and reasonably anticipates receiving a direct or indirect benefit from any credit provided by Sysco to Customer from time to time. To induce Sysco to enter into the Credit Agreement and for value received, Guarantor personally guarantees the prompt and punctual payment and performance when due, whether at stated maturity, by required prepayment, upon acceleration, demand or otherwise, of any and all of Customer's obligations, indebtedness and liabilities of every kind, nature and character, direct or indirect, liquidated or unliquidated, and whether for principal, interest, premiums, fees, indemnities, damages, costs, expenses or otherwise to Sysco at any time created or arising, whether matured or contingent, including, without limitation, all liabilities under the Credit Agreement (including all renewals, extensions, amendments, refinancings and other modifications thereof and all costs, attorneys fees and expenses incurred by Sysco in connection with the collection or enforcement thereof, and including all interest that accrues upon such liabilities and obligations, including interest as set forth in Section 3 of the Credit Agreement and interest that accrues after the commencement by or against Customer of any proceeding under any applicable debtor relief laws) (the "Guaranteed Obligations"). This is an absolute, irrevocable, unconditional and continuing guaranty of payment, not a guaranty of collection, and Sysco may enforce Guarantor's obligations hereunder without first suing, or enforcing its rights and remedies against Customer or any other obligor or collecting any present or future collateral security for the Guaranteed Obligations.
- Notices.** Any notices that Guarantor provides to Sysco must be in writing and directed to the attention of Sysco's credit manager at the address specified in the Credit Agreement.
- Waivers and agreements.** Guarantor waives (a) except as expressly required hereby, promptness, diligence, notice of any default under the Guaranteed Obligations, notice of acceleration or intent to accelerate, demand for payment, notice of acceptance of this guaranty, presentment, notice of protest, notice of dishonor, notice of sales to Customer or the incurring by Customer of additional indebtedness, notice of any suit or other action by Sysco against Customer or any other person, any notice to any party liable for the obligation which is the subject of the suit or action, and all other notices and demands with respect to the Guaranteed Obligations and this guaranty; (b) any right to revoke this guaranty with respect to future indebtedness; (c) any right to require Sysco to do any of the following before Guarantor is obligated to pay the Guaranteed Obligations or before any Beneficiary may proceed against Guarantor: (i) sue or exhaust remedies against Customer and other guarantors or obligors, (ii) sue on an accrued right of action in respect of any of the Guaranteed Obligations or bring any other action, exercise any other right, or exhaust all other remedies, or (iii) enforce rights against Customer's assets or any collateral pledged by Customer to secure the Guaranteed Obligations; (d) any right relating to the timing, manner, or conduct of Sysco's enforcement of rights against Customer's assets or the collateral pledged by Customer to secure the Guaranteed Obligations; (e) if Guarantor and Customer (or a third-party) have each pledged assets to secure the Guaranteed Obligations, any right to require Sysco to proceed first against the other collateral before proceeding against collateral pledged by Guarantor; (f) (i) any principles or provisions of law, statutory, or otherwise, which are or might be in conflict with the terms hereof and any legal or equitable discharge of Guarantor's obligations hereunder, (ii) the benefit of any statute of limitations affecting Guarantor's liability hereunder or the enforcement hereof, and (iii) any requirement that Sysco protect, secure, perfect or insure any security interest or lien or any property subject thereto; (g) if applicable, each of the foregoing rights or defenses regardless whether they arise under (i) Section 43.001-005 of the Tex. Civ. Prac. & Rem. Code, as amended (ii) Section 17.001 of the Texas Civil Practice and Remedies Code, as amended, (iii) Rule 31 of the Texas Rules of Civil Procedure, as amended, or (iv) common law, in equity, under contract, by statute, or otherwise; and (h) if applicable, any and all rights under Sections 51.003, 51.004 and 51.005 of the Texas Property Code, as amended.
- Obligations Not to be Diminished.** Guarantor further agrees that its obligations under this guaranty shall not be released, discharged, diminished, impaired, reduced, or affected for any reason or by the occurrence of any event, including, without limitation, one or more of the following events, whether or not with notice to or the consent of Guarantor: (a) the taking or accepting of collateral as security for any or all of the Guaranteed Obligations or the release, surrender, exchange, or subordination of any collateral now or hereafter securing any or all of the Guaranteed Obligations; (b) any partial release of the liability of Customer, Guarantor or any other obligor, or the full or partial release of Customer or any other guarantor or obligor from liability for any or all of the Guaranteed Obligations; (c) any disability of Customer, or the dissolution, insolvency, or bankruptcy of Customer,

or any other guarantor, or any other party at any time liable for the payment of any or all of the Guaranteed Obligations; (d) any renewal, extension, modification, waiver, amendment, or rearrangement of any or all of the Guaranteed Obligations or any instrument, document, or agreement evidencing, securing, or otherwise relating to any or all of the Guaranteed Obligations; (e) any adjustment, indulgence, forbearance, waiver, or compromise that may be granted or given by Sysco to Customer, Guarantor, or any other party ever liable for any or all of the Guaranteed Obligations; (f) any neglect, delay, omission, failure, or refusal of Sysco to take or prosecute any action for the collection of any of the Guaranteed Obligations or to foreclose or take or prosecute any action in connection with any instrument, document, or agreement evidencing, securing, or otherwise relating to any or all of the Guaranteed Obligations; (g) the unenforceability or invalidity of any or all of the Guaranteed Obligations or of any instrument, document, or agreement evidencing, securing, or otherwise relating to any or all of the Guaranteed Obligations; (h) any payment by Customer or any other party to Sysco is held to constitute a preference under applicable bankruptcy or insolvency law or if for any other reason Sysco is required to refund any payment or pay the amount thereof to someone else; (i) the settlement or compromise of any of the Guaranteed Obligations; (j) the non-perfection of any security interest or lien securing any or all of the Guaranteed Obligations; (k) any impairment of any collateral securing any or all of the Guaranteed Obligations; (l) the failure of Sysco to sell any collateral securing any or all of the Guaranteed Obligations in a commercially reasonable manner or as otherwise required by law; (m) any change in the corporate existence, structure, or ownership of Customer; or (n) any other circumstance which might otherwise constitute a defense available to, or discharge of, Customer or Guarantor.

- Subrogation.** Until the Guaranteed Obligations have been paid, in full, Guarantor hereby covenants and agrees that it shall not assert, enforce, or otherwise exercise (a) any right of subrogation to any of the rights, remedies or liens of Sysco or any other beneficiary against Customer or its affiliates or any other guarantor of the Guaranteed Obligations or any collateral or other security, or (b) unless such rights are expressly made subordinate to the Guaranteed Obligations (in form and upon terms acceptable to Sysco) and the rights or remedies of Sysco under this guaranty and the Credit Agreement, any right of recourse, reimbursement, contribution, indemnification, or similar right against Customer or its affiliates or any other guarantor of all or any part of the Guaranteed Obligations.
- Termination.** This guaranty is a continuing and irrevocable guaranty of all Guaranteed Obligations. No termination of this guaranty shall be affected by the death of Guarantor. This guaranty shall be effective regardless of any subsequent incorporation, reorganization, merger or consolidation of the Customer, change of partners, change of name or any other change in the composition, nature, personnel or location of Customer whatsoever.
- Consent to Sysco's Acts.** Guarantor agrees that Sysco may, at any time and from time to time, and without notice to Guarantor, make any agreement with Customer or with any other person or entity liable on any of the Guaranteed Obligations, for the extension, renewal, payment, compromise, discharge or release of the Guaranteed Obligations (in whole or in part), or for any modification or amendment of the terms thereof or of any instrument or agreement evidencing the Guaranteed Obligations, all without in any way impairing, releasing, discharging or otherwise affecting the obligations of Guarantor under this guaranty. Further, Guarantor consents to the taking of, or failure to take, any action that might in any manner or to any extent vary the risks of Guarantor under this guaranty or which, but for this provision, might operate as a discharge of Guarantor.
- Insolvency of Customer.** This guaranty shall continue to be effective or be reinstated, as the case may be, if at any time any payment of any portion of the Guaranteed Obligations is revoked, terminated, rescinded or reduced or must otherwise be restored or returned upon the insolvency, bankruptcy or reorganization of Customer or any other person or entity or otherwise, as if such payment had not been made and whether or not Sysco is in possession of or has released this guaranty and regardless of any prior revocation, rescission, termination or reduction.
- Financial Condition of Guarantor.** The liability of Guarantor hereunder shall, at the option of Sysco, without notice, become immediately fixed and enforceable for the full amount thereof, whether then due or not due, as though all of the Guaranteed Obligations had become past due in the event that Guarantor shall make an assignment for the benefit of his/her creditors or a composition with creditors, shall be unable or admit in writing his/her inability to pay, or shall generally fail to pay, his/her debts as they mature, shall file a petition commencing a voluntary case concerning Guarantor under any chapter of Title 11 of the United States Code entitled "Bankruptcy"; or an involuntary case shall be commenced against Guarantor under any such chapter and relief is ordered against him or the petition is controverted but is not dismissed within sixty (60) days after the commencement of such case. In the event that Guarantor should breach or fail to timely perform any provisions of this guaranty, Guarantor shall, immediately upon demand by Sysco, pay Sysco all costs and expenses (including court costs and

reasonable attorneys' fees) incurred by Sysco in the enforcement hereof or the preservation of Sysco's rights hereunder. The covenant contained in this Paragraph 9 shall survive the payment of the Guaranteed Obligations.

- Credit information.** Guarantor authorizes Sysco to investigate Guarantor's credit and business affairs. Guarantor agrees that Sysco may request consumer reports and other available credit reports about Guarantor in connection with this application, when Sysco is reviewing, updating or collecting credit from the Customer or Guarantor in the future, and as otherwise permitted by applicable law. Upon Guarantor's request, Sysco will inform Guarantor if a consumer report was requested and the name and address of any reporting agency that furnished any such consumer report.
- Payment and performance.** Payment is due at the physical location of Sysco specified in the Credit Agreement or at such other address as Sysco may designate in writing from time to time. In each instance, Sysco's rights and remedies under this guaranty, and amounts collected hereunder, are subject to and automatically constrained by applicable law.
- No Waiver.** No failure by Sysco to exercise, and no delay in exercising, any right, remedy or power hereunder shall operate as a waiver thereof, nor shall any single or partial exercise of any right, remedy or power hereunder preclude any other or further exercise thereof or the exercise of any other right. The unenforceability or invalidity of any provision of this guaranty shall not affect the enforceability or validity of any other provision herein.
- Condition of Customer.** Guarantor acknowledges and agrees that he/she has the sole responsibility for, and has adequate means of, obtaining from Customer such information concerning the financial condition, business and operations of Customer as Guarantor requires, and that Sysco has no duty, and Guarantor is not relying on Sysco at any time, to disclose to Guarantor any information relating to the business, operations or financial condition of Customer. Guarantor represents and warrants as follows: (a) Guarantor has the power and authority and legal right to execute, deliver, and perform its obligations under this guaranty and this guaranty constitutes the legal, valid, and binding obligation of Guarantor, enforceable against Guarantor in accordance with its terms, except as limited by bankruptcy, insolvency, or other laws of general application relating to the enforcement of creditor's rights, (b) Guarantor has received or will receive direct or indirect benefit from the making of this Guaranty and the creation of the Guaranteed Obligations, (c) the value of the consideration received and to be received by Guarantor hereunder is reasonably worth at least as much as the liability and obligation of Guarantor hereunder, (d) that Sysco has made no representations to Guarantor in order to induce Guarantor to execute this guaranty, (e) the execution, delivery, and performance by Guarantor of this guaranty do not and will not violate or conflict with any law, rule, or regulation or any order, writ, injunction, or decree of any court, governmental authority or agency, or arbitrator and do not and will not conflict with, result in a breach of, or constitute a default under, or result in the imposition of any lien upon any assets of Guarantor pursuant to the provisions of any indenture, mortgage, deed of trust, security agreement, franchise, permit, license, or other instrument or agreement to which Guarantor or its properties are bound, and (f) no authorization, approval, or consent of, and no filing or registration with, any court, governmental authority, or third party is necessary for the execution, delivery, or performance by Guarantor of this guaranty or the validity or enforceability thereof.
- Governing law; forum for disputes.** The parties choose the law of the state specified in the Credit Agreement to govern all aspects of this guaranty and all transactions between them, without regard to the conflicts of law provisions of that state. They designate the federal and state courts of that state as the exclusive place of venue and jurisdiction for any dispute between them; and Guarantor waives any right they may have to transfer or change venue regarding Guarantor's obligations to Sysco.
- Other provisions.** This guaranty is binding upon Guarantor and Guarantor's heirs, successors, assigns, representatives and survivors, and inures to the benefit of Sysco. This guaranty may be assigned by Sysco without notice to Guarantor. If this guaranty is executed by more than one person, each person's obligations as a Guarantor hereunder shall be joint and several and all references to the singular are considered to include the plural.
- Amendments.** No provision of this guaranty may be waived, amended, supplemented or modified, except by a written instrument executed by Sysco and Guarantor making specific reference to the change to be made, and any attempted waiver, amendment, supplement or modification hereof, except by such a written instrument, shall be deemed null and void and of no effect.
- WAIVER OF JURY TRIAL; FINAL AGREEMENT.** TO THE EXTENT ALLOWED BY APPLICABLE LAW, GUARANTOR AND SYSCO EACH WAIVE TRIAL BY JURY WITH RESPECT TO ANY ACTION, CLAIM, SUIT OR PROCEEDING ON OR ARISING OUT OF THIS GUARANTY. THIS GUARANTY REPRESENTS THE FINAL AGREEMENT BETWEEN THE PARTIES AND MAY NOT BE CONTRADICTED BY EVIDENCE OF PRIOR, CONTEMPORANEOUS, OR SUBSEQUENT ORAL AGREEMENTS BETWEEN THE PARTIES.

