



August 27, 2025

Josh Piper
Partner
franchise@millernash.com
206.777.7451 (direct)

VIA MINNESOTA WEB PORTAL AND FEDERAL EXPRESS

Securities-Franchise Registration
Minnesota Department of Commerce
85 7th Place East, Suite 280
St. Paul, MN 55101

Subject: 1073355 Ontario Limited – Schooley Mitchell Franchises
Franchise Renewal Application
Minnesota File No.: 11041

Ladies and Gentlemen:

On behalf of our client, 1073355 Ontario Limited, enclosed for filing via your online web portal is an application for renewal of its Schooley Mitchell franchise registration in Minnesota, including the following:

1. Application Facing Page;
2. Certification;
3. Uniform Consent to Service of Process;
4. Corporate Acknowledgement;
5. Franchisor's Costs and Sources of Funds;
6. Consent of Accountant;
7. Franchise Seller Disclosure Forms;
8. Complete blacklined Franchise Disclosure Document, marked to show all changes from the version last filed with your office; and
9. Complete clean copy of the Franchise Disclosure Document with exhibits.

Our check number 403000 in the amount of \$300 for the filing fee is being transmitted via Federal Express.

If you have questions or comments regarding this application, please contact me.

Sincerely,



Josh Piper

Enclosures

4919-5534-6529.1

UNIFORM FRANCHISE REGISTRATION APPLICATION

11041

(Insert file number of immediately
preceding filing of Application)

State: Minnesota

FEE: \$ 300.00

APPLICATION FOR (Check one only):

- INITIAL REGISTRATION OF AN OFFER AND SALE OF FRANCHISES
 X RENEWAL APPLICATION OR ANNUAL REPORT
 PRE-EFFECTIVE AMENDMENT
 POST-EFFECTIVE MATERIAL AMENDMENT

1. Full legal name of Franchisor:
1073355 Ontario Limited
2. Name of the franchise offering:
SCHOOLEY MITCHELL®
3. Franchisor's principal business address:
1030 Erie Street
Stratford, Ontario, N4Z 0A1
Canada
4. Name and address of Franchisor's agent in this State authorized to receive service of process:
Minnesota Commissioner of Commerce
85 7th Place East, Suite 280
St. Paul, MN 55101-2198
5. The states in which this application is or will be shortly on file:
California, Illinois, Indiana, Maryland, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington and Wisconsin
6. Name, address and telephone and facsimile numbers, and email address of person to whom communications regarding this application should be directed:
Josh Piper
Miller Nash LLP
605 5th Ave S, Ste 900
Seattle, WA 98104
(206) 777-7451
(206) 340-9599 Fax
franchise@millernash.com

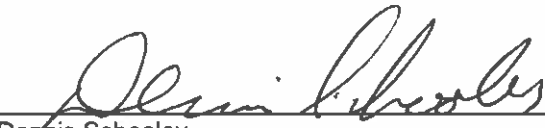
CERTIFICATION

I certify and swear under penalty of law that I have read and know the contents of this application, including the Franchise Disclosure Document with an issuance date of July 31, 2025 attached as an exhibit, and that all material facts stated in all those documents are accurate and those documents do not contain any material omissions. I further certify that I am duly authorized to make this certification on behalf of the Franchisor and that I do so upon my personal knowledge.

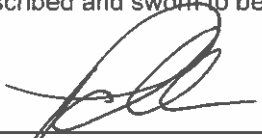
Signed at Stratford, Ontario, AUG 11, 2025.

Franchisor:

1073355 Ontario Limited


Dennis Schooley
Franchising and Sales & Marketing Manager

Subscribed and sworn to before me this 11th day of August, 2025.


Paul Robinson
Notary Public, in and for Province of Ontario
My Commission expires: No Expiry



UNIFORM CONSENT TO SERVICE OF PROCESS

1073355 Ontario Limited, a corporation organized under the laws of Ontario, Canada (the "Franchisor"), irrevocably appoints the officers of the States designated below and their successors in those offices, its attorney in those States for service of notice, process or pleading in an action or proceeding against it arising out of or in connection with the sale of franchises, or violation of the franchise laws of that State, and consents that an action or proceeding against it may be commenced in a court of competent jurisdiction and proper venue within that State by service of process upon this officer with the same effect as if the undersigned was organized or created under the laws of that State and had lawfully been served with process in that State. We have checked below each state in which this application is or will be shortly on file, and provided a duplicate original bearing an original signature to each state.

☒ California Commissioner of Financial
Protection & Innovation
☐ Hawaii: Commissioner of Securities

☒ Illinois: Attorney General

☒ Indiana: Secretary of State

☒ Maryland: Securities Commissioner

☒ Minnesota: Commissioner of Commerce

☒ New York: Secretary of State

☒ North Dakota: Securities Commissioner

☒ Rhode Island: Department of Business
Regulation

☒ South Dakota: Director of Department of Labor
& Regulation, Division of Insurance,
Securities Regulation

☒ Virginia: Clerk, Virginia State Corporation
Commission

☒ Washington: Director of Financial Institutions


☒ Wisconsin: Securities Commission

Please mail or send a copy of any notice, process or pleading served under this consent to:

Josh Piper
Miller Nash LLP
605 5th Ave S, Ste 900
Seattle, WA 98104

Dated: AUG 11, 2025.

1073355 Ontario Limited


Dennis Schooley
Franchising and Sales & Marketing Manager

(notarization on following page)

CORPORATE ACKNOWLEDGMENT

CITY OF STRATFORD)
) ss.
PROVENCE OF ONTARIO)

On this 11th day of August, 2025, before me Dennis Schooley,

the undersigned officer, personally appeared Dennis Schooley, known personally to me (or proved to me on the basis of satisfactory evidence) to be the Franchising and Sales & Marketing Manager of the above-named entity, and that he, as such officer, being authorized to do so, executed the foregoing instrument for the purposes therein contained, by signing the name of the corporation by himself as such officer.

IN WITNESS WHEREOF I have hereunto set my hand and official seal.



PAUL ROBINSON

(Notary Public)

My commission expires: No Expiry

(NOTARIAL SEAL)



FRANCHISOR'S COSTS AND SOURCE OF FUNDS

1. Disclose the Franchisor's total costs for performing its pre-opening obligations to provide goods or services in connection with establishing each franchised business, including real estate, improvements, equipment, inventory, training and other items stated in the offering:

Real Estate	\$ _____
Improvements	\$ _____
Equipment	\$ _____
Inventory	\$ _____
Training	\$ 5,000
Other	
Miscellaneous	\$ 1,000
 Total (per Franchise):	 \$ 6,000

2. State separately the sources of all required funds:

Franchisor's operating funds and franchise fees collected.



KPMG LLP

120 Victoria Street South
Suite 600
Kitchener, ON N2G 0E1
Canada
Telephone 519 747 8800
Fax 519 747 8811

CONSENT

KPMG LLP consents to the use in the Franchise Disclosure Document issued by 1073355 Ontario Limited ("Franchisor") on July 31, 2025, as it may be amended, of our report dated May 6, 2025, relating to the financial statements of Franchisor for the year ended February 28, 2025, with comparative information for February 28, 2024.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font. Below the signature is a long, horizontal, slightly wavy line.

Chartered Professional Accountants, Licensed Public Accountants

July 31, 2025
Kitchener, Canada

BLACKLINE

FRANCHISE DISCLOSURE DOCUMENT

SCHOOLEY MITCHELL®

1073355 Ontario Limited
Operating as Schooley Mitchell®
Head Office: 1030 Erie Street
Stratford, Ontario, N4Z 0A1
888-311-6477
www.schooleymitchell.com

As a franchisee, you will operate a consulting business specializing in the provision to the public of cost reduction consulting services in various expense categories, and other consulting services and other related products and services under the name SCHOOLEY MITCHELL® under certain standards of operation.

The total investment necessary to begin operation of a standard or builder SCHOOLEY MITCHELL® franchise is from ~~\$70,500~~ \$75,300 to ~~\$80,750~~ \$85,550. This includes ~~\$69,000~~ \$73,800 that must be paid to the franchisor. The total investment necessary to begin operation of a development SCHOOLEY MITCHELL® franchise is from \$252,500 to \$262,750. This includes \$251,000 that must be paid to the franchisor.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no government agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact SCHOOLEY MITCHELL, 1030 Erie Street, Stratford, Ontario, N4Z 0A1, 888-311-6477

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "*A Consumer's Guide to Buying a Franchise*", which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, DC 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

ISSUANCE DATE: July ~~22~~31, ~~2024~~2025

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit C.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit E includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Schooley Mitchell business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Schooley Mitchell franchisee?	Item 20 or Exhibit C lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the

	table of contents.
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WHAT YOU NEED TO KNOW ABOUT FRANCHISING *GENERALLY*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

SOME STATES REQUIRE REGISTRATION

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

SPECIAL RISKS TO CONSIDER ABOUT *THIS* FRANCHISE

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The Franchise License Agreement requires you to resolve disputes with the franchisor by arbitration and litigation only in Michigan. Out-of-state arbitration and litigation may force you to accept a less favorable settlement for disputes. It may also cost more to arbitrate and litigate with the franchisor in Michigan than in your own state.
2. **Minimum Royalty and Advertising Payments.** You must make minimum royalty or advertising fund payments, regardless of your sales levels. Your inability to make these payments may result in termination of your franchise and loss of your investment.
3. **Turnover Rate.** During the last 3 years, ~~67~~71 outlets were terminated, not renewed, reacquired, or ceased operations for other reasons. This franchise could be a higher risk investment than a franchise in a system with a lower turnover rate..

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” (if any) to see whether your state requires other risks to be highlighted.

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ITEM 1

THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS, AND AFFILIATES

The franchisor is 1073355 Ontario Limited, operating as SCHOOLEY MITCHELL® (“we”, “us”, or “our”). “You” or “your” means the person to whom we grant a franchise.

The Franchisor and its Business Form

We are an Ontario corporation that was incorporated on April 25, 1994. Our principal business address is 1073355 Ontario Limited, O/A SCHOOLEY MITCHELL, 1030 Erie Street, Stratford, Ontario, N4Z 0A1. We operate under our corporate name and the trademarks described in Item 13 (the “Marks”). We do not do business or intend to do business under any other names. If we have an agent in your state for service of process, we disclose that agent in Exhibit A.

We grant franchises for businesses under the SCHOOLEY MITCHELL® name and other Marks. (For reference purposes in this disclosure document, we call the locations in our system “SCHOOLEY MITCHELL® offices”; we call the SCHOOLEY MITCHELL® location that you will operate the “location”). SCHOOLEY MITCHELL® offices provide cost reduction consulting services in various expense categories (which may include telecommunication, merchant services, small package shipping, waste management, electronic logging devices, e-signature software, fuel, software as a service, facilities supplies, uniforms and linens, office supplies, packaging and shipping supplies, breakroom supplies, compressed gases, unified communications as a service and less than truckload shipping), and other consulting services and other related products and services, to business clients.

We began offering franchises for SCHOOLEY MITCHELL® locations in April of 2004. We have operated one SCHOOLEY MITCHELL® location at our head office address since April of 2004 and we may operate more locations in the future. We have no other business activities and have not offered Franchises in other lines of business.

The Franchisor’s Parents, Predecessors and Affiliates

We do not have any parents, predecessors or affiliates required to be disclosed in this Item.

The Franchisor’s Business and the Franchise to Be Offered

The standard SCHOOLEY MITCHELL® franchise which we offer is for a full-time professional consulting business. We also offer a SCHOOLEY MITCHELL® builder franchise, which is for part-time operation of a professional consulting business; and a SCHOOLEY MITCHELL® development franchise, which is for operation of a professional consulting business with up to 10 satellite offices in markets other than the location (each a “satellite location”).

The core service offered by SCHOOLEY MITCHELL® offices consists of a review of defined costs for certain specified services and equipment that a client incurs. ~~The Schooley Mitchell office~~ We then ~~prepares~~ prepare a report for the SCHOOLEY MITCHELL® office summarizing

the client's existing services and costs, and ~~provides~~ proposed solutions to reduce costs. The SCHOOLEY MITCHELL® office then uses the report to advise the client with solutions, ~~advising them~~ about how they can improve their system and/or reduce costs.

We offer a Franchise Agreement for the development and operation of a single office at a specified location, except that a development franchise may also have satellite locations. We do not offer to each franchisee a "Protected Territory".

We do not conduct any business activities other than franchising and cost reduction consulting.

The Prior Business Experience of Franchisor and its Affiliates

We began offering franchises using the System (defined below), under the Marks in April of 2004. We have operated one SCHOOLEY MITCHELL® location at our head office address since April of 2004. We have never offered any franchises under any other line of business.

The SCHOOLEY MITCHELL® System

As a franchisee, you will operate an office under the SCHOOLEY MITCHELL® system, using the SCHOOLEY MITCHELL® trade dress, at a location that is approved by us. You will be obligated to operate your franchise in compliance with the SCHOOLEY MITCHELL® system.

The location offers services and is characterized by SCHOOLEY MITCHELL® brand identification materials, SCHOOLEY MITCHELL® brand client services, uniform operation guidelines; methods, forms and procedures for operations; procedures for quality control; training and ongoing operational assistance; advertising as well as marketing/promotional programs; all of which may be changed, improved, and further developed by us from time to time (the "System").

The total System is identified by means of certain trade names, service marks, trademarks, slogans, logos, emblems, and indicia or origin, including, but not limited to, the mark SCHOOLEY MITCHELL®.

The Market and Competition

You will be selling cost reduction services to virtually all businesses. These consulting services are not subject to seasonal fluctuations.

The general market for the services SCHOOLEY MITHCELL® offices provide is well-developed and competitive. You will be competing with other franchise concepts and independent businesses that provide cost reduction services, such as other cost reduction consultants. Competition for cost reduction consulting is widespread in the United States. There are cost reduction consultants that specialize in certain service types, such as telecommunications.

Applicable Laws

There may be specific regulations in your state that apply to a business that provides consulting services. You will also be required to comply with all local, state and federal laws in the operation of your location. You are also subject to employment laws such as the Fair Labor Standards Act and various state laws covering such matters as minimum wages, overtime and working conditions.

Your location may be subject to other laws or regulations that are not specific to the industry but applicable to businesses generally. There may be other laws and codes applicable to your location and we urge you to make further inquiries about those laws and codes. Other than the laws that apply to businesses generally, we are unaware of any specific federal laws that apply to the provision of cost reduction consulting services. You will need to check at the state and local level to see if there are any applicable regulations in your area.

You must comply with any and all software licensing regulations in the operation of your location.

ITEM 2

BUSINESS EXPERIENCE

The following is a list of persons who have management responsibility regarding the operation of our franchising business and the franchises described in this disclosure document. The principal occupation and business experience of each person during the last five years are indicated below.

President, Director of Technical Services: Elizabeth McMillan

Ms. McMillan has been the President of SCHOOLEY MITCHELL in Stratford, Ontario since 2004.

Franchising and Sales & Marketing Manager: Dennis Schooley

Mr. Schooley has been the Franchising and Sales & Marketing Manager for SCHOOLEY MITCHELL in Stratford, Ontario since 2004. Mr. Schooley is also a Chartered Accountant.

Franchise Development Advisor: Joanne Sales

Ms. Sales has been a Franchise Development Advisor for SCHOOLEY MITCHELL in Stratford, Ontario since she joined us in February 2019.

Franchising Development Advisor: Mike DeBoer

Mr. DeBoer has been a Franchise Development Advisor for SCHOOLEY MITCHELL in Stratford, Ontario since he re-joined us in September 2022. He was a Franchise Development Advisor with us from October 2020 to February 2022, and was a Communications Specialist with us from April 2019 to October 2020, both positions in Stratford, Ontario. From February

2022 to July 2022, Mr. DeBoer was a Business Development Representative with Deep Trekker in Kitchener, Ontario.

Franchise Development Advisor: Teighan Morris

Ms. Morris has been a Franchise Development Advisor for SCHOOLEY MITCHELL in Stratford, Ontario since she joined us in January 2023. She was a Shift Supervisor with Starbucks from August 2022 to December 2022, and was in Marketing and Business Development with Maglin Site Furniture from August 2018 to July 2022, both in Woodstock, Ontario.

Franchise Development Advisor: Amanda Eve

Ms. Eve joined Schooley Mitchell in Stratford, Ontario as a franchise Development Advisor in November 2017.

Manager of Training and Education: Isabelle Withers

Ms. Withers has been our Manager of Training and Education since March 2023. Before that, from January 2020 to July 2022 she was our Franchise Success Advisor. From July 2022 to February 2023 Ms. Withers was a Project Coordinator with Virtira Consulting, ~~and from October 2017 to December 2019 she was an Event Coordinator with Stratford Country Club.~~ All positions in Stratford, Ontario.

ITEM 3

LITIGATION

Claire Giroux and Mitchell Kennedy v. 1073355 Ontario Limited o/a Schooley Mitchell Telecom Consultants, Dennis Schooley and Elizabeth McMillan, Case No. C-685-16. On or about June 23, 2016, Plaintiffs, a former franchisee, filed a Statement of Claim against us in the Ontario Superior Court of Justice, alleging misrepresentation and failure to comply with the Arthur Wishart Act (Franchise Disclosure). Plaintiffs sought rescission of the franchise agreement and damages in the amount of \$180,000 plus costs of the action and interest. We denied the allegations and on or about September 13, 2016, filed a Statement of Defence and Counterclaim. On January 29, 2018, the Ontario Superior Court of Justice ordered that (1) the franchise agreement be rescinded, (2) our counterclaim be dismissed, (3) we pay damages to Plaintiffs to which they may be entitled, and (4) we pay to Plaintiffs costs in the amount of \$20,000 plus interest. On or about May 18, 2018, we entered into a settlement with Plaintiffs and agreed to pay Plaintiffs \$100,000 plus \$20,000 for costs. (All payments in Canadian dollars).

In the Matter of Investigation by Letitia James, Attorney General of the State of New York, of Schooley Mitchell and Elizabeth McMillan, AOD #20-033. In September 2019, the Attorney General of the State of New York (“OAG”) initiated an inquiry into our activities pursuant to the New York State Franchise Sales Act, specifically, whether we sold franchises from or in the State of New York without satisfying the pre-requisite of registering its franchise offering with OAG or having an exemption from franchise registration. OAG ultimately determined that we had in fact sold one franchise in New York while our registration had lapsed and were not otherwise exempt from franchise registration. We cooperated with OAG and entered into an Assurance of Discontinuance with OAG in which we agreed to cease and desist from offering or selling franchises in New York until re-registration had been achieved or qualification for an exemption had been met; to offer the affected franchisee rescission pursuant to New York GBL § 691(2); and to pay the State of New York a monetary penalty of \$12,000.

Other than the actions noted above, no other dispute resolution is required to be disclosed in this Item.

ITEM 4

BANKRUPTCY

No bankruptcy information is required to be disclosed in this Item.

ITEM 5

INITIAL FEES

Initial Franchise Fee

You must pay us an initial franchise fee in a lump sum when you sign the Franchise Agreement. Our standard initial franchise fee is currently ~~\$68,000~~ \$73,000. If you choose to purchase more than one franchise at the same time, you must pay us an additional initial franchise fee of ~~\$68,000~~ \$73,000 for each additional franchise that you purchase. This fee is payable as follows: a \$2,000 deposit is payable at the time of signing the license application; \$5,000 is payable at the time of signing the license agreement, with the balance payable before the commencement of training.

For development franchises, the initial franchise fee is currently \$250,000, and is payable at the time of signing the Franchise Agreement and Development Franchise Addendum.

The initial franchise fee is fully earned by us when you sign the Franchise Agreement for the franchise being purchased. If, during the Introductory Training Program, we determine, in our sole discretion, that you are not qualified to manage a SCHOOLEY MITCHELL® business, we have the right to terminate the Franchise Agreement, and we will refund 90% of the initial franchise fee, without interest. The initial franchise fee is not refundable under any other circumstances.

Office Supplies and Promotional Items

You must purchase stationery, business cards and promotional items containing our logo from us. The initial supply of these items is approximately \$1,000.800 for standard or builder franchises and approximately \$1,000 for development franchises..

Training Fees

~~We will provide initial training and training materials for you and up to 3 trainees at the initial training course you attend, if any, at no extra charge to you. If you send more than 3 trainees to the initial training course you will pay a fee of \$600 for each additional person. Training fees are payable prior to the beginning of the training course and are uniform and non-refundable. You must pay for your travel, meal and lodging expenses. See Item 11 for more information on training.~~

Except for the circumstances described in this Item 5, we do not refund any initial fee.

ITEM 6

OTHER FEES

NAME OF FEE	AMOUNT	DUE DATE	REMARKS
Royalty Fee	<p>Standard franchise: 8% of Gross Sales in each calendar month. The minimum royalty for the 7th through 29th months during the initial term of the agreement is \$200 per month, and for the 30th and all subsequent months during the initial term of the agreement is \$400 per month.</p> <p>Builder franchise: 12% of Gross Sales in each calendar month. The minimum royalty for the 7th and all subsequent months during the initial term of the agreement is \$125 per month.</p> <p>Development franchise: 8% of Gross Sales in each calendar month. The royalty fee is reduced to 7% for Gross Sales of \$2,500,001 to \$5,000,000, and to 6% of Gross Sales above \$5,000,000 in each calendar year. Minimum royalty is the same as a standard franchise.</p>	Payable monthly by the 10 th day of the following month.	Gross Sales is defined in Note 3 below.
Advertising Fee	<p>Standard franchise and development franchise: 2% of Gross Sales in each calendar month. The minimum fee for the 7th through 29th months during the initial term of the agreement is \$50 per month, and for the 30th and all subsequent months during the initial term of the agreement is \$100 per month.</p> <p>Builder franchise: 3% of Gross Sales in each calendar month. No minimum fee.</p>	Payable monthly by the 10 th day of the following month.	Gross Sales is defined in Note 3 below.

NAME OF FEE	AMOUNT	DUE DATE	REMARKS
Software and Marketing Programs Fee	\$120	Payable monthly by the 10th day of the month.	Payable for use of our proprietary sales, marketing, and training software, system access, data storage, email, Pulse, and other programs
Renewal Fee	Standard franchise: \$2,500 Builder franchise: \$500 Development franchise: \$2,500	Before renewal.	
Transfer Fee	The greater of (i) 5% of the gross sale price of the franchised business or (ii) \$5,000.	Before giving approval for transfer.	Payable if and when you sell or transfer your franchise.
Initial Training	Costs of transportation, accommodation, living expenses and salary for you and your designees to attend training program. Training has been virtual since March, 2020.	As incurred.	You and your designees (as designated by us) must attend and successfully complete our initial training program before the opening of the franchised business.
Distance Learning	The Distance Learning Program is available to provide training to employees or subcontractors of the franchise, as an alternative to attending initial training at head office. No charge for the first year of operations. After the first year, the program will cost \$600 per person trained.	As incurred.	Payable if you select this method of training employees. No charge for your first year of operation.
Operating Assistance	All costs relating to operating assistance provided to you at your request, which assistance is not of the nature normally provided by us.	As incurred.	
Ongoing Franchisee Training	The cost of ongoing training provided by us, including tuition, materials fee, and the cost of transportation, accommodations, living expenses and salary for you and your designees to attend training program (there have been no mandatory training programs at this date).	Within 15 days of invoicing by us.	You and your designees (as designated by us) must attend and successfully complete the additional continuing education and training programs that we may require. There have been none to date.

NAME OF FEE	AMOUNT	DUE DATE	REMARKS
Relocation Fee	Up to \$5,000	Before relocation	If you request to relocate, we will charge you for our expenses, including commissions, legal and accounting expenses, incurred in connection with your relocation.
Default	Varies under circumstances	As incurred	To reimburse us for all payments made on your behalf, together with its administrative costs, to cure your default under Franchise Agreement or related agreement.
Assumed Business Name Registration Late Fee	\$100 per month	As incurred	If you do not register your assumed business name within 30 days after opening for business, you must pay us a late fee each month until the registration is complete.
Bank Account Late Opening Fee	\$100 per month	As incurred	If you have not established a bank account for your franchised business within 30 days after opening, you must pay us a monthly late fee until the business bank account is open.
Late and N.S.F. Payments	\$50 for every late or N.S.F. payment, plus interest from the date due at the prime rate of our bank plus 2%, or the maximum amount allowed by applicable law, whichever is less.	As incurred.	For all late or N.S.F. payments owing to us
Indemnification	Varies under circumstances.	As incurred.	To indemnify us for any losses from actual or threatened litigation due to your violation of the Franchise Agreement or fault, and to reimburse us for all related costs, including legal, accountant and expert fees.

NAME OF FEE	AMOUNT	DUE DATE	REMARKS
Audit	Cost of audit plus interest on underpayment (beginning from the date of the underpayment).	As incurred.	Payable only if audit shows an understatement of at least 5% of gross revenues for any period.
Production Fees	For standard franchises and development franchises, you must pay us 25% of the revenue you collect from a client for whom we have provided analysis, report services, and post-audit services. For builder franchises, the percentage is increased to 30%.		We must provide those services for your clients in all expense categories.

Notes:

1. All fees are imposed by and payable directly to us.
2. All of these fees are non-refundable.
3. Gross Sales is defined in Section 2.3c. of the Franchise Agreement as follows:

“**Gross Sales**” for any period means the entire amount of sales in connection with the operation of the Franchised Business. The performance of services is considered a “sale” when payment is received by the Licensee. Gross Sales will not include any government tax.”

ITEM 7

ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

Standard and Builder Franchises

DESCRIPTION	AMOUNT		METHOD OF PAYMENT	WHEN DUE	WHETHER REFUND-ABLE REFUNDABLE	TO WHOM PAYMENT IS MADE
	<u>Low</u>	<u>High</u>				
Initial Franchise Fee	\$68,000 <u>3,000</u>	<u>\$73,000</u>	Instalment payments	\$2,000 upon signing application; \$5000 upon signing Franchise Agreement; balance before beginning of training	No, except as described in Item 5	Us
Training Expenses (see Note 1)	\$500 to \$2,000	<u>\$2,000</u>	As incurred-	As Incurred-	No, except as described in Item 5	Third Parties (Suppliers, etc.)

DESCRIPTION	AMOUNT		METHOD OF PAYMENT	WHEN DUE	WHETHER REFUND-ABLE REFUNDABLE	TO WHOM PAYMENT IS MADE
	<u>Low</u>	<u>High</u>				
Equipment and fixtures (in home office) (see Note 2)	\$0 to \$2,000	<u>\$2,000</u>	As incurred-	As negotiated-	No	Suppliers-
Equipment and fixtures (OfficeOptional office outside of home) (see Note 3)	\$0 to \$2,000 (Optional)	<u>\$2,000</u>	As incurred-	As negotiated-	No	Third Parties (Supplier, etc.)
Security deposits, insurance, utilities, licenses, professional fees, inventory, and other prepaid expenses (in home office) (see Note 4)	\$0 to \$1,000	<u>\$1,000</u>	As incurred-	Before opening-	No	Third Parties (Supplier, etc.)
Security deposits, insurance, utilities, licenses, professional fees, inventory, and other prepaid expenses (OfficeOptional office outside of home) (see note 5)	\$0 to \$2,000 (Optional)	<u>\$2,000</u>	As incurred-	Before opening-	No	Third Parties (Supplier, etc.)
Rent (OfficeOptional office outside of home) (see Note 6)	\$0 to \$750.00 (Optional)	<u>\$750</u>	As incurred-	As negotiated-	No	Landlord
Office supplies (with logo)	\$1,000 <u>800</u>	<u>\$800</u>	Lump sum-	Before opening-	No	Us
Additional Funds – 3 Months (see Note 7)	\$1,000 to \$2,000	<u>\$2,000</u>	As incurred.	As incurred	No	Third Parties (Employees, suppliers, etc.)
TOTAL	\$70,500 to \$80,750 <u>75,300</u>	<u>\$85,550</u>				

Development Franchises

DESCRIPTION	AMOUNT		METHOD OF PAYMENT	WHEN DUE	WHETHER REFUND-ABLE REFUNDABLE	TO WHOM PAYMENT IS MADE
	<u>Low</u>	<u>High</u>				
Initial Franchise Fee	\$250,000	<u>\$250,000</u>	Instalment payments	\$2,000 upon signing application; \$5000 upon signing Franchise Agreement; balance before beginning of training	No, except as described in Item 5	Us
Training Expenses (see Note 1)	\$500 to \$2,000	<u>\$2,000</u>	As incurred-	As Incurred-	No, except as described in Item 5	Third Parties (Suppliers, etc.)
Equipment and fixtures (in home office) (see Note 2)	\$0 to \$2,000	<u>\$2,000</u>	As incurred-	As negotiated-	No	Suppliers-
Equipment and fixtures (OfficeOptional office outside of home) (see Note 3)	\$0 to \$2,000 (Optional)	<u>\$2,000</u>	As incurred-	As negotiated-	No	Third Parties (Supplier, etc.)
Security deposits, insurance, utilities, licenses, professional fees, inventory, and other prepaid expenses (in home office) (see Note 4)	\$0 to \$1,000	<u>\$1,000</u>	As incurred-	Before opening-	No	Third Parties (Supplier, etc.)
Security deposits, insurance, utilities, licenses, professional fees, inventory, and other prepaid expenses (OfficeOptional office outside of home) (see note 5)	\$0 to \$2,000 (Optional)	<u>\$2,000</u>	As incurred-	Before opening-	No	Third Parties (Supplier, etc.)
Rent (OfficeOptional office outside of home) (see Note 6)	\$0 to \$750.00 (Optional)	<u>\$750</u>	As incurred-	As negotiated-	No	Landlord
Office supplies (with logo)	\$1,000	<u>\$1,000</u>	Lump sum-	Before opening-	No	Us

DESCRIPTION	AMOUNT		METHOD OF PAYMENT	WHEN DUE	WHETHER REFUND-ABLE REFUNDABLE	TO WHOM PAYMENT IS MADE
	<u>Low</u>	<u>High</u>				
Additional Funds – 3 Months (see Note 7)	\$1,000 to \$2,000	<u>\$2,000</u>	As incurred	As incurred	No	Third Parties (Employees, suppliers, etc.)
TOTAL	\$252,500 to \$262,750	<u>\$262,750</u>				

Notes:

1. The cost of the pre-opening training program, which you and your designees must attend, is paid for by us. However, the costs of transportation, accommodation, living expenses and salary incurred by you and your designees required to attend the training course are your sole responsibility. All training has been virtual since March, 2020.
2. If you don't already own one, you must obtain a computer, fax software, telephone line, and scanner and appropriate printer.
3. A Schooley Mitchell franchise may be operated from a home-based office. If you decide to operate from an office outside of your home, you may be responsible to pay the costs of office construction, equipment and furnishings. Some of our franchisees do operate offices from outside of their homes. These offices are typically small. Necessary office furniture and equipment would consist of a desk, chair and filing cabinet at an initial total cost of approximately \$1,500. We do not require a specific size for your office. Variables that affect the cost of rental for your premises include property location, improvements, street access, real estate taxes, common area maintenance and the like. You should thoroughly investigate the cost of business premises and all other initial investment costs in your market.
4. Deposits could include security deposits, insurance, utilities, licenses, professional fees, and inventory. You may be required to obtain certain federal and state licenses to operate your business. With respect to professional fees, you will need to employ an attorney, an accountant and other consultants to assist you in establishing your business. The initial inventory required consists of certain sales materials, pictures, sales aids, and other materials to assist in sales activities.
5. If you decide to operate an office outside of your home, you may be required to give a lease security deposit, which may be non-refundable and is paid directly to the landlord of the premises. Your office lease may require you to obtain certain insurance coverage. If you decide to operate an office, you may need to provide deposits for utilities. The amount of these deposits will vary depending on the practices of the utility companies. We have included in this amount the sum of ~~\$1,500~~ \$1,500 representing a security deposit equal to 2 months' rent.
6. Some of our franchisees do operate offices from outside of their homes. These offices are typically small. Rent ranges from \$350 to \$750 per month.
7. Additional Funds is an estimate of your additional start-up expenses, which will be incurred before operations begin and during the initial phase of your franchise. These expenses include payroll and advertising costs. We relied on our experience in operating and franchising SCHOOLEY MITCHELL® businesses to compile this estimate.

8. The variances in the ranges contained in this chart are based on our experience in franchising businesses of this type.
9. Except where otherwise noted, all fees that you pay to us are non-refundable. Third-party lessors and suppliers will decide if payments to them are refundable. We do not finance any part of your initial investment.

ITEM 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

You must purchase various items that are sold or used in the operation of your SCHOOLEY MITCHELL® location from us, our affiliates, designated or approved suppliers, or otherwise under our specifications. To provide for uniformity in the primary products and services sold at our SCHOOLEY MITCHELL® offices, you cannot purchase these items from other sources and you must maintain and comply with our quality standards.

We will provide you with a list of approved suppliers for any purchases that may be required for the operation of your franchise. Currently, you must purchase from us or our affiliates or designated suppliers your stationery, business cards, labels, invoices and promotional items. We are currently the only approved supplier for stationery and promotional items. None of our officers, directors, owners, or management personnel has an ownership interest or other fiduciary interest in any third-party supplier of products or services. In the future we may offer or designate others to offer certain goods or services, and our affiliates or we may become approved suppliers or the only approved suppliers for any goods and services.

When we are the only approved supplier, we obtain these items from suppliers that are chosen based on lowest quotes submitted, as well as reliability of quality and delivery. These supplies are marked up by us by approximately 10% to cover the administration expenses we incur.

In the fiscal year ended February 28, ~~2024~~2025 our total revenue was ~~\$12,541,272~~\$11,834,507, as reported in our attached audited financial statement. In the fiscal year ended February 28, ~~2024~~2025 our total revenue from franchisee purchases and leases of goods and services (including production fees, but excluding revenue we and our affiliates received from initial franchise fees and any other fees disclosed in Item 6), was ~~\$4,162,476~~\$3,939,016, which was approximately 33% of our total revenue.

We do not currently derive any other revenue from any of your purchases or leases. Our suppliers currently do not pay us any money, but they may in the future, in the form of license fees, commissions, promotional fees, advertising allowances, rebates, our annual convention promotions, or other payments.

Franchisee requests for the approval of new suppliers are submitted to us in writing, together with a sample of the item for which approval is sought. No fee is payable by you in respect of a request for approval of a supplier. We will notify you in writing within a reasonable time (usually within 30 days) whether the item meets our specifications. We may withhold our approval of any new item for any reason. You are notified directly in writing, or by way of

amendments to the Operations Manual, of any change in approved suppliers. Approval of suppliers is based on a subjective determination by us regarding the quality of the supplier's products and conformity with the overall "look and feel" of the SCHOOLEY MITCHELL brand. Because the criteria we apply to designate or approve a supplier is a subjective case-by-case evaluation, there are no written criteria available to franchisees.

Standards and Specifications

You must operate the location according to our System standards. System standards may regulate, among other things: the location of the premises from which you and your employees or subcontractors carry on business; the method and timing of advertising; the types, models, and brands of signs; computer systems; trademark usage and trade dress; products and supplies you must use in operation of the location; unauthorized and prohibited products and services; and approved suppliers of these items. You are also required to adhere to the standards and specifications established from time to time by us with respect to insurance, office supplies and forms, operating procedures, and advertising and promotional materials and programs used in the operation of the location. Our standards and specifications are provided to you in the Operations Manual.

We formulate and modify our standards and specifications based on the market for cost reduction consulting and service businesses in general, as well as competitive and economic conditions, based on the experience of our operation of a SCHOOLEY MITCHELL® office as well as the experience of our franchisees. We expect that changes to technology, laws and markets will result in changes that we will make to our standards and specifications, and to our franchise system. We will communicate updates and modifications to our standards and specifications to you through the Operations Manual.

All advertising and promotion by you, in any manner or medium, must be conducted in a dignified manner and must conform to our standards and specifications. You are responsible for all costs of such advertising and promotion. You must submit to us, for our prior written approval, samples of all advertising and promotional plans and materials that you desire to use that have not been prepared or previously approved by us. You must display the Marks in the manner required by us on all signs and other advertising and promotional materials used at the location. You may not use any advertising, promotional, or marketing materials that we have not approved or have disapproved.

Because the reputation of our trademarks and the franchised business depends on a uniform high quality of products and services, you may sell only approved products and services, and you must sell all products and services that we authorize. You must purchase all such goods and services, from approved or designated sources. You must follow our trademark and copyright usage directions, and you must participate in and cooperate with our marketing programs.

There are currently no purchasing or distribution cooperatives. We may negotiate purchase arrangements with suppliers (including price terms) for the benefit of the franchise system. We do not provide material benefits to you (for example, renewal or granting of additional franchises) based on your purchase of products or services or use of particular suppliers.

The estimated proportion of any required purchases to all purchases and leases by you of goods and services in establishing and operating the licensed business is 5%.

ITEM 9

FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

OBLIGATION	SECTION IN FRANCHISE AGREEMENT	ITEM IN DISCLOSURE DOCUMENT
a. Site Selection	Section 2.3 h	Item 7,11
b. Pre-opening purchases	Section 5.2	Item 7,11
c. Opening requirements	Section 5	Items 7,11
d. Initial and ongoing training	Sections 9.1, 9.3	Item 11
e. Business Development Program	Section 9.2	Item 11
f. Opening	Section 5.1	Items 7, 11
g. Fees	Sections 4.2, 6.1-6.7, 15.3, Builder Franchise Addendum; Development Franchise Addendum	Items 5, 6, 7
h. Compliance with standards and policies/Operating Manual	Sections 3.1, 8.2, 9.21, 11.1, 16.2	Items 11, 14, 16
i. Trademarks and proprietary information	Section 10.1-10.4, 16.1, 16.2	Items 13, 14
j. Restrictions on products/services offered	Sections 8.1, 8.2, 16.1, 16.2	Item 16
k. Warranty and customer service requirements	Section 8.2	
l. Territorial development and sales quotas	Sections 3.1, 3.4, 6.2, 6.3, 8.5, Builder Franchise Addendum; Development Franchise Addendum	Item 12
m. Ongoing product/service purchases	Section 8.1	Item 8
n. Maintenance, appearance and re-modeling requirements	Sections 9.10, 9.19	
o. Insurance	Sections 14.1-14.3	Items 7, 8
p. Advertising	Sections 6.3, 13.1-13.8, Builder Franchise Addendum; Development Franchise Addendum	Items 6, 11
q. Indemnification		Item 6
r. Owner's participation / management	Sections 8.2, 8.3, 8.4, 8.5, Builder	Item 15

OBLIGATION	SECTION IN FRANCHISE AGREEMENT	ITEM IN DISCLOSURE DOCUMENT
/staffing	Franchise Addendum; Development Franchise Addendum	
s. Records and reports	Sections 12.1 – 12.7	Item 6
t. Inspections and audits	Sections 9.10, 12.7	Item 6
u. Transfer	Sections 15.1 – 15.8	Item 17
v. Renewal	Section 4.2, Builder Franchise Addendum; Development Franchise Addendum	Item 17
w. Post-termination obligations	Sections 18.1, 18.2	Item 17
x. Non-competition covenants	Sections 9.15, 9.14	Item 17
y. Dispute resolution	Sections 19.11, 19.10, 21.7	Item 17
z. Notice of Litigation	Sections 10.3, 14.3	Not applicable

ITEM 10

FINANCING

We do not offer direct or indirect financing. We do not guarantee your note, lease or obligation.

ITEM 11

FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, we are not required to provide any assistance to you.

Pre-Opening assistance. Prior to the opening of the location, we will provide the following initial services:

1. We will grant you a franchise to operate a SCHOOLEY MITCHELL® location described in the Franchise Agreement, Section 3 (Franchise Agreement, Sections 1, 3);
2. We will allow you to use our Operations Manual and instruct you in the way we run daily operations at a SCHOOLEY MITCHELL® location (Franchise Agreement, Sections 7, 9, 10, 11, 12, 13, and 14);
3. We do not select the site for your location. We do not approve the site for your location. We do not provide assistance with conforming the premises to local ordinances and building codes nor in obtaining any required permits. We do not provide assistance in constructing, remodeling, or decorating the premises. However, at your request, we will advise you in determining appropriate factors

and considerations for selecting a site for the location. (Franchise Agreement, Section 2)

4. We do not provide assistance in hiring employees. However, we do provide training for employees through our Introductory Training Program. The franchisee must pay to the franchisor, \$600 for training for each employee, except those hired in the first year of operation for which there is no fee. Travel and living expenses for all employees must be paid by the franchisee. (Franchise Agreement, Sections 9.1 and 9.4)
5. We will provide an introductory orientation and indoctrination training program at our head office located in Stratford, Ontario, or other designated or virtual location (the “Introductory Training Program”) on the operation of a SCHOOLEY MITCHELL® location as described below. Before the opening of your location, you are required to attend the Introductory Training Program. There is no charge for the training course however, travel and living expenses for all attendees must be paid by the franchisee. (Franchise Agreement, Sections 7.3.b and 9.1)
6. We will deliver to you the opening marketing materials and supplies list. (Franchise Agreement, Section 9.9)
7. We may, at our option, designate a standard computerized bookkeeping, reporting and accounting system which must be utilized by you (Franchise Agreement, Section 7.3.c).

During the operation of the location, we:

1. Will provide general advisory assistance considered by us to be helpful to you in the ongoing operation, advertising and promotion of the franchised business (Franchise Agreement, Section 7.3).
2. Will let you use our confidential information. (Franchise Agreement, Sections 7, 10, and 11).
3. Will let you use our Marks. (Franchise Agreement, Section 10).
4. Will provide you with specifications and standards, and may provide general guidance and support. We may, but are not required to, advise you of operating problems found at your location, disclosed by reports submitted to us or inspections made by us. We may furnish to you such guidance and assistance in connection with the operation of your location as we deem appropriate. Such guidance and advice may include methods and operating procedures utilized by our other franchised locations; additional services authorized for sale by us, implementing advertising and procedures, sales and standard operating procedures for the proper functioning of a SCHOOLEY MITCHELL® location, and suggested pricing including minimum and/or maximum prices for services, although you are not required to follow any suggested prices. Additional guidance and assistance may be made available to you at your written request and

in our sole discretion at fees and charges established by us (Franchise Agreement, Sections 7, 8, and 9);

5. We will administer a mandatory ~~Quick Start and Mentoring~~ Business Development Program called RAMP (Rapid Accelerated Mentoring Program). This program is in addition to the initial training at the Academy. The purpose of the RAMP Program is to provide assistance to you with the start-up of your business as it relates to the operation of your business, and assistance as it relates to sales, marketing, and client development. The RAMP Program consists of custom training programs, including operations and analysis assistance, and sales assistance, given by us, and may be different for standard franchises, builder franchises, and development franchises. (Franchise Agreement, Section 7.4.d).
6. Will approve or disapprove samples of all local advertising and promotional materials not prepared or previously approved by us which are submitted by you (Franchise Agreement, Section 9.9 and 9.13 and 13);
7. Will provide to you updates, revisions and amendments, if any, to the Operations Manual (Franchise Agreement, Section 11).
8. Will continue our efforts to establish and maintain high standards of quality, client satisfaction and service (Franchise Agreement, Section 7.4 c and 8).
9. Will provide to you a non-exclusive license to use our proprietary ~~analysis~~ software, and other appropriate ~~software~~tools, if any (Franchise Agreement, Section 7.4.f).
10. Will provide to you a non-exclusive license to use our proprietary sales and marketing software and programs, if any (Franchise Agreement, Section 7.4.f).
11. At our sole discretion, may provide to you and your personnel our Continuing Education meetings at locations designated by us, as well as provide information about continuing education courses offered by outside vendors that may provide utility to you, and provide information about professional organizations and their meetings that may provide utility to you (Franchise Agreement, Section 7.4.d and 9.3);
12. At our sole discretion, may conduct an annual meeting at such place as shall be designated by us (Franchise Agreement, Section 7.4.d and 9.3);
13. May inspect the location and observe its operation to help you comply with the Franchise Agreement and all System standards. (Franchise Agreement, Section 7.4 and 9.10);
14. May offer you continuing services that we deem necessary or advisable (Franchise Agreement, Section 7.4).

15. Will not, subject to the provisions of the Franchise Agreement, unreasonably withhold our consent to a transfer of any interest by you in the franchised business (Franchise Agreement, Section 15.3).

Opening of Franchised Business. The typical length of time between the: (i) earlier of the (a) signing of the franchise agreement or (b) first payment of consideration for the franchise; and (ii) opening of the business is 60 days. The availability of the franchisee to attend the Introductory Training Program may affect the time period between signing of the franchise agreement or payment of consideration for the franchise and opening the business.

Training. The Introductory Training Program typically lasts for at least 6 days at The Academy, in our head office location, or may be offered virtually.

The Introductory Training Program is free of charge to you and, if applicable, your proposed designated trainees, except that you are responsible for costs associated with attending the program such as travel, lodging and meals (Franchise Agreement, Section 9).

You must complete the Introductory Training Program to our reasonable satisfaction, as determined by the specific program instructors listed in the training schedule. Training is mandatory for you, and for all employees of your Franchise. ~~Employees may use the Distance Learning web-enabled training as an alternative to attending in person.~~ Training at The Academy must be completed at least one day before you open for business.

If, during the Introductory Training Program, we determine, in our sole discretion, that you are not qualified to manage a SCHOOLEY MITCHELL® location, we have the right to terminate the Franchise Agreement, and we will refund 90% of the initial franchise fee, without interest.

As of our most recent fiscal year end, we provided the training listed in the table below. This training schedule is fully detailed in the Operations Manual and will change from time to time (Franchise Agreement, Section 9).

TRAINING PROGRAM

Training Schedule for SCHOOLEY MITCHELL®

SUBJECT	HOURS OF CLASSROOM TRAINING	HOURS OF ON-THE-JOB TRAINING	LOCATION
Orientation, Overview	1	0	Stratford, ON, or virtual
Sales and Marketing	7	0	Stratford, ON, or virtual
Sales and Marketing	8	0	Stratford, ON, or virtual
Sales and Marketing	8	0	Stratford, ON, or virtual

SUBJECT	HOURS OF CLASSROOM TRAINING	HOURS OF ON-THE-JOB TRAINING	LOCATION
Systems and Tools Training	8	0	Stratford, ON, or virtual
Case Study Training	8	0	Stratford, ON, or virtual
Case Study Training - Virtual	4	0	Stratford, ON, or virtual

The Introductory Training Program is conducted each month. The instructional materials we use in training are our Operations Manual, marketing manual, handouts and our internal intranet.

All franchisees as well as any employees, subcontractors, or partners that will be active in the business must attend the Introductory Training Program. ~~One person in each franchise must attend the training program in person in Stratford, Ontario or virtually at our option. Any additional attendees may attend either in person or through the Distance Learning Program via the internet.~~ The cost of the Introductory Training Program is included in the franchise fee for the Franchisee, partners, and/or spouses. The cost of training for any employees or subcontractors, whether attended in person or via the internet will be \$600.

Our Trainers

The training sessions are delivered by (relevant experience in the field and with the franchisor in brackets) Dennis Schooley (~~21~~22 years in the field, all with the franchisor), Julie Beaney (~~6~~7 years in the field, all with the franchisor), Erin Wagler (~~5~~6 years in the field, all with the franchisor), Isabelle Withers (~~5~~6 years in the field, all with the franchisor), and Scott Strawbridge (~~21~~22 years in the field, ~~11~~12 years with the franchisor), with assistance from various department heads and staff members in each appropriate area.

After the opening of your location, we have the right to require that you (or such managing partner or shareholder) and any manager complete supplemental and refresher training programs during the term of the franchise, to be furnished at locations designated by us. You are responsible for costs associated with attending training such as travel, lodging and meals (Franchise Agreement, Sections 7.4.d, 9.3).

After the opening of your location, we may, in our sole discretion, periodically coordinate and conduct optional and mandatory seminars, conferences and certain ongoing continuing education and training programs, meetings or seminars for our network of franchisees that we consider necessary. Such meetings may have a registration charge to you, and you are responsible for costs associated with attending the meetings such as travel, lodging and meals. We may conduct an Annual Training Conference at such place as shall be designated by us. You must pay a registration fee to us for each participant and you will be responsible for other costs associated with attending the convention such as travel, lodging, training materials and facilities, and meals. All franchisees, regardless of their location, pay the same amount for accommodation for the Annual Training Conference. All franchisee travel arrangements are made by the franchisee. A

pre-estimate of the cost of accommodation for the Annual Conference is done by automated withdrawal each month. (Franchise Agreement, Sections 7.4.d, 9.3). Builder franchisees may choose to attend a virtual 2-day weekend conference in lieu of the Annual Training Conference.

Advertising. We maintain, and administer a Marketing and Promotion Fund for the marketing and promotion of the SCHOOLEY MITCHELL® system. We may use the Fund for marketing, promotion and advertising; marketing research and development; franchisee individual or group advertising or marketing; local, regional, national, and international marketing; marketing on the internet; administration of advertising or marketing (including salaries, accounting, collection, legal, and other direct and indirect costs); related expenses; and any media or agency costs. The advertising may be disseminated in print, mail, telephone, radio, television, internet, or any other media. Coverage of the media may be local, regional, or national. The advertising may be prepared in-house or through various advertising agencies. Expenditures may not be proportionate to contributions or provide any direct benefit to any franchisee. We have sole discretion how to spend the Fund, and have no fiduciary duty with regard to the Fund. We make no representations that any particular expenditure made or benefit given will be for particular programs, particular franchisees, or particular locations or regions.

All franchisees must contribute to the Marketing and Promotion Fund. Our company-owned location does not contribute to the Fund. We administer the Fund, which is not audited, but will be accounted for separately from our other funds and will not be used to defray any of our general operating expenses, except for such reasonable salaries, administrative costs, travel expenses and overhead as we may incur in activities related to the administration of the Fund and its programs, including conducting market research, creating and preparing advertising, promotion and marketing materials and collecting and accounting for contributions to the Fund (Franchise Agreement, Section 6.3). We will maintain and administer the Fund as we, in our sole discretion, may deem appropriate to promote the SCHOOLEY MITCHELL® brand nationally and internationally. We will direct all such programs, and will have sole discretion over the creative concepts, materials, and endorsements and media used in such programs, and the placement or allocation of such programs. We reserve the right to determine in our sole discretion the composition of all geographic territories and market areas for the implementation and development of such programs (Franchise Agreement, Section 6.3).

For standard franchises and development franchises, you will be required to contribute to the Marketing and Promotion Fund 2% of your Gross Sales in each calendar month, subject to certain minimum fees. The minimum fee for the 7th through 29th month during the initial term of the agreement is \$50 per month, and for the 30th and all subsequent months during the initial term of the agreement is \$100 per month. For builder franchises, you will be required to contribute to the Marketing and Promotion Fund 3% of your Gross Sales in each calendar month. There is no minimum fee for builder franchises. All amounts due shall be payable monthly, for as long as the Fund remains in operation.

We may spend, on behalf of the Fund, in any fiscal year, an amount greater or less than the aggregate contribution of all SCHOOLEY MITCHELL® locations in that year, and the Fund may borrow from us or others to cover deficits or invest any surplus for future use for the purposes described in the Franchise Agreement. All interest earned on monies contributed to the Fund will be expended. Fund contributions are not used to solicit or sell additional franchises.

Upon request, we will make available an annual unaudited statement of monies collected and costs incurred by the Fund.

The Marketing and Promotion Fund fees are not refundable. The Fund fees collected by us are not collected on behalf of any third parties, except to the extent such fees are imposed on behalf of third party advertising agencies, media sources and other sources of advertising selected in accordance with the Franchise Agreement.

The fees collected by the Marketing and Promotion Fund and any earnings thereon, are not and shall not be an asset of any franchisee or us. (Franchise Agreement, Section 6.3).

In the fiscal year ending February 28, ~~2024~~2025 the Fund was expended as follows:

Production	100%	
Media placement		0%
Administrative Expenses		0%
Other (including R&D)	0%	
Total	100%	

There is an Advisory Council consisting of 8 franchisees that is elected each year by franchisees. That council provides input and advice regarding the use of the Marketing and Promotion Fund but does not have decision making authority. The Franchisor has the right to dissolve the Council at its own discretion.

Franchisees are not required to participate in any local or regional advertising cooperative.

Computer Systems. We will provide advice related to required computer systems for the operation of the location. The cost of purchasing the required computer systems will be less than ~~\$1,000~~1,500 from third parties. The estimated cost of an optional maintenance or support contract for the required computer system would be less than \$100 annually. We reserve the right to change the requirements related to required computer systems. Currently, franchisees must purchase or have available any personal computer that is an MS-WINDOWS system with a minimum Pentium microchip capacity that supports a minimum display setting of 1024 x 768 pixel resolution and will run a Mozilla Firefox Internet Browser, any letter quality printer, a continuous running updated version of approved anti-virus software, and any equipment necessary to operate software programs that we require. All hardware components are the proprietary property of their manufacturers, who need not provide ongoing maintenance, repairs, upgrades or updates unless you pay for them. Their charges vary. Your computer will be used by you in the course of completing consulting engagements on behalf of your clients using our proprietary software. There are no contractual limitations on our right to access this information. We have the right under the franchise agreement to access all information contained in your computer system relating to your SCHOOLEY MITCHELL® location. You have a contractual obligation to update hardware and software to meet our concurrent standards and specifications and to address technological developments. There is no contractual limitation on the frequency and cost of your obligations to upgrade your computer system or related hardware, although our current computer requirement is a Pentium level processor.

You must also purchase high speed Internet access.

Operations Manual. We will loan to you during the term of the Franchise Agreement one copy of a confidential Operations Manual which may include one or more manuals and other written materials (collectively, the “Operations Manual”) for the operation of a SCHOOLEY MITCHELL® location, containing mandatory and suggested specifications, standards and operating procedures required by us and information relative to your other obligations under the Franchise Agreement. We have the right to add to, and otherwise modify, the Operations Manual to reflect changes in authorized products and services, changes in specifications, standards and operating procedures of a SCHOOLEY MITCHELL® location. You must keep the Operations Manual confidential and current, and may not copy any part of the manual. The table of contents of the manual as of our last fiscal year end is attached to this Disclosure Document as Exhibit D (Franchise Agreement, Section 7.3 d and 11)

ITEM 12

TERRITORY

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

Although the geographic scope of your franchised business is unlimited, you are not permitted to directly or indirectly operate your franchised business from any other office location other than the single location approved by us.

We do not select the location from which you will operate your franchised business. Most Schooley Mitchell franchisees operate from their home, and that location is approved before the grant of the franchise license. If you subsequently choose to relocate your office, you must seek our prior written approval. We will provide a response to any written request from you for relocation within 10 days. We typically approve office locations based on one franchise per 200,000 residents, within a particular area, consisting of a number of counties or zip/postal codes, as determined in our sole discretion. For example, in an area with 1,000,000 residents, we would typically locate up to 5 offices, which may be located anywhere within that area. In some markets we may approve a higher density of office locations.

You are permitted to open a location and to conduct customary marketing and advertising activities in connection with the operation of your location. We retain all rights with respect to SCHOOLEY MITCHELL® locations, the Marks, the sale of similar or dissimilar products and services, and any other activities we deem appropriate whenever and wherever we desire, including but not limited to:

- (1) The right to operate and to grant others the right to operate SCHOOLEY MITCHELL® locations anywhere;
- (2) The right to establish or operate or license any other person or entity to establish locations which are not SCHOOLEY MITCHELL® locations. These non-

SCHOOLEY MITCHELL® locations will not sell the same or similar products or services as your location. We currently do not have plans to operate or license or franchise any businesses under a different trademark that will sell the same or similar products or services as your location;

- (3) The right to use other channels of distribution or license the use of alternative proprietary marks or methods in connection with the operation of business which will be different from the Franchise at any location on any terms and conditions we deem advisable without granting you any right thereto; and
- (4) The right to acquire the assets or ownership interests of one or more businesses providing products and services similar to those provided by SCHOOLEY MITCHELL® licensees, or creating similar arrangements with respect to these businesses once acquired, wherever these businesses (or the franchisees or licenses of these businesses) are located or operating; and

We are not required to pay you if we exercise any of the rights specified above in proximity to your particular area where your office location is located.

You are not customarily granted options, rights of first refusal or similar rights to acquire additional franchises, although we do retain the right to grant such options or rights within our sole discretion. In order to acquire the right to open additional franchise locations under the Marks and the System, you must apply to us, obtain our approval, pay a new Initial Fee as determined by us, and execute a new Franchise Agreement for locations you desire to open. There is no guarantee that any such territory will be available to you at the time of your application or that you will be able to obtain our approval.

For standard and builder franchises, you do not have the right to open any additional locations or in any other territories without a Franchise Agreement. The Franchise Agreement that you will sign at the time of application for new locations may differ substantially from the Franchise Agreement that you will execute for your first locations, including, without limitation, a higher initial fee, and a higher royalty fee.

For development franchises, you may establish and operate up to 10 satellite locations in markets other than the location of the licensed business. You must obtain our prior approval for all satellite locations and must complete our location review process for all proposed satellite locations. We may accept or reject a proposed satellite location in our reasonable discretion if we believe the market will not support the satellite location or the market is saturated with existing Schooley Mitchell® licensees. If we accept a proposed satellite location we will notify you in writing, and you and we will sign an addendum to the Franchise Agreement adding the satellite location address. We will respond to any satellite location review request within approximately 30 days of receipt of your request, or within about 15 days after receipt of any additional information we request.

If you wish to relocate your franchise, you may request our consent to relocate to another site. We will not unreasonably withhold our consent, but such consent must be in writing to be effective. We will charge you for our expenses, including commissions, legal and accounting

expenses, incurred in connection with the relocation. In any event, these expenses will not exceed five thousand dollars (\$5,000).


We do not restrict you from soliciting or accepting clients from outside your territory, ~~but you do not have a right to use other channels of distribution to make sales outside your territory.~~

ITEM 13

TRADEMARKS

Under the Franchise Agreement, we grant you the non-exclusive right to use our trademarks in connection with the operation of the location. You may also use our other current or future trademarks to operate the location. By trademark we mean trade names, trademarks, service marks, logos, décor, trade dress, lay out, domain names, and other commercial symbols used to identify the business.

Our primary trademark is SCHOOLEY MITCHELL. Our Marks that are registered with the United States Patent and Trademark Office (“PTO”) are listed below.

Mark	Registration Number	Registration Date	Principal or Supplemental Register of the PTO
SCHOOLEY MITCHELL	4839604	October 27, 2015	Principal
	4839605	October 27, 2015	Principal

All required affidavits have been filed. We intend to renew our trademarks at the times required by law. We also claim common law rights in our trademarks based on our prior usage.

To our knowledge, there are presently no effective material determinations by the PTO, the Trademark Trial And Appeal Board, the trademark administrator of any state or any court, nor any pending interference, opposition or cancellation proceeding or material litigation involving the marks.

You will have the right to use all of our trademarks in the operation of the location. However, you must use the trademarks only for the operation of your location and in the manner authorized by us. You cannot use the name or trademarks as part of a corporate name or your Internet domain name or any similar Internet identifier or account name, or on any employee forms, or with any modifying words, designs or symbols except for those which we license to you. You may not use our marks in connection with the sale of unauthorized goods or services, or in a manner not authorized in writing by us.

We have no agreements that limit our right to use or license our marks in any manner.

You must notify us immediately in writing of any apparent infringement or challenge to your use of our trademarks. We have the sole discretion to take such action as we deem appropriate. We are not obligated by the Franchise Agreement or other agreement to participate in your defense or to indemnify you if you are a party to any administrative or judicial proceeding involving our marks.

You may not, without our written consent, in our sole discretion, commence or prosecute, or seek leave to intervene in any litigation or other proceeding, including any arbitration proceeding, in which you purport to enforce any right or recover any element of damage arising from the use or infringement of any of the marks or unfair competition resulting there from.

If it becomes advisable at any time, in our sole discretion, to modify or discontinue use of any marks, and/or use one or more additional or substitute trademarks or service marks, you must comply with our directions with respect thereto within a reasonable time after notice thereof by us. We have no liability to you in connection therewith.

We are unaware of any infringing uses that could materially affect your use of our trademark.

All your usage of the marks granted under the Franchise Agreement is nonexclusive, and we retain the right, among others: (a) to use the marks in connection with selling products and services; (b) to grant other licenses for the marks, in addition to those licenses already granted to existing franchisees; (c) to develop and establish other systems using the same or similar marks, or any other proprietary marks, and to grant licenses or franchises in those systems without providing any rights to you.

You will not receive any interest in the marks. You may not at any time contest the validity or ownership of the marks, including any marks which we license to you after you sign the Franchise Agreement. All of your usage of the marks and any goodwill established from their use will inure to the benefit of us, our successors and assigns.

ITEM 14

PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

No patents are material to the franchise. We claim copyright protection of the Operations Manual and related materials, our software, databases, and other documents indicating indicia of the System, and other brand identity/marketing/advertisement/promotional materials, although such materials may not have been registered with the United States Copyright Office. These materials are considered proprietary and confidential and are considered our property and may be used by you only as provided in the Franchise Agreement. We reserve the right to register any of our copyrighted materials at any time we deem appropriate.

There currently are no effective determinations of the Copyright Office (Library of Congress), or any court regarding any of the copyrighted materials. There are no agreements in effect that significantly limit our right to use or license the copyrighted materials. There are no infringing

uses actually known to us, which could materially affect your use of the copyrighted materials in any state. We are not required by any agreement to protect or defend any patent, trademark, or copyright.

We possess certain confidential information including the methods, techniques, formats, specifications, procedures, information, systems and knowledge of and experience in the operation and franchising of the System (the “Confidential Information”). We will disclose certain of the Confidential Information to you during the training programs, seminars and conventions, in the Operations Manual and in guidance furnished to you during the term of the Franchise Agreement.

The Franchise Agreement provides that you will not acquire any interest in the Confidential Information other than the right to utilize it in the development and operation of a SCHOOLEY MITCHELL® location during the term of the Franchise Agreement, and that the use or duplication of the Confidential Information in any other business would constitute unfair competition. You also agree that the Confidential Information is proprietary to us and is disclosed to you solely on the condition that you (1) will not use the Confidential Information in any other business or capacity; (2) will maintain the absolute confidentiality of the Confidential Information during and after the term of the Franchise Agreement; (3) will not make unauthorized copies of any portion of the Confidential Information disclosed in written form; (4) will adopt and implement all reasonable procedures required by us to prevent unauthorized use or disclosure of the Confidential Information, including without limitation, restrictions on disclosure thereof to employees of the location and the use of nondisclosure and non-competition clauses in employment agreements with such persons.

You must conduct the location according to the Operations Manual. You will receive one copy of the Operations Manual on loan from us during the training program that is required under the Franchise Agreement, and you must retain it for the term of the Franchise Agreement and update it periodically as directed by us. You must at all times treat the Operations Manual, any other manuals or written directions or instructions regarding the operation of the location, and the information they contain as secret and confidential. You must not at any time copy, duplicate, record or reproduce these materials without our prior written consent or make them available to any unauthorized person.

The Operations Manual will at all times remain our property exclusively, and your following the Operations Manual is a critical factor in the operations of your location. We may revise the Operations Manual, and you must comply with each new or changed standard, although these new and changed standards will not materially affect your rights and responsibilities under the Franchise Agreement. If there arises any dispute concerning the contents of the Operations Manual, the terms of the master copy of the Operations Manual that we maintain at our home office will control.

ITEM 15

OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

For standard franchises, you are only permitted to carry on the business of operating a SCHOOLEY MITCHELL® office and may not engage in the sale of any other products or services without first obtaining our written consent. For purposes of clarity, this provision is not intended to affect passive income such as that from investments, real estate, or like income. It is intended to ensure that SCHOOLEY MITCHELL® franchisees are dedicated to the development of the SCHOOLEY MITCHELL® business, and not directly involved in employment, or the operation of other active businesses, without our approval.

The Franchise Agreement provides that you or a fully-trained manager who has been approved in writing by us will devote full time effort and attention to the honest, diligent and faithful operation and supervision of the licensed business. We recommend, but do not require, that you supervise your location by actively participating in the operations of the location. We do not require your manager to own an equity interest in the franchise business.

For builder franchises, you may maintain other employment and operate your SCHOOLEY MITCHELL® franchise on a part-time basis.

For development franchises, you may establish and operate up to 10 satellite locations in markets other than the location of the licensed business. A fully-trained manager who has been approved in writing by us must devote full time effort and attention to the honest, diligent and faithful operation and supervision of the licensed business, but you may hire or subcontract for the provision of services at satellite locations.

You or your manager must use his or her best efforts in the operation of the location. You and, if applicable, your manager must successfully complete our training program.

We may require you to use an employment agreement for your key employees that will protect the secrecy of our trade secrets and Confidential Information, and your employment agreement also must contain a covenant against competition within a geographic area and for a length of time designated by us.

Your non-competition obligations during the term of the Franchise Agreement are described in Item 14 and 17 of this Franchise Disclosure Document.

ITEM 16

RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You are required to offer for sale only products and services that have been approved and specified by us, including any updates that are incorporated in the Operations Manual from time to time. You may not offer for sale any products or services not specifically approved by us in

writing. We may periodically change required and/or authorized products and services. There are no limits in our rights to do so (See Item 8).

Franchisees are not required to sell all goods and services approved by the franchisor.

We do not impose any restrictions or conditions that limit your access to customers.

ITEM 17

RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table lists important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

Provision	Section in Franchise Agreement	Summary
a. Length of the term of the franchise	Section 4.1; Builder Franchise Addendum	Standard franchise and development franchise: Agreement starts on Effective Date and ends 10 years thereafter. Builder franchise: Agreement starts on Effective Date and ends 5 years thereafter.
b. Renewal or extension of the term	Section 4.2	You are permitted to renew once for one 5-year term if you meet the requirements set forth in Section 4.2 of the Franchise Agreement
c. Requirements for franchisee to renew or extend	Section 4.2 (a) – (g)	12 month advance written notice to extend term; meet then-current standards for a new franchisee; not be in default of any of your obligations under the Franchise Agreement, including obligation to be current in payment of all monetary obligations to us; sign a general release of any and all claims against the Licensor; sign most current form of Franchise Agreement which may contain substantially different terms and conditions than your current Franchise Agreement. If you seek to renew your franchise at the expiration of the initial term or any renewal term, you may be asked to sign a new franchise agreement that contains terms and conditions materially different from those in your previous franchise agreement, such as different fee requirements and territorial rights.

Provision	Section in Franchise Agreement	Summary
d. Termination by franchisee	Section 19.11	You may terminate the Franchise Agreement by notice to us if we fail to perform material obligations and an arbitrator determines that we did not cure default after notice from you. These provisions are subject to state law.
e. Termination by franchisor without cause	Not applicable.	Not applicable.
f. Termination by franchisor with “cause”	Section 17	We can terminate the Agreement by notice to you, with or without a cure period, if you breach a material provision of the Franchise Agreement.
g. “Cause” defined – curable defaults	Sections 17.3	You will have thirty (30) days after notice to cure monetary and operational defaults not specifically listed in Section 17.2 of the Franchise Agreement.
h. “Cause” defined – defaults which cannot be cured	Section 17.1 and 17.2	You will not have an opportunity to cure defaults under this section, and we are entitled to terminate the Franchise Agreement upon notice; e.g., if you file for bankruptcy, become insolvent, submit false reports or financial statements, are convicted of a felony or crime, use the Marks in a non-permissible manner, or act in some other manner detailed in Section 17 (a) – (s) of the Franchise Agreement.
i. Franchisee’s obligations on termination/non renewable	Section 18.1	Upon termination you shall cease operating as a SCHOOLEY MITCHELL® franchise, pay all sums due us, cease to use the Marks, cancel any fictitious name which contains the Marks, turn over all manuals, records, files and any materials relating to the operation of the location, cancel or transfer all telephone numbers and directory listings to us, and comply with all covenants.
j. Assignment of contract by franchisor	Section 15.1	We may transfer the Franchise Agreement without your consent.
k. “Transfer” by franchisee – defined	Section 15.2	Includes transfer of contract, assets, or ownership change
l. Franchisor approval of transfer by franchisee	Section 15.2	You cannot transfer the Franchise Agreement without our consent.

Provision	Section in Franchise Agreement	Summary
m. Conditions for franchisor approval of transfer	Section 15.3 (a) – (k)	Submit organizational documents, payment of all outstanding fees, release and discharge by you, you are not in default, new franchisee meets the then-current standards for a new franchisee of SCHOOLEY MITCHELL®, transferee agrees to be bound by all terms of Franchise Agreement, transferee attends training, you and transferee execute and deliver all required documents, including a general release by you of all claims against us, except to the extent such release is superseded by state law, payment of transfer fee.
n. Franchisor's right of first refusal to acquire franchisee's business	Section 15.6	Upon death or incapacity we must receive written notice of intent to sell or otherwise transfer the Franchise Agreement. We have 5 days from the date that you give us written notice to determine whether we will exercise our right of first refusal. We can match any bona fide written offer for the location.
o. Franchisor's option to purchase franchisee's business	Section 19.6	At termination or expiration of the Franchise Agreement, we have the option to purchase your assets for fair market value of any work in progress. If we are unable to agree with you regarding the fair market value, it will be determined by an independent appraiser.
p. Death or disability of franchisee	Section 15.5	The deceased or mentally incapacitated person must transfer his or her interest in the location to an approved individual or entity within 6 months of death or incapacity. We must approve all transfers.
q. Non-competition covenants during the term of the franchise	Section 9.15	You must not have an interest in a competing business in North America and must not attempt to divert customers of SCHOOLEY MITCHELL® to any competitive business.

Provision	Section in Franchise Agreement	Summary
r. Non-competition covenants after the franchise is terminated or expires	Section 9.15	You must not have an interest in a competing business in North America and must not attempt to divert customers of SCHOOLEY MITCHELL® to any competitive business for a period of 2 years after your Franchise Agreement is terminated. You must completely disassociate yourself from the Marks and return the Operations Manual and other confidential materials provided to you by us. You may not divert any business from us or our franchisees. You must also cancel or transfer all telephone numbers and directory listings to us.
s. Modification of the agreement	Section 21.1	Changes to the Franchise Agreement must be made in writing and agreed to by both parties.
t. Integration/merger clause	Section 21.9	Only the terms of the Franchise Agreement (including System standards in the Operations Manual) are binding and enforceable (subject to your state's law). Notwithstanding the foregoing, nothing in any agreement is intended to disclaim the express representations made in the Franchise Disclosure Document, its exhibits and amendments.
u. Dispute resolution by arbitration or mediation	Section 19.1	All disputes, except as explicitly set forth in the Franchise Agreement, shall be submitted to binding arbitration in Detroit, Michigan in accordance with the commercial arbitration rules of the American Arbitration Association. These provisions are subject to state law.
v. Choice of forum	Section 19.1	Subject to the arbitration requirement, litigation generally must be in courts in Detroit, Michigan (subject to state laws).
w. Choice of law	Section 21.7	Delaware law applies except where individual state laws supersede, as reflected in any state-specific attachment to the Franchise Agreement, subject to state law.

The State Addenda in Exhibit F, to the extent applicable, may also describe certain state laws that may supersede the franchise agreement in your relationship with us.

ITEM 18

PUBLIC FIGURES

We do not use any public figure to promote the SCHOOLEY MITCHELL® franchise System. You are not prohibited by the Franchise Agreement from using the name of a public figure or celebrity in your own promotional efforts or advertising; however, all advertising requires our prior approval.

ITEM 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

This is a historic financial performance representation of active franchisees that operate a franchise substantially similar to the type offered in this Disclosure Document. The following tables present unaudited information about the historical Annual Secured Revenue generated by ~~163240~~ of our U.S. and Canadian franchisees during the 12 months ending ~~May 31~~ February 28, 2024 ~~2025~~ (the "Reporting Year"). "Annual Secured Revenue" means the revenue a franchisee has received or expects to receive under all franchisee customer contracts that were signed during the Reporting Year. For example, if during the Reporting Year a franchisee signed a contract with a customer achieving that customer \$60,000 in savings over three years and earning the franchisee a \$30,000 commission from the customer paid over the life of that contract, that franchisee has obtained \$30,000 of Annual Secured Revenue in the Reporting Year. Annual Secured Revenue does not include any deductions for fees, costs, or expenses.

The financial performance information is separated into two tables—one for Full-Time Franchisees and one for Part-Time Franchisees—which reflects the two different modes in which our franchisees have historically operated. We have delineated "Full-Time Franchisees" as those franchisees who devote at least 15 hours of work per week to the franchised business. "Part-Time Franchisees" are those franchisees who devote less than 15 hours or work per week to the franchised business. We surveyed our franchisees on the number of hours each worked per week in order to categorize their financial performance information for this Item 19.

The franchise information contained in this Item 19 does not include data for (i) company-owned and company-affiliated outlets; (ii) the ~~1821~~ franchisees who ceased operating during the

| Reporting Year, including 10 that closed after being open less than 12 months; and (iii) the 4452 new franchisees that began operating during the Reporting Year.

Table 1: Annual Secured Revenue of Full-Time Franchisees by Range for the 12 Months Ending ~~May 31~~ February 28, 2024 ~~2025~~

Number of Full-Time Franchisees	Range ¹	Average Annual Secured Revenue	Median Annual Secured Revenue	Highest Annual Secured Revenue in the range	Lowest Annual Secured Revenue in the range	# of Full-Time Franchisees achieving the average	% of all Full-Time Franchisees achieving the average	# of Full-Time Franchisees in range achieving the average	% of all Full-Time Franchisees in range achieving the average
Quartiles									
17 <u>19</u>	1st Quartile	\$1,004,445 <u>\$604,885</u>	\$697,665 <u>\$334,115</u>	\$3,400,703 <u>\$2,988,420</u>	\$364,862 <u>\$245,776</u>	4 <u>5</u>	24 <u>26</u> %	4 <u>5</u>	24 <u>26</u> %
16 <u>20</u>	2nd Quartile	\$223,673 <u>\$167,804</u>	\$228,878 <u>\$165,462</u>	\$329,053 <u>\$215,363</u>	\$150,063 <u>\$134,374</u>	26 <u>28</u>	79 <u>72</u> %	9	56 <u>45</u> %
17 <u>20</u>	3rd Quartile	\$107,327 <u>\$103,303</u>	\$107,550 <u>\$104,804</u>	\$148,537 <u>\$131,802</u>	\$84,536 <u>\$76,352</u>	42 <u>48</u>	84 <u>81</u> %	8 <u>11</u>	47 <u>55</u> %
16 <u>20</u>	4th Quartile	\$59,644 <u>\$67,496</u>	\$66,228 <u>\$63,631</u>	\$81,548 <u>\$75,809</u>	\$49,610 <u>\$55,262</u>	60 <u>71</u>	91 <u>90</u> %	10 <u>11</u>	63 <u>55</u> %
7	1st Decile	\$1,698,033 <u>\$1,109,338</u>	\$1,930,443 <u>\$1,208,681</u>	\$3,400,703 <u>\$2,988,420</u>	\$756,888 <u>\$388,700</u>	3	43%	3	43%
7 <u>8</u>	2nd Decile	\$565,034 <u>\$300,087</u>	\$586,169 <u>\$294,059</u>	\$697,655 <u>\$360,616</u>	\$469,528 <u>\$268,158</u>	10 <u>11</u>	71 <u>73</u> %	3	43 <u>38</u> %
7 <u>8</u>	3rd Decile	\$346,835 <u>\$217,512</u>	\$364,862 <u>\$215,363</u>	\$436,374 <u>\$246,166</u>	\$265,365 <u>\$19,152</u>	17 <u>19</u>	81 <u>83</u> %	3 <u>4</u>	43 <u>50</u> %
7 <u>8</u>	4th Decile	\$225,284 <u>\$168,028</u>	\$231,169 <u>\$168,099</u>	\$262,436 <u>\$190,438</u>	\$179,979 <u>\$154,898</u>	26 <u>27</u>	93 <u>87</u> %	4	57 <u>50</u> %
7 <u>8</u>	5th Decile	\$156,368 <u>\$140,678</u>	\$166,810 <u>\$142,470</u>	\$173,064 <u>\$154,898</u>	\$139,947 <u>\$133,062</u>	31 <u>35</u>	89 <u>90</u> %	3 <u>4</u>	43 <u>50</u> %
7 <u>8</u>	6th Decile	\$115,532 <u>\$117,543</u>	\$115,739 <u>\$117,946</u>	\$135,493 <u>\$131,802</u>	\$105,798 <u>\$107,232</u>	38 <u>44</u>	91 <u>94</u> %	3 <u>5</u>	43 <u>63</u> %
6 <u>8</u>	7th Decile	\$93,868 <u>\$94,734</u>	\$95,692 <u>\$99,742</u>	\$98,790 <u>\$107,126</u>	\$87,673 <u>\$85,403</u>	45 <u>51</u>	94 <u>93</u> %	3 <u>4</u>	50%
6 <u>8</u>	8th Decile	\$78,484 <u>\$74,78</u>	\$78,629 <u>\$75,80</u>	\$84,536 <u>\$84,477</u>	\$71,436 <u>\$71,1</u>	52 <u>60</u>	96 <u>95</u> %	4 <u>5</u>	67 <u>63</u> %

Number of Full-Time Franchisees	Range ¹	Average Annual Secured Revenue	Median Annual Secured Revenue	Highest Annual Secured Revenue in the range	Lowest Annual Secured Revenue in the range	# of Full-Time Franchisees achieving the average	% of all Full-Time Franchisees achieving the average	# of Full-Time Franchisees in range achieving the average	% of all Full-Time Franchisees in range achieving the average
		<u>0</u>	<u>9</u>		<u>69</u>				
<u>68</u>	9th Decile	\$64,364 <u>66,381</u>	\$66,334 <u>67,612</u>	\$67,456 <u>70,539</u>	\$59,691 <u>63,357</u>	58 <u>63</u>	97 <u>89</u> %	43	67 <u>38</u> %
<u>68</u>	10th Decile	\$53,825 <u>57,085</u>	\$55,452 <u>57,596</u>	\$57,388 <u>63,106</u>	\$49,610 <u>55,314</u>	64 <u>76</u>	97 <u>96</u> %	35	50 <u>63</u> %
All Full-Time Franchises									
66 <u>79</u>	All	\$355,952 <u>223,544</u>	\$148,537 <u>131,802</u>	\$3,400,703 <u>2,988,420</u>	\$49,610 <u>55,262</u>	26 <u>19</u>	39 <u>24</u> %	26 <u>19</u>	39 <u>24</u> %

Table 2: Annual Secured Revenue of Part-Time Franchisees for the 12 Months Ending May 31, ~~2024~~2025

Number of Part-Time Franchisees	Average Annual Secured Revenue	Median Annual Secured Revenue	Highest Annual Secured Revenue	Lowest Annual Secured Revenue	# of Part-Time Franchisees achieving the average	% of all Part-Time Franchisees achieving the average
97 161	\$ 9,008 14,743	\$ 3,378 4,276	\$ 47,444 44,378	\$0	30 43	31 27%

Note:

1. “Range” refers to the relative performance ranking of the franchisees. Therefore, the “1st Quartile” range refers to the top 25% of the franchisee count, ranked by Annual Secured Revenue, the “2nd Quartile” range refers to the next 25% of the franchisee count, and so on. The “1st Decile” range refers to the top 10% of the franchisee count, ranked by Annual Secured Revenue, the “2nd Decile” range refers to the next 10% of the franchisee count, and so on.

2. The “Average Annual Secured Revenue” is calculated by adding up all Annual Secured Revenue figures and dividing by the number of figures counted. The “Median Annual Secured Revenue” is calculated by placing all Annual Secured Revenue figures being counted in order of ascending or descending value and finding the middle figure in the list. If there is an even number of figures, the median is calculated by adding the middle two figures and dividing by two.

Some outlets have earned this amount. Your individual results may differ. There is no assurance that you will earn as much.

Written substantiation of the data presented in this financial performance representation will be made available to you upon reasonable request.

Other than the preceding financial performance representation, we do not make any representations about a franchisee’s future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Dennis Schooley, 1030 Erie Street, Stratford, Ontario, N4Z 0A1, 519-271-6477, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20

OUTLETS AND FRANCHISEE INFORMATION

The numbers appearing in the tables below cover each of our fiscal years ending February 28 each year.

Table 1 Systemwide Outlet Summary For Years 20222023 to 20242025				
Outlet Type	Year	Outlets Operating at the Start of the Year	Outlets Operating at the End of the Year	Net Change
2022 Franchised - U.S.	2023 168	194194	201+26	+7
	2024	201	227	+26
Franchised — Canada	2022 2025	23 227	26 258	+3 +31
Franchised — Canada	2023	26	28	+2
	2024	28	3433	+6+5
Company-Owned U.S.	2022 2025	0 33	0 39	0 +6
Company-Owned — U.S.	2023	0	0	0
	2024	0	0	0
Company-Owned Canada¹	2022 2025	+0	+0	0
Company-Owned — Canada¹	2023	1	1	0
	2024	1	1	0
Total Outlets	2022 2025	192 1	221 1	+29 0
Total Outlets	2023	221	230	+9
	2024	230	262261	+32+31
	2025	261	298	+37

¹ Company-owned outlets are locations owned by affiliated companies that are substantially similar to those offered to prospective franchisees.

Table 2 Transfers of Operating Outlets from Franchisees to New Owners (other than Us) For Years 20222023 to 20242025		
State	Year	Number of Transfers
Total	2022 2023	0
	2023 2024	0
	2024 2025	0

<p>Table 3A</p> <p>Status of U.S. Franchised Outlets</p> <p>For Years 20222023 to 20242025</p>								
State	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non-Rene- wals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
AL	2022	0	1	0	0	0	0	1
<u>AL</u>	2023	1	0	0	0	0	0	1
	2024	1	1	0	0	0	1	1
AZ	2022	101	1	0	0	0	40	72
<u>AZ</u>	2023	7	1	0	0	0	3	5
	2024	5	1	0	0	0	1	5
AR	2022	45	40	0	0	0	0	25
<u>AR</u>	2023	2	0	0	0	0	1	1
	2024	1	0	0	0	0	0	1
CA	2022	61	21	0	0	0	10	72
<u>CA</u>	2023	7	6	0	0	0	2	11
	2024	11	4	0	0	0	1	14
CO	2022	914	47	0	0	0	42	919
<u>CO</u>	2023	9	2	0	0	0	2	9
	2024	9	2	0	0	0	0	11
CT	2022	711	03	0	0	0	01	713
<u>CT</u>	2023	7	0	0	0	0	1	6
	2024	6	1	0	0	0	0	7
DE	2022	47	01	0	0	0	01	47
<u>DE</u>	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
FL	2022	51	60	0	0	0	10	101
<u>FL</u>	2023	10	2	0	0	0	2	10
	2024	10	6	0	0	0	1	15
GA	2022	1015	43	0	0	0	01	117
<u>GA</u>	2023	11	2	0	0	0	2	11
	2024	11	0	0	0	0	2	9
HI	2022	09	1	0	0	0	01	49
<u>HI</u>	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
IL	2022	31	20	0	0	0	0	51
<u>IL</u>	2023	6	2	0	0	0	0	8

<p style="text-align: center;">Table 3A Status of U.S. Franchised Outlets For Years 20222023 to 20242025</p>								
State	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non-Rene- wals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
	2024	8	0	0	0	0	0	8
IN	2022 2025	38	3	0	0	0	0 1	6 10
<u>IN</u>	2023	6	0	0	0	0	2	4
	2024	4	0	0	0	0	1	3
KS	2022 2025	23	1	0	0	0	0	3 4
<u>KS</u>	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3
KY	2022 2025	53	0	0	0	0	0	5 3
<u>KY</u>	2023	5	0	0	0	0	0	5
	2024	5	0	0	0	0	0	5
ME	2022 2025	05	2 1	0	0	0	0	2 6
<u>ME</u>	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
MD	2022 2025	12	1 0	0	0	0	0	2
<u>MD</u>	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	1	1
MA	2022 2025	81	1 3	0	0	0	1 0	8 4
<u>MA</u>	2023	8	0	0	0	0	0	8
	2024	8	2	0	0	0	2	8
MI	2022 2025	78	0 2	0	0	0	0 1	7 9
<u>MI</u>	2023	7	1	0	0	0	0	8
	2024	8	1	0	0	0	0	9
MN	2022 2025	39	1 2	0	0	0	0 1	4 10
<u>MN</u>	2023	4	1	0	0	0	2	3
	2024	3	0	0	0	0	0	3
MO	2022 2025	3	0	0	0	0	1 0	2 3
<u>MO</u>	2023	2	0	0	0	0	0	2
	2024	2	1	0	0	0	0	3
MT	2022 2025	13	0 1	0	0	0	0	1 4
<u>MT</u>	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1

<p>Table 3A</p> <p>Status of U.S. Franchised Outlets</p> <p>For Years 20222023 to 20242025</p>								
State	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non-Rene- wals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
NE	2022 <u>2025</u>	1	0	0	0	0	0	1
<u>NE</u>	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
NV	2022 <u>2025</u>	3 <u>1</u>	4 <u>0</u>	0	0	0	0	4 <u>1</u>
<u>NV</u>	2023	4	0	0	0	0	1	3
	2024	3	1	0	0	0	1	3
NH	2022 <u>2025</u>	3	0 <u>1</u>	0	0	0	0 <u>1</u>	3
<u>NH</u>	2023	3	0	0	0	0	2	1
	2024	1	0	0	0	0	0	1
NJ	2022 <u>2025</u>	4 <u>0</u> <u>1</u>	4 <u>0</u>	0	0	0	2 <u>0</u>	9 <u>1</u>
<u>NJ</u>	2023	9	1	0	0	0	1	9
	2024	9	0	0	0	0	2	7
NY	2022 <u>2025</u>	4 <u>7</u>	2 <u>0</u>	0	0	0	0 <u>1</u>	6
<u>NY</u>	2023	6	1	0	0	0	0	7
	2024	7	5	0	0	0	0	12
NC	2022 <u>2025</u>	8 <u>1</u> <u>2</u>	1	0	0	0	1	8 <u>1</u> <u>2</u>
<u>NC</u>	2023	8	1	0	0	0	2	7
	2024	7	2	0	0	0	0	9
OH	2022 <u>2025</u>	7 <u>9</u>	2	0	0	0	2 <u>1</u>	7 <u>1</u> <u>0</u>
<u>OH</u>	2023	7	2	0	0	0	2	7
	2024	7	2	0	0	0	1	8
OR	2022 <u>2025</u>	4 <u>8</u>	0 <u>3</u>	0	0	0	0	4 <u>1</u> <u>1</u>
<u>OR</u>	2023	1	1	0	0	0	0	2
	2024	2	1	0	0	0	0	3
PA	2022 <u>2025</u>	9 <u>3</u>	2 <u>0</u>	0	0	0	0 <u>1</u>	4 <u>1</u> <u>2</u>
<u>PA</u>	2023	11	3	0	0	0	1	13
	2024	13	1	0	0	0	1	13
SC	2022 <u>2025</u>	3 <u>1</u> <u>3</u>	0 <u>3</u>	0	0	0	0 <u>1</u>	3 <u>1</u> <u>5</u>
<u>SC</u>	2023	3	1	0	0	0	0	4
	2024	4	2	0	0	0	0	6
TN	2022 <u>2025</u>	6	1	0	0	0	4 <u>0</u>	6 <u>7</u>

Table 3A Status of U.S. Franchised Outlets For Years 20222023 to 20242025								
State	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non-Rene- wals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
<u>TN</u>	2023	6	2	0	0	0	2	6
	2024	6	0	0	0	0	1	5
TX	2022 <u>2025</u>	165 <u>51</u>	51 <u>0</u>	0	0	0	21 <u>0</u>	195 <u>0</u>
<u>TX</u>	2023	19	4	0	0	0	3	20
	2024	20	7	0	0	0	1	26
UT	2022 <u>2025</u>	326 <u>07</u>	07 <u>0</u>	0	0	0	03 <u>0</u>	330 <u>0</u>
<u>UT</u>	2023	3	0	0	0	0	0	3
	2024	3	1	0	0	0	0	4
VA	2022 <u>2025</u>	34 <u>10</u>	10 <u>0</u>	0	0	0	0	4
<u>VA</u>	2023	4	2	0	0	0	0	6
	2024	6	1	0	0	0	0	7
WA	2022 <u>2025</u>	47 <u>01</u>	2	0	0	0	01 <u>0</u>	68 <u>0</u>
<u>WA</u>	2023	6	2	0	0	0	1	7
	2024	7	2	0	0	0	1	8
WI	2022 <u>2025</u>	28 <u>01</u>	0	0	0	0	01 <u>0</u>	27 <u>0</u>
<u>WI</u>	2023	2	1	0	0	0	0	3
	2024	3	0	0	0	0	0	3
Total	2022 <u>2025</u>	1683 <u>431</u>	431 <u>0</u>	0	0	0	170 <u>0</u>	1944 <u>0</u>
<u>Total</u>	2023	194	39	0	0	0	32	201
	2024	201	44	0	0	0	18	227
	<u>2025</u>	<u>227</u>	<u>52</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>21</u>	<u>258</u>

Table 3B Status of Canadian Franchised Outlets For Years 20222023 to 20242025								
Province	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non-Rene- wals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
Alberta	2022	4	1	0	0	0	0	5
<u>Alberta</u>	2023	5	0	0	0	0	0	5
	2024	5	1	0	0	0	1	5
British Columbia	2022 <u>2025</u>	35 <u>10</u>	10 <u>0</u>	0	0	0	10 <u>0</u>	35 <u>0</u>

<p align="center">Table 3B</p> <p align="center">Status of Canadian Franchised Outlets</p> <p align="center">For Years 20222023 to 20242025</p>								
Province	Year	Outlets Operating at Start of Year	Outlets Opened	Termini- ations	Non-Rene wals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
<u>British Columbia</u>	2023	3	1	0	0	0	1	3
	2024	3	4 0	0	0	0	0	4 3
<u>Manitoba</u>	2022 2025	4 3	0 2	0	0	0	0	4 5
<u>Manitoba</u>	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
<u>Nova Scotia</u>	2022 2025	2 1	0	0	0	0	0	2 1
<u>Nova Scotia</u>	2023	2	0	0	0	0	1	1
	2024	1	0	0	0	0	0	1
<u>Ontario</u>	2022 2025	13 1	3 0	0	0	0	2 0	14 1
<u>Ontario</u>	2023	14	4	0	0	0	1	17
	2024	17	6	0	0	0	2	21
<u>Saskatchewan</u>	2022 2025	0 21	1 4	0	0	0	0	1 25
<u>Saskatchewan</u>	2023	1	0	0	0	0	0	1
	2024	1	1	0	0	0	0	2
<u>Total</u>	2022 2025	23 2	6 0	0	0	0	3 0	26 2
<u>Total</u>	2023	26	5	0	0	0	3	28
	2024	28	9 8	0	0	0	3	34 33
	2025	33	6	0	0	0	0	39

<p align="center">Table 4</p> <p align="center">Status of Operating Company Owned Outlets¹</p> <p align="center">For Years 2022 to 2024</p>							
Province	Year	Outlets Operating at Start of Year	Outlets Opened	Outlets Reacquired from Franchisee	Outlets Closed	Outlets Sold to Franchisee	Outlets Operating at End of Year
U.S.	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
	2024	0	0	0	0	0	0
Ontario, Canada	2022	1	0	0	0	0	1
	2023	1	0	0	0	0	1
	2024	1	0	0	0	0	1
Totals	2022	1	0	0	0	0	1
	2023	1	0	0	0	0	1
	2024	1	0	0	0	0	1

- ¹ Company-owned outlets are locations owned by affiliated companies that are substantially similar to those offered to prospective franchisees.

