

**Item 21**  
**FINANCIAL STATEMENTS**

Spin Doctor® Franchising, LLC (Franchisor) has ~~We have~~ not been in business for three years or more and therefore cannot include all financial statements required by the Franchise Rule of the Federal Trade Commission. Exhibit F contains Spin Doctor® Laundromats, LLC unaudited financial statements for 2023 and 2024 for the company outlet (e.g., “child entity”) located in Hamilton N.J., and audited financial statements for Spin Doctor® Franchising, LLC. The ~~Our~~ fiscal year end for the Franchisor and company outlet is December 31.

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**Item 22**  
**CONTRACTS**

Copies of all proposed agreements regarding this franchise offer are attached to the following Exhibits:

- B. Franchise Agreement (with Guaranty and Non-Compete Agreement)
- C. Multi-Unit Development Agreement
- D. Rider to Lease Agreement
- E. Form of General Release
- J. State Addenda to Agreements

**Item 23**  
**RECEIPTS**

Detachable documents acknowledging your receipt of this disclosure document are attached as the last two pages of this disclosure document.