LEGAL NAME OF COMPANY (CORPORATE, PARTNERSHIP OR PROPRIETORSHIP NAME):

DBA NAME (SHIP TO NAME)

PRINT NAME OF GUARANTOR

SIGNATURE

DATE

PRINT NAME OF GUARANTOR

SIGNATURE

DATE

PRINT NAME OF SYSCO SALESPERSON WITNESSING THIS DOCUMENT

SIGNATURE

DATE

USE OF A CORPORATE TITLE SHALL IN NO WAY LIMIT THE PERSONAL LIABILITY OF THE PERSONAL GUARANTEE SIGNATORY

## UNIFORM SALES & USE TAX CERTIFICATE—MULTIJURISDICTION

The below-listed states have indicated that this form of certificate is acceptable, subject to the notes on pages 2-4. The issuer and the recipient have the responsibility of determining the proper use of this certificate under applicable laws in each state, as these may change from time to time.

Issued to Seller: \_\_\_\_\_

Address: \_\_\_\_\_

I certify that:

Name of Firm (Buyer): \_\_\_\_\_

Address: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

is engaged as a registered

Wholesaler

Retailer

Manufacturer

Seller (California)

Lessor (see notes on pages 2-4)

Other (Specify) \_\_\_\_\_

and is registered with the below listed states and cities within which your firm would deliver purchases to us and that any such purchases are for wholesale, resale, ingredients or components of a new product or service<sup>1</sup> to be resold, leased, or rented in the normal course of business. We are in the business of wholesaling, retailing, manufacturing, leasing (renting) the following:

Description of Business: \_\_\_\_\_

General description of tangible property or taxable services to be purchased from the seller: \_\_\_\_\_

State	State Registration, Seller's Permit, or ID Number of Purchaser	State	State Registration, Seller's Permit, or ID Number of Purchaser
AL <sup>1</sup>	_____	MO <sup>16</sup>	_____
AR	_____	NE <sup>17</sup>	_____
AZ <sup>2</sup>	_____	NV	_____
CA <sup>3</sup>	_____	NJ	_____
CO <sup>4</sup>	_____	NM <sup>4,18</sup>	_____
CT <sup>5</sup>	_____	NC <sup>19</sup>	_____
DC <sup>6</sup>	_____	ND	_____
FL <sup>7</sup>	_____	OH <sup>20</sup>	_____
GA <sup>8</sup>	_____	OK <sup>21</sup>	_____
HI <sup>4,9</sup>	_____	PA <sup>22</sup>	_____
ID	_____	RI <sup>23</sup>	_____
IL <sup>4,10</sup>	_____	SC	_____
IA	_____	SD <sup>24</sup>	_____
KS	_____	TN	_____
KY <sup>11</sup>	_____	TX <sup>25</sup>	_____
ME <sup>12</sup>	_____	UT	_____
MD <sup>13</sup>	_____	VT	_____
MI <sup>14</sup>	_____	WA <sup>26</sup>	_____
MN <sup>15</sup>	_____	WI <sup>27</sup>	_____

I further certify that if any property or service so purchased tax free is used or consumed by the firm as to make it subject to a Sales or use Tax we will pay the tax due directly to the proper taxing authority when state law so provides or inform the seller for added tax billing. This certificate shall be a part of each order which we may hereafter give to you, unless otherwise specified, and shall be valid until canceled by us in writing or revoked by the city or state.

Under penalties of perjury, I swear or affirm that the information on this form is true and correct as to every material matter.

Authorized Signature: \_\_\_\_\_

(Owner, Partner or Corporate Officer)

Title: \_\_\_\_\_

Date: \_\_\_\_\_

Date: \_\_\_\_\_



# ROUTING INFORMATION SHEET

Account Number: \_\_\_\_\_  
 Account Name: \_\_\_\_\_  
 Address: \_\_\_\_\_  
 City, State, Zip: \_\_\_\_\_  
 Phone #: \_\_\_\_\_

**3 O'CLOCK PM CUT OFF**    Y\_\_\_\_ N\_\_\_\_  
**4 O'CLOCK PM CUT OFF**    Y\_\_\_\_ N\_\_\_\_

**BID INFORMATION**  
 BID #: \_\_\_\_\_

**PRICE VERIFICATION**  
 Y\_\_\_\_ N\_\_\_\_

**DELIVERY INFORMATION**

- PALLETIZE: NO \_\_\_\_\_
- SUBS: ALL / SAME / NONE \_\_\_\_\_
- PART FILL: YES \_\_\_\_\_

Marketing Associate ID: \_\_\_\_\_  
 Marketing Associate Name: \_\_\_\_\_  
 Anticipated Sales per Drop: \$ \_\_\_\_\_

**PRICE RULE**

P1  
 P2  
 P3  
 OTHER: \_\_\_\_\_

MA Call Day:        M     T     W     TH     F     S

Truck Delivery Day:    M     T     W     TH     F     S

Account Open  Account Close

Requested Delivery Windows  to  and  to

### SPECIAL DELIVERY SITUATIONS

- Dock
- Steps Up
- Steps Down
- Elevator
- Front Door
- Rear Door
- Utilized
- Ramp
- Other \_\_\_\_\_

### LOCATOR MAP


Explanation: \_\_\_\_\_  
 \_\_\_\_\_

**EXHIBIT JK**

**WORLDPAY CONTRACT**

**Merchant Business Information**

Application Type:  Never Accepted Cards  Processor Change  Ownership Change

Merchant Business Legal Name:

Business Name:  (DBA/Outlet Name)

Business Website:

Federal Tax ID #:  (as shown on your business income tax return)

Year Business Established:

Type of Goods or Services Sold:

Year Acquired by Current Owner:

**Physical Address (no PO Boxes)**  
Address:   
City:   
State:   
Zip:   
Phone Number:   
Fax:

**Mailing Address (if different from physical address)**  
Address:   
City:   
State:   
Zip:   
Phone:   
Fax:

**IRS Reporting Verification.** Payment settlement entities are required to report to the Internal Revenue Service the amount of reportable payment card transactions. Annually in January, you will receive a 1099-K providing details of your previous year reportable payment card transactions with a copy being filed electronically directly with the IRS. THE BUSINESS INFORMATION MUST MATCH IRS RECORDS, AND SHOULD AGREE WITH THE INFORMATION LISTED ON YOUR INCOME TAX RETURN. IF YOUR INFORMATION DOES NOT MATCH IRS RECORDS, THE PROCESSING OF YOUR APPLICATION MAY BE DELAYED AND YOU MAY BE SUBJECT TO MANDATORY BACKUP WITHHOLDING AS REQUIRED BY IRS REGULATIONS.

**Disclosure**

**IMPORTANT MEMBER BANK RESPONSIBILITIES:** (1) A Visa Member is the only entity approved to extend acceptance of Visa products directly to a Merchant. (2) A Visa Member must be a principal (signer) to the Merchant Agreement. (3) The Visa Member is responsible for educating Merchants on pertinent Visa Operating Regulations with which Merchants must comply. (4) The Visa Member is responsible for and must provide settlement funds to the Merchant. (5) The Visa Member is responsible for all funds held in reserve that are derived from settlement.  
**IMPORTANT MERCHANT RESPONSIBILITIES:** (1) Ensure compliance with cardholder data security and storage requirements. (2) Maintain fraud and chargeback below thresholds. (3) Review and understand the terms of the Merchant Agreement. (4) Comply with Operating Regulations. The responsibilities listed above do not supersede the terms of the Merchant Agreement and are provided to ensure the Merchant understands some important obligations of each party and that the Visa Member (Acquirer) is the ultimate authority should the Merchant have any problems.  
**Member Bank Information:** Name: Fifth Third Bank, 38 Fountain Square Plaza, Cincinnati, OH 45263 (866) 250-9764  
**Merchant Services Provider Contact Information:** Worldpay Integrated Payments, 150 Mercury Village Drive, Durango, CO 81301 1-800-846-4472

Signature:   
Name (printed):  Title:  Date:

**Business Profile**

Business Type:  Association/Estate/Trust\*  Individual/Sole Proprietor\*  Publicly Traded Corporation\*  Partnership  Private Corporation  Government Federal/State/Local\*  
 Limited Liability Company  Non-Profit/Tax Exempt  Financial Institution\*  SEC Registered/Other Exempt (i.e. Inv. Advisor/Co, exchange/clearing)\*  
\*exempt from Beneficial Owner requirements on page 2.  
If tax exempt please send your sales tax exemption certificate to your sales representative

Seasonal Business:  Yes  No If yes, enter the months of operation:   
% Card Swiped  % Manually Keyed with Imprinter   
% MOTO  % Internet

Market Type:  Retail  Supermarket  Restaurant  
 E-Commerce  MO/TO  Lodging  
 Quick Serve  Other

Annual Visa/MC/Discover Sales (\$):   
Requested Highest Ticket (\$):   
Average Ticket (\$):

Customer Return Policy:  Refund w/in  days  Exchange Only  None

The above sales volumes and average ticket \$ representations are integral and a condition to the rates and fees set forth in the Price & Equipment Schedule. If your actual sales volumes or average ticket \$ are different than the sales volumes or average ticket \$ represented above, you understand and agree that your rates and fees may be changed.

Have you ever had a previous credit card processor terminate your merchant account?  
 Yes  No  
If yes, by whom?

Do you offer warranties, dues, subscriptions, memberships or other extended services?  
 Yes  No  
Duration of extended service or benefit (weeks):

Have you had more than 25 chargebacks within the last 12 months?  Yes  No

% of Sales that are Business to Business

Do you accept transactions before the customer receives the product or service?  
 Yes  No Percent of sales in this category:

Does the Merchant use a Fulfillment House?  Yes  No  
If yes, was the Fulfillment House inspected?  Yes  No

Merchant Location:  Retail Location with Store Front  Office Building  
 Residence  Other:

The Merchant:  Owns  Leases the business premises

**Term of Agreement**

Initial Term 3 Year Year(s). See Sections 1.A and 7.B of the Terms and Conditions for information regarding the Term of this Agreement and Early Termination, including early termination fees.

**Designated Account: Bank Account to be used for Credit Card Processing Services:**

Bank Name:	Financial Institution 9 Digit Routing Number:	DDA/Checking Account Number:

**FUNDS MAY ONLY BE DEPOSITED INTO A BUSINESS CHECKING ACCOUNT. MERCHANT REPRESENTS THAT THE ABOVE BANKING INFORMATION IS CORRECT AND ACKNOWLEDGES, IF NO BANKING INFORMATION IS PROVIDED, MERCHANT WILL BE UNABLE TO PROCESS TRANSACTIONS UNTIL BANKING INFORMATION IS PROVIDED TO PROCESSOR.**

By checking this box, Merchant elects to opt out of receiving American Express Marketing Materials. If you have elected for the Marketing Opt-out, you may continue to receive marketing communications while American Express updates its records, and you will continue to receive important transaction or relationship messages from American Express. If you have not elected for the Marketing Opt-Out, your mailing address, phone number, email address, fax number, and/or cell (or mobile) phone number may be used by American Express to send commercial marketing messages, which may include information about American Express products, services and resources.

**Authorized Representative and Signer Information**

Authorized Representative/Signer Name (First Name, MI, Last Name):	Date of Birth:	Social Security Number:	
Street Address (Physical, no PO Boxes):	City:	State:	Zip:
Email:	Own or Rent:	Years There:	Home Phone:

To help the government fight the funding of terrorism and money laundering activities, federal law requires all financial institutions to obtain, verify and record information that identifies each person (including business entities) who opens an account. What this means for you: When you open an account, we will ask for your name, physical address, date of birth, taxpayer identification number and other information that will allow us to identify you. We may also ask to see your driver's license or other identifying documents. The undersigned entity(ies) and individuals hereby unconditionally authorize us and Member Bank or its agents to: (i) investigate the information and references contained herein, and to obtain additional information about the Merchant and such individual(s) by pulling credit bureau and criminal background checks on the Merchant and its principals, including obtaining reports from consumer reporting agencies on individuals signing below as an owner, general partner, authorized representative, or Guarantor of Merchant, or providing their Social Security Number on the Application (if such individual asks us or Member Bank whether or not a consumer report was requested, we and/or Member Bank will tell such individual and, if we and/or Member Bank received a report, we and/or Member Bank will give the individual the name and address of the agency that furnished it) and (ii) update such information periodically throughout the terms of service of the Agreement.

**Beneficial/Control Ownership – ONLY REQUIRED for Partnerships, Private Corporations, Limited Liability Companies, & Tax Exempt Organizations**

To help the government fight financial crime, federal regulation requires certain financial institutions to obtain, verify, and record information about the beneficial owners of certain legal entity customers. Legal entities can be abused to disguise involvement in terrorist financing, money laundering, tax evasion, corruption, fraud, and other financial crimes. Requiring the disclosure of key individuals who own or control a legal entity (i.e., the beneficial owners) helps law enforcement investigate and prosecute these crimes. For more information go to, <https://www.federalregister.gov/documents/2016/05/11/2016-10567/customer-due-diligence-requirements-for-financial-institutions>.

**Control Owner - An individual with significant responsibility to control, manage, or direct the legal entity**

Full Name (First, MI, Last):	Date of Birth:	Social Security#:	
Street Address (Physical, no PO Boxes):	City:	State:	Zip:

Check this box if Control Owner listed above is also a Beneficial Owner, if this box is checked you do not need to relist the Control Owner as a Beneficial Owner below.