Table 5 Projected Openings as of February 28, 20242025			
State	Franchise Agreements Signed But Outlet Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
AL	0	1	0
AZ	0	1	0
AK	0	1	0
CA	0	56	0
CO	0	1	0
CT	0	1	0
DE	0	1	0
FL	0	23	0
GA	0	1	0
ID	0	1	0
IL	0	45	0
IN	0	1	0
IA	0	1	0
KS	0	1	0
KY	0	1	0
MD	0	2	0
MA	0	23	0
MI	0	2	0
MN	0	1	0
MO	0	1	0
NV	0	1	0
NH	0	1	0
NJ	0	2	0
NY	0	56	0
NC	0	1	0
OH	0	23	0
OR	0	1	0
PA	0	2	0
SC	0	1	0
TN	0	1	0
TX	0	4	0
UT	0	1	0
VA	0	3	0
WA	0	2	0
WV	0	1	0
WI	0	1	0
WY	0	1	0
Totals	0	616 7	0

Exhibit C1 lists the names of all of our operating franchisees and the addresses and telephone numbers of their offices as of the end of our last fiscal year (unless another date is stated on the list). Exhibit C2 lists the name, city and state, and business telephone number of every franchisee who had an outlet terminated, cancelled, not renewed, or otherwise voluntarily or involuntarily ceased to do business under a Franchise Agreement during the most recently completed fiscal year, or who has not communicated with us within 10 weeks of the issuance date of this disclosure document. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

During the last 3 years, we have not signed any confidentiality clauses with current or former franchisees which would restrict them from speaking openly with you about their experience with us.

The SCHOOLEY MITCHELL® Advisory Council is sponsored by us but its members are elected by Franchisees. You can reach the Advisory Council at 7142 Cuesta Way N.E., Rockford, Michigan, 49341, 616-884-0058 greg.wisz@schooleymitchell.com.

ITEM 21

FINANCIAL STATEMENTS

Attached as Exhibit E are the audited financial statements of 1073355 Ontario Limited operating as SCHOOLEY MITCHELL® for the fiscal years ended February 28, ~~2024~~2025, February 28, ~~2023~~2024 and February 28, ~~2022~~2023, and unaudited financial statements for the period ended June 30, ~~2024~~2025.

Our financial statements are presented in our functional currency, which is Canadian dollars. The U.S. Federal Reserve certified exchange rate for Canadian dollars per U.S. dollar was 1.4433 on February 28, 2025; 1.3570 on February 28, 2024; and 1.3616 on February 28, 2023; ~~and 1.2662 on February 28, 2022~~. The U.S. Federal Reserve data are noon buying rates in New York for cable transfers payable in Canadian dollars.

ITEM 22

CONTRACTS

The contracts following this Item 22 are listed in the order in which they appear as exhibits to this Franchise Disclosure Document. At this time, these are the only contracts that we expect that we will enter into with a franchisee in any state, although we reserve the right to enter into different types of contracts with franchisees as our business develops. As a prospective franchisee, you should obtain independent legal and financial advice concerning this franchise offering as you deem appropriate before making any commitment.

Exhibit B: The Franchise Agreement, with Builder Franchise Addendum and Development Franchise Addendum

Exhibit F: State Specific Addendum

Exhibit G: ~~SBA Franchise Addendum~~

~~Exhibit H:~~ Disclosure Acknowledgement Statement

Exhibit II: Application and Confidential Qualification Report

ITEM 23

RECEIPT

Two copies of an acknowledgment of your receipt of this Franchise Disclosure Document are attached to this Franchise Disclosure Document as Exhibit ~~K~~J. Please complete both copies, detach and return the copy marked “Our Copy” to us and keep the other copy in the Franchise Disclosure Document for your own records.

EXHIBIT A

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

**NAMES AND ADDRESSES OF STATE REGULATORY
AUTHORITIES AND AGENTS FOR SERVICE OF
PROCESS IN CERTAIN STATES**

EXHIBIT A

NAMES AND ADDRESSES OF STATE REGULATORY AUTHORITIES AND AGENTS FOR SERVICE OF PROCESS IN CERTAIN STATES

STATE	STATE REGULATORY AUTHORITY	AGENT FOR SERVICE OF PROCESS
California	<p>Commissioner of Financial Protection and Innovation 320 West 4th Street, Suite 750 Los Angeles, CA 90013 (213) 576-7505 (866) 275-2677</p> <p>One Sansome Street, Suite 600 San Francisco, CA 94104 (415) 972-8559</p> <p><u>651 Bannan Street, Suite 300</u> <u>Sacramento, CA 95811</u> <u>(916) 327-7585</u></p> <p><u>(866) 275-2677</u> www.dfpi.ca.gov Ask.DFPI@dfpi.ca.gov</p>	<p>Commissioner of Financial Protection and Innovation 320 West 4th Street, Suite 750 Los Angeles, CA 90013 (213) 576-7505 (866) 275-2677</p> <p>One Sansome Street, Suite 600 San Francisco, CA 94104 (415) 972-8559</p> <p>www.dfpi.ca.gov Ask.DFPI@dfpi.ca.gov</p>
Connecticut	<p>Banking Commissioner 260 Constitution Plaza Hartford, CT 06103-1800 (860) 240-8230</p>	[Not Applicable]
Florida	<p>Dept of Agriculture & Consumer Services Division of Consumer Services 2005 Apalachee Pkwy. Tallahassee, FL 32399-6500 (850) 410-3800</p>	[Not Applicable]
Hawaii	<p>Business Registration Division Department of Commerce & Consumer Affairs 335 Merchant Street, Room 203 Honolulu, HI 96813 (808) 586-2722</p>	<p>Commissioner of Securities of the State of Hawaii, Department of Commerce & Consumer Affairs Business Registration Division Securities Compliance Branch 335 Merchant Street Room 203 Honolulu, HI 96813 (808) 586-2722</p>
Illinois	<p>Franchise Bureau Office of the Attorney General 500 South Second Street Springfield, IL 62706 (217) 782-4465</p>	<p>Franchise Bureau Office of the Attorney General 500 South Second Street Springfield, IL 62706 (217) 782-4465</p>
Indiana	<p>Indiana Secretary of State Securities Division, E-111 302 West Washington Street, Room E-111 Indianapolis, IN 46204 (317) 232-6681</p>	<p>Indiana Secretary of State 302 West Washington Street, Room E-111 Indianapolis, IN 46204 (317) 232-6681</p>

STATE	STATE REGULATORY AUTHORITY	AGENT FOR SERVICE OF PROCESS
Maryland	Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, MD 21202-2021 (410) 576-6360	Maryland Securities Commissioner at the Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, MD 21202-2021 (410) 576-6360
Michigan	Consumer Protection Division Michigan Department of Attorney General G. Mennen Williams Building, 1 st Floor 525 W. Ottawa Street Lansing, MI 48933 (517) 373-7117	Michigan Department of Consumer and Industry Services Corporations, Securities & Commercial Licensing Bureau P.O. Box 30018 Lansing, MI 48909 2407 N Grand River Ave Lansing, MI 48906 (517) 241-6470
Minnesota	Minnesota Department of Commerce 85 7th Place East, Suite 280 St. Paul, MN 55101-2198 (651) 539-1600	Minnesota Commissioner of Commerce 85 7th Place East, Suite 280 St. Paul, MN 55101-2198 (651) 539-1600
Nebraska	Staff Attorney Department of Banking and Finance Commerce Court 1230 "O" Street, Suite 400 Lincoln, NE 68508-1402 (402) 471-3445	[Not Applicable]
New York	NYS Department of Law Investor Protection Bureau 28 Liberty St., 21 st Floor New York, NY 10005 (212) 416-8222	New York Secretary of State 99 Washington Avenue Albany, NY 12231 (518) 473-2492
North Dakota	North Dakota <u>Insurance & Securities</u> Department 600 East Boulevard Avenue State Capitol, Fourteenth Floor, Dept 414 Bismarck, ND 58505 (701) 328-4712 <u>328-2910</u>	<u>Insurance Commissioner</u> North Dakota <u>Insurance & Securities</u> Commissioner Department 600 East Boulevard Avenue State Capitol, Fourteenth Floor, Dept 414 Bismarck, ND 58505 (701) 328-4712 <u>328-2910</u>
Oregon	Department of Insurance and Finance Corporate Securities Section Labor and Industries Building Salem, OR 97310 (503) 378-4387	[Not Applicable]
Rhode Island	Department of Business Regulation State of Rhode Island Securities Division Building 69, First Floor John O. Pastore Center 1511 Pontiac Avenue Cranston, RI 02920 (401) 222-3048	Director Department of Business Regulation State of Rhode Island Securities Division 1511 Pontiac Avenue John O. Pastore Center Cranston, RI 02920 (401) 462-9588

STATE	STATE REGULATORY AUTHORITY	AGENT FOR SERVICE OF PROCESS
South Dakota	Department of Labor and Regulation Division of Insurance Securities Regulation 124 S Euclid, Second Floor Pierre SD 57501 (605) 773-3563	Director, Department of Labor and Regulation Division of Insurance Securities Regulation 124 S Euclid, Second Floor Pierre, SD 57501 (605) 773-3563
Texas	Secretary of State Statutory Document Section 1019 Brazos Austin, Texas 78701 (512) 475-0775	[Not Applicable]
Utah	Division of Consumer Protection Utah Department of Commerce 160 East 300 South Salt Lake City, UT 84111 (801) 530-6601	[Not Applicable]
Virginia	State Corporation Commission Division of Securities and Retail Franchising Ninth Floor 1300 East Main Street Richmond, VA 23219 (804) 371-9051	Clerk, State Corporation Commission 1300 East Main Street, First Floor Richmond, VA 23219 (804) 371-9733
Washington	Department of Financial Institutions Securities Division <u>Mailing:</u> P.O. Box 41200 Olympia, WA 98504-1200 <u>Overnight:</u> <u>150 Israel Road SW</u> <u>Tumwater, WA 98501-6456</u> (360) 902-8760	Director , Department of Financial Institutions Securities Division 150 Israel Road S.W. <u>SW</u> Tumwater, WA 98501 <u>98501-6456</u> (360) 902-8760
Wisconsin	Division of Securities Department of Financial Institutions 4822 Madison Yards Way, North Tower Madison, WI 53705 (608) 266-0448	Administrator, Division of Securities Department of Financial Institutions 4822 Madison Yards Way, North Tower Madison, WI 53705 (608) 266-2139
Federal Trade Commission	Bureau of Consumer Protection 600 Pennsylvania Avenue, NW Washington, D.C. 20580 (877)-382-4357	[Not Applicable]

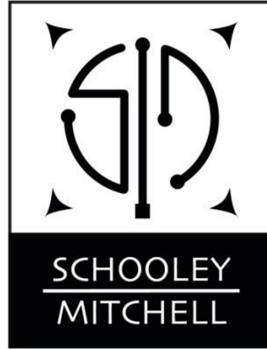
If a state is not listed, we have not appointed an agent for service of process in that state in connection with the requirements of franchise laws. There may be states in addition to those listed above in which we have appointed an agent for service of process.

There may also be additional agents appointed in some of the states listed.

EXHIBIT B

SCHOOLEY MITCHELL®
FRANCHISE DISCLOSURE DOCUMENT

FRANCHISE LICENSE AGREEMENT



Franchise License Agreement

The corporation designated as Licensor on Schedule 1 of this Agreement

(the "Licensor")

- and -

The individual(s) set out on
Schedule 1 of this Agreement

(collectively, the "Licensee")

1. Background

- 1.1 System** - As the result of a significant expenditure of time, skill, effort and money, the Licensor has developed and owns a unique and proprietary System relating to the establishment, development and operation of individual consulting business specializing in the provision to the public of cost reduction consulting services in various expense categories (which may include telecommunication, merchant services, small package shipping, waste management, electronic logging devices, e-signature software, utilities, fuel, software as a service, and storage facilities supplies, uniforms and linens, office supplies, packaging and shipping supplies, breakroom supplies, compressed gases, unified communications as a service and less than truckload shipping), and other consulting services and other related products and services, which must be operated in accordance with uniform equipment, systems, methods, procedures and designs, and under the Licensor's proprietary marks.
- 1.2 Marks** - In connection with its business of licensing and regulating Schooley Mitchell™ licensees the Licensor has developed, used and continues to use and control the use of certain proprietary interests, trademarks, service marks and trade names to identify to the public the source of goods and services marketed under such trademarks and to represent to the public high and uniform standards of quality and service.
- 1.3 Distinguishing Characteristics** - The distinguishing characteristics of the System include, without limitation, unique methods, proprietary tools and software, technical assistance and

training in the operation, management and promotion of the Licensed Business, sales and marketing systems, financial management tools, specialized reporting, bookkeeping and accounting methods and advertising and promotional programs, all of which may be changed, improved and further developed by the Licensor.

- 1.4 Desire to Obtain License** - The Licensee desires to obtain the right and License to use the Marks and System in connection with the operation of a Schooley Mitchell™ licensed business in accordance with the terms of this Agreement and the Manual and at the Location specified in this Agreement.
- 1.5 Licensee's Independent Investigation** - The Licensee expressly acknowledges that it is entering into this Agreement after having made an independent investigation of the Licensor's operations and the Licensed Business and is not relying upon any representation as to the profits and/or sales volumes that the Licensee might be expected to realize, nor upon any other statement, promise or representation whatsoever which is not contained in this Agreement. The Licensee has had a full and adequate opportunity to be thoroughly advised of the terms and conditions of this Agreement by a lawyer or professional advisor of his, her or its own choosing.
- 1.6 Need for Strict Conformity** - The Licensee understands and acknowledges the importance of the Licensor's uniformly high standards of quality and service and the necessity of operating the Licensed Business in strict conformity with the Licensor's standards and specifications.
- 1.7 Reliance by Licensor** - The Licensor has agreed to enter into this Agreement with the Licensee on the basis of the information provided to the Licensor by the Licensee, and in reliance upon the Licensee's representation that he, she or it will fully and faithfully honor and perform all of the obligations of the Licensee contained in this Agreement for the entire term of this Agreement.

2. Interpretation

- 2.1 Principles of Interpretation** - The Licensee acknowledges that the nature of franchising is such that the Licensor has responsibilities not only to the Licensee but also to all other Schooley Mitchell™ Licensees and to the Licensor's corporate offices, clients, employees and shareholders. The Licensee understands that those responsibilities may sometimes conflict or be inconsistent. The Licensee also acknowledges that the Licensor has the right to act in its own best interest, which may sometimes conflict or be inconsistent with the Licensee's best interests. Therefore, the Licensor will be entitled to act, make decisions and grant or withhold consents under this Agreement in the Licensor's sole discretion, and without obligation to provide reasons, unless:
- a. the Licensor is expressly required under this Agreement to act, make decisions or grant or withhold consents reasonably; or
 - b. the Licensor is expressly prohibited under this Agreement from acting, making decisions or granting or withholding consents unreasonably

The Licensor may, but is not required to, consult with the Licensee before acting, making decisions or granting or withholding consents under this Agreement, unless expressly required to do so under this Agreement.

- 2.2 Incorporation of Recitals** - The recitals of fact and representations set out in Article 1 are true and are incorporated in the body of this Agreement by reference.
- 2.3 Definitions in this Agreement**, the following words will have the meaning set out beside them.

- a. "Agreement" means this agreement and any amendments made to it by the parties in accordance with the terms of this agreement.
- b. "Dollars" means, in the case of a Licensed Business located in the United States, United States of America dollars and, in the case of a Licensed Business located in the Canada, Canadian dollars.
- c. "Gross Sales" for any period means the entire amount of sales in connection with the operation of the Licensed Business. The performance of services is considered a "sale" when payment is received by the Licensee. Gross Revenues will not include any government tax.
- d. "Incapacity" means that the person to whom such term is applied is unable to perform his normal duties within the Licensed Business for 120 days in any 180 day period during the term of this Agreement.
- e. "Interest Rate" means the prime rate at the Licensor's bank plus 2%.
- f. "Licensed Business" means the Schooley Mitchell™ licensed operation of the Licensee carried on by the Licensee at the Location and pursuant to this Agreement.
- g. "Licensee" means the individual or individuals named on Schedule 1 and any successor individual(s), partnership(s) or corporation(s) which may result from a reorganization, amalgamation or continuance of the Licensee and any assignee to which an approved assignment of this Agreement is made.
- h. "Location" means the location described in Schedule 1 or such other location from which the Licensed Business is operated with the consent of the Licensor. Where the Licensed Business is conducted from a private residence, the necessary changes will be read into the Agreement.
- i. "Manual" means any rules of operation, operations manuals, policy manuals, video, software, pamphlets, memoranda, bulletins, letters, directives, instructions and other materials prepared by or on behalf of the Licensor (whether in written, machine readable or any other form, including electronic mail) written or produced by or on behalf of the Licensor for use by Licensees generally or the Licensee in particular setting out information, advice, standards, requirements, operating procedures, instructions or policies relating to the operation of a Schooley Mitchell™ licensed business, as such materials may be added to, deleted or otherwise modified by the Licensor from time to time.
- j. "Marks" means all trademarks, service marks, trade names, design marks and other commercial symbols that the Licensor may designate from time to time for use in the System.
- k. "Royalty Fee" has the meaning set out in Section 6.2.
- l. "System" means the method formulated and developed by the Licensor from time to time for the establishment and ongoing operation of an individual consulting business specializing in the provision to the public of cost reduction consulting services in various expense categories (which may include telecommunication, merchant services, small package shipping, waste management, electronic logging devices, e-signature software, utilities, fuel, software as a service, and storage), and other consulting services and other related products and services under the Marks and includes, without limitation the following:

- i. proprietary computer software and databases for cost reduction analysis;
- ii. a contingency fee system;
- iii. a series of software templates with unique characteristics;
- iv. the rules of operation, training video, computer software programs, databases, information bulletins, advertising and bookkeeping services and systems and advertising campaigns of the Licensor (whether in the Manual or otherwise).

2.4 Severability - Except as expressly provided to the contrary in this Agreement, each section, part, term and/or provision of this Agreement will be considered severable and fully enforceable. If, for any reason, any part of this Agreement is determined to be invalid, contrary to, or in conflict with, any existing or future law or regulation by a court or agency having valid jurisdiction, it will not impair the operation of, or have any other effect upon, any other part of this Agreement as may remain otherwise intelligible, and that part will continue to be given full force and effect and bind the parties. The invalid part or parts will not be considered to be a part of this Agreement. To the extent permitted by applicable law, the Licensee waives any provision of law which renders any provision of this Agreement prohibited or unenforceable in any respect.

2.5 Headings - All headings in this Agreement are intended solely for the convenience of the parties, and no heading will be considered to affect the meaning or interpretation of any part of this Agreement.

2.6 References - All references in this Agreement to the masculine, neuter or singular will be interpreted to include the masculine, feminine, neuter or plural, where applicable.

2.7 Deadlines - The parties agree that the deadlines set out in this Agreement will be strictly enforced.

2.8 Benefit of Agreement - Nothing in this Agreement is intended, nor will be considered, to confer upon any person or legal entity other than the parties and those persons expressly indicated to be entitled to rights or remedies under this Agreement. This Agreement is available for the benefit of, and is binding upon, the heirs, successors, personal legal representatives and permitted assigns of the parties. The Licensor will be considered a third-party beneficiary of any agreement entered into between the Licensee and its employees, agents, suppliers and independent contractors.

2.9 Schedules - The schedules attached to this Agreement are incorporated by reference and are considered to be a part of this Agreement.

3. Grant of License

3.1 Grant of License - Subject to all the terms and conditions of this Agreement, the Licensor grants to the Licensee, and the Licensee accepts, the non-exclusive right and license to use the Marks and the System in the operation by the Licensee of one Licensed Business at the Location. The Licensee is not granted any exclusive or protected territorial rights.

3.2 Conditions - The Licensee agrees to operate its Schooley Mitchell™ Licensed Business using the System at the designated Location in strict compliance with the terms and conditions of this Agreement for the entire term of this Agreement. The rights and privileges granted to the Licensee by the Licensor under this Agreement are applicable only to the single location designated as the Location, are personal in nature, and may not be used elsewhere or at any other location by the Licensee.

3.3 Personal License - The Licensee will not have the right to franchise, sub-franchise, license, or sublicense its rights under this Agreement. The Licensee will not have the right to pledge, assign

or transfer this Agreement or its rights under this Agreement, except as specifically provided for in this Agreement.

3.4 Rights Reserved by Licensor - The Licensor retains the right, among others, in any manner and on any terms and conditions that the Licensor deems advisable, and without granting the Licensee any rights therein:

- a. to own, acquire, establish and/or operate, and license others to establish and operate, a Schooley Mitchell™ Licensed Business at any location;
- b. to own, acquire, establish and/or operate, and license others to establish and operate, businesses under other proprietary marks or other systems, whether such businesses are the same, similar, or different from the Licensed Business, at any location; and
- c. to sell or distribute, at retail or wholesale, directly or indirectly, or license others to sell or distribute, any products or services which bear any proprietary marks, including the Marks, at any location.

4. Term and Renewal

4.1 Initial Term - The term of this Agreement is 10 years commencing on the date of execution of this Agreement by both parties.

4.2 Renewal - The Licensee may renew the license granted under this Agreement for one additional five-year period, subject to the following conditions, all of which must be met prior to renewal.

- a. The Licensee will give to the Licensor written notice of its election to renew this Agreement not less than 12 months prior to the end of the initial term of this Agreement.
- b. At least 6 months prior to the expiration of the initial term of this Agreement, the Licensor will review all aspects of the Licensed Business and give notice of all required modifications to the Licensed Business necessary to comply with the Licensor's then-current standards and image. If the Licensee elects to renew this Agreement, the Licensee will adopt and implement any new methods, programs, modifications and techniques required by the Licensor's notice no later than 3 months prior to expiration of the initial term of this Agreement.
- c. The Licensee will not be in default of any provision of this Agreement or any other agreement between the Licensee and the Licensor and will have substantially complied with all of the terms and conditions of such agreements.
- d. The Licensee (and, if the Licensee is a corporation, its shareholders, directors and officers and, if the Licensee is a partnership, all of its partners) will have satisfied all monetary obligations owed by the Licensee to the Licensor on a timely basis throughout the term of this Agreement.
- e. The Licensee will sign a general release of any and all claims against the Licensor.
- f. At the option of the Licensor, the Licensee will execute the Licensor's then-current form of Franchise License Agreement and related documentation, including personal guarantees which will supersede in all respects this Agreement, and which may differ materially from the terms of this Agreement, including a different fee structure.
- g. The Licensee will pay a renewal fee of \$2,500.

In the event that any of the above conditions for renewal have not been met, the Licensor will have no obligation to renew this Agreement.

5. Opening of the Licensed Business

- 5.1 Opening for Business** - The Licensee agrees to commence the Licensed Business within 120 days of the date of execution of this Agreement by the Licensor. The Licensor may agree to reasonable extensions of the anticipated opening date, provided that any delay in opening is not the result of any act or omission by the Licensee.
- 5.2 Equipment and Supplies** - Prior to the opening of the Licensed Business, the Licensee will furnish the Location with the necessary equipment and supplies to permit the Licensee to commence operating the Licensed Business.

6. Fees

- 6.1 License Fee** - The Licensee will pay to the Licensor a non-recurring and non-refundable license fee of ~~\$68,000~~ **\$73,000**. This fee is payable as follows: a \$2,000 deposit is payable at the time of signing the license application; \$5,000 is payable at the time of signing the license agreement, with the balance payable before the commencement of training. The Licensee acknowledges that the grant of the license to operate the Licensed Business constitutes the consideration for the payment of this License Fee and that the License Fee is fully-earned by the Licensor upon signature of this Agreement.
- 6.2 Royalty Fee** - In return for the ongoing rights and privileges granted to the Licensee under this Agreement, the Licensee agrees to remit a continuing monthly royalty fee to the Licensor equal to 8% of the Gross Sales in each calendar month. The minimum monthly royalty fee remittable under this section for the 7th through 29th months during the initial term of this agreement will be \$200 per month. The minimum monthly royalty fee remittable under this section for the 30th and all subsequent months during the initial term of this agreement will be \$400 per month.
- 6.3 Marketing and Promotion Fund** - The Licensee will remit a continuing monthly advertising and promotion contribution equal to 2% of the Gross Sales in each calendar month. The minimum monthly advertising and promotion contribution remittable under this section for the 7th through 29th months during the initial term of this agreement will be \$50 per month. The minimum monthly advertising and promotion contribution remittable under this section for the 30th and all subsequent months during the initial term of this agreement will be \$100 per month.
- 6.4 Software License Fees** - The Licensee will remit a continuing monthly software license fee of \$120 in respect of the Licensor's proprietary sales, marketing and training software, system access, data storage, email, Pulse, and other programs in each calendar month.
- 6.5 Payment Due Date** - All monthly payments required by this Agreement must be received by the Licensor by direct debit or such other manner as may be designated by the Licensor on or before the 10th day of each month in respect of the preceding calendar month. Any payment not actually received by the Licensor on or before the due date will be considered overdue.
- 6.6 Bank Account Late Opening Fee** - The Licensee must establish a business bank account for the Licensed Business. If the bank account is not established within 30 days after the Licensed Business opens, the Licensee will pay the Licensor a late fee of \$100 each month until the business bank account is open.
- 6.7 Assumed Business Name Registration Late Fee** - The Licensee must register the assumed business name approved by the Licensor in the jurisdiction where the Licensed Business is

located. If the assumed business name is not registered within 30 days after the Licensed Business opens, the Licensee will pay the Licensor a late fee of \$100 each month until the registration is complete.

7. Role of the Licensor

7.1 Consideration for Fees - The License Fee and ongoing Royalty Fees are paid for the non-exclusive license granted by Section 3.1, which includes the use of the Marks and the System and for certain services rendered by the Licensor.

7.2 Provision of Services - The Licensor will offer the Licensee initial and continuing services as it deems necessary or advisable in furthering the Licensee's Licensed Business and the business of the System as a whole and in connection with protecting the Marks and goodwill of the Licensor. Failure of the Licensor to provide any particular service, either initial or continuing, will not excuse the Licensee from paying the License Fee or the ongoing Royalty Fee.

7.3 Pre-Opening Services - The current services offered by the Licensor prior to the opening of the Licensed Business are:

- a. to provide to the Licensee guidelines and specifications for the operation and management of the Licensed Business which guidelines and specifications must be adopted by the Licensee;
- b. to provide an initial training program for the operation of the Licensed Business at a location to be designated by the Licensor. The Licensor will be responsible for the cost of tuition and materials only;
- c. at the option of the Licensor, to designate a standard computerized bookkeeping, reporting and accounting system which must be utilized by the Licensee;
- d. to loan to the Licensee a single copy of the Manual as amended from time to time, which will include standards and specifications for procedures, equipment, supplies, management and operation of the Licensed Business;

7.4 Continuing Services - The current services offered by the Licensor following the opening of the Licensed Business are:

- a. to provide general advisory assistance considered by it to be helpful to the Licensee in the ongoing operation, advertising and promotion of the Licensed Business;
- b. to provide to the Licensee updates, revisions and amendments, if any, to the Manual;
- c. in order to protect and maintain the goodwill of the Marks and the System, Licensor will, at its discretion, continue its efforts to establish and maintain high standards of quality, safety, client satisfaction and service by: (i) conducting, as it considers advisable, inspections of the Licensed Business and its operations; and (ii) upon request and subject to the terms of this Agreement, providing information to the Licensee on the Licensor's standards and specifications;
- d. to periodically coordinate and conduct mandatory and optional seminars, conferences and certain other ongoing continuing education and training programs, meetings or seminars for its network of Licensees as it considers necessary in its discretion;
- e. at the option of the Licensor, to provide proprietary sales and marketing software; and

- f. to be available to provide management consulting services or assistance for the Licensee or groups of Licensees for special projects based upon availability of the Licensor's personnel and upon a mutually acceptable arrangement relating to fees and expenses.

8. Quality, Uniformity and Standards

8.1 Authorized Products and Services - The Licensee will sell only those types, brands and styles of products and services, and all such products and services as may be specified by the Licensor. All products and services to be sold will be purchased from the Licensor or its designated suppliers. The Licensee will comply with the Licensor's requirements concerning the introduction of any new or different products or service for sale by the Licensee.

8.2 Standards of Service - The Licensee and its employees and independent contractors will at all times give prompt, courteous, friendly and efficient service to all clients. The Licensee and its employees and independent contractors will in all dealings with all clients, suppliers and the public adhere to the highest standards of honesty, integrity, good faith, fair dealing and ethical conduct. The Licensee agrees not to deviate from the standards set by the Licensor from time to time for the operation of the Licensed Business including without limitation, any of the following:

- a. strict adherence to use of the products and services authorized from time to time by the Licensor in accordance with Section 8.1;
- b. methods and procedures concerning the correct method of delivering, selling or recommending approved products and services;
- c. the use and display of all Marks;
- d. the use of approved forms of contracts, stationery, presentation forms and styles;
- e. the use of signs, labels, posters, displays, standard formats and similar items;
- f. the identification of the Licensee as a Schooley Mitchell™ Licensee and the owner of the Licensed Business;
- g. the content, style and media of advertising conducted by the Licensee;
- h. the sources, types and brands of all products and services sold or recommended by the Licensee;
- i. the use and honoring of local and national promotional programs authorized by the Licensor; and
- j. attendance by the Licensee at all seminars and meetings with other Licensees.

8.3 Credit Verification - The Licensee authorizes the Licensor to conduct investigations and to make enquiries of such persons as the Licensor deems appropriate concerning the credit standing, character and personal qualifications of the Licensee and the Licensee agrees to the conduct of such investigations and the making of such enquiries by the Licensor and hereby authorizes any bank, trust company, credit agency or other person to release all such information upon request to the Licensor.

8.4 Management of Location - The Licensee or a fully-trained manager who has been approved in writing by the Licensor will devote his, her or its entire and direct time, labor, skill, efforts and attention to the honest, diligent and faithful operation and supervision of the Licensed Business.

- 8.5 Development of Market** - The Licensee will at all times actively promote the products and services offered by the Licensed Business, and will use its best efforts to develop, cultivate, and expand the market for these products and services.
- 8.6 Responsibility for Service** - The Licensee will be solely responsible for the services and results of such services, which are performed under this Agreement, with such responsibility remaining a continuing obligation beyond the termination of this Agreement regardless of the cause of termination.

9. General Obligations of the Licensee

- 9.1 Pre-Opening Requirements** - Before commencing operation of the Licensed Business, the Licensee, at its expense, will comply, to the Licensor's satisfaction, with all of the requirements set out below.
- a. The Licensee will comply with the Licensor's specifications and guidelines for the initial establishment of the Licensed Business, including entry into and maintenance in good standing throughout the term of this Agreement of a license for use of the Licensor's proprietary sales, marketing and training software and programs.
 - b. The Licensee will obtain all federal, provincial, state and local business licenses, permits and certifications required for lawful operation of the Licensed Business on an ongoing basis, and will upon request certify in writing to the Licensor that all such licenses, permits and certifications have been obtained.
 - c. The Licensee, where the Licensee is an individual, or all of the principal shareholders or general partners of the Licensee who are or will be actively involved in the business of the Licensee, any designated full-time manager of the Licensee, and any other employee or independent contractor of the Licensee designated by the Licensor (the "Trainees") will attend and successfully complete the Licensor's training program prior to the opening of the Licensed Business. The initial training program will be conducted at a location designated by the Licensor and for such duration as the Licensor, in its discretion, determines necessary. In most situations, the duration of the training program will be 5 days in person or virtual, but may be longer. The Trainees will be responsible for all meals, travel, lodging or other expenses incurred in attending the Licensor's training program. No compensation of any type will be payable to Trainees. If, in the opinion of the Licensor, the Trainees cannot or do not satisfactorily complete such pre-opening training programs or, in the Licensor's opinion, the Licensee has failed to demonstrate the qualities and abilities which the Licensor deems necessary for the successful operation of the Licensed Business, the Licensor may at its option terminate this Agreement.
- 9.2 Business Development Program** - The Licensee will participate in the Business Development Program administered by the Licensor. The purpose of the Business Development Program is to assist the Licensee with the initial start-up of the Licensed Business. The Business Development Consultant(s) will assist the Licensee with coaching and will generally review the set up and operation of the Licensed Business.
- 9.3 Ongoing Training** - The Licensee will attend and successfully complete, and will cause those managers, employees and independent contractors designated by the Licensor to attend and successfully complete such additional continuing education and training programs as the Licensor may require in writing from time to time. The Licensor reserves the right to charge reasonable tuition and materials fees for these periodic training or retraining programs. The Licensee and/or its managers, employees and independent contractors will be responsible for all other expenses incurred in training, including, without limitation, the costs of meals, entertainment, lodging, travel, and wages. In addition to such ongoing training, the Licensee will attend any annual Schooley

Mitchell™ licensee conference, which event will be held solely in the Licensor's discretion. The Licensee will be responsible for all travel and accommodation expenses associated with attending such annual conference.

- 9.4 Hiring and Training of Employees by the Licensee** - Licensee will have sole authority and control over the day-to-day operations of the Licensed Business and its employees. These people shall be the employees of Licensee and not the employees or agents of Licensor. Licensee shall have sole responsibility to determine who and how many to employ, terms of employment, scheduling employee work hours, how to assign work, and when and how to discipline and terminate its employees. Licensee shall at all times comply with all applicable employment laws. Licensor will not have any duty or obligation to operate the Licensed Business, to direct or supervise Licensee's employees, or to oversee Licensee's employment policies or practices. Licensor also will have no involvement in any employee administrative functions of the Licensed Business, such as handling payroll, providing workers' compensation insurance, providing necessary facilities and safety equipment, or providing tools or materials required for the work, all of which shall be the responsibility of Licensee. Licensee will ensure that its staff attends all mandatory staff development programs presented by the Licensor. The Licensor will be entitled to charge a fee to Licensee for conducting such staff development programs.
- 9.5 Payment of Taxes and Indebtedness** - The Licensee will be absolutely and exclusively responsible and liable for filing all required tax returns and for the prompt payment of all federal, state, provincial and municipal taxes including, but not limited to, individual and corporate income taxes, sales and use taxes and property taxes (referred to as "taxes") and all accounts and other indebtedness of every kind (referred to as "indebtedness") incurred by the Licensee in the conduct of or payable in connection with the operation of the Licensed Business. The Licensor will have no liability for these or any other taxes that arise or result from the Licensed Business or in connection with the Location and the Licensee will indemnify and hold harmless the Licensor for any such taxes that may be assessed or levied against the Licensor arising out of or resulting from the operation of the Licensed Business or in connection with the Location. In the event that any "franchise" or other tax which is based upon the Gross Sales, receipts, sales, business activities or operation of the Licensed Business is imposed upon the Licensor by any taxing authority, then the Licensee will reimburse the Licensor in an amount equal to the amount of such taxes and related costs imposed upon and paid by the Licensor. The Licensee will be notified in writing when the Licensor is entitled to reimbursement for the payment of such taxes and, in that event, the Licensee will pay the Licensor the amount specified in the written notice within 10 days after receipt of the written notice.
- 9.6 Dispute Regarding Taxes or Indebtedness** - In the event of any valid dispute as to liability for taxes assessed or other indebtedness, the Licensee may contest the validity or the amount of the tax or indebtedness in accordance with procedures of the taxing authority or applicable law. In no event will the Licensee permit a tax sale or seizure by levy of execution or similar writ or warrant, or attachment, seizure or execution by a creditor, to occur against the Location or assets of the Licensed Business.
- 9.7 Compliance with Laws** - The Licensee will comply with all federal, state, provincial, and local laws, rules, regulations, policies and guidelines and will obtain any and all permits, certificates or licenses necessary for the full and proper conduct of the Licensed Business in a timely manner, including, without limitation, licenses to do business, business name registrations and sales tax permits. If Licensor provides Licensee forms or practices, Licensee is solely responsible for ensuring that Licensee's forms and practices comply with local laws or other laws applicable to Licensee's business and company. Attached as an exhibit to this Agreement or to our disclosure document may be an SBA Addendum required by the U.S. Small Business Administration ("SBA") that may modify this Agreement, but only to the extent and for such time such requirements are valid, enforceable and applicable. Any SBA Addendum only applies to those franchises in which there is SBA financing and for which it is signed.

- 9.8 Duty to Notify** - The Licensee will notify the Licensor in writing within 3 days of the commencement of any action, suit or proceeding, and of the issuance of any order, writ, injunction, award or decree of any court, agency or other governmental authority, which affects or relates to the operation or financial condition of the Licensed Business. A copy of any such order, writ, injunction, award or decree or of any complaint, claim or defense filed in connection with such action, suit or proceeding will be forwarded to the Licensor within 3 days of the date of receipt to or forwarding by the Licensee, as the case may be. Additionally, any and all client- related complaints will be answered by the Licensee within 5 days after receipt of the complaint. A copy of the answer to any complaint will be forwarded to the Licensor within 3 days of the date that any answer is forwarded to the complaining client.
- 9.9 Materials** - The Licensee will only use advertising materials, business stationery, printed materials and other marketing materials that have been pre-approved by the Licensor.
- 9.10 Inspection of Location** - Upon request from time to time made by the Licensor to the Licensee, the Licensee will provide to the Licensor or its agents or representatives for inspection the records of the Licensed Business, bookkeeping and accounting records, invoices, payroll and employment records, time cards, check (cheque) stubs, bank deposits, receipts, sales tax records and returns, inventory records, income tax records and returns, and other business records.
- 9.11 Use of Business Name** - In connection with its conduct of business as a Schooley Mitchell™ Licensee, the Licensee will use only the Marks or such other business name as the Licensor approves in writing from time to time, and will use no other business name, acronym or pseudonym of any nature or description whatsoever.
- 9.12 Communications Equipment and Payment Systems** - The Licensee acknowledges the importance to the success of the Licensed Business and to maintaining timely communications with the Licensor and all others who may wish to communicate with the Licensee from time to time. For this purpose, the Licensee agrees to obtain and maintain at its sole cost in proper working order at all times, including all necessary repairs, maintenance, replacement and upgrades (to current industry standards) all telephone, facsimile, video, Internet and other hardware, software, service and support that may be stipulated from time to time by the Licensor in the Manual or otherwise communicated to the Licensee. Additionally, Licensee agrees to maintain, at all times, relationships with the payment card issuers or sponsors, check or credit verification services, financial-center services, merchant service providers and electronic-fund transfer systems (together, "Payment Systems Vendors") that Licensor may periodically designate as mandatory. The term "Payment Systems Vendors" includes, among other things, companies that provide services for electronic payment, such as near field communication vendors (for example, "Apple Pay" and "Google Wallet").
- 9.13 Internet Home Page and Restrictions** - It is the intention of the Licensor that it will maintain a central home page on the Internet and the Licensee acknowledges and agrees not to maintain any other domain name, home page or URL on the Internet without the prior written permission of the Licensor.

Licensee may not take part in, author, publish, or otherwise post on any web-based forum or "web-blog"-based publication on the internet in relation to the System, or its operation of a Licensed Business, without Licensor's prior written consent. Licensee is additionally prohibited from taking part in, authoring, publishing, or otherwise posting any of the Marks or information about the System on the Internet without Licensor's prior written consent. Licensor shall have the sole authority to represent the Marks and the System on the internet, and Licensee shall not have any rights to maintain a website or other Internet presence relating to the Marks or the System without the prior written consent of Licensor.

Licensor's prior written consent must also be obtained in relation to Licensee's social media and networking exposure, advertising, and marketing. Without limiting the generality of the previous

statement, Licensee shall neither keep nor maintain, in connection with the Licensed Business, Twitter or Instagram accounts, Facebook pages, LinkedIn accounts, or other social media accounts except within the parameters of the social media policy of Licensor as may be developed and amended from time to time, or without the prior written consent of Licensor.

Licensor explicitly reserves the right to develop, at its sole discretion, applications, programs, or location-based mobile platforms for mobile phones, mobile devices and computers in relation to the System, and Licensee shall not develop, publish, or distribute, for a fee or otherwise, any such applications, programs, or location-based mobile platforms in connection with its operation of the Licensed Business, or in connection with the System.

- 9.14 Confidential Information** - Neither the Licensee, (whether the Licensee is an individual, corporation or partnership) nor any of its officers, directors, shareholders, partners, employees, independent contractors or agents, as the case may be, will, during or after the term of this Agreement, communicate, divulge, or use for the benefit of any other person, persons, partnership, association or corporation any confidential information, knowledge, or know-how concerning the methods of operation of the Licensed Business which may be communicated to the Licensee, or of which the Licensee may have knowledge, by virtue of the Licensee's operation under the terms of this Agreement. The Licensee will divulge confidential information to its employees and independent contractors on a "need to know" basis only. Any and all information, knowledge and know-how relating to the System including, without limitation, drawings, materials, equipment, supplier lists, client lists, and other data, which the Licensor designates as confidential, will be considered confidential for purposes of this Agreement.

Nothing in this agreement prohibits you from reporting to any governmental authority information concerning possible violations of law or regulation and you may disclose trade secret information to a governmental official or to an attorney and use it in certain court proceedings without fear of prosecution or liability, provided you do so consistent with 18 U.S.C. 1833. This provision shall not be construed as altering your status as an independent contractor or any other provision of Section 20.1.

- 9.15 Non-Solicitation, Non-Disclosure and Non-Competition** - The Licensee acknowledges and agrees that in his capacity as a licensee of the System, he will obtain specific knowledge of affairs of the Licensor which is confidential, including valuable specialized training and confidential and other information regarding the business, customer information, customer lists and other records, promotional, sales, marketing and operational methods and techniques of the Licensor and the System, all of which is the property of the Licensor (and hereinafter called the "Confidential Property"). All data (including, but not limited to Confidential Information) that Licensee collects, creates, provides or otherwise develops is (and will be) owned exclusively by Licensor and Licensor will have the right to use such data in any manner that Licensor deems appropriate without compensation to Licensee. Copies and/or originals of such data must be provided to Licensor upon request. Licensor hereby licenses use of such data back to Licensee, at no additional cost, solely for the term of this Agreement and solely for Licensee's use in connection with the Licensed Business.

a. Non-Disclosure

The Licensee agrees that he will not, during the term of this Agreement or at any time thereafter, disclose or divulge the Confidential Property of the Licensor to any person, firm or corporation and will not use the Confidential Property for his own purposes or for any purposes other than the purposes of the Licensor.

b. Non-Solicitation

The Licensee will not, without the prior written consent of the Licensor, at any time during the term of this agreement or for a period of 2 years following the date of expiration or termination of the

agreement, solicit, interfere with or endeavor to entice away from the Licensor any customer, client or any person, firm or corporation in the habit of dealing with the Licensor or attempt to direct any customer away from the Licensor directly or indirectly.

c. Non-Competition

The Licensee will not, without the prior written consent of the Licensor, at any time during the term of this agreement or for a period of 2 years following the date of expiration or termination of the agreement have a financial interest in any other company, lend money to, become a shareholder, partner, director, officer, manager, employee, advisor, consultant, lender, guarantor or agent for any other person, firm or corporation which competes with the System within:

- i. North America;
- ii. The country in which the Licensed Business is located;
- iii. The state or province in which the Licensed Business is located; or
- iv. Within 100 miles of the Location;

unless such covenant is determined to be invalid or unenforceable, in which event the covenant will apply to the next lesser of the geographic areas set out above, and so on.

9.16 Acknowledgement of Reasonableness - The Licensee confirms that all restrictions of the non-competition covenant set out above are reasonable and valid, and that the Licensor has been induced to enter into this Agreement in reliance upon this covenant, and upon the Licensee's promise not to contest the enforceability of the non-competition provisions of this Agreement (and all defenses to the strict enforcement thereof are hereby waived by the Licensee).

9.17 Organizational Documents - If the Licensee is a corporation, then copies of the Licensee's organizational documents, including the resolutions of the Board of Directors authorizing entry into this Agreement, will be promptly furnished to the Licensor on request. The Licensee's organizational documents will restrict the business that the corporation may carry on to the operation of a Schooley Mitchell™ licensed business.

9.18 Transfer and Issuance of Securities - If the Licensee is a corporation, then the Licensee will maintain stop transfer instructions against the transfer of any of its securities with voting rights, and all of its securities will bear on their face the following printed legend:

"The transfer of the securities represented by this certificate is subject to the terms and conditions of a Franchise License Agreement with [the corporation designated as Licensor on Schedule 1 of this Agreement]. Reference is made to the provisions of that Franchise License Agreement and to the organizational documents of this Corporation."

9.19 Use of Name, etc. - The Licensee agrees to give the Licensor and those acting under its authority the right to reasonably and fairly use their name, photograph or biographical material in any publication, circular or advertisement related to the business of the Licensor or Licensee, in any place for an unlimited period, without compensation.

9.20 Other Obligations - The Licensee will comply with all other obligations set forth in this Agreement, in the Manual or otherwise.

10. Trade Marks, Trade Names and/or Service Marks

10.1 Grant of License - The Licensor grants the Licensee a non-exclusive license to use the Marks in connection with the operation of its Licensed Business at the Location.

10.2 Conditions for Use - With respect to the Licensee's use of the Marks pursuant to the license granted under this Agreement, the Licensee agrees to comply with all of the conditions of use set out below.

- a. The Licensee will use only the Marks designated by the Licensor and will use them only in the manner required or authorized and permitted by the Licensor.
- b. The Licensee will use the Marks only in connection with the license to operate the Licensed Business granted under this Agreement.
- c. During the term and any renewal of this Agreement, the Licensee will identify itself as a licensee and not the owner of the Marks and will make any necessary filings under federal, state or provincial law and execute any documents considered necessary by the Licensor for protection of the Marks to reflect such status. In addition, the Licensee will identify itself as a licensee of the Marks on all invoices, checks (cheques), order forms, receipts, business stationery and contracts, as well as the display of a notice in such form and content and at such conspicuous locations at the premises of the Licensed Business as the Licensor may designate in writing.
- d. The Licensee's right to use the Marks is limited to such uses as are authorized under this Agreement or in the Manual, and any unauthorized use of the Marks will constitute an infringement of the Licensor's rights and is grounds for termination of this Agreement.
- e. The Licensee will not use the Marks to incur or secure any obligation or indebtedness.
- f. The Licensee will not use the Marks or any part of them as part of its corporate or other legal name.

10.3 Notice of Litigation - The Licensee will notify the Licensor promptly of any claims or charges or any infringement or threatened infringement or piracy of any of the Marks, of any actual or intended common law passing off by reason of imitation or otherwise, as well as any other information that the Licensee may have of any suspected infringement of the Marks. The Licensee will take no action with regard to such matters without the prior written approval of the Licensor, but will cooperate fully with the Licensor in any such action. All decisions regarding action involving the protection and defense of the Marks will be solely in the discretion of the Licensor.

10.4 Acknowledgement - The Licensee expressly understands and acknowledges each of the matters set out below.

- a. The Licensor is the owner of the Marks and all goodwill associated with and symbolized by them.
- b. The Marks are valid and serve to identify the System and those who are licensed to operate a Licensed Business in accordance with the System.
- c. The Licensee will not directly or indirectly contest the validity or the ownership of the Marks.

- d. The Licensee's use of the Marks pursuant to this Agreement does not give the Licensee any ownership interest or other interest in or to the Marks.
- e. Any and all goodwill arising from the Licensee's use of the Marks at the Licensed Business in accordance with the System will accrue solely and exclusively to the Licensor's benefit, and upon expiration or termination of this Agreement, no monetary amount will be paid or attributable to any goodwill associated with the Licensee's use of the System or the Marks.
- f. The license to use the Marks granted under this Agreement to the Licensee is non-exclusive, and the Licensor may:
 - i. itself use, and grant licenses to others to use, the Marks and the System;
 - ii. establish, develop, license and franchise other systems, different from the System licensed to the Licensee in this Agreement, without offering or providing the Licensee any rights in, to or under such other systems; and
 - iii. do anything that it is not prohibited from doing within this Agreement or by law.
- g. Licensor may from time to time, add to, amend, modify, delete or enhance any portion of the System (including any of the Licensed Marks) as may be necessary in Licensor's discretion to change, maintain or enhance the System trade names or the reputation, efficiency, competitiveness and/or quality of the System, or to adapt it to new conditions, materials or technology, or to better serve the public. Licensee, at its expense, will fully comply with all such additions or modifications reasonably designated as applicable to then existing Licensees similarly situated.
- h. The Licensor will have no liability to the Licensee for any senior users, which may claim rights to the Marks.
- i. The Licensee will not register or attempt to register the Marks in the Licensee's name or that of any other person, firm, entity or corporation. The prohibition in this section will not prevent or inhibit the Licensee from complying with any legislation requiring registration of a business, trade or fictitious name of the Licensee or the Licensed Business.

11. Manual

- 11.1 Compliance with Manual** - In order to protect the reputation and goodwill of the Licensor and to maintain uniform standards of operation under the Marks, the Licensee will conduct its business in strict compliance with the Manual including all amendments and additions. One copy of the Manual will be provided to the Licensee on loan from the Licensor for the term of this Agreement.
- 11.2 Confidentiality of Manual** - The Licensee will at all times treat as confidential and require its directors, officers, shareholders, employees, independent contractors and agents, as the case may be, to treat as confidential the Manual, and will use all reasonable efforts to maintain such information as secret and confidential. The Licensee will not at any time, without the Licensor's prior written consent, copy, duplicate, record or otherwise reproduce the Manual, in whole or in part, nor otherwise make it available to any unauthorized person.
- 11.3 Licensor's Property** - The Manual and other training materials on loan from the Licensor will at all times remain the property of the Licensor. Upon the expiration or termination of this Agreement, the Licensee will immediately return the Manual to the Licensor.

- 11.4 Revisions** - The Licensor may from time to time revise the contents of the Manual (which revisions may be transmitted via email or posted on a System Intranet site) and the Licensee agrees to comply with each new or changed standard. The Licensee will at all times ensure that the Manual loaned to the Licensee is kept current and up-to-date, and in the event of any dispute as to the contents of the Manual, the contents of the master copy of the Manual maintained by the Licensor at the Licensor's home office will be determinative.

12. Accounting and Reporting

- 12.1 On-line Access** - The Licensee agrees that the computerized bookkeeping, reporting and accounting system to be implemented and maintained by the Licensee under this Agreement may include on-line access (electronic data interchange) hardware and software that will permit the Licensor to access all of the Licensee's computer-based business financial information, and to read, download and copy any and all such information as may be required by the Licensor from time to time in accordance with this Agreement. The Licensee agrees to provide such access on a free and uninterrupted basis, to maintain all of its computerized records in an accurate, complete and absolutely current basis, and to comply with all directives of the Licensor as to the confirmation of all such data, software and hardware. In addition to the above, and in addition to the other requirements of this Agreement to provide Licensor with various information and reports, Licensee agrees to provide Licensor with the information that Licensor reasonably requires concerning Licensee's compliance with respect to data and cybersecurity requirements.
- 12.2 Maintenance of Records** - During the term of this Agreement, the Licensee will maintain and preserve, for at least 5 years from the dates of their preparation, full, complete and accurate books, records and accounts in accordance with generally accepted accounting principles and in the form and manner designated by the Licensor from time to time in the Manual or otherwise in writing.
- 12.3 Failure to Maintain Proper Records** - If the Licensee fails to keep proper business records or is unable to produce complete or proper business records as required by this Agreement for any period and the Licensor suspects that the Gross Sales of the Licensed Business as reported to the Licensor have been understated for such period, the Licensor will be entitled to estimate the Gross Sales of the Licensed Business for such period based on its experience with other Licensees and such estimate will be deemed to be accurate and will be used for purposes of calculating the fees payable to the Licensor under this Agreement unless and until the Licensee produces the required records in a complete and proper form.
- 12.4 Reports and Financial Information** - The Licensee will furnish the Licensor such reports as the Licensor may reasonably require from time to time. Without limiting the generality of the foregoing, the Licensee will furnish to the Licensor the following reports:
- a. by the 4th day of each calendar month, a monthly sales report, in the form from time to time prescribed by the Licensor, which will include;
 - i. a report of Gross Sales for the preceding calendar month, and signed and verified by the Licensee, together with copies of such other information and supporting records as the Licensor may require from time to time;
 - ii. a variance report comparing actual revenues and expenses for the preceding month with the budgeted revenues and expenses as disclosed by the Licensee in its business plan;
 - iii. a billings and collections report; and

- iv. the number of enrolments of new clients to the Licensed Business, all in the preceding month; and
- b. by the 90th day after the expiration of each fiscal year of the Licensed Business, in a form approved by the Licensors:
 - i. a statement of profit and loss (income statement), a balance sheet, and a statement of changes in financial position for that fiscal year prepared by a Certified Public Accountant in accordance with Generally Accepted Accounting Principles as defined by the American Institute of Certified Public Accountants, in the case of a Licensed Business located in the United States, or by a Chartered Professional Accountant in accordance with Generally Accepted Accounting Principles as defined by the Canadian Institute of Certified Chartered Professional Accountants, in the case of a Licensed Business located in Canada, certified to be true and correct by the Licensee, and
 - ii. a cash flow statement, business plan and marketing plan setting out the Licensee's budgeted monthly revenue and expenditures for a 12 month period for the upcoming year;
- c. any other reports, records and documents required to be maintained by the Licensee pursuant to this Agreement.

Licensors reserves the right to disclose data derived from all financial and accounting reports received from Licensee, without identifying Licensee (except to the extent identification of Licensee is required by law), including without limitation in Licensors's franchise disclosure document.

12.5 Additional Information - The Licensee will also submit to the Licensors, for review or auditing, such other forms, reports, records, information and data as the Licensors may designate, in the form and at the time required by the Licensors, upon request and as specified from time to time in the Manual or otherwise in writing.

12.6 Enquiry by the Licensors - The Licensee authorizes the Licensors or its nominee to make enquiries of the Licensee's bankers, suppliers, trade creditors, and clients as to their dealings with the Licensee.

12.7 Inspection - The Licensors or its designated agents will have the right at all times to examine the books, records, receipts, and tax returns and any other financial records and reports of the Licensee. The Licensors's right of examination will include the right to remove all such books, records, etc. for the purpose of photocopying, provided that any such books, records etc. so removed will be returned promptly to the Licensee. The Licensors will also have the right, at any time to conduct an audit of the books of the Licensee. The cost of such inspection and/ or audit will be paid by the Licensors, except that if an inspection and/or audit discloses an understatement of Gross Sales of 10% or more, the Licensee will reimburse the Licensors for any and all costs and expenses connected with the inspection and/or audit (including, without limitation, reasonable accounting and legal fees). If an inspection and/or audit should reveal that Gross Sales have been understated in any report to the Licensors then the Licensee will, in addition, immediately pay to the Licensors all amounts payable under this Agreement in respect of such under-reported Gross Sales upon demand, in addition to interest from the date such amount was due until paid, at the Interest Rate. Remedies under this section will be in addition to any other remedies that the Licensors may have.

13. Advertising

- 13.1 Advertising** - Recognizing the value of advertising, and the importance of the standardization of advertising programs to the furtherance of the goodwill and public image of the System, the Licensee agrees to the terms of this article.
- 13.2 Submission and Approval of Advertising** - All advertising by the Licensee in any medium will be conducted in a dignified manner and will conform to the standards and requirements established from time to time by the Licensor. The Licensee will submit to the Licensor, for its prior approval (except with respect to prices to be charged), samples of all advertising and promotional plans and materials that the Licensee desires to use and that have not been prepared or previously approved by the Licensor. If written disapproval of the proposed advertisement is not received by the Licensee within 30 days from the date of receipt by the Licensor of the materials, the Licensor will be considered to have given the required approval.
- 13.3 Restrictions on Advertising** - Notwithstanding the above, the Licensee may not, without the prior written consent of Licensor, take part in, or promote the Licensed Business through group-buying websites, without the prior written consent of the Licensor.
- 13.5 Marketing and Promotion Fund** - The Licensor has the right to maintain and administer a Marketing and Promotion Fund (the "Fund"). The Licensee is required to remit to the Licensor for contribution to the Fund a non-refundable monthly contribution in the amount set out in Section 6.3, for the preceding month. The Licensee understands and acknowledges that it may not benefit directly or in proportion to its contribution to the Fund from the development of advertising, marketing and public relations programs and materials. It is understood that licensees will require different amounts of assistance from time to time and such assistance is not intended to be allotted equally among licensees. The Licensor reserves the right to make any determination as to the manner and extent of necessary support for each specific licensee.
- 13.6 Use of Funds by Licensor -**
- a. The Licensor shall direct all advertising and marketing programs financed by the Fund, with sole discretion over the creative concepts, materials and endorsements used therein, geographic, market and media placement and allocation, including social media, and the administration thereof. The Licensee agrees that the Fund may be used for the creation, production and placement of advertising, marketing, promotions, and branding initiatives, including without limitation: agency costs and commissions; the design, creation and production of video, audio, and written advertisements, including direct mail, radio, social media, and other media advertising; market research and development and marketing analytics; licensee individual or group advertising or marketing; local, regional, national, and international marketing; multi-area marketing programs including development and maintenance of any internet, mobile, or e-commerce programs; administration of marketing and the Fund (including accounting, collection, legal, and other direct and indirect costs); miscellaneous marketing; and related expenses.
 - b. The Fund shall be accounted for separately from Licensor's other funds and shall not be used to defray any of the Licensor's general operating expenses; provided, however, that the Fund may be used to compensate the Licensor and its affiliates for their activities related to the administration of the Fund and its marketing programs (including, without limitation, conducting market research, incurring related accounting and legal expenses, preparing material, and collecting and accounting for the Fund), including covering the related portion of salaries of marketing and other personnel supporting public relations, market research, brand recognition and other advertising and marketing activities.

- c. The Fund is not a trust fund, and the Licensor does not owe the Licensee a fiduciary duty with respect to the maintenance, direction or administration of the Fund. Except as expressly provided in this Agreement, the Licensor assumes no other direct or indirect liability or obligation to the Licensee with respect to the maintenance, direction or administration of the Fund. It is understood and agreed that the Licensor will allocate funds as it considers appropriate, provided that the Licensor will from time to time receive and consider the input of Licensees of the System, or of any advisory board of the Fund that may be established by the Licensor from time to time. Upon the reasonable request of the Licensee, the Licensor will make available to the Licensee, no later than 120 days after the end of each fiscal year, an unaudited financial statement which indicates how the Fund has been spent during the prior fiscal year.

13.7 Termination of Fund - Although the Fund is intended to be of perpetual duration, the Licensor reserves the right to terminate the Fund, in its discretion. The Fund will not be terminated, however, until all monies in the Fund have been spent for advertising and/or promotional purposes.

13.8 Administration of Fund - The Licensor may establish such policies and procedures for the administration of the Fund as the Licensor, in its discretion, may consider necessary and appropriate.

14. Insurance

14.1 Participation in Insurance Program - The Licensee will participate in the Licensor's group insurance program for Licensees prior to providing the services licensed under this Agreement, if a group insurance program exists, and will maintain same during the term of this Agreement and any renewals thereof. The cost of participating in such insurance program will be borne solely by the Licensee. The insurance policy or policies obtained under such insurance program will protect the Licensee and the Licensor, their officers, directors, partners, employees and independent contractors against certain losses, liabilities and expenses arising or occurring upon or in connection with the Licensed Business. Licensee shall additionally be required to obtain sufficient insurance to cover data theft and cybersecurity coverage, at an amount set out by Licensor.

The Licensor may from time to time reasonably determine and increase the minimum insurance limits and require different or additional kinds of insurance to reflect changes in insurance standards, normal business practices, higher court awards and other relevant considerations.

14.2 Licensor's Option to Obtain Insurance - Should the Licensee, for any reason, fail to obtain or maintain the insurance required by this Agreement, as revised from time to time by the Manual or otherwise in writing, the Licensor will have the right, at its option, to obtain such insurance and to charge that expense to the Licensee, which charges, together with an administrative fee for the Licensor's expenses in so acting equal to 15% of the total premium cost, will be payable by the Licensee immediately upon notice.

14.3 Licensee to Report Claims - The Licensee will promptly report all claims or potential claims against the Licensee, the Licensor or the Licensed Business to its insurer and the Licensor.

15. Transfer of Interest

15.1 Transfer by the Licensor - The Licensor will have the right to change its ownership or form and/or assign all or any part of its rights or obligations under this Agreement or any other agreement to any person or legal entity without restriction.

15.2 Transfer by the Licensee - The Licensee understands and acknowledges that the rights and duties set out in this Agreement are personal to the Licensee (or its shareholders, partners, members or owners, if the Licensee is a corporation, partnership, or limited liability company, or other business entity), and that the Licenser has entered into this Agreement in reliance on individual or collective character, business skill, aptitude, attitude and financial capacity of the Licensee (or of its shareholders, partners, members or owners). Accordingly, neither this Agreement nor any legal or beneficial interest in part or all of the ownership of the Licensee, in the Licensed Business or any of the assets employed by or in connection with the Licensed Business may be sold, assigned, transferred, conveyed, given away, pledged, mortgaged, hypothecated or otherwise encumbered without the prior written consent of the Licenser. Any purported assignment or transfer, by operation of law or otherwise, which does not have the prior written consent of the Licenser, will be null and void and will constitute a material breach of this Agreement for which the Licenser may terminate this Agreement without opportunity to cure. Any purported assignment or transfer, by operation of law or otherwise, to an existing Franchise Candidate of the Licenser, or to an existing Franchise Candidate of any of the Licenser's Franchise Development staff or subcontractors, will be null and void and will constitute a material breach of this Agreement for which the Licenser may terminate this Agreement without opportunity to cure.

15.3 Pre-Conditions to Transfer - The Licenser will not unreasonably withhold its consent to a transfer of any interest of the Licensee in the Licensed Business. Prior to the proposed transfer, the Licensee must fulfill the terms of the Licenser's transfer policy in effect at the time of transfer. The Licenser may, in its discretion, as a part of its transfer policy require that the conditions set out below be satisfied.

- a. If the transferee entity is to be a corporation, then it will be a newly organized corporation and copies of all organizational documents, including any shareholder agreement, will be delivered to the Licenser. The organizational documents will restrict the business that the corporation may carry on to the operation of a Schooley Mitchell™ licensed business.
- b. All obligations, monetary or otherwise, of the Licensee or of the principals of the Licensee to the Licenser, affiliates and suppliers of the Licenser will have been satisfied in full.
- c. The transferee will enter into a written agreement, under seal, and in a form satisfactory to the Licenser, assuming and agreeing to discharge all of the Licensee's obligations under this Agreement.
- d. The Licensee will not be in default of any provision of this Agreement or any other agreement between the Licenser and the Licensee.
- e. The Licensee will sign a general release of any and all claims against the Licenser.
- f. The transferee and its principals will demonstrate to the Licenser's satisfaction: that they meet the Licenser's managerial and business standards; possess a good moral character, business reputation, and credit rating; have the aptitude and ability to conduct the Licensed Business (as may be evidenced by prior related business experience or otherwise); and have adequate financial resources and capital to operate the Licensed Business.
- g. The transferee will execute (and/or, upon the Licenser's request, cause all interested parties to execute) such then-current standard form Franchise License Agreement and other supporting documents as the Licenser may require for the Licensed Business, which will supersede in all respects this Agreement, and which may differ materially from the terms of this Agreement, including a different fee structure.

- h. At the transferee's expense and upon such other terms and conditions as the Licensor may reasonably require, the Licensor may require, at the Licensor's sole discretion, the transferee, the transferee's managers, directors, officers, shareholders, partners, employees and independent contractors to complete the training course then in effect for Licensees in the same manner and upon the same terms as the initial training.
- i. If the transferee is a corporation then the shareholders, directors and officers of the transferee will provide their personal guarantee of all of the Licensee's obligations under this Agreement and any other agreement between the Licensor and the Licensee.
- j. Prior to the granting of approval for the transfer of the Licensee's interest in this Agreement, the Licensor will be paid in full its transfer, training and processing fees, which will be non-refundable. The fee payable under this section will be equal to the greater of (i) 5% of the gross sales price of the Licensed Business or (ii) \$5,000.
- k. Regardless of any transfer by the Licensee in accordance with this article, the Licensee and any guarantor of the Licensee's obligations under this Agreement will remain bound by all of the terms and conditions of this Agreement and any such guarantee.

15.4 Transfer to Closely Held Corporation - If the Licensee is an individual, the Licensee may with the prior written consent of the Licensor, which consent will not be unreasonably withheld, transfer his license to a corporation, provided that all of the other preconditions to transfer set out in Section 15.3 are fully complied with except for Section 15.3 j., and provided that the additional conditions set out below are satisfied.

- a. The person signing this Agreement as Licensee will continue to be the legal and beneficial owner of 51% or more of the outstanding voting shares of the transferee corporation. Only the spouse and the adult children of the Licensee may own the balance of the shares of the transferee corporation.
- b. The person signing this Agreement as Licensee will remain as a director and officer of the transferee corporation.

15.5 Transfer Upon Death or Incapacity - Subject to Sections 15.6 and 19.6, upon the death or deemed Incapacity of any person with any interest in the Licensed Business or in the Licensee or upon the dissolution or winding-up of a Licensee that is a partnership or corporation, the executor, administrator, personal representative or trustee of such person or entity will transfer his or its interest to a third party approved by the Licensor within 6 months of the death or deemed Incapacity. Such transfers, including without limitation, transfers by devise or inheritance, will be subject to the same conditions as any transfer between living persons.

15.6 Licensor's Right of First Refusal Upon Death or Incapacity - Upon the death or incapacity of the Licensee, the Licensee or any party holding any interest in the Licensee or in the Licensed Business (referred to in this section as the "Transferor") and who desires to accept any valid arm's length offer from a third party to transfer its interest in the Licensee, the Licensed Business or any assets of the Licensee or the Licensed Business (referred to in this section as the "Assets to be Transferred") will give notice of the offer (referred to in this section as the "Offer") to the Licensor, along with a complete copy of the Offer, a copy of the Licensee's most current financial statements, the Licensor's standard license application form completed by the proposed transferee, and a \$500 non-refundable payment for considering the request for the transfer (this payment will be applied toward the amount payable under Section 15.3 j. in the event that the Licensor does not exercise its right of first refusal provided by this section). The Licensor will then have the option, exercisable within 5 business days after receipt of all such material, to send written notice to the Transferor that the Licensor or its nominee intends to transfer the Transferor's interest in the Assets to be Transferred on the same terms and conditions set out in the Offer. Any change in the terms of the Offer prior to closing will constitute a new offer subject to the same

rights of first refusal by the Licensor or its nominee as in the case of an initial offer. Failure of the Licensor to exercise the option afforded by this section will not constitute a waiver of any other provision of this Agreement. In the event that the Licensor does not exercise its right of first refusal under this section, then the Transferor may sell its interest in the Assets to be transferred, provided that the sale is completed within 90 days from the last day on which the Licensor could have exercised its right of first refusal. If the proposed sale is not completed within the said 90 day period, then the Licensor's right of first refusal under this section will revive automatically and continue in full force. In the event that the Licensor exercises its first right of refusal in accordance with this section, the amount of the transfer price payable will be reduced by the amount of any commission or fee that would otherwise have been payable to any broker, agent or other intermediary in connection with the sale of the Assets to be Transferred to the proposed transferee. Notwithstanding anything to the contrary in the Offer, where the terms of transfer of the Assets to be Transferred include any financing terms, the Licensor will have the option to pay the entire consideration in cash on closing; and, the Licensor may advance the closing date to any date prior to the closing date stipulated in the Offer.

15.7 Non-Waiver of Claims - The Licensor's consent to a transfer of any interest in the Licensed Business will not constitute a waiver of any claims it may have against the transferring party, nor will it be considered a waiver of the Licensor's right to demand exact compliance with any term of this Agreement by the transferee.

15.8 Reasonableness - The Licensee acknowledges and agrees that each of the conditions of transfer set out in this article which must be met by the Licensee and the transferee are necessary and reasonable to assure full performance of the Licensee and Transferee's obligations under this Agreement.

16. Changes and Modifications

16.1 Licensor's Right to Modify System, etc. - The Licensor reserves and will have the right to make changes in the Manual, the System, and the Marks at any time and without prior notice to the Licensee. The Licensee will promptly alter any signs, products, business materials, services provided, methods of operation or related items, at its cost and expense, upon receipt of written notice of such change or modification in order to conform with the Licensor's revised specifications. In the event that any improvement or addition to the Manual, the System, or the Marks is developed by the Licensee, then the Licensee grants to the Licensor an irrevocable, world-wide, exclusive, royalty-free license, with the right to sub-license such improvement or addition.

16.2 Scope of Change or Modification - The Licensee understands and agrees that due to changes in competitive circumstances, presently unforeseen changes in the needs of clients, and/or presently unforeseen technological innovations, the Licensor's System must not remain static, in order that it best serve the interests of the Licensor, all Licensees and the System. Accordingly, the Licensee expressly understands and agrees that the Licensor may from time to time change the components of the System, including but not limited to: altering the products, programs, services, methods, standards, forms, policies and procedures of that System; adding to, deleting from or modifying the programs, products and services that the Licensed Business is authorized to offer; and changing, improving or modifying the Marks. The Licensee agrees to adopt and abide by all such modifications, changes, additions, deletions and alterations at its sole expense and that said changes to the System may include, but are not limited to re-branding, de-branding, and the introduction of new programs, standards and procedures. Additionally, in order to provide for inevitable but unpredictable changes to technological needs and opportunities, Licensee specifically agrees that Licensor will have the right to establish in writing, reasonable new standards for the implementation of technology in the System, and Licensee agrees to comply with those reasonable new standards that Licensor establishes.

17. Default and Termination

17.1 Termination Prior to Opening - The Licensor will have the right to terminate this Agreement effective upon delivery to the Licensee of written notice of termination, upon the occurrence of any of the events listed below:

- a. The Licensee fails to obtain or make application for all federal, state, provincial or local licenses, permits and certifications required by the Licensor before commencing operation of the Licensed Business.
- b. The Licensee fails to commence to operate the Licensed Business as required in Section 5.1.
- c. The Licensor determines that the Licensee and/or other designate has not satisfactorily completed the pre-opening training programs to its satisfaction pursuant to Section 9.1.c or that the Licensee has not demonstrated the qualities and abilities necessary for the successful operation of the Licensed Business. In the event that the Licensor terminates this Agreement pursuant to this Section, then an amount equal to but not exceeding 90% of the License Fee paid by the Licensee will be refunded to the Licensee.
- d. Any condition included in this Agreement or any Schedule, whether for the benefit of the Licensee or the Licensor, is not satisfied within 30 days of the date of execution of this Agreement (or such longer period as may be fixed in writing by the Licensor).

17.2 Default with No Opportunity to Cure - The Licensee will be considered to be in default and the Licensor may, at its option, terminate this Agreement without affording the Licensee any opportunity to cure the default, effective immediately, upon the occurrence of any of the events listed below.

- a. The Licensee or any officer, shareholder, director, partner or key employee is convicted of a criminal offence or any other crime or offence that is reasonably likely, in the opinion of the Licensor, to adversely affect the System, the Marks, the goodwill associated with them, or the Licensor's interest in them.
- b. The Licensee or any officer, shareholder, director, partner or key employee discloses or divulges the contents of the Manual or other trade secrets or confidential information provided to the Licensee by the Licensor.
- c. An approved transfer is not completed within the designated time following the death or Incapacity of any person with any interest in the Licensed Business or in the Licensee or upon the dissolution of a Licensee that is a partnership or corporation, with a person approved by the Licensor.
- d. An order is made or resolution passed for the winding up, dissolution or liquidation of the Licensee.
- e. Any execution, seizure, attachment or similar process is issued against the Licensee or any creditor of the Licensee takes any action or proceeding whereby the business premises of the Licensed Business or any of the fixtures, furnishings or property on those premises is taken or seized, unless such execution, attachment or seizure is set aside, discharged or abandoned within 30 days after its commencement.

- f. The Licensee or any of its employees, partners, independent contractors or agents performs services for clients of the Licensed Business without having received all training from time to time required by the Licensor.
- g. The Licensee fails to follow all rules and policies in force from time to time regarding non-solicitation of clients listed on the System register.
- h. The Licensee receives any form of kickback, rebate, residual, commission or incentive from any supplier of telecommunication, merchant services, small package shipping, waste management, electronic logging devices, e-signature software, utility, fuel, software as a service, or storage products or services, or any other products or services subject to the cost reduction consulting services of the Licensor or Licensee.
- i. The Licensee becomes insolvent or makes a general assignment for the benefit of creditors, or if an assignment in bankruptcy is filed by the Licensee or a petition is filed against and consented to by the Licensee, or if the Licensee becomes a bankrupt, or proceedings for the appointment of a receiver or receiver/manager or other custodian (permanent or temporary) of the Licensee or of the Licensed Business or any portion of the Licensed Business is appointed by any court or creditor of the Licensee or the Licensed Business or if proceedings for a proposal to the creditors of the Licensee or the Licensed Business under any federal, state or provincial or foreign law should be instituted by or against the Licensee.
- j. The Licensee abandons, surrenders or fails to carry on normal business operations for 90 or more days in any calendar year, excluding public holidays except where appropriate arrangements have been made for the on-going management of the Licensed Business, which arrangements have been pre-approved in writing by the Licensor.
- k. Any legal or beneficial interest in this Agreement, the Licensee, or any assets of the Licensed Business is or are transferred without full compliance with the requirements of this Agreement.
- l. The Licensee purports to transfer any rights or obligations under this Agreement to any third party without the Licensor's prior written consent, or otherwise contrary to the terms of this Agreement.
- m. The Licensee knowingly maintains false books or records or submits any false statements, applications or reports to the Licensor.
- n. The Licensee engages in conduct that constitutes a misrepresentation or a deceptive or unlawful act or practice in connection with its sale of the services and products offered by the Licensed Business.
- o. Any other Franchise License Agreement issued to the Licensee or any principal of the Licensee, whether or not issued pursuant to this Agreement, is terminated for any reason
- p. The Licensee submits at any time during the term of this Agreement a report, financial statement, tax return, schedule or other information or supporting record which understates Gross Sales for any period by more than 10%.
- q. The Licensee submits any report, financial statement, tax return, schedule or other information or supporting records required under this Agreement, more than 15 days after the date for delivery as required on 3 or more occasions during the term of this Agreement.

- r. The Licensee receives three or more notices of default under this Agreement within a 24 month period during the term of this Agreement.
- s. The Licensee or any principal of the Licensee fails, refuses or neglects to pay any monies owing to the Licensor or its affiliates or suppliers when due, within 15 days after receiving written notice from the Licensor to cure the default.

17.3 Default With Thirty-Day Opportunity - The Licensee will have thirty (30) days after its receipt from the Licensor of a written notice of termination to remedy any default described in this section and provide evidence of compliance to the Licensor. If any such default is not cured within that time, this Agreement, at the Licensor's option, will terminate without further notice to the Licensee effective immediately upon the expiration of the 30 day period. The Licensee will be in default for any failure to comply substantially with any of the requirements imposed by this Agreement, as it may from time to time be supplemented by updates to the Manual, or for any failure to carry out the terms of this Agreement in good faith. Such defaults will include, without limitation, the occurrence of any of the events listed below.

- a. Any agent, employee or independent contractor of the Licensee is convicted of a criminal offence or any other crime or offence that is reasonably likely, in the opinion of the Licensor, to adversely affect the System, the Marks, the goodwill associated with them, or the Licensor's interest in them.
- b. Any agent, employee or independent contractor of the Licensee discloses or divulges the contents of the Manual or other trade secrets or confidential information provided to the Licensee by the Licensor.
- c. The Licensee, by act or omission, permits a continued violation in connection with the operation of the Licensed Business of any law, ordinance, rule or regulation of a governmental agency, for a period of 10 days after notification of non-compliance in the absence of a good faith dispute over its application or legality and without promptly resorting to an appropriate administrative or judicial forum for relief from compliance.
- d. The Licensee misuses or makes any unauthorized use of the Marks or otherwise materially impairs the goodwill associated with them or the Licensor's rights in them.
- e. The Licensee employs or engages any employee, agent, or independent contractor who has not been previously approved in writing by the Licensor.
- f. The Licensee engages in any business or markets any service or product under a name or mark, which, in the Licensor's opinion, is confusingly similar to the Marks.
- g. The Licensee is unable to obtain, maintain or renew any license or permit required for the operation of the Location or the Licensed Business by any governmental authority, or if such license or permit is revoked or suspended, regardless of the cause or reason for such revocation or suspension
- h. The Licensee fails to comply with its duties set out in this Agreement, or fails to perform any obligation owing to the Licensor or to observe any covenant or agreement made by the Licensee, whether such obligation, covenant or agreement is set forth in this Agreement or in any other agreement with the Licensor including, but not limited to, any other Franchise License Agreement by and between the Licensor and the Licensee or any entity related to the Licensor.

- i. The Licensee fails to maintain and submit on time to the Licensor all reports required pursuant to this Agreement, including but not limited to, financial statements, billings and collections reports, periodic and other reports of Gross Sales.
- j. The provisions for transfer by the Licensee upon death or incapacity are not strictly followed.
- k. The Licensee and its employees and independent contractors fail to attend and successfully complete any mandatory training program.
- l. The Licensee fails to maintain any of the standards or procedures or to fully and properly employ the System, Image and Marks designated by the Licensor in this Agreement, the Manual, any other Franchise License Agreement between the Licensor and the Licensee or any other agreement between the parties, or otherwise in writing.

18. Licensee's Obligations Upon Termination

18.1 Licensee's Obligations Upon Termination or Expiration - Upon termination or expiration, this Agreement will terminate immediately, and the Licensee will observe and perform each and every one of the provisions set out below.

- a. The Licensee will immediately cease to operate the Licensed Business and will not, directly or indirectly, represent to the public or hold itself out as a present or former Licensee of the Licensed Business. All forms of communication that the Licensee is a present or former Licensee of the Licensed business will be immediately cancelled or withdrawn, including, without limiting the generality of the foregoing, all internet sites, social networking sites, electronic media internet sites, all other communications media, including print, video, audio, electronic, internet, or any other means of communications with the public.
- b. The Licensee will immediately and permanently cease to use, in any manner whatsoever, any equipment, format, confidential method, program, literature, procedure and technique associated with the System, the name Schooley Mitchell™ and any Marks, forms, slogans, signs, symbols or devices associated with the System. In particular, the Licensee will cease to use, without limitation, all signs, fixtures, furniture, equipment, advertising materials or promotional displays, paper goods, stationery, program material, forms and any other articles which display the Marks associated with the System and will immediately return all such material to the Licensor at the Licensee's own expense.
- c. The Licensee will take such action as may be necessary to cancel any assumed name or equivalent registration which contains the Marks or any other trademark, trade name or service mark of the Licensor, and the Licensee will furnish the Licensor with evidence satisfactory to the Licensor of compliance with this obligation within 15 days after termination or expiration of this Agreement. If the Licensee fails or refuses to do so, the Licensor may, in the Licensee's name, on the Licensee's behalf and at the Licensee's expense, execute any and all documents necessary to cause discontinuance of the name Schooley Mitchell™ or any related name used under this Agreement and the Licensor is hereby irrevocably appointed by the Licensee as its attorney to do so.
- d. The Licensee will within 10 days pay all sums owing to the Licensor and its subsidiaries, affiliates and suppliers. In the event of termination for any default of the Licensee, such amounts will include all damages, costs and expenses, including reasonable legal fees, incurred by the Licensor as a result of the default, together with interest at the Interest Rate, which obligation will give rise to and remain, until paid in full, a lien in favor of the Licensor against any and all of the personal property, machinery, fixtures, equipment and

inventory owned by the Licensee on the premises of the Licensed Business at the time of the default. If the Licensee is then indebted to the Licensor by way of loan, mortgage, arrears or otherwise, all such indebtedness and obligations will be accelerated and become immediately fully-due and payable.

- e. The Licensee will pay to the Licensor all of the Licensor's damages, costs and expenses, including legal fees and costs, whether legal proceedings are commenced or not, incurred by the Licensor in obtaining injunctive or other relief for the enforcement of any provisions of this Agreement, whether incurred prior to or subsequent to the termination or expiration of this Agreement.
- f. The Licensee will immediately turn over to the Licensor all copies of all materials in the Licensee's possession including the Manual, all records, files, instructions, correspondence, agreements, disclosure statements and any and all other materials relating to the operation of the Licensed Business in the Licensee's possession (all of which are acknowledged to be the Licensor's property), and will not retain any copy or record of any of those materials, excepting only the Licensee's copy of this Agreement and of any correspondence between the parties and any other documents which the Licensee reasonably needs for compliance with any provision of law. In addition, the Licensee will deliver to the Licensor a complete list of all persons employed or engaged by the Licensee during the 3 years immediately preceding termination, together with all files in connection with each employee and independent contractor on such list. All costs of delivering all materials required by this section will be borne by the Licensee.
- g. The Licensee will promptly notify the appropriate telephone company and all telephone directory listing agencies of the termination or expiration of its right to use any telephone number and any regular, classified or other telephone directory listings associated with any Marks and will authorize the transfer of those numbers and listings to, or to the direction of, the Licensor. The Licensee agrees to execute updated letters of direction to any telephone company and telephone directory listing agencies directing termination and/or transfer of the Licensee's right to use any telephone number associated with the Marks, which the Licensor may hold until termination or expiration of in this Agreement. The Licensee acknowledges that as between the Licensor and the Licensee, the Licensor has the right to and interest in all telephone numbers and directory listings associated with any Marks. The Licensee authorizes the Licensor, and hereby appoints the Licensor and any officer of the Licensor as its attorney, to direct the appropriate telephone company and all listing agencies to transfer all such listings to the Licensor or its nominee upon termination of this Agreement.
- h. The Licensee will do or cause to be done all matters or things as may be reasonably necessary to secure to the Licensor the full right, use and enjoyment of all licenses and/or accreditation, or applications for licenses and accreditation in effect at the time of termination or expiration of this Agreement and any contracts in effect or under negotiation at that time. Upon termination or expiration of this Agreement, the Licensee will be deemed, at the Licensor's option, to have assigned and/or transferred to the Licensor any and all such licenses, accreditation, applications and contracts. For this purpose, the Licensee irrevocably appoints the Licensor and any officer of the Licensor as its attorney to execute and deliver on its behalf any assignment or transfer or other documents required in order to complete the assignment and transfer of any such license, accreditation or contracts.
- i. The Licensee will execute any legal documents that may be necessary to carry out any termination or transfer to the Licensor or its nominee provided for in this Agreement and will furnish to the Licensor, within 10 days after the effective date of termination, written

evidence satisfactory to the Licensor of the Licensee's compliance with the obligations set out in this article.

- j. Other than as specifically set out in this article, the Licensee will have no interest in the Licensed Business upon termination or expiration of this Agreement, provided that the Licensee will continue to be bound by any obligation set out in this Agreement which is expressed or intended to survive the termination or expiration of this Agreement.

18.2 Goodwill - Upon termination or expiration of this Agreement, the Licensee will receive no payment from the Licensor, or adjustment whatsoever for any goodwill the Licensee may have established either prior to or during its operation of the Licensed Business.

19. Additional Remedies

19.1 Remedies - No right or remedy conferred upon or reserved to the Licensor by this Agreement is intended to be, nor will be considered, exclusive of any other right or remedy under this Agreement or by law or equity provided or permitted, but each will be in addition to every other right or remedy.

19.2 No Liability - The Licensor will not be responsible or otherwise liable for any injury, loss, or damage resulting from, occasioned to or suffered by any person or persons or to any property because of services or products sold or otherwise provided by it to the Licensee.

19.3 Solidary, Joint and Several Liability - If two or more individuals, corporations, partnerships or other entities (or any combination of two or more of them) signs or is subject to the terms and conditions of this Agreement as Licensee or as guarantor, the liability of each of them under this Agreement will be considered to be solidary (in the case of Quebec licensees), joint and several.

19.4 Licensor May Cure Default - In addition to all other remedies granted in this Agreement, if the Licensee defaults in the performance of any of its obligations or breaches any term or condition of this Agreement or any related agreement, the Licensor may, at its sole option immediately or at any time thereafter, without waiving any claim for breach and without notice to the Licensee, cure such default for the account of and on behalf of the Licensee. The entire cost to the Licensor of curing any such default is due and payable on demand.

19.5 Operation of the Licensed Business by the Licensor - In order to prevent any interruption of the operations of the Licensed Business or any injury to its goodwill and reputation that would cause harm to the Licensed Business and thereby lower its value, the Licensee authorizes the Licensor, and at the option of the Licensor, to enter upon the Licensee's business premises and operate and manage the Licensed Business:

- a. in the event that the Licensee or any of the Licensee's principals, shareholders or partners is absent or incapacitated by reason of illness or death and that the Licensee is not, therefore, in the opinion of the Licensor, able to carry on the normal operation of the Licensed Business; or
- b. upon the happening of some event which affects the Licensee or any of the principals, shareholders, partners or employees of the Licensee, and which interferes with the normal operation of the Licensed Business; for so long as the Licensor considers necessary and practical, and without waiver of any other rights or remedies the Licensor may have under this Agreement. In the event that the Licensor should operate the Licensed Business, the Licensor will not be obligated to continue to do so and may in fact discontinue such operation at any time and without notice. All revenues from the operation of the Licensed Business during such period of operation by the Licensor will be kept separate for the account of the Licensee and all expenses, including reasonable compensation and

expenses for the Licensor's representative, will be charged to the Licensee. If the Licensor elects to temporarily operate the Licensed Business on behalf of the Licensee, the Licensee will indemnify and hold harmless the Licensor from any loss or deficit suffered by the Licensor as a result of its temporary operation of the Licensed Business, regardless of the cause (other than the Licensor's negligence), and from any and all claims, losses or damages of any nature whatsoever incurred by the Licensor and its representatives during such operation.

- 19.6 Licensor's Option to Take Assignment** - In the event of the dissolution or winding-up of a Licensee that is a partnership or corporation, or the expiry of this agreement without renewal or the termination of this Agreement for any reason including, but not limited to, a default under Article 17, the Licensor will have the option for a period of 45 days following the date of termination to take an assignment of any client contract to which the Licensee may be a party. In the event that the Licensor exercises this option, the compensation payable to the Licensee will be limited to the value of the Licensee's work in progress in respect of that contract to the date of expiry or termination. In the event that the parties cannot agree on the value of the work in progress within 10 business days, an independent appraiser will be designated by each of the Licensor and the Licensee and an average of the two appraised values will be binding.
- 19.7 Setoff by the Licensor** - Notwithstanding anything contained in this Agreement, upon the failure of the Licensee to pay the Licensor as and when due any amount of money provided for in this Agreement, the Licensor will have the right at its option, to deduct any and all such amounts remaining unpaid from any moneys or credit held by the Licensor for the account of the Licensee.
- 19.8 No Setoff by Licensee** - The payment and performance by the Licensee of the fees and other obligations under this Agreement are absolute and unconditional, irrespective of any defense or any rights of setoff, or counterclaim that the Licensee might otherwise have against the Licensor. The Licensee will pay, absolutely net, all of the fees due under this Agreement, free of any deductions and without abatement, diminution or setoff. Any defense or right of setoff, or counterclaim must be brought by separate action. The Licensor will not be bound by any restrictive endorsement on any payment made by the Licensee. Upon receipt of any payment by the Licensee, the Licensor reserves the right to allocate such payment at its discretion, even if the Licensee has designated the payment for a different purpose or account.
- 19.9 Charges for Late and N.S.F. Payments** - All fees and payments and all amounts due for goods purchased by the Licensee from time to time from the Licensor or its affiliates and any other amounts owed to the Licensor or its affiliates by the Licensee pursuant to this Agreement or otherwise will bear interest after the due date and until paid in full at the Interest Rate, both before and after default, with interest on overdue interest at the Interest Rate. The acceptance of any payment will not be interpreted as a waiver by the Licensor of its rights in respect of the default giving rise to such payment and will be without prejudice to the Licensor's right to terminate this Agreement as a result of such default. In addition, the Licensee agrees to pay an administrative fee of \$50 for each and every overdue payment, and for each and every payment that the Licensee's bank refuses to honour for any reason.
- 19.10 Legal Fees** - In the event the Licensor is made a party to any litigation or is threatened to be made a party to any litigation commenced by or against the Licensee, and if the Licensee has breached any of the terms and conditions of this Agreement or is otherwise found at fault to any extent in such litigation, then the Licensee will indemnify and save the Licensor harmless against any losses, damages or claims whatsoever arising from that litigation or the breach or default that gave rise to that litigation and will pay all costs and expenses including the full amount of any legal fees, accountants and expert witness fees, costs of investigation and travel and living expenses incurred or paid by the Licensor in connection with such litigation. Where any provision of this Agreement requires payment of legal fees, the fees payable will be on the basis of a solicitor and his own client, and will include all disbursements and taxes.

19.11 Dispute Resolution - Any dispute or difference between the Licensee and Licensor concerning questions of fact, procedures, practices, standards or specifications contained in this Agreement or the Manual which cannot be resolved or settled by them, will be determined solely by arbitration. The Licensee and Licensor and all persons claiming through or under them agree to attorn to the jurisdiction of the arbitrator and to the jurisdiction of any court in which the judgment of the arbitrator may be entered. The Licensee knows, understands and agrees that it is the intent of the parties that any arbitration between the Licensor and the Licensee or between the Licensee and any other Licensee will be of the Licensee's individual claims and that the claims subject to arbitration will not be arbitrated on a class-wide basis. In the case of a Licensed Business located in the United States, the parties will submit the dispute or claim to the American Arbitration Association for hearing in Detroit, Michigan, whose Commercial Arbitration rules will apply and whose decision will be final. In the case of a Licensed Business located in Canada, the parties will submit the dispute or claim to the Canadian Foundation for Dispute Resolution for hearing in Mississauga, Ontario, whose Commercial Arbitration rules will apply and whose decision will be final. The arbitrator may not under any circumstance stay the effectiveness of any pending termination, assess punitive, speculative or exemplary damages, or make any award which extends, modifies or suspends any lawful term of this Agreement or any reasonable standard of business performance set by the Licensor. No arbitration will be required for default of the monetary obligations established by the Agreement. Except with regard to the Licensee's obligation to pay monies pursuant to the terms of this Agreement, any claim between the parties must be commenced within one year from the date on which the party asserting the claim knew or ought to have known of the facts giving rise to the claim, or the claim will be forever barred. The parties understand this time limit may be shorter than otherwise allowed by law. No previous course of dealing will be admissible to explain, modify or contradict the terms of this Agreement. No implied covenant of good faith, fair dealing or commercial reasonableness will be used to alter the express terms of this Agreement.

