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Exhibits:

Exhibit A	List of State Administrators
Exhibit B	PSP's Agents for Service of Process
Exhibit C	Table of Contents to the Operations Manual
Exhibit D	List of Franchisees
Exhibit E	Financial Statements
Exhibit F	Franchise Agreement
Exhibit G	Multi-Unit Agreement

Franchised Stores that did not fully or timely report all items presented.

We have not audited or independently verified the data submitted by the Stores and no assurance can be offered that the data does not contain inaccuracies that an audit might disclose. We will provide you with written substantiation for the financial performance representation upon reasonable request.

~~Importantly, the success of your franchise will depend largely upon your individual abilities and your market, and the financial results of your franchise are likely to differ, perhaps materially, from the results summarized in this Item. The figures provided in this Item should not be considered as the actual or probable results that you will or can realize.~~

REPORTING FRANCHISED STORES' GROSS SALES, GROSS MARGIN, RENT AND LABOR EXPENSES

The tables and charts below present the Reporting Franchised Stores' Average Weekly Gross Sales¹; Average Annual Gross Sales²; Average Annual Gross Margin Percentage³; Average Annual Rent⁴, Average Annual Rent as a Percentage of Gross Sales⁵, Average Annual Labor Expenses⁶, and Average Annual Labor Expenses as a Percentage of Gross Sales⁷ during the Measurement Period.

January 1, 2024 to December 28, 2024

Reporting Franchised Stores	1-Year	2 Years	3 Years	4+ Years	Average of All Stores
Store Count	37	34	33	243	347
Average Weekly Gross Sales ⁸	\$32,566	\$40,041	\$45,513	\$56,489	\$51,283
Average Annual Gross Sales ⁹	\$1,693,451	\$2,082,112	\$2,366,665	\$2,937,419	\$2,666,693
Annual Gross Margin % ¹⁰	40.5%	40.5%	40.3%	36.9%	38.0%
Annual Rent ¹¹	\$176,225	\$171,118	\$176,204	\$186,747	\$183,091
Annual Rent Percent of Gross Sales ¹²	10.4%	8.2%	7.4%	6.4%	6.9%
Annual Labor Expense ¹³	\$325,366	\$389,644	\$390,334	\$390,411	\$383,393
Annual Labor Expense Percent of Gross Sales ¹⁴	19.2%	18.7%	16.5%	13.3%	14.4%

NOTES

1. For purposes of this Item 19, Gross Sales is defined as the total revenue earned by a Store. We calculated each individual Reporting Franchised Store's "Average Weekly Gross Sales" by taking the Gross Sales achieved by each Reporting Franchised Store during the Measurement Period and dividing it by the number of weeks in the Measurement Period. The Reporting Franchised Stores were then organized into four groups: 1 Year, 2 Years, 3 Years, and 4+ Years based on the number of years the store has been open. The average for each group was calculated by taking the sum of each Reporting Franchised Store's Average Weekly Gross Sales for each group and dividing it by the number of Reporting Franchised Stores in each group. We calculated the average

10. Annual Gross Margin %	1 Year	2 Years	3 Years	4+ Years	Average of All Stores
Store Count	37	34	33	243	347
Average	40.5%	40.5%	40.3%	36.9%	38.0%
Median	40.3%	40.2%	40.3%	36.2%	37.4%
% over average	48.6%	44.1%	51.5%	41.6%	45.8%
Low	30.4%	31.5%	34.1%	27.7%	27.7%
High	50.8%	50.3%	47.2%	48.2%	50.8%

11. Annual Rent	1 Year	2 Years	3 Years	4+ Years	Average of All Stores
Store Count	37	34	33	243	347
Average	\$ 176,225	\$ 171,118	\$ 176,204	\$ 186,747	\$ 183,091
Median	\$ 162,051	\$ 167,901	\$ 176,291	\$ 177,411	\$ 172,823
% over average	37.8%	47.1%	51.5%	44.4%	42.4%

12. Annual Rent % of Sales	1Year	2 Years	3 Years	4+ Years	Average of All Stores
Store Count	37	34	33	243	347
Average	10.4%	8.2%	7.4%	6.4%	6.9%
Median	11.2%	8.3%	7.5%	6.2%	6.7%
% over average	51.4%	50.0%	51.5%	46.9%	47.0%

13. Annual Labor Expense	1 Year	2 Years	3 Years	4+ Years	Average of All Stores
Store Count	37	34	33	243	347
Average	\$ 325,366	\$ 389,644	\$ 390,334	\$ 390,411	\$ 383,393
Median	\$ 304,549	\$ 366,309	\$ 373,874	\$ 357,738	\$ 352,920
% over average	37.8%	44.1%	45.5%	40.3%	41.2%

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14. Annual Labor % of Sales	1 Year	2 Years	3 Years	4+ Years	Average of All Stores
Store Count	37	34	33	243	347
Average	19.2%	18.7%	16.5%	13.3%	14.4%
Median	20.0%	17.8%	16.4%	12.8%	14.5%
% over average	56.8%	47.1%	48.5%	44.4%	51.0%

GENERAL NOTES TO ITEM 19

1. In some instances, when calculating averages, variations in calculations occurred which are associated with rounding figures and compounded when calculating the average of an average. The differences in the calculations are not errors and they should be considered accurate.
2. **Some Outlets have sold this amount. Your individual results may differ. There is no assurance you'll sell as much.**
3. Other than the preceding financial performance representation, we do not make any additional financial performance representations. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to our management by contacting our corporate offices at 17410 College Parkway, Livonia, MI 48152-2369, telephone number (734) 793-6600, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20 OUTLETS AND FRANCHISEE INFORMATION

**Table 1
System-wide Outlet Summary
For years 2022-2024**

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Franchised	2022	374	429	+55
	2023	429	485	+56
	2024	485	502	+17
Company-Owned or Affiliate-Owned	2022	227	232 231	+54
	2023	232 231	234	+23
	2024	234	233	-1

Outlet Type	Year	Outlets at the Start of the Year	Outlets at the End of the Year	Net Change
Total Outlets	2022	601	661 660	+ 60 59
	2023	661 660	719	+ 58 59
	2024	719	735	+16

Table 2
Transfers of Outlets from Franchisees to New Owners
(Other than the Franchisor)
For years 2022-2024

State	Year	Number of Transfers
California	2022	1
	2023	0
	2024	1
Connecticut	2022	0
	2023	5
	2024	0
Florida	2022	1
	2023	4
	2024	5
Georgia	2022	1
	2023	0
	2024	0
Illinois	2022	0
	2023	1
	2024	1
Indiana	2022	0
	2023	2
	2024	0
Iowa	2022	0
	2023	0
	2024	7
Kentucky	2022	0
	2023	3
	2024	0
Michigan	2022	2
	2023	0
	2024	0
Minnesota	2022	2
	2023	0