**Beneficial Owner #1 – An owner who owns 25% or more of the legal entity**

Full Name (First, MI, Last):	Date of Birth:	Social Security#:	
Street Address (Physical, no PO Boxes):	City:	State:	Zip:

**Beneficial Owner #2 – An owner who owns 25% or more of the legal entity**

Full Name (First, MI, Last):	Date of Birth:	Social Security#:	
Street Address (Physical, no PO Boxes):	City:	State:	Zip:

**Beneficial Owner #3 – An owner who owns 25% or more of the legal entity**

Full Name (First, MI, Last):	Date of Birth:	Social Security#:	
Street Address (Physical, no PO Boxes):	City:	State:	Zip:

**Beneficial Owner #4 – An owner who owns 25% or more of the legal entity**

Full Name (First, MI, Last):	Date of Birth:	Social Security#:	
Street Address (Physical, no PO Boxes):	City:	State:	Zip:

**Additional Contact Information**

Name (First, MI, Last):	Name (First, MI, Last):
Role: <input type="radio"/> Authorized Representative <input type="radio"/> Primary Contact <input type="radio"/> Manager	Role: <input type="radio"/> Authorized Representative <input type="radio"/> Primary Contact <input type="radio"/> Manager
Phone Number:	Phone Number:
Email Address:	Email Address:

**Authorized Representative:** Has full rights to your account including: (i) changing banking information, contacts on account(s), and DBA information, and (ii) may view transactions on the portal and will be an admin on the portal, which grants employee access to the account(s).

**Primary Contact:** Can view transactions on the portal, call in transaction problems, change contacts on account(s), and change DBA information on all of your accounts. This may be an Accountant or General Manager. This person may also sign for gift card and terminal orders.

**Manager:** This person may call in transaction problems and view individual store transactions on the website.

**Cardholder Data Storage Compliance & Service Provider**

Do you use a third party to store, process or transmit cardholder data?  Yes  No
Do you store cardholder data?  Yes  No
Primary Service Provider or Software Developer:
Software used by third party:
Version #:
Are you compliant with the Payment Card Industry Data Security Standards?  Yes  No
Identify Security Assessor and certificate number:
Last Certification Date:
Have you ever experienced an Account Data Compromise?  Yes  No
If yes, provide date of compromise:
If yes, have you completed remediation?  Yes  No

All merchants must comply with the Payment Card Industry Data Security Standard ("PCI DSS"). Merchant is required to maintain the security of card data and to comply with the requirements of the PCI DSS. Merchant must validate its compliance with the PCI DSS and provide us with evidence that Merchant: (a) has successfully completed a Self Assessment Questionnaire and scan(s), if applicable, and (b) is compliant with the PCI DSS. We may offer one or more PCI products or services (the "PCI Program") to assist merchants in securing card data and complying with PCI DSS. Information on the PCI Program is set forth in Section 6.G of the Terms and Conditions and the applicable fees for the PCI Program are set forth above in this Merchant Application within the OmniShield Security and Risk Fee Schedule. All gateway or other vendor supplied software must be compliant with the Payment Application Data Security Standard rules ("PA-DSS").

**Merchant Authorization**

- Unless otherwise explicitly stated, all capitalized terms that are used but not defined in this Application have the meanings specified in the Agreement Terms and Conditions. This Agreement is between Worldpay Integrated Payments, LLC ("Processor", "us", "our" or "we"), the legal entity or sole proprietor identified on page 1 of this Application (the "Merchant", "you" or "your"), and the Member Bank named on page 1 of this Application ("Member Bank"). Member Bank is a member of Visa, U.S.A., Inc. ("Visa"), MasterCard International, Inc. ("MasterCard"), and Discover Financial Services, LLC ("Discover"). We are a registered independent sales organization of Visa, a member service provider of MasterCard and a registered acquirer for Discover.
- No modifications, alterations, or manual changes (including lining out fees, unless otherwise pre-approved and/or pre-designated by us) made to the Agreement will be effective unless we consent to them in a separate writing. This Agreement may be executed in counterparts. A scanned, facsimile, or duplicate copy of this Agreement executed by the parties shall be treated as an original.
- The undersigned individual ("Signer") represents and warrants that Signer is authorized to sign on behalf of Merchant and to bind Merchant to the terms of this Agreement. By Signer's signature below on behalf of Merchant, Signer certifies that: (i) Merchant has received a full and complete copy of this Agreement, (iii) Signer has read, understands, and accepts all of the terms and conditions in this paragraph and elsewhere in the Agreement, and (iv) all information provided in this Application is true and accurate.
- You irrevocably authorize us to initiate Automated Clearing House ("ACH") debit and/or credit entries from and to the Designated Accounts for all fees, costs, and amounts due to us or payable to you pursuant to this Agreement and ACH rules and regulations. In the event that a credit or debit entry is erroneously initiated, you authorize us immediately to correct such error. This ACH Authorization shall remain in full force and effect until we have collected payment on all fees, costs, and amounts due or which may become due pursuant to this Agreement. The Designated Account(s) may not be changed or altered without thirty (30) days prior written notification to us and the execution of any forms or instruments deemed reasonably necessary by us.
- The acceptance and processing of Merchant Sales Drafts by Member Bank and/or us shall be deemed the consent and execution by us and Member Bank of the Agreement and furthermore shall evidence ours and Member Bank's receipt of and approval and agreement to this Application signed by you. If you do not want to participate in the American Express Program, the applicable Opt Out Box has been marked.
- By signing below, Signer(s), on behalf of the Merchant: (i) agree(s) to be bound by all of the provisions of the Agreement, including the choice of law, jurisdiction, and venue provisions contained in the Terms and Conditions, and (ii) acknowledge(s) Merchant is aware of and must comply with the Rules Summary, and Association Operating Regulations. Signer(s) individually authorize(s) us or our representative to: (i) investigate Signer and/or Merchant by utilizing a third-party credit reporting agency, (ii) share information provided in this Application with third parties for fraud and risk purposes, and (iii) conduct an initial and ongoing comprehensive credit inquiry and/or investigation. In the event we do not approve your application for Services, you authorize us to share any information you have provided in this Agreement with our strategic partners for the possible provision of substantially similar services.
- Point of Sale Authorization: You hereby authorize the below listed point of sale representatives access to sensitive merchant account information to manage and configure your point of sale system functionality and complete installation.
Your authorized point of sale reseller is:
Your authorized point of sale developer is:

You acknowledge receipt of the "Merchant Processing Agreement" also referred to as the "Agreement" which consists of this page and the two (2) preceding pages and the accompanying Price and Equipment Schedule (the "Application"), and any other applicable amendments, schedules, exhibits, and attachments, including the documents listed below which accompany this Application or are otherwise provided to you via http://info.vantiv.com/vipcontract.html. This Agreement between the parties supersedes all prior agreements or representations between the parties whether written or oral regarding the subject matter of the Agreement. You represent that you have read the Agreement, including the portions contained on the Worldpay agreement website (http://info.vantiv.com/vipcontract.html), and you understand its terms and agree to be bound by them (including terms that we add or amend from time to time without notice and in our sole discretion). Whether or not we have formally approved your Application, your submission of a transaction for processing, whether to us, Member Bank, or our third-party providers, is an expression of your consent to the terms of the Agreement. You can request a copy of the Agreement at any time by contacting a Customer Service Representative at (866) 622-2390 or your Relationship Manager. If you disagree with any terms and conditions set forth in the Agreement, do not accept service or sign this Application.

- Terms and Conditions
- Addendum A – General Services Addendum
- Network Interchange Schedules (as applicable)
- Association and Network Fees Schedule
- Rules Summary
- Privacy Notice

Signature:
Name (printed):
Title:
Date:

**Unlimited Personal Guaranty**

In exchange for Processor's and Member Bank's acceptance of this Agreement, the person signing immediately below this paragraph (each a "Guarantor") is signing this Agreement as a Guarantor of the Merchant. By signing below, each Guarantor: (i) accepts and agrees to be bound by the Continuing Unlimited Guaranty provisions contained in Section 11 of the Terms and Conditions, and (ii) acknowledges and confirms that Guarantor received and read those Continuing Unlimited Guaranty provisions. The individual signing below authorizes us, Member Bank, and/or either of their representatives to conduct an initial and ongoing comprehensive credit investigation of Guarantor by utilizing a third-party credit-reporting agency.

, an individual Name (printed):
Date:

Home Address (Physical Address Only – No PO Boxes)
Years at Address
Date of Birth
Phone Number

This Application must be returned to Worldpay on or before July 15, 2019



**CONFIDENTIAL**  
**ADDENDUM A – GENERAL SERVICES ADDENDUM**  
**TO THE AGREEMENT**

This General Services Addendum including all exhibits, schedules and supplemental addenda hereto and all documents and materials referenced herein ("Addendum A") will be an addendum to the Merchant Processing Agreement or Bank Card Merchant Agreement, as applicable, ("Agreement") between Processor, Member Bank and Merchant in accordance with the provisions as set forth in the Agreement. If there is a conflict in the terms or pricing provided in this Addendum A and the pricing or terms in any price schedule or amendment otherwise contained in the Agreement, the pricing or terms contained in the Agreement, without reference to this Addendum A, will control.

**A. Services**

**1. Security Services.**

**a. Terms and Conditions.**

(i) OmniShield – generically refers to Processor's multiple security and risk products and services that collectively are meant to help merchants address payment fraud, data security, compliance and financial loss risks. OmniShield products and services are available to purchase through one of the following packages:

- OmniShield Enterprise
- OmniShield Assure
- OmniShield CNP

(ii) Merchant Risks – refers to the four, major risk areas associated with accepting, transporting and storing cardholder data

- Fraud – The use of a lost, stolen or counterfeit payment card by an unauthorized user that may result in additional merchant liability
- Data Security – The ability to convert clear, PCI sensitive payment data into a surrogate, PCI non-sensitive value that if captured by an unauthorized user cannot be used to commit fraud against the original cardholder
- Compliance – The ability to handle PCI sensitive payment card data in alignment with appropriate network rules and PCI standards
- Financial Loss – The potential impact of a merchant failing to address Fraud, Data Security and/or Compliance requirements (e.g., fines, fees, remediation costs, lawsuits, etc.)

(iii) OmniShield Enterprise – A service offering, limited to PCI Level 1 and PCI Level 2 merchants that subsequently requires the merchant to individually select one or more of the following security and risk products and services:

- PCI Assist
- EMV Support Services
- Encryption
- Tokenization
- eProtect (eProtect requires Tokenization to also be enabled)

(iv) OmniShield Assure – A required service offering for PCI Level 4 merchants and is limited to PCI Level 4 merchants only and bundles together all the following security and risk products and services:

- PCI Assist
- Breach Assist
- EMV Support Services
- Encryption
- Tokenization

(v) OmniShield CNP – A required service offering for PCI Level 3 and other 100% Card Not Present PCI Level 4 merchants and is limited to PCI Level 3 merchants and other 100% Card Not Present PCI Level 4 merchants only, and bundles together all the following security and risk products and services:

- PCI Assist
- Breach Assist

Additionally, PCI Level 3 merchants and 100% Card Not Present PCI Level 4 merchants may also select and buy separately:

- Tokenization
- eProtect (eProtect requires Tokenization to also be enabled)

(vi) PCI Assist – PCI Assist is a set of streamlined online tools to help merchants achieve, maintain and track PCI compliance. PCI Assist helps clients review PCI DSS compliance requirements and complete their Self Assessment Questionnaire (SAQ) and, as recommended, conduct periodic vulnerability scans of their network. PCI Assist is required for SAQ merchants to report their compliance status to Processor.

(vii) Non-Validation Fee (NVF) / Non-Compliance Fee (NCF) – In alignment with Terms and Conditions section 2, Merchant is responsible for demonstrating compliance with PCI DSS programs. Failure to report compliance validation status or reporting a failed status to Processor will result in a NVF/NCF being assessed. Active merchants will have a 60-day grace period to validate and report compliance validation status. Merchant's compliance validation and reporting status will be evaluated monthly. This fee will only be assessed if the Merchant has failed to report the status or has reported a failed status and will not be assessed once Merchant meets compliance requirements.

(viii) EMV Support – Europay, MasterCard, and Visa ("EMV") is a set of global standards for credit, debit and contactless card payments. EMV chip cards help prevent in-store fraud and are nearly impossible to counterfeit. Starting October 1, 2015 merchants who have not made the investment in chip-enabled technology may be held liable for card-present fraud. EMV acceptance requires an EMV enabled standalone terminal or POS system. Processor is enabled to process in-store EMV transactions to help reduce fraud

liability.

(ix) EMV Non-Enabled Fee - The EMV Non-Enabled Fee is applicable if Merchant does not have EMV enabled equipment and/or software. The EMV Non-Enabled Fee is determined based on the chargeback liability risk of Merchant's MCC as determined by Processor. Transactions will be evaluated monthly at the MID level and assessed at the chain level when applicable. This fee is based on the gross sales amount of each card present transaction.

(x) Breach Assist – In the event Merchant is enrolled in the Breach Assist Program ("BAP") offered by Processor through OmniShield or otherwise, the indemnification required by Merchant under this Agreement will only be reduced by amounts up to the limits set by the service provider that are actually recovered by Processor in connection with the BAP and only to the extent that such amounts are specifically related to a data breach involving solely Merchant. The limited indemnity waiver provided by the BAP will not cover all the costs associated with a data breach. The specific terms and conditions of the BAP are available for Merchant to review at [www.RoyalGroupServices.com/breach-assist/](http://www.RoyalGroupServices.com/breach-assist/) or by contacting a customer service representative at 1-800-393-1345.