20. Status of Parties

- 20.1 Independent Contractor** - This Agreement does not create a fiduciary relationship. The Licensee will be an independent contractor. Nothing in this Agreement is intended to constitute either party an agent, legal representative, subsidiary, joint venturer, partner, employee or servant of the other for any purpose whatsoever. The Licensee will have the right to profit from its efforts, commensurate with its status as owner of the Licensed Business, and correspondingly will bear the risk of loss or failure that is characteristic of this status notwithstanding the affiliation with the System created by this Agreement.
- 20.2 Holding Out to Public** - During the term or any renewal of this Agreement, the Licensee will hold itself out to the public as an independent contractor operating the Licensed Business pursuant to a license from the Licensor. Licensee will also advise all of its employees that they are employees of Licensee and not Licensor in the manner prescribed by Licensor. The Licensee agrees to take such affirmative action as may be necessary to do so, as the Licensor may specify in the Manual or otherwise in writing.
- 20.3 No Liability** - It is understood and agreed that nothing in this Agreement authorizes the Licensee to make any contract, agreement, warranty or representation on the Licensor's behalf, or to incur any debt or other obligation in the Licensor's name, and that the Licensor will in no event assume liability for, or be considered liable as a result of, any such action, or by reason of any act or omission of the Licensee in its conduct of the Licensed Business or any claim or judgment against the Licensee. The Licensee will indemnify and hold the Licensor harmless against any and all claims arising directly or indirectly from, as a result of, or in connection with the Licensee's operation of the Licensed Business, as well as the costs, including legal fees, of defending against them.

- 20.4 Identification** - The Licensee will conspicuously identify itself and the Licensed Business and in all dealings with its clients, contractors, suppliers, public officials and others, as an independent Licensee of the Licensors, and will place such notice on all forms, stationery, advertising, signs, checks (cheques) and other materials and in such fashion as the Licensors may, in its discretion, require from time to time in the Manual or otherwise.

21. General Provisions

- 21.1 Amendments** - Any amendment or modification of this Agreement is invalid unless made in writing and signed by the Licensors, the Licensee and all Guarantors.
- 21.2 Further Assurances** - Each of the parties agrees to sign and deliver such other documents, cause such meetings to be held, resolutions passed and by-laws enacted, exercise their vote and influence and do and cause to be done and any other acts and things necessary or desirable in order to give full effect to this Agreement.
- 21.3 Notice** - Any notice required or permitted to be given under this Agreement will be in writing and may be given by electronic-mail, personal service, sent by pre-paid courier or by pre-paid registered or certified mail, in a sealed envelope addressed to the Licensors or the Licensee, as the case may be, to the address set out in Schedule 1. In the case of any notice to the Licensors, the Licensee will send any such notice to:

1073355 Ontario Limited
Attention: Dennis Schooley
1030 Erie St.
Stratford, ON, N4Z 0A1
dschooley@schooleymitchell.com

In the case of any notice to the Licensee, the Licensors or any other party required to give notice to Licensee will send any such notice to the address or e-mail set out in Schedule 1 of this Agreement.

The address given for the delivery of a notice may be changed at any time by either party by written notice in accordance with this section. Any notice delivered personally or by courier will be considered to be received on the day delivered. Any notice sent by registered or certified mail will be considered to be received on the 5th business day following the date of mailing.

- 21.4 Written Consent** - Whenever this Agreement requires the prior approval or consent of the Licensors, the Licensee will make a timely written request to the Licensors for such approval or consent, and such approval or consent will be obtained in writing. The Licensors may grant or deny its approval or consent in its sole, absolute and unfettered discretion, with or without reason or consideration.
- 21.5 No Waiver** - No failure of the Licensors to execute any power reserved to it by this Agreement, or to insist upon strict compliance by the Licensee with any obligation or condition of this Agreement, and no custom or practice of the parties that differs from the terms of this Agreement, will constitute a waiver of the Licensors' right to demand exact compliance with any of the terms of this Agreement. Waiver by the Licensors of any particular default by the Licensee will not affect or impair the Licensors' rights with respect to any subsequent default of the same, similar or different nature, nor will any delay, forbearance or omission of the Licensors to exercise any power or right arising out of any breach or default by the Licensee of any of the terms, provisions or covenants, affect or impair the Licensors' right to exercise any of its powers or rights, nor will such constitute a waiver by the Licensors of any right under this Agreement, or the right to declare any subsequent breach or default and to terminate this Agreement prior to the expiration of its term. Subsequent acceptance by the Licensors of any payments due to it under this Agreement will not be considered

to be a waiver by the Licensor of any preceding breach of the Licensee of any terms, covenants or conditions of this Agreement.

- 21.6 Uncontrollable Circumstances** - Delays in the performance of any duties under this Agreement that are not within the reasonable control of the parties due to fire, flood, natural disaster, act of God, governmental acts or orders or civil disorders including strikes will not cause a default under this Agreement and the other party will extend the time for performance for the period of such delay or for such other reasonable period of time as may reasonably be required.
- 21.7 Governing Law, Jurisdiction and Venue** - This Agreement will be interpreted, governed and enforced solely in accordance with the laws of Delaware, in the case of a Licensed Business located in the United States; or Ontario, in the case of a Licensed Business located in Canada. Subject to the dispute resolution provisions of this Agreement, any action brought by either party against the other will be commenced and continued exclusively in Delaware, in the case of a Licensed Business located in the United States; or Ontario, in the case of a Licensed Business located in Canada, before a court of competent jurisdiction. The Licensee hereby waives any right to demand or have trial by jury in any action relating to this Agreement in which the Licensor is a party.
- 21.8 Counterparts** - This agreement may be executed in any number of counterparts, and/or by facsimile or email transmission of Adobe Acrobat files, each of which shall constitute an original and all of which, taken together, shall constitute one and the same instrument. Any party executing this agreement by fax or Adobe Acrobat file shall, immediately following a request by any other party, provide an originally executed counterpart of this Agreement.
- 21.9 Entire Agreement** - This Agreement, when fully executed, will supersede any and all prior and existing agreements, understandings, negotiations and discussions, either oral or in writing, between the parties with respect to the subject matter of this Agreement. Except as specifically set out in this Agreement, there are no representations, warranties, undertakings, provisos, inducements, covenants or agreements whether direct, indirect, collateral, express or implied made by or on behalf of the Licensor to the Licensee. However, nothing in this Agreement or related agreements is intended to disclaim any representation that Licensor may have made in writing in the latest franchise disclosure document that Licensor delivered to Licensee prior to signing this Agreement.
- 21.10 Disclaimer** - The Licensee acknowledges that he has conducted an independent investigation of the Licensed Business, and recognizes that the business venture contemplated by this Agreement is speculative and involves business risks and that its success will be largely dependent upon the abilities of the Licensee. The Licensor expressly disclaims the making of, and the Licensee acknowledges that he has not received, any representation, warranty, promise, inducement or guarantee, express or implied, oral or written, as to the potential volume, profits or success of the business venture contemplated by this agreement or otherwise with respect to the subject matter of this Agreement.
- 21.11 Investigation and Voluntary Agreement** - The Licensee acknowledges that he has received, read and understood this Agreement. The Licensee acknowledges that the Licensor has provided the Licensee ample time and opportunity to consult with advisors of his own choosing about the potential benefits and risks of entering into this Agreement. The Licensee is entering into this Agreement voluntarily, and without threat, duress or compulsion whatsoever.
- 21.12 Language Clause** - The parties to this Agreement acknowledge having required that this Agreement as well as all notices, documents or agreements related to this Agreement be drafted in English. Les parties aux présentes reconnaissent avoir exigé que la présente convention ainsi que tous avis, documents ou ententes s'y rapportant soient rédigés en anglais. Los partidos a

este Acuerdo reconocen requirió que este Acuerdo así como también todo advierte, los documentos o los acuerdos relacionados a este Acuerdo sean redactados en el inglés.

21.13 Date of Execution - This Agreement has been signed, sealed and delivered by the parties on:

_____.

**The corporation designated as Licensors on
Schedule 1 of this Agreement**

1073355 Ontario Limited (Licensor)

Per

Name:

(Licensee)

Signature

Print Name

Signature

Print Name

Schedule 1 – Additional Information

The corporation designated as Licensor under this agreement is 1073355 Ontario Limited, an Ontario, Canada, corporation.

The municipal address of the Location (Section 2.3.h) is:

The address for service of the Licensee (Section 21.3) is:

Name: _____

Address: _____

E-mail: _____

**BUILDER FRANCHISE ADDENDUM
TO
SCHOOLEY MITCHELL® FRANCHISE LICENSE AGREEMENT**

This BUILDER FRANCHISE ADDENDUM TO SCHOOLEY MITCHELL® FRANCHISE LICENSE AGREEMENT (this “**Addendum**”), dated as of _____, 20____, is by and between **1073355 Ontario Limited**, an Ontario, Canada, corporation (“**we**”, “**us**” or “**Licensor**”) and _____ (“**you**” or “**Licensee**”).

Licensor and Licensee have entered into a franchise license agreement dated on or about the same date as this Addendum (the “**Franchise License Agreement**”). Licensee qualified for and opted to purchase the rights to Licensor’s “Builder” version of the Licensed Business, as opposed to Licensor’s standard franchise offering. Licensor and Licensee desire and agree to amend the terms of the Franchise License Agreement accordingly, subject to the terms and conditions set forth in this Addendum.

NOW, THEREFORE, for good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the parties hereto hereby covenant and agree to be bound as follows:

1. **Capitalized Terms.** Capitalized terms used and not otherwise defined herein (including in the recitals hereto) shall have the meanings assigned to them in the Franchise License Agreement, unless the context otherwise requires.
2. **Amendments.** The Franchise License Agreement is modified as follows, notwithstanding anything to the contrary therein:
 - a. **Initial Term.** The initial term of the Franchise License Agreement under Section 4.1 is five (5) years commencing on the date of execution of the Franchise License Agreement by both parties.
 - b. **Renewal Fee.** The renewal fee to be paid by Licensee under Section 4.2.g will be \$500.
 - c. **Royalty Fee.** The royalty fee due under Section 6.2 shall be 12% of the Gross Sales in each calendar month; and the minimum monthly royalty fee remittable for the 7th and all subsequent months during the initial term of the Franchise License Agreement will be \$125 per month.
 - d. **Marketing and Promotion Fund.** The continuing monthly advertising and promotion contribution under Section 6.3 shall be equal to 3% of the Gross Sales in each calendar month. There will be no minimum amount due.
 - e. **Management of Location.** The Licensee will devote his, her or its time, labor, skill, efforts and attention to the honest, diligent and faithful operation of the Licensed Business, but may maintain other employment and operate the SCHOOLEY MITCHELL® franchise on a part-time basis.
 - f. **Annual Training Conference.** The Licensee will, at its option, either attend any annual Schooley Mitchell™ licensee conference, which event will be held solely in the Licensor's discretion, or attend a virtual 2-day weekend conference. The Licensee will be responsible for all travel and accommodation expenses associated with attending such annual training conference.
3. **Convert to Full Time.** The Licensee may convert to a full-time standard Schooley Mitchell® franchise at any time upon 30 days' prior written notice to Licensor. Upon such conversion being effective, (1) this Addendum shall automatically terminate, (2) the amendments herein shall be of no further force or effect, and (3) the Franchise License Agreement, unmodified by the terms of this Addendum, shall govern the relationship of Licensee and Licensor.
4. **Affirmation of Franchise License Agreement, Further References.** Licensor and Licensee each acknowledge and affirm that the Franchise License Agreement, as hereby amended, is hereby ratified and confirmed in all respects and all terms, conditions, and provisions of the Franchise License Agreement, except as amended by this Addendum, shall remain unmodified and in full force and effect. All references in any document or instrument to the Franchise License Agreement are hereby amended to refer to the Franchise License Agreement as amended by this Addendum.

[The next page is the signature page.]

IN WITNESS WHEREOF, the parties hereto have caused this Addendum to be executed as of the date and year first above written.

LICENSOR:

1073355 ONTARIO LIMITED

By: _____

Print Name: _____

Title: _____

LICENSEE:

By: _____

Print Name: _____

Title: _____

GUARANTORS:

By: _____

Print Name: _____

By: _____

Print Name: _____

**DEVELOPMENT FRANCHISE ADDENDUM
TO
SCHOOLEY MITCHELL® FRANCHISE LICENSE AGREEMENT**

This DEVELOPMENT FRANCHISE ADDENDUM TO SCHOOLEY MITCHELL® FRANCHISE LICENSE AGREEMENT (this “**Addendum**”), is between **1073355 Ontario Limited**, an Ontario, Canada, corporation (“**Licensor**”) and _____, a _____ (“**Licensee**”), and amends certain portions of the Franchise License Agreement between the Licensor and the Licensee signed on or about the same date as this Addendum (the “**Franchise Agreement**”).

Licensor and Licensee wish to modify the Franchise Agreement and accordingly agree as follows:

1. Interpretation.

- a. Capitalized Terms.** Capitalized terms used and not otherwise defined herein (including in the recitals hereto) shall have the meanings assigned to them in the Franchise Agreement, unless the context otherwise requires.
- b. Conflict.** In the event of any conflict between the terms of the Franchise Agreement and the terms of this Addendum, the terms of this Addendum shall control.

2. Amendments. The Franchise Agreement is hereby amended as follows:

- a. License Fee.** Section 6.1 of the Franchise Agreement is amended in its entirety to read as follows:

6.1 License Fee - The Licensee will pay to the Licensor a non-recurring and non-refundable license fee of \$250,000. This fee is payable at the time of signing this Agreement. The Licensee acknowledges that the grant of the license to operate the Licensed Business constitutes the consideration for the payment of this License Fee and that the License Fee is fully-earned by the Licensor upon signature of this Agreement.

- b. Royalty Fee.** Section 6.2 of the Franchise Agreement is amended in its entirety to read as follows:

6.2 Royalty Fee - In return for the ongoing rights and privileges granted to the Licensee under this Agreement, the Licensee agrees to remit a continuing monthly royalty fee to the Licensor equal to 8% of the Gross Sales in each calendar month. The Royalty fee will be reduced to 7% on Gross Sales above \$2,500,000 in each calendar year, and to 6% on Gross Sales above \$5,000,000 in each calendar year. The minimum monthly royalty fee remittable under this section for the 7th through 29th months during the initial term of this agreement will be \$200 per month. The minimum monthly royalty fee remittable under this section for the 30th and all subsequent months during the initial term of this agreement will be \$400 per month.

- d. Satellite Offices.**

- i.** Notwithstanding the restrictions of Sections 3.1 and 3.2 of the Franchise Agreement, and subject to the Licensor’s reservation of rights in Section

3.4 of the Franchise Agreement, upon approval from the Licensor, the Licensee may establish and operate, in accordance with the Licensor's specifications set forth in the Manual, up to 10 satellite offices of the Licensed Business (each a "**Satellite Location**") in markets other than where the Location is situated.

- ii. To request approval of any proposed Satellite Location, the Licensee shall submit such demographic and other information regarding the proposed Satellite Location and neighboring areas as the Licensor shall require ("**Location Review Request**"). The Licensor may seek such additional information as it deems necessary, and the Licensee shall respond promptly to each request. The Licensor may accept or reject a proposed Satellite Location in its reasonable discretion if the Licensor believes the market will not support the Satellite Location or the market is saturated with existing Schooley Mitchell® licensees. If the Licensor accepts a proposed Satellite Location it shall notify the Licensee in writing, the location shall be deemed a "Satellite Location" of the Licensee, and the parties shall execute an addendum to Schedule 1 adding the Satellite Location address. The Licensor will respond to any Location Review Request within approximately thirty (30) days of receipt of the Licensee's Location Review Request, or within about fifteen (15) days after receipt of additional requested information, whichever is later, but in no event shall any proposed location be deemed accepted, except as stated in writing by the Licensor. The Licensee shall not construe any assistance the Licensor may provide, or the Licensor's acceptance of any proposed Satellite Location as a guarantee or other assurance that the Satellite Location will be successful.
 - iii. The Licensee understands and acknowledges that this Addendum does not grant the Licensee any territorial rights in the Satellite Location or the market in which it is located, and that there are no restrictions that limit where the Licensor can license or operate another Schooley Mitchell® business.
- e. **Nationwide Marketing.** Subject to the Licensor's exclusive right set forth in the Franchise Agreement to advertise and market Schooley Mitchell® services on the Internet and related digital platforms (including social media), the Licensee shall be permitted to market for customers located in any market where Licensee has been approved to operate the Licensed Business, including any approved Satellite Location, provided that such marketing is in accordance with the Licensor's standards set forth in the Manual, and in compliance with any approvals of the Licensor required before use of advertising or marketing materials.
- f. **Management of Location.** Section 8.4 of the Franchise Agreement is amended in its entirety to read as follows:
- 8.4 Management of Location** - The Licensee or a fully-trained manager who has been approved in writing by the Licensor will devote his, her or its entire and direct time, labor, skill, efforts and attention to the honest, diligent and faithful operation and supervision of the Licensed Business, except that Licensee may hire or subcontract the provision of services at approved Satellite Locations.

3. **Affirmation of Franchise Agreement, Further References.** The Licensor and the Licensee each acknowledge and affirm that the Franchise Agreement, as hereby

amended, is hereby ratified and confirmed in all respects and all terms, conditions, and provisions of the Franchise Agreement, except as amended by this Addendum, shall remain unmodified and in full force and effect. All references in any document or instrument to the Franchise Agreement are hereby amended to refer to the Franchise Agreement as amended by this Addendum.

[The next page is the signature page.]

IN WITNESS WHEREOF, the parties hereto have executed this Addendum on

_____, 20__.

LICENSOR:

1073355 ONTARIO LIMITED

By: _____

Print Name: _____

Title: _____

LICENSEE:

By: _____

Print Name: _____

Title: _____

GUARANTORS:

By: _____

Print Name: _____

By: _____

Print Name: _____

EXHIBIT C

SCHOOLEY MITCHELL[®]
FRANCHISE DISCLOSURE DOCUMENT

**LIST OF FRANCHISEES AND
CERTAIN FORMER FRANCHISEES**

SCHOOLEY MITCHELL®

Franchisees Operating as of February 28, 2024

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Fish, Jason	148 Creek Ridge Drive	Meridianville	AL	35759	256-406-2460	jason.fish@schooleymitchell.com
Laghmadi, Jaafar	8779 Drifton Court	Daphne	AL	36526	850-208-6879	jaafar.laghmadi@schooleymitchell.com
Eggleston, Patrick	4100 Northeast Miner Court	Bentonville	AR	72712	479-208-6215	patrick.eggleston@schooleymitchell.com
Strickland, Jerome	P.O. Box 191094	Little Rock	AR	72219	501-274-0720	jerome.strickland@schooleymitchell.com
Strickland, Tavonia	P.O. Box 191094	Little Rock	AR	72219	501-274-0720	tavonia.strickland@schooleymitchell.com
Bliefnick, Ted	1366 E Glacier Place	Chandler	AZ	60061	217-855-6087	ted.bliefnick@schooleymitchell.com
Bowles, Robyn S.	1450 South Cooper Unit 1118 # 1068	Chandler	AZ	85286	480-801-9070	robyn.bowles@schooleymitchell.com
Delles, Dave	11657 W. Tenaza Dr.	Peoria	AZ	85383	602-909-6882	dave.delles@schooleymitchell.com
Fernandez, Emily	7417 East Fair Meadows Loop	Tucson	AZ	85756	520-276-9420	emily.fernandez@schooleymitchell.com
Fernandez, Louis	7417 East Fair Meadows Loop	Tucson	AZ	85756	520-277-8273	louis.fernandez@schooleymitchell.com
Madrigal, Zachary	9641 N. 113th Way	Scottsdale	AZ	85259	480-912-5592	zach.madrigal@schooleymitchell.com
Moulton, Gary	PO BOX 1312	Snowflake	AZ	85937	928-320-4950	gary.moulton@schooleymitchell.com
Boggs, Bryan	1026 White Alder Avenue	Chula Vista	CA	91914	619-746-2544	bryan.boggs@schooleymitchell.com
Burkholder, Vinton	29382 Avocet Lane	Laguna Niguel	CA	92677	888-970-0246	vinton.burkholder@schooleymitchell.com
Chera, Aman	1401 21st ST STE R	Sacramento	CA	95811	916-542-1916	aman.chera@schooleymitchell.com
Denburg, Matt	5942 Edinger Avenue	Huntington Beach	CA	92649	714-482-6025	matt.denburg@schooleymitchell.com
Dion, Pierre	1507 E. Valley Pkwy Ste 3-150	Escondido	CA	92027	888-321-2746	pierre.dion@schooleymitchell.com
DuRose, Kellie	4416 Hazelnut Ave	Seal Beach	CA	90740	562-268-7393	kellie.durose@schooleymitchell.com
Gillam, Jay	201 W.Palm Ave #1	El Segundo	CA	90245	310-622-4773	jay.gillam@schooleymitchell.com
Hamilton, Steve	78206 Varner Road, Ste D. #2018	Palm Desert	CA	92211	760-469-4747	steve.hamilton@schooleymitchell.com
Madiek, Michelle	32565 B Golden Lantern #1002	Dana Point	CA	92629	714-494-9877	lucas.mcclelland@schooleymitchell.com
McClelland, Lucas	10051 Riverside Dr	Truckee	CA	96161	530-618-2323	
McCoy, Mitch	546 Owen Rd.	Santa Barbara	CA	93108	805-265-4755	mitch.mccoy@schooleymitchell.com
McElroy, Travis	4900 California Ave Tower B, 2nd Floor	Bakersfield	CA	93309	800-361-4578	travis.mcelroy@schooleymitchell.com
Ng, Morris	5424 Sunol Blvd. #10-239	Pleasanton	CA	94566	925-290-8028	morris.ng@schooleymitchell.com
Orr, Pam	PO Box 1989 PMB 246	Big Bear Lake	CA	92315	909-308-2880	pam.orr@schooleymitchell.com
Orr, Rich	PO Box 1989 PMB 246	Big Bear Lake	CA	92315	909-308-2880	rich.orr@schooleymitchell.com
Seipel, Mirka	17462 Mashie Cir	Huntington Beach	CA	92647	714-823-3734	mirka.seipel@schooleymitchell.com
Simon, Richard	1405 Electric Ave	Seal Beach	CA	90740	562-247-4930	richard.simon@schooleymitchell.com
Sinniah, Sanjay	4145 Illinois St	San Diego	CA	92104	619-888-7535	sanjay.sinniah@schooleymitchell.com
Slaga, Pete	2067 Lyndhurst Ave	Camarillo	CA	93010	805-768-4037	pete.slaga@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Smith, Adam D.	6114 La Salle Avenue #304	Oakland	CA	94611	510-646-9981 5-572-0948	adam.smith@schooleymitchell.com
Sweasy Tejeda, Will John	701 Palomar Airport Rd., Suite 300 Copperstone Lane	Carlsbad Mission Viejo	CA	92011 92692	760-931-4700 9-384-8840	will.sweasy@schooleymitchell.com john.tejeda@schooleymitchell.com
Wald, Ashley	11937 West Sunset BLVD Unit 7	Los Angeles	CA	90049	310-850-6999	ashley.wald@schooleymitchell.com
Wald, Cameron	11937 West Sunset BLVD Unit 7	Los Angeles	CA	90049	310-400-0167	cameron.wald@schooleymitchell.com
Waltman, Joe	412 Hillcrest Dr.	Encinitas	CA	92024	760-573-8148	joe.waltman@schooleymitchell.com
Amalfitano, Andrew Barnett, Kellie	1067 S. Hover St., Suite E-201 Frances Ave	Longmont Milliken	CO	80504 80543	303-500-3862 0-803-7145	andrew.amalfitano@schooleymitchell.com kellie.barnett@schooleymitchell.com
Cook, Lanz	P.O. Box 51264	Colorado Springs,	CO	80949	719-466-8191	lanz.cook@schooleymitchell.com
Crockett, Keith	834 S. Perry St., Ste. F644	Castle Rock,	CO	80104	720-799-8311	keith.crockett@schooleymitchell.com
Kiernan, Jim	1155 South Grant Street	Denver	CO	80210	303-635-6780	jim.kiernan@schooleymitchell.com
LaShelle, Rebecca	10767 East 28th Place	Denver	CO	80238	303-567-8380	rebecca.lashelle@schooleymitchell.com
Nagy, Matt	12730 W 19th Pl.	Lakewood	CO	80215	720-640-9499	matt.nagy@schooleymitchell.com
Rausch, Annette D.	600 Dounce Street	Lafayette	CO	80026	719-800-5193	annette.rausch@schooleymitchell.com
Ray, Richard	931 E. Beacon Hill Dr.	Highlands Ranch	CO	80126	303-306-8568	richard.ray@schooleymitchell.com
Roberts, Brendan	280 Iroquois Dr	Boulder	CO	80303	720-409-0540	brendan.roberts@schooleymitchell.com
Sumaya, James	5254 Raleigh Street	Denver	CO	80212	785-764-6913	james.sumaya@schooleymitchell.com
Tankersley, Dave	3900 Templeton Gap Rd.	Colorado Springs	CO	80907	719-266-1098	dave.tankersley@schooleymitchell.com
Tyagi, Sanjay	16350 E. Arapahoe Rd, Suite 304	Foxfield	CO	80016	303-317-3110	sanjay.tyagi@schooleymitchell.com
Delehanty, Patrick	7 Granite Drive	Brookfield	CT	06804 6804	475-289-2325	patrick.delehanty@schooleymitchell.com
Ferguson, Russell	17 Hidden Hill Rd	Weston	CT	6883	203-993-6637	russell.ferguson@schooleymitchell.com
Horn, Jonathan	220 Albany Tpke #643	Canton	CT	06019 6019	860-724-2856	jon.horn@schooleymitchell.com
McCarthy, Matthew	31 Bennetts Bridge Road	Sandy Hook	CT	06482 6482	203-304-9886	matthew.mccarthy@schooleymitchell.com
Nelson, Paul	2 Mill Pond Lane, Unit D	Simsbury	CT	06070 6070	860-413-2663	paul.nelson@schooleymitchell.com
Schlater, Mark	4 Cobble Hill Rd.	Westport	CT	06880	203-226-8302	mark.schlater@schooleymitchell.com
Servino, Luca	657 Prospect Drive	Stratford	CT	06615 6615	203-693-9196	luca.servino@schooleymitchell.com
Wisz, Greg	929 White Plains Rd	Trumbull	CT	06611 6611	616-884-0058	greg.wisz@schooleymitchell.com
OSullivan, Brian	29L Atlantic Avenue #354	Ocean View	DE	19970	302-616-1042	brian.osullivan@schooleymitchell.com
OSullivan, Linda	29L Atlantic Avenue #354	Ocean View	DE	19970	302-616-1042	linda.osullivan@schooleymitchell.com
Anderson, Michelle	5710 Parkstone Crossing Drive	Jacksonville	FL	32258	904-799-1810	michelle.anderson@schooleymitchell.com
Cauthen, Phylis	3721 Southeast 11th Place	Ocala	FL	34471	352-844-9992	phylis.cauthen@schooleymitchell.com
Gutta, Frank	1776 Polk Street Suite 200	Hollywood	FL	33020	954-448-7954	frank.gutta@schooleymitchell.com
Linder, Rob	7450 Rosewood Circle 2234 North Federal Highway #5048	Boca Raton	FL	33487 33431	732-213-7959 1-221-0039	rob.linder@schooleymitchell.com
McGuire, Tim	886 S. W. Palm Cove Drive	Palm City	FL	34900	772-276-6700	tim.mcguire@schooleymitchell.com
McKissock, William	2711 Winglewood Circle	Lutz	FL	33558	813-501-4577	william.mckissock@schooleymitchell.com
Miyares, Francisco	3067 Amadora Circle	Cape Coral	FL	33909	888-275-2155	francisco.miyares@schooleymitchell.com
Muhammad, Omar	6946 Talamore Drive	Wesley Chapel	FL	33545	813-463-0007	omar.muhammad@schooleymitchell.com
Popen, Sean	9957 NW 47th St	Coral Springs	FL	33076	754-280-4085	sean.popen@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
PowersQuaas, <u>MikeShayne</u>	19603 Eagle Crest Drive <u>29774 Chapel Chase Dr</u>	Lutz <u>Wesley Chapel</u>	FL	33549 <u>33545</u>	813-909-9300 <u>352-296-3449</u>	mike.powers@schooleymitchell.com <u>shayne.quaas@schooleymitchell.com</u>
Ross, Kelly	1204 Lamar Drive	Rotonda West	FL	33947	940-395-3578	kelly.ross@schooleymitchell.com
Ross, Tim	1204 Lamar Drive	Rotonda West	FL	33947	940-395-4937	tim.ross@schooleymitchell.com
Ross, Ken	1790 NE 37th Avenue	Homestead	FL	33033	305-432-3811	ken.ross@schooleymitchell.com
Serrano, Cesar	18501 Pines Blvd Ste 204	Pembroke Pines	FL	33029	954-420-1266	cesar.serrano@schooleymitchell.com
Sever, William	455 N US Highway 41, P.O. Box 2205	Ruskin	FL	33575	813-443-9847	william.sever@schooleymitchell.com
Small, Bob	628 Misty Pond Court	Bradenton	FL	34212	941-780-4209	bob.small@schooleymitchell.com
Stott, Randall	5315 Olano Street	Palmetto	FL	34221	941-263-1551	randall.stott@schooleymitchell.com
Waite, Oliver	1870 SW 24 Terrace	Miami	FL	33145	305-938-0300	oliver.waite@schooleymitchell.com
Yon, Michael M.	838 Neapolitan Way #91	Naples	FL	34103	239-484-1141	michael.yon@schooleymitchell.com
Burke, David	135 Haven Bluff	Alpharetta	GA	30022	678-919-8799	david.burke@schooleymitchell.com
Frazier, Walt	6849 Glenlake Pkwy, NE #E	Atlanta	GA	30328	470-568-2316	walt.frazier@schooleymitchell.com
Garity, John	395 South Lewis Street	Metter	GA	30439	912-297-6840	john.garity@schooleymitchell.com
Jones, Thomas	400 Galleria Pkwy Suite 1500	Atlanta	GA	30339	404-537-0004	thomas.jones@schooleymitchell.com
Luciani, Carter	112 Okatee Drive	Savannah	GA	31410	229-458-1112 <u>2-225-0102</u>	carter.luciani@schooleymitchell.com
Mahoney, Keith	1410 Canoochee Drive	Brookhaven	GA	30319	404-599-1046	keith.mahoney@schooleymitchell.com
Stahr, Kevin	8014 Cumming <u>5341 Old Hwy. Suite 403-3025 Ste. 207-118</u>	Canton <u>Woodstock</u>	GA	30115 <u>30188</u>	470-945-3536	kevin.stahr@schooleymitchell.com
Thomas, Marline	6555 Sugarloaf Pkwy Suite 307-312	Duluth	GA	30097	678-538-3828	marline.thomas@schooleymitchell.com
Wagner, Matthew	2384 Leisure Lake Drive	Dunwoody	GA	30338	678-816-2244	matthew.wagner@schooleymitchell.com
Leone, Erica	611 Kamalu Rd.	Kapaa	HI	96746	808-300-5458	erica.leone@schooleymitchell.com
Leone, Nicco	611 Kamalu Rd.	Kapaa	HI	96746	808-300-5458	nicco.leone@schooleymitchell.com
Borja, Kim	1517 11th St. NW	Clinton	IA	52732	319-438-2371	kim.borja@schooleymitchell.com
Arnheim, Kris	5035 Lawn Avenue	Western Springs	IL	60558	410-666-3632 <u>317-731-3053</u>	kris.arnheim@schooleymitchell.com
Bliefnick, Ted	1733 Saint Andrew Drive	Vernon Hills	IL	60061	847-786-0058	ted.bliefnick@schooleymitchell.com
Dow, David	33 Sunset Road	Bloomington	IL	61701	888-583-3581	david.dow@schooleymitchell.com
MarkinHarpelund, LarryKeith	318 Half Day Road, Suite 346 <u>1264 N Forest View Circle</u>	Buffalo Grove <u>Palatine</u>	IL	60089 <u>60067</u>	224-225-4228 <u>7-485-0400 Ext 100</u>	larry.markin@schooleymitchell.com <u>keith.harpelund@schooleymitchell.com</u>
Lubawski, Matt	1552 South Route 59 #1338	Naperville	IL	60564	630-344-9576	matt.lubawski@schooleymitchell.com
Murphy, Shane K.	250 N Morris Dr.	Palatine	IL	60074	847-440-2720	shane.murphy@schooleymitchell.com
Roman, David	160K Bateman Rd	Barrington Hills	IL	60010	224-223-7701	david.roman@schooleymitchell.com
Schwan, Neil	869 S. Hawthorne Ave.	Elmhurst	IL	60126	630-381-0037	neil.schwan@schooleymitchell.com
Thompson, Michael	1507 East 53rd Street Suite #282	Chicago	IL	60615	773-548-1961	mike.thompson@schooleymitchell.com
Topp, Pamela	5914 Pershing Avenue	Downers Grove	IL	60516	312-676-4800	pam.topp@schooleymitchell.com
Topp, Steve	5914 Pershing Avenue	Downers Grove	IL	60516	312-676-4800	steve.topp@schooleymitchell.com
Villa, Allison	5914 Pershing Avenue	Downers Grove	IL	60516	312-676-4800	allison.villa@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Villa, Rich	5914 Pershing Avenue	Downers Grove	IL	60516	312-676-4800	rich.villa@schooleymitchell.com
Larsen, Michael	86 John Court	Danville	IN	46122	317-343-8930	michael.larsen@schooleymitchell.com
Medawar, James	176 W Logan St #340	Noblesville	IN	46060	317-669-9521	james.medawar@schooleymitchell.com
Thomas, Tyrone	2559 Milano Drive	Carmel	IN	46074	317-896-0112	tyrone.thomas@schooleymitchell.com
Wead, Rodney	11807 Allisonville Rd. Suite 177	Fishers	IN	46038	317-588-9325	rodney.wead@schooleymitchell.com
Wiedelman, Michael D.	13626 Copperstrike Pass	Fort Wayne	IN	46845	720-617-6617	michael.wiedelman@schooleymitchell.com
Donaldson, Brent	9829 Overbrook Ct	Leawood	KS	66206	816-281-7083	brent.donaldson@schooleymitchell.com
Holter, Rod	3153 SW Santa Fe Lake Road	Towanda	KS	67144	316-330-6998 316-253-8592	rod.holter@schooleymitchell.com
Parsons, Paul	19900 W 105th St	Olathe	KS	66061	913-808-9218	paul.parsons@schooleymitchell.com
Balaklaw, Lee	1057 Meadowbrook Lane	Louisa	KY	41230	606-483-3345	lee.balaklaw@schooleymitchell.com
Balaklaw, Marla	1057 Meadowbrook Lane	Louisa	KY	41230	606-483-3363	marla.balaklaw@schooleymitchell.com
Crisp, Gary	3659 Bay Springs Park	Lexington	KY	40509	859-448-5909	gary.crisp@schooleymitchell.com
Johnson, John	PO Box 312	Hustonville	KY	40437	859-439-4400 #800	john.johnson@schooleymitchell.com
Lowry, Jill	P.O. Box 525	Simpsonville	KY	40067	502-405-1071	jill.lowry@schooleymitchell.com
Newcombe, Rob	2105 Carolina Lane	Lexington	KY	40513	800-957-0881	rob.newcombe@schooleymitchell.com
Sturm, Allen	PO Box 5	Alvaton	KY	42122	270-297-1616	Allen.Sturm@schooleymitchell.com
Berry, Byran	40 Bayberry Circle	Bridgewater	MA	2324	781-427-9595	byran.berry@schooleymitchell.com
DeMambro, George	419 Southwick Rd Suite H37	Westfield	MA	1085	978-216-2500	george.demambro@schooleymitchell.com
Gifford, Joe	225 Cedar Hill Street 1 Cabot Road Suite 200 D417295	Marlborough Hudson	MA	1752 1749	508-266-5814	joe.gifford@schooleymitchell.com
Holbrook, Jeffrey	400 TradeCenter, Suite 5900	Woburn	MA	1801	339-707-0438	jeffrey.holbrook@schooleymitchell.com
Leet, Jon	PO Box 44	N. Scituate	MA	2060	781-544-0312	jon.leet@schooleymitchell.com
Maccarini Muscatello, Chris Phil	71 Bennett Street Unit 1 PO BOX 540237	Waltham Millis	MA	2453 2054	617-812-1544 401-216-6019	chris.maccarini phil.muscatello@schooleymitchell.com
Smith, Chris	48 Roosevelt Ave	West Bridgewater	MA	2379	508-241-2620 8-588-5224	chris.smith@schooleymitchell.com
Tenenbaum, Seth	1828 Centre Street	Boston	MA	2132	617-655-6505	seth.tenenbaum@schooleymitchell.com
Thompson, T.D.	745 Atlantic Avenue, 8th 90 Canal Street, 4th Fl	Boston	MA	2144 2114	617-826-6676	td.thompson@schooleymitchell.com
Harbold, Brandon	1443 Rock Spring Road, Unit 187	Bel Air	MD	21014	443-987-1052	brandon.harbold@schooleymitchell.com
Harris, Bill	660 Quince Orchard Rd # 1074	Gaithersburg	MD	20878	240-850-3219	bill.harris@schooleymitchell.com
Moore, Ron	18319 Honeylocust Circle	Gaithersburg	MD	20879	301-945-0025	ron.moore@schooleymitchell.com
Tate, Chad	16A Bel Air South Parkway Suite 329	Bel Air	MD	21015	667-315-4644	chad.tate@schooleymitchell.com
Nelson, Steve	P.O. Box 453	Scarborough	ME	4070	207-705-0578	stephen.nelson@schooleymitchell.com
Tillotson, Rodney	22 Clipper Street	Cumberland Foreside	ME	4110	207-558-2805 207-200-4887	rodney.tilloston@schooleymitchell.com
Corfman, Mike	3885 S. 9th St. #629	Oshtemo	MI	49077 49077-0629	269-372-8250	mike.corfman@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
<u>Dougherty, Chris</u>	<u>10330 Durham RD</u>	<u>Clarkston</u>	<u>MI</u>	<u>48348</u>	<u>248-274-6701</u>	<u>chris.dougherty@schooleymitchell.com</u>
Gerdes, Eric	525 East Michigan Ave #143	Saline	MI	48176	734-396-6633 <u>734-396-6633</u> <u>4-899-0110</u>	eric.gerdes@schooleymitchell.com
Johnston, Aaron	1822 Squaw Lagoon Dr	Oxford	MI	48371	248-761-3848	aaron.johnston@schooleymitchell.com
Johnston, Don	1822 Squaw Lagoon Dr	Oxford	MI	48371	248-761-3848	don.johnston@schooleymitchell.com
Jones <u>Liu, Adam</u> Matt	5321 Reuter Street <u>16066 Grazenview St</u>	Dearborn <u>Schoolcraft</u>	MI	48126 <u>49087</u>	313-722-4921 <u>313-722-4921</u> <u>26</u> <u>9-220-0083 Ext.</u> <u>800</u>	adam <u>adam.matt.jonesliu@schooleymitchell.com</u>
Matthews, Gordon	1938 Burdette St.	Ferndale	MI	48220	313-771-9750	gordon.matthews@schooleymitchell.com
Mehrotra, Krittika	1424 Oak Ridge Dr <u>909 Ravine Terrace Ct</u>	Rochester Hills	MI	48307	248-639-9679 <u>248-639-9679</u> <u>24</u> <u>8-220-6877</u>	krittika.mehrotra@schooleymitchell.com
Sarno, Jerry	504 Dunewood	St. Joseph	MI	49085	269-408-8679	jerry.sarno@schooleymitchell.com
Tesorero, Jim	1627 West Lake Drive	Novi	MI	48377	248-859-4169	jim.tesorero@schooleymitchell.com
Wisz, Greg	7142 Cuesta Way N.E.	Rockford	MI	49341	616-884-0058	greg.wisz@schooleymitchell.com
Stephens, Blaine	720 Forest Dale Rd.	New Brighton	MN	55112	651-314-7648	blaine.stephens@schooleymitchell.com
Thiessen, Darryn	18110 18th Ave North	Plymouth,	MN	55447	612-234-6698	darryn.thiessen@schooleymitchell.com
Vetrano, Nick	2233 Ibarra Avenue Southeast	Buffalo	MN	55313	763-297-3007	nick.vetrano@schooleymitchell.com
<u>Johnson, Austin</u>	<u>7002 Michael Lane</u>	<u>Pleasant Valley</u>	<u>MO</u>	<u>64068</u>	<u>816-282-0690</u>	<u>austin.johnson@schooleymitchell.com</u>
Lawrence, Ryan	P.O. Box 23093	St. Louis	MO	63156	314-333-6657 <u>314-333-6657</u> <u>81</u> <u>5-761-6707</u>	ryan.lawrence@schooleymitchell.com
Morris, Darren	7155 Curth Rdg.	Parkville	MO	64152	816-559-7789	darren.morris@schooleymitchell.com
Stevens, Nathan	417 Glan Tai Drive	Manchester	MO	63011	314-885-1251	nathan.stevens@schooleymitchell.com
Daniels, Jonathan	118 Sir Arthur Drive	Bozeman	MT	59718	406-215-4004	jonathan.daniels@schooleymitchell.com
Dale, Steven	440 Stone Monument Dr. Suite 102	Wake Forest,	NC	27587	919-426-2183	steven.dale@schooleymitchell.com
<u>Dougall, Dane</u>	<u>1502 Butterfly Place</u>	<u>Hillsborough</u>	<u>NC</u>	<u>27278</u>	<u>919-234-7155</u>	<u>dane.dougall@schooleymitchell.com</u>
Emmert, Mike	7504 Rainwater Road	Raleigh	NC	27615	919-390-7733	mike.emmert@schooleymitchell.com
Fosbury, Hugh	120 West Moore St.	Southport	NC	28461	910-726-2545	hugh.fosbury@schooleymitchell.com
Griesser, Mary	2410 Ferncliff Road	Charlotte	NC	28211	980-780-1222	mary.griesser@schooleymitchell.com
Hahn, Bill	105 Sapling Street, #106	Mooreville	NC	28117	704-895-3225	bill.hahn@schooleymitchell.com
Lowton <u>McCormick,</u> <u>BobbyRay</u>	4125 Wrangler Dr. SW <u>2612 Gross Ave</u>	Concord <u>Wake</u> <u>Forest</u>	NC	28027 <u>27587</u>	704-490-4607 <u>704-490-4607</u> <u>91</u> <u>9-263-4700</u>	bobbyray.lowton <u>mccormick@schooleymitchell.com</u>
Newby, Lyall	2012 Tomshire Dr.	Gastonia	NC	28056	704-412-3708	lyall.newby@schooleymitchell.com
Sharpe, Christopher	247 Weatherfield Lane	Kernersville	NC	27284	336-448-3438	christopher.sharpe@schooleymitchell.com
Woodlief, Bryan	7800 Falls of Neuse Rd, PO BOX #99041	Raleigh	NC	27615	919-390-3110	bryan.woodlief@schooleymitchell.com
Morris, Darren	7155 Curth Rdg.	Parkville	NE	64152	816-559-7789	darren.morris@schooleymitchell.com
Curtin, Matt	425 North River Road	Milford	NH	3055	603-554-8501	matt.curtin@schooleymitchell.com
Aarons, Danielle	48 Bi-State Plaza, #152	Old Tappan	NJ	7675	201-875-2776	danielle.aarons@schooleymitchell.com
Bello, Rich	33 Merritt Drive	Lawrence Township	NJ	8648	609-791-9865	rich.bello@schooleymitchell.com
<u>Deraney, Drew</u>	<u>9 Prescott Rd</u>	<u>Ho-Ho-Kus</u>	<u>NJ</u>	<u>7423</u>	<u>201-857-3589</u>	<u>drew.deraney@schooleymitchell.com</u>

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Kroll, Jack	141 Hawkins Street #400	Boonton	NJ	7005	973-396-2031	jack.kroll@schooleymitchell.com
O'Shaughnessy, Kevin	216 McCabe Ave	Bradley Beach	NJ	7720	732-285-9880	kevin.oshaughnessy@schooleymitchell.com
Salazar, Mike	10300 W. Charleston Blvd, Suite 13-253	Las Vegas	NV	89135	206-775-7798	mike.salazar@schooleymitchell.com
Solanki, Nirmal	10 Schalks Crossing Road #501	Plainsboro	NJ	8536	609-323-5456	nirmal.solanki@schooleymitchell.com
Still, H. David	323 Spruce Ave.	Lindenwold	NJ	8021	877-361-8931	david.still@schooleymitchell.com
Davenport, Jason	8656 Emerald Grove Way	Las Vegas	NV	89123	702-703-2331	jason.davenport@schooleymitchell.com
McClelland, Lucas	18124 Wedge Parkway #J925	Reno	NV	89511	415-306-1823	lucas.mcclelland@schooleymitchell.com
Otzenberger, Marty De Silva, Nishan	12029 La Palmera 10170 W. Tropicana Ave. #156-396	Las Vegas	NV	8913889147	702-605-073570 2-907-6997	marty.otzenberger@schooleymitchell.com nishan.desilva@schooleymitchell.com
Alvarez, Reinaldo	85 Park Street Suite 2-3	Tupper Lake	NY	12986	518-907-4602	reinaldo.alvarez@schooleymitchell.com
Benson, Matt	406 Hillside Rd	Monroe	NY	10950	518-707-0907	matt.benson@schooleymitchell.com
Caughey, JR	2 Hobart Court	Dix Hills	NY	11746	631-760-1031	jr.caughey@schooleymitchell.com
Domanski, Tatiana	125 West 31st Street Suite 23G	New York	NY	10001	917-341-4698	tatiana.domanski@schooleymitchell.com
Feingold, Eric	40 Village Green, Unit 23	Bedford	NY	10506	866-536-8111	eric.feingold@schooleymitchell.com
Leon, Elena	26-14 Utopia Pkwy	Flushing	NY	11358	347-235-4090	elena.leon@schooleymitchell.com
Lumetta, Kate	125 East Broadway	Roslyn	NY	11576	516-266-6093	kate.lumetta@schooleymitchell.com
Nipon, Larry	12 Grant Drive	Hillsdale	NY	12529	518-620-5012	larry.nipon@schooleymitchell.com
Novissimo, Christian	104 Park Ave	Miller Place	NY	11764	631-935-9412	christian.novissimo@schooleymitchell.com
Rons, Ryan	20 Ebbtide Lane 5003 Jericho Turnpike, #1039	Dix Hills Commack	NY	1174611725	631-966-4866	ryan.rons@schooleymitchell.com
Stein, Jeffrey	9319 5th Avenue, Suite 1041	Brooklyn	NY	11209	347-960-3616	jeffrey.stein@schooleymitchell.com
Testerman, Brian	16 Royal Road	Rockville Center	NY	11570	516-255-6983	brian.testerman@schooleymitchell.com
Vogel, Peter	63 Autumn Ridge Road	Pound Ridge	NY	10576	917-768-7468	peter.vogel@schooleymitchell.com
Bingman, Ryan	1580 Trentwood Rd	Upper Arlington	OH	43221	380-777-1819	ryan.bingman@schooleymitchell.com
Broering, Jill	720 Columbine Court	Tipp City	OH	45371	937-606-3734	jill.broering@schooleymitchell.com
Carter, Fred	140 Stow Ave Suite 200 PO Box 355	Cuyahoga Falls Mogadore	OH	4422144260	330-708-2944	fred.carter@schooleymitchell.com
Edon, George	617 McCorkle Blvd, Unit 1436	Westerville	OH	43086	614-812-2828	george.edon@schooleymitchell.com
Fedor, Christian	2055 Riverside Drive	Cleveland	OH	44107	216-930-5560	chris.fedor@schooleymitchell.com
Fedor, Deborah	2055 Riverside Drive	Cleveland	OH	44107	216-930-5560	debbie.fedor@schooleymitchell.com
Gilmer, Joe	16 Walker St	Tiffin	OH	44883	567-220-7330	joe.gilmer@schooleymitchell.com
James, John	615 Burr Rd	Wauseon	OH	43567	567-341-4147	john.james@schooleymitchell.com
Lichtenberg, Jim	81 W. Fieldstone	Etna	OH	43062	740-919-0782	jim.lichtenberg@schooleymitchell.com
Murphy, Gary	301 Lancaster Street	Marietta	OH	45750	740-218-3899	gary.murphy@schooleymitchell.com
O'Connell, John	6641 Buttonbush Court	Hilliard	OH	43026	614-526-9797	john.oconnell@schooleymitchell.com
Spiess, Casey	7445 Baywind Drive	Montgomery	OH	45242	513-212-6200	casey.spiess@schooleymitchell.com
Carpenter, Katie	8177 SW Woody End St	Portland	OR	97224	503-505-7599	katie.carpenter@schooleymitchell.com
Chen, Allen	85 NE 58th Ave	Portland	OR	97213	206-899-1741	allen.chen@schooleymitchell.com
Dean, Jeff	5424 Prosperity Park Road	Tualatin	OR	97062	503-483-8111	jeff.dean@schooleymitchell.com
McCreith, Matthew	14050 Southwest 164th Ave	Portland	OR	97224	971-307-9753	matthew.mcCreith@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Baker, Adam	527 Nagle Road	Erie	PA	16511	814-520-6474	adam.baker@schooleymitchell.com
Betush, Dave Binter, Stephanie	108 Blue Heron Dr. 6242 Glatfelter Station RD	Wexford Seven Valleys	PA	15090 17360	724-934-9747 71-435-7891	dave.betush@stephanie.binter@schooleymitchell.com
Brenneman, Mike	2173 Embassy Drive	Lancaster	PA	17603	717-850-0211	mike.brenneman@schooleymitchell.com
Fitts, Laura L.	101 E. Gay Street #124	West Chester	PA	19380	215-488-5991	laura.fitts@schooleymitchell.com
Heffner, Randy	771 Chaucer Dr	Harrisburg	PA	17111	717-850-0717	randy.heffner@schooleymitchell.com
Henning, John	2960 Raspberry Lane	Gilbertsville	PA	19525	267-417-4980	john.henning@schooleymitchell.com
Jackson, Tim	2145 Market Street	Camp Hill	PA	17011	717-510-6523	tim.jackson@schooleymitchell.com
Junkin, Christopher	400 Stenton Ave, Suite 204	Plymouth Meeting	PA	19462	484-368-3008	christopher.junkin@schooleymitchell.com
Mischler, Shannon	5535 Forbes Ave, Unit E	Pittsburgh	PA	15217	412-223-7428	shannon.mischler@schooleymitchell.com
Phillips, Matt	345 Sunrise Drive 331 Cobblestone Circle	Carnegie McKees Rocks	PA	15106 15136	412-276-2532	matt.phillips@schooleymitchell.com
Rymiszewski, Phil	402 Allegiance Dr	West Chester	PA	19382	484-402-4270	phil.rymiszewski@schooleymitchell.com
Schwalb, Marc	729 Heathergate Dr.	Pittsburgh	PA	15238	412-406-8524	marc.schwalb@schooleymitchell.com
Sullivan, Rob	636 Penfield Avenue	Havertown	PA	19083	888-727-8559	rob.sullivan@schooleymitchell.com
Tillery, Craig W.	1416 Silver Creek Drive	Mechanicsburg	PA	17050	717-730-6203	craig.tillery@schooleymitchell.com
Wolf, Vincent	9004 Simi Court 433 Elkwood Dr.	Coraopolis	PA	15108	412-930-4595	vincent.wolf@schooleymitchell.com
Elliott, Marty S.	2431 N. Pleasantburg 3849	Greenville	SC	29608	864-775-5888	marty.elliott@schooleymitchell.com
Fleming, Mark	214 Mountain Crest Drive	Taylors	SC	29687	864-707-9070	mark.fleming@schooleymitchell.com
Fleming, Stacey	214 Mountain Crest Drive	Taylors	SC	29687	864-707-9070	stacey.fleming@schooleymitchell.com
Fletcher, Tim	6005 Tramonto Street	Myrtle Beach	SC	29572	843-913-8185	tim.fletcher@schooleymitchell.com
McElderry, Patrick	4226 Pickens 3200 Devine St	Columbia	SC	29204 29205	803-767-4828	patrick.mcelderry@schooleymitchell.com
McWhirter, Stuart	6650 Rivers Ave, STE #100	Charleston	SC	29406	843-410-9932	stuart.mcwhirter@schooleymitchell.com
Stradtman, Ben	3261 Gilroy Dr	Fort Mill	SC	29707	980-395-4329	ben.stradtman@schooleymitchell.com
Wyn, Lisa	5 Harper Lane	Greenwood	SC	29649	864-252-8074	lisa.wyn@schooleymitchell.com
Borgia, Alessandro	7776 Farmington Blvd #383256	Germantown	TN	38138	901-593-1066	alessandro.borgia@schooleymitchell.com
Borgia, Madeleine	7776 Farmington Blvd #383256	Germantown	TN	38138	901-593-1055	madeleine.borgia@schooleymitchell.com
Disciorio, David	2710 Goose Creek Lane	Murfreesboro	TN	37128	615-701-4711	dave.disciorio@schooleymitchell.com
Gray, Andre S.	4756 Hunters Glade Lane	Arlington	TN	38002	901-746-8735	andre.gray@schooleymitchell.com
Keffeler, Charlie	936 Juliana Cove	Collierville	TN	38017	901-538-9954	charlie.keffeler@schooleymitchell.com
Keffeler, Miclain	936 Juliana Cove	Collierville	TN	38017	901-538-9954	miclain.keffeler@schooleymitchell.com
Smith, Rachel	6688 Nolensville Rd Ste 108 #3004	Brentwood	TN	37027	615-241-5577	rachel.smith@schooleymitchell.com
Stark, Steven	PO Box 30645	Knoxville	TN	37930	865-444-4873	steven.stark@schooleymitchell.com
Alvarez, Reinaldo	9004 Dameron Drive	Fort Worth	TX	76131	682-354-4494	reinaldo.alvarez@schooleymitchell.com
Andrew, Darin	PO Box 1556	Prosper	TX	75078	945-677-2396	darin.andrew@schooleymitchell.com
Belgodere, Felipe	1005 W. Bluff St	Fort Worth	TX	76102	817-367-9375	felipe.belgodere@schooleymitchell.com
Burlison, Michelle	13542 Clifton Drive	Frisco	TX	75035	469-850-3810	michelle.burlison@schooleymitchell.com
Daggs, Jeff	21 Stony Creek Drive	Conroe	TX	77384	806-238-6766	jeff.daggs@schooleymitchell.com
Deurlien, Jeff	103 Medford Court	Sugar Land	TX	77478	832-966-3310	jeff.deurlien@schooleymitchell.com
Elliott, Duna, Sam Mark	1920 Springbranch Dr. 13502 Pinerock Lane	Arlington Houston	TX	76006 77079	817-380-9215 28	sammark.elliott@duna@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
					1-619-0313	
Garvin, Chris	6509 Summerhill Rd.	Texarkana	TX	75503	903-949-6000	chris.garvin@schooleymitchell.com
Gilman, Thomas	11902 Caroline Shore Way	Houston	TX	77089	281-972-2377	thomas.gilman@schooleymitchell.com
Helms, Dustin	7305 Thomas Road	Flower Mound	TX	75022	682-502-6147	dustin.helms@schooleymitchell.com
Hignett, James	333 Fantail Loop , Unit A	Austin	TX	78734	512-270-9935	james.hignett@schooleymitchell.com
Hubbard, Treigh	1779 Wells Branch Pkwy, Suite 110B PMB 303	Austin	TX	78728	512-872-2885	treigh.hubbard@schooleymitchell.com
Johnson, Brian	PO Box 820602	North Richland Hills	TX	76180	817-928-4918	brian.johnson@schooleymitchell.com
Khan, Ghulam	5323 Lockwood Bend Lane	Sugar Land	TX	77479	508-309-4952	ghulam.khan@schooleymitchell.com
Loveless, Kyle	618 Northport Lane	Kemah	TX	77565	682-372-5616 281-617-8300	kyle.loveless@schooleymitchell.com
McAllister, Kathleen	14505 Sandifer Street	Austin	TX	78725	512-616-8639	kathleen.mcallister@schooleymitchell.com
McAllister, Gregory	14505 Sandifer Street	Austin	TX	78725	512-616-8639	gregory.mcallister@schooleymitchell.com
McDowell, Lori	12635 Blackstone River Dr	Humble	TX	77346	832-827-7534	lori.mcdowell@schooleymitchell.com
Mora, Cynthia	2834 McCulloch Cir	Houston	TX	77056	832-660-9545	cynthia.mora@schooleymitchell.com
Neill, Stacey	2261 Northpark Dr. #330	Kingwood	TX	77339	346-423-2005	stacey.neill@schooleymitchell.com
Ponce, Lizzaeth	PO Box 151334	Austin	TX	78715	281-410-1440	lizabeth.ponce@schooleymitchell.com
Rendon, Andrew	431 Herff St	Boerne	TX	78006	210-610-6890	andrew.rendon@schooleymitchell.com
Ross Robles, KellyMario	1204 Lamar Drive 12109 Coyote Call Way	Lewisville Austin	TX	75077 78725	940-536-0444 2-522-8922	kellymario.rossrobles@schooleymitchell.com
Ross, Tim	1204 Lamar Drive	Lewisville	TX	75077	940-536-0444	tim.ross@schooleymitchell.com
Rowell, Kathryn	1232 Juniper Ln	Burleson	TX	76028	682-703-8746	kathryn.rowell@schooleymitchell.com
Sellars, Kharon	10880 Sexton Dr	McKinney	TX	75072	469-414-1772	kharon.sellars@schooleymitchell.com
Tahir, Rashad	2374 Macray Trl	Princeton	TX	75407	847-942-0614	rashad.tahir@schooleymitchell.com
Valva, Doug	2201 High Point Drive	Carrollton	TX	75007	833-767-2837	doug.valva@schooleymitchell.com
VanHove, Rick	1110 Texanna Trail	Midlothian	TX	76065	469-981-2817	rick.vanhove@schooleymitchell.com
West Walton, DavidRobert	18507 Juniors Map Court 918 Park Lane	Cypress Bryan	TX	77433 77802	281-915-1535 9-610-1885	david.west robert.walton@schooleymitchell.com
Williams, Greg	2632 Lakeside Drive	Burleson	TX	76028	817-862-7174	greg.williams@schooleymitchell.com
Yampolsky, Ilya	749 Hazy Hills Loop	Dripping Springs	TX	78620	512-387-3223	ilya.yampolsky@schooleymitchell.com
Yates, Steve	2201 High Point Drive	Carrollton	TX	75007	940-440-0214	steve.yates@schooleymitchell.com
LeDuc, Craig	2354 E 200 S	St George	UT	84790	435-590-1555	craig.leduc@schooleymitchell.com
North, Mike	3234 West 1800 South	Vernal	UT	84078	385-339-0008	mike.north@schooleymitchell.com
Wixom, Doug	5190 East Lake Creek Road	Heber City	UT	84032	435-222-9699	doug.wixom@schooleymitchell.com
Zane, Simmelle	1560 Holiday Curve Drive	Park City	UT	84098	435-214-1023	simmelle.zane@schooleymitchell.com
Allen, Martina	2048 Midshipman Drive	Stafford	VA	22554	540-365-8200	martina.allen@schooleymitchell.com
Appleton, Kevin	12465 Blissful Valley Drive	Fairfax	VA	22033	224-757-5730	kevin.appleton@schooleymitchell.com
Appleton, Sokho	12465 Blissful Valley Drive	Fairfax	VA	22033	703-278-9148	sokho.appleton@schooleymitchell.com
Danielson, Scott	PO Box 572	Earlsville	VA	22936	434-566-0160	scott.danielson@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Hellman, Jeremy	5425 Sunrise Bluff Court	Midlothian	VA	23112	804-498-4247	jeremy.hellman@schooleymitchell.com
Norman, Nichole	8003 8005 Creighton Rd Ste. C #231	Mechanicsville,	VA	23111	804-494-8550	nichole.norman@schooleymitchell.com
Pociask, Mary	13337 Glen Taylor Ln	Herndon	VA	20171	703-709-0564	mary.pociask@schooleymitchell.com
Pociask, Steve	205 Van Buren Street, Suite 120	Herndon	VA	20171	703-709-0564	steve.pociask@schooleymitchell.com
Shrum, Chris	<u>12587 Fair Lakes Circle, Suite 325</u>	<u>Fairfax</u>	<u>VA</u>	<u>22033</u>	<u>703-539-2113</u>	<u>chris.shrum@schooleymitchell.com</u>
Thomas, Marty	1044 Clover Drive	McLean	VA	22101	571-488-6101	marty.thomas@schooleymitchell.com
Wienholt, Mick	8050 Mechanicsville Turnpike #1060	Mechanicsville	VA	23111	804-999-4242	mick.wienholt@schooleymitchell.com
Chen, Allen	85 NE 58th Ave	Portland	WA	97213	206-899-1741	allen.chen@schooleymitchell.com
Jones, Rick	4500 9th Ave NE Suite 300	Seattle	WA	98105	206-452-2926	rick.jones@schooleymitchell.com
Jorgensen, Rob	1898 Broadview	Wenatchee	WA	98801	509-955-4727	rob.jorgensen@schooleymitchell.com
Krutsinger, Derick	1730 LaBounty Drive, Suite 9-H20	Ferndale	WA	98248	360-614-7575	derick.krutsinger@schooleymitchell.com
Salazar, Mike	1534 Magnolia Way	Seattle	WA	98199	206-775-7798	mike.salazar@schooleymitchell.com
Schulz, Don	4580 Klahanie Dr. SE Suite 150	Sammamish	WA	98029	425-464-5030	don.schulz@schooleymitchell.com
Youngman, Trent	683 Isola Vista CT	Richland	WA	99352	509-596-1173	trent.youngman@schooleymitchell.com
Price, Rob	18430 SE 44th Ln	Vancouver	WA	98683	360-448-7767	rob.price@schooleymitchell.com
Caspar, Allan	5218 Summer Ridge Dr	Madison	WI	53704	608-234-5789	allan.caspar@schooleymitchell.com
Krupp, William	N8017 County Road M	Hawkins	WI	54530	715-585-2451	william.krupp@schooleymitchell.com
Tan, Denis	P.O. Box 1212	Wausau	WI	54402	715-318-6555	denis.tan@schooleymitchell.com
Wesendorf, Dawn	<u>515 Clearings Drive</u>	<u>Kohler</u>	<u>WI</u>	<u>53044</u>	<u>920-200-5350</u> <u>Ext 800</u>	<u>dawn.wesendorf@schooleymitchell.com</u>

Canadian Franchisees						
Name	Business Street	Franchisee City	Province	Code	Phone	Email Address
Pendergast Dryden, Mickey	#405, 830 Centre Ave. N.E.	Calgary	AB	T2E 9C3	403-818-1925	ryan.dryden@schooleymitchell.com
Pendergast, Mickey	1925-18th Ave NE, #115	Calgary	AB	T2E 7T8	403-875-4777	mickey.pendergast@schooleymitchell.com
Ryskine, Oleg	54 Valley Pointe Bay NW	Calgary	AB	T3B 6B6	800-870-7006	oleg.ryskine@schooleymitchell.com
Steele, David	28 Muir Drive, Suite 1143	St. Albert	AB	T8N 1G3	587-857-4545	david.steele@schooleymitchell.com
Warring, Richard	10520 35a Ave	Edmonton	AB	T6J 2H2	825-510-8100	richard.warring@schooleymitchell.com
Agur, Lee	95 Eckhardt Ave. East	Penticton	BC	V2A 8L2	250-488-9019	lee.agur@schooleymitchell.com
Berks, Davey	620 E. 28th Ave	Vancouver	BC	V5V 2N5	604-727-9480	davey.berks@schooleymitchell.com
Farkas, Eszter	1731 Denman Street	Victoria	BC	V8R 1Y3	250-598-6991	eszter.farkas@schooleymitchell.com
Farkas, Victor	1731 Denman Street	Victoria	BC	V8R 1Y3	250-598-6991	victor.farkas@schooleymitchell.com
Gibbons, Mark	3132 Dayanee Springs Suite 501	Coquitlam	BC	V3E 0B5	604-757-3977	mark.gibbons@schooleymitchell.com
Lakule, Sanjay	3701 Thurston Street #39	Burnaby	BC	V5H 1H6	437-972-8589 604-735-6825	sanjay.lakule@schooleymitchell.com
Popper, Hernan	49 Bessboro St North	Winnipeg	MB	R3Y 1Y6	204-816-1500	hernan.popper@schooleymitchell.com
Nafthal, Axel	213 Fox Hill Ave 104 Stirling Avenue	Kentville Wolfville	NS	B4N 5B2 B4P 2S1	902-365-3046 902-2670-2603	axel.nafthal@schooleymitchell.com
Arneja, Kabir	77 City Centre Drive, Suite 501, East Tower	Mississauga	ON	L5B 1M5	877-255-7720	kabir.arneja@schooleymitchell.com
Baznick, Michael	567 Hood Terrace	Milton	ON	L9T 0H2	647-578-6990	michael.baznick@schooleymitchell.com
Baznick, Shaila	567 Hood Terrace	Milton	ON	L9T 0H2	647-578-6990	shaila.baznick@schooleymitchell.com
Brady, Neil	320 Rushbrook Drive	Newmarket	ON	L3X 2C8	877-520-7283	neil.brady@schooleymitchell.com
Brooks, Tony	372 Larry Street	Port Stanley	ON	N5L 1H5	519-672-6397	tony.brooks@schooleymitchell.com
Cardenas, Miguel	504050 Grey Road 12, RR#6	Markdale	ON	N0C 1H0	519-904-5577	miguel.cardenas@schooleymitchell.com
Day, Peter	164 Trafalgar Rd	Oakville	ON	L6J 3G6	416-823-0220	peter.day@schooleymitchell.com
Dirar, Mutaz	76 Biggs Ave	Ancaster	ON	L9K 1R7	647-839-5003	mutaz.dirar@schooleymitchell.com
Don, David	1717 Avenue Road #310	Toronto	ON	M5M 0A2	647-598-3712	david.don@schooleymitchell.com
Falomo, Anne	19 Jackman Cr	Woodbridge	ON	L4L 6P3	647-361-2786	anne.falomo@schooleymitchell.com
Gallant, Shane	11 Roan Drive	Whitby	ON	L1P 1L5	647-503-0245	shane.gallant@schooleymitchell.com
Giuggio, Andrew	40 Louvain Drive	Brampton	ON	L6P 1W7	416-479-3484	andrew.giuggio@schooleymitchell.com
Giuggio, Erika	40 Louvain Drive	Brampton	ON	L6P 1W7	416-479-3484	erika.giuggio@schooleymitchell.com
Hiltz, Grace	161 Confederation St.	Halton Hills	ON	L7G 4S8	289-642-2864	grace.hiltz@schooleymitchell.com
Hostein, Neil	P.O. Box 24021	Guelph	ON	N1E 6V7	905-547-1380	neil.hostein@schooleymitchell.com
Lafreniere, Stephan	Suite 113, 5-200 Green Lane East	East Gillimbury	ON	L9N 0Z7	289-903-0147	stephan.lafreniere@schooleymitchell.com
Lopez, Eva	11 Lofty Hill Way	Toronto	ON	M2H 2Z8	647-932-5173	eva.lopez@schooleymitchell.com
Ossias, Stan	1 Wetherfield Place	Toronto	ON	M3B3P7	647-698-8898	stan.ossias@schooleymitchell.com
Rajesh, Bhargavi	1282 Hilton Lane 6-1500 Upper Middle Rd. W Suite#346	Oakville	ON	L6M 2V2 C2	226-499-4420 289-681-5968	bhargavi.rajesh@schooleymitchell.com
Rusnell, Catherine	466 Dover Cres	Newmarket	ON	L3Y 6C7	416-814-3496	catherine.rusnell@schooleymitchell.com

Canadian Franchisees						
Name	Business Street	Franchisee City	Province	Code	Phone	Email Address
Rusnell, Greg	466 Dover Cres	Newmarket	ON	L3Y 6C7	416-814-3491	greg.rusnell@schooleymitchell.com
Shermon, Ganesh	1018 - 130 Queens Quay East	Toronto	ON	L6L 0A6	289-997-5184	ganesh.shermon@schooleymitchell.com
Shermon, Kavita	1018 - 130 Queens Quay East	Toronto	ON	L6L 0A6	289-997-5184	kavita.shermon@schooleymitchell.com
Shorrocks, Mark	56 Richvalley Crescent	Richmond Hill	ON	L4E 4C8	647-363-7741	mark.shorrocks@schooleymitchell.com
Smith, Cassandra	4 Ridgewood Crescent	St Marys	ON	N4X 1E8	519-800-4433	cassandra.smith@schooleymitchell.com
Smith, Jesse	4 Ridgewood Crescent	St Marys	ON	N4X 1E8	519-800-4433	jesse.smith@schooleymitchell.com
Stacey, Marty	211 Pacific Avenue	Toronto	ON	M6P 2P6	416-874-0585	marty.stacey@schooleymitchell.com
Stratton, Shawn	190 Northwestern Ave	Ottawa	ON	K1Y 0M3	888-351-2399	shawn.stratton@schooleymitchell.com
Thompson, Cindy	66 Mukwa Bay Estates	Buckhorn	ON	K0L 1R0	705-304-1069	cindy.thompson@schooleymitchell.com
Zaman, Ahsan	109 Victoria Park Ave	Toronto	ON	M4E 3S2	647-490-7804	ahsan.zaman@schooleymitchell.com
Buchanan, Ken	210 12th Ave East 114 Compton Rd	Regina	SK	S4N 6E6 S4S 2Y3	306-737-2245	ken.buchanan@schooleymitchell.com
Chevrier, Amanda	351 Delainey Manor	Saskatoon	SK	S7V 0N2	306-912-9906	amanda.chevrier@schooleymitchell.com

**Franchisees Who Have Signed Agreements but
Were Not Open For Business
as of February 28, ~~2024~~2025**

None

SCHOOLEY MITCHELL®

Certain Former Franchisees

The following franchisees had a Franchised Business terminated, cancelled, not renewed or otherwise voluntarily or involuntarily ceased to do business under a Franchise License Agreement during the fiscal year ended February 28, ~~2024~~2025:

U.S. Franchisees				
Name	City	State	Code	Phone
Eddie Shadeed	Huntsville	AL	36853	205-447-0530
Richard Perraut	Cave Creek	AZ	85331	480-659-3831
Dave Rochester	Laguna Niguel	CA	92677	949-508-1331
Tony Soto	Miami	FL	33129	305-607-6012
Rich Bartolotta	Greensboro	GA	30642	678-436-5740
Dean Vernoia	Atlanta	GA	30338	678-894-1060
Thom Stowe	Aurora	IN	47001	513-788-4122
Nancy Rigby	Westford	MA		
Leslie Vaughan	Franklin	MA	02038	843-541-0104
Cindy Johannesson	La Plata	MD	20646	240-776-2919
Marc Ackerman	Highland Lakes	NJ	07422	973-670-7671
Jordano Ibrahim	Bayonne	NJ	07002	551-287-2916
Pamela Wilkins	Las Vegas	NV	89135	702-850-2600
Bob Hays	Grove City	OH	43123	614-500-4113
Robert Spellman	Riegelsville	PA	18077	484-370-7283
Terry Raney	Brentwood	TN	37027	615-873-1827
Todd Ledet	Houston	TX	77249	832-369-7171
Mario Garnier	Federal Way	WA	98003	206-309-1450
Madick, Michelle	Dana Point	CA	92629	714-494-9877
Sweasy, Will	Vista	CA	92081	760-931-4700
Amalfitano, Andrew	Longmont	CO	80501	303-500-3862
Schlater, Mark	Westport	CT	6880	203-226-8302
Powers, Mike	Lutz	FL	33549	813-909-9300
Mahoney, Keith	Brookhaven	GA	30319	404-599-1046
Markin, Larry	Buffalo Grove	IL	60089	224-225-4222
Maccarini, Chris	Waltham	MA	2453	617-812-1544
Jones, Adam	Dearborn	MI	48126	313-722-4921
Lowton, Bobby	Concord	NC	28027	704-490-4607
Deraney, Drew	Midland Park	NJ	7432	201-857-3589
Otzenberger, Marty	Las Vegas	NV	89138	702-605-0735
Leon, Elena	Flushing	NY	11358	347-235-4090
McCreith, Matthew	Portland	OR	97224	971-307-9753
Betush, Dave	Wexford	PA	15090	724-934-9747

<u>Disciorio, David</u>	<u>Murfreesboro</u>	<u>TN</u>	<u>37128</u>	<u>615-701-4711</u>
<u>Belgodere, Felipe</u>	<u>Fort Worth</u>	<u>TX</u>	<u>76102</u>	<u>817-367-9375</u>
<u>Elliott, Sam</u>	<u>Arlington</u>	<u>TX</u>	<u>76006</u>	<u>817-380-9215</u>
<u>West, David</u>	<u>Cypress</u>	<u>TX</u>	<u>77433</u>	<u>281-915-1535</u>
<u>Wienholt, Mick</u>	<u>Mechanicsville</u>	<u>VA</u>	<u>23111</u>	<u>804-999-4242</u>
<u>Youngman, Trent</u>	<u>Richland</u>	<u>WA</u>	<u>99352</u>	<u>509-596-1173</u>

Canadian Franchisees				
Name	City	Prov	Code	Phone
Darren Smith	Lethbridge	AB	T1H 6E6	403-942-5151
Kris DeGiacomo	Ottawa	ON	K4A 4E6	343-803-5523
Sam Wehbeh	Mississauga	ON	L5M 7H2	647-535-8555

None

**Franchisees Who Have Not Communicated With Franchisor
Within 10 Weeks of the Issuance Date of the Disclosure Document**

None

EXHIBIT D

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

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NEW

Operations Manual

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Please note: Schooley Mitchell Head Office, Head Office, 1073355 Ontario Limited, Schooley Mitchell, HO, and SM are used interchangeably throughout this manual.

Schooley Mitchell Head Office Contact Information

1030 Erie Street
Stratford, Ontario, Canada
N4Z 0A1

Switchboard (519) 271-6477
Toll-free (888) 311-6477

Please refer to the Company Directory in The Warehouse for an up-to-date Head Office directory.

EXHIBIT E

SCHOOLEY MITCHELL®
FRANCHISE DISCLOSURE DOCUMENT

FINANCIAL STATEMENTS

NEW

THESE FINANCIAL STATEMENTS ARE PREPARED WITHOUT AN AUDIT. PROSPECTIVE FRANCHISEES OR SELLERS OF FRANCHISES SHOULD BE ADVISED THAT NO CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED HIS/HER OPINION WITH REGARD TO THE CONTENT OR FORM.

1073355 Ontario Limited

Balance Sheet

As At June 30, 2024

June 30

2024

Assets

Current Assets

Accounts Receivable	\$8,194,521
Work In Process	2,236,289
Due from shareholder	1,548
Inventory	6,433
Prepaid expenses	31,298
	<u>\$10,470,089</u>

Equipment and leasehold improvements 147,539

Deferred Broker Commissions 1,129,635

\$11,747,263

Liabilities and Shareholders' Equity

Current Liabilities

Bank overdraft	\$476
Accounts payable and accrued liabilities	474,825
Payroll remittances payable	1,847,623
HST payable	1,484
Income taxes payable	377,598
Deferred revenue	5,929,962
	<u>\$8,631,968</u>

Deferred Taxes \$697,342

Capital lease obligation 129,496

\$9,458,806

Shareholders' Equity

Share capital	\$100
Accumulated equity	2,288,357
	<u>\$2,288,457</u>

\$11,747,263

1073355 Ontario Limited

Statement of Operations

For The Four Months Ended June 30, 2024

	June 30 2024
Revenue	
Franchise sales	\$2,160,000
Royalties	237,866
Telemarketing and service revenue	24,500
Production Income	<u>1,629,874</u>
	<u>\$4,052,240</u>
Expense	
Salaries and wages	\$2,213,547
Franchise commissions, training and mentoring	543,679
Office and administrative	437,841
Rent	104,398
Bank charges and interest	<u>18,932</u>
	<u>\$3,318,397</u>
Income before the undernoted items	<u>\$733,843</u>
Other expenses	
Depreciation and amortization	<u>\$19,876</u>
	<u>\$19,876</u>
Net income	<u><u>\$713,967</u></u>

NEW

Financial Statements of

1073355 ONTARIO LIMITED

And Independent Auditor's Report thereon

Year ended February 28, 2025

**KPMG LLP**

120 Victoria Street South
Suite 600
Kitchener, ON N2G 0E1
Canada
Telephone 519 747 8800
Fax 519 747 8811

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of 1073355 Ontario Limited

Opinion

We have audited the financial statements of 1073355 Ontario Limited (the Company), which comprise the balance sheet as of February 28, 2025, and the related statement of accumulated surplus, statement of operations, and statement of cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at February 28, 2025, and its results of operations and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the **"Auditor's Responsibilities for the Audit of the Financial Statements"** section of our auditor's report.

We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.



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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

A handwritten signature in black ink that reads 'KPMG LLP' with a long, horizontal flourish underneath.

Chartered Professional Accountants, Licensed Public Accountants

Kitchener, Canada

May 6, 2025

1073355 ONTARIO LIMITED

Balance Sheet

February 28, 2025, with comparative information for 2024

	2025	2024
Assets		
Current assets:		
Cash	\$ 172,245	\$ 319,268
Accounts receivable (note 3)	1,410,478	1,301,243
Income taxes receivable	20,023	-
Work in progress	1,446,764	1,306,568
Current portion of contract receivable	4,438,378	3,561,911
Current portion of term notes receivable (note 4)	346,500	257,000
Inventory	6,910	6,910
Prepaid expenses	36,306	46,505
	<u>7,877,604</u>	<u>6,799,405</u>
Contract receivable	3,417,677	3,265,175
Contract assets	1,920,500	1,320,986
Right-of-use asset (note 6)	529,944	745,341
Term notes receivable (note 4)	477,534	52,629
Equipment and leasehold improvements (note 5)	21,434	31,887
	<u>\$ 14,244,693</u>	<u>\$ 12,215,423</u>
Liabilities and Shareholder's Equity		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 722,280	\$ 711,606
Payroll remittances payable	5,937,775	4,336,052
Income taxes payable	-	204,813
Current portion of deferred revenue	1,379,600	954,267
Current portion of lease liabilities (note 6)	189,598	257,985
	<u>8,229,253</u>	<u>6,464,723</u>
Deferred revenue	3,601,077	2,482,632
Deferred tax liability	1,302,498	1,168,274
Lease liabilities (note 6)	371,523	525,304
	<u>13,504,351</u>	<u>10,640,933</u>
Shareholder's equity:		
Share capital (note 7)	100	100
Accumulated surplus	740,242	1,574,390
	<u>740,342</u>	<u>1,574,490</u>
	<u>\$ 14,244,693</u>	<u>\$ 12,215,423</u>

See accompanying notes to financial statements.

On behalf of the Board:

_____ Director

1073355 ONTARIO LIMITED

Statement of Operations

Year ended February 28, 2025, with comparative information for 2024

	2025	2024
Revenue:		
Franchise sales	\$ 4,950,649	\$ 5,616,139
Production sales	3,939,096	4,162,476
Royalty	2,665,959	2,122,455
Telemarketing and service revenue	217,009	123,162
Other income	61,794	-
	11,834,507	12,024,232
Expenses:		
Salaries and wages	6,339,829	5,550,765
Training and mentoring	334,174	148,831
Office and general	1,467,171	958,899
Franchise commission	2,265,086	2,405,238
Bank charges and interest	1,030,819	460,687
Marketing fund expense (note 8)	614,633	528,903
	12,051,712	10,053,323
(Loss) income before the undernoted item and income taxes	(217,205)	1,970,909
Depreciation and amortization	261,686	280,981
(Loss) income before income taxes	(478,891)	1,689,928
Income tax expense (recovery) (note 9)	(61,559)	380,912
(Loss) net income	\$ (417,332)	\$ 1,309,016

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Statement of Accumulated Surplus

Year ended February 28, 2025, with comparative information for 2024

	2025	2024
Accumulated surplus, beginning of year:		
As previously stated	\$ 1,574,390	\$ 920,486
Topic 326 Adjustment (note 3(r))	-	(359,727)
As restated	1,574,390	560,759
(Loss) net income	(417,332)	1,309,016
Dividends	(416,816)	(295,385)
Accumulated surplus, end of year	\$ 740,242	\$ 1,574,390

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Statement of Cash Flows

Year ended February 28, 2025, with comparative information for 2024

	2025	2024
Cash provided by (used in):		
Operations:		
(Loss) net income	\$ (417,332)	\$ 1,309,016
Items not involving cash:		
Deferred tax expense	134,224	185,130
Interest expense on lease liabilities	64,268	102,735
Depreciation and amortization	261,686	280,981
Changes in non-cash operating working capital:		
Accounts receivable	(109,235)	(313,808)
Contract receivable	(1,028,969)	(1,640,556)
Contract asset	(599,514)	(94,363)
Work in progress	(140,196)	(134,012)
Net repayments (advances) of term notes receivable	(514,405)	105,063
Prepaid expenses	10,199	(10,199)
Accounts payable and accrued liabilities	10,674	111,695
Payroll remittances payable	1,601,723	1,277,374
Income taxes payable/recoverable	(224,836)	219,849
Deferred revenue	1,543,778	160,099
	592,065	1,559,004
Financing:		
Payments on lease liabilities	(322,272)	(358,380)
Due from shareholder	-	(1,385)
Dividends paid	(416,816)	(295,385)
	(739,088)	(655,150)
(Decrease) increase in cash	(147,023)	903,854
Cash (bank indebtedness), beginning of year	319,268	(584,586)
Cash, end of year	\$ 172,245	\$ 319,268
Cash consists of:		
Cash	\$ 172,245	\$ 319,268
	\$ 172,245	\$ 319,268
Non-cash transactions:		
Increases in ROU assets	\$ (35,837)	\$ -
Increase in Lease liabilities	35,837	-
	\$ -	\$ -

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Notes to Financial Statements

Year ended February 28, 2025

Nature of operations:

1073355 Ontario Limited (the "Company") is a private company incorporated under the laws of the Province of Ontario, Canada.

The principal business of the Company is to sell and support franchises under the "Schooley Mitchell" trademark. The address of the Company's registered office is 1030 Erie Street Stratford, Ontario, Canada.

All the common shares are held by Dennis Schooley, Founder.

1. Basis of preparation:

(a) Basis of presentation:

The Company prepares its financial statements in accordance with generally accepted accounting principles in the United States of America ("US GAAP").

(b) Basis of measurement:

The financial statements have been prepared on the historical cost basis except for financial instruments held for trading or available for sale which are measured at fair value.

(c) Functional and presentation currency:

These financial statements are presented in Canadian dollars, which is the Company's functional currency.

(d) Use of estimates and judgments:

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant items subject to such estimates and assumptions include the useful life of equipment and leasehold improvements, and trademarks; allowance for expected credit losses on financial assets; fair value calculations of term notes with a 0% interest rate; and the determination of performance obligations for revenue in contracts with customers, allocation of the transaction price to those obligations, and the timing of related revenue recognition. Actual results could differ from those estimates.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies:

The accounting policies set out below have been applied consistently to all years presented in these financial statements:

(a) Cash and cash equivalents:

The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

(b) Allowance for credit losses:

The Company records an allowance for credit losses (ACL) under Subtopic 326-20 Financial Instruments-Credit Losses – Measured at Amortized Cost for the current expected credit losses (CECL) inherent in its financial assets measured at amortized cost and contract assets. The ACL is a valuation account deducted from the amortized cost basis to present the net amount expected to be collected. The estimate of expected credit losses includes expected recoveries of amounts previously written off as well as amounts currently expected to be written off.

The estimate of expected credit losses is based on the Company's historical loss experience, adjusted for current and reasonable and supportable forecasts of economic conditions and other pertinent factors affecting the Company's customers such as known credit risk or industry trends. The allowance is estimated over the contractual term of the financial asset adjusted for expected prepayments. The Company does not have any off-balance sheet credit exposures.

Accounts receivable

The Company uses an aging schedule to estimate the ACL for trade accounts receivable. This method categorizes trade receivables into different groups based on industry and the number of days past due. Past-due status is measured based on the number of days since the payment due date. The trade receivables are evaluated individually for expected credit losses if they no longer share similar risk characteristics. The Company determines that the receivables no longer share similar risk characteristics if they are past due balances over 90 days and over a specified amount. The Company evaluates the collectability of trade accounts receivables with payments that are more than 90 days past due on an individual basis to determine if any are deemed uncollectible. Trade accounts receivable balances are deemed uncollectible and written off as a deduction from the allowance after all means of collection have been exhausted. See Note 3.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(b) Allowance for credit losses (continued):

Term notes receivable

The Company determines the ACL for notes receivable using estimates of probability of customer default and loss given default applied to estimated exposure at default. When measuring expected credit losses, the Company considers customers' historical payment patterns, customers' credit ratings, and current and reasonable and supportable forecasts of economic conditions in estimating customers' probability of default, exposure at default and estimated loss given default. The Company collectively evaluates notes receivable with similar industry risk and credit risk characteristics. Additionally, the notes receivable are evaluated individually for expected credit losses if they no longer share similar risk characteristics. The Company evaluates the collectability of notes with payments that are more than 90 days past due on an individual basis to determine if any are deemed uncollectible. Notes are deemed uncollectible and written off against the ACL when all possible means of collection have been exhausted. See Note 4.

Contract receivables

The Company determines the ACL for contract receivables using estimates of probability of customer default associated with the accrued receivables given default percentages applied to estimated exposure at default. When measuring expected credit losses, the Company considers customers' historical payment patterns, customers' credit ratings, and current and reasonable and supportable forecasts of economic conditions in estimating customers' probability of default, exposure at default and estimated loss given default. Contract receivables are written off against the allowance for credit losses when the receivable is deemed uncollectible. No ACL was recorded on contract receivables as of February 28, 2025.

(c) Accounts receivable:

Accounts receivable are recorded at the invoiced amount, net of an allowance for credit losses and do not bear interest.

(d) Contract receivables :

Contract receivables primarily represent accrued receivables for revenue earned but not invoiced for production revenue. Contract receivables transferred to accounts receivable once invoiced. Contract receivables at February 28, 2025 are reported net of an ACL.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(e) Notes receivable:

Notes receivable are recorded net of an ACL. Notes receivable relate to financing arrangements that exceed one year and bear interest at a market rate based on the customer's credit quality and are recorded at amortized cost. Interest is recognized over the life of the note. The Company has not and does not intend to sell these receivables. The Company includes accrued interest as part of the note receivable balance. Notes become past due based on how recently payments have been received compared to contractual due dates. The Company does not accrue interest when payment on a note is 90 days past due. Interest receipts on non-accrual notes are applied to principal. Non-accrual notes are restored to an accrual basis when principal and interest become current and a period of performance has been established in accordance with the contractual terms.

(f) Contract assets :

Contract assets primarily represent commission expenses paid to acquired certain franchise arrangements. Contract asset are amortized over the term of the franchise agreement acquired. The Company does not have impairment losses associated with contract assets as at February 28, 2025.

(g) Inventories:

Inventories are stated at the lower-of-cost or market value using the first-in-first-out inventory method, and consist of equipment and supplies.

(h) Work in progress:

Work in progress represents the costs generated on production revenue which has not yet been earned. It is valued at the lower of cost and the estimated net realizable value of the work-in-progress. Cost is determined based on actual expenses incurred.

(i) Commitments and contingencies:

Liabilities for loss contingencies arising from claims, assessments, litigation, fines, and penalties and other sources are recorded when it is probable that a liability has been incurred and the amount can be reasonably estimated. Legal costs incurred in connection with loss contingencies are expensed as incurred.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(j) Financial instruments:

The Company uses valuation approaches that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Company determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities accessible to the reporting entity at the measurement date.
- Level 2 Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability..
- Level 3 Unobservable inputs for the asset or liability used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at measurement date.

(k) Equipment and leasehold improvements:

Computer equipment is measured at cost less accumulated depreciation and accumulated impairment losses. Costs include all expenditures directly related to the acquisition of the asset. Depreciation is based on the cost of an asset less its residual value. Depreciation is provided for using the following methods and annual rates:

Asset	Basis	Rate
Furniture and fixtures	Declining balance	20%
Computer equipment	Declining balance	50%
Leasehold improvements	Straight-line	10 years

During the pre-operating period, these assets are reported as not in use, with no depreciation until such a time as the assets are available or ready for use.

Depreciation methods, useful lives and residual values are reviewed upon changes in circumstances and adjusted, if appropriate.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(l) Intangible assets:

Limited life intangible assets, such as patents, trademarks, software, and customer application software, are stated at cost less accumulated amortization. Amortization is based on the estimated useful life of the assets and is calculated on a straight-line basis at the following rates:

Asset	Rate
Trademarks - American	5 years
Trademarks - Canadian	15 years

Intangible assets still in development are not amortized until the assets are available or ready for use. Amortization methods, useful lives and residual values are reviewed upon changes in circumstances and adjusted, if appropriate.

(m) Long-lived assets:

Long-lived assets, such as intangible assets, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group be tested for possible impairment, the Company first compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying amount. If the carrying amount of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, an impairment is recognized to the extent that the carrying amount exceeds its fair value. Fair value is determined using various valuation techniques including discounted cash flow models, quoted market values and third-party independent appraisals, as considered necessary. No impairment losses were recognized in the year ended February 28, 2025.

(n) Income taxes:

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. The Company recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. Recognized income tax positions are measured at the largest amount that is greater than 50% likely of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgement occurs.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(o) Revenue recognition:

The Company's revenue streams consist primarily of fees from franchised cost reduction consulting centres operated by traditional franchisees, including the initial licensing fee and royalties based on a percentage of sales. Revenue also includes sales of telemarketing, service and SMARRT programs to franchisees, marketing fund and conference collections, as well as cost reduction consulting services completed from Company operated franchises.