State	Franchise Agreements Signed But Outlet Not Opened as of December 28, 2024	Projected New Franchised Outlet In The Next Fiscal Year	Projected New Company-Owned Outlet In The Next Year
Wisconsin	2	0	0
West Virginia	0	0	0
Totals	114	23	0

Attached as Exhibit D are (a) the names, addresses and telephone numbers of all franchisees as of December 28, 2024, (b) the same information for all franchisees who had signed a franchise agreement but not yet opened as of December 28, 2024, and (c) the name, city and state, and current business telephone number, or if unknown, the last known home telephone number of every franchisee who had a franchise terminated, cancelled and not renewed or who otherwise voluntarily or involuntarily ceased to do business under the Franchise Agreement for the period from January 1, 2024 through December 28, 2024, or who has not communicated with us within 10 weeks of the date of this Disclosure Document. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

During PSP's last 3 fiscal years, no current or former franchise has signed a provision restricting their ability to speak openly about their experience as a franchisee with PSP Franchising, LLC.

There are currently no franchisee organizations associated with the franchise system that are created, sponsored, or endorsed by PSP.

ITEM 21 FINANCIAL STATEMENTS

PSP's audited financial statements for the fiscal year ended December 28, 2024, the fiscal year ended December 30, 2023, and the fiscal year ended December 31, 2022, are attached as Exhibit E to this Disclosure Document. PSP utilizes a 52/53-week reporting year.

ITEM 22 CONTRACTS

Attached are copies of the following agreements relating to the offer of the franchise:

- Exhibit F - Franchise Agreement
- Exhibit G - Multi-Unit Agreement
- Exhibit H - State Specific Disclosures-Addendums and Agreement Amendments
- Exhibit I - Sample Assignment and Assumption of Franchise Agreement
- Exhibit J - Conversion Addendum
- Exhibit K - Equipment Sublease Agreement

**ITEM 23
RECEIPTS**

Two copies of an acknowledgment of your receipt for this Disclosure Document appear as Exhibit M to the Disclosure Document. Please date and sign each of them as of the date you received this Disclosure Document, return one copy to us and keep the other with this Disclosure Document for your records.

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G. Mennen Williams Building, 1st Floor
Lansing, MI 48933
(517) 373-7117

Minnesota

Commissioner of Commerce
Minnesota Department of Commerce
85 7th Place East, Suite 280
St. Paul, MN 55101-2198
(651) 539-1600

New York

NYS Department of Law
Investor Protection Bureau
28 Liberty Street, 21st Floor
New York, NY 10005
(212) 416-8222

North Dakota

North Dakota Securities Department
600 East Boulevard Avenue
State Capitol
Fifth Floor
Department 414
Bismarck, ND 58505-0510
(701) 328-4712

Rhode Island

Division of Securities
1511 Pontiac Avenue
John O. Pastore Complex, Building 69-1
Cranston, RI 02920
(401) 462-9527

South Dakota

South Dakota Securities Division
Department of Labor and Regulation
124 S. Euclid, Suite 104
Pierre, SD 57501
(605) 773-~~4823~~3563

Texas

Statutory Document Section

Minnesota

Minnesota Department of Commerce
85 7th Place East, Suite 280
St. Paul, MN 55101-2198
(651) 539-1600

New York

Attention: New York Secretary of State
New York Department of State
One Commerce Plaza
99 Washington Avenue, 6th Floor
Albany, NY 12231-0001
(518) 472-2492

North Dakota

North Dakota Securities Department
600 East Boulevard Avenue
State Capitol
Fifth Floor
Department 414
Bismarck, ND 58505-0510
(701) 328-4712

Rhode Island

Director of Department of Business Regulation
Securities Division
1511 Pontiac Avenue
John O. Pastore Complex, Building 69-1
Cranston, RI 02920
(401) 462-9527

South Dakota

Director of Division of Securities
Department of Labor and Regulation
124 S. Euclid, Suite 104
Pierre, SD 57501
(605) 773-~~4823~~3563

Texas

Statutory Document Section
Secretary of State
P.O. Box 12887
Austin, TX 78711

Franchisee	Address	City	St	Zip	Phone
PSP Moon Valley, LLC	245 E. Bell Road Ste 16	Phoenix	AZ	85022-2355	602-962-6021
Griffield Enterprises, LLC	14545 W Grand Ave Suite 101	Surprise	AZ	85374-7279	623-440-1149
Kuhl Business Concepts, LLC*	10624 N. 32nd Street	Phoenix	AZ	85028-3202	480-999-7387
PSP Oro Valley, LLC	10540 N La Cañada Dr Suite 110	Oro Valley	AZ	85737-7010	520-476-3494
Wagging Tails, LLC	20539 Yorba Linda Blvd.	Yorba Linda	CA	92886-7108	714-485-3155
AlejCo Holdings, Inc.	829 W. Foothill Blvd. Suite A	Upland	CA	91786	909-608-0770
Halico Gold LLC	5912 Edinger Avenue	Huntington Beach	CA	92649	714-840-7800
Pets4ever LLC	4230 Rosewood Drive Suite B	Pleasanton	CA	94588	925-225-0899
Paragon Pet Supplies, LLC	25658 The Old Road	Valencia	CA	91381-1707	661-505-0377
MaRick Inc.	2070 Harbison Drive	Vacaville	CA	95687-3901	707-514-7408
GBTWORLD1, Inc.*	1895 S. Centre City Pkwy	Escondido	CA	92025-6525	760-294-0130
Surf City Pets, LLC	2086 N. Bellflower Blvd.	Long Beach	CA	90815-3155	562-800-6975
AVMH Ventures of Camarillo, LLC	379 Carmen Dr	Camarillo	CA	93010-6033	805-384-1004
Halico Gold LLC	1416 Country Club Blvd.	Stockton	CA	95204	209-948-9491
Halico Gold LLC	1411 S. Stockton St.	Lodi	CA	95240	209-333-7330
Halico Gold LLC	1235 Shaw Avenue	Clovis	CA	93612	559-298-9738
Halico Gold LLC	2840 Countryside Dr.	Turlock	CA	95382	209-656-7085
Don Pet Supplies	3875 Overland Ave	Culver City	CA	90230-3306	310-807-0380
AVMH Ventures of Sacramento, LLC	3680 Crocker Drive Suite 110	Sacramento	CA	95818	916-452-9738
AVMH Ventures of Woodland, LLC	2091 Bronze Star Drive	Woodland	CA	95776	530-669-7382
Reiber, Inc.	5050 S Federal Boulevard Unit 25A	Englewood	CO	80110	303-862-8017
Dandy Ventures, Inc.	17205 S. Golden Road	Golden	CO	80401	303-216-3294
Dandy Ventures, Inc.	2912 Council Tree Avenue Suite 100	Ft. Collins	CO	80525	970-282-4326
Dandy Ventures, Inc.	8175 Sheridan Blvd. Unit A	Arvada	CO	80003	303-429-9317