(xi) Encryption – Encryption is a two-part service offering designed to: (i) encrypt (make unreadable) PCI sensitive payment data at the origin of the payment transaction and, (ii) decrypt payment data information at the destination of the transaction. Processor's service offering availability requires alignment between the encryption technology deployed within the Merchant's terminals and the decryption technology hosted by the service provider, which may require the use or upgrading of certain terminals and/or equipment or new message specifications (which will be at Merchant's sole expense) and may not be supported on all terminals/equipment.

Merchant acknowledges and agrees that encryption functionality is required and may require Merchant to license encryption technology from appropriate third party provider or authorized reseller and that said licensed functionality may incur fees in addition to those set forth herein. Merchant also acknowledges that provision of Processor's service offering to Merchant may require a corresponding decryption technology license and that Processor's service offering is subject to availability of required decryption license from applicable third party provider. Upon reasonable notice, Processor maintains the right to cease, modify or enhance providing the service offering without penalty and will use commercially reasonable efforts to offer a substitute service if applicable.

The value proposition associated with encrypting and decryption payment data (i.e., affects to Merchant's risk and compliance requirements) is affected by where the payment data is encrypted, the terminal type used for encryption, and the location where the payment data is decrypted. Processor has identified three different Encryption service offerings:

- Card Data Encryption – risk reduction, no scope reduction
- Point to Point Encryption – risk transference and scope reduction in alignment with PCI QSA evaluation
- Validated Point to Point Encryption – risk transference and scope reduction in alignment with PCI guidelines for PCI listed P2PE solutions

Point to Point Encryption assumes: (i) Payment data is encrypted within a PCI-PTS certified Secure Cryptographic Device (SCD), using a NIST defined strong encryption algorithm, with encryption keys that were generated and handled in alignment with X9 standards and (ii) Encrypted payment data is only decrypted by Processor within Processor's data systems.

Payment data information protected by the encryption service offering may include Track 1 or Track 2 data, obtained through a magnetic card swipe read, or PAN Data, obtained through manual entry directly into the SCD. The encryption service offering applies only to transactions that were encrypted and sent by the SCD to Processor's authorization and settlement systems pursuant to the Agreement. Supported transactions include, but may not be limited to, those associated with credit (signature), debit (signature) and debit (PIN).

(xii) eProtect – eProtect is a two part service designed to (i) capture payment data information from a given webpage using embedded Card Not Present eCommerce Data Security technology and, (ii) submitting the card data to a Processor hosted Card Not Present eCommerce Data Security server to exchange the card data for a Registration ID / Low Value Token before the data is transmitted back to the Merchant's eCommerce website. Merchant acknowledges and agrees that it will acquire said Card Not Present eCommerce Data Security functionality from the Processor and is responsible for all development effort necessary to embed said technology as appropriate within one or more Merchant web pages. Information protected by the Card Not Present eCommerce Data Security Service includes Primary Account Number (PAN) Data manually entered into any webpage that includes embedded Card Not Present eCommerce Data Security technology. The resulting Registration ID / Low Value Token must subsequently be submitted to the Processor's processing systems within a configurable timeframe to facilitate the exchange of the Registration ID / Low Value Token for a High Value, Multi-Use Tokenization (see Tokenization Service). Merchant acknowledges that provision of the Card Not Present eCommerce Data Security services to Merchant is subject to Merchant completing integration and certification efforts with Processor. Merchant acknowledges that eProtect will result in Merchant automatically being enrolled in

Processor's Tokenization service.

(xiii) Tokenization - Tokenization is a service in which cardholder PAN data, once received by the Processor, is replaced with a surrogate ("Token") value. Deliverables of the Tokenization service include: (1) the creation of tokens and (2) the recognition and use of a Processor issued pre-existing token to support all post authorization transactions with the Processor, which includes initiating a new authorization with a token value. Data necessary to convert tokens back to PAN data will be maintained in Processor's systems. Merchant access to the Tokenization service requires integrating and certifying systems to token services using Processor's appropriate message specification. Message specifications are limited to those that exist in Processor's current Service offering. The Parties agree that the scope of the Tokenization service does not include the certification or systematic configuration of third parties or firmware licensing as selected by the Merchant to support Tokenization services. The processor has identified the following types of Tokenization services.

- OmniTokens are tokens generated in such a way as to retain some of the digits of the original card value, be format preserving (i.e., length preserving and character set preserving), and be consistent across numerous requests (i.e., the same card value will result in the same token value in the context of a given merchant). OmniTokens are not limited to a specific platform and can be used interchangeably between processor's different platforms.
- mTokens are tokens generated in such a way as to be unique for each given transaction and format non-preserving. The link between a card value and an mToken is indirect in that the mToken references a given transaction, which in turn references a given card value. Note: mTokens are limited to transactions processed through processor's S1 platform only.
- eTokens are tokens generated in such a way as to be unique for each given transaction and format non-preserving. eTokens are used as an index value into processor's data vault, which subsequently stores the associated card value. Note: eTokens are limited to transactions processed through processor's Express platform only.

Non-Standard, GUI and Batch Tokenization are separate and unique service offerings and respective fees will be quoted to Merchant for the use of each service.

- "Standard Tokenization" is provided on a per transaction basis in-line with each authorization request
- "Non-Standard Tokenization" is provided as separate "non-authorization" message to the Processor that results in a token being generated and returned outside of a purchase transaction
- "Graphical User Interface (GUI) Tokenization" is provided for Merchant operations personnel with appropriate credentials to convert or revert card values and tokens via Processor provided product interface(s).
- "Batch Tokenization" / "Batch Detokenization" is provided as a file based service to support the mass conversion of any existing store of cardholder data, and will mean the process of receiving a file that includes multiple values, performing the tokenization / detokenization process as appropriate for each value and returning a response file that includes the corresponding appropriate value.

Upon Tokenization services termination, Merchant will have 90 days to request, via written request to Processor, a Batch De-Tokenization of the Merchant's token store, located within the Merchant's systems. For purposes herein, Batch De-Tokenization will mean the process of the Processor receiving a file from Merchant that includes multiple token values, Processor performing the de-tokenization process for each token value and Processor returning a response file to Merchant that includes the corresponding card values for each token. After 90 days, Processor will no longer be responsible for maintaining the data necessary to De-Tokenize Merchant's token store or able to guarantee availability of data. Upon mutual agreement, Processor may offer the Merchant De-Tokenization Data Management Services under a separate agreement to support the token store after the termination of the current agreement supporting Tokenization services.

(xiv) Security Services – Merchant may utilize OmniShield products and services ("Security Services") in conjunction with services provided wholly or partially by a third party with the support and agreement of Processor. Merchant bears all risk and responsibility for conducting Merchant's own due diligence regarding the fitness of Security Services for a particular purpose and for determining compliance with the Bank Rules, the Operating Regulations, and the Laws. Accordingly, Merchant's use of Security Services is at Merchant's own risk. Processor's decision to offer Security Services will not limit Merchant's duties and obligations contained in this provision or the Agreement. Processor does not warrant or guaranty that use of the Security Services, in itself, will: (i) result in Merchant's compliance with Bank Rules, Operating Regulations, and/or Laws; (ii) prevent any and all unauthorized breaches of your terminals, systems or facilities; or, (iii) be uninterrupted or error-free. Merchant agrees that it will not acquire any interest in (ownership, intellectual property or otherwise) in any of the third party provider software used to provide the Security Services. Merchant will not, and will have no right to, own, copy, distribute, sub-lease, sub-license, assign or otherwise transfer any portion of such third-party provider software used to provide the Security Services or any materials provided by Processor or to modify, decompile, or reverse engineer any such software, materials, or the Services.

(xv) triPOS<sup>®</sup> Service - The triPOS<sup>®</sup> Service is a turnkey, EMV certified payment processing application designed to process transactions that is compatible with the Processor's processing platform and helps reduce the scope of Merchants' PCI-DSS with P2PE and tokenization technology.

b. Pricing

- (i) OmniShield Enterprise (see below footnotes 1 and 2) Quoted

(ii) OmniShield Assure (see below footnotes 1 and 3)	See application
(iii) OmniShield CNP (see below footnotes 3 and 4)	Quoted
(iv) PCI Assist (see below footnotes 1 and 5)	Quoted
(v) P2PE (see below footnote 1)	Quoted
(vi) eProtect (see below footnote 1)	Quoted
(vii) OmniToken™ (see below footnote 1)	Quoted
(viii) Vault™	See application
(ix) PCI Non-Validation Fee (see below footnote 6)	\$19.95/MID/Month
(x) EMV Non-Enabled Fee	
Low Risk	0.05% of the gross sales per month
Moderate Risk	0.15% of the gross sales per month
High Risk	0.27% of the gross sales per month
(xi) triPOS™ Service	See application

Footnotes to above Section A.1(b).

1. Pricing provided as a separate attached quote or for level 4 merchants on the Application
2. Available only to PCI Level 1 and PCI Level 2 merchants
3. Required by and available only to PCI Levels 4 merchants.
4. Required by and available only to PCI Level 3 merchants and 100% Card Not Present PCI Level 4 merchants
5. Required by merchants using a PCI DSS SAQ
6. Assessed only if merchant fails compliance validation or fails to report compliance validation

## 2. Electronic Benefits Transfer ("EBT") Services.

The Financial Management Services ("FMS") of the U.S. Department of Treasury, and/or various of the EBT Program State(s)/Alliance(s), have entered into agreement(s) with third party processor(s) (collectively and individually, "Contractor") to manage the EBT Program(s) implemented by FMS and/or the EBT Program State(s)/Alliance(s).

Processor has entered into agreements with one or more Contractors (collectively and individually "Processor Agreement") which permit Processor to be an acquirer processor in certain of the EBT Programs.

Acquirer Services will mean the data processing systems and procedures provided by Processor to facilitate Merchant's participation in the EBT Program(s). In the event Merchant receives any of the Acquirer Services or otherwise participates in any of the EBT Programs, Merchant agrees to the following obligations which are in addition to Merchant's obligations in the Agreement and in addition to any other obligations in the Operating Rules relating to the EBT Program(s) and/or Acquirer Service(s), as they may be amended from time to time.

1. Merchant will be solely responsible for obtaining a copy of the then current Operating Rules for each EBT Program in which Merchant elects to participate from the applicable Contractor, EBT Program State/Alliance, FMS or Processor, no less than 30 days prior to the commencement of Merchant's participation in each such EBT Program. Merchant agrees to abide by and fully comply with the documentation as may be in effect from time to time, and to perform and fulfill any and all obligations and responsibilities, and discharge any and all duties and liabilities relating to Processor, Contractors or retailers to which it may be subject in accordance with such documentation or other rules or regulations adopted by Contractor(s), FMS or the EBT Program States/Alliances, or which may arise in any other manner or from any other source related to the Acquirer Services or the EBT Program(s).

2. Merchant will provide personnel, one of whom will be a management level technical interface person, to monitor, oversee and maintain its devices participation in the EBT Program(s). This personnel will also be responsible for monitoring Merchant's compliance with documentation, including but not limited to, each EBT Program's procedures and requirements applicable to Customer and its processor and for ensuring Merchant fulfills all of its responsibilities in connection with its participation in each EBT Program.

3. Processor will make available to Merchant activity files of its EBT Program transactions in a Processor format, unless similar information is provided by Processor through other services provided to Merchant.

4. Processor will not provide: (i) routing of activity files received from Contractor(s) to Merchant; or (ii) any other files or reports not specifically described above. Merchant will be responsible for, and agrees to pay Processor, all telecommunications fees, assessments and related expenses in connection with Processor establishing and maintaining a link with each Contractor in order to provide Acquirer Service to Merchant. Processor may allocate such fees, assessments and related expenses in such manner as it deems advisable in its sole discretion.

5. Merchant agrees to allow the auditors of Processor, Contractor(s), FMS or the EBT Program State(s)/Alliance(s), to review the files held and procedures followed, and inspect the facilities used, by Merchant in connection with the Acquirer Services or the EBT Program(s). Processor may be required to perform on-site inspections of Merchant's premises and Merchant agrees to be responsible for Processor's out-of-pocket expenses and its standard fees for the time spent by Processor's personnel (which will be assessed at Processor's then current Standard Hourly Rate) in conducting such on-site inspections.

6. Merchant agrees to immediately notify Processor and the applicable Contractor in writing of any changes in the goods and services for which EBT Program cards are accepted as payment from participants in the applicable EBT Program.

7. Merchant authorizes Processor to provide Contractor(s), FMS and/or the EBT Program State/Alliance with such information about Merchant, as requested or required according to the Processor Agreement(s), the Retailer Agreement(s), the Operating Rules or the other documentation, or as may be required to participate in the EBT Program(s).

8. Merchant agrees to take all steps necessary to settle with Processor for EBT Program transactions involving Merchant's terminals in accordance with Processor's standards and documentation; and Merchant will be responsible for making any necessary reconciliation or adjustments with the documentation. Processor will provide Merchant standard Processor reports for the services provided to Merchant. Merchant will always maintain an open checking account at a financial institution which Processor or its agent can access through the Federal Reserve's Automated Clearing House ("ACH") system. Merchant authorizes Processor and its agents to debit and/or credit the account to settle any and all amounts due under the Agreement and any Addenda including, but not limited to, processing fees and transaction settlement. Unless otherwise agreed to in writing by Processor, Merchant will be treated as one settlement endpoint with respect to all transactions processed by Processor using Acquirer Services. Merchant will always maintain the account with sufficient cleared funds to meet its obligations under this Agreement. In the event Merchant desires to change the account or the financial institution where the account is located, Merchant will give Processor at least 30 days prior written notice of any such change.