Under ASC 606, revenues are to be recognized when control of promised goods or services is transferred to a customer in an amount that reflects the consideration expected to be received for those goods or services.

i) Franchise sales, royalties, marketing fund and conference collections:

The Company has identified two performance obligations being the initial franchise set up activities, which includes the provision of the initial franchisee training program and the operating manual, initial system set-up and site selection and access to standardized templates, and the ongoing support and services provided over the franchise term. The initial performance obligation has been allocated 80% of the initial fee and is recognized upon completion of the program. The second performance obligation has been allocated 20% of the initial fee, which is recognized as the Company satisfies the performance obligation over the franchise term, which is generally 10 years. The second performance obligation has also been allocated the consideration in the form of royalties from franchisees, including management information system fees, and marketing fees. These are variable consideration based on a percentage of sales. Royalty and production sales revenue are recognized as the Company of a franchisee implements a cost reduction plan for the Company's of franchisee's customer. Standard payment terms require the initial franchisee fee to be paid in advance of the training course, however in certain cases the Company will provide financing alternatives which have been included as notes receivable within the financial statements. Refer to Note 4 for details. All monthly payments are due by the 24th day of the month for the preceding calendar month.

Franchise sales are recognized as deferred revenue when received until the performance obligations have been met.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(o) Revenue recognition (continued):

i) Franchise sales, royalties, marketing fund and conference collections (continued):

A contract asset has been recognized for the directly related commission expense paid to acquire certain franchise arrangements. This contract asset will be amortized over the term of the franchise agreement acquired. The Company is considered as principal for the purpose of marketing fund collection. Revenue from marketing funds is recognized at the gross amount of customer consideration. Conference revenue is recognized on a net basis as the company is considered an agent.

ii) Telemarketing and SMARRT revenue:

Revenue for telemarketing and service revenue is recognized when control of the service is transferred to the customer. This is generally the point in time in which the services have been completed, whether that be telemarketing days or SMARRT program delivery. Therefore, there is only a single performance obligation. Payment on telemarketing and the smart program is typically required in advance of the service being provided.

iii) Corporate office (Production) sales:

A single performance obligation has been identified which is the cost reduction services performed by the head office. This is satisfied when the cost reduction plan is implemented by the customer. Standard payment terms are 30 days subsequent to the completion of the post-audit.

Revenue has been disaggregated by source within the statement of operations.

(p) Foreign currency translation:

Transactions in currencies other than the functional currency are translated into the functional currency using exchange rates prevailing at the dates of the transaction. Monetary assets and liabilities denominated in the functional currency are translated using the exchange rate at the balance sheet date. Foreign exchange gains and losses are recognized in the statement of operations.

(q) Leases:

The Company leases offices, computer equipment and furniture and fixtures. The Company determines if an arrangement is a lease at inception and evaluates the lease classification (i.e., operating lease or financing lease) at that time. Both operating and financing leases are included in right-of-use assets, lease liabilities, and current portion lease liabilities on the Company's balance sheet.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(q) Leases (continued):

Right-of-use assets represent the Company's right to use an underlying asset for the lease term, and lease liabilities represent our obligation to make lease payments arising from the lease. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred, less any lease incentives received. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

The Company considers the likelihood of exercising options to extend or terminate the lease when determining the lease term.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the shorter of the end of the lease term or the useful life.

Lease obligations is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

Finance lease interest expense is included within Bank charges and interest expense in the statements of operations. Operating lease and variable lease costs are included in Office Administration in the statements of operations. Variable lease costs are the portion of lease payments that are not fixed over the lease term. Variable lease costs include real estate payments that are adjusted periodically for inflation or other variables as well as payments for taxes, insurance, maintenance and other expenses. The Company expenses variable lease costs as incurred.

Lease arrangements with an initial term of 12 months or less are considered short-term leases and are not recorded on the balance sheet. The Company recognizes lease expense for these leases on a straight-line basis over the term of the lease.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(r) Newly adopted accounting pronouncements:

The Company has adopted several new or amended standards effective March 1, 2024. In August 2020, the FASB issued ASU 2020-06, Debt—Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity's Own Equity. ASU 2020-06 reduces the number of accounting models for convertible instruments and allows more contracts to qualify for equity classification. ASU 2020-06 is effective for the Company's annual reporting periods beginning after December 15, 2023. Adoption is either with a modified retrospective method or a fully retrospective method of transition. Early adoption is permitted, but no earlier than annual periods beginning after December 15, 2020. The Company adopted this ASU effective March 1, 2024 with no material impact.

In October 2021, the FASB issued ASU 2021-08, Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers, which provides an exception to fair value measurement for contract assets and contract liabilities related to revenue contracts acquired in a business combination. The ASU requires an entity (acquirer) to recognize and measure contract assets and contract liabilities acquired in a business combination in accordance with Topic 606. At the acquisition date, an acquirer should account for the related revenue contracts in accordance with Topic 606 as if it had originated the contracts. The ASU is effective for the Company for annual and interim periods in fiscal years beginning after December 15, 2023. Early adoption is permitted. The ASU is applied to business combinations occurring on or after the effective date. The Company adopted this ASU effective March 1, 2024 with no material impact.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The ASU requires the annual financial statements to include consistent categories and greater disaggregation of information in the rate reconciliation, and income taxes paid disaggregated by jurisdiction. ASU 2023-09 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company adopted this ASU effective March 1, 2024 with no material impact.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(r) Newly adopted accounting pronouncements (continued):

In June 2022, the FASB issued ASU 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The ASU clarifies that a contractual restriction on the sale of an equity security should not be considered in measuring the fair value of the equity security, and also cannot be recognized as a separate unit of account. The ASU also requires the investor to disclose the fair value of equity securities subject to contractual sale restrictions, the nature and remaining duration of the restriction(s), and the circumstances that could cause a lapse in the restriction(s). The ASU is effective for the Company for annual and interim periods beginning after December 15, 2024. Early adoption is permitted. The Company adopted this ASU effective March 1, 2024 with no material impact.

In March 2023, the FASB issued ASU 2023-01, Leases (Topic 842): Common Control Arrangements. The ASU provides a practical expedient for private companies and not-for-profit entities to use the written terms and conditions of a common control arrangement to determine whether a lease exists and, if so, the classification of and accounting for that lease. The ASU also clarifies the accounting for and transfer of leasehold improvements associated with common control leases, thereby reducing diversity in practice. The amendments in this ASU affect all lessees that are a party to a lease between entities under common control in which there are leasehold improvements. The ASU is effective for fiscal years beginning after December 15, 2023, including interim periods within those fiscal years. Early adoption is permitted. The practical expedient may be applied on an arrangement-by arrangement basis. The Company adopted this ASU effective March 1, 2024 with no material impact.

In October 2023, the FASB issued ASU 2023-06, Disclosure Improvements – Codification Amendments in Response to the SEC’s Disclosure Update and Simplification Initiative. The ASU modifies the disclosure or presentation requirements of a variety of Topics in the Codification to align with the SEC’s regulations. The ASU also makes those requirements applicable to entities that were not previously subject to the SEC’s requirements. The ASU is effective for the Company two years after the effective date to remove the related disclosure from Regulation S-X or S-K. As of the date these financial statements have been made available for issuance, the SEC has not yet removed any related disclosure. The Company adopted this ASU effective March 1, 2024 with no material impact.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(s) Recently issued accounting standards:

In June 2022, the FASB issued ASU 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The ASU clarifies that a contractual restriction on the sale of an equity security should not be considered in measuring the fair value of the equity security, and also cannot be recognized as a separate unit of account. The ASU also requires the investor to disclose the fair value of equity securities subject to contractual sale restrictions, the nature and remaining duration of the restriction(s), and the circumstances that could cause a lapse in the restriction(s). The ASU is effective for the Company for annual and interim periods beginning after December 15, 2024. Early adoption is permitted. The Company does not expect the adoption of ASU 2022-03 to have a material effect on its consolidated financial statements.

In October 2023, the FASB issued ASU 2023-06, Disclosure Improvements – Codification Amendments in Response to the SEC’s Disclosure Update and Simplification Initiative. The ASU modifies the disclosure or presentation requirements of a variety of Topics in the Codification to align with the SEC’s regulations. The ASU also makes those requirements applicable to entities that were not previously subject to the SEC’s requirements. The ASU is effective for the Company two years after the effective date to remove the related disclosure from Regulation S-X or S-K. As of the date these financial statements have been made available for issuance, the SEC has not yet removed any related disclosure. The Company does not expect the adoption of ASU 2023-06 to have a material effect on its consolidated financial statements.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The ASU requires the annual financial statements to include consistent categories and greater disaggregation of information in the rate reconciliation, and income taxes paid disaggregated by jurisdiction. ASU 2023-09 is effective for the Company’s annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company is currently evaluating the effect that adoption of ASU 2023-09 will have on its consolidated financial statements.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(s) Recently issued accounting standards (continued):

In March 2024, the FASB issued ASU 2024-01, Compensation—Stock Compensation (Topic 718): Scope Application of Profits Interest and Similar Awards. This ASU adds an illustrative example to demonstrate how an entity should apply the scope guidance in paragraph 718-10-15-3 to determine whether profits interest and similar awards should be accounted for in accordance with Topic 718. ASU 2024-01 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company does not expect the adoption of ASU 2024-01 to have a material effect on its consolidated financial statements.

In March 2024, the FASB issued ASU 2024-02, Codification Improvements—Amendments to Remove References to the Concepts Statements. This ASU removes references to various FASB Concepts Statements to simplify the Codification and draw a distinction between authoritative and non-authoritative literature. ASU 2024-02 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company does not expect the adoption of ASU 2024-02 to have a material effect on its consolidated financial statements.

In November 2024, the FASB issued ASU 2024-04, Debt—Debt with Conversion and Other Options (Subtopic 470-20): Induced Conversions of Convertible Debt Instruments. This ASU clarifies the requirements for determining whether certain settlements of convertible debt instruments should be accounted for as induced conversions. ASU 2024-04 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method of transition or a retrospective method of transition that is retrospective to the later of the beginning of earliest period presented and the date the entity adopted ASU 2020-06. Early adoption is permitted for all entities that have adopted ASU 2020-06. The Company does not expect the adoption of ASU 2024-04 to have a material effect on its consolidated financial statements.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

3. Accounts receivable:

The following is a summary of the changes in the allowance for credit losses for the year ended February 28, 2025:

		2025
Balance at February 29, 2024	\$	338,648
Write-offs		(319,597)
Provision for credit losses		385,597
	\$	404,648

4. Term notes receivable:

Term notes receivable is comprised of loans to various franchisees for financing of the initial franchise fee. All term notes are issued at a 0% interest rate, and recalculated using an implied interest rate of 3% for purposes of calculating the fair value of the term notes.

The following is a summary of the changes in the allowance for credit losses for the year ended February 28, 2025:

		2025
Balance at February 29, 2024	\$	99,280
Write-offs		(74,780)
	\$	24,500

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

5. Equipment and leasehold improvements:

			2025	2024
	Cost	Accumulated depreciation	Net book value	Net book value
Computer equipment	\$ 34,601	\$ 34,601	\$ -	\$ -
Furniture and fixtures	41,245	37,430	3,815	4,775
Leasehold improvements	101,935	84,316	17,619	27,112
	\$ 177,781	\$ 156,347	\$ 21,434	\$ 31,887

Depreciation for the year amounted to \$10,451.

6. Leases:

Right-of-use assets

			2025	2024
	Cost	Accumulated depreciation	Net book value	Net book value
Computer equipment	\$ 385,281	\$ 338,772	\$ 46,509	\$ 46,708
Furniture and fixtures	156,288	114,097	42,191	25,738
Property leases	1,069,910	628,666	441,244	672,895
	\$ 1,611,479	\$ 1,081,535	\$ 529,944	\$ 745,341

Depreciation for the year amounted to \$251,233.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

6. Leases (continued):

Lease liabilities

	2025	2024
HP lease contracts, rates ranging from 4.75% - 13%, payable \$6,401 monthly, including principal and interest, due July 2022 to November 2027, purchase option of \$nil at maturity.	\$ 44,603	\$ 40,788
EquiLease lease contracts, 10%, payable \$635 monthly, including principle and interest, due August 2025, purchase option of \$nil at maturity	3,733	10,662
EquiLease lease contracts, 8%, payable \$598 monthly, including principle and interest, due May 2026, purchase option of \$10 at maturity	9,652	15,832
Office equipment lease contracts, 8.35% to 8.60%, payable \$268 monthly, including principal and interest, due August 2025 to July 2026.	2,662	5,541
Cana Vac Property lease contract, 9.2%* payable \$5,000 monthly until October 2023, \$5,200 monthly thereafter, due September 2025	31,725	88,345
Feltz Warehousing Ltd Property lease contract, 9.2%* payable \$9,800 monthly, due September 2025	67,853	173,854
Hurlbut Corporation property lease contract, 9.2%* payable \$6,920 monthly until February 2031, and payable \$7,221 monthly thereafter, due February 2031.	400,893	448,267
	561,121	783,289
Less Current portion of lease liabilities	(189,598)	(257,985)
	\$ 371,523	\$ 525,304

* These lease obligations were calculated using the Company's incremental borrowing rate

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

6. Leases (continued):

2026	\$	189,598
2027		74,593
2028		65,845
2029		68,352
2030		74,913

7. Share capital:

	2025	2024
Authorized:		
Unlimited number of Class A special shares		
Unlimited number of Class B special shares		
Unlimited number of common shares		
Issued:		
Common shares	\$ 100	\$ 100

The Class A special shares are redeemable, retractable, non-cumulative voting shares. Each Class A special share is convertible into one common share at the option of the Class A special shareholder. As of February 28, 2025, no Class A special shares have been issued.

The Class B special shares are redeemable, retractable, non-cumulative, non-voting shares. As of February 28, 2025, no Class B special shares have been issued.

During the year, there were no issuance or redemptions of share capital.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

8. Marketing and conference fund:

The Company collects funds from franchisees on a monthly basis for the purpose of maintaining a joint marketing program (the "Marketing Fund"). The Company is considered as principal for the purpose of this transaction. This program is operated on a cost recovery basis. Gross collections for the year are \$285,432 (2024 - \$255,352), and gross expenditures for marketing on behalf of the franchisees are \$614,633 (2024 - \$528,903). As at February 28, 2025, the gross asset and liability related to the cash that the Company manages on behalf of the franchisees and the corresponding obligation the Company has to each of the franchisees for the cash is \$nil.

The Company is considered as an agent for the purpose of conference collection. Net cash outflow recognized in statement of operation for the year is \$69,434 (2024 - inflow \$112,506).

9. Income taxes:

Income tax expense differs from the amount that would be computed by applying the federal and provincial statutory tax rates of 12.2% (2024 - 12.2%) to the (loss) income before income taxes. The reasons for the differences and related tax effects are as follows:

	2025	2024
(Loss) income before income taxes	\$ (408,680)	\$ 1,689,928
Income tax expense (recovery), at basic rate	\$ (64,257)	\$ 206,171
Income tax expense (recovery) exceeding small business rate	11,015	200,160
Increase (decrease) in taxes resulting from effect of permanent differences	167,444	(25,419)
True up to prior year provision	(175,761)	-
	\$ (61,559)	\$ 380,912
	2025	2024
Current income tax expense (recovery)	\$ (195,783)	\$ 195,783
Deferred income tax expense	134,224	185,129
	\$ (61,559)	\$ 380,912

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

9. Income taxes (continued):

The significant components of deferred income tax assets (liabilities) are as follows:

	2025	2024
Equipment and leasehold improvements	\$ (2,104)	\$ (5,157)
Cumulative expected credit losses	8,193	66,216
Obligations under capital leases	45,855	7,466
Contract receivable	(1,421,945)	(1,236,799)
Non-capital losses	67,503	-
	<u>\$ (1,302,498)</u>	<u>\$ (1,168,274)</u>

10. Financial risk management

(a) Fair value:

The Company measures certain financial assets at fair value on a recurring basis based on a fair value hierarchy that requires it to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The fair value of the Company's financial instruments measured at fair value has been segregated into three levels. (1) Fair value of assets and liabilities included in Level 1 are determined by reference to quoted prices in active markets for identical assets and liabilities. (2) Fair value of assets included in Level 2 include valuations using inputs other than quoted prices for which all significant outputs are observable, either directly or indirectly. (3) Fair value of assets and liabilities included in Level 3 valuations are based on inputs that are unobservable and significant to the overall fair value measurement."

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

10. Financial risk management (continued):

(a) Fair value (continued):

The Company's financial instruments include the following:

February 28, 2025	Level	Fair value	Carrying value
Cash (bank overdraft)	1	\$ 172,245	\$ 172,245
Accounts receivable	2	1,410,478	1,410,478
Term notes receivable	2	824,034	824,034
Accounts payable and accrued liabilities	2	(722,280)	(722,280)
Payroll remittances payable	2	(5,937,775)	(5,937,775)
Income taxes receivable (payable)	2	20,023	20,023
Lease liabilities	2	(561,121)	(561,121)

February 28, 2024	Level	Fair value	Carrying value
Cash (bank overdraft)	1	\$ 319,268	\$ 319,268
Accounts receivable	2	1,301,243	1,301,243
Term notes receivable	2	309,629	309,629
Accounts payable and accrued liabilities	2	(711,606)	(711,606)
Payroll remittances payable	2	(4,336,052)	(4,336,052)
Income taxes receivable (payable)	2	(204,813)	(204,813)
Lease liabilities	2	(783,289)	(783,289)

(b) Credit risk:

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss being incurred by the Company. The Company is exposed to credit risk in its accounts receivable, term notes receivable, unbilled revenue, and accounts payable and accrued liabilities. The Company minimizes the credit risk of balances with banks by depositing with or transacting with Schedule 1 banks in Canada. The Company minimizes its credit risk of its accounts receivable and other receivables by routinely reviewing the status of individual accounts receivable balances and contacting customers who have overdue balances.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

10. Financial risk management (continued):

(c) Liquidity risk:

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. All contractual cash flows related to the Company's financial liabilities are expected to be settled within one year except for those amounts due to shareholders which will be settled over a period in excess of one year after the date of the financial statements.

(d) Market risk:

Market risk is the risk that changes in market conditions will affect the Company's income or the value of its financial instruments. The objective of market risk management is to manage and control exposures within acceptable parameters. The majority of the Company's franchisees are currently located in the United States of America, therefore the economic impact of changes in this market could be significant, including changes in exchange rates and interest rates impacting the ability of customers to make required payments. This is mitigated by the fact that the Company directly sells production services independently within Canada, and has some franchisees within the Country as well, diversifying the sources of revenue.

11. Comparative information:

Certain comparative information has been reclassified from those previously presented to conform to the presentation of the 2025 financial statements.

**NOT
REVISED**

Financial Statements of

1073355 ONTARIO LIMITED

And Independent Auditor's Report thereon

Year ended February 28, 2024



KPMG LLP
120 Victoria Street South
Suite 600
Kitchener, ON N2G 0E1
Canada
Telephone 519 747 8800
Fax 519 747 8811

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of 1073355 Ontario Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of 1073355 Ontario Limited (the Company), which comprise the balance sheet as of February 28, 2024, and the related statement of accumulated surplus, statement of operations, and statement of cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of February 28, 2024, and the results of its operations and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.



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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font and is underlined with a single horizontal stroke.

Chartered Professional Accountants, Licensed Public Accountants

Kitchener, Canada

May 3, 2024

1073355 ONTARIO LIMITED

Balance Sheet

February 28, 2024, with comparative information for 2023

	2024	2023
Assets		
Current assets:		
Cash	\$ 319,268	\$ –
Accounts receivable (note 4)	1,301,243	1,253,390
Income tax receivable	–	15,036
Work in progress	1,306,568	1,172,556
Current portion of contract receivable	3,561,911	2,723,584
Current portion of term notes receivable (note 5)	257,000	366,190
Inventory	6,910	6,910
Prepaid expenses	46,505	36,306
	6,799,405	5,573,972
Contract receivable	3,265,175	2,462,946
Contract asset	1,320,986	1,226,623
Right-of-use asset (note 7)	745,341	997,633
Term notes receivable (note 5)	52,629	188,072
Equipment and leasehold improvements (note 6)	31,887	42,703
	\$ 12,215,423	\$ 10,491,949
Liabilities and Shareholder's Equity		
Current liabilities:		
Bank overdraft	\$ –	\$ 84,586
Line of credit	–	500,000
Accounts payable and accrued liabilities	711,606	599,911
Payroll remittances payable	4,336,052	3,058,678
Income taxes payable	204,813	–
Current portion of deferred revenue	954,267	769,851
Due to shareholder	–	1,385
Current portion of lease liabilities (note 7)	257,985	250,763
	6,464,723	5,265,174
Deferred revenue	2,482,632	2,506,949
Deferred tax liability (note 10)	1,168,274	1,028,942
Lease liabilities (note 7)	525,304	770,298
	10,640,933	9,571,363
Shareholder's equity		
Share capital (note 8)	100	100
Accumulated surplus	1,574,390	920,486
	1,574,490	920,586
	\$ 12,215,423	\$ 10,491,949

See accompanying notes to financial statements.

On behalf of the Board:

Director

1073355 ONTARIO LIMITED

Statement of Accumulated Surplus

Year ended February 28, 2024, with comparative information for 2023

	2024	2023
Accumulated surplus (deficit), beginning of year	\$ 920,486	\$ 1,572,735
Topic 326 Adjustment (note 3(r))	(359,727)	
Net earnings (loss)	1,309,016	(152,249)
Dividends	(295,385)	(500,000)
Accumulated surplus, end of year	\$ 1,574,390	\$ 920,486

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Statement of Operations

Year ended February 28, 2024, with comparative information for 2023

	2024	2023
Revenue:		
Production sales	\$ 4,162,476	\$ 2,342,665
Franchise sales	5,616,139	3,637,566
Royalty	1,867,104	1,580,400
Marketing fund and conference collections (note 9)	772,391	784,614
Telemarketing and service revenue	123,162	265,306
	12,541,272	8,610,551
Expense:		
Salaries and wages	6,074,043	5,166,561
Franchise commissions, training and mentoring	2,554,070	1,736,443
Office and administrative	1,481,563	1,066,159
Bank charges and interest	460,687	436,875
	10,570,363	8,406,038
Earnings before the undernoted items and taxes	1,970,909	204,513
Other expenses:		
Depreciation and amortization	280,981	288,454
Income (loss) before income taxes	1,689,928	(83,941)
Income tax expense (note 10)	380,912	68,308
Net income (loss)	\$ 1,309,016	\$ (152,249)

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Statement of Cash Flows

Year ended February 28, 2024, with comparative information for 2023

	2024	2023
Cash provided by (used in):		
Operating activities:		
Net income (loss)	\$ 1,309,016	\$ (152,249)
Items not involving cash:		
Depreciation and amortization	280,981	288,454
Deferred tax expense	185,130	97,739
Interest expense on lease liabilities	102,735	102,735
Net change in non-cash operating assets and liabilities:		
Accounts receivable	(313,808)	(546,438)
Contract receivable	(1,640,556)	(527,618)
Contract asset	(94,363)	(219,971)
Work in progress	(134,012)	(214,308)
Net repayments (advances) of term notes receivable	105,063	(208,277)
Inventory	—	(1,454)
Prepaid expenses	(10,199)	—
Accounts payable and accrued liabilities	111,695	367,385
Payroll remittances payable	1,277,374	1,028,271
Income taxes payable	219,849	(60,287)
Deferred revenue	160,099	314,003
Cash provided by operating activities	1,559,004	267,985
Investing activities:		
Purchase of equipment and leasehold improvements	—	(1,294)
Cash used in investing activities	—	(1,294)
Financing activities:		
Payments on lease liabilities	(358,380)	(338,961)
Due to/from shareholder	(1,385)	69
Dividends paid	(295,385)	(500,000)
Cash used in financing activities	(655,150)	(838,892)
Decrease (increase) in bank overdraft	903,854	(572,201)
Bank overdraft, beginning of year	(584,586)	(12,385)
Cash (bank overdraft), end of year	\$ 319,268	\$ (584,586)
Bank overdraft includes:		
Cash	\$ 319,268	\$ (84,586)
Bank overdraft	—	(500,000)
	\$ 319,268	\$ (584,586)

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Notes to Financial Statements

Year ended February 28, 2024

1. Reporting entity:

1073355 Ontario Limited (the "Company") is a private company incorporated under the laws of the Province of Ontario, Canada.

The principal business of the Company is to sell and support franchises under the "Schooley Mitchell" trademark. The address of the Company's registered office is 1030 Erie Street Stratford, Ontario, Canada.

All the common shares are held by Dennis Schooley, Founder.

2. Basis of preparation:

(a) Basis of presentation:

The Company prepares its financial statements in accordance with generally accepted accounting principles in the United States of America ("US GAAP").

(b) Basis of measurement:

The financial statements have been prepared on the historical cost basis except for financial instruments held for trading or available for sale which are measured at fair value.

(c) Functional and presentation currency:

These financial statements are presented in Canadian dollars, which is the Company's functional currency.

(d) Use of estimates and judgments:

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant items subject to such estimates and assumptions include the useful life of equipment and leasehold improvements, and trademarks; allowance for expected credit losses on financial assets; fair value calculations of term notes with a 0% interest rate; and the determination of performance obligations for revenue in contracts with customers, allocation of the transaction price to those obligations, and the timing of related revenue recognition. Actual results could differ from those estimates.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies:

The accounting policies set out below have been applied consistently to all years presented in these financial statements:

(a) Cash and cash equivalents:

The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

(b) Allowance for credit losses:

(Policy applicable as of March 1, 2023)

On March 1, 2023, the Company adopted a new accounting standard that requires the measurement of expected credit losses under Topic 326. Upon adoption, the Company recorded a \$405,525 increase in its allowance for credit losses and a \$359,727 decrease to retained earnings, net of tax, reflecting the cumulative effect on retained earnings.

Current expected credit losses (CECL) requires estimated credit losses to be determined for the expected life of the asset, as compared to an incurred loss model which was in effect for periods prior to 2023. Accordingly, allowance for credit loss disclosures for 2023 are not necessarily comparable to prior periods.

The Company records an allowance for credit losses (ACL) under Subtopic 326-20 Financial Instruments-Credit Losses – Measured at Amortized Cost for the current expected credit losses inherent in its financial assets measured at amortized cost and contract receivables. The ACL is a valuation account deducted from the amortized cost basis to present the net amount expected to be collected. The estimate of expected credit losses includes expected recoveries of amounts previously written off as well as amounts currently expected to be written off.

The estimate of expected credit losses is based on the Company's historical loss experience, adjusted for current and reasonable and supportable forecasts of economic conditions and other pertinent factors affecting the Company's customers such as known credit risk or industry trends. The allowance is estimated over the contractual term of the financial asset adjusted for expected prepayments. The Company does not have any off-balance sheet credit exposures.

Subsequent changes (favorable and unfavorable) in expected credit losses each period are recognized immediately in net income as a credit loss expense or a reversal of credit loss expense.

Accounts receivable

The Company uses an aging schedule to estimate the ACL for trade accounts receivable. This method categorizes trade receivables into different groups based on industry and the number of days past due. Past-due status is measured based on the number of days since the payment due date. The trade receivables are evaluated individually for expected credit losses if they no longer share similar risk characteristics.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

The Company determines that the receivables no longer share similar risk characteristics if they are past due balances over 90 days and over a specified amount. The Company evaluates the collectability of trade accounts receivables with payments that are more than 90 days past due on an individual basis to determine if any are deemed uncollectible. Trade accounts receivable balances are deemed uncollectible and written off as a deduction from the allowance after all means of collection have been exhausted. See Note 4.

Term notes receivable

The Company determines the ACL for notes receivable using estimates of probability of customer default and loss given default applied to estimated exposure at default. When measuring expected credit losses, the Company considers customers' historical payment patterns, customers' credit ratings, and current and reasonable and supportable forecasts of economic conditions in estimating customers' probability of default, exposure at default and estimated loss given default. The Company collectively evaluates notes receivable with similar industry risk and credit risk characteristics. Additionally, the notes receivable are evaluated individually for expected credit losses if they no longer share similar risk characteristics. The Company evaluates the collectability of notes with payments that are more than 90 days past due on an individual basis to determine if any are deemed uncollectible. Notes are deemed uncollectible and written off against the ACL when all possible means of collection have been exhausted. See Note 5.

Contract receivables

The Company determines the ACL for contract receivables using estimates of probability of customer default associated with the accrued receivables given default percentages applied to estimated exposure at default. When measuring expected credit losses, the Company considers customers' historical payment patterns, customers' credit ratings, and current and reasonable and supportable forecasts of economic conditions in estimating customers' probability of default, exposure at default and estimated loss given default. Contract receivables are written off against the allowance for credit losses when the receivable is deemed uncollectible. No ACL was recorded on contract receivables as of February 28, 2024.

(Policy applicable as of February 28, 2023)

The Company records probable incurred impairment losses of accounts receivables, trade notes receivable and contract receivables as a valuation account. The allowance for doubtful accounts includes an allowance for receivables that are evaluated individually for impairment and receivables evaluated collectively. The Company determines an asset is impaired when, based on current information and events, it is probable that the Company will be unable to recover amounts due according to original contractual terms.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(Policy applicable as of February 28, 2023)

Accounts receivable

The Company maintains an allowance for doubtful accounts for estimated losses inherent in its accounts receivable portfolio. In establishing the required allowance, management considers historical losses adjusted to take into account current market conditions and customers' financial condition, the amount of receivables in dispute, and the current receivables aging and current payment patterns. The Company reviews its allowance for doubtful accounts monthly. Past due balances over 90 days and over a specified amount are reviewed individually for collectability. Account balances are charged off against the allowance after all means of collection have been exhausted and the potential for recovery is considered remote. The Company does not have any off-balance-sheet credit exposure related to its customers.

Term notes receivable

The allowance for doubtful accounts is the Company's best estimate of incurred credit losses in the Company's existing notes. The allowance is determined on an individual note basis if it is probable that the Company will not collect all principal and interest contractually due. Notes not evaluated individually for collectability are disaggregated by industry sector and allowance factors are applied. The Company considers customers' historical payment patterns, customers' credit ratings, and general and industry specific economic factors in determining customers' probability of default. The impairment is measured based on the present value of expected future cash flows discounted at the note's effective interest rate. The Company does not accrue interest when a note is considered impaired. When ultimate collectability of the principal balance of the impaired note is in doubt, all cash receipts on impaired notes are applied to reduce the principal amount of such notes until the principal has been recovered and are recognized as interest income thereafter. Impairment losses are charged against the allowance and increases in the allowance are charged to bad debt expense. Notes are written off against the allowance when all possible means of collection have been exhausted.

Contract receivables

The Company evaluates its contract receivables for collectability. Management considers historical losses adjusted to take into account current market conditions and the Company's customers' financial condition.

(c) Accounts receivable:

Accounts receivable are recorded at the invoiced amount, net of an allowance for credit losses (allowance for doubtful accounts prior to 2024) and do not bear interest.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(d) Contract Receivables:

Contract receivables primarily represent accrued receivables for revenue earned but not invoiced for production revenue. Contract receivables transferred to accounts receivable once invoiced. Contract receivables at February 28, 2024 are reported net of an ACL.

(e) Notes receivable:

Notes receivable are recorded net of an ACL (allowance for doubtful accounts prior to 2024). Notes receivable relate to financing arrangements that exceed one year and bear interest at a market rate based on the customer's credit quality and are recorded at amortized cost. Interest is recognized over the life of the note. The Company has not and does not intend to sell these receivables. The Company includes accrued interest as part of the note receivable balance. Notes become past due based on how recently payments have been received compared to contractual due dates. The Company does not accrue interest when payment on a note is 90 days past due. Interest receipts on nonaccrual notes are applied to principal. Nonaccrual notes are restored to an accrual basis when principal and interest become current and a period of performance has been established in accordance with the contractual terms.

(f) Contract Assets:

Contract assets primarily represent commission expenses paid to acquired certain franchise arrangements. Contract asset are amortized over the term of the franchise agreement acquired. The Company does not have impairment losses associated with contract assets as at February 28, 2024.

(g) Inventories:

Inventories are stated at the lower-of-cost or market value using the first-in-first-out inventory method, and consist of equipment and supplies.

(h) Work in progress

Work in progress represents the costs generated on production revenue which has not yet been earned. It is valued at the lower of cost and the estimated net realizable value of the work-in-progress. Cost is determined based on actual expenses incurred.

(i) Commitments and contingencies:

Liabilities for loss contingencies arising from claims, assessments, litigation, fines, and penalties and other sources are recorded when it is probable that a liability has been incurred and the amount can be reasonably estimated. Legal costs incurred in connection with loss contingencies are expensed as incurred.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(j) Financial instruments:

The Company uses valuation approaches that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Company determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities accessible to the reporting entity at the measurement date.
- Level 2 Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability..
- Level 3 Unobservable inputs for the asset or liability used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at measurement date.

(k) Equipment and leasehold improvements:

Computer equipment is measured at cost less accumulated depreciation and accumulated impairment losses. Costs include all expenditures directly related to the acquisition of the asset. Depreciation is based on the cost of an asset less its residual value. Depreciation is provided for using the following methods and annual rates:

Asset	Basis	Rate
Computer equipment	Declining-balance	50%
Furniture and fixtures	Declining-balance	20%
Leasehold improvements	Straight-line	10 years

During the pre-operating period, these assets are reported as not in use, with no depreciation until such a time as the assets are available or ready for use.

Depreciation methods, useful lives and residual values are reviewed upon changes in circumstances and adjusted, if appropriate.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(l) Intangible assets:

Limited life intangible assets, such as patents, trademarks, software, and customer application software, are stated at cost less accumulated amortization. Amortization is based on the estimated useful life of the assets and is calculated as follows:

Asset	Basis	Rate
Trademarks - American	Straight-line	5 years
Trademarks - Canadian	Straight-line	15 years

Intangible assets still in development are not amortized until the assets are available or ready for use. Amortization methods, useful lives and residual values are reviewed upon changes in circumstances and adjusted, if appropriate.

(m) Long-lived assets:

Long-lived assets, such as intangible assets, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group be tested for possible impairment, the Company first compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying amount. If the carrying amount of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, an impairment is recognized to the extent that the carrying amount exceeds its fair value. Fair value is determined using various valuation techniques including discounted cash flow models, quoted market values and third-party independent appraisals, as considered necessary. No impairment losses were recognized in the year ended February 28, 2024.

(n) Income taxes:

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. The Company recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. Recognized income tax positions are measured at the largest amount that is greater than 50% likely of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgement occurs.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(o) Revenue recognition:

The Company's revenue streams consist primarily of fees from franchised cost reduction consulting centers operated by traditional franchisees, including the initial licensing fee and royalties based on a percentage of sales. Revenue also includes sales of telemarketing, service and SMARRT programs to franchisees, marketing fund and conference collections, as well as cost reduction consulting services completed from Company operated franchises.

Under ASC 606, revenues are to be recognized when control of promised goods or services is transferred to a customer in an amount that reflects the consideration expected to be received for those goods or services.

i) Franchise sales, royalties and marketing fees:

The Company has identified two performance obligations being the initial franchise set up activities, which includes the provision of the initial franchisee training program and the operating manual, initial system set-up and site selection and access to standardized templates, and the ongoing support and services provided over the franchise term. The initial performance obligation has been allocated 80% of the initial fee and is recognized upon completion of the program. The second performance obligation has been allocated 20% of the initial fee, which is recognized as the Company satisfies the performance obligation over the franchise term, which is generally 10 years. The second performance obligation has also been allocated the consideration in the form of royalties from franchisees, including management information system fees, and marketing fees. These are variable consideration based on a percentage of sales. Royalty and production sales revenue are recognized as the Company of a franchisee implements a cost reduction plan for the Company's of franchisee's customer. Standard payment terms require the initial franchisee fee to be paid in advance of the training course, however in certain cases the Company will provide financing alternatives which have been included as notes receivable within the financial statements. Refer to Note 5 for details. All monthly payments are due by the 24th day of the month for the preceding calendar month.

Franchise sales are recognized as deferred revenue when received until the performance obligations have been met.

A contract asset has been recognized for the directly related commission expense paid to acquire certain franchise arrangements. This contract asset will be amortized over the term of the franchise agreement acquired.

ii) Telemarketing and SMARRT revenue:

Revenue for telemarketing and service revenue is recognized when control of the service is transferred to the customer. This is generally the point in time in which the services have been completed, whether that be telemarketing days or SMARRT program delivery. Therefore, there is only a single performance obligation. Payment on telemarketing and the smart program is typically required in advance of the service being provided.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(o) Revenue recognition (continued):

iii) Corporate office sales:

A single performance obligation has been identified which is the cost reduction services performed by the head office. This is satisfied when the cost reduction plan is implemented by the customer. Standard payment terms are 30 days subsequent to the completion of the post-audit.

Revenue has been disaggregated by source within the statement of operations.

(p) Foreign currency translation:

Transactions in currencies other than the functional currency are translated into the functional currency using exchange rates prevailing at the dates of the transaction. Monetary assets and liabilities denominated in the functional currency are translated using the exchange rate at the balance sheet date. Foreign exchange gains and losses are recognized in the statement of operations.

(q) Leases:

The Company leases offices, computer equipment and furniture and fixtures. The Company determines if an arrangement is a lease at inception and evaluates the lease classification (i.e., operating lease or financing lease) at that time. Both operating and financing leases are included in right-of-use assets, lease liabilities, and current portion lease liabilities on the Company's balance sheet.

Right-of-use assets represent the Company's right to use an underlying asset for the lease term, and lease liabilities represent our obligation to make lease payments arising from the lease. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred, less any lease incentives received. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

The Company considers the likelihood of exercising options to extend or terminate the lease when determining the lease term.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the shorter of the end of the lease term or the useful life

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(q) Leases (continued):

Lease obligations is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

Finance lease interest expense is included within Bank charges and interest expense in the statements of operations. Operating lease and variable lease costs are included in Office Administration in the statements of operations. Variable lease costs are the portion of lease payments that are not fixed over the lease term. Variable lease costs include real estate payments that are adjusted periodically for inflation or other variables as well as payments for taxes, insurance, maintenance and other expenses. The Company expenses variable lease costs as incurred.

Lease arrangements with an initial term of 12 months or less are considered short-term leases and are not recorded on the balance sheet. The Company recognizes lease expense for these leases on a straight-line basis over the term of the lease.

(r) Newly adopted accounting pronouncements:

The Company has adopted several new or amended standards effective March 1, 2023

ASU 2016-13—Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments, as amended by 2019-10

In June 2016, the FASB issued ASU 2016-13, Financial Instruments – Credit Losses: Measurement of Credit Losses on Financial Instruments, which requires a financial asset (or a group of financial assets) measured at amortized cost to be presented at the net amount expected to be collected. The ASU is intended to improve financial reporting by requiring earlier recognition of credit losses on certain financial assets including trade and financing receivables. The ASU replaces the current incurred loss impairment model that recognizes losses when a probable threshold is met with a requirement to recognize lifetime expected credit losses immediately when a financial asset is originated or purchased. Additionally, from 2016 through 2023, the FASB issued additional related ASUs that provide further guidance and clarification and become effective for the Company upon the adoption of ASU 2016-13.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(r) Newly adopted accounting pronouncements (continued)

The Company adopted ASU 2016-13 and its related ASUs (collectively referred to as Topic 326) effective March 1, 2023 using a modified retrospective transition approach. As a result, the Company was not required to adjust its comparative period financial information for effects of the standard or make the new required credit loss allowance disclosures for periods before the date of adoption. Prior period amounts continue to be presented in accordance with previously applicable GAAP. The Company recorded a cumulative effect adjustment of \$359,727 in retained earnings, net of taxes as of the effective date. The effect of the adoption on the Company's balance sheet was an increase to the allowance for credit losses of \$265,955, \$139,570 and \$nil in respect of accounts receivable, term notes receivable and contract receivables, respectively, and a decrease in deferred tax liabilities of \$45,798.

In September 2022, the FASB issued ASU 2022-04, Liabilities—Supplier Finance Programs (Subtopic 405-50): Disclosure of Supplier Finance Program Obligations. The ASU requires a buyer of goods and services to disclose information about its supplier finance program obligations. This ASU is effective for annual and interim periods in fiscal years beginning after December 15, 2022, and is applied retrospectively, except for the rollforward disclosure, which is effective for annual and interim periods in fiscal years beginning after December 15, 2023, and annual periods thereafter, and is applied prospectively. The Company early adopted the ASU, but there was no impact to the financial statements.

(s) Recently Issued Accounting Standards:

In August 2020, the FASB issued ASU 2020-06, Debt—Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity's Own Equity. ASU 2020-06 reduces the number of accounting models for convertible instruments and allows more contracts to qualify for equity classification. ASU 2020-06 is effective for the Company's annual reporting periods beginning after December 15, 2023. Adoption is either with a modified retrospective method or a fully retrospective method of transition. Early adoption is permitted, but no earlier than annual periods beginning after December 15, 2020. The Company is currently evaluating the effect that adoption of ASU 2020-06 will have on its financial statements.

In October 2021, the FASB issued ASU 2021-08, Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers, which provides an exception to fair value measurement for contract assets and contract liabilities related to revenue contracts acquired in a business combination. The ASU is effective for the Company for annual and interim periods in fiscal years beginning after December 15, 2023. Early adoption is permitted. The ASU is applied to business combinations occurring on or after the effective date.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(s) Recently Issued Accounting Standards (continued)

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The ASU requires the annual financial statements to include consistent categories and greater disaggregation of information in the rate reconciliation, and income taxes paid disaggregated by jurisdiction. ASU 2023-09 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company is currently evaluating the effect that adoption of ASU 2023-09 will have on its consolidated financial statements.

In June 2022, the FASB issued ASU 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The ASU clarifies that a contractual restriction on the sale of an equity security should not be considered in measuring the fair value of the equity security, and also cannot be recognized as a separate unit of account. The ASU also requires the investor to disclose the fair value of equity securities subject to contractual sale restrictions, the nature and remaining duration of the restriction(s), and the circumstances that could cause a lapse in the restriction(s). The ASU is effective for the Company for annual and interim periods beginning after December 15, 2024. Early adoption is permitted. The Company does not expect the adoption of ASU 2022-03 to have a material effect on its consolidated financial statements.

In March 2023, the FASB issued ASU 2023-01, Leases (Topic 842): Common Control Arrangements. The ASU provides a practical expedient for private companies and not-for-profit entities to use the written terms and conditions of a common control arrangement to determine whether a lease exists and, if so, the classification of and accounting for that lease. The ASU also clarifies the accounting for and transfer of leasehold improvements associated with common control leases, thereby reducing diversity in practice. The amendments in this ASU affect all lessees that are a party to a lease between entities under common control in which there are leasehold improvements. The ASU is effective for fiscal years beginning after December 15, 2023, including interim periods within those fiscal years. Early adoption is permitted. The Company does not expect the adoption of ASU 2023-01 to have a material effect on its consolidated financial statements.

In October 2023, the FASB issued ASU 2023-06, Disclosure Improvements – Codification Amendments in Response to the SEC's Disclosure Update and Simplification Initiative. The ASU modifies the disclosure or presentation requirements of a variety of Topics in the Codification to align with the SEC's regulations. The ASU also makes those requirements applicable to entities that were not previously subject to the SEC's requirements. The ASU is effective for the Company two years after the effective date to remove the related disclosure from Regulation S-X or S-K. As of the date these financial statements have been made available for issuance, the SEC has not yet removed any related disclosure.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

4. Accounts receivable:

The Company recorded a \$265,955 increase in its allowance for credit losses and a \$220,157 decrease to retained earnings, net of tax, reflecting the cumulative effect on retained earnings of adopting Topic 326, in the year.

The following is a summary of the changes in the allowance for credit losses for the year ended February 28, 2024 (allowance for doubtful accounts in 2022):

	2024
Balance at March 1, 2023	\$ 66,750
Adjustment for adoption of Topic 326	265,955
Write-offs	(24,362)
Recoveries	-
Provision for credit losses	30,305
	<u>\$ 338,648</u>

Following the adoption of Topic 326, the decrease in the allowance for credit losses for trade accounts receivable is primarily attributable to write-off of past-due trade accounts receivable.

5. Term notes receivable:

Term notes receivable is comprised of loans to various franchisees for financing of the initial franchise fee. All term notes are issued at a 0% interest rate, and recalculated using an implied interest rate of 3% for purposes of calculating the fair value of the term notes.

Upon adoption of Topic 326, the Company recorded a \$139,570 increase in its allowance for credit losses, and a \$139,570 decrease to retained earnings, net of tax, reflecting the cumulative effect on retained earnings in 2023. There was no deferred tax impact on adoption since all allowances are specific to individual note receivables. CECL requires estimated credit losses to be determined based on the expected life of the asset, as compared to an incurred loss model, which was in effect for periods prior to the current year. Accordingly, ACL disclosures prior to current year are not necessarily comparable to prior periods.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

5. Term notes receivable (continued):

The following is a summary of the changes in the allowance for credit losses for the year ended February 28, 2024 (allowance for doubtful accounts in the comparative):

	2024
Balance at March 1, 2023	\$ -
Adjustment for adoption of Topic 326	139,570
Write-offs	(93,330)
Provision for credit losses	53,040
	\$ 99,280

Following the adoption of Topic 326, the additional increase in the allowance for credit losses was primarily attributable to an increase customer credit risk and decreased forecast of economic conditions. There were no modifications of notes receivable to borrowers experiencing financial difficulty during the year.

6. Equipment and leasehold improvements:

			2024	2023
	Cost	Accumulated depreciation	Net book value	Net book value
Computer equipment	\$ 34,601	\$ 34,601	\$ -	\$ 843
Furniture and fixtures	41,245	36,470	4,775	5,957
Leasehold improvements	101,936	74,824	27,112	35,903
	\$ 177,782	\$ 145,895	\$ 31,887	\$ 42,703

Depreciation for the year amounted to \$10,816.

7. Leases:

Right-of-use assets

			2024	2023
	Cost	Accumulated depreciation	Net book value	Net book value
Computer equipment	\$ 349,445	\$ 302,737	\$ 46,708	\$ 73,720
Furniture and fixtures	156,288	130,550	25,738	65,923
Property leases	1,069,910	397,015	672,895	857,990
	\$ 1,575,643	\$ 830,302	\$ 745,341	\$ 997,633

Depreciation for the year amounted to \$270,165.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

7. Leases (continued):

Lease liabilities

	2024	2023
HP lease contracts, rates ranging from 4.75% - 11.64%, payable \$6,401 monthly, including principal and interest, due July 2022 to May 2026, purchase option of \$nil at maturity.	\$ 40,788	\$ 72,362
EquiLease lease contracts, 10%, payable \$635 monthly, including principle and interest, due August 2025, purchase option of \$nil at maturity.	10,662	16,935
EquiLease lease contracts, 8%, payable \$598 monthly, including principle and interest, due May 2026, purchase option of \$10 at maturity.	15,832	21,538
Office equipment lease contracts, 8.00%, payable \$332 monthly, including principal and interest, due June 2023, purchase option of \$nil at maturity.	—	1,326
Office equipment lease contracts, 8.35% to 8.60%, payable \$268 monthly, including principal and interest, due August 2025 to July 2026.	5,541	8,188
Can Vac Property lease contract, 9.2% ¹ payable \$5,000 monthly until October 2023, \$5,200 monthly thereafter, due September 2025	88,345	138,649
Feltz Warehousing Ltd Property lease contract, 9.2% ¹ payable \$9,800 monthly, due September 2025	173,854	270,571
Hurlbut Corporation property lease contract, 9.2% ¹ payable \$6,920 monthly until February 2031, and payable \$7,221 monthly thereafter, due February 2031.	448,267	491,492
	783,289	1,021,061
Less current portion of lease liabilities	257,985	250,763
	\$ 525,304	\$ 770,298

¹ These lease obligations were calculated using the Company's incremental borrowing rate

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

7. Leases (continued):

Principal reductions of lease liabilities are as follows:

2025	\$	257,985
2026		171,582
2027		60,272
2028		62,366
2029		68,352

8. Share capital:

	2024	2023
Authorized:		
Unlimited number of common shares		
Unlimited number of Class A special shares		
Unlimited number of Class B special shares		
Issued:		
Common shares	\$ 100	\$ 100

The Class A special shares are redeemable, retractable, non-cumulative voting shares. Each Class A special share is convertible into one common share at the option of the Class A special shareholder. As of February 28, 2024, no Class A special shares have been issued.

The Class B special shares are redeemable, retractable, non-cumulative, non-voting shares. As of February 28, 2024, no Class B special shares have been issued.

During the year, there were no issuance or redemptions of share capital.

9. Marketing fund:

The Company collects funds from franchisees on a monthly basis for the purpose of maintaining a joint marketing program (the "Marketing Fund"). This program is operated on a cost recovery basis. Gross collections for the year are \$722,391 (2023 - \$784,614), and gross expenditures for marketing on behalf of the franchisees are \$523,250 (2023 - \$403,494). As at February 28, 2024, the gross asset and liability related to the cash that the Company manages on behalf of the franchisees and the corresponding obligation the Company has to each of the franchisees for the cash is \$nil.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

10. Income taxes:

Income tax expense differs from the amount that would be computed by applying the federal and provincial statutory tax rates of 12.2% (2023 - 12.2%) to the income before income taxes. The reasons for the differences and related tax effects are as follows:

	2024	2023
Income (loss) before income taxes	\$ 1,689,928	\$ (83,941)
Income tax expense (recovery), at above basic rate	\$ 206,171	\$ (10,241)
Income tax expense (recovery) exceeding small business rate	200,160	23,704
Increase (decrease) in taxes resulting from:		
Effect of permanent differences	(25,419)	54,845
	\$ 380,912	\$ 68,308

	2024	2023
Current income tax expense (recovery)	\$ 195,783	\$ (29,431)
Deferred income tax expense	185,129	97,739
	\$ 380,912	\$ 68,308

The significant components of deferred income tax assets (liabilities) are as follows:

	2024	2023
Equipment and leasehold improvements	\$ (5,157)	\$ (19,312)
Cumulative expected credit losses	66,216	-
Obligations under capital leases	7,466	31,888
Contract receivable	(1,236,799)	(1,041,518)
	\$(1,168,274)	\$ (1,028,942)

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

11. Financial risk management:

(a) Fair value:

The Company measures certain financial assets at fair value on a recurring basis based on a fair value hierarchy that requires it to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The fair value of the Company's financial instruments measured at fair value has been segregated into three levels. (1) Fair value of assets and liabilities included in Level 1 are determined by reference to quoted prices in active markets for identical assets and liabilities. (2) Fair value of assets included in Level 2 include valuations using inputs other than quoted prices for which all significant outputs are observable, either directly or indirectly. (3) Fair value of assets and liabilities included in Level 3 valuations are based on inputs that are unobservable and significant to the overall fair value measurement.

The Company's financial instruments include the following:

February 28, 2024	Level	Fair value	Carrying value
Cash (bank overdraft)	1	\$ 319,268	\$ 319,268
Accounts receivable	2	1,301,243	1,301,243
Term notes receivable	2	309,629	309,629
Accounts payable and accrued liabilities	2	(711,606)	(711,606)
Payroll remittances payable	2	(4,336,052)	(4,336,052)
Income taxes receivable (payable)	2	(204,813)	(204,813)
Lease liabilities	2	(783,289)	(783,289)

February 28, 2023	Level	Fair value	Carrying value
Cash (bank overdraft)	1	\$ (584,586)	\$ (584,586)
Accounts receivable	2	1,253,390	1,253,390
Term notes receivable	2	554,262	554,262
Accounts payable and accrued liabilities	2	(599,911)	(599,911)
Payroll remittances payable	2	(3,058,678)	(3,058,678)
Income taxes receivable (payable)	2	15,056	15,056
Lease liabilities	2	(1,021,061)	(1,021,061)

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

11. Financial risk management (continued):

(b) Credit risk:

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss being incurred by the Company. The Company is exposed to credit risk in its accounts receivable, term notes receivable, unbilled revenue, and accounts payable and accrued liabilities. The Company minimizes the credit risk of balances with banks by depositing with or transacting with Schedule 1 banks in Canada. The Company minimizes its credit risk of its accounts receivable and other receivables by routinely reviewing the status of individual accounts receivable balances and contacting customers who have overdue balances.

(c) Liquidity risk:

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. All contractual cash flows related to the Company's financial liabilities are expected to be settled within one year except for those amounts due to shareholders which will be settled over a period in excess of one year after the date of the financial statements.

(d) Market risk:

Market risk is the risk that changes in market conditions will affect the Company's income or the value of its financial instruments. The objective of market risk management is to manage and control exposures within acceptable parameters. The majority of the Company's franchisees are currently located in the United States of America, therefore the economic impact of changes in this market could be significant, including changes in exchange rates and interest rates impacting the ability of customers to make required payments. This is mitigated by the fact that the Company directly sells production services independently within Canada, and has some franchisees within the Country as well, diversifying the sources of revenue.

EXHIBIT F

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

**STATE ADDENDA TO
FRANCHISE DISCLOSURE DOCUMENT, FRANCHISE LICENSE AGREEMENT,
AND RELATED AGREEMENTS**

**STATE SPECIFIC ADDENDA
TO FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT**

The following are state specific changes for certain franchise registration states and are applicable to you only if you are covered by the franchise law of the referenced state.

**CALIFORNIA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. **The registration of this franchise offering by the California Department of Financial Protection and Innovation does not constitute approval, recommendation, or endorsement by the commissioner.**
2. No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.
3. **THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE FRANCHISE DISCLOSURE DOCUMENT.**
4. The following paragraphs are added at the end of Item 17 of the Disclosure Document:

California Business and Professions Code Sections 20000 through 20043 provide rights to the franchisee concerning termination, transfer or non-renewal of a franchise. If the franchise agreement contains a provision that is inconsistent with the law, the law will control.

The Franchise License Agreement provides for termination upon bankruptcy. This provision may not be enforceable under federal bankruptcy law (11 U.S.C.A. Sec. 101 et seq.).

The Franchise License Agreement contains a convening not to compete which extends beyond the termination of the franchise. This provision may not be enforceable under California law.

The Franchise License Agreement requires arbitration to occur in Detroit Michigan, and you must travel to Detroit Michigan and pay the expenses you incur in this arbitration proceeding. This provision may not be enforceable under California law. However, we and you acknowledge and agree that we intend to enforce fully the provisions of the arbitration section contained in the Franchise License Agreement. We believe that the Federal Arbitration Act preempts any state law purporting to limit arbitration.

The Franchise License Agreement requires application of the laws of Delaware. This provision may not be enforceable under California law, but we will enforce it to the extent enforceable.

YOU MUST SIGN A GENERAL RELEASE OF CLAIMS IF YOU RENEW OR TRANSFER YOUR FRANCHISE. CALIFORNIA CORPORATIONS CODE §31512 VOIDS A WAIVER OF YOUR RIGHTS UNDER THE FRANCHISE INVESTMENT LAW (CALIFORNIA CORPORATIONS CODE §§31000 THROUGH 31516). BUSINESS AND PROFESSIONS CODE §20010 VOIDS A WAIVER OF YOUR RIGHTS UNDER THE FRANCHISE RELATIONS ACT (BUSINESS AND PROFESSIONS CODE §§20000 THROUGH 20043).

5. Neither the franchisor or any person in Item 2 of the UFOC is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 78a et seq., suspending or expelling such persons from membership in such association or exchange.

6. SECTION 31125 OF THE FRANCHISE INVESTMENT LAW REQUIRES US TO GIVE TO YOU A DISCLOSURE DOCUMENT APPROVED BY THE COMMISSIONER OF CORPORATIONS BEFORE WE ASK YOU TO CONSIDER A MATERIAL MODIFICATION OF YOUR FRANCHISE AGREEMENT.

7. The highest interest rate allowed by law in California is 10% annually.

8. OUR WEBSITE www.schooleymitchell.com HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION & INNOVATION. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION & INNOVATION at www.dfpi.ca.gov.

9. California franchisees shall not answer or complete the Disclosure Acknowledgement Statement in Exhibit H to the Disclosure Document as attached.

10. Sections 1.5, 21.10, and 21.11 of the Franchise License Agreement are deleted.

11. For franchisees operating outlets located in California, the California Franchise Investment Law and the California Franchise Relations Act will apply regardless of the choice of law or dispute resolution venue stated elsewhere. Any language in the Franchise License Agreement or any amendment thereto or any agreement to the contrary is superseded by this condition.

12. The Franchise License Agreement contains a covenant not to compete which extends beyond the termination of the franchise. A contract that restrains a former franchisee from engaging in a lawful trade or business is to that extent void under California Business and Professions Code Section 16600.

13. The Department has determined that we, the franchisor, have not demonstrated we are adequately capitalized and/or that we must rely on franchise fees to fund our operations. The Commissioner has imposed a fee deferral condition, which requires that we defer the collection of all initial fees from California franchisees until we have completed all of our pre-opening obligations and you are open for business. For California franchisees who sign a development franchise addendum, the payment of the development and initial fees attributable to a specific unit in your development schedule is deferred until that unit is open.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**HAWAII ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The cover page to this Franchise Disclosure Document is amended to add the following:

THESE FRANCHISES WILL BE/HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS OR A FINDING BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE FRANCHISE DISCLOSURE DOCUMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE.

THIS DISCLOSURE DOCUMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE LICENSE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE OR SUBFRANCHISOR.

2. The following list reflects the status of our franchise registrations in the states which have franchise registrations and/or disclosure laws:

1. The states in which this proposed registration is effective or where an offering has been filed: None
2. The states in which this proposed registration is or will shortly be on file: California, Hawaii, Illinois, Indiana, Maryland, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington and Wisconsin.
3. The states, if any, which have refused, by order or otherwise, to register these franchises: None
4. The states, if any, which have revoked or suspended the right to offer these franchises: None
5. The states, if any, in which the proposed registration of these franchises has been withdrawn: None

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**ILLINOIS ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

The following modifications are to the 1073355 ONTARIO LIMITED Franchise Disclosure Document and may supersede certain portions of the Franchise License Agreement dated _____, 20__.

Illinois law governs the Franchise License Agreement, except that the Illinois Franchise Disclosure Act shall not apply unless such statutes would apply independent of this choice of law provision.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Franchisees' rights upon Termination and Non-Renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**KANSAS RIDER
TO THE 1073355 ONTARIO LIMITED FRANCHISE LICENSE AGREEMENT
BETWEEN 1073355 ONTARIO LIMITED
AND**

Date

The Franchise License Agreement is amended as set out below.

1. Section 20.3 of the Franchise License Agreement states that you will indemnify and hold us harmless from and against all liabilities, obligations, and consequential damages, taxes, costs, losses, and actual legal expenses incurred by them in connection with any claim, litigation or other action or proceeding arising out of the operation of the Franchised Business. This provision may not be enforceable in Kansas unless separately negotiated and reasonable. By signing this Addendum, you hereby agree that you separately considered and had an opportunity to consult legal counsel concerning this indemnity, and that you consider it reasonable.

2. Section 14.1 of the Franchise License Agreement requires that you name us as an additional named insured on certain insurance policies. This provision may not be enforceable in Kansas unless separately negotiated and reasonable. By signing this Addendum, you hereby agree that you separately considered and had an opportunity to consult legal counsel concerning this insurance clause, and that you consider it reasonable.

The undersigned does hereby acknowledge receipt of this addendum.

Dated this ____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By:_____

By:_____

Title:_____

Title:_____

**MARYLAND ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The "Summary" sections of Items 17(c) and (m) of the Disclosure Document and sections 4.2(e) and 15.3(e) of the Franchise License Agreement are amended by adding the following:

, except that such release shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

2. The "Summary" section of Item 17(g) of the Disclosure Document is amended by adding the following:

The Franchise License Agreement provides for termination upon your bankruptcy. This provisions might not be enforceable under federal bankruptcy law (11 U.S.C. Sections 101 et seq.), but we will enforce it to the extent enforceable.

3. The "Summary" section of Item 17(w) of the Disclosure Document is amended by adding the following:

, except as otherwise required by the Maryland Franchise Registration and Disclosure Law.

4. The "Summary" section of Item 17(v) of the Disclosure Document and section 21.7 of the Franchise License Agreement are amended by adding the following:

Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

5. This Franchise License Agreement provides that disputes are resolved through arbitration. A Maryland franchise regulation states that it is an unfair or deceptive practice to require a franchisee to waive its right to file a lawsuit in Maryland claiming a violation of the Maryland Franchise Law. In light of the Federal Arbitration Act, there is some dispute as to whether this forum selection requirement is legally enforceable.

6. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

7. The Disclosure Acknowledgement Statement attached as Exhibit H to the Disclosure Document does not apply to Maryland franchisees and should not be signed by Maryland franchisees.

8. Sections 1.5, 21.10, and 21.11 of the Franchise License Agreement are deleted.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**MICHIGAN DISCLOSURE
TO THE FRANCHISE DISCLOSURE DOCUMENT
OF 1073355 ONTARIO LIMITED**

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU.

Each of the following provisions is void and unenforceable if contained in any documents relating to a franchise:

- (a) A prohibition on your right to join an association of franchisees.
- (b) A requirement that you assent to a release, assignment, novation, waiver, or estoppel that deprives you of rights and protections provided in this act. This shall not preclude you, after entering into a Franchise License Agreement, from settling any and all claims.
- (c) A provision that permits us to terminate a franchise before the expiration of its term except for good cause. Good cause shall include your failure to comply with any lawful provision of the Franchise License Agreement and to cure the failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure the failure.
- (d) A provision that permits us to refuse to renew your franchise without fairly compensating you by repurchase or other means for the fair market value at the time of expiration of your inventory, supplies, equipment, fixtures, and furnishings. Personalized materials that have no value to us and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applied only if: (i) the term of the franchise is less than 5 years and (ii) you are prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area after the expiration of the franchise or you do not receive at least 6 months advance notice of our intent not to renew the franchise.
- (e) A provision that permits us to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude you from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision that permits us to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent us from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
 - (i) The failure of the proposed transferee to meet our then current reasonable qualifications or standards.
 - (ii) The fact that the proposed transferee is a competitor of us or our subfranchisor.

(iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

(iv) You or your proposed transferee's failure to pay any sums owing to us or to cure any default in the Franchise License Agreement existing at the time of the proposed transfer.

(h) A provision that requires you to resell to us items that are not uniquely identified with us. This subdivision does not prohibit a provision that grants to us a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants us the right to acquire the assets of a franchise for the market or appraised value of the assets if you have breached the lawful provisions of the Franchise License Agreement and have failed to cure the breach in the manner provided in subdivision (c).

(i) A provision that permits us to directly or indirectly convey, assign, or otherwise transfer our obligations to fulfill contractual obligations to you unless provision has been made for providing the required contractual services.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION, OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Any questions regarding this notice should be directed to:

Michigan Department of Attorney General
Consumer Protection Division
Attn: Franchise Section
525 W. Ottawa Street
G. Mennen Williams Building, 1st Floor
Lansing, Michigan 48933
Telephone Number: (517) 373-7117

Any provision in the Franchise License Agreement specifying that litigation between us and you is to take place outside of Michigan is amended to provide instead that litigation will be brought either in the forum designated in the Franchise License Agreement or in the state or federal courts located in Detroit, Michigan, and the parties consent to the jurisdiction of those courts; provided, however, that we reserve the right to seek relief in any other jurisdiction as may be necessary or desirable to obtain declaratory, injunctive, or other relief to enforce the provisions and restrictions of the Franchise License Agreement. This amendment will have no effect on the forum or venue of any arbitration proceeding between us and you.

**MINNESOTA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT**

The following modifications are to the 1073355 ONTARIO LIMITED Franchise Disclosure Document and may supersede, to the extent then required by valid applicable state law, certain portions of the Franchise License Agreement dated _____, 20__.

Pursuant to Minn. Stat. Sec. 80C.12, Subd. 1(g), to the extent required by law, the Franchise License Agreement and Item 13 of the Disclosure Document are amended to state that we will protect your right to use the primary trademark, service mark, trade name, logotype or other commercial symbol or indemnify you from any loss, costs or expenses arising out of any claim, suit or demand regarding the use of our primary trade name.

We will comply with Minnesota Statute 80C.14 subdivisions 3, 4, and 5, which require, except in certain specific cases, that you be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice for non-renewal of the Franchise License Agreement; and that consent to the transfer will not be unreasonably withheld.

Any limitations of claims must comply with Minnesota Statutes, Section 80C.17, Subdivision 5.

Minn. Stat. Sec. 80C.21 and Minn. Rule Part 2860.4400J, may prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the Disclosure Document or Franchise License Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

Minnesota Rule 2860.4400D prohibits us from requiring you to assent to a general release. The Disclosure Document and Franchise License Agreement are modified accordingly, to the extent required by Minnesota law.

In accordance with Minnesota Rule 2860.4400J, to the extent required by law, the Disclosure Document and the Franchise License Agreement are modified so that we can not require you to waive your rights to a jury trial or to waive rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction, or to consent to liquidated damages, termination penalties, or judgment notes; provided that this part shall not bar an exclusive arbitration clause.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

NSF checks are governed by Minnesota Statute 604.113, which puts a cap of \$30 on service charges.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**NEW YORK ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The following information is added to the cover page of the Franchise Disclosure Document:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT A OR YOUR PUBLIC LIBRARY FOR RESOURCES OR INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN ANYTHING IN THIS FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND THE APPROPRIATE STATE OR PROVINCIAL AUTHORITY. THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS THAT ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is to be added at the end of Item 3:

Except as provided above, the following applies to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

- A. No such party has an administrative, criminal, or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.
- B. No such party has pending actions, other than routine litigation incidental to the business that is significant in the context of the number of franchisees and the size, nature, or financial condition of the franchise system or its business operations.
- C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the ten years immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.
- D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation, or trade practice law resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or

national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following is added to the end of the “Summary” sections of Item 17(c), titled **“Requirements for a franchisee to renew or extend,”** and Item 17(m), entitled **“Conditions for franchisor approval of transfer”**:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; this proviso intends that the non-waiver provisions of General Business Law Sections 687(4) and 687(5) be satisfied.

4. The following language replaces the “Summary” section of Item 17(d), titled **“Termination by a franchisee”**:

You may terminate the agreement on any grounds available by law.

5. The following is added to the end of the “Summary” sections of Item 17(v), titled **“Choice of forum,”** and Item 17(w), titled **“Choice of law”**:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or the franchisee by Article 33 of the General Business Law of the State of New York.

6. Franchise Questionnaires and Acknowledgements — No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

7. Receipts — Any sale made must be in compliance with § 683(8) of the Franchise Sale Act (N.Y. Gen. Bus. L. § 680 et seq.), which describes the time period a Franchise Disclosure Document (offering prospectus) must be provided to a prospective franchisee before a sale may be made. New York law requires a franchisor to provide the Franchise Disclosure Document at the earliest of the first personal meeting, ten (10) business days before the execution of the franchise or other agreement, or the payment of any consideration that relates to the franchise relationship.

[signatures on following page]

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**NORTH DAKOTA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The first paragraph of the Risk Factors is deleted in its entirety and replaced with the following:

1. THE FRANCHISE LICENSE AGREEMENT PERMITS YOU TO ARBITRATE DISPUTES ONLY IN MICHIGAN. OUT OF STATE ARBITRATION MIGHT FORCE YOU TO ACCEPT A LESS FAVORABLE SETTLEMENT FOR DISPUTES. IT MIGHT ALSO COST YOU MORE TO ARBITRATE WITH US IN MICHIGAN THAN IN YOUR HOME STATE.

2. The “Summary” sections of Items 17(c) and (m) of the Disclosure Document are amended by adding the following:

Any release executed will not apply to the extent prohibited by applicable law with respect to claims arising under the North Dakota Franchise Investment Law.

The Securities Commissioner for the State of North Dakota has determined provisions such as Section 4.2 of the Franchise License Agreement to be unfair, unjust and inequitable within the intent to Section 51-19-09 of the North Dakota Franchise Investment Law. However, we will seek to enforce them to the extent enforceable.

3. Item 17(i) of the Disclosure Document and Section 18.1.e of the Franchise License Agreement require franchisee to consent to termination or liquidated damages. The Securities Commissioner for the State of North Dakota has determined such provisions to be unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law, and therefore the Disclosure Document and Franchise Agreement are amended accordingly. However, we intend to enforce this provision to the extent enforceable.

4. The “Summary” section of Item 17(r) of the Disclosure Document is amended by adding the following:

Covenants not to compete such as those mentioned above are generally considered unenforceable in the state of North Dakota. However, we will seek to enforce them to the extent enforceable.

5. The “Summary” section of Item 17(u) of the Disclosure Document and Section 19.14 of the Franchise License Agreement are amended by adding the following:

, except for arbitration (which will take place in Michigan) and except as otherwise required by the North Dakota Franchise Investment Law (unless such law is preempted by federal law).

6. The “Summary” section of Item 17 (w) of the Disclosure Document and Section 21.7 of the Franchise License Agreement are amended by adding the following:

, except for federal law and except as otherwise required by North Dakota law.

7. The "Summary" section of Item 17(v) of the Disclosure Document and Section 21.7 of the Franchise License Agreement provides that franchisees must consent to the jurisdiction of courts in the city of Detroit, Michigan. The Securities Commissioner for the State of North Dakota has held that requiring franchisees to consent to the jurisdiction of courts outside of North Dakota is unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. However, we intend to enforce this provision to the extent enforceable.

8. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By:_____

By:_____

Title:_____

Title:_____

**RHODE ISLAND ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that "A provision in a franchise agreement restricting jurisdiction or venue to forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act." The Disclosure Document and Franchise License Agreement are amended accordingly to the minimum extent required by law. However, we intend to enforce this provision to the extent enforceable.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By:_____

By:_____

Title:_____

Title:_____

**SOUTH DAKOTA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The "Summary" section of Item 17(r) of the Disclosure Document is amended by adding the following:

Covenants not to compete such as those mentioned above are generally considered unenforceable in the State of South Dakota. However, we will seek to enforce them to the extent enforceable.

2. The "Summary" section of Item 17(w) is amended by adding the following:

, except for federal law and except as otherwise required by South Dakota law.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**VIRGINIA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By:_____

By:_____

Title:_____

Title:_____

**WASHINGTON ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT,
THE FRANCHISE LICENSE AGREEMENT, THE DEVELOPMENT FRANCHISE ADDENDUM,
AND ALL RELATED AGREEMENTS
OF 1073355 ONTARIO LIMITED**

The provisions of this Addendum form an integral part of, are incorporated into, and modify the Franchise Disclosure Document, the Franchise License Agreement, and all related agreements regardless of anything to the contrary contained therein. This Addendum applies if: (a) the offer to sell a franchise is accepted in Washington; (b) the purchaser of the franchise is a resident of Washington; and/or (c) the franchised business that is the subject of the sale is to be located or operated, wholly or partly, in Washington.

1. Conflict of Laws. In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, ~~Chapter~~chapter 19.100 RCW will prevail.

~~RCW 19.100.180 may supersede the franchise license agreement in your relationship with the franchisor including the areas of termination and renewal of your franchise. There may also be court decisions which may supersede the franchise license agreement in your relationship with us including the areas of termination and renewal of your franchise. However, you acknowledge and agree that we intend to enforce our Franchise License Agreement to the extent allowed under the Act.~~

2. Franchisee Bill of Rights. RCW 19.100.180 may supersede provisions in the Franchise License Agreement or related agreements concerning your relationship with the franchisor, including in the areas of termination and renewal of your franchise. There may also be court decisions that supersede the Franchise License Agreement or related agreements concerning your relationship with the franchisor. Franchise License Agreement provisions, including those summarized in Item 17 of the Franchise Disclosure Document, are subject to state law.

3. Site of Arbitration, Mediation, and/or Litigation. In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the ~~franchise license agreement~~Franchise License Agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

4. General Release. A release or waiver of rights executed by a in the Franchise License Agreement or related agreements purporting to bind the franchisee may not include rights to waive compliance with any provision under the Washington Franchise Investment Protection Act or any rule or order rules or orders thereunder is void except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel-, in accordance with RCW 19.100.220(2). In addition, any such release or waiver executed in connection with a renewal or transfer of a franchise is likewise void except as provided for in RCW 19.100.220(2).

5. Statute of Limitations and Waiver of Jury Trial. Provisions such as those which contained in the Franchise License Agreement or related agreements that unreasonably restrict or limit the statute of limitations period for claims under the Washington Franchise Investment Protection Act, or rights or remedies under the Act such as a right to a jury trial, may not be

enforceable. ~~However, you acknowledge and agree that we intend to enforce our Franchise License Agreement to the extent allowed under the Act.~~

6. Transfer Fees. Transfer fees are collectable only to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

7. Termination by Franchisee. The franchisee may terminate the Franchise License Agreement under any grounds permitted under state law.

8. Certain Buy-Back Provisions. Provisions in franchise agreements or related agreements that permit the franchisor to repurchase the franchisee's business for any reason during the term of the Franchise License Agreement without the franchisee's consent are unlawful pursuant to RCW 19.100.180(2)(j), unless the franchise is terminated for good cause.

9. Fair and Reasonable Pricing. Any provision in the Franchise License Agreement or related agreements that requires the franchisee to purchase or rent any product or service for more than a fair and reasonable price is unlawful under RCW 19.100.180(2)(d).

10. Waiver of Exemplary & Punitive Damages. RCW 19.100.190 permits franchisees to seek treble damages under certain circumstances. Accordingly, provisions contained in the Franchise License Agreement or elsewhere requiring franchisees to waive exemplary, punitive, or similar damages are void, except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel, in accordance with RCW 19.100.220(2).

11. Franchisor's Business Judgement. Provisions in the Franchise License Agreement or related agreements stating that the franchisor may exercise its discretion on the basis of its reasonable business judgment may be limited or superseded by RCW 19.100.180(1), which requires the parties to deal with each other in good faith.

12. Indemnification. Any provision in the Franchise License Agreement or related agreements requiring the franchisee to indemnify, reimburse, defend, or hold harmless the franchisor or other parties is hereby modified such that the franchisee has no obligation to indemnify, reimburse, defend, or hold harmless the franchisor or any other indemnified party for losses or liabilities to the extent that they are caused by the indemnified party's negligence, willful misconduct, strict liability, or fraud.

13. Attorneys' Fees. If the Franchise License Agreement or related agreements require a franchisee to reimburse the franchisor for court costs or expenses, including attorneys' fees, such provision applies only if the franchisor is the prevailing party in any judicial or arbitration proceeding.

14. Noncompetition Covenants. Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any ~~provisions~~provision contained in the ~~franchise license~~

~~agreement~~ Franchise License Agreement or elsewhere that ~~conflict~~ conflicts with these limitations ~~are~~ is void and unenforceable in Washington.

15. Nonsolicitation Agreements. RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor.

As a result, any such provisions contained in the ~~franchise license agreement~~ Franchise License Agreement or elsewhere are void and unenforceable in Washington.

16. Questionnaires and Acknowledgments. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Sections 1.5, 21.10, and 21.11 of the Franchise License Agreement are deleted.

The Disclosure Acknowledgement Statement attached as Exhibit H to the Franchise Disclosure Document does not apply to Washington franchisees.

17. Prohibitions on Communicating with Regulators. Any provision in the Franchise License Agreement or related agreements that prohibits the franchisee from communicating with or complaining to regulators is inconsistent with the express instructions in the Franchise Disclosure Document and is unlawful under RCW 19.100.180(2)(h).

18. Advisory Regarding Franchise Brokers. Under the Washington Franchise Investment Protection Act, a “franchise broker” is defined as a person that engages in the business of the offer or sale of franchises. A franchise broker represents the franchisor and is paid a fee for referring prospects to the franchisor and/or selling the franchise. If a franchisee is working with a franchise broker, franchisees are advised to carefully evaluate any information provided by the franchise broker about a franchise.

19. Financial Assurance Condition. In lieu of an impound of franchise fees, the franchisor will not require or accept the payment of any initial franchise fees until the franchisee has (a) received all pre-opening and initial training obligations that it is entitled to under the Franchise License Agreement or Franchise Disclosure Document, and (b) is open for business. Because franchisor has material pre-opening obligations with respect to each franchised business franchisee opens under the Development Franchise Addendum, payment of the franchise fee will be released proportionally with respect to each franchise satellite opened and until franchisor has met all its pre-opening obligations under the Franchise License Agreement and franchisee is open for business with respect to each such location.

The undersigned ~~does~~ parties do hereby acknowledge receipt of this addendum.

Dated this ____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**WISCONSIN ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

With respect to franchise agreements governed by Wisconsin law, the following shall supersede any inconsistent provision:

The Wisconsin Fair Dealership Law applies to most franchise agreements in the state and prohibits termination, cancellation, nonrenewal or substantial change in the competitive circumstances of a dealership agreement without good cause. The Law further provides that 90 days' prior written notice of the proposed termination, etc. must be given to the dealer. The dealer has 60 days to cure the deficiency and if the deficiency is so cured the notice is void. The Disclosure Document and Franchise License Agreement are hereby modified to state that the Wisconsin Fair Dealership Law, to the extent applicable, supersedes any provisions in the Franchise License Agreement that are inconsistent with that Law. Wis. Stats. Ch. 135, The Wisconsin Fair Dealership Law. SEC 32.06(3), Wis. Adm. Code.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

EXHIBIT G

SCHOOLEY MITCHELL[®]
FRANCHISE DISCLOSURE DOCUMENT

SBA FRANCHISE ADDENDUM

FOR SBA FUNDED FRANCHISES ONLY:

ADDENDUM TO FRANCHISE AGREEMENT

THIS ADDENDUM (“Addendum”) is made and entered into on _____, 20____, by and between _____ (“Franchisor”), located at _____, and _____ (“Franchisee”), located _____ at _____.

Franchisor and Franchisee entered into a Franchise Agreement on _____, 20____, (such Agreement, together with any amendments, the “Franchise Agreement”). Franchisee is applying for a loan (“Loan”) from a lender in which funding is provided with the assistance of the U. S. Small Business Administration (“SBA”). SBA requires the execution of this Addendum as a condition for obtaining the SBA-assisted financing.

In consideration of the mutual promises below and for good and valuable consideration, the receipt and sufficiency of which the parties acknowledge, the parties agree that notwithstanding any other terms in the Franchise Agreement or any other document Franchisor requires Franchisee to sign:

CHANGE OF OWNERSHIP

- ~~If Franchisee is proposing to transfer a partial interest in Franchisee and Franchisor has an option to purchase or a right of first refusal with respect to that partial interest, Franchisor may exercise such option or right only if the proposed transferee is not a current owner or family member of a current owner of Franchisee. If the Franchisor’s consent is required for any transfer (full or partial), Franchisor will not unreasonably withhold such consent. In the event of an approved transfer of the franchise interest or any portion thereof, the transferor will not be liable for the actions of the transferee franchisee.~~

FORCED SALE OF ASSETS

- ~~If Franchisor has the option to purchase the business personal assets upon default or termination of the Franchise Agreement and the parties are unable to agree on the value of the assets, the value will be determined by an appraiser chosen by both parties. If the Franchisee owns the real estate where the franchise location is operating, Franchisee will not be required to sell the real estate upon default or termination, but Franchisee may be required to lease the real estate for the remainder of the franchise term (excluding additional renewals) for fair market value.~~

COVENANTS

- ~~If the Franchisee owns the real estate where the franchise location is operating, Franchisor may not record against the real estate any restrictions on the use of the property, including any restrictive covenants, branding covenants or environmental use restrictions.~~

EMPLOYMENT

- ~~Franchisor will not directly control (hire, fire or schedule) Franchisee's employees.~~

~~This Addendum automatically terminates on the earlier to occur of the following: (i) the Loan is paid in full; or (ii) SBA no longer has any interest in the Loan.~~

~~Except as amended by this Addendum, the Franchise Agreement remains in full force and effect according to its terms.~~

FRANCHISOR: _____ **FRANCHISEE:** _____

By: _____ By: _____

Print Name: _____ Print Name: _____

~~Note to Parties: This Addendum only addresses "affiliation" between the Franchisor and Franchisee. Additionally, the applicant Franchisee and the franchise system must meet all SBA eligibility requirements.~~

EXHIBIT HG

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

DISCLOSURE ACKNOWLEDGEMENT STATEMENT

This Disclosure Acknowledgement Statement is not applicable to and shall not be used as to any franchise offer and/or sale involving any California resident and/or franchisee as the Acknowledgement violates of California Corporations Code sections 31512 and 31512.1.

Do not sign this Disclosure Acknowledgement Statement if you are a resident of Maryland, or the business is to be operated in Maryland.

Do not sign this Franchisee Disclosure Questionnaire and Certification if you are a resident of Washington, or the business is to be operated in Washington.

Disclosure Acknowledgement Statement

As you know, you are preparing to enter into a Franchise License Agreement for the operation of a Schooley Mitchell franchise. The purpose of this questionnaire is to determine whether any statements or promises were made to you that 1073355 Ontario Limited operating as SCHOOLEY MITCHELL (the "Licensor") has not authorized and may be untrue, inaccurate or misleading. Please review each statement carefully and provide your initials if you agree with the statement. If you do not agree with the statement, please provide honest and complete information regarding that statement in the space provided under each question.

No.	Statement	Your initials
1.	I understand that all individuals employed in any manner with my franchise, as well as any individual with an ownership interest in any entity that is licensed to operate my franchise, must remain independent of all companies that supply products or services similar or related to the products and services subject to the cost reduction consulting services of the franchised business. I understand that one of the main values that Schooley Mitchell delivers is independent and objective advice, whereby there is no commission, kickback, residual or income derived by any member of the Schooley Mitchell franchise system from any supplier of products or services subject to the cost reduction consulting services of the franchised business.	
2.	I acknowledge that no oral, written or any other claim was made to me by any representative of the Licensor which contradicted the Franchise Disclosure Document ("FDD") (in the case of franchises located in the United States)/Disclosure Document (in the case of franchises located in Canada) and Exhibits provided to me.	
3.	I acknowledge that no oral, written or any other promise was made to me by any representative of the Licensor other than promises contained in the Franchise License Agreement provided to me.	
4.	I acknowledge that nobody has guaranteed my business will be successful. I acknowledge that my success is highly dependent upon my own skills and abilities, upon my own efforts, upon competition, upon my abilities and efforts to get, keep, satisfy and grow clients and upon other economic factors. I hereby acknowledge my willingness to undertake these business risks.	

No.	Statement	Your initials
5.	I acknowledge that in entering into the Franchise License Agreement, I am not relying upon any oral representations, assurances, warranties, guarantees or promises from the Licensor or any of its representatives, but rather, I am relying only upon my own investigation and the information contained in the FDD or Disclosure Document, which I confirm having carefully read and understood.	
6.	I understand that all employees and subcontractors of mine must attend the approved Schooley Mitchell initial training course.	
7.	I understand that either myself as the franchisee, or an approved manager of the franchise, must spend full-time and attention operating the franchise.	
8.	I understand that at least one person from my franchise must attend the annual training conference each year.	
9.	I understand that the goal of the Licensor is to penetrate and dominate the North American marketplace in the business of cost reduction consulting and that they have a specific business strategy through franchising to achieve that goal. I understand that I will be an integral part of that strategy and I agree to participate in executing the Licensor's evolving business plan through my franchise.	
10.	I understand that I will sign the Franchise License Agreement as an individual, or that all partners will sign the Agreement as individuals. If the Franchise is to be operated through a corporation, then the rights of the Franchise License for the purposes of operating the Franchise may be transferred to a corporation owned by the individuals that signed the Franchise License Agreement.	
11.	a) I acknowledge that I have received the FDD or Disclosure Document.	
	b) I acknowledge that I signed a receipt for the document.	
	c) I acknowledge that I had the document in my hands for a minimum of 14 calendar days before forwarding deposits, cash or signed agreements to the Licensor or any representative of the Licensor regarding a Franchise License.	
	d) I acknowledge that I discussed the document with a representative of the Licensor.	
	e) I acknowledge that I was encouraged by the Licensor to obtain independent legal advice and was provided with an adequate opportunity to do so.	

No.	Statement	Your initials
12.	I acknowledge that I received a completed copy (other than signatures) of the actual Franchise License Agreement that I am now proposing to sign and that seven days have passed prior to my signature on that document.	

I understand that my answers are important to the Licensor and that the Licensor will rely upon them. By signing this Confirmation and Acknowledgement, I am acknowledging that I have responded truthfully and fully to all statements.

This Disclosure Acknowledgement Statement does not waive any liability the franchisor may have under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

Acknowledged this _____ day of _____, _____.

Licensee's Name:

EXHIBIT II

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

**APPLICATION AND
CONFIDENTIAL QUALIFICATION REPORT**

Application for SCHOOLEY MITCHELL Franchise License

_____ (the "Applicant") has made application for a SCHOOLEY MITCHELL Franchise. Receipt is hereby acknowledged of the sum of \$2,000, which the Applicant hereby deposits as an indication of the Applicant's good faith intent to enter into a SCHOOLEY MITCHELL Franchise License Agreement with 1073355 Ontario Limited.

The Applicant understands that, in reliance upon this application, a substantial amount of time and expenses may be exerted in seeking, surveying and in undertaking various other steps preliminary to the granting of a License.

In the event that a SCHOOLEY MITCHELL Franchise License is entered into between Applicant and 1073355 Ontario Limited, the entire amount of this deposit without any deduction whatsoever will be applied towards the initial Franchise Fee.

In the event that the Applicant desires to cancel this application or in the event that 1073355 Ontario Limited, in its absolute discretion, elects not to grant a Franchise License to the Applicant and on conditions that the Applicant returns all materials provided by 1073355 Ontario Limited and executes a release in 1073355 Ontario Limited standard form, this deposit shall be returned less expenses incurred and a reasonable charge for time expended in reliance upon this application.

In consideration of the services to be rendered to the Applicant hereunder, the Applicant agrees not to disclose or to make use of any trade secrets or information disclosed to him in reliance upon this application, including, but not limited to, contemplated locations for SCHOOLEY MITCHELL, sources of supply, promotion techniques and operating methods. It is intended that this paragraph shall survive termination, abandonment or cancellation of this application and shall be effective whether or not a SCHOOLEY MITCHELL Franchise License is entered into between the parties.

The Applicant hereby authorizes 1073355 Ontario Limited, to make inquiries of the Applicant's bankers and creditors as to their dealings with the Applicant and the Applicant's credit worthiness and hereby authorizes that such bankers and creditors disclose such information to 1073355 Ontario Limited.

The Applicant acknowledges and confirms that no Franchise License or other agreement shall be deemed to have arisen between the Applicant and 1073355 Ontario Limited (except as herein provided) by virtue only of the Applicant executing this application or making such deposit. Such agreements shall only arise upon the execution by the Applicant and 1073355 Ontario Limited, of final written agreements.

Name Applicant's Signature _____ Date

1073355 Ontario Limited

Representative _____ Date

SCHOOLEY MITCHELL



Confidential Qualification Report

To: SCHOOLEY MITCHELL

Date: _____

The following confidential information is the basis for my franchise application. The submission of this application does not obligate SCHOOLEY MITCHELL or myself in any way or manner.

(Please Print or Type)

Personal Information

Name:

Last

First

Middle

Telephone Numbers:

Residence

Business

Email Address:

Current Address:

Street

City

Province/State

Postal/Zip Code

Residence: Own

Rent

Other

How long have you lived at this residence

Previous Address:

Street

City

Province/State

Postal/Zip Code

Marital Status:

Applicant's Social
Insurance/Security Number:

Spouse's Name:

Spouse's Social
Insurance/Security Number:

Occupation of Spouse and Employer:

What languages do you speak fluently?:

Health Status:

Illness/Disability:

Are you now, or have you been in the last 36 months a Plaintiff or Defendant in any type of litigation?

If Yes, please give details

Have you been convicted of an offense for which you have not received a pardon?

If Yes, please give details

Have you or any company with which you were associated ever been involved in a bankruptcy proceeding?

If Yes, please give details

Are you related to any Officer, Director, Supplier, Employee or Franchisee of Schooley Mitchell?

If so, who and what is the relationship?

What geographical areas are you interested in?

1. _____

2. _____

3. _____

Education

"X" Last year completed

High
School

9	10	11	12

College/
University

1	2	3	4	5+

Designation or Degree obtained:

Describe any training in sales,
management or telecommunications:

Additional Information

How or why did you become
interested in SCHOOLEY
MITCHELL?

What other businesses have
you investigated?

What do you like about our
concept?

What does the term
"franchising" mean to you?

How would you describe
the roles of the
franchisor and the
franchisee?

There are some basic
ingredients to every
successful business. If
you were awarded a
franchise, what would
you do to make it
successful?

How many hours per week are you willing to devote to the business?

When would you be able to start this venture?

If information is available, please provide:

Lawyer's Name:

Telephone No.:

Accountant's Name:

Telephone No.:

Biographical Profile

Describe in your own words those factors which may be relevant to SCHOOLEY MITCHELL in considering your application for a franchise (i.e. lifestyle, intellectual pursuits, community involvement, business experience, personal history, etc...)

Personal Financial Statement

I make the following statement of all my assets and liabilities as of the _____ day of _____, 20____.

ASSETS – List and Describe all Assets	\$
Cash on Hand and in Banks	
Account, Loans and Notes Receivable	
Marketable Securities, Stocks and Bonds	
Real Estate Owned	
Real Estate Mortgage Receivable	
Retirement Accounts (i.e. Registered Retirement Savings Plan)	
Automobile(s)	
Other Assets (please itemize)	
TOTAL ASSETS	

LIABILITIES – List and describe all liabilities	Balance Owing \$	Monthly Payment \$
Bank Loans		
Amounts Payable to Friends and Relatives (include alimony and child support)		
Credit Cards (please itemize)		
Mortgages on Real Estate Owned		
Unpaid Income Tax and Other Taxes and Interest		
Other Debts (please itemize)		
TOTAL MONTHLY PAYMENT	*****	
TOTAL LIABILITIES		*****
NET WORTH (TOTAL ASSETS – TOTAL LIABILITIES)		
\$		

Applicant's Salary: _____
 Spouse's Salary: _____
 Bonus & Commissions: _____
 Dividends: _____

Net Real Estate Income: _____
 Other Income: _____
Total Annual Income: _____

Please itemize other sources of income:

References		
Name	Address & Telephone	Position/Relationship

Do you currently have a source of financing? _____

How much unencumbered cash do you have available for this investment? _____

Which specific assets do you intend to use to meet the cash requirements?

a) _____ b) _____
 c) _____ d) _____

How much capital, if any, will you have to borrow? _____

Will you require assistance to obtain financing? _____

What is the minimum income you need during the first year in business? _____

Do you understand that the success or failure of your business is primarily your responsibility? _____

Have you ever applied for a SCHOOLEY MITCHELL franchise before? _____

For the purpose of securing credit and other considerations, the undersigned furnished the foregoing statement and information which fully and truly sets forth the true and accurate financial conditions of the applicant. The undersigned agrees to notify the Franchisor in writing of any change in its financial condition. The undersigned agrees that a report as to credit and other information is to be obtained for credit now applied for and consent to the disclosure of any such information to any credit grantor or consumer reporting agency with whom we and/or the applicant may transact. The applicant acknowledges that SCHOOLEY MITCHELL have many criteria for accepting a franchise, and reserve the right to reject any applicant without itemizing the reasons for such rejection.