Franchisee	Address	City	St	Zip	Phone
JMH Holdings, LLC	3630 Austin Bluffs Pkwy #130	Colorado Springs	CO	80918	719-598-2304
BJ, Inc.	151 West Mineral Ave Suite 107	Littleton	CO	80120-4510	303-736-2965
Max Bull, Inc.	15530 W. 64th Avenue Unit Q	Arvada	CO	80007-6874	303-558-0065
Hoffman Unlimited LLC	1010 E 104th Ave	Thornton	CO	80233-4314	303-452-4572
1480 Cafe LLC	1480 Arapahoe St.	Denver	CO	80202-2204	303-534-0565
Hogan, Inc.	3830 Wadsworth Blvd.	Wheat Ridge	CO	80033-4613	303-997-6569
AVMH Ventures of Manchester, LLC	283 Middle Tpke W	Manchester	CT	06040-3834	860-533-9780
AVMH Ventures of Bristol, LLC	1168 Farmington Ave	Bristol	CT	06010-4752	860-585-5544
AVMH Ventures of Groton, LLC	708 Long Hill Road	Groton	CT	06340-4210	860-446-0022
AVMH Ventures of Wethersfield, LLC	1142 Silas Deane Hwy	Wethersfield	CT	06109-4232	860-563-3510
Pet Supplies Plus of Connecticut 203, LLC	471 Boston Post Rd	Orange	CT	06477-3509	203-799-7387
Pet Supplies Plus of Connecticut 203, LLC	675 Bridgeport Ave	Shelton	CT	06484-4747	203-926-8422
AVMH Ventures of West Hartford, LLC	2480 Albany Ave	West Hartford	CT	06117-2524	860-570-2461
Northeast Florida Pet Nutrition, LLC*	977 Atlantic Blvd.	Atlantic Beach	FL	32233	904-853-6406
PSP Fort Myers, LLC	15880 San Carlos Blvd.Ste 190	Fort Myers	FL	33908	239-208-3151
Experience More in Store, LLC	1045 Front Pl	North Port	FL	34287	941-421-0853
Finnegan Dexter, LLC*	21703 Village Lakes Shopping Center Drive	Land O'Lakes	FL	34639	813-575-9738
Slim & Goldie, LLC	4250 N Alafaya Trail Ste 240	Oviedo	FL	32765-9405	407-359-5599
TiLu Pets, Inc.	12064 Anderson Rd.	Tampa	FL	33625	813-374-7558
Torberg Holdings, LLC	4880 Davis Blvd.	Naples	FL	34104-5338	239-300-4759
Northeast Florida Pet Nutrition, LLC*	510 Blanding Blvd. Suite 50	Orange Park	FL	32073	904-375-1232
HSA Corporation	4404 Curry Ford Road	Orlando	FL	32812-2709	407-730-7785

Franchisee	Address	City	St	Zip	Phone
AVMH Ventures of Sarasota, LLC	5380 Fruitville Road	Sarasota	FL	34232-6401	941-893-1440
Finnegan Dexter, LLC*	1123 62nd Ave N	St. Petersburg	FL	33702-7421	727-800-9622
Finnegan Dexter, LLC*	5919 Gall Blvd. Suite 3	Zephyrhills	FL	33542	813-395-6166
Daisy 1, LLC	1960 Kings Highway	Port Charlotte	FL	33980	941-764-3493
Northeast Florida Pet Nutrition, LLC*	206 Ashourian Ave Suite 108	St Augustine	FL	32092-5107	904-342-8769
Coop Enterprises, LLC	11051 Southern Blvd Ste. 160	Royal Palm Beach	FL	3411-4247	561-345-3151
Petcetera, Inc.	13120 Cortez Blvd.	Spring Hill	FL	34613-4858	352-340-5325
BE Pets, LLC	463913 State Road 200 Suite 1	Yulee	FL	32097	904-468-5855
PSP TS, LLC	2607 US Highway 19	Holiday	FL	34691-3857	727-626-4713
Northeast Florida Pet Nutrition, LLC*	1614 University Blvd W	Jacksonville	FL	32217-2008	904-551-1144
Weber Group Pets, LLC	664 W 23rd St	Panama City	FL	32405-3921	850-738-1199
Finnegan Dexter, LLC*	3215-A SW Port St. Lucie Blvd.	Port St. Lucie	FL	34953	772-873-8170
Northeast Florida Pet Nutrition, LLC*	8900 US Highway 301 N. Suite 101	Parrish	FL	34219	941-933-7387
3Deez, LLC	4424 Commons Drive E Suite 1A	Destin	FL	32541-3486	850-837-0688
Coop Enterprises, LLC	3013 Yamato Road Suite B22	Boca Raton	FL	33434-5336	561-372-9007
STM Investments, LLC	7318 SW 117th Avenue	Kendall	FL	33183-3804	305-456-4503
Pet Wanted #4651, LLC	4839 Coconut Creek Parkway Suite 14A	Coconut Creek	FL	33063-3944	954-972-2559
Pet Wanted #4652, LLC	1258 Northlake Boulevard	Lake Park	FL	33403-2050	561-844-5898
Pet Wanted #4653, LLC	800 Linton Boulevard	Delray Beach	FL	33444-8153	561-330-0663
Personal Zoo Supply, Inc.	9143 Little Rd	New Port Richey	FL	34654-4241	727-868-4900
AVMH Ventures of Pinellas Park, LLC	7331 Park Blvd N	Pinellas Park	FL	33781-2922	727-541-1199
AVMH Ventures of Clearwater, LLC	1500 N McMullen Booth Rd	Clearwater	FL	33759-5504	727-726-5544
PSP of Hollywood, LLC	4923 Sheridan St	Hollywood	FL	33021-2823	954-985-3400

Franchisee	Address	City	St	Zip	Phone
Finnegan Dexter, LLC*	1937 State Road 60	Valrico	FL	33594	813-540-0645
Scully Dog Enterprises, Inc.	3240 S. Cobb Dr. SE Ste. 750	Smyrna	GA	30080-4112	770-431-0029
Pawsitive Return, LLC	6199 Highway 92 Suite 160	Acworth	GA	30102	770-672-6802
M3 Ventures #4091, LLC	115 Richard B. Russell Parkway Suite 110	Warner Robins	GA	31088	478-922-9858
M3 Ventures #4105, LLC	4650 Forsyth Rd. Ste. 175	Macon	GA	31210-4456	478-292-8624
AVMH Ventures of Albany, LLC*	1224 N. Westover Blvd.	Albany	GA	31707-6601	229-448-4886
AVMH Ventures of Gainesville, LLC	983 Dawsonville Hwy. Suite B	Gainesville	GA	30501-2653	678-696-5522
AVMH Ventures of Lilburn, LLC	4045 Five Forks Trickum Rd SW Suite D-18	Lilburn	GA	30047-7630	678-359-2145
Focused Pets, LLC*	1595 Peachtree Pkwy Ste 116	Cumming	GA	30041-9582	470-592-1206
Chiara Investments, Inc.	3280 Hamilton Mill Rd. Suite 306	Buford	GA	30519-7221	678-926-3482
M3 Ventures #8029, LLC	191 Alps Rd Suite 13-A	Athens	GA	30606-4092	706-353-0650
JA Adventurers, LLC	659 Scranton Rd.	Brunswick	GA	31520-1949	912-267-5770
M3 Ventures #8034, LLC	1301-C S Park St	Carrollton	GA	30117-4433	770-214-8825
JA Adventurers, LLC	6500 GA Highway 40 E	St. Mary's	GA	31558-4037	912-882-2225
Pawsitive Return - Marietta, LLC	2960 Shallowford Rd Suite 114-B	Marietta	GA	30066-3093	770-973-3551
Eight Mile Pets, Inc.	713 Brandilynn Blvd.	Cedar Falls	IA	50613	319-260-2027
Eight Mile Pets, Inc.	4211 Fleur Dr	Des Moines	IA	50321-2325	515-285-9285
Eight Mile Pets, Inc.	120 8th St. SE	Altoona	IA	50009	515-967-0482
Eight Mile Pets, Inc.	902 W Kimberly Rd. Suite 16	Davenport	IA	52806	563-949-4997
Eight Mile Pets, Inc.	4371 Merle Hay Rd.	Des Moines	IA	50310-1411	515-218-9601
Eight Mile Pets, Inc.	2916 5th Avenue S.	Fort Dodge	IA	50501-2924	515-302-8199
Eight Mile Pets, Inc.	2525 Grand Ave	Ames	IA	50010-4661	515-620-5034

Franchisee	Address	City	St	Zip	Phone
Pawsome Pets Plus, LLC	2308 N. Park Drive	Holland	MI	49424-9599	616-723-9555
Good Dog Karma, LLC	3180 W South Airport Road	Traverse City	MI	49684-8995	231-888-7387
GR PSP, LLC	201 Marcell Drive NE	Rockford	MI	49341-1364	616-274-3099
St. Croix Valley Holdings, Inc.	1353 W 141st St	Burnsville	MN	55337	952-892-1090
St. Croix Valley Holdings, Inc.	3701 W Old Shakopee Rd Suite 300	Bloomington	MN	55431-3555	952-885-9725
St. Croix Valley Holdings, Inc.	4751 Hiawatha Ave	Minneapolis	MN	55406-3928	612-729-1121
Posh Pets MN, LLC	345 Willow Bend	Crystal	MN	55428-3969	763-432-7669
Posh Pets MN, LLC	955 County Road E Ste. 100	Vadnais Heights	MN	55127	651-484-9616
Austin Pets, LLC	1001 18th AVE NW Suite 100	Austin	MN	55912-1890	507-460-7700
T&C Stillwaters, Inc. *	256 57th Ave NE Suite 120	Fridley	MN	55432-5420	763-205-4298
T&C Stillwaters, Inc. *	10809 University Ave. NE	Blaine	MN	55434-6604	763-432-6291
Total Pet Supply Depot Inc. *	14969 Florence Trail Suite 100	Apple Valley	MN	55124-4629	952-236-0962
FBMR Waite Park, LLC	110 2nd St S Suite 103	Waite	MN	56387-1367	320-640-4810
Coborn's Inc.	15788 88th Street NE	Otsego	MN	55330	763-328-1706
HSA Corporation	15311 Manchester Rd	Ballwin	MO	63011-3026	636-686-7181
LeFort Pet Supplies, Inc.	9995 Manchester Road	Warson Woods	MO	63122-1927	314-822-5173
Oakville Partners, LLC	5531 Oakville Shopping Center	St. Louis	MO	63129-3554	314-939-1560
MO Pet Retail Three, LLC	438 SW Ward Road	Lee's Summit	MO	64081	816-272-5249
MO Pet Retail Two, LLC	305 NE Englewood Rd.	Kansas City	MO	64118-4536	816-452-1933
HSA Corporation	8230 N. Lindbergh Blvd	Florissant	MO	63031	314-395-8574
Oakville Partners, LLC	5422 Southfield Center	St. Louis	MO	63123-5907	314-696-2636
Hawkeye Enterprises, LLC	1920 Zumbuhl Road	St. Charles	MO	63303-2721	636-896-4012
Petsway, Inc.	469 Aldersgate Drive	Nixa	MO	65714	417-886-2743
Petsway, Inc.	2920 E. Sunshine Street	Springfield	MO	65804	417-881-8738

Franchisee	Address	City	St	Zip	Phone
#8024, LLC	Rd Suite A				
MPM Retail Holdings, LLC	7601 Pineville-Matthews Road	Charlotte	NC	28226-3909	980-819-6163
AVMH Ventures of Concord, LLC	1237 Concord Pkwy	Concord	NC	28025-4325	980-255-3500
Johanneson's of North Dakota	2215 16th Street NW	Minot	ND	58701	701-857-4070
PSP Fargo, LLC*	1500 13th Ave E Suite B	West Fargo	ND	58078-3467	701-581-8780
CBS Ventures, LLC	13459 W Center Rd	Omaha	NE	68144-3412	531-213-2738
Wagsalot, LLC	172 Tri City Plz#12	Somersworth	NH	03878-1351	603-838-7387
DIRIGO-Pets, LLC	517 South Broadway Suite 1	Salem	NH	03079	603-894-7001
DIRIGO-Pets, LLC	20 Portsmouth Avenue	Stratham	NH	03885	603-772-1224
Moysesstra Enterprises, Inc.	391 Broadway	Hillsdale	NJ	07642	201-664-0030
Preston Elizabeth T Squared Alpha, LLC	119 South Avenue	Garwood	NJ	07027	908-789-8509
Preston Elizabeth T Squared Beta, LLC	170 E Hanover	Cedar Knolls	NJ	07927-2011	973-867-4999
Madison Avery Partners , LLC	1610 Kings Highway N	Cherry Hill	NJ	08034	856-429-2945
Preston Elizabeth T Squared Gamma, LLC	176 Columbia Turnpike	Florham Park	NJ	07932-1366	973-330-5900
John Squared Capital LLC	90 US Highway 206 Suite 200	Stanhope	NJ	07874-3128	862-251-6001
Gino Animal Health Services, LLC	601 Route 206	Hillsborough	NJ	08844	908-262-2921
PS1 Rocky LLC*	980 Shrewsbury Avenue Suite 4	Tinton Falls	NJ	07724-3007	732-982-9069
Highland Traders, LLC	3150 Route 35	Hazlet	NJ	07730	732-264-5777
Highland Traders, LLC	410 Springfield Ave	Berkeley Heights	NJ	07922-1107	908-286-1400
Highland Traders, LLC	1825 Rte 35 Unit 1 & 2	Wall Township	NJ	07719-3503	848-469-8700
BASK Pet Supply, LLC*	6200 Coors Blvd NW Suite B2	Albuquerque	NM	87120-2786	505-420-6474
SB Fateh LLC*	2845 Northtowne Lane	Reno	NV	89512-2058	775-622-1371
AW22 Franchise LLC*	8045 Blue Diamond Rd. Ste. 105	Las Vegas	NV	89178-9210	725-242-8800

Franchisee	Address	City	St	Zip	Phone
USR Tennessee, LLC	5530 Old Hickory Blvd. Suite 18	Hermitage	TN	37076-2576	615-755-6940
USR Tennessee, LLC	4856 Harvest Mill Way	Knoxville	TN	37918-1747	865-689-9331
USR Tennessee, LLC	254 S Illinois Ave	Oak Ridge	TN	37830-6298	865-481-0605
USR Tennessee, LLC	138 N Peters Rd	Knoxville	TN	37923-4907	865-690-0220
USR Tennessee, LLC	7606 Mountain Grove Dr	Knoxville	TN	37920-6755	865-577-6073
USR Tennessee, LLC	768 S. Jefferson Ave Suite C.	Cookeville	TN	38501-4014	931-525-6532
Spike Enterprises, Inc. 	106 Christy Plaza	Stephenville	TX	76401	254-965-7387
SureFed Plus, L C	5809 Babcock Road	San Antonio	TX	78240	210-920-9010
Schultz Pet Supply, LLC	3143 Wildflower Dr Unit 700	Bryan	TX	77802	979-776-0006
PSP Dallas, LP	4524 Heritage Trace Parkway	Fort Worth	TX	76244	817-380-7036
PSP Dallas, LP	1012 West Hebron Parkway Ste. 120	Carrollton	TX	75010	214-731-6554
PSP Dallas, LP	6415 McCart Avenue	Ft. Worth	TX	76133-4702	682-499-6001
PSP Dallas, LP	2525 Wycliff Avenue Ste. 126	Dallas	TX	75219	972-807-6317
SureFed Plus, L C	12407 N. Mopac Expressway Ste. 525-B	Austin	TX	78758-2475	512-580-4900
Spike Enterprises, Inc. 	1212 East Hwy. 190	Copperas Cove	TX	76522	254-238-8306
Cascade Enterprises, LLC	9431 Jones Rd.	Houston	TX	77065-4614	281-899-8260
Tayney Store 2 L.L.C.	21011 Highland Knolls Dr.	Katy	TX	77450	281-324-0681
USRH JV3, LLC	12205 Teel Parkway Suite 300	Frisco	TX	75034	469-803-5712
Schultz Pet Supply, LLC	20042 Eva St. #115	Montgomery	TX	77356-2017	936-597-4893
PSP Dallas, LP	807 Woodbridge Parkway	Wylie	TX	75098	469-991-6200
Cascade Enterprises, LLC	1357 E. League City Pkwy. Suite 200	League City	TX	77573-6027	281-525-6302
PSP Dallas, LP	14902 Preston Road Suites 1000 A-D	Dallas	TX	75254-9191	469-778-0155
USRH JV3, LLC	4624 W. Bailey Boswell Road Suite 250	Fort Worth	TX	76179	817-236-0073

Franchisee	Address	City	St	Zip	Phone
A Pet's Life, LLC	22103 Bulverde Road #116	San Antonio	TX	78259-1849	210-455-2611
PSP Dallas, LP	471 Marketplace Blvd. Suite 100	Forney	TX	75126-6730	469-277-4941
Spike Enterprises, Inc. *	222 W Interstate 20	Weatherford	TX	76086	817-599-6066
Pet Joy, LLC	11543 S Highway 6	Sugar Land	TX	77498-4932	281-215-3575
CHARJON Enterprises, LLC	5868 Old Jacksonville Hwy Suite 500	Tyler	TX	75703	903-504-5861
Cascade Enterprises, LLC	16915 El Camino Real	Houston	TX	77058-2614	281-984-7284
Pet Joy Baytown, LLC	8824 N Highway 146 Suite 150	Baytown	TX	77523	346-977-5400
PSP Dallas, LP	1821 N Lake Forest Drive Suite 900	McKinney	TX	75071	469-731-3281
Pradhan's Pets, Inc.	5000 East I-30 Suite 140	Fate	TX	75189	469-338-5280
IndiTex Ventures LLC	3851 Bellaire Blvd.	Houston	TX	77025-1208	832-699-5335
Spike Enterprises, Inc. *	5715 82nd St	Lubbock	TX	79424-2633	806-993-5104
APL Ventures I, LLC	2736 Loop 337 Suite 102	New Braunfels	TX	78132-8515	830-312-7356
Tahoe Capital, LLC	5425 S. Padre Island Drive Suite 133B	Corpus Christi	TX	78411-5375	361-462-4186
PSP Dallas, LP	2331 Gus Thomasson Rd. Suite 2461	Dallas	TX	75228	469-466-2939
Pet Supplies Plus Dallas, LLC	5541 Sierra Springs Lane	Fort Worth	TX	76123-2182	817-900-2753
DLP Enterprises, LLC	1720 S Friendswood Dr Ste. 100	Friendswood	TX	77546	281-648-1656
Skyepets, LLC	18550 Champion Forest Drive	Spring	TX	77379	832-827-7900
Pet Supplies Plus Dallas II, LLC	5335 W. Sublett	Arlington	TX	37043	931-820-1020
Tayney Store 3, LLC	29711 Kingsland Blvd Suite 100	Katy	TX	77423	832-838-7387
G UNITED, LLC	791 N. Highway Suite 205	Waxahachie	TX	75165-2182	214-463-5178
PSP Dallas, LP	1400 S. Loop 288 Ste. 120	Denton	TX	76205	940-222-2401
Texas Pet Supplies Inc.	5807 SW 45th Ave Ste 220	Amarillo	TX	79109-5257	806-641-1100
Cascade Enterprises, LLC	14056 Memorial Drive	Houston	TX	77079	346-570-2540

Franchisee	Address	City	St	Zip	Phone
PSP Dallas, LP	9160 N Tarrant Pkwy Ste 108	North Richland Hills	TX	76182-8812	817-585-4552
LegacyPets Inc.	1317 W Davis St. Ste. F	Conroe	TX	77304-2334	936-242-1573
Schultz Pet Supply, LLC	203 Hewitt Dr.	Waco	TX	76712-6421	254-732-4941
Spike Enterprises, Inc.*	3950 S Clack St	Abilene	TX	79606-2710	325-788-7387
Marmaduke's Munchies, LLC	4520 Kingwood Drive	Kingwood	TX	77345-2600	281-973-8427
MYA Ventures, Inc.	3700 W. Stan Schlueter Loop Suite 100	Killeen	TX	76549-4707	254-343-7333
MYA Ventures, Inc.	17420 N RM 620 Suite 150	Round Rock	TX	78681	512-831-7290
Pet Supplies Plus Dallas, LLC	910 S. Crowley Road Suite 21	Crowley	TX	76036-3686	817-900-3557
Pet Supplies Plus Dallas, LLC	529 N. Galloway Suite 7	Mesquite	TX	75149-3420	469-320-1229
King Hammy I, LLC*	9018 Sienna Crossing Drive Suite 200	Missouri City	TX	77459	346-396-7387
KonaTex Ventures, LLC	1901 W. William Cannon Dr. Suite 123	Austin	TX	78745-5322	512-305-3338
King Hammy II, LLC	11940 Broadway Street Suite 140	Pearland	TX	77584	346-362-1321
IKPM Pet Supply, LLC	350 Promenade Way Suite 400	Sugar Land	TX	77478-5535	281-903-7537
ASG Group, LLC*	2795 Katy Freeway Ste. 130	Houston	TX	77007	281-888-3425
Cascade Enterprises, LLC	7041 Barker Cypress Rd.	Cypress	TX	77433-1209	281-947-3720
Pet Supplies Plus Dallas, LLC	6464 E. Northwest Highway Suite 170	Dallas	TX	75214-7807	214-785-2490
Pet Supplies Plus Dallas II, LLC	16803 Coit Rd Suite 100	Frisco	TX	75035	945-207-2162
DLP Enterprises, LLC	7333 Fairmont Parkway Ste. #200	Pasadena	TX	77505	281-884-8797
Pet Supplies Plus Dallas II, LLC	7805 N. MacArthur Blvd Suite 110	Irving	TX	75063-7531	469-470-9422
Pet Supplies Plus Dallas, LLC	4580 W. University Drive Suite 10	Prosper	TX	75078	469-466-2309
Spike Enterprises, Inc.*	5120 34th St	Lubbock	TX	79410-2313	806-701-6011
Schultz Pet Supply, LLC	100 Lang Road	Portland	TX	78374-2654	361-413-0070

Franchisee	Address	City	St	Zip	Phone
Schultz Pet Supply, LLC	5800 N. 10th Street Suite 800	McAllen	TX	78504-2675	956-331-8451
BoBo's Pantry, LLC*	9662 Hwy 242 Suite 700	Conroe	TX	77385-4318	346-786-9156
Pet Supplies Plus Dallas II, LLC	1208 E. Bethany Drive Suite 8	Allen	TX	75002-3683	972-975-5662
Pet Supplies Plus Dallas II, LLC	3305 W Airport Fwy	Irving	TX	75062-5937	972-975-5663
Goodest Boys LLC	5217 N. Navarro Street Suite B	Victoria	TX	77904-1730	361-412-4545
Patts Pets, Inc.	516 Belt Line Road Suite 100	Cedar Hill	TX	75104	469-454-6509
PSP Dallas, LP	6060 E Mockingbird Ln	Dallas	TX	75206-5466	214-827-1248
PSP Dallas, LP	4100 Legacy Dr Suite 402	Plano	TX	75024-3404	972-491-0719
PSP Dallas, LP	200 N Coit Rd Suite 330	Richardson	TX	75080-6212	214-276-5496
Pet Supplies Plus Dallas, LLC	3315 E. Trinity Mills Rd	Dallas	TX	75287-6201	972-428-5973
Pet Supplies Plus Dallas, LLC	3717 Forest Ln	Dallas	TX	75244-7127	972-247-2491
Pet Supplies Plus Dallas, LLC	291 E Round Grove Rd Suite 150	Lewisville	TX	75067-3876	972-318-2381
PSP Dallas, LP	1031 Northwest Hwy	Garland	TX	75041-5831	469-814-0988
PSP Dallas, LP	3801 S. Cooper St.	Arlington	TX	76015-4133	817-583-8502
PSP Dallas, LP	1704 Greenville Ave.	Dallas	TX	75206-7417	469-249-8210
PSP Dallas, LP	1616 Precinct Line Road	Hurst	TX	76054-3339	682-325-5973
Tayney Ventures, LP	5215 FM 1463 Rd Suite 600	Katy	TX	77494-5669	281-346-4535
Mr Dark PSP, LLC	1712 W. Traverse Pkwy Suite A	Lehi	UT	84043	417-881-8738
Wilson PSP, LLC	9103 S Village Shop Dr.	Sandy	UT	84094-7722	385-253-7050
USRH JV3, LLC	7859 Sudley Road	Manassas	VA	20109	703-368-2940
DCHPETS LLC	6493 Centerville Road Suite 209	Williamsburg	VA	23188-2046	757-904-6074
Big Puppy Holdings, Inc.	120 Purcellville Gateway Drive Suite A	Purcellville	VA	20132	540-299-7959
JJ International, LLC	21800 Town Center Plaza Suite 217	Sterling	VA	20164-1824	571-534-5344
PRP Pet Supplies Inc.	4107 Portsmouth Boulevard Suite 118B	Chesapeake	VA	23321-2199	757-966-1060

Franchisee	Address	City	St	Zip	Phone
AVMH Ventures, LLC*	2129 General Booth Boulevard Suite 119	Virginia Beach	VA	23454-5872	757-720-6528
We Heart Pets, LLC*	1405 N Main Street	Suffolk	VA	23434-4352	757-809-0353
R&R's Dog House, LLC*	1519 N Parham Road	Richmond	VA	23229-4604	804-923-2246
Rudra Pet Supplies Inc	237 Battlefield Blvd S Ste2 Suite 2	Chesapeake	VA	23322-5231	757-410-5261
AVMH Ventures of Charlottesville, LLC	1240 Seminole Trl	Charlottesville	VA	22901-1737	434-979-2009
AVMH Ventures of Virginia Beach, LLC	5394 Kemps River Dr Suite 101	Virginia Beach	VA	23464-5350	757-424-8448
USR Virginia, LLC	7007 Manchester Blvd	Franconia	VA	22310-3205	703-924-7246
USR Virginia, LLC	5629 Stone Rd	Centreville	VA	20120-1618	703-830-8261
USR Virginia, LLC	20020 Ashbrook Commons Plz Suite 150	Ashburn	VA	20147-5055	703-858-7108
Fischer Pet Stores, Inc.*	2600 SW Barton Street Suite B15	Seattle	WA	98126	206-848-7387
Fischer Pet Stores, Inc.*	1701 S Commons Ste. M7D	Federal Way	WA	98003-6037	253-367-7387
Fischer Pet Stores, Inc.*	3903 Factoria Square Mall SE	Bellevue	WA	98006-6148	425-892-7387
Twin Holdings Corp.*	2913 W. Kennewick Avenue	Kennewick	WA	99336-2925	509-396-9237
S & A Investment CO.	18610 W Bluemound Rd	Brookfield	WI	53045-2922	262-827-9095
S & A Investment CO.	5300 N Port Washington Rd	Glendale	WI	53217-4913	414-964-7255
S & A Investment CO.	4505 S 76th St	Greenfield	WI	53220-3718	414-545-9790
HSA Corporation	702 W Northland Ave	Appleton	WI	54914-1425	920-832-3858
Platinum Pet Supply, LLC	2500A S Main St	Rice Lake	WI	54868-2930	715-736-5005
Heather Management, LLC	2352 Lineville Rd Suite 115	Green Bay	WI	54313-8836	920-489-8342
Wisconsin Pets, LLC	2928 Hardrock Road	Fitchburg	WI	53719	608-416-5767
Heather Management, LLC	2605 South Oneida St. Suite 125	Green Bay	WI	54304	920-341-8615
HSA Corporation	120 East Sunset Drive	Waukesha	WI	53189-2109	262-349-4905
GNK Enterprises, LLC	10964 N Port Washington Rd	Mequon	WI	53092-5031	262-236-9486

Franchisee	Address	City	St	Zip	Phone
Heather Management, LLC	1605 South Main St.	West Bend	WI	53095-4935	262-353-9943
Heather Management, LLC	567 S Taylor Dr	Sheboygan	WI	53081-4234	920-453-0181
Heather Management, LLC	872 Fox Point Plaza,	Neenah	WI	54956-3781	920-215-3587
GNK Enterprises, LLC	N112W 15800 Mequon Rd Ste 16	Germantown	WI	53022-6077	262-252-9912
Marshfield Pets, LLC	1810 N. Central Avenue	Marshfield	WI	54449-8310	715-255-6060
Niemann Foods, Inc.	500 Water Street Ste. A	Sauk City	WI	53583-1141	608-643-2434
Niemann Foods, Inc.	2800 New Pinery Road Suite 9A	Portage	WI	53901-9293	608-839-7126
Niemann Foods, Inc.	1411 W Main Street	Whitewater	WI	53190	262-528-6350
Differt Management Group 1, LLC*	1460 Olympia Fields Drive	Oconomowoc	WI	53066-1265	262-354-0221
SOEMI Pet Supplies, Inc.	3755 80th Street Suite A	Kenosha	WI	53142-4950	262-260-9101
Monona Pets, LLC	2171 W Broadway	Monona	WI	53713-1638	608-893-1020
Posh Pets NC, LLC	1461 MacCorkle Ave.	St. Albans	WV	25177	304-721-8756
Posh Pets WV, LLC	150 Mall Road	Barboursville	WV	25504-1823	304-733-0033

**This franchisee has also entered into a Multi-Unit Agreement with us.*

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**LIST OF FRANCHISEES WHO SIGNED FRANCHISE AGREEMENTS
BUT HAD NOT YET OPENED AS OF DECEMBER 28, 2024**

Franchisee	Address	City	ST	ZIP	Phone
Maatouk, Entity pending	1211 Lavender Lane	Foley	AL	36535	251-533-5263
RRR and B, LLC	124 Featherstone Lane SE	Owens Cross Roads	AL	35763	256-509-6580
Avenue 34, LLC	22651 E Twin Acres Drive	Queen Creek	AZ	85142	415-635-6135
PSP Anthem, LLC	710 East Desert Ranch Rd.	Phoenix	AZ	85086	602-321-3150
PSP Gilbert LLC	6735 E. Greenway Pkw, Apt. 2020	Scottsdale	AZ	85254	480-670-9656
Hawatmeh, Entity pending	9430 Brandon Court	Los Angeles	CA	91325	314-265-1850
Lewis, Entity pending	440 Winters Ct.	Gridley	CA	95948	530-682-1517
Tariq Entity pending	1520 Eisenhower Street	Dixon	CA	95620	425-299-8194
Halico Gold LLC	19406 Merion Circle	Huntington Beach	CA	92648	914-365-0138
Pawfect Pals, LLC	9420 Red Spruce Way	Elk Grove	CA	95624	916-996-6816
Radiant Pets Holdings, LLC	220 Newport Center Drive 11-252	Newport Beach	CA	92660	310-926-2290
SAHB Enterprises, LLC	18605 Arguello Avenue	Morgan Hill	CA	95037	408-569-3396
Samaya Capital Group, Inc. 	14 Sunrise Hill Road	Orinda	CA	94563	925-788-2071

Franchisee	Address	City	ST	ZIP	Phone
Trident4, Inc.*	4885 Ketchum Court	Granite Bay	CA	95746	267-290-7893
US Pet Goods LLC	3535 Inland Empire Blvd.	Ontario	CA	91764	714-515-2057
Banik Family Adventures, LLC	11774 Pine Hill Street	Parker	CO	80138	574-387-9311
Blain, Inc.	14240 Imboden Rd.	Hudson	CO	80642	720-939-7977
Liggett, Entity pending	3209 Springbriar Dr.	Castle Rock	CO	80109	720-484-1274
Lukaluk, LLC	5985 Chester Way	Denver	CO	80238	303-359-5976
Pawternity Leave Inc.	1345 Grape Street	Denver	CO	80220	215-651-3512
PSP Rockies, LLC*	336 Morning Star Way	Castle Rock	CO	80108	303-886-8280
Shine Holdings Ken Caryl, LLC	15741 W Eureka Avenue	Morrison	CO	80465	303-257-3022
Shine Holdings, LLC	15741 W Eureka Avenue	Morrison	CO	80465	303-257-3022
Wilson, Inc.	14240 Imboden Rd.	Hudson	CO	80642	720-939-7977
Lambert/Geaneotes, Entity pending	Corporation Trust Center, 1209 Orange Street	Wilmington	DE	19801	248-462-0151
Whiskers & Tails, LLC	Corporation Service Company, 251 Little Falls Drive	Wilmington	DE	19808	347-799-7858
Coop Enterprises, LLC	820 Bella Vista Court S	Jupiter	FL	33477	847-922-7089
Darrow Entity pending	889 S Heathwood Drive	Marco Island	FL	34145	414-587-5000
Finnegan Dexter, LLC*	1345 George Jenkins Blvd.	Lakeland	FL	33815	407-948-5484
H&C Enterprise LLC	749 Willoughby Ct.	Winter Springs	FL	32708	317-450-1888
Northeast Florida Pet Nutrition, LLC*	120 Palencia Village Drive, PMB 105 Box 177	St. Augustine	FL	32095	843-263-8669
Rocam, Inc.	1437 Cantoria Avenue	Coral Gables	FL	33146	305-722-7254

Franchisee	Address	City	ST	ZIP	Phone
Niemann Foods, Inc.	1501 N. 12th St.	Quincy	IL	62301	217-221-5812
B Pawsitive LLC	1282 Winfield Court	Greenfield	IN	46143	630-613-0001
Pet Plus Love, L.L.C	21 Cedar Grove Court	Rosedale	MD	21237	443-423-2929
The J Austria Project, LLC	10705 Seneca Spring Way	Gaithersburg	MD	20886	301-742-0520
USRH JV3, LLC	17863 170th Avenue, Suite 101	Spring Lake	MI	49456	865-368-2699
Johanneson's of North Dakota	2301 Johanneson Drive NW	Bemidji	MN	56601-4101	612-867-6557
Devil Dog Pets Inc.	334 Francis Drive	Jackson	MO	63755	573-579-4236
Pet Blitz, LLC	326 N Meramec Avenue	Clayton	MO	63105	314-616-5089
3KB Enterprises, Inc.*	6128 Brookshire Boulevard, Suite C	Charlotte	NC	28216-2423	704-231-3359
Otter and Bear Incorporated*	130 Harborcrest Lane	Mooresville	NC	28117-5948	828-361-2651
PSP at CLT, LLC	4340 Colwick Rd	Charlotte	NC	28277	704-491-1804
RJSB Pet Group II, LLC	5218 Rio Grande Drive	Raleigh	NC	27616	917-747-8512
South River Mills Investments, LLC	56 Mills Gap Road	Asheville	NC	28803	970-977-9409
UCL Development, LLC	1725 S 94th Street	Omaha	NE	68124	402-871-9066
Patel, C Entity pending	127 Jerome Street	Roselle Park	NJ	7204	732-501-1581
Patel, K Entity pending	1166 Madison Hill Road	Clark	NJ	07066	732-762-2959
Gino Animal Health Services, LLC	29 Long Hill Road	New Vernon	NJ	07976	732-991-3610
Highland Traders, LLC	853 Highway 35	Middleton	NJ	07748	732-489-2926
KLS Pets, LLC	602 Bainbridge Drive	Mullica Hill	NJ	08062	708-299-8847

Franchisee	Address	City	ST	ZIP	Phone
KC's House, LLC	208 St. James Avenue, Suite B	Goose Creek	SC	29445	843-813-8799
Caalojo Incorporated Company	2335 Lenzie Marie Cove	Cordova	TN	38016	248-200-6875
WebNoz Pets, Inc.	4277 Murfreesboro Rd.	Franklin	TN	37067	501-940-8245
APC Plus, LLC	2204 Camden Circle	Southlake	TX	76092	551-208-2961
ASG Group, LLC*	9818 Ricaby Drive	Houston	TX	77064	713-501-4965
Cascade Enterprises, LLC	16915 El Camino Real	Houston	TX	77058	713-628-5764
CHARJON Enterprises, LLC	PO Box 42	Bullard	TX	75757	903-714-2073
Campbell Entity pending*	5307 Morningside Avenue	Dallas	TX	75206	214-862-5954
Dhaliwal Entity pending	6205 N President George Bush, #1205	Garland	TX	75044	408-806-8550
Long Entity pending	177 Whistlers Cove Road	Rockport	TX	78382	281-726-1812
Little Paws, LLC	7911 Platinum Ct.	Boerne	TX	78015	210-823-1384
Love Your Neighbor Well, LLC*	10804 Bridgeport Drive	Temple	TX	76502	254-421-0752
Max Pets Supplies, LLC*	2214 Cortona Mist	San Antonio	TX	78260	832-704-1212
Pluto's Pantry, LLC	9011 Sendera Dr.	Magnolia	TX	77354	832-754-0832
Pradhans Pets Empire 2, LLC	1039 Pitch Pine Street	Hickory Creek	TX	75065	682-557-0418
Pradhans Pets Empire, LLC	1039 Pitch Pine Street	Hickory Creek	TX	75065	682-557-0418
Spike Enterprises, Inc.*	18914 IH 20	Cisco	TX	76437	254-433-9984
Sydney's Pantry, LLC	14090 FM 2920, Ste. G551	Tomball	TX	77377	832-317-3809
Wilson Wags & Whiskers, LLC*	28419 Wild Mustang Lane	Fulshear	TX	77441	281-744-9772
Foz & Wellsy, LLC	10862 N Marble Mnr	Highland	UT	84003	801-372-4754

Franchisee	Address	City	ST	ZIP	Phone
AVS PSP LLC	21341 Abbeyfields Drive	Ashburn	VA	20147	857-222-1750
We Heart Pets II, LLC	18184 Shinniecock Hills Place	Leesburg	VA	20176	347-237-7155
Fischer Pet Stores, Inc. *	Paracorp Incorporated, 106 5th Avenue SE	Olympia	WA	98501	847-337-9529
MANNimals, Inc. *	2517 2nd Avenue West	Seattle	WA	98119	206-491-3087
Heather Management, LLC	1165 Lakeview Rd.	West Bend	WI	53090	920-242-9700
Stevens Point Pets, LLC	2295 Spring Rose Road	Verona	WI	53593	920-621-1493

**This franchisee has also entered into a Multi-Unit Agreement with us.*

any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

17. **Prohibitions on Communicating with Regulators.** Any provision in the franchise agreement or related agreements that prohibits the franchisee from communicating with or complaining to regulators is inconsistent with the express instructions in the Franchise Disclosure Document and is unlawful under RCW 19.100.180(2)(h).

18. **Advisory Regarding Franchise Brokers.** Under the Washington Franchise Investment Protection Act, a “franchise broker” is defined as a person that engages in the business of the offer or sale of franchises. A franchise broker represents the franchisor and is paid a fee for referring prospects to the franchisor and/or selling the franchise. If a franchisee is working with a franchise broker, franchisees are advised to carefully evaluate any information provided by the franchise broker about a franchise.

19. Based upon the franchisor's financial condition, the State of Washington has required a financial assurance. Therefore, all initial fees and payments owed by franchisees shall be deferred until the franchisor completes its pre-opening obligations under the franchise agreement and the franchise has opened for business.

The undersigned parties do hereby acknowledge receipt of this Addendum.

Dated this ____ day of _____, 20__ .

Signature of Franchisor Representative

Signature of Franchisee Representative

Title of Franchisor Representative

Title of Franchisee Representative