**3. TransForm® Tokenization Services.**

a. TransForm Tokenization. In addition to the terms of the Agreement, these TransForm Tokenization Service terms apply to Merchant's use of the Account Updater Service and TransForm Tokenization Service to store authorized customer billing information for recurring transactions and may be provided by Processor and one or more affiliates of Processor.

b. Definitions. The following terms when used in this Agreement will have the meanings set forth in this section:

- i. "Account Updater Service" means a service provided through the Associations that enables Merchants to determine if a cardholder's account number has been updated by the cardholder's issuer, provided that the cardholder's issuer is a participant in the Account Updater program. The availability or functionality of the Account Updater Service may be modified by the Associations or Processor's acquiring bank upon notice to Merchant.
  - ii. "Authentication Data" means the full magnetic stripe data, the CVV2/CVC2/CID and the PIN or PIN block located on credit cards and debit cards.
  - iii. "PAD" means payment account data, including but not limited to credit and debit card account data, expiration month and year, cardholder name, checking account number, and customer bank routing information.
  - iv. "PAI" means Payment Account Identifier. PAI is a unique identifier that is assigned by Processor that references a payment account record.
  - v. "TransForm® Tokenization Service" means the Processor service designed to move Merchant's customer cardholder data offsite to Processor's PCI DSS compliant storage facility. Processor's servers create and then return a unique PAI to the Merchant's software application. Encryption is used to protect cardholder data while in transit. Using the PAI, Merchant can bill a card on file and/or schedule automatic payments, enabling the Merchant to securely process transactions from payment account records.
- c. Pricing. The rate and fees set forth in the Application for TransForm Tokenization and Account Updater apply. Processor will charge Merchant the monthly fee set forth in the Application per MID for its use of the TransForm Tokenization Service.

i. TransForm Tokenization Service Storage Fees. Merchant agrees to pay Processor the TransForm Tokenization fixed monthly fee listed in the Application which, if not listed is \$30.00, per MID provided that the total PAIs stored for such MID does not exceed the PAI Maximum per month (the "PAI Maximum") which such PAI Maximum is listed in the Application which, if not listed is 500. Should the total PAIs stored in any month for such MID exceed the PAI Maximum, Merchant agrees to pay the additional fee listed in the Application which, if not listed, is \$0.09, per each PAI stored in such month for such MID in excess of the PAI Maximum.

ii. Account Updater Service Pricing. Merchant agrees to pay Processor the Account Updater setup fee, fixed monthly fee, and updater fee listed in the Application which amounts, if not listed in the Application, are respectively \$99.00, \$30.00, and \$0.80. Merchant may terminate receipt of the Account Updater Service at any time upon 30 days prior written notice to Processor without further liability for the Account Updater Services other than for charges incurred but unpaid as of the effective date of such termination. Processor will charge Merchant the one-time set-up fee per Merchant identification number ("MID"), a fixed monthly charge per MID, and a charge per valid update for use of the Account Updater Service. The set-up fee is applied upon the start or re-start of Account Updater Service for each MID. A "valid update" is as an update in which a match for the cardholder's account number is made and either; (i) a new account number is provided, (ii) information that the account has been closed is provided, (iii) a new expiration date is provided, or (iv) a "contact cardholder" message has been provided.

d. Term. These TransForm Tokenization terms will run coterminous with the Merchant Processing Agreement. Processor may additionally terminate provision of the TransForm Tokenization Services on 30 days prior written notice to Merchant for any or no reason; or immediately (a) if Merchant is in material breach of its obligations under the Agreement, including these TransForm Tokenization terms, (b) in order to comply with applicable law or requests of governmental, administrative or judicial authorities, or (c) if Processor reasonably believes that continuing to provide the TransForm Tokenization

Service to Merchant could create a substantial economic or technical burden or material security risk for Processor.

e. Access to Information After Termination. Upon termination of Merchant's use of the TransForm Tokenization Services and within five business days of agreement between the parties on the means of transfer and after Merchant's payment of the data retrieval fee based on the number of Merchant's stored records as set forth in the table below, Processor will provide a data file including all stored records to a PCI DSS compliant facility designated by Merchant. The data retrieval fee will be calculated cumulatively so that all stored records will be billed at the same lower fee per record once a higher volume tier is reached. Records may only be provided to a PCI DSS compliant facility with file format and encryption requirements to be determined in Processor's reasonable discretion.

STORED DATA	DATA RETRIEVAL FEE
1 - 5,000 PAI's	\$2,000 (minimum data retrieval fee)
5001 - 250,000 PAI's	\$0.40 per stored record
250,001 - 500,000 PAI's	\$0.35 per stored record
500,001 - 750,000 PAI's	\$0.25 per stored record
750,001+ PAI's	\$0.20 per stored record

f. Communication Methods. Merchant will establish and maintain secure data communication connections and will transmit data to Processor in the format required by Processor.

g. Use of TransForm Tokenization. Merchant will immediately update PAD upon additions, deletions, and changes to the underlying data. Merchant will create, delete, and query payment account records in accordance with instructions provided by Processor.

h. Use of Account Updater. Merchant must have an existing relationship with the cardholder in order to make an inquiry using the Account Updater Service and hereby agrees to comply with the Merchant requirements of the Account Updater terms of use as set forth in the Operating Regulations. The Account Updater Service may not interface with third party software or third party services, if Merchant uses third party software or a third party service to process recurring transactions then Merchant understands and agrees that Merchant may be required to make manual updates to recurring transaction information based on Account Updater Service updates.

i. Disclaimer of Warranties. The TransForm® Tokenization Service is being provided to Merchant by Processor "as-is" and without any warranty of any kind. Processor disclaims any express or implied warranty, including but not limited to implied warranties of merchantability, non-infringement, or fitness for a particular purpose.

j. Indemnification. In addition to the indemnification obligations of Merchant under the Terms and Conditions to the Agreement, Merchant agrees to indemnify, defend and hold harmless Member Bank and Processor, its employees, officers, agents, shareholders, representatives and directors from any and all fines, penalties, losses, claims, expenses (including attorney fees and the allocable costs of in-house counsel), or other liabilities resulting from or in connection with; (i) Merchant's use of the TransForm Tokenization Service, (ii) Merchant's storage of any cardholder data, or (iii) Merchant's breach of the herein TransForm Tokenization terms.

k. Limitation of Liability. In addition to Processor's limits of liability set forth under the Terms and Conditions to the Agreement, under no circumstances will Processor be liable to Merchant or any third party for any indirect, special, incidental, consequential, punitive, exemplary or multiple damages arising out of or related to Processor's provision of the TransForm Tokenization Service hereunder, regardless of the legal theory on which such claim is based (whether based in contract, tort, warranty, strict liability, negligence, or any other legal theory), even if Processor has been advised, knew, or should have known of the possibility of such damages (which include, but are not limited to, loss of profits, revenue, savings, software, data or goodwill, the claims of third parties, and/or injury to persons or property). The parties expressly agree that the total liability of Processor (including, without limitation, for Processor's performance or the failure of such performance hereunder, or for any breach hereof) will be exclusively limited to an amount equal to the aggregate TransForm Tokenization service fees actually received by Processor from Merchant during the one month period ending on the date on which the event giving rise to the claim for damages occurred. Merchant accepts the restrictions on its right to recover additional damages as part of its bargain with Processor, and Merchant understands and acknowledges that, without such restrictions, the consideration for the services provided hereunder would be higher.

**4. Chargeback Service Fee.**

The below tiered Chargeback Service Fee shall apply to Merchant. Beginning on the Effective Date the Chargeback Service Fee will be charged monthly per MID at the below Tier 1 amount and thereafter, on a semi-annual basis, which first such semi-annual period may be less than six (6) months, Merchant's highest annual number of chargebacks within the term of the Agreement, shall determine the applicable monthly fee tier assessed. In the event Merchant has twenty-six (26) or more chargebacks in any annual period, thereafter Merchant will be charged \$25.00 per chargeback, in lieu of a monthly fee. If Merchant has less than twelve (12) months of transaction history with Processor, Merchant's actual number of chargebacks will be annualized in the above semi-annual reviews to determine the below applicable tier. Notwithstanding the foregoing, if Processor at any time, in its reasonable discretion, believes that Merchant will have twenty-six (26) or more chargebacks in any annual period, upon notice to Merchant, Processor may charge Merchant a fee of \$25.00 per chargeback, in lieu of a monthly fee.

Tier	Annual Number of Chargebacks	Monthly Fee
1	0	\$7.50
2	1-2	\$10.00
3	3-4	\$15.00
4	5-8	\$20.00
5	9-12	\$25.00
6	13-17	\$30.00
7	18-21	\$35.00
8	22-25	\$40.00

**5. Additional Services or Expenses.**

Merchant agrees that Processor may charge Merchant for any non-specified service it provides Merchant ("Additional Service") or expense it incurs on behalf of Merchant ("Additional Expense") any time after Merchant's initial receipt of the same, and Merchant agrees to pay for such service (at Processor's standard fees in effect from time to time) or expense in accordance with this Agreement. Merchant acknowledges and agrees that it will notify Processor in writing and in accordance with the notice provisions of the Agreement in the event Merchant does not want the Additional Service and that such written notice will be sent to and actually received by Processor within 90 days of Merchant's first receipt of the Additional Service ("Additional Service Cancellation"). Merchant will not dispute, and will be unconditionally obligated to pay for, any Additional Service fees for which Merchant has not provided and Processor has not actually received an Additional Service Cancellation in accordance with the foregoing and any Additional Expense.

**6. Store and Forward Service.**

The Store and Forward service is a secondary, offline option of credit card acceptance enabled typically in the event of internet connectivity down-time. Store and Forward may be applicable as a temporary solution for businesses needing to accept payments in environments without access to the internet, such as trade shows or farmer's markets. Optionally, businesses sometimes elect to process offline transactions with a working internet during times of peak business demand. When Store and Forward is enabled, it allows merchants to store transactions offline until either internet connectivity has been restored or the business need subsides. Offline transactions are then forwarded to Processor for a valid card issuer authorization. From the cardholder's perspective, the transaction flow is unchanged, yet the important distinction for the merchant is that the transaction is not authorized in real time and may in fact decline when forwarded. Where there are benefits to this functionality in maintaining transaction up-time especially during times of internet uncertainty, there are also risks and an assumption of liability by you which need to be carefully considered as set forth below in this section. You understand and agree that use of the Store and Forward Services is dependent on the point of sale system configuration and capabilities for the processing of such service transactions which you are solely responsible. Further, with regard to the Store and Forward services, it is important that you and your point of sale service providers and integrated software vendors understand and agree that there are inherent risks when not obtaining an authorization at the time of the transaction and those risks, between you and us, rest solely on you. Transactions processed via Store and Forward are high risk and may be declined, error out, or otherwise fail to process when forwarded to us. When enabling Store and Forward, you accept full liability for all transactions, whether or not an authorization approval code is received, including loss of revenue due to declined or failed transactions, chargebacks, and losses, fees, fines, and penalties related to transactions processed via the Store and Forward application. Further, we are not liable to you in the event the transaction data is not stored within the point of sale device for any reason. We make no warranty, expressed or implied, with respect to servicing, processing, or acceptance of Store and Forward transactions and you assume all liability when using or otherwise accepting to process in a Store and Forward/offline manner.

**7. FastAccess™ Funding Service.**

a. FastAccess™ Funding Program Services. The FastAccess funding program provides accelerated funding of Merchant's card transactions, typically between two and five hours after settlement of Merchant's credit and debit card transactions, by way of Original Credit Transaction ("OCT") through VisaNet or Maestro which permits Processor through Member Bank to initiate credits to a designated Visa or MasterCard debit card account that Merchant will be requested to provide (the "FastAccess Services"). Prior to using the FastAccess Services Merchant must provide Processor a debit card account in a PCI compliant manner. The debit card account designated by Merchant must be a U.S. issued debit card with an institution that is enabled for OCT transactions. Merchant authorizes Processor to initiate a zero dollar authorization to such account as part of the establishment of Merchant's use of the FastAccess Services.

b. Pricing. The fee for the FastAccess Services is listed on the Application and charged on a per occurrence/deposit basis. If no fee is listed on the Application then Merchant will be charged Processor's then standard rate for the use of the FastAccess Services.

c. FastAccess Services Terms, Conditions and Limits. The FastAccess Services are part of the Services under the Merchant Processing Agreement and subject to the terms and conditions of Merchant's use of Services under the Merchant Processing Agreement as well as the terms, restrictions, and condition in this Addendum A which include those listed below:

- i. Limits. The per transaction limit applicable to the FastAccess Services is \$15,000.00. Daily limits also apply.
- ii. Limitations on Availability of FastAccess Service. FastAccess Services is not supported by all Card issuers.
- iii. Changes to or Removal of Attributes, Requirements, and Functionality. Visa, Maestro, and Processor may at any time change or remove any of the

attributes, requirements, and functional specifications related to the OCT and FastAccess funding program or withdraw such services entirely.

iv. Default Settlement and Suspension of Service. Transactions that do not meet the requirements, exceed the limits, or are otherwise not settled via the FastAccess Services shall route your settlement via the normal ACH Card transaction settlement solution under the Services. The trigger of certain limits or limitations may suspend the use of the FastAccess Services.

d. Disclaimer and Limitation of Liability. Merchant understands and agrees that the disclaimer of warranties and limitation of liabilities applicable to Processor and Member Bank set forth under the Merchant Processing Agreement apply to the herein FastAccess Services and neither Processor nor Member Bank shall be liable to Merchant for any loss, delay, error, interruptions or damage of any kind or character, whether direct, indirect or consequential, resulting from the use, delay, inoperability, or other failure of the FastAccess Services.

**8. Virtual Terminal Service.**

Processor's Virtual Terminal Service (the "VT Services") is an enhancement to Processor's Online Reporting Services. Merchant acknowledges and understands that the VT Services allow Merchant to effectuate Card transactions within the Online Reporting Services application in accordance with Processor's standards and procedures. Merchant shall be solely responsible for all authorized or unauthorized use of the VT Services arising out of or related to Merchant's use of the VT Services including but not limited to unauthorized transactions initiated via the use of Merchant's User ID's. Merchant acknowledges that use of a software application that has connectivity to the Internet poses an increased risk, and Merchant assumes all liability for such risks. Merchant warrants and represents to Processor that it has implemented and will maintain secure systems for use of the VT Services and the transmission of information to Processor. Merchant further acknowledges and agrees that Processor's only obligation will be to make the VT Services available on Processor's system in accordance with Processor's then-current standards. Merchant acknowledges and agrees that Processor's Online Reporting Services are required for use of the VT Services and that Processor's standard terms, conditions, and fees associated with the Online Reporting Services shall be and remain in effect. Merchant shall pay the following fees to Processor for the VT Services in addition to Processor's fees for the Online Reporting Services:

- i) Program Setup Fee up to \$150.00
- ii) Monthly Usage Fee: up to \$30.00/month
- iii) Transaction Fee up to \$0.08/transaction\*

\*This fee is in addition to all other applicable fees and charges for a transaction.

**EXHIBIT ~~KL~~**  
**STATE ADDENDA**

## **CALIFORNIA ADDENDUM TO DISCLOSURE DOCUMENT AND FRANCHISE AGREEMENT**

1. The Special Risks Page is supplemented to include the following:

If the franchise does not open within twelve (12) months from the date the franchise agreement is signed, you can be terminated for cause.

2. Item 3 is supplemented to include the following:

Neither the franchisor nor any person in Item 2 of the FDD is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 78a *et seq.*, suspending or expelling such person from membership in such association or exchange.

3. Item 17 of the FDD is supplemented to include the following:

California Business & Professions Code Sections 20000 through 20043 provides rights to the franchisee concerning termination, transfer, or nonrenewal of a franchise. If the franchise agreement contains a provision that is inconsistent with the law, the California Business & Professions Code Sections 20000 through 20043 will control. The franchise agreement requires the parties to waive their rights to a trial by jury in connection with lawsuits arising out of the franchise relationship. This provision may not be enforceable under California law.

The Franchise Agreement contains a covenant not to compete which extends beyond the termination of the franchise. This provision may not be enforceable under California law.

4. Item 19 of this disclosure document is modified to include the following paragraph:

The financial performance representation figures do not reflect the costs of sales, operating expenses, or other costs or expenses that must be deducted from the gross revenue or gross sales figures to obtain your net income or profit. You should conduct an independent investigation of the costs and expenses you will incur in operating your franchised business. Franchisees or former franchisees, listed in the disclosure document may be one source of this information.

5. The franchise agreement provides for termination on bankruptcy. This provision may not be enforceable under federal bankruptcy law (11 U.S.C.A. Sec. 101 *et seq.*).

6. The franchise agreement contains a covenant not to compete, which extends beyond the termination of the franchise. This provision may not be enforceable under California law.

7. Prospective franchisee/developers are encouraged to consult private legal counsel to determine the applicability of California any federal laws (such as Business and Professions Code Section 20040.5, Code of Civil Procedure Section 1281, and the Federal Arbitration Act) to any provisions of a franchise agreement restricting venue to a forum outside the State of California.

8. This agreement requires application of the laws of the Commonwealth of Pennsylvania. This provision may not be enforceable under California law.

9. Section 31125 of the California Corporation Code requires the franchisor to give the franchisee a disclosure document, in a form and containing such information as the Commissioner may by rule or order require, before a solicitation of a proposed material modification of an existing franchise.

10. You must sign a release if you transfer your franchise. California Corporations Code 31512 voids a waiver of your rights under the Franchise Investment Law (California Corporations Code 31000 through 31516). Business and Professions Code 20010 voids a waiver of your rights under the Franchise Relations Act (Business Professions Code 2000 through 20043).
11. As per California Rule 310.156.3(a)(3):  
  
OUR WEBSITE HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION & INNOVATION. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION & INNOVATION AT [www.dfpi.ca.gov](http://www.dfpi.ca.gov).
12. THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE DISCLOSURE DOCUMENT.
13. The Department has determined that we, the franchisor, have not demonstrated we are adequately capitalized and/or that we must rely on franchise fees to fund our operations. The Commissioner has imposed a fee deferral condition, which requires that we defer the collection of all initial fees from California franchisees until we have completed all of our pre-opening obligations and you are open for business.
14. Sections 19.1 (with the exception of the first sentence therein), 19.3, 23.1 and 23.2 of the Franchise Agreement are hereby deleted.
15. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.
16. California's Franchise Investment Law (Corporations Code sections 31512 and 31512.1) states that any provision of a franchise agreement or related document requiring the franchisee to waive specific provisions of the law is contrary to public policy and is void and unenforceable. The law also prohibits a franchisor from disclaiming or denying (i) representations it, its employees, or its agents make to you, (ii) your ability to rely on any representations it makes to you, or (iii) any violations of the law.
17. **Registration of this franchise does not constitute approval, recommendation, or endorsement, by the Commissioner of the Department of Financial Protection and Innovation.**

## **HAWAII DISCLAIMER**

THESE FRANCHISES WILL BE/HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS OR A FINDING BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST SEVEN DAYS BEFORE THE EXECUTION BY THE PROSPECTIVE FRANCHISEE, OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS BEFORE THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE FRANCHISE DISCLOSURE DOCUMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE.

THIS DISCLOSURE DOCUMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE.

Registered agent in the state authorized to receive service of process: Commissioner of Securities, Department of Commerce and Consumer Affairs, Business Registration Division, 335 Merchant Street, Honolulu, Hawaii 96813

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

## ILLINOIS ADDENDUM TO DISCLOSURE DOCUMENT

1. Item 5 is supplemented to state that we will defer collection of the Initial Franchise Fees until we have satisfied our pre-opening obligations to you, and you have commenced business operations. The Illinois Attorney General's Office imposed this deferral requirement due to our financial condition.
2. Item 17 is supplemented to include the following disclosure:

The conditions under which your franchise can be terminated and your rights on nonrenewal may be affected by Illinois law, 815 ILCS 705/19 and 705/20.

Illinois law governs the franchise agreement(s).

Any provision which designates jurisdiction or venue or requires Franchisee/Developer to agree to jurisdiction or venue in a forum outside of Illinois is void with respect to any cause of action which is otherwise enforceable in Illinois, except arbitration may take place outside the State of Illinois.

In conformance with Section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation, or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**ILLINOIS RIDER  
TO FRANCHISE AGREEMENT**

This Rider shall pertain to franchises sold in the State of Illinois and shall be for the purpose of complying with Illinois statutes and regulations. Notwithstanding anything which may be contained in the body of the Franchise Agreement to the contrary, the Agreement shall be amended as follows:

1. Section 3.1 of the Franchise Agreement is hereby amended to state that Franchisor shall defer collection of the Initial Franchise Fee until Franchisor has satisfied its pre-opening obligations to Franchisee, and Franchisee has commenced business operations. The Illinois Attorney General's Office imposed this deferral requirement due to Franchisor's financial condition.

2. Section 18.1 of the Franchise Agreement shall be supplemented as follows:

Illinois law governs the franchise agreement(s).

3. In conformance with Section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation, or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

4. Sections 19.1 (with the exception of the first sentence therein), 19.3, 23.1 and 23.2 of the Franchise Agreement are hereby deleted.

5. In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a form outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

6. You must repair, re-paint, replace and/or remodel your Saladworks restaurant when the Franchisor directs you to do so. This will cost you no less than \$75,000 - \$150,000. After the required remodeling, you must also spend no less than \$5,000 for re-opening advertising of the restaurant.

7. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

8. To the extent of any inconsistencies, the Franchise Agreement is hereby amended to further state:

“To the extent any provision regarding termination or renewal of the Franchise Agreement is inconsistent with the Illinois Franchise Disclosure Act §§ 815 ILCS §§ 705/19 and 705/20, the provisions of these sections of the Act will control.”

*[Signature Page Follows]*

**INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HERETO HAVE CAUSED THIS ILLINOIS RIDER TO BE EXECUTED EFFECTIVE AS OF THE DATE OF THE FRANCHISE AGREEMENT.**

**SALADWORKS, LLC**

**FRANCHISEE:**

By: \_\_\_\_\_

\_\_\_\_\_

Title: \_\_\_\_\_

Print Name: \_\_\_\_\_

**FRANCHISEE:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

## MARYLAND ADDENDUM TO DISCLOSURE DOCUMENT

1. Item 5 is supplemented to state:

Based upon the franchisor's financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, all initial fees and payments owed by franchisees shall be deferred until the franchisor completes its pre-opening obligations under the franchise agreement and the franchisee has opened their franchise outlet.

2. Item 17 is supplemented to include the following disclosures:

The franchise agreement provides that we may terminate the franchise, if you voluntarily or involuntarily file for bankruptcy, as described in the "Summary of Cause Defined" (provision (h.)). This provision may not be enforceable under federal bankruptcy law (11 U.S.C. Section 101 *et seq.*)

Any general release signed as a condition to renewal, sale, assignment, or transfer of these agreements will not release us from any liability imposed by the Maryland Franchise Registration and Disclosure Law.

Section 14-216(c)(25) of the Maryland Franchise Registration and Disclosure Law requires us to file an irrevocable consent to be sued in Maryland. Accordingly, the Summary of the Choice of Forum (provision (v.)) is amended to provide that you may file a lawsuit alleging a cause of action arising under the Maryland Franchise Registration and Disclosure Law in any court of competent jurisdiction within the State of Maryland.

Section 14-227 of the Maryland Franchise Registration and Disclosure Law provides that any action brought under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise

3. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**MARYLAND RIDER  
TO FRANCHISE AGREEMENT**

In recognition of the requirements of the Maryland Franchise Registration and Disclosure Law, MD Ann. Code art. 56, Sections 345-365D, the parties to the attached Saladworks, LLC Franchise Agreement agree as follows:

1. Section 2.2.8. of the Franchise Agreement shall be supplemented by the addition of the following language to the end of those respective Section:

; pursuant to Code of Maryland Regulations section 02.02.08.16L, any general release required of the franchisee as a condition of renewal, sale, assignment and/or transfer shall not apply to any release from liability under the Maryland Franchise Registration and Disclosure Law. The sections of this Agreement which contradict this Code provision are amended accordingly.

2. Section 3.1 of the Franchise Agreement shall be supplemented as follows:

“Based upon Franchisor’s financial condition, the Maryland Securities Commissioner has required a financial assurance. Therefore, Franchisor will defer collection of the Initial Franchise Fee and other initial fees payable to Franchisor until Franchisor has fulfilled its initial pre-opening obligations pursuant to this Agreement and the Franchisee has opened their franchise outlet.”

3. Section 14.3.2.3 of the Franchise Agreement shall be supplemented to include the following language to the end of those section:

; pursuant to Code of Maryland Regulations section 02.02.08.16L, any general release required of the franchisee as a condition of renewal, sale, assignment and/or transfer shall not apply to any release from liability under the Maryland Franchise Registration and Disclosure Law. The sections of this Agreement which contradict this Code provision are amended accordingly.

4. Section 18.3 of the Franchise Agreement shall be supplemented as follows:

; provided, however, that franchisee representative may file a lawsuit alleging a cause of action arising under the Maryland Franchise Registration and Disclosure Law in any court of competent jurisdiction in the State of Maryland.

5. Section 18.8 of the Franchise Agreement shall be supplemented by the addition of the following:

;provided however, that all rights enjoyed by franchisee and any causes of action arising in developer’s favor from the provisions of the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

6. Sections 19.1 (with the exception of the first sentence therein), 19.3, 23.1 and 23.2 of the Franchise Agreement are hereby deleted.

7. Section 23.4 of the Franchise Agreement is hereby amended to delete sentences two through four.

8. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any

statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Each provision of this Rider shall be effective only to the extent, with respect to such provision, that the jurisdictional requirements of the Maryland Franchise Registration and Disclosure Law are met independently without reference to this Amendment.

**INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HERETO HAVE CAUSED THIS MARYLAND RIDER TO BE EXECUTED EFFECTIVE AS OF THE DATE OF THE FRANCHISE AGREEMENT.**

**SALADWORKS, LLC**

**FRANCHISEE/ENTITY:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Name/Title: \_\_\_\_\_

Name/Title: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

## MINNESOTA ADDENDUM TO DISCLOSURE DOCUMENT

1. Item 13 is supplemented to include the following disclosure:

We will protect your right to use the trademarks, service marks, trade names, logotypes or other commercial symbols or will indemnify you from any loss, costs or expenses arising out of any claim, suitor demand regarding the use of the marks to the extent required by Minnesota law.

2. Item 17 is supplemented to include the following disclosures:

Minnesota law provides franchisee/developers with certain termination and nonrenewal rights. As of the date of this disclosure document, Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 require, except in certain specified cases, that a franchisee/developer be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice for nonrenewal of the franchise.

Minn. Stat. Sec. 80C.21 provides that any condition, stipulation or provision, including any choice of law provision, purporting to bind any person who, at the time of acquiring a franchise is a resident of Minnesota or, in the case of a partnership or corporation, organized or incorporated under the laws of Minnesota, or purporting to bind a person acquiring any franchise to be operated in Minnesota to waive compliance or which has the effect of waiving compliance with any provision of §§ 80C.01 to 80C.22 of the Minnesota Franchises Act, or any rule or order thereunder, is void.

Minn. Stat. § 80C.21 and Minn. Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial, or requiring the franchisee to consent to liquidated damages, termination penalties or judgment notes. However, we may seek to obtain injunctive relief without the posting of a bond, if permitted by the court. In addition, nothing in the franchise disclosure document or agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

To the extent you must sign a general release in our favor, such release will exclude liabilities arising under the Minnesota Franchises Act, Minn. Stat. §80C.01 *et seq.* as provided by Minn. Rule 2860.4400J.

3. Section 18.7 of the franchise agreement will have no further force or effect and the following is substituted in its place:

Nothing herein contained shall prevent us from applying to and seeking to obtain from any court having jurisdiction a writ of attachment, a temporary injunction, preliminary injunction, and/or other emergency relief available to safeguard and protect our interests.

4. No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including, fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed with the franchise.

## MINNESOTA RIDER TO FRANCHISE AGREEMENT

This Rider shall pertain to franchises sold in the State of Minnesota and shall be for the purpose of complying with Minnesota statutes and regulations. Notwithstanding anything which may be contained in the body of the Franchise Agreement to the contrary, shall be amended as follows:

1. Minnesota law provides franchisee with certain termination and nonrenewal rights. As of the date of this Agreement, Minn. Stat. Sec. 80C.14, Subds. 3, 4 and 5 require, except in certain specified cases, that a franchisee be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice of nonrenewal of the Franchise rights.
2. We will protect your right to use the trademarks, service marks, trade names, logotypes or other commercial symbols or will indemnify you from any loss, costs or expenses arising out of any claim, suit or demand regarding the use of the marks to the extent required by Minnesota law.
3. Minn. Stat. § 80C.21 and Minn. Rule 2860.4400J prohibit us from requiring litigation to be conducted outside Minnesota, requiring waiver of a jury trial, or requiring the franchisee to consent to liquidated damages, termination penalties or judgment notes. However, we may seek to obtain injunctive relief without the posting of a bond, if permitted by the court. In addition, nothing in the franchise disclosure document or agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.
4. To the extent you are required to execute a general release in our favor, such release shall exclude liabilities arising under the Minnesota Franchises Act, Minn. Stat. § 80C.01 *et seq.* as provided by Minn. Rule 2860.4400J.
5. Any claims brought under to the Minnesota Franchises Act, § 80C.01 *et seq.* must be brought within 3 years after the cause of action accrues. To the extent that any provision of the Franchise Agreement imposes a different limitations period, the provision of the Act shall control.
6. Section 18.7 of the Franchise Agreement shall have no further force or effect and the following shall be substituted in lieu thereof:

Nothing herein contained shall prevent us from applying to and seeking to obtain from any court having jurisdiction a writ of attachment, a temporary injunction, preliminary injunction, and/or other emergency relief available to safeguard and protect Saladworks' interests.

7. Sections 19.1 (with the exception of the first sentence therein), 19.3, 23.1 and 23.2 of the Franchise Agreement are hereby deleted.
8. No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including, fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed with the franchise.

**IN WITNESS WHEREOF, AND INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HERETO HAVE CAUSED THIS MINNESOTA RIDER TO BE EXECUTED EFFECTIVE AS OF THE DATE OF THE FRANCHISE AGREEMENT.**

**SALADWORKS, LLC**

**FRANCHISEE/ENTITY:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Name/Title: \_\_\_\_\_

Name/Title: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

## NEW YORK ADDENDUM TO DISCLOSURE DOCUMENT

1. The following information is added to the cover page of the Franchise Disclosure Document:

**INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT A OR YOUR PUBLIC LIBRARY FOR SOURCES OF INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN THAT ANYTHING IN THIS DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND THE NEW YORK STATE DEPARTMENT OF LAW, INVESTOR PROTECTION BUREAU, 28 LIBERTY STREET, 21<sup>ST</sup> FLOOR, NEW YORK, NEW YORK 10005. THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS WHICH ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.**

2. The following is added at the end of Item 3:

Except as provided above, with regard to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

A. No such party has an administrative, criminal or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.

B. No such party has pending actions, other than routine litigation incidental to the business, which are significant in the context of the number of franchisees and the size, nature or financial condition of the franchise system or its business operations.

C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the 10 year period immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.

D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise, or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation or trade practice law, resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or

expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following is added to the end of Item 4:

Neither the franchisor, its affiliate, its predecessor, officers, or general partner during the 10-year period immediately before the date of the offering circular: (a) filed as debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code; (b) obtained a discharge of its debts under the bankruptcy code; or (c) was a principal officer of a company or a general partner in a partnership that either filed as a debtor (or had filed against it) a petition to start an action under the U.S. Bankruptcy Code or that obtained a discharge of its debts under the U.S. Bankruptcy Code during or within 1 year after that officer or general partner of the franchisor held this position in the company or partnership.

4. The following is added to the end of Item 5:

The initial franchise fee constitutes part of our general operating funds and will be used as such in our discretion.

5. The following is added to the end of the “Summary” sections of Item 17(c), titled “**Requirements for franchisee to renew or extend**,” and Item 17(m), entitled “**Conditions for franchisor approval of transfer**”:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this proviso that the non-waiver provisions of General Business Law Sections 687.4 and 687.5 be satisfied.

6. The following language replaces the “Summary” section of Item 17(d), titled “**Termination by franchisee**”:

You may terminate the agreement on any grounds available by law.

7. The following is added to the end of the “Summary” section of Item 17(j), titled “**Assignment of contract by franchisor**”:

However, no assignment will be made except to an assignee who in good faith and judgment of the franchisor, is willing and financially able to assume the franchisor’s obligations under the Franchise Agreement.

8. The following is added to the end of the “Summary” sections of Item 17(v), titled “**Choice of forum**”, and Item 17(w), titled “**Choice of law**”:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or upon the franchisee by Article 33 of the General Business Law of the State of New York.

9. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i)

waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**NEW YORK RIDER  
TO FRANCHISE AGREEMENT**

In recognition of the requirements of Article 33 of the General Business Law of the State of New York, the parties to the Saladworks, LLC Franchise Agreement agree as follows:

1. Section 14.3.2.3 of the Franchise Agreement shall be supplemented by adding the following language at the end of the Section:

provided, however, that all rights enjoyed by Franchisee/developer and any causes of action arising in franchisee favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; it being the intent of this provision that the non-waiver provisions of Sections 687.4 and 687.5 of the General Business Law be satisfied;

2. Section 18.1 of the Franchise Agreement, which is generally under the heading entitled “Choice of Law,” shall be supplemented by the addition of the following language at the end of the Section:

However, the foregoing choice of law shall not be considered a waiver of any right conferred upon franchisee by the provisions of Article 33 of the General Business Law of the State of New York.

3. Each provision of this Rider shall be effective only to the extent that the jurisdictional requirements of the General Business Law of the State of New York, Sections 680-695, with respect to each such provision, are met independent of this Amendment. This Amendment shall have no force or effect if such jurisdictional requirements are not met.

4. Sections 19.1 (with the exception of the first sentence therein), 19.3, 23.1 and 23.2 of the Franchise Agreement are hereby deleted.

5. The Franchise Agreement is hereby amended to include the following: “No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.”

**-Remainder of Page Intentionally Blank-**

**INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HERETO HAVE CAUSED THIS NEW YORK RIDER TO BE EXECUTED EFFECTIVE AS OF THE DATE OF THE FRANCHISE AGREEMENT.**

**SALADWORKS, LLC**

**FRANCHISEE/ENTITY:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Name/Title: \_\_\_\_\_

Name/Title: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

## NORTH DAKOTA ADDENDUM TO DISCLOSURE DOCUMENT

1. Item 17 is amended by the addition of the following language:
  - a. Covenants not to compete on termination or expiration of a franchise are generally unenforceable in North Dakota, except in certain instances as provides by law.
  - b. Any provision in the franchise agreement which designates jurisdiction or venue or requires the franchisee/developer to agree to jurisdiction or venue in a forum outside of North Dakota is void with respect to any cause of action which is otherwise enforceable in North Dakota.
  - c. Any provision in the franchise agreement which requires a franchisee/developer to waive his or her right to a jury trial has been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law.
  - d. Any provision requiring a franchisee to sign a general release on renewal of the franchise agreement has been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law.
  - e. Apart from civil liability as set forth in Section 51-19-12 of the N.D.C.C., which is limited to violations of the North Dakota Franchise Investment Law (registration and fraud), the liability of the franchisor to a franchisee/developer is based largely on contract law. Despite the fact that those provisions are not contained in the franchise investment law, those provisions contain substantive rights intended to be afforded to North Dakota residents and it is unfair to franchise investors to require them to waive their rights under North Dakota Law.
  - f. Any provision in the franchise agreement requiring that the agreement be construed according to the laws of a state other than North Dakota are unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law.
2. Item 17(i) is hereby amended to state that provisions requiring the franchisee to consent to termination or liquidated damages have been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. Therefore, for North Dakota franchisees, any provisions shall be deleted in their entirety.
3. Item 17(u) is hereby amended to state that the site of arbitration or mediation shall be agreeable to all parties and may not be remote from the franchisee's place of business.
4. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

## **NORTH DAKOTA RIDER TO FRANCHISE AGREEMENT**

This Rider pertains to franchises sold in the State of North Dakota and is for the purpose of complying with North Dakota statutes and regulations. Notwithstanding anything which may be contained in the body of the Franchise Agreement to the contrary, the Franchise Agreement is amended as follows:

1. Section 17 of the Franchise Agreement is hereby amended by the addition of the following language to the original language that appears therein:

Covenants not to compete may not be enforceable under North Dakota law.

2. Section 18.3 of the Franchise Agreement is hereby amended by the addition of the following language to the original language that appears therein:

Covenants requiring North Dakota franchisees to consent to the jurisdiction of courts outside of North Dakota may not be enforceable in North Dakota.

3. Section 18.1 of the Franchise Agreement is hereby amended by the addition of the following language to the original language that appears therein:

For North Dakota Franchisee, North Dakota law shall apply.

4. Section 2.2.8 of the Franchise Agreement is hereby amended by the addition of the following language that appears therein:

Provisions requiring North Dakota franchisee to sign a general release upon renewal of the franchise agreement are not enforceable in North Dakota.

5. Section 22.9 of the Franchise Agreement is hereby amended by the addition of the following language to the original language that appears therein:

Provisions requiring the franchisee to pay all costs and expenses incurred by the franchisor in enforcing the agreement have been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. Therefore, for North Dakota franchisee, this provision shall be amended to provide that the prevailing party in any enforcement action is entitled to recover all costs and expenses including attorney's fees.

6. Any language imposing liquidated damages upon termination or other termination damages in the Franchise Agreement is hereby amended by the addition of the following language to the original language that appears therein:

Provisions requiring the franchisee to consent to termination or liquidated damages have been determined to be unfair, unjust and inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. Therefore, for North Dakota franchisee, this provision shall be deleted in its entirety.

7. Section 18.2 of the Franchise Agreement is hereby amended to state that the site of arbitration or mediation shall be agreeable to all parties and may not be remote from the franchisee's place of business.

8. Section 18.8 of the Franchise Agreement, is hereby amended to state that the statute of limitations under North Dakota Law will apply.

9. Section 18.9 of the Franchise Agreement is hereby amended by the addition of the following language to the original language that appears therein:

Provisions requiring the franchisee/developer to consent to a waiver of exemplary and punitive damages are not enforceable under Section 51-19-09 of the North Dakota Franchise Investment Law.

10. Section 18.10 of the Franchise Agreement is hereby deleted. Sections 19.1 (with the exception of the first sentence therein), 19.3, 23.1 and 23.2 of the Franchise Agreement are hereby deleted.

11. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

**INTENDING TO BE LEGALLY BOUND HEREBY, THE PARTIES HERETO HAVE CAUSED THIS NORTH DAKOTA RIDER TO BE EXECUTED EFFECTIVE AS OF THE DATE OF THE FRANCHISE AGREEMENT.**

**SALADWORKS, LLC**

**FRANCHISEE/ENTITY:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Name/Title: \_\_\_\_\_

Name/Title: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

## RHODE ISLAND ADDENDUM TO DISCLOSURE DOCUMENT

1. Item 17 (u) is amended to read: §19-28.1-21 (a) A person who violates any provision of this act is liable to the franchisee for damages, costs, and attorneys and experts fees. In the case of a violation of §§19-28.1-5, 19-28.1-8, or 19-28.1-17(1)-(5), the franchisee may also sue for rescission. No person will be liable under this section if the defendant proves that the plaintiff knew the facts concerning the violation. (b) Every person who directly or indirectly controls a person liable under this section, every principal executive officer or director of the liable person, every person occupying a similar status or performing similar functions, and every agent or employee of a liable person, who materially aids in the act or transaction constituting the violation, is also liable jointly and severally with and to the same extent as the person liable under this section, unless the agent, employee, officer, or director proves he or she did not know, and in the exercise of reasonable care could not have known of the existence of the fact by reason of which the liability is alleged to exist.
2. Item 17 (v)(w) is amended to read: §19-28.1-14 A provision in a franchise agreement restricting jurisdiction or venue to a forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this act.
3. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

## **VIRGINIA ADDENDUM TO DISCLOSURE DOCUMENT**

In recognition of the restrictions contained in Section 13.1-564 of the Virginia Retail Franchising Act, the franchise disclosure document for Saladworks, LLC for use in the Commonwealth of Virginia is amended as follows:

The following statements are added to Item 17(h):

Under Section 13.1-564 of the Virginia Retail Franchising Act, it is unlawful for a franchisor to cancel a franchise without reasonable cause. If any grounds for default or termination stated in the franchise agreement do not constitute “reasonable cause,” as that term may be defined in the Virginia Retail Franchising Act or the laws of Virginia, that provision may not be enforceable.

The franchise disclosure document is hereby amended to include the following:

“No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.”

## WASHINGTON ADDENDUM TO THE FRANCHISE DISCLOSURE DOCUMENT

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable

Transfer fees are collectable to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

Item 5 is amended to state:

In lieu of an impound of franchise fees, the Franchisor will not require or accept the payment of any initial franchise fees until the franchisee has (a) received all initial training

that it is entitled to under the franchise agreement or offering circular, and (b) is open for business.

## WASHINGTON ADDENDUM TO THE FRANCHISE AGREEMENT

In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, Chapter 19.100 RCW will prevail.

RCW 19.100.180 may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise.

In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the franchise agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

A release or waiver of rights executed by a franchisee may not include rights under the Washington Franchise Investment Protection Act or any rule or order thereunder except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel. Provisions such as those which unreasonably restrict or limit the statute of limitations period for claims under the Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable

Transfer fees are collectable to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provisions contained in the franchise agreement or elsewhere that conflict with these limitations are void and unenforceable in Washington.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Sections 19.1 (with the exception of the first sentence therein), 19.3, 23.1 and 23.2 of the Franchise Agreement are hereby deleted.

RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor. As a result, any such provisions contained in the franchise agreement or elsewhere are void and unenforceable in Washington.

Section 3.1 of the Franchise Agreement is hereby amended to further state:

“In lieu of an impound of franchise fees, the Franchisor will not require or accept the payment of any initial franchise fees until the franchisee has (a) received all initial training that it is entitled to under the franchise agreement or offering circular, and (b) is open for business.”

**-Remainder of Page Intentionally Blank-**

**THE UNDERSIGNED DOES HEREBY ACKNOWLEDGE RECEIPT OF THIS  
ADDENDUM, EFFECTIVE AS OF THE DATE OF THE FRANCHISE AGREEMENT.**

**SALADWORKS, LLC**

**FRANCHISEE/ENTITY:**

By: \_\_\_\_\_

By: \_\_\_\_\_

Name/Title: \_\_\_\_\_

Name/Title: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

**FRANCHISEE/PRINCIPAL:**

\_\_\_\_\_

Print Name: \_\_\_\_\_

**EXHIBIT LM**

**FRANCHISEE QUESTIONNAIRE**

**DO NOT SIGN THIS QUESTIONNAIRE IF YOU RESIDE IN, OR INTEND TO OPERATE THE FRANCHISED BUSINESS IN, ANY OF THE FOLLOWING STATES:**

**CA, HI, IL, IN, MD, MI, MN, NY, ND, RI, SD, VA, WA, WI**

As you know, Saladworks, LLC (“we”, “us”), and you are preparing to enter into a Franchise Agreement and/or Development Agreement for the right to open and operate one (1) or more SALADWORKS franchises (each, a “Franchised Business”). The purpose of this Questionnaire is to: (i) determine whether any statements or promises were made to you that we have not authorized or that may be untrue, inaccurate or misleading; (ii) be certain that you have been properly represented in this transaction; and (iii) be certain that you understand the limitations on claims you may make by reason of the purchase and operation of your franchise. **You cannot sign or date this Questionnaire the same day as the Receipt for the Franchise Disclosure Document but you must sign and date it the same day you sign the Franchise Agreement, and pay us the appropriate franchise fee.** Please review each of the following questions carefully and provide honest responses to each question. If you answer “No” to any of the questions below, please explain your answer on the back of this sheet.

- Yes \_\_\_ No \_\_\_ 1. Have you received and personally reviewed the Franchise Agreement, as well as each exhibit or schedule attached to the Franchise Agreement that you intend to enter into with us?
- Yes \_\_\_ No \_\_\_ 2. Have you received and personally reviewed the Franchise Disclosure Document we provided?
- Yes \_\_\_ No \_\_\_ 3. Did you sign a receipt for the Disclosure Document indicating the date you received it?
- Yes \_\_\_ No \_\_\_ 4. Do you understand all the information contained in the Disclosure Document and the Franchise Agreement you intend to enter into with us?
- Yes \_\_\_ No \_\_\_ 5. Have you reviewed the Disclosure Document and Franchise Agreement with a lawyer, accountant or other professional advisor and discussed the benefits and risks of operating the Franchised Business(es) with these professional advisor(s)?
- Yes \_\_\_ No \_\_\_ 6. Do you understand the success or failure of your Franchised Business(es) will depend in large part upon your skills, abilities and efforts and those of the persons you employ, as well as many factors beyond your control such as demographics of your Premises, competition, interest rates, the economy, inflation, labor and supply costs, lease terms and the marketplace?
- Yes \_\_\_ No \_\_\_ 7. Do you understand we have only granted you certain, limited territorial rights under the Franchise Agreement, and that we have reserved certain rights under the Franchise Agreement?
- Yes \_\_\_ No \_\_\_ 8. Do you understand we and our affiliates retain the exclusive unrestricted right to engage, directly or through others, in the providing of services under the SALADWORKS mark or any other mark at any location outside your Territory under the Franchise Agreement without regard to the proximity of these activities to you’re the premises of your Franchised Business(es)?

- Yes \_\_\_ No \_\_\_ 9. Do you understand all disputes or claims you may have arising out of or relating to the Franchise Agreement must be mediated, at our option, at our then-current headquarters?
- Yes \_\_\_ No \_\_\_ 10. Do you understand the Franchise Agreement provides that you can only collect compensatory damages on any claim under or relating to the Franchise Agreement and are not entitled to any punitive, consequential or other special damages?
- Yes \_\_\_ No \_\_\_ 11. Do you understand the sole entity or person against whom you may bring a claim under the Franchise Agreement is us?
- Yes \_\_\_ No \_\_\_ 12. Do you understand that the Franchisee (or one of its principals if Franchisee is an organization), as well as any Managers (as defined in the Franchise Agreement), must successfully complete the appropriate initial training program(s) before we will allow the Franchised Business to open or consent to a transfer of that Franchised Business?
- Yes \_\_\_ No \_\_\_ 13. Do you understand that we require you to successfully complete certain initial training program(s) and if you do not successfully complete the applicable training program(s) to our satisfaction, we may terminate your Franchise Agreement?
- Yes \_\_\_ No \_\_\_ 14. Do you understand that we do not have to sell you a franchise or additional franchises or consent to your purchase of existing franchises?
- Yes \_\_\_ No \_\_\_ 15. Do you understand that we will send written notices, as required by your Franchise Agreement, to either your Franchised Business or home address until you designate a different address by sending written notice to us?
- Yes \_\_\_ No \_\_\_ 16. Do you understand that we will not approve your purchase of a SALADWORKS franchise, or we may immediately terminate your Franchise Agreement, if we are prohibited from doing business with you under any anti-terrorism law enacted by the United States Government?
- Yes \_\_\_ No \_\_\_ 17. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise regarding the costs involved in operating a Franchised Business that is not contained in the Disclosure Document or that is contrary to, or different from, the information contained in the Disclosure Document?
- Yes \_\_\_ No \_\_\_ 18. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise regarding the actual, average or projected profits or earnings, the likelihood of success, the amount of money you may earn, or the total amount of revenue a Franchised Business will generate, that is not contained in the Disclosure Document or that is contrary to, or different from, the information contained in the Disclosure Document?
- Yes \_\_\_ No \_\_\_ 19. Is it true that no broker, employee or other person speaking on our behalf made any statement or promise or agreement, other than those matters addressed in your Franchise Agreement concerning advertising, marketing, media support, marketing penetration, training, support service or assistance that is contrary to, or different from, the information contained in the Disclosure Document?

Yes\_\_\_\_ No \_\_\_\_ 20. Is it true that no broker, employee or other person providing services to you on our behalf has solicited or accepted any loan, gratuity, bribe, gift or any other payment in money, property or services from you in connection with a Franchised Business purchase with exception of those payments or loans provided in the Disclosure Document?

**YOU UNDERSTAND THAT YOUR ANSWERS ARE IMPORTANT TO US AND THAT WE WILL RELY ON THEM. BY SIGNING THIS QUESTIONNAIRE, YOU ARE REPRESENTING THAT YOU HAVE CONSIDERED EACH QUESTION CAREFULLY AND RESPONDED TRUTHFULLY TO THE ABOVE QUESTIONS.**

\_\_\_\_\_  
Signature of Franchise Applicant

\_\_\_\_\_  
Signature of Franchise Applicant

\_\_\_\_\_  
Name (please print)

\_\_\_\_\_  
Name (please print)

Dated: \_\_\_\_\_, 20\_\_\_\_\_

Dated: \_\_\_\_\_, 20\_\_\_\_\_

\_\_\_\_\_  
Signature of Franchise Applicant

\_\_\_\_\_  
Signature of Franchise Applicant

\_\_\_\_\_  
Name (please print)

\_\_\_\_\_  
Name (please print)

Dated: \_\_\_\_\_, 20\_\_\_\_\_

Dated: \_\_\_\_\_, 20\_\_\_\_\_

**GIVE A COMPLETE EXPLANATION OF ANY NEGATIVE RESPONSES ON BACK OF THIS PAGE (REFER TO QUESTION NUMBER).**

**EXHIBIT MN**

**STATE EFFECTIVE DATES**

The following states require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington and Wisconsin.

This Franchise Disclosure Document is registered, on file or exempt from registrations in the following states having franchise disclosure laws, with the following effective dates:

<u>STATE</u>	<u>EFFECTIVE DATE</u>
California	Pending
<u>Hawaii</u>	<u>Not Registered</u>
Illinois:	Pending
Indiana:	<del>January 22, 2024</del> <u>Pending</u>
Maryland:	Pending
Minnesota:	Pending
New York:	Pending
North Dakota:	<del>January 25, 2024</del> <u>Pending</u>
Rhode Island:	<del>February 3, 2024</del> <u>Pending</u>
South Dakota:	Pending
Virginia:	Pending
Washington:	Pending
Wisconsin:	<del>January 23, 2024</del> <u>Pending</u>

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

**EXHIBIT ~~NO~~**

**RECEIPTS**

**RECEIPT  
Your Copy**

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If Saladworks, LLC. (“we” or “us”) offers you a franchise, we must provide this disclosure document to you 14 calendar days before you sign a binding agreement with, or make a payment to, us or an affiliate in connection with the proposed franchise sale.

New York and Rhode Island require that we give you this disclosure document at the earlier of the 1st personal meeting, or 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

Iowa requires that we give you this disclosure document at the 1st personal meeting.

Michigan requires that we give you this disclosure document 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If we do not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, D.C. 20580 and the appropriate state agency identified on Exhibit G.

The name, principal business address and telephone number of each franchise seller offering the franchise: ~~Brian Farris and Jesse Moore, all~~ Steve Corp., at Saladworks, LLC, 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733, (610) 646-1471

Date of Issuance: January ~~22, 2024~~ 29, 2025

See Exhibit G for our registered agents authorized to receive service of process.

~~See Exhibit G for our registered agents authorized to receive service of process.~~

I have received a disclosure document dated January 29, 2025, that includes the following Exhibits:

- |  |   |
|--|---|
| Exhibit A -- Saladworks, LLC Franchise Agreement, State Riders and Attachments | Exhibit <del>GH</del> -- Affiliate Product Line Addendum          |
| Exhibit B <del>-- Franchisees--</del> <u>Development Agreement</u>             | Exhibit <del>HJ</del> -- Sample Termination and Release Agreement |
| Exhibit C -- <u>Franchisees</u>  | Exhibit <del>IJ</del> -- Sysco Application and Agreement          |
| <u>Exhibit D --</u> Former Franchisees   | Exhibit <del>JK</del> -- Worldpay Contract                        |
| Exhibit <del>DE</del> -- Table of Contents of Operations Manuals               | Exhibit <del>KL</del> -- State Addenda                            |
| Exhibit <del>EF</del> -- Financial Statements                                  | Exhibit <del>LM</del> -- Franchisee Questionnaire                 |
| Exhibit <del>FG</del> -- Agencies/Agents for Service of Process                | Exhibit <del>MN</del> -- State Effective Dates                    |
|  | Exhibit <del>NO</del> - Receipts                                  |

\_\_\_\_\_  
Prospective Franchisee

Date: \_\_\_\_\_

\_\_\_\_\_

Date

\_\_\_\_\_  
Address

Received: \_\_\_\_\_  
(If other than date signed)

KEEP THIS COPY FOR YOUR RECORDS. This disclosure document is available in PDF format by request to ~~Vice President of Development~~ Chief Growth Officer at fransales@saladworks.com.

**RECEIPT  
Our Copy**

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\_\_\_\_\_  
Prospective Franchisee

Date: \_\_\_\_\_

\_\_\_\_\_

Date

Received: \_\_\_\_\_

\_\_\_\_\_  
Address

(If other than date signed)

PLEASE SIGN THIS COPY OF THE RECEIPT, DATE YOUR SIGNATURE, AND RETURN IT TO US ADDRESSED AS FOLLOWS: ~~Brian Farris~~ Steve Corp., Saladworks, LLC, 3135 1<sup>st</sup> Avenue N., Suite 15459, St. Petersburg, Florida, 33733 (727) 201-2648. This disclosure document is available in PDF format by request to Vice President of Development at fransales@saladworks.com.