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May 24, 2024

**VIA ELECTRONIC FILING**

Department of Commerce  
Registration Division  
85 Seventh Place East, Suite 500  
St. Paul, MN 55101

**Re: Franchise Renewal for:  
Hardee's Restaurants LLC  
File: F-9789 (AA)**

Dear Sir/Madam:

Enclosed please find the following materials in connection with the franchise registration renewal application of the above-referenced franchisor:

1. Uniform Franchise Registration Application;
2. Uniform Franchise Consent to Service of Process;
3. Franchisor's Costs and Source of Funds;
4. Franchise Seller Disclosure Forms;
5. Consent of Accountant; and
6. One electronic copy of the marked Franchise Disclosure Document.

If you have any questions or comments regarding this application, please feel free to contact me. Thank you for your assistance in this matter.

Very truly yours,



Brian B. Schnell

Enclosures

**UNIFORM FRANCHISE REGISTRATION APPLICATION**

FILE NO. F-9789 (AA)  
(Insert file number of immediately preceding filing of Applicant)

STATE: Minnesota

FEE:  \$400  \$300  \$100  NONE

**APPLICATION FOR (Check one only):**

- INITIAL REGISTRATION OF AN OFFER AND SALE OF FRANCHISES
- RENEWAL APPLICATION OR ANNUAL REPORT
- POST-EFFECTIVE AMENDMENT
- PRE-EFFECTIVE MATERIAL AMENDMENT

**1. Full legal name of Franchisor:**

Hardee's Restaurants LLC

**2. Name of the franchise offering:**

"Hardee's"

**3. Franchisor's principal business address:**

6700 Franklin Tower Circle, Suite 1000  
Franklin, TN 37067

**4. Name and address of Franchisor's agent in this State authorized to receive service of process:**

Minnesota Commissioner of Commerce  
85 Seventh Place East, Suite 280  
St. Paul, MN 55101

**5. The states in which this application is or will be shortly on file:**

Minnesota, Maryland, South Dakota, Virginia, Wisconsin

6. Name, address, telephone and facsimile numbers, and e-mail address of person to whom communications regarding this application should be directed:

Brian B. Schnell Telephone: (612) 766-7699  
Faegre Drinker Biddle & Reath LLP Facsimile: (612) 766-1600  
2200 Wells Fargo Center Email: brian.schnell@faegredrinker.com  
90 South 7th Street  
Minneapolis, MN 55402-3901

**Certification**

I certify and swear under penalty of law that I have read and know the contents of this Application, including the Franchise Disclosure Document with an issuance date of May 24, 2024 attached as an exhibit, and that all material facts stated in all those documents are accurate and those documents do not contain any material omissions. I further certify that I am duly authorized to make this certification on behalf of the Franchisor and that I do so upon my personal knowledge.

Signed at Franklin, Tennessee on May 24, 2024.

Hardee's Restaurants LLC

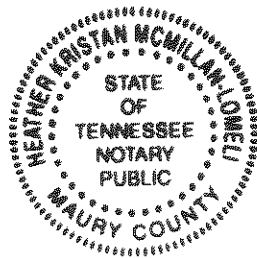
By: [Signature]  
Name: Kerry Olson  
Title: General Counsel & Chief Legal Officer

**Limited Liability Company Acknowledgement**

STATE OF TENNESSEE )  
) ss.  
COUNTY OF WILLIAMSON )

On this 24th day of May, 2024, before me, the undersigned Notary Public, personally appeared Kerry Olson, known personally to me to be the General Counsel & Chief Legal Officer of Hardee's Restaurants LLC, and that she, as such officer, being authorized so to do, executed the foregoing Application for the purposes therein contained, by signing the name of the limited liability company by herself as such officer.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal.



[Signature]  
Notary Public

My commission expires: 11/29/2026

UNIFORM FRANCHISE CONSENT TO SERVICE OF PROCESS

Hardee's Restaurants LLC, a limited liability company, organized under the laws of the State of Delaware (the "Franchisor"), irrevocably appoints the officers of the States designated below and their successors in those offices, its attorney in those States for service of notice, process or pleading in an action or proceeding against it arising out of our in connection with the sale of franchises, or a violation of the franchise laws of that State, and consents that an action or proceeding against it may be commenced in a court of competent jurisdiction and proper venue within that State by service of process upon this officer with the same effect as if the undersigned was organized or created under the laws of that State and had lawfully been served with process in that State. We have checked below each state in which this application is or will be shortly on file, and provided a duplicate original bearing an original signature to each state.

- California: Commissioner, Department of Financial Protection & Innovation
Hawaii: Commissioner of Securities
Illinois: Attorney General
Indiana: Secretary of State
Maryland: Securities Commissioner
Minnesota: Commissioner of Commerce
New York: Secretary of State

- North Dakota: Securities Commissioner
Rhode Island: Director, Department of Business Regulations
South Dakota: Director of the Division of Insurance
Virginia: Clerk, Virginia State Corporation Commissions
Washington: Director of Financial Institutions
Wisconsin: Administrator, Division of Securities, Department of Financial Institutions

Please mail or send a copy of any notice, process or pleading served under this consent to:

Mail to:

Hardee's Restaurants LLC
Attention: Kerry Olson
6700 Franklin Tower Circle
Suite 1000
Franklin, TN 37067

Copy to:

Brian B. Schnell
Faegre Drinker Biddle & Reath LLP
2200 Wells Fargo Center
90 South 7th Street
Minneapolis, MN 55402-3901

Dated: May 24, 2024

Hardee's Restaurants LLC

By: [Signature]
Name: Kerry Olson
Title: General Counsel & Chief Legal Officer

Limited Liability Company Acknowledgement

STATE OF TENNESSEE )
) ss.
COUNTY OF WILLIAMSON )

On this 24th day of May, 2024, before me, the undersigned Notary Public, personally appeared Kerry Olson, known personally to me to be the General Counsel & Chief Legal Officer of Hardee's Restaurants LLC, and that she, as such officer, being authorized so to do, executed the foregoing Application for the purposes therein contained, by signing the name of the limited liability company by herself as such officer.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal.

[Signature]
Notary Public
My commission expires: 11/29/2026



**HARDEE'S RESTAURANTS LLC**

**FRANCHISOR'S COSTS AND SOURCE OF FUNDS**

1. Disclose the Franchisor's total costs for performing its pre-opening obligations to provide goods or services in connection with establishing each franchised business, including real estate, improvements, equipment, inventory, training and other items stated in the offering

Real Estate	\$4,000
Improvements	\$0
Equipment	\$1,000
Inventory	\$0
Site Selection Assistance	\$2,000
Prototypical Building Plans and Specifications	\$15,500
Lease Approval	\$1,000
1 Loaned Copy of Manual	\$3,000
Training	\$19,000
Approved Supplies Approved Supplier Lists	\$0
Opening Assistance	\$3,000
Other:	N/A
	\$ _____
<b>TOTAL</b>	<b>\$48,500</b>

2. State separately the sources of all required funds:

**These funds come from Franchisor's existing business organization, and no separate budget exists showing any allocation of the funds necessary for the fulfillment of these obligations.**