Dated this _____ day of _____, 20 ____.

 (Witness)

 (Applicant)

Please return completed applications to:

SCHOOLEY MITCHELL

1030 Erie Street
Stratford, Ontario
N4Z 0A1

EXHIBIT J

SCHOOLEY MITCHELL®
FRANCHISE DISCLOSURE DOCUMENT

STATE EFFECTIVE DATES

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
California	Pending
Illinois	September 9, 2024 Pending
Indiana	September 22, 2023 Pending
Maryland	Pending
Michigan	August 30, 2024
Minnesota	Pending
New York	October 31, 2024 Pending
North Dakota	September 10, 2024 Pending
Rhode Island	September 3, 2024 Pending
South Dakota	August 27, 2024 Pending
Virginia	September 5, 2024 Pending
Washington	Pending
Wisconsin	August 27, 2024 Pending

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

EXHIBIT ~~K~~J

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

FRANCHISE DISCLOSURE DOCUMENT RECEIPTS

Franchise Disclosure Document

Receipt (Your Copy)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If SCHOOLEY MITCHELL® offers you a franchise, it must provide this disclosure document to you 14 calendar-days (or longer in some states) before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

New York also requires that SCHOOLEY MITCHELL® give you this disclosure document at the earlier of the first personal meeting or 10 business days before the signing of any agreement or the payment of any consideration. Iowa also requires that SCHOOLEY MITCHELL® give you this disclosure document at the earlier of the first personal meeting or 14 days before the signing of any agreement or the payment of any consideration. Michigan also requires that SCHOOLEY MITCHELL® give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If SCHOOLEY MITCHELL® does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, DC 20580 and the state agency listed on Exhibit A.

The following franchise seller(s) has/have offered this franchise on behalf of SCHOOLEY MITCHELL:

<u>Name</u>	<u>Principal Business Address</u>	<u>Telephone Number</u>
Dennis Schooley	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477
Mike DeBoer	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477
Teighan Morris	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477
Joanne Sales	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477
Amanda Eve	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477

In certain regions, an independent broker may also be a franchise seller. If the principle franchise seller that you have contact with is other than listed above, you should write in the name address and phone of the principle franchise seller here: _____

Issuance date: July 22~~31~~, 2024~~2025~~. (Exhibit N~~I~~ is a list of Effective Dates for Registration States.)

Exhibit A is a list of our registered agents authorized to receive service of process.

I received a disclosure document dated ~~July 22, 2024~~ June 25, 2025 that included the following Exhibits:

- A. State Agencies - Agents for Service of Process
- B. Franchise Agreement
- C1. List of Franchisees
- C2. List of Former Franchisees
- D. Operating Manual Table of Contents
- E. Financial Statements
- F. State Addenda
- ~~G. SBA Franchise Addendum~~
- ~~H~~G. Disclosure Acknowledgment Statement
- ~~H~~H. Application and Confidential Qualification Report
- ~~I~~J. State Effective Dates
- ~~K~~J. Franchise Disclosure Document Receipt

DATE DISCLOSURE DOCUMENT RECEIVED: _____

SIGNED: _____

SIGNED: _____

DATE SIGNED: _____

DATE SIGNED: _____

NAME (Please print)

NAME (Please print)

Address

Address

DATE DISCLOSURE DOCUMENT RECEIVED: _____

SIGNED: _____

SIGNED: _____

DATE SIGNED: _____

DATE SIGNED: _____

NAME (Please print)

NAME (Please print)

Address

Address

Please sign and date this Receipt (with the date that you received the disclosure document), and if you received it electronically via email, also:

1. Open the attached disclosure document, to verify that you can download it; then immediately Reply to All, with a cc to the email address listed on the cover page of this disclosure document, stating that you received and downloaded this disclosure document; AND:
2. Print, sign, and date a copy of the Receipt (with the date that you received this disclosure), and return via mail to us at the address on the cover page of this disclosure document.

Attach additional signatures or use additional receipts if necessary. All owners of an entity franchisee, or two authorized officers, must review all documents and sign individually and on behalf of any legal entity.

KEEP THIS COPY FOR YOUR RECORDS

Franchise Disclosure Document

Receipt (Our Copy)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If SCHOOLEY MITCHELL® offers you a franchise, it must provide this disclosure document to you 14 calendar-days (or longer in some states) before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

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If SCHOOLEY MITCHELL® does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, DC 20580 and the state agency listed on Exhibit A.

The following franchise seller(s) has/have offered this franchise on behalf of SCHOOLEY MITCHELL:

<u>Name</u>	<u>Principal Business Address</u>	<u>Telephone Number</u>
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Amanda Eve	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477

In certain regions, an independent broker may also be a franchise seller. If the principle franchise seller that you have contact with is other than listed above, you should write in the name address and phone of the principle franchise seller here: _____

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Exhibit A is a list of our registered agents authorized to receive service of process.

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- B. Franchise Agreement
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- ~~G. SBA Franchise Addendum~~
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- ~~H~~I. Application and Confidential Qualification Report
- ~~I~~J. State Effective Dates
- ~~K~~J. Franchise Disclosure Document Receipt

DATE DISCLOSURE DOCUMENT RECEIVED: _____

SIGNED: _____

SIGNED: _____

DATE SIGNED: _____

DATE SIGNED: _____

NAME (Please print)

NAME (Please print)

Address

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NAME (Please print)

NAME (Please print)

Address

Address

Please sign and date this Receipt (with the date that you received the disclosure document), and if you received it electronically via email, also:

1. Open the attached disclosure document, to verify that you can download it; then immediately Reply to All, with a cc to the email address listed on the cover page of this disclosure document, stating that you received and downloaded this disclosure document; AND:
2. Print, sign, and date a copy of the Receipt (with the date that you received this disclosure), and return via mail to us at the address on the cover page of this disclosure document.

Attach additional signatures or use additional receipts if necessary. All owners of an entity franchisee, or two authorized officers, must review all documents and sign individually and on behalf of any legal entity.

RETURN THIS COPY TO US

FRANCHISE DISCLOSURE DOCUMENT

SCHOOLEY MITCHELL®

1073355 Ontario Limited
Operating as Schooley Mitchell®
Head Office: 1030 Erie Street
Stratford, Ontario, N4Z 0A1
888-311-6477
www.schooleymitchell.com

As a franchisee, you will operate a consulting business specializing in the provision to the public of cost reduction consulting services in various expense categories, and other consulting services and other related products and services under the name SCHOOLEY MITCHELL® under certain standards of operation.

The total investment necessary to begin operation of a standard or builder SCHOOLEY MITCHELL® franchise is from \$75,300 to \$85,550. This includes \$73,800 that must be paid to the franchisor. The total investment necessary to begin operation of a development SCHOOLEY MITCHELL® franchise is from \$252,500 to \$262,750. This includes \$251,000 that must be paid to the franchisor.

This disclosure document summarizes certain provisions of your franchise agreement and other information in plain English. Read this disclosure document and all accompanying agreements carefully. You must receive this disclosure document at least 14 calendar days before you sign a binding agreement with, or make any payment to, the franchisor or an affiliate in connection with the proposed franchise sale. **Note, however, that no government agency has verified the information contained in this document.**

You may wish to receive your disclosure document in another format that is more convenient for you. To discuss the availability of disclosures in different formats, contact SCHOOLEY MITCHELL, 1030 Erie Street, Stratford, Ontario, N4Z 0A1, 888-311-6477

The terms of your contract will govern your franchise relationship. Don't rely on the disclosure document alone to understand your contract. Read all of your contract carefully. Show your contract and this disclosure document to an advisor, like a lawyer or an accountant.

Buying a franchise is a complex investment. The information in this disclosure document can help you make up your mind. More information on franchising, such as "*A Consumer's Guide to Buying a Franchise*", which can help you understand how to use this disclosure document, is available from the Federal Trade Commission. You can contact the FTC at 1-877-FTC-HELP or by writing to the FTC at 600 Pennsylvania Avenue, NW, Washington, DC 20580. You can also visit the FTC's home page at www.ftc.gov for additional information. Call your state agency or visit your public library for other sources of information on franchising.

There may also be laws on franchising in your state. Ask your state agencies about them.

ISSUANCE DATE: July 31, 2025

How to Use This Franchise Disclosure Document

Here are some questions you may be asking about buying a franchise and tips on how to find more information:

QUESTION	WHERE TO FIND INFORMATION
How much can I earn?	Item 19 may give you information about outlet sales, costs, profits or losses. You should also try to obtain this information from others, like current and former franchisees. You can find their names and contact information in Item 20 or Exhibit C.
How much will I need to invest?	Items 5 and 6 list fees you will be paying to the franchisor or at the franchisor's direction. Item 7 lists the initial investment to open. Item 8 describes the suppliers you must use.
Does the franchisor have the financial ability to provide support to my business?	Item 21 or Exhibit E includes financial statements. Review these statements carefully.
Is the franchise system stable, growing, or shrinking?	Item 20 summarizes the recent history of the number of company-owned and franchised outlets.
Will my business be the only Schooley Mitchell business in my area?	Item 12 and the "territory" provisions in the franchise agreement describe whether the franchisor and other franchisees can compete with you.
Does the franchisor have a troubled legal history?	Items 3 and 4 tell you whether the franchisor or its management have been involved in material litigation or bankruptcy proceedings.
What's it like to be a Schooley Mitchell franchisee?	Item 20 or Exhibit C lists current and former franchisees. You can contact them to ask about their experiences.
What else should I know?	These questions are only a few things you should look for. Review all 23 Items and all Exhibits in this disclosure document to better understand this franchise opportunity. See the table of contents.

WHAT YOU NEED TO KNOW ABOUT FRANCHISING *GENERALLY*

Continuing responsibility to pay fees. You may have to pay royalties and other fees even if you are losing money.

Business model can change. The franchise agreement may allow the franchisor to change its manuals and business model without your consent. These changes may require you to make additional investments in your franchise business or may harm your franchise business.

Supplier restrictions. You may have to buy or lease items from the franchisor or a limited group of suppliers the franchisor designates. These items may be more expensive than similar items you could buy on your own.

Operating restrictions. The franchise agreement may prohibit you from operating a similar business during the term of the franchise. There are usually other restrictions. Some examples may include controlling your location, your access to customers, what you sell, how you market, and your hours of operation.

Competition from franchisor. Even if the franchise agreement grants you a territory, the franchisor may have the right to compete with you in your territory.

Renewal. Your franchise agreement may not permit you to renew. Even if it does, you may have to sign a new agreement with different terms and conditions in order to continue to operate your franchise business.

When your franchise ends. The franchise agreement may prohibit you from operating a similar business after your franchise ends even if you still have obligations to your landlord or other creditors.

SOME STATES REQUIRE REGISTRATION

Your state may have a franchise law, or other law, that requires franchisors to register before offering or selling franchises in the state. Registration does not mean that the state recommends the franchise or has verified the information in this document. To find out if your state has a registration requirement, or to contact your state, use the agency information in Exhibit A.

Your state also may have laws that require special disclosures or amendments be made to your franchise agreement. If so, you should check the State Specific Addenda. See the Table of Contents for the location of the State Specific Addenda.

SPECIAL RISKS TO CONSIDER ABOUT *THIS* FRANCHISE

Certain states require that the following risk(s) be highlighted:

1. **Out-of-State Dispute Resolution.** The Franchise License Agreement requires you to resolve disputes with the franchisor by arbitration and litigation only in Michigan. Out-of-state arbitration and litigation may force you to accept a less favorable settlement for disputes. It may also cost more to arbitrate and litigate with the franchisor in Michigan than in your own state.
2. **Minimum Royalty and Advertising Payments.** You must make minimum royalty or advertising fund payments, regardless of your sales levels. Your inability to make these payments may result in termination of your franchise and loss of your investment.
3. **Turnover Rate.** During the last 3 years, 71 outlets were terminated, not renewed, reacquired, or ceased operations for other reasons. This franchise could be a higher risk investment than a franchise in a system with a lower turnover rate..

Certain states may require other risks to be highlighted. Check the “State Specific Addenda” (if any) to see whether your state requires other risks to be highlighted.

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Exhibits

A	List of Regulatory Authorities and Agents for Service of Process in Certain States
B	Franchise Agreement
C1	Current Franchisees
C2	Former Franchisees
D	Operations Manual Table of Contents
E	Financial Statements
F	State Specific Addendum
G	Disclosure Acknowledgement Statement
H	Application and Confidential Qualification Report
I	State Effective Dates
J	Franchise Disclosure Document Receipt

ITEM 1

THE FRANCHISOR, AND ANY PARENTS, PREDECESSORS, AND AFFILIATES

The franchisor is 1073355 Ontario Limited, operating as SCHOOLEY MITCHELL® (“we”, “us”, or “our”). “You” or “your” means the person to whom we grant a franchise.

The Franchisor and its Business Form

We are an Ontario corporation that was incorporated on April 25, 1994. Our principal business address is 1073355 Ontario Limited, O/A SCHOOLEY MITCHELL, 1030 Erie Street, Stratford, Ontario, N4Z 0A1. We operate under our corporate name and the trademarks described in Item 13 (the “Marks”). We do not do business or intend to do business under any other names. If we have an agent in your state for service of process, we disclose that agent in Exhibit A.

We grant franchises for businesses under the SCHOOLEY MITCHELL® name and other Marks. (For reference purposes in this disclosure document, we call the locations in our system “SCHOOLEY MITCHELL® offices”; we call the SCHOOLEY MITCHELL® location that you will operate the “location”). SCHOOLEY MITCHELL® offices provide cost reduction consulting services in various expense categories (which may include telecommunication, merchant services, small package shipping, waste management, electronic logging devices, e-signature software, fuel, software as a service, facilities supplies, uniforms and linens, office supplies, packaging and shipping supplies, breakroom supplies, compressed gases, unified communications as a service and less than truckload shipping), and other consulting services and other related products and services, to business clients.

We began offering franchises for SCHOOLEY MITCHELL® locations in April of 2004. We have operated one SCHOOLEY MITCHELL® location at our head office address since April of 2004 and we may operate more locations in the future. We have no other business activities and have not offered Franchises in other lines of business.

The Franchisor’s Parents, Predecessors and Affiliates

We do not have any parents, predecessors or affiliates required to be disclosed in this Item.

The Franchisor’s Business and the Franchise to Be Offered

The standard SCHOOLEY MITCHELL® franchise which we offer is for a full-time professional consulting business. We also offer a SCHOOLEY MITCHELL® builder franchise, which is for part-time operation of a professional consulting business; and a SCHOOLEY MITCHELL® development franchise, which is for operation of a professional consulting business with up to 10 satellite offices in markets other than the location (each a “satellite location”).

The core service offered by SCHOOLEY MITCHELL® offices consists of a review of defined costs for certain specified services and equipment that a client incurs. We then prepare a report for the SCHOOLEY MITCHELL® office summarizing the client’s existing services and costs and

proposed solutions to reduce costs. The SCHOOLEY MITCHELL® office then uses the report to advise the client about how they can improve their system and/or reduce costs.

We offer a Franchise Agreement for the development and operation of a single office at a specified location, except that a development franchise may also have satellite locations. We do not offer to each franchisee a “Protected Territory”.

We do not conduct any business activities other than franchising and cost reduction consulting.

The Prior Business Experience of Franchisor and its Affiliates

We began offering franchises using the System (defined below), under the Marks in April of 2004. We have operated one SCHOOLEY MITCHELL® location at our head office address since April of 2004. We have never offered any franchises under any other line of business.

The SCHOOLEY MITCHELL® System

As a franchisee, you will operate an office under the SCHOOLEY MITCHELL® system, using the SCHOOLEY MITCHELL® trade dress, at a location that is approved by us. You will be obligated to operate your franchise in compliance with the SCHOOLEY MITCHELL® system.

The location offers services and is characterized by SCHOOLEY MITCHELL® brand identification materials, SCHOOLEY MITCHELL® brand client services, uniform operation guidelines; methods, forms and procedures for operations; procedures for quality control; training and ongoing operational assistance; advertising as well as marketing/promotional programs; all of which may be changed, improved, and further developed by us from time to time (the “System”).

The total System is identified by means of certain trade names, service marks, trademarks, slogans, logos, emblems, and indicia or origin, including, but not limited to, the mark SCHOOLEY MITCHELL®.

The Market and Competition

You will be selling cost reduction services to virtually all businesses. These consulting services are not subject to seasonal fluctuations.

The general market for the services SCHOOLEY MITHCELL® offices provide is well-developed and competitive. You will be competing with other franchise concepts and independent businesses that provide cost reduction services, such as other cost reduction consultants. Competition for cost reduction consulting is widespread in the United States. There are cost reduction consultants that specialize in certain service types, such as telecommunications.

Applicable Laws

There may be specific regulations in your state that apply to a business that provides consulting services. You will also be required to comply with all local, state and federal laws in the operation of your location. You are also subject to employment laws such as the Fair Labor Standards Act and various state laws covering such matters as minimum wages, overtime and working conditions.

Your location may be subject to other laws or regulations that are not specific to the industry but applicable to businesses generally. There may be other laws and codes applicable to your location and we urge you to make further inquiries about those laws and codes. Other than the laws that apply to businesses generally, we are unaware of any specific federal laws that apply to the provision of cost reduction consulting services. You will need to check at the state and local level to see if there are any applicable regulations in your area.

You must comply with any and all software licensing regulations in the operation of your location.

ITEM 2

BUSINESS EXPERIENCE

The following is a list of persons who have management responsibility regarding the operation of our franchising business and the franchises described in this disclosure document. The principal occupation and business experience of each person during the last five years are indicated below.

President, Director of Technical Services: Elizabeth McMillan

Ms. McMillan has been the President of SCHOOLEY MITCHELL in Stratford, Ontario since 2004.

Franchising and Sales & Marketing Manager: Dennis Schooley

Mr. Schooley has been the Franchising and Sales & Marketing Manager for SCHOOLEY MITCHELL in Stratford, Ontario since 2004. Mr. Schooley is also a Chartered Accountant.

Franchise Development Advisor: Joanne Sales

Ms. Sales has been a Franchise Development Advisor for SCHOOLEY MITCHELL in Stratford, Ontario since she joined us in February 2019.

Franchising Development Advisor: Mike DeBoer

Mr. DeBoer has been a Franchise Development Advisor for SCHOOLEY MITCHELL in Stratford, Ontario since he re-joined us in September 2022. He was a Franchise Development Advisor with us from October 2020 to February 2022, and was a Communications Specialist with us from April 2019 to October 2020, both positions in Stratford, Ontario. From February 2022 to July 2022, Mr. DeBoer was a Business Development Representative with Deep Trekker in Kitchener, Ontario.

Franchise Development Advisor: Teighan Morris

Ms. Morris has been a Franchise Development Advisor for SCHOOLEY MITCHELL in Stratford, Ontario since she joined us in January 2023. She was a Shift Supervisor with Starbucks from August 2022 to December 2022, and was in Marketing and Business Development with Maglin Site Furniture from August 2018 to July 2022, both in Woodstock, Ontario.

Franchise Development Advisor: Amanda Eve

Ms. Eve joined Schooley Mitchell in Stratford, Ontario as a franchise Development Advisor in November 2017.

Manager of Training and Education: Isabelle Withers

Ms. Withers has been our Manager of Training and Education since March 2023. Before that, from January 2020 to July 2022 she was our Franchise Success Advisor. From July 2022 to February 2023 Ms. Withers was a Project Coordinator with Virtira Consulting,. All positions in Stratford, Ontario.

ITEM 3

LITIGATION

Claire Giroux and Mitchell Kennedy v. 1073355 Ontario Limited o/a Schooley Mitchell Telecom Consultants, Dennis Schooley and Elizabeth McMillan, Case No. C-685-16. On or about June 23, 2016, Plaintiffs, a former franchisee, filed a Statement of Claim against us in the Ontario Superior Court of Justice, alleging misrepresentation and failure to comply with the Arthur Wishart Act (Franchise Disclosure). Plaintiffs sought rescission of the franchise agreement and damages in the amount of \$180,000 plus costs of the action and interest. We denied the allegations and on or about September 13, 2016, filed a Statement of Defence and Counterclaim. On January 29, 2018, the Ontario Superior Court of Justice ordered that (1) the franchise agreement be rescinded, (2) our counterclaim be dismissed, (3) we pay damages to Plaintiffs to which they may be entitled, and (4) we pay to Plaintiffs costs in the amount of \$20,000 plus interest. On or about May 18, 2018, we entered into a settlement with Plaintiffs and agreed to pay Plaintiffs \$100,000 plus \$20,000 for costs. (All payments in Canadian dollars).

In the Matter of Investigation by Letitia James, Attorney General of the State of New York, of Schooley Mitchell and Elizabeth McMillan, AOD #20-033. In September 2019, the Attorney General of the State of New York (“OAG”) initiated an inquiry into our activities pursuant to the New York State Franchise Sales Act, specifically, whether we sold franchises from or in the State of New York without satisfying the pre-requisite of registering its franchise offering with OAG or having an exemption from franchise registration. OAG ultimately determined that we had in fact sold one franchise in New York while our registration had lapsed and were not otherwise exempt from franchise registration. We cooperated with OAG and entered into an Assurance of Discontinuance with OAG in which we agreed to cease and desist from offering or selling franchises in New York until re-registration had been achieved or qualification for an exemption had been met; to offer the affected franchisee rescission pursuant to New York GBL § 691(2); and to pay the State of New York a monetary penalty of \$12,000.

Other than the actions noted above, no other dispute resolution is required to be disclosed in this Item.

ITEM 4
BANKRUPTCY

No bankruptcy information is required to be disclosed in this Item.

ITEM 5
INITIAL FEES

Initial Franchise Fee

You must pay us an initial franchise fee in a lump sum when you sign the Franchise Agreement. Our standard initial franchise fee is currently \$73,000. If you choose to purchase more than one franchise at the same time, you must pay us an additional initial franchise fee of \$73,000 for each additional franchise that you purchase. This fee is payable as follows: a \$2,000 deposit is payable at the time of signing the license application; \$5,000 is payable at the time of signing the license agreement, with the balance payable before the commencement of training.

For development franchises, the initial franchise fee is currently \$250,000, and is payable at the time of signing the Franchise Agreement and Development Franchise Addendum.

The initial franchise fee is fully earned by us when you sign the Franchise Agreement for the franchise being purchased. If, during the Introductory Training Program, we determine, in our sole discretion, that you are not qualified to manage a SCHOOLEY MITCHELL® business, we have the right to terminate the Franchise Agreement, and we will refund 90% of the initial franchise fee, without interest. The initial franchise fee is not refundable under any other circumstances.

Office Supplies and Promotional Items

You must purchase stationery, business cards and promotional items containing our logo from us. The initial supply of these items is approximately \$800 for standard or builder franchises and approximately \$1,000 for development franchises..

Except for the circumstances described in this Item 5, we do not refund any initial fee.

ITEM 6

OTHER FEES

NAME OF FEE	AMOUNT	DUE DATE	REMARKS
Royalty Fee	<p>Standard franchise: 8% of Gross Sales in each calendar month. The minimum royalty for the 7th through 29th months during the initial term of the agreement is \$200 per month, and for the 30th and all subsequent months during the initial term of the agreement is \$400 per month.</p> <p>Builder franchise: 12% of Gross Sales in each calendar month. The minimum royalty for the 7th and all subsequent months during the initial term of the agreement is \$125 per month.</p> <p>Development franchise: 8% of Gross Sales in each calendar month. The royalty fee is reduced to 7% for Gross Sales of \$2,500,001 to \$5,000,000, and to 6% of Gross Sales above \$5,000,000 in each calendar year. Minimum royalty is the same as a standard franchise.</p>	Payable monthly by the 10th day of the following month.	Gross Sales is defined in Note 3 below.
Advertising Fee	<p>Standard franchise and development franchise: 2% of Gross Sales in each calendar month. The minimum fee for the 7th through 29th months during the initial term of the agreement is \$50 per month, and for the 30th and all subsequent months during the initial term of the agreement is \$100 per month.</p> <p>Builder franchise: 3% of Gross Sales in each calendar month. No minimum fee.</p>	Payable monthly by the 10th day of the following month.	Gross Sales is defined in Note 3 below.

NAME OF FEE	AMOUNT	DUE DATE	REMARKS
Software and Marketing Programs Fee	\$120	Payable monthly by the 10th day of the month.	Payable for use of our proprietary sales, marketing, and training software, system access, data storage, email, Pulse, and other programs
Renewal Fee	Standard franchise: \$2,500 Builder franchise: \$500 Development franchise: \$2,500	Before renewal.	
Transfer Fee	The greater of (i) 5% of the gross sale price of the franchised business or (ii) \$5,000.	Before giving approval for transfer.	Payable if and when you sell or transfer your franchise.
Initial Training	Costs of transportation, accommodation, living expenses and salary for you and your designees to attend training program. Training has been virtual since March, 2020.	As incurred.	You and your designees (as designated by us) must attend and successfully complete our initial training program before the opening of the franchised business.
Distance Learning	The Distance Learning Program is available to provide training to employees or subcontractors of the franchise, as an alternative to attending initial training at head office. No charge for the first year of operations. After the first year, the program will cost \$600 per person trained.	As incurred.	Payable if you select this method of training employees. No charge for your first year of operation.
Operating Assistance	All costs relating to operating assistance provided to you at your request, which assistance is not of the nature normally provided by us.	As incurred.	

NAME OF FEE	AMOUNT	DUE DATE	REMARKS
Ongoing Franchisee Training	The cost of ongoing training provided by us, including tuition, materials fee, and the cost of transportation, accommodations, living expenses and salary for you and your designees to attend training program (there have been no mandatory training programs at this date).	Within 15 days of invoicing by us.	You and your designees (as designated by us) must attend and successfully complete the additional continuing education and training programs that we may require. There have been none to date.
Relocation Fee	Up to \$5,000	Before relocation	If you request to relocate, we will charge you for our expenses, including commissions, legal and accounting expenses, incurred in connection with your relocation.
Default	Varies under circumstances	As incurred	To reimburse us for all payments made on your behalf, together with its administrative costs, to cure your default under Franchise Agreement or related agreement.
Assumed Business Name Registration Late Fee	\$100 per month	As incurred	If you do not register your assumed business name within 30 days after opening for business, you must pay us a late fee each month until the registration is complete.
Bank Account Late Opening Fee	\$100 per month	As incurred	If you have not established a bank account for your franchised business within 30 days after opening, you must pay us a monthly late fee until the business bank account is open.

NAME OF FEE	AMOUNT	DUE DATE	REMARKS
Late and N.S.F. Payments	\$50 for every late or N.S.F. payment, plus interest from the date due at the prime rate of our bank plus 2%, or the maximum amount allowed by applicable law, whichever is less.	As incurred.	For all late or N.S.F. payments owing to us
Indemnification	Varies under circumstances.	As incurred.	To indemnify us for any losses from actual or threatened litigation due to your violation of the Franchise Agreement or fault, and to reimburse us for all related costs, including legal, accountant and expert fees.
Audit	Cost of audit plus interest on underpayment (beginning from the date of the underpayment).	As incurred.	Payable only if audit shows an understatement of at least 5% of gross revenues for any period.
Production Fees	For standard franchises and development franchises, you must pay us 25% of the revenue you collect from a client for whom we have provided analysis, report services, and post-audit services. For builder franchises, the percentage is increased to 30%.		We must provide those services for your clients in all expense categories.

Notes:

1. All fees are imposed by and payable directly to us.
2. All of these fees are non-refundable.
3. Gross Sales is defined in Section 2.3c. of the Franchise Agreement as follows:

“**Gross Sales**” for any period means the entire amount of sales in connection with the operation of the Franchised Business. The performance of services is considered a “sale” when payment is received by the Licensee. Gross Sales will not include any government tax.”

ITEM 7

ESTIMATED INITIAL INVESTMENT

YOUR ESTIMATED INITIAL INVESTMENT

Standard and Builder Franchises

DESCRIPTION	AMOUNT		METHOD OF PAYMENT	WHEN DUE	WHETHER REFUNDABLE	TO WHOM PAYMENT IS MADE
	Low	High				
Initial Franchise Fee	\$73,000	\$73,000	Instalment payments	\$2,000 upon signing application; \$5000 upon signing Franchise Agreement; balance before beginning of training	No, except as described in Item 5	Us
Training Expenses (see Note 1)	\$500	\$2,000	As incurred	As Incurred	No, except as described in Item 5	Third Parties (Suppliers, etc.)
Equipment and fixtures (in home office) (see Note 2)	\$0	\$2,000	As incurred	As negotiated	No	Suppliers
Equipment and fixtures (Optional office outside of home) (see Note 3)	\$0	\$2,000	As incurred	As negotiated	No	Third Parties (Supplier, etc.)
Security deposits, insurance, utilities, licenses, professional fees, inventory, and other prepaid expenses (in home office) (see Note 4)	\$0	\$1,000	As incurred	Before opening	No	Third Parties (Supplier, etc.)
Security deposits, insurance, utilities, licenses, professional fees, inventory, and other prepaid expenses (Optional office outside of home) (see note 5)	\$0	\$2,000	As incurred	Before opening	No	Third Parties (Supplier, etc.)
Rent (Optional office outside of home) (see Note 6)	\$0	\$750	As incurred	As negotiated	No	Landlord
Office supplies (with logo)	\$800	\$800	Lump sum	Before opening	No	Us

DESCRIPTION	AMOUNT		METHOD OF PAYMENT	WHEN DUE	WHETHER REFUNDABLE	TO WHOM PAYMENT IS MADE
	Low	High				
Additional Funds – 3 Months (see Note 7)	\$1,000	\$2,000	As incurred.	As incurred	No	Third Parties (Employees, suppliers, etc.)
TOTAL	\$75,300	\$85,550				

Development Franchises

DESCRIPTION	AMOUNT		METHOD OF PAYMENT	WHEN DUE	WHETHER REFUNDABLE	TO WHOM PAYMENT IS MADE
	Low	High				
Initial Franchise Fee	\$250,000	\$250,000	Instalment payments	\$2,000 upon signing application; \$5000 upon signing Franchise Agreement; balance before beginning of training	No, except as described in Item 5	Us
Training Expenses (see Note 1)	\$500	\$2,000	As incurred	As Incurred	No, except as described in Item 5	Third Parties (Suppliers, etc.)
Equipment and fixtures (in home office) (see Note 2)	\$0	\$2,000	As incurred	As negotiated	No	Suppliers
Equipment and fixtures (Optional office outside of home) (see Note 3)	\$0	\$2,000	As incurred	As negotiated	No	Third Parties (Supplier, etc.)
Security deposits, insurance, utilities, licenses, professional fees, inventory, and other prepaid expenses (in home office) (see Note 4)	\$0	\$1,000	As incurred	Before opening	No	Third Parties (Supplier, etc.)
Security deposits, insurance, utilities, licenses, professional fees, inventory, and other prepaid expenses (Optional office outside of home) (see note 5)	\$0	\$2,000	As incurred	Before opening	No	Third Parties (Supplier, etc.)

DESCRIPTION	AMOUNT		METHOD OF PAYMENT	WHEN DUE	WHETHER REFUNDABLE	TO WHOM PAYMENT IS MADE
	Low	High				
Rent (Optional office outside of home) (see Note 6)	\$0	\$750	As incurred	As negotiated	No	Landlord
Office supplies (with logo)	\$1,000	\$1,000	Lump sum	Before opening	No	Us
Additional Funds – 3 Months (see Note 7)	\$1,000	\$2,000	As incurred	As incurred	No	Third Parties (Employees, suppliers, etc.)
TOTAL	\$252,500	\$262,750				

Notes:

1. The cost of the pre-opening training program, which you and your designees must attend, is paid for by us. However, the costs of transportation, accommodation, living expenses and salary incurred by you and your designees required to attend the training course are your sole responsibility. All training has been virtual since March, 2020.
2. If you don't already own one, you must obtain a computer, fax software, telephone line, and scanner and appropriate printer.
3. A Schooley Mitchell franchise may be operated from a home-based office. If you decide to operate from an office outside of your home, you may be responsible to pay the costs of office construction, equipment and furnishings. Some of our franchisees do operate offices from outside of their homes. These offices are typically small. Necessary office furniture and equipment would consist of a desk, chair and filing cabinet at an initial total cost of approximately \$1,500. We do not require a specific size for your office. Variables that affect the cost of rental for your premises include property location, improvements, street access, real estate taxes, common area maintenance and the like. You should thoroughly investigate the cost of business premises and all other initial investment costs in your market.
4. Deposits could include security deposits, insurance, utilities, licenses, professional fees, and inventory. You may be required to obtain certain federal and state licenses to operate your business. With respect to professional fees, you will need to employ an attorney, an accountant and other consultants to assist you in establishing your business. The initial inventory required consists of certain sales materials, pictures, sales aids, and other materials to assist in sales activities.
5. If you decide to operate an office outside of your home, you may be required to give a lease security deposit, which may be non-refundable and is paid directly to the landlord of the premises. Your office lease may require you to obtain certain insurance coverage. If you decide to operate an office, you may need to provide deposits for utilities. The amount of these deposits will vary depending on the practices of the utility companies. We have included in this amount the sum of \$1,500 representing a security deposit equal to 2 months' rent.
6. Some of our franchisees do operate offices from outside of their homes. These offices are typically small. Rent ranges from \$350 to \$750 per month.

7. Additional Funds is an estimate of your additional start-up expenses, which will be incurred before operations begin and during the initial phase of your franchise. These expenses include payroll and advertising costs. We relied on our experience in operating and franchising SCHOOLEY MITCHELL® businesses to compile this estimate.
8. The variances in the ranges contained in this chart are based on our experience in franchising businesses of this type.
9. Except where otherwise noted, all fees that you pay to us are non-refundable. Third-party lessors and suppliers will decide if payments to them are refundable. We do not finance any part of your initial investment.

ITEM 8

RESTRICTIONS ON SOURCES OF PRODUCTS AND SERVICES

You must purchase various items that are sold or used in the operation of your SCHOOLEY MITCHELL® location from us, our affiliates, designated or approved suppliers, or otherwise under our specifications. To provide for uniformity in the primary products and services sold at our SCHOOLEY MITCHELL® offices, you cannot purchase these items from other sources and you must maintain and comply with our quality standards.

We will provide you with a list of approved suppliers for any purchases that may be required for the operation of your franchise. Currently, you must purchase from us or our affiliates or designated suppliers your stationery, business cards, labels, invoices and promotional items. We are currently the only approved supplier for stationery and promotional items. None of our officers, directors, owners, or management personnel has an ownership interest or other fiduciary interest in any third-party supplier of products or services. In the future we may offer or designate others to offer certain goods or services, and our affiliates or we may become approved suppliers or the only approved suppliers for any goods and services.

When we are the only approved supplier, we obtain these items from suppliers that are chosen based on lowest quotes submitted, as well as reliability of quality and delivery. These supplies are marked up by us by approximately 10% to cover the administration expenses we incur.

In the fiscal year ended February 28, 2025 our total revenue was \$11,834,507, as reported in our attached audited financial statement. In the fiscal year ended February 28, 2025 our total revenue from franchisee purchases and leases of goods and services (including production fees, but excluding revenue we and our affiliates received from initial franchise fees and any other fees disclosed in Item 6), was \$3,939,016, which was approximately 33% of our total revenue.

We do not currently derive any other revenue from any of your purchases or leases. Our suppliers currently do not pay us any money, but they may in the future, in the form of license fees, commissions, promotional fees, advertising allowances, rebates, our annual convention promotions, or other payments.

Franchisee requests for the approval of new suppliers are submitted to us in writing, together with a sample of the item for which approval is sought. No fee is payable by you in respect of a request

for approval of a supplier. We will notify you in writing within a reasonable time (usually within 30 days) whether the item meets our specifications. We may withhold our approval of any new item for any reason. You are notified directly in writing, or by way of amendments to the Operations Manual, of any change in approved suppliers. Approval of suppliers is based on a subjective determination by us regarding the quality of the supplier's products and conformity with the overall "look and feel" of the SCHOOLEY MITCHELL brand. Because the criteria we apply to designate or approve a supplier is a subjective case-by-case evaluation, there are no written criteria available to franchisees.

Standards and Specifications

You must operate the location according to our System standards. System standards may regulate, among other things: the location of the premises from which you and your employees or subcontractors carry on business; the method and timing of advertising; the types, models, and brands of signs; computer systems; trademark usage and trade dress; products and supplies you must use in operation of the location; unauthorized and prohibited products and services; and approved suppliers of these items. You are also required to adhere to the standards and specifications established from time to time by us with respect to insurance, office supplies and forms, operating procedures, and advertising and promotional materials and programs used in the operation of the location. Our standards and specifications are provided to you in the Operations Manual.

We formulate and modify our standards and specifications based on the market for cost reduction consulting and service businesses in general, as well as competitive and economic conditions, based on the experience of our operation of a SCHOOLEY MITCHELL® office as well as the experience of our franchisees. We expect that changes to technology, laws and markets will result in changes that we will make to our standards and specifications, and to our franchise system. We will communicate updates and modifications to our standards and specifications to you through the Operations Manual.

All advertising and promotion by you, in any manner or medium, must be conducted in a dignified manner and must conform to our standards and specifications. You are responsible for all costs of such advertising and promotion. You must submit to us, for our prior written approval, samples of all advertising and promotional plans and materials that you desire to use that have not been prepared or previously approved by us. You must display the Marks in the manner required by us on all signs and other advertising and promotional materials used at the location. You may not use any advertising, promotional, or marketing materials that we have not approved or have disapproved.

Because the reputation of our trademarks and the franchised business depends on a uniform high quality of products and services, you may sell only approved products and services, and you must sell all products and services that we authorize. You must purchase all such goods and services, from approved or designated sources. You must follow our trademark and copyright usage directions, and you must participate in and cooperate with our marketing programs.

There are currently no purchasing or distribution cooperatives. We may negotiate purchase arrangements with suppliers (including price terms) for the benefit of the franchise system. We

do not provide material benefits to you (for example, renewal or granting of additional franchises) based on your purchase of products or services or use of particular suppliers.

The estimated proportion of any required purchases to all purchases and leases by you of goods and services in establishing and operating the licensed business is 5%.

ITEM 9

FRANCHISEE'S OBLIGATIONS

This table lists your principal obligations under the franchise and other agreements. It will help you find more detailed information about your obligations in these agreements and in other items of this disclosure document.

OBLIGATION	SECTION IN FRANCHISE AGREEMENT	ITEM IN DISCLOSURE DOCUMENT
a. Site Selection	Section 2.3 h	Item 7,11
b. Pre-opening purchases	Section 5.2	Item 7,11
c. Opening requirements	Section 5	Items 7,11
d. Initial and ongoing training	Sections 9.1, 9.3	Item 11
e. Business Development Program	Section 9.2	Item 11
f. Opening	Section 5.1	Items 7, 11
g. Fees	Sections 4.2, 6.1-6.7, 15.3, Builder Franchise Addendum; Development Franchise Addendum	Items 5, 6, 7
h. Compliance with standards and policies/Operating Manual	Sections 3.1, 8.2, 9.21, 11.1, 16.2	Items 11, 14, 16
i. Trademarks and proprietary information	Section 10.1-10.4, 16.1, 16.2	Items 13, 14
j. Restrictions on products/services offered	Sections 8.1, 8.2, 16.1, 16.2	Item 16
k. Warranty and customer service requirements	Section 8.2	
l. Territorial development and sales quotas	Sections 3.1, 3.4, 6.2, 6.3, 8.5, Builder Franchise Addendum; Development Franchise Addendum	Item 12
m. Ongoing product/service purchases	Section 8.1	Item 8
n. Maintenance, appearance and re-modeling requirements	Sections 9.10, 9.19	
o. Insurance	Sections 14.1-14.3	Items 7, 8
p. Advertising	Sections 6.3, 13.1-13.8, Builder Franchise Addendum;	Items 6, 11

OBLIGATION	SECTION IN FRANCHISE AGREEMENT	ITEM IN DISCLOSURE DOCUMENT
	Development Franchise Addendum	
q. Indemnification		Item 6
r. Owner's participation / management /staffing	Sections 8.2, 8.3, 8.4, 8.5, Builder Franchise Addendum; Development Franchise Addendum	Item 15
s. Records and reports	Sections 12.1 – 12.7	Item 6
t. Inspections and audits	Sections 9.10, 12.7	Item 6
u. Transfer	Sections 15.1 – 15.8	Item 17
v. Renewal	Section 4.2, Builder Franchise Addendum; Development Franchise Addendum	Item 17
w. Post-termination obligations	Sections 18.1, 18.2	Item 17
x. Non-competition covenants	Sections 9.15, 9.14	Item 17
y. Dispute resolution	Sections 19.11, 19.10, 21.7	Item 17
z. Notice of Litigation	Sections 10.3, 14.3	Not applicable

ITEM 10

FINANCING

We do not offer direct or indirect financing. We do not guarantee your note, lease or obligation.

ITEM 11

FRANCHISOR'S ASSISTANCE, ADVERTISING, COMPUTER SYSTEMS AND TRAINING

Except as listed below, we are not required to provide any assistance to you.

Pre-Opening assistance. Prior to the opening of the location, we will provide the following initial services:

1. We will grant you a franchise to operate a SCHOOLEY MITCHELL® location described in the Franchise Agreement, Section 3 (Franchise Agreement, Sections 1, 3);
2. We will allow you to use our Operations Manual and instruct you in the way we run daily operations at a SCHOOLEY MITCHELL® location (Franchise Agreement, Sections 7, 9, 10, 11, 12, 13, and 14);

3. We do not select the site for your location. We do not approve the site for your location. We do not provide assistance with conforming the premises to local ordinances and building codes nor in obtaining any required permits. We do not provide assistance in constructing, remodeling, or decorating the premises. However, at your request, we will advise you in determining appropriate factors and considerations for selecting a site for the location. (Franchise Agreement, Section 2)
4. We do not provide assistance in hiring employees. However, we do provide training for employees through our Introductory Training Program. The franchisee must pay to the franchisor, \$600 for training for each employee, except those hired in the first year of operation for which there is no fee. Travel and living expenses for all employees must be paid by the franchisee. (Franchise Agreement, Sections 9.1 and 9.4)
5. We will provide an introductory orientation and indoctrination training program at our head office located in Stratford, Ontario, or other designated or virtual location (the "Introductory Training Program") on the operation of a SCHOOLEY MITCHELL® location as described below. Before the opening of your location, you are required to attend the Introductory Training Program. There is no charge for the training course however, travel and living expenses for all attendees must be paid by the franchisee. (Franchise Agreement, Sections 7.3.b and 9.1)
6. We will deliver to you the opening marketing materials and supplies list. (Franchise Agreement, Section 9.9)
7. We may, at our option, designate a standard computerized bookkeeping, reporting and accounting system which must be utilized by you (Franchise Agreement, Section 7.3.c).

During the operation of the location, we:

1. Will provide general advisory assistance considered by us to be helpful to you in the ongoing operation, advertising and promotion of the franchised business (Franchise Agreement, Section 7.3).
2. Will let you use our confidential information. (Franchise Agreement, Sections 7, 10, and 11).
3. Will let you use our Marks. (Franchise Agreement, Section 10).
4. Will provide you with specifications and standards, and may provide general guidance and support. We may, but are not required to, advise you of operating problems found at your location, disclosed by reports submitted to us or inspections made by us. We may furnish to you such guidance and assistance in connection with the operation of your location as we deem appropriate. Such guidance and advice may include methods and operating procedures utilized by our other franchised locations; additional services authorized for sale by us, implementing

advertising and procedures, sales and standard operating procedures for the proper functioning of a SCHOOLEY MITCHELL® location, and suggested pricing including minimum and/or maximum prices for services, although you are not required to follow any suggested prices. Additional guidance and assistance may be made available to you at your written request and in our sole discretion at fees and charges established by us (Franchise Agreement, Sections 7, 8, and 9);

5. We will administer a mandatory Business Development Program called RAMP (Rapid Accelerated Mentoring Program). This program is in addition to the initial training at the Academy. The purpose of the RAMP Program is to provide assistance to you with the start-up of your business as it relates to the operation of your business, and assistance as it relates to sales, marketing, and client development. The RAMP Program consists of custom training programs, including operations and analysis assistance, and sales assistance, given by us, and may be different for standard franchises, builder franchises, and development franchises. (Franchise Agreement, Section 7.4.d).
6. Will approve or disapprove samples of all local advertising and promotional materials not prepared or previously approved by us which are submitted by you (Franchise Agreement, Section 9.9 and 9.13 and 13);
7. Will provide to you updates, revisions and amendments, if any, to the Operations Manual (Franchise Agreement, Section 11).
8. Will continue our efforts to establish and maintain high standards of quality, client satisfaction and service (Franchise Agreement, Section 7.4 c and 8).
9. Will provide to you a non-exclusive license to use our proprietary software, and other appropriate tools, if any (Franchise Agreement, Section 7.4.f).
10. Will provide to you a non-exclusive license to use our proprietary sales and marketing software and programs, if any (Franchise Agreement, Section 7.4.f).
11. At our sole discretion, may provide to you and your personnel our Continuing Education meetings at locations designated by us, as well as provide information about continuing education courses offered by outside vendors that may provide utility to you, and provide information about professional organizations and their meetings that may provide utility to you (Franchise Agreement, Section 7.4.d and 9.3);
12. At our sole discretion, may conduct an annual meeting at such place as shall be designated by us (Franchise Agreement, Section 7.4.d and 9.3);
13. May inspect the location and observe its operation to help you comply with the Franchise Agreement and all System standards. (Franchise Agreement, Section 7.4 and 9.10);

14. May offer you continuing services that we deem necessary or advisable (Franchise Agreement, Section 7.4).
15. Will not, subject to the provisions of the Franchise Agreement, unreasonably withhold our consent to a transfer of any interest by you in the franchised business (Franchise Agreement, Section 15.3).

Opening of Franchised Business. The typical length of time between the: (i) earlier of the (a) signing of the franchise agreement or (b) first payment of consideration for the franchise; and (ii) opening of the business is 60 days. The availability of the franchisee to attend the Introductory Training Program may affect the time period between signing of the franchise agreement or payment of consideration for the franchise and opening the business.

Training. The Introductory Training Program typically lasts for at least 6 days at The Academy, in our head office location, or may be offered virtually.

The Introductory Training Program is free of charge to you and, if applicable, your proposed designated trainees, except that you are responsible for costs associated with attending the program such as travel, lodging and meals (Franchise Agreement, Section 9).

You must complete the Introductory Training Program to our reasonable satisfaction, as determined by the specific program instructors listed in the training schedule. Training is mandatory for you, and for all employees of your Franchise. Training at The Academy must be completed at least one day before you open for business.

If, during the Introductory Training Program, we determine, in our sole discretion, that you are not qualified to manage a SCHOOLEY MITCHELL® location, we have the right to terminate the Franchise Agreement, and we will refund 90% of the initial franchise fee, without interest.

As of our most recent fiscal year end, we provided the training listed in the table below. This training schedule is fully detailed in the Operations Manual and will change from time to time (Franchise Agreement, Section 9).

TRAINING PROGRAM

Training Schedule for SCHOOLEY MITCHELL®

SUBJECT	HOURS OF CLASSROOM TRAINING	HOURS OF ON-THE-JOB TRAINING	LOCATION
Orientation, Overview	1	0	Stratford, ON, or virtual
Sales and Marketing	7	0	Stratford, ON, or virtual
Sales and Marketing	8	0	Stratford, ON, or virtual

SUBJECT	HOURS OF CLASSROOM TRAINING	HOURS OF ON-THE-JOB TRAINING	LOCATION
Sales and Marketing	8	0	Stratford, ON, or virtual
Systems and Tools Training	8	0	Stratford, ON, or virtual
Case Study Training	8	0	Stratford, ON, or virtual
Case Study Training - Virtual	4	0	Stratford, ON, or virtual

The Introductory Training Program is conducted each month. The instructional materials we use in training are our Operations Manual, marketing manual, handouts and our internal intranet.

All franchisees as well as any employees, subcontractors, or partners that will be active in the business must attend the Introductory Training Program. The cost of the Introductory Training Program is included in the franchise fee for the Franchisee, partners, and/or spouses. The cost of training for any employees or subcontractors, whether attended in person or via the internet will be \$600.

Our Trainers

The training sessions are delivered by (relevant experience in the field and with the franchisor in brackets) Dennis Schooley (22 years in the field, all with the franchisor), Julie Beaney (7 years in the field, all with the franchisor), Erin Wagler (6 years in the field, all with the franchisor), Isabelle Withers (6 years in the field, all with the franchisor), and Scott Strawbridge (22 years in the field, 12 years with the franchisor), with assistance from various department heads and staff members in each appropriate area.

After the opening of your location, we have the right to require that you (or such managing partner or shareholder) and any manager complete supplemental and refresher training programs during the term of the franchise, to be furnished at locations designated by us. You are responsible for costs associated with attending training such as travel, lodging and meals (Franchise Agreement, Sections 7.4.d, 9.3).

After the opening of your location, we may, in our sole discretion, periodically coordinate and conduct optional and mandatory seminars, conferences and certain ongoing continuing education and training programs, meetings or seminars for our network of franchisees that we consider necessary. Such meetings may have a registration charge to you, and you are responsible for costs associated with attending the meetings such as travel, lodging and meals. We may conduct an Annual Training Conference at such place as shall be designated by us. You must pay a registration fee to us for each participant and you will be responsible for other costs associated with attending the convention such as travel, lodging, training materials and facilities, and meals. All franchisees, regardless of their location, pay the same amount for accommodation for the

Annual Training Conference. All franchisee travel arrangements are made by the franchisee. A pre-estimate of the cost of accommodation for the Annual Conference is done by automated withdrawal each month. (Franchise Agreement, Sections 7.4.d, 9.3). Builder franchisees may choose to attend a virtual 2-day weekend conference in lieu of the Annual Training Conference.

Advertising. We maintain, and administer a Marketing and Promotion Fund for the marketing and promotion of the SCHOOLEY MITCHELL® system. We may use the Fund for marketing, promotion and advertising; marketing research and development; franchisee individual or group advertising or marketing; local, regional, national, and international marketing; marketing on the internet; administration of advertising or marketing (including salaries, accounting, collection, legal, and other direct and indirect costs); related expenses; and any media or agency costs. The advertising may be disseminated in print, mail, telephone, radio, television, internet, or any other media. Coverage of the media may be local, regional, or national. The advertising may be prepared in-house or through various advertising agencies. Expenditures may not be proportionate to contributions or provide any direct benefit to any franchisee. We have sole discretion how to spend the Fund, and have no fiduciary duty with regard to the Fund. We make no representations that any particular expenditure made or benefit given will be for particular programs, particular franchisees, or particular locations or regions.

All franchisees must contribute to the Marketing and Promotion Fund. Our company-owned location does not contribute to the Fund. We administer the Fund, which is not audited, but will be accounted for separately from our other funds and will not be used to defray any of our general operating expenses, except for such reasonable salaries, administrative costs, travel expenses and overhead as we may incur in activities related to the administration of the Fund and its programs, including conducting market research, creating and preparing advertising, promotion and marketing materials and collecting and accounting for contributions to the Fund (Franchise Agreement, Section 6.3). We will maintain and administer the Fund as we, in our sole discretion, may deem appropriate to promote the SCHOOLEY MITCHELL® brand nationally and internationally. We will direct all such programs, and will have sole discretion over the creative concepts, materials, and endorsements and media used in such programs, and the placement or allocation of such programs. We reserve the right to determine in our sole discretion the composition of all geographic territories and market areas for the implementation and development of such programs (Franchise Agreement, Section 6.3).

For standard franchises and development franchises, you will be required to contribute to the Marketing and Promotion Fund 2% of your Gross Sales in each calendar month, subject to certain minimum fees. The minimum fee for the 7th through 29th month during the initial term of the agreement is \$50 per month, and for the 30th and all subsequent months during the initial term of the agreement is \$100 per month. For builder franchises, you will be required to contribute to the Marketing and Promotion Fund 3% of your Gross Sales in each calendar month. There is no minimum fee for builder franchises. All amounts due shall be payable monthly, for as long as the Fund remains in operation.

We may spend, on behalf of the Fund, in any fiscal year, an amount greater or less than the aggregate contribution of all SCHOOLEY MITCHELL® locations in that year, and the Fund may borrow from us or others to cover deficits or invest any surplus for future use for the purposes described in the Franchise Agreement. All interest earned on monies contributed to the Fund will

be expended. Fund contributions are not used to solicit or sell additional franchises. Upon request, we will make available an annual unaudited statement of monies collected and costs incurred by the Fund.

The Marketing and Promotion Fund fees are not refundable. The Fund fees collected by us are not collected on behalf of any third parties, except to the extent such fees are imposed on behalf of third party advertising agencies, media sources and other sources of advertising selected in accordance with the Franchise Agreement.

The fees collected by the Marketing and Promotion Fund and any earnings thereon, are not and shall not be an asset of any franchisee or us. (Franchise Agreement, Section 6.3).

In the fiscal year ending February 28, 2025 the Fund was expended as follows:

Production	100%
Media placement	0%
Administrative Expenses	0%
Other (including R&D)	0%
Total	100%

There is an Advisory Council consisting of 8 franchisees that is elected each year by franchisees. That council provides input and advice regarding the use of the Marketing and Promotion Fund but does not have decision making authority. The Franchisor has the right to dissolve the Council at its own discretion.

Franchisees are not required to participate in any local or regional advertising cooperative.

Computer Systems. We will provide advice related to required computer systems for the operation of the location. The cost of purchasing the required computer systems will be less than \$1,500 from third parties. The estimated cost of an optional maintenance or support contract for the required computer system would be less than \$100 annually. We reserve the right to change the requirements related to required computer systems. Currently, franchisees must purchase or have available any personal computer that is an MS-WINDOWS system with a minimum Pentium microchip capacity that supports a minimum display setting of 1024 x 768 pixel resolution and will run a Mozilla Firefox Internet Browser, any letter quality printer, a continuous running updated version of approved anti-virus software, and any equipment necessary to operate software programs that we require. All hardware components are the proprietary property of their manufacturers, who need not provide ongoing maintenance, repairs, upgrades or updates unless you pay for them. Their charges vary. Your computer will be used by you in the course of completing consulting engagements on behalf of your clients using our proprietary software. There are no contractual limitations on our right to access this information. We have the right under the franchise agreement to access all information contained in your computer system relating to your SCHOOLEY MITCHELL® location. You have a contractual obligation to update hardware and software to meet our concurrent standards and specifications and to address technological developments. There is no contractual limitation on the frequency and cost of your obligations to upgrade your computer system or related hardware, although our current computer requirement is a Pentium level processor.

You must also purchase high speed Internet access.

Operations Manual. We will loan to you during the term of the Franchise Agreement one copy of a confidential Operations Manual which may include one or more manuals and other written materials (collectively, the “Operations Manual”) for the operation of a SCHOOLEY MITCHELL® location, containing mandatory and suggested specifications, standards and operating procedures required by us and information relative to your other obligations under the Franchise Agreement. We have the right to add to, and otherwise modify, the Operations Manual to reflect changes in authorized products and services, changes in specifications, standards and operating procedures of a SCHOOLEY MITCHELL® location. You must keep the Operations Manual confidential and current, and may not copy any part of the manual. The table of contents of the manual as of our last fiscal year end is attached to this Disclosure Document as Exhibit D (Franchise Agreement, Section 7.3 d and 11)

ITEM 12

TERRITORY

You will not receive an exclusive territory. You may face competition from other franchisees, from outlets that we own, or from other channels of distribution or competitive brands that we control.

Although the geographic scope of your franchised business is unlimited, you are not permitted to directly or indirectly operate your franchised business from any other office location other than the single location approved by us.

We do not select the location from which you will operate your franchised business. Most Schooley Mitchell franchisees operate from their home, and that location is approved before the grant of the franchise license. If you subsequently choose to relocate your office, you must seek our prior written approval. We will provide a response to any written request from you for relocation within 10 days. We typically approve office locations based on one franchise per 200,000 residents, within a particular area, consisting of a number of counties or zip/postal codes, as determined in our sole discretion. For example, in an area with 1,000,000 residents, we would typically locate up to 5 offices, which may be located anywhere within that area. In some markets we may approve a higher density of office locations.

You are permitted to open a location and to conduct customary marketing and advertising activities in connection with the operation of your location. We retain all rights with respect to SCHOOLEY MITCHELL® locations, the Marks, the sale of similar or dissimilar products and services, and any other activities we deem appropriate whenever and wherever we desire, including but not limited to:

- (1) The right to operate and to grant others the right to operate SCHOOLEY MITCHELL® locations anywhere;
- (2) The right to establish or operate or license any other person or entity to establish locations which are not SCHOOLEY MITCHELL® locations. These non-

SCHOOLEY MITCHELL® locations will not sell the same or similar products or services as your location. We currently do not have plans to operate or license or franchise any businesses under a different trademark that will sell the same or similar products or services as your location;

- (3) The right to use other channels of distribution or license the use of alternative proprietary marks or methods in connection with the operation of business which will be different from the Franchise at any location on any terms and conditions we deem advisable without granting you any right thereto; and
- (4) The right to acquire the assets or ownership interests of one or more businesses providing products and services similar to those provided by SCHOOLEY MITCHELL® licensees, or creating similar arrangements with respect to these businesses once acquired, wherever these businesses (or the franchisees or licenses of these businesses) are located or operating; and

We are not required to pay you if we exercise any of the rights specified above in proximity to your particular area where your office location is located.

You are not customarily granted options, rights of first refusal or similar rights to acquire additional franchises, although we do retain the right to grant such options or rights within our sole discretion. In order to acquire the right to open additional franchise locations under the Marks and the System, you must apply to us, obtain our approval, pay a new Initial Fee as determined by us, and execute a new Franchise Agreement for locations you desire to open. There is no guarantee that any such territory will be available to you at the time of your application or that you will be able to obtain our approval.

For standard and builder franchises, you do not have the right to open any additional locations or in any other territories without a Franchise Agreement. The Franchise Agreement that you will sign at the time of application for new locations may differ substantially from the Franchise Agreement that you will execute for your first locations, including, without limitation, a higher initial fee, and a higher royalty fee.

For development franchises, you may establish and operate up to 10 satellite locations in markets other than the location of the licensed business. You must obtain our prior approval for all satellite locations and must complete our location review process for all proposed satellite locations. We may accept or reject a proposed satellite location in our reasonable discretion if we believe the market will not support the satellite location or the market is saturated with existing Schooley Mitchell® licensees. If we accept a proposed satellite location we will notify you in writing, and you and we will sign an addendum to the Franchise Agreement adding the satellite location address. We will respond to any satellite location review request within approximately 30 days of receipt of your request, or within about 15 days after receipt of any additional information we request.

If you wish to relocate your franchise, you may request our consent to relocate to another site. We will not unreasonably withhold our consent, but such consent must be in writing to be effective. We will charge you for our expenses, including commissions, legal and accounting expenses,

incurred in connection with the relocation. In any event, these expenses will not exceed five thousand dollars (\$5,000).


We do not restrict you from soliciting or accepting clients from outside your territory.

ITEM 13

TRADEMARKS

Under the Franchise Agreement, we grant you the non-exclusive right to use our trademarks in connection with the operation of the location. You may also use our other current or future trademarks to operate the location. By trademark we mean trade names, trademarks, service marks, logos, décor, trade dress, lay out, domain names, and other commercial symbols used to identify the business.

Our primary trademark is SCHOOLEY MITCHELL. Our Marks that are registered with the United States Patent and Trademark Office (“PTO”) are listed below.

Mark	Registration Number	Registration Date	Principal or Supplemental Register of the PTO
SCHOOLEY MITCHELL	4839604	October 27, 2015	Principal
	4839605	October 27, 2015	Principal

All required affidavits have been filed. We intend to renew our trademarks at the times required by law. We also claim common law rights in our trademarks based on our prior usage.

To our knowledge, there are presently no effective material determinations by the PTO, the Trademark Trial And Appeal Board, the trademark administrator of any state or any court, nor any pending interference, opposition or cancellation proceeding or material litigation involving the marks.

You will have the right to use all of our trademarks in the operation of the location. However, you must use the trademarks only for the operation of your location and in the manner authorized by us. You cannot use the name or trademarks as part of a corporate name or your Internet domain name or any similar Internet identifier or account name, or on any employee forms, or with any modifying words, designs or symbols except for those which we license to you. You may not use our marks in connection with the sale of unauthorized goods or services, or in a manner not authorized in writing by us.

We have no agreements that limit our right to use or license our marks in any manner.

You must notify us immediately in writing of any apparent infringement or challenge to your use of our trademarks. We have the sole discretion to take such action as we deem appropriate. We are not obligated by the Franchise Agreement or other agreement to participate in your defense or to indemnify you if you are a party to any administrative or judicial proceeding involving our marks.

You may not, without our written consent, in our sole discretion, commence or prosecute, or seek leave to intervene in any litigation or other proceeding, including any arbitration proceeding, in which you purport to enforce any right or recover any element of damage arising from the use or infringement of any of the marks or unfair competition resulting there from.

If it becomes advisable at any time, in our sole discretion, to modify or discontinue use of any marks, and/or use one or more additional or substitute trademarks or service marks, you must comply with our directions with respect thereto within a reasonable time after notice thereof by us. We have no liability to you in connection therewith.

We are unaware of any infringing uses that could materially affect your use of our trademark.

All your usage of the marks granted under the Franchise Agreement is nonexclusive, and we retain the right, among others: (a) to use the marks in connection with selling products and services; (b) to grant other licenses for the marks, in addition to those licenses already granted to existing franchisees; (c) to develop and establish other systems using the same or similar marks, or any other proprietary marks, and to grant licenses or franchises in those systems without providing any rights to you.

You will not receive any interest in the marks. You may not at any time contest the validity or ownership of the marks, including any marks which we license to you after you sign the Franchise Agreement. All of your usage of the marks and any goodwill established from their use will inure to the benefit of us, our successors and assigns.

ITEM 14

PATENTS, COPYRIGHTS AND PROPRIETARY INFORMATION

No patents are material to the franchise. We claim copyright protection of the Operations Manual and related materials, our software, databases, and other documents indicating indicia of the System, and other brand identity/marketing/advertisement/promotional materials, although such materials may not have been registered with the United States Copyright Office. These materials are considered proprietary and confidential and are considered our property and may be used by you only as provided in the Franchise Agreement. We reserve the right to register any of our copyrighted materials at any time we deem appropriate.

There currently are no effective determinations of the Copyright Office (Library of Congress), or any court regarding any of the copyrighted materials. There are no agreements in effect that significantly limit our right to use or license the copyrighted materials. There are no infringing uses actually known to us, which could materially affect your use of the copyrighted materials in

any state. We are not required by any agreement to protect or defend any patent, trademark, or copyright.

We possess certain confidential information including the methods, techniques, formats, specifications, procedures, information, systems and knowledge of and experience in the operation and franchising of the System (the “Confidential Information”). We will disclose certain of the Confidential Information to you during the training programs, seminars and conventions, in the Operations Manual and in guidance furnished to you during the term of the Franchise Agreement.

The Franchise Agreement provides that you will not acquire any interest in the Confidential Information other than the right to utilize it in the development and operation of a SCHOOLEY MITCHELL® location during the term of the Franchise Agreement, and that the use or duplication of the Confidential Information in any other business would constitute unfair competition. You also agree that the Confidential Information is proprietary to us and is disclosed to you solely on the condition that you (1) will not use the Confidential Information in any other business or capacity; (2) will maintain the absolute confidentiality of the Confidential Information during and after the term of the Franchise Agreement; (3) will not make unauthorized copies of any portion of the Confidential Information disclosed in written form; (4) will adopt and implement all reasonable procedures required by us to prevent unauthorized use or disclosure of the Confidential Information, including without limitation, restrictions on disclosure thereof to employees of the location and the use of nondisclosure and non-competition clauses in employment agreements with such persons.

You must conduct the location according to the Operations Manual. You will receive one copy of the Operations Manual on loan from us during the training program that is required under the Franchise Agreement, and you must retain it for the term of the Franchise Agreement and update it periodically as directed by us. You must at all times treat the Operations Manual, any other manuals or written directions or instructions regarding the operation of the location, and the information they contain as secret and confidential. You must not at any time copy, duplicate, record or reproduce these materials without our prior written consent or make them available to any unauthorized person.

The Operations Manual will at all times remain our property exclusively, and your following the Operations Manual is a critical factor in the operations of your location. We may revise the Operations Manual, and you must comply with each new or changed standard, although these new and changed standards will not materially affect your rights and responsibilities under the Franchise Agreement. If there arises any dispute concerning the contents of the Operations Manual, the terms of the master copy of the Operations Manual that we maintain at our home office will control.

ITEM 15

OBLIGATION TO PARTICIPATE IN THE ACTUAL OPERATION OF THE FRANCHISE BUSINESS

For standard franchises, you are only permitted to carry on the business of operating a SCHOOLEY MITCHELL® office and may not engage in the sale of any other products or services

without first obtaining our written consent. For purposes of clarity, this provision is not intended to affect passive income such as that from investments, real estate, or like income. It is intended to ensure that SCHOOLEY MITCHELL® franchisees are dedicated to the development of the SCHOOLEY MITCHELL® business, and not directly involved in employment, or the operation of other active businesses, without our approval.

The Franchise Agreement provides that you or a fully-trained manager who has been approved in writing by us will devote full time effort and attention to the honest, diligent and faithful operation and supervision of the licensed business. We recommend, but do not require, that you supervise your location by actively participating in the operations of the location. We do not require your manager to own an equity interest in the franchise business.

For builder franchises, you may maintain other employment and operate your SCHOOLEY MITCHELL® franchise on a part-time basis.

For development franchises, you may establish and operate up to 10 satellite locations in markets other than the location of the licensed business. A fully-trained manager who has been approved in writing by us must devote full time effort and attention to the honest, diligent and faithful operation and supervision of the licensed business, but you may hire or subcontract for the provision of services at satellite locations.

You or your manager must use his or her best efforts in the operation of the location. You and, if applicable, your manager must successfully complete our training program.

We may require you to use an employment agreement for your key employees that will protect the secrecy of our trade secrets and Confidential Information, and your employment agreement also must contain a covenant against competition within a geographic area and for a length of time designated by us.

Your non-competition obligations during the term of the Franchise Agreement are described in Item 14 and 17 of this Franchise Disclosure Document.

ITEM 16

RESTRICTIONS ON WHAT THE FRANCHISEE MAY SELL

You are required to offer for sale only products and services that have been approved and specified by us, including any updates that are incorporated in the Operations Manual from time to time. You may not offer for sale any products or services not specifically approved by us in writing. We may periodically change required and/or authorized products and services. There are no limits in our rights to do so (See Item 8).

Franchisees are not required to sell all goods and services approved by the franchisor.

We do not impose any restrictions or conditions that limit your access to customers.

ITEM 17

RENEWAL, TERMINATION, TRANSFER AND DISPUTE RESOLUTION

THE FRANCHISE RELATIONSHIP

This table lists important provisions of the franchise and related agreements. You should read these provisions in the agreements attached to this disclosure document.

Provision	Section in Franchise Agreement	Summary
a. Length of the term of the franchise	Section 4.1; Builder Franchise Addendum	Standard franchise and development franchise: Agreement starts on Effective Date and ends 10 years thereafter. Builder franchise: Agreement starts on Effective Date and ends 5 years thereafter.
b. Renewal or extension of the term	Section 4.2	You are permitted to renew once for one 5-year term if you meet the requirements set forth in Section 4.2 of the Franchise Agreement
c. Requirements for franchisee to renew or extend	Section 4.2 (a) – (g)	12 month advance written notice to extend term; meet then-current standards for a new franchisee; not be in default of any of your obligations under the Franchise Agreement, including obligation to be current in payment of all monetary obligations to us; sign a general release of any and all claims against the Licensor; sign most current form of Franchise Agreement which may contain substantially different terms and conditions than your current Franchise Agreement. If you seek to renew your franchise at the expiration of the initial term or any renewal term, you may be asked to sign a new franchise agreement that contains terms and conditions materially different from those in your previous franchise agreement, such as different fee requirements and territorial rights.
d. Termination by franchise	Section 19.11	You may terminate the Franchise Agreement by notice to us if we fail to perform material obligations and an arbitrator determines that we did not cure default after notice from you. These provisions are subject to state law.
e. Termination by franchisor without cause	Not applicable.	Not applicable.

Provision	Section in Franchise Agreement	Summary
f. Termination by franchisor with “cause”	Section 17	We can terminate the Agreement by notice to you, with or without a cure period, if you breach a material provision of the Franchise Agreement.
g. “Cause” defined – curable defaults	Sections 17.3	You will have thirty (30) days after notice to cure monetary and operational defaults not specifically listed in Section 17.2 of the Franchise Agreement.
h. “Cause” defined – defaults which cannot be cured	Section 17.1 and 17.2	You will not have an opportunity to cure defaults under this section, and we are entitled to terminate the Franchise Agreement upon notice; e.g., if you file for bankruptcy, become insolvent, submit false reports or financial statements, are convicted of a felony or crime, use the Marks in a non-permissible manner, or act in some other manner detailed in Section 17 (a) – (s) of the Franchise Agreement.
i. Franchisee’s obligations on termination/non renewable	Section 18.1	Upon termination you shall cease operating as a SCHOOLEY MITCHELL® franchise, pay all sums due us, cease to use the Marks, cancel any fictitious name which contains the Marks, turn over all manuals, records, files and any materials relating to the operation of the location, cancel or transfer all telephone numbers and directory listings to us, and comply with all covenants.
j. Assignment of contract by franchisor	Section 15.1	We may transfer the Franchise Agreement without your consent.
k. “Transfer” by franchisee – defined	Section 15.2	Includes transfer of contract, assets, or ownership change
l. Franchisor approval of transfer by franchisee	Section 15.2	You cannot transfer the Franchise Agreement without our consent.
m. Conditions for franchisor approval of transfer	Section 15.3 (a) – (k)	Submit organizational documents, payment of all outstanding fees, release and discharge by you, you are not in default, new franchisee meets the then-current standards for a new franchisee of SCHOOLEY MITCHELL®, transferee agrees to be bound by all terms of Franchise Agreement, transferee attends training, you and transferee execute and deliver all required documents, including a general release by you of all claims against us, except to the extent such release is superseded by state law, payment of transfer fee.

Provision	Section in Franchise Agreement	Summary
n. Franchisor's right of first refusal to acquire franchisee's business	Section 15.6	Upon death or incapacity we must receive written notice of intent to sell or otherwise transfer the Franchise Agreement. We have 5 days from the date that you give us written notice to determine whether we will exercise our right of first refusal. We can match any bona fide written offer for the location.
o. Franchisor's option to purchase franchisee's business	Section 19.6	At termination or expiration of the Franchise Agreement, we have the option to purchase your assets for fair market value of any work in progress. If we are unable to agree with you regarding the fair market value, it will be determined by an independent appraiser.
p. Death or disability of franchisee	Section 15.5	The deceased or mentally incapacitated person must transfer his or her interest in the location to an approved individual or entity within 6 months of death or incapacity. We must approve all transfers.
q. Non-competition covenants during the term of the franchise	Section 9.15	You must not have an interest in a competing business in North America and must not attempt to divert customers of SCHOOLEY MITCHELL® to any competitive business.
r. Non-competition covenants after the franchise is terminated or expires	Section 9.15	You must not have an interest in a competing business in North America and must not attempt to divert customers of SCHOOLEY MITCHELL® to any competitive business for a period of 2 years after your Franchise Agreement is terminated. You must completely disassociate yourself from the Marks and return the Operations Manual and other confidential materials provided to you by us. You may not divert any business from us or our franchisees. You must also cancel or transfer all telephone numbers and directory listings to us.
s. Modification of the agreement	Section 21.1	Changes to the Franchise Agreement must be made in writing and agreed to by both parties.

Provision	Section in Franchise Agreement	Summary
t. Integration/merger clause	Section 21.9	Only the terms of the Franchise Agreement (including System standards in the Operations Manual) are binding and enforceable (subject to your state's law). Notwithstanding the foregoing, nothing in any agreement is intended to disclaim the express representations made in the Franchise Disclosure Document, its exhibits and amendments.
u. Dispute resolution by arbitration or mediation	Section 19.1	All disputes, except as explicitly set forth in the Franchise Agreement, shall be submitted to binding arbitration in Detroit, Michigan in accordance with the commercial arbitration rules of the American Arbitration Association. These provisions are subject to state law.
v. Choice of forum	Section 19.1	Subject to the arbitration requirement, litigation generally must be in courts in Detroit, Michigan (subject to state laws).
w. Choice of law	Section 21.7	Delaware law applies except where individual state laws supersede, as reflected in any state-specific attachment to the Franchise Agreement, subject to state law.

The State Addenda in Exhibit F, to the extent applicable, may also describe certain state laws that may supersede the franchise agreement in your relationship with us.

ITEM 18

PUBLIC FIGURES

We do not use any public figure to promote the SCHOOLEY MITCHELL® franchise System. You are not prohibited by the Franchise Agreement from using the name of a public figure or celebrity in your own promotional efforts or advertising; however, all advertising requires our prior approval.

ITEM 19

FINANCIAL PERFORMANCE REPRESENTATIONS

The FTC's Franchise Rule permits a franchisor to provide information about the actual or potential financial performance of its franchised and/or franchisor-owned outlets, if there is a reasonable basis for the information, and if the information is included in the disclosure document. Financial performance information that differs from that included in Item 19 may be given only if: (1) a franchisor provides the actual records of an existing outlet you are considering buying; or (2) a

franchisor supplements the information provided in this Item 19, for example, by providing information about possible performance at a particular location or under particular circumstances.

This is a historic financial performance representation of active franchisees that operate a franchise substantially similar to the type offered in this Disclosure Document. The following tables present unaudited information about the historical Annual Secured Revenue generated by 240 of our U.S. and Canadian franchisees during the 12 months ending February 28, 2025 (the “Reporting Year”). “Annual Secured Revenue” means the revenue a franchisee has received or expects to receive under all franchisee customer contracts that were signed during the Reporting Year. For example, if during the Reporting Year a franchisee signed a contract with a customer achieving that customer \$60,000 in savings over three years and earning the franchisee a \$30,000 commission from the customer paid over the life of that contract, that franchisee has obtained \$30,000 of Annual Secured Revenue in the Reporting Year. Annual Secured Revenue does not include any deductions for fees, costs, or expenses.

The financial performance information is separated into two tables—one for Full-Time Franchisees and one for Part-Time Franchisees—which reflects the two different modes in which our franchisees have historically operated. We have delineated “Full-Time Franchisees” as those franchisees who devote at least 15 hours of work per week to the franchised business. “Part-Time Franchisees” are those franchisees who devote less than 15 hours or work per week to the franchised business. We surveyed our franchisees on the number of hours each worked per week in order to categorize their financial performance information for this Item 19.

The franchise information contained in this Item 19 does not include data for (i) company-owned and company-affiliated outlets; (ii) the 21 franchisees who ceased operating during the Reporting Year, including 0 that closed after being open less than 12 months; and (iii) the 52 new franchisees that began operating during the Reporting Year.

Table 1: Annual Secured Revenue of Full-Time Franchisees by Range for the 12 Months Ending February 28, 2025

Number of Full-Time Franchisees	Range ¹	Average Annual Secured Revenue	Median Annual Secured Revenue	Highest Annual Secured Revenue in the range	Lowest Annual Secured Revenue in the range	# of Full-Time Franchisees achieving the average	% of all Full-Time Franchisees achieving the average	# of Full-Time Franchisees in range achieving the average	% of all Full-Time Franchisees in range achieving the average
Quartiles									
19	1st Quartile	\$604,885	\$334,115	\$2,988,420	\$245,776	5	26%	5	26%
20	2nd Quartile	\$167,804	\$165,462	\$215,363	\$134,374	28	72%	9	45%
20	3rd Quartile	\$103,303	\$104,804	\$131,802	\$76,352	48	81%	11	55%
20	4th Quartile	\$67,496	\$63,631	\$75,809	\$55,262	71	90%	11	55%
7	1st Decile	\$1,109,338	\$1,208,681	\$2,988,420	\$388,700	3	43%	3	43%
8	2nd Decile	\$300,087	\$294,059	\$360,616	\$268,158	11	73%	3	38%
8	3rd Decile	\$217,512	\$215,363	\$246,166	\$19,152	19	83%	4	50%
8	4th Decile	\$168,028	\$168,099	\$190,438	\$154,898	27	87%	4	50%
8	5th Decile	\$140,678	\$142,470	\$154,898	\$133,062	35	90%	4	50%
8	6th Decile	\$117,543	\$117,946	\$131,802	\$107,232	44	94%	5	63%
8	7th Decile	\$94,734	\$99,742	\$107,126	\$85,403	51	93%	4	50%
8	8th Decile	\$74,780	\$75,809	\$84,477	\$71,169	60	95%	5	63%
8	9th Decile	\$66,381	\$67,612	\$70,539	\$63,357	63	89%	3	38%
8	10th Decile	\$57,085	\$57,596	\$63,106	\$55,314	76	96%	5	63%
All Full-Time Franchisees									
79	All	\$223,544	\$131,802	\$2,988,420	\$55,262	19	24%	19	24%

Table 2: Annual Secured Revenue of Part-Time Franchisees for the 12 Months Ending May 31, 2025

Number of Part-Time Franchisees	Average Annual Secured Revenue	Median Annual Secured Revenue	Highest Annual Secured Revenue	Lowest Annual Secured Revenue	# of Part-Time Franchisees achieving the average	% of all Part-Time Franchisees achieving the average
161	\$14,743	\$4,276	\$44,378	\$0	43	27%

Note:

1. “Range” refers to the relative performance ranking of the franchisees. Therefore, the “1st Quartile” range refers to the top 25% of the franchisee count, ranked by Annual Secured Revenue, the “2nd Quartile” range refers to the next 25% of the franchisee count, and so on. The “1st Decile” range refers to the top 10% of the franchisee count, ranked by Annual Secured Revenue, the “2nd Decile” range refers to the next 10% of the franchisee count, and so on.

2. The “Average Annual Secured Revenue” is calculated by adding up all Annual Secured Revenue figures and dividing by the number of figures counted. The “Median Annual Secured Revenue” is calculated by placing all Annual Secured Revenue figures being counted in order of ascending or descending value and finding the middle figure in the list. If there is an even number of figures, the median is calculated by adding the middle two figures and dividing by two.

Some outlets have earned this amount. Your individual results may differ. There is no assurance that you will earn as much.

Written substantiation of the data presented in this financial performance representation will be made available to you upon reasonable request.

Other than the preceding financial performance representation, we do not make any representations about a franchisee’s future financial performance or the past financial performance of company-owned or franchised outlets. We also do not authorize our employees or representatives to make any such representations either orally or in writing. If you are purchasing an existing outlet, however, we may provide you with the actual records of that outlet. If you receive any other financial performance information or projections of your future income, you should report it to the franchisor's management by contacting Dennis Schooley, 1030 Erie Street, Stratford, Ontario, N4Z 0A1, 519-271-6477, the Federal Trade Commission, and the appropriate state regulatory agencies.

ITEM 20

OUTLETS AND FRANCHISEE INFORMATION

The numbers appearing in the tables below cover each of our fiscal years ending February 28 each year.

Table 1 Systemwide Outlet Summary For Years 2023 to 2025				
Outlet Type	Year	Outlets Operating at the Start of the Year	Outlets Operating at the End of the Year	Net Change
Franchised - U.S.	2023	194	201	+7
	2024	201	227	+26
	2025	227	258	+31
Franchised – Canada	2023	26	28	+2
	2024	28	33	+5
	2025	33	39	+6
Company-Owned – U.S.	2023	0	0	0
	2024	0	0	0
	2025	0	0	0
Company-Owned – Canada ¹	2023	1	1	0
	2024	1	1	0
	2025	1	1	0
Total Outlets	2023	221	230	+9
	2024	230	261	+31
	2025	261	298	+37

¹ Company-owned outlets are locations owned by affiliated companies that are substantially similar to those offered to prospective franchisees.

Table 2 Transfers of Operating Outlets from Franchisees to New Owners (other than Us) For Years 2023 to 2025		
State	Year	Number of Transfers
Total	2023	0
	2024	0
	2025	0

Table 3A Status of U.S. Franchised Outlets For Years 2023 to 2025								
State	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non- Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
AL	2023	1	0	0	0	0	0	1
	2024	1	1	0	0	0	1	1
	2025	1	1	0	0	0	0	2
AZ	2023	7	1	0	0	0	3	5
	2024	5	1	0	0	0	1	5
	2025	5	0	0	0	0	0	5
AR	2023	2	0	0	0	0	1	1
	2024	1	0	0	0	0	0	1
	2025	1	1	0	0	0	0	2
CA	2023	7	6	0	0	0	2	11
	2024	11	4	0	0	0	1	14
	2025	14	7	0	0	0	2	19
CO	2023	9	2	0	0	0	2	9
	2024	9	2	0	0	0	0	11
	2025	11	3	0	0	0	1	13
CT	2023	7	0	0	0	0	1	6
	2024	6	1	0	0	0	0	7
	2025	7	1	0	0	0	1	7
DE	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
FL	2023	10	2	0	0	0	2	10
	2024	10	6	0	0	0	1	15
	2025	15	3	0	0	0	1	17
GA	2023	11	2	0	0	0	2	11
	2024	11	0	0	0	0	2	9
	2025	9	1	0	0	0	1	9
HI	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
IL	2023	6	2	0	0	0	0	8
	2024	8	0	0	0	0	0	8
	2025	8	3	0	0	0	1	10
IN	2023	6	0	0	0	0	2	4
	2024	4	0	0	0	0	1	3
	2025	3	1	0	0	0	0	4
KS	2023	3	0	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	0	0	0	0	0	3

Table 3A Status of U.S. Franchised Outlets For Years 2023 to 2025								
State	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non- Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
KY	2023	5	0	0	0	0	0	5
	2024	5	0	0	0	0	0	5
	2025	5	1	0	0	0	0	6
ME	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	0	2
	2025	2	0	0	0	0	0	2
MD	2023	2	0	0	0	0	0	2
	2024	2	0	0	0	0	1	1
	2025	1	3	0	0	0	0	4
MA	2023	8	0	0	0	0	0	8
	2024	8	2	0	0	0	2	8
	2025	8	2	0	0	0	1	9
MI	2023	7	1	0	0	0	0	8
	2024	8	1	0	0	0	0	9
	2025	9	2	0	0	0	1	10
MN	2023	4	1	0	0	0	2	3
	2024	3	0	0	0	0	0	3
	2025	3	0	0	0	0	0	3
MO	2023	2	0	0	0	0	0	2
	2024	2	1	0	0	0	0	3
	2025	3	1	0	0	0	0	4
MT	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
NE	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
NV	2023	4	0	0	0	0	1	3
	2024	3	1	0	0	0	1	3
	2025	3	1	0	0	0	1	3
NH	2023	3	0	0	0	0	2	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
NJ	2023	9	1	0	0	0	1	9
	2024	9	0	0	0	0	2	7
	2025	7	0	0	0	0	1	6
NY	2023	6	1	0	0	0	0	7
	2024	7	5	0	0	0	0	12
	2025	12	1	0	0	0	1	12

Table 3A Status of U.S. Franchised Outlets For Years 2023 to 2025								
State	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non- Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
NC	2023	8	1	0	0	0	2	7
	2024	7	2	0	0	0	0	9
	2025	9	2	0	0	0	1	10
OH	2023	7	2	0	0	0	2	7
	2024	7	2	0	0	0	1	8
	2025	8	3	0	0	0	0	11
OR	2023	1	1	0	0	0	0	2
	2024	2	1	0	0	0	0	3
	2025	3	0	0	0	0	1	2
PA	2023	11	3	0	0	0	1	13
	2024	13	1	0	0	0	1	13
	2025	13	3	0	0	0	1	15
SC	2023	3	1	0	0	0	0	4
	2024	4	2	0	0	0	0	6
	2025	6	1	0	0	0	0	7
TN	2023	6	2	0	0	0	2	6
	2024	6	0	0	0	0	1	5
	2025	5	1	0	0	0	1	5
TX	2023	19	4	0	0	0	3	20
	2024	20	7	0	0	0	1	26
	2025	26	7	0	0	0	3	30
UT	2023	3	0	0	0	0	0	3
	2024	3	1	0	0	0	0	4
	2025	4	0	0	0	0	0	4
VA	2023	4	2	0	0	0	0	6
	2024	6	1	0	0	0	0	7
	2025	7	2	0	0	0	1	8
WA	2023	6	2	0	0	0	1	7
	2024	7	2	0	0	0	1	8
	2025	8	0	0	0	0	1	7
WI	2023	2	1	0	0	0	0	3
	2024	3	0	0	0	0	0	3
	2025	3	1	0	0	0	0	4
Total	2023	194	39	0	0	0	32	201
	2024	201	44	0	0	0	18	227
	2025	227	52	0	0	0	21	258

Table 3B Status of Canadian Franchised Outlets For Years 2023 to 2025								
Province	Year	Outlets Operating at Start of Year	Outlets Opened	Termi- nations	Non- Renewals	Reacquired by Franchisor	Ceased Operations – Other Reasons	Outlets Operating at End of Year
Alberta	2023	5	0	0	0	0	0	5
	2024	5	1	0	0	0	1	5
	2025	5	0	0	0	0	0	5
British Columbia	2023	3	1	0	0	0	1	3
	2024	3	0	0	0	0	0	3
	2025	3	2	0	0	0	0	5
Manitoba	2023	1	0	0	0	0	0	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Nova Scotia	2023	2	0	0	0	0	1	1
	2024	1	0	0	0	0	0	1
	2025	1	0	0	0	0	0	1
Ontario	2023	14	4	0	0	0	1	17
	2024	17	6	0	0	0	2	21
	2025	21	4	0	0	0	0	25
Saskatchewan	2023	1	0	0	0	0	0	1
	2024	1	1	0	0	0	0	2
	2025	2	0	0	0	0	0	2
Total	2023	26	5	0	0	0	3	28
	2024	28	8	0	0	0	3	33
	2025	33	6	0	0	0	0	39

Table 4 Status of Operating Company Owned Outlets¹ For Years 2022 to 2024							
Province	Year	Outlets Operating at Start of Year	Outlets Opened	Outlets Reacquired from Franchisee	Outlets Closed	Outlets Sold to Franchisee	Outlets Operating at End of Year
U.S.	2022	0	0	0	0	0	0
	2023	0	0	0	0	0	0
	2024	0	0	0	0	0	0
Ontario, Canada	2022	1	0	0	0	0	1
	2023	1	0	0	0	0	1
	2024	1	0	0	0	0	1
Totals	2022	1	0	0	0	0	1
	2023	1	0	0	0	0	1
	2024	1	0	0	0	0	1

¹ Company-owned outlets are locations owned by affiliated companies that are substantially similar to those offered to prospective franchisees.

Table 5 Projected Openings as of February 28, 2025			
State	Franchise Agreements Signed But Outlet Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
AL	0	1	0
AZ	0	1	0
AK	0	1	0
CA	0	6	0
CO	0	1	0
CT	0	1	0
DE	0	1	0
FL	0	3	0
GA	0	1	0
ID	0	1	0
IL	0	5	0
IN	0	1	0
IA	0	1	0
KS	0	1	0
KY	0	1	0
MD	0	2	0
MA	0	3	0
MI	0	2	0
MN	0	1	0
MO	0	1	0
NV	0	1	0
NH	0	1	0

Table 5 Projected Openings as of February 28, 2025			
State	Franchise Agreements Signed But Outlet Not Opened	Projected New Franchised Outlets in the Next Fiscal Year	Projected New Company-Owned Outlets in the Next Fiscal Year
NJ	0	2	0
NY	0	6	0
NC	0	1	0
OH	0	3	0
OR	0	1	0
PA	0	2	0
SC	0	1	0
TN	0	1	0
TX	0	4	0
UT	0	1	0
VA	0	3	0
WA	0	2	0
WV	0	1	0
WI	0	1	0
WY	0	1	0
Totals	0	67	0

Exhibit C1 lists the names of all of our operating franchisees and the addresses and telephone numbers of their offices as of the end of our last fiscal year (unless another date is stated on the list). Exhibit C2 lists the name, city and state, and business telephone number of every franchisee who had an outlet terminated, cancelled, not renewed, or otherwise voluntarily or involuntarily ceased to do business under a Franchise Agreement during the most recently completed fiscal year, or who has not communicated with us within 10 weeks of the issuance date of this disclosure document. If you buy this franchise, your contact information may be disclosed to other buyers when you leave the franchise system.

During the last 3 years, we have not signed any confidentiality clauses with current or former franchisees which would restrict them from speaking openly with you about their experience with us.

The SCHOOLEY MITCHELL® Advisory Council is sponsored by us but its members are elected by Franchisees. You can reach the Advisory Council at 7142 Cuesta Way N.E., Rockford, Michigan, 49341, 616-884-0058 greg.wisz@schooleymitchell.com.

ITEM 21

FINANCIAL STATEMENTS

Attached as Exhibit E are the audited financial statements of 1073355 Ontario Limited operating as SCHOOLEY MITCHELL® for the fiscal years ended February 28, 2025, February 28, 2024 and February 28, 2023, and unaudited financial statements for the period ended June 30, 2025.

Our financial statements are presented in our functional currency, which is Canadian dollars. The U.S. Federal Reserve certified exchange rate for Canadian dollars per U.S. dollar was 1.4433 on February 28, 2025; 1.3570 on February 28, 2024; and 1.3616 on February 28, 2023. The U.S. Federal Reserve data are noon buying rates in New York for cable transfers payable in Canadian dollars.

ITEM 22

CONTRACTS

The contracts following this Item 22 are listed in the order in which they appear as exhibits to this Franchise Disclosure Document. At this time, these are the only contracts that we expect that we will enter into with a franchisee in any state, although we reserve the right to enter into different types of contracts with franchisees as our business develops. As a prospective franchisee, you should obtain independent legal and financial advice concerning this franchise offering as you deem appropriate before making any commitment.

Exhibit B: The Franchise Agreement, with Builder Franchise Addendum and Development Franchise Addendum

Exhibit F: State Specific Addendum

Exhibit G: Disclosure Acknowledgement Statement

Exhibit H: Application and Confidential Qualification Report

ITEM 23

RECEIPT

Two copies of an acknowledgment of your receipt of this Franchise Disclosure Document are attached to this Franchise Disclosure Document as Exhibit J. Please complete both copies, detach and return the copy marked “Our Copy” to us and keep the other copy in the Franchise Disclosure Document for your own records.

EXHIBIT A

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

**NAMES AND ADDRESSES OF STATE REGULATORY
AUTHORITIES AND AGENTS FOR SERVICE OF
PROCESS IN CERTAIN STATES**

EXHIBIT A**NAMES AND ADDRESSES OF STATE REGULATORY AUTHORITIES
AND AGENTS FOR SERVICE OF PROCESS IN CERTAIN STATES**

STATE	STATE REGULATORY AUTHORITY	AGENT FOR SERVICE OF PROCESS
California	Commissioner of Financial Protection and Innovation 320 West 4th Street, Suite 750 Los Angeles, CA 90013 (213) 576-7505 One Sansome Street, Suite 600 San Francisco, CA 94104 (415) 972-8559 651 Bannon Street, Suite 300 Sacramento, CA 95811 (916) 327-7585 (866) 275-2677 www.dfpi.ca.gov Ask.DFPI@dfpi.ca.gov	Commissioner of Financial Protection and Innovation 320 West 4th Street, Suite 750 Los Angeles, CA 90013 (213) 576-7505 (866) 275-2677 One Sansome Street, Suite 600 San Francisco, CA 94104 (415) 972-8559 www.dfpi.ca.gov Ask.DFPI@dfpi.ca.gov
Connecticut	Banking Commissioner 260 Constitution Plaza Hartford, CT 06103-1800 (860) 240-8230	[Not Applicable]
Florida	Dept of Agriculture & Consumer Services Division of Consumer Services 2005 Apalachee Pkwy. Tallahassee, FL 32399-6500 (850) 410-3800	[Not Applicable]
Hawaii	Business Registration Division Department of Commerce & Consumer Affairs 335 Merchant Street, Room 203 Honolulu, HI 96813 (808) 586-2722	Commissioner of Securities of the State of Hawaii, Department of Commerce & Consumer Affairs Business Registration Division Securities Compliance Branch 335 Merchant Street Room 203 Honolulu, HI 96813 (808) 586-2722
Illinois	Franchise Bureau Office of the Attorney General 500 South Second Street Springfield, IL 62706 (217) 782-4465	Franchise Bureau Office of the Attorney General 500 South Second Street Springfield, IL 62706 (217) 782-4465
Indiana	Indiana Secretary of State Securities Division, E-111 302 West Washington Street, Room E-111 Indianapolis, IN 46204 (317) 232-6681	Indiana Secretary of State 302 West Washington Street, Room E-111 Indianapolis, IN 46204 (317) 232-6681

STATE	STATE REGULATORY AUTHORITY	AGENT FOR SERVICE OF PROCESS
Maryland	Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, MD 21202-2021 (410) 576-6360	Maryland Securities Commissioner at the Office of the Attorney General Securities Division 200 St. Paul Place Baltimore, MD 21202-2021 (410) 576-6360
Michigan	Consumer Protection Division Michigan Department of Attorney General G. Mennen Williams Building, 1 st Floor 525 W. Ottawa Street Lansing, MI 48933 (517) 373-7117	Michigan Department of Consumer and Industry Services Corporations, Securities & Commercial Licensing Bureau P.O. Box 30018 Lansing, MI 48909 2407 N Grand River Ave Lansing, MI 48906 (517) 241-6470
Minnesota	Minnesota Department of Commerce 85 7th Place East, Suite 280 St. Paul, MN 55101-2198 (651) 539-1600	Minnesota Commissioner of Commerce 85 7th Place East, Suite 280 St. Paul, MN 55101-2198 (651) 539-1600
Nebraska	Staff Attorney Department of Banking and Finance Commerce Court 1230 "O" Street, Suite 400 Lincoln, NE 68508-1402 (402) 471-3445	[Not Applicable]
New York	NYS Department of Law Investor Protection Bureau 28 Liberty St., 21 st Floor New York, NY 10005 (212) 416-8222	New York Secretary of State 99 Washington Avenue Albany, NY 12231 (518) 473-2492
North Dakota	North Dakota Insurance & Securities Department 600 East Boulevard Avenue Bismarck, ND 58505 (701) 328-2910	Insurance Commissioner North Dakota Insurance & Securities Department 600 East Boulevard Avenue Bismarck, ND 58505 (701) 328-2910
Oregon	Department of Insurance and Finance Corporate Securities Section Labor and Industries Building Salem, OR 97310 (503) 378-4387	[Not Applicable]
Rhode Island	Department of Business Regulation State of Rhode Island Securities Division Building 69, First Floor John O. Pastore Center 1511 Pontiac Avenue Cranston, RI 02920 (401) 222-3048	Director Department of Business Regulation State of Rhode Island Securities Division 1511 Pontiac Avenue John O. Pastore Center Cranston, RI 02920 (401) 462-9588

STATE	STATE REGULATORY AUTHORITY	AGENT FOR SERVICE OF PROCESS
South Dakota	Department of Labor and Regulation Division of Insurance Securities Regulation 124 S Euclid, Second Floor Pierre SD 57501 (605) 773-3563	Director, Department of Labor and Regulation Division of Insurance Securities Regulation 124 S Euclid, Second Floor Pierre, SD 57501 (605) 773-3563
Texas	Secretary of State Statutory Document Section 1019 Brazos Austin, Texas 78701 (512) 475-0775	[Not Applicable]
Utah	Division of Consumer Protection Utah Department of Commerce 160 East 300 South Salt Lake City, UT 84111 (801) 530-6601	[Not Applicable]
Virginia	State Corporation Commission Division of Securities and Retail Franchising Ninth Floor 1300 East Main Street Richmond, VA 23219 (804) 371-9051	Clerk, State Corporation Commission 1300 East Main Street, First Floor Richmond, VA 23219 (804) 371-9733
Washington	Department of Financial Institutions Securities Division Mailing: P.O. Box 41200 Olympia, WA 98504-1200 Overnight: 150 Israel Road SW Tumwater, WA 98501-6456 (360) 902-8760	Department of Financial Institutions Securities Division 150 Israel Road SW Tumwater, WA 98501-6456 (360) 902-8760
Wisconsin	Division of Securities Department of Financial Institutions 4822 Madison Yards Way, North Tower Madison, WI 53705 (608) 266-0448	Administrator, Division of Securities Department of Financial Institutions 4822 Madison Yards Way, North Tower Madison, WI 53705 (608) 266-2139
Federal Trade Commission	Bureau of Consumer Protection 600 Pennsylvania Avenue, NW Washington, D.C. 20580 (877)-382-4357	[Not Applicable]

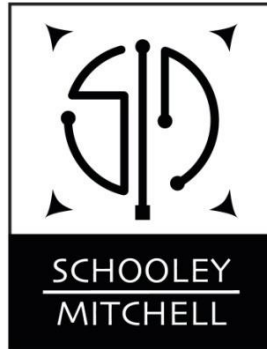
If a state is not listed, we have not appointed an agent for service of process in that state in connection with the requirements of franchise laws. There may be states in addition to those listed above in which we have appointed an agent for service of process.

There may also be additional agents appointed in some of the states listed.

EXHIBIT B

SCHOOLEY MITCHELL®
FRANCHISE DISCLOSURE DOCUMENT

FRANCHISE LICENSE AGREEMENT



Franchise License Agreement

The corporation designated as Licensor on Schedule 1 of this Agreement

(the "Licensor")

- and -

The individual(s) set out on
Schedule 1 of this Agreement

(collectively, the "Licensee")

1. Background

- 1.1 System** - As the result of a significant expenditure of time, skill, effort and money, the Licensor has developed and owns a unique and proprietary System relating to the establishment, development and operation of individual consulting business specializing in the provision to the public of cost reduction consulting services in various expense categories (which may include telecommunication, merchant services, small package shipping, waste management, electronic logging devices, e-signature software, fuel, software as a service, facilities supplies, uniforms and linens, office supplies, packaging and shipping supplies, breakroom supplies, compressed gases, unified communications as a service and less than truckload shipping), and other consulting services and other related products and services, which must be operated in accordance with uniform equipment, systems, methods, procedures and designs, and under the Licensor's proprietary marks.
- 1.2 Marks** - In connection with its business of licensing and regulating Schooley Mitchell™ licensees the Licensor has developed, used and continues to use and control the use of certain proprietary interests, trademarks, service marks and trade names to identify to the public the source of goods and services marketed under such trademarks and to represent to the public high and uniform standards of quality and service.
- 1.3 Distinguishing Characteristics** - The distinguishing characteristics of the System include, without limitation, unique methods, proprietary tools and software, technical assistance and training in the operation, management and promotion of the Licensed Business, sales and marketing systems,

financial management tools, specialized reporting, bookkeeping and accounting methods and advertising and promotional programs, all of which may be changed, improved and further developed by the Licensor.

- 1.4 Desire to Obtain License** - The Licensee desires to obtain the right and License to use the Marks and System in connection with the operation of a Schooley Mitchell™ licensed business in accordance with the terms of this Agreement and the Manual and at the Location specified in this Agreement.
- 1.5 Licensee's Independent Investigation** - The Licensee expressly acknowledges that it is entering into this Agreement after having made an independent investigation of the Licensor's operations and the Licensed Business and is not relying upon any representation as to the profits and/or sales volumes that the Licensee might be expected to realize, nor upon any other statement, promise or representation whatsoever which is not contained in this Agreement. The Licensee has had a full and adequate opportunity to be thoroughly advised of the terms and conditions of this Agreement by a lawyer or professional advisor of his, her or its own choosing.
- 1.6 Need for Strict Conformity** - The Licensee understands and acknowledges the importance of the Licensor's uniformly high standards of quality and service and the necessity of operating the Licensed Business in strict conformity with the Licensor's standards and specifications.
- 1.7 Reliance by Licensor** - The Licensor has agreed to enter into this Agreement with the Licensee on the basis of the information provided to the Licensor by the Licensee, and in reliance upon the Licensee's representation that he, she or it will fully and faithfully honor and perform all of the obligations of the Licensee contained in this Agreement for the entire term of this Agreement.

2. Interpretation

- 2.1 Principles of Interpretation** - The Licensee acknowledges that the nature of franchising is such that the Licensor has responsibilities not only to the Licensee but also to all other Schooley Mitchell™ Licensees and to the Licensor's corporate offices, clients, employees and shareholders. The Licensee understands that those responsibilities may sometimes conflict or be inconsistent. The Licensee also acknowledges that the Licensor has the right to act in its own best interest, which may sometimes conflict or be inconsistent with the Licensee's best interests. Therefore, the Licensor will be entitled to act, make decisions and grant or withhold consents under this Agreement in the Licensor's sole discretion, and without obligation to provide reasons, unless:
- a. the Licensor is expressly required under this Agreement to act, make decisions or grant or withhold consents reasonably; or
 - b. the Licensor is expressly prohibited under this Agreement from acting, making decisions or granting or withholding consents unreasonably

The Licensor may, but is not required to, consult with the Licensee before acting, making decisions or granting or withholding consents under this Agreement, unless expressly required to do so under this Agreement.

- 2.2 Incorporation of Recitals** - The recitals of fact and representations set out in Article 1 are true and are incorporated in the body of this Agreement by reference.
- 2.3 Definitions in this Agreement**, the following words will have the meaning set out beside them.
- a. "Agreement" means this agreement and any amendments made to it by the parties in accordance with the terms of this agreement.

- b. "Dollars" means, in the case of a Licensed Business located in the United States, United States of America dollars and, in the case of a Licensed Business located in the Canada, Canadian dollars.
- c. "Gross Sales" for any period means the entire amount of sales in connection with the operation of the Licensed Business. The performance of services is considered a "sale" when payment is received by the Licensee. Gross Revenues will not include any government tax.
- d. "Incapacity" means that the person to whom such term is applied is unable to perform his normal duties within the Licensed Business for 120 days in any 180 day period during the term of this Agreement.
- e. "Interest Rate" means the prime rate at the Licensor's bank plus 2%.
- f. "Licensed Business" means the Schooley Mitchell™ licensed operation of the Licensee carried on by the Licensee at the Location and pursuant to this Agreement.
- g. "Licensee" means the individual or individuals named on Schedule 1 and any successor individual(s), partnership(s) or corporation(s) which may result from a reorganization, amalgamation or continuance of the Licensee and any assignee to which an approved assignment of this Agreement is made.
- h. "Location" means the location described in Schedule 1 or such other location from which the Licensed Business is operated with the consent of the Licensor. Where the Licensed Business is conducted from a private residence, the necessary changes will be read into the Agreement.
- i. "Manual" means any rules of operation, operations manuals, policy manuals, video, software, pamphlets, memoranda, bulletins, letters, directives, instructions and other materials prepared by or on behalf of the Licensor (whether in written, machine readable or any other form, including electronic mail) written or produced by or on behalf of the Licensor for use by Licensees generally or the Licensee in particular setting out information, advice, standards, requirements, operating procedures, instructions or policies relating to the operation of a Schooley Mitchell™ licensed business, as such materials may be added to, deleted or otherwise modified by the Licensor from time to time.
- j. "Marks" means all trademarks, service marks, trade names, design marks and other commercial symbols that the Licensor may designate from time to time for use in the System.
- k. "Royalty Fee" has the meaning set out in Section 6.2.
- l. "System" means the method formulated and developed by the Licensor from time to time for the establishment and ongoing operation of an individual consulting business specializing in the provision to the public of cost reduction consulting services in various expense categories (which may include telecommunication, merchant services, small package shipping, waste management, electronic logging devices, e-signature software, utilities, fuel, software as a service, and storage), and other consulting services and other related products and services under the Marks and includes, without limitation the following:
 - i. proprietary computer software and databases for cost reduction analysis;
 - ii. a contingency fee system;
 - iii. a series of software templates with unique characteristics;

- iv. the rules of operation, training video, computer software programs, databases, information bulletins, advertising and bookkeeping services and systems and advertising campaigns of the Licensor (whether in the Manual or otherwise).

- 2.4 Severability** - Except as expressly provided to the contrary in this Agreement, each section, part, term and/or provision of this Agreement will be considered severable and fully enforceable. If, for any reason, any part of this Agreement is determined to be invalid, contrary to, or in conflict with, any existing or future law or regulation by a court or agency having valid jurisdiction, it will not impair the operation of, or have any other effect upon, any other part of this Agreement as may remain otherwise intelligible, and that part will continue to be given full force and effect and bind the parties. The invalid part or parts will not be considered to be a part of this Agreement. To the extent permitted by applicable law, the Licensee waives any provision of law which renders any provision of this Agreement prohibited or unenforceable in any respect.
- 2.5 Headings** - All headings in this Agreement are intended solely for the convenience of the parties, and no heading will be considered to affect the meaning or interpretation of any part of this Agreement.
- 2.6 References** - All references in this Agreement to the masculine, neuter or singular will be interpreted to include the masculine, feminine, neuter or plural, where applicable.
- 2.7 Deadlines** - The parties agree that the deadlines set out in this Agreement will be strictly enforced.
- 2.8 Benefit of Agreement** - Nothing in this Agreement is intended, nor will be considered, to confer upon any person or legal entity other than the parties and those persons expressly indicated to be entitled to rights or remedies under this Agreement. This Agreement is available for the benefit of, and is binding upon, the heirs, successors, personal legal representatives and permitted assigns of the parties. The Licensor will be considered a third-party beneficiary of any agreement entered into between the Licensee and its employees, agents, suppliers and independent contractors.
- 2.9 Schedules** - The schedules attached to this Agreement are incorporated by reference and are considered to be a part of this Agreement.

3. Grant of License

- 3.1 Grant of License** - Subject to all the terms and conditions of this Agreement, the Licensor grants to the Licensee, and the Licensee accepts, the non-exclusive right and license to use the Marks and the System in the operation by the Licensee of one Licensed Business at the Location. The Licensee is not granted any exclusive or protected territorial rights.
- 3.2 Conditions** - The Licensee agrees to operate its Schooley Mitchell™ Licensed Business using the System at the designated Location in strict compliance with the terms and conditions of this Agreement for the entire term of this Agreement. The rights and privileges granted to the Licensee by the Licensor under this Agreement are applicable only to the single location designated as the Location, are personal in nature, and may not be used elsewhere or at any other location by the Licensee.
- 3.3 Personal License** - The Licensee will not have the right to franchise, sub-franchise, license, or sublicense its rights under this Agreement. The Licensee will not have the right to pledge, assign or transfer this Agreement or its rights under this Agreement, except as specifically provided for in this Agreement.
- 3.4 Rights Reserved by Licensor** - The Licensor retains the right, among others, in any manner and on any terms and conditions that the Licensor deems advisable, and without granting the Licensee any rights therein:

- a. to own, acquire, establish and/or operate, and license others to establish and operate, a Schooley Mitchell™ Licensed Business at any location;
- b. to own, acquire, establish and/or operate, and license others to establish and operate, businesses under other proprietary marks or other systems, whether such businesses are the same, similar, or different from the Licensed Business, at any location; and
- c. to sell or distribute, at retail or wholesale, directly or indirectly, or license others to sell or distribute, any products or services which bear any proprietary marks, including the Marks, at any location.

4. Term and Renewal

4.1 Initial Term - The term of this Agreement is 10 years commencing on the date of execution of this Agreement by both parties.

4.2 Renewal - The Licensee may renew the license granted under this Agreement for one additional five-year period, subject to the following conditions, all of which must be met prior to renewal.

- a. The Licensee will give to the Licensor written notice of its election to renew this Agreement not less than 12 months prior to the end of the initial term of this Agreement.
- b. At least 6 months prior to the expiration of the initial term of this Agreement, the Licensor will review all aspects of the Licensed Business and give notice of all required modifications to the Licensed Business necessary to comply with the Licensor's then-current standards and image. If the Licensee elects to renew this Agreement, the Licensee will adopt and implement any new methods, programs, modifications and techniques required by the Licensor's notice no later than 3 months prior to expiration of the initial term of this Agreement.
- c. The Licensee will not be in default of any provision of this Agreement or any other agreement between the Licensee and the Licensor and will have substantially complied with all of the terms and conditions of such agreements.
- d. The Licensee (and, if the Licensee is a corporation, its shareholders, directors and officers and, if the Licensee is a partnership, all of its partners) will have satisfied all monetary obligations owed by the Licensee to the Licensor on a timely basis throughout the term of this Agreement.
- e. The Licensee will sign a general release of any and all claims against the Licensor.
- f. At the option of the Licensor, the Licensee will execute the Licensor's then-current form of Franchise License Agreement and related documentation, including personal guarantees which will supersede in all respects this Agreement, and which may differ materially from the terms of this Agreement, including a different fee structure.
- g. The Licensee will pay a renewal fee of \$2,500.

In the event that any of the above conditions for renewal have not been met, the Licensor will have no obligation to renew this Agreement.

5. Opening of the Licensed Business

- 5.1 Opening for Business** - The Licensee agrees to commence the Licensed Business within 120 days of the date of execution of this Agreement by the Licensor. The Licensor may agree to reasonable extensions of the anticipated opening date, provided that any delay in opening is not the result of any act or omission by the Licensee.
- 5.2 Equipment and Supplies** - Prior to the opening of the Licensed Business, the Licensee will furnish the Location with the necessary equipment and supplies to permit the Licensee to commence operating the Licensed Business.

6. Fees

- 6.1 License Fee** - The Licensee will pay to the Licensor a non-recurring and non-refundable license fee of \$73,000. This fee is payable as follows: a \$2,000 deposit is payable at the time of signing the license application; \$5,000 is payable at the time of signing the license agreement, with the balance payable before the commencement of training. The Licensee acknowledges that the grant of the license to operate the Licensed Business constitutes the consideration for the payment of this License Fee and that the License Fee is fully-earned by the Licensor upon signature of this Agreement.
- 6.2 Royalty Fee** - In return for the ongoing rights and privileges granted to the Licensee under this Agreement, the Licensee agrees to remit a continuing monthly royalty fee to the Licensor equal to 8% of the Gross Sales in each calendar month. The minimum monthly royalty fee remittable under this section for the 7th through 29th months during the initial term of this agreement will be \$200 per month. The minimum monthly royalty fee remittable under this section for the 30th and all subsequent months during the initial term of this agreement will be \$400 per month.
- 6.3 Marketing and Promotion Fund** - The Licensee will remit a continuing monthly advertising and promotion contribution equal to 2% of the Gross Sales in each calendar month. The minimum monthly advertising and promotion contribution remittable under this section for the 7th through 29th months during the initial term of this agreement will be \$50 per month. The minimum monthly advertising and promotion contribution remittable under this section for the 30th and all subsequent months during the initial term of this agreement will be \$100 per month.
- 6.4 Software License Fees** - The Licensee will remit a continuing monthly software license fee of \$120 in respect of the Licensor's proprietary sales, marketing and training software, system access, data storage, email, Pulse, and other programs in each calendar month.
- 6.5 Payment Due Date** - All monthly payments required by this Agreement must be received by the Licensor by direct debit or such other manner as may be designated by the Licensor on or before the 10th day of each month in respect of the preceding calendar month. Any payment not actually received by the Licensor on or before the due date will be considered overdue.
- 6.6 Bank Account Late Opening Fee** - The Licensee must establish a business bank account for the Licensed Business. If the bank account is not established within 30 days after the Licensed Business opens, the Licensee will pay the Licensor a late fee of \$100 each month until the business bank account is open.
- 6.7 Assumed Business Name Registration Late Fee** - The Licensee must register the assumed business name approved by the Licensor in the jurisdiction where the Licensed Business is located. If the assumed business name is not registered within 30 days after the Licensed Business opens, the Licensee will pay the Licensor a late fee of \$100 each month until the registration is complete.

7. Role of the Licensor

- 7.1 Consideration for Fees** - The License Fee and ongoing Royalty Fees are paid for the non-exclusive license granted by Section 3.1, which includes the use of the Marks and the System and for certain services rendered by the Licensor.
- 7.2 Provision of Services** - The Licensor will offer the Licensee initial and continuing services as it deems necessary or advisable in furthering the Licensee's Licensed Business and the business of the System as a whole and in connection with protecting the Marks and goodwill of the Licensor. Failure of the Licensor to provide any particular service, either initial or continuing, will not excuse the Licensee from paying the License Fee or the ongoing Royalty Fee.
- 7.3 Pre-Opening Services** - The current services offered by the Licensor prior to the opening of the Licensed Business are:
- a. to provide to the Licensee guidelines and specifications for the operation and management of the Licensed Business which guidelines and specifications must be adopted by the Licensee;
 - b. to provide an initial training program for the operation of the Licensed Business at a location to be designated by the Licensor. The Licensor will be responsible for the cost of tuition and materials only;
 - c. at the option of the Licensor, to designate a standard computerized bookkeeping, reporting and accounting system which must be utilized by the Licensee;
 - d. to loan to the Licensee a single copy of the Manual as amended from time to time, which will include standards and specifications for procedures, equipment, supplies, management and operation of the Licensed Business;
- 7.4 Continuing Services** - The current services offered by the Licensor following the opening of the Licensed Business are:
- a. to provide general advisory assistance considered by it to be helpful to the Licensee in the ongoing operation, advertising and promotion of the Licensed Business;
 - b. to provide to the Licensee updates, revisions and amendments, if any, to the Manual;
 - c. in order to protect and maintain the goodwill of the Marks and the System, Licensor will, at its discretion, continue its efforts to establish and maintain high standards of quality, safety, client satisfaction and service by: (i) conducting, as it considers advisable, inspections of the Licensed Business and its operations; and (ii) upon request and subject to the terms of this Agreement, providing information to the Licensee on the Licensor's standards and specifications;
 - d. to periodically coordinate and conduct mandatory and optional seminars, conferences and certain other ongoing continuing education and training programs, meetings or seminars for its network of Licensees as it considers necessary in its discretion;
 - e. at the option of the Licensor, to provide proprietary sales and marketing software; and
 - f. to be available to provide management consulting services or assistance for the Licensee or groups of Licensees for special projects based upon availability of the Licensor's personnel and upon a mutually acceptable arrangement relating to fees and expenses.

8. Quality, Uniformity and Standards

- 8.1 Authorized Products and Services** - The Licensee will sell only those types, brands and styles of products and services, and all such products and services as may be specified by the Licensor. All products and services to be sold will be purchased from the Licensor or its designated suppliers. The Licensee will comply with the Licensor's requirements concerning the introduction of any new or different products or service for sale by the Licensee.
- 8.2 Standards of Service** - The Licensee and its employees and independent contractors will at all times give prompt, courteous, friendly and efficient service to all clients. The Licensee and its employees and independent contractors will in all dealings with all clients, suppliers and the public adhere to the highest standards of honesty, integrity, good faith, fair dealing and ethical conduct. The Licensee agrees not to deviate from the standards set by the Licensor from time to time for the operation of the Licensed Business including without limitation, any of the following:
- a. strict adherence to use of the products and services authorized from time to time by the Licensor in accordance with Section 8.1;
 - b. methods and procedures concerning the correct method of delivering, selling or recommending approved products and services;
 - c. the use and display of all Marks;
 - d. the use of approved forms of contracts, stationery, presentation forms and styles;
 - e. the use of signs, labels, posters, displays, standard formats and similar items;
 - f. the identification of the Licensee as a Schooley Mitchell™ Licensee and the owner of the Licensed Business;
 - g. the content, style and media of advertising conducted by the Licensee;
 - h. the sources, types and brands of all products and services sold or recommended by the Licensee;
 - i. the use and honoring of local and national promotional programs authorized by the Licensor; and
 - j. attendance by the Licensee at all seminars and meetings with other Licensees.
- 8.3 Credit Verification** - The Licensee authorizes the Licensor to conduct investigations and to make enquiries of such persons as the Licensor deems appropriate concerning the credit standing, character and personal qualifications of the Licensee and the Licensee agrees to the conduct of such investigations and the making of such enquiries by the Licensor and hereby authorizes any bank, trust company, credit agency or other person to release all such information upon request to the Licensor.
- 8.4 Management of Location** - The Licensee or a fully-trained manager who has been approved in writing by the Licensor will devote his, her or its entire and direct time, labor, skill, efforts and attention to the honest, diligent and faithful operation and supervision of the Licensed Business.
- 8.5 Development of Market** - The Licensee will at all times actively promote the products and services offered by the Licensed Business, and will use its best efforts to develop, cultivate, and expand the market for these products and services.

- 8.6 Responsibility for Service** - The Licensee will be solely responsible for the services and results of such services, which are performed under this Agreement, with such responsibility remaining a continuing obligation beyond the termination of this Agreement regardless of the cause of termination.

9. General Obligations of the Licensee

- 9.1 Pre-Opening Requirements** - Before commencing operation of the Licensed Business, the Licensee, at its expense, will comply, to the Licensor's satisfaction, with all of the requirements set out below.

- a. The Licensee will comply with the Licensor's specifications and guidelines for the initial establishment of the Licensed Business, including entry into and maintenance in good standing throughout the term of this Agreement of a license for use of the Licensor's proprietary sales, marketing and training software and programs.
- b. The Licensee will obtain all federal, provincial, state and local business licenses, permits and certifications required for lawful operation of the Licensed Business on an ongoing basis, and will upon request certify in writing to the Licensor that all such licenses, permits and certifications have been obtained.
- c. The Licensee, where the Licensee is an individual, or all of the principal shareholders or general partners of the Licensee who are or will be actively involved in the business of the Licensee, any designated full-time manager of the Licensee, and any other employee or independent contractor of the Licensee designated by the Licensor (the "Trainees") will attend and successfully complete the Licensor's training program prior to the opening of the Licensed Business. The initial training program will be conducted at a location designated by the Licensor and for such duration as the Licensor, in its discretion, determines necessary. In most situations, the duration of the training program will be 5 days in person or virtual, but may be longer. The Trainees will be responsible for all meals, travel, lodging or other expenses incurred in attending the Licensor's training program. No compensation of any type will be payable to Trainees. If, in the opinion of the Licensor, the Trainees cannot or do not satisfactorily complete such pre-opening training programs or, in the Licensor's opinion, the Licensee has failed to demonstrate the qualities and abilities which the Licensor deems necessary for the successful operation of the Licensed Business, the Licensor may at its option terminate this Agreement.

- 9.2 Business Development Program** - The Licensee will participate in the Business Development Program administered by the Licensor. The purpose of the Business Development Program is to assist the Licensee with the initial start-up of the Licensed Business. The Business Development Consultant(s) will assist the Licensee with coaching and will generally review the set up and operation of the Licensed Business.

- 9.3 Ongoing Training** - The Licensee will attend and successfully complete, and will cause those managers, employees and independent contractors designated by the Licensor to attend and successfully complete such additional continuing education and training programs as the Licensor may require in writing from time to time. The Licensor reserves the right to charge reasonable tuition and materials fees for these periodic training or retraining programs. The Licensee and/or its managers, employees and independent contractors will be responsible for all other expenses incurred in training, including, without limitation, the costs of meals, entertainment, lodging, travel, and wages. In addition to such ongoing training, the Licensee will attend any annual Schooley Mitchell™ licensee conference, which event will be held solely in the Licensor's discretion. The Licensee will be responsible for all travel and accommodation expenses associated with attending such annual conference.

- 9.4 Hiring and Training of Employees by the Licensee** - Licensee will have sole authority and control over the day-to-day operations of the Licensed Business and its employees. These people shall be the employees of Licensee and not the employees or agents of Licensor. Licensee shall have sole responsibility to determine who and how many to employ, terms of employment, scheduling employee work hours, how to assign work, and when and how to discipline and terminate its employees. Licensee shall at all times comply with all applicable employment laws. Licensor will not have any duty or obligation to operate the Licensed Business, to direct or supervise Licensee's employees, or to oversee Licensee's employment policies or practices. Licensor also will have no involvement in any employee administrative functions of the Licensed Business, such as handling payroll, providing workers' compensation insurance, providing necessary facilities and safety equipment, or providing tools or materials required for the work, all of which shall be the responsibility of Licensee. Licensee will ensure that its staff attends all mandatory staff development programs presented by the Licensor. The Licensor will be entitled to charge a fee to Licensee for conducting such staff development programs.
- 9.5 Payment of Taxes and Indebtedness** - The Licensee will be absolutely and exclusively responsible and liable for filing all required tax returns and for the prompt payment of all federal, state, provincial and municipal taxes including, but not limited to, individual and corporate income taxes, sales and use taxes and property taxes (referred to as "taxes") and all accounts and other indebtedness of every kind (referred to as "indebtedness") incurred by the Licensee in the conduct of or payable in connection with the operation of the Licensed Business. The Licensor will have no liability for these or any other taxes that arise or result from the Licensed Business or in connection with the Location and the Licensee will indemnify and hold harmless the Licensor for any such taxes that may be assessed or levied against the Licensor arising out of or resulting from the operation of the Licensed Business or in connection with the Location. In the event that any "franchise" or other tax which is based upon the Gross Sales, receipts, sales, business activities or operation of the Licensed Business is imposed upon the Licensor by any taxing authority, then the Licensee will reimburse the Licensor in an amount equal to the amount of such taxes and related costs imposed upon and paid by the Licensor. The Licensee will be notified in writing when the Licensor is entitled to reimbursement for the payment of such taxes and, in that event, the Licensee will pay the Licensor the amount specified in the written notice within 10 days after receipt of the written notice.
- 9.6 Dispute Regarding Taxes or Indebtedness** - In the event of any valid dispute as to liability for taxes assessed or other indebtedness, the Licensee may contest the validity or the amount of the tax or indebtedness in accordance with procedures of the taxing authority or applicable law. In no event will the Licensee permit a tax sale or seizure by levy of execution or similar writ or warrant, or attachment, seizure or execution by a creditor, to occur against the Location or assets of the Licensed Business.
- 9.7 Compliance with Laws** - The Licensee will comply with all federal, state, provincial, and local laws, rules, regulations, policies and guidelines and will obtain any and all permits, certificates or licenses necessary for the full and proper conduct of the Licensed Business in a timely manner, including, without limitation, licenses to do business, business name registrations and sales tax permits. If Licensor provides Licensee forms or practices, Licensee is solely responsible for ensuring that Licensee's forms and practices comply with local laws or other laws applicable to Licensee's business and company. Attached as an exhibit to this Agreement or to our disclosure document may be an SBA Addendum required by the U.S. Small Business Administration ("SBA") that may modify this Agreement, but only to the extent and for such time such requirements are valid, enforceable and applicable. Any SBA Addendum only applies to those franchises in which there is SBA financing and for which it is signed.
- 9.8 Duty to Notify** - The Licensee will notify the Licensor in writing within 3 days of the commencement of any action, suit or proceeding, and of the issuance of any order, writ, injunction, award or decree of any court, agency or other governmental authority, which affects or relates to the operation or financial condition of the Licensed Business. A copy of any such order, writ, injunction, award or decree or of any complaint, claim or defense filed in connection with such action, suit or proceeding

will be forwarded to the Licensor within 3 days of the date of receipt to or forwarding by the Licensee, as the case may be. Additionally, any and all client- related complaints will be answered by the Licensee within 5 days after receipt of the complaint. A copy of the answer to any complaint will be forwarded to the Licensor within 3 days of the date that any answer is forwarded to the complaining client.

- 9.9 Materials** - The Licensee will only use advertising materials, business stationery, printed materials and other marketing materials that have been pre-approved by the Licensor.
- 9.10 Inspection of Location** - Upon request from time to time made by the Licensor to the Licensee, the Licensee will provide to the Licensor or its agents or representatives for inspection the records of the Licensed Business, bookkeeping and accounting records, invoices, payroll and employment records, time cards, check (cheque) stubs, bank deposits, receipts, sales tax records and returns, inventory records, income tax records and returns, and other business records.
- 9.11 Use of Business Name** - In connection with its conduct of business as a Schooley Mitchell™ Licensee, the Licensee will use only the Marks or such other business name as the Licensor approves in writing from time to time, and will use no other business name, acronym or pseudonym of any nature or description whatsoever.
- 9.12 Communications Equipment and Payment Systems** - The Licensee acknowledges the importance to the success of the Licensed Business and to maintaining timely communications with the Licensor and all others who may wish to communicate with the Licensee from time to time. For this purpose, the Licensee agrees to obtain and maintain at its sole cost in proper working order at all times, including all necessary repairs, maintenance, replacement and upgrades (to current industry standards) all telephone, facsimile, video, Internet and other hardware, software, service and support that may be stipulated from time to time by the Licensor in the Manual or otherwise communicated to the Licensee. Additionally, Licensee agrees to maintain, at all times, relationships with the payment card issuers or sponsors, check or credit verification services, financial-center services, merchant service providers and electronic-fund transfer systems (together, "Payment Systems Vendors") that Licensor may periodically designate as mandatory. The term "Payment Systems Vendors" includes, among other things, companies that provide services for electronic payment, such as near field communication vendors (for example, "Apple Pay" and "Google Wallet").
- 9.13 Internet Home Page and Restrictions** - It is the intention of the Licensor that it will maintain a central home page on the Internet and the Licensee acknowledges and agrees not to maintain any other domain name, home page or URL on the Internet without the prior written permission of the Licensor.

Licensee may not take part in, author, publish, or otherwise post on any web-based forum or "web-blog"-based publication on the internet in relation to the System, or its operation of a Licensed Business, without Licensor's prior written consent. Licensee is additionally prohibited from taking part in, authoring, publishing, or otherwise posting any of the Marks or information about the System on the Internet without Licensor's prior written consent. Licensor shall have the sole authority to represent the Marks and the System on the internet, and Licensee shall not have any rights to maintain a website or other Internet presence relating to the Marks or the System without the prior written consent of Licensor.

Licensor's prior written consent must also be obtained in relation to Licensee's social media and networking exposure, advertising, and marketing. Without limiting the generality of the previous statement, Licensee shall neither keep nor maintain, in connection with the Licensed Business, Twitter or Instagram accounts, Facebook pages, LinkedIn accounts, or other social media accounts except within the parameters of the social media policy of Licensor as may be developed and amended from time to time, or without the prior written consent of Licensor.

Licensor explicitly reserves the right to develop, at its sole discretion, applications, programs, or location-based mobile platforms for mobile phones, mobile devices and computers in relation to the System, and Licensee shall not develop, publish, or distribute, for a fee or otherwise, any such applications, programs, or location-based mobile platforms in connection with its operation of the Licensed Business, or in connection with the System.

- 9.14 Confidential Information** - Neither the Licensee, (whether the Licensee is an individual, corporation or partnership) nor any of its officers, directors, shareholders, partners, employees, independent contractors or agents, as the case may be, will, during or after the term of this Agreement, communicate, divulge, or use for the benefit of any other person, persons, partnership, association or corporation any confidential information, knowledge, or know-how concerning the methods of operation of the Licensed Business which may be communicated to the Licensee, or of which the Licensee may have knowledge, by virtue of the Licensee's operation under the terms of this Agreement. The Licensee will divulge confidential information to its employees and independent contractors on a "need to know" basis only. Any and all information, knowledge and know-how relating to the System including, without limitation, drawings, materials, equipment, supplier lists, client lists, and other data, which the Licensor designates as confidential, will be considered confidential for purposes of this Agreement.

Nothing in this agreement prohibits you from reporting to any governmental authority information concerning possible violations of law or regulation and you may disclose trade secret information to a governmental official or to an attorney and use it in certain court proceedings without fear of prosecution or liability, provided you do so consistent with 18 U.S.C. 1833. This provision shall not be construed as altering your status as an independent contractor or any other provision of Section 20.1.

- 9.15 Non-Solicitation, Non-Disclosure and Non-Competition** - The Licensee acknowledges and agrees that in his capacity as a licensee of the System, he will obtain specific knowledge of affairs of the Licensor which is confidential, including valuable specialized training and confidential and other information regarding the business, customer information, customer lists and other records, promotional, sales, marketing and operational methods and techniques of the Licensor and the System, all of which is the property of the Licensor (and hereinafter called the "Confidential Property"). All data (including, but not limited to Confidential Information) that Licensee collects, creates, provides or otherwise develops is (and will be) owned exclusively by Licensor and Licensor will have the right to use such data in any manner that Licensor deems appropriate without compensation to Licensee. Copies and/or originals of such data must be provided to Licensor upon request. Licensor hereby licenses use of such data back to Licensee, at no additional cost, solely for the term of this Agreement and solely for Licensee's use in connection with the Licensed Business.

a. Non-Disclosure

The Licensee agrees that he will not, during the term of this Agreement or at any time thereafter, disclose or divulge the Confidential Property of the Licensor to any person, firm or corporation and will not use the Confidential Property for his own purposes or for any purposes other than the purposes of the Licensor.

b. Non-Solicitation

The Licensee will not, without the prior written consent of the Licensor, at any time during the term of this agreement or for a period of 2 years following the date of expiration or termination of the agreement, solicit, interfere with or endeavor to entice away from the Licensor any customer, client or any person, firm or corporation in the habit of dealing with the Licensor or attempt to direct any customer away from the Licensor directly or indirectly.

c. Non-Competition

The Licensee will not, without the prior written consent of the Licensor, at any time during the term of this agreement or for a period of 2 years following the date of expiration or termination of the agreement have a financial interest in any other company, lend money to, become a shareholder, partner, director, officer, manager, employee, advisor, consultant, lender, guarantor or agent for any other person, firm or corporation which competes with the System within:

- i. North America;
- ii. The country in which the Licensed Business is located;
- iii. The state or province in which the Licensed Business is located; or
- iv. Within 100 miles of the Location;

unless such covenant is determined to be invalid or unenforceable, in which event the covenant will apply to the next lesser of the geographic areas set out above, and so on.

9.16 Acknowledgement of Reasonableness - The Licensee confirms that all restrictions of the non-competition covenant set out above are reasonable and valid, and that the Licensor has been induced to enter into this Agreement in reliance upon this covenant, and upon the Licensee's promise not to contest the enforceability of the non-competition provisions of this Agreement (and all defenses to the strict enforcement thereof are hereby waived by the Licensee).

9.17 Organizational Documents - If the Licensee is a corporation, then copies of the Licensee's organizational documents, including the resolutions of the Board of Directors authorizing entry into this Agreement, will be promptly furnished to the Licensor on request. The Licensee's organizational documents will restrict the business that the corporation may carry on to the operation of a Schooley Mitchell™ licensed business.

9.18 Transfer and Issuance of Securities - If the Licensee is a corporation, then the Licensee will maintain stop transfer instructions against the transfer of any of its securities with voting rights, and all of its securities will bear on their face the following printed legend:

"The transfer of the securities represented by this certificate is subject to the terms and conditions of a Franchise License Agreement with [the corporation designated as Licensor on Schedule 1 of this Agreement]. Reference is made to the provisions of that Franchise License Agreement and to the organizational documents of this Corporation."

9.19 Use of Name, etc. - The Licensee agrees to give the Licensor and those acting under its authority the right to reasonably and fairly use their name, photograph or biographical material in any publication, circular or advertisement related to the business of the Licensor or Licensee, in any place for an unlimited period, without compensation.

9.20 Other Obligations - The Licensee will comply with all other obligations set forth in this Agreement, in the Manual or otherwise.

10. Trade Marks, Trade Names and/or Service Marks

10.1 Grant of License - The Licensor grants the Licensee a non-exclusive license to use the Marks in connection with the operation of its Licensed Business at the Location.

10.2 Conditions for Use - With respect to the Licensee's use of the Marks pursuant to the license granted under this Agreement, the Licensee agrees to comply with all of the conditions of use set out below.

- a. The Licensee will use only the Marks designated by the Licensor and will use them only in the manner required or authorized and permitted by the Licensor.
- b. The Licensee will use the Marks only in connection with the license to operate the Licensed Business granted under this Agreement.
- c. During the term and any renewal of this Agreement, the Licensee will identify itself as a licensee and not the owner of the Marks and will make any necessary filings under federal, state or provincial law and execute any documents considered necessary by the Licensor for protection of the Marks to reflect such status. In addition, the Licensee will identify itself as a licensee of the Marks on all invoices, checks (cheques), order forms, receipts, business stationery and contracts, as well as the display of a notice in such form and content and at such conspicuous locations at the premises of the Licensed Business as the Licensor may designate in writing.
- d. The Licensee's right to use the Marks is limited to such uses as are authorized under this Agreement or in the Manual, and any unauthorized use of the Marks will constitute an infringement of the Licensor's rights and is grounds for termination of this Agreement.
- e. The Licensee will not use the Marks to incur or secure any obligation or indebtedness.
- f. The Licensee will not use the Marks or any part of them as part of its corporate or other legal name.

10.3 Notice of Litigation - The Licensee will notify the Licensor promptly of any claims or charges or any infringement or threatened infringement or piracy of any of the Marks, of any actual or intended common law passing off by reason of imitation or otherwise, as well as any other information that the Licensee may have of any suspected infringement of the Marks. The Licensee will take no action with regard to such matters without the prior written approval of the Licensor, but will cooperate fully with the Licensor in any such action. All decisions regarding action involving the protection and defense of the Marks will be solely in the discretion of the Licensor.

10.4 Acknowledgement - The Licensee expressly understands and acknowledges each of the matters set out below.

- a. The Licensor is the owner of the Marks and all goodwill associated with and symbolized by them.
- b. The Marks are valid and serve to identify the System and those who are licensed to operate a Licensed Business in accordance with the System.
- c. The Licensee will not directly or indirectly contest the validity or the ownership of the Marks.
- d. The Licensee's use of the Marks pursuant to this Agreement does not give the Licensee any ownership interest or other interest in or to the Marks.
- e. Any and all goodwill arising from the Licensee's use of the Marks at the Licensed Business in accordance with the System will accrue solely and exclusively to the Licensor's benefit, and upon expiration or termination of this Agreement, no monetary amount will be paid or attributable to any goodwill associated with the Licensee's use of the System or the Marks.
- f. The license to use the Marks granted under this Agreement to the Licensee is non-exclusive, and the Licensor may:
 - i. itself use, and grant licenses to others to use, the Marks and the System;

- ii. establish, develop, license and franchise other systems, different from the System licensed to the Licensee in this Agreement, without offering or providing the Licensee any rights in, to or under such other systems; and
 - iii. do anything that it is not prohibited from doing within this Agreement or by law.
- g. Licensors may from time to time, add to, amend, modify, delete or enhance any portion of the System (including any of the Licensed Marks) as may be necessary in Licensors' discretion to change, maintain or enhance the System trade names or the reputation, efficiency, competitiveness and/or quality of the System, or to adapt it to new conditions, materials or technology, or to better serve the public. Licensee, at its expense, will fully comply with all such additions or modifications reasonably designated as applicable to then existing Licensees similarly situated.
- h. The Licensors will have no liability to the Licensee for any senior users, which may claim rights to the Marks.
- i. The Licensee will not register or attempt to register the Marks in the Licensee's name or that of any other person, firm, entity or corporation. The prohibition in this section will not prevent or inhibit the Licensee from complying with any legislation requiring registration of a business, trade or fictitious name of the Licensee or the Licensed Business.

11. Manual

- 11.1 Compliance with Manual** - In order to protect the reputation and goodwill of the Licensors and to maintain uniform standards of operation under the Marks, the Licensee will conduct its business in strict compliance with the Manual including all amendments and additions. One copy of the Manual will be provided to the Licensee on loan from the Licensors for the term of this Agreement.
- 11.2 Confidentiality of Manual** - The Licensee will at all times treat as confidential and require its directors, officers, shareholders, employees, independent contractors and agents, as the case may be, to treat as confidential the Manual, and will use all reasonable efforts to maintain such information as secret and confidential. The Licensee will not at any time, without the Licensors' prior written consent, copy, duplicate, record or otherwise reproduce the Manual, in whole or in part, nor otherwise make it available to any unauthorized person.
- 11.3 Licensors' Property** - The Manual and other training materials on loan from the Licensors will at all times remain the property of the Licensors. Upon the expiration or termination of this Agreement, the Licensee will immediately return the Manual to the Licensors.
- 11.4 Revisions** - The Licensors may from time to time revise the contents of the Manual (which revisions may be transmitted via email or posted on a System Intranet site) and the Licensee agrees to comply with each new or changed standard. The Licensee will at all times ensure that the Manual loaned to the Licensee is kept current and up-to-date, and in the event of any dispute as to the contents of the Manual, the contents of the master copy of the Manual maintained by the Licensors at the Licensors' home office will be determinative.

12. Accounting and Reporting

- 12.1 On-line Access** - The Licensee agrees that the computerized bookkeeping, reporting and accounting system to be implemented and maintained by the Licensee under this Agreement may include on-line access (electronic data interchange) hardware and software that will permit the Licensors to access all of the Licensee's computer-based business financial information, and to read, download and copy any and all such information as may be required by the Licensors from time to

time in accordance with this Agreement. The Licensee agrees to provide such access on a free and uninterrupted basis, to maintain all of its computerized records in an accurate, complete and absolutely current basis, and to comply with all directives of the Licensor as to the confirmation of all such data, software and hardware. In addition to the above, and in addition to the other requirements of this Agreement to provide Licensor with various information and reports, Licensee agrees to provide Licensor with the information that Licensor reasonably requires concerning Licensee's compliance with respect to data and cybersecurity requirements.

12.2 Maintenance of Records - During the term of this Agreement, the Licensee will maintain and preserve, for at least 5 years from the dates of their preparation, full, complete and accurate books, records and accounts in accordance with generally accepted accounting principles and in the form and manner designated by the Licensor from time to time in the Manual or otherwise in writing.

12.3 Failure to Maintain Proper Records - If the Licensee fails to keep proper business records or is unable to produce complete or proper business records as required by this Agreement for any period and the Licensor suspects that the Gross Sales of the Licensed Business as reported to the Licensor have been understated for such period, the Licensor will be entitled to estimate the Gross Sales of the Licensed Business for such period based on its experience with other Licensees and such estimate will be deemed to be accurate and will be used for purposes of calculating the fees payable to the Licensor under this Agreement unless and until the Licensee produces the required records in a complete and proper form.

12.4 Reports and Financial Information - The Licensee will furnish the Licensor such reports as the Licensor may reasonably require from time to time. Without limiting the generality of the foregoing, the Licensee will furnish to the Licensor the following reports:

- a. by the 4th day of each calendar month, a monthly sales report, in the form from time to time prescribed by the Licensor, which will include;
 - i. a report of Gross Sales for the preceding calendar month, and signed and verified by the Licensee, together with copies of such other information and supporting records as the Licensor may require from time to time;
 - ii. a variance report comparing actual revenues and expenses for the preceding month with the budgeted revenues and expenses as disclosed by the Licensee in its business plan;
 - iii. a billings and collections report; and
 - iv. the number of enrolments of new clients to the Licensed Business, all in the preceding month; and
- b. by the 90th day after the expiration of each fiscal year of the Licensed Business, in a form approved by the Licensor:
 - i. a statement of profit and loss (income statement), a balance sheet, and a statement of changes in financial position for that fiscal year prepared by a Certified Public Accountant in accordance with Generally Accepted Accounting Principles as defined by the American Institute of Certified Public Accountants, in the case of a Licensed Business located in the United States, or by a Chartered Professional Accountant in accordance with Generally Accepted Accounting Principles as defined by the Canadian Institute of Chartered Professional Accountants, in the case of a Licensed Business located in Canada, certified to be true and correct by the Licensee, and

- ii. a cash flow statement, business plan and marketing plan setting out the Licensee's budgeted monthly revenue and expenditures for a 12 month period for the upcoming year;
- c. any other reports, records and documents required to be maintained by the Licensee pursuant to this Agreement.

Licensor reserves the right to disclose data derived from all financial and accounting reports received from Licensee, without identifying Licensee (except to the extent identification of Licensee is required by law), including without limitation in Licensor's franchise disclosure document.

12.5 Additional Information - The Licensee will also submit to the Licensor, for review or auditing, such other forms, reports, records, information and data as the Licensor may designate, in the form and at the time required by the Licensor, upon request and as specified from time to time in the Manual or otherwise in writing.

12.6 Enquiry by the Licensor - The Licensee authorizes the Licensor or its nominee to make enquiries of the Licensee's bankers, suppliers, trade creditors, and clients as to their dealings with the Licensee.

12.7 Inspection - The Licensor or its designated agents will have the right at all times to examine the books, records, receipts, and tax returns and any other financial records and reports of the Licensee. The Licensor's right of examination will include the right to remove all such books, records, etc. for the purpose of photocopying, provided that any such books, records etc. so removed will be returned promptly to the Licensee. The Licensor will also have the right, at any time to conduct an audit of the books of the Licensee. The cost of such inspection and/ or audit will be paid by the Licensor, except that if an inspection and/or audit discloses an understatement of Gross Sales of 10% or more, the Licensee will reimburse the Licensor for any and all costs and expenses connected with the inspection and/or audit (including, without limitation, reasonable accounting and legal fees). If an inspection and/or audit should reveal that Gross Sales have been understated in any report to the Licensor then the Licensee will, in addition, immediately pay to the Licensor all amounts payable under this Agreement in respect of such under-reported Gross Sales upon demand, in addition to interest from the date such amount was due until paid, at the Interest Rate. Remedies under this section will be in addition to any other remedies that the Licensor may have.

13. Advertising

13.1 Advertising - Recognizing the value of advertising, and the importance of the standardization of advertising programs to the furtherance of the goodwill and public image of the System, the Licensee agrees to the terms of this article.

13.2 Submission and Approval of Advertising - All advertising by the Licensee in any medium will be conducted in a dignified manner and will conform to the standards and requirements established from time to time by the Licensor. The Licensee will submit to the Licensor, for its prior approval (except with respect to prices to be charged), samples of all advertising and promotional plans and materials that the Licensee desires to use and that have not been prepared or previously approved by the Licensor. If written disapproval of the proposed advertisement is not received by the Licensee within 30 days from the date of receipt by the Licensor of the materials, the Licensor will be considered to have given the required approval.

13.3 Restrictions on Advertising - Notwithstanding the above, the Licensee may not, without the prior written consent of Licensor, take part in, or promote the Licensed Business through group-buying websites, without the prior written consent of the Licensor.

13.5 Marketing and Promotion Fund - The Licensor has the right to maintain and administer a Marketing and Promotion Fund (the "Fund"). The Licensee is required to remit to the Licensor for contribution to the Fund a non-refundable monthly contribution in the amount set out in Section 6.3, for the preceding month. The Licensee understands and acknowledges that it may not benefit directly or in proportion to its contribution to the Fund from the development of advertising, marketing and public relations programs and materials. It is understood that licensees will require different amounts of assistance from time to time and such assistance is not intended to be allotted equally among licensees. The Licensor reserves the right to make any determination as to the manner and extent of necessary support for each specific licensee.

13.6 Use of Funds by Licensor -

- a. The Licensor shall direct all advertising and marketing programs financed by the Fund, with sole discretion over the creative concepts, materials and endorsements used therein, geographic, market and media placement and allocation, including social media, and the administration thereof. The Licensee agrees that the Fund may be used for the creation, production and placement of advertising, marketing, promotions, and branding initiatives, including without limitation: agency costs and commissions; the design, creation and production of video, audio, and written advertisements, including direct mail, radio, social media, and other media advertising; market research and development and marketing analytics; licensee individual or group advertising or marketing; local, regional, national, and international marketing; multi-area marketing programs including development and maintenance of any internet, mobile, or e-commerce programs; administration of marketing and the Fund (including accounting, collection, legal, and other direct and indirect costs); miscellaneous marketing; and related expenses.
- b. The Fund shall be accounted for separately from Licensor's other funds and shall not be used to defray any of the Licensor's general operating expenses; provided, however, that the Fund may be used to compensate the Licensor and its affiliates for their activities related to the administration of the Fund and its marketing programs (including, without limitation, conducting market research, incurring related accounting and legal expenses, preparing material, and collecting and accounting for the Fund), including covering the related portion of salaries of marketing and other personnel supporting public relations, market research, brand recognition and other advertising and marketing activities.
- c. The Fund is not a trust fund, and the Licensor does not owe the Licensee a fiduciary duty with respect to the maintenance, direction or administration of the Fund. Except as expressly provided in this Agreement, the Licensor assumes no other direct or indirect liability or obligation to the Licensee with respect to the maintenance, direction or administration of the Fund. It is understood and agreed that the Licensor will allocate funds as it considers appropriate, provided that the Licensor will from time to time receive and consider the input of Licensees of the System, or of any advisory board of the Fund that may be established by the Licensor from time to time. Upon the reasonable request of the Licensee, the Licensor will make available to the Licensee, no later than 120 days after the end of each fiscal year, an unaudited financial statement which indicates how the Fund has been spent during the prior fiscal year.

13.7 Termination of Fund - Although the Fund is intended to be of perpetual duration, the Licensor reserves the right to terminate the Fund, in its discretion. The Fund will not be terminated, however, until all monies in the Fund have been spent for advertising and/or promotional purposes.

13.8 Administration of Fund - The Licensor may establish such policies and procedures for the administration of the Fund as the Licensor, in its discretion, may consider necessary and appropriate.

14. Insurance

- 14.1 Participation in Insurance Program** - The Licensee will participate in the Licensor's group insurance program for Licensees prior to providing the services licensed under this Agreement, if a group insurance program exists, and will maintain same during the term of this Agreement and any renewals thereof. The cost of participating in such insurance program will be borne solely by the Licensee. The insurance policy or policies obtained under such insurance program will protect the Licensee and the Licensor, their officers, directors, partners, employees and independent contractors against certain losses, liabilities and expenses arising or occurring upon or in connection with the Licensed Business. Licensee shall additionally be required to obtain sufficient insurance to cover data theft and cybersecurity coverage, at an amount set out by Licensor.

The Licensor may from time to time reasonably determine and increase the minimum insurance limits and require different or additional kinds of insurance to reflect changes in insurance standards, normal business practices, higher court awards and other relevant considerations.

- 14.2 Licensor's Option to Obtain Insurance** - Should the Licensee, for any reason, fail to obtain or maintain the insurance required by this Agreement, as revised from time to time by the Manual or otherwise in writing, the Licensor will have the right, at its option, to obtain such insurance and to charge that expense to the Licensee, which charges, together with an administrative fee for the Licensor's expenses in so acting equal to 15% of the total premium cost, will be payable by the Licensee immediately upon notice.

- 14.3 Licensee to Report Claims** - The Licensee will promptly report all claims or potential claims against the Licensee, the Licensor or the Licensed Business to its insurer and the Licensor.

15. Transfer of Interest

- 15.1 Transfer by the Licensor** - The Licensor will have the right to change its ownership or form and/or assign all or any part of its rights or obligations under this Agreement or any other agreement to any person or legal entity without restriction.

- 15.2 Transfer by the Licensee** - The Licensee understands and acknowledges that the rights and duties set out in this Agreement are personal to the Licensee (or its shareholders, partners, members or owners, if the Licensee is a corporation, partnership, or limited liability company, or other business entity), and that the Licensor has entered into this Agreement in reliance on individual or collective character, business skill, aptitude, attitude and financial capacity of the Licensee (or of its shareholders, partners, members or owners). Accordingly, neither this Agreement nor any legal or beneficial interest in part or all of the ownership of the Licensee, in the Licensed Business or any of the assets employed by or in connection with the Licensed Business may be sold, assigned, transferred, conveyed, given away, pledged, mortgaged, hypothecated or otherwise encumbered without the prior written consent of the Licensor. Any purported assignment or transfer, by operation of law or otherwise, which does not have the prior written consent of the Licensor, will be null and void and will constitute a material breach of this Agreement for which the Licensor may terminate this Agreement without opportunity to cure. Any purported assignment or transfer, by operation of law or otherwise, to an existing Franchise Candidate of the Licensor, or to an existing Franchise Candidate of any of the Licensor's Franchise Development staff or subcontractors, will be null and void and will constitute a material breach of this Agreement for which the Licensor may terminate this Agreement without opportunity to cure.

- 15.3 Pre-Conditions to Transfer** - The Licensor will not unreasonably withhold its consent to a transfer of any interest of the Licensee in the Licensed Business. Prior to the proposed transfer, the Licensee must fulfill the terms of the Licensor's transfer policy in effect at the time of transfer. The

Licensor may, in its discretion, as a part of its transfer policy require that the conditions set out below be satisfied.

- a. If the transferee entity is to be a corporation, then it will be a newly organized corporation and copies of all organizational documents, including any shareholder agreement, will be delivered to the Licensor. The organizational documents will restrict the business that the corporation may carry on to the operation of a Schooley Mitchell™ licensed business.
- b. All obligations, monetary or otherwise, of the Licensee or of the principals of the Licensee to the Licensor, affiliates and suppliers of the Licensor will have been satisfied in full.
- c. The transferee will enter into a written agreement, under seal, and in a form satisfactory to the Licensor, assuming and agreeing to discharge all of the Licensee's obligations under this Agreement.
- d. The Licensee will not be in default of any provision of this Agreement or any other agreement between the Licensor and the Licensee.
- e. The Licensee will sign a general release of any and all claims against the Licensor.
- f. The transferee and its principals will demonstrate to the Licensor's satisfaction: that they meet the Licensor's managerial and business standards; possess a good moral character, business reputation, and credit rating; have the aptitude and ability to conduct the Licensed Business (as may be evidenced by prior related business experience or otherwise); and have adequate financial resources and capital to operate the Licensed Business.
- g. The transferee will execute (and/or, upon the Licensor's request, cause all interested parties to execute) such then-current standard form Franchise License Agreement and other supporting documents as the Licensor may require for the Licensed Business, which will supersede in all respects this Agreement, and which may differ materially from the terms of this Agreement, including a different fee structure.
- h. At the transferee's expense and upon such other terms and conditions as the Licensor may reasonably require, the Licensor may require, at the Licensor's sole discretion, the transferee, the transferee's managers, directors, officers, shareholders, partners, employees and independent contractors to complete the training course then in effect for Licensees in the same manner and upon the same terms as the initial training.
- i. If the transferee is a corporation then the shareholders, directors and officers of the transferee will provide their personal guarantee of all of the Licensee's obligations under this Agreement and any other agreement between the Licensor and the Licensee.
- j. Prior to the granting of approval for the transfer of the Licensee's interest in this Agreement, the Licensor will be paid in full its transfer, training and processing fees, which will be non-refundable. The fee payable under this section will be equal to the greater of (i) 5% of the gross sales price of the Licensed Business or (ii) \$5,000.
- k. Regardless of any transfer by the Licensee in accordance with this article, the Licensee and any guarantor of the Licensee's obligations under this Agreement will remain bound by all of the terms and conditions of this Agreement and any such guarantee.

15.4 Transfer to Closely Held Corporation - If the Licensee is an individual, the Licensee may with the prior written consent of the Licensor, which consent will not be unreasonably withheld, transfer his license to a corporation, provided that all of the other preconditions to transfer set out in Section 15.3 are fully complied with except for Section 15.3 j., and provided that the additional conditions set out below are satisfied.

- a. The person signing this Agreement as Licensee will continue to be the legal and beneficial owner of 51% or more of the outstanding voting shares of the transferee corporation. Only the spouse and the adult children of the Licensee may own the balance of the shares of the transferee corporation.
- b. The person signing this Agreement as Licensee will remain as a director and officer of the transferee corporation.

15.5 Transfer Upon Death or Incapacity - Subject to Sections 15.6 and 19.6, upon the death or deemed Incapacity of any person with any interest in the Licensed Business or in the Licensee or upon the dissolution or winding-up of a Licensee that is a partnership or corporation, the executor, administrator, personal representative or trustee of such person or entity will transfer his or its interest to a third party approved by the Licenser within 6 months of the death or deemed Incapacity. Such transfers, including without limitation, transfers by devise or inheritance, will be subject to the same conditions as any transfer between living persons.

15.6 Licenser's Right of First Refusal Upon Death or Incapacity - Upon the death or incapacity of the Licensee, the Licensee or any party holding any interest in the Licensee or in the Licensed Business (referred to in this section as the "Transferor") and who desires to accept any valid arm's length offer from a third party to transfer its interest in the Licensee, the Licensed Business or any assets of the Licensee or the Licensed Business (referred to in this section as the "Assets to be Transferred") will give notice of the offer (referred to in this section as the "Offer") to the Licenser, along with a complete copy of the Offer, a copy of the Licensee's most current financial statements, the Licenser's standard license application form completed by the proposed transferee, and a \$500 non-refundable payment for considering the request for the transfer (this payment will be applied toward the amount payable under Section 15.3 j. in the event that the Licenser does not exercise its right of first refusal provided by this section). The Licenser will then have the option, exercisable within 5 business days after receipt of all such material, to send written notice to the Transferor that the Licenser or its nominee intends to transfer the Transferor's interest in the Assets to be Transferred on the same terms and conditions set out in the Offer. Any change in the terms of the Offer prior to closing will constitute a new offer subject to the same rights of first refusal by the Licenser or its nominee as in the case of an initial offer. Failure of the Licenser to exercise the option afforded by this section will not constitute a waiver of any other provision of this Agreement. In the event that the Licenser does not exercise its right of first refusal under this section, then the Transferor may sell its interest in the Assets to be transferred, provided that the sale is completed within 90 days from the last day on which the Licenser could have exercised its right of first refusal. If the proposed sale is not completed within the said 90 day period, then the Licenser's right of first refusal under this section will revive automatically and continue in full force. In the event that the Licenser exercises its first right of refusal in accordance with this section, the amount of the transfer price payable will be reduced by the amount of any commission or fee that would otherwise have been payable to any broker, agent or other intermediary in connection with the sale of the Assets to be Transferred to the proposed transferee. Notwithstanding anything to the contrary in the Offer, where the terms of transfer of the Assets to be Transferred include any financing terms, the Licenser will have the option to pay the entire consideration in cash on closing; and, the Licenser may advance the closing date to any date prior to the closing date stipulated in the Offer.

15.7 Non-Waiver of Claims - The Licenser's consent to a transfer of any interest in the Licensed Business will not constitute a waiver of any claims it may have against the transferring party, nor will it be considered a waiver of the Licenser's right to demand exact compliance with any term of this Agreement by the transferee.

15.8 Reasonableness - The Licensee acknowledges and agrees that each of the conditions of transfer set out in this article which must be met by the Licensee and the transferee are necessary and reasonable to assure full performance of the Licensee and Transferee's obligations under this Agreement.

16. Changes and Modifications

- 16.1 Licensor's Right to Modify System, etc.** - The Licensor reserves and will have the right to make changes in the Manual, the System, and the Marks at any time and without prior notice to the Licensee. The Licensee will promptly alter any signs, products, business materials, services provided, methods of operation or related items, at its cost and expense, upon receipt of written notice of such change or modification in order to conform with the Licensor's revised specifications. In the event that any improvement or addition to the Manual, the System, or the Marks is developed by the Licensee, then the Licensee grants to the Licensor an irrevocable, world-wide, exclusive, royalty-free license, with the right to sub-license such improvement or addition.
- 16.2 Scope of Change or Modification** - The Licensee understands and agrees that due to changes in competitive circumstances, presently unforeseen changes in the needs of clients, and/or presently unforeseen technological innovations, the Licensor's System must not remain static, in order that it best serve the interests of the Licensor, all Licensees and the System. Accordingly, the Licensee expressly understands and agrees that the Licensor may from time to time change the components of the System, including but not limited to: altering the products, programs, services, methods, standards, forms, policies and procedures of that System; adding to, deleting from or modifying the programs, products and services that the Licensed Business is authorized to offer; and changing, improving or modifying the Marks. The Licensee agrees to adopt and abide by all such modifications, changes, additions, deletions and alterations at its sole expense and that said changes to the System may include, but are not limited to re-branding, de- branding, and the introduction of new programs, standards and procedures. Additionally, in order to provide for inevitable but unpredictable changes to technological needs and opportunities, Licensee specifically agrees that Licensor will have the right to establish in writing, reasonable new standards for the implementation of technology in the System, and Licensee agrees to comply with those reasonable new standards that Licensor establishes.

17. Default and Termination

- 17.1 Termination Prior to Opening** - The Licensor will have the right to terminate this Agreement effective upon delivery to the Licensee of written notice of termination, upon the occurrence of any of the events listed below:
- a. The Licensee fails to obtain or make application for all federal, state, provincial or local licenses, permits and certifications required by the Licensor before commencing operation of the Licensed Business.
 - b. The Licensee fails to commence to operate the Licensed Business as required in Section 5.1.
 - c. The Licensor determines that the Licensee and/or other designate has not satisfactorily completed the pre-opening training programs to its satisfaction pursuant to Section 9.1.c or that the Licensee has not demonstrated the qualities and abilities necessary for the successful operation of the Licensed Business. In the event that the Licensor terminates this Agreement pursuant to this Section, then an amount equal to but not exceeding 90% of the License Fee paid by the Licensee will be refunded to the Licensee.
 - d. Any condition included in this Agreement or any Schedule, whether for the benefit of the Licensee or the Licensor, is not satisfied within 30 days of the date of execution of this Agreement (or such longer period as may be fixed in writing by the Licensor).

17.2 Default with No Opportunity to Cure - The Licensee will be considered to be in default and the Licenser may, at its option, terminate this Agreement without affording the Licensee any opportunity to cure the default, effective immediately, upon the occurrence of any of the events listed below.

- a. The Licensee or any officer, shareholder, director, partner or key employee is convicted of a criminal offence or any other crime or offence that is reasonably likely, in the opinion of the Licenser, to adversely affect the System, the Marks, the goodwill associated with them, or the Licenser's interest in them.
- b. The Licensee or any officer, shareholder, director, partner or key employee discloses or divulges the contents of the Manual or other trade secrets or confidential information provided to the Licensee by the Licenser.
- c. An approved transfer is not completed within the designated time following the death or Incapacity of any person with any interest in the Licensed Business or in the Licensee or upon the dissolution of a Licensee that is a partnership or corporation, with a person approved by the Licenser.
- d. An order is made or resolution passed for the winding up, dissolution or liquidation of the Licensee.
- e. Any execution, seizure, attachment or similar process is issued against the Licensee or any creditor of the Licensee takes any action or proceeding whereby the business premises of the Licensed Business or any of the fixtures, furnishings or property on those premises is taken or seized, unless such execution, attachment or seizure is set aside, discharged or abandoned within 30 days after its commencement.
- f. The Licensee or any of its employees, partners, independent contractors or agents performs services for clients of the Licensed Business without having received all training from time to time required by the Licenser.
- g. The Licensee fails to follow all rules and policies in force from time to time regarding non-solicitation of clients listed on the System register.
- h. The Licensee receives any form of kickback, rebate, residual, commission or incentive from any supplier of telecommunication, merchant services, small package shipping, waste management, electronic logging devices, e-signature software, utility, fuel, software as a service, or storage products or services, or any other products or services subject to the cost reduction consulting services of the Licenser or Licensee.
- i. The Licensee becomes insolvent or makes a general assignment for the benefit of creditors, or if an assignment in bankruptcy is filed by the Licensee or a petition is filed against and consented to by the Licensee, or if the Licensee becomes a bankrupt, or proceedings for the appointment of a receiver or receiver/manager or other custodian (permanent or temporary) of the Licensee or of the Licensed Business or any portion of the Licensed Business is appointed by any court or creditor of the Licensee or the Licensed Business or if proceedings for a proposal to the creditors of the Licensee or the Licensed Business under any federal, state or provincial or foreign law should be instituted by or against the Licensee.
- j. The Licensee abandons, surrenders or fails to carry on normal business operations for 90 or more days in any calendar year, excluding public holidays except where appropriate arrangements have been made for the on-going management of the Licensed Business, which arrangements have been pre-approved in writing by the Licenser.

- k. Any legal or beneficial interest in this Agreement, the Licensee, or any assets of the Licensed Business is or are transferred without full compliance with the requirements of this Agreement.
- l. The Licensee purports to transfer any rights or obligations under this Agreement to any third party without the Licensors prior written consent, or otherwise contrary to the terms of this Agreement.
- m. The Licensee knowingly maintains false books or records or submits any false statements, applications or reports to the Licensors.
- n. The Licensee engages in conduct that constitutes a misrepresentation or a deceptive or unlawful act or practice in connection with its sale of the services and products offered by the Licensed Business.
- o. Any other Franchise License Agreement issued to the Licensee or any principal of the Licensee, whether or not issued pursuant to this Agreement, is terminated for any reason
- p. The Licensee submits at any time during the term of this Agreement a report, financial statement, tax return, schedule or other information or supporting record which understates Gross Sales for any period by more than 10%.
- q. The Licensee submits any report, financial statement, tax return, schedule or other information or supporting records required under this Agreement, more than 15 days after the date for delivery as required on 3 or more occasions during the term of this Agreement.
- r. The Licensee receives three or more notices of default under this Agreement within a 24 month period during the term of this Agreement.
- s. The Licensee or any principal of the Licensee fails, refuses or neglects to pay any monies owing to the Licensors or its affiliates or suppliers when due, within 15 days after receiving written notice from the Licensors to cure the default.

17.3 Default With Thirty-Day Opportunity - The Licensee will have thirty (30) days after its receipt from the Licensors of a written notice of termination to remedy any default described in this section and provide evidence of compliance to the Licensors. If any such default is not cured within that time, this Agreement, at the Licensors option, will terminate without further notice to the Licensee effective immediately upon the expiration of the 30 day period. The Licensee will be in default for any failure to comply substantially with any of the requirements imposed by this Agreement, as it may from time to time be supplemented by updates to the Manual, or for any failure to carry out the terms of this Agreement in good faith. Such defaults will include, without limitation, the occurrence of any of the events listed below.

- a. Any agent, employee or independent contractor of the Licensee is convicted of a criminal offence or any other crime or offence that is reasonably likely, in the opinion of the Licensors, to adversely affect the System, the Marks, the goodwill associated with them, or the Licensors interest in them.
- b. Any agent, employee or independent contractor of the Licensee discloses or divulges the contents of the Manual or other trade secrets or confidential information provided to the Licensee by the Licensors.
- c. The Licensee, by act or omission, permits a continued violation in connection with the operation of the Licensed Business of any law, ordinance, rule or regulation of a governmental agency, for a period of 10 days after notification of non-compliance in the

absence of a good faith dispute over its application or legality and without promptly resorting to an appropriate administrative or judicial forum for relief from compliance.

- d. The Licensee misuses or makes any unauthorized use of the Marks or otherwise materially impairs the goodwill associated with them or the Licensor's rights in them.
- e. The Licensee employs or engages any employee, agent, or independent contractor who has not been previously approved in writing by the Licensor.
- f. The Licensee engages in any business or markets any service or product under a name or mark, which, in the Licensor's opinion, is confusingly similar to the Marks.
- g. The Licensee is unable to obtain, maintain or renew any license or permit required for the operation of the Location or the Licensed Business by any governmental authority, or if such license or permit is revoked or suspended, regardless of the cause or reason for such revocation or suspension
- h. The Licensee fails to comply with its duties set out in this Agreement, or fails to perform any obligation owing to the Licensor or to observe any covenant or agreement made by the Licensee, whether such obligation, covenant or agreement is set forth in this Agreement or in any other agreement with the Licensor including, but not limited to, any other Franchise License Agreement by and between the Licensor and the Licensee or any entity related to the Licensor.
- i. The Licensee fails to maintain and submit on time to the Licensor all reports required pursuant to this Agreement, including but not limited to, financial statements, billings and collections reports, periodic and other reports of Gross Sales.
- j. The provisions for transfer by the Licensee upon death or incapacity are not strictly followed.
- k. The Licensee and its employees and independent contractors fail to attend and successfully complete any mandatory training program.
- l. The Licensee fails to maintain any of the standards or procedures or to fully and properly employ the System, Image and Marks designated by the Licensor in this Agreement, the Manual, any other Franchise License Agreement between the Licensor and the Licensee or any other agreement between the parties, or otherwise in writing.

18. Licensee's Obligations Upon Termination

18.1 Licensee's Obligations Upon Termination or Expiration - Upon termination or expiration, this Agreement will terminate immediately, and the Licensee will observe and perform each and every one of the provisions set out below.

- a. The Licensee will immediately cease to operate the Licensed Business and will not, directly or indirectly, represent to the public or hold itself out as a present or former Licensee of the Licensed Business. All forms of communication that the Licensee is a present or former Licensee of the Licensed business will be immediately cancelled or withdrawn, including, without limiting the generality of the foregoing, all internet sites, social networking sites, electronic media internet sites, all other communications media, including print, video, audio, electronic, internet, or any other means of communications with the public.
- b. The Licensee will immediately and permanently cease to use, in any manner whatsoever, any equipment, format, confidential method, program, literature, procedure and technique

associated with the System, the name Schooley Mitchell™ and any Marks, forms, slogans, signs, symbols or devices associated with the System. In particular, the Licensee will cease to use, without limitation, all signs, fixtures, furniture, equipment, advertising materials or promotional displays, paper goods, stationery, program material, forms and any other articles which display the Marks associated with the System and will immediately return all such material to the Licensor at the Licensee's own expense.

- c. The Licensee will take such action as may be necessary to cancel any assumed name or equivalent registration which contains the Marks or any other trademark, trade name or service mark of the Licensor, and the Licensee will furnish the Licensor with evidence satisfactory to the Licensor of compliance with this obligation within 15 days after termination or expiration of this Agreement. If the Licensee fails or refuses to do so, the Licensor may, in the Licensee's name, on the Licensee's behalf and at the Licensee's expense, execute any and all documents necessary to cause discontinuance of the name Schooley Mitchell™ or any related name used under this Agreement and the Licensor is hereby irrevocably appointed by the Licensee as its attorney to do so.
- d. The Licensee will within 10 days pay all sums owing to the Licensor and its subsidiaries, affiliates and suppliers. In the event of termination for any default of the Licensee, such amounts will include all damages, costs and expenses, including reasonable legal fees, incurred by the Licensor as a result of the default, together with interest at the Interest Rate, which obligation will give rise to and remain, until paid in full, a lien in favor of the Licensor against any and all of the personal property, machinery, fixtures, equipment and inventory owned by the Licensee on the premises of the Licensed Business at the time of the default. If the Licensee is then indebted to the Licensor by way of loan, mortgage, arrears or otherwise, all such indebtedness and obligations will be accelerated and become immediately fully-due and payable.
- e. The Licensee will pay to the Licensor all of the Licensor's damages, costs and expenses, including legal fees and costs, whether legal proceedings are commenced or not, incurred by the Licensor in obtaining injunctive or other relief for the enforcement of any provisions of this Agreement, whether incurred prior to or subsequent to the termination or expiration of this Agreement.
- f. The Licensee will immediately turn over to the Licensor all copies of all materials in the Licensee's possession including the Manual, all records, files, instructions, correspondence, agreements, disclosure statements and any and all other materials relating to the operation of the Licensed Business in the Licensee's possession (all of which are acknowledged to be the Licensor's property), and will not retain any copy or record of any of those materials, excepting only the Licensee's copy of this Agreement and of any correspondence between the parties and any other documents which the Licensee reasonably needs for compliance with any provision of law. In addition, the Licensee will deliver to the Licensor a complete list of all persons employed or engaged by the Licensee during the 3 years immediately preceding termination, together with all files in connection with each employee and independent contractor on such list. All costs of delivering all materials required by this section will be borne by the Licensee.
- g. The Licensee will promptly notify the appropriate telephone company and all telephone directory listing agencies of the termination or expiration of its right to use any telephone number and any regular, classified or other telephone directory listings associated with any Marks and will authorize the transfer of those numbers and listings to, or to the direction of, the Licensor. The Licensee agrees to execute updated letters of direction to any telephone company and telephone directory listing agencies directing termination and/or transfer of the Licensee's right to use any telephone number associated with the Marks, which the Licensor may hold until termination or expiration of in this Agreement. The Licensee acknowledges that as between the Licensor and the Licensee, the Licensor has the right

to and interest in all telephone numbers and directory listings associated with any Marks. The Licensee authorizes the Licensor, and hereby appoints the Licensor and any officer of the Licensor as its attorney, to direct the appropriate telephone company and all listing agencies to transfer all such listings to the Licensor or its nominee upon termination of this Agreement.

- h. The Licensee will do or cause to be done all matters or things as may be reasonably necessary to secure to the Licensor the full right, use and enjoyment of all licenses and/or accreditation, or applications for licenses and accreditation in effect at the time of termination or expiration of this Agreement and any contracts in effect or under negotiation at that time. Upon termination or expiration of this Agreement, the Licensee will be deemed, at the Licensor's option, to have assigned and/or transferred to the Licensor any and all such licenses, accreditation, applications and contracts. For this purpose, the Licensee irrevocably appoints the Licensor and any officer of the Licensor as its attorney to execute and deliver on its behalf any assignment or transfer or other documents required in order to complete the assignment and transfer of any such license, accreditation or contracts.
- i. The Licensee will execute any legal documents that may be necessary to carry out any termination or transfer to the Licensor or its nominee provided for in this Agreement and will furnish to the Licensor, within 10 days after the effective date of termination, written evidence satisfactory to the Licensor of the Licensee's compliance with the obligations set out in this article.
- j. Other than as specifically set out in this article, the Licensee will have no interest in the Licensed Business upon termination or expiration of this Agreement, provided that the Licensee will continue to be bound by any obligation set out in this Agreement which is expressed or intended to survive the termination or expiration of this Agreement.

18.2 Goodwill - Upon termination or expiration of this Agreement, the Licensee will receive no payment from the Licensor, or adjustment whatsoever for any goodwill the Licensee may have established either prior to or during its operation of the Licensed Business.

19. Additional Remedies

19.1 Remedies - No right or remedy conferred upon or reserved to the Licensor by this Agreement is intended to be, nor will be considered, exclusive of any other right or remedy under this Agreement or by law or equity provided or permitted, but each will be in addition to every other right or remedy.

19.2 No Liability - The Licensor will not be responsible or otherwise liable for any injury, loss, or damage resulting from, occasioned to or suffered by any person or persons or to any property because of services or products sold or otherwise provided by it to the Licensee.

19.3 Solidary, Joint and Several Liability - If two or more individuals, corporations, partnerships or other entities (or any combination of two or more of them) signs or is subject to the terms and conditions of this Agreement as Licensee or as guarantor, the liability of each of them under this Agreement will be considered to be solidary (in the case of Quebec licensees), joint and several.

19.4 Licensor May Cure Default - In addition to all other remedies granted in this Agreement, if the Licensee defaults in the performance of any of its obligations or breaches any term or condition of this Agreement or any related agreement, the Licensor may, at its sole option immediately or at any time thereafter, without waiving any claim for breach and without notice to the Licensee, cure such default for the account of and on behalf of the Licensee. The entire cost to the Licensor of curing any such default is due and payable on demand.

19.5 Operation of the Licensed Business by the Licensors - In order to prevent any interruption of the operations of the Licensed Business or any injury to its goodwill and reputation that would cause harm to the Licensed Business and thereby lower its value, the Licensee authorizes the Licensors, and at the option of the Licensors, to enter upon the Licensee's business premises and operate and manage the Licensed Business:

- a. in the event that the Licensee or any of the Licensee's principals, shareholders or partners is absent or incapacitated by reason of illness or death and that the Licensee is not, therefore, in the opinion of the Licensors, able to carry on the normal operation of the Licensed Business; or
- b. upon the happening of some event which affects the Licensee or any of the principals, shareholders, partners or employees of the Licensee, and which interferes with the normal operation of the Licensed Business; for so long as the Licensors considers necessary and practical, and without waiver of any other rights or remedies the Licensors may have under this Agreement. In the event that the Licensors should operate the Licensed Business, the Licensors will not be obligated to continue to do so and may in fact discontinue such operation at any time and without notice. All revenues from the operation of the Licensed Business during such period of operation by the Licensors will be kept separate for the account of the Licensee and all expenses, including reasonable compensation and expenses for the Licensors's representative, will be charged to the Licensee. If the Licensors elects to temporarily operate the Licensed Business on behalf of the Licensee, the Licensee will indemnify and hold harmless the Licensors from any loss or deficit suffered by the Licensors as a result of its temporary operation of the Licensed Business, regardless of the cause (other than the Licensors's negligence), and from any and all claims, losses or damages of any nature whatsoever incurred by the Licensors and its representatives during such operation.

19.6 Licensors's Option to Take Assignment - In the event of the dissolution or winding-up of a Licensee that is a partnership or corporation, or the expiry of this agreement without renewal or the termination of this Agreement for any reason including, but not limited to, a default under Article 17, the Licensors will have the option for a period of 45 days following the date of termination to take an assignment of any client contract to which the Licensee may be a party. In the event that the Licensors exercises this option, the compensation payable to the Licensee will be limited to the value of the Licensee's work in progress in respect of that contract to the date of expiry or termination. In the event that the parties cannot agree on the value of the work in progress within 10 business days, an independent appraiser will be designated by each of the Licensors and the Licensee and an average of the two appraised values will be binding.

19.7 Setoff by the Licensors - Notwithstanding anything contained in this Agreement, upon the failure of the Licensee to pay the Licensors as and when due any amount of money provided for in this Agreement, the Licensors will have the right at its option, to deduct any and all such amounts remaining unpaid from any moneys or credit held by the Licensors for the account of the Licensee.

19.8 No Setoff by Licensee - The payment and performance by the Licensee of the fees and other obligations under this Agreement are absolute and unconditional, irrespective of any defense or any rights of setoff, or counterclaim that the Licensee might otherwise have against the Licensors. The Licensee will pay, absolutely net, all of the fees due under this Agreement, free of any deductions and without abatement, diminution or setoff. Any defense or right of setoff, or counterclaim must be brought by separate action. The Licensors will not be bound by any restrictive endorsement on any payment made by the Licensee. Upon receipt of any payment by the Licensee, the Licensors reserves the right to allocate such payment at its discretion, even if the Licensee has designated the payment for a different purpose or account.

19.9 Charges for Late and N.S.F. Payments - All fees and payments and all amounts due for goods purchased by the Licensee from time to time from the Licensors or its affiliates and any other amounts

owed to the Licensor or its affiliates by the Licensee pursuant to this Agreement or otherwise will bear interest after the due date and until paid in full at the Interest Rate, both before and after default, with interest on overdue interest at the Interest Rate. The acceptance of any payment will not be interpreted as a waiver by the Licensor of its rights in respect of the default giving rise to such payment and will be without prejudice to the Licensor's right to terminate this Agreement as a result of such default. In addition, the Licensee agrees to pay an administrative fee of \$50 for each and every overdue payment, and for each and every payment that the Licensee's bank refuses to honour for any reason.

19.10 Legal Fees - In the event the Licensor is made a party to any litigation or is threatened to be made a party to any litigation commenced by or against the Licensee, and if the Licensee has breached any of the terms and conditions of this Agreement or is otherwise found at fault to any extent in such litigation, then the Licensee will indemnify and save the Licensor harmless against any losses, damages or claims whatsoever arising from that litigation or the breach or default that gave rise to that litigation and will pay all costs and expenses including the full amount of any legal fees, accountants and expert witness fees, costs of investigation and travel and living expenses incurred or paid by the Licensor in connection with such litigation. Where any provision of this Agreement requires payment of legal fees, the fees payable will be on the basis of a solicitor and his own client, and will include all disbursements and taxes.

19.11 Dispute Resolution - Any dispute or difference between the Licensee and Licensor concerning questions of fact, procedures, practices, standards or specifications contained in this Agreement or the Manual which cannot be resolved or settled by them, will be determined solely by arbitration. The Licensee and Licensor and all persons claiming through or under them agree to attorn to the jurisdiction of the arbitrator and to the jurisdiction of any court in which the judgment of the arbitrator may be entered. The Licensee knows, understands and agrees that it is the intent of the parties that any arbitration between the Licensor and the Licensee or between the Licensee and any other Licensee will be of the Licensee's individual claims and that the claims subject to arbitration will not be arbitrated on a class-wide basis. In the case of a Licensed Business located in the United States, the parties will submit the dispute or claim to the American Arbitration Association for hearing in Detroit, Michigan, whose Commercial Arbitration rules will apply and whose decision will be final. In the case of a Licensed Business located in Canada, the parties will submit the dispute or claim to the Canadian Foundation for Dispute Resolution for hearing in Mississauga, Ontario, whose Commercial Arbitration rules will apply and whose decision will be final. The arbitrator may not under any circumstance stay the effectiveness of any pending termination, assess punitive, speculative or exemplary damages, or make any award which extends, modifies or suspends any lawful term of this Agreement or any reasonable standard of business performance set by the Licensor. No arbitration will be required for default of the monetary obligations established by the Agreement. Except with regard to the Licensee's obligation to pay monies pursuant to the terms of this Agreement, any claim between the parties must be commenced within one year from the date on which the party asserting the claim knew or ought to have known of the facts giving rise to the claim, or the claim will be forever barred. The parties understand this time limit may be shorter than otherwise allowed by law. No previous course of dealing will be admissible to explain, modify or contradict the terms of this Agreement. No implied covenant of good faith, fair dealing or commercial reasonableness will be used to alter the express terms of this Agreement.

20. Status of Parties

20.1 Independent Contractor - This Agreement does not create a fiduciary relationship. The Licensee will be an independent contractor. Nothing in this Agreement is intended to constitute either party an agent, legal representative, subsidiary, joint venturer, partner, employee or servant of the other for any purpose whatsoever. The Licensee will have the right to profit from its efforts, commensurate with its status as owner of the Licensed Business, and correspondingly will bear the risk of loss or failure that is characteristic of this status notwithstanding the affiliation with the System created by this Agreement.

- 20.2 Holding Out to Public** - During the term or any renewal of this Agreement, the Licensee will hold itself out to the public as an independent contractor operating the Licensed Business pursuant to a license from the Licensor. Licensee will also advise all of its employees that they are employees of Licensee and not Licensor in the manner prescribed by Licensor. The Licensee agrees to take such affirmative action as may be necessary to do so, as the Licensor may specify in the Manual or otherwise in writing.
- 20.3 No Liability** - It is understood and agreed that nothing in this Agreement authorizes the Licensee to make any contract, agreement, warranty or representation on the Licensor's behalf, or to incur any debt or other obligation in the Licensor's name, and that the Licensor will in no event assume liability for, or be considered liable as a result of, any such action, or by reason of any act or omission of the Licensee in its conduct of the Licensed Business or any claim or judgment against the Licensee. The Licensee will indemnify and hold the Licensor harmless against any and all claims arising directly or indirectly from, as a result of, or in connection with the Licensee's operation of the Licensed Business, as well as the costs, including legal fees, of defending against them.
- 20.4 Identification** - The Licensee will conspicuously identify itself and the Licensed Business and in all dealings with its clients, contractors, suppliers, public officials and others, as an independent Licensee of the Licensor, and will place such notice on all forms, stationery, advertising, signs, checks (cheques) and other materials and in such fashion as the Licensor may, in its discretion, require from time to time in the Manual or otherwise.

21. General Provisions

- 21.1 Amendments** - Any amendment or modification of this Agreement is invalid unless made in writing and signed by the Licensor, the Licensee and all Guarantors.
- 21.2 Further Assurances** - Each of the parties agrees to sign and deliver such other documents, cause such meetings to be held, resolutions passed and by-laws enacted, exercise their vote and influence and do and cause to be done and any other acts and things necessary or desirable in order to give full effect to this Agreement.
- 21.3 Notice** - Any notice required or permitted to be given under this Agreement will be in writing and may be given by electronic-mail, personal service, sent by pre-paid courier or by pre-paid registered or certified mail, in a sealed envelope addressed to the Licensor or the Licensee, as the case may be, to the address set out in Schedule 1. In the case of any notice to the Licensor, the Licensee will send any such notice to:

1073355 Ontario Limited
Attention: Dennis Schooley
1030 Erie St.
Stratford, ON, N4Z 0A1
dschooley@schooleymitchell.com

In the case of any notice to the Licensee, the Licensor or any other party required to give notice to Licensee will send any such notice to the address or e-mail set out in Schedule 1 of this Agreement.

The address given for the delivery of a notice may be changed at any time by either party by written notice in accordance with this section. Any notice delivered personally or by courier will be considered to be received on the day delivered. Any notice sent by registered or certified mail will be considered to be received on the 5th business day following the date of mailing.

- 21.4 Written Consent** - Whenever this Agreement requires the prior approval or consent of the Licensor, the Licensee will make a timely written request to the Licensor for such approval or consent, and

such approval or consent will be obtained in writing. The Licensor may grant or deny its approval or consent in its sole, absolute and unfettered discretion, with or without reason or consideration.

- 21.5 No Waiver** - No failure of the Licensor to execute any power reserved to it by this Agreement, or to insist upon strict compliance by the Licensee with any obligation or condition of this Agreement, and no custom or practice of the parties that differs from the terms of this Agreement, will constitute a waiver of the Licensor's right to demand exact compliance with any of the terms of this Agreement. Waiver by the Licensor of any particular default by the Licensee will not affect or impair the Licensor's rights with respect to any subsequent default of the same, similar or different nature, nor will any delay, forbearance or omission of the Licensor to exercise any power or right arising out of any breach or default by the Licensee of any of the terms, provisions or covenants, affect or impair the Licensor's right to exercise any of its powers or rights, nor will such constitute a waiver by the Licensor of any right under this Agreement, or the right to declare any subsequent breach or default and to terminate this Agreement prior to the expiration of its term. Subsequent acceptance by the Licensor of any payments due to it under this Agreement will not be considered to be a waiver by the Licensor of any preceding breach of the Licensee of any terms, covenants or conditions of this Agreement.
- 21.6 Uncontrollable Circumstances** - Delays in the performance of any duties under this Agreement that are not within the reasonable control of the parties due to fire, flood, natural disaster, act of God, governmental acts or orders or civil disorders including strikes will not cause a default under this Agreement and the other party will extend the time for performance for the period of such delay or for such other reasonable period of time as may reasonably be required.
- 21.7 Governing Law, Jurisdiction and Venue** - This Agreement will be interpreted, governed and enforced solely in accordance with the laws of Delaware, in the case of a Licensed Business located in the United States; or Ontario, in the case of a Licensed Business located in Canada. Subject to the dispute resolution provisions of this Agreement, any action brought by either party against the other will be commenced and continued exclusively in Delaware, in the case of a Licensed Business located in the United States; or Ontario, in the case of a Licensed Business located in Canada, before a court of competent jurisdiction. The Licensee hereby waives any right to demand or have trial by jury in any action relating to this Agreement in which the Licensor is a party.
- 21.8 Counterparts** - This agreement may be executed in any number of counterparts, and/or by facsimile or email transmission of Adobe Acrobat files, each of which shall constitute an original and all of which, taken together, shall constitute one and the same instrument. Any party executing this agreement by fax or Adobe Acrobat file shall, immediately following a request by any other party, provide an originally executed counterpart of this Agreement.
- 21.9 Entire Agreement** - This Agreement, when fully executed, will supersede any and all prior and existing agreements, understandings, negotiations and discussions, either oral or in writing, between the parties with respect to the subject matter of this Agreement. Except as specifically set out in this Agreement, there are no representations, warranties, undertakings, provisos, inducements, covenants or agreements whether direct, indirect, collateral, express or implied made by or on behalf of the Licensor to the Licensee. However, nothing in this Agreement or related agreements is intended to disclaim any representation that Licensor may have made in writing in the latest franchise disclosure document that Licensor delivered to Licensee prior to signing this Agreement.
- 21.10 Disclaimer** - The Licensee acknowledges that he has conducted an independent investigation of the Licensed Business, and recognizes that the business venture contemplated by this Agreement is speculative and involves business risks and that its success will be largely dependent upon the abilities of the Licensee. The Licensor expressly disclaims the making of, and the Licensee acknowledges that he has not received, any representation, warranty, promise, inducement or guarantee, express or implied, oral or written, as to the potential volume, profits or success of the

business venture contemplated by this agreement or otherwise with respect to the subject matter of this Agreement.

21.11 Investigation and Voluntary Agreement - The Licensee acknowledges that he has received, read and understood this Agreement. The Licensee acknowledges that the Licensors have provided the Licensee ample time and opportunity to consult with advisors of his own choosing about the potential benefits and risks of entering into this Agreement. The Licensee is entering into this Agreement voluntarily, and without threat, duress or compulsion whatsoever.

21.12 Language Clause - The parties to this Agreement acknowledge having required that this Agreement as well as all notices, documents or agreements related to this Agreement be drafted in English. Les parties aux présentes reconnaissent avoir exigé que la présente convention ainsi que tous avis, documents ou ententes s'y rapportant soient rédigés en anglais. Los partidos a este Acuerdo reconocen requirió que este Acuerdo así como también todo advierte, los documentos o los acuerdos relacionados a este Acuerdo sean redactados en el inglés.

21.13 Date of Execution - This Agreement has been signed, sealed and delivered by the parties on: _____.

**The corporation designated as Licensors on
Schedule 1 of this Agreement**

1073355 Ontario Limited (Licensors)

Per

Name:

(Licensee)

Signature

Print Name

Signature

Print Name

Schedule 1 – Additional Information

The corporation designated as Licensor under this agreement is 1073355 Ontario Limited, an Ontario, Canada, corporation.

The municipal address of the Location (Section 2.3.h) is:

The address for service of the Licensee (Section 21.3) is:

Name:

Address:

E-mail:

**BUILDER FRANCHISE ADDENDUM
TO
SCHOOLEY MITCHELL® FRANCHISE LICENSE AGREEMENT**

This BUILDER FRANCHISE ADDENDUM TO SCHOOLEY MITCHELL® FRANCHISE LICENSE AGREEMENT (this "**Addendum**"), dated as of _____, 20__, is by and between **1073355 Ontario Limited**, an Ontario, Canada, corporation ("**we**", "**us**" or "**Licensor**") and _____, a _____ ("**you**" or "**Licensee**").

Licensor and Licensee have entered into a franchise license agreement dated on or about the same date as this Addendum (the "**Franchise License Agreement**"). Licensee qualified for and opted to purchase the rights to Licensor's "Builder" version of the Licensed Business, as opposed to Licensor's standard franchise offering. Licensor and Licensee desire and agree to amend the terms of the Franchise License Agreement accordingly, subject to the terms and conditions set forth in this Addendum.

NOW, THEREFORE, for good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the parties hereto hereby covenant and agree to be bound as follows:

1. **Capitalized Terms.** Capitalized terms used and not otherwise defined herein (including in the recitals hereto) shall have the meanings assigned to them in the Franchise License Agreement, unless the context otherwise requires.
2. **Amendments.** The Franchise License Agreement is modified as follows, notwithstanding anything to the contrary therein:
 - a. **Initial Term.** The initial term of the Franchise License Agreement under Section 4.1 is five (5) years commencing on the date of execution of the Franchise License Agreement by both parties.
 - b. **Renewal Fee.** The renewal fee to be paid by Licensee under Section 4.2.g will be \$500.
 - c. **Royalty Fee.** The royalty fee due under Section 6.2 shall be 12% of the Gross Sales in each calendar month; and the minimum monthly royalty fee remittable for the 7th and all subsequent months during the initial term of the Franchise License Agreement will be \$125 per month.
 - d. **Marketing and Promotion Fund.** The continuing monthly advertising and promotion contribution under Section 6.3 shall be equal to 3% of the Gross Sales in each calendar month. There will be no minimum amount due.
 - e. **Management of Location.** The Licensee will devote his, her or its time, labor, skill, efforts and attention to the honest, diligent and faithful operation of the Licensed Business, but may maintain other employment and operate the SCHOOLEY MITCHELL® franchise on a part-time basis.
 - f. **Annual Training Conference.** The Licensee will, at its option, either attend any annual Schooley Mitchell™ licensee conference, which event will be held solely in the Licensor's discretion, or attend a virtual 2-day weekend conference. The Licensee will be responsible

for all travel and accommodation expenses associated with attending such annual training conference.

3. **Convert to Full Time.** The Licensee may convert to a full-time standard Schooley Mitchell® franchise at any time upon 30 days' prior written notice to Licensor. Upon such conversion being effective, (1) this Addendum shall automatically terminate, (2) the amendments herein shall be of no further force or effect, and (3) the Franchise License Agreement, unmodified by the terms of this Addendum, shall govern the relationship of Licensee and Licensor.
4. **Affirmation of Franchise License Agreement, Further References.** Licensor and Licensee each acknowledge and affirm that the Franchise License Agreement, as hereby amended, is hereby ratified and confirmed in all respects and all terms, conditions, and provisions of the Franchise License Agreement, except as amended by this Addendum, shall remain unmodified and in full force and effect. All references in any document or instrument to the Franchise License Agreement are hereby amended to refer to the Franchise License Agreement as amended by this Addendum.

[The next page is the signature page.]

IN WITNESS WHEREOF, the parties hereto have caused this Addendum to be executed as of the date and year first above written.

LICENSOR:

1073355 ONTARIO LIMITED

By: _____

Print Name: _____

Title: _____

LICENSEE:

By: _____

Print Name: _____

Title: _____

GUARANTORS:

By: _____

Print Name: _____

By: _____

Print Name: _____

**DEVELOPMENT FRANCHISE ADDENDUM
TO
SCHOOLEY MITCHELL® FRANCHISE LICENSE AGREEMENT**

This DEVELOPMENT FRANCHISE ADDENDUM TO SCHOOLEY MITCHELL® FRANCHISE LICENSE AGREEMENT (this “**Addendum**”), is between **1073355 Ontario Limited**, an Ontario, Canada, corporation (“**Licensor**”) and _____, a _____ (“**Licensee**”), and amends certain portions of the Franchise License Agreement between the Licensor and the Licensee signed on or about the same date as this Addendum (the “**Franchise Agreement**”).

Licensor and Licensee wish to modify the Franchise Agreement and accordingly agree as follows:

1. Interpretation.

- a. Capitalized Terms.** Capitalized terms used and not otherwise defined herein (including in the recitals hereto) shall have the meanings assigned to them in the Franchise Agreement, unless the context otherwise requires.
- b. Conflict.** In the event of any conflict between the terms of the Franchise Agreement and the terms of this Addendum, the terms of this Addendum shall control.

2. Amendments. The Franchise Agreement is hereby amended as follows:

- a. License Fee.** Section 6.1 of the Franchise Agreement is amended in its entirety to read as follows:

6.1 License Fee - The Licensee will pay to the Licensor a non-recurring and non-refundable license fee of \$250,000. This fee is payable at the time of signing this Agreement. The Licensee acknowledges that the grant of the license to operate the Licensed Business constitutes the consideration for the payment of this License Fee and that the License Fee is fully-earned by the Licensor upon signature of this Agreement.

- b. Royalty Fee.** Section 6.2 of the Franchise Agreement is amended in its entirety to read as follows:

6.2 Royalty Fee - In return for the ongoing rights and privileges granted to the Licensee under this Agreement, the Licensee agrees to remit a continuing monthly royalty fee to the Licensor equal to 8% of the Gross Sales in each calendar month. The Royalty fee will be reduced to 7% on Gross Sales above \$2,500,000 in each calendar year, and to 6% on Gross Sales above \$5,000,000 in each calendar year. The minimum monthly royalty fee remittable under this section for the 7th through 29th months during the initial term of this agreement will be \$200 per month. The minimum monthly royalty fee remittable under this section for the 30th and all subsequent months during the initial term of this agreement will be \$400 per month.

d. Satellite Offices.

- i. Notwithstanding the restrictions of Sections 3.1 and 3.2 of the Franchise Agreement, and subject to the Licensor's reservation of rights in Section 3.4 of the Franchise Agreement, upon approval from the Licensor, the Licensee may establish and operate, in accordance with the Licensor's specifications set forth in the Manual, up to 10 satellite offices of the Licensed Business (each a "**Satellite Location**") in markets other than where the Location is situated.
- ii. To request approval of any proposed Satellite Location, the Licensee shall submit such demographic and other information regarding the proposed Satellite Location and neighboring areas as the Licensor shall require ("**Location Review Request**"). The Licensor may seek such additional information as it deems necessary, and the Licensee shall respond promptly to each request. The Licensor may accept or reject a proposed Satellite Location in its reasonable discretion if the Licensor believes the market will not support the Satellite Location or the market is saturated with existing Schooley Mitchell® licensees. If the Licensor accepts a proposed Satellite Location it shall notify the Licensee in writing, the location shall be deemed a "Satellite Location" of the Licensee, and the parties shall execute an addendum to Schedule 1 adding the Satellite Location address. The Licensor will respond to any Location Review Request within approximately thirty (30) days of receipt of the Licensee's Location Review Request, or within about fifteen (15) days after receipt of additional requested information, whichever is later, but in no event shall any proposed location be deemed accepted, except as stated in writing by the Licensor. The Licensee shall not construe any assistance the Licensor may provide, or the Licensor's acceptance of any proposed Satellite Location as a guarantee or other assurance that the Satellite Location will be successful.
- iii. The Licensee understands and acknowledges that this Addendum does not grant the Licensee any territorial rights in the Satellite Location or the market in which it is located, and that there are no restrictions that limit where the Licensor can license or operate another Schooley Mitchell® business.

- e. Nationwide Marketing.** Subject to the Licensor's exclusive right set forth in the Franchise Agreement to advertise and market Schooley Mitchell® services on the Internet and related digital platforms (including social media), the Licensee shall be permitted to market for customers located in any market where Licensee has been approved to operate the Licensed Business, including any approved Satellite Location, provided that such marketing is in accordance with the Licensor's standards set forth in the Manual, and in compliance with any approvals of the Licensor required before use of advertising or marketing materials.

- f. Management of Location.** Section 8.4 of the Franchise Agreement is amended in its entirety to read as follows:

8.4 Management of Location - The Licensee or a fully-trained manager who has been approved in writing by the Licensor will devote his, her or its entire and direct time, labor, skill, efforts and attention to the honest, diligent and faithful operation and supervision of the

Licensed Business, except that Licensee may hire or subcontract the provision of services at approved Satellite Locations.

3. **Affirmation of Franchise Agreement, Further References.** The Licenser and the Licensee each acknowledge and affirm that the Franchise Agreement, as hereby amended, is hereby ratified and confirmed in all respects and all terms, conditions, and provisions of the Franchise Agreement, except as amended by this Addendum, shall remain unmodified and in full force and effect. All references in any document or instrument to the Franchise Agreement are hereby amended to refer to the Franchise Agreement as amended by this Addendum.

[The next page is the signature page.]

IN WITNESS WHEREOF, the parties hereto have executed this Addendum on

_____, 20 ____.

LICENSOR:

1073355 ONTARIO LIMITED

By: _____

Print Name: _____

Title: _____

LICENSEE:

By: _____

Print Name: _____

Title: _____

GUARANTORS:

By: _____

Print Name: _____

By: _____

Print Name: _____

EXHIBIT C

SCHOOLEY MITCHELL®
FRANCHISE DISCLOSURE DOCUMENT

**LIST OF FRANCHISEES AND
CERTAIN FORMER FRANCHISEES**

SCHOOLEY MITCHELL®

Franchisees Operating as of February 28, 2025

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Fish, Jason	148 Creek Ridge Drive	Meridianville	AL	35759	256-406-2460	jason.fish@schooleymitchell.com
Laghmadi, Jaafar	8779 Drifton Court	Daphne	AL	36526	850-208-6879	jaafar.laghmadi@schooleymitchell.com
Eggleston, Patrick	4100 Northeast Miner Court	Bentonville	AR	72712	479-208-6215	patrick.eggleston@schooleymitchell.com
Strickland, Jerome	P.O. Box 191094	Little Rock	AR	72219	501-274-0720	jerome.strickland@schooleymitchell.com
Strickland, Tavonia	P.O. Box 191094	Little Rock	AR	72219	501-274-0720	tavonia.strickland@schooleymitchell.com
Bliefnick, Ted	1366 E Glacier Place	Chandler	AZ	60061	217-855-6087	ted.bliefnick@schooleymitchell.com
Bowles, Robyn S.	2840 E Germann Road # 1068	Chandler	AZ	85286	480-801-9070	robyn.bowles@schooleymitchell.com
Delles, Dave	11657 W. Tenaza Dr.	Peoria	AZ	85383	602-909-6882	dave.delles@schooleymitchell.com
Fernandez, Emily	7417 East Fair Meadows Loop	Tucson	AZ	85756	520-276-9420	emily.fernandez@schooleymitchell.com
Fernandez, Louis	7417 East Fair Meadows Loop	Tucson	AZ	85756	520-277-8273	louis.fernandez@schooleymitchell.com
Madrigal, Zachary	9641 N. 113th Way	Scottsdale	AZ	85259	480-912-5592	zach.madrigal@schooleymitchell.com
Moulton, Gary	PO BOX 1312	Snowflake	AZ	85937	928-320-4950	gary.moulton@schooleymitchell.com
Boggs, Bryan	1026 White Alder Avenue	Chula Vista	CA	91914	619-746-2544	bryan.boggs@schooleymitchell.com
Burkholder, Vinton	29382 Avocet Lane	Laguna Niguel	CA	92677	888-970-0246	vinton.burkholder@schooleymitchell.com
Chera, Aman	1401 21st ST STE R	Sacramento	CA	95811	916-542-1916	aman.chera@schooleymitchell.com
Denburg, Matt	26895 Aliso Creek Road, Suite B-26	Aliso Viejo	CA	92656	714-482-6025	matt.denburg@schooleymitchell.com
Dion, Pierre	1507 E. Valley Pkwy Ste 3-150	Escondido	CA	92027	888-321-2746	pierre.dion@schooleymitchell.com
DuRose, Kellie	4416 Hazelnut Ave	Seal Beach	CA	90740	562-268-7393	kellie.durose@schooleymitchell.com
Gillam, Jay	201 W.Palm Ave #1	El Segundo	CA	90245	310-622-4773	jay.gillam@schooleymitchell.com
Hamilton, Steve	78206 Varner Road, Ste D. #2018	Palm Desert	CA	92211	760-469-4747	steve.hamilton@schooleymitchell.com
McClelland, Lucas	10051 Riverside Dr	Truckee	NV	96161	415-306-1823	lucas.mcclelland@schooleymitchell.com
McCoy, Mitch	546 Owen Rd.	Santa Barbara	CA	93108	805-265-4755	mitch.mccoy@schooleymitchell.com
McElroy, Travis	4900 California Ave Tower B, 2nd Floor	Bakersfield	CA	93309	800-361-4578	travis.mcelroy@schooleymitchell.com
Ng, Morris	5424 Sunol Blvd. #10-239	Pleasanton	CA	94566	925-290-8028	morris.ng@schooleymitchell.com
Orr, Pam	PO Box 1989 PMB 246	Big Bear Lake	CA	92315	909-308-2880	pam.orr@schooleymitchell.com
Orr, Rich	PO Box 1989 PMB 246	Big Bear Lake	CA	92315	909-308-2880	rich.orr@schooleymitchell.com
Seipel, Mirka	17462 Mashie Cir	Huntington Beach	CA	92647	714-823-3734	mirka.seipel@schooleymitchell.com
Simon, Richard	1405 Electric Ave	Seal Beach	CA	90740	562-247-4930	richard.simon@schooleymitchell.com
Sinniah, Sanjay	4145 Illinois St	San Diego	CA	92104	619-888-7535	sanjay.sinniah@schooleymitchell.com
Slaga, Pete	2067 Lyndhurst Ave	Camarillo	CA	93010	805-768-4037	pete.slaga@schooleymitchell.com
Smith, Adam D.	6114 La Salle Avenue #304	Oakland	CA	94611	415-572-0948	adam.smith@schooleymitchell.com
Tejeda, John	26 Copperstone Lane	Mission Viejo	CA	92692	949-384-8840	john.tejeda@schooleymitchell.com
Wald, Ashley	11937 West Sunset BLVD Unit 7	Los Angeles	CA	90049	310-850-6999	ashley.wald@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Wald, Cameron	11937 West Sunset BLVD Unit 7	Los Angeles	CA	90049	310-400-0167	cameron.wald@schooleymitchell.com
Waltman, Joe	412 Hillcrest Dr.	Encinitas	CA	92024	760-573-8148	joe.waltman@schooleymitchell.com
Barnett, Kellie	1326 South Frances Ave	Milliken	CO	80543	970-803-7145	kellie.barnett@schooleymitchell.com
Cook, Lanz	P.O. Box 51264	Colorado Springs,	CO	80949	719-466-8191	lanz.cook@schooleymitchell.com
Crockett, Keith	834 S. Perry St., Ste. F644	Castle Rock,	CO	80104	720-799-8311	keith.crockett@schooleymitchell.com
Kiernan, Jim	1155 South Grant Street	Denver	CO	80210	303-635-6780	jim.kiernan@schooleymitchell.com
LaShelle, Rebecca	10767 East 28th Place	Denver	CO	80238	303-567-8380	rebecca.lashelle@schooleymitchell.com
Nagy, Matt	12730 W 19th Pl.	Lakewood	CO	80215	720-640-9499	matt.nagy@schooleymitchell.com
Rausch, Annette D.	600 Dounce Street	Lafayette	CO	80026	719-800-5193	annette.rausch@schooleymitchell.com
Ray, Richard	931 E. Beacon Hill Dr.	Highlands Ranch	CO	80126	303-306-8568	richard.ray@schooleymitchell.com
Roberts, Brendan	280 Iroquois Dr	Boulder	CO	80303	720-409-0540	brendan.roberts@schooleymitchell.com
Sumaya, James	5254 Raleigh Street	Denver	CO	80212	785-764-6913	james.sumaya@schooleymitchell.com
Tankersley, Dave	3900 Templeton Gap Rd.	Colorado Springs	CO	80907	719-266-1098	dave.tankersley@schooleymitchell.com
Tyagi, Sanjay	16350 E. Arapahoe Rd, Suite 304	Foxfield	CO	80016	303-317-3110	sanjay.tyagi@schooleymitchell.com
Delehanty, Patrick	7 Granite Drive	Brookfield	CT	6804	475-289-2325	patrick.delehanty@schooleymitchell.com
Ferguson, Russell	17 Hidden Hill Rd	Weston	CT	6883	203-993-6637	russell.ferguson@schooleymitchell.com
Horn, Jonathan	220 Albany Tpke #643	Canton	CT	6019	860-724-2856	jon.horn@schooleymitchell.com
McCarthy, Matthew	31 Bennetts Bridge Road	Sandy Hook	CT	6482	203-304-9886	matthew.mccarthy@schooleymitchell.com
Nelson, Paul	2 Mill Pond Lane, Unit D	Simsbury	CT	6070	860-413-2663	paul.nelson@schooleymitchell.com
Servino, Luca	657 Prospect Drive	Stratford	CT	6615	203-693-9196	luca.servino@schooleymitchell.com
Wisz, Greg	929 White Plains Rd	Trumbull	CT	6611	616-884-0058	greg.wisz@schooleymitchell.com
OSullivan, Brian	29L Atlantic Avenue #354	Ocean View	DE	19970	302-616-1042	brian.osullivan@schooleymitchell.com
OSullivan, Linda	29L Atlantic Avenue #354	Ocean View	DE	19970	302-616-1042	linda.osullivan@schooleymitchell.com
Anderson, Michelle	5710 Parkstone Crossing Drive	Jacksonville	FL	32258	904-799-1810	michelle.anderson@schooleymitchell.com
Cauthen, Phylis	3721 Southeast 11th Place	Ocala	FL	34471	352-844-9992	phylis.cauthen@schooleymitchell.com
Gutta, Frank	1776 Polk Street Suite 200	Hollywood	FL	33020	954-448-7954	frank.gutta@schooleymitchell.com
Linder, Rob	2234 North Federal Highway #5048	Boca Raton	FL	33431	561-221-0039	rob.linder@schooleymitchell.com
McGuire, Tim	886 S. W. Palm Cove Drive	Palm City	FL	34900	772-276-6700	tim.mcguire@schooleymitchell.com
McKissock, William	2711 Winglewood Circle	Lutz	FL	33558	813-501-4577	william.mckissock@schooleymitchell.com
Miyares, Francisco	3067 Amadora Circle	Cape Coral	FL	33909	888-275-2155	francisco.miyares@schooleymitchell.com
Muhammad, Omar	6946 Talamore Drive	Wesley Chapel	FL	33545	813-463-0007	omar.muhammad@schooleymitchell.com
Popen, Sean	9957 NW 47th St	Coral Springs	FL	33076	754-280-4085	sean.popen@schooleymitchell.com
Quaas, Shayne	29774 Chapel Chase Dr	Wesley Chapel	FL	33545	352-296-3449	shayne.quaas@schooleymitchell.com
Ross, Kelly	1204 Lamar Drive	Rotonda West	FL	33947	940-395-3578	kelly.ross@schooleymitchell.com
Ross, Tim	1204 Lamar Drive	Rotonda West	FL	33947	940-395-4937	tim.ross@schooleymitchell.com
Ross, Ken	1790 NE 37th Avenue	Homestead	FL	33033	305-432-3811	ken.ross@schooleymitchell.com
Serrano, Cesar	18501 Pines Blvd Ste 204	Pembroke Pines	FL	33029	954-420-1266	cesar.serrano@schooleymitchell.com
Sever, William	455 N US Highway 41, P.O. Box 2205	Ruskin	FL	33575	813-443-9847	william.sever@schooleymitchell.com
Small, Bob	628 Misty Pond Court	Bradenton	FL	34212	941-780-4209	bob.small@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Stott, Randall	5315 Olano Street	Palmetto	FL	34221	941-263-1551	randall.stott@schooleymitchell.com
Waite, Oliver	1870 SW 24 Terrace	Miami	FL	33145	305-938-0300	oliver.waite@schooleymitchell.com
Yon, Michael M.	838 Neapolitan Way #91	Naples	FL	34103	239-484-1141	michael.yon@schooleymitchell.com
Burke, David	135 Haven Bluff	Alpharetta	GA	30022	678-919-8799	david.burke@schooleymitchell.com
Frazier, Walt	6849 Glenlake Pkwy, NE #E	Atlanta	GA	30328	470-568-2316	walt.frazier@schooleymitchell.com
Garity, John	395 South Lewis Street	Metter	GA	30439	912-297-6840	john.garity@schooleymitchell.com
Jones, Thomas	400 Galleria Pkwy Suite 1500	Atlanta	GA	30339	404-537-0004	thomas.jones@schooleymitchell.com
Luciani, Carter	112 Okatee Drive	Savannah	GA	31410	912-225-0102	carter.luciani@schooleymitchell.com
Stahr, Kevin	5341 Old Hwy. 5 Ste. 207-118	Woodstock	GA	30188	470-945-3536	kevin.stahr@schooleymitchell.com
Thomas, Marline	6555 Sugarloaf Pkwy Suite 307-312	Duluth	GA	30097	678-538-3828	marline.thomas@schooleymitchell.com
Wagner, Matthew	2384 Leisure Lake Drive	Dunwoody	GA	30338	678-816-2244	matthew.wagner@schooleymitchell.com
Leone, Erica	611 Kamalu Rd.	Kapaa	HI	96746	808-300-5458	erica.leone@schooleymitchell.com
Leone, Nicco	611 Kamalu Rd.	Kapaa	HI	96746	808-300-5458	nicco.leone@schooleymitchell.com
Borja, Kim	1517 11th St. NW	Clinton	IA	52732	319-438-2371	kim.borja@schooleymitchell.com
Arnheim, Kris	5035 Lawn Avenue	Western Springs	IL	60558	317-731-3053	kris.arnheim@schooleymitchell.com
Dow, David	33 Sunset Road	Bloomington	IL	61701	888-583-3581	david.dow@schooleymitchell.com
Harpelund, Keith	1264 N Forest View Circle	Palatine	IL	60067	847-485-0400 Ext 100	keith.harpelund@schooleymitchell.com
Lubawski, Matt	1552 South Route 59 #1338	Naperville	IL	60564	630-344-9576	matt.lubawski@schooleymitchell.com
Murphy, Shane K.	250 N Morris Dr.	Palatine	IL	60074	847-440-2720	shane.murphy@schooleymitchell.com
Roman, David	160K Bateman Rd	Barrington Hills	IL	60010	224-223-7701	david.roman@schooleymitchell.com
Schwan, Neil	869 S. Hawthorne Ave.	Elmhurst	IL	60126	630-381-0037	neil.schwan@schooleymitchell.com
Thompson, Michael	1507 East 53rd Street Suite #282	Chicago	IL	60615	773-548-1961	mike.thompson@schooleymitchell.com
Topp, Pamela	5914 Pershing Avenue	Downers Grove	IL	60516	312-676-4800	pam.topp@schooleymitchell.com
Topp, Steve	5914 Pershing Avenue	Downers Grove	IL	60516	312-676-4800	steve.topp@schooleymitchell.com
Villa, Allison	5914 Pershing Avenue	Downers Grove	IL	60516	312-676-4800	allison.villa@schooleymitchell.com
Villa, Rich	5914 Pershing Avenue	Downers Grove	IL	60516	312-676-4800	rich.villa@schooleymitchell.com
Larsen, Michael	86 John Court	Danville	IN	46122	317-343-8930	michael.larsen@schooleymitchell.com
Medawar, James	176 W Logan St #340	Noblesville	IN	46060	317-669-9521	james.medawar@schooleymitchell.com
Thomas, Tyrone	2559 Milano Drive	Carmel	IN	46074	317-896-0112	tyrone.thomas@schooleymitchell.com
Wead, Rodney	11807 Allisonville Rd. Suite 177	Fishers	IN	46038	317-588-9325	rodney.wead@schooleymitchell.com
Wiedelman, Michael D.	13626 Copperstrike Pass	Fort Wayne	IN	46845	720-617-6617	michael.wiedelman@schooleymitchell.com
Donaldson, Brent	9829 Overbrook Ct	Leawood	KS	66206	816-281-7083	brent.donaldson@schooleymitchell.com
Holter, Rod	3153 SW Santa Fe Lake Road	Towanda	KS	67144	316-253-8592	rod.holter@schooleymitchell.com
Parsons, Paul	19900 W 105th St	Olathe	KS	66061	913-808-9218	paul.parsons@schooleymitchell.com
Balaklaw, Lee	1057 Meadowbrook Lane	Louisa	KY	41230	606-483-3345	lee.balaklaw@schooleymitchell.com
Balaklaw, Marla	1057 Meadowbrook Lane	Louisa	KY	41230	606-483-3363	marla.balaklaw@schooleymitchell.com
Crisp, Gary	3659 Bay Springs Park	Lexington	KY	40509	859-448-5909	gary.crisp@schooleymitchell.com
Johnson, John	PO Box 312	Hustonville	KY	40437	859-439-4400	john.johnson@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
					#800	
Lowry, Jill	P.O. Box 525	Simpsonville	KY	40067	502-405-1071	jill.lowry@schooleymitchell.com
Newcombe, Rob	2105 Carolina Lane	Lexington	KY	40513	800-957-0881	rob.newcombe@schooleymitchell.com
Sturm, Allen	PO Box 5	Alvaton	KY	42122	270-297-1616	Allen.Sturm@schooleymitchell.com
Berry, Byran	40 Bayberry Circle	Bridgewater	MA	2324	781-427-9595	byran.berry@schooleymitchell.com
DeMambro, George	419 Southwick Rd Suite H37	Westfield	MA	1085	978-216-2500	george.demambro@schooleymitchell.com
Gifford, Joe	1 Cabot Road Suite 295	Hudson	MA	1749	508-266-5814	joe.gifford@schooleymitchell.com
Holbrook, Jeffrey	400 TradeCenter, Suite 5900	Woburn	MA	1801	339-707-0438	jeffrey.holbrook@schooleymitchell.com
Leet, Jon	PO Box 44	N. Scituate	MA	2060	781-544-0312	jon.leet@schooleymitchell.com
Muscatello, Phil	PO BOX 540237	Millis	MA	2054	401-216-6019	phil.muscatello@schooleymitchell.com
Smith, Chris	48 Roosevelt Ave	West Bridgewater	MA	2379	508-588-5224	chris.smith@schooleymitchell.com
Tenenbaum, Seth	1828 Centre Street	Boston	MA	2132	617-655-6505	seth.tenenbaum@schooleymitchell.com
Thompson, T.D.	90 Canal Street, 4th Fl	Boston	MA	2114	617-826-6676	td.thompson@schooleymitchell.com
Harbold, Brandon	1443 Rock Spring Road, Unit 187	Bel Air	MD	21014	443-987-1052	brandon.harbold@schooleymitchell.com
Harris, Bill	660 Quince Orchard Rd # 1074	Gaithersburg	MD	20878	240-850-3219	bill.harris@schooleymitchell.com
Moore, Ron	18319 Honeylocust Circle	Gaithersburg	MD	20879	301-945-0025	ron.moore@schooleymitchell.com
Tate, Chad	16A Bel Air South Parkway Suite 329	Bel Air	MD	21015	667-315-4644	chad.tate@schooleymitchell.com
Nelson, Steve	P.O. Box 453	Scarborough	ME	4070	207-705-0578	stephen.nelson@schooleymitchell.com
Tillotson, Rodney	22 Clipper Street	Cumberland Foreside	ME	4110	207-200-4887	rodney.tilloston@schooleymitchell.com
Corfman, Mike	3885 S. 9th St. #629	Oshtemo	MI	49077-0629	269-372-8250	mike.corfman@schooleymitchell.com
Dougherty, Chris	10330 Durham RD	Clarkston	MI	48348	248-274-6701	chris.dougherty@schooleymitchell.com
Gerdes, Eric	525 East Michigan Ave #143	Saline	MI	48176	734-899-0110	eric.gerdes@schooleymitchell.com
Johnston, Aaron	1822 Squaw Lagoon Dr	Oxford	MI	48371	248-761-3848	aaron.johnston@schooleymitchell.com
Johnston, Don	1822 Squaw Lagoon Dr	Oxford	MI	48371	248-761-3848	don.johnston@schooleymitchell.com
Liu, Matt	16066 Grazenview St	Schoolcraft	MI	49087	269-220-0083 Ext. 800	matt.liu@schooleymitchell.com
Matthews, Gordon	1938 Burdette St.	Ferndale	MI	48220	313-771-9750	gordon.matthews@schooleymitchell.com
Mehrotra, Krittika	909 Ravine Terrace Ct	Rochester Hills	MI	48307	248-220-6877	krittika.mehrotra@schooleymitchell.com
Sarno, Jerry	504 Dunewood	St. Joseph	MI	49085	269-408-8679	jerry.sarno@schooleymitchell.com
Tesorero, Jim	1627 West Lake Drive	Novi	MI	48377	248-859-4169	jim.tesorero@schooleymitchell.com
Wisz, Greg	7142 Cuesta Way N.E.	Rockford	MI	49341	616-884-0058	greg.wisz@schooleymitchell.com
Stephens, Blaine	720 Forest Dale Rd.	New Brighton	MN	55112	651-314-7648	blaine.stephens@schooleymitchell.com
Thiessen, Darryn	18110 18th Ave North	Plymouth,	MN	55447	612-234-6698	darryn.thiessen@schooleymitchell.com
Vetrano, Nick	2233 Ibarra Avenue Southeast	Buffalo	MN	55313	763-297-3007	nick.vetrano@schooleymitchell.com
Johnson, Austin	7002 Michael Lane	Pleasant Valley	MO	64068	816-282-0690	austin.johnson@schooleymitchell.com
Lawrence, Ryan	P.O. Box 23093	St. Louis	MO	63156	815-761-6707	ryan.lawrence@schooleymitchell.com
Morris, Darren	7155 Curth Rdg.	Parkville	MO	64152	816-559-7789	darren.morris@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Stevens, Nathan	417 Glan Tai Drive	Manchester	MO	63011	314-885-1251	nathan.stevens@schooleymitchell.com
Daniels, Jonathan	118 Sir Arthur Drive	Bozeman	MT	59718	406-215-4004	jonathan.daniels@schooleymitchell.com
Dale, Steven	440 Stone Monument Dr. Suite 102	Wake Forest,	NC	27587	919-426-2183	steven.dale@schooleymitchell.com
Dougall, Dane	1502 Butterfly Place	Hillsborough	NC	27278	919-234-7155	dane.dougall@schooleymitchell.com
Emmert, Mike	7504 Rainwater Road	Raleigh	NC	27615	919-390-7733	mike.emmert@schooleymitchell.com
Fosbury, Hugh	120 West Moore St.	Southport	NC	28461	910-726-2545	hugh.fosbury@schooleymitchell.com
Griesser, Mary	2410 Ferncliff Road	Charlotte	NC	28211	980-780-1222	mary.griesser@schooleymitchell.com
Hahn, Bill	105 Sapling Street, #106	Mooresville	NC	28117	704-895-3225	bill.hahn@schooleymitchell.com
McCormick, Ray	2612 Gross Ave	Wake Forest	NC	27587	919-263-4700	ray.mccormick@schooleymitchell.com
Newby, Lyall	2012 Tomshire Dr.	Gastonia	NC	28056	704-412-3708	lyall.newby@schooleymitchell.com
Sharpe, Christopher	247 Weatherfield Lane	Kernersville	NC	27284	336-448-3438	christopher.sharpe@schooleymitchell.com
Woodlief, Bryan	7800 Falls of Neuse Rd, PO BOX #99041	Raleigh	NC	27615	919-390-3110	bryan.woodlief@schooleymitchell.com
Morris, Darren	7155 Curth Rdg.	Parkville	NE	64152	816-559-7789	darren.morris@schooleymitchell.com
Curtin, Matt	425 North River Road	Milford	NH	3055	603-554-8501	matt.curtin@schooleymitchell.com
Aarons, Danielle	48 Bi-State Plaza, #152	Old Tappan	NJ	7675	201-875-2776	danielle.aarons@schooleymitchell.com
Bello, Rich	33 Merritt Drive	Lawrence Township	NJ	8648	609-791-9865	rich.bello@schooleymitchell.com
Kroll, Jack	141 Hawkins Street #400	Boonton	NJ	7005	973-396-2031	jack.kroll@schooleymitchell.com
O'Shaughnessy, Kevin	216 McCabe Ave	Bradley Beach	NJ	7720	732-285-9880	kevin.oshaughnessy@schooleymitchell.com
Salazar, Mike	10300 W. Charleston Blvd, Suite 13-253	Las Vegas	NV	89135	206-775-7798	mike.salazar@schooleymitchell.com
Solanki, Nirmal	10 Schalks Crossing Road #501	Plainsboro	NJ	8536	609-323-5456	nirmal.solanki@schooleymitchell.com
Still, H. David	323 Spruce Ave.	Lindenwold	NJ	8021	877-361-8931	david.still@schooleymitchell.com
Davenport, Jason	8656 Emerald Grove Way	Las Vegas	NV	89123	702-703-2331	jason.davenport@schooleymitchell.com
De Silva, Nishan	10170 W. Tropicana Ave. #156-396	Las Vegas	NV	89147	702-907-6997	nishan.desilva@schooleymitchell.com
Benson, Matt	406 Hillside Rd	Monroe	NY	10950	518-707-0907	matt.benson@schooleymitchell.com
Caughey, JR	2 Hobart Court	Dix Hills	NY	11746	631-760-1031	jr.caughey@schooleymitchell.com
Domanski, Tatiana	125 West 31st Street Suite 23G	New York	NY	10001	917-341-4698	tatiana.domanski@schooleymitchell.com
Feingold, Eric	40 Village Green, Unit 23	Bedford	NY	10506	866-536-8111	eric.feingold@schooleymitchell.com
Lumetta, Kate	125 East Broadway	Roslyn	NY	11576	516-266-6093	kate.lumetta@schooleymitchell.com
Nipon, Larry	12 Grant Drive	Hillsdale	NY	12529	518-620-5012	larry.nipon@schooleymitchell.com
Novissimo, Christian	104 Park Ave	Miller Place	NY	11764	631-935-9412	christian.novissimo@schooleymitchell.com
Rons, Ryan	5003 Jericho Turnpike, #1039	Commack	NY	11725	631-966-4866	ryan.rons@schooleymitchell.com
Stein, Jeffrey	9319 5th Avenue, Suite 1041	Brooklyn	NY	11209	347-960-3616	jeffrey.stein@schooleymitchell.com
Testerman, Brian	16 Royal Road	Rockville Center	NY	11570	516-255-6983	brian.testerman@schooleymitchell.com
Vogel, Peter	63 Autumn Ridge Road	Pound Ridge	NY	10576	917-768-7468	peter.vogel@schooleymitchell.com
Bingman, Ryan	1580 Trentwood Rd	Upper Arlington	OH	43221	380-777-1819	ryan.bingman@schooleymitchell.com
Broering, Jill	720 Columbine Court	Tipp City	OH	45371	937-606-3734	jill.broering@schooleymitchell.com
Carter, Fred	PO Box 355	Mogadore	OH	44260	330-708-2944	fred.carter@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Edon, George	617 McCorkle Blvd, Unit 1436	Westerville	OH	43086	614-812-2828	george.edon@schooleymitchell.com
Fedor, Christian	2055 Riverside Drive	Cleveland	OH	44107	216-930-5560	chris.fedor@schooleymitchell.com
Fedor, Deborah	2055 Riverside Drive	Cleveland	OH	44107	216-930-5560	debbie.fedor@schooleymitchell.com
Gilmer, Joe	16 Walker St	Tiffin	OH	44883	567-220-7330	joe.gilmer@schooleymitchell.com
James, John	615 Burr Rd	Wauseon	OH	43567	567-341-4147	john.james@schooleymitchell.com
Lichtenberg, Jim	81 W. Fieldstone	Etna	OH	43062	740-919-0782	jim.lichtenberg@schooleymitchell.com
Murphy, Gary	301 Lancaster Street	Marietta	OH	45750	740-218-3899	gary.murphy@schooleymitchell.com
O'Connell, John	6641 Buttonbush Court	Hilliard	OH	43026	614-526-9797	john.oconnell@schooleymitchell.com
Spiess, Casey	7445 Baywind Drive	Montgomery	OH	45242	513-212-6200	casey.spiess@schooleymitchell.com
Carpenter, Katie	8177 SW Woody End St	Portland	OR	97224	503-505-7599	katie.carpenter@schooleymitchell.com
Chen, Allen	85 NE 58th Ave	Portland	OR	97213	206-899-1741	allen.chen@schooleymitchell.com
Dean, Jeff	5424 Prosperity Park Road	Tualatin	OR	97062	503-483-8111	jeff.dean@schooleymitchell.com
Baker, Adam	527 Nagle Road	Erie	PA	16511	814-520-6474	adam.baker@schooleymitchell.com
Binter, Stephanie	6242 Glatfelter Station RD	Seven Valleys	PA	17360	717-435-7891	stephanie.binter@schooleymitchell.com
Brenneman, Mike	2173 Embassy Drive	Lancaster	PA	17603	717-850-0211	mike.brenneman@schooleymitchell.com
Fitts, Laura L.	101 E. Gay Street #124	West Chester	PA	19380	215-488-5991	laura.fitts@schooleymitchell.com
Heffner, Randy	771 Chaucer Dr	Harrisburg	PA	17111	717-850-0717	randy.heffner@schooleymitchell.com
Henning, John	2960 Raspberry Lane	Gilbertsville	PA	19525	267-417-4980	john.henning@schooleymitchell.com
Jackson, Tim	2145 Market Street	Camp Hill	PA	17011	717-510-6523	tim.jackson@schooleymitchell.com
Junkin, Christopher	400 Stenton Ave, Suite 204	Plymouth Meeting	PA	19462	484-368-3008	christopher.junkin@schooleymitchell.com
Mischler, Shannon	5535 Forbes Ave, Unit E	Pittsburgh	PA	15217	412-223-7428	shannon.mischler@schooleymitchell.com
Phillips, Matt	331 Cobblestone Circle	McKees Rocks	PA	15136	412-276-2532	matt.phillips@schooleymitchell.com
Rymiszewski, Phil	402 Allegiance Dr	West Chester	PA	19382	484-402-4270	phil.rymiszewski@schooleymitchell.com
Schwalb, Marc	729 Heathergate Dr.	Pittsburgh	PA	15238	412-406-8524	marc.schwalb@schooleymitchell.com
Sullivan, Rob	636 Penfield Avenue	Havertown	PA	19083	888-727-8559	rob.sullivan@schooleymitchell.com
Tillery, Craig W.	1416 Silver Creek Drive	Mechanicsburg	PA	17050	717-730-6203	craig.tillery@schooleymitchell.com
Wolf, Vincent	433 Elkwood Dr.	Coraopolis	PA	15108	412-930-4595	vincent.wolf@schooleymitchell.com
Elliott, Marty S.	2431 N. Pleasantburg 3849	Greenville	SC	29608	864-775-5888	marty.elliott@schooleymitchell.com
Fleming, Mark	214 Mountain Crest Drive	Taylors	SC	29687	864-707-9070	mark.fleming@schooleymitchell.com
Fleming, Stacey	214 Mountain Crest Drive	Taylors	SC	29687	864-707-9070	stacey.fleming@schooleymitchell.com
Fletcher, Tim	6005 Tramonto Street	Myrtle Beach	SC	29572	843-913-8185	tim.fletcher@schooleymitchell.com
McElderry, Patrick	3200 Devine St	Columbia	SC	29205	803-767-4828	patrick.mcelderry@schooleymitchell.com
McWhirter, Stuart	6650 Rivers Ave, STE #100	Charleston	SC	29406	843-410-9932	stuart.mcwhirter@schooleymitchell.com
Stradtmann, Ben	3261 Gilroy Dr	Fort Mill	SC	29707	980-395-4329	ben.stradtmann@schooleymitchell.com
Wyn, Lisa	5 Harper Lane	Greenwood	SC	29649	864-252-8074	lisa.wyn@schooleymitchell.com
Borgia, Alessandro	7776 Farmington Blvd #383256	Germantown	TN	38138	901-593-1066	alessandro.borgia@schooleymitchell.com
Borgia, Madeleine	7776 Farmington Blvd #383256	Germantown	TN	38138	901-593-1055	madeleine.borgia@schooleymitchell.com
Gray, Andre S.	4756 Hunters Glade Lane	Arlington	TN	38002	901-746-8735	andre.gray@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Keffeler, Charlie	936 Juliana Cove	Collierville	TN	38017	901-538-9954	charlie.keffeler@schooleymitchell.com
Keffeler, Miclain	936 Juliana Cove	Collierville	TN	38017	901-538-9954	miclain.keffeler@schooleymitchell.com
Smith, Rachel	6688 Nolensville Rd Ste 108 #3004	Brentwood	TN	37027	615-241-5577	rachel.smith@schooleymitchell.com
Stark, Steven	PO Box 30645	Knoxville	TN	37930	865-444-4873	steven.stark@schooleymitchell.com
Alvarez, Reinaldo	9004 Dameron Drive	Fort Worth	TX	76131	682-354-4494	reinaldo.alvarez@schooleymitchell.com
Andrew, Darin	PO Box 1556	Prosper	TX	75078	945-677-2396	darin.andrew@schooleymitchell.com
Burlison, Michelle	13542 Clifton Drive	Frisco	TX	75035	469-850-3810	michelle.burlison@schooleymitchell.com
Daggs, Jeff	21 Stony Creek Drive	Conroe	TX	77384	806-238-6766	jeff.daggs@schooleymitchell.com
Deurlien, Jeff	103 Medford Court	Sugar Land	TX	77478	832-966-3310	jeff.deurlein@schooleymitchell.com
Duna, Mark	13502 Pinerock Lane	Houston	TX	77079	281-619-0313	mark.duna@schooleymitchell.com
Garvin, Chris	6509 Summerhill Rd.	Texarkana	TX	75503	903-949-6000	chris.garvin@schooleymitchell.com
Gilman, Thomas	11902 Caroline Shore Way	Houston	TX	77089	281-972-2377	thomas.gilman@schooleymitchell.com
Helms, Dustin	7305 Thomas Road	Flower Mound	TX	75022	682-502-6147	dustin.helms@schooleymitchell.com
Hignett, James	333 Fantail Loop , Unit A	Austin	TX	78734	512-270-9935	james.hignett@schooleymitchell.com
Hubbard, Treigh	1779 Wells Branch Pkwy, Suite 110B PMB 303	Austin	TX	78728	512-872-2885	treigh.hubbard@schooleymitchell.com
Johnson, Brian	PO Box 820602	North Richland Hills	TX	76180	817-928-4918	brian.johnson@schooleymitchell.com
Khan, Ghulam	5323 Lockwood Bend Lane	Sugar Land	TX	77479	508-309-4952	ghulam.khan@schooleymitchell.com
Loveless, Kyle	618 Northport Lane	Kemah	TX	77565	281-617-8300	kyle.loveless@schooleymitchell.com
McAllister, Kathleen	14505 Sandifer Street	Austin	TX	78725	512-616-8639	kathleen.mcallister@schooleymitchell.com
McAllister, Gregory	14505 Sandifer Street	Austin	TX	78725	512-616-8639	gregory.mcallister@schooleymitchell.com
McDowell, Lori	12635 Blackstone River Dr	Humble	TX	77346	832-827-7534	lori.mcdowell@schooleymitchell.com
Mora, Cynthia	2834 McCulloch Cir	Houston	TX	77056	832-660-9545	cynthia.mora@schooleymitchell.com
Neill, Stacey	2261 Northpark Dr. #330	Kingwood	TX	77339	346-423-2005	stacey.neill@schooleymitchell.com
Ponce, Lizzaeth	PO Box 151334	Austin	TX	78715	281-410-1440	lizabeth.ponce@schooleymitchell.com
Rendon, Andrew	431 Herff St	Boerne	TX	78006	210-610-6890	andrew.rendon@schooleymitchell.com
Robles, Mario	12109 Coyote Call Way	Austin	TX	78725	512-522-8922	mario.robles@schooleymitchell.com
Rowell, Kathryn	1232 Juniper Ln	Burleson	TX	76028	682-703-8746	kathryn.rowell@schooleymitchell.com
Sellars, Kharon	10880 Sexton Dr	McKinney	TX	75072	469-414-1772	kharon.sellars@schooleymitchell.com
Tahir, Rashad	2374 Macray Trl	Princeton	TX	75407	847-942-0614	rashad.tahir@schooleymitchell.com
Valva, Doug	2201 High Point Drive	Carrollton	TX	75007	833-767-2837	doug.valva@schooleymitchell.com
VanHove, Rick	1110 Texanna Trail	Midlothian	TX	76065	469-981-2817	rick.vanhove@schooleymitchell.com
Walton, Robert	918 Park Lane	Bryan	TX	77802	979-610-1885	robert.walton@schooleymitchell.com
Williams, Greg	2632 Lakeside Drive	Burleson	TX	76028	817-862-7174	greg.williams@schooleymitchell.com
Yampolsky, Ilya	749 Hazy Hills Loop	Dripping Springs	TX	78620	512-387-3223	ilya.yampolsky@schooleymitchell.com
Yates, Steve	2201 High Point Drive	Carrollton	TX	75007	940-440-0214	steve.yates@schooleymitchell.com
LeDuc, Craig	2354 E 200 S	St George	UT	84790	435-590-1555	craig.leduc@schooleymitchell.com
North, Mike	3234 West 1800 South	Vernal	UT	84078	385-339-0008	mike.north@schooleymitchell.com

U.S. Franchisees						
Name	Business Street	Franchisee City	State	Zip	Phone	Email Address
Wixom, Doug	5190 East Lake Creek Road	Heber City	UT	84032	435-222-9699	doug.wixom@schooleymitchell.com
Zane, Simmelle	1560 Holiday Curve Drive	Park City	UT	84098	435-214-1023	simmelle.zane@schooleymitchell.com
Allen, Martina	2048 Midshipman Drive	Stafford	VA	22554	540-365-8200	martina.allen@schooleymitchell.com
Appleton, Kevin	12465 Blissful Valley Drive	Fairfax	VA	22033	224-757-5730	kevin.appleton@schooleymitchell.com
Appleton, Sokho	12465 Blissful Valley Drive	Fairfax	VA	22033	703-278-9148	sokho.appleton@schooleymitchell.com
Danielson, Scott	PO Box 572	Earlsville	VA	22936	434-566-0160	scott.danielson@schooleymitchell.com
Hellman, Jeremy	5425 Sunrise Bluff Court	Midlothian	VA	23112	804-498-4247	jeremy.hellman@schooleymitchell.com
Norman, Nichole	8005 Creighton Rd Ste. C #231	Mechanicsville,	VA	23111	804-494-8550	nichole.norman@schooleymitchell.com
Pociask, Mary	13337 Glen Taylor Ln	Herndon	VA	20171	703-709-0564	mary.pociask@schooleymitchell.com
Pociask, Steve	205 Van Buren Street, Suite 120	Herndon	VA	20171	703-709-0564	steve.pociask@schooleymitchell.com
Shrum, Chris	12587 Fair Lakes Circle, Suite 325	Fairfax	VA	22033	703-539-2113	chris.shrum@schooleymitchell.com
Thomas, Marty	1044 Clover Drive	McLean	VA	22101	571-488-6101	marty.thomas@schooleymitchell.com
Jones, Rick	4500 9th Ave NE Suite 300	Seattle	WA	98105	206-452-2926	rick.jones@schooleymitchell.com
Jorgensen, Rob	1898 Broadview	Wenatchee	WA	98801	509-955-4727	rob.jorgensen@schooleymitchell.com
Krutsinger, Derick	1730 LaBounty Drive, Suite 9-H20	Ferndale	WA	98248	360-614-7575	derick.krutsinger@schooleymitchell.com
Schulz, Don	4580 Klahanie Dr. SE Suite 150	Sammamish	WA	98029	425-464-5030	don.schulz@schooleymitchell.com
Price, Rob	18430 SE 44th Ln	Vancouver	WA	98683	360-448-7767	rob.price@schooleymitchell.com
Caspar, Allan	5218 Summer Ridge Dr	Madison	WI	53704	608-234-5789	allan.caspar@schooleymitchell.com
Krupp, William	N8017 County Road M	Hawkins	WI	54530	715-585-2451	william.krupp@schooleymitchell.com
Tan, Denis	P.O. Box 1212	Wausau	WI	54402	715-318-6555	denis.tan@schooleymitchell.com
Wesendorf, Dawn	515 Clearings Drive	Kohler	WI	53044	920-200-5350 Ext 800	dawn.wesendorf@schooleymitchell.com

Canadian Franchisees						
Name	Business Street	Franchisee City	Province	Code	Phone	Email Address
Dryden, Ryan	#405, 830 Centre Ave. N.E.	Calgary	AB	T2E 9C3	403-818-1925	ryan.dryden@schooleymitchell.com
Pendergast, Mickey	1925-18th Ave NE, #115	Calgary	AB	T2E 7T8	403-875-4777	mickey.pendergast@schooleymitchell.com
Ryskine, Oleg	54 Valley Pointe Bay NW	Calgary	AB	T3B 6B6	800-870-7006	oleg.ryskine@schooleymitchell.com
Steele, David	28 Muir Drive, Suite 1143	St. Albert	AB	T8N 1G3	587-857-4545	david.steele@schooleymitchell.com
Warring, Richard	10520 35a Ave	Edmonton	AB	T6J 2H2	825-510-8100	richard.warring@schooleymitchell.com
Agur, Lee	95 Eckhardt Ave. East	Penticton	BC	V2A 8L2	250-488-9019	lee.agur@schooleymitchell.com
Berks, Davey	620 E. 28th Ave	Vancouver	BC	V5V 2N5	604-727-9480	davey.berks@schooleymitchell.com
Farkas, Eszter	1731 Denman Street	Victoria	BC	V8R 1Y3	250-598-6991	eszter.farkas@schooleymitchell.com
Farkas, Victor	1731 Denman Street	Victoria	BC	V8R 1Y3	250-598-6991	victor.farkas@schooleymitchell.com
Gibbons, Mark	3132 Dayanee Springs Suite 501	Coquitlam	BC	V3E 0B5	604-757-3977	mark.gibbons@schooleymitchell.com
Lakule, Sanjay	3701 Thurston Street #39	Burnaby	BC	V5H 1H6	604-735-6825	sanjay.lakule@schooleymitchell.com
Popper, Hernan	49 Bessboro St North	Winnipeg	MB	R3Y 1Y6	204-816-1500	hernan.popper@schooleymitchell.com
Nafthal, Axel	104 Stirling Avenue	Wolfville	NS	B4P 2S1	902-670-2603	axel.nafthal@schooleymitchell.com
Arneja, Kabir	77 City Centre Drive, Suite 501, East Tower	Mississauga	ON	L5B 1M5	877-255-7720	kabir.arneja@schooleymitchell.com
Baznick, Michael	567 Hood Terrace	Milton	ON	L9T 0H2	647-578-6990	michael.baznick@schooleymitchell.com
Baznick, Shaila	567 Hood Terrace	Milton	ON	L9T 0H2	647-578-6990	shaila.baznick@schooleymitchell.com
Brady, Neil	320 Rushbrook Drive	Newmarket	ON	L3X 2C8	877-520-7283	neil.brady@schooleymitchell.com
Brooks, Tony	372 Larry Street	Port Stanley	ON	N5L 1H5	519-672-6397	tony.brooks@schooleymitchell.com
Cardenas, Miguel	504050 Grey Road 12, RR#6	Markdale	ON	N0C 1H0	519-904-5577	miguel.cardenas@schooleymitchell.com
Day, Peter	164 Trafalgar Rd	Oakville	ON	L6J 3G6	416-823-0220	peter.day@schooleymitchell.com
Dirar, Mutaz	76 Biggs Ave	Ancaster	ON	L9K 1R7	647-839-5003	mutaz.dirar@schooleymitchell.com
Don, David	1717 Avenue Road #310	Toronto	ON	M5M 0A2	647-598-3712	david.don@schooleymitchell.com
Falomo, Anne	19 Jackman Cr	Woodbridge	ON	L4L 6P3	647-361-2786	anne.falomo@schooleymitchell.com
Gallant, Shane	11 Roan Drive	Whitby	ON	L1P 1L5	647-503-0245	shane.gallant@schooleymitchell.com
Giuggio, Andrew	40 Louvain Drive	Brampton	ON	L6P 1W7	416-479-3484	andrew.giuggio@schooleymitchell.com
Giuggio, Erika	40 Louvain Drive	Brampton	ON	L6P 1W7	416-479-3484	erika.giuggio@schooleymitchell.com
Hiltz, Grace	161 Confederation St.	Halton Hills	ON	L7G 4S8	289-642-2864	grace.hiltz@schooleymitchell.com
Hostein, Neil	P.O. Box 24021	Guelph	ON	N1E 6V7	905-547-1380	neil.hostein@schooleymitchell.com
Lafreniere, Stephan	Suite 113, 5-200 Green Lane East	East Gillimbury	ON	L9N 0Z7	289-903-0147	stephan.lafreniere@schooleymitchell.com
Lopez, Eva	11 Lofty Hill Way	Toronto	ON	M2H 2Z8	647-932-5173	eva.lopez@schooleymitchell.com
Ossias, Stan	1 Wetherfield Place	Toronto	ON	M3B3P7	647-698-8898	stan.ossias@schooleymitchell.com
Rajesh, Bhargavi	6-1500 Upper Middle Rd. W Suite#346	Oakville	ON	L6M 0C2	289-681-5968	bhargavi.rajesh@schooleymitchell.com
Rusnell, Catherine	466 Dover Cres	Newmarket	ON	L3Y 6C7	416-814-3496	catherine.rusnell@schooleymitchell.com
Rusnell, Greg	466 Dover Cres	Newmarket	ON	L3Y 6C7	416-814-3491	greg.rusnell@schooleymitchell.com
Shermon, Ganesh	1018 - 130 Queens Quay East	Toronto	ON	L6L 0A6	289-997-5184	ganesh.shermon@schooleymitchell.com
Shermon, Kavita	1018 - 130 Queens Quay East	Toronto	ON	L6L 0A6	289-997-5184	kavita.shermon@schooleymitchell.com
Shorrocks, Mark	56 Richvalley Crescent	Richmond Hill	ON	L4E 4C8	647-363-7741	mark.shorrocks@schooleymitchell.com

Canadian Franchisees						
Name	Business Street	Franchisee City	Province	Code	Phone	Email Address
Smith, Cassandra	4 Ridgewood Crescent	St Marys	ON	N4X 1E8	519-800-4433	cassandra.smith@schooleymitchell.com
Smith, Jesse	4 Ridgewood Crescent	St Marys	ON	N4X 1E8	519-800-4433	jesse.smith@schooleymitchell.com
Stacey, Marty	211 Pacific Avenue	Toronto	ON	M6P 2P6	416-874-0585	marty.stacey@schooleymitchell.com
Stratton, Shawn	190 Northwestern Ave	Ottawa	ON	K1Y 0M3	888-351-2399	shawn.stratton@schooleymitchell.com
Thompson, Cindy	66 Mukwa Bay Estates	Buckhorn	ON	K0L 1R0	705-304-1069	cindy.thompson@schooleymitchell.com
Zaman, Ahsan	109 Victoria Park Ave	Toronto	ON	M4E 3S2	647-490-7804	ahsan.zaman@schooleymitchell.com
Buchanan, Ken	114 Compton Rd	Regina	SK	S4S 2Y3	306-737-2245	ken.buchanan@schooleymitchell.com
Chevrier, Amanda	351 Delainey Manor	Saskatoon	SK	S7V 0N2	306-912-9906	amanda.chevrier@schooleymitchell.com

**Franchisees Who Have Signed Agreements but
Were Not Open For Business
as of February 28, 2025**

None

SCHOOLEY MITCHELL®

Certain Former Franchisees

The following franchisees had a Franchised Business terminated, cancelled, not renewed or otherwise voluntarily or involuntarily ceased to do business under a Franchise License Agreement during the fiscal year ended February 28, 2025:

U.S. Franchisees				
Name	City	State	Code	Phone
Madick, Michelle	Dana Point	CA	92629	714-494-9877
Sweasy, Will	Vista	CA	92081	760-931-4700
Amalfitano, Andrew	Longmont	CO	80501	303-500-3862
Schlater, Mark	Westport	CT	6880	203-226-8302
Powers, Mike	Lutz	FL	33549	813-909-9300
Mahoney, Keith	Brookhaven	GA	30319	404-599-1046
Markin, Larry	Buffalo Grove	IL	60089	224-225-4222
Maccarini, Chris	Waltham	MA	2453	617-812-1544
Jones, Adam	Dearborn	MI	48126	313-722-4921
Lowton, Bobby	Concord	NC	28027	704-490-4607
Deraney, Drew	Midland Park	NJ	7432	201-857-3589
Otzenberger, Marty	Las Vegas	NV	89138	702-605-0735
Leon, Elena	Flushing	NY	11358	347-235-4090
McCreith, Matthew	Portland	OR	97224	971-307-9753
Betush, Dave	Wexford	PA	15090	724-934-9747
Disciorio, David	Murfreesboro	TN	37128	615-701-4711
Belgodere, Felipe	Fort Worth	TX	76102	817-367-9375
Elliott, Sam	Arlington	TX	76006	817-380-9215
West, David	Cypress	TX	77433	281-915-1535
Wienholt, Mick	Mechanicsville	VA	23111	804-999-4242
Youngman, Trent	Richland	WA	99352	509-596-1173

Canadian Franchisees

None

Franchisees Who Have Not Communicated With Franchisor Within 10 Weeks of the Issuance Date of the Disclosure Document

None

EXHIBIT D

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

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Operations Manual

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Please note: Schooley Mitchell Head Office, Head Office, 1073355 Ontario Limited, Schooley Mitchell, HO, and SM are used interchangeably throughout this manual.

Schooley Mitchell Head Office Contact Information

1030 Erie Street
Stratford, Ontario, Canada
N4Z 0A1

Switchboard (519) 271-6477
Toll-free (888) 311-6477

Please refer to the Company Directory in The Warehouse for an up-to-date Head Office directory.

EXHIBIT E

SCHOOLEY MITCHELL®
FRANCHISE DISCLOSURE DOCUMENT

FINANCIAL STATEMENTS

THESE FINANCIAL STATEMENTS ARE PREPARED WITHOUT AN AUDIT. PROSPECTIVE FRANCHISEES OR SELLERS OF FRANCHISES SHOULD BE ADVISED THAT NO CERTIFIED PUBLIC ACCOUNTANT HAS AUDITED THESE FIGURES OR EXPRESSED HIS/HER OPINION WITH REGARD TO THE CONTENT OR FORM.

1073355 Ontario Limited

Balance Sheet

As At June 30, 2024

June 30

2024

Assets

Current Assets

Accounts Receivable	\$8,194,521
Work In Process	2,236,289
Due from shareholder	1,548
Inventory	6,433
Prepaid expenses	31,298
	<u>\$10,470,089</u>

Equipment and leasehold improvements 147,539

Deferred Broker Commissions 1,129,635

\$11,747,263

Liabilities and Shareholders' Equity

Current Liabilities

Bank overdraft	\$476
Accounts payable and accrued liabilities	474,825
Payroll remittances payable	1,847,623
HST payable	1,484
Income taxes payable	377,598
Deferred revenue	5,929,962
	<u>\$8,631,968</u>

Deferred Taxes \$697,342

Capital lease obligation 129,496

\$9,458,806

Shareholders' Equity

Share capital	\$100
Accumulated equity	2,288,357
	<u>\$2,288,457</u>

\$11,747,263

1073355 Ontario Limited

Statement of Operations

For The Four Months Ended June 30, 2024

	June 30 2024
Revenue	
Franchise sales	\$2,160,000
Royalties	237,866
Telemarketing and service revenue	24,500
Production Income	<u>1,629,874</u>
	<u>\$4,052,240</u>
Expense	
Salaries and wages	\$2,213,547
Franchise commissions, training and mentoring	543,679
Office and administrative	437,841
Rent	104,398
Bank charges and interest	<u>18,932</u>
	<u>\$3,318,397</u>
Income before the undernoted items	<u>\$733,843</u>
Other expenses	
Depreciation and amortization	<u>\$19,876</u>
	<u>\$19,876</u>
Net income	<u><u>\$713,967</u></u>

Financial Statements of

1073355 ONTARIO LIMITED

And Independent Auditor's Report thereon

Year ended February 28, 2025

**KPMG LLP**

120 Victoria Street South
Suite 600
Kitchener, ON N2G 0E1
Canada
Telephone 519 747 8800
Fax 519 747 8811

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of 1073355 Ontario Limited

Opinion

We have audited the financial statements of 1073355 Ontario Limited (the Company), which comprise the balance sheet as of February 28, 2025, and the related statement of accumulated surplus, statement of operations, and statement of cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at February 28, 2025, and its results of operations and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the **"Auditor's Responsibilities for the Audit of the Financial Statements"** section of our auditor's report.

We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.



Page 2

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

A handwritten signature in black ink that reads 'KPMG LLP' with a horizontal line underneath.

Chartered Professional Accountants, Licensed Public Accountants

Kitchener, Canada

May 6, 2025

1073355 ONTARIO LIMITED

Balance Sheet

February 28, 2025, with comparative information for 2024

	2025	2024
Assets		
Current assets:		
Cash	\$ 172,245	\$ 319,268
Accounts receivable (note 3)	1,410,478	1,301,243
Income taxes receivable	20,023	-
Work in progress	1,446,764	1,306,568
Current portion of contract receivable	4,438,378	3,561,911
Current portion of term notes receivable (note 4)	346,500	257,000
Inventory	6,910	6,910
Prepaid expenses	36,306	46,505
	<u>7,877,604</u>	<u>6,799,405</u>
Contract receivable	3,417,677	3,265,175
Contract assets	1,920,500	1,320,986
Right-of-use asset (note 6)	529,944	745,341
Term notes receivable (note 4)	477,534	52,629
Equipment and leasehold improvements (note 5)	21,434	31,887
	<u>\$ 14,244,693</u>	<u>\$ 12,215,423</u>
Liabilities and Shareholder's Equity		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 722,280	\$ 711,606
Payroll remittances payable	5,937,775	4,336,052
Income taxes payable	-	204,813
Current portion of deferred revenue	1,379,600	954,267
Current portion of lease liabilities (note 6)	189,598	257,985
	<u>8,229,253</u>	<u>6,464,723</u>
Deferred revenue	3,601,077	2,482,632
Deferred tax liability	1,302,498	1,168,274
Lease liabilities (note 6)	371,523	525,304
	<u>13,504,351</u>	<u>10,640,933</u>
Shareholder's equity:		
Share capital (note 7)	100	100
Accumulated surplus	740,242	1,574,390
	<u>740,342</u>	<u>1,574,490</u>
	<u>\$ 14,244,693</u>	<u>\$ 12,215,423</u>

See accompanying notes to financial statements.

On behalf of the Board:

Director

1073355 ONTARIO LIMITED

Statement of Operations

Year ended February 28, 2025, with comparative information for 2024

	2025	2024
Revenue:		
Franchise sales	\$ 4,950,649	\$ 5,616,139
Production sales	3,939,096	4,162,476
Royalty	2,665,959	2,122,455
Telemarketing and service revenue	217,009	123,162
Other income	61,794	-
	11,834,507	12,024,232
Expenses:		
Salaries and wages	6,339,829	5,550,765
Training and mentoring	334,174	148,831
Office and general	1,467,171	958,899
Franchise commission	2,265,086	2,405,238
Bank charges and interest	1,030,819	460,687
Marketing fund expense (note 8)	614,633	528,903
	12,051,712	10,053,323
(Loss) income before the undernoted item and income taxes	(217,205)	1,970,909
Depreciation and amortization	261,686	280,981
(Loss) income before income taxes	(478,891)	1,689,928
Income tax expense (recovery) (note 9)	(61,559)	380,912
(Loss) net income	\$ (417,332)	\$ 1,309,016

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Statement of Accumulated Surplus

Year ended February 28, 2025, with comparative information for 2024

	2025	2024
Accumulated surplus, beginning of year:		
As previously stated	\$ 1,574,390	\$ 920,486
Topic 326 Adjustment (note 3(r))	-	(359,727)
As restated	1,574,390	560,759
(Loss) net income	(417,332)	1,309,016
Dividends	(416,816)	(295,385)
Accumulated surplus, end of year	\$ 740,242	\$ 1,574,390

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Statement of Cash Flows

Year ended February 28, 2025, with comparative information for 2024

	2025	2024
Cash provided by (used in):		
Operations:		
(Loss) net income	\$ (417,332)	\$ 1,309,016
Items not involving cash:		
Deferred tax expense	134,224	185,130
Interest expense on lease liabilities	64,268	102,735
Depreciation and amortization	261,686	280,981
Changes in non-cash operating working capital:		
Accounts receivable	(109,235)	(313,808)
Contract receivable	(1,028,969)	(1,640,556)
Contract asset	(599,514)	(94,363)
Work in progress	(140,196)	(134,012)
Net repayments (advances) of term notes receivable	(514,405)	105,063
Prepaid expenses	10,199	(10,199)
Accounts payable and accrued liabilities	10,674	111,695
Payroll remittances payable	1,601,723	1,277,374
Income taxes payable/recoverable	(224,836)	219,849
Deferred revenue	1,543,778	160,099
	592,065	1,559,004
Financing:		
Payments on lease liabilities	(322,272)	(358,380)
Due from shareholder	-	(1,385)
Dividends paid	(416,816)	(295,385)
	(739,088)	(655,150)
(Decrease) increase in cash	(147,023)	903,854
Cash (bank indebtedness), beginning of year	319,268	(584,586)
Cash, end of year	\$ 172,245	\$ 319,268
Cash consists of:		
Cash	\$ 172,245	\$ 319,268
	\$ 172,245	\$ 319,268
Non-cash transactions:		
Increases in ROU assets	\$ (35,837)	\$ -
Increase in Lease liabilities	35,837	-
	\$ -	\$ -

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Notes to Financial Statements

Year ended February 28, 2025

Nature of operations:

1073355 Ontario Limited (the "Company") is a private company incorporated under the laws of the Province of Ontario, Canada.

The principal business of the Company is to sell and support franchises under the "Schooley Mitchell" trademark. The address of the Company's registered office is 1030 Erie Street Stratford, Ontario, Canada.

All the common shares are held by Dennis Schooley, Founder.

1. Basis of preparation:

(a) Basis of presentation:

The Company prepares its financial statements in accordance with generally accepted accounting principles in the United States of America ("US GAAP").

(b) Basis of measurement:

The financial statements have been prepared on the historical cost basis except for financial instruments held for trading or available for sale which are measured at fair value.

(c) Functional and presentation currency:

These financial statements are presented in Canadian dollars, which is the Company's functional currency.

(d) Use of estimates and judgments:

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant items subject to such estimates and assumptions include the useful life of equipment and leasehold improvements, and trademarks; allowance for expected credit losses on financial assets; fair value calculations of term notes with a 0% interest rate; and the determination of performance obligations for revenue in contracts with customers, allocation of the transaction price to those obligations, and the timing of related revenue recognition. Actual results could differ from those estimates.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies:

The accounting policies set out below have been applied consistently to all years presented in these financial statements:

(a) Cash and cash equivalents:

The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

(b) Allowance for credit losses:

The Company records an allowance for credit losses (ACL) under Subtopic 326-20 Financial Instruments-Credit Losses – Measured at Amortized Cost for the current expected credit losses (CECL) inherent in its financial assets measured at amortized cost and contract assets. The ACL is a valuation account deducted from the amortized cost basis to present the net amount expected to be collected. The estimate of expected credit losses includes expected recoveries of amounts previously written off as well as amounts currently expected to be written off.

The estimate of expected credit losses is based on the Company's historical loss experience, adjusted for current and reasonable and supportable forecasts of economic conditions and other pertinent factors affecting the Company's customers such as known credit risk or industry trends. The allowance is estimated over the contractual term of the financial asset adjusted for expected prepayments. The Company does not have any off-balance sheet credit exposures.

Accounts receivable

The Company uses an aging schedule to estimate the ACL for trade accounts receivable. This method categorizes trade receivables into different groups based on industry and the number of days past due. Past-due status is measured based on the number of days since the payment due date. The trade receivables are evaluated individually for expected credit losses if they no longer share similar risk characteristics. The Company determines that the receivables no longer share similar risk characteristics if they are past due balances over 90 days and over a specified amount. The Company evaluates the collectability of trade accounts receivables with payments that are more than 90 days past due on an individual basis to determine if any are deemed uncollectible. Trade accounts receivable balances are deemed uncollectible and written off as a deduction from the allowance after all means of collection have been exhausted. See Note 3.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(b) Allowance for credit losses (continued):

Term notes receivable

The Company determines the ACL for notes receivable using estimates of probability of customer default and loss given default applied to estimated exposure at default. When measuring expected credit losses, the Company considers customers' historical payment patterns, customers' credit ratings, and current and reasonable and supportable forecasts of economic conditions in estimating customers' probability of default, exposure at default and estimated loss given default. The Company collectively evaluates notes receivable with similar industry risk and credit risk characteristics. Additionally, the notes receivable are evaluated individually for expected credit losses if they no longer share similar risk characteristics. The Company evaluates the collectability of notes with payments that are more than 90 days past due on an individual basis to determine if any are deemed uncollectible. Notes are deemed uncollectible and written off against the ACL when all possible means of collection have been exhausted. See Note 4.

Contract receivables

The Company determines the ACL for contract receivables using estimates of probability of customer default associated with the accrued receivables given default percentages applied to estimated exposure at default. When measuring expected credit losses, the Company considers customers' historical payment patterns, customers' credit ratings, and current and reasonable and supportable forecasts of economic conditions in estimating customers' probability of default, exposure at default and estimated loss given default. Contract receivables are written off against the allowance for credit losses when the receivable is deemed uncollectible. No ACL was recorded on contract receivables as of February 28, 2025.

(c) Accounts receivable:

Accounts receivable are recorded at the invoiced amount, net of an allowance for credit losses and do not bear interest.

(d) Contract receivables :

Contract receivables primarily represent accrued receivables for revenue earned but not invoiced for production revenue. Contract receivables transferred to accounts receivable once invoiced. Contract receivables at February 28, 2025 are reported net of an ACL.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(e) Notes receivable:

Notes receivable are recorded net of an ACL. Notes receivable relate to financing arrangements that exceed one year and bear interest at a market rate based on the customer's credit quality and are recorded at amortized cost. Interest is recognized over the life of the note. The Company has not and does not intend to sell these receivables. The Company includes accrued interest as part of the note receivable balance. Notes become past due based on how recently payments have been received compared to contractual due dates. The Company does not accrue interest when payment on a note is 90 days past due. Interest receipts on non-accrual notes are applied to principal. Non-accrual notes are restored to an accrual basis when principal and interest become current and a period of performance has been established in accordance with the contractual terms.

(f) Contract assets :

Contract assets primarily represent commission expenses paid to acquired certain franchise arrangements. Contract asset are amortized over the term of the franchise agreement acquired. The Company does not have impairment losses associated with contract assets as at February 28, 2025.

(g) Inventories:

Inventories are stated at the lower-of-cost or market value using the first-in-first-out inventory method, and consist of equipment and supplies.

(h) Work in progress:

Work in progress represents the costs generated on production revenue which has not yet been earned. It is valued at the lower of cost and the estimated net realizable value of the work-in-progress. Cost is determined based on actual expenses incurred.

(i) Commitments and contingencies:

Liabilities for loss contingencies arising from claims, assessments, litigation, fines, and penalties and other sources are recorded when it is probable that a liability has been incurred and the amount can be reasonably estimated. Legal costs incurred in connection with loss contingencies are expensed as incurred.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(j) Financial instruments:

The Company uses valuation approaches that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Company determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities accessible to the reporting entity at the measurement date.
- Level 2 Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability..
- Level 3 Unobservable inputs for the asset or liability used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at measurement date.

(k) Equipment and leasehold improvements:

Computer equipment is measured at cost less accumulated depreciation and accumulated impairment losses. Costs include all expenditures directly related to the acquisition of the asset. Depreciation is based on the cost of an asset less its residual value. Depreciation is provided for using the following methods and annual rates:

Asset	Basis	Rate
Furniture and fixtures	Declining balance	20%
Computer equipment	Declining balance	50%
Leasehold improvements	Straight-line	10 years

During the pre-operating period, these assets are reported as not in use, with no depreciation until such a time as the assets are available or ready for use.

Depreciation methods, useful lives and residual values are reviewed upon changes in circumstances and adjusted, if appropriate.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(l) Intangible assets:

Limited life intangible assets, such as patents, trademarks, software, and customer application software, are stated at cost less accumulated amortization. Amortization is based on the estimated useful life of the assets and is calculated on a straight-line basis at the following rates:

Asset	Rate
Trademarks - American	5 years
Trademarks - Canadian	15 years

Intangible assets still in development are not amortized until the assets are available or ready for use. Amortization methods, useful lives and residual values are reviewed upon changes in circumstances and adjusted, if appropriate.

(m) Long-lived assets:

Long-lived assets, such as intangible assets, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group be tested for possible impairment, the Company first compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying amount. If the carrying amount of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, an impairment is recognized to the extent that the carrying amount exceeds its fair value. Fair value is determined using various valuation techniques including discounted cash flow models, quoted market values and third-party independent appraisals, as considered necessary. No impairment losses were recognized in the year ended February 28, 2025.

(n) Income taxes:

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. The Company recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. Recognized income tax positions are measured at the largest amount that is greater than 50% likely of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgement occurs.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(o) Revenue recognition:

The Company's revenue streams consist primarily of fees from franchised cost reduction consulting centres operated by traditional franchisees, including the initial licensing fee and royalties based on a percentage of sales. Revenue also includes sales of telemarketing, service and SMARRT programs to franchisees, marketing fund and conference collections, as well as cost reduction consulting services completed from Company operated franchises.

Under ASC 606, revenues are to be recognized when control of promised goods or services is transferred to a customer in an amount that reflects the consideration expected to be received for those goods or services.

i) Franchise sales, royalties, marketing fund and conference collections:

The Company has identified two performance obligations being the initial franchise set up activities, which includes the provision of the initial franchisee training program and the operating manual, initial system set-up and site selection and access to standardized templates, and the ongoing support and services provided over the franchise term. The initial performance obligation has been allocated 80% of the initial fee and is recognized upon completion of the program. The second performance obligation has been allocated 20% of the initial fee, which is recognized as the Company satisfies the performance obligation over the franchise term, which is generally 10 years. The second performance obligation has also been allocated the consideration in the form of royalties from franchisees, including management information system fees, and marketing fees. These are variable consideration based on a percentage of sales. Royalty and production sales revenue are recognized as the Company of a franchisee implements a cost reduction plan for the Company's of franchisee's customer. Standard payment terms require the initial franchisee fee to be paid in advance of the training course, however in certain cases the Company will provide financing alternatives which have been included as notes receivable within the financial statements. Refer to Note 4 for details. All monthly payments are due by the 24th day of the month for the preceding calendar month.

Franchise sales are recognized as deferred revenue when received until the performance obligations have been met.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(o) Revenue recognition (continued):

i) Franchise sales, royalties, marketing fund and conference collections (continued):

A contract asset has been recognized for the directly related commission expense paid to acquire certain franchise arrangements. This contract asset will be amortized over the term of the franchise agreement acquired. The Company is considered as principal for the purpose of marketing fund collection. Revenue from marketing funds is recognized at the gross amount of customer consideration. Conference revenue is recognized on a net basis as the company is considered an agent.

ii) Telemarketing and SMARRT revenue:

Revenue for telemarketing and service revenue is recognized when control of the service is transferred to the customer. This is generally the point in time in which the services have been completed, whether that be telemarketing days or SMARRT program delivery. Therefore, there is only a single performance obligation. Payment on telemarketing and the smart program is typically required in advance of the service being provided.

iii) Corporate office (Production) sales:

A single performance obligation has been identified which is the cost reduction services performed by the head office. This is satisfied when the cost reduction plan is implemented by the customer. Standard payment terms are 30 days subsequent to the completion of the post-audit.

Revenue has been disaggregated by source within the statement of operations.

(p) Foreign currency translation:

Transactions in currencies other than the functional currency are translated into the functional currency using exchange rates prevailing at the dates of the transaction. Monetary assets and liabilities denominated in the functional currency are translated using the exchange rate at the balance sheet date. Foreign exchange gains and losses are recognized in the statement of operations.

(q) Leases:

The Company leases offices, computer equipment and furniture and fixtures. The Company determines if an arrangement is a lease at inception and evaluates the lease classification (i.e., operating lease or financing lease) at that time. Both operating and financing leases are included in right-of-use assets, lease liabilities, and current portion lease liabilities on the Company's balance sheet.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(q) Leases (continued):

Right-of-use assets represent the Company's right to use an underlying asset for the lease term, and lease liabilities represent our obligation to make lease payments arising from the lease. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred, less any lease incentives received. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

The Company considers the likelihood of exercising options to extend or terminate the lease when determining the lease term.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the shorter of the end of the lease term or the useful life.

Lease obligations is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

Finance lease interest expense is included within Bank charges and interest expense in the statements of operations. Operating lease and variable lease costs are included in Office Administration in the statements of operations. Variable lease costs are the portion of lease payments that are not fixed over the lease term. Variable lease costs include real estate payments that are adjusted periodically for inflation or other variables as well as payments for taxes, insurance, maintenance and other expenses. The Company expenses variable lease costs as incurred.

Lease arrangements with an initial term of 12 months or less are considered short-term leases and are not recorded on the balance sheet. The Company recognizes lease expense for these leases on a straight-line basis over the term of the lease.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(r) Newly adopted accounting pronouncements:

The Company has adopted several new or amended standards effective March 1, 2024. In August 2020, the FASB issued ASU 2020-06, Debt—Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity's Own Equity. ASU 2020-06 reduces the number of accounting models for convertible instruments and allows more contracts to qualify for equity classification. ASU 2020-06 is effective for the Company's annual reporting periods beginning after December 15, 2023. Adoption is either with a modified retrospective method or a fully retrospective method of transition. Early adoption is permitted, but no earlier than annual periods beginning after December 15, 2020. The Company adopted this ASU effective March 1, 2024 with no material impact.

In October 2021, the FASB issued ASU 2021-08, Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers, which provides an exception to fair value measurement for contract assets and contract liabilities related to revenue contracts acquired in a business combination. The ASU requires an entity (acquirer) to recognize and measure contract assets and contract liabilities acquired in a business combination in accordance with Topic 606. At the acquisition date, an acquirer should account for the related revenue contracts in accordance with Topic 606 as if it had originated the contracts. The ASU is effective for the Company for annual and interim periods in fiscal years beginning after December 15, 2023. Early adoption is permitted. The ASU is applied to business combinations occurring on or after the effective date. The Company adopted this ASU effective March 1, 2024 with no material impact.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The ASU requires the annual financial statements to include consistent categories and greater disaggregation of information in the rate reconciliation, and income taxes paid disaggregated by jurisdiction. ASU 2023-09 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company adopted this ASU effective March 1, 2024 with no material impact.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(r) Newly adopted accounting pronouncements (continued):

In June 2022, the FASB issued ASU 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The ASU clarifies that a contractual restriction on the sale of an equity security should not be considered in measuring the fair value of the equity security, and also cannot be recognized as a separate unit of account. The ASU also requires the investor to disclose the fair value of equity securities subject to contractual sale restrictions, the nature and remaining duration of the restriction(s), and the circumstances that could cause a lapse in the restriction(s). The ASU is effective for the Company for annual and interim periods beginning after December 15, 2024. Early adoption is permitted. The Company adopted this ASU effective March 1, 2024 with no material impact.

In March 2023, the FASB issued ASU 2023-01, Leases (Topic 842): Common Control Arrangements. The ASU provides a practical expedient for private companies and not-for-profit entities to use the written terms and conditions of a common control arrangement to determine whether a lease exists and, if so, the classification of and accounting for that lease. The ASU also clarifies the accounting for and transfer of leasehold improvements associated with common control leases, thereby reducing diversity in practice. The amendments in this ASU affect all lessees that are a party to a lease between entities under common control in which there are leasehold improvements. The ASU is effective for fiscal years beginning after December 15, 2023, including interim periods within those fiscal years. Early adoption is permitted. The practical expedient may be applied on an arrangement-by arrangement basis. The Company adopted this ASU effective March 1, 2024 with no material impact.

In October 2023, the FASB issued ASU 2023-06, Disclosure Improvements – Codification Amendments in Response to the SEC's Disclosure Update and Simplification Initiative. The ASU modifies the disclosure or presentation requirements of a variety of Topics in the Codification to align with the SEC's regulations. The ASU also makes those requirements applicable to entities that were not previously subject to the SEC's requirements. The ASU is effective for the Company two years after the effective date to remove the related disclosure from Regulation S-X or S-K. As of the date these financial statements have been made available for issuance, the SEC has not yet removed any related disclosure. The Company adopted this ASU effective March 1, 2024 with no material impact.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(s) Recently issued accounting standards:

In June 2022, the FASB issued ASU 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The ASU clarifies that a contractual restriction on the sale of an equity security should not be considered in measuring the fair value of the equity security, and also cannot be recognized as a separate unit of account. The ASU also requires the investor to disclose the fair value of equity securities subject to contractual sale restrictions, the nature and remaining duration of the restriction(s), and the circumstances that could cause a lapse in the restriction(s). The ASU is effective for the Company for annual and interim periods beginning after December 15, 2024. Early adoption is permitted. The Company does not expect the adoption of ASU 2022-03 to have a material effect on its consolidated financial statements.

In October 2023, the FASB issued ASU 2023-06, Disclosure Improvements – Codification Amendments in Response to the SEC’s Disclosure Update and Simplification Initiative. The ASU modifies the disclosure or presentation requirements of a variety of Topics in the Codification to align with the SEC’s regulations. The ASU also makes those requirements applicable to entities that were not previously subject to the SEC’s requirements. The ASU is effective for the Company two years after the effective date to remove the related disclosure from Regulation S-X or S-K. As of the date these financial statements have been made available for issuance, the SEC has not yet removed any related disclosure. The Company does not expect the adoption of ASU 2023-06 to have a material effect on its consolidated financial statements.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The ASU requires the annual financial statements to include consistent categories and greater disaggregation of information in the rate reconciliation, and income taxes paid disaggregated by jurisdiction. ASU 2023-09 is effective for the Company’s annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company is currently evaluating the effect that adoption of ASU 2023-09 will have on its consolidated financial statements.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

2. Significant accounting policies (continued):

(s) Recently issued accounting standards (continued):

In March 2024, the FASB issued ASU 2024-01, Compensation—Stock Compensation (Topic 718): Scope Application of Profits Interest and Similar Awards. This ASU adds an illustrative example to demonstrate how an entity should apply the scope guidance in paragraph 718-10-15-3 to determine whether profits interest and similar awards should be accounted for in accordance with Topic 718. ASU 2024-01 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company does not expect the adoption of ASU 2024-01 to have a material effect on its consolidated financial statements.

In March 2024, the FASB issued ASU 2024-02, Codification Improvements—Amendments to Remove References to the Concepts Statements. This ASU removes references to various FASB Concepts Statements to simplify the Codification and draw a distinction between authoritative and non-authoritative literature. ASU 2024-02 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company does not expect the adoption of ASU 2024-02 to have a material effect on its consolidated financial statements.

In November 2024, the FASB issued ASU 2024-04, Debt—Debt with Conversion and Other Options (Subtopic 470-20): Induced Conversions of Convertible Debt Instruments. This ASU clarifies the requirements for determining whether certain settlements of convertible debt instruments should be accounted for as induced conversions. ASU 2024-04 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method of transition or a retrospective method of transition that is retrospective to the later of the beginning of earliest period presented and the date the entity adopted ASU 2020-06. Early adoption is permitted for all entities that have adopted ASU 2020-06. The Company does not expect the adoption of ASU 2024-04 to have a material effect on its consolidated financial statements.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

3. Accounts receivable:

The following is a summary of the changes in the allowance for credit losses for the year ended February 28, 2025:

		2025
Balance at February 29, 2024	\$	338,648
Write-offs		(319,597)
Provision for credit losses		385,597
	\$	404,648

4. Term notes receivable:

Term notes receivable is comprised of loans to various franchisees for financing of the initial franchise fee. All term notes are issued at a 0% interest rate, and recalculated using an implied interest rate of 3% for purposes of calculating the fair value of the term notes.

The following is a summary of the changes in the allowance for credit losses for the year ended February 28, 2025:

		2025
Balance at February 29, 2024	\$	99,280
Write-offs		(74,780)
	\$	24,500

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

5. Equipment and leasehold improvements:

			2025	2024
	Cost	Accumulated depreciation	Net book value	Net book value
Computer equipment	\$ 34,601	\$ 34,601	\$ -	\$ -
Furniture and fixtures	41,245	37,430	3,815	4,775
Leasehold improvements	101,935	84,316	17,619	27,112
	\$ 177,781	\$ 156,347	\$ 21,434	\$ 31,887

Depreciation for the year amounted to \$10,451.

6. Leases:

Right-of-use assets

			2025	2024
	Cost	Accumulated depreciation	Net book value	Net book value
Computer equipment	\$ 385,281	\$ 338,772	\$ 46,509	\$ 46,708
Furniture and fixtures	156,288	114,097	42,191	25,738
Property leases	1,069,910	628,666	441,244	672,895
	\$ 1,611,479	\$ 1,081,535	\$ 529,944	\$ 745,341

Depreciation for the year amounted to \$251,233.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

6. Leases (continued):

Lease liabilities

	2025	2024
HP lease contracts, rates ranging from 4.75% - 13%, payable \$6,401 monthly, including principal and interest, due July 2022 to November 2027, purchase option of \$nil at maturity.	\$ 44,603	\$ 40,788
EquiLease lease contracts, 10%, payable \$635 monthly, including principle and interest, due August 2025, purchase option of \$nil at maturity	3,733	10,662
EquiLease lease contracts, 8%, payable \$598 monthly, including principle and interest, due May 2026, purchase option of \$10 at maturity	9,652	15,832
Office equipment lease contracts, 8.35% to 8.60%, payable \$268 monthly, including principal and interest, due August 2025 to July 2026.	2,662	5,541
Canva Vac Property lease contract, 9.2%* payable \$5,000 monthly until October 2023, \$5,200 monthly thereafter, due September 2025	31,725	88,345
Feltz Warehousing Ltd Property lease contract, 9.2%* payable \$9,800 monthly, due September 2025	67,853	173,854
Hurlbut Corporation property lease contract, 9.2%* payable \$6,920 monthly until February 2031, and payable \$7,221 monthly thereafter, due February 2031.	400,893	448,267
	561,121	783,289
Less Current portion of lease liabilities	(189,598)	(257,985)
	\$ 371,523	\$ 525,304

* These lease obligations were calculated using the Company's incremental borrowing rate

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

6. Leases (continued):

2026	\$	189,598
2027		74,593
2028		65,845
2029		68,352
2030		74,913

7. Share capital:

	2025	2024
Authorized:		
Unlimited number of Class A special shares		
Unlimited number of Class B special shares		
Unlimited number of common shares		
Issued:		
Common shares	\$ 100	\$ 100

The Class A special shares are redeemable, retractable, non-cumulative voting shares. Each Class A special share is convertible into one common share at the option of the Class A special shareholder. As of February 28, 2025, no Class A special shares have been issued.

The Class B special shares are redeemable, retractable, non-cumulative, non-voting shares. As of February 28, 2025, no Class B special shares have been issued.

During the year, there were no issuance or redemptions of share capital.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

8. Marketing and conference fund:

The Company collects funds from franchisees on a monthly basis for the purpose of maintaining a joint marketing program (the "Marketing Fund"). The Company is considered as principal for the purpose of this transaction. This program is operated on a cost recovery basis. Gross collections for the year are \$285,432 (2024 - \$255,352), and gross expenditures for marketing on behalf of the franchisees are \$614,633 (2024 - \$528,903). As at February 28, 2025, the gross asset and liability related to the cash that the Company manages on behalf of the franchisees and the corresponding obligation the Company has to each of the franchisees for the cash is \$nil.

The Company is considered as an agent for the purpose of conference collection. Net cash outflow recognized in statement of operation for the year is \$69,434 (2024 - inflow \$112,506).

9. Income taxes:

Income tax expense differs from the amount that would be computed by applying the federal and provincial statutory tax rates of 12.2% (2024 - 12.2%) to the (loss) income before income taxes. The reasons for the differences and related tax effects are as follows:

	2025	2024
(Loss) income before income taxes	\$ (408,680)	\$ 1,689,928
Income tax expense (recovery), at basic rate	\$ (64,257)	\$ 206,171
Income tax expense (recovery) exceeding small business rate	11,015	200,160
Increase (decrease) in taxes resulting from effect of permanent differences	167,444	(25,419)
True up to prior year provision	(175,761)	-
	\$ (61,559)	\$ 380,912
	2025	2024
Current income tax expense (recovery)	\$ (195,783)	\$ 195,783
Deferred income tax expense	134,224	185,129
	\$ (61,559)	\$ 380,912

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

9. Income taxes (continued):

The significant components of deferred income tax assets (liabilities) are as follows:

	2025	2024
Equipment and leasehold improvements	\$ (2,104)	\$ (5,157)
Cumulative expected credit losses	8,193	66,216
Obligations under capital leases	45,855	7,466
Contract receivable	(1,421,945)	(1,236,799)
Non-capital losses	67,503	-
	<u>\$ (1,302,498)</u>	<u>\$ (1,168,274)</u>

10. Financial risk management

(a) Fair value:

The Company measures certain financial assets at fair value on a recurring basis based on a fair value hierarchy that requires it to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The fair value of the Company's financial instruments measured at fair value has been segregated into three levels. (1) Fair value of assets and liabilities included in Level 1 are determined by reference to quoted prices in active markets for identical assets and liabilities. (2) Fair value of assets included in Level 2 include valuations using inputs other than quoted prices for which all significant outputs are observable, either directly or indirectly. (3) Fair value of assets and liabilities included in Level 3 valuations are based on inputs that are unobservable and significant to the overall fair value measurement."

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

10. Financial risk management (continued):

(a) Fair value (continued):

The Company's financial instruments include the following:

February 28, 2025	Level	Fair value	Carrying value
Cash (bank overdraft)	1	\$ 172,245	\$ 172,245
Accounts receivable	2	1,410,478	1,410,478
Term notes receivable	2	824,034	824,034
Accounts payable and accrued liabilities	2	(722,280)	(722,280)
Payroll remittances payable	2	(5,937,775)	(5,937,775)
Income taxes receivable (payable)	2	20,023	20,023
Lease liabilities	2	(561,121)	(561,121)

February 28, 2024	Level	Fair value	Carrying value
Cash (bank overdraft)	1	\$ 319,268	\$ 319,268
Accounts receivable	2	1,301,243	1,301,243
Term notes receivable	2	309,629	309,629
Accounts payable and accrued liabilities	2	(711,606)	(711,606)
Payroll remittances payable	2	(4,336,052)	(4,336,052)
Income taxes receivable (payable)	2	(204,813)	(204,813)
Lease liabilities	2	(783,289)	(783,289)

(b) Credit risk:

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss being incurred by the Company. The Company is exposed to credit risk in its accounts receivable, term notes receivable, unbilled revenue, and accounts payable and accrued liabilities. The Company minimizes the credit risk of balances with banks by depositing with or transacting with Schedule 1 banks in Canada. The Company minimizes its credit risk of its accounts receivable and other receivables by routinely reviewing the status of individual accounts receivable balances and contacting customers who have overdue balances.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2025

10. Financial risk management (continued):

(c) Liquidity risk:

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. All contractual cash flows related to the Company's financial liabilities are expected to be settled within one year except for those amounts due to shareholders which will be settled over a period in excess of one year after the date of the financial statements.

(d) Market risk:

Market risk is the risk that changes in market conditions will affect the Company's income or the value of its financial instruments. The objective of market risk management is to manage and control exposures within acceptable parameters. The majority of the Company's franchisees are currently located in the United States of America, therefore the economic impact of changes in this market could be significant, including changes in exchange rates and interest rates impacting the ability of customers to make required payments. This is mitigated by the fact that the Company directly sells production services independently within Canada, and has some franchisees within the Country as well, diversifying the sources of revenue.

11. Comparative information:

Certain comparative information has been reclassified from those previously presented to conform to the presentation of the 2025 financial statements.

Financial Statements of

1073355 ONTARIO LIMITED

And Independent Auditor's Report thereon

Year ended February 28, 2024



KPMG LLP
120 Victoria Street South
Suite 600
Kitchener, ON N2G 0E1
Canada
Telephone 519 747 8800
Fax 519 747 8811

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of 1073355 Ontario Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of 1073355 Ontario Limited (the Company), which comprise the balance sheet as of February 28, 2024, and the related statement of accumulated surplus, statement of operations, and statement of cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of February 28, 2024, and the results of its operations and its cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.



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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font and is underlined with a single horizontal stroke.

Chartered Professional Accountants, Licensed Public Accountants

Kitchener, Canada

May 3, 2024

1073355 ONTARIO LIMITED

Balance Sheet

February 28, 2024, with comparative information for 2023

	2024	2023
Assets		
Current assets:		
Cash	\$ 319,268	\$ –
Accounts receivable (note 4)	1,301,243	1,253,390
Income tax receivable	–	15,036
Work in progress	1,306,568	1,172,556
Current portion of contract receivable	3,561,911	2,723,584
Current portion of term notes receivable (note 5)	257,000	366,190
Inventory	6,910	6,910
Prepaid expenses	46,505	36,306
	6,799,405	5,573,972
Contract receivable	3,265,175	2,462,946
Contract asset	1,320,986	1,226,623
Right-of-use asset (note 7)	745,341	997,633
Term notes receivable (note 5)	52,629	188,072
Equipment and leasehold improvements (note 6)	31,887	42,703
	\$ 12,215,423	\$ 10,491,949
Liabilities and Shareholder's Equity		
Current liabilities:		
Bank overdraft	\$ –	\$ 84,586
Line of credit	–	500,000
Accounts payable and accrued liabilities	711,606	599,911
Payroll remittances payable	4,336,052	3,058,678
Income taxes payable	204,813	–
Current portion of deferred revenue	954,267	769,851
Due to shareholder	–	1,385
Current portion of lease liabilities (note 7)	257,985	250,763
	6,464,723	5,265,174
Deferred revenue	2,482,632	2,506,949
Deferred tax liability (note 10)	1,168,274	1,028,942
Lease liabilities (note 7)	525,304	770,298
	10,640,933	9,571,363
Shareholder's equity		
Share capital (note 8)	100	100
Accumulated surplus	1,574,390	920,486
	1,574,490	920,586
	\$ 12,215,423	\$ 10,491,949

See accompanying notes to financial statements.

On behalf of the Board:

Director

1073355 ONTARIO LIMITED

Statement of Accumulated Surplus

Year ended February 28, 2024, with comparative information for 2023

	2024	2023
Accumulated surplus (deficit), beginning of year	\$ 920,486	\$ 1,572,735
Topic 326 Adjustment (note 3(r))	(359,727)	
Net earnings (loss)	1,309,016	(152,249)
Dividends	(295,385)	(500,000)
Accumulated surplus, end of year	\$ 1,574,390	\$ 920,486

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Statement of Operations

Year ended February 28, 2024, with comparative information for 2023

	2024	2023
Revenue:		
Production sales	\$ 4,162,476	\$ 2,342,665
Franchise sales	5,616,139	3,637,566
Royalty	1,867,104	1,580,400
Marketing fund and conference collections (note 9)	772,391	784,614
Telemarketing and service revenue	123,162	265,306
	12,541,272	8,610,551
Expense:		
Salaries and wages	6,074,043	5,166,561
Franchise commissions, training and mentoring	2,554,070	1,736,443
Office and administrative	1,481,563	1,066,159
Bank charges and interest	460,687	436,875
	10,570,363	8,406,038
Earnings before the undernoted items and taxes	1,970,909	204,513
Other expenses:		
Depreciation and amortization	280,981	288,454
Income (loss) before income taxes	1,689,928	(83,941)
Income tax expense (note 10)	380,912	68,308
Net income (loss)	\$ 1,309,016	\$ (152,249)

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Statement of Cash Flows

Year ended February 28, 2024, with comparative information for 2023

	2024	2023
Cash provided by (used in):		
Operating activities:		
Net income (loss)	\$ 1,309,016	\$ (152,249)
Items not involving cash:		
Depreciation and amortization	280,981	288,454
Deferred tax expense	185,130	97,739
Interest expense on lease liabilities	102,735	102,735
Net change in non-cash operating assets and liabilities:		
Accounts receivable	(313,808)	(546,438)
Contract receivable	(1,640,556)	(527,618)
Contract asset	(94,363)	(219,971)
Work in progress	(134,012)	(214,308)
Net repayments (advances) of term notes receivable	105,063	(208,277)
Inventory	—	(1,454)
Prepaid expenses	(10,199)	—
Accounts payable and accrued liabilities	111,695	367,385
Payroll remittances payable	1,277,374	1,028,271
Income taxes payable	219,849	(60,287)
Deferred revenue	160,099	314,003
Cash provided by operating activities	1,559,004	267,985
Investing activities:		
Purchase of equipment and leasehold improvements	—	(1,294)
Cash used in investing activities	—	(1,294)
Financing activities:		
Payments on lease liabilities	(358,380)	(338,961)
Due to/from shareholder	(1,385)	69
Dividends paid	(295,385)	(500,000)
Cash used in financing activities	(655,150)	(838,892)
Decrease (increase) in bank overdraft	903,854	(572,201)
Bank overdraft, beginning of year	(584,586)	(12,385)
Cash (bank overdraft), end of year	\$ 319,268	\$ (584,586)
Bank overdraft includes:		
Cash	\$ 319,268	\$ (84,586)
Bank overdraft	—	(500,000)
	\$ 319,268	\$ (584,586)

See accompanying notes to financial statements.

1073355 ONTARIO LIMITED

Notes to Financial Statements

Year ended February 28, 2024

1. Reporting entity:

1073355 Ontario Limited (the "Company") is a private company incorporated under the laws of the Province of Ontario, Canada.

The principal business of the Company is to sell and support franchises under the "Schooley Mitchell" trademark. The address of the Company's registered office is 1030 Erie Street Stratford, Ontario, Canada.

All the common shares are held by Dennis Schooley, Founder.

2. Basis of preparation:

(a) Basis of presentation:

The Company prepares its financial statements in accordance with generally accepted accounting principles in the United States of America ("US GAAP").

(b) Basis of measurement:

The financial statements have been prepared on the historical cost basis except for financial instruments held for trading or available for sale which are measured at fair value.

(c) Functional and presentation currency:

These financial statements are presented in Canadian dollars, which is the Company's functional currency.

(d) Use of estimates and judgments:

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant items subject to such estimates and assumptions include the useful life of equipment and leasehold improvements, and trademarks; allowance for expected credit losses on financial assets; fair value calculations of term notes with a 0% interest rate; and the determination of performance obligations for revenue in contracts with customers, allocation of the transaction price to those obligations, and the timing of related revenue recognition. Actual results could differ from those estimates.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies:

The accounting policies set out below have been applied consistently to all years presented in these financial statements:

(a) Cash and cash equivalents:

The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

(b) Allowance for credit losses:

(Policy applicable as of March 1, 2023)

On March 1, 2023, the Company adopted a new accounting standard that requires the measurement of expected credit losses under Topic 326. Upon adoption, the Company recorded a \$405,525 increase in its allowance for credit losses and a \$359,727 decrease to retained earnings, net of tax, reflecting the cumulative effect on retained earnings.

Current expected credit losses (CECL) requires estimated credit losses to be determined for the expected life of the asset, as compared to an incurred loss model which was in effect for periods prior to 2023. Accordingly, allowance for credit loss disclosures for 2023 are not necessarily comparable to prior periods.

The Company records an allowance for credit losses (ACL) under Subtopic 326-20 Financial Instruments-Credit Losses – Measured at Amortized Cost for the current expected credit losses inherent in its financial assets measured at amortized cost and contract receivables. The ACL is a valuation account deducted from the amortized cost basis to present the net amount expected to be collected. The estimate of expected credit losses includes expected recoveries of amounts previously written off as well as amounts currently expected to be written off.

The estimate of expected credit losses is based on the Company's historical loss experience, adjusted for current and reasonable and supportable forecasts of economic conditions and other pertinent factors affecting the Company's customers such as known credit risk or industry trends. The allowance is estimated over the contractual term of the financial asset adjusted for expected prepayments. The Company does not have any off-balance sheet credit exposures.

Subsequent changes (favorable and unfavorable) in expected credit losses each period are recognized immediately in net income as a credit loss expense or a reversal of credit loss expense.

Accounts receivable

The Company uses an aging schedule to estimate the ACL for trade accounts receivable. This method categorizes trade receivables into different groups based on industry and the number of days past due. Past-due status is measured based on the number of days since the payment due date. The trade receivables are evaluated individually for expected credit losses if they no longer share similar risk characteristics.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

The Company determines that the receivables no longer share similar risk characteristics if they are past due balances over 90 days and over a specified amount. The Company evaluates the collectability of trade accounts receivables with payments that are more than 90 days past due on an individual basis to determine if any are deemed uncollectible. Trade accounts receivable balances are deemed uncollectible and written off as a deduction from the allowance after all means of collection have been exhausted. See Note 4.

Term notes receivable

The Company determines the ACL for notes receivable using estimates of probability of customer default and loss given default applied to estimated exposure at default. When measuring expected credit losses, the Company considers customers' historical payment patterns, customers' credit ratings, and current and reasonable and supportable forecasts of economic conditions in estimating customers' probability of default, exposure at default and estimated loss given default. The Company collectively evaluates notes receivable with similar industry risk and credit risk characteristics. Additionally, the notes receivable are evaluated individually for expected credit losses if they no longer share similar risk characteristics. The Company evaluates the collectability of notes with payments that are more than 90 days past due on an individual basis to determine if any are deemed uncollectible. Notes are deemed uncollectible and written off against the ACL when all possible means of collection have been exhausted. See Note 5.

Contract receivables

The Company determines the ACL for contract receivables using estimates of probability of customer default associated with the accrued receivables given default percentages applied to estimated exposure at default. When measuring expected credit losses, the Company considers customers' historical payment patterns, customers' credit ratings, and current and reasonable and supportable forecasts of economic conditions in estimating customers' probability of default, exposure at default and estimated loss given default. Contract receivables are written off against the allowance for credit losses when the receivable is deemed uncollectible. No ACL was recorded on contract receivables as of February 28, 2024.

(Policy applicable as of February 28, 2023)

The Company records probable incurred impairment losses of accounts receivables, trade notes receivable and contract receivables as a valuation account. The allowance for doubtful accounts includes an allowance for receivables that are evaluated individually for impairment and receivables evaluated collectively. The Company determines an asset is impaired when, based on current information and events, it is probable that the Company will be unable to recover amounts due according to original contractual terms.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(Policy applicable as of February 28, 2023)

Accounts receivable

The Company maintains an allowance for doubtful accounts for estimated losses inherent in its accounts receivable portfolio. In establishing the required allowance, management considers historical losses adjusted to take into account current market conditions and customers' financial condition, the amount of receivables in dispute, and the current receivables aging and current payment patterns. The Company reviews its allowance for doubtful accounts monthly. Past due balances over 90 days and over a specified amount are reviewed individually for collectability. Account balances are charged off against the allowance after all means of collection have been exhausted and the potential for recovery is considered remote. The Company does not have any off-balance-sheet credit exposure related to its customers.

Term notes receivable

The allowance for doubtful accounts is the Company's best estimate of incurred credit losses in the Company's existing notes. The allowance is determined on an individual note basis if it is probable that the Company will not collect all principal and interest contractually due. Notes not evaluated individually for collectability are disaggregated by industry sector and allowance factors are applied. The Company considers customers' historical payment patterns, customers' credit ratings, and general and industry specific economic factors in determining customers' probability of default. The impairment is measured based on the present value of expected future cash flows discounted at the note's effective interest rate. The Company does not accrue interest when a note is considered impaired. When ultimate collectability of the principal balance of the impaired note is in doubt, all cash receipts on impaired notes are applied to reduce the principal amount of such notes until the principal has been recovered and are recognized as interest income thereafter. Impairment losses are charged against the allowance and increases in the allowance are charged to bad debt expense. Notes are written off against the allowance when all possible means of collection have been exhausted.

Contract receivables

The Company evaluates its contract receivables for collectability. Management considers historical losses adjusted to take into account current market conditions and the Company's customers' financial condition.

(c) Accounts receivable:

Accounts receivable are recorded at the invoiced amount, net of an allowance for credit losses (allowance for doubtful accounts prior to 2024) and do not bear interest.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(d) Contract Receivables:

Contract receivables primarily represent accrued receivables for revenue earned but not invoiced for production revenue. Contract receivables transferred to accounts receivable once invoiced. Contract receivables at February 28, 2024 are reported net of an ACL.

(e) Notes receivable:

Notes receivable are recorded net of an ACL (allowance for doubtful accounts prior to 2024). Notes receivable relate to financing arrangements that exceed one year and bear interest at a market rate based on the customer's credit quality and are recorded at amortized cost. Interest is recognized over the life of the note. The Company has not and does not intend to sell these receivables. The Company includes accrued interest as part of the note receivable balance. Notes become past due based on how recently payments have been received compared to contractual due dates. The Company does not accrue interest when payment on a note is 90 days past due. Interest receipts on nonaccrual notes are applied to principal. Nonaccrual notes are restored to an accrual basis when principal and interest become current and a period of performance has been established in accordance with the contractual terms.

(f) Contract Assets:

Contract assets primarily represent commission expenses paid to acquired certain franchise arrangements. Contract asset are amortized over the term of the franchise agreement acquired. The Company does not have impairment losses associated with contract assets as at February 28, 2024.

(g) Inventories:

Inventories are stated at the lower-of-cost or market value using the first-in-first-out inventory method, and consist of equipment and supplies.

(h) Work in progress

Work in progress represents the costs generated on production revenue which has not yet been earned. It is valued at the lower of cost and the estimated net realizable value of the work-in-progress. Cost is determined based on actual expenses incurred.

(i) Commitments and contingencies:

Liabilities for loss contingencies arising from claims, assessments, litigation, fines, and penalties and other sources are recorded when it is probable that a liability has been incurred and the amount can be reasonably estimated. Legal costs incurred in connection with loss contingencies are expensed as incurred.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(j) Financial instruments:

The Company uses valuation approaches that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible. The Company determines fair value based on assumptions that market participants would use in pricing an asset or liability in the principal or most advantageous market. When considering market participant assumptions in fair value measurements, the following fair value hierarchy distinguishes between observable and unobservable inputs, which are categorized in one of the following levels:

- Level 1 Unadjusted quoted prices in active markets for identical assets or liabilities accessible to the reporting entity at the measurement date.
- Level 2 Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability..
- Level 3 Unobservable inputs for the asset or liability used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at measurement date.

(k) Equipment and leasehold improvements:

Computer equipment is measured at cost less accumulated depreciation and accumulated impairment losses. Costs include all expenditures directly related to the acquisition of the asset. Depreciation is based on the cost of an asset less its residual value. Depreciation is provided for using the following methods and annual rates:

Asset	Basis	Rate
Computer equipment	Declining-balance	50%
Furniture and fixtures	Declining-balance	20%
Leasehold improvements	Straight-line	10 years

During the pre-operating period, these assets are reported as not in use, with no depreciation until such a time as the assets are available or ready for use.

Depreciation methods, useful lives and residual values are reviewed upon changes in circumstances and adjusted, if appropriate.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(l) Intangible assets:

Limited life intangible assets, such as patents, trademarks, software, and customer application software, are stated at cost less accumulated amortization. Amortization is based on the estimated useful life of the assets and is calculated as follows:

Asset	Basis	Rate
Trademarks - American	Straight-line	5 years
Trademarks - Canadian	Straight-line	15 years

Intangible assets still in development are not amortized until the assets are available or ready for use. Amortization methods, useful lives and residual values are reviewed upon changes in circumstances and adjusted, if appropriate.

(m) Long-lived assets:

Long-lived assets, such as intangible assets, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If circumstances require a long-lived asset or asset group be tested for possible impairment, the Company first compares undiscounted cash flows expected to be generated by that asset or asset group to its carrying amount. If the carrying amount of the long-lived asset or asset group is not recoverable on an undiscounted cash flow basis, an impairment is recognized to the extent that the carrying amount exceeds its fair value. Fair value is determined using various valuation techniques including discounted cash flow models, quoted market values and third-party independent appraisals, as considered necessary. No impairment losses were recognized in the year ended February 28, 2024.

(n) Income taxes:

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. The Company recognizes the effect of income tax positions only if those positions are more likely than not of being sustained. Recognized income tax positions are measured at the largest amount that is greater than 50% likely of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgement occurs.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(o) Revenue recognition:

The Company's revenue streams consist primarily of fees from franchised cost reduction consulting centers operated by traditional franchisees, including the initial licensing fee and royalties based on a percentage of sales. Revenue also includes sales of telemarketing, service and SMARRT programs to franchisees, marketing fund and conference collections, as well as cost reduction consulting services completed from Company operated franchises.

Under ASC 606, revenues are to be recognized when control of promised goods or services is transferred to a customer in an amount that reflects the consideration expected to be received for those goods or services.

i) Franchise sales, royalties and marketing fees:

The Company has identified two performance obligations being the initial franchise set up activities, which includes the provision of the initial franchisee training program and the operating manual, initial system set-up and site selection and access to standardized templates, and the ongoing support and services provided over the franchise term. The initial performance obligation has been allocated 80% of the initial fee and is recognized upon completion of the program. The second performance obligation has been allocated 20% of the initial fee, which is recognized as the Company satisfies the performance obligation over the franchise term, which is generally 10 years. The second performance obligation has also been allocated the consideration in the form of royalties from franchisees, including management information system fees, and marketing fees. These are variable consideration based on a percentage of sales. Royalty and production sales revenue are recognized as the Company of a franchisee implements a cost reduction plan for the Company's of franchisee's customer. Standard payment terms require the initial franchisee fee to be paid in advance of the training course, however in certain cases the Company will provide financing alternatives which have been included as notes receivable within the financial statements. Refer to Note 5 for details. All monthly payments are due by the 24th day of the month for the preceding calendar month.

Franchise sales are recognized as deferred revenue when received until the performance obligations have been met.

A contract asset has been recognized for the directly related commission expense paid to acquire certain franchise arrangements. This contract asset will be amortized over the term of the franchise agreement acquired.

ii) Telemarketing and SMARRT revenue:

Revenue for telemarketing and service revenue is recognized when control of the service is transferred to the customer. This is generally the point in time in which the services have been completed, whether that be telemarketing days or SMARRT program delivery. Therefore, there is only a single performance obligation. Payment on telemarketing and the smart program is typically required in advance of the service being provided.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(o) Revenue recognition (continued):

iii) Corporate office sales:

A single performance obligation has been identified which is the cost reduction services performed by the head office. This is satisfied when the cost reduction plan is implemented by the customer. Standard payment terms are 30 days subsequent to the completion of the post-audit.

Revenue has been disaggregated by source within the statement of operations.

(p) Foreign currency translation:

Transactions in currencies other than the functional currency are translated into the functional currency using exchange rates prevailing at the dates of the transaction. Monetary assets and liabilities denominated in the functional currency are translated using the exchange rate at the balance sheet date. Foreign exchange gains and losses are recognized in the statement of operations.

(q) Leases:

The Company leases offices, computer equipment and furniture and fixtures. The Company determines if an arrangement is a lease at inception and evaluates the lease classification (i.e., operating lease or financing lease) at that time. Both operating and financing leases are included in right-of-use assets, lease liabilities, and current portion lease liabilities on the Company's balance sheet.

Right-of-use assets represent the Company's right to use an underlying asset for the lease term, and lease liabilities represent our obligation to make lease payments arising from the lease. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred, less any lease incentives received. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate.

The Company considers the likelihood of exercising options to extend or terminate the lease when determining the lease term.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the shorter of the end of the lease term or the useful life

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(q) Leases (continued):

Lease obligations is measured at amortized cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

Finance lease interest expense is included within Bank charges and interest expense in the statements of operations. Operating lease and variable lease costs are included in Office Administration in the statements of operations. Variable lease costs are the portion of lease payments that are not fixed over the lease term. Variable lease costs include real estate payments that are adjusted periodically for inflation or other variables as well as payments for taxes, insurance, maintenance and other expenses. The Company expenses variable lease costs as incurred.

Lease arrangements with an initial term of 12 months or less are considered short-term leases and are not recorded on the balance sheet. The Company recognizes lease expense for these leases on a straight-line basis over the term of the lease.

(r) Newly adopted accounting pronouncements:

The Company has adopted several new or amended standards effective March 1, 2023

ASU 2016-13—Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments, as amended by 2019-10

In June 2016, the FASB issued ASU 2016-13, Financial Instruments – Credit Losses: Measurement of Credit Losses on Financial Instruments, which requires a financial asset (or a group of financial assets) measured at amortized cost to be presented at the net amount expected to be collected. The ASU is intended to improve financial reporting by requiring earlier recognition of credit losses on certain financial assets including trade and financing receivables. The ASU replaces the current incurred loss impairment model that recognizes losses when a probable threshold is met with a requirement to recognize lifetime expected credit losses immediately when a financial asset is originated or purchased. Additionally, from 2016 through 2023, the FASB issued additional related ASUs that provide further guidance and clarification and become effective for the Company upon the adoption of ASU 2016-13.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(r) Newly adopted accounting pronouncements (continued)

The Company adopted ASU 2016-13 and its related ASUs (collectively referred to as Topic 326) effective March 1, 2023 using a modified retrospective transition approach. As a result, the Company was not required to adjust its comparative period financial information for effects of the standard or make the new required credit loss allowance disclosures for periods before the date of adoption. Prior period amounts continue to be presented in accordance with previously applicable GAAP. The Company recorded a cumulative effect adjustment of \$359,727 in retained earnings, net of taxes as of the effective date. The effect of the adoption on the Company's balance sheet was an increase to the allowance for credit losses of \$265,955, \$139,570 and \$nil in respect of accounts receivable, term notes receivable and contract receivables, respectively, and a decrease in deferred tax liabilities of \$45,798.

In September 2022, the FASB issued ASU 2022-04, Liabilities—Supplier Finance Programs (Subtopic 405-50): Disclosure of Supplier Finance Program Obligations. The ASU requires a buyer of goods and services to disclose information about its supplier finance program obligations. This ASU is effective for annual and interim periods in fiscal years beginning after December 15, 2022, and is applied retrospectively, except for the rollforward disclosure, which is effective for annual and interim periods in fiscal years beginning after December 15, 2023, and annual periods thereafter, and is applied prospectively. The Company early adopted the ASU, but there was no impact to the financial statements.

(s) Recently Issued Accounting Standards:

In August 2020, the FASB issued ASU 2020-06, Debt—Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging—Contracts in Entity's Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity's Own Equity. ASU 2020-06 reduces the number of accounting models for convertible instruments and allows more contracts to qualify for equity classification. ASU 2020-06 is effective for the Company's annual reporting periods beginning after December 15, 2023. Adoption is either with a modified retrospective method or a fully retrospective method of transition. Early adoption is permitted, but no earlier than annual periods beginning after December 15, 2020. The Company is currently evaluating the effect that adoption of ASU 2020-06 will have on its financial statements.

In October 2021, the FASB issued ASU 2021-08, Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers, which provides an exception to fair value measurement for contract assets and contract liabilities related to revenue contracts acquired in a business combination. The ASU is effective for the Company for annual and interim periods in fiscal years beginning after December 15, 2023. Early adoption is permitted. The ASU is applied to business combinations occurring on or after the effective date.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

3. Significant accounting policies (continued):

(s) Recently Issued Accounting Standards (continued)

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The ASU requires the annual financial statements to include consistent categories and greater disaggregation of information in the rate reconciliation, and income taxes paid disaggregated by jurisdiction. ASU 2023-09 is effective for the Company's annual reporting periods beginning after December 15, 2025. Adoption is either with a prospective method or a fully retrospective method of transition. Early adoption is permitted. The Company is currently evaluating the effect that adoption of ASU 2023-09 will have on its consolidated financial statements.

In June 2022, the FASB issued ASU 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions. The ASU clarifies that a contractual restriction on the sale of an equity security should not be considered in measuring the fair value of the equity security, and also cannot be recognized as a separate unit of account. The ASU also requires the investor to disclose the fair value of equity securities subject to contractual sale restrictions, the nature and remaining duration of the restriction(s), and the circumstances that could cause a lapse in the restriction(s). The ASU is effective for the Company for annual and interim periods beginning after December 15, 2024. Early adoption is permitted. The Company does not expect the adoption of ASU 2022-03 to have a material effect on its consolidated financial statements.

In March 2023, the FASB issued ASU 2023-01, Leases (Topic 842): Common Control Arrangements. The ASU provides a practical expedient for private companies and not-for-profit entities to use the written terms and conditions of a common control arrangement to determine whether a lease exists and, if so, the classification of and accounting for that lease. The ASU also clarifies the accounting for and transfer of leasehold improvements associated with common control leases, thereby reducing diversity in practice. The amendments in this ASU affect all lessees that are a party to a lease between entities under common control in which there are leasehold improvements. The ASU is effective for fiscal years beginning after December 15, 2023, including interim periods within those fiscal years. Early adoption is permitted. The Company does not expect the adoption of ASU 2023-01 to have a material effect on its consolidated financial statements.

In October 2023, the FASB issued ASU 2023-06, Disclosure Improvements – Codification Amendments in Response to the SEC's Disclosure Update and Simplification Initiative. The ASU modifies the disclosure or presentation requirements of a variety of Topics in the Codification to align with the SEC's regulations. The ASU also makes those requirements applicable to entities that were not previously subject to the SEC's requirements. The ASU is effective for the Company two years after the effective date to remove the related disclosure from Regulation S-X or S-K. As of the date these financial statements have been made available for issuance, the SEC has not yet removed any related disclosure.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

4. Accounts receivable:

The Company recorded a \$265,955 increase in its allowance for credit losses and a \$220,157 decrease to retained earnings, net of tax, reflecting the cumulative effect on retained earnings of adopting Topic 326, in the year.

The following is a summary of the changes in the allowance for credit losses for the year ended February 28, 2024 (allowance for doubtful accounts in 2022):

	2024
Balance at March 1, 2023	\$ 66,750
Adjustment for adoption of Topic 326	265,955
Write-offs	(24,362)
Recoveries	-
Provision for credit losses	30,305
	<u>\$ 338,648</u>

Following the adoption of Topic 326, the decrease in the allowance for credit losses for trade accounts receivable is primarily attributable to write-off of past-due trade accounts receivable.

5. Term notes receivable:

Term notes receivable is comprised of loans to various franchisees for financing of the initial franchise fee. All term notes are issued at a 0% interest rate, and recalculated using an implied interest rate of 3% for purposes of calculating the fair value of the term notes.

Upon adoption of Topic 326, the Company recorded a \$139,570 increase in its allowance for credit losses, and a \$139,570 decrease to retained earnings, net of tax, reflecting the cumulative effect on retained earnings in 2023. There was no deferred tax impact on adoption since all allowances are specific to individual note receivables. CECL requires estimated credit losses to be determined based on the expected life of the asset, as compared to an incurred loss model, which was in effect for periods prior to the current year. Accordingly, ACL disclosures prior to current year are not necessarily comparable to prior periods.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

5. Term notes receivable (continued):

The following is a summary of the changes in the allowance for credit losses for the year ended February 28, 2024 (allowance for doubtful accounts in the comparative):

	2024
Balance at March 1, 2023	\$ -
Adjustment for adoption of Topic 326	139,570
Write-offs	(93,330)
Provision for credit losses	53,040
	\$ 99,280

Following the adoption of Topic 326, the additional increase in the allowance for credit losses was primarily attributable to an increase customer credit risk and decreased forecast of economic conditions. There were no modifications of notes receivable to borrowers experiencing financial difficulty during the year.

6. Equipment and leasehold improvements:

			2024	2023
	Cost	Accumulated depreciation	Net book value	Net book value
Computer equipment	\$ 34,601	\$ 34,601	\$ -	\$ 843
Furniture and fixtures	41,245	36,470	4,775	5,957
Leasehold improvements	101,936	74,824	27,112	35,903
	\$ 177,782	\$ 145,895	\$ 31,887	\$ 42,703

Depreciation for the year amounted to \$10,816.

7. Leases:

Right-of-use assets

			2024	2023
	Cost	Accumulated depreciation	Net book value	Net book value
Computer equipment	\$ 349,445	\$ 302,737	\$ 46,708	\$ 73,720
Furniture and fixtures	156,288	130,550	25,738	65,923
Property leases	1,069,910	397,015	672,895	857,990
	\$ 1,575,643	\$ 830,302	\$ 745,341	\$ 997,633

Depreciation for the year amounted to \$270,165.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

7. Leases (continued):

Lease liabilities

	2024	2023
HP lease contracts, rates ranging from 4.75% - 11.64%, payable \$6,401 monthly, including principal and interest, due July 2022 to May 2026, purchase option of \$nil at maturity.	\$ 40,788	\$ 72,362
EquiLease lease contracts, 10%, payable \$635 monthly, including principle and interest, due August 2025, purchase option of \$nil at maturity.	10,662	16,935
EquiLease lease contracts, 8%, payable \$598 monthly, including principle and interest, due May 2026, purchase option of \$10 at maturity.	15,832	21,538
Office equipment lease contracts, 8.00%, payable \$332 monthly, including principal and interest, due June 2023, purchase option of \$nil at maturity.	—	1,326
Office equipment lease contracts, 8.35% to 8.60%, payable \$268 monthly, including principal and interest, due August 2025 to July 2026.	5,541	8,188
Can Vac Property lease contract, 9.2% ¹ payable \$5,000 monthly until October 2023, \$5,200 monthly thereafter, due September 2025	88,345	138,649
Feltz Warehousing Ltd Property lease contract, 9.2% ¹ payable \$9,800 monthly, due September 2025	173,854	270,571
Hurlbut Corporation property lease contract, 9.2% ¹ payable \$6,920 monthly until February 2031, and payable \$7,221 monthly thereafter, due February 2031.	448,267	491,492
	783,289	1,021,061
Less current portion of lease liabilities	257,985	250,763
	\$ 525,304	\$ 770,298

¹ These lease obligations were calculated using the Company's incremental borrowing rate

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

7. Leases (continued):

Principal reductions of lease liabilities are as follows:

2025	\$	257,985
2026		171,582
2027		60,272
2028		62,366
2029		68,352

8. Share capital:

	2024	2023
Authorized:		
Unlimited number of common shares		
Unlimited number of Class A special shares		
Unlimited number of Class B special shares		
Issued:		
Common shares	\$ 100	\$ 100

The Class A special shares are redeemable, retractable, non-cumulative voting shares. Each Class A special share is convertible into one common share at the option of the Class A special shareholder. As of February 28, 2024, no Class A special shares have been issued.

The Class B special shares are redeemable, retractable, non-cumulative, non-voting shares. As of February 28, 2024, no Class B special shares have been issued.

During the year, there were no issuance or redemptions of share capital.

9. Marketing fund:

The Company collects funds from franchisees on a monthly basis for the purpose of maintaining a joint marketing program (the "Marketing Fund"). This program is operated on a cost recovery basis. Gross collections for the year are \$722,391 (2023 - \$784,614), and gross expenditures for marketing on behalf of the franchisees are \$523,250 (2023 - \$403,494). As at February 28, 2024, the gross asset and liability related to the cash that the Company manages on behalf of the franchisees and the corresponding obligation the Company has to each of the franchisees for the cash is \$nil.

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

10. Income taxes:

Income tax expense differs from the amount that would be computed by applying the federal and provincial statutory tax rates of 12.2% (2023 - 12.2%) to the income before income taxes. The reasons for the differences and related tax effects are as follows:

	2024	2023
Income (loss) before income taxes	\$ 1,689,928	\$ (83,941)
Income tax expense (recovery), at above basic rate	\$ 206,171	\$ (10,241)
Income tax expense (recovery) exceeding small business rate	200,160	23,704
Increase (decrease) in taxes resulting from:		
Effect of permanent differences	(25,419)	54,845
	\$ 380,912	\$ 68,308

	2024	2023
Current income tax expense (recovery)	\$ 195,783	\$ (29,431)
Deferred income tax expense	185,129	97,739
	\$ 380,912	\$ 68,308

The significant components of deferred income tax assets (liabilities) are as follows:

	2024	2023
Equipment and leasehold improvements	\$ (5,157)	\$ (19,312)
Cumulative expected credit losses	66,216	-
Obligations under capital leases	7,466	31,888
Contract receivable	(1,236,799)	(1,041,518)
	\$(1,168,274)	\$ (1,028,942)

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

11. Financial risk management:

(a) Fair value:

The Company measures certain financial assets at fair value on a recurring basis based on a fair value hierarchy that requires it to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The fair value of the Company's financial instruments measured at fair value has been segregated into three levels. (1) Fair value of assets and liabilities included in Level 1 are determined by reference to quoted prices in active markets for identical assets and liabilities. (2) Fair value of assets included in Level 2 include valuations using inputs other than quoted prices for which all significant outputs are observable, either directly or indirectly. (3) Fair value of assets and liabilities included in Level 3 valuations are based on inputs that are unobservable and significant to the overall fair value measurement.

The Company's financial instruments include the following:

February 28, 2024	Level	Fair value	Carrying value
Cash (bank overdraft)	1	\$ 319,268	\$ 319,268
Accounts receivable	2	1,301,243	1,301,243
Term notes receivable	2	309,629	309,629
Accounts payable and accrued liabilities	2	(711,606)	(711,606)
Payroll remittances payable	2	(4,336,052)	(4,336,052)
Income taxes receivable (payable)	2	(204,813)	(204,813)
Lease liabilities	2	(783,289)	(783,289)

February 28, 2023	Level	Fair value	Carrying value
Cash (bank overdraft)	1	\$ (584,586)	\$ (584,586)
Accounts receivable	2	1,253,390	1,253,390
Term notes receivable	2	554,262	554,262
Accounts payable and accrued liabilities	2	(599,911)	(599,911)
Payroll remittances payable	2	(3,058,678)	(3,058,678)
Income taxes receivable (payable)	2	15,056	15,056
Lease liabilities	2	(1,021,061)	(1,021,061)

1073355 ONTARIO LIMITED

Notes to Financial Statements (continued)

Year ended February 28, 2024

11. Financial risk management (continued):

(b) Credit risk:

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss being incurred by the Company. The Company is exposed to credit risk in its accounts receivable, term notes receivable, unbilled revenue, and accounts payable and accrued liabilities. The Company minimizes the credit risk of balances with banks by depositing with or transacting with Schedule 1 banks in Canada. The Company minimizes its credit risk of its accounts receivable and other receivables by routinely reviewing the status of individual accounts receivable balances and contacting customers who have overdue balances.

(c) Liquidity risk:

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. All contractual cash flows related to the Company's financial liabilities are expected to be settled within one year except for those amounts due to shareholders which will be settled over a period in excess of one year after the date of the financial statements.

(d) Market risk:

Market risk is the risk that changes in market conditions will affect the Company's income or the value of its financial instruments. The objective of market risk management is to manage and control exposures within acceptable parameters. The majority of the Company's franchisees are currently located in the United States of America, therefore the economic impact of changes in this market could be significant, including changes in exchange rates and interest rates impacting the ability of customers to make required payments. This is mitigated by the fact that the Company directly sells production services independently within Canada, and has some franchisees within the Country as well, diversifying the sources of revenue.

EXHIBIT F

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

**STATE ADDENDA TO
FRANCHISE DISCLOSURE DOCUMENT, FRANCHISE LICENSE AGREEMENT,
AND RELATED AGREEMENTS**

**STATE SPECIFIC ADDENDA
TO FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT**

The following are state specific changes for certain franchise registration states and are applicable to you only if you are covered by the franchise law of the referenced state.

**CALIFORNIA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. **The registration of this franchise offering by the California Department of Financial Protection and Innovation does not constitute approval, recommendation, or endorsement by the commissioner.**
2. No statement, questionnaire, or acknowledgement signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.
3. THE CALIFORNIA FRANCHISE INVESTMENT LAW REQUIRES THAT A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE BE DELIVERED TOGETHER WITH THE FRANCHISE DISCLOSURE DOCUMENT.
4. The following paragraphs are added at the end of Item 17 of the Disclosure Document:

California Business and Professions Code Sections 20000 through 20043 provide rights to the franchisee concerning termination, transfer or non-renewal of a franchise. If the franchise agreement contains a provision that is inconsistent with the law, the law will control.

The Franchise License Agreement provides for termination upon bankruptcy. This provision may not be enforceable under federal bankruptcy law (11 U.S.C.A. Sec. 101 et seq.).

The Franchise License Agreement contains a convening not to compete which extends beyond the termination of the franchise. This provision may not be enforceable under California law.

The Franchise License Agreement requires arbitration to occur in Detroit Michigan, and you must travel to Detroit Michigan and pay the expenses you incur in this arbitration proceeding. This provision may not be enforceable under California law. However, we and you acknowledge and agree that we intend to enforce fully the provisions of the arbitration section contained in the Franchise License Agreement. We believe that the Federal Arbitration Act preempts any state law purporting to limit arbitration.

The Franchise License Agreement requires application of the laws of Delaware. This provision may not be enforceable under California law, but we will enforce it to the extent enforceable.

YOU MUST SIGN A GENERAL RELEASE OF CLAIMS IF YOU RENEW OR TRANSFER YOUR FRANCHISE. CALIFORNIA CORPORATIONS CODE §31512 VOIDS A WAIVER OF YOUR RIGHTS UNDER THE FRANCHISE INVESTMENT LAW (CALIFORNIA CORPORATIONS CODE §§31000 THROUGH 31516). BUSINESS AND PROFESSIONS CODE §20010 VOIDS A WAIVER OF YOUR RIGHTS UNDER THE FRANCHISE RELATIONS ACT (BUSINESS AND PROFESSIONS CODE §§20000 THROUGH 20043).

5. Neither the franchisor or any person in Item 2 of the UFOC is subject to any currently effective order of any national securities association or national securities exchange, as defined in the Securities Exchange Act of 1934, 15 U.S.C.A. 78a et seq., suspending or expelling such persons from membership in such association or exchange.
6. SECTION 31125 OF THE FRANCHISE INVESTMENT LAW REQUIRES US TO GIVE TO YOU A DISCLOSURE DOCUMENT APPROVED BY THE COMMISSIONER OF CORPORATIONS BEFORE WE ASK YOU TO CONSIDER A MATERIAL MODIFICATION OF YOUR FRANCHISE AGREEMENT.
7. The highest interest rate allowed by law in California is 10% annually.
8. OUR WEBSITE www.schooleymitchell.com HAS NOT BEEN REVIEWED OR APPROVED BY THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION & INNOVATION. ANY COMPLAINTS CONCERNING THE CONTENT OF THIS WEBSITE MAY BE DIRECTED TO THE CALIFORNIA DEPARTMENT OF FINANCIAL PROTECTION & INNOVATION at www.dfpi.ca.gov.
9. California franchisees shall not answer or complete the Disclosure Acknowledgement Statement in Exhibit H to the Disclosure Document as attached.
10. Sections 1.5, 21.10, and 21.11 of the Franchise License Agreement are deleted.
11. For franchisees operating outlets located in California, the California Franchise Investment Law and the California Franchise Relations Act will apply regardless of the choice of law or dispute resolution venue stated elsewhere. Any language in the Franchise License Agreement or any amendment thereto or any agreement to the contrary is superseded by this condition.
12. The Franchise License Agreement contains a covenant not to compete which extends beyond the termination of the franchise. A contract that restrains a former franchisee from engaging in a lawful trade or business is to that extent void under California Business and Professions Code Section 16600.
13. The Department has determined that we, the franchisor, have not demonstrated we are adequately capitalized and/or that we must rely on franchise fees to fund our operations. The Commissioner has imposed a fee deferral condition, which requires that we defer the collection of all initial fees from California franchisees until we have completed all of our pre-opening obligations and you are open for business. For California franchisees who sign a development franchise addendum, the payment of the development and initial fees attributable to a specific unit in your development schedule is deferred until that unit is open.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the _____ day of _____, 20____, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this _____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**HAWAII ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The cover page to this Franchise Disclosure Document is amended to add the following:

THESE FRANCHISES WILL BE/HAVE BEEN FILED UNDER THE FRANCHISE INVESTMENT LAW OF THE STATE OF HAWAII. FILING DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION OR ENDORSEMENT BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS OR A FINDING BY THE DIRECTOR OF COMMERCE AND CONSUMER AFFAIRS THAT THE INFORMATION PROVIDED HEREIN IS TRUE, COMPLETE AND NOT MISLEADING.

THE FRANCHISE INVESTMENT LAW MAKES IT UNLAWFUL TO OFFER OR SELL ANY FRANCHISE IN THIS STATE WITHOUT FIRST PROVIDING TO THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, AT LEAST SEVEN DAYS PRIOR TO THE EXECUTION BY THE PROSPECTIVE FRANCHISEE, OR SUBFRANCHISOR, OF ANY BINDING FRANCHISE OR OTHER AGREEMENT, OR AT LEAST SEVEN DAYS PRIOR TO THE PAYMENT OF ANY CONSIDERATION BY THE FRANCHISEE, OR SUBFRANCHISOR, WHICHEVER OCCURS FIRST, A COPY OF THE FRANCHISE DISCLOSURE DOCUMENT, TOGETHER WITH A COPY OF ALL PROPOSED AGREEMENTS RELATING TO THE SALE OF THE FRANCHISE.

THIS DISCLOSURE DOCUMENT CONTAINS A SUMMARY ONLY OF CERTAIN MATERIAL PROVISIONS OF THE FRANCHISE LICENSE AGREEMENT. THE CONTRACT OR AGREEMENT SHOULD BE REFERRED TO FOR A STATEMENT OF ALL RIGHTS, CONDITIONS, RESTRICTIONS AND OBLIGATIONS OF BOTH THE FRANCHISOR AND THE FRANCHISEE OR SUBFRANCHISOR.

2. The following list reflects the status of our franchise registrations in the states which have franchise registrations and/or disclosure laws:

1. The states in which this proposed registration is effective or where an offering has been filed: None
2. The states in which this proposed registration is or will shortly be on file: California, Hawaii, Illinois, Indiana, Maryland, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington and Wisconsin.
3. The states, if any, which have refused, by order or otherwise, to register these franchises: None
4. The states, if any, which have revoked or suspended the right to offer these franchises: None
5. The states, if any, in which the proposed registration of these franchises has been withdrawn: None

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the _____ day of _____, 20____, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this _____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**ILLINOIS ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

The following modifications are to the 1073355 ONTARIO LIMITED Franchise Disclosure Document and may supersede certain portions of the Franchise License Agreement dated _____, 20__.

Illinois law governs the Franchise License Agreement, except that the Illinois Franchise Disclosure Act shall not apply unless such statutes would apply independent of this choice of law provision.

In conformance with Section 4 of the Illinois Franchise Disclosure Act, any provision in a franchise agreement that designates jurisdiction and venue in a forum outside of the State of Illinois is void. However, a franchise agreement may provide for arbitration to take place outside of Illinois.

Franchisees' rights upon Termination and Non-Renewal are set forth in sections 19 and 20 of the Illinois Franchise Disclosure Act.

In conformance with section 41 of the Illinois Franchise Disclosure Act, any condition, stipulation or provision purporting to bind any person acquiring any franchise to waive compliance with the Illinois Franchise Disclosure Act or any other law of Illinois is void.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the _____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this _____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**KANSAS RIDER
TO THE 1073355 ONTARIO LIMITED FRANCHISE LICENSE AGREEMENT
BETWEEN 1073355 ONTARIO LIMITED
AND**

Date

The Franchise License Agreement is amended as set out below.

1. Section 20.3 of the Franchise License Agreement states that you will indemnify and hold us harmless from and against all liabilities, obligations, and consequential damages, taxes, costs, losses, and actual legal expenses incurred by them in connection with any claim, litigation or other action or proceeding arising out of the operation of the Franchised Business. This provision may not be enforceable in Kansas unless separately negotiated and reasonable. By signing this Addendum, you hereby agree that you separately considered and had an opportunity to consult legal counsel concerning this indemnity, and that you consider it reasonable.

2. Section 14.1 of the Franchise License Agreement requires that you name us as an additional named insured on certain insurance policies. This provision may not be enforceable in Kansas unless separately negotiated and reasonable. By signing this Addendum, you hereby agree that you separately considered and had an opportunity to consult legal counsel concerning this insurance clause, and that you consider it reasonable.

The undersigned does hereby acknowledge receipt of this addendum.

Dated this ____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**MARYLAND ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The "Summary" sections of Items 17(c) and (m) of the Disclosure Document and sections 4.2(e) and 15.3(e) of the Franchise License Agreement are amended by adding the following:

, except that such release shall not apply to any liability under the Maryland Franchise Registration and Disclosure Law.

2. The "Summary" section of Item 17(g) of the Disclosure Document is amended by adding the following:

The Franchise License Agreement provides for termination upon your bankruptcy. This provisions might not be enforceable under federal bankruptcy law (11 U.S.C. Sections 101 et seq.), but we will enforce it to the extent enforceable.

3. The "Summary" section of Item 17(w) of the Disclosure Document is amended by adding the following:

, except as otherwise required by the Maryland Franchise Registration and Disclosure Law.

4. The "Summary" section of Item 17(v) of the Disclosure Document and section 21.7 of the Franchise License Agreement are amended by adding the following:

Any claims arising under the Maryland Franchise Registration and Disclosure Law must be brought within 3 years after the grant of the franchise.

5. This Franchise License Agreement provides that disputes are resolved through arbitration. A Maryland franchise regulation states that it is an unfair or deceptive practice to require a franchisee to waive its right to file a lawsuit in Maryland claiming a violation of the Maryland Franchise Law. In light of the Federal Arbitration Act, there is some dispute as to whether this forum selection requirement is legally enforceable.

6. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

7. The Disclosure Acknowledgement Statement attached as Exhibit H to the Disclosure Document does not apply to Maryland franchisees and should not be signed by Maryland franchisees.

8. Sections 1.5, 21.10, and 21.11 of the Franchise License Agreement are deleted.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the _____ day of _____, 20____, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this _____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**MICHIGAN DISCLOSURE
TO THE FRANCHISE DISCLOSURE DOCUMENT
OF 1073355 ONTARIO LIMITED**

THE STATE OF MICHIGAN PROHIBITS CERTAIN UNFAIR PROVISIONS THAT ARE SOMETIMES IN FRANCHISE DOCUMENTS. IF ANY OF THE FOLLOWING PROVISIONS ARE IN THESE FRANCHISE DOCUMENTS, THE PROVISIONS ARE VOID AND CANNOT BE ENFORCED AGAINST YOU.

Each of the following provisions is void and unenforceable if contained in any documents relating to a franchise:

- (a) A prohibition on your right to join an association of franchisees.
- (b) A requirement that you assent to a release, assignment, novation, waiver, or estoppel that deprives you of rights and protections provided in this act. This shall not preclude you, after entering into a Franchise License Agreement, from settling any and all claims.
- (c) A provision that permits us to terminate a franchise before the expiration of its term except for good cause. Good cause shall include your failure to comply with any lawful provision of the Franchise License Agreement and to cure the failure after being given written notice thereof and a reasonable opportunity, which in no event need be more than 30 days, to cure the failure.
- (d) A provision that permits us to refuse to renew your franchise without fairly compensating you by repurchase or other means for the fair market value at the time of expiration of your inventory, supplies, equipment, fixtures, and furnishings. Personalized materials that have no value to us and inventory, supplies, equipment, fixtures, and furnishings not reasonably required in the conduct of the franchise business are not subject to compensation. This subsection applied only if: (i) the term of the franchise is less than 5 years and (ii) you are prohibited by the franchise or other agreement from continuing to conduct substantially the same business under another trademark, service mark, trade name, logotype, advertising, or other commercial symbol in the same area after the expiration of the franchise or you do not receive at least 6 months advance notice of our intent not to renew the franchise.
- (e) A provision that permits us to refuse to renew a franchise on terms generally available to other franchisees of the same class or type under similar circumstances. This section does not require a renewal provision.
- (f) A provision requiring that arbitration or litigation be conducted outside this state. This shall not preclude you from entering into an agreement, at the time of arbitration, to conduct arbitration at a location outside this state.
- (g) A provision that permits us to refuse to permit a transfer of ownership of a franchise, except for good cause. This subdivision does not prevent us from exercising a right of first refusal to purchase the franchise. Good cause shall include, but is not limited to:
 - (i) The failure of the proposed transferee to meet our then current reasonable qualifications or standards.
 - (ii) The fact that the proposed transferee is a competitor of us or our subfranchisor.

(iii) The unwillingness of the proposed transferee to agree in writing to comply with all lawful obligations.

(iv) You or your proposed transferee's failure to pay any sums owing to us or to cure any default in the Franchise License Agreement existing at the time of the proposed transfer.

(h) A provision that requires you to resell to us items that are not uniquely identified with us. This subdivision does not prohibit a provision that grants to us a right of first refusal to purchase the assets of a franchise on the same terms and conditions as a bona fide third party willing and able to purchase those assets, nor does this subdivision prohibit a provision that grants us the right to acquire the assets of a franchise for the market or appraised value of the assets if you have breached the lawful provisions of the Franchise License Agreement and have failed to cure the breach in the manner provided in subdivision (c).

(i) A provision that permits us to directly or indirectly convey, assign, or otherwise transfer our obligations to fulfill contractual obligations to you unless provision has been made for providing the required contractual services.

THE FACT THAT THERE IS A NOTICE OF THIS OFFERING ON FILE WITH THE ATTORNEY GENERAL DOES NOT CONSTITUTE APPROVAL, RECOMMENDATION, OR ENDORSEMENT BY THE ATTORNEY GENERAL.

Any questions regarding this notice should be directed to:

Michigan Department of Attorney General
Consumer Protection Division
Attn: Franchise Section
525 W. Ottawa Street
G. Mennen Williams Building, 1st Floor
Lansing, Michigan 48933
Telephone Number: (517) 373-7117

Any provision in the Franchise License Agreement specifying that litigation between us and you is to take place outside of Michigan is amended to provide instead that litigation will be brought either in the forum designated in the Franchise License Agreement or in the state or federal courts located in Detroit, Michigan, and the parties consent to the jurisdiction of those courts; provided, however, that we reserve the right to seek relief in any other jurisdiction as may be necessary or desirable to obtain declaratory, injunctive, or other relief to enforce the provisions and restrictions of the Franchise License Agreement. This amendment will have no effect on the forum or venue of any arbitration proceeding between us and you.

**MINNESOTA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT**

The following modifications are to the 1073355 ONTARIO LIMITED Franchise Disclosure Document and may supersede, to the extent then required by valid applicable state law, certain portions of the Franchise License Agreement dated _____, 20__.

Pursuant to Minn. Stat. Sec. 80C.12, Subd. 1(g), to the extent required by law, the Franchise License Agreement and Item 13 of the Disclosure Document are amended to state that we will protect your right to use the primary trademark, service mark, trade name, logotype or other commercial symbol or indemnify you from any loss, costs or expenses arising out of any claim, suit or demand regarding the use of our primary trade name.

We will comply with Minnesota Statute 80C.14 subdivisions 3, 4, and 5, which require, except in certain specific cases, that you be given 90 days' notice of termination (with 60 days to cure) and 180 days' notice for non-renewal of the Franchise License Agreement; and that consent to the transfer will not be unreasonably withheld.

Any limitations of claims must comply with Minnesota Statutes, Section 80C.17, Subdivision 5.

Minn. Stat. Sec. 80C.21 and Minn. Rule Part 2860.4400J, may prohibit us from requiring litigation to be conducted outside Minnesota. In addition, nothing in the Disclosure Document or Franchise License Agreement can abrogate or reduce any of your rights as provided for in Minnesota Statutes, Chapter 80C, or your rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction.

Minnesota Rule 2860.4400D prohibits us from requiring you to assent to a general release. The Disclosure Document and Franchise License Agreement are modified accordingly, to the extent required by Minnesota law.

In accordance with Minnesota Rule 2860.4400J, to the extent required by law, the Disclosure Document and the Franchise License Agreement are modified so that we can not require you to waive your rights to a jury trial or to waive rights to any procedure, forum, or remedies provided for by the laws of the jurisdiction, or to consent to liquidated damages, termination penalties, or judgment notes; provided that this part shall not bar an exclusive arbitration clause.

No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

NSF checks are governed by Minnesota Statute 604.113, which puts a cap of \$30 on service charges.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the _____ day of _____, 20____, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this _____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**NEW YORK ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The following information is added to the cover page of the Franchise Disclosure Document:

INFORMATION COMPARING FRANCHISORS IS AVAILABLE. CALL THE STATE ADMINISTRATORS LISTED IN EXHIBIT A OR YOUR PUBLIC LIBRARY FOR RESOURCES OR INFORMATION. REGISTRATION OF THIS FRANCHISE BY NEW YORK STATE DOES NOT MEAN THAT NEW YORK STATE RECOMMENDS IT OR HAS VERIFIED THE INFORMATION IN THIS FRANCHISE DISCLOSURE DOCUMENT. IF YOU LEARN ANYTHING IN THIS FRANCHISE DISCLOSURE DOCUMENT IS UNTRUE, CONTACT THE FEDERAL TRADE COMMISSION AND THE APPROPRIATE STATE OR PROVINCIAL AUTHORITY. THE FRANCHISOR MAY, IF IT CHOOSES, NEGOTIATE WITH YOU ABOUT ITEMS COVERED IN THE FRANCHISE DISCLOSURE DOCUMENT. HOWEVER, THE FRANCHISOR CANNOT USE THE NEGOTIATING PROCESS TO PREVAIL UPON A PROSPECTIVE FRANCHISEE TO ACCEPT TERMS THAT ARE LESS FAVORABLE THAN THOSE SET FORTH IN THIS FRANCHISE DISCLOSURE DOCUMENT.

2. The following is to be added at the end of Item 3:

Except as provided above, the following applies to the franchisor, its predecessor, a person identified in Item 2, or an affiliate offering franchises under the franchisor's principal trademark:

- A. No such party has an administrative, criminal, or civil action pending against that person alleging: a felony, a violation of a franchise, antitrust, or securities law, fraud, embezzlement, fraudulent conversion, misappropriation of property, unfair or deceptive practices, or comparable civil or misdemeanor allegations.
- B. No such party has pending actions, other than routine litigation incidental to the business that is significant in the context of the number of franchisees and the size, nature, or financial condition of the franchise system or its business operations.
- C. No such party has been convicted of a felony or pleaded nolo contendere to a felony charge or, within the ten years immediately preceding the application for registration, has been convicted of or pleaded nolo contendere to a misdemeanor charge or has been the subject of a civil action alleging: violation of a franchise, antifraud, or securities law; fraud; embezzlement; fraudulent conversion or misappropriation of property; or unfair or deceptive practices or comparable allegations.
- D. No such party is subject to a currently effective injunctive or restrictive order or decree relating to the franchise or under a Federal, State, or Canadian franchise, securities, antitrust, trade regulation, or trade practice law resulting from a concluded or pending action or proceeding brought by a public agency; or is subject to any currently effective order of any national securities association or

national securities exchange, as defined in the Securities and Exchange Act of 1934, suspending or expelling such person from membership in such association or exchange; or is subject to a currently effective injunctive or restrictive order relating to any other business activity as a result of an action brought by a public agency or department, including, without limitation, actions affecting a license as a real estate broker or sales agent.

3. The following is added to the end of the “Summary” sections of Item 17(c), titled **“Requirements for a franchisee to renew or extend,”** and Item 17(m), entitled **“Conditions for franchisor approval of transfer”**:

However, to the extent required by applicable law, all rights you enjoy and any causes of action arising in your favor from the provisions of Article 33 of the General Business Law of the State of New York and the regulations issued thereunder shall remain in force; this proviso intends that the non-waiver provisions of General Business Law Sections 687(4) and 687(5) be satisfied.

4. The following language replaces the “Summary” section of Item 17(d), titled **“Termination by a franchisee”**:

You may terminate the agreement on any grounds available by law.

5. The following is added to the end of the “Summary” sections of Item 17(v), titled **“Choice of forum,”** and Item 17(w), titled **“Choice of law”**:

The foregoing choice of law should not be considered a waiver of any right conferred upon the franchisor or the franchisee by Article 33 of the General Business Law of the State of New York.

6. Franchise Questionnaires and Acknowledgements — No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

7. Receipts — Any sale made must be in compliance with § 683(8) of the Franchise Sale Act (N.Y. Gen. Bus. L. § 680 et seq.), which describes the time period a Franchise Disclosure Document (offering prospectus) must be provided to a prospective franchisee before a sale may be made. New York law requires a franchisor to provide the Franchise Disclosure Document at the earliest of the first personal meeting, ten (10) business days before the execution of the franchise or other agreement, or the payment of any consideration that relates to the franchise relationship.

[signatures on following page]

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the _____ day of _____, 20____, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this _____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**NORTH DAKOTA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The first paragraph of the Risk Factors is deleted in its entirety and replaced with the following:

1. THE FRANCHISE LICENSE AGREEMENT PERMITS YOU TO ARBITRATE DISPUTES ONLY IN MICHIGAN. OUT OF STATE ARBITRATION MIGHT FORCE YOU TO ACCEPT A LESS FAVORABLE SETTLEMENT FOR DISPUTES. IT MIGHT ALSO COST YOU MORE TO ARBITRATE WITH US IN MICHIGAN THAN IN YOUR HOME STATE.

2. The “Summary” sections of Items 17(c) and (m) of the Disclosure Document are amended by adding the following:

Any release executed will not apply to the extent prohibited by applicable law with respect to claims arising under the North Dakota Franchise Investment Law.

The Securities Commissioner for the State of North Dakota has determined provisions such as Section 4.2 of the Franchise License Agreement to be unfair, unjust and inequitable within the intent to Section 51-19-09 of the North Dakota Franchise Investment Law. However, we will seek to enforce them to the extent enforceable.

3. Item 17(i) of the Disclosure Document and Section 18.1.e of the Franchise License Agreement require franchisee to consent to termination or liquidated damages. The Securities Commissioner for the State of North Dakota has determined such provisions to be unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law, and therefore the Disclosure Document and Franchise Agreement are amended accordingly. However, we intend to enforce this provision to the extent enforceable.

4. The “Summary” section of Item 17(r) of the Disclosure Document is amended by adding the following:

Covenants not to compete such as those mentioned above are generally considered unenforceable in the state of North Dakota. However, we will seek to enforce them to the extent enforceable.

5. The “Summary” section of Item 17(u) of the Disclosure Document and Section 19.14 of the Franchise License Agreement are amended by adding the following:

, except for arbitration (which will take place in Michigan) and except as otherwise required by the North Dakota Franchise Investment Law (unless such law is preempted by federal law).

6. The “Summary” section of Item 17 (w) of the Disclosure Document and Section 21.7 of the Franchise License Agreement are amended by adding the following:

, except for federal law and except as otherwise required by North Dakota law.

7. The "Summary" section of Item 17(v) of the Disclosure Document and Section 21.7 of the Franchise License Agreement provides that franchisees must consent to the jurisdiction of courts in the city of Detroit, Michigan. The Securities Commissioner for the State of North Dakota has held that requiring franchisees to consent to the jurisdiction of courts outside of North Dakota is unfair, unjust or inequitable within the intent of Section 51-19-09 of the North Dakota Franchise Investment Law. However, we intend to enforce this provision to the extent enforceable.

8. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**RHODE ISLAND ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

Section 19-28.1-14 of the Rhode Island Franchise Investment Act provides that "A provision in a franchise agreement restricting jurisdiction or venue to forum outside this state or requiring the application of the laws of another state is void with respect to a claim otherwise enforceable under this Act." The Disclosure Document and Franchise License Agreement are amended accordingly to the minimum extent required by law. However, we intend to enforce this provision to the extent enforceable.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**SOUTH DAKOTA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. The "Summary" section of Item 17(r) of the Disclosure Document is amended by adding the following:

Covenants not to compete such as those mentioned above are generally considered unenforceable in the State of South Dakota. However, we will seek to enforce them to the extent enforceable.

2. The "Summary" section of Item 17(w) is amended by adding the following:

, except for federal law and except as otherwise required by South Dakota law.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**VIRGINIA ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

1. No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**WASHINGTON ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT,
THE FRANCHISE LICENSE AGREEMENT, THE DEVELOPMENT FRANCHISE ADDENDUM,
AND ALL RELATED AGREEMENTS
OF 1073355 ONTARIO LIMITED**

The provisions of this Addendum form an integral part of, are incorporated into, and modify the Franchise Disclosure Document, the Franchise License Agreement, and all related agreements regardless of anything to the contrary contained therein. This Addendum applies if: (a) the offer to sell a franchise is accepted in Washington; (b) the purchaser of the franchise is a resident of Washington; and/or (c) the franchised business that is the subject of the sale is to be located or operated, wholly or partly, in Washington.

1. **Conflict of Laws.** In the event of a conflict of laws, the provisions of the Washington Franchise Investment Protection Act, chapter 19.100 RCW will prevail.

2. **Franchisee Bill of Rights.** RCW 19.100.180 may supersede provisions in the Franchise License Agreement or related agreements concerning your relationship with the franchisor, including in the areas of termination and renewal of your franchise. There may also be court decisions that supersede the Franchise License Agreement or related agreements concerning your relationship with the franchisor. Franchise License Agreement provisions, including those summarized in Item 17 of the Franchise Disclosure Document, are subject to state law.

3. **Site of Arbitration, Mediation, and/or Litigation.** In any arbitration or mediation involving a franchise purchased in Washington, the arbitration or mediation site will be either in the state of Washington, or in a place mutually agreed upon at the time of the arbitration or mediation, or as determined by the arbitrator or mediator at the time of arbitration or mediation. In addition, if litigation is not precluded by the Franchise License Agreement, a franchisee may bring an action or proceeding arising out of or in connection with the sale of franchises, or a violation of the Washington Franchise Investment Protection Act, in Washington.

4. **General Release.** A release or waiver of rights in the Franchise License Agreement or related agreements purporting to bind the franchisee to waive compliance with any provision under the Washington Franchise Investment Protection Act or any rules or orders thereunder is void except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel, in accordance with RCW 19.100.220(2). In addition, any such release or waiver executed in connection with a renewal or transfer of a franchise is likewise void except as provided for in RCW 19.100.220(2).

5. **Statute of Limitations and Waiver of Jury Trial.** Provisions contained in the Franchise License Agreement or related agreements that unreasonably restrict or limit the statute of limitations period for claims under the Washington Franchise Investment Protection Act, or rights or remedies under the Act such as a right to a jury trial, may not be enforceable.

6. **Transfer Fees.** Transfer fees are collectable only to the extent that they reflect the franchisor's reasonable estimated or actual costs in effecting a transfer.

7. **Termination by Franchisee.** The franchisee may terminate the Franchise License Agreement under any grounds permitted under state law.

8. **Certain Buy-Back Provisions.** Provisions in franchise agreements or related agreements that permit the franchisor to repurchase the franchisee's business for any reason during the term of the Franchise License Agreement without the franchisee's consent are unlawful pursuant to RCW 19.100.180(2)(j), unless the franchise is terminated for good cause.

9. **Fair and Reasonable Pricing.** Any provision in the Franchise License Agreement or related agreements that requires the franchisee to purchase or rent any product or service for more than a fair and reasonable price is unlawful under RCW 19.100.180(2)(d).

10. **Waiver of Exemplary & Punitive Damages.** RCW 19.100.190 permits franchisees to seek treble damages under certain circumstances. Accordingly, provisions contained in the Franchise License Agreement or elsewhere requiring franchisees to waive exemplary, punitive, or similar damages are void, except when executed pursuant to a negotiated settlement after the agreement is in effect and where the parties are represented by independent counsel, in accordance with RCW 19.100.220(2).

11. **Franchisor's Business Judgement.** Provisions in the Franchise License Agreement or related agreements stating that the franchisor may exercise its discretion on the basis of its reasonable business judgment may be limited or superseded by RCW 19.100.180(1), which requires the parties to deal with each other in good faith.

12. **Indemnification.** Any provision in the Franchise License Agreement or related agreements requiring the franchisee to indemnify, reimburse, defend, or hold harmless the franchisor or other parties is hereby modified such that the franchisee has no obligation to indemnify, reimburse, defend, or hold harmless the franchisor or any other indemnified party for losses or liabilities to the extent that they are caused by the indemnified party's negligence, willful misconduct, strict liability, or fraud.

13. **Attorneys' Fees.** If the Franchise License Agreement or related agreements require a franchisee to reimburse the franchisor for court costs or expenses, including attorneys' fees, such provision applies only if the franchisor is the prevailing party in any judicial or arbitration proceeding.

14. **Noncompetition Covenants.** Pursuant to RCW 49.62.020, a noncompetition covenant is void and unenforceable against an employee, including an employee of a franchisee, unless the employee's earnings from the party seeking enforcement, when annualized, exceed \$100,000 per year (an amount that will be adjusted annually for inflation). In addition, a noncompetition covenant is void and unenforceable against an independent contractor of a franchisee under RCW 49.62.030 unless the independent contractor's earnings from the party seeking enforcement, when annualized, exceed \$250,000 per year (an amount that will be adjusted annually for inflation). As a result, any provision contained in the Franchise License Agreement or elsewhere that conflicts with these limitations is void and unenforceable in Washington.

15. **Nonsolicitation Agreements.** RCW 49.62.060 prohibits a franchisor from restricting, restraining, or prohibiting a franchisee from (i) soliciting or hiring any employee of a franchisee of the same franchisor or (ii) soliciting or hiring any employee of the franchisor.

As a result, any such provisions contained in the Franchise License Agreement or elsewhere are void and unenforceable in Washington.

16. **Questionnaires and Acknowledgments.** No statement, questionnaire, or acknowledgment signed or agreed to by a franchisee in connection with the commencement of the franchise relationship shall have the effect of (i) waiving any claims under any applicable state franchise law, including fraud in the inducement, or (ii) disclaiming reliance on any statement made by any franchisor, franchise seller, or other person acting on behalf of the franchisor. This provision supersedes any other term of any document executed in connection with the franchise.

Sections 1.5, 21.10, and 21.11 of the Franchise License Agreement are deleted.

The Disclosure Acknowledgement Statement attached as Exhibit H to the Franchise Disclosure Document does not apply to Washington franchisees.

17. **Prohibitions on Communicating with Regulators.** Any provision in the Franchise License Agreement or related agreements that prohibits the franchisee from communicating with or complaining to regulators is inconsistent with the express instructions in the Franchise Disclosure Document and is unlawful under RCW 19.100.180(2)(h).

18. **Advisory Regarding Franchise Brokers.** Under the Washington Franchise Investment Protection Act, a "franchise broker" is defined as a person that engages in the business of the offer or sale of franchises. A franchise broker represents the franchisor and is paid a fee for referring prospects to the franchisor and/or selling the franchise. If a franchisee is working with a franchise broker, franchisees are advised to carefully evaluate any information provided by the franchise broker about a franchise.

19. **Financial Assurance Condition.** In lieu of an impound of franchise fees, the franchisor will not require or accept the payment of any initial franchise fees until the franchisee has (a) received all pre-opening and initial training obligations that it is entitled to under the Franchise License Agreement or Franchise Disclosure Document, and (b) is open for business. Because franchisor has material pre-opening obligations with respect to each franchised business franchisee opens under the Development Franchise Addendum, payment of the franchise fee will be released proportionally with respect to each franchise satellite opened and until franchisor has met all its pre-opening obligations under the Franchise License Agreement and franchisee is open for business with respect to each such location.

The undersigned parties do hereby acknowledge receipt of this addendum.

Dated this ____ day of _____, 20____

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

**WISCONSIN ADDENDUM
TO THE FRANCHISE DISCLOSURE DOCUMENT AND FRANCHISE LICENSE AGREEMENT
OF 1073355 ONTARIO LIMITED**

With respect to franchise agreements governed by Wisconsin law, the following shall supersede any inconsistent provision:

The Wisconsin Fair Dealership Law applies to most franchise agreements in the state and prohibits termination, cancellation, nonrenewal or substantial change in the competitive circumstances of a dealership agreement without good cause. The Law further provides that 90 days' prior written notice of the proposed termination, etc. must be given to the dealer. The dealer has 60 days to cure the deficiency and if the deficiency is so cured the notice is void. The Disclosure Document and Franchise License Agreement are hereby modified to state that the Wisconsin Fair Dealership Law, to the extent applicable, supersedes any provisions in the Franchise License Agreement that are inconsistent with that Law. Wis. Stats. Ch. 135, The Wisconsin Fair Dealership Law. SEC 32.06(3), Wis. Adm. Code.

ACKNOWLEDGMENT:

It is agreed that the foregoing state law addendum supersedes any inconsistent portion of the Franchise License Agreement dated the ____ day of _____, 20__, but only to the extent they are then valid requirements of an applicable and enforceable state law, and for only so long as the state law remains in effect.

Dated this ____ day of _____, 20__

Prospective Franchisee's Name (PLEASE PRINT)

1073355 Ontario Limited

By: _____

By: _____

Title: _____

Title: _____

EXHIBIT G

SCHOOLEY MITCHELL®

FRANCHISE DISCLOSURE DOCUMENT

DISCLOSURE ACKNOWLEDGEMENT STATEMENT

This Disclosure Acknowledgement Statement is not applicable to and shall not be used as to any franchise offer and/or sale involving any California resident and/or franchisee as the Acknowledgement violates of California Corporations Code sections 31512 and 31512.1.

Do not sign this Disclosure Acknowledgement Statement if you are a resident of Maryland, or the business is to be operated in Maryland.

Do not sign this Franchisee Disclosure Questionnaire and Certification if you are a resident of Washington, or the business is to be operated in Washington.

Disclosure Acknowledgement Statement

As you know, you are preparing to enter into a Franchise License Agreement for the operation of a Schooley Mitchell franchise. The purpose of this questionnaire is to determine whether any statements or promises were made to you that 1073355 Ontario Limited operating as SCHOOLEY MITCHELL (the "Licensor") has not authorized and may be untrue, inaccurate or misleading. Please review each statement carefully and provide your initials if you agree with the statement. If you do not agree with the statement, please provide honest and complete information regarding that statement in the space provided under each question.

No.	Statement	Your initials
1.	I understand that all individuals employed in any manner with my franchise, as well as any individual with an ownership interest in any entity that is licensed to operate my franchise, must remain independent of all companies that supply products or services similar or related to the products and services subject to the cost reduction consulting services of the franchised business. I understand that one of the main values that Schooley Mitchell delivers is independent and objective advice, whereby there is no commission, kickback, residual or income derived by any member of the Schooley Mitchell franchise system from any supplier of products or services subject to the cost reduction consulting services of the franchised business.	
2.	I acknowledge that no oral, written or any other claim was made to me by any representative of the Licensor which contradicted the Franchise Disclosure Document ("FDD") (in the case of franchises located in the United States)/Disclosure Document (in the case of franchises located in Canada) and Exhibits provided to me.	
3.	I acknowledge that no oral, written or any other promise was made to me by any representative of the Licensor other than promises contained in the Franchise License Agreement provided to me.	
4.	I acknowledge that nobody has guaranteed my business will be successful. I acknowledge that my success is highly dependent upon my own skills and abilities, upon my own efforts, upon competition, upon my abilities and efforts to get, keep, satisfy and grow clients and upon other economic factors. I hereby acknowledge my willingness to undertake these business risks.	

No.	Statement	Your initials
5.	I acknowledge that in entering into the Franchise License Agreement, I am not relying upon any oral representations, assurances, warranties, guarantees or promises from the Licensor or any of its representatives, but rather, I am relying only upon my own investigation and the information contained in the FDD or Disclosure Document, which I confirm having carefully read and understood.	
6.	I understand that all employees and subcontractors of mine must attend the approved Schooley Mitchell initial training course.	
7.	I understand that either myself as the franchisee, or an approved manager of the franchise, must spend full-time and attention operating the franchise.	
8.	I understand that at least one person from my franchise must attend the annual training conference each year.	
9.	I understand that the goal of the Licensor is to penetrate and dominate the North American marketplace in the business of cost reduction consulting and that they have a specific business strategy through franchising to achieve that goal. I understand that I will be an integral part of that strategy and I agree to participate in executing the Licensor's evolving business plan through my franchise.	
10.	I understand that I will sign the Franchise License Agreement as an individual, or that all partners will sign the Agreement as individuals. If the Franchise is to be operated through a corporation, then the rights of the Franchise License for the purposes of operating the Franchise may be transferred to a corporation owned by the individuals that signed the Franchise License Agreement.	
11.	a) I acknowledge that I have received the FDD or Disclosure Document.	
	b) I acknowledge that I signed a receipt for the document.	
	c) I acknowledge that I had the document in my hands for a minimum of 14 calendar days before forwarding deposits, cash or signed agreements to the Licensor or any representative of the Licensor regarding a Franchise License.	
	d) I acknowledge that I discussed the document with a representative of the Licensor.	

No.	Statement	Your initials
	e) I acknowledge that I was encouraged by the Licensor to obtain independent legal advice and was provided with an adequate opportunity to do so.	
12.	I acknowledge that I received a completed copy (other than signatures) of the actual Franchise License Agreement that I am now proposing to sign and that seven days have passed prior to my signature on that document.	

I understand that my answers are important to the Licensor and that the Licensor will rely upon them. By signing this Confirmation and Acknowledgement, I am acknowledging that I have responded truthfully and fully to all statements.

This Disclosure Acknowledgement Statement does not waive any liability the franchisor may have under the Washington Franchise Investment Protection Act, RCW 19.100, and the rules adopted thereunder.

Acknowledged this _____ day of _____, _____.

Licensee's Name:

EXHIBIT H

SCHOOLEY MITCHELL[®]

FRANCHISE DISCLOSURE DOCUMENT

**APPLICATION AND
CONFIDENTIAL QUALIFICATION REPORT**

Application for SCHOOLEY MITCHELL Franchise License

_____ (the "Applicant") has made application for a SCHOOLEY MITCHELL Franchise. Receipt is hereby acknowledged of the sum of \$2,000, which the Applicant hereby deposits as an indication of the Applicant's good faith intent to enter into a SCHOOLEY MITCHELL Franchise License Agreement with 1073355 Ontario Limited.

The Applicant understands that, in reliance upon this application, a substantial amount of time and expenses may be exerted in seeking, surveying and in undertaking various other steps preliminary to the granting of a License.

In the event that a SCHOOLEY MITCHELL Franchise License is entered into between Applicant and 1073355 Ontario Limited, the entire amount of this deposit without any deduction whatsoever will be applied towards the initial Franchise Fee.

In the event that the Applicant desires to cancel this application or in the event that 1073355 Ontario Limited, in its absolute discretion, elects not to grant a Franchise License to the Applicant and on conditions that the Applicant returns all materials provided by 1073355 Ontario Limited and executes a release in 1073355 Ontario Limited standard form, this deposit shall be returned less expenses incurred and a reasonable charge for time expended in reliance upon this application.

In consideration of the services to be rendered to the Applicant hereunder, the Applicant agrees not to disclose or to make use of any trade secrets or information disclosed to him in reliance upon this application, including, but not limited to, contemplated locations for SCHOOLEY MITCHELL, sources of supply, promotion techniques and operating methods. It is intended that this paragraph shall survive termination, abandonment or cancellation of this application and shall be effective whether or not a SCHOOLEY MITCHELL Franchise License is entered into between the parties.

The Applicant hereby authorizes 1073355 Ontario Limited, to make inquiries of the Applicant's bankers and creditors as to their dealings with the Applicant and the Applicant's credit worthiness and hereby authorizes that such bankers and creditors disclose such information to 1073355 Ontario Limited.

The Applicant acknowledges and confirms that no Franchise License or other agreement shall be deemed to have arisen between the Applicant and 1073355 Ontario Limited (except as herein provided) by virtue only of the Applicant executing this application or making such deposit. Such agreements shall only arise upon the execution by the Applicant and 1073355 Ontario Limited, of final written agreements.

Name

Applicant's Signature

Date

1073355 Ontario Limited

Representative

Date

Education

"X" Last year completed

High
School

9	10	11	12

College/
University

1	2	3	4	5+

Designation or Degree obtained: _____

Describe any training in sales,
management or telecommunications:

--

Additional Information

How or why did you become
interested in SCHOOLEY
MITCHELL?

--

What other businesses have
you investigated?

--

What do you like about our
concept?

--

What does the term
"franchising" mean to you?

--

How would you
describe the roles of
the franchisor and the
franchisee?

--

There are some basic
ingredients to every
successful business. If
you were awarded a
franchise, what would
you do to make it
successful?

--

How many hours per week are you willing to devote to the business? _____

When would you be able to start this venture? _____

If information is available, please provide:

Lawyer's Name: _____

Telephone No.: _____

Accountant's Name: _____

Telephone No.: _____

Biographical Profile

Describe in your own words those factors which may be relevant to SCHOOLEY MITCHELL in considering your application for a franchise (i.e. lifestyle, intellectual pursuits, community involvement, business experience, personal history, etc...)

--

Personal Financial Statement

I make the following statement of all my assets and liabilities as of the _____ day of _____, 20____.

ASSETS – List and Describe all Assets	\$
Cash on Hand and in Banks	
Account, Loans and Notes Receivable	
Marketable Securities, Stocks and Bonds	
Real Estate Owned	
Real Estate Mortgage Receivable	
Retirement Accounts (i.e. Registered Retirement Savings Plan)	
Automobile(s)	
Other Assets (please itemize)	
TOTAL ASSETS	

LIABILITIES – List and describe all liabilities	Balance Owing \$	Monthly Payment \$
Bank Loans		
Amounts Payable to Friends and Relatives (include alimony and child support)		
Credit Cards (please itemize)		
Mortgages on Real Estate Owned		
Unpaid Income Tax and Other Taxes and Interest		
Other Debts (please itemize)		
TOTAL MONTHLY PAYMENT	*****	
TOTAL LIABILITIES		*****

NET WORTH (TOTAL ASSETS – TOTAL LIABILITIES)**\$**

Applicant's Salary: _____

Spouse's Salary: _____

Bonus & Commissions: _____

Dividends: _____

Net Real Estate Income: _____

Other Income: _____

Total Annual Income: _____

Please itemize other sources of income:

References

Name	Address & Telephone	Position/Relationship

Do you currently have a source of financing? _____

How much unencumbered cash do you have available for this investment? _____

Which specific assets do you intend to use to meet the cash requirements?

a) _____ b) _____

c) _____ d) _____

How much capital, if any, will you have to borrow? _____

Will you require assistance to obtain financing? _____

What is the minimum income you need during the first year in business? _____

Do you understand that the success or failure of your business is primarily your responsibility? _____

Have you ever applied for a SCHOOLEY MITCHELL franchise before? _____

For the purpose of securing credit and other considerations, the undersigned furnished the foregoing statement and information which fully and truly sets forth the true and accurate financial conditions of the applicant. The undersigned agrees to notify the Franchisor in writing of any change in its financial condition. The undersigned agrees that a report as to credit and other information is to be obtained for credit now applied for and consent to the disclosure of any such information to any credit grantor or consumer reporting agency with whom we and/or the applicant may transact. The applicant acknowledges that SCHOOLEY MITCHELL have many criteria for accepting a franchise, and reserve the right to reject any applicant without itemizing the reasons for such rejection.

Dated this _____ day of _____, 20 ____.

(Witness)

(Applicant)

Please return completed applications to:

SCHOOLEY MITCHELL
1030 Erie Street
Stratford, Ontario
N4Z 0A1

EXHIBIT I

SCHOOLEY MITCHELL®
FRANCHISE DISCLOSURE DOCUMENT

STATE EFFECTIVE DATES

State Effective Dates

The following states have franchise laws that require that the Franchise Disclosure Document be registered or filed with the state, or be exempt from registration: California, Hawaii, Illinois, Indiana, Maryland, Michigan, Minnesota, New York, North Dakota, Rhode Island, South Dakota, Virginia, Washington, and Wisconsin.

This document is effective and may be used in the following states, where the document is filed, registered or exempt from registration, as of the Effective Date stated below:

State	Effective Date
California	Pending
Illinois	Pending
Indiana	Pending
Maryland	Pending
Michigan	August 30, 2024
Minnesota	Pending
New York	Pending
North Dakota	Pending
Rhode Island	Pending
South Dakota	Pending
Virginia	Pending
Washington	Pending
Wisconsin	Pending

Other states may require registration, filing, or exemption of a franchise under other laws, such as those that regulate the offer and sale of business opportunities or seller-assisted marketing plans.

EXHIBIT J

SCHOOLEY MITCHELL[®]

FRANCHISE DISCLOSURE DOCUMENT

FRANCHISE DISCLOSURE DOCUMENT RECEIPTS

Franchise Disclosure Document

Receipt (Your Copy)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

If SCHOOLEY MITCHELL® offers you a franchise, it must provide this disclosure document to you 14 calendar-days (or longer in some states) before you sign a binding agreement with, or make a payment to, the franchisor or an affiliate in connection with the proposed franchise sale.

New York also requires that SCHOOLEY MITCHELL® give you this disclosure document at the earlier of the first personal meeting or 10 business days before the signing of any agreement or the payment of any consideration. Iowa also requires that SCHOOLEY MITCHELL® give you this disclosure document at the earlier of the first personal meeting or 14 days before the signing of any agreement or the payment of any consideration. Michigan also requires that SCHOOLEY MITCHELL® give you this disclosure document at least 10 business days before the execution of any binding franchise or other agreement or the payment of any consideration, whichever occurs first.

If SCHOOLEY MITCHELL® does not deliver this disclosure document on time or if it contains a false or misleading statement, or a material omission, a violation of federal law and state law may have occurred and should be reported to the Federal Trade Commission, Washington, DC 20580 and the state agency listed on Exhibit A.

The following franchise seller(s) has/have offered this franchise on behalf of SCHOOLEY MITCHELL:

<u>Name</u>	<u>Principal Business Address</u>	<u>Telephone Number</u>
Dennis Schooley	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477
Mike DeBoer	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477
Teighan Morris	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477
Joanne Sales	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477
Amanda Eve	1030 Erie Street, Stratford, ON Canada N4Z 0A1	888-311-6477

In certain regions, an independent broker may also be a franchise seller. If the principle franchise seller that you have contact with is other than listed above, you should write in the name address and phone of the principle franchise seller here: _____

Issuance date: July 31, 2025. (Exhibit I is a list of Effective Dates for Registration States.)

Exhibit A is a list of our registered agents authorized to receive service of process.

I received a disclosure document dated June 25, 2025 that included the following Exhibits:

- A. State Agencies - Agents for Service of Process
- B. Franchise Agreement
- C1. List of Franchisees
- C2. List of Former Franchisees
- D. Operating Manual Table of Contents
- E. Financial Statements
- F. State Addenda
- G. Disclosure Acknowledgment Statement
- H. Application and Confidential Qualification Report
- I. State Effective Dates
- J. Franchise Disclosure Document Receipt

DATE DISCLOSURE DOCUMENT RECEIVED: _____

SIGNED: _____

SIGNED: _____

DATE SIGNED: _____

DATE SIGNED: _____

NAME (Please print)

NAME (Please print)

Address

Address

DATE DISCLOSURE DOCUMENT RECEIVED: _____

SIGNED: _____

SIGNED: _____

DATE SIGNED: _____

DATE SIGNED: _____

NAME (Please print)

NAME (Please print)

Address

Address

Please sign and date this Receipt (with the date that you received the disclosure document), and if you received it electronically via email, also:

1. Open the attached disclosure document, to verify that you can download it; then immediately Reply to All, with a cc to the email address listed on the cover page of this disclosure document, stating that you received and downloaded this disclosure document; AND:
2. Print, sign, and date a copy of the Receipt (with the date that you received this disclosure), and return via mail to us at the address on the cover page of this disclosure document.

Attach additional signatures or use additional receipts if necessary. All owners of an entity franchisee, or two authorized officers, must review all documents and sign individually and on behalf of any legal entity.

KEEP THIS COPY FOR YOUR RECORDS

Franchise Disclosure Document

Receipt (Our Copy)

This disclosure document summarizes certain provisions of the franchise agreement and other information in plain language. Read this disclosure document and all agreements carefully.

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- I. State Effective Dates
- J. Franchise Disclosure Document Receipt

DATE DISCLOSURE DOCUMENT RECEIVED: _____

SIGNED: _____

SIGNED: _____

DATE SIGNED: _____

DATE SIGNED: _____

NAME (Please print)

NAME (Please print)

Address

Address

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NAME (Please print)

NAME (Please print)

Address

Address

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1. Open the attached disclosure document, to verify that you can download it; then immediately Reply to All, with a cc to the email address listed on the cover page of this disclosure document, stating that you received and downloaded this disclosure document; AND:

2. Print, sign, and date a copy of the Receipt (with the date that you received this disclosure), and return via mail to us at the address on the cover page of this disclosure document.

Attach additional signatures or use additional receipts if necessary. All owners of an entity franchisee, or two authorized officers, must review all documents and sign individually and on behalf of any legal entity.

RETURN THIS COPY TO US