

If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system. No franchisees or dealers have been required to sign confidentiality clauses during the last three years.

The Ram Jack Dealers Association, LLC is an independently organized trademark specific dealer association for franchised dealers only, which we endorse. Its contact information is: Stephanie ~~???~~Woodard, Secretary/Treasurer, 5250 Highway 78, Suite 750-146, Sachse, TX 75048 (469) 525-7551, was organized as a limited liability company in Oklahoma. The web site is: www.ramjackdealersassoc.com.

Item 21 FINANCIAL STATEMENTS

The financial statements of Ram Jack Systems Distribution, LLC are included as Exhibit B of this Franchise Disclosure Document. These include the audited statements for our fiscal years ending December 31, 2021, December 31, 2020, and December 31, 2019 and the interim unaudited balance sheet and income statement for the four months ending April 30, 2022. For all years, the audited statements consist of a balance sheet, statements of operations and changes in members' equity and cash flow.

Item 22 CONTRACTS

All current forms of proposed agreements are attached as follows:

- Exhibit C Ram Jack Franchise Dealer Agreement (Protected Territory), including Schedule 2- Confidentiality and Restrictive Covenant Agreement

- Exhibit D Ram Jack Franchise Dealer Agreement (Unprotected Territory), including Schedule 2- Confidentiality and Restrictive Covenant Agreement

- Exhibit G